

82 TRG

Colonel Samuel Lofton, Commander

- 360 TRS--Crew Chief Training for Heavy A/C MXS/Muns Officers, Plans & Scheduling/Analysis, Det at Ft Eustis: Helicopter Maintenance
- 361 TRS--AGE, Engines, Egress, Survival, Fuels, Life Support, Dets at Pensacola: ASM, NDI and Aberdeen Proving Grounds: Metals Tech, Vehicle Body Repair
- 362 TRS--Crew Chief for Fighter A/C
- 363 TRS--Nuclear and Conventional Armament and Munitions

	Officers	Enlisted	Civilians	Total PP	Students
<i>On Base</i>	34	684	175	891	5,227
<i>Off Base</i>	3	115	31	149	505

*Return to Leadership

782 TRG

Colonel Denise Ridgway, Commander

- 364 TRS--Telecommunications and Aircraft Systems Maintenance
- 365 TRS--Avionics Maintenance
- 366 TRS--CE, Fuels, Vehicle Operations (Detachments at Ft Leonard Wood, Gulpport, and Eglin)
- 367 TRSS--(Hill AFB) Aircraft maintenance training product for ACC/AMC, Video production support for AF/DoD customers, Combat Camera

	Officers	Enlisted	Civilians	Total PP	Students
<i>On Base</i>	17	553	205	775	2,695
<i>Off Base</i>	15	322	29	366	724

*Return to Leadership

882 TRG

Colonel Kim Siniscalchi, Commander

- 381 TRS--Dental, Medical Readiness, Physicians Assistant
- 382 TRS--Biomedical, Healthcare
- 383 TRS--Nursing, Clinical, Aerospace Medical, Surgical Services
- 882 TRSS--Supports:
 - Course development, information systems, and student accounting functions
 - 201 courses/symposia annually.
 Responsible for 40 buildings on 94 acres

	Officers	Enlisted	Civilians	Total PP	Students
<i>On Base</i>	72	454	79	605	1,641
<i>Off Base</i>	6	12	1	19	680

*Return to Leadership

982 TRG

Colonel Gary Pond, Commander

- 372 TRS
 - 27 Detachments/OLs CONUS and OCONUS
 - Fighter Aircraft
- 373 TRS
 - 17 Detachments CONUS
 - Heavy Aircraft
- 982 MXS
 - Top-quality trainer maintenance and development

	Officers	Enlisted	Civilians	Total PP	Students
<i>On Base</i>	10	74	69	153	0
<i>Off Base</i>	14	985	23	1,022	1,168

*Return to Leadership

82 MDG

Colonel Rebecca Russell, Commander

- 82 AMDS--Provides medical support for training and wartime readiness missions
- 82 MDOS--Ensures medical readiness capability in support of worldwide Air Force operations
- 82 MDSS--Providing administrative, management, and diagnostic-therapeutic support services essential to health promotion and quality health care
- 82 DS--Delivers comprehensive oral health care to ensure the wartime readiness

	Officers	Enlisted	Civilians	Total PP
<i>On Base</i>	152	350	77	579

*Return to Leadership

82 MSG

Colonel Beverly Wright, Commander

- 82 CES--Supports the 82 TRW & Euro NATO Joint Jet Pilot Training Program
- 82 CONS--Provides contracting support
- 82 CS--Provides communications and information services
- 82 LRS--Provides transportation, supply services, and fuel support
- 82 MSS--Provides personnel, education services, enlisted PME
- 82 SFS--Provides force protection, law enforcement and security
- 82 Services--Provides fitness, food service, lodging and more

	Officers	Enlisted	Civilians	Total PP
<i>On Base</i>	58	519	978	1,555

*Return to Leadership

AFRC/Joint/International Personnel

ANG/AFR

- 561 ANG students
- 408 AFR students

Army

- 30 students in the 366 TRS
- 149 students in the 882 TRG

Navy/Marines

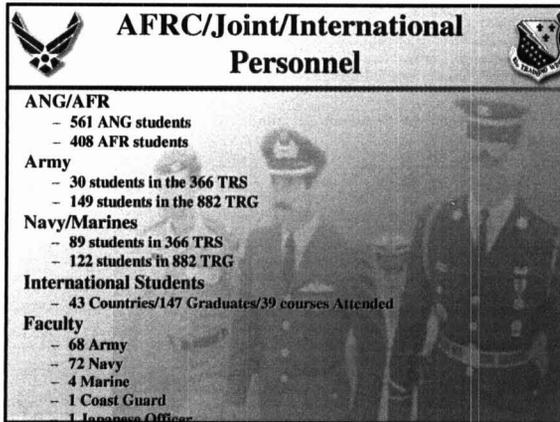
- 89 students in 366 TRS
- 122 students in 882 TRG

International Students

- 43 Countries/147 Graduates/39 courses Attended

Faculty

- 68 Army
- 72 Navy
- 4 Marine
- 1 Coast Guard
- 1 Japanese Officer



Facilities

Constructing 8 pipeline dorms

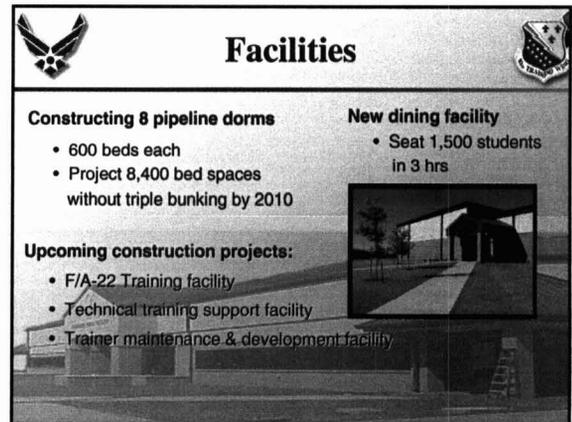
- 600 beds each
- Project 8,400 bed spaces without triple bunking by 2010

New dining facility

- Seat 1,500 students in 3 hrs

Upcoming construction projects:

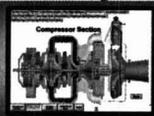
- F/A-22 Training facility
- Technical training support facility
- Trainer maintenance & development facility

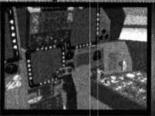


Classroom Transformation

Challenge: Keep pace with global technology revolution

- Teaching Generation Next with 20th century



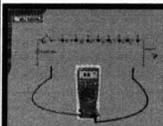


Future: Transform training to state-of-the-art digital world

- Interactive 3D computer animations
- Training time reduced - failure rates down

Formula for Success

Right Tool



+ Right Time



+ Right Place =



Improving the Opportunity For Airmen's Success!

Top Notch Trainers

Builds and supports trainers for local and worldwide customers

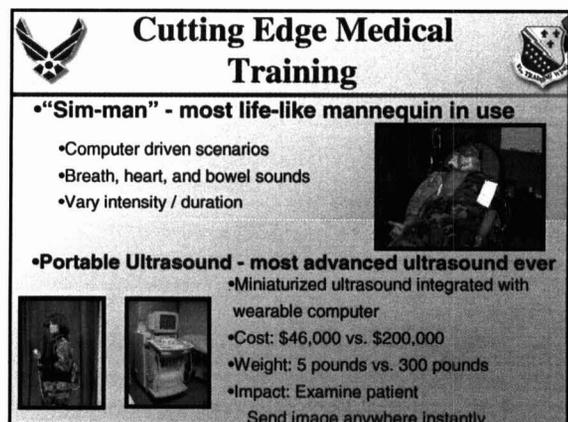
- Innovative, high tech capabilities and thinking
- Rebuilt MQ-1 Predator Un-Manned Aerial Vehicle "crashed" assets into viable trainers
 - Saved \$3 million versus contractor bid
 - Saves operational aircraft downtime for training




We received... and turned into...

Cutting Edge Medical Training

- "Sim-man" - most life-like mannequin in use
 - Computer driven scenarios
 - Breath, heart, and bowel sounds
 - Vary intensity / duration
- Portable Ultrasound - most advanced ultrasound ever
 - Miniaturized ultrasound integrated with wearable computer
 - Cost: \$46,000 vs. \$200,000
 - Weight: 5 pounds vs. 300 pounds
 - Impact: Examine patient
 - Send image anywhere instantly



 **Physical, Spiritual, Emotional and Intellectual Health** 

- Fitness Incentive Training for Students (FITS)
 - Rewarding students for being “Fit to Fight”
- Concerts
 - Up-and-coming stars!
- Solid Rock Café
 - Hospitality / spiritual nurturing in wholesome atmosphere
- Special Promotions
 - NASCAR, Texas Rangers and much more!
- Heart Link
 - Connecting Families!

 **Preserving Our Heritage** 

 **1928-Historic Airport Terminal**



2004-Heritage Foundation

- Influential community leaders preserving history
- Center houses museum and history office

Dedicated 14 Jun 2003 — During Sheppard's Centennial Airpower Celebration

 **We Create Combat Capability** 



Global training to sustain warfighter capability.



*Replenishing the
Combat Capability of
America's Air Force*

Integrity - Service - Excellence

 **82d Training Wing** 

Combat Capability Starts Here



**BRAC Commissioner Visit
General James T. Hill (USA,Ret)**

20 Jun 05

1

 **82d Training Wing** 

***"THE Training Center of Choice...
Today and Tomorrow"***

The 82d Training Wing conducts technical, medical and military training for men and women of the U.S. Air Force, Army, Navy and Marine Corps, as well as several allied nations. It is the largest of four technical training wings in Air Education Training Command and is the most diversified in the scope of training.

2

 **82d Training Group** 

The 82d Training Group has four squadrons and three geographically separated units, conducting technical training for maintenance officers and aircraft maintainers.

3

 **782d Training Group** 

The 782d Training Group has three squadrons and three geographically separated units, conducting technical training in aircraft systems maintenance, telecommunications, avionics maintenance, civil engineer, fuels and vehicle operations. The fourth squadron, located at Hill AFB Utah, provides combat camera, video production and interactive multimedia instruction to AF and DoD customers around the world.

4

 **882d Training Group** 

The 882d Training Group has four squadrons and four geographically separated units conducting apprentice, advanced, supplemental medical training in multiple disciplines: biomedical sciences, dental sciences, health service administration, clinical sciences and nursing with additional emphasis on medical readiness.

5

 **982d Training Group** 

The 982d Training Group has two squadrons and 45 geographically separated units conducting advanced maintenance training and selective skill-level awarding courses for all aircraft in the Air Force inventory. They are responsible for maintenance and development of trainers for the Air Force's largest training wing and two satellite locations across the United States. The group is also involved with systems development, acquisition, acceptance and configuration management of trainer devices and ground instructional training aircraft.

6

 **82d Medical Group** 

Sheppard's clinic services permanent party, airman in training, retirees, and family members. This clinic is the closest military medical treatment facility for more than 100,000 other beneficiaries and medically supports 10 other bases in the southwest region of the United States. This clinic also supports approximately 800 Euro-NATO active duty personnel and their families.

7

 **82d Mission Support Group** 

The 82d Mission Support Group provides civil engineer, personnel, communications, services, security, supply, transportation, contracts, munitions and logistics readiness support for the Air Force's largest technical training wing and the Euro-NATO Joint Jet Pilot Training Program.

