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OFFICE OF THE UNDER SECRETARY OF DEFENSE
5000 DEFENSE PENTAGON
WASHINGTON, DC 20301-5000

BRAC 2005
Intelligence Joint Cross-Service Group

Meeting Minutes of 26 May, 2004

The Deputy Under Secretary of Defense (Counterintelligence and Security) chaired this meeting. The list of attendees is attached.

The Chair opened the twelfth meeting of the Intelligence JCSG stating this meeting would be conducted at the collateral [redacted] level. She next stated that the ISG guidance letter to the IJCSG on a new military value score plan was proceeding through the BRAC OSD administrative chain to the Chair and was expected to be signed out shortly. The Chair introduced Ms. Deb Dunie who began the presentation (attached).

Ms. Dunie began the brief with a discussion of the ongoing process of completing the draft Military Value Report using the draft ISG guidance, sending it out for coordination to the IJCSG Principals, and then sending it forward to ISG after the final ISG guidance is signed. Ms. Dunie then stated that the Chair had not received any objections to the one military value score plan construct briefed to the group on 3 May. She next suggested rather than briefing slides #6 through # 11, the proposed new military score plan, the Principals raise any individual concerns or issues. Accordingly, members expressed the following concerns:

- Sensitivity Analysis. When will this analysis be conducted? The Core Team intends to conduct the sensitivity analysis as soon as the military value questions are finalized. This should occur the first week in June.

- Age of Facilities. How did the 10 year cutoff date evolve? What is the definition of renovation and rehabilitation with respect to intelligence facilities? After some discussion, the Chair asked the Core Team to engage the services of a facility engineer to assist them with understanding and resolving these unanswered questions. The Core Team solution with the assistance of an engineering expert will be provided on the cover memorandum that forwards the Military Value report to the Principals.

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- Communications. The questions and metrics do not capture the value of key communication nodes. The Core Team was asked to review this area and include a discussion on this issue in the forwarding cover memorandum to the Principals.

Ms. Dunie next asked the members if seven days was sufficient time to coordinate the final new military Value Score Plan. All agreed seven days was sufficient for final coordination before forwarding the report to the ISG.

She next highlighted the importance of finalizing the 20-year force structure plan. A discussion ensued with the members understanding the force structure will consist of personnel, budget and equipment projections. Several members were concerned with how contractors will be counted in the out years. Ms. Dunie highlighted that USD(I) and CMS are projecting the intelligence force structure and intend to deliver a plan to the IJCSG by mid-June. She then suggested that the Defense Intelligence Agencies and Services may provide input to the plan – directly to USD(I) and CMS prior to the mid-June delivery. The IJCSG will request further clarification as required from USD(I) and CMS after the Analytic Framework is finalized, to include recommendations to account for contractor support personnel in the out-years.

Ms. Dunie next provided an update on the capacity data call. She announced that it would be best for the military services and Defense Agencies to hold their data until the BRAC IJCSG database is accredited. Standard Operating Procedures are in the coordination process, and will be approved prior to the accreditation process commencing. The concern is not to trigger special handling procedures at the IJCSG facility, which would unnecessarily burden the Core Team and interfere with their analytical effort. The Chair requested the ISG notify the military services and the defense agencies by memorandum to hold their capacity data information until 1 July 2004.

Ms. Dunie next discussed two pending letters from the Chair to the Principals asking for them to review their analytical frameworks and policy imperatives. She next explained the importance of analytical frameworks and policy imperatives to the overall BRAC process. Analytical frameworks would be internal to the IJCSG process while policy imperatives, powerful constraints on scenario development, had to be approved by the ISG/IEC. Therefore, it was important for the Principals to be responsive in a timely manner to the request by the Chair for their input on these two key components of BRAC.

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Similarly, transformation options will be reissued by the Chair ISG for a final review before presentation to the ISG for their approval. NSA and NGA are the only two participants that submitted transformation options early on in the BRAC 2005 process.

The Chair concluded the meeting by introducing Mr. Wayne Howard, the perspective new Core Team leader, and reminding the members there was considerable work ahead for IJCSG Principals, however, the 15 June meeting is cancelled. The next scheduled meeting is 15 July 2004.

