

Naval Air Station New Orleans, LA (+2,112) Navy Lead

- New Orleans Air Reserve Station, LA USAF-22
.....Tanya Cruz.....Realign (-268)

- Portland Intermediate Airport Air Guard Station, OR USAF-41
.....Tanya Cruz.....Realign (+87)

- F100 Engine Centralized Intermediate Repair Facility USAF-55
.....Tanya Cruz.....Realign (+34)

- Fleet Readiness Centers Ind-19
.....Realign (+2)

- Marine Corps Support Activity Kansas City, MO DoN-19
.....Joe Barrett.....Realign (+282)

- Naval Support Activity New Orleans, LA DoN-15
.....Joe Barrett.....Realign (+1,516)

- Naval Air Station Atlanta, GA DoN-13
.....Joe Barrett.....Realign (+53)

Naval Air Station Joint Reserve Base New Orleans, LA

- Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA (closing).
- Marine Corps Reserve Support Command consolidated from Marine Corps Support Activity Kansas City, MO (closing) with Marine Forces Reserve.
- Remaining NSA NO tenant commands to Naval Air Station Joint Reserve Base New Orleans, LA.
- Aviation assets and intermediate aircraft maintenance received from Naval Air Station Atlanta, GA (closing).
- Air Force Air Guard A-10 aircraft (15) depart, F-15s (9) arrive and F-100 aircraft engine maintenance arrives.

| Candidate Number | Component | Action | Mil Change | Civ Change | Total Change |
|-------------------------|------------------|---------------|-------------------|-------------------|---------------------|
| IND-0103R | Active | Gainer | 0 | 2 | 2 |
| DoN-0157 R | Gd/Res | Gainer | 176 | 106 | 282 |
| DoN-0158A R | Active | Gainer | 1181 | 335 | 1516 |
| DoN-0068AR | Active | Gainer | 50 | 3 | 53 |
| USAF-0055v2 | Gd/Res | Realign | -4 | -308 | -312 |
| USAF-0079v2 | Gd/Res | Gainer | 17 | 70 | 87 |
| USAF-0106v2 | Active | Gainer | 28 | 6 | 34 |

IJCSG - Maintenance Capacity Analysis Report - Capacity by Site FRC 103R

| <i>Function</i> | <i>Site</i> | <i>Commodity Group</i> | <i>Total Current Capacity (dlh(k))</i> | <i>Total Current Usage (dlh(k))</i> | <i>Maximum Capacity (dlh(k))</i> | <i>Capacity Required to Surge (dlh(k))</i> | <i>Capacity Available to Surge/Excess Capacity(dlh(k))</i> |
|---------------------------------|-------------|---------------------------------|--|---|--|--|--|
| Intermediate Maintenance | | | | | | | |
| | USN | NAVAIRES_FORT_WORTH_TX | | | | | |
| | | Aircraft Components | 153.9 | 142.5 | 200.4 | 0.0 | 11.4 .. 57.9 |
| | | Aircraft Engines | 67.8 | 50.3 | 97.2 | 0.0 | 17.5 .. 46.9 |
| | | Support Equipment | 32.7 | 28.7 | 61.2 | 0.0 | 4.0 .. 32.5 |
| | | Site Total | 254.4 | 221.5 | 358.8 | 0.0 | 32.9 .. 137.3 |
| | USN | NAVAIRES_NEW_ORLEANS_LA | | | | | |
| | | Aircraft Components | 104.1 | 99.5 | 111.5 | 0.0 | 4.5 .. 11.9 |
| | | Aircraft Engines | 54.4 | 43.2 | 63.1 | 0.0 | 11.1 .. 19.9 |
| | | Fabrication & Manufacturing | 20.9 | 16.0 | 42.0 | 0.0 | 4.9 .. 26.0 |
| | | Support Equipment | 45.4 | 40.0 | 56.1 | 0.0 | 5.4 .. 16.1 |
| | | Site Total | 224.7 | 198.8 | 272.7 | 0.0 | 25.9 .. 73.9 |
| | USN | NAVAIRES_WILLOW_GROVE_PA | | | | | |
| | | Aircraft Components | 78.2 | 71.0 | 93.0 | 0.0 | 7.2 .. 22.0 |
| | | Aircraft Engines | 13.2 | 12.1 | 22.6 | 0.0 | 1.1 .. 10.5 |
| | | Fabrication & Manufacturing | 4.3 | 3.9 | 9.8 | 0.0 | 0.3 .. 5.9 |
| | | Support Equipment | 14.1 | 13.5 | 30.1 | 0.0 | 0.6 .. 16.6 |
| | | Site Total | 109.7 | 100.5 | 155.5 | 0.0 | 9.2 .. 55.0 |

IJCSG - Maintenance Capacity Analysis Report - Capacity by Site FRC 103R

| <i>Function</i> | <i>Site</i> | <i>Commodity Group</i> | <i>Total Current Capacity (dlh(k))</i> | <i>Total Current Usage (dlh(k))</i> | <i>Maximum Capacity (dlh(k))</i> | <i>Capacity Required to Surge (dlh(k))</i> | <i>Capacity Available to Surge/Excess Capacity(dlh(k))</i> |
|---------------------------------|-------------|------------------------------|--|---|--|--|--|
| Intermediate Maintenance | | | | | | | |
| | USN | NAS_ATLANTA_GA | | | | | |
| | | Aircraft Components | 30.0 | 30.0 | 48.3 | 0.0 | 0.0 .. 18.3 |
| | | Aircraft Engines | 2.7 | 2.7 | 5.9 | 0.0 | 0.0 .. 3.2 |
| | | Fabrication & Manufacturing | 1.9 | 1.9 | 2.1 | 0.0 | 0.0 .. 0.2 |
| | | Support Equipment | 11.0 | 11.0 | 12.6 | 0.0 | 0.0 .. 1.6 |
| | | Site Total | 45.6 | 45.6 | 69.0 | 0.0 | 0.0 .. 23.4 |
| | USN | NAS_CORPUS_CHRISTI_TX | | | | | |
| | | Aircraft Components | 42.0 | 40.3 | 42.0 | 0.0 | 1.7 .. 1.7 |
| | | Fabrication & Manufacturing | 2.0 | 1.7 | 2.0 | 0.0 | 0.3 .. 0.4 |
| | | Support Equipment | 33.0 | 30.3 | 33.0 | 0.0 | 2.7 .. 2.7 |
| | | Site Total | 77.0 | 72.3 | 77.0 | 0.0 | 4.7 .. 4.7 |
| | USN | NAS_FALLON_NV | | | | | |
| | | Aircraft Components | 59.3 | 52.0 | 116.4 | 0.0 | 7.3 .. 64.4 |
| | | Aircraft Engines | 11.0 | 8.3 | 10.8 | 0.0 | 2.7 .. 2.5 |
| | | Support Equipment | 30.0 | 22.3 | 48.0 | 0.0 | 7.7 .. 25.7 |
| | | Site Total | 100.3 | 82.7 | 175.2 | 0.0 | 17.6 .. 92.5 |



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**BRAC Commission Regional Hearing Testimony
Naval Support Activity New Orleans
07.22.05**

**Mary L. Landrieu
U.S. Senator, Louisiana**

On behalf of the State of Louisiana, I would like to welcome Commissioners Turner, Hall, and Coyle to New Orleans. I also want to thank General Turner for visiting New Orleans last month to personally inspect some of our installations. I know that Congress and the President have entrusted you with an important task, and I praise all of you for discharging your duties in such a professional manner.

I also want to thank Governor Blanco, Senator Vitter, Representative Jefferson, Representative Jindal, Mayor Nagin, Mayor Morris, and General Mize for being here today. Over the last year, the leadership of Louisiana has been completely united behind our military communities. This past March, we had the opportunity to visit all four of our major military installations. The trip reinforced just how important our bases are to Louisiana and the nation, and I know that you will realize that today.

And lastly, I want to thank the members of the community who have joined us here today. I think you can see that the military is intertwined in the fabric of Louisiana, and the loss of any of our military installations would have a profound affect on the community.

Louisiana has a long tradition supporting our military. This support comes in three forms:

- **Louisianians have always answered the call to serve**
We currently have thousands of Guardsmen and Reservists fighting in Iraq, and we continue to honor their service and sacrifice.
- **Louisiana is host to a number of vital military installations**
Nearly 40,000 servicemen and women are stationed in Louisiana, and countless others choose to retire here after their tours of duty are complete.
- **We have supplied our armed forces with the tools of war for several generations**
Louisiana workers built the Higgins Boats that gave us victory on D-Day and they continue that tradition by building Naval ships at Avondale and Armored Security vehicles in New Orleans and Slidell.

But we are not here to talk about our history – we should not keep bases open because they are old and venerable. We are here to talk about the future, and how Louisiana plays a critical role in defending our homeland and projecting forces overseas.

The Secretary of Defense has slated two major Louisiana installations for closure. The first is the Algiers Naval Base in New Orleans and the second is the Defense Information Systems Agency in Slidell. You will hear testimony today that affirms the importance of these two installations to our nation's defense. You will also be presented with compelling evidence that these two installations can be some of the most efficient operations within the Department of Defense.

