

Discussion with Adjutants General Assn of the U.S. (AGAUS). Talking Points for Chmn. Principi

About the Meeting Itself:

- Will include all/most senior National Guard leadership (General Officer staff) from both the Army and Air National Guard.
- Will include all/most of the 50+ Adjutant Generals (TAGs) from across the U.S. (State TAGS are coming alone, not with their own staff).
- You will be speaking for about 5-10 minutes, and then there will be a Q&A session.
- You are attending day one of a three day conference. They meet two or three times a year. The purposes of the meetings are to bring TAGS from around the U.S. together to discuss issues of mutual concern.
- There will be about 70 or 80 persons in the room. All/most will be in "Title 10" status.
- There will be no press there, from what we are told.
- This particular meeting will focus on BRAC, QDR, recruiting/retention, and resource issues for the Guard.

Key BRAC Process Points to Raise:

- ▶ The BRAC Commission is not going to serve as a rubber stamp; it will look at each recommendation carefully and closely to see if they complied with, or substantially deviated from, the military value selection criteria mandated by Congress.
- ▶ The process will be open and transparent. There will be multiple opportunities for affected states and communities to influence the process, and make their voices heard. We are here to listen.
- ▶ The Commission will be holding about 16 regional hearings over the next few months to receive community input from affected stakeholders. Clearly, the National Guard and Adjutant General Communities will be among of the important stakeholders we will want to hear from. We will also be conducting site visits around the country. Some facilities will be visited by our staff, and some will be visited by the Commissioners themselves.
- ▶ A portion of these visits will undoubtedly include National Guard installations affected by the DoD BRAC list. We are still compiling the travel list as we speak.

- ▶ The site visits are the main forum by which our Commissioners and our staff learn about the nitty gritty of what happens at the base currently, how the recommendations would affect the installation, and whether the base closure criteria were applied correctly by the Pentagon when putting their list together.
- ▶ The regional hearings will be the forum by which affected states and local communities will make their advocacy proposals to the Commission. We will carefully analyze and scrutinize alternative scenarios presented to the Commission during the regional hearings.
- ▶ In addition to the site visits and regional hearings, Commissioners and our staff will be hold numerous meetings with affected installations, states, and communities.

Key Issues of Interest to National Guard:

Impact of DoD BRAC Recommendations on National Guard Installations:

- Most of the Air Force's recommendations (mostly realignments) address Air National Guard and Air Force Reserve installations (more than 30 units).
- Numerous Guard installations will lose aircraft and personnel leaving only an "expeditionary combat support" unit remaining.
- Many of these aircraft will relocate to other distant locations, which may negatively impact personnel retention.
- There seems to be an issue of the degree to which the Air Force coordinated their BRAC decisions with the State Adjutant Generals.

Statement
of
Anthony J. Principi

Chairman
2005 Base Closure and Realignment Commission

Adjutant Generals Association of the United Status (AGAUS)

4:15 PM
May 19, 2005

Omaha, Nebraska

Good afternoon,

I'm Anthony J. Principi, Chairman of the 2005 Defense Base Closure and Realignment Commission, or BRAC. I'm pleased and honored to be here with the various Adjutants General from all of our states and territories around the United States.

I want to thank General Blum for giving me time on your busy agenda to speak with you today. Thanks also to the President of AGAUS, Major General David P. Rataczak, The Adjutant General for Arizona, and to Major General Roger P. Lempke, the Vice President of AGAUS, who are hosting this important conference. I want to note that because General Lempke serves as the TAG for Nebraska, it is a particular honor for us to be meeting together in his home state.

All of you are here today because you were called to military service by a deep and abiding sense that America's freedoms and prosperity do not just spontaneously come into existence. Our way of life must be actively and carefully defended from those who seek to do us harm. Since September 11th, we have painfully learned that attacks on our freedom and way of life can come not just from abroad, but can take place on our own soil, too. Over the last few years, the Army and Air National Guard units and installations which you manage have been challenged in ways your predecessors could never imagine.

Our defense facilities were configured many years ago to face a completely different set of enemies. The key capabilities our bases were meant to provide were to rapidly reinforce our NATO allies and prevent the Soviets and Warsaw Pact from romping across West Germany with thousands of tanks. Our air bases were configured to intercept Soviet Backfire bombers before they could deliver their payloads. That installation configuration worked exactly as intended – we won the Cold War.