Carol A. Haave
Deputy Under Secretary of Defense
(Counterintelligence and Security)
Chair, IJCSG

Attachments:
1. List of Attendees
2. IJCSG Principals Meeting Presentation

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Intelligence JCSG Meeting

May 26, 2004

Attendees

Members:

- Ms. Carol Haave, Deputy Under Secretary of Defense (Counterintelligence and Security), Chair
- LT GEN Michael Hayden, Director, National Security Agency
- Ms. Karin Dolan, USMC
- Mr. Ian Synder, DDCI/CMS, (Pending Chair ISG Approval)

Alternates:

- Mr. Larry Burgess, National Reconnaissance Office for the Director
- Mr. Tom Ferguson, National Geospatial Agency for the Director
- Ms. Claudia Clarke, USN, for the Director, Naval Intelligence
- Mr. Mark Ewing, Defense Intelligence Agency for the Director
- Ms. Elizabeth Hussain, JCS/J2
- Ms. Jean Bennett, Army

Others:

- Ms. Deb Dunie, DUSD(I), CI&S, Director, Plans and Analysis

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DCN: 11311

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IJCSG Principals Meeting

26 May 2004

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DCN: 11311

Agenda

- Military Value Score Plan
- Status
- OSD BRAC Transformation Options
- Schedule Considerations

Next IJCSG Principals Meeting 15 Jul 04
15 June Meeting Cancelled

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Military Value Score Plan

- Consistent with ISG Draft Guidance and IJCSG Principals' Comments
- Single Function Score Plan
  - Intelligence
  - Facilities Focused
  - Three Attribute Categories Morphed into Two
    - Physical Infrastructure
    - Location
    - Intellectual Capital Attribute Category, (metrics and weights) is now an attribute under "Location" Attribute Category

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Military Value Score Plan cont.

- Attribute Category
  - Attribute
    - Metric
      - Question Derived from Metric
      - Metric Rank
      - Metric Score
      - Metric Weight
- Questions Still Being Reviewed by Core Team
- Sensitivity Analysis Still to be Performed

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Military Value Score Plan cont.

- Community Infrastructure Impact (JPAT 7) Questions included as IJCSG MV Data Call Questions.
  - Will Cross-Coordinate with MILDEP Received Responses.
- Criteria 5 (COBRA) Standardized (JPAT 5) Baseline Questions will be appended to IJCSG MV Data Call.
- Criteria 5, 6 and 8 not applicable to MV. Additional Data Collection Issues will be addressed during Scenario Phase.

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Attribute Category Level

I-JCSG Military Value Draft Scoring Model
Attribute Category Level View

Overall Intelligence Military Value		Selection Criteria															
		Current and Future Mission Capabilities and the Impact on Operational Readiness			40	Availability and Condition of Land & Facilities at both Existing and Potential Receiving Locations			30	Ability to Accommodate Contingency, Mobilization, & Future Total Force Requirements			20	Cost of Operations and the Manpower Implications			10
Attribute Categories	Weight	Applies	Rank	Score	Weight	Applies	Rank	Score	Weight	Applies	Rank	Score	Weight	Applies	Rank	Score	Weight
Physical Infrastructure	55	x	1	60	24	x	1	50	15	x	1	60	12	x	2	40	4
Location	45	x	2	40	16	x	1	50	15	x	2	40	8	x	1	60	6
Check sum	100	Check sums		100	40	Check sums		100	30	Check sums		100	20	Check sums		100	10

Key	
User input	
Estimated value or placeholder	Red
Value determined by working gro	Black
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Attribute Level

I-JCSG Military Value Draft Scoring Model
Attribute Level View

Attribute Categories	Overall (Row) Weights	Attribute	Selection Criteria: Current and Future Mission Capabilities and the Impact on Operational Readiness (40.00)				Availability and Condition of Land & Facilities at both Existing and Potential Receiving Locations (30.00)				Ability to Accommodate Contingency, Mobilization, & Future Total Force Requirements at both Existing and Potential Receiving Locations to Support Operations and Training (20.00)				Cost of Operations and the Manpower Implications (10.00)			
			Applies	Rank	Score	Weight	Applies	Rank	Score	Weight	Applies	Rank	Score	Weight	Applies	Rank	Score	Weight
Physical Infrastructure	55.00		Function Weight for Criteria -->			24.00	Function Weight for Criteria -->			15.00	Function Weight for Criteria -->			12.00	Function Weight for Criteria -->			4.00
	14.60	Facility Capability	x	1	25	6.00	x	2	20	3.00	x	1	40	4.80	x	1	20	0.80
	14.15	Facility Condition	x	1	25	6.00	x	1	25	3.75	x	2	30	3.60	x	1	20	0.80
	14.15	Survivability and Force Protection	x	1	25	6.00	x	1	25	3.75	x	2	30	3.60	x	1	20	0.80
	8.30	Specialized Equipment	x	1	25	6.00	x	3	10	1.50				0.00	x	1	20	0.80
	3.80	Ownership/Type Space				0.00	x	2	20	3.00				0.00	x	1	20	0.80
Check sum	55.00		Check sums		100	24.00	Check sums		100	15.00	Check sums		100	12.00	Check sums		100	4.00
Location	45.00	Weights by Criteria -->	Function Weight for Criteria -->			16.00	Function Weight for Criteria -->			15.00	Function Weight for Criteria -->			8.00	Function Weight for Criteria -->			6.00
	10.05	Geophysical Constraints	x	1	20	3.20	x	1	25	3.75	x	1	20	1.60	x	1	25	1.50
	8.65	Mission Assurance/COOP	x	1	20	3.20	x	1	25	3.75	x	1	20	1.60	x	3	5	0.30
	5.35	Buildable Land	x	3	5	0.80	x	1	25	3.75	x	3	10	0.80				0.00
	7.60	Human & Intellectual Capital	x	1	20	3.20	x	2	10	1.50	x	1	20	1.60	x	1	25	1.50
	5.40	Geographic and Professional Relationships (Industrial/Academic/Government)	x	1	20	3.20				0.00	x	1	20	1.60	x	2	10	0.60
	3.65	Economic Cost of Location	x	3	5	0.80	x	3	5	0.75	x	3	10	0.80	x	1	25	1.50
	3.70	Quality of Life	x	2	10	1.60	x	2	10	1.50				0.00	x	2	10	0.60
Check sum	45.00		Check sums		100	16.00	Check sums		100	15.00	Check sums		100	8.00	Check sums		100	6.00
Total	100.00																	

