

***Commissioners Schedule for August 11 and 12, 2005******August 11, 2005***

- 7:00-7:45 AM - Breakfast mtg with Gov Bush, Hyatt Regency, Board Room  
Commissioners: Principi, Skinner, Newton, Hansen***
- 8:00-8:45 AM - Breakfast with Gov Bush, Hyatt Regency, Board Room  
Commissioners: Turner, Gehman, Bilbray, Coyle***
- 8:45 AM All Commissioners depart from hotel for hearings in Senate Hart 216.***
- 9:10 AM Briefing on the hearing***
- 9:30 AM Hearing on the Environmental Impact and Costs of BRAC***
- 12:00 PM Break for lunch. Chairman meets with Gov Doyle***
- 12:30 PM Briefing on the hearing***
- 1:00 PM Hearing on Homeland Security Defense and ANG***
- 3:30 PM Hearing ends***
- 4:00 PM Return to BRAC Commission Office***
- 4:30 – 6:00 PM Navy Brief for Commissioners Bilbray and Coyle***
- 7:00- 8:00 pm Joint Cross Service Group brief for Commissioners Bilbray and Newton***

***August 12, 2005***

- 8:00 AM - Breakfast mtg with retired Navy Admirals in Large Conference Room on Navy Recommendations including Sub Base New London, NAS Brunswick, Portsmouth Naval Shipyard, NAS Oceana, Cecil Field, Ingleside Naval Station***
- 10:00 AM - Depart for Senate Hart 219 for classified brief***
- 10:30 AM - Classified Brief***
- 11:30 AM – Return to BRAC Office***



August 15, 2005

*Dear Commissioners*

*As staff works on preparations for Commission deliberations on August 24-27, it has become painfully clear to me that unless we have a very orderly process, the sheer complexity and volume of the SecDef recommendations ---- and the motions required to approve, reject, or amend them --- could lead to Commissioner and public confusion and extended hours for completing our deliberations.*

*I am therefore asking your views and support for a common Congressional procedure employed whenever many amendments are expected on a large and complex piece of legislation. I urge that you provide staff ---- in advance of the deliberations ---- a list of amendments that you want to offer on any or all of the recommendations. For the adds, Army and Navy recommendations, I would need whatever amendments you are considering by noon on Monday, August 22. For the remainder of your proposed amendments, I would need these by 6:00 PM on Monday, August 22. No amendment would be in order if received after this time without unanimous consent.*

*If this procedure is adopted, staff would then provide each Commissioner with a master list of amendments so that all know in advance the amendments we will discuss and decide. You should find this information to be a very timely and useful tool in framing your thoughts for discussion and voting. Staff would also develop each amendment into a motion meeting legal requirements that you may offer. Filing amendments does not necessarily mean that you will introduce them, but only that you are considering their introduction.*

*With your consent, I plan to announce this as an addition to our rules at our hearing on Saturday, August 20.*

*Thanks for your consideration and I look forward to your response.*

*Sincerely,*

*Anthony J. Principi*



August 21, 2005

*Memorandum for All Commissioners*

*From: Charlie Battaglia ✓*  
*Subj: Schedule for Commission Consultations on Monday, August 22, 1:00-5:00 PM*

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*The following amends the published Master Calendar for Monday, August 22 in order to permit intra Commissioner consultations.*

- 1. 1:00 PM – Commissioners Gehman and Newton meet with GB Joe Composto, USMC (Ret) National Geo-Spatial Intelligence Agency.*
- 2. 2:00 PM – General Hill meet with General Russ – Conf rm B (maybe moved to 1:30)*
- 3. Commissioners will meet as listed below:*

*2:00 – 3:00 PM*

<i>Principi</i>	<i>Gehman</i>	<i>Newton</i>	-	<i>in Principi Office</i>
<i>Bilbray</i>	<i>Hansen</i>	<i>Skinner</i>	-	<i>in Bilbray Office</i>
<i>Coyle</i>	<i>Hill</i>	<i>Turner</i>	-	<i>in Coyle Office</i>