But these capabilities no longer are the same ones we will need to fight and win the global war on terrorism, and protect our national vital interests around the world in the coming decades.

The challenge I have taken up, as Chairman of the BRAC Commission, is to make sure that as the Department of Defense (DoD) restructures its defense installations in the United States, to meet the new threats, it does so according to the selection criteria mandated by Congress.

We have been given the mandate to provide an independent, fair, and equitable assessment and evaluation of both the DoD BRAC proposal and the data and methodology used to develop that proposal. My Commissioners and I have pledged to provide that assessment openly and transparently.

I am here to assure you that the 2005 BRAC Commission is not going to serve as a rubber stamp; we will look at each of the approximately 220 DoD recommendations carefully and closely to see if they complied with, or substantially deviated from, the selection criteria by which all bases are to be measured against.

There will be multiple opportunities for affected states and communities to influence the process, and make their voices heard. We are here to listen.

The Commission will be holding about 16 regional hearings over the next few months to receive community input from affected stakeholders. Clearly, the National Guard and Adjutant General Communities will be among of the important stakeholders we will want to hear from. We will also be conducting site visits around the country. Some facilities will be visited by our staff, and some will be visited by the Commissioners themselves.

A portion of these site visits will undoubtedly include National Guard installations affected by the DoD BRAC list. We are still compiling the travel list as we speak.

The site visits are the main forum by which our Commissioners and our staff learn the 'nitty gritty' of what really happens at the base currently, how the DoD recommendations would affect the installation, and whether base closure criteria were applied correctly by the Pentagon when putting the list together.

Similarly, the regional hearings will be the forum by which affected states and local communities will make their advocacy proposals to the Commission. We will carefully analyze and scrutinize alternative scenarios presented to the Commission during the regional hearings.

In addition to the site visits and regional hearings, Commissioners and our staff will hold numerous meetings with affected states and communities.

We have a lot of hard work ahead of us, and not a lot of time to do it. But I already knew that when I signed up for the Commission. Our Commissioners and staff look forward to working with you during this process to make the final product something that will genuinely improve our nation's defense capabilities.

If there are any questions or comments you have for me to take back to the Commissioners and our staff, I would be happy to continue our dialogue.

**Final Selection Criteria
Department of Defense Base Closure and Realignment**

In selecting military installations for closure or realignment, the Department of Defense, giving priority consideration to military value (the first four criteria below), will consider:

Military Value

1. The current and future mission capabilities and the impact on operational readiness of the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.
2. The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.
3. The ability to accommodate contingency, mobilization, surge, and future total force requirements at both existing and potential receiving locations to support operations and training.
4. The cost of operations and the manpower implications.

Other Considerations

5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed the costs.
6. The economic impact on existing communities in the vicinity of military installations.
7. The ability of the infrastructure of both the existing and potential receiving communities to support forces, missions, and personnel.
8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.

AGAUS SPRING CONFERENCE

Omaha, Nebraska
18 – 22 May, 2005
(as of 16 May 2005)

Wednesday, 18 May

Travel Day Transportation Desk -- Lower Level, Eppley Airport

Check in Headquarters Hotel
Doubletree Hotel & Executive Meeting Center
Omaha, Nebraska

0900-1030 Special Briefing hosted by Symonds (invitation only)
Executive Meeting Center

1100-1600 **Strategic Planning Committee** – Executive Meeting Center, 19th Floor
Doubletree Hotel
Dress: slacks and open collar

1200-1700 Spouse Hospitality Room – BelAir Room

1600-1730 35th Division Council Meeting
Wyoming Room

1800-1830 Load Buses & Transportation to the Durham Museum
Lower Level Doubletree

1830-2100 **Reception hosted by Major General Lempke** – Durham Western
Heritage Museum
Dress: Casual
Gentlemen: slacks and open collar
Ladies: pants/skirt and sweater/jacket or dress
low heels/flats

2100-2130 Load Buses & Transportation to the Doubletree
West Doors, Durham Museum

Thursday, 19 May

0600-0800 Breakfast Buffet – *Signatures Restaurant, Doubletree*

National Guard Senior Leadership Meeting

Dress: Class B Uniform

Business Casual

Gentlemen: sport coat and open collar

Ladies: pants/skirt and sweater/jacket or dress

0730-0800 43rd Army Band plays – *Aksarben Room*

0800-0845 Welcoming Ceremony – *Aksarben Room*
Major General Roger Lempke, Adjutant General, Nebraska
The Honorable Rick Sheehy, Lt Gov of Nebraska

