

## **U. S. Coast Guard AIR STATION CAPE COD**

- 1 of 26 Coast Guard Air stations; the only CG air unit in the northeast.
- Area of Responsibility: Northern NJ to Canadian border (275 nm offshore).
- Current (Otis) location since 1970. Combined smaller detachments from Salem MA and Quonset Pt, RI. (obsolescence of seaplanes resulted in current site).
- 24 x 7 alert helicopter and fixed wing response posture.
- Support to all Coast Guard missions in New England & New York.

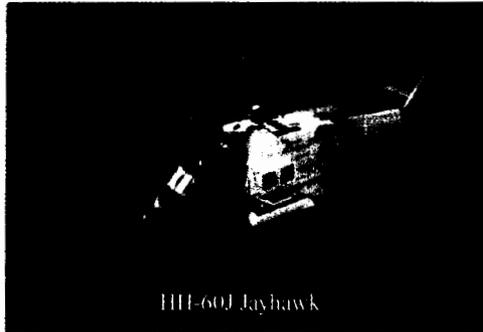
### **Major Concerns regarding loss of 102<sup>nd</sup> Fighter Wing –**

- Inability of Coast Guard to operate airfield.
  - All CG Air Stations are tenants to others (DOD/Commercial).
  - Air field costs are out of our league.
  - 1 location (Sacramento, CA / formerly McClellan AFB) where CG is sole user of airfield and costs are prohibitive.
- Relocation issues
  - Otis is THE OPTIMUM location for response aircraft to New England AOR.
  - Moving any further south jeopardizes response to coastal and offshore Maine.
  - Any further north makes distances to the dense boating region of Long Island and critical ports such as New York problematic.
  - From an inland location or any further west we would be unable to reach our distant offshore rescues.
  - Low visibility (over water in and out routes) in low freezing weather available from Cape geography.
  - Operational need for all weather multiple runways (min 7000ft).
  - Inability to duplicate total response posture from any other single location (would likely require dual units) (\$).
  - Cost of construction/relocation (\$).
- Non-aviation support issues
  - CG Air Station including housing area, medical clinic, Child care center, Recreation, and other CG units are tenants to utilities network.
  - Other CG Tenants include: Northeast Regional Fisheries Training Center, Long range CG Communications Station, Port Security Unit 301, MSST, Marine Safety Field Office.
  - All above are dependent on 102<sup>nd</sup> as landlord and are further jeopardized by relocation of Air Station aircraft and personnel.

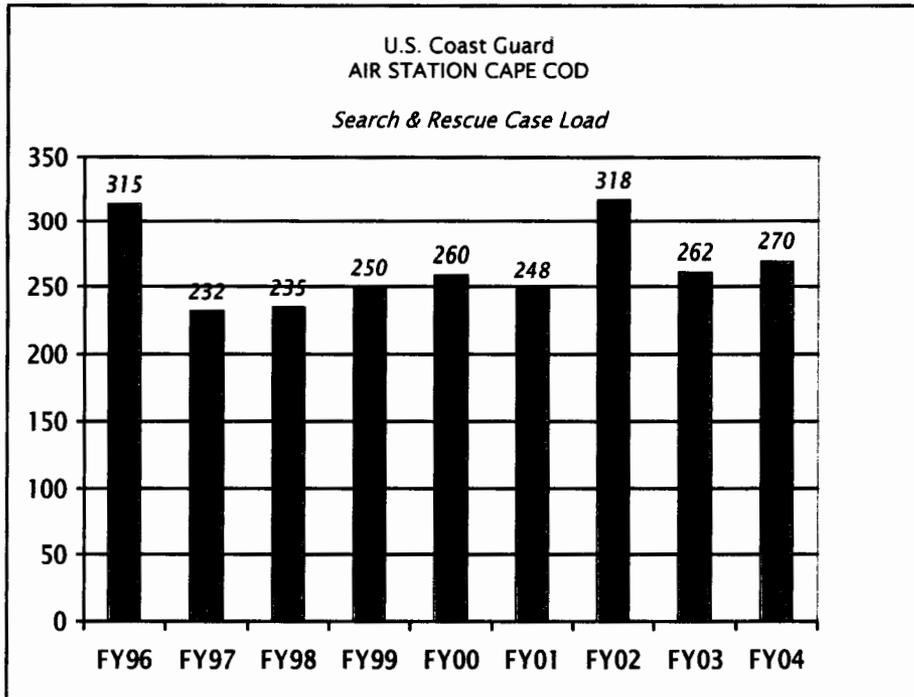
**U. S. Coast Guard  
AIR STATION CAPE COD**