*3:00 – 4:00 PM*

<i>Gehman</i>	<i>Skinner</i>	<i>Coyle</i>		<i>in Coyle Office</i>
<i>Principi</i>	<i>Hanson</i>	<i>Turner</i>		<i>in Principi Office</i>
<i>Hill</i>	<i>Newton</i>	<i>Bilbray</i>		<i>in Bilbray Office</i>

*4:00 – 5:00 PM*

<i>Newton</i>	<i>Coyle</i>	<i>Hanson</i>		<i>in Coyle Office</i>
<i>Principi</i>	<i>Skinner</i>	<i>Hill</i>		<i>in Principi Office</i>
<i>Turner</i>	<i>Bilbray</i>	<i>Gehman</i>		<i>in Bilbray Office</i>

*Menu for Discussion  
(Not meant to be exclusive)*

- Army 11 Ft Monmouth*  
*Army 16 Red River Army Depot*
- Navy 10 Submarine Base New London*  
*Navy 18 Realign Naval Air Station Brunswick*  
*Add Close NAS Brunswick*  
*Navy 21 NAS Joint Reserve Base Willow Grove and Cambria Regional Airport*  
*Navy 23 Portsmouth Naval Shipyard*  
*Add Close NAS Oceana*  
*Add Close Broadway Complex San Diego*  
*Add Realign Professional Development Education*
- AF 6 Eielson AFB, Moody AFB, Shaw AFB*  
*AF 25 Otis ANG*  
*AF 32 Cannon AFB*  
*AF 35 Pope AFB, Pittsburgh ARS, Yeager ANG*  
*Add Close Pope AFB*  
*AF 37 Grand Forks AFB*  
*AF 43 Ellsworth AFB and Dyess AFB*  
*Add Close Galena Airport FOL*
- H&SA Multiple recommendations to co-locate and consolidate leased Spaces*  
*Add Consolidate service medical commands and Tricare Mgmt Office*
- IND 8 Hawthorne Army Depot*
- H&SA 37 DFAS*  
*Add DFAS*
- Med 10 San Antonio Regional Medical Center*



*Memorandum for Commissioners*

*From: Charlie Battaglia*  
*Subj: Senate Armed Services Committee (SASC) Inquiry*  
*Date: August 23, 2005*

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*SASC staff is requesting to interview Commissioners one-on-one by phone or in person sometime today. SASC staff has agreed that each interview would be less than one half hour. The focus of the interview, described as not under oath, but noted by SASC as constituting "discovery", is outlined below.*

*To ensure that the Commission's transparency and integrity is maintained, the Chairman has asked that you cooperate to the extent possible.*

*In a letter dated July 29, 2005 to the Chairman, Senator John Ensign, Chairman of the Subcommittee on Readiness and Management Support wrote:*

*...I write to you regarding the performance of the Commission in carrying out its statutory duties. I have been asked to specifically look at whether Department of Defense officials, who were personally or substantially involved in the preparation of information and recommendations concerning the closure or realignment of military installations, provided members of the BRAC Commission ex parte or uncertified information that had not been made a part of the public record to date by the Commission.*

*In a meeting with SASC staff on August 2<sup>nd</sup>, they stated that the scope and timeframe for the inquiry will be limited to the Commission add deliberations of July 19 and for the period of May 2<sup>nd</sup> to July 19. There is no requirement for documentation at this time. Attached for your info is a summary sheet of the adds and how we arrived at each. Also attached is the Chairman's MFR summarizing his meetings.*

*The number for you to initiate your call is 202-224-6244 and ask for Regina Dubey.*

*I propose the following schedule:*

*Principi - 1:00 pm*  
*Bilbray - 1:30 pm*  
*Coyle - 2:00 pm*  
*Gehman - 2:30 pm*  
*Hansen - 3:00 pm*