Key	
User input	
Estimated value or placeholder	Red
Value determined by working grou	Black
Calculated value	

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Metric Level (Physical Infrastructure)

Metrics: Physical Infrastructure

Attribute	Metric	Selection Criteria C-1	C-2	C-3	C-4	Rank	Score	Weight	Scoring Rule	Justification
								(1 pt implies full credit, 3 pt implies no credit)		
	Attribute weights by criterion -->	24.00	15.00	12.00	4.00	Rank	Score			
Facility Capability	Capability of Comms/IT (including Bandwidth and Redundancy)	1	1	1	1	1	10	3.34	If dont meet threshold = 0; if meet threshold, sliding scale from 0.5 to 1.0 based on objective data	Comms and IT are integral to intelligence mission performance
	Percent utilization of secure data storage	1	1	1	1	2	6	2.31	If 50% or less of capacity = 1; sliding scalewhere 100% = 0	More unused capacity in data storage increases the military value for growth and contingency operations
	Availability of parking	1	1	1	1	3	2	0.77	Sliding scale: 1.0 = 105% authorized capacity; 0 = 50% authorized capacity	Sufficient availability of parking is directly related to productivity and accommodation of customer and partner visits.
	Supporting infrastructure to accommodate current workforce within existing facility (e.g. water, sewage etc.)	1	1	1	1	1	10	3.34	Sliding Scale: higher average, lower score	Basic accommodations for life functions are essential for personal satisfaction.
	Redundant/back-up power supply and distribution systems (including fuel storage)	1	1	1	1	1	10	3.34	Sliding Scale	Redundant power supply ensures the continuity of operations
							Check sum	14.60		
Facility Condition	Facility age and/or major rehabilitation	1	1	1	1	1	10	14.15	If "A" = 0; if "B" = .5; if "C" = 1	Newer and/or rehabilitated facilities have greater flexibility and lower operations costs
							Check sum	14.15		
Survivability and Force Protection	Distance to controlled perimeter	1	1	1	1	1	10	1.16	1 = meet or exceed IISS standard; 0 otherwise	Essential component of force protection
	Chemical/biological sniffers	1	1	1	1	1	10	1.16	Binary: If yes = 1; if no = 0	The presence of chemical and biological sniffers are a good force protection enabler in time of chem/bio attack
	Fire protection systems within code	1	1	1	1	1	10	1.16	Binary: If yes = 1; if no = 0	Essential component of survivability (people and facility)
	Controlled perimeter	1	1	1	1	1	10	1.16	Binary: If yes = 1; if no = 0	Essential component of force protection
	Parking with access control	1	1	1	1	1	10	1.16	Sliding Scale	Essential component of force protection
	Blast-resistant facility features (windows, walls, etc.)	1	1	1	1	1	10	1.16	Binary: If yes = 1; if no = 0	Essential component of force protection and survivability
	Natural disaster protection features appropriate to local standards/building codes (e.g., flood, fire, earthquake, tornado, etc.)	1	1	1	1	1	10	1.16	Binary: If yes = 1; if no = 0	Essential component of survivability (people and facility)
	Cameras, motion sensors, IR sensors, accoustic sensors, or other FP technology	1	1	1	1	1	10	1.16	Sliding scale with 1 = highest	Essential component of force protection
	Armed guards and response force trained and authorized to implement deadly force procedures	1	1	1	1	1	10	1.16	Binary: If yes = 1; if no = 0	Essential component of force protection
	High-speed approach barriers	1	1	1	1	1	10	1.16	Binary: If yes = 1; if no = 0	Essential component of force protection
	Controlled access to the building/facility	1	1	1	1	1	10	1.16	Binary: If yes = 1; if no = 0	Essential component of force protection
	Current and implemented WMD vulnerability assessment	1	1	1	1	2	6	0.70	Binary: If yes = 1; if no = 0	A desirable component of force protection and survivability
	Current and implemented AT/FP plan	1	1	1	1	2	6	0.70	Binary: If yes = 1; if no = 0	A desirable component of force protection and survivability
							Check sum	14.15		

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Metric Level (Physical Infrastructure) cont.