8

 **Preliminary Questions** 

- Proposed realignment of basic and specialty enlisted medical training at Sheppard AFB to Fort Sam Houston
- Proposed development of a Joint Strike Fighter Test Site at Eglin AFB
- Proposed relocation of Pilot Training to Sheppard AFB

9

 **MEDICAL** 

Proposed realignment of basic and specialty enlisted medical training at Sheppard Air Force Base to Fort Sam Houston

10

 **MEDICAL** 

1. What basic and specialty enlisted medical training is provided at Sheppard AFB?

- Basic Enlisted Courses
 - 3 ITRO Courses
 - 13 Air Force Specific Courses
- Specialty Enlisted Courses
 - 12 ITRO Courses
 - 6 Air Force Specific Courses

11

 **MEDICAL (Cont'd)** 

- 3 ITRO Basic Enlisted Courses
 - Dental Assistant Apprentice
 - Dental Laboratory Apprentice
 - Biomedical Equipment Maintenance Apprentice

12

 **MEDICAL (Cont'd)** 

- 13 Air Force Specific Basic Enlisted Courses
 - Diagnostic Imaging Apprenticeship
 - Diet Therapy Apprenticeship
 - Health Services Management Apprenticeship
 - Medical Laboratory Apprenticeship
 - Medical Material Management Apprenticeship
 - Pharmacy Apprenticeship
 - Physical Medicine Apprenticeship
 - Aerospace Medical Services Apprenticeship

13

 **MEDICAL (Cont'd)** 

- Air Force Specific Basic Enlisted Courses (cont'd)
 - Surgical Services Apprenticeship
 - Ophthalmology Apprenticeship
 - Optometry Apprenticeship
 - Cardiopulmonary Apprenticeship
 - Mental Health Apprenticeship

14

 **MEDICAL (Cont'd)** 

- 12 ITRO Specialty Courses
 - Removable Prosthodontics
 - Fixed Prosthodontics
 - Advanced Ceramics
 - Advanced Dental Lab

15

 **MEDICAL (Cont'd)** 

- Biomedical Equipment Training
 - Advanced Field Medical Support Systems
 - Computer-Based Medical Support Systems
 - Advanced Medical Laboratory Systems
 - Advanced Diagnostic Imaging Systems
 - Advanced Medical Systems
 - Teleradiology Systems
 - Imaging Procurement and Acceptance Procedures
 - Biomedical Equipment Management Systems

16

 **MEDICAL (Cont'd)** 

- 6 Air Force Specific Specialty Courses
 - Diagnostic Ultrasound
 - Nutrition in Prevention
 - Pharmacy Craftsman
 - Medical Expense and Performance Reporting System
 - Medical Material Management Supervisors Course
 - Independent Duty Medical Technician

17

 **MEDICAL (Cont'd)** 

- Advanced Officer Courses
 - Biomedical Officer Management Orientation
 - Combined Forces Pharmacy Seminar
 - Intermediate Executive Skills
 - Group Practice Management
 - Health Services Administration
 - Health Care Integrator
 - Nursing Service Management – Air Reserve Component
 - Nursing Service Management – Active Duty

18

MEDICAL (Cont'd)

- Advanced Officer/Enlisted Courses
 - Medical Facilities Management
 - Infection Control and Epidemiology – Active Duty
 - Infection Control and Epidemiology – Air Reserve Components
 - Health Professions Education and Training
 - Health Care Optimization – Operation Medicine (Resident and Mobile Courses)
 - Dental Leadership

19

MEDICAL (Cont'd)

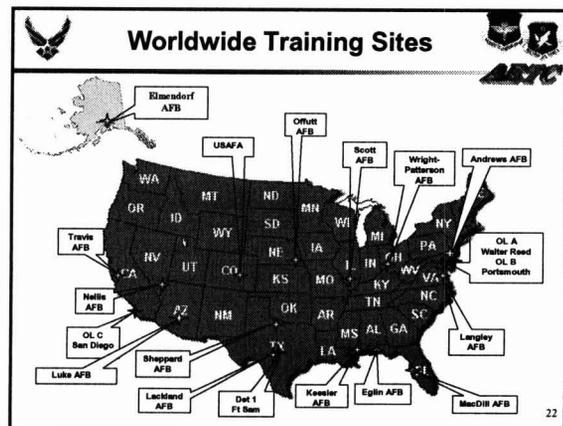
- Medical Readiness Courses
 - Expeditionary Medical Support (EMEDS)
 - Contingency Aeromedical Staging Facility (CASF)
 - Aeromedical Evacuation Contingency Operations Training (AECOT)
 - Medical Readiness Planners Course
 - Expeditionary Medical Readiness Course (EMRC)

20

MEDICAL (Cont'd)

- Courses Taught at Operating Locations (OL)
 - San Diego Naval School of Health Sciences (NHS)
 - Otolaryngology Surgical Technician Course
 - Portsmouth NHS
 - Nuclear Medicine Course
 - Neurology Apprentice Course
 - Urology Surgical Service Apprentice Course
 - Walter-Reed Army Medical Center
 - Allergy/Immunology Course
- Course Taught at Detachment 1
 - Fort Sam Houston
 - Physician Assistant Program

21



MEDICAL

2. Where is the clinical portion of each of your programs provided? Could you provide this information by program?

- Phase II - AF
 - Aerospace Medical Service Apprentice (AMSA)
 - AF Academy, Andrews, Keesler, Lackland, MacDill, Offutt, Scott, Travis, Wright-Patterson
 - Cardiopulmonary Laboratory Apprentice
 - Andrews, Eglin, Keesler, Lackland, Nellis, Travis, Wright-Patterson
 - Diagnostic Imaging
 - AF Academy, Andrews, Eglin, Keesler, Lackland, Luke, MacDill, Nellis, Offutt, Scott, Sheppard, Travis, Wright-Patterson

23

MEDICAL (Cont'd)

- Phase II – AF (cont)
 - Diagnostic Ultrasound
 - AF Academy, Eglin, Keesler, Lackland, Nellis, Scott, Travis, Wright-Patterson
 - Medical Laboratory
 - Andrews, Eglin, Keesler, Lackland, Langley, Luke, MacDill, Nellis, Offutt, Scott, Sheppard, Travis, Wright-Patterson

24

 **MEDICAL (Cont'd)** 

- Phase II – AF (cont)
 - Surgical Service Apprentice
 - Andrews, Keesler, MacDill, Offutt, Scott, Travis, Wright-Patterson
 - Pharmacy
 - Keesler and Lackland

25

 **MEDICAL (Cont'd)** 

- Phase II (Other Locations)
 - Nuclear Medicine (Phase I - Portsmouth)
 - Lackland and Travis
 - Physician Assistant (Phase I - Ft Sam Houston)
 - USAF Academy, Andrews, Eglin, MacDill, Nellis, Scott
- Advanced Courses
 - Mammography
 - Keesler, Lackland, Wright-Patterson
 - Nurse Transition Program
 - AF Academy, Andrews, Eglin, Elmendorf, Keesler, Lackland, Nellis, Scott, Travis, Wright-Patterson

26

 **MEDICAL (Cont'd)** 

- **Advanced Courses (cont'd)**
 - Operating Room Nurse – Lackland
 - Orthotics – Lackland
 - Perinatal Nursing Course – Lackland & Langley
 - Urology – Portsmouth
 - Neurology – Portsmouth
 - Otolaryngology – San Diego
 - Orthopedic Surgical Apprentice – Ft Sam Houston
 - Allergy/Immunology – Walter Reed Medical Center

27

 **MEDICAL** 

3. How many times a year is each of the programs provided?

- Initial skills courses range from 1 to 64 iterations
- Advanced courses range from 1 to 24 iterations
- Officer/Supplemental courses range from 3 to 15 iterations
- Symposia range from 1 to 6 iterations
- Leadership courses range from 1 to 4 iterations

28

 **MEDICAL** 

4. How many students do you train on an annual basis? Can you provide this information for each course offered?

- The average daily student load is 2000

29

 **MEDICAL** 

5. What joint training programs do you have?

- BMET
- Dental Lab
- Dental Assistant
- Physician Assistant
- Nuclear Medicine
- Allergy/Immunology
- Neurology
- Urology Surgical Services
- Otolaryngology
- Orthopedic Surgical

30

MEDICAL

6. What courses would be relocated to Fort Sam Houston? How many students would that affect?

- We anticipate that all enlisted courses currently taught at the 882 TRG will relocate
- Officer courses and readiness courses were not specifically addressed
- Average daily student load is 2,000 students (current load is 1,292)

31

MEDICAL

7. Please provide data on your manpower/staffing for FY 2002, 2003 and 2004 by officer, enlisted, civilian and contract staff.

	FY02			FY03			FY04		
	AF	N	A	AF	N	A	AF	N	A
Officer	70	4	5	64	5	5	62	4	4
Enlisted	329	51	52	328	52	51	326	50	53
Civilian	54	0	16	57	0	16	57	0	15
Total	453	55	73	449	57	72	445	54	72
		581			578			571	

32

MEDICAL

8. How many and what type of military, civilian, and contractor staff would be affected by the relocation?

- Total 634

	AF	Navy	Army
Officer	72	3	6
Enlisted	359	52	57
Civilian	65	4	16
Total	496	59	79

33

MEDICAL

9. How many positions would be eliminated due to the realignment?

- 45 officers, 292 enlisted, 53 civilians
- Discussion ongoing

34

MEDICAL

10. In what way do your basic and specialty enlisted medical training courses differ from those provided by the Army and the Navy?

- There are inherent doctrinal differences due to roles and missions unique to each service (air, space, sea, ground)
- The Army trains all enlisted medical personnel as basic medics then selects them for specialty training
- The Navy trains all as hospital corpsmen or dentalmen prior to specialty training
- Air Force medical enlisted personnel are trained directly to their specialty areas

35

MEDICAL

11. What savings and improvements would occur due to the realignment?

- TBD
- Consolidated training may reduce resource requirements

36

 **MEDICAL** 

12. What effect would the realignment have on the local community?

- TBD
- We did not do an economic impact analysis. You can find the Economic Impact in the BRAC Report Vol I, Part 2 of 2 page MED-11.

37

 **MEDICAL** 

13. What concerns do you have regarding the realignment?

- We support the recommendations of the SECDEF

38

 **JSF** 

Proposed development of a Joint Strike Fighter Test Site at Eglin AFB.

39

 **JSF** 

1. Although the idea to establish a tri-service initial joint training site for the F-35 has been surfaced by military and industry program officials for some time, it has not been fully supported by some service officials.

40

 **JSF (Cont'd)** 

1a. What concerns have resulted in such a joint site not having been established before?

- Sheppard AFB is not the decision making authority on this issue.

41

 **JSF (Cont'd)** 

1b. What has changed that would lead DOD to recommend the establishment of a joint test site now?

- Sheppard AFB is not the decision making authority on this issue.

42

 **JSF** 

2. What specific operational benefits would be derived by the services if the proposed joint test site is established?

- Sheppard AFB is not the decision making authority on this issue.

43

 **JSF** 

3. On April 6 of this year, the GAO testified before the Senate Committee on Armed Services regarding the JSF program. The information presented by GAO show that the JSF development program is in trouble and its future is uncertain. Considering these uncertainties:

44

 **JSF (Cont'd)** 

3a. Why wouldn't it be prudent to delay the establishment of a Joint Strike Fighter Training Site until development problems and aircraft capabilities are resolved?

- Sheppard AFB is not the decision making authority on this issue.

45

 **JSF (Cont'd)** 

3b. How will a Joint Strike Fighter Training site improve the program now considering that the specific models that will be produced are uncertain?

- We've been briefed that three models will be produced - CTOL, STOVL and CV
- Sheppard is not the decision making authority on this issue

46

 **JSF** 

4. The proposed Joint Strike Fighter Training Site will require an estimated \$209.6 million in implementation costs, and cost \$226.3 million over 20 years. The justification for this tremendous expenditure as stated by DOD is: "...to allow the ITRO process to establish a DOD baseline program in a consolidated/joint school with curricula that permit services latitude to preserve service-unique culture and a faculty and staff that brings a 'train-as-we-fight' national perspective to the learning process."

47

 **JSF (Cont'd)** 

In laymen's terms, what can DOD accomplish at the proposed Test Site that the services cannot accomplish at their respective bases within the same costs?

- Sheppard AFB is not the decision making authority on this issue.

48

 **JSF** 

5. How will relocation of Sheppard AFB personnel to Eglin affect Sheppard Air Force Base from a military value standpoint?

- Per the BRAC 2005 Recommendations, numbers of personnel supporting JSF not defined, therefore, answer is unknown.

49

 **JSF** 

6. What issues exist concerning the 295 total direct personnel (291 military and 4 civilian) that will be relocated from Sheppard Air Force Base by developing the test center at Eglin?