FEDERAL CITY

As one of America's largest ports, the Navy has had a presence in New Orleans since the Louisiana Purchase. As the story goes, President Teddy Roosevelt personally chose the location of the Naval Support Activity in Algiers. Well before the BRAC process was set in motion, community leaders in New Orleans had spent a lot of time thinking about how the Naval Station could operate more efficiently. The result of these efforts is the Federal City plan that will consolidate the base onto one bank of the Mississippi River and provide the military with a new headquarters building financed by the state of Louisiana. The Federal City concept would allow the Marine Corps, Army, and Coast Guard to consolidate their operations into one secure facility, and could host other federal installations, such as a regional Homeland Security Headquarters. Retired Marine General Dave Mize has been the leader on this project and I want to praise him for all of his efforts on behalf of the city. He will deliver a much more detailed presentation later.

DISA-SLIDELL

As I mentioned before, Louisiana has always been a leader in supplying our fighting men and women overseas. This still remains true in the information age, where we supply the military with the armaments of war, as well as information technology. The Defense Information Systems Agency facility in Slidell tests and develops IT products for DOD. The recommendation is for this facility to consolidate with others at Ft. Meade Maryland. We believe that this decision did not evaluate all of the pertinent information, and that consolidation would cost DOD more in the long term. Mayor Ben Morris of Slidell has served his community well in this process, and he will deliver a more detailed presentation to you today.

We all believe, and the testimony you will hear today will show, that the decisions that the Department of Defense made with respect to these two installations were flawed. We all know that economics is the driving factor behind BRAC and that it is important that the federal government cut out wasteful or inefficient spending. You will find that the DISA Slidell facility is one of the least expensive activities of its kind for DOD to operate. Under the Federal City plan, the same could be said for the Algiers Naval Support Activity.

Greater New Orleans Community • United in Support of Our Military

Major General David Mize USMC (Ret.) ★ Office: (504) 304-2460 ★ Mobile: (504) 701-8844

No one questions Louisiana's proud military traditions, our distinguished history, or our steadfast support of the nation's defense through the generations. But we want you to leave here today knowing that our facilities can defend this nation at the lowest possible cost to the taxpayer.

Once again, thank you so much for taking the time to listen to us today. I would like to now turn things over to our Governor, Kathleen Blanco.mil



**BRAC Commission Regional Hearing Testimony
Naval Support Activity New Orleans
07.22.05**

**Kathleen Babineaux Blanco
Governor, State of Louisiana**

Thank you Mr. Chairman and Commissioners.

First, I want to welcome you to New Orleans. On behalf of the people of Louisiana, I'm grateful that you're taking the time to learn more about the importance of our military resources, our citizens' commitment to the military, and the vital role of these Louisiana-based assets in our nation's defense.

Louisiana has long been important to our nation's defense and security...and we are committed to continuing our service to America.

Thomas Jefferson wanted his young nation to control the strategically located city New Orleans – and thus commerce on the Mississippi. And that led to the Louisiana Purchase. Today, two hundred years later, Louisiana and New Orleans are even more important to America's economy...and security.

A significant portion of America's oil and gas is produced here and off our shores, is refined in our plants and is shipped through our pipelines. The Louisiana portion of the Mississippi River is one of the busiest waterways in the world and home to four of America's ten busiest ports. The Port of South Louisiana alone is the third-busiest port in the world.

Much of this nation's capacity to refine oil and manufacture chemicals resides on the banks of the Mississippi here in Louisiana. These energy and industrial assets are vital to America and – especially in these troubled times – need military protection.

Louisiana understands the need for the national defense and we have been enthusiastic supporters of military presence here. We've long supported the contributions to America's defense made by Barksdale Air Force base, Fort Polk and other Louisiana installations.

In Louisiana, we do more than talk about a strong U.S. military, we work on a strong U.S. military. On a per-capita basis, we have contributed more of our sons and daughters to the current war effort than any other state. Right now, our National Guard troops are distinguishing themselves – and their nation – in the war to protect the young democracy in Iraq.

We're also investing in America's defense right here in Louisiana. Earlier this year, the Army transferred the old Minden Ammunition to the state.

Louisiana is making a significant investment in that site. The Louisiana National Guard is transforming it into a premier training site to ready our fighting forces for the new and shifting challenges they face across the world. This transfer is just one small part of Louisiana's contribution to our nation's military efforts. We also have a legacy of making financial commitments to the military here in Louisiana. That is a legacy that continues to this day. A legacy we are willing to expand.

In January, I approved a \$65 million bond issue that will build affordable housing for military personnel serving at Fort Polk, Barksdale and in New Orleans. Well before the current round of base closures began, the state and the city began investing in the Federal City project in New Orleans. We have committed \$750,000 over the last few years. Upon completion, this State-funded "state-of-the-art" facility will be home to a number of national security agencies. This plan would save \$230 million more than the expected BRAC savings and do so at least 18 months sooner.

Final calculation

The Legislature and I have guaranteed funding for the Federal City project. Along with the City of New Orleans, we have committed \$50 million to \$100 million for this project. That means a "move-in-ready" facility will be built at no cost to the federal government. The joint nature of Federal City also means that participating agencies can share operating costs, including administrative functions, energy bills, and force protection.

Louisiana's commitment to maintaining a military presence in New Orleans plan has already produced a number of benefits, including a state-funded academy on the Naval Air Station/Joint Reserve Base New Orleans, infrastructure improvements at Belle Chasse, and the construction of Space and Naval Warfare Systems Command Headquarters at University of New Orleans. Potential tenants include the Marines, Navy, Army, Coast Guard, and the Department of Homeland Security. This innovative project will allow each of these agencies to plan and train jointly at one of the critical points in our nation's economy and defense – the lower Mississippi River.

Louisiana stands by ready to continue our legacy of supporting the national defense.





**BRAC Commission Regional Hearing Testimony
Naval Support Activity New Orleans
07.22.05**

**David Vitter
U. S. Senator, State of Louisiana**

I would like to thank the members of the BRAC Commission for their visit today and for the opportunity to testify on the merits of Louisiana's bases. It is my strong belief that both the Naval Support Activity (NSA) and DISA Slidell will play an important role in the future for the Department of Defense.

I think that both Governor Blanco and Senator Landrieu fully described the crucial role Louisiana plays in the nation's defense, security, and economy as well as the proud history of military support and involvement; points that are also clearly illustrated by turnout from the citizens here in the audience today.

But I do want to be clear about the purpose of today's hearing. Our support for both of these bases is not just an emotional plea; we, as a bipartisan group, believe that the Department of Defense's decision to list NSA and DISA on the recommended closure list was based on flawed data. At the end of today, I have no doubt in my mind that you will see the role the flawed data, which was based on incorrect facts, played in the Department of Defense's closure recommendation.

The Department of Defense 2005 BRAC report used a dramatic expectation of savings for NSA and DISA Slidell. As you will hear from both Major General Mize, Head of the Mayor of New Orleans Military Advisory Board, and Mayor Ben Morris of Slidell, our analysis of the same report will concretely illustrate those savings to be grossly over-inflated.

In addition to this miscalculation on savings, the DoD's 2005 BRAC report for NSA does not take into consideration the City of New Orleans' "Federal City" proposal. It is important to note that this concept was put into motion long before DOD's 2005 BRAC announcement with the idea in mind to greatly improve the effectiveness and efficiency of basing for military operations – it was not a knee jerk reaction to save the base in light of the BRAC announcement. To date the city, state, and local communities have spent nearly \$750,000 to further the federal city concept, and we are excited about its potential.

As Governor Blanco has already confirmed, the state has committed between \$50 and \$100 million in addition to general obligation bond funding to cover the gap between lease payments

and total cost development to make this concept a reality for everyone. If that didn't make this offer attractive enough, we estimate that Federal City would save \$230 million more than the expected BRAC savings and do so at least 18 months quicker. With an option on the table that will result in improved cost saving and increased mission efficiency, we believe the BRAC Commission owes it to all US citizens and taxpayers to allow the project to proceed. Please distinguish that we are not asking you to remove NSA from the BRAC list altogether, but rather consider it a realignment versus a closure.

Again, I would like to thank all the members of the Commission for holding this important hearing and for the service they are performing to ensure the safety of our nation. I am confident that after today's presentation you will fully understand the benefits of both NSA and DISA Slidell to the Department of Defense's future force structure and the errors made in the 2005 DOD BRAC recommendation. As you can see from the panel of witnesses today and the audience support, we stand united in support of Louisiana's bases.

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**BRAC Commission Regional Hearing Testimony
Naval Support Activity New Orleans
07.22.05**

**William J. Jefferson
U.S. House of Representatives
2nd District, Louisiana**

I join my fellow state, local and Congressional colleagues in addressing the Commission today to urge full reconsideration of the proposed recommendation to include Naval Support Activity New Orleans (NSA) on the preliminary list of base closures, and instead realign the tenant commands under the proposed Federal City concept. This recommendation would not only prove beneficial to the Navy and Marine Corps, but would also maintain the long-standing and vibrant partnership between the New Orleans community and NSA. As recently as this past weekend, the Navy Air Logistics Command, headquartered at NSA, participated in the Habitat for Humanity program. Previously, service members from NSA have also actively supported the American Cancer Society's Relay For Life event, as well as numerous breast cancer research events. Local schools have also benefited from the generosity of the service members in the community. According to the New Orleans *Times-Picayune* (Paul Purpura, *Times-Picayune* pg. A1, June 18, 2005), Navy and Marine personnel have also aided students at William Fischer Elementary School with their academics, even accompanying them to school functions when parents were not available to do so. Sailors also helped to install wiring in the schools on their own time so that the students could enjoy air conditioning while in class. Continuing actions like these highlight the long-standing mutual friendship, goodwill, and support between the people of New Orleans and the servicemen and women of NSA who have worked and lived in the City for years.

