



Niagara: The Total Package

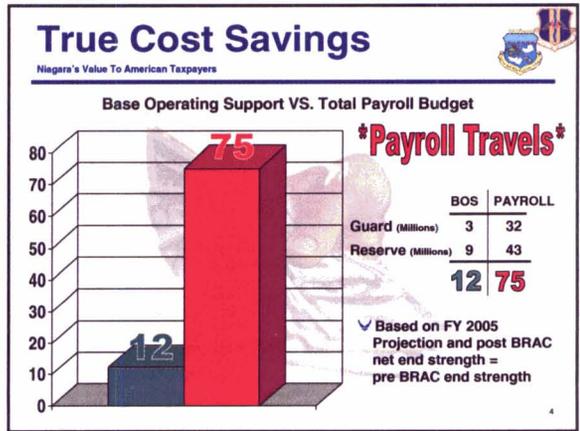
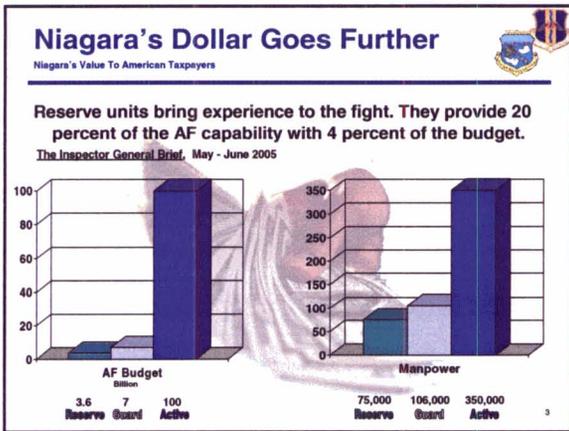
Bringing it all to the Nation

Air Mobility Command Mission Essential Taskings:

- ✓ Combat Airlift
- ✓ Air Refueling
- ✓ Aeromedical Evacuation
- ✓ Expeditionary Combat Support

Homeland Defense Platform:

- ✓ Border
- ✓ Vital Infrastructure
- ✓ Shared Defense Facilities



- ### SECAF BRAC 2005 GOALS
1. Maximize the warfighting capability of each squadron
 2. Realign infrastructure with future defense strategy
 3. Eliminate excess physical capacity
 4. Capitalize on opportunities for Joint Use activities
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Warfighting Capability

First BRAC Goal

Niagara: A Unique Place to Operate and Train

- ✓ Runway
- ✓ Airspace
- ✓ Weather

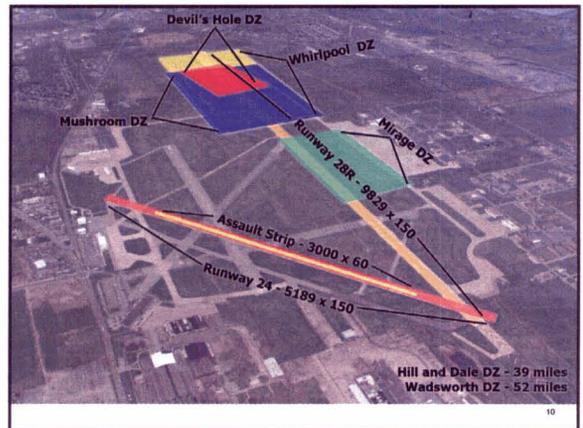
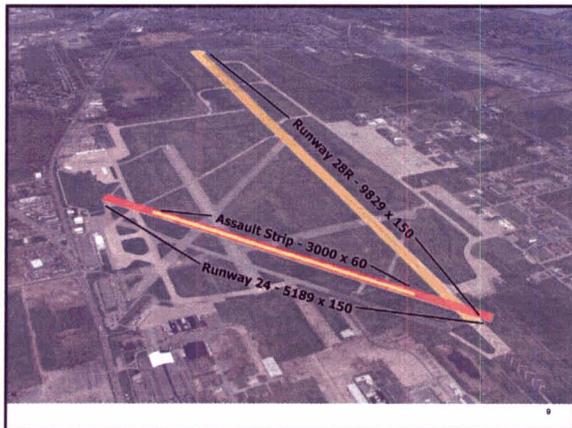
Warfighting Capability

Niagara: A Great Place to Operate and Train

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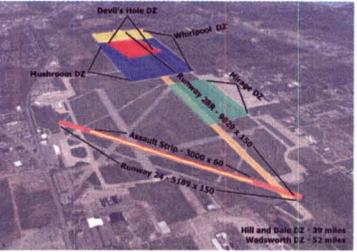
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Warfighting Capability

Niagara: A Great Place to Operate and Train

- Runway
- Airspace
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Bottom Line: Niagara can handle ANY aircraft and ANY mission

