BRAC 2005
Intelligence Joint Cross-Service Group

Meeting Minutes of July 29, 2004

The Deputy Under Secretary of Defense (Counterintelligence and Security) chaired this meeting. The list of attendees is attached.

Ms. Haave opened the fourteenth meeting of the Intelligence JCSG (IJCSG) by thanking everyone, especially the Core Team for their work over the past several weeks. She reminded the Principals that the process will increasingly require the Principal's participation on a more frequent basis, and that weekly meetings will be scheduled. She announced the next scheduled IJCSG Principals meeting is on August 18th (subsequently moved to August 24th). This meeting will include an Executive Overview of the Scenario Development process to be presented by the OSD BRAC office. Ms. Haave asked Ms. Dunie to begin the briefing (Attachment 2).

Ms. Dunie stated the purpose of this meeting was to gain consensus on an Intelligence Principle (see slide #3) and to begin a conversation on Intelligence Transformation (see slide #4) which also included a discussion on scenarios for the ISG.

- **Intelligence Principle.** After considerable discussion the group consensus was to modify the Infrastructure Steering Group (ISG) approved intelligence principle. The Chair requested input from the Principals' by COB July 29th in order to forward to the Chair, ISG on July 30, 2004.

- **Transformational Options.** The Chair began the discussion by explaining the four identified Transformational Guiding Documents listed on the slide were to help inform the discussion by providing context for transformational options. She suggested that if there were additional documents that could help the process please suggest them now. One member suggested that the 9/11 Commission Report should be added to the list. The group concurred. The Chair then asked the members to provide examples of transformational options that could evolve from each of the listed documents plus the 9/11 Commission report. A discussion ensued that was conducted at the Top Secret level of possible transformational options that could be translated into

specific scenarios for analysis. One member opined that perhaps it would be best to wait until the President and/or Congress made some decisions with respect to the intelligence community. The Chair reminded everyone that the Secretary of Defense expected some ideas from the IJCSG and the Core Team would require time to conduct the analysis. As such, waiting was not an option. However, she noted that if such decisions were made by higher authorities, they would potentially be included if it was responsive to the BRAC timeline.

- **Scenarios for ISG.** The ISG was expecting three scenario inputs from the IJCSG at the 6 August meeting for deconfliction process development. The Chair next asked for suggestions to move forward. Four suggestions were discussed:
  - Principals develop some analytical frameworks that they want to address
  - Look at options submitted last year and pursue the less controversial ones
  - Program Managers look for points of intersection of intelligence functions with each other
  - DUSD(I) direct some top-down scenarios

  The Chair requested additional comments from the members be provided via the Core Team to determine if the IJCSG could comply with the scenario input for the 6 August ISG meeting.

Ms. Dunie then provided a status on the capacity data call in anticipation of the initial capacity analysis report to the ISG. She explained some of the data is being held by the military departments subject to release by their auditors. The status of capacity data delivery and processing of the data is being monitored by the Core Team Facilitator.

Ms. Dunie next reported on the results of the July 23rd ISG meeting. Briefly, the ISG decided that the policy imperatives were to "protectionist" and would be remanded to the military departments and JCSGs' to be used as "considerations" in developing scenarios for analysis. Laws of physics and military judgment would protect certain intelligence facilities from BRAC actions therefore serving the same purpose as an imperative.

[redacted]

Ms. Haave closed the meeting by summarizing the pending tasks. Briefly, the Core Team at the appropriate time would examine the Transformational Options submitted by the Services and the other JCSGs; the 9/11 Commission Report will be a document resource to inform the process of determining intelligence community Transformational Options; and requested the Principals quickly submit any additional ideas for Transformational Options.

Approved: _____
Carol A. Haave
Deputy Under Secretary of Defense
(Counterintelligence and Security)
Chair, Intelligence Joint Cross-Service
Group

Attachments:

1. List of Attendees
2. IJCSG Principals Brief July 29, 2004

[redacted]

[redacted]

Intelligence JCSG Meeting
July 29, 2004

Attendees

Members:

- Ms. Carol Haave, Deputy Under Secretary of Defense (Counterintelligence and Security), Chair
- LTGEN James Clapper, USAF, (Ret.) Director, National Geospatial Agency
- RADM Richard Porterfield, Director, Naval Intelligence
- Ms. Karin Dolan, USMC

Alternates:

- Mr. Tom Ferguson, National Geospatial Agency
- Ms. Karyn Vice, National Security Agency for the Director
- Mr. Mark Ewing, Defense Intelligence Agency for the Director
- Ms. Jean Bennett, USA

Others:

- Ms. Deb Dunie, DUSD(I), CI&S, Director, Plans and Analysis

[redacted]

Intelligence JCSG Meeting
July 29, 2004

Attendees

Others (Continued):

[redacted]

DCN: 11313

BRAC 05
IJCSG Principals Meeting

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DCN: 11313

Agenda

- Intelligence Principles
- Guiding Documents
- Next Steps
- Schedule

Next IJCSG Principals Meeting 18 Aug 04

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Intelligence Principles

- ISG Approved: The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analysis, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.