New Orleans' strategic location on the Mississippi River has led to a long and storied past with the United States Navy. The site on which NSA Algiers stands was purchased by the U.S. Government in 1849, but was not utilized for military purposes until the turn of the 20th Century, when the Navy built a dry dock facility. Some of the original buildings that were constructed in 1903 are still in use today. Over the following decades, the site and its facilities were used for a number of purposes ranging from a repair and maintenance depot to a personnel station. The base has proved to be effective in all of these roles and continues to be so in its present duty. On the East Bank of the Mississippi River, the three large buildings that currently house the majority of NSA's occupants once served as a depot for the Army during World War I. The Army maintained control of the site until 1966, when it was turned over to the Navy, thereby creating the Naval Support Activity we know today that straddles both sides of the river.

Currently, there are approximately 4,600 military and civilian workers operating at NSA. Under the Department of Defense's recommendations, over 2,600 military and civilian jobs will be lost from the New Orleans area if NSA is closed and its occupants are realigned elsewhere in the country. While every job in the community is inherently valuable, the loss of Navy and Marine personnel would have a particularly detrimental effect on the economy of our area. Over 200 homes occupied by military families would suddenly become vacant, flooding the housing market in the Algiers neighborhood. The surrounding areas in both Algiers and Bywater rely on the presence of the military as a stable anchor. Local businesses that serve the needs of the occupants of the base would abruptly lose reliable customers. Taken together, these results would constitute a critical blow to the fragile New Orleans economy.

The proposed Federal City project presents a unique opportunity for the Department of Defense (DoD) to take advantage of state-of-the-art facilities that would replace current facilities at Algiers, at no federal cost. Louisiana stands ready to develop the facilities at Federal City and allow the Department of Defense to utilize its numerous benefits for well-below-market costs. Consolidation of the military facilities in New Orleans onto one site would immediately yield huge savings to the DoD in security, maintenance, and utility expenses, all of which would be centralized. In the longer term, Federal City will incorporate forces from the Navy, Army, Marine Corps, Coast Guard, and potentially the Homeland Security department, thereby becoming a valuable joint facility that will greatly increase cooperation between the services. The state of Louisiana has already spent over \$750,000 so far funding the establishment of Federal City, and it is committed to do much more. With our continued effort, we feel that the Navy and the Marine Corps would have a bright and successful future in New Orleans, and maintain their beneficial association with the neighborhoods and people of New Orleans.

Contractor not considering the economic effect the commission.

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Major General David Mize USMC (Ret.) ★ Office: (504) 304-2460 ★ Mobile: (504) 701-8844



**BRAC Commission Regional Hearing Testimony
Naval Support Activity New Orleans
07.22.05**

**C. Ray Nagin
Mayor, City of New Orleans**

Commissioners, welcome to New Orleans and thank you for the opportunity to testify today on behalf of the Naval Support Activity New Orleans.

I am Mayor C. Ray Nagin, and I am here to encourage you to take a closer look at the Department of Defense's rationale for closing the base and our plan for an alternative.

Well before the 2005 BRAC process, we were locally working on a concept we call the "Federal City" plan. Most of our speakers have mentioned this plan because this effort has been widely supported by Louisiana's leaders at all levels of government. We are proud that we have produced a plan that "out-BRAC's" the DoD BRAC plan for the Naval Support Activity.

Quote

When you consider the objectives of the base realignment and closure effort, Federal City achieves all of these same goals more effectively. It is more transformational, more joint, more efficient, closes unneeded facilities, and saves a lot more money than the DoD recommended plan. And our savings are real, actual dollars that the Department of Defense will be able to use for new priorities.

I would like you to take a closer look at the numbers and criteria used to justify closing our base. From what I've seen, the numbers just don't add up. The DoD analysis overstates within specific areas:

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- For personnel costs, the numbers of employed civilians was minimized.
- The recapitalization budget was based on inflated expectations.
- The local economic impact ignored important recent factors and minimized the blow to our community.

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In addition to employing more than 3,000 regular and drilling reserve military personnel, NSA also hires more than 800 full time contract workers. These are good jobs that our community will lose if NSA closes. That is a loss that New Orleans cannot afford and one that was not considered in the analysis.

Please remember that in terms of military value – supposedly the most important category in the 2005 BRAC Analysis – the Department of Defense ranked NSA in the top 15% of all bases that provide headquarters functions.

As you perform your own analysis, please consider that the Greater New Orleans community and the State of Louisiana have created a compelling alternative to base closure with our Federal City plan. As you review the plan, you'll see that it will save the federal government \$230 million more than the actual recalculated savings from the DoD recommendation to close NSA New Orleans. I believe this is one of those few projects that is truly a win-win proposal. In fact, it creates a new model for national security, and it makes good economic sense for the federal government and the City of New Orleans.

Not all great ideas come from Washington. We ask that you help the big bureaucracy in Washington apply some good common sense and adapt a program that is better for the country, better for the DoD, and better for Louisiana.

In closing, I urge you to consider the impact that closing the NSA New Orleans would have on our entire nation. I encourage you to give the Federal City plan the full attention that it deserves.

Thank you for your time and interest.

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**BRAC Commission Regional Hearing Testimony
Naval Support Activity New Orleans
07.22.05**

**Major General David Mize USMC (Ret.)
Chairman, Mayor's Military Advisory Committee
Former Commander, Marine Forces Reserve**

Commissioners, I am honored to appear before you as a representative of the wonderful New Orleans community. My name is Major General David Mize USMC Retired and I am a Senior Vice President at Apogen Technologies, an IT services company, as well as the volunteer Chairman of the New Orleans Mayor's Military Advisory Committee. I have served as Commander of the Marine Corps Reserve at Naval Support Activity (NSA) New Orleans from 1998-2001, and so have extensive first-hand knowledge of the military installations here in New Orleans.

Since my retirement from the military and my return to New Orleans in December 2003, I have been actively working to improve the installations and quality of life for the military in our region through the Mayor's committee. This organization is entirely made up of volunteers.

I would also like to make it clear to the Commission that after being in uniform for 38 and a half years, if I did not believe our proposal was in the best interest of national security, the military services, and the community then I would not be standing before you today.

I think it is also clear by the remarkable support we have here in the audience today that this entire community is united in support behind this proposal. I have had the opportunity to closely observe the New Orleans region for the past nine years and I have never seen an issue that so united the state, the region, and the City. The retention of our base is a singular passion shared by all. And while the Commission will certainly not base its decision on emotion and our presentation is deeply rooted in facts and savings; I want you to be aware that no other community can claim a greater patriotic spirit that translates into strong support of the military in our region.

BACKGROUND

To make a well-informed decision on the bases in the New Orleans area it's important to understand the region's geography. On this map you can see that New Orleans is situated on the south shore of Lake Pontchartrain. The area north of lake is home to approximately half of our military personnel because of the relatively inexpensive cost of housing and the quality of

public schools in that parish...arguably the best in the state. The area south and east of New Orleans has some of the best fishing in the world, but it is very lightly populated.

This second map gives you a closer look at New Orleans, in particular the relative distance between NSA New Orleans and NAS/JRB New Orleans, the Diamond Reserve Center and the Space and Naval Warfare Systems Center New Orleans.

Finally, this map demonstrates the unique position of NSA New Orleans as it straddles the Mississippi River and takes the form of two campuses. This is important as we discuss cost savings and consolidation or realignment versus closure later in the briefing. You can also see the proximity of NSA to business, recreational, educational, and transportation infrastructure.

It is also worth reviewing the original DOD BRAC recommendations for NSA New Orleans so we have a solid point of reference for this briefing. The major tenants of NSA have been slated for relocation and the installation has been recommended for closure. The specific recommendations include:

- Naval Forces Reserve Headquarters to NSA Norfolk
- Naval Reserve personnel commands to NSA Mid-South (Millington)
- Eighth Marine Corps Recruiting District Hqs to JRB Ft. Worth
- MarForRes and Mobilization Command (from Kansas City) to Belle Chasse *NAS*

Also, for this last point, notice the distance between Belle Chasse and NSA New Orleans and the proximity of each to necessary transportation, housing and recreational amenities.

Now that you have a better understanding of our geographic position and our situation relative to BRAC, let me begin by outlining a few themes that will be consistent throughout our briefing and will form the basis for our assertion that BRAC should change the DoD recommendation.

XK **One.** The Department of Defense ranked NSA within the top 15% of all headquarters and administrative bases based on military value. Since this is the most important criterion in determining which bases should be retained, that ranking should carry a lot of weight.

XK **Two.** There are flaws in the DOD analysis that directly lead to greatly overstated savings assessments as a result of closing NSA New Orleans. Our analysis shows that the actual 20 year cost savings of the DOD recommendation readjusted in light of these flaws is \$10-20 million. In an effort to be conservative, we have used the \$20 million figure throughout this briefing, which would mean that DOD is actually saving \$256 million less than expected. If properly considered, this updated information would eliminate the given rationale for closing NSA.

XK **Three.** There exists a pre-BRAC community-local military partnership that has been working to create a truly transformational opportunity at NSA New Orleans. This initiative would save more than \$230 million over the newly readjusted numbers for the DOD recommended BRAC solution.

