

BRAC 2005
Intelligence Joint Cross-Service Group

Meeting Minutes of January 12, 2005

The Deputy Under Secretary of Defense (Counterintelligence and Security), Chair, Intelligence Joint Cross-Service Group (IJCSG), Ms. Carol Haave led this meeting. The list of attendees is attached (Attachment 1). These minutes reference slides from the briefing to the IJCSG Principals dated January 12, 2005. The briefing is unclassified.

Ms. Haave opened the twenty ninth meeting of the IJCSG and asked Ms. Dunie to proceed with the briefing. Ms. Dunie began by explaining the primary purpose of today's meeting was to select the NGA scenario to forward to the ISG as a candidate recommendation. She then introduced [REDACTED], NGA Core Team representative, to present the alternative scenarios.

[REDACTED] briefed the eight BRAC Selection Criteria and military judgment considerations for the three competing NGA East scenarios and two competing NGA West scenarios. Key points on the NGA East scenarios included:

- Overall Military Value increased regardless of selected site
- NGA must vacate the GSA South East Federal Center (SEFC) site by FY2007
- NGA's \$661 million in the FDYP for new construction costs associated with the relocation of the SEFC and a portion of Bethesda facilities, however, BRAC COBRA rules do not allow a credit for this cost avoidance in the cost analysis.
- Military judgment favored the move to Ft. Belvoir Engineer Proving Grounds. Relocation to this area would be very competitive with the Chantilly/Westfields site if it is operated as a "stand alone" facility-- which would reduce/eliminate most Army costs. Additionally, this was the NGA leadership's preferred location.

After presentation of the NGA East scenarios, the Principals discussed the necessity for the Army to better explain costs associated with relocation and consolidation at Ft. Belvoir and Ft. Meade especially in the areas of one time and sustainment/BOS recurring costs. Ms. Haave suggested and the Principals agreed to table the decision on which NGA East scenario to recommend pending additional Army cost information. Ms. Haave departed the meeting and Mr. Terrance Ford took over as Acting Chair.

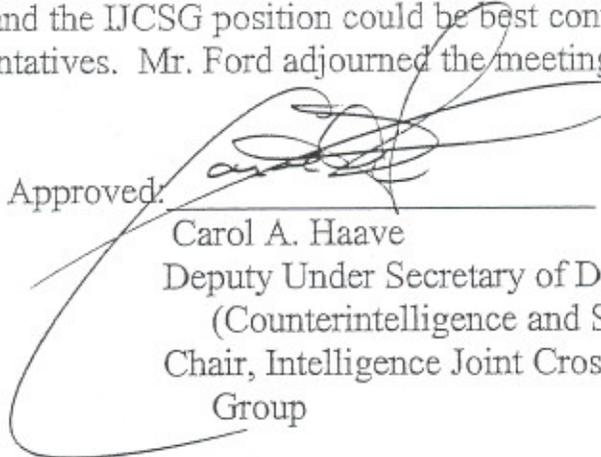
continued his briefing switching to the NGA Missouri-based facilities at Arnold, MO and 2nd Street, St. Louis, MO. Both facilities are currently located on government owned land and contain a total of 12 buildings. The proposed scenarios involve the purchase of commercial land in Allenton, MO. The NGA briefing indicated the Arnold site was relatively new, had high military value and met AT/FP requirements. The 2nd Street site was very old and had numerous vulnerability and AT/FP issues.

NGA stated the highest priority was its East scenarios. The IJCSG decided due to cost considerations not to approve INT – 0006 or INT – 0007 as candidate recommendations. Ms. Dunie thanked and the Core Team for an excellent presentation.

Ms. Dunie next focused the discussion on the Miami SOUTHCOM JIC issue. Ms. Dunie stated the Headquarters and Support Activities JCSG (H&SA) were looking at three alternatives: buy and renovate at their current location, relocate to a state of Florida owned site and lease; or relocate to Homestead AFB. She next questioned if the H&SA JCSG had considered J2 space requirements in the new facility. stated, “he had spoken with the lead H&SA representative and was waiting on a response.” Ms. Dunie tasked the DIA and Army Core Team members to assist in getting answers from H&SA JCSG.

Ms. Dunie next asked to report on the USAF intentions to close Los Angeles AFB. reported there were no agency equities on the installation. offered an invitation to the IJCSG to attend the next E&T JCSG meeting to discuss intelligence community concerns regarding several of their Specialized Skills training scenarios. Ms. Dunie stated it was too late to get a

coordinated IJCSG position and the IJCSG position could be best conveyed through their Service representatives. Mr. Ford adjourned the meeting.

Approved: 

Carol A. Haave
Deputy Under Secretary of Defense,
(Counterintelligence and Security)
Chair, Intelligence Joint Cross-Service
Group

Attachments:

1. List of Attendees
2. IJCSG Principals Meeting Brief, January 12, 2005

**Intelligence JCSG Meeting
January 12, 2005**

Attendees

Members:

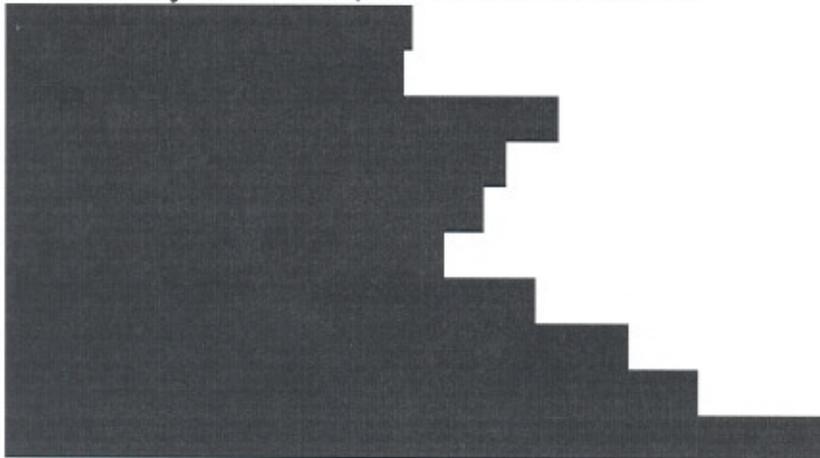
- Ms. Carol Haave, Deputy Under Secretary of Defense (Counterintelligence and Security, Chair)
- Mr. Terrance Ford, Assistant Deputy Chief of Staff for Intelligence (G2), United States Army
- Mr. Kenneth Dumm, Associate Director for Intelligence, Directorate of Intelligence, Surveillance and Reconnaissance, Deputy Chief of Staff for Air and Space Operations, Headquarters United States Air Force
- Ms. Karin Dolan, Assistant Director for Intelligence Support, United States Marine Corps