- IJCSG Proposed: Defense Intelligence must provide increased warning and actionable information to DoD civilian and military leadership through critical intelligence capabilities, including integrated persistent surveillance, horizontal integration (of processes, information technology systems, networks, information and databases) and predictive analysis.

[redacted]

[redacted]

Transformational Guiding Documents

- Remodeling Defense Intelligence—RDI
- Strengthening Strategic Intelligence—SSI
- Strategic Planning Guidance—SPG
- Horizontal Integration--HI

[redacted]

[redacted]

Next Steps

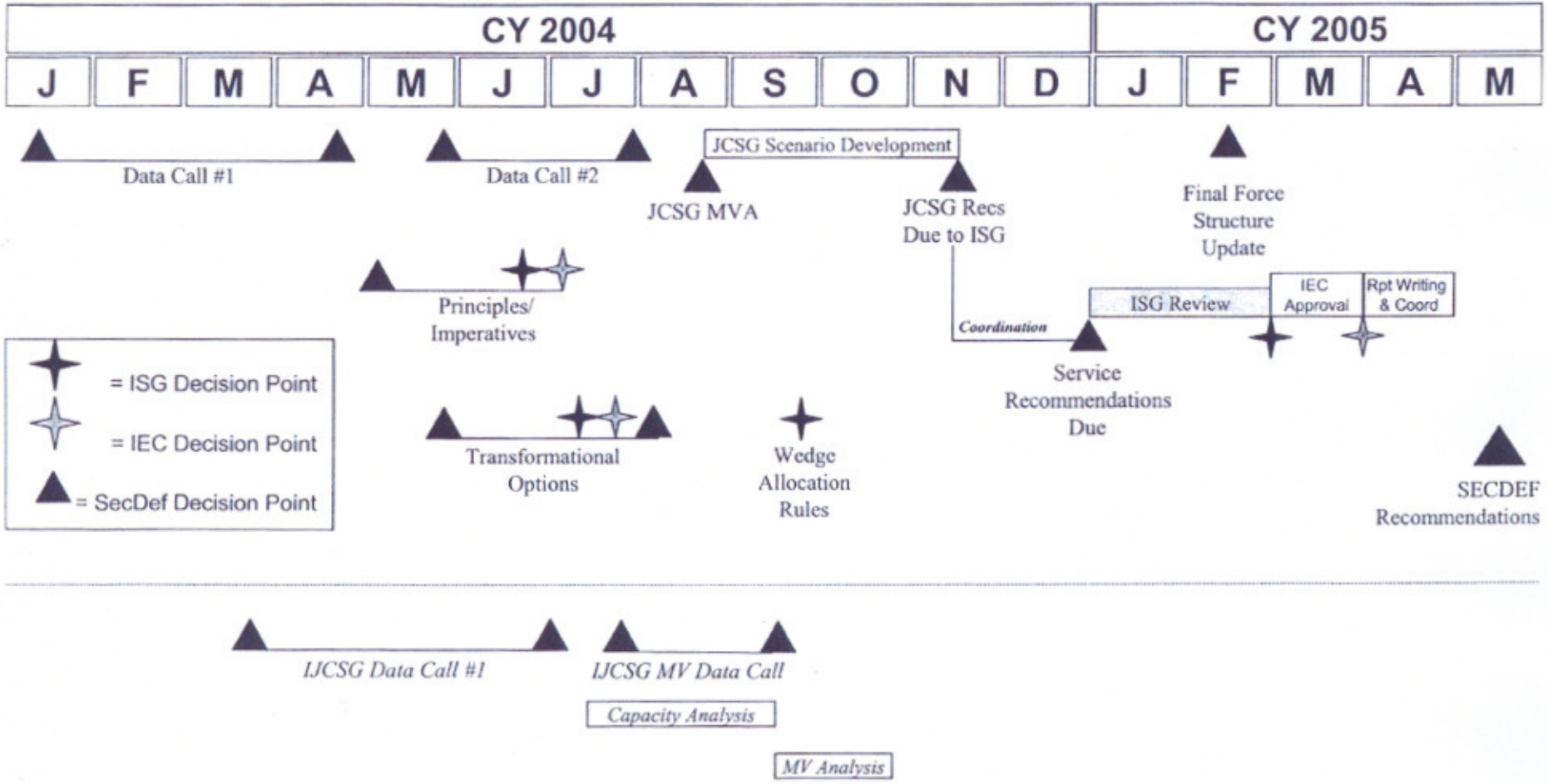
Draft BRAC Intelligence Scenarios

Three scenarios due to ISG: Aug 6, 2004

[redacted]