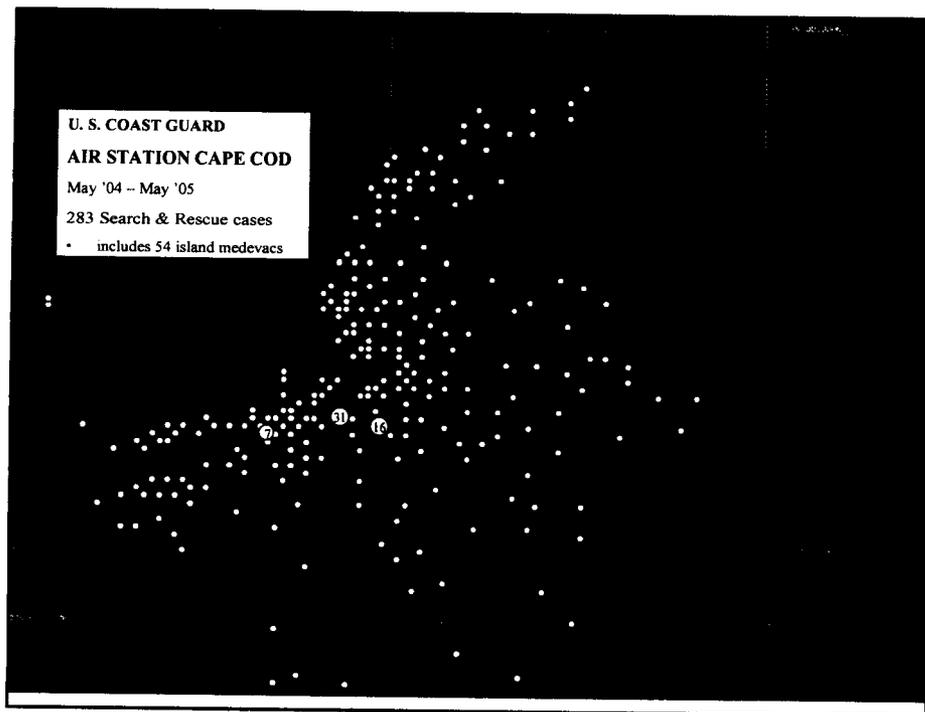
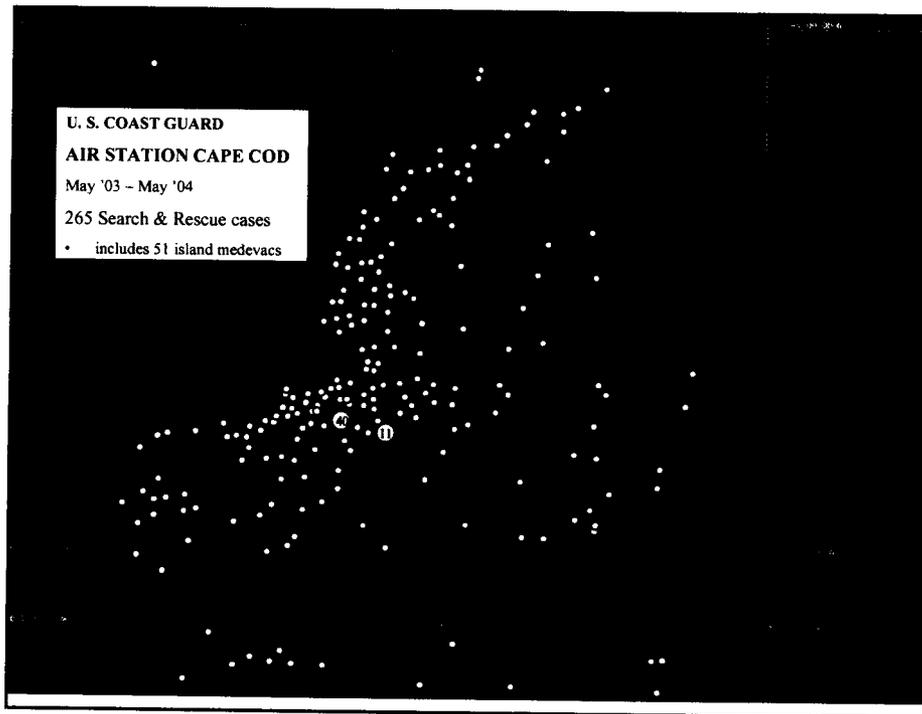
•4 HH-60J Helicopters and 4 HU-25 Falcon Jets  
•6000 annual flight hours

- SEARCH & RESCUE
- HOMELAND SECURITY
- FISHERIES LAW ENFORCEMENT
- AIDS TO NAVIGATION SUPPORT
- COUNTER NARCOTICS/MIGRANT INTERDICTION
- MARITIME TACTICAL VERTICAL DELIVERY TRAINING SITE



- 617 Family Housing Units
  - Housing for all Uniformed Services in SE New England
- CG's 3<sup>rd</sup> busiest Medical Clinic
  - 20K+ visits/yr
  - Exclusive MTF in area







## **Updated Congressional Briefing – Original Given 19 JAN 2005**

### **A. Historical Facts**

- Born in 1921 – officially – 101 Obs Sqdn at what would become Logan IAP
  - One of the oldest in the Air Force / 5<sup>th</sup> oldest in ANG units
  - Dedicated to Homeland Security/Defense ever since
- Moved to Otis AFB in 1969 w/subsequent transition to F-106 in ADC in 1971
- Sole ASA -dedicated (Air Sovereignty Alert) unit in Northeastern USA since that time (“33 plus years without a day off”)