- Per the BRAC 2005 Recommendations, numbers of personnel supporting JSF not defined.

50

 **JSF** 

7. Is the relocation of any personnel likely to affect retention of personnel with critical experience or skills?

- Not able to determine

51

 **JSF** 

8. What concerns do you have regarding the realignment?

- We support the recommendation of the Secretary of Defense

52

 **80th Flying Training Wing** 



53

 **80th Flying Training Wing** 

"Provide Combat Airpower by Producing Top Quality Fighter Pilots for the NATO Alliance"



80th Flying Training Wing



The Euro-NATO Joint Jet Pilot Training (ENJJPT) Program, established in the spirit of the North Atlantic Treaty Organization (NATO), is the world's only multi-nationally manned and managed flying training program chartered to produce combat pilots for NATO.



PILOT TRAINING



Proposed relocation of Pilot Training to Sheppard AFB



PILOT TRAINING



1. If the pilot training programs are relocated **from Moody AFB to Sheppard AFB**, what combined impact will these actions have on Sheppard's excess capacity in the areas of runways, ramps, airspace, classrooms, and billeting?

- HQ AETC determines flight training capacity; move will probably have minimal impact
- No additional runways, ramps, etc. required



PILOT TRAINING



2. What combined impact will these actions have on Sheppard Air Force Base from a military value standpoint?

- Not able to determine the impact. Military value analysis was performed by DOD.



PILOT TRAINING

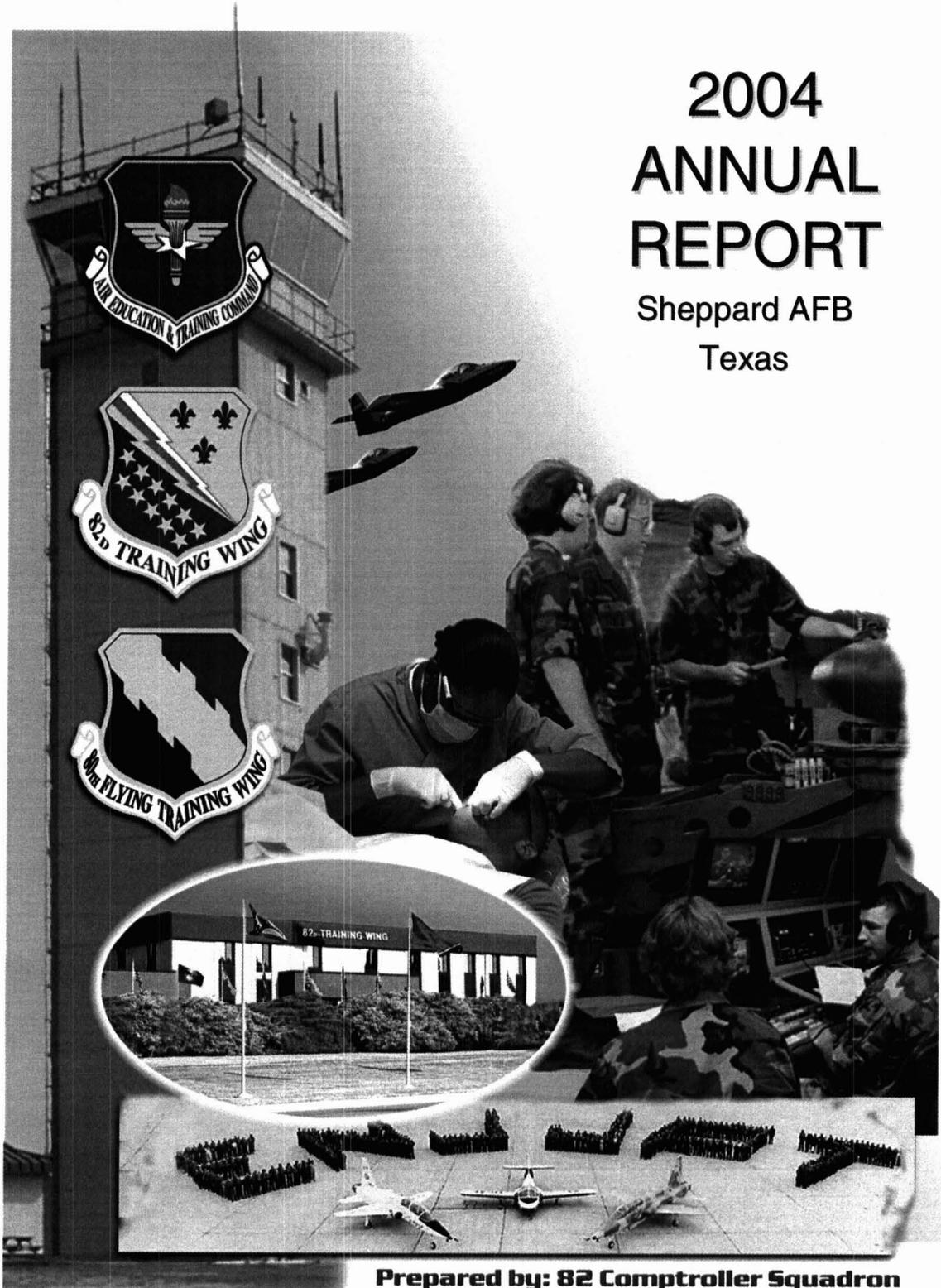


3. What concerns do you have regarding the realignment?

- Minimal
- We support the recommendations of the Secretary of Defense

2004 ANNUAL REPORT

Sheppard AFB
Texas



Prepared by: 82 Comptroller Squadron



FORWARD



The Sheppard Air Force Base Annual Report for Fiscal Year 2004 (1 Oct 03 - 30 Sep 04) represents the economic impact of the partnership between Team Sheppard and the Texoma community. The purpose of this publication is to provide unclassified key information to public officials and visitors about the mission and resources of Sheppard Air Force Base.

This report includes information on both host and tenant units. Major areas include: procurement of material, equipment and supplies, construction and contract expenditures, military and civilian personnel and payroll.

Many Team Sheppard organizations aided in the compilation of this economic impact statement. The Financial Analysis Flight of the 82nd Comptroller Squadron would like to thank them for their cooperation and efforts.

ROBERT C. CLAY, Capt, USAF
Flight Commander, Financial Analysis

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Sheppard AFB, Texas



Sheppard Air Force Base was named in memory of Senator Morris Sheppard, a former chairman of the Senate Military Affairs Committee. The base was first activated October 17, 1941. During World War II, training was conducted for pilots and mechanics. Today, Sheppard serves as one of **Air Education and Training Command's (AETC)** largest training facilities, home to the **82d Training Wing** and **80th Flying Training Wing**.

The **82d Training Wing** is the host unit, conducting operational and medical training for men and women of the U.S. armed forces and several allied nations. Sheppard is the largest of four operational training wings in AETC and is the most diversified in scope of training. The **82d, 782d, and 882d Training Groups** conduct a wide array of training at Sheppard and at other geographically separated locations around the country. The **982d Training Group** provides weapon systems training at 44 detachments and operating locations worldwide. The **82d Mission Support Group** furnishes civil engineer, personnel, communications, services, security, and law enforcement support for Sheppard's two wings. The Mission Support Group also provides transportation, contracts, supply, and system logistics, which is also responsible for the Combat Readiness of Sheppard's personnel. The Sheppard Hospital is operated by the **82d Medical Group**, offering comprehensive health services for the base's military community.

82 TRW Mission: *"Global Training to Sustain Warfighter Capability"*

82 TRW Vision: *"THE Training Center of Choice...Today and Tomorrow"*

The **80th Flying Training Wing** conducts the **Euro-NATO Joint Jet Pilot Training (ENJJPT)** Program sponsored by the North Atlantic Treaty Organization. This unique program, which began at Sheppard on October 1, 1981, provides fighter-oriented pilot training for 13 NATO countries including: Belgium, Canada, Denmark, Germany, Greece, Italy, The Netherlands, Norway, Portugal, Spain, Turkey, the United Kingdom, and the United States.

80 FTW Mission: *"Provide Combat Airpower by Producing Top Quality Fighter Pilots for the NATO Alliance"*



Sheppard AFB Organizations



82d Training Wing (Host)

82d Wing Staff Agencies	82d Training Group
82d Comptroller Squadron	82d Training Support Squadron
82d Medical Group	360th Training Squadron
Aerospace Medicine Squadron	361st Training Squadron
Dental Squadron	362d Training Squadron
Medical Operations Squadron	363d Training Squadron
Medical Support Squadron	782d Training Group
82d Mission Support Group	364th Training Squadron
82d Civil Engineer Squadron	365th Training Squadron
82d Communications Squadron	366th Training Squadron
82d Contracting Squadron	882d Training Group
82d Logistics Readiness Squadron	882d Training Support Squadron
82d Mission Support Squadron	381st Training Squadron
82d Security Forces Squadron	382d Training Squadron
82d Mission Support Group/Services Division	383rd Training Squadron
982d Training Group	
982d Maintenance Squadron	
372d Training Squadron	
373d Training Squadron	

80th Flying Training Wing (Tenant)

- 80th Operations Group
 - 80th Operations Support Squadron
 - 88th Flying Training Squadron
 - 89th Flying Training Squadron
 - 90th Flying Training Squadron
 - 97th Flying Training Squadron
 - Senior National Representatives (ENJJPT)
 - Flight Simulators
 - FTW Maintenance



Tenant Units



Sheppard Air Force Base serves as a host to many tenant organizations:

80th Flying Training Wing

Air Force Audit Agency (FAAA) Detachment 270

Air Force Guard and Reserve Liaisons

Air Force Office of Special Investigations (AFOSI) Detachment 411

American Red Cross

Army-Air Force Exchange Service (AAFES)

Civil Air Patrol

Defense Commissary Agency (DeCA)

Defense Investigative Services

Defense Logistics Agency/Document Automation & Production Service (DAPS)

Defense Reutilization and Marketing Service (DRMS)

Sheppard Bank

US Army Corps of Engineers

USAF Trial Judiciary Area Defense Council

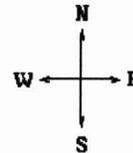
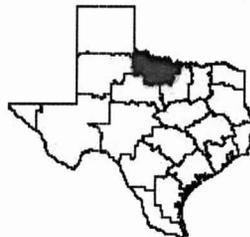
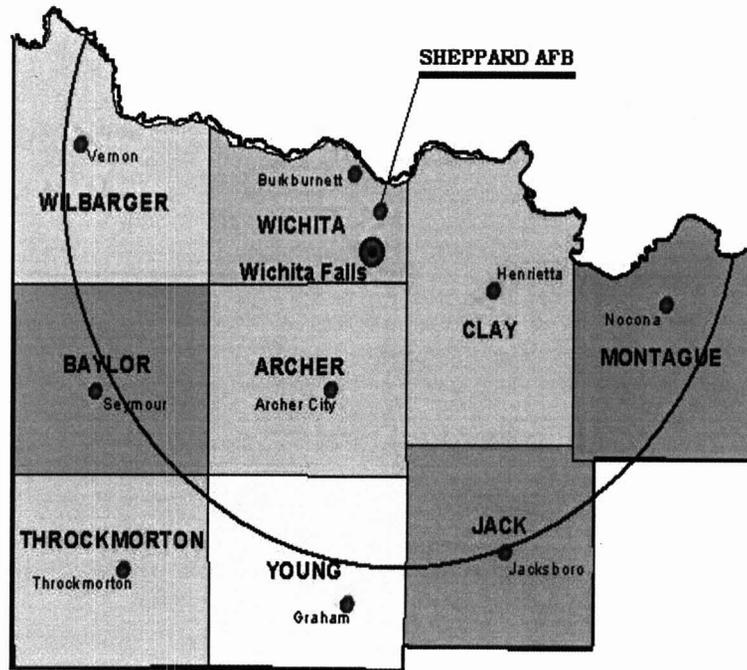
US Marine, Navy, and Army Liaisons

US Post Office

Union Square Federal Credit Union



Economic Impact Region



The Economic Impact Region includes a 50-mile radius around Sheppard AFB. The area above the Red River (Oklahoma) is included in Ft. Sill's Economic Impact Region.