Metrics: Physical Infrastructure

Attribute	Metric	Selection Criteria C-1	C-2	C-3	C-4	Rank	Score	Weight	Scoring Rule	Justification
								(1 pt implies full credit, 0 pt implies no credit)		
	Attribute weights by criterios -->	24.00	15.00	12.00	4.00	Rank	Score			
Specialized Equipment	SE to monitor and control orbital and/or suborbital vehicles through the full spectrum of operations (launch, flight, and recovery)	1	1	0	1	1	10	2.08	Binary: If yes = 1; if no = 0	Sites with specialized equipment have military value because they are single source link between the collector and the analyst
	SE to experiment and demonstrate new capabilities to reduce manning, promote unmanned operations, or enhance situational awareness in realistic environments	1	1	0	1	1	10	2.08	Binary: If yes = 1; if no = 0	Sites with specialized equipment essential to mission execution have greater military value then those that do not
	Highly customized Signals/ADP equipment, including super-computers	1	1	0	1	1	10	2.08	Binary: If yes = 1; if no = 0	Sites with specialized equipment essential to mission execution have greater military value then those that do not
	Other special features of the facility space (i.e. community unique assets; etc.)	1	1	0	1	1	10	2.08	Binary: If yes = 1; if no = 0	Sites with specialized equipment essential to mission execution have greater military value then those that do not
							Check sum	8.30		
Ownership/Type Space	Leased and/or owned space	0	1	0	1	2	6	1.43	Owned = 1; leased = 0	Government owned space has additional military value and leased space is generally more expensive in the long run
	SCIF accreditation of intelligence space	0	1	0	1	1	10	2.38	If currently accredited SCIF 1.0; If space built for accreditation but not currently accredited as SCIF .5; otherwise 0.	SCIF accreditation is a key infrastructure requirement for intelligence. Building a SCIF is time-consuming and expensive
							Check sum	3.80		
Overall weight of this attribute category						Overall check sum		**55.00**		

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Metric Level (Location)

Metrics: Location

Attribute	Metric	Selection Criteria C-1	C-2	C-3	C-4	Rank	Score	Weight	Enter Raw Score for Facility ABC	Justification
								(1 pt implies full credit, 0 pt implies no credit)		
	Attribute weights by criterion -->	16.00	15.00	8.00	6.00	Rank	Score			
Geophysical Constraints	Facility location and/or equipment constrained by geography and/or physics	1	1	1	1	1	10	10.05	Binary: If yes = 1; if no = 0	Geophysical constraints directly impact mission performance
							Check sum	10.05	Check sum	
Mission Assurance / COOP	Located within NCR's NBCR plume	1	1	1	1	1	10	1.96	Binary: If yes = 0; if no = 1	Survivability increases outside the plume
	Close Proximity to another high value "target"	1	1	1	1	1	10	1.96	Binary: 0 <100 miles,1 otherwise	Maximizing the distance from other high value targets minimizes the risk of collateral damage
	Designated federation facility	1	1	1	1	1	10	1.96	Binary: If yes = 1; if no = 0	Federated facility capability is essential to maximize the value of intelligence to decisions makers and ensure survivability of mission capabilities.
	Designated COOP Site	1	1	1	1	1	10	1.96	Binary: If no = 0; if yes and scored lower than 0.5 for any of first three questions in this attribute = 0; if yes = 1	Being designated as a COOP site recognizes the importance of survivability and mission assurance.
	Number and type of transportation nodes within a 100 mile radius of the facility	1	0	1	1	1	10	1.02	Sliding scale	Multiple transportation nodes are critical enablers for mobilizing and deploying people and equipment during crises and contigencies
							Check sum	8.86	Check sum	
Buildable Land	Minimum of 5 contiguous acres available for expansion of Intelligence Infastructure	1	1	1	0	1	10	5.35	Binary: If yes = 1; if no = 0	Increased value in having land available for expansion to support operational requirements and additional force structure.
							Check sum	5.35		
Human & Intellectual Capital	Percentage of the intelligence workforce with baccalaureate or higher degrees	1	1	1	1	1	10	2.25	Percentage is the score	Academic degrees are additive to military value.
	Proficiency/expertise of the Government and Contractor intelligence workforce (foreign language; technical; regional/cultural)	1	1	1	1	1	10	2.25	Sliding Scale: Average Percentage of three questions	Mission related proficiency and expertise increase military value
	Experience level of Government and Contractor intelligence workforce	1	1	1	1	1	10	2.25	Sliding scale, military, civilian, contractor workforce	Experience is intellectual capital that has major value that cannot be created overnight
	Number of institutions located within 25 miles of your facility that provide post-secondary courses in intelligence related fields	1		1	1	2	6	1.05	Sliding scale	Access to undergraduate and graduate level educational opportunities enhances intellectual capital of the intelligence workforce.
							Check sum	7.80	Check sum	