0845-0930 State of the Guard: LTG H Steven Blum, Chief, National
Guard Bureau

0930-1000 New Collaboration: National Guard Bureau/Department of
Veterans Affairs – *Aksarben Room*

1000-1030 Coffee Break – *Exhibit Hall*

1000-1030 Spouse Hospitality Room Open – *BelAir Room*

TAGs/Spouses move to separate meeting rooms

1100-1200 MG Stephen Speakes, Director, Army Force Development –
Midlands Room

1200-1300 Lunch in *Exhibit Hall*

1300-1345 General James E. Cartwright, Combatant Commander, US Strategic
Command – *Midlands Room*

1345-1530 Executive Session, TAGs and NGB/GOs

1500-1530 Coffee Break

1500-1530 Spouse Hospitality Room Open – *BelAir Room*

1530-1700 Executive Session, TAGs and NGB/GOs

↳ 4:15 - 5:15 PM Sec. Principi remarks

SPOUSES AGENDA

- 0730-0800 43rd Army Band plays – *Aksarben Room*
- 0800-0845 Welcoming Ceremony – *Aksarben Room*
Major General Roger Lempke, Adjutant General, Nebraska
The Honorable Rick Sheehy, Lt Gov of Nebraska
- 0845-0930 State of the Guard: LTG H Steven Blum, Chief, National
Guard Bureau
- 0930-1000 New Collaboration: National Guard Bureau/Department of
Veterans Affairs – *Aksarben Room*
- 1000-1031 Coffee Break – *Exhibit Hall*
- 1000-1030 Spouse Hospitality Room Open – *BelAir Room*

TAGs/Spouses move to separate meeting rooms

- 1030-1200 Recruiting and Retention/JFHQ Briefing: Mr. Dan Donohue
Capital/Dodge Room
- 1200-1300 Lunch in *Exhibit Hall*
- 1300-1400 Legislative Update: COL Ted Mickevicius
Capital/Dodge Room
- 1400-1600 Family Support Roundtable - Best Practices
Capital/Dodge Room
- 1800-1830 *Load Buses & Transportation to the Henry Doorly Zoo*
Lower Level Doubletree

1830-2100 **Governor's Reception** –
Henry Doorly Zoo

Dress: Casual
Gentlemen: slacks and open collar
Ladies: pants/skirt and sweater/jacket or dress
low heels/flats

- 2100-2130 *Load Buses & Transportation to the Doubletree*
Main Entrance, Henry Doorly Zoo

Friday, 20 May

0600-0800 Breakfast Buffet – *Signatures Restaurant, Doubletree*

0730-1200 Exhibit Hall Open

AGAUS Business Session

Dress: Class B Uniform

Business Casual: sport coat & open collar

0800-1200 **AGAUS Business Session**

Midlands Room

0800 Call to Order

Roll Call of States

President's Remarks, MG David Rataczak

0830-0900 Business Session

0900-0930 Brig Gen Toreaser A. Steele, Commander, Army and Air Force
Exchange Service

0930-1000 Coffee Break
Exhibit Hall

1000-1030 Ms. Ellen Embrey, Deputy Assistant Secretary of Defense for Health
Affairs

1030-1130 Executive Session

1130 Recess

SPOUSES PROGRAM

0730-1700 Exhibit Hall Open
Grand Ballroom

0800-1700 Spouse Hospitality Suite Open
BelAir Room

0800-1000 TAG Spouse Brunch/Meeting
Clark Room

1000-1145 Spouse Program –
'Don't Grin & Bare It, Grin & Share It' presented by
Juli Burney, motivational humorist
Capitol/Dodge Room