### **B. Otis AFB Becomes Otis ANGB**

- ANG responsibility for this active duty base took place in the mid 1970's
- Shortly after the 102 Fighter Wing become the operator/manager of the base
- New “unconventional” Air Guard duties include providing the following:
  - All utilities – water, wastewater, electrical, plus
  - All Airfield responsibilities – maintenance, snow removal, NAVAIDS, ATC
  - Regional Munitions storage
  - Base security / Fire rescue and response – vast mutual aid network
  - Environmental clean up and compliance
- The only surviving 24/7 active duty-style Air Force installation left in NE USA
- Serves as sole Air Defense base for NE USA
- Serves frequently as overseas deployment/redeployment divert base
- Serves as only fixed wing installation for USCG air/sea rescue unit north of NC
- Serves as home to Army National Guard aviation unit
- Serves as prime Space Shuttle launch emergency recovery base

### **C. Mission - Transition to “Away Game” Orientation**

- Total Force effort in support of worldwide events began in early 1990's
- 102 FW deployments cover the globe – Panama to the Middle East
- Equal partners/players with active duty counterparts with nearly equal equipment
- Highly touted actions everywhere we go – world-class operations

### **D. Mission - Post-911 “Home Game” for Aviation Tasks**

- Reorientation to “Home Game” looking inward in addition to outward
- Setting new records for mishap-free ASA combat air patrols
  - 1525 sorties
  - 4984 hours logged in CAP or ONE response
- National Security Assets in the NE/Otis AOR
  - 4 of the 15 NSC “Areas of Concern” in Otis AOR
  - 3 of 17 NSC designated Major Metropolitan Areas
  - 21 of 77 Nuclear Power Plants and NRC sites in the Otis AOR

(Nuclear power plants/Boston/NYC/Port facilities/Energy reserves  
Sports Stadiums/Atomic Laboratories/Ship yards/Military installations)

### **E. Mission - Post-911 “Home Game” for Non-Aviation Tasks**

- On-going Support for State Mission – traditional natural disaster response, etc
- Emerging Homeland Security Response forces - tied to state and FEMA regions

**F. Mission - Continued Play in "Away Game"**

- Aviation package support of worldwide F-15 missions
- Non-aviation support (we call it ECS) in all theaters – Iraq, Qatar, etc

**G. The Mission Future**

- F-15 Upgrades
  - AAI / IFF - funded
  - Engines – F-16 flow down expected
  - AESA
  - F-15C Conversion – October 2005 -
- F-15 Mission – ASA vs. worldwide deployable
  - ANG – VANGUARD Proposal – point paper
  - F-22's to the Guard?

**H. The Base Future**

- BRAC
- ANG – VANGUARD Proposal – meeting USAF reductions in assigned aircraft
- Environmental Restoration – 40-50 year program
- Selling Points for long-term support
  - Environmental clean-up commitment
  - Geographical location for NE USA defense – NORAD/CC requirements
    - First landfall from overseas – basing logical / timely
    - We cover major political, industrial, financial centers
    - Joint installation for air and sea emergency response
    - Fits developing NORAD maritime mission – sea-lane security
    - Possible basing of high altitude airship – attack detection
  - Airspace support
    - Large supersonic airspace available within minutes
    - Supports F-15 AND F-22 training scenarios
  - Security
    - "Owned" by USAF / ANG – controllable development
    - Appropriate security buffers in-place
  - Space
    - Fully supports development of any kind
    - 1100 acres owned in fee by USAF – no lease required
    - Lease extension recently signed – good until 2051
  - Facilities
    - New Fire Station funded – groundbreaking APR 05
    - New Air Traffic Control tower – approved MILCON FY-06
    - New "Mission" facilities to follow – Ops & Train building under design
  - MMR sustainment relies on 102 FW – water/wastewater/electric/comm./etc



**POINT PAPER**

**ON**

**INTEGRATED F-15C UNIT AT 102 FW, OTIS ANGB MA**

- The 102 FW provides sustainable and dominant air power simultaneously for NORAD's Air Sovereignty/Air Defense mission and Air Combat Command contingency/AEF operations.

-- Offering highly experienced personnel and working in a joint base environment, the 102 FW is uniquely suited to support an integrated ANG/AD unit with increased numbers of personnel and aircraft to meet current and future Combatant Commander's joint war-fighting needs.

-- A 24 PAA integrated unit of AESA radar modified F-15C aircraft will enable the 102FW to provide enhanced protection of the U.S. as well as full spectrum power projection during contingency operations

--- Additional personnel requirements outlined below are a commander's estimate; a SATAF would be needed to determine actual numbers.