Alternates:

- Mr. Mark Ewing, Defense Intelligence Agency for the Director
- Ms. Karyn Vice, National Security Agency
- Ms. Elizabeth Hussain, JCS, J2

Others:

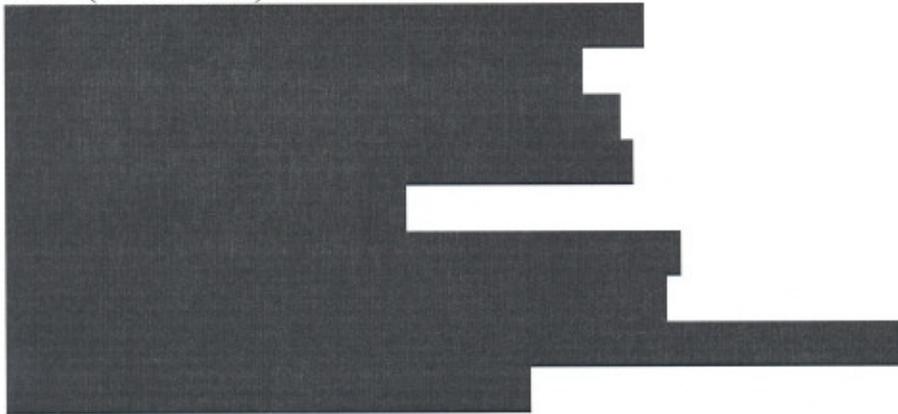
- Ms. Deborah Dunie, DUSD(I), CI&S, Director, Plans and Analysis
- Mr. Wayne Howard, Core Team Facilitator



**Intelligence JCSG Meeting
January 12, 2005**

Attendees

Others: (Continued)





IJCSG Principals Meeting

January 12, 2005



Declared Scenarios Data Call Status

Scenario #	Scenario Title	Data Call Release	Data Call Suspense	Data Call Status	IJCSG Deliberation Session
INT-0003	Consolidate NCR-Based NGA at Chantilly/Westfields, VA	30-Nov	10-Dec	NGA; Army	12-Jan
INT-0004	Consolidate NCR-Based NGA at Ft. Belvoir	23-Nov	3-Dec	NGA; Army	
INT-0005	Consolidate NCR-Based NGA at Ft. Meade	9-Dec	20-Dec	NGA; Army	
INT-0006	Consolidate Missouri-Based NGA at St. Louis, MO	9-Dec	20-Dec	NGA	12-Jan
INT-0007	Consolidate Missouri-Based NGA at Arnold, MO	9-Dec	20-Dec	NGA	
INT-0009	Consolidate Select Buckley AFB Continuity of Operations (COOP) Functions at Schriever AFB, CO	3-Dec	14-Dec	Agencies; Air Force	19-Jan
INT-0011	Consolidate Select Buckley AFB Continuity of Operations (COOP) Functions at White Sands Missile Range, NM	6-Dec	17-Dec	Agencies; Army; Air Force	
INT-0010	Consolidate Select DIA Analytical Elements at Charlottesville, VA	10-Dec	21-Dec	DIA, Army ¹	19-Jan

Blue Text: Identifies Data Call in Coordination

Green Text: Identifies Data Call Returned

Red Text: Identifies Data Call Outstanding

Note¹: Army TABS personnel and INSCOM still working data



Deliberative Session

- **Summary of three NGA East Scenarios**
- **Review three competing NGA East Scenarios (all are identical except for receiving site)**
 - INT-0003 (Westfields/Chantilly Commercial Site)
 - INT-0004 (Ft Belvoir)
 - INT-0005 (Ft Meade)
- **Summary of three NGA East Scenarios**
- **IJCSG Decision Slide**
- **Summary of two NGA West Scenarios**
- **Review two competing NGA West Scenarios**
 - INT-0006 (moves 2nd St. StL and Arnold facilities to new Allentown site)
 - INT-0007 (moves only 2nd St. StL facilities to new Allentown site)
- **Summary of two NGA West Scenarios**
- **IJCSG Decision Slide**



Competing Scenario(s)

Scenario	INT-0003 Chantilly	INT-0004 Belvoir EPG	INT-0005 Meade GC
Military Value (1-4)	54.96	54.96	54.96
COBRA (5) (NPV in 2025) Note: \$660M MilCon POM	OTC: \$1,154M Payback: 9 Yrs ('20) NPV: \$453M (saving)	OTC: \$1,183M Payback: 19 Yrs ('30) NPV: \$156M (cost)	OTC: \$1,214M Payback: 15 Yrs ('26) NPV: \$18M (cost)
Economic Impact (6)	Negligible	Negligible	Negligible
Community Impact (7)	Negligible	Negligible	Negligible
Environmental (8)	Not Applicable	Multiple Factors	Minimal Factors
Military Judgment	Close to NRO	Close to NGA/P&S	Close to NSA



Scenario INT-0003
Consolidate NCR-Based NGA
Personnel, Equipment, & Functions at
Westfields/Chantilly, VA
IJCSG Deliberative Package

12 January 2005



Outline

- **Scenario Quad Chart**
 - Graphic(s)
- **BRAC Selection Criteria (1-8)**
 - Military Value (1-4)
 - COBRA (5)
 - Economic Impact (6)
 - Community Impact (7)
 - Environmental (8)
- **Military Judgment**
 - Pros and Cons
- **Summary**