1130-1230 Box Lunch – Pick up in Lower Level Doubletree

Free Afternoon Activities

Load Buses -- Lower Level Doubletree

1200 For Golf

1215 For Strategic Air & Space Musuem Tour and Hiking

1230 For Joslyn Musuem & Harriman Center Tours

After 1900 Open Evening

Saturday, 21 May

0600-0800 Breakfast Buffet – *Signatures Restaurant, Doubletree*

AGAUS Business Session

Dress: Class B Uniform

Business Casual: sport coat & open collar

0800-1700 **AGAUS Business Session**

Midlands Room

0800 Call to Order

0800-0900 Business Session

0900-1000 FORSCOM ARFORGEN Briefing

1000-1030 Coffee Break
Winnebago Room

1030-1130 LTG Roger C. Schultz, Director, Army National Guard

1130-1330 Corporate Lunch
Winnebago Room

1330-1500 Executive Session – TAGs Only

1500-1530 Coffee Break
Winnebago Room

1530-1700 Executive Session Wrap Up – TAGs Only

SPOUSE PROGRAM

0600-0800 Breakfast Buffet – *Signatures Restaurant, Doubletree*

0800-1700 Spouse Hospitality Suite Open
BelAir Room

0800 Load Bus – Lower Level Doubletree

0900-1030 Girls & Boys Town tour

1030 Travel

1100-1230 'All about Gems' program and shopping at Borsheim's Jewelry

1230 Travel

1300-1430 Lunch at the Upstream Brewery & 'The Dollar Bill' presented by
Allen Beermann, former Nebraska Secretary of State

1430 Return to Doubletree **or**

1430-1700 Shopping in the Old Market (continuous shuttle for return to hotel
at your convenience)

1700 Last shuttle to Doubletree

1800-2130 **All States Banquet and North Platte Canteen Show –**

Grand Ballroom

1800 Cocktails

1900 Dinner

2030 Show

Military Dress: Class A

Civilian Dress:

Gentlemen: coat and tie (patriotic colors encouraged)

Ladies: cocktail dress or pants suit

(Ladies are encouraged to wear Red, White and/or Blue)

2130-2400 Dance to 'The Rumbles' at the staff party
Aksarben Room

Sunday, 21 May

0800-0900 Worship Services
Location to be determined

Travel Day Transportation Office located in Lower Level, Doubletree



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BRAC Threatens One-Third of Air National Guard Flying Units

WASHINGTON (May 17, 2005) — Hundreds of the Air Force's most experienced aircrews and support personnel might soon be pushed out of the military as the nation struggles with securing the homeland while fighting the global war on terrorism.

That's the consequence of the Defense Department's Base Realignment and Closure (BRAC) recommendation, which grounds one-third of the Air National Guard's 88 flying units.

The proposal strips all of the aircraft from 28 Air Guard units—most of which have been significant contributors to operations in Iraq, Afghanistan and elsewhere—without providing identifiable replacement planes or missions.

"This may signal the end of these units and the military service of people in them," said retired Brig. Gen. Stephen M. Koper, president of NGAUS, a 45,000-member association that represents Army and Air National Guard officers on Capitol Hill.

"The recommendations do call for some support personnel to remain," he said. "But without aircraft to support, many will follow the aircrews and just leave the military. Many have deep roots in their community. They simply can't commute, in some cases, hundreds of miles to drill.

"Some of the most valuable assets in the nation's defense arsenal would then be gone for ever," he said.

This was among the messages General Koper shared in testimony this afternoon before the Senate Appropriations Defense Subcommittee.

"What we are seeing is the elimination of the Air Force's most cost-efficient flying units in the name of saving money and greater efficiency," he said. "The savings will be meager and it will come at the cost of further erosion of the connection between American citizens and those who defend them."

A review of available BRAC support documents reveals that the Pentagon recommendations were rooted largely in criteria that ranked large, complex bases over the Air Guard's smaller but operationally less expensive facilities.

For example, ending flying operations at the Birmingham (Ala.) International Airport Air Guard Station, the Fort Smith (Ark.) Air Guard Station and the Capital (Ill.) Air Guard Station will save a combined total of \$8.8 million over 20 years.

By comparison, closing Cannon Air Force Base, N.M., an active-component installation, will save more than \$2.7 billion over the same span, according to Defense Department estimates.

And little or no consideration was given to the potential loss of highly qualified personnel or their connection with the surrounding community.

"The adjutants general could have spoken eloquently to these issues but they had no opportunity for such input in the BRAC process," General Koper said.

The Pentagon also finalized its BRAC recommendations without the benefit of the 2005 Quadrennial Defense Review (QDR), which will identify threats, develop strategies and allocate resources to combat those threats.