<u>PAA</u>	<u>OFFICER</u>	<u>ENLISTED</u>
Current (15)	102	897
24	+25	+325

- Excellent capability to support increased numbers of active duty personnel

- Base housing, elementary school, day care facility, medical clinic, BX and commissary, gas station/shopette, movie theatre, bowling alley, auto hobby shop and post office all located on the MMR
- AD facilities located at Hanscom AFB and Newport Naval Base are within easy driving distance
- Abundant real estate exists for additional on-base facilities should they be required
- Many educational opportunities exist at some of the finest institutions in the country

- Outstanding support for joint military operations at the Massachusetts Military Reservation (MMR) from federal, state and local officials as well as strong community support.

-- MA Governor Mitt Romney signed a 25 year MMR lease extension in 2003; letters of support received from all four towns surrounding the MMR

- MMR is a premier Joint Military Installation comprising over 20,000 acres

-- Home of the AF's 6<sup>th</sup> Space Warning Squadron, ARNG Camp Edwards, and USCG Air Station Cape Cod and Otis ANGB.

-- \$1M feasibility study for a Regional Center for Homeland Defense on the MMR was completed in March 2004 and has widespread political, military and civilian support.

-- U.S. Army evaluating the Otis/Camp Edwards complex as a regional ARNG mobilization site

- **Otis ANGB is on the southern 5,000 acres and is one of only two bases where ANG is the BOS host**

-- Located and configured to provide outstanding joint/combined forces training with airspace and base support strengths to match

- Military only mission focus guarantees priority to military training and operational missions.
- Primary A/A training airspace located 40nm to the south comprising over 10,000 square miles
- Numerous DACT adversaries in the vicinity to support the mainstay of F-15C A/A training
- Easily reachable A/G ranges located in several neighboring states when needed

-- 2,000+ acre 102 FW boasts more than adequate space for infrastructure consolidation and future expansion capability to support increased numbers of personnel, aircraft and weapons.

- Otis ANGB operates an extensive regional munitions storage facility capable of storing both A/A and A/G munitions; facility recently approved for improvements by ANG/CE; room for expansion
- One of the largest parking ramps in the ANG; prime for hosting multi-unit large force exercises; proximity to tanker/airlift units make Otis suitable as a primary point of embarkation for deployments
- Continuous improvement of base infrastructure a prime goal of wing leadership
- The Otis 2000 base renovation plan provides a 20-year phased program to renew and construct base facilities, resulting in modern facilities to meet mission needs and that are less costly to maintain

- **102 FW is READY**

-- With over 60,000 hours of F-15 pilot experience and over 82% of frontline maintenance personnel at 5-level or higher, accepting increased PAA with a proportional number of AD personnel provides a fertile training ground and increased mission capability/flexibility

- Highly experience maintainers; CEM – 2%, 9-Lvl – 5%, 7-Lvl – 68%, 5-Lvl – 14%, 3 Lvl- 11%
- Combat tested and experienced flight crews; 1,800+ hrs average F-15 time; 75% combat experience; 86% 4-ship employment qualified; 64% IP and 71% MC qualified; 93% NVG qualified

- **102 FW is RELIABLE**

- 102 FW is rooted in the great tradition of the citizen airman – over 30 years experience in Air Defense
- 102 FW has embraced the expeditionary mindset supporting ONW, OSW, Iceland and ONE
- Over 70,000 hours of mishap free flying in both training and combat
- Future contingency participation will be in accordance with applicable laws and ANG guidance

- **102 FW is RELEVANT**

-- By leveraging its base/mission support strengths to achieve efficiencies through increased PAA and an integrated AD/ANG unit structure will ensure the 102 FW and Otis ANGB remain perfectly located and equipped to protect the nation's centers of government, finance and other key infrastructure from attack along the most likely threat axis.

-- Power projection capabilities afforded by the increase in PAA and additional full-time manning will provide future warfighting commanders the most capable “non-stealth” A/A capability as a bridge between Global Strike and Persistent Force assets.

-- This robust, efficiently organized, and exceptionally professional fighter wing will provide combatant commanders with outstanding combat capability whether deployed in whole or in part to augment critically needed experience in all combat and combat support specialties



**F-22 FORWARD OPERATING LOCATION (FOL)  
AT THE 102 FW OTIS ANGB MA**

- A further benefit that Otis ANGB could offer to the Total Force would be as an on going, deployed training location for the F/A-22.
- Current training utilization of the over water airspaces east of Langley AFB is excessive and with the much greater training space requirements of the F/A-22 the airspace east of Langley may soon be too limited to accommodate all of its current customers.
- The primary air-to-air training airspace for Otis ANGB, W105, is a supersonic, over water airspace located approximately 40NM to the south of Cape Cod with over 10,000 square miles of unparalleled training opportunities.
- Under this proposal six to eight F/A-22s from Langley AFB would deploy to Otis each Monday.
  - To maximize training the F/A-22s would “fight their way in.”
  - The aircraft would remain through Friday and “fight their way out.”
  - Throughout the remainder of the week a 6-turn-4 or 4-turn-4 training plan could be conducted.
- The F/A-22s training missions would be coordinated by a cadre of permanently assigned F/A-22 operations personnel.
  - Permanent party F/A-22 maintenance personnel would service the TDY aircraft and provide minor fix capability.
  - Major repair and periodic maintenance would be done at home station.
  - Otis ANGB is not a shared military-civilian field, the security concerns surrounding the F/A-22 would be allayed.
  - The availability of on-base quarters for TDY personnel would keep the costs of operating this FOL reasonable.
- Dissimilar Air Combat Training, between the F-15C and FA-22 would accomplish mutually beneficial to training requirements for both organizations with large force training requirements being fulfilled through coordination with the numerous fighter units in the vicinity and provide opportunities for F/A-22s and F-15Cs to train together.
- While this proposal would be a suitable addendum to the establishment of an integrated, multi-role F-15C unit at the 102d Fighter Wing, it is a proposal that could be implemented at Otis ANGB as soon as the need arises.