Capital Assets



CAPITAL ASSETS				
Original Value Total		\$593,323,182		
Market Value Net Depreciation		\$258,936,780		
BUILDINGS				
CATEGORY	NUMBER	SQ FT		
Maintenance (aircraft, vehicle, etc.)	48	447,569		
Operations	11	83,330		
Training	88	2,614,786		
Administration	20	417,534		
Commissary	1	80,670		
Medical	4	308,294		
Storage	43	299,284		
Public Services/Recreation	121	863,845		
Base Exchange	7	116,193		
Other (Miscellaneous)	30	69,134		
Officers Quarters and Dorms	16	1,265,026		
VAQ and VOQ	15	763,037		
Temporary Lodging Facilities	14	53,752		
Military Family Housing	727	1,600,435		
TOTAL	1,145	8,982,889		
LAND				
CATEGORY	ACRES			
Fee Owned	4,640			
Easements	1,079			
Leased	9			
Other	430			
TOTAL	6,158			
FLIGHTLINE FACILITIES		RUNWAYS		
CATEGORY	SQ YDS	TYPE	WIDTH	FEET
Runways	819,999	Primary	300	13,100
Taxiways	331,226	Parallel	150	10,000
Aprons	570,329	Minor	150	7,000
Overruns	100,000	Parallel	150	6,000
Paved Shoulders	414,813	TOTAL		
Warm-up/Holding Pad	33,424	36,100		
TOTAL	2,269,791			
AIRCRAFT		VEHICLES		
TYPE	NUMBER	TYPE	NUMBER	
T-37	94	General Purpose	136	
T-38	98	Special Purpose	102	
AT-38	25	Other	64	
Maintenance Trainer	89	TOTAL	302	
T-94/T-95 Simulators	12			
TOTAL	318			



Miscellaneous Information

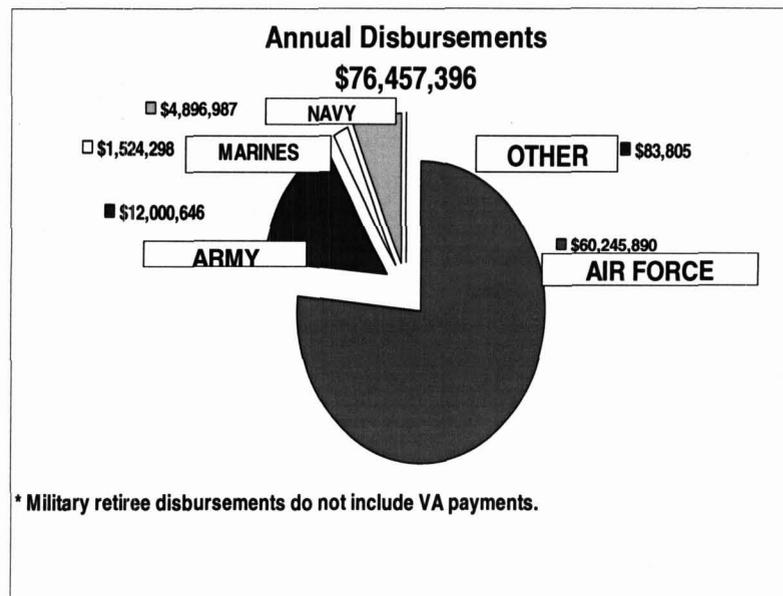
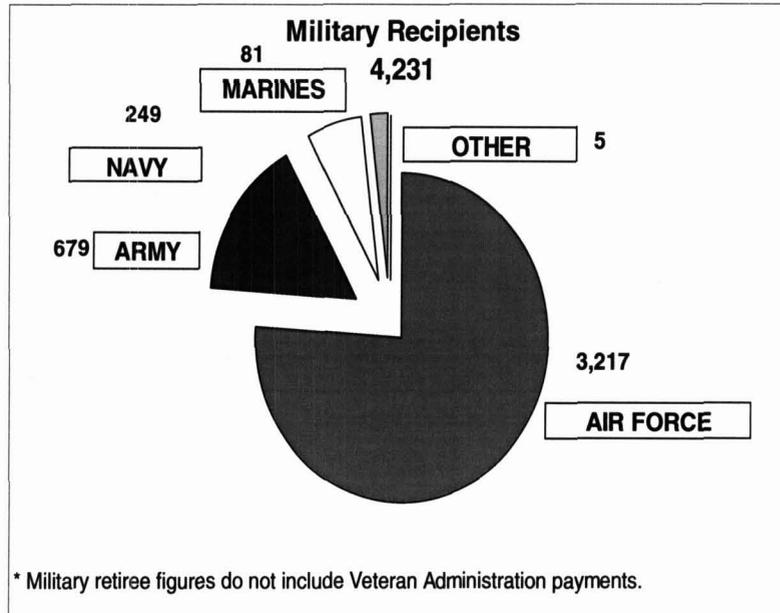


HOUSING AREA				
DORM/ BILLETING	NUMBER	BEDSPACE AVAILABLE	BEDSPACE UTILIZED	OCCUPANCY
NPS	15	6,024	6,062	100.6%
UOQ	1	142	119	83.8%
UEQ	3	286	270	94.4%
VAQ	8	1,263	886	70.2%
VOQ	6	386	331	85.8%
TLF	15	67	59	88.1%
TOTAL (avg.)	48	8,168	7,727	94.6%
Perm. Party Living in Dorn	4	303	270	89.1%
FAMILY HOUSING	2BR	3BR	4BR	TOTAL
Bunker Hill	44	4	200	248
Capehart	0	342	158	500
Wherry	383	157	0	540
TOTAL	427	503	358	1,288
Occupancy Rate				98%
HOSPITAL				
INPATIENT	NUMBER	OUTPATIENT	NUMBER	
Beds Authorized	45	Visits	11,307	
Average beds Occupied	0	Emergency Room Visits	1,205	
		TOTAL (FY02 avg.)	12,512	
EDUCATION STATISTICS				
DEGREE'S EARNED IN FY02	ENLISTED	OFFICER	TOTAL	
CCAF	539	-	539	
Associate	211	-	211	
Bachelor	203	-	203	
Master	36	7	43	
PhD	0	0	0	



Military Retirees

WITHIN IMPACT REGION (50-mile radius in Texas)

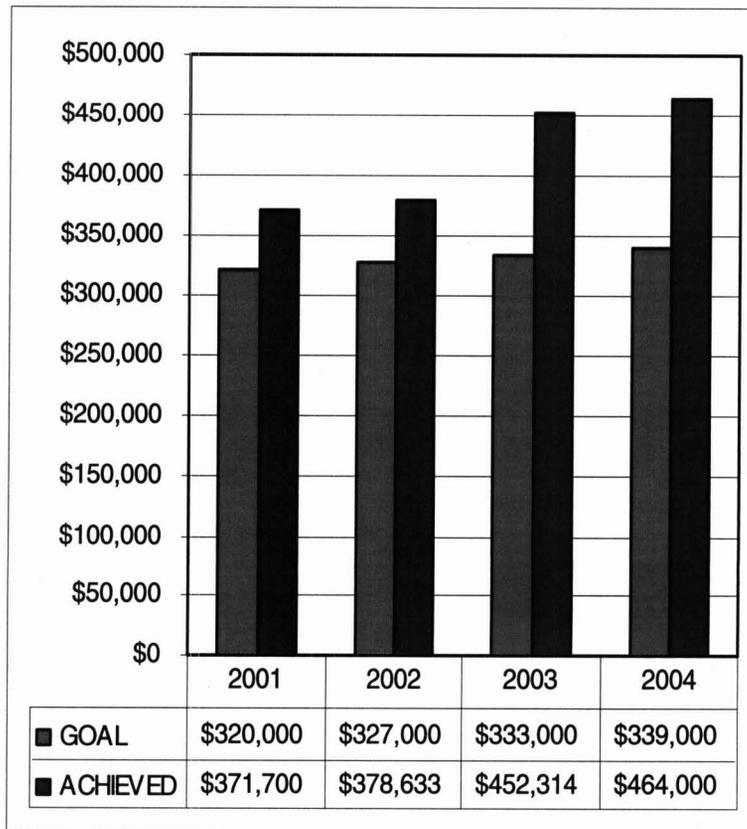




Combined Federal Campaign



Sheppard AFB military and civilian employees have contributed more than \$1.6M to the Combined Federal Campaign over the past 4 years.





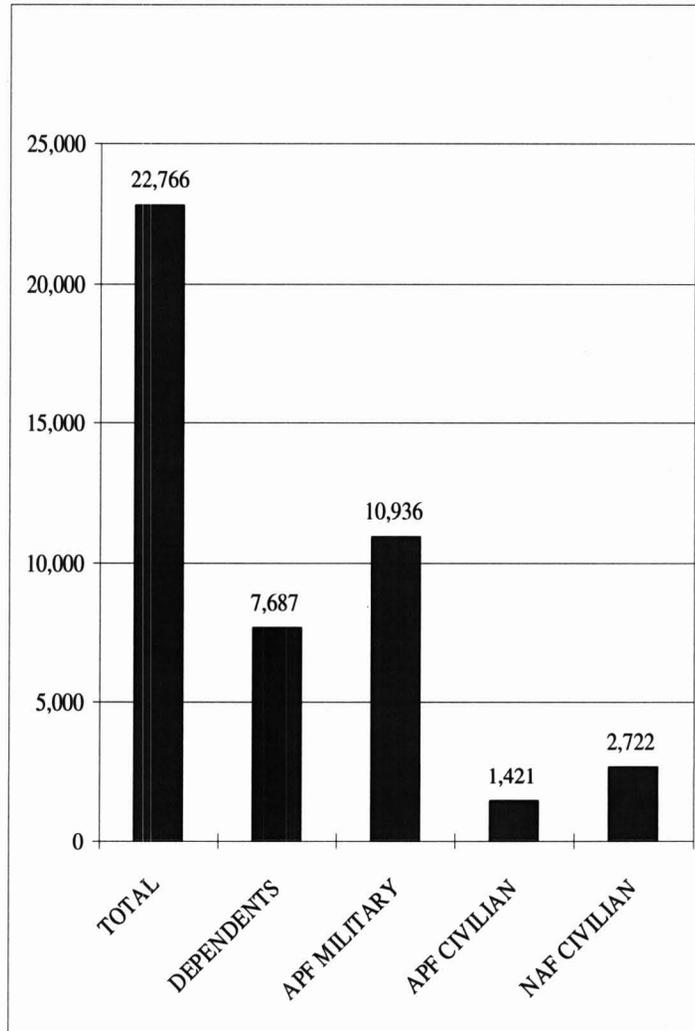
Personnel by Classification & Housing Location



CLASSIFICATION	LIVING ON BASE	LIVING OFF BASE	TOTAL
1. APPROPRIATED FUND MILITARY			
Active Duty (includes 34 ENJJPT officers)	1,156	2611	3,767
Reserve/Air National Guard	0	24	24
Non-Extended Active Duty Reserve/ANG	0	0	0
Trainees/Cadets	6,609	536	7,145
TOTAL:	7,765	3,171	10,936
2. ACTIVE DUTY MILITARY DEPENDENTS			
	4,543	3,144	7,687
3. APPROPRIATED FUND CIVILIANS			
General Schedule			1,274
Federal Wage Board			124
Other			23
		TOTAL:	1,421
4. NON-APPROPRIATED FUND CONTRACT CIVILIANS AND PRIVATE BUSINESS			
Civilian NAF			462
Civilian BX			310
Contract Civilians (not elsewhere included)			1,787
Branch Banks/Credit Union		58	
Other Civilians (not elsewhere included) Commissary/Cont		<u>105</u>	
Private Businesses On Base, By Type:			163
		TOTAL:	2,722
TOTAL PERSONNEL:			22,766