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Metric Level (Location) cont.

Metrics: Location

Attribute	Metric	Selection Criteria C-1	C-2	C-3	C-4	Rank	Score	Weight	Enter Raw Score for Facility ABC	Justification
								(1 pt implies full credit, 0 pt implies no credit)		
	Attribute weights by criterion -->	16.00	15.00	8.00	6.00	Rank	Score			
Geographic and Professional Relationships (Industrial /Academic/ Government)	# of Universities (Partners)	1	0	1	1	2	6	0.86	Sliding scale: more is better	University partnerships leverage the latest academic techniques and processes for enabling intelligence actions
	Number of Commercial Firms located within 100 miles of your facility that contribute to mission success	1	0	1	1	2	6	0.86	Sliding scale	Multiple commercial firms with mission expertise generally add synergy to mission execution
	Number of FFRDC located within 100 miles of your facility that contribute to mission success	1	0	1	1	2	6	0.86	Sliding scale	Close proximity to FFDRC's is synergistic to mission execution
	Proximity to Government Agencies/Organizations that contribute to mission accomplishment (Partners)	1	0	1	1	1	10	1.42	Sliding scale	Close proximity to other Government/Intelligence organizations is synergistic to mission execution
	Contacts with Congress and Senior Leaders (Customers)	1	0	1	1	1	10	1.42	Sliding scale	Proximity to Senior leaders is beneficial for maintaining close personal relationships
							Check sum	5.40	Check sum	
Economic Cost of Location	Average Cost Per Square Foot of Commercial Real Estate	1	1	1	1	1	10	3.86	Sliding scale, Lower is better	Measures cost of doing business in a locality
							Check sum	3.86	Check sum	
Quality of Life	Proximity to nearest city > 100,000 Population	1	1		1	1	10	0.37	Sliding scale: 0 to 10 miles = 1; 11 to 50 miles = .5; 51 miles and above = 0	JPAT 7 metrics that have intelligence military value
	Availability of Quality Community-based care	1	1		1	1	10	0.37	Sliding scale - higher is better	JPAT 7 metrics that have intelligence military value
	Location specific general cost of living	1	1		1	1	10	0.37	Sliding scale, lower is better	JPAT 7 metrics that have intelligence military value
	Educational opportunities	1	1		1	1	10	0.37	Sliding scale across 11 questions	JPAT 7 metrics that have intelligence military value
	Unemployment/Job Growth	1	1		1	1	10	0.37	TBD	JPAT 7 metrics that have intelligence military value
	Housing Availability (rentals and sales)	1	1		1	1	10	0.37	Average -- the Sliding scale across 3 questions	JPAT 7 metrics that have intelligence military value
	Tricare Availability	1	1		1	1	10	0.37	Sliding scale -- more is better	JPAT 7 metrics that have intelligence military value
	Uniform crime reports index (safety)	1	1		1	1	10	0.37	Sliding scale, lower is better	JPAT 7 metrics that have intelligence military value
	Availability of mass transportation	1	1		1	1	10	0.37	TBD	JPAT 7 metrics that have intelligence military value
	Water/sewage capacity	1	1		1	1	10	0.37	TBD	JPAT 7 metrics that have intelligence military value
							Check sum	3.70		
Overall weight of this function							Overall :check sum	45.00		

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Status

- **Intelligence Force Structure**
- **Capacity Data Receipt and Storage**
- **Capacity Analysis Process and Spreadsheet**
- **Military Value Score Plan**
  - ISG Guidance Letter
  - Process for ISG Approval
- **IJCSG Analytical Frameworks and Policy Imperatives**

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OSD BRAC Transformation Options

- **OSD BRAC Office releasing a combined list of transformation options for coordination**
  - Includes NSA and NGA submitted transformation options
- **Suggest the Following:**
  - Remove NSA and NGA transformation options from OSD BRAC Office list

OR

  - Ensure IJCSG approved analytical frameworks are consistent with OSD BRAC Office transformation options