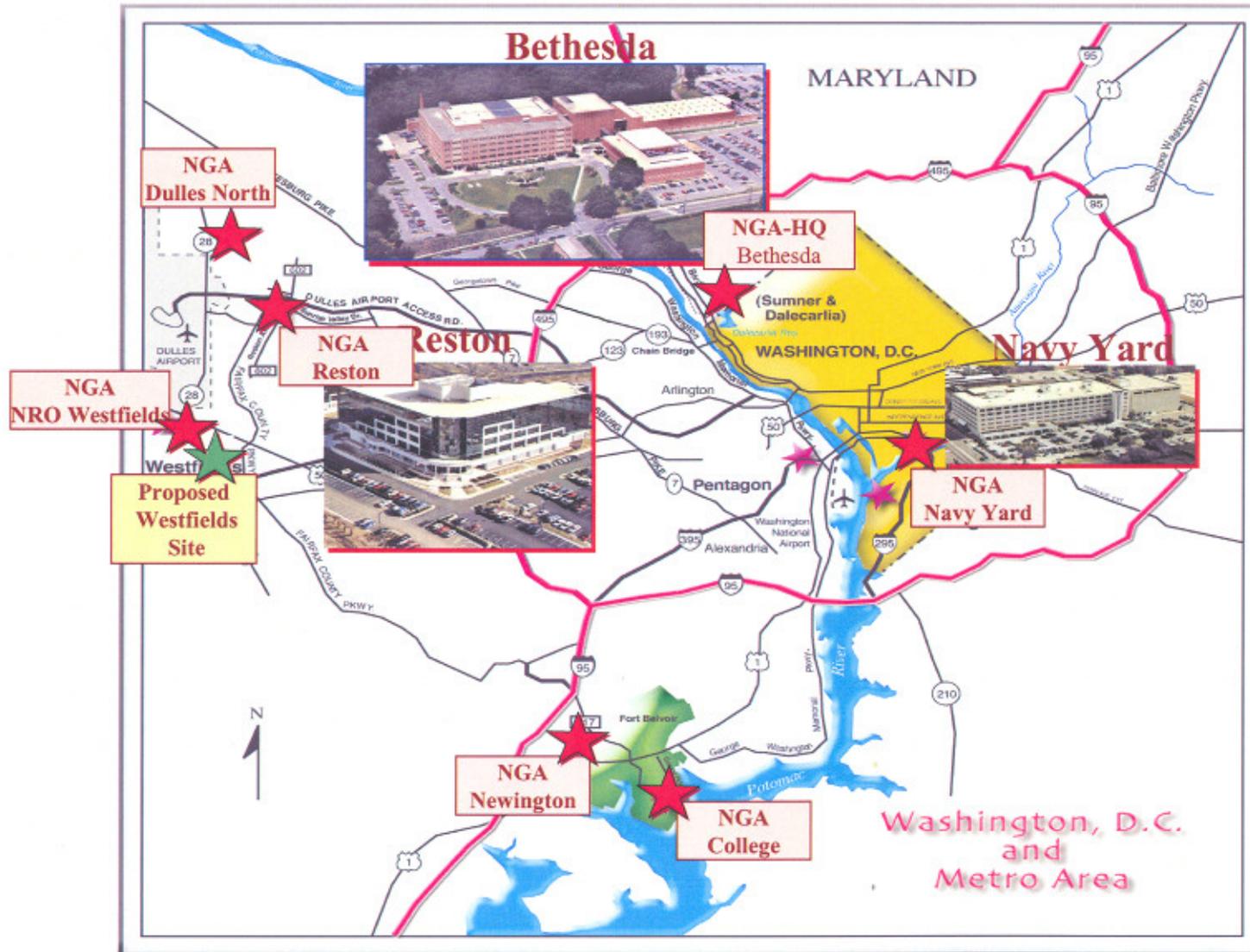


INT-0003: Consolidate NCR-Based NGA Personnel, Equipment, & Functions at Westfields/Chantilly, VA

Scenario	Drivers
<ul style="list-style-type: none">■ Close NGA facilities at the NGA Bethesda Dalecarlia and Sumner sites (named Erskine Hall, Emory Bldg, Maury Hall, Roberdeau Hall, Abert Hall, Ruth Bldg, Fremont Bldg, Motor Pool, and Warren Bldg); Reston, VA (named RES 1 and 2); Newington, VA, facilities (named NEW Bldgs 8510, 8520, and 8530); Dulles, VA (named Dulles North or its successor Reston 3); Ft Belvoir, VA (NGA College named FTB Bldg 211, 214, 215, and 220,); and Bldg 213 at GSA's Washington D.C. South East Federal Center.■ Realign NGA activities at NRO facility, Westfields, VA.■ Relocate and consolidate all NGA functions, personnel, and equipment associated with the two above actions to a new facility (150 acres) at Chantilly/Westfields, VA	<ul style="list-style-type: none">■ Principle: Reference Chair, IEC, approved DoD Intelligence Principle■ Transformation Option: Minimize leased space across the US and movement of organizations residing in leased space to DoD-owned spaces■ Analytic Frameworks: Facility/Condition/Vulnerability/ Security■ Other: Outdated/un-maintainable facilities; reference CMS study of U.S. intelligence facilities
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Relocate activities within existing facilities in close proximity of each other or build new facilities to better enable mission performance (align w/existing NGA intelligence equities at Ft Belvoir, VA)■ Reduce O&M costs associated with decrepit or inefficient infrastructure; potential to improve ROI■ Enable enhanced productivity of the workforce; increase recruitment/retention■ Reduce vulnerability	<ul style="list-style-type: none">■ None



INT-0003: Graphic(s)





INT-0003: Selection Criteria #1 to 4 – Military Value

DCN: 11328

- Original Military Value
 - 20 NGA Buildings in NCR
 - MV range: 21.57 to 52.00
 - Five are Category 3
 - Four others scored low in Survivability/FP

- MV increases from average of 35.04 to estimated 54.96 score for new complex regardless of receiving location



INT-0003: Selection Criteria #5- COBRA

DCN: 11328

■ COBRA

- One Time Cost: \$1,154M
- Net Implementation Savings: \$848M (cost)
- Annual Recurring Savings: \$128M (savings)
- Payback Period: 9 Years
- NPV Savings: \$453M (savings)
- Issues:
 - Availability of the specific commercial land
 - This scenario enables Army closure of Bethesda sites w/additional cost savings not addressed in COBRA