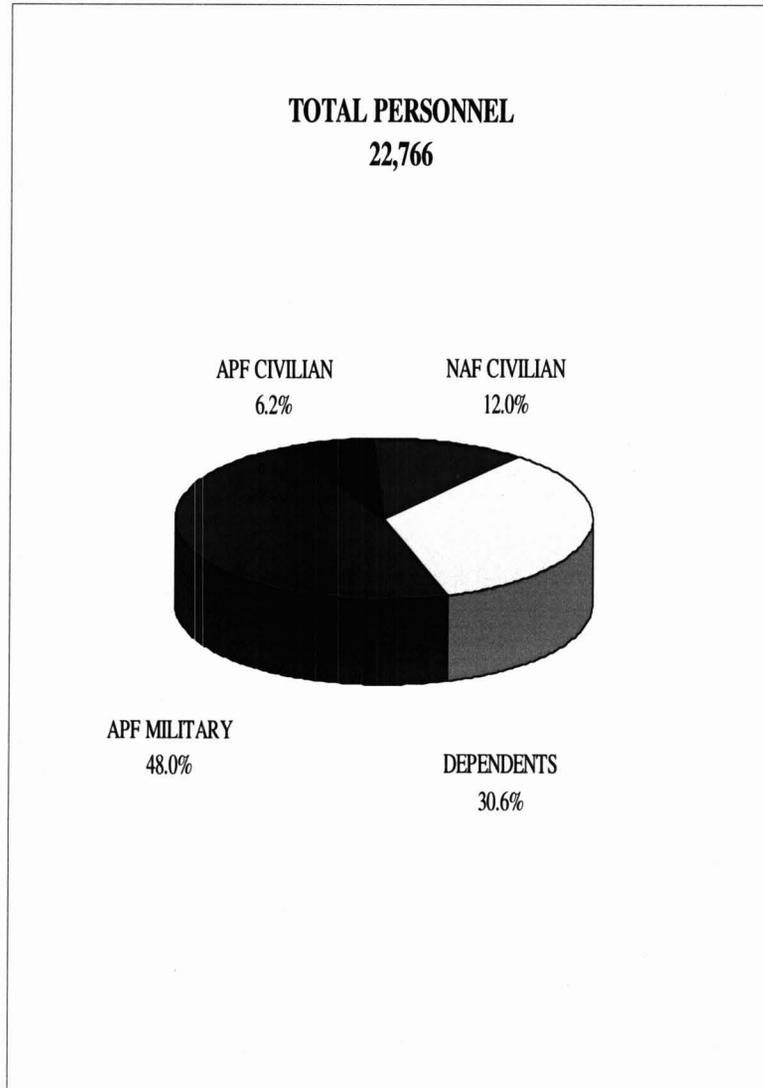


Personnel Summary



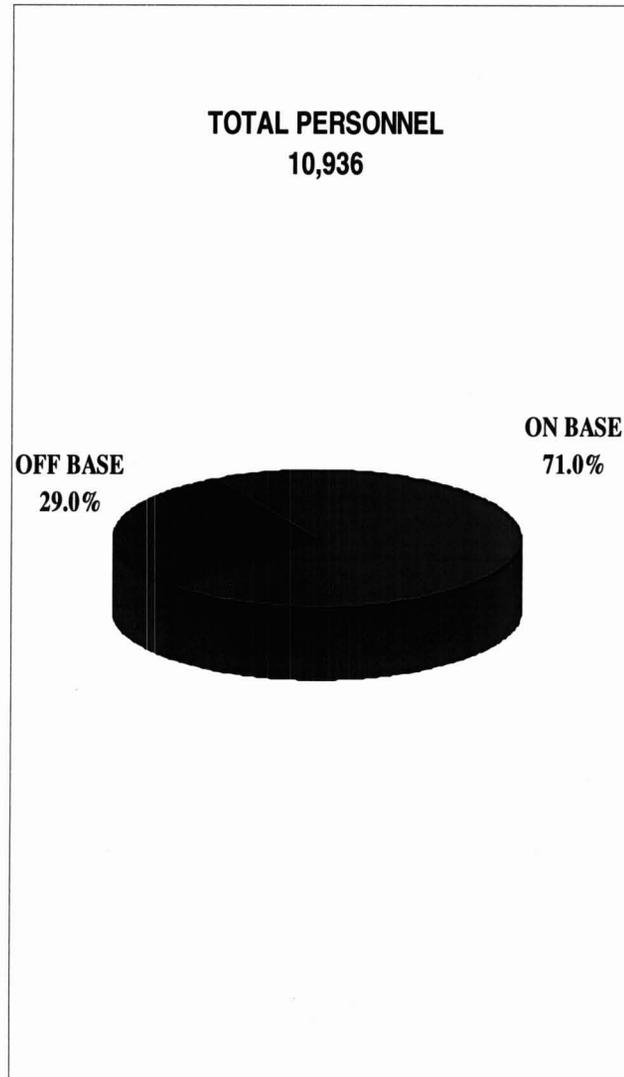


Personnel Summary by %





% of Military Personnel Living on & off Base





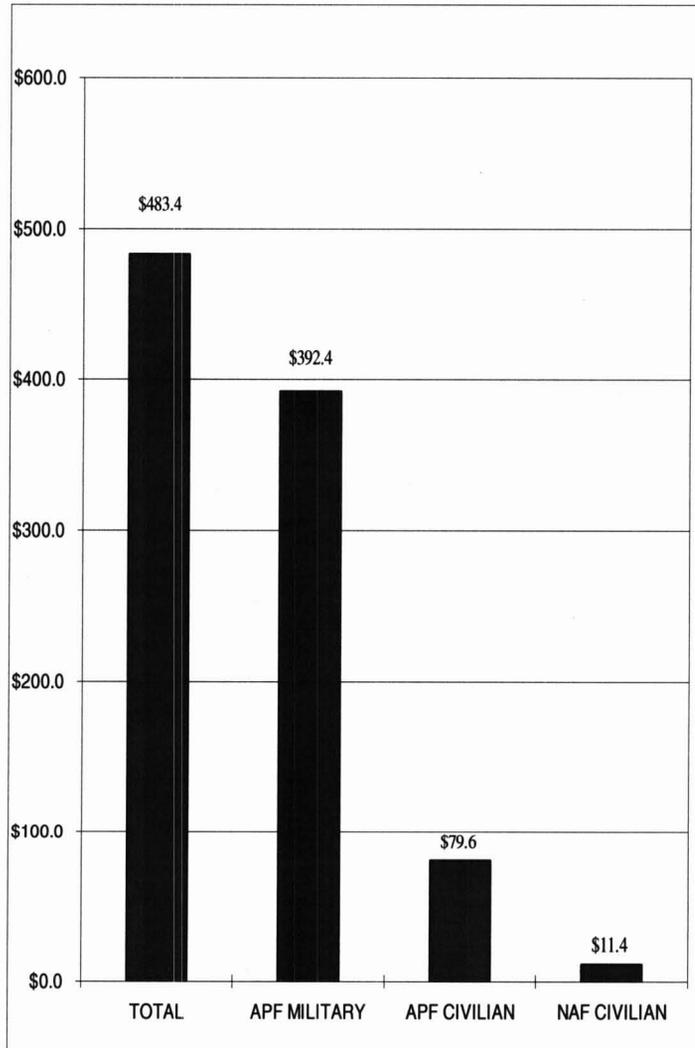
Annual Payroll by Classification & Housing Location



CLASSIFICATION	LIVING ON BASE (\$)	LIVING OFF BASE (\$)	TOTAL (\$)
1. APPROPRIATED FUND MILITARY			
Active Duty	\$63,061,680	\$128,034,320	\$191,096,000
Reserve/ANG	\$520,463	\$2,447,851	\$2,968,314
Non-Extended Active Duty Reserve/ANG	\$0	\$1,564,883	\$1,564,883
Trainees/Cadets	\$182,021,912	\$14,758,533	\$196,780,445
TOTAL:	\$245,604,055	\$146,805,587	\$392,409,642
2. APPROPRIATED FUND CIVILIANS			
General Schedule			\$71,006,343
Federal Wage Board			\$8,357,433
Other			\$230,824
TOTAL:			\$79,594,600
3. NON-APPROPRIATED FUND CONTRACT CIVILIANS AND PRIVATE BUSINESS			
Civilian NAF			\$3,808,522
Civilian BX			\$2,657,606
Contract Civilians (payroll is included in table 3, expenditures)*			
Branch Banks/Credit Union		\$3,020,000	
Other Civilians (not elsewhere included) Commissary Employees		<u>\$1,864,795</u>	
Private Businesses On Base, By Type:			\$4,884,795
TOTAL:			\$11,350,923
* Contract payroll is proprietary and was not separated from contract expenditures			
TOTAL ANNUAL PAYROLL:			\$483,355,165

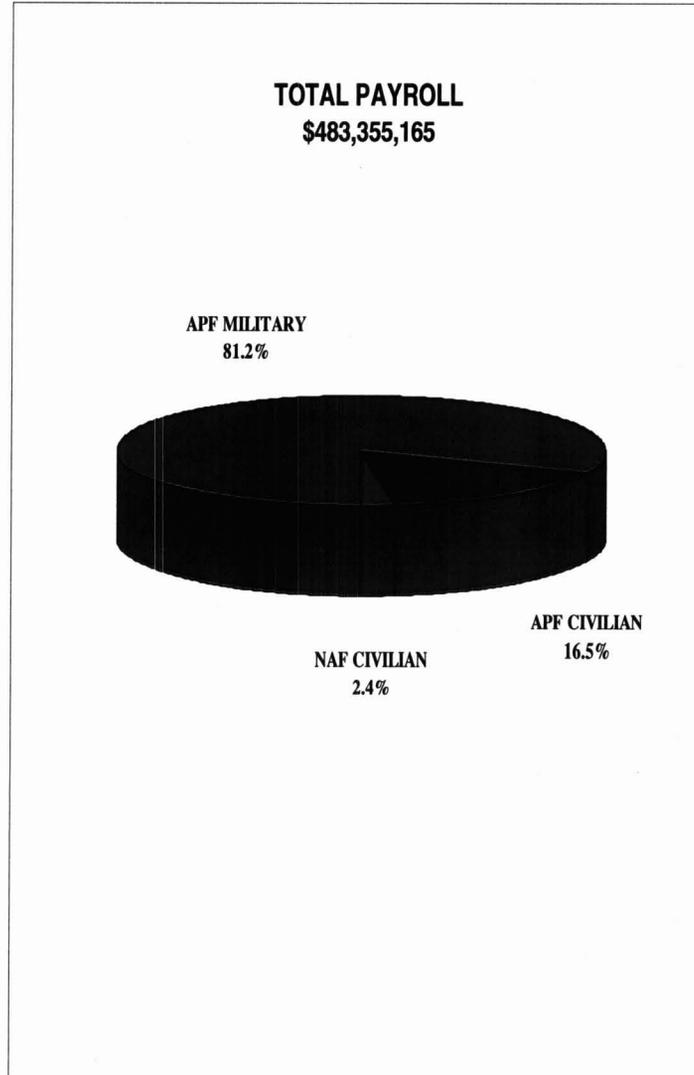


Annual Payroll Summary (\$M)