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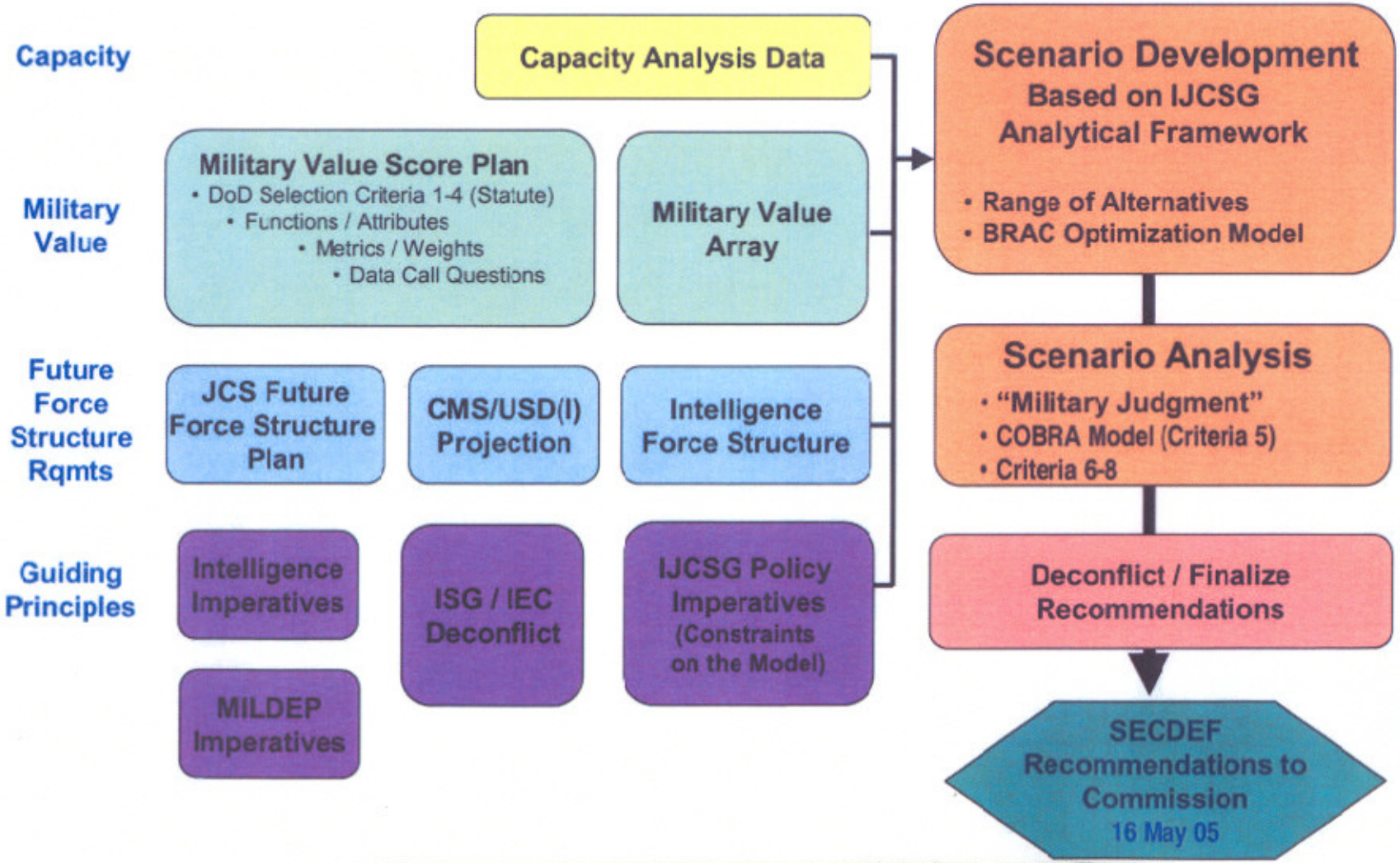
Schedule Considerations



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IJCSG Military Value Questions

Introduction: The following question(s) should be completed by each Military Department and Defense intelligence agency for each facility. The answer to this question will contribute to military value analysis and future assessments.

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IJCSG #1 Attribute: Facility Capability

Question: For your organization complete the table below for each facility.

Source / Reference: Internal documents.