INT-0003: Selection Criteria #6– Economic Impact

DCN: 11328

- Economic Impact: Negligible impact on NCR

	Jobs	Job %
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division	4,129	0.15%
Bethesda-Frederick-Gaithersburg, MD Metropolitan Division	-3,410	-0.47%

Still working contractor numbers – impact to NCR will be negligible



INT-0003: Selection Criteria #7 – Community Impact

DCN: 11328

- **Demographics**
 - Washington-Baltimore-DC-MD-VA-WV MSA; population 7,608,070
 - Only Fairfax county considered
- **Child Care/Cost of Living**
 - 49 nationally accredited child care facilities
 - Above US average cost of living (based on figures of median household income, house value, GS locality pay and BAH)
- **Education**
 - No information provided for HS students enrolled, graduation rates, SAT/ACT scores
 - Numerous opportunities for graduate/PhD programs, vocational/technical schools
- **Employment**
 - No local unemployment data provided
 - Local annual job growth has been higher than US average annual job growth rate for past five years
- **Housing/Medical**
 - No significant differences in total vacant housing
 - Ratio of # of physicians/# of beds to population better than US national ratio
- **Safety/Crime/Transportation**
 - Crime reports (4047.0), below national avg for national uniform crime reports (4118.8)
 - Close proximity to commercial airport and regularly scheduled public transportation is available
- **Utilities**
 - Sufficient water and sewer systems

No significant issues in this criterion



[REDACTED]

INT-0003: Selection Criteria #8 - Environmental

DCN: 11328

- No Environmental Profile required for commercial, leased land



INT-0003: Military Judgment

Pros

- Accommodates Future Force Structure requirements
- \$660M already programmed for part of this consolidation
- Allows DA to close Bethesda site
- Gain in operational efficiencies in the areas of analysis, training, security, and support services
- Co-location completes the amalgamation begun in 1996 of NGA predecessor agencies into one culture
- Reduction in long term O&M costs associated with aging infrastructure and comm
- Reduces costs of participating in ICMAC (fewer connections) after initial investment
- Addresses all post 9-11 AT/FP standards and criteria
- Off-site road and utility improvements in place or under construction
- Minimum impact on average employee commuting distances
- Improves coordination w/NRO for Acquisition of Future Systems/R&D of Space Based and Ground Components
- Relocation of existing functions not required prior to construction
- Good access to Pentagon, Langley, Capitol Hill, and NGA's other national customers



INT-0003: Military Judgment (continued)

DCN: 11328

Cons

- Inconsistent w/SECDEF prohibition of land acquisition in the National Capital Region (NCR) – would require SECDEF approval
- Additional cost of land
- Need to competitively procure land, so exact site is not known in advance
- Additional cost to connect to GIG BE depending on change to GIG BE Master Plan



INT-0003: Summary

Scenarios	INT-0003 Chantilly
Military Value (1-4)	54.96
COBRA (5) (NPV in 2025) Note: \$660M MilCon POM	OTC: \$1,154M Payback: 9 Yrs ('20) NPV: \$453M (saving)
Economic Impact (6)	Negligible
Community Impact (7)	Negligible
Environmental (8)	Not Applicable
Military Judgment	Close to NRO



Scenario INT-0004
Consolidate NCR-based NGA
Personnel, Equipment, & Functions at
Ft. Belvoir Engineer Proving Grnds
IJCSG Deliberative Package

12 January 2005



Outline

- **Scenario Quad Chart**
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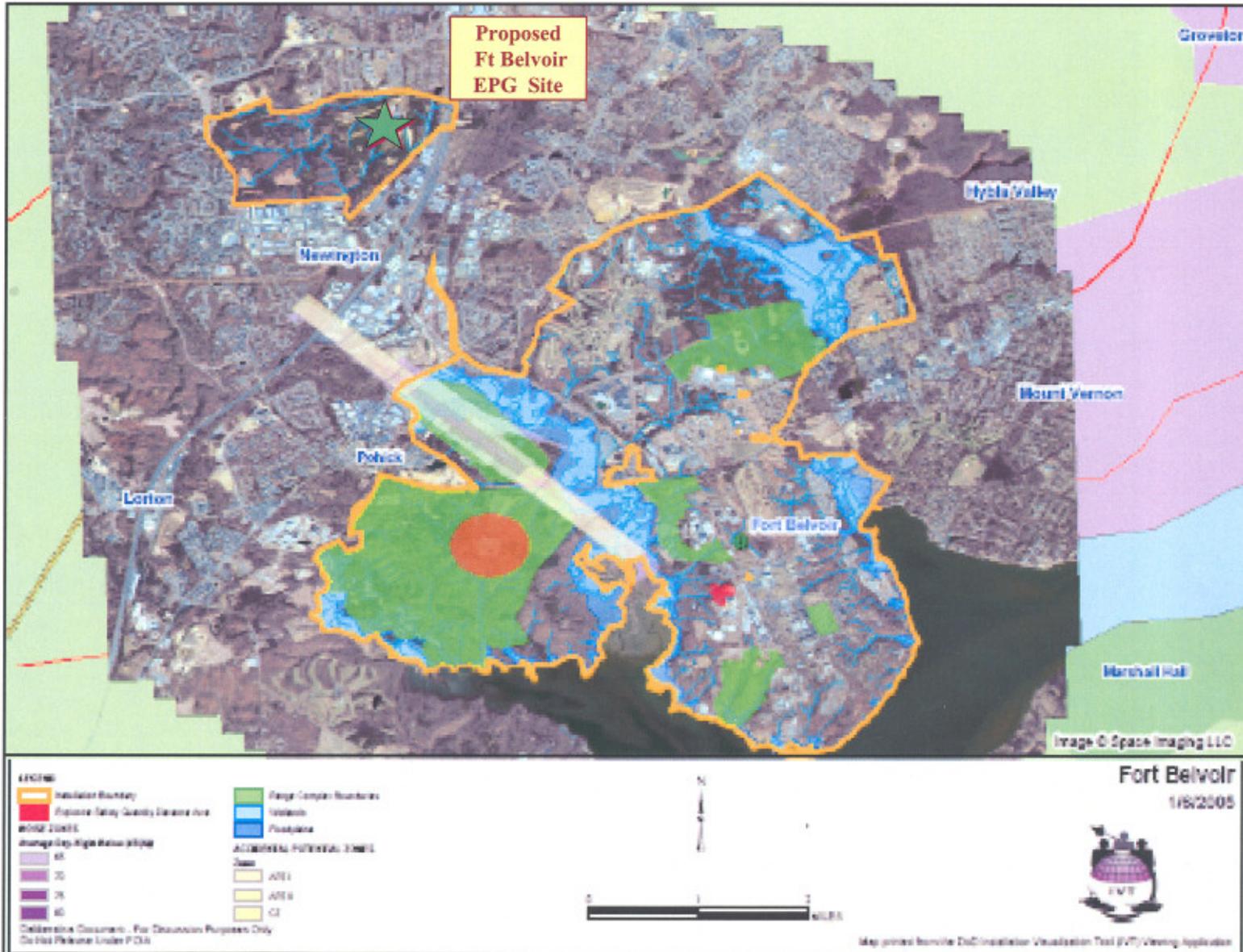


