

BRAC 2005
Intelligence Joint Cross-Service Group

Meeting Minutes of October 27, 2004

The Assistant Deputy Chief of Staff for Intelligence (G2), United States Army, Mr. Terrance Ford led this meeting. The list of attendees is attached (Attachment 1). These minutes reference slides from the briefing to the IJCSG Principals dated October 27, 2004. The briefing was unclassified (Attachment 2) and the group discussion was held at the [REDACTED] level.

Mr. Ford opened the twenty second meeting of the IJCSG informing the members of a request from [REDACTED] DOD Office of the General Counsel (BRAC ethics and conflicts of interest), asking that he remind the group Principals' and Alternates' to forward their financial statements. He then asked [REDACTED] to proceed with providing the group with a status report on Capacity and Military Value Analysis. [REDACTED] explained the Core Team was completing a quality control check on the data received to date and as a result of this check some activities were requested to clarify their responses. A member then inquired if the group could see a list of organizations that had responded to the capacity data call. Ms. Dunie explained this was possible, however, the data collected was at the facility/building level and it would require database content to manipulate the capacity data base to roll up the numbers by organization. Ms. Dunie concluded the discussion by stating that she would attempt would endeavor to report these capacity numbers and the first cut at military value scores by the next meeting of the IJCSG.

Ms. Dunie next summarized slide #3 with no comments from the Principals. Next Ms. Dunie addressed the contents of slide #4. After a lengthy discussion and additional information provided by the Core Team, it was decided to hold-off on submitting this scenario to the ISG pending further information on current funding in the IPBS and allowable COBRA costs. The group next briefly discussed and approved for registration into the OSD BRAC Tracking Tool the scenarios in slide #5 and #6. The Principals deferred analytical integration within Hawaii (slide #7) pending more information from JCS, J2.

[REDACTED]

**Intelligence JCSG Meeting
October 27, 2004
Attendees**

Members:

- Mr. Terrance Ford, Assistant Deputy Chief of Staff for Intelligence (G2), United States Army
- RADM Richard Porterfield, United States Navy, Director of Naval Intelligence
- Mr. Kenneth Dumm, Associate Director for Intelligence, Directorate of Intelligence, Surveillance and Reconnaissance, Deputy Chief of Staff for Air and Space Operations, Headquarters United States Air Force
- Ms. Karin Dolan, Assistant Director for Intelligence Support, United States Marine Corps

Alternates:

- Mr. Mark Ewing, Defense Intelligence Agency for the Director
- Ms. Karyn Vice, National Security Agency
- Mr. Larry Burgess, National Reconnaissance Office for the Director
- Ms. Elizabeth Hussain, JCS, J2

Others:

- Ms. Deborah Dunie, DUSD(I), CI&S, Director, Plans and Analysis

Attachment 1



**Intelligence JCSG Meeting
October 27, 2004**

Attendees

Others: (Continued)





DCN: 11321

IJCSG Principals Meeting

October 27, 2004



Agenda

- **Status Overview**
- **Status of Analytical Frameworks / Ideas / Proposals**
- **Future Force Structure – Baseline on-site Contractor Count Sep '03**



IJCSG Analytical Frameworks Summary

■ Facility Condition/Vulnerability/Security

- Five Declared Scenarios in Tracking Tool
- Subset addressing NGA substandard facilities (NCR) – register
- Additional proposals pending Mil Value results
 - Low scores and other data driven proposals
 - Vulnerable Commercial Leased Space - 91 Leased Facilities

■ COOP and Mission Assurance

- Mission partner coordination/review – 2 to register

■ Information Flow and Mission Synergy

- Integrated Analysis proposal: Analytical integration within Hawaii – JCS/J2 update on PACOM discussion – register (TBD)
- DIA Analytic Integration (accommodates projected analyst growth from PBD 339) – 2 to register



Facility Condition/Vulnerability/Security: Subset of NGA Vulnerable Facilities to New Site in NCR

