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OFFICE OF THE UNDER SECRETARY OF DEFENSE
5000 DEFENSE PENTAGON
WASHINGTON, DC 20301-5000

JUL 08 2004

INTELLIGENCE

MEMORANDUM FOR DIRECTOR, DEFENSE INTELLIGENCE AGENCY
DIRECTOR, NATIONAL SECURITY AGENCY
DIRECTOR, NATIONAL RECONNAISSANCE OFFICE
DIRECTOR, NATIONAL GEOSPATIAL-INTELLIGENCE AGENCY
JOINT CHIEFS OF STAFF, J2
DIRECTOR, NAVAL INTELLIGENCE, DEPARTMENT OF THE NAVY
ASSOCIATE DIRECTOR, INTELLIGENCE, DIRECTORATE OF INTELLIGENCE, SURVEILLANCE AND RECONNAISSANCE, DEPARTMENT OF THE AIR FORCE
ASSISTANT DEPUTY CHIEF OF STAFF FOR INTELLIGENCE, G2, DEPARTMENT OF THE ARMY
ASSISTANT DIRECTOR OF INTELLIGENCE SUPPORT, HEADQUARTERS, UNITED STATES MARINE CORPS

SUBJECT: BRAC 2005 IJCSG Principals Meeting

As the Chair, Intelligence Joint Cross-Service Group (IJCSG) I am inviting the IJCSG Principals to meet with me on July 15, 2004 from 1300 to 1500 in the Pentagon, Room 3C200. The primary objective of this meeting is to provide status on pertinent IJCSG activities and discuss our next steps. A read ahead package is attached.

I want to thank you for your rapid review of the Military Value (MV) Report. The Core Team has incorporated the comments received. We will be forwarding the MV Report to the OSD BRAC Office for their distribution to the Infrastructure Steering Group (ISG) once finalized.

At this time we are moving into the analysis phases of BRAC. This will include the analysis of capacity data, Military Value and ultimately scenario development options leading to realignment and closure recommendations. I want

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to take this opportunity to emphasize the role and responsibility of the IJCSG Principals in supporting analysis of transformational constructs within the BRAC process as outlined by the SECDEF. Your personal attendance is critical to codifying our way forward. If you, as a principal are unavailable to attend, please ensure that your alternate does, in fact, speak for you, is properly briefed, and is cognizant of and can adequately represent your position. Your Core Team representative is encouraged to attend this meeting as well.

This meeting will be conducted at the Collateral TOP SECRET level. If additional compartmented level dialogue is required, we will raise the level of the meeting. Security clearances will be verified before entry into Room 3C200 is permitted. Please confirm your attendance, and coordinate your security clearances (TS/SI/TK/G/B/HCS) with Ms. Lyn Young, IJCSG SCIF Security Manager by COB July 13, 2004. If you have questions, she can be contacted at 703-769-9450.

I look forward to seeing you at the meeting. If you have any additional questions/comments, please contact Ms. Deborah Dunie, ODUSD(I) CI&S, P&A at 703-614-5942.

Carol A. Haave
Deputy Under Secretary of Defense
(Counterintelligence and Security)
Chair, IJCSG

Attachments:
As stated

BRAC 05
IJCSG Principals Meeting

15 July 2004

Cy 1 of 20

Agenda

- Security
- Military Value Report
- Capacity Analysis
- 20-Year Force Structure Plan
- BRAC Approval Process: Intelligence Considerations
- Principles
- Imperatives
- Transformation Options/Analytical Frameworks
- Schedule

Next IJCSG Principals Meeting 18 Aug 04

Security

- **Accreditation Complete**
  - Interim approval to operate granted for Protection Level 2
- **Standard Operating Procedure**
  - Two-man rule policy for opening and closing the SCIF door (Room 117)

Military Value Report

- **Principals Concurred w/Comments**
  - Revised scoring plan contains more detailed explanations of weights for each attribute, metric and question
  - Other editorial and content changes incorporated
  - Note: Questions Reviewed by Defense Standardization Team (DST)… suggested minor changes incorporated