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Major General David Mize USMC (Ret.) ★ Office: (504) 304-2460 ★ Mobile: (504) 701-8844

Let me discuss each of these points more specifically:

MILITARY VALUE AND CLOSURE RATIONALE

As we consider military value and its importance to the BRAC process, I would like to point out this quote from Secretary Rumsfeld's prepared remarks to this Commission in May of this year: "As required by law, the primary factor in each BRAC decision has been an assessment of an installation's underlying military value."

DOD gathered mountains of data and did some exhaustive analysis to rank, according to military value, all the bases in the DOD inventory that provided headquarters and administrative functions. The outcome of this effort was that NSA New Orleans was ranked ahead of 296 other such installations in the DOD inventory (41 of 337). With a top 15% ranking and the legal weight of military value being considered the most important criteria, there must be some other overriding or highly compelling justifications for recommending closure of the base. What were these justifications?

Within the published justification for closing NSA, the bulk of the Navy personnel are moved to NSA Norfolk. There are two reasons given for this move. The first is an end strength reduction that reduces redundancies and cuts budget. When you compare the total number of billets reduced by this move (253) to the total number of personnel and contractors that will be relocated (over 4,000), it is obvious that the justification does not hold water. Especially when you consider that at best only 60 of those 253 billets would be actual personnel eliminations. How is it possible to justify a total moving cost of \$193 million for an end strength reduction of 1.5%? If personnel reductions or efficiencies are the goal, any organization, if required, should be able to trim 5% of its workforce on site without having to move 4,000 people and spend \$193 million.

The second rationale for relocating the Navy personnel from NSA New Orleans was to collocate active duty and reserve forces in Norfolk. Not only does this fly in the face of military value since Norfolk ranked 36 places behind New Orleans, but the other services, which are much more dependent on their reserve components than the Navy, have seen no need to collocate their reserve and active duty headquarters. The Navy's need to do this also runs counter to their philosophic emphasis on net-centric warfare where the benefits and savings of collaboration can be realized without the need for shared physical space. The Department of the Navy is spending a great amount of money on the Navy Marine Corps Internet system to allow seamless coordination and collaboration from geographically separate locations. This relocation also steps away from the Navy's stated goal of jointness by breaking up the interoperability at NSA New Orleans with the Marine Corps Reserve. The Navy Reserve provides a great number of chaplains, corpsmen, doctors, dentists and dental techs to the Marine Corps Reserve. Also all aviation funding for the Marine Corps Reserve is funneled through the Naval Reserves. There is a price to be paid for separating the two interdependent Reserve Headquarters. Maybe this move supports some internal Navy service plans, but it does not seem to support BRAC criteria.

Even worse, the given rationale for moving the Marine Forces Reserve from NSA New Orleans is not strong enough to even be called weak. Again, two separate justifications are provided. The first is that relocation of MarForRes to Belle Chasse will enhance joint service interoperability. And again, this move actually reduces interoperability. Belle Chasse is a great installation, but the 3 Star MarForRes headquarters will have no operational interaction with the 0-5 and 0-6 level commands (mainly aviation) from the National Guard, Navy, Coast Guard, and Army Reserve. Their existing location is a joint smorgasbord of 48 different tenants and provides operational interoperability with NavResFor.

The second justification is that relocation will allow MarForRes to be centrally located at Belle Chasse. In looking at the location of Belle Chasse and NSA New Orleans on a map of the United States, it's obvious that the distance between the two is insignificant. In fact, when considering their location within Southeast Louisiana, NSA New Orleans allows MarForRes to be much closer to the region's commercial airport – a significant factor because the command relies heavily upon commercial air travel.

So if the justification for moving both NavResFor and MarForRes from NSA New Orleans is weak – or, in some cases, non-existent – then how can you justify closing the base? Especially when you consider that the only reason given for shuttering the base is because its two primary tenants have been relocated. If NSA New Orleans is a highly rated base for military value, and the justification for moving the Navy is weak while the rationale for the Marines is non-existent, then the **base closure logic is flawed** and proper application of BRAC criteria would dictate that NSA New Orleans be retained.

2005 BRAC REPORT DATA REVIEW

Our examination of the BRAC Report data found more faulty logic and analytical flaws that caused a significant overstatement of cost savings attributed to the closure of NSA New Orleans.

The first of these omissions we will review is the large number of full time contractor personnel who work at NSA but were not included in the DOD BRAC analysis. In the January 2004 annual report delivered to the community, NSA listed 1,513 full time civilian workers employed at the base. NSA did not issue an updated report in 2005 because of stated DOD policy, so we are forced to use this number as a baseline. The consensus is that there have been no really large changes in the number of civilians employed at NSA. How then do we account for the 650—civilian workers listed in the BRAC data? When questioned, DOD said it only counted civil service workers because contractors would have to be hired at either NSA New Orleans or a new receiving base – meaning they were “a wash” and did not need to be counted. We believe this is both disingenuous and inaccurate. First, the expected regional economic impact does not include these missing 863 contractors so actual job loss is closer to 2,000 versus 1,200. Also, since ~~NavForRes~~ is undoubtedly in the middle of some long-term contracts with these contractors, they are ignoring potential moving or settlement costs. Finally, to say that contractor costs are the same everywhere is simply not true. The Bureau of Labor Statistics show that in the Norfolk/Virginia Beach area, wages average 5.7% more than New Orleans. This number rises to 6.3% in Millington. Overall, those 863 contractors will cost the Navy an additional \$4 million

→ Contractors
Eco Analysis

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annually in salary. By ignoring them in their analysis, DOD is not counting some dramatic annual cost increases at the receiving bases.

The DOD also takes credit for the reduction of 253 personnel by closing NSA New Orleans. The COBRA data tells us that this reduction will result in an annual net cost savings of \$21 million which is most of the recurring annual savings that come from the closure of NSA New Orleans. Given the fact, however, that you are dealing with over 3,000 full time positions at NSA, it intuitively seems like all the moving costs and dislocation traumas involved in the closure of NSA New Orleans would hardly be worth the less than 5% billet reduction. But even worse is the fact that **these billet reductions do not result in cost savings for DOD.**

Mil. buy in savings?
Navy has no money
take over + on personal since so when is the money coming from?

The Navy has already taken a transformational personnel savings of 35,000 people as part of its Navy Future Years Defense Plan that was independent of BRAC. So whether NSA remains open or closes or whether the Navy units remain in New Orleans or move to Norfolk, the Navy will still cut 35,000 active duty sailors. The money to pay those sailors has already been taken out of the DOD budget. So while BRAC can claim some credit by helping the Navy achieve its reduction (by 253 people), it cannot claim that the closure of NSA is going to further reduce the DOD budget. That means at a minimum annual savings of \$17.9 million (this assumes that the 60 civilians in the 253 people savings might actually be cut and money from their billet elimination might really be saved) are nonexistent, and without any other adjustments the expected DOD annual savings of \$36.5 million is actually closer to \$15.5 million. This adjustment will result in a much longer payback period to cover moving costs. It is increasingly hard to understand how a recommendation to close NSA New Orleans can be supported.

The DOD also takes further phantom savings in the Recap or recapitalization data in O&M funds. Beginning in 2006, DOD claims a recurring \$3.5 million savings. They suggest that this amount is actually spent every year at NSA and now can be eliminated. Again, this is simply not true. In my three years at the base, this level of spending was never available to the base commander. And since 2001 that situation has gotten even tighter as money was "swept up" into the war fighting effort in Afghanistan and Iraq. So the DOD report is claiming savings that do not exist because this money was never spent in those quantities and cannot now be legitimately claimed. Conservatively over the 2006-2011 period, Recap savings are overstated in the implementation period by \$15 million and then again annually by another \$2.5 million.

Not real \$3.5
NSA has had this since \$2

The DoD recommendation also overlooked an important base closure issue in its existing Public-Private Venture (PPV) housing contract. Personnel housing at both NSA New Orleans and NAS/JRB New Orleans is governed by a single PPV 50-year agreement that includes 726 houses at Belle Chasse and 220 homes at NSA.

What's lease liability vs BRAC claim 9-11 mil. liability

The issue of Government liability to the PPV was not considered. Unlike some other PPV agreements, according to the private partner, the Department of the Navy retains liability to the partnership Bondholders if NSA New Orleans closes. The housing at NSA New Orleans represents a potential \$9-11 million liability for the Department of Navy (DON) as a buyout amount to the private owner of these homes. This amount is not included as a closing cost in the DOD closure calculations. As a point of substantiation, when the Navy closed Staten Island

they were legally ordered to pay a \$125 settlement to the operator of 800 housing units at that installation.

Eco Impact

There is also no plan to deal with the senior officer housing at NSA. There is currently no flag or O-6 housing at Belle Chasse. Five flag quarters at NSA, which each have recently undergone very expensive renovations (including one home on the historic register,) will be lost. We also believe that the economic impact on the New Orleans area was significantly understated in the DOD analysis. The types of communities that fare well after base closure are those that can attract new businesses and industries. For a number of reasons and despite a tremendous effort, New Orleans is not attracting those businesses. Over the last five years job growth in the region has remained flat. In fact, additional jobs are under threat of elimination or significant reduction. With the scheduled termination of the Space Shuttle program, the large NASA Michoud facility, which makes Shuttle fuel tanks and employs 2,000 people, has no firm future prospects. Additionally, the reduction of LDP-17 orders from 12 to 9 threatens another 3,500 jobs.