INT-0004: Consolidate NCR-based NGA Personnel, Equipment, & Functions at Ft. Belvoir Engineer Proving Grnds

Scenario	Drivers
<ul style="list-style-type: none"> ■ Close NGA facilities at the NGA Bethesda Dalecarlia and Sumner sites (named Erskine Hall, Emory Bldg, Maury Hall, Roberdeau Hall, Abert Hall, Ruth Bldg, Fremont Bldg, Motor Pool, and Warren Bldg); Reston, VA (named RES 1 and 2); Newington, VA, facilities (named NEW Bldgs 8510, 8520, and 8530); Dulles, VA (named Dulles North or its successor Reston 3); Ft Belvoir, VA (NGA College named FTB Bldg 211, 214, 215, and 220,); and Bldg 213 at GSA's Washington D.C. South East Federal Center. ■ Realign NGA activities at NRO facility, Westfields, VA. ■ Relocate/consolidate all NGA functions, personnel, and equipment associated with the two above actions to a new facility (150 acres) at Ft Belvoir, VA (Engineer Proving Grounds) 	<ul style="list-style-type: none"> ■ Principle: Reference Chair, IEC, approved DoD Intelligence Principle ■ Transformation Option: Minimize leased space across the US and movement of organizations residing in leased space to DoD-owned spaces ■ Analytic Frameworks: Facility/Condition/Vulnerability/Security ■ Other: Outdated/un-maintainable facilities; reference CMS study of U.S. intelligence facilities
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none"> ■ Relocate activities within existing facilities in close proximity of each other or build new facilities to better enable mission performance (align w/existing NGA intelligence equities at Ft Belvoir, VA) ■ Reduce O&M costs associated with decrepit or inefficient infrastructure; potential to improve ROI ■ Enable enhanced productivity of the workforce; increase recruitment/retention ■ Enhance force protection by consolidating on a military installation 	<ul style="list-style-type: none"> ■ Army and other JCSG actions



INT-0004: Graphic





INT-0004: Selection Criteria #1 to 4 – Military Value

DCN: 11328

- Original Military Value
 - 20 NGA Buildings in NCR
 - MV range: 21.57 to 52.00
 - Five are Category 3
 - Four others scored low in Survivability/FP

- MV increases from average of 35.04 to estimated 54.96 score for new complex regardless of receiving location



INT-0004: Selection Criteria #5 - COBRA

DCN: 11328

■ COBRA

- One Time Cost: \$1,183M
- Net Implementation Savings: \$953M (cost)
- Annual Recurring Savings: \$73.6M (savings)
- Payback Period: 19 Years
- NPV Savings: \$156M (cost)
- Issues:
 - Army additional one-time unique costs (\$67M)
 - Army one-time IT costs (\$1.2M)
 - Army support personnel plus-up (105 billets)
 - Other sites at Ft Belvoir may yield different numbers



INT-0004: Selection Criteria #6 – Economic Impact

DCN: 11328

- Economic Impact: Negligible impact on NCR

	Jobs	Job %
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division	3,945	0.14%
Bethesda-Frederick-Gaithersburg, MD Metropolitan Division	-3,410	-0.47%

Still working contractor numbers – impact to NCR will be negligible



INT-0004: Selection Criteria #7 – Community Impact

DCN: 11328

- **Demographics**
 - Washington DC MSA; population 4,923,153
 - Seven counties considered
- **Child Care/Cost of Living**
 - 79 nationally accredited child care facilities
 - Above US average cost of living (based on figures of median household income, house value, GS locality pay and BAH)
- **Education**
 - No significant differences in student capacity, HS graduation rates, SAT/ACT scores
 - Numerous opportunities for graduate/PhD programs, vocational/technical schools
- **Employment**
 - Local unemployment rate has been lower than US average rate for past five years
 - Local annual job growth rate has been higher than US average growth rate for past five years
- **Housing/Medical**
 - No significant differences in total vacant housing units
 - Ratio of # of physicians/# of beds to population better than US national ratio
- **Safety/Crime/Transportation**
 - Crime reports (4047.0), below national avg for national uniform crime reports (4118.8)
 - Close proximity to commercial airport and regularly scheduled public transportation is available
- **Utilities**
 - Sufficient water and sewer systems

No significant issues in this criterion



INT-0004: Selection Criteria #8 – Environmental Impacts

DCN: 11328

- **Air Quality:** Moderate Non-attainment for Ozone (1 hr). Holds a Clean Air Act Major Operating Permit and two minor operating permits. Fort Belvoir is in an area projected or proposed to be designated non-attainment for the 8-hour Ozone or the PM 2.5 NAAQS.
- **Cultural/Archeological/Tribal Resources:** Historical property has been identified. No sites with high archeological potential identified.
- **Dredging:** Impediments to dredging exist.
- **Land Use Constraints/Sensitive Resource Areas:** 6,411 unconstrained acres are available for development. Restrictions exist due to adjacent or nearby Sensitive Resource Area.
- **Marine Mammal/Marine Resources/Marine Sanctuaries:** Laws and regulations covering this area, which may adversely restrict navigation are in place
- **Noise:** Noise contours that extend off the installation's property do exist. No published noise abatement procedures for the main installation.