In testimony yesterday before the BRAC Commission that will examine the Pentagon recommendations, Defense Secretary Donald H. Rumsfeld implied that the 2005 QDR—the first such comprehensive defense review since 9/11— was just another study.

"We hope the BRAC Commission and Congress will recognize the basic flaws in these recommendations as backwards defense planning that could harm some of this nation's greatest defense assets," General Koper said.

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Closing remarks by Brig Gen Stephen Koper, President, NGAUS, in testimony before the Defense Subcommittee of the Senate Appropriation Committee on Tuesday, May 17, 2005.

In closing, I will address a serious concern we have regarding the Air Force's Future Total Force (FTF) concept. With the release of DoDs BRAC list on May 13, our worst fears for the future of the Air National Guard have been confirmed. The Future Total Force was developed over the course of the last two years, cloaked in secrecy, and did not include the Adjutants General from its inception.

When reports of the direction and scope of the Air Force plan began to surface in the Air Guard community, the Adjutants General individually and collectively expressed their concerns. Those concerns were dismissed. The Adjutants General were finally admitted collectively to the process in October 2004.

Concurrently, the 2005 BRAC process provided an opportunity, again secure from scrutiny and debate, for the Air Force to carry out a reduction of fighter, transport and tanker force structure in the Air National Guard without benefit of a detailed follow-on mission plan. It even spawned a new category of BRAC action for the Air Guard called "ENCLAVED". In layman's terms, that means the unit aircraft have been removed but the personnel will stay, commute to a new base or leave the force. Now the challenge of airing out the full impact of FTF has been dumped on the doorstep of the Congress and the BRAC Commission.

Our concerns include the question as to whether the 2005 BRAC will meet the requirements of the 2005 QDR, or will the QDR merely be written to support the BRAC? Why not offer the continued upgrade of F-15 and F-16 aircraft and their systems, that have relevance well into the 2020s, as an informed alternative to increased buys of new weapons platforms?

The "enclaved" units will threaten our ability to retain a highly skilled and stable workforce. While the active Air Force can routinely move its personnel assets to follow its weapons systems, we see the potential for severe personnel losses because of their traditional ties to a community. It is the cornerstone of the militia.

Our members fully understand the need to modernize the Air Force, but we want to make sure that it is done in a prudent manner that will best protect the interests of nation. We will continue to urge the Congress and the BRAC Commission to closely scrutinize these initiatives to ensure that decisions regarding Air National Guard force structure are based on sound strategic principles.

Mr. Chairman, members of the Committee, I sincerely thank you for your time today and am happy to answer any questions.

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Secretary - MG Francis D. Vavala, DE

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**MG David P. Rataczak
AGAUS President**

Major General David P. Rataczak, the adjutant general of Arizona, was elected president of the AGAUS by the adjutants general at their annual spring meeting in Columbus, Ohio, in May 2003.

Maj. Gen. Rataczak assumed the duties of The Adjutant General, Arizona National Guard on June 1, 1999. This assignment follows three years as Assistant Adjutant General, Army and then seven years as the Chief of Staff, Arizona Army National Guard.

His military education includes the U. S. Army Aviation School where he received instruction in various fixed and rotary wing aircraft; the Transportation Officer Basic Course, 1972; the Infantry Officer Advanced Course, 1979; the U.S. Army Command and General Staff College, 1986; and the U.S. Army War College, 1995, where he served as class president. He enlisted in the U. S. Army in 1965. After completing Aviation training, he was assigned to the 334th Armed Helicopter Company, First Aviation Brigade in Vietnam where he flew over 1,000 combat hours. Upon his release from Active Duty in 1968, he was appointed as an officer in the Minnesota Army National Guard where he served as Aviation Safety Officer, Platoon Commander, and Company Commander. In 1982, he was transferred to the Arizona Army National Guard where he served as Aviation Operations Officer, Army Airfield Commander, State Aviation Officer, and Commander, 385th Aviation Group and Chief of Staff, Arizona Army National Guard. In 1996, he was appointed as the Assistant Adjutant General, Army.

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Retired Brig Gen Stephen M. Koper NGAUS President

Retired Ohio Air National Guard Brig Gen Stephen M. Koper succeeded retired Maj. Gen. Richard C. Alexander, as NGAUS president on July 1, 2004.