<p style="text-align: center;">Idea Scenario</p> <p>Consolidate a subset of NGA NCR functions, personnel and equipment into a new facility at Ft Belvoir, VA</p> <ul style="list-style-type: none"> ■ Realign NGA functions, personnel and equipment located at: <ul style="list-style-type: none"> • NRO Westfields • Close and relocate Building 213, WNY and 4 Bethesda Delaclaria sites • Close and relocate various other commercial leased sites 	<p style="text-align: center;">Drivers</p> <ul style="list-style-type: none"> ■ Principle: Approved DoD Intelligence Principle ■ Transformational Option: Minimize leased space across the US and movement of organizations residing in leased space to DoD-owned spaces ■ Analytical Framework; Facility Condition/Vulnerability/Security ■ Other: Outdated/un-maintainable facilities; reference CMS study of U.S. intelligence facilities
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> ■ Relocate activities within existing facilities in close proximity of each other or build new facilities to better enhance mission performance ■ Reduce O&M costs associated with decrepit or inefficient infrastructure; potential to improve ROI ■ Enable enhanced productivity of the workforce; increase recruitment/retention ■ Enhance force protection by consolidating on a military installation 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> ■ Army and other JCSG actions

- Strategy
- Capacity Analysis / Data Verification
- JCSG Recommended
- De-Conflicted w/JCSGs
- COBRA
- Military Value Analysis / Data Verification
- Criteria 6-8 Analysis
- De-Conflicted w/Services



COOP and Mission Assurance: Realign COOP Buckley AFB Functions and Establish COOP at Offutt AFB, NE

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none"> ■ Realign selected management, oversight, operations, functions and personnel positions from Buckley AFB, CO to co-locate and establish selected COOP and Mission Assurance management, oversight, operations, functions, personnel, and capabilities at Offutt AFB, NE 	<p style="text-align: center;">Drivers</p> <ul style="list-style-type: none"> ■ Principle: Approved DoD Intelligence Principle ■ Analytical Framework: COOP and Mission Assurance
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> ■ Ensures continuity of operations 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> ■ Deconfliction with appropriate JCSGs, Agencies, Services and Telecommunication Entities (Federal and Commercial)

- Strategy
- Capacity Analysis / Data Verification
- JCSG Recommended
- De-Conflicted w/JCSGs
- COBRA
- Military Value Analysis / Data Verification
- Criteria 6-8 Analysis
- De-Conflicted w/Services



COOP and Mission Assurance: Realign Buckley AFB COOP Functions and Establish COOP at Schriever AFB, CO

<p style="text-align: center;">Idea Scenario</p> <ul style="list-style-type: none"> ■ Realign selected management, oversight, operations, functions and personnel positions from Buckley AFB, CO to co-locate and establish selected COOP and Mission Assurance management, oversight, operations, functions, personnel, and capabilities at Schriever AFB, CO 	<p style="text-align: center;">Drivers</p> <ul style="list-style-type: none"> ■ Principle: Approved DoD Intelligence Principle ■ Analytical Framework: COOP and Mission Assurance
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> ■ Ensures continuity of operations 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> ■ Deconfliction with appropriate JCSGs, Agencies, Services and Telecommunication Entities (Federal and Commercial)

- Strategy
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Information Flow and Mission Synergy - Analytical Integration Within Hawaii (AF3-001)

<p style="text-align: center;">Idea Scenario</p> <p>Realign JICPAC (Makalapa and Hickam facilities) mission, functions, activities, personnel, equipment, and facilities by relocating and consolidating all the above at Kunia Regional Security Operations Center (RSOC) in Wahiawa, HI</p>	<p style="text-align: center;">Drivers</p> <ul style="list-style-type: none"> ■ Principle: Approved DoD Intelligence Principle ■ Analytical Framework Information Flow and Mission Synergy ■ Other: Realigning Defense Intelligence (RDI), Strengthening Strategic Intelligence (SSI) and Joint Intelligence Operations Center (JIOC) concepts (Regional JIOC)
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> ■ Integrates Defense Analytical capability (follows RDI and JIOC construct) ■ Enhances flow of information and improves mission assurance ■ Removes structural barriers to performing joint intelligence analysis ■ No change in control, direction, authority 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> ■ Deconfliction with appropriate JCSGs, Agencies, PACOM and Services

