

INDUSTRIAL JOINT CROSS SERVICE GROUP

August 5, 2005

MEMORANDUM FOR FRANK CIRILLO, DIRECTOR REVIEW AND ANALYSIS

Subject: MCLB Barstow, OSD BRAC Clearinghouse #0812C

The following is in response to your e-mail inquiry of August 4, 2005, where you asked the following:

“The BRAC 2005 analysis was conducted on a functional rather than an installation basis” (Department of Defense Base Closure and Realignment Report, Volume I). Did DoD err by leaving cycle time (turnaround time) out of the computation of military value which would have allowed comparisons on a depot to depot basis?

Answer: The Industrial Joint Cross Service Group (JCSG) did not err in the determination of military value. The Industrial JCSG, using certified data, calculated military value for 57 commodity groups performed in 28 DoD depots (organic and GOCO). The military value scores were determined at a commodity level and at no time was a roll-up or consolidated military value scores applied to any depot maintenance activity. The overall approach to develop military value was the same for all three subgroups within the IJCSG. Each subgroup identified the measurable characteristics or attributes associated with their functions, sub-functions and workloads to determine the military value. The analytical approach established a scoring plan that included weights for the military value criteria, attributes, metrics and questions. These characteristics or attributes were weighted on a 0-100 point scale.

The realignment of the workloads in Industrial JCSG maintenance related recommendations include the associated processes and equipment used at the realigned location, therefore the maintenance repair times will remain consistent. Due to today's high velocity modes/methods of transportation any transportation concerns can be accommodated. The data collected by the Industrial JCSG was at the commodity group and does not have the specificity to provide a useful analysis or comparison of repair cycle times for large number of items within a commodity. For the same item performed at different depot maintenance activities, information would have been required on model types, to include modifications applied, and the statement of work required in order to truly compare the repair cycle times. However, even if there was sufficient manpower and time to collect the data, variables such as parts, systems, test equipment and personnel availability, quantities produced, priorities, and policy and management changes, etc. affect the repair cycle times. Only if all factors were equal could a commodity group level depot to depot comparison be completed. In general, turnaround time is also a function of the requirements and not efficiency if readiness, backlogs, and costs are not impacted.

The Industrial JCSG, at the commodity level, determined the best mix using certified capacity and military value data to identify realignment candidates. These recommendations reduce the cost of depot maintenance operations, increases military value and eliminate excess capacity.

Should additional information be required, feel free to contact me at 703-560-4317 or e-mail jberry@gallows.vacoxmail.com



Jay Berry
Executive Secretary