- **Principals Comments to be Addressed in Cover Letter to Chair, ISG**
  - Define intelligence "universe"
  - Comparing of similar and dissimilar facilities – "binning"

Military Value Report

Recommendations Not Accepted

- Inserting "intelligence" before the word "facilities" (Navy)
  - Redundant since intelligence data call & only one function "intelligence"
- Expand "safety codes" beyond just fire codes (Navy)
  - Fire codes is a "survivability/force protection" consideration – any handicapped issues would fall under this code
- Additional metric for mass transit (J2)
  - Generally not a facilities "bricks and mortar" consideration
  - Will be addressed as part of Quality of Life (JPAT 7)
- Overall row weights of "Specialized Equipment (8.3) and "Buildable Land" (7.7) (CMS)
  - Metrics are in separate Attribute Categories – core team consensus that they are weighted appropriately within their respective Attribute Categories

Military Value Report

- **MV Report Process**
  - Finalize and forward to OSD BRAC Office for distribution
    - To ISG members for review and approval
    - To DAS's for approval of data call before release to field
- **MV Data Call**
  - 60-day turnaround per revised OSD BRAC Office direction

Capacity Analysis

- **Developing Revised Methodology for Analysis of Data**
  - Discussion on "how" and "at what level" to measure current capacity, maximum potential capacity, surge capacity requirements and current usage to determine capacity
  - Additional formula(s) required to support analyses
  - Core Team drafting options on analysis of data to send to Principles for review and decision in the near-future
  - Capacity Analysis Report will be forwarded to ISG for approval

Capacity Analysis

- **Data Call #1 has not been Sent to <u>All</u> Military Department Intelligence Headquarters and Management Elements**
  - IJCSG is analyzing Intelligence Headquarters and Management per OSD BRAC Office
  - Requested Chair, ISG provide direction to MILDEPS

20-Year Force Structure Plan

- **Future Force Structure for Intelligence Based on CBJB, CJB, & Strengthening Strategic Intelligence Documents**
  - FY05 – 09: JMIP, TIARA, and NFIP Personnel
  - FY10 – 25: Will be straight-lined
- **Discussion**
  - Contractor manpower requirements
- **Plan to Complete**

BRAC Approval Process: Intelligence Considerations

- **Intelligence Will be Part of Formal Coordination Process to Highlight Our Equities Within the BRAC Process**
  - Principles, Imperatives, Transformation Options, Realignment and Closure Candidates
  - Ability to highlight equities via multiple forums
    - Before final approval by ISG… or before submission to IEC
    - Special session with ISG and/or IEC
    - For consideration by SecDef

Principles

- **Reviewed at 25 June ISG Meeting**
  - Strategic in concept
  - Foster Transformation and embrace change
  - Mutually supporting
  - Interchangeable amongst Military Departments
- **Approved by ISG w/Minor Deviations**
  - Deviations sent to ISG for written coordination

Intelligence Principle

- **Pending ISG Approval:**
  - The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analysis, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.

Imperatives

- **Being Reviewed at 23 July ISG Meeting**
  - Control rods and safety valves for outcomes
  - Preserve key capabilities toward desired outcomes
  - Specific, detailed statements that are tied to Principles
  - Prevent recommendations from violating Principles
  - Chair, IJCSG invited to attend 23 July ISG meeting

Intelligence Imperative

- **Candidate Imperative for ISG Approval:**
  - The Military Departments and the Joint Cross Service Groups will not recommend to the Secretary any closure or realignment recommendation that eliminates sufficient organic ISR/analytic capability to meet warfighting and acquisition requirements while effectively leveraging Joint and National intelligence capabilities.