Under Est. Impact

And in addition to the 863 contractors employed by the base but not counted by DOD, there are 940 drilling reservists and a large number of Marines and Navy Reserves on active duty at any given moment. That means that every day there are likely more than 1,000 individuals working at NSA New Orleans who are not counted by DOD. These 1,000 jobs must be considered a loss to the local economy; meaning that combined with DOD expected job losses and the other potential federal job reductions, more than 8,000 total jobs are at risk in New Orleans. Because DOD methodology only considers economic data prior to 2002, this impact is totally ignored by the report.

Some of the advantages of NSA were hard to capture in the DOD BRAC analysis framework. At NSA, military and civilian personnel enjoy tremendous quality of life advantages that cannot be replicated at other regional bases. These include reasonable proximity to desirable and affordable housing in Algiers, New Orleans, and on the North Shore. This proximity results in shorter commute times and better access to the educational opportunities in those areas. These institutions of higher learning range from the state's best public schools in St. Tammany Parish to local two-year colleges and internationally renowned Tulane University. NSA also has the only senior officer government housing in the area and there are no plans to build additional O-6 government housing in the region if the base closes. And importantly, Louis Armstrong International Airport is only 25 minutes away from NSA.

The proximity of NSA to downtown New Orleans also facilitates interaction with area elected and business leaders. In fact, during my three years living at NSA, I hosted 2,800 military and civilian leaders at my quarters for social events. That level of interaction would never have been possible if NSA's location had not been so convenient for local leaders. This same proximity also makes it much easier for junior and senior personnel to access business and recreational sites in the area.

So what's the bottom line from our evaluation of the BRAC report? DOD has reported that NSA New Orleans was a highly rated base in military value rankings, the most important determinant of base retention decisions. The relocation justifications for moving NSA's primary tenants are

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very weak. Additionally, (the net cost savings) claimed by DOD as a result of closing NSA are grossly overstated by more than \$230 million. We believe that an objective look at the DOD BRAC Report could only lead one to conclude that **their analysis is flawed and does not support closure of NSA New Orleans.**

Refer. to 5/11 Dec in Book!

FEDERAL CITY

That conclusion leads us to Federal City, a pre-BRAC State guaranteed model of transformation for the Department of Defense that will save an additional \$230 million over the actual readjusted cost of the DOD's recommendation. But let me provide some context first.

The New Orleans community understands that change must occur within DOD. We support the BRAC goals of making the U.S. military more transformational, more effectively joint, and much more efficient. Over the last eight years we have been engaged in a community-military master development plan – of which we have completed two thirds. We have been eagerly anticipating the crowning jewel – the rebuilding of West Bank NSA New Orleans facility as a Federal City. Had the BRAC process not disrupted the process, we would be close to beginning construction. In fact, the state has already spent over \$750,000 on this project. This is particularly frustrating because Federal City is more transformational, is more joint, and obviously saves much more money than the DOD proposed BRAC solution.

All of this is possible because of the long history of cooperation that has occurred between the community and the military. The local and state legislature have supported the military with ongoing state subsidies for auto insurance, public college tuition, encroachment legislation, housing bonds, tax incremental funding support, and more.

Building on that history, the first major piece of our master plan was to consolidate several local commands into the Information Technology Center for the Space and Naval Warfare Systems Command. This center provides the Information Technology systems that support all Navy personnel systems worldwide. To facilitate this advance, the State of Louisiana paid \$61 million to build four great high technology office buildings on a prime piece of lakefront property on the University of New Orleans campus. The buildings sit inside a gated, secure compound and each building is leased by the state to the Navy for \$1 a year.

The second component of the master plan was the refurbishment of NAS/JRB New Orleans. Since 1999, the base has experienced a tremendous rebirth. One of the first and probably the most successful PPV housing projects in the Department of the Navy was developed at Belle Chasse. It included the construction of 526 new units and the complete refurbishment of 200 existing houses. Additionally, the main runway was extended to accommodate the entire US inventory of aircraft, hangars were refurbished, the passenger terminal was upgraded, a new 3 service Joint Reserve Center was built, force protection upgraded, and a number of ongoing projects are still in development. We are most proud of the state-sponsored charter school, Belle Chasse Academy, which is the only school of its kind in the country – a state chartered public school built on a military installation specifically for military family members. Dr Chu, the Under Secretary of Defense, says it is a model for all of DOD to try to copy. The 90,000 sqft

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school is in its third year, and this year taught 915 children and had a waiting list of 110. In total, \$226 million of construction has occurred at Belle Chasse within the last six years – primarily funded by “plus up” and non-MLCON money.

Federal City is the final component of the master plan. Over three quarters of a million dollars has been spent over the past four years by the State of Louisiana and the City of New Orleans. Governor Blanco and the State Legislature have guaranteed up to \$200 million for completing Federal City.

In total, this history and the progress on this master plan proves Louisiana’s track record in bringing military support projects to completion.

Now, what is Federal City? It is a pre-BRAC project that will come fully to life in the next few moments. The Federal City will be formed by consolidating all the DOD organizations in New Orleans that are not at Belle Chasse or SPAWAR onto the West Bank campus of NSA at new state-funded, state-of-the-art headquarters and command buildings. Local Department of Homeland Security organizations would also move into Federal City, including the 8th Coast Guard District Headquarters and a regional Homeland Security Headquarters. All tenants would enjoy below market lease rates. Under this plan, the East Bank campus of NSA would be closed and rededicated for local reuse along with the Diamond Reserve Center on the Lakefront.

You’ll notice that an extensive amount of work has already been completed on the Federal City project. The blueprints you see on the screen are for our joint operational headquarters. We also have an overhead master plan for the installation. Again, you can see the operational headquarters in the semicircle to the left. These buildings are interconnected to promote joint planning and operational capabilities.

This overhead will illustrate the various components of the installation by highlighting them in sequence. It’s obvious from this first look that Federal City has the latest and greatest in force protection features built into the overall plan and each of its new structures. And since we have Marines at the base, a nice parade ground is essential. Notice the parking garage and how it is a component of the force protection system, shielding the living and working quarters from the main road. This plan also allows for easy coordination between all the tenants but also provides them with their own building. Prior to BRAC each of our proposed tenants gave us specific requirements on what they would need in an installation such as this so these designs are rooted in real world feedback. Again, let’s take a closer look at what’s planned for these tenants. Each of these building is extremely flexible and modular so they can be quickly modified to accommodate many different needs. The conference center will be a valuable part of the new base as the main tenants are all large organizations who routinely host significant national and regional meetings. It is obvious from this up-close and personal look at the center that it is truly state-of-the-art.

As you can see from these slides, we have had a number of discussions with potential tenants – Navy Reserves, Marine Corps Reserves, Army Theater Support Group, Department of Homeland Security, and the Coast Guard. This underscores the collaborative nature of the project and

reinforces its meaningful progress. While active duty personnel are now obliged to avoid comment on Federal City and support the DOD BRAC recommendation, as a retired Marine under no such restraint I can tell you my former command MarForRes would prefer to be a part of Federal City in New Orleans rather than the other alternatives. We have given you a letter signed by myself and virtually all the retired general officer leadership of the Marine Corps Reserve who emphatically state that the Federal City is the best military value option for Marine Forces Reserve. Why is that? What advantages does Federal City offer? First and arguably most important, Federal City is transformational in that it enables effective "jointness" that goes beyond just intra-DOD action. National security must rise to meet new threats in the Global War on Terrorism. It is imperative that Homeland Defense and Homeland Security work closely together. With MarForRes, Federal City would be the home to the Marine Corps Component Commander for Northern Command, which has the DOD responsibility for Homeland Defense in the United States. For DHS, the Commander of the 8th Coast Guard District is the trained "designated federal officer" who would have the operational federal lead in reacting to a major incident in the lower Gulf region. The opportunity for these two organizations to plan, coordinate, and exercise together would be powerful. They could act as a "lab" to test the protocols and procedures for how DOD could support a designated federal officer and DHS operational leadership in response to a domestic crisis or terrorist incident.

We have briefed former Secretary of Homeland Defense, Tom Ridge, on the Federal City concept and he said it was exactly the kind of initiative and innovative idea that the federal government should be pursuing. We also had the opportunity to explain the Federal City project to Adm. Tim Keating, the Commander of Northern Command. He also was very enthusiastic about the concept and said that such a basing arrangement would make his job of coordinating Homeland Defense and Homeland Security much easier.

You must also remember that this integrated force will be based at a nationally important location at the southern end of the Mississippi River. The Mississippi River is a critical economic artery for the U.S. heartland, transporting virtually all U.S. farm exports headed for international destinations. Approximately 40% of the natural gas consumed in the United States comes through the pipeline system that originates in southern Louisiana. A large concentration of oil refineries and chemical manufacturing plants are located along the banks of the Mississippi River in southern Louisiana. Any activity that blocks commerce along the Mississippi River would be very detrimental to the security and economic health of the country, while an integrated Homeland Defense and Homeland Security base on the southern portion of the River would be a strategic national asset.

Federal City also offers the latest in force protection standards. With these security benefits it will become a magnet for important federal agencies in the Gulf Region.

The headquarters and command buildings are truly remarkable. The specific designs of these new buildings will have maximum input from tenant commands meaning their every need will be met. This is directly counter to my personal experience with MILCON money, which usually ran at 70% fulfillment of what was actually needed. Federal City assures tenants that they will receive first class facilities.