[redacted]

BRAC Schedule



Next IJCSG Principals Meeting 18 Aug 04

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Backup Slides

[redacted]

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BRAC Scenario Documentation

- Each potential scenario must:
  - Specify units/missions/work effort to be transferred
  - Identify losing and gaining sites
  - Address tenants or other facilities/activities that would be impacted by the option
  - Identify conflicts or issues

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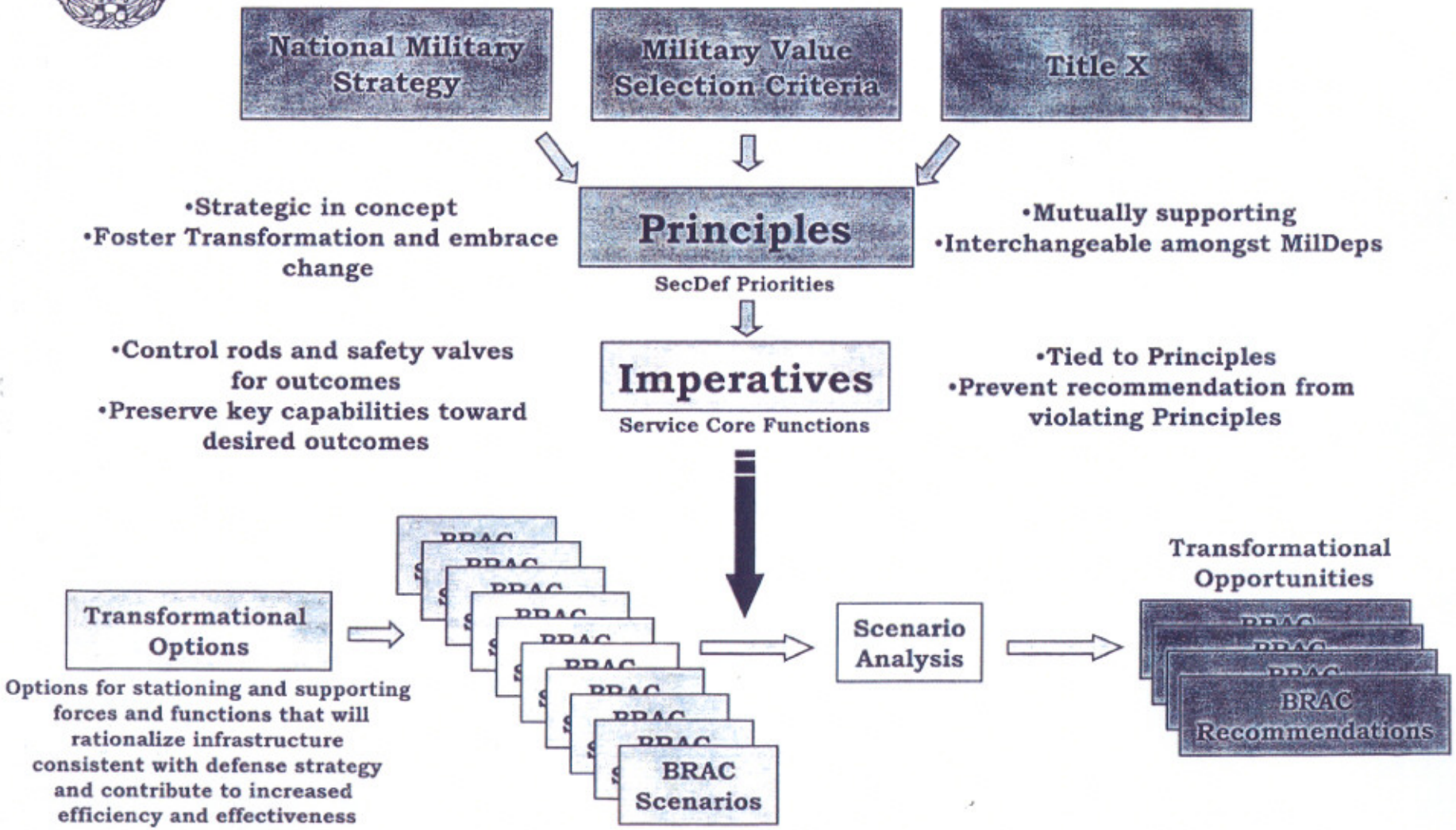
BRAC 2005 Principle and Imperative Development



June 2004

November 2004

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