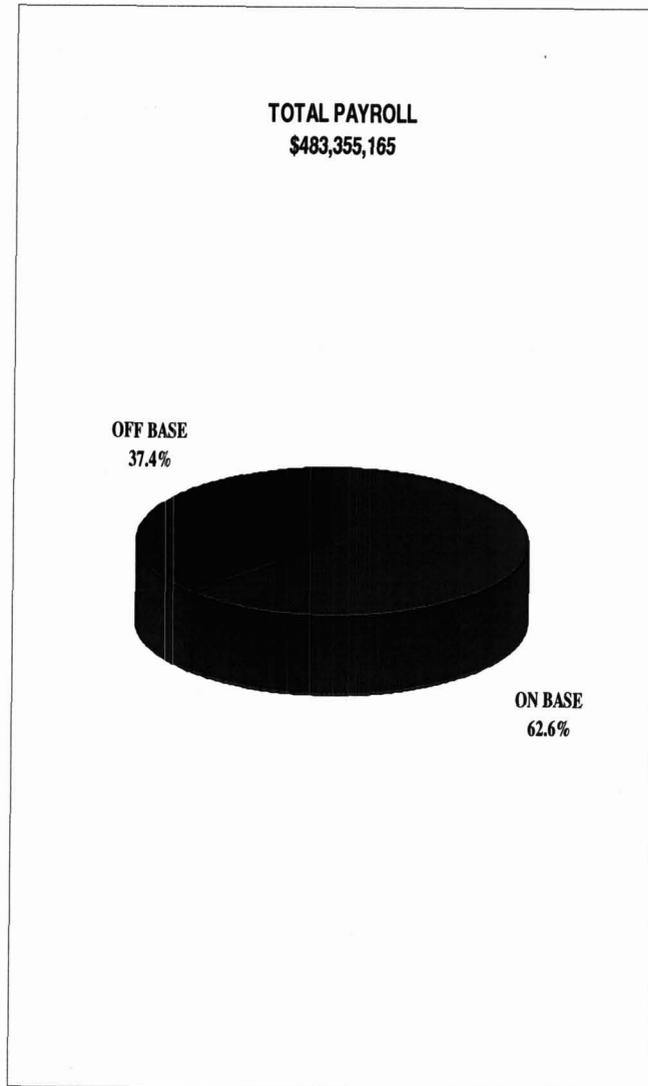


Annual Payroll Summary by %





% of Military Personnel Payroll Attributable to Personnel Living on & off Base





Expenditures for Construction, Services & Procurement of Materials, Equipment & Supplies

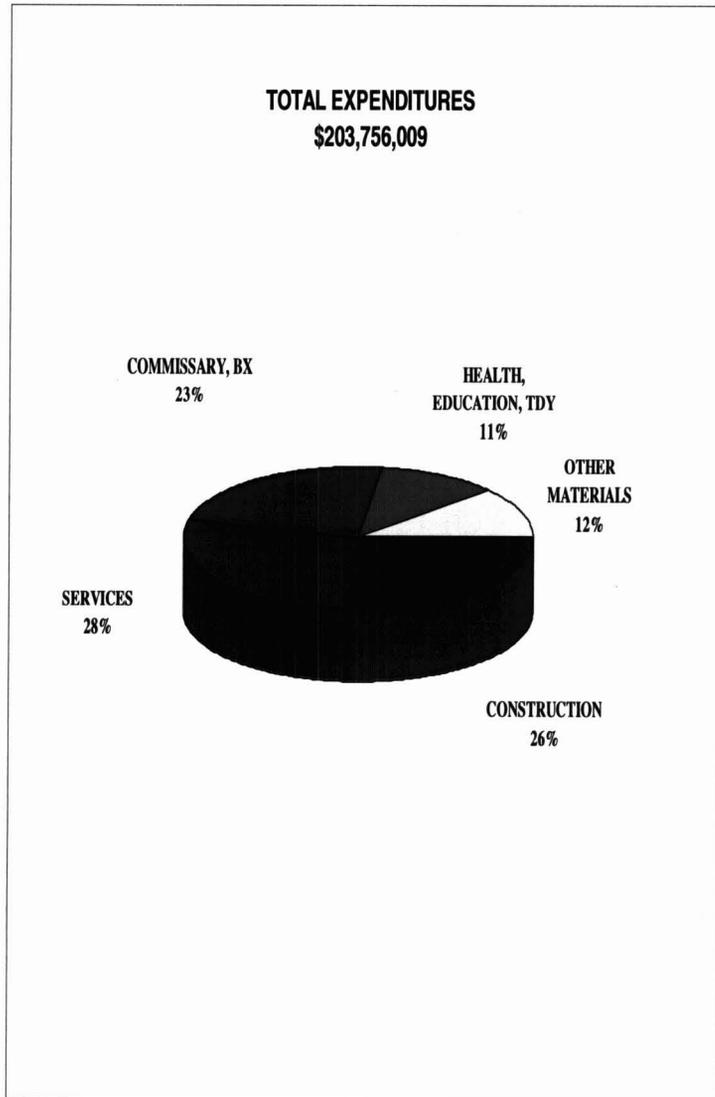


	ACTUAL ANNUAL EXPENDITURES
1. CONSTRUCTION	
Military Construction Program	\$36,040,000
Non-Appropriated Fund	\$15,000
Military Family Housing	\$756,162
O&M	\$16,368,423
Other	\$0
	TOTAL: \$53,179,585
2. SERVICES *	
Aircraft Maintenance	\$20,263,056
Food Service	\$17,109,979
Base Supply	\$0
Logistics Services	\$3,916,848
Trainer Maintenance	\$5,874,567
Vehicle Operations	\$0
Family Housing Maintenance	\$1,907,803
Other Services (not elsewhere included)	\$7,882,811
* Includes only contracts in the local economic area or contracts requiring the use of locally supplied goods and services.	TOTAL: \$56,955,064
3. MATERIALS, EQUIPMENT, AND SUPPLIES PROCUREMENT	
Commissary	\$4,693,232
Base Exchange (BX)	\$42,267,288
Health (TRICARE, Government cost only)	\$16,690,962
Impact Aid	1,964,265
Tuition Assistance	2,137,507
Education Impact (Impact aid and tuition assistance)	4,101,772
Contract Quarters (TDY)	\$1,864,225
Other Materials, Equipment & Supplies (not elsewhere included)	\$24,003,881
	TOTAL: \$93,621,360

TOTAL ANNUAL EXPENDITURES: \$203,756,009



Annual Expenditure Summary by %





Estimate of Number and Dollar Value of Indirect Jobs Created



ACTIVE DUTY MILITARY	3,767	0.29	1,092
RESERVE/ANG/TRAINees	7,169	0.13	932
APF CIVILIANS	1,421	0.43	611
OTHER CIVILIANS	2,722	0.43	1,170
TOTAL:	15,079		3,805

ESTIMATED NUMBER OF INDIRECT JOBS CREATED: 3,805

AVERAGE ANNUAL PAY FOR THE LOCAL COMMUNITY**: \$25,557

ESTIMATED ANNUAL DOLLAR VALUE OF JOBS CREATED: \$97,244,385

Data Sources:

* Multipliers: LMI Economic Impact Database, Installations and Indirect/Induced Job Multipliers Feb 95

** Avg Annual Pay: Current tables for Average Annual Pay Levels in Metropolitan Areas and Average Annual Pay by State and Industry are accessible at [Http://stat.bis.gov/newsreel.htm#oues](http://stat.bis.gov/newsreel.htm#oues)



Total Annual Economic Impact Estimate



ANNUAL PAYROLL:

Military	\$392,409,642	
Federal Civilian	\$79,594,600	
Other Civilian	<u>\$11,350,923</u>	
		\$483,355,165

ANNUAL EXPENDITURES:

Estimated Indirect Jobs Creat	3,805
Average Annual Pay	\$25,557

\$203,756,009

ESTIMATED ANNUAL DOLLAR VALUE OF JOBS CREATED:

\$97,244,385

GRAND TOTAL:

\$784,355,559

ADDITIONAL INFORMATION:

Average Propensity to Consume %:	0.95
Average Propensity to Save %:	0.05

Average Propensity to Consume:	\$633,465,710
Average Propensity to Save:	\$33,340,301

DEFINITION:

Average Propensity to Consume (APC) - How much spending is created from a new dollar
Average Propensity to Save (APS) - How much is saved from a new dollar of income

RETIREES:

Military Retirees:	4,231
Retirees Payroll:	\$76,457,396

Note: Only 3,624 retiree's in a 50-mile radius (Texas only) receive payments from the government.



Total Annual Economic Impact (\$M)



ACTIVE DUTY MILITARY	3,767	0.29	1,092
RESERVE/ANG/TRAINees	7,169	0.13	932
APF CIVILIANS	1,421	0.43	611
OTHER CIVILIANS	2,722	0.43	1,170
TOTAL:	15,079		3,805

ESTIMATED NUMBER OF INDIRECT JOBS CREATED:	3,805
AVERAGE ANNUAL PAY FOR THE LOCAL COMMUNITY**:	\$25,557
ESTIMATED ANNUAL DOLLAR VALUE OF JOBS CREATE	\$97,244,385

Data Sources:
 * Multipliers: LMI Economic Impact Database, Installations and Indirect/Induced Job Multipliers, Feb 95
 ** Avg Annual Pr Current tables for Average Annual Pay Levels in Metropolitan Areas and Average Annual Pay by State and Industry are accessible at: <http://stats.bls.gov/80/newsrels.htm#OEUS>

ECONOMIC IMPACT ANALYSIS	Sheppard AFB
TABLE 5	
TOTAL ANNUAL ECONOMIC IMPACT ESTIMATE	

As of: 30-Sep-03

ANNUAL PAYROLL:

Military	*****	
Federal Civilian	\$76,006,000	
Other Civilian	\$19,382,095	
		\$548,783,785

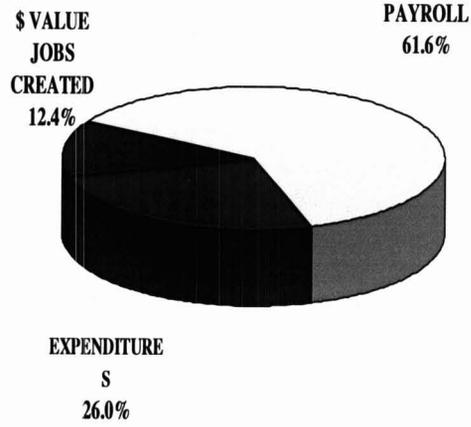
ANNUAL EXPENDITURES:	\$228,471,311
Estimated Indirect Jobs Created	3,805



Total Annual Economic Impact by %



TOTAL ECONOMIC IMPACT
\$784,355,559





Team Sheppard



Team Sheppard would like to thank the Texoma Community for its continued support. Sheppard is proud of its involvement with the local community and is pleased to call North Texas its home. Contributions from Sheppard personnel, both directly and indirectly, help to build better neighborhoods and strengthen the Texoma and Sheppard partnership.

For questions regarding this year's Annual Report, please contact the 82nd Comptroller Squadron, Sheppard Air Force Base, at (940) 676-5329 or DSN 736-5329.



Integrity - Service - Excellence



Air Education and Training Command



Sustaining the Combat Capability of America's Air Force



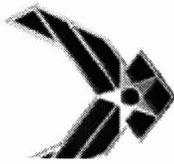
BRAC Commissioner Visit

U.S. AIR FORCE

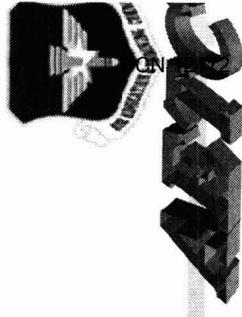
Brig Gen James A. Whitmore

1 August 2005

Integrity - Service - Excellence



82d Training Wing



"THE Training Center of Choice... Today and Tomorrow"

The 82d Training Wing conducts technical, medical and military training for men and women of the U.S. Air Force, Army, Navy and Marine Corps, as well as several allied nations. It is the largest of four technical training wings in Air Education Training Command and is the most diversified in the scope of training.



DCN 12472

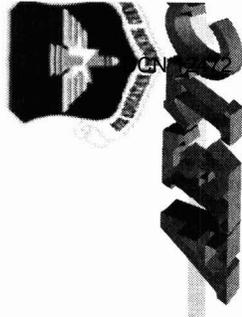
82d Training Group



The 82d Training Group has four squadrons and three geographically separated units, conducting technical training for maintenance officers and aircraft maintainers.



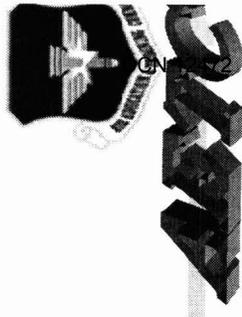
782d Training Group



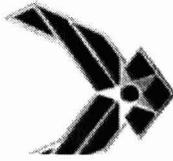
The 782d Training Group has three squadrons and three geographically separated units, conducting technical training in aircraft systems maintenance, telecommunications, avionics maintenance, civil engineer, fuels and vehicle operations. The fourth squadron, located at Hill AFB Utah, provides combat camera, video production and interactive multimedia instruction to AF and DoD customers around the world.