General Koper is now the chief executive officer of the NGAUS. He is responsible for the association's day-to-day Washington, D.C., operations and a staff of 28 employees. He also oversees the National Guard Educational Foundation, which maintains the National Guard Memorial Museum.

The general came to the NGAUS from his position as director of public relations for the Ohio Adjutant General's Department, where he coordinated legislative and public relations for the Ohio National Guard since 2000. He was a member of the Ohio team driving the nationwide grassroots effort that won 2003 approval of temporary Tricare coverage for Guardsmen and Reservists.

The retired general also was executive director of the Ohio National Guard Association, one the nation's most vigorous state Guard associations with more than 3,000 members.

In 2000, he also served as president of the National Guard Executive Directors Association, which includes the chief executives of the 54 state National Guard associations. He is the first former NGEDA president to become NGAUS president. In addition, General Koper served a term on the NGAUS Board of Directors from 1995 to 1996.

The general's departure from Ohio ended a span of four decades of service to the Ohio National Guard, including more than 32 years in uniform. He enlisted in the Ohio Air National Guard in 1964, served in the New York Air National Guard for two years, returning to Ohio in 1966. He received a direct commission as a second lieutenant in 1968. He retired in 1996 as the Ohio Air National Guard's deputy chief of staff.

During his final military assignment, he served on the Air National Guard Director's Long Range Planning Group. He also led the first Ohio Air National Guard visit to the Republic of Hungary, Ohio's partner in the National Guard's Partnership for Peace Initiative, a relationship that helped lead to Hungary's admittance to NATO.

The general also has considerable business experience. He has worked in the Ohio printing business as a salesman, executive or

owner/operator for more than 30 years. He remains president of S.K. Graphics, Inc., a print consulting and brokerage firm based in Cincinnati.

General Koper holds a bachelor's degree in economics from Miami University in Oxford, Ohio, and is a graduate of the Air Command & Staff College and the Air War College.

His civic and military affiliations include the NGAUS, the Ohio National Guard Association, the Printing Industries Association of Ohio/Northern Kentucky and the President's Club of Miami University.

Among his many military decorations are the Legion of Merit, the Meritorious Service Medal, the NGAUS Distinguished Service Medal and the ONGA Distinguished Service Award.

He has two grown children, Marcy and Andy.