- Strategy
- Capacity Analysis / Data Verification
- JCSG Recommended
- De-Conflicted w/JCSGs
- COBRA
- Military Value Analysis / Data Verification
- Criteria 6-8 Analysis
- De-Conflicted w/Services



Information Flow and Mission Synergy & COOP/Mission Assurance: Realign Selected DIA Elements of OB, Global Trends, and Infrastructure Analysis to Charlottesville, VA

Idea Scenario	Drivers
<ul style="list-style-type: none"> ■ Realign selected DIA elements of Order of Battle (OB), Global Trends, and Infrastructure Analysis from Bolling AFB, DC to Charlottesville, VA adjacent to National Ground Intelligence Center (NGIC). ■ Issues for Discussion: <ul style="list-style-type: none"> - <i>Realignment of current personnel at DIAC?</i> - <i>Realignment of new personnel (new FYDP personnel growth)?</i> - <i>Synergy with similar Army analysis being performed at NGIC?</i> - <i>What "analytic operation" is established as a result of scenario?</i> - <i>Other existing infrastructure sites can support COOP/MA?</i> 	<ul style="list-style-type: none"> ■ Principle: Approved DoD Intelligence Principle ■ Transformational Option: None ■ Analytical Framework: Information Flow and Mission Synergy; COOP and Mission Assurance ■ Other: Need for Integrated Community All-Source Analysis Capability and nearby analytic COOP capability ■ The significant growth projections in PBD 339 dictate additional facility requirements for analytic operations ■ Overcrowding of existing DIA facilities by FY-08
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none"> ■ Enhances coordination and flow of information with NGIC ■ Improves mission assurance ■ Ability to leverage/partner with local University talent and skills ■ Realignment does not change control, direction, authority 	<ul style="list-style-type: none"> ■ Deconfliction with Army, Defense Intelligence Agencies, other JCSGs and NGIC

- Strategy
- Capacity Analysis / Data Verification
- JCSG Recommended
- De-Conflicted w/JCSGs
- COBRA
- Military Value Analysis / Data Verification
- Criteria 6-8 Analysis
- De-Conflicted w/Services



Information Flow and Mission Synergy: Realign Selected DIA Elements of Infrastructure Analysis to Joint Warfare Analysis Center, Dahlgren, VA

<p style="text-align: center;">Idea Scenario</p> <ul style="list-style-type: none"> ■ Realign selected DIA elements of Infrastructure Analysis from Bolling AFB, DC to Joint Warfare Analysis Center (JWAC) at Dahlgren, VA. ■ Issues for Discussion: <ul style="list-style-type: none"> - <i>Realignment of current personnel at DIAC?</i> - <i>Realignment of new personnel (new FYDP personnel growth)?</i> 	<p style="text-align: center;">Drivers</p> <ul style="list-style-type: none"> ■ Principle: Approved DoD Intelligence Principle ■ Transformational Option: None ■ Analytical Framework: Information Flow and Mission Synergy; COOP and Mission Assurance ■ Other: Need for Integrated Community All-Source Analysis Capability and nearby analytic capability ■ The significant growth projections in PBD 339 dictate additional facility requirements for analytic operations ■ Overcrowding of existing DIA facilities by FY-08
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> ■ Enhances coordination and flow of information with JWAC ■ Improves mission assurance ■ Realignment does not change control, direction, authority 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> ■ Deconfliction with Navy, Defense Intelligence Agencies, Joint Forces Command/JWAC, other JCSGs

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| <input checked="" type="checkbox"/> Strategy | <input type="checkbox"/> Capacity Analysis / Data Verification | <input type="checkbox"/> JCSG Recommended | <input type="checkbox"/> De-Conflicted w/JCSGs |
| <input type="checkbox"/> COBRA | <input type="checkbox"/> Military Value Analysis / Data Verification | <input type="checkbox"/> Criteria 6-8 Analysis | <input type="checkbox"/> De-Conflicted w/Services |