Transformation Options/ Analytical Frameworks

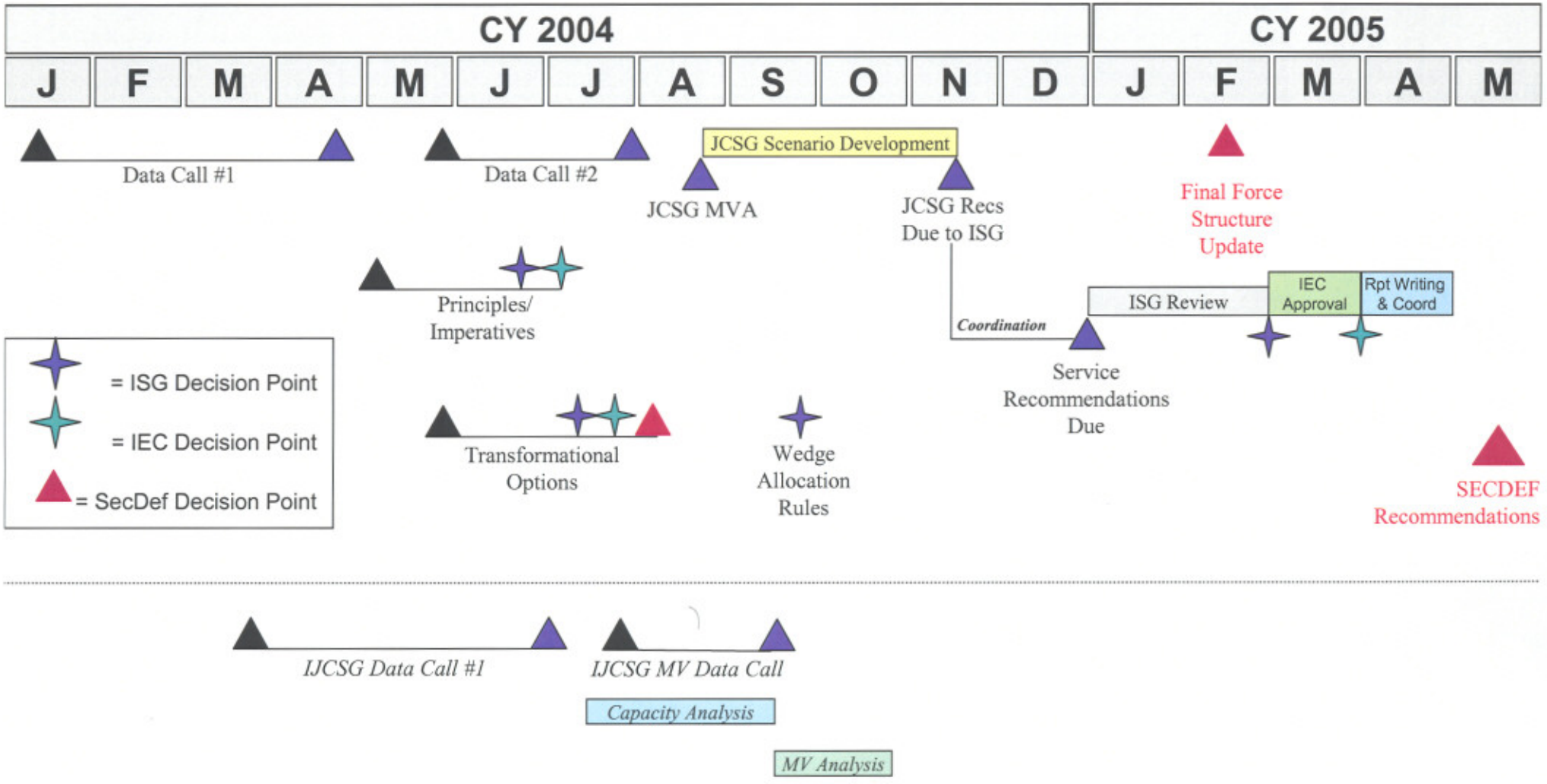
- **Transformational Options**
  - Transformational Constructs
  - IJCSG will "chop" on all Transformational Options received by ISG

- **Analytical Frameworks**
  - IJCSG AF will provide a level of granularity for Transformational Constructs related facility implications to be analyzed