*Hill - 3:30 pm*  
*Newton - 4:00 pm*  
*Skinner - 4:30 pm*  
*Turner - 5:00 pm*

# DRAFT

## Brief Statement Regarding Development of the Adds List as Contained in Commission July 1, 2005 Letter

1. **MCRD San Diego, CA:** was considered at the request of a commissioner who wished to explore the redundant capacity in Marine Corps Recruiting Depots in order to relieve the congested location of the current site and to provide the local community the opportunity to expand the international airport and/or commercially develop scarce real estate.
2. **Naval Shipyard Pearl Harbor, HI:** was considered at the request of commissioners who expressed concern that a shipyard with apparent higher military value and efficiency was proposed for complete closure in place of Pearl Harbor.
3. **NAS Brunswick, ME:** was presented for consideration to allow a fuller exploration of options for reducing excess infrastructure. DOD minutes show that DON had proposed for complete closure but was overruled at a late IEG meeting with the rationale of providing unspecified strategic presence and surge capability.
4. **Navy Broadway Complex, CA:** was considered at the request of a commissioner who was familiar with the installation and the development enabling legislation dating to the late 1980's. This dialogue was openly discussed during the July 19, 2005 Adds Hearing.
- 5a. **NAS Oceana, VA:** was included in the Chairman's letter as part of the "Realignment of Master Jet Base" consideration and was considered for addition as a potential closure at the request of commissioners who from the initial (May 17, 2005) hearings questioned the state of encroachment and alternatives for Navy. CNO testified that Navy needed to move and that several options had been considered but that no suitable alternatives had been found. Commissioners felt that another exploration of alternatives was warranted.
- 5b. **Moody AFB, GA:** was included in the Chairman's letter as part of the "Realignment of Master Jet Base" consideration and was generated as a result of testimony between the Commission and the CNO and the Commission and the CSAF during the May 17<sup>th</sup>, 2005 Navy and Air Force portions of Commission Hearings following receipt of the Recommendations.
6. **Galena Airport FOL, AK:** was noted as a consideration by attending commissioners as a result of dialogue during the Eielson AFB Visit on June 15, 2005 noting rather substantial operating costs with little apparent Military Value. The Commission requested Community comment regarding the consideration for such consideration in the course of open testimony at the June 15<sup>th</sup> Alaska Regional Hearing.
7. **Pope AFB, NC:** was added for consideration as a result of dialogue with commissioners regarding review by Commission staff of the Air Force BCEG minutes

## DRAFT

regarding last stage decisions leading to final OSD Recommendations indicating that Pope was a strong contender for full Closure up until the final decision.

8. **Grand Fork AFB, NC:** was added for consideration as a result of dialogue with commissioners regarding review by Commission staff of the Air Force BCEG minutes regarding last stage decisions leading to final OSD Recommendations indicating that Grand Forks was a strong contender for full Closure up until the final decision.

9. **Air National Guard:** This addition into the consideration listing was more a statement of concern than a consideration for addition as a result of ongoing dialogue among commissioners and staff. Additionally, it provided the Secretary of Defense an opportunity to suggest changes or additions to what was obviously a very controversial list should he choose to do so.

10. **Defense Finance and Accounting Service, Various Sites:** was added for consideration based upon information received by Commissioners from visiting the impacted DFAS installations, the Commission questioned the military value scoring system used to rank DFAS installations. The information used by the Commission to prepare analysis of this action came from several documents including: Base visit reports; Memorandum of meetings with community representatives; Information received from DoD Clearinghouse requests; Memorandum of meetings with DFAS representatives and Headquarters & Support Activities JCSG Volume VII Final BRAC 2005 Report.

11. **Professional Development Education, Various Sites:** was added for consideration as a result of an exhaustive staff study of the process by which the DoD Joint-Cross Service Education and Training committee evaluated their proposals was conducted led to the request of detailed information regarding this arena. An analysis of this information as well as dialogue with several commissioners led to the conclusion a potential add should be considered by Commissioners.

12. **Joint Medical Command Headquarters, Various Sites:** was added for consideration as a result of review and analysis of the information provided to the Commission that was used by the MJCSG to prepare analysis of a Joint Medical Command Headquarters came from: Comments received during an official Base Visit meeting regarding VA Leased Space on May 27, 2005 (attended by CODELs) and as presented by the DARPA representative; documents sourced from the DoD public reading room; responses from the OSD Clearinghouse; HSA JCSG Vol. VII Final BRAC Report 2005; and economic analysis provided by Commission staff on July 16, 2005.