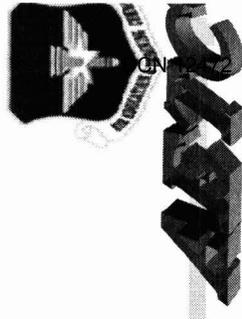
882d Training Group



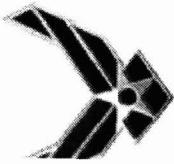
The 882d Training Group has four squadrons and four geographically separated units conducting apprentice, advanced, supplemental medical training in multiple disciplines: biomedical sciences, dental sciences, health service administration, clinical sciences and nursing with additional emphasis on medical readiness.



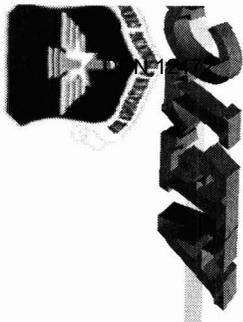
982d Training Group



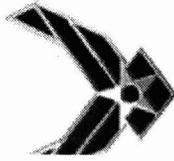
The 982d Training Group has two squadrons and 45 geographically separated units conducting advanced maintenance training and selective skill-level awarding courses for all aircraft in the Air Force inventory. They are responsible for maintenance and development of trainers for the Air Force's largest training wing and two satellite locations across the United States. The group is also involved with systems development, acquisition, acceptance and configuration management of trainer devices and ground instructional training aircraft.



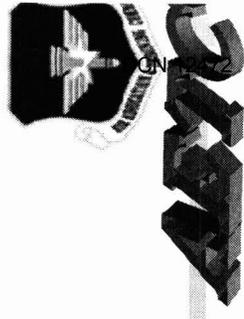
82d Medical Group



Sheppard's clinic services permanent party, airman in training, retirees, and family members. This clinic is the closest military medical treatment facility for more than 100,000 other beneficiaries and medically supports 10 other bases in the southwest region of the United States. This clinic also supports approximately 800 Euro-NATO active duty personnel and their families.



82d Mission Support Group



The 82d Mission Support Group provides civil engineer, personnel, communication, services, security, supply, transportation, contracts, munitions and logistics readiness support for the Air Force's largest technical training wing and the Euro-NATO Joint Jet Pilot Training Program.



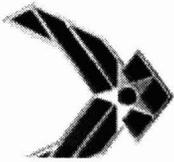
Preliminary Questions



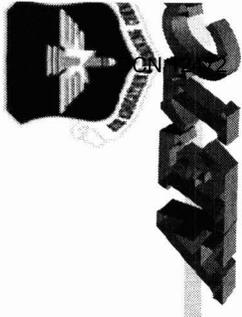
Proposed realignment of basic and specialty enlisted medical training at Sheppard AFB to Fort Sam Houston

Proposed development of a Joint Strike Fighter Test Site at Eglin AFB

Proposed relocation of Pilot Training to Sheppard AFB



Medical



**Proposed realignment of basic, specialty
enlisted, and officer medical training from
Sheppard Air Force Base to Fort Sam Houston.**



Medical



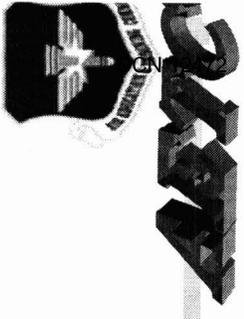
1. What basic, specialty enlisted, and officer medical training is provided at Sheppard AFB?

- **Basic Enlisted Courses**
 - 3 ITRO Courses
 - 13 Air Force Specific Courses

- **Specialty Enlisted Courses**
 - 12 ITRO Courses
 - 6 Air Force Specific Courses



Medical



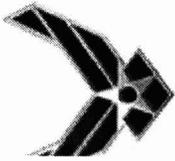
- 3 ITRO Basic Enlisted Courses
 - Dental Assistant Apprentice
 - Dental Laboratory Apprentice
 - Biomedical Equipment Maintenance Apprentice



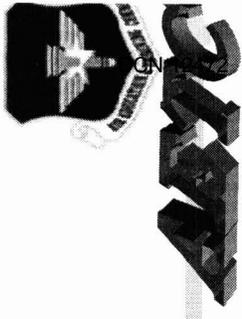
Medical



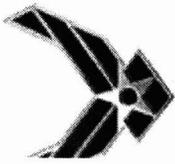
- 13 Air Force Specific Basic Enlisted Courses
 - Diagnostic Imaging Apprenticeship
 - Diet Therapy Apprenticeship
 - Health Services Management Apprenticeship
 - Medical Laboratory Apprenticeship
 - Medical Material Management Apprenticeship
 - Pharmacy Apprenticeship
 - Physical Medicine Apprenticeship
 - Aerospace Medical Services Apprenticeship



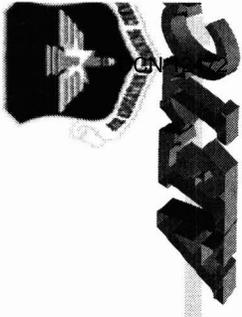
Medical



- Air Force Specific Basic Enlisted Courses (cont'd)
 - Surgical Services Apprentice
 - Ophthalmology Apprentice
 - Optometry Apprentice
 - Cardiopulmonary Apprentice
 - Mental Health Apprentice



Medical



- 12 ITRO Specialty Enlisted Courses
 - Removable Prosthodontics
 - Fixed Prosthodontics
 - Advanced Ceramics
 - Advanced Dental Lab



Medical



- Biomedical Equipment Training ITRO Courses
 - Advanced Field Medical Support Systems
 - Computer-Based Medical Support Systems
 - Advanced Medical Laboratory Systems
 - Advanced Diagnostic Imaging Systems
 - Advanced Medical Systems
 - Teleradiology Systems
 - Imaging Procurement and Acceptance Procedures
 - Biomedical Equipment Management Systems



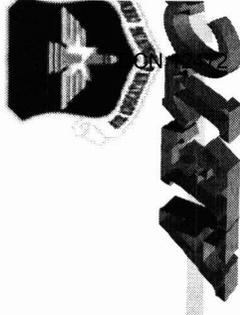
Medical



- 6 Air Force Specific Specialty Enlisted Courses
 - Diagnostic Ultrasound
 - Nutrition in Prevention
 - Pharmacy Craftsman
 - Medical Expense and Performance Reporting System
 - Medical Material Management Supervisors Course
 - Independent Duty Medical Technician



Medical



- 14 Advanced Officer Courses
 - Biomedical Officer Management Orientation
 - Combined Forces Pharmacy Seminar
 - Intermediate Executive Skills
 - Group Practice Management
 - Health Services Administration
 - Health Care Integrator
 - Nursing Service Management – Air Reserve Component
 - Nursing Service Management – Active Duty



Medical



- 6 Advanced Officer/Enlisted Courses
 - Medical Facilities Management
 - Infection Control and Epidemiology – Active Duty
 - Infection Control and Epidemiology – Air Reserve Components
 - Health Professions Education and Training
 - Health Care Optimization – Operation Medicine (Resident and Mobile Courses)
 - Dental Leadership



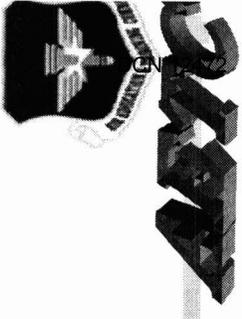
Medical



- 5 Medical Readiness Courses
 - Expeditionary Medical Support (EMEDS)
 - Contingency Aeromedical Staging Facility (CASF)
 - Aeromedical Evacuation Contingency Operations Training (AECOT)
 - Medical Readiness Planners Course
 - Expeditionary Medical Readiness Course (EMRC)



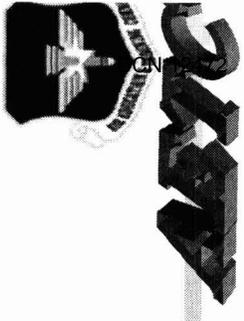
Medical



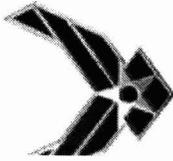
- Courses Taught at Operating Locations (OL)
 - San Diego Naval School of Health Sciences (NHS)
 - Otolaryngology Surgical Technician Course
 - Portsmouth NHS
 - Nuclear Medicine Course
 - Neurology Apprentices Course
 - Urology Surgical Service Apprentices Course
 - Walter-Reed Army Medical Center
 - Allergy/Immunology Course
- Course Taught at Detachment 1
 - Fort Sam Houston
 - Physician Assistant Program



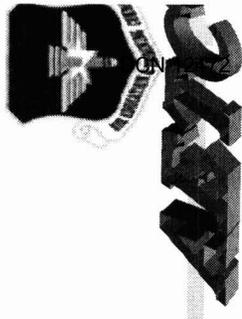
Medical



2. Where is the clinical portion of each of your programs provided? Could you provide this information by program?
- Phase II - AF
 - Aerospace Medical Service Apprentice (AMSA)
 - AF Academy, Andrews, Keesler, Lackland, MacDill, Offutt, Scott, Travis, Wright-Patterson
 - Cardiopulmonary Laboratory Apprentice
 - Andrews, Eglin, Keesler, Lackland, Nellis, Travis, Wright-Patterson
 - Diagnostic Imaging
 - AF Academy, Andrews, Eglin, Keesler, Lackland, Luke, MacDill, Nellis, Offutt, Scott, Sheppard, Travis, Wright-Patterson



Medical



- Phase II – AF (cont'd)
 - Diagnostic Ultrasound
 - AF Academy, Eglin, Keesler, Lackland, Nellis, Scott, Travis, Wright-Patterson
 - Medical Laboratory
 - Andrews, Eglin, Keesler, Lackland, Langley, Luke, MacDill, Nellis, Offutt, Scott, Sheppard, Travis, Wright-Patterson



Medical



- Phase II – AF (cont'd)
 - Surgical Service Apprentice
 - Andrews, Keesler, MacDill, Offutt, Scott, Travis, Wright-Patterson
 - Pharmacy
 - Keesler and Lackland



Medical



- Phase II (Other Locations)
 - Nuclear Medicine (Phase I - Portsmouth)
 - Lackland and Travis
 - Physician Assistant (Phase I - Ft Sam Houston)
 - USAF Academy, Andrews, Eglin, MacDill, Nellis, Scott
- Advanced Courses
 - Mammography
 - Keesler, Lackland, Wright-Patterson
 - Nurse Transition Program
 - AF Academy, Andrews, Eglin, Elmendorf, Keesler, Lackland, Nellis, Scott, Travis, Wright-Patterson

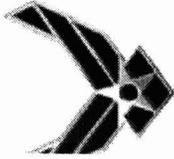


Medical

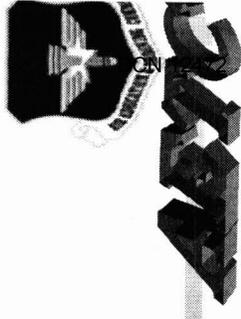


- **Advanced Courses (cont'd)**

- Operating Room Nurse – Lackland
- Orthotics – Lackland
- Perinatal Nursing Course – Lackland & Langley
- Urology – Portsmouth
- Neurology – Portsmouth
- Otolaryngology – San Diego
- Orthopedic Surgical Apprentice – Ft Sam Houston
- Allergy/Immunology – Walter Reed Medical Center



Medical



3. How many times a year is each of the programs provided?
- Initial skills courses range from 1 to 64 iterations
 - Advanced courses range from 1 to 24 iterations
 - Officer/Supplemental courses range from 3 to 15 iterations
 - Symposia range from 1 to 6 iterations
 - Leadership courses range from 1 to 4 iterations

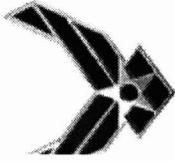


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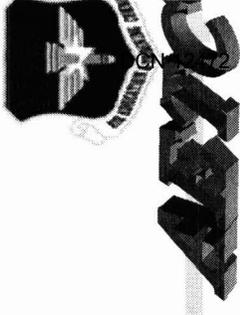