INT-0004: Selection Criteria #8 (continued)

DCN: 11328

- **Threatened and Endangered Species/Critical Habitat:** Federally-listed TES are present that have delayed or diverted operations/training/testing, candidate species are not present, critical habitat is not present, and the installation does not have a Biological Opinion.
- **Waste Management:** A permitted RCRA Treatment Storage and Disposal Facility exist, no interim or final RCRA Part X facility, and no on-base solid waste disposal facility.
- **Water Resources:** No discharge to an impaired waterway. Ground and surface water contamination is reported. Fort Belvoir has -1792.2 acre-feet of surplus water potentially available for expansion.
- **Wetlands:** 10.2 percent wetland restricted acres on the main installation, and no wetland restricted acres on ranges.



INT-0004: Military Judgment

Pros

- Accommodates Future Force Structure requirements
- \$660M already programmed for part of this consolidation
- Allows DA to close Bethesda site
- Gain in operational efficiencies in the areas of analysis, training, security, and support services
- Co-location completes the amalgamation begun in 1996 of NGA predecessor agencies into one culture
- Reduction in long term O&M costs associated with aging infrastructure
- Reduces costs of participating in ICMAC (fewer connections) after initial investment
- Addresses all post 9-11 AT/FP standards and criteria
- Availability of GIG BE connectivity
- Proximity to military support functions for NGA personnel and students
- Minimum impact on average employee commuting distances
- Improves collaboration with geographically constrained NGA analytic element
- Provides training in closer proximity to geographically constrained NGA analytic element
- Relocation of existing functions not required prior to construction
- Sufficient land for expansion
- Shortens Wide Area Network lines of communication



INT-0004: Military Judgment (continued)

DCN: 11328

Cons

- Significant off-site road and utility infrastructure improvements required, including Fairfax County Parkway intersection improvements
- Proximity to I-95 corridor traffic congestion
- No improvement in distance from IC partners
- Potential of Unexploded Ordnance (UXO) and other environmental impacts



INT-0004: Summary

Scenario	INT-0004 Belvoir EPG
Military Value (1-4)	54.96
COBRA (5) (NPV in 2025) Note: \$660M MilCon POM	OTC: \$1,183M Payback: 19 Yrs ('30) NPV: \$156M (cost)
Economic Impact (6)	Negligible
Community Impact (7)	Negligible
Environmental (8)	Multiple Factors
Military Judgment	Close to NGA/P&S



Scenario INT-0005
Consolidate NCR-based NGA
Personnel, Equipment, & Functions to
Ft. Meade Golf Course
IJCSG Deliberative Package

12 January 2005



Outline

- **Scenario Quad Chart**
 - Graphic(s)
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 - Military Value (1-4)
 - COBRA (5)
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 - Community Impact (7)
 - Environmental (8)
- **Military Judgment**
 - Pros and Cons
- **Summary**



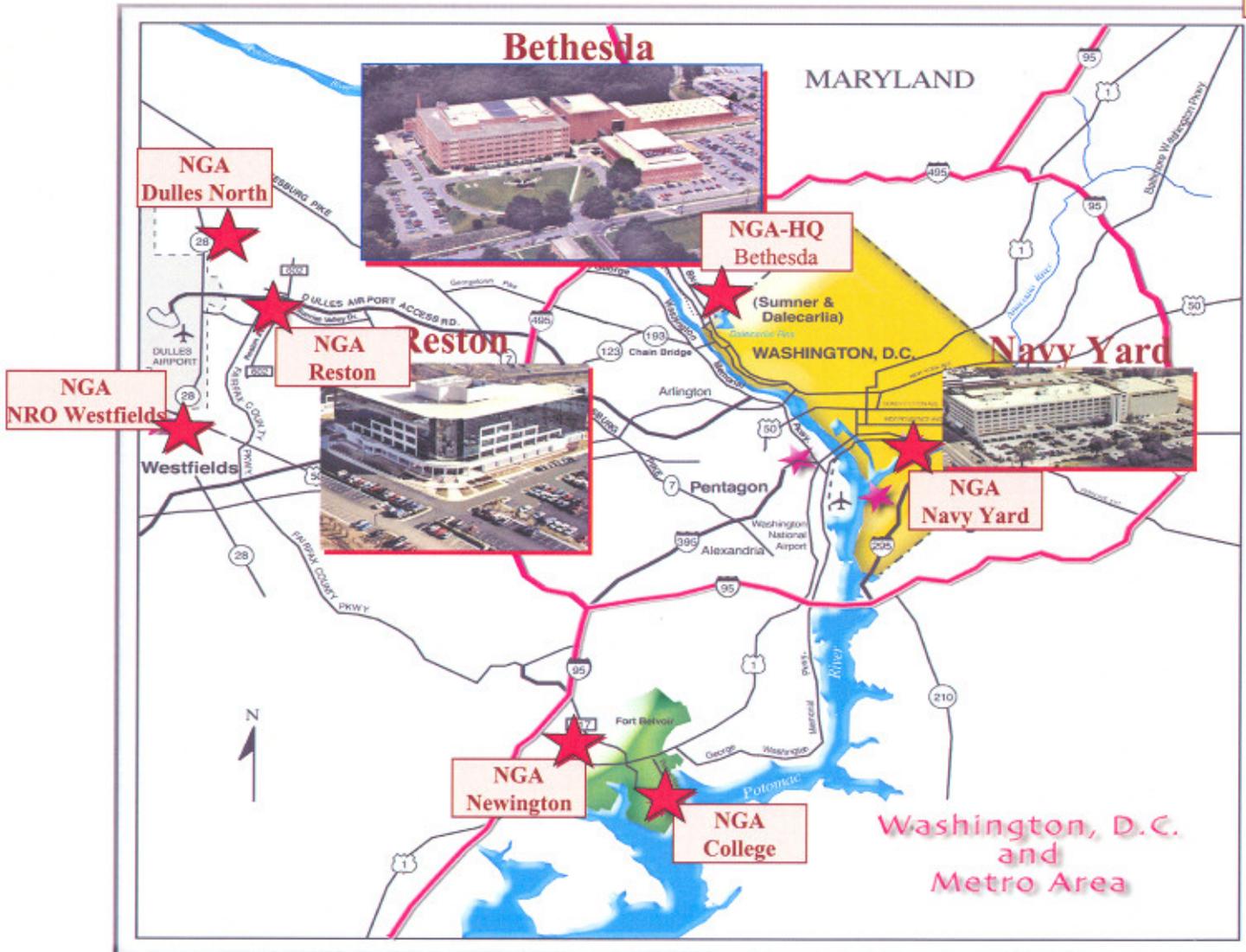
INT-0005: Consolidate NCR-based NGA Personnel, Equipment, & Functions to Ft. Meade Golf Course