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 **Overview** 

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Introduction – Col Worcester  
Military Value / ASA – Col Lynch  
Jointness – Col Dupuis  
Summary – Col Worcester

*Ready - Reliable - Relevant* 2

24 years old

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 **Introduction** 

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Data Calls & AFAA Audits x 2

Substantial Deviations  
Military Value Assessment  
Air Sovereignty Alert  
Jointness Assessment

*Ready - Reliable - Relevant* 3

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**Introduction**

U.S. AIR FORCE

**"The Air Force followed three rules for evaluating its bases.**  
**First, military value (facts and judgment) is the primary consideration.**  
**Second, treat all bases equally.**  
**Third, do not judge installations solely on the mission(s) they perform now."**

*-AF Analysis & Recommendations, Vol V part 1 of 2*

**Ready - Reliable - Relevant**

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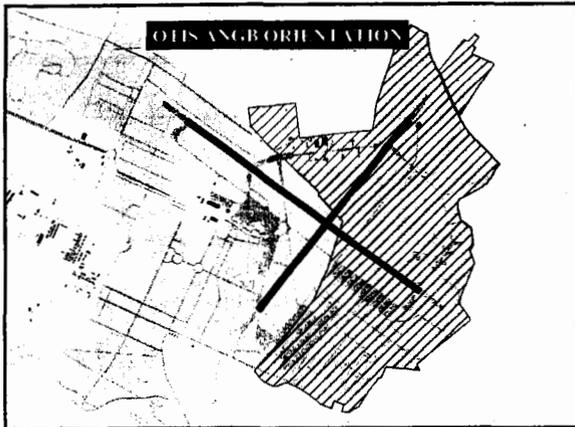
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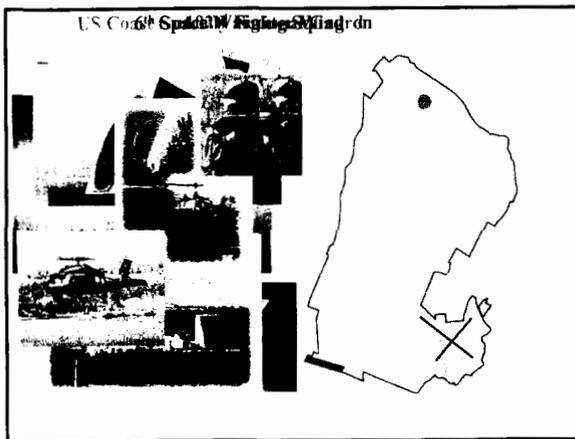
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 **Issue** 

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**MILITARY VALUE**  
Full credit not awarded for current and future missions

*Ready - Reliable - Relevant* 10

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 **Military Value** 

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- 102 FW Mission
- SUPERIOR Strengths
- Location, Location, Location

*Ready - Reliable - Relevant* 11

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 **National Security Strategy** 

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*"The strategic objectives of the 2005 National Defense Strategy include defending the US homeland from direct attack"*  
-Executive Summary, AF Analysis and Recommendations BRAC 2005

*"The US Government has no more important mission than protecting the homeland from future terrorist attacks"*  
-President George W. Bush

*Ready - Reliable - Relevant* 12

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 **102 Fighter Wing** 

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- 24/7 NORAD Air Sovereignty Alert
- Air Expeditionary Force/Agile Combat Support
- Train for ASA and AEF Taskings

*Ready - Reliable - Relevant* 13

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 **NORAD ASA** 

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**11 Sep 01 thru 31 May 05**

- 112 Scramble Sorties
- 1563 CAP Sorties (5070 hrs)

**Air Sovereignty Alert (ASA):**

- Presidential Support (POTUS)
- Republican National Convention (RNC)
- Democratic National Convention (DNC)
- Flights of Interest Escort (Passengers on "No Fly" List)
- Suspicious Cargo Escort

**Notable High Visibility Examples:**

- 22 Dec 2001 Shoe Bomber-Otis F-15s escort airliner to Logan
- 12 Apr 2005 "No Fly" PAX-Otis F-15s escort airliner to Newark
- 17 May 2005 "No Fly" PAX-Otis F-15s escort airliner to Bangor