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Warfighting Capability

First BRAC Goal

Niagara: A Unique Place to Operate and Train

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Bottom Line: Niagara airspace offers an efficient use of flying hours directly resulting in lower operational cost

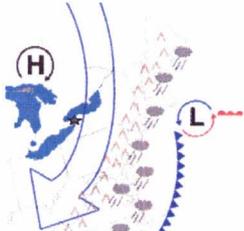
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Warfighting Capability

First BRAC Goal

Niagara: A Unique Place to Operate and Train

- Runway
- Airspace
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Bottom Line: Niagara continues to fly when the Eastern Seaboard is down

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Bottom Line:

Niagara's assets create an operating environment that enables rapid aircrew proficiency without physical constraint

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Warfighting Capability

First BRAC Goal

Citizen Soldiers of Niagara

- Combat Proven Veterans
- Recruiting and Retention



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Warfighting Capability

First BRAC Goal

Citizen Soldiers of Niagara

- Combat Proven Veterans
- Recruiting and Retention



Bottom Line: Our people have earned their operational experience

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Warfighting Capability

First BRAC Goal

Citizen Soldiers of Niagara

- Combat Proven Veterans
- Recruiting and Retention



Bottom Line: In a time of two major conflicts Niagara's recruiting & retention rates are among the highest in the nation

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Bottom Line:

The people of Niagara are experienced, willing, and eager to serve their nation but will be lost, not relocated, with base closure

Bottom Line: The people of Niagara are experienced, willing, and eager to serve their nation but will be lost, not relocated, with base closure

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Future Defense Strategy

Second BRAC Goal

Poised for the Future

2025

- Key Location
- Surge Capacity



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Future Defense Strategy

Second BRAC Goal



Bottom Line: Niagara a key platform for Domestic & Int'l missions

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Future Defense Strategy

Second BRAC Goal



Bottom Line: Niagara - proven ability to support any mission, surge, or contingency

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Bottom Line:

Niagara has the infrastructure, capacity, and location for 2025

Bottom Line: Niagara has the infrastructure, capacity, and location for 2025

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Eliminate Excess Physical Capacity

Third BRAC Goal

Niagara is lean and efficient

- Modern Facilities
- Improved Efficiencies



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Eliminate Excess Physical Capacity

Third BRAC Goal

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Bottom Line: Niagara - a modern facility without additional MILCON

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Eliminate Excess Physical Capacity

Third BRAC Goal

Niagara is lean and efficient

- Modern Facilities
- Improved Efficiencies

Bottom Line: Niagara – new agreements, new savings, not included in submitted metrics

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Bottom Line:

Niagara is “Right Sized” for today and the future

Bottom Line: Niagara is “Right Sized” for today and the future

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Joint Use Facilities

Fourth BRAC Goal

Niagara - a Joint Use Facility

- Platform for Homeland Defense
- Contingency Facility
- DoD Contractor Synergies

Bottom Line: Niagara - proven Homeland Defense staging facility

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Joint Use Facilities

Fourth BRAC Goal

Niagara - a Joint Use Facility

- Platform for Homeland Defense
- Contingency Facility
- DoD Contractor Synergies

Bottom Line: Niagara - proven Homeland Defense staging facility

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Joint Use Facilities

Fourth BRAC Goal

Niagara - a Joint Use Facility

- Platform for Homeland Defense
- Contingency Facility
- DoD Contractor Synergies

Bottom Line: Staging area for federal, state, and local contingencies

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Joint Use Facilities

Fourth BRAC Goal

Niagara - a Joint Use Facility

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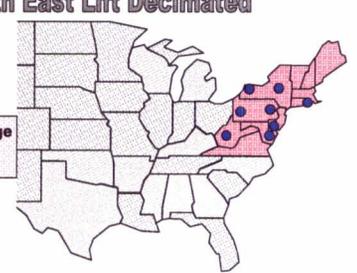
Bottom Line: Niagara - test laboratory for new DoD technology

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Bottom Line:
**Jointness, the way of the future for DoD;
already a way of life at Niagara**

Bottom Line: Jointness, the way of the future for DoD; already a way of life at Niagara

Tactical Lift & Reach



Before	After	Change
61	11	(50)

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Bottom Line:
**Combat ready crews will be lost and over 1/3 of
the tactical lift will be based at an already
congested facility**

Bottom Line: Combat ready crews will be lost and over 1/3 of the tactical lift will be based at an already congested facility

Bottom Line:
**Air bases south and west of Niagara Falls must refuel
before continuing for Europe, Niagara is a routine fuel stop
for aircraft from locations such as Cheyenne, Little Rock
and Dobbins**

continuing for Europe, Niagara is a routine fuel stop for aircraft from locations such as Cheyenne, Little Rock and Dobbins