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Federal City also offers a great opportunity to use the Enhanced Lease Use program to maximize savings for the tenants of Federal City. Along with the benefit of state money, this new program will reduce lease costs and significantly speed up the time that it will take to build the Federal City. More details on this program will follow.

And by creating efficiencies through shared security and installation infrastructure maintenance costs, the Federal City will reduce the operating costs for each tenant.

Enhanced Use Leasing (EUL) as mentioned a moment ago is a powerful tool in the DOD's arsenal for reducing construction costs, financing construction without MILCON dollars, and speeding up the time it takes to complete finished construction projects. By granting redevelopment rights to a private contractor developer, the government can then lease back the property through an advantageous agreement with the developer. For NSA New Orleans using enhanced use leasing the Federal City project could be completed much faster than the anticipated BRAC relocation can be accomplished. This construction could also be accomplished at a savings of 30-40% over traditional MILCON costs. The expected Enhanced Use Lease timeline for Federal City development is as follows:

*Linear
Issue*

If the BRAC decision is finalized by January 2006, preparation can begin immediately. We would begin discussions with the Department of the Navy immediately with the goal of being able to select a master developer to begin work by January 2007. Construction of the major headquarters complex is scheduled to take 18 months with the first tenants to begin moving in somewhere between July and Oct of 2008. This schedule is almost 2 years faster than the DOD BRAC plan. Most of the experts we have consulted say that likely holdups in MILCON and military construction mean our completion date would likely beat BRAC by much more than two years.

It is important to remember that all the costs of construction are completely absorbed by the State of Louisiana, the City of New Orleans, and private developers. This plan is real and has already been set in motion by the State Legislature, which recently signed a unanimous resolution in support of funding Federal City. You can also see in Governor Blanco's letter that she has committed in writing to support financing for up to \$200 million for the effort. Copies of the Governor's letter and the State Legislature's resolution have been provided to this Commission. To date, Louisiana has already "put its money where its mouth is" in the form of the \$750,000 already spent on the project. And the State has been consistent throughout in guaranteeing that there is no need for federal funding in implementing the Federal City plan. Given the State's proven track record in bringing military support projects to completion, this amounts to an ironclad guarantee.

Saving

So just what kinds of savings will this mean for the federal government? First, the elimination of up-front MILCON money because of state funding along with reduced occupancy costs by shared tenants means a savings of \$112 million. There will also be the elimination of expensive East Bank costs, including the river taxi service, redundant recreational and security services, and the payment of high energy costs for the large, inefficient and partially empty headquarters buildings. Shared efficiencies by tenant agencies will also reduce savings – in fact a similar

collaborative installation in Monterey, CA, which houses the Naval Post Graduate School and Defense Language Institute, realized a savings of 41% for these costs.

5 15 gbk
Staying at NSA also removes the bulk of all moving costs. And the use of the Enhanced Use Lease program will only increase savings to DOD and allow the new Headquarters buildings to be completed faster. Federal City leased costs per square foot also cost \$5 less a square foot to operate than the owned facilities that currently exist at NSA. This means that Federal City will save DOD 25% or \$5 million over current annual O&M costs of \$19 million.

By tallying these incremental up-front and annualized savings we can get a more complete picture of the financial advantage offered by Federal City over the recommended DOD closure. The figures on the DOD recommended closure of NSA come from the last known COBRA run before the 13 May DOD announcement of its BRAC recommendation. The Federal City numbers are baseline COBRA data numbers that are updated and modified to incorporate known Federal City data. We did this create an "apples to apples" comparison. Even though we do not believe there are any personnel cost savings, we left those in the equation on both the DOD and Federal City Courses of Action to maintain a comparative base. You can see that Federal City is less expensive to execute than the DOD recommended move and closure; that it offers more one-time savings than BRAC, and that it holds greater promise year after year. Our analysts have been over these numbers in detail and I would be happy to answer any questions that I can about these figures.

In short, the Federal City plan promises dramatically greater savings than DOD can achieve by closing of NSA New Orleans. Over the 20 year period that BRAC has set as its benchmark, the Federal City plan will save DOD \$230M more than the actual, readjusted cost of the proposed closure.

It is helpful to consider this question in the context of the overall presentation and specifically by examining each of the eight criteria that DOD must legally use to make its base closure decision.

Criteria one through four have been combined to help determine the military value of the bases being examined. In a very detailed and analytic process, DOD ranked all of the military installations that provide headquarters and administrative support functions. NSA New Orleans was ranked 41 out of those 337 bases; higher than the two bases which are slated to receive the bulk of the units leaving New Orleans – NSA Mid-South and NSA Norfolk – by 27 and 36 slots respectively. Regardless of the rankings, we also showed that there was no strong justification in the DOD BRAC recommendations for moving the major tenants away from NSA New Orleans.

Criterion five establishes cost savings as a major factor in the decision to close each base. As we have shown, the cost savings attributed to the closing of NSA New Orleans were significantly overstated – by \$256 million – and the proposed Federal City option offers \$230M more in savings than the readjusted costs of the DOD recommended plan.

Criterion six requires an examination of the economic impact on a community. The DOD analysis found no significant impact on the New Orleans area economy from the closure of NSA.

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However, the DOD analysis failed to account for the approximately 863 full time contractors and 940 drilling reservists who would be leaving the area or losing their jobs and salaries. They also did not take into account the difficulty New Orleans has had in attracting new business or its flat job growth over the last five years. The looming threats to New Orleans other major federal programs such as NASA and shipbuilding were also not taken into account by DOD.

Criterion seven involves community infrastructure and the slide shows the advantages of the Federal City plan. Criterion eight concerns environmental impacts and while relevant, they were not as applicable to the decision to retain or close NSA New Orleans as the previous criteria.

This top-line review of the DOD BRAC decision criteria would supports a conclusion that, under the published BRAC rules, there is no proper justification for closing NSA New Orleans.

In closing, I will leave you with the same themes with which we began this briefing. First, NSA New Orleans is highly rated in military value – the number one criteria for determining base retention. The justification provided for closing it was extremely weak. Second, the DOD BRAC Report severely overstated savings resulting from this proposed closure by \$256 million. And third, there is a pre-BRAC community and military proposal that would provide DOD with a model of transformation and joint interoperability at a savings of more than \$230 million over the actual costs of its own recommendation. Federal City is clearly the better option. Overall, the data does not in any way support closure of NSA New Orleans and common sense begs for the implementation of the Federal City Plan.

Thank you for your time and attention. I would be happy to answer any questions.

*Long Term Service Plan
- what are they trying to accomplish.*

Naval Support Activity New Orleans, LA Close (-2,396) Navy Lead

DoN-15

- **Reserve Personnel Command and the Enlisted Placement to Naval Support Activity Mid-South, Millington, TN and consolidate with Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN.
Relocate & Consolidate: ()**
- **Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with Navy Recruiting Command at Naval Support Activity, Millington, TN. (Consolidating into one location)
Relocate & Consolidate: (-373)**
- **Navy Reserve Command to Naval Support Activity Norfolk, VA except the installation management function. Consolidate –Installation management function with
 - a) Navy Region Southwest, Naval Station San Diego, CA,
 - b) Navy Region Northwest, Submarine Base Bangor, WA and
 - c) Navy Region Midwest, Naval Station Great Lakes, IL.Going from 10 to 6 Regions - This is 3 of 6 Closing 4
Relocate & Consolidate: (-450)**
- **Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO.
Relocate & Consolidate: ()**
- **a) Naval Air System Command Support Equipment New Orleans, LA
b) Navy Recruiting District New Orleans, LA
c) Navy Reserve Center New Orleans, LA to
Naval Air Station Joint Reserve Base New Orleans.
Relocate: (-1,516)**
- **Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX.
Relocate: (-73)**
- **Naval Support Activity New Orleans, LA installation management function Relocate: ()**

Naval Support Activity New Orleans, LA Close (-2,649) Navy Lead

- Reserve Personnel Command and the Enlisted Placement to Naval Support Activity Mid-South, Millington, TN and consolidate with Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN.
.....Carol Schmidt..... Relocate & Consolidate: ()
- Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with Navy Recruiting Command at Naval Support Activity, Millington, TN. (Consolidating into one location)
.....Carol Schmidt.....Relocate & Consolidate: (-373)
- Navy Reserve Command to Naval Support Activity Norfolk, VA except the installation management function. Consolidate -Installation management function with
 - a) Navy Region Southwest, Naval Station San Diego, CA,
 - b) Navy Region Northwest, Submarine Base Bangor, WA and
 - c) Navy Region Midwest, Naval Station Great Lakes, IL.Going from 10 to 6 Regions - This is 3 of 6 Closing 4
.....Colleen Turner.....Relocate & Consolidate: (-450)
- Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO.
.....Carol Schmidt.....Relocate & Consolidate: ()
- - a) Naval Air System Command Support Equipment New Orleans, LA
 - b) Navy Recruiting District New Orleans, LA
 - c) Navy Reserve Center New Orleans, LA to Naval Air Station Joint Reserve Base New Orleans......Colleen Turner.....Relocate: (-1,516)
- Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX.
.....Colleen Turner.....Relocate: (-73)
- Naval Support Activity New Orleans, LA installation management function to Naval Air Station Joint Reserve Base New Orleans, LA.
.....Colleen Turner.....Relocate: ()

Naval Support Activity New Orleans, LA Close (-2,096) Navy Lead

- Reserve Personnel Command and the Enlisted Placement to Naval Support Activity Mid-South, Millington, TN and consolidate with Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN.
.....Carol Schmidt..... Relocate & Consolidate: ()
- Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with Navy Recruiting Command at Naval Support Activity, Millington, TN. (Consolidating into one location)
.....Carol Schmidt.....Relocate & Consolidate: ()
- Navy Reserve Command to Naval Support Activity Norfolk, VA except the installation management function. Consolidate -Installation management function with
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.....Colleen Turner.....Relocate: ()
- Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX.
.....Colleen Turner.....Relocate: ()
- Naval Support Activity New Orleans, LA installation management function to Naval Air Station Joint Reserve Base New Orleans, LA.
.....Colleen Turner.....Relocate: ()

they say, could triple unemployment in the region.