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EXAMPLE
OF
COMPLEXITY

OF
DoD re-alignments
Affecting Air NAT' / GUARD

OTIS AIR NATIONAL GUARD BASE, MA

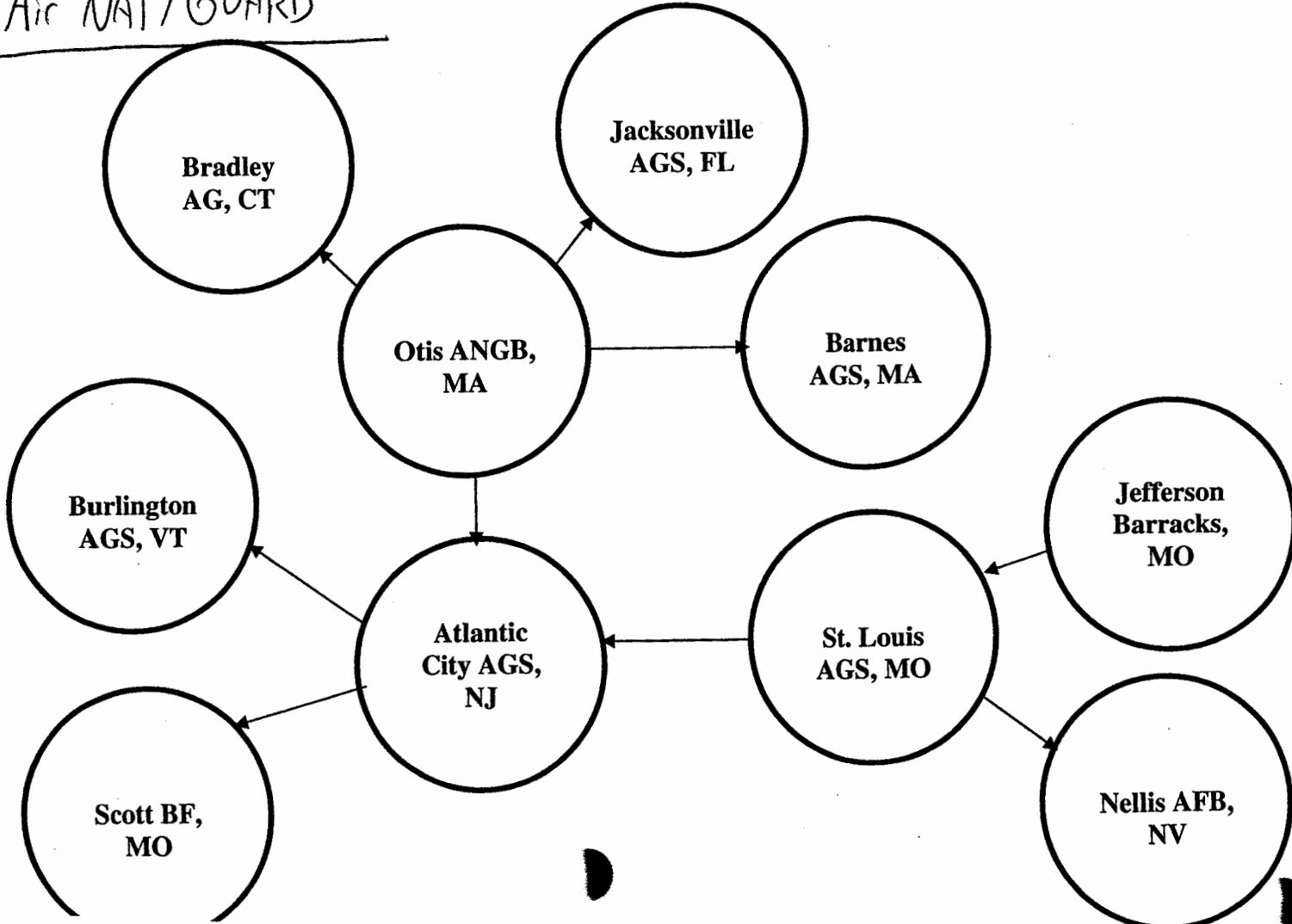
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REALIGN

ATLANTIC CITY AIR NATIONAL GUARD STATION, NJ

REALIGN



DCN: 12007

Napoli, Andrew, CIV, WSO-BRAC

From: Matthias, Jane I - NGB-PA [Jane.Matthias@ngb.ang.af.mil]
Sent: Wednesday, May 18, 2005 11:05 AM
To: 'Napoli, Andrew, CIV, WSO-BRAC'
Subject: RE: Thanks to the right people?

HOW'S THIS???

From: Napoli, Andrew, CIV, WSO-BRAC [mailto:Andrew.Napoli@wso.whs.mil]
Sent: Wednesday, May 18, 2005 10:50 AM
To: Napoli, Andrew, CIV, WSO-BRAC; Matthias, Jane I - NGB-PA
Subject: RE: Thanks to the right people?

Does this paragraph work better for you guys?

I want to thank General Blum for giving me time on HIS busy agenda to speak with you today. Thanks also to the President of AGAUS, Major General David P. Rataczak, The Adjutant General OF Arizona, and to Major General Roger P. Lempke, the Vice President of AGAUS, who IS hosting this important conference. I want to note that it is a particular honor for us to be meeting in his home state THIS AFTERNOON.

Andrew V. Napoli
Editor in Chief
Defense Base Closure and Realignment Commission (BRAC)
2521 South Clark Street, Suite 600
Arlington, VA 22202
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Direct: 703-699-2981
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From: Napoli, Andrew, CIV, WSO-BRAC
Sent: Wednesday, May 18, 2005 10:26 AM
To: 'jane.matthias@ngb.ang.af.mil'
Subject: Thanks to the right people?

5/18/2005

DCN: 12007

Jane:

Does the proposed paragraph below properly thank and recognize the right people who will be in the room when the Chairman is speaking? I don't want to have him thanking the wrong person, or leaving a critical person out (without making the list too cumbersome), or thanking somebody who's not even going to be there.

-Andy

I also want to thank the current Chairman of the Board of the National Guard Association, Brigadier General Robert V. Taylor, who is from Michigan, as well as the President of NGAUS, Retired Brigadier General Stephen M. Koper, for inviting me to speak with you. Thanks also to the President of AGAUS, Major General David P. Rataczak, The Adjutant General from Arizona, for hosting this important conference.

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