*Ready - Reliable - Relevant* 14

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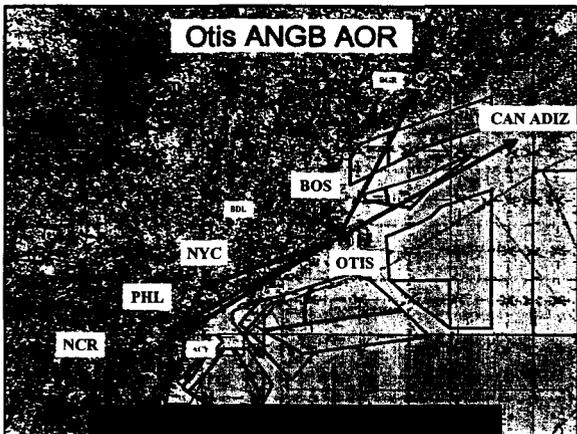
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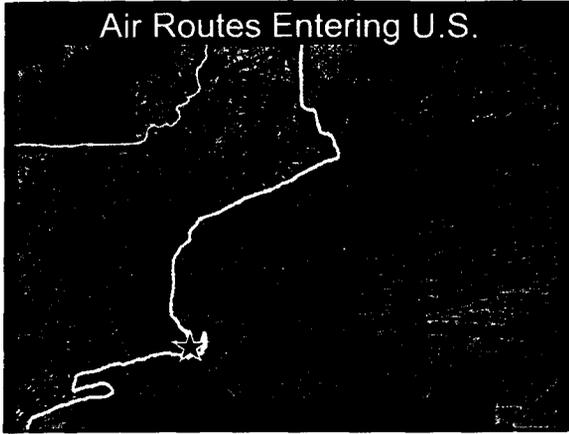
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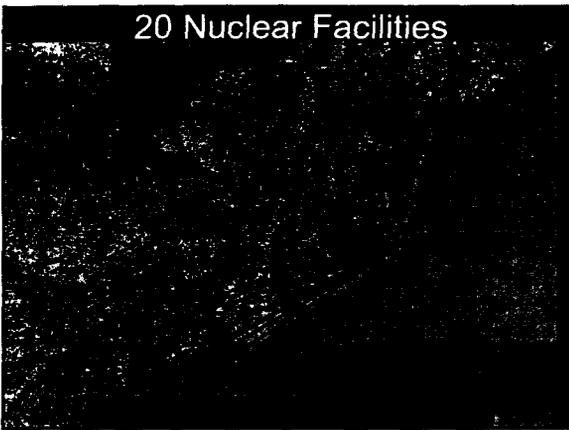
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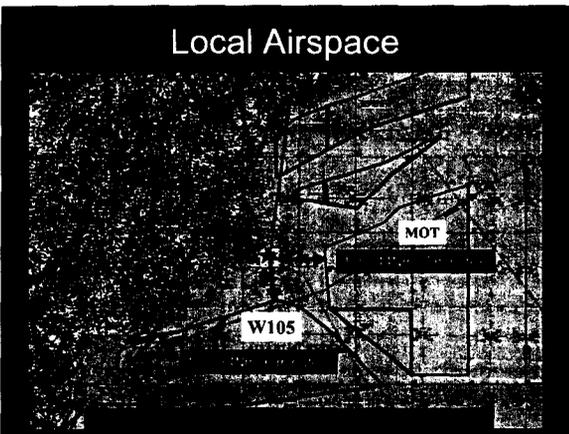
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 **Superior Strategic Strengths** 

- **Two Operational Runways**
  - Space Shuttle Emergency Landing Site
  - Supports Joint Regional Flight Training
  - No Restrictions – No Airfield Encroachment
- **Outstanding Ramp Space**
  - Increased NORAD Force Levels/Surge Ops
  - No Munitions Loading Restrictions
  - 24 PAA Squadron (AICUZ established)
  - Emergency Diverts/Pond Crossing Option
- **Three Layers of Force Protection**

*Ready - Reliable - Relevant*  20

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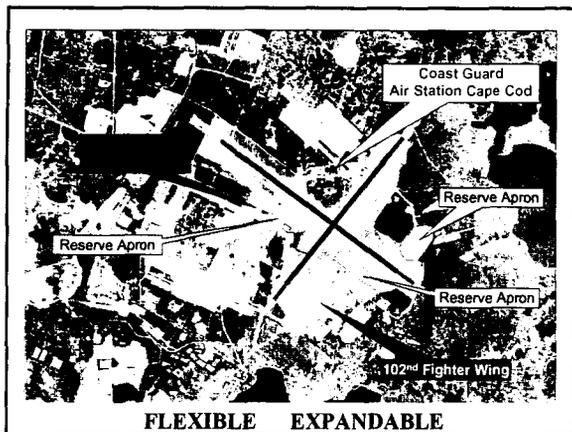
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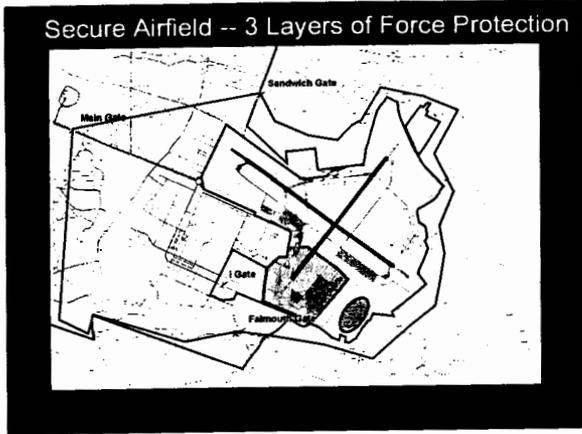
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 **Unrestricted Location** 