Amplification:

1. Communication/IT infrastructure refers to both the equipment (servers, bandwidth, etc.) and its operating environment.
2. Define Threshold and Objective Requirements

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Does the Communication /IT infrastructure meet threshold mission requirements? (Classification) (YES/NO)	What percentage of objective mission requirements is met by the Communication/IT infrastructure? Answer "(U) N/A" if answered "NO" to previous question. (Classification) (Count)	What percentage of secure data storage is being utilized? (Classification) (Count)	What is the percentage of parking spaces available for authorized personnel (computed as number of parking spaces/ authorized personnel)? (Classification) (Count)	What is the percentage of your total electrical power usage do you supplement above that provided by public utilities? (Classification) (Count)	What is the percentage of your total water usage do you supplement above that provided by public utilities? (Classification) (Count)	What is the percentage of your total sewer usage do you supplement above that provided by public utilities? (Classification) (Count)	In the event you lose your primary power supply, what percentage of mission operations can be sustained through the use of redundant power supply and distribution systems (including fuel storage)? (Classification) (Count)

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IJCSG #2 Attribute: Facility Condition

Question: For your organization complete the table below for each facility. Which **one** statement best describes your existing facility (mark only one: A, B, or C)?

A. Constructed more than 10 years ago and no major rehabilitation in the last 10 years
B. Either constructed or had major rehabilitation during the previous six to 10 years
C. Either constructed or had major rehabilitation during the previous five years

Source / Reference: Internal documents.

Amplification Major Rehabilitation = structural, HVAC, power improvements to the facility.

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Facility Condition (Classification) ("A", "B", or "C")

[redacted]

[redacted]

IJCSG #3 Attribute: Survivability and Force Protection

Question:

Source / Reference: Standoff distance reference. Local Fire codes. FEMA???

Amplification

1. For distance to nearest parking or roadway. Report the shortest distance from your facility to either parking or roadway that is not access-controlled.
2. Controlled access refers to physical barriers, guard posts, badge readers, cipher locks, etc.

Please fill in the following table(s); repeat for each building:

Table 1:

Building # (Classification) (Text)	Meets minimum standoff distance to controlled perimeter (Classification) (YES/NO)	Does this facility have chemical/biological sniffers? (Classification) (YES/NO)	Are fire protection systems within code? (Classification) (YES/NO)	Is this facility within a controlled perimeter? (Classification) (YES/NO)	How many parking spaces does this facility have inside an access control area? (Classification) (Count)	Does this facility have blast-resistant facility features (windows, walls, etc.)? (Classification) (YES/NO)

Table 2:

Building # (Classification) (Text)	Does this facility meet local standards/building codes related to natural disaster protection features appropriate for its location (e.g., flood, wildfire, earthquake, tornado, hurricane, etc.)? (Classification) (YES/NO)	What percentage of this facility is covered by cameras, motion sensors, IR sensors, acoustic sensors, or other force protection technology? (Classification) (Count)	Does this facility have armed guards and/or a response force trained and authorized to use deadly force? (Classification) (YES/NO)	Does this facility have high-speed approach barriers? (Classification) (YES/NO)	Does this facility have controlled access? (Classification) (YES/NO)	Does this facility have a current and implemented WMD vulnerability assessment? (Classification) (YES/NO)	Does this facility have a current and implemented AT/FP plan? (Classification) (YES/NO)

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[redacted]

IJCSG #4 Attribute: Specialized Equipment

Question: For your organization complete the table below for each facility. Does the facility have the following: SE to monitor and control orbital and/or suborbital vehicles through the full spectrum of operations (launch, flight, and recovery); SE to experiment and demonstrate new capabilities to reduce manning, promote unmanned operations, or enhance situational awareness in realistic environments; Highly customized Signals/ADP equipment, including super-computers; or other special features of the facility space (i.e., community unique assets; etc.)

Source / Reference: IJCSG #2 from Capacity Analysis Data Call – Space by Subfunction and Attribute Table (Building Number - Specialized Equipment Square Feet).

Amplification: Specialized Equipment (SE) does not include personal computers and other peripherals (e.g., fax machines; etc) that are standard in all office environments. Other community unique assets examples would include radars, laboratory test beds, sensors, HUMINT tradecraft equipment, etc.

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	SE to monitor and control orbital and/or suborbital vehicles through the full spectrum of operations (launch, flight, and recovery) (Classification) (YES/NO)	SE to experiment and demonstrate new capabilities to reduce manning, promote unmanned operations, or enhance situational awareness in realistic environments (Classification) (YES/NO)	Highly customized Signals/ADP equipment, including super-computers (Classification) (YES/NO)	Other community unique assets of the facility not included in previous columns (Classification) (YES/NO)	If yes to previous column, please specify. (Classification) (Text)

[redacted]

[redacted]

IJCSG #5 Attribute: Ownership/Type Space

Question: For each facility occupied by your activity, is the building owned or leased?

Source / Reference: Question will be answered by the IJCSG capacity data call.

Amplification: See IJCSG capacity data call.

Question: For your organization complete the table below for each facility. Is the facility a currently accredited SCIF or a space built to SCIF standards but not currently accredited as a SCIF?

Source / Reference: DCID 6/9, Physical Security Standards for Sensitive Compartmented Facilities

Amplification: SCIF accreditation is a key infrastructure requirement required to perform defense intelligence. Building a SCIF is time consuming and expensive. For this question the minimum accreditation is Secret/SCI.