Bottom Line:
**Niagara supports NETTF from home station and
these operational missions must be flown after
BRAC**

Bottom Line: Niagara supports NETTF from home station and these operational missions must be flown after BRAC

Bottom Line:
**Niagara supports ONE from a central location
allowing for larger fuel off loads at mission tracks**

Bottom Line: Niagara supports ONE from a central location allowing for larger fuel off loads at mission tracks

Bottom Line:

Niagara's location provides tanker operations, support, and training from home station

Bottom Line: Niagara's location provides tanker operations, support, and training from home station

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Tanker Viability & Reach at Niagara

Tanker Capacity - North East

Before	After	Change
57	40	(17)

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Bottom Line:

Assets are moving away from the tanker mission

Bottom Line: Assets are moving away from the tanker mission

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Bottom Line:

Niagara's key location provides home station support for the eastern US tanker mission

SECAF BRAC 2005 GOALS

1. Maximize the warfighting capability of each squadron
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BRAC *Justification?*

DOD - Base Closure and Realignment Report, Volume I, Part 2 of 2: Detailed Recommendations, May 2005 (Section 3: Recommendations - Air Force - 33)

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Are We Better Off Without Niagara?

<h2>LOSE</h2> <ul style="list-style-type: none"> ✓ Optimum Training Facility ✓ Operational Home Station for Tanker Mission ✓ Combat Veterans ✓ Prolific Recruiting Base ✓ Mission Flexibility ✓ Joint Installation ✓ Homeland Defense Platform ✓ Efficient/Modern Facility Without Construction ✓ North East Lift ✓ EUCOM Reach ✓ Transient Facility With Customs Support ✓ Two Combat Ready Wings 	 <h2>GAIN</h2> <p>✓ 12 Million Dollars Annually</p>
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COBRA: an issue

CLOSING NIAGARA:

\$199 Million Savings

or \$130 Million Cost:

- Took Credit for drilling positions that don't go away in end strength
- NO Military Entrance Processing Station (MEPS) enclave identified

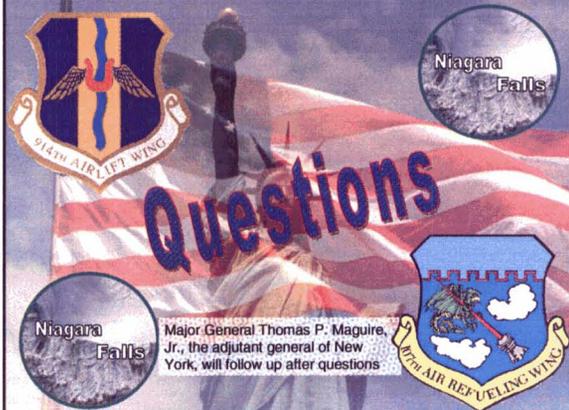
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Bottom Line:

Niagara deserves to be re-evaluated

Conclusion: Niagara's true military value was not captured. Keeping Niagara open satisfies the BRAC goals.

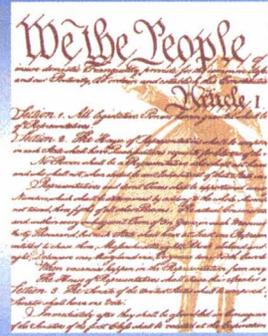
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Major General Thomas P. Maguire, Jr., the adjutant general of New York, will follow up after questions.

CONGRESS SHALL HAVE THE POWER... TO PROVIDE FOR ORGANIZING, ARMING, AND DISCIPLINING THE MILITIA, AND FOR GOVERNING SUCH PART OF THEM AS MAY BE EMPLOYED IN THE SERVICE OF THE UNITED STATES, RESERVING TO THE STATES RESPECTIVELY THE APPOINTMENT OF THE OFFICERS AND THE AUTHORITY OF TRAINING THE MILITIA ACCORDING TO THE DISCIPLINE PRESCRIBED BY CONGRESS.

Article I, Section 8
United States Constitution



SOLDIERS OF THE STATE

“The DSB believes that the best course of action is to use the Guard to the maximum extent possible in title 32 status for all federal-purpose domestic operations. This approach was used in executing the airport security mission in the immediate aftermath of the September 11, 2001, terrorist attacks.”

Defense Science Board 2003 Summer Study on DOD Roles and Missions in Homeland Security

“By nature, emergency response is local. Therefore, the national strategy for homeland security requires robust local, state, and regional preparedness. DOD has a forward-deployed, community-based military force with long-standing, mature relationships with principal players in the domestic emergency response community that can be used for homeland defense and military assistance to civil authorities (MACA) missions. This resource is the National Guard.”

*Defense Science Board 2003 Summer Study on
DOD Roles and Missions in Homeland Security*