Scenario	Drivers
<ul style="list-style-type: none"> ■ Close NGA facilities at the NGA Bethesda including Dalecarlia and Sumner sites (named Erskine Hall, Emory Bldg, Maury Hall, Roberdeau Hall, Abert Hall, Ruth Bldg, Fremont Bldg, Motor Pool, and Warren Bldg); Reston, VA (named Bldg 1 and 2); Newington, VA, facilities (named 8510, 8520, and 8530; Dulles, VA, named Dulles North (or its successor Reston 3); Ft Belvoir, VA (NGA College named Bldgs 211, 214, 215, and 220); and Bldg 213 at GSA's Washington D.C. South East Federal Center ■ Realign NGA activities at NRO facility, Westfields, VA ■ Relocate and consolidate all NGA functions, personnel, and equipment associated with the two above actions to a new facility (150 acres) at Ft Meade, MD (golf course site) 	<ul style="list-style-type: none"> ■ Principle: Reference Chair, IEC, approved DoD Intelligence Principle ■ Transformation Option: Minimize leased space across the US and movement of organizations residing in leased space to DoD-owned spaces ■ Analytic Frameworks: Facility/Condition/Vulnerability/ Security ■ Other: Outdated/un-maintainable facilities; reference CMS study of U.S. intelligence facilities
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none"> ■ Relocate activities within existing facilities in close proximity of each other or build new facilities to better enable mission performance ■ Reduce O&M costs associated with decrepit or inefficient infrastructure; potential to improve ROI ■ Enable enhanced productivity of the workforce; increase recruitment/retention ■ Enhance force protection by consolidating on a military installation 	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none"> ■ Army and other JCSG actions



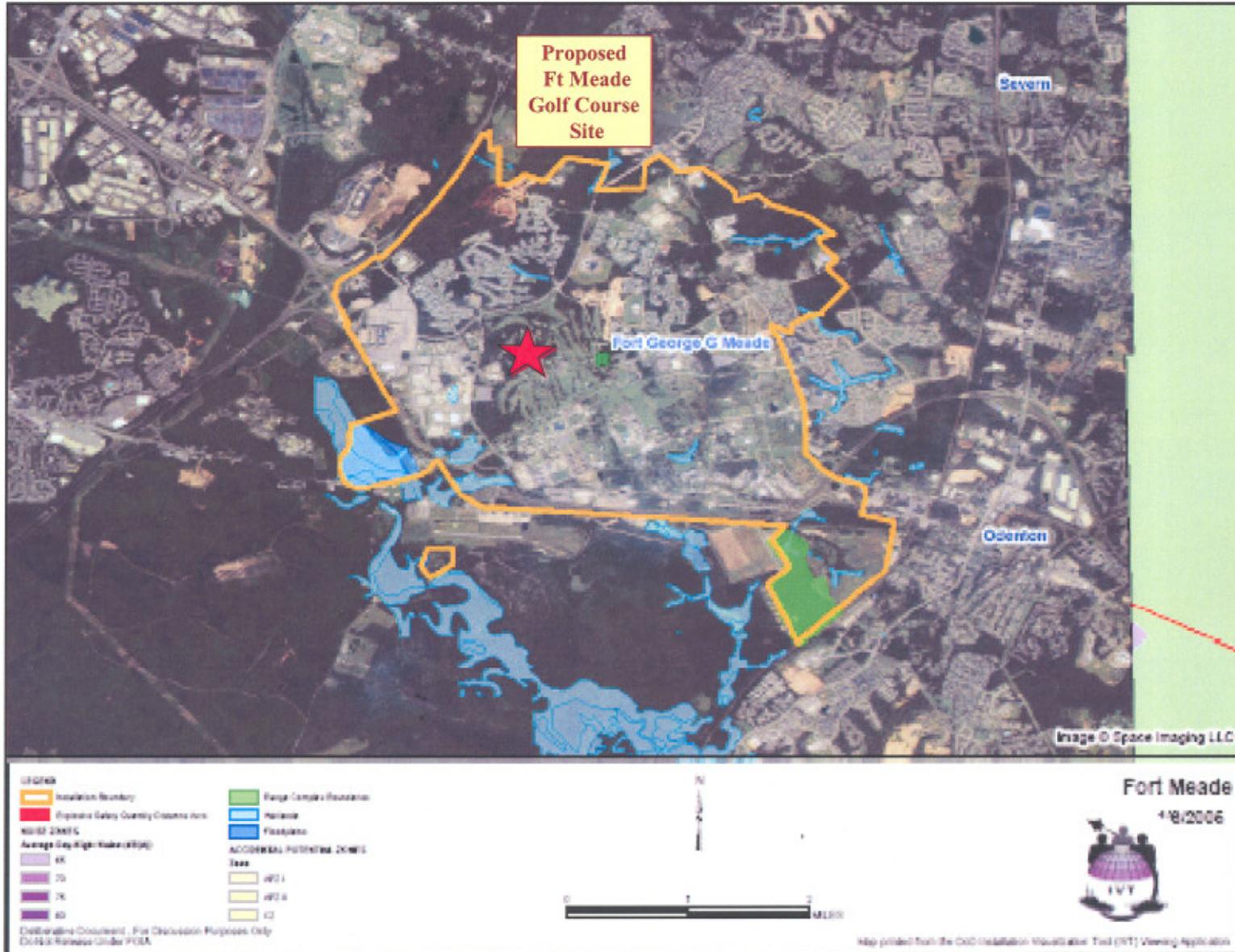
INT-0005: Graphic

★
Proposed
Ft Meade
Golf Course
Site





INT-0005: Graphic





INT-0005: Selection Criteria #1 to 4 – Military Value

DCN: 11328

- Original Military Value
 - 20 NGA Buildings in NCR
 - MV range: 21.57 to 52.00
 - Five are Category 3
 - Four others scored low in Survivability/FP