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Currently Accredited SCIF (Classification) (YES/NO)	Space built to SCIF standards but not currently accredited as a SCIF (Classification) (YES/NO)

[redacted]

[redacted]

IJCSG #6 Attribute: Geophysical Constraints

Question: Complete the table below for each facility.

Source / Reference:

Amplification:

1.

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Is this facility and/or its equipment at this location because of geographical and/or physics constraint(s)? (Classification) (YES/NO)

[redacted]

[redacted]

IJCSG #7 Attribute: Mission Assurance/COOP

Question:

Source / Reference: NCR CBRN plume is defined in _____.

Amplification:

1. NCR is defined as _____
2. Refer to FBI website for definition of national landmark.
3. Federation is defined as _____
4. Comparably is defined as _____
5. Transportation node is defined as a national or international airport, train station, bus station, or seaport.

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Is this facility located within NCR's CBRN plume? (Classification) (YES/NO)	Distance to closest intelligence facility or national landmark. (Classification) (Count)	Is this facility, or a portion thereof, a designated participant in federation? (Classification) (YES/NO)	Is this facility designated as a COOP site? (Classification) (YES/NO)	Number of transportation nodes within a 100 mile radius of the facility (Classification) (Count)

[redacted]

[redacted]

IJCSG #8 Attribute: Buildable Land

Question: Is this facility at a location with access to five or more contiguous buildable acres for expansion?

Source / Reference:

Amplification: If there are multiple intelligence buildings in a complex, identify all of the other buildings

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Access to five or more contiguous buildable acres for expansion (Classification) (YES/NO)

[redacted]

[redacted]

IJCSG #9 Attribute: Human & Intellectual Capital

Question:

Source / Reference:

Amplification:

1. For certifications, determine the percentage of personnel who have relevant specialized professional or academic certifications (DAWIA, MCSE, advanced degrees, etc.). Relevant is defined as job-related certifications and/or advanced academic degrees. Do not include training certifications that are not specifically intelligence related such as word processing.
2. Proficiency is defined as skill level necessary to perform assigned task(s).
3. Expertise is defined as knowledge level necessary to perform assigned task(s).
4. Scientific and technical expertise include: Weapons of Mass Destruction, Counterterrorism, Missile Systems, C4ISR, etc.

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Percentage of workforce with baccalaureate or higher degrees (Classification) (Count)	Percentage of workforce with foreign language proficiency (Classification) (Count)	Percentage of workforce with cultural/regional expertise (Classification) (Count)	Percentage of workforce with scientific/technical expertise (Classification) (Count)	Average experience level of workforce in work years (Classification) (Count)	Number of colleges/universities located within 25 miles of your facility (Classification) (Count)

[redacted]

[redacted]

IJCSG #10 Attribute: Geographic and Professional Relationships (Industrial/Academic/Government)

Question: For each location in your organization, complete the following table.
Source / Reference:
Amplification:

1. Local is defined as within 50 miles of your facility.
2. "Assist in mission accomplishment" is defined as _____
3. "Contribute to mission success" is defined as _____
4. FFRDC refers to Federally Funded Research and Development Centers.
5. "Senior ranking defense official" is defined as flag and general officers, Senior Executive Service, or equivalents, not necessarily in the DC area.
6. Warfighter organizations include_____

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Number of documented partnerships with local institutions of higher learning to assist in mission accomplishment (Classification) (Count)	Number of Commercial Firms located within 100 miles of your facility that contribute to mission success (Classification) (Count)	Number of FFRDC located within 100 miles of your facility that contribute to mission success (Classification) (Count)	Number of Intelligence Organizations within 100 miles (Classification) (Count)	Number of Warfighter Organizations within 100 miles (Classification) (Count)	In FY03, how many times did the senior ranking person in your activity hold in-person meetings with members of Congress, Congressional staffs, senior executives of DoD activities, DC based federal government entities, and/or senior ranking defense official? (Classification) (Count)

[redacted]

[redacted]

IJCSG #11 Attribute: Economic Cost of Location

Question: At this facility, what is the average cost per square foot of commercial real estate?

Source / Reference: REF???

Amplification:

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Average Cost per Square Foot of Commercial Real Estate (Classification) (Count)

[redacted]

[redacted]

IJCSG #12 Attribute: Quality of Life

Question:

Source / Reference:

Amplification: *Ron – need to determine who will be answering JPAT 7 questions, the timeline for questions responses, and how IJCSG would get the data to determine if we can leverage these answers or we have to ask these questions ourselves.*

Please fill in the following table(s); repeat for each building:

Building # (Classification) (Text)	Answer

[redacted]