Transformation Options/ Analytical Frameworks

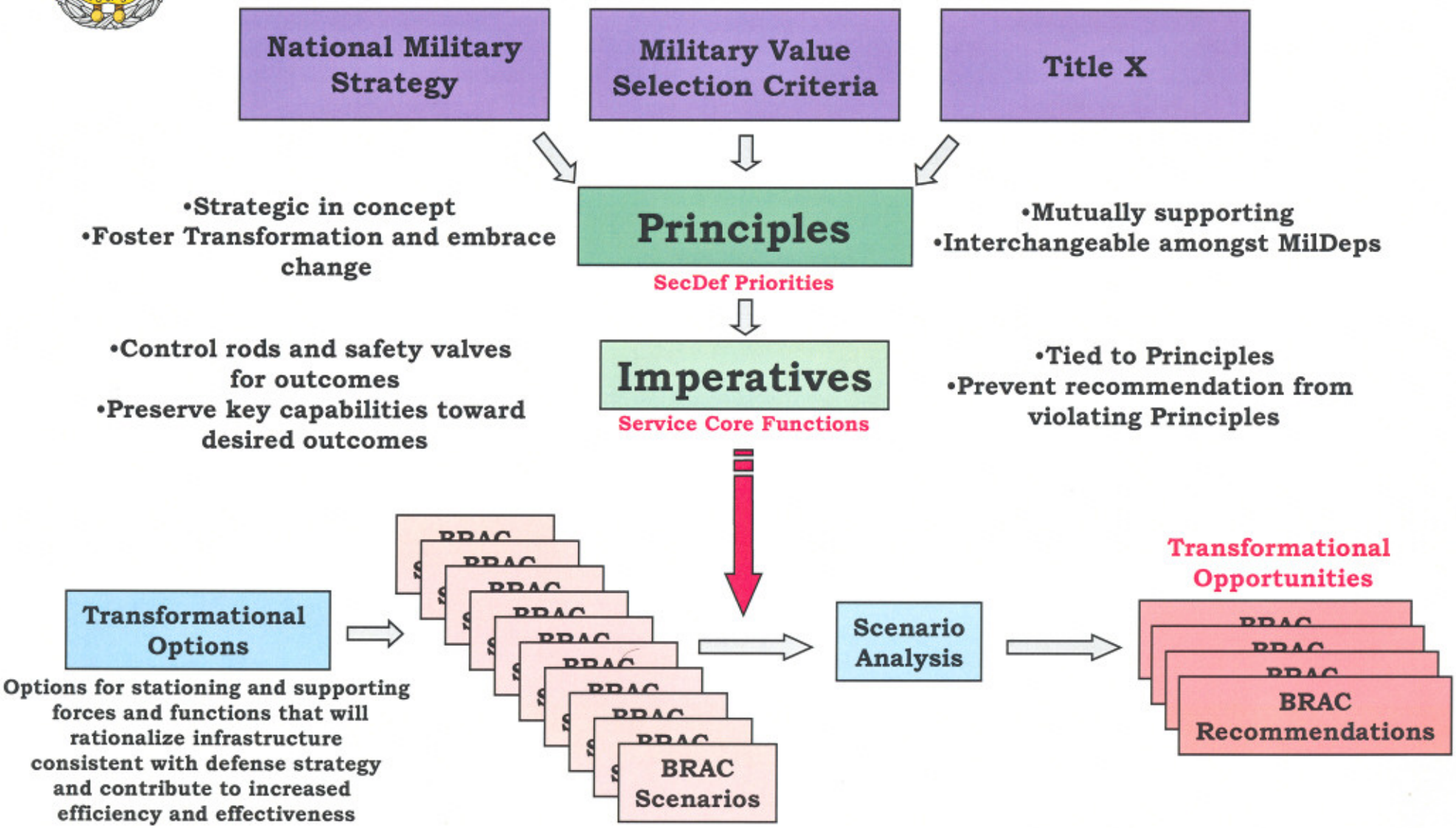
- IJCSG will notify OSD BRAC Office of Approved Analytical Frameworks

BRAC Schedule



Backup Slides

BRAC 2005 Principle and Imperative Development



June 2004

November 2004

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