- MV increases from average of 35.04 to estimated 54.96 score for new complex regardless of receiving location



INT-0005: Selection Criteria #5 - COBRA

DCN: 11328

■ COBRA

- One Time Cost: \$1,214M
- Net Implementation Savings: \$964M (cost)
- Annual Recurring Savings: \$89.3M (savings)
- Payback Period: 15 Years
- NPV Savings: \$18M (cost)
- Issues:
 - Army additional one-time unique costs (\$67M)
 - Army one-time IT costs (\$11M)
 - Army support personnel plus-up (62 billets)



INT-0005: Selection Criteria #6 – Economic Impact

DCN: 11328

- Economic Impact: Negligible impact on NCR

	Jobs	Job %
Baltimore-Towson, MD Metropolitan Statistical Area	8,380	0.53%
Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division	-3,495	-0.13%
Bethesda-Frederick-Gaithersburg, MD Metropolitan Division	-3,410	-0.47%

Still working contractor numbers – impact to NCR will be negligible



INT-0005: Selection Criteria #7 – Community Impact

DCN: 11328

- **Demographics**
 - Baltimore MSA; population 2,552,994
 - Three counties considered
- **Child Care/Cost of Living**
 - 3 nationally accredited child care facilities
 - Above US average cost of living (based on figures of median household income, house value), but at "Rest of US" GS locality pay (10.9%)
- **Education**
 - No significant differences in student capacity, HS graduation rates, SAT/ACT scores
 - Numerous opportunities for graduate/PhD programs, vocational/technical schools
- **Employment**
 - Local unemployment rate lower than US average unemployment rate, except for 2000
 - Local annual job growth rate higher than US average annual job growth rate, except for 2000 and 2003
- **Housing/Medical**
 - No significant differences in total vacant housing units
 - Ratio of # of physicians/# of beds to population better than US national ratio
- **Safety/Crime/Transportation**
 - Crime reports (5124.0), above national avg for national uniform crime reports (4118.8)
 - No regularly scheduled public transportation
- **Utilities**
 - Sufficient water and sewer systems

No significant issues, pending updated data from JPAT 7 on child care & public trans



INT-0005: Selection Criteria #8 – Environmental Impact

DCN: 11328

- **Air Quality:** Serious Non-attainment for Ozone (1 hr). Moderate Non-attainment for Ozone (8hrs) and Non-attainment for PM 2.5.
- **Cultural/Archeological/Tribal Resources:** Historical property has been identified. High archeological potential identified.
- **Dredging:** N/A
- **Land Use Constraints/Sensitive Resource Areas:** 1,669 unconstrained acres are available for development.
- **Marine Mammal/Marine Resources/Marine Sanctuaries:** Laws and regulations exist which may adversely restrict navigation and operations.
- **Noise:** No noise contours that extend off the installation's property. No published noise abatement procedures published for the main installation.



INT-0005: Selection Criteria #8

Continued

DCN: 11328

- **Threatened and Endangered Species/Critical Habitat:** No federally-listed TES, candidate species, or critical habitats. A Biological Opinion that places restrictions on operations exist.
- **Waste Management:** No permitted RCRA Treatment Storage and Disposal Facility, no interim or final RCRA Part X facility, no on-base solid waste disposal facility.
- **Water Resources:** Fort Meade does not discharge to an impaired waterway. No contamination of ground or surface water.
- **Wetlands:** Three percent wetland restricted acres on the main installation reported.



INT-0005: Military Judgment

Pros

- Accommodates Future Force Structure requirements
- \$660M already programmed for part of this consolidation
- Allows DA to close Bethesda site
- Gain in operational efficiencies in the areas of analysis, training, security, and support services
- Co-location completes the amalgamation begun in 1996 of NGA predecessor agencies into one culture
- Reduction in long term O&M costs associated with aging infrastructure
- Reduces costs of participating in ICMAC (fewer connections) after initial connection
- Addresses all post 9-11 AT/FP standards and criteria
- Availability of GIG BE connectivity
- Proximity to military support functions for NGA personnel and students
- Improves Agency support for employees working cross-agency, multi-INT issues
- Site within existing base perimeter providing additional layer of security
- Potential for site expansion
- Synergy of collocating additional NGA analysts with NSOC (current initiative)



INT-0005: Military Judgment (continued)

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Cons

- Risk collocating National Intelligence “Eyes and Ears”
- Potential loss of key corporate knowledge due to location
- Increased separation from the geographically constrained analytic element at Ft Belvoir
- Time and expense of golf course relocation and supporting facilities prior to start of construction
- Off-site road improvements required
- Increased distance from Pentagon, Langley, Capitol Hill, and other NGA’s national customers
- Site has numerous constraints including building height limits
- Contrary to current NSA dispersal CONOPS creating RSOCs
- Significant impact on average employee commuting distances and beltway/bridge congestion



INT-0005: Summary

Scenario	INT-0005 Meade GC
Military Value(1-4)	54.96
COBRA (5) (NPV in 2025) Note: \$660M MilCon POM	OTC: \$1,214M Payback: 15 Yrs ('26) NPV: \$18M (cost)
Economic Impact (6)	Negligible
Community Impact (7)	Negligible
Environmental (8)	Minimal Factors
Military Judgment	Close to NSA