## MEMORANDUM FOR THE RECORD

FROM: Chairman Anthony J. Principi

DATE: August 8, 2005

SUBJ: Summary of Meetings/Telephone Calls with DoD Officials

The following is a summary of meetings and telephone conversations Chairman Anthony Principi held with various DoD officials since May 02, 2005. This list does not include contacts with DoD officials or personnel during site visits. The list was developed from a review of calendars, input from staff and memory. Every known contact is contained on the list. Any omissions are inadvertent and will be added if and when discovered.

1. Lieutenant General Steven Blum, USA, Chief of the National Guard Bureau: Breakfast meeting on June 21, 2005 to clarify issues related to the BRAC recommendations on the Air National Guard. Homeland Security concerns, impact on states losing aircraft assets, Air National Guard recruitment and retention and potential solutions were discussed.
2. Acting Deputy Secretary of Defense Gordon England: A meeting was held on June 24, 2005 to generally discuss the BRAC Commission process.
3. Admiral Vernon Clark, USN (ret.), Chief of Naval Operations: A meeting was held on July 12, 2005 to clarify issues related to Navy BRAC recommendations. Particular emphasis was on Portsmouth Naval Shipyard, New London Submarine Base, Pearl Harbor Naval Shipyard and Brunswick Naval Air Station. The issue of encroachment at Oceana Naval Air Station was discussed along with whether there were options for movement to a new location, including, several Air Force installations.
4. General Michael Hagee, USMC, Commandant of the Marine Corps: A meeting was held on July 12, 2005 to discuss the need for two recruit depots and the potential consolidation of Marine Corps Recruit Depot San Diego at Marine Corps Recruit Depot Parris Island. The feasibility of relocating MCRD San Diego to Camp Pendleton was discussed as well.
5. General William L. Nyland, USMC, Assistant Commandant of the Marine Corps: A meeting was held on July 19, 2005 at the General's request to clarify cost and other issues relating to MCRD San Diego.
6. Acting Deputy Secretary of the Army Dubois and Vice Chief of Staff General Cody, USA: A meeting was held on July 20, 2005 to receive a briefing on the Army's Re-Stationing Plan.
7. Admiral Michael G. Mullen, USN, Chief of Naval Operations: A meeting was held with the new Chief of Naval Operations on August 3, 2005 to clarify issues related to Navy BRAC recommendations. All major Navy BRAC recommendations were

discussed, including, the Commission's additions of Oceana NAS, Navy Broadway Complex and Postgraduate School at Monterey for consideration for closure or realignment.

8. General Michael Moseley, USAF, Deputy Chief of Staff: At the request of Governor Hoven (ND) a telephone call was held with General Moseley to discuss future mission requirements at Grand Forks AFB. During the conversation I asked for clarification on mission requirements for Ellsworth AFB and Cannon AFB.
9. Mr. Wayne Arny, Deputy Assistant Secretary of the Navy for Installations: A telephone conversation was held to obtain Mr. Arny's clarification and amplification on several Navy BRAC recommendations, particularly the closure of Portsmouth Naval Shipyard and New London Submarine Base. Environmental remediation costs, liability issues with privatized housing, economic impact and COBRA cost analysis at these installations were discussed. I also inquired whether any progress had been made since 1988 in the enhanced-use lease project of the Navy Broadway Development Complex in San Diego. Consolidation of Army, Navy and Air Force post-graduate education at Monterey to reduce Base Operating Support was discussed in light of the CNO's comments at the May 17, 2005 hearing that he wanted to retain the PG School..
10. Lieutenant General Steven Blum, USA, Chief of the National Guard Bureau: A telephone conversation was held to obtain clarification on the status of a compromise Air National Guard solution being developed by the Adjutants General.
11. Lieutenant General Steven Blum, USA, Chief of the Air National Guard Bureau: A meeting was held on July 29, 2005 to discuss progress on reaching a solution on Air National Guard BRAC recommendations. Legal issues were discussed as well.
12. Acting Air Force Secretary Michael Dominguez: A telephone call was held with Secretary Dominguez on July 29, 2005 to determine whether the Air Force could assist Commissioners with clarification on any pending issue.