Political leaders in both Texas and Arkansas have joined forces in an attempt to save the facilities, calling the proposed closures ill-advised at a time when both plants are operating round-the-clock in the Iraq war effort. But many concede that prospects look bleak.

"Praying," responded Jerry Sparks of the Texarkana Chamber of Commerce, when asked how he plans to spend the countdown to the commission's decision. But he said he remains optimistic: "I think we've got a shot at it."

Coastal security

Gulf Coast leaders seized on a fresh argument for saving Ingleside, home port of the Navy's minesweeper operations, after the commission decided to consider closing the Oceana jet training base near Norfolk, Va. Proponents are urging commissioners to shift Oceana's flight operations to Naval Air Station Kingsville and keep nearby Ingleside open as a deep-water carrier port.

The proposed Oceana closure "allowed us to make an argument that wasn't looked at" previously, said Gary Bushell, a consultant to a coastal area task force trying to save Ingleside. The Navy base's defenders also contend that Ingleside's closure would eliminate a needed national security presence along the oil-rich Gulf Coast.

The deliberations constitute the commission's last major step before drafting the final report that must go to President Bush by Sept. 8.

Bush has the option of kicking the report back to the commission for revisions or sending it intact to Congress for final approval or disapproval. Earlier base-closing commissions have accepted at least 85 percent of the Pentagon recommendations, resulting in the closure of 97 bases in the four previous rounds.

Texas, the second-hardest-hit state, after California, has lost seven and depends on its

remaining 18 major bases, which generate an estimated economic effect of \$43.4 billion.

The 2005 restructuring, says Rumsfeld, will save \$48.8 billion over the next 20 years while reshaping America's military into a leaner, more mobile force. The closures would be phased in over six years beginning in 2006.

MIXED BLESSING; The realignment of military installations could result in a windfall for the Naval Air Station-Joint Reserve Base in Belle Chasse.

Times-Picayune (New Orleans)

Paul Purpura

August 22, 2005

The Naval Air Station-Joint Reserve Base in Belle Chasse could easily have found itself on the federal base-closure list along with New Orleans' Naval Support Activity.

The air station ranked 24th out of 36 naval air bases in terms of military value, the key criterion the Defense Department used to decide which installations should be shuttered to save money, documents show.

But New Orleans area officials say a regional approach toward military preservation years earlier not only has saved the air station but positioned it well for the future. It could gain at least \$92.3 million in projects to accommodate the proposed addition of 1,407 military billets and 449 civilian and contract jobs through BRAC, the Pentagon's Base Realignment and Closure process.

"Whether we keep Naval Support Activity open or not, I think NAS (Naval Air Station) has a great future," said retired Marine Corps Maj. Gen. David Mize, chairman of the Mayor's Military Advisory Committee of Greater New Orleans. "It's going to be wonderful either way. It's such a modern, nice, complete base for both operational ability and quality of life."

State officials should learn this week whether the air station will be a step closer to improvements the Defense Department proposes through BRAC. Beginning Wednesday, the federal BRAC Commission will vote on whether to accept Defense Department recommendations, including the fate of Naval Support Activity and the Defense Information Systems Agency in Slidell.

The commission must forward its report to President Bush by Sept. 8. Bush could order the commission to make revisions or forward the BRAC report to Congress, which must approve or reject the list in its entirety.

BRAC Commission spokesman Robert McCreary said he did not know when Naval Support Activity and the Defense Information Systems Agency center would come up for a vote this week because commissioners face a heavy workload. The voting will be done in public sessions in Arlington, Va.

"There's over 1,800 actions that needed to be voted on," McCreary said. "We'll know by Saturday."

The decision on the Naval Support Activity could weigh heavily on whether the air station sees the growth the Defense Department proposes.

Of the \$92.3 million in proposed spending at the Belle Chasse air station, \$89.6 million is tied to closing the Naval Support Activity about 10 miles away in New Orleans, according to BRAC documents. Much of that expense is associated with moving Marine Forces Reserve, a key tenant at Naval Support Activity, to Belle Chasse.

Elected officials and business leaders have worked to save the Naval Support Activity in recent months, meeting with BRAC commissioners and staff members in an effort to tout the 'federal city' concept.

"From my conversations over the past several months, I sincerely believe the commission members recognize both the value of our current

facilities and the significance of our federal city program," said U.S. Sen. Mary Landrieu, D-La. "I hope the BRAC Commission does not pass up these opportunities with this week's vote."

Though local officials agreed years ago to make military retention a regional priority, it's a politically delicate position for some officials who could see their communities gain at the expense of their neighbors, or lose to them, depending on the BRAC outcome.

Compared with some communities nationwide affected by BRAC, southeast Louisiana could be viewed with envy, said Tim Ford, executive director of the National Association of Installation Developers, An Association of Defense Communities. The Washington, D.C., group helps communities address military base redevelopment matters.

Should the Naval Support Activity close and many of its tenants move to Belle Chasse, New Orleans would gain about 230 acres for its tax base and create redevelopment opportunities that could be economically beneficial, Ford said. "It's one of the more ideal situations to be in," he said.

The regional support that the federal city concept has received for years was focused on the air station, including congressional help that has paid off in the round of closures.

Officials cite a recently completed runway extension that expanded the base's operational capabilities, 500 new family housing units and Belle Chasse Academy, a charter school that required special state legislation.

"We started preparing for (BRAC) to make sure we were in the best position to keep the base open years ago," Plaquemines Parish President Benny Rousselle said.

Hoping to avoid parochialism among local leaders, Mize said, officials early on made a "team agreement" to make military retention a regional effort.

"It's self-defeating to think parish by parish here, because that's not how people live. That's not how they spend their money," Mize said.

Mixed military value

Despite the regional attention the air station has received in recent years, the base had mixed scores in the BRAC process, documents show. Its military value ranking -- 24th of 36 naval air facilities -- is slightly below average and a bit higher than three similar air stations proposed for closure in Georgia, Pennsylvania and Maine, according to a BRAC report.

Viewed as an administrative and headquarters activity, however, the air station ranked 24th out of 334 installations. Naval Support Activity ranked 41st on that same list.

In studying which bases they would offer for closure, Navy analysts developed three scenarios that included Belle Chasse, according to a BRAC report. In the end, the analysts concluded that closing Belle Chasse "would have resulted in almost total elimination of the reserve air stations, as well as severely impact the demographics of all other nonaviation reserve units that utilize the base," according to the report.

Even though the air station would have been shut down under the Navy analysts' scenarios, that "is not in and of itself an alarm," Mize said, adding that analysts developed numerous scenarios for many bases, including one that would have recommended that Naval Support Activity be realigned rather than closed.

The air station is home to Navy, Marine Corps, Air Force, Air National Guard and Coast Guard aviation units. It also is home to Marine Corps and Army nonaviation units, all of which bring more than 5,000 active duty and reserve troops to Belle Chasse.

Parish foresees boon

The additional 1,856 military, civilian and contract jobs are expected to give Plaquemines Parish an economic boost. "I think the

opportunity for increased retail sales is good, not only from existing business but from new businesses that might open up," Rousselle said.

Mize said increased military construction could boost the local economy in the short term, but he questioned whether the Defense Department could finance the BRAC-related projects quickly.

Air station commanders declined to comment, saying through a spokesman that BRAC recommendations are not final.

Among the construction projects proposed for the air station is a \$26.9 million general administrative building, one of three planned, according to BRAC reports. Another \$14.4 million would be spent on bachelor housing and \$586,000 for family housing. Officials said the recently built galley would be expanded.

The air station would have \$710,656 worth of construction associated with getting the Atlanta-based Carrier Airborne Early Warning Squadron 77, an E-2C Hawkeye squadron that specializes in counter-narcotics missions, BRAC reports show.

The Louisiana Air National Guard's 159th Fighter Wing would add nine F-15 Eagles from Oregon to its 122nd Fighter Squadron, bringing to 24 the number of jet fighters in its inventory and requiring \$1.8 million in construction. The Air Force determined that the move was necessary to support homeland defense missions from the air station, which "has above average military value" among reserve bases, according to BRAC reports.

About 300 people would be added to the wing, which already has about 1,000 part-time and full-time members, said Lt. Col. Pete Schneider of the Louisiana National Guard. Another 110 airmen would move from Jackson Barracks with the Air National Guard's 214th Engineering Installation Squadron, Schneider said.

But the Air Force Reserve's 926th Fighter Wing, a famed outfit known as the "Cajuns," would be disbanded, and its 15 A-10 Thunderbolt II jets

would be moved to Barksdale Air Force Base near Bossier City and Whiteman Air Force Base in Missouri.