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- No Civilian or Commercial Traffic Delays
- No Intercept (Supersonic) Restrictions

 *Ready - Reliable - Relevant*  23

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 **Military Value** 

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There is a reason we do the air defense mission here...

 *Ready - Reliable - Relevant*  24

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 **Jointness**   
U.S. AIR FORCE

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*"..... for the first time, the BRAC deliberations took place with an emphasis on "Jointness." The Department recognized that operating jointly reduces overhead costs, improves efficiency and facilitates cooperative training..."*

**Sec Def Donald Rumsfeld**

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*Ready - Reliable - Relevant* 25

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 **Jointness**   
U.S. AIR FORCE

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**Issue:**  
**If the DOD proposal to close Otis ANGB is approved, critical joint services will no longer be provided**

**We are the LIFE SUPPORT system to the MMR**

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*Ready - Reliable - Relevant* 26

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 **Jointness**   
U.S. AIR FORCE

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- Airfield Operations
- Utilities
- Emergency Services
- Logistics Support
- Environmental Support

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*Ready - Reliable - Relevant* 27

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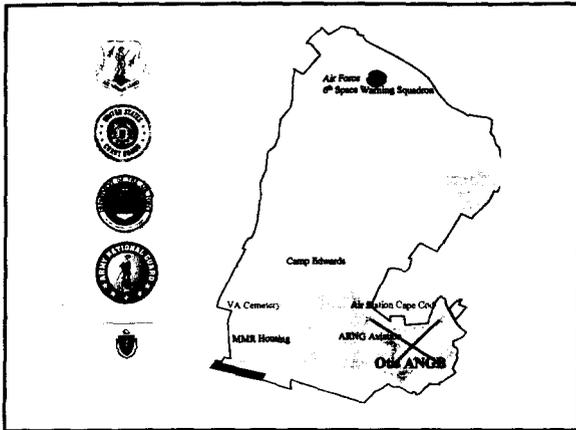
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- Massachusetts Army National Guard Training Site
- Massachusetts Environmental & Readiness Center
- Veterans Administration National Cemetery
- U.S. Army Environmental Center Impact Area Groundwater Study Program
- 253rd Combat Communications Group
- 267th Combat Communications Squadron
- U.S. Coast Guard Air Station Cape Cod
  - Exchange/Commissary
  - Golf Course
  - MWR
  - Family Housing
  - Storage for ships in Boston
- 6th Space Warning Squadron PAVE PAWS
- Air Force Center for Environmental Excellence / Installation Restoration Massachusetts Army National Guard Army Air Facility #1
- Massachusetts Army National Guard Regional Training Institute
- U.S. Department of Agriculture
- Environmental Management Commission
- Senior Environmental Corps
- Barnstable County Sheriff's Office / Correctional Facility
- Massachusetts Disaster Preparedness Safe Haven Facility
- U.S. Air Force Auxiliary (Civil Air Patrol)
- Massachusetts Maritime Academy (classrooms)
- Federal Aviation Administration, North Atlantic Region
- BouFM School System
- Coast Guard Communications Station, Boston
- Coast Guard Electronic Systems Support Detachment
- Coast Guard Marine Safety Field Office
- Coast Guard Northern Regional Fisheries Training Center
- Coast Guard LANT Area Armory
- Coast Guard Port Security Unit
- Motorcycle & engine training areas for ships and local police
- Northeast Regional Fisheries Training Center (Coast Guard)
- Upper Cape Trash Transfer Station / Bay Colony Railroad
- U.S. Geological Survey
- Volpe Test Center
- Buzzards Bay Project
- FAA Cape Approach

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A map of the Otis Air National Guard Base (ANGB) area, similar to the one above. A callout box on the right side of the map lists services provided 24/7. The text 'Airfield Owner Operator' is written inside the map's boundary. The text '24/7' is written in large, bold letters at the bottom of the callout box.