4. How many students do you train on an annual basis? Can you provide this information for each course offered?

- FY04 – 13,326
- The average daily student load is 2,189



Medical

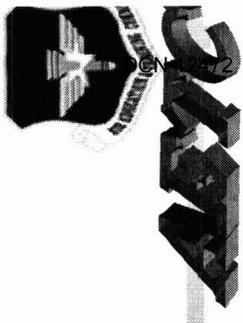


5. What joint training programs do you have?

- BMET – AF/Navy/Army
- Dental Lab – AF/Navy/Army
- Dental Assistant – AF/Navy
- Physician Assistant (Ft. Sam) – AF/Navy/Army/Coast Guard
- Nuclear Medicine (Portsmouth) – AF/Navy/Army
- Allergy/Immunology (Walter Reed) – AF/Army
- Neurology (Portsmouth) – AF/Navy
- Urology Surgical Services (Portsmouth) – AF/Navy
- Otolaryngology (San Diego) – AF/Navy
- Orthopedic Surgical (Ft. Sam) – AF/Army



Medical



6. What courses would be relocated to Fort Sam Houston? How many students would that affect?

- We anticipate that all enlisted courses currently taught at the 882 TRG will relocate
- Officer courses and readiness courses were not specifically addressed
- Average daily student load is 2,189 students (current load is 1,292)

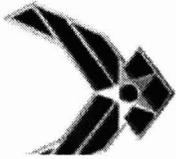


Medical

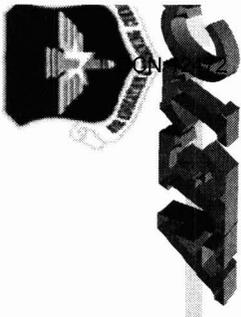


7. Please provide data on your manpower/staffing for FY 2002, 2003 and 2004 by officer, enlisted, civilian and contract staff.

	FY02			FY03			FY04		
	AF	N	A	AF	N	A	AF	N	A
Officer	70	4	5	64	5	5	62	4	4
Enlisted	329	51	52	328	52	51	326	50	53
Civilian	54	0	16	57	0	16	57	0	15
Total	453	55	73	449	57	72	445	54	72
		581			578			571	



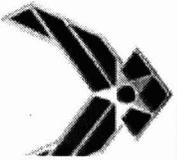
Medical



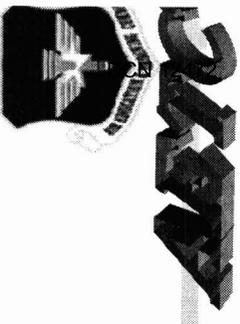
8. How many and what type of military, civilian, and contractor staff would be affected by the relocation?

- Total 605 + 1 Coast Guard = 606

	AF	Navy	Army
Officer	66	3	6
Enlisted	345	52	57
Civilian	64	0	12
Total	475	55	75



Medical



9. How many positions would be eliminated due to the realignment?

- At this time, we are unable to forecast



Medical

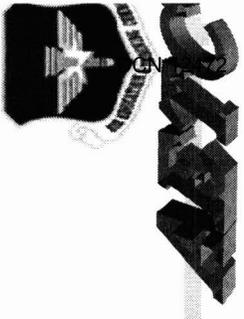


10. In what way do your basic and specialty enlisted medical training courses differ from those provided by the Army and the Navy?

- There are inherent doctrinal differences due to roles and missions unique to each service (air, space, sea, ground)
- The Army trains all enlisted medical personnel as basic medics then selects them for specialty training
- The Navy trains all as hospital corpsmen or dentalmen prior to specialty training
- Air Force medical enlisted personnel are trained directly to their specialty areas



Medical



11. What savings and improvements would occur due to the realignment?

- TBD
- Consolidated training may reduce resource requirements
 - Manpower
 - Equipment
 - Facility infrastructure



Medical



12. What effect would the realignment have on the local community?

- TBD
- We did not do an economic impact analysis. You can find the Economic Impact in the BRAC Report Vol I, Part 2 of 2 page MED-11.

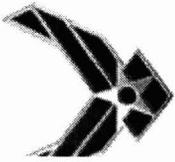


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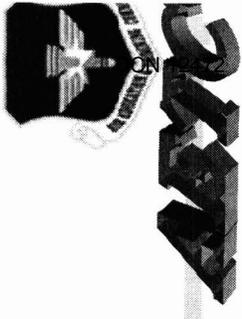


13. What concerns do you have regarding the realignment?

- We support the recommendations of the SECDEF



Medical



14. What effect would the realignment have on Phase II Training?

- All FY06 AF clinical sites will be available with FY06 student loads through FY07



Medical



15. What effect does the recommendation that converts inpatient services at various AF locations to outpatient clinics with ambulatory surgery centers have on Phase II training?

- Loss of clinical sites may become a concern after FY07



Medical



16. Additionally, does Sheppard AFB have the capacity / capability to locate all basic and specialty enlisted medical training? What MILCON would have to occur?

- Unknown, that would require a site survey to determine

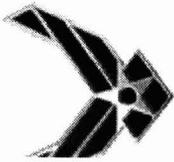


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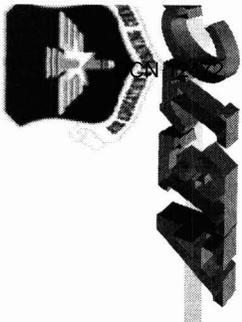
JSF



Proposed development of a Joint Strike Fighter Test Site at Eglin AFB.



JSF



1. Although the idea to establish a tri-service initial joint training site for the F-35 has been surfaced by military and industry program officials for some time, it has not been fully supported by some service officials.



JSF



1a. What concerns have resulted in such a joint site not having been established before?

- Sheppard AFB is not the decision making authority on this issue.



JSF

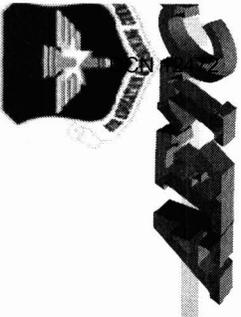


1b. What has changed that would lead DOD to recommend the establishment of a joint test site now?

- Sheppard AFB is not the decision making authority on this issue.

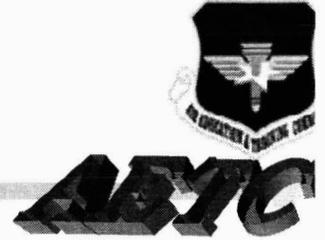


JSF



2. What specific operational benefits would be derived by the services if the proposed joint test site is established?
- Sheppard AFB is not the decision making authority on this issue.

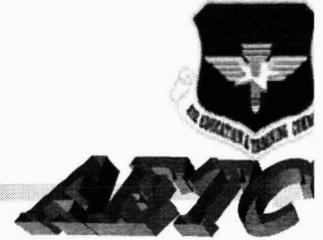
JSF



3. On April 6 of this year, the GAO testified before the Senate Committee on Armed Services regarding the JSF program. The information presented by GAO show that the JSF development program is in trouble and its future is uncertain. Considering these uncertainties:

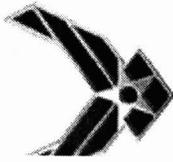


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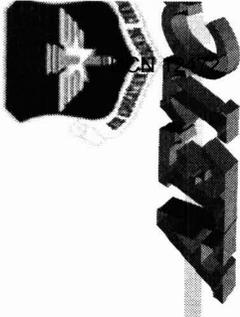


3a. Why wouldn't it be prudent to delay the establishment of a Joint Strike Fighter Training Site until development problems and aircraft capabilities are resolved?

- Sheppard AFB is not the decision making authority on this issue.



JSF



3b. How will a Joint Strike Fighter Training site improve the program now considering that the specific models that will be produced are uncertain?

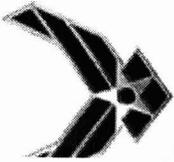
- We've been briefed that three models will be produced
 - CTOL, STOVL and CV
- Sheppard is not the decision making authority on this issue



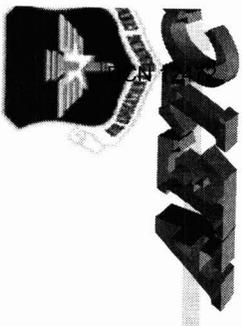
JSF



4. The proposed Joint Strike Fighter Training Site will require an estimated \$209.6 million in implementation costs, and cost \$226.3 million over 20 years. The justification for this tremendous expenditure as stated by DOD is: “ ...to allow the ITRO process to establish a DOD baseline program in a consolidated/joint school with curricula that permit services latitude to preserve service-unique culture and a faculty and staff that brings a ‘train-as-we- fight’ national perspective to the learning process.”



JSF



4a. In laymen's terms, what can DOD accomplish at the proposed Test Site that the services cannot accomplish at their respective bases within the same costs?

- Sheppard AFB is not the decision making authority on this issue.

JSF

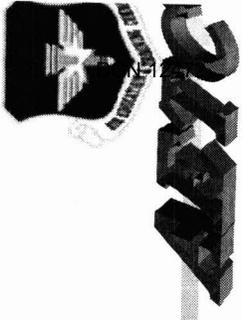


5. How will relocation of Sheppard AFB personnel to Eglin affect Sheppard Air Force Base from a military value standpoint?

- Per the BRAC 2005 Recommendations, numbers of personnel supporting JSF not defined, therefore, answer is unknown.



JSF



6. What issues exist concerning the 295 total direct personnel (291 military and 4 civilian) that will be relocated from Sheppard Air Force Base by developing the test center at Eglin?

- Per the BRAC 2005 Recommendations, numbers of personnel supporting JSF not defined.

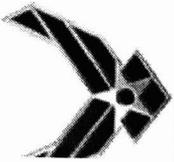


JSF

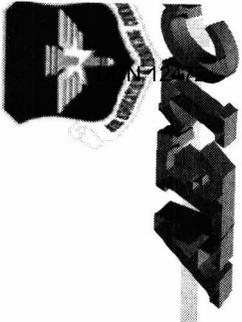


7. Is the relocation of any personnel likely to affect retention of personnel with critical experience or skills?

- Not able to determine



JSF



8. What concerns do you have regarding the realignment?
- We support the recommendation of the Secretary of Defense



80th Flying Training Wing



12472

ENJJPT





80th Flying Training Wing



ENJJPT

The Euro-NATO Joint Jet Pilot Training (ENJJPT) Program, established in the spirit of the North Atlantic Treaty Organization (NATO), is the only multi-nationally manned and managed flying training program chartered to produce combat pilots for NATO.



ENJJPT's Mission



ENJJPT

“Provide Combat Airpower by Producing Top Quality Fighter Pilots for the NATO Alliance”



Pilot Training



ENJJPT

Proposed relocation of Pilot Training to Sheppard AFB



Pilot Training



ENJJPT

1. If the pilot training programs are relocated from Moody AFB to Sheppard AFB, what combined impact will these actions have on Sheppard's excess capacity in the areas of runways, ramps, airspace, classrooms, and billeting?

- HQ AETC determines flight training capacity
- Move should have minimal impact
- No additional runways, ramps, etc. required



Pilot Training



ENJJPT

2. What combined impact will these actions have on Sheppard Air Force Base from a military value standpoint?

- Military value impact not determined



Pilot Training



ENJJPT

3. What concerns do you have regarding the realignment?

- None
- We support the recommendations of the Secretary of Defense



Pilot Training



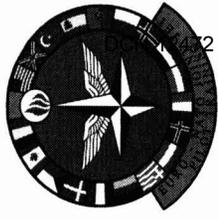
ENJJPT

4. Why is this training better handled at Sheppard AFB than Moody AFB?

- We can not answer this question since analysis was not accomplish by Sheppard AFB
- Direct this question to SAF/IEB



Pilot Training



ENJPT

5. Are there any environmental issues associated with assuming this training mission at Sheppard AFB?
- No environmental issues have been identified so far