**Otis ANGB Provides:**

- Air Traffic Control
- Re-Fueling Services
- Airfield Management
- Airfield Repair/Maint
- Snow Removal
- Training
- Emergency Divert
- Weather Services

**24/7**

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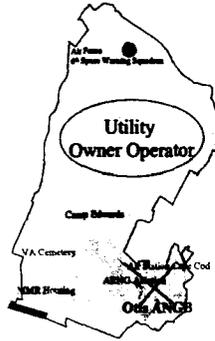
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**Otis ANGB Provides:**

- High Voltage Electrical
- Waste Water Management
- Public Water Supplier
- Stormwater Management
- Comm Infrastructure

**24/7**

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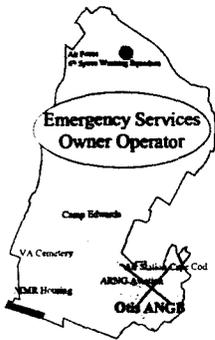
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**Otis ANGB Provides:**

- 911 Call Center
- Aircraft Fire Fighting
- Structural Fire Fighting
- Explosive Ordnance Disposal
- Confined Space Rescue
- Space Shuttle Support
- Local/Regional Mutual Aid
- Alarm System Owner
- Fire Suppression Systems
- HazMat Spill Response
- Emergency Standby Ops
- Extensive Wildland Fire Mgt
- Emergency Medical Services
- Technical Rescue
- Water Rescue
- Joint Readiness Training

**24/7**

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**Otis ANGB Provides:**

- Mil Spec Jet Fuel
- Joint Oil Analysis
- Non-Destructive Inspection
- X-Ray
- Precision Measurement Equipment Laboratory
- Munitions Storage

**24/7**

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**Otis ANGB Provides:**

- Joint Land Use Study
- AICUZ Study
- Tenant Recycling
- Public Water Supply Monitoring
- Natural and Cultural Resource Mgt
- Clean Water Act & Safe Drinking Water Act Compliance Permitting
- Waste Water Treatment Plant Analytical Monitoring
- Grassland Restoration

**24/7**

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**Otis ANGB Services Provided Off MMR**

**Emergency Services**

- FEMA Region 1
- MEMA Region 2
- Barnstable County Mutual Aid
- Dukes County Mutual Aid
- Cape & Islands Emergency Medical System
- State Emergency Support

**Munitions Storage**

- USCG MA
- 106RW NY
- 157ARW NH
- 143AW RI
- 66ABW MA
- 109AW NY

**EOD**

- New England Region
- MA State Police
- ARNG MA
- 104FW MA
- 23 SOS CO/NH
- USCG MA

**PMEL**

- 243EIS ME
- 213EIS NY
- 175WG MD
- 212EIS MA
- USCG MA
- 106RW NY
- 127WG MI
- 105AW NY
- 103FW CT
- 103ACS CT
- 23SOS CO
- 101ARW ME
- 158FW VT
- 66ABW MA
- 104FW MA
- 439AW MA
- 265CCS ME
- 159FW LA
- 282CCS RI
- 260ATCU NH
- 157ARW NH

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**Emergency Services Owner Operator** **24/7**

**Environmental Support**

**Airfield Owner Operator**

**Utility Owner Operator**

**Logistics Support Owner Operator** **24/7**

**Munitions Storage**

**LIFE SUPPORT SYSTEM**

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**Issue**

U.S. AIR FORCE

“...proposed closure or realignment of military installations shall take into account the effect of the proposed closure or realignment on the costs of any other activity of the Department of Defense or any other federal agency...”  
 -BRAC Selection Criteria -Section 2913 (e)—Effect on Department and Other Agency Costs

*It appears the substantial costs that would need to be transferred to other agencies were not taken into account.*

Ready - Reliable - Relevant

37

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**Issue**

U.S. AIR FORCE

**Military Compatibility Index  
Fighter Mission**

Metric	All Bases (w/returnways)	Ots Rank
Current Future Mission	142	12
Military Value Rank	154	88

Criteria 1 (46% of MC)

Ready - Reliable - Relevant

38

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**Summary**

U.S. AIR FORCE

**Military Value - Misassessed**  
**Air Sovereignty Alert - Misassessed**  
**Jointness -- Not Assessed**

*“Substantial Deviations”*

Ready - Reliable - Relevant

39

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 **Summary** 

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"The Commissioners and the staff will be working hard to ensure that the Commission's final set of recommendations focuses on military value and is both objective and fair."

*-BRAC Commission Chairman, May 2005*

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**Ready - Reliable - Relevant** 40

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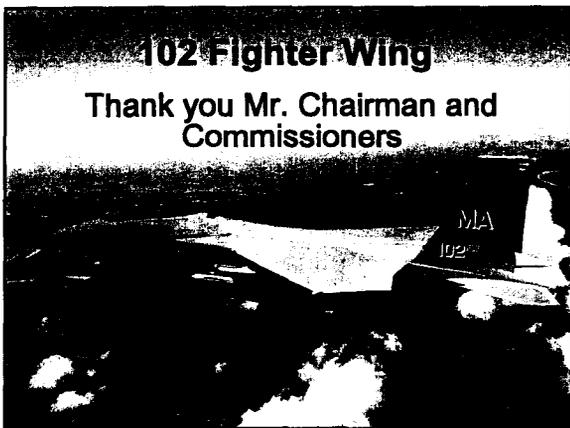
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