An anxious wait over base's fate

Associated Press
Carolyn Thompson
August 22, 2005

To reservists of the 914th Airlift Wing getting ready for an unprecedented third tour in Iraq, the military value of their base seems crystal clear.

Soon they will know whether the commission deciding the base's fate agrees.

"I'm very nervous. It's uncertainty that really drives me nuts," said Master Sgt. Ronald Nowasell Jr., who is keeping a watchful eye on the Base Closure and Realignment Commission as it votes this week on whether to recommend the Niagara Falls Air Reserve Station for closure.

The vote will cap an anxious three-month wait that began in May when the Pentagon recommended shuttering the Niagara Falls base as part of a national cost-cutting restructuring plan.

Base supporters have not been sitting still. The community has flooded BRAC with more than 123,000 letters of support for the base, and Rep. Thomas Reynolds, Sen. Hillary Rodham Clinton and a host of other political and community leaders have been peppering commissioners with reasons to keep the base open.

Supporters cite its proximity to the U.S.-Canadian border and involvement in the war in Iraq while challenging cost-saving estimates and the wisdom of using the BRAC process to move relatively small numbers of planes and personnel.

The base is Niagara County's second largest employer, housing 2,936 full- and part-time workers, most of them 914th Reservists and National Guard members from the 107th Air Refueling Wing.

Reynolds on Friday made a last-ditch pitch, pointing to yet another deployment of base reservists.

"The 914th Airlift Wing will mobilize and head overseas - making them the first air reserve component to go to Iraq for a third time," Reynolds wrote to commissioners. "Since Day One, I have stressed that given Niagara's high military and homeland security value, there is no way it should be slated for closure."

Base spokesman Neil Nolf said about 250 to 300 reservists are expected to be redeployed for up to a year, with some leaving as early as Saturday.

"We can't control certain things, but there are things we can," said Nolf, adding that base commanders are focusing on preparing troops for Iraq, even amid an uncertain future.

Nowasell, a flight medic with 17 years in the Air Force Reserves, is, on one hand, optimistic that supporters have made a strong case for saving the base. But he knows other bases on the chopping block have been working just as hard.

"I don't feel good. I don't feel completely uncomfortable," said Nowasell, whose wife also works on the base. "Literally, it's 50-50."

Nowasell is not among those deploying again, and he feels for his colleagues who may go to Iraq under an added layer of uncertainty. "Being overseas, not knowing where you're going to be when you come back a year later - if you're going to come back and start emptying out your desk in anticipation of a transition from here to who knows where," he said.

The base dodged the last round of closings a decade ago, appearing on the vulnerable list but surviving when upstate neighbors Plattsburgh Air Force Base and Griffiss Air Force Base did not.

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State of Louisiana
OFFICE OF THE GOVERNOR
Baton Rouge
70804-9804



KATHLEEN BARBENAUX BLANCO
GOVERNOR

August 22, 2005

Chairman Anthony Principi
BRAC Commission
2521 South Clark Street, Suite 600
Arlington, Virginia 22302

Dear Mr. Chairman:

As the BRAC Commission prepares to make final recommendations on installation closures and realignments, we want to make sure you are fully aware of the state-of-the-art complex called Federal City at the Naval Support Activity (NSA) New Orleans.

We know that Senator Mary Landrau has spoken to you briefly about our exciting Federal City plan. We also hope that the BRAC Commission Regional hearing in Louisiana has given you some feedback on our proposal. We are absolutely convinced that the Federal City plan provides higher military value and is more transformational and saves \$30 million more than the DOD recommended plan that would close NSA New Orleans.

In case there is any concern about the State of Louisiana's ability to develop and finance the proposed Federal City complex, let us give you the following information. About six years ago the State of Louisiana spent \$61 million to construct a four-building headquarters complex for the Navy's SP4W-AR Systems Center New Orleans. We lease the buildings to the Navy for a dollar a year and also manage the maintenance and force protection/OD partnership contained complex. This arrangement continues to work exceptionally well for all parties and has given us great experience managing this type of State/OD partnership.

Concerning the financial resources required, the Louisiana Legislature this year unanimously passed a joint resolution that supported funding for the Federal City plan. A letter was sent to the Secretary of Defense Donald Rumsfeld guaranteeing that Louisiana would ensure the funding of the Federal City plan if the Naval Support Activity remained open and we were allowed to go forward with the project. In addition, under oath at the BRAC Commission Regional Hearing in New Orleans, we promised to Commission Hill that the State - with assistance that has already been pledged by the City of New Orleans - would fund Federal City if we were given the chance to implement the plan.

Kathleen



DCN: 12012

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

July 25, 2005
JNB #3

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Bilbray
The Honorable Philip E. Coyle, III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Hansen
General James T. Hill, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Ellen Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

Mr. Bob Meyer
Director
BRAC Clearinghouse
1401 Oak St.
Rosslyn VA 22209

Dear Mr. Meyer:

I respectfully request a written response from the Department of Defense concerning the enclosed document:

X *Base Closure & Realignment Commission question*

DoN-15: Close Naval Support Activity (NSA) New Orleans, LA.

DoN-19: Relocate the Marine Corps Reserve Support Command Element of Mobilization Command

1. Since New Orleans has lower contractor costs than Millington and Norfolk, and NSA New Orleans has substantially higher military value than Millington and Norfolk, and the New Orleans Federal City Project would save much more money than the DOD BRAC proposal and would return valuable property to the city of New Orleans; how does the Navy justify the DOD recommendation as the best alternative?

2. DoN-19 COBRA states a MILCON of \$16.4M to relocate to NAS New Orleans. DoN-15 COBRA states a MILCON of \$89.8M to relocate HQ Marine Forces Reserves and other tenants to NAS New Orleans. Question:

- *Is the \$16.4M MILCON in DoN-19 separate from DoN-15 MILCON and is it an additional MILCON cost to relocate at NAS New Orleans?*
- *What is the total MILCON costs attributed to the Marine Corps in DoN-15 to relocate at NAS New Orleans?*

I would appreciate your response by July 28, 2005. Please provide a control number for this request and do not hesitate to contact me if I can provide further information concerning this request.

Yours sincerely,

**Frank Cirillo
Director
Review & Analysis**

Naval Support Activity New Orleans, LA Base Closure Criteria

- 1. The current and future mission capabilities and the impact on operational readiness of the total force of the Department of Defense, including the impact on joint warfighting, training, and readiness.**
 - DOD deviate from the criteria because NSA was ranked 41 out of 337 (top 15%).

- 2. The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces through a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.**
 - DOD deviate from the criteria by omitting the availability and condition of land and facilities at NSA West Bank New Orleans for the Marine Corps Mobility Command Kansas City and the Headquarters, Marine Forces Reserve at New Orleans. In addition, the Federal City proposal was ignored which would provide new facilities at no cost to DOD, reduce the tenants BOS.

- 3. The ability to accommodate contingency, mobilization, surge, and future total force requirements at both existing and potential receiving locations to support operations and training.**
 - DOD did not deviate from the criteria

- 4. The cost of operations and the manpower implications.**
 - DOD deviated from the criteria on multiple parts. First, DOD did not consider the availability of facilities and land at NSA West Bank New Orleans that would save 65\$M in MILCON, have immediate payback, increase the NPV savings to \$350M (an additional savings of \$74M) and reduces the 1-time cost from \$165M to \$79M (a cost reduction of \$86M). In addition, with the Federal City Plan, Offers cost savings: \$0 MILCON, Payback is first year of implementation, NPV of \$250M and a 1-time cost of \$33M.

- 5. The extent and timing of potential costs and savings, including the number of years, beginning with the date of completion of the closure or realignment, for the savings to exceed costs.**
 - **DOD deviated from the criteria because it did not take into consideration the land and facilities at NSA West Bank New Orleans or the Federal City Plan that would result in lower costs, greater savings, and reduce the payback years. There are greater savings to be realized with no affect on mission capabilities.**

- 6. The economic impact on existing communities in the vicinity of military installations.**
 - **DOD deviated from the criteria because it did not fully recognize**

- 7. The ability of the infrastructure of both the existing and potential receiving communities to support forces, mission, and personnel.**
 - **DOD deviated from criteria because existing facilities were ignored and receiving communities do not have the infrastructure in place to accept the additional forces, mission and personnel. \$105M MILCON is required to accommodate the relocation and build the infrastructure required. NSA West Bank New Orleans has facilities in place to accept the Marine Corps without MILCON.**

- 8. The environmental impact, including the impact of costs related to potential environmental restoration, waste management, and environmental compliance activities.**
 - **DOD did not deviate from this criterion.**

DCN: 12012

Barrett, Joe, CIV, WSO-BRAC

From: David Mize [David.Mize@apogentech.com]
Sent: Thursday, August 04, 2005 1:36 PM
To: joe.barrett@wso.whs.mil
Subject: Economic Impact Figures Explanation

Joe, here is the detailed explanation you asked for. Our overall point was that the local economic impact of the closing of NSA was way underestimated by the DOD analysis.

Our arguments were that there has been no job growth in New Orleans over the last five years -- one of the weaker economic regions in the country. Areas that have rebounded well from job losses are those areas that have been growing or have good infrastructure that attracts new businesses. That is not the situation in New Orleans.

Next the major federal job "engines" in the region are all on the verge of probable major down turns. This downside potential includes 2000 jobs at the NASA Michoud Facility which only produces the Space Shuttle external fuel tanks and the ship building industry which stands to lose 3500 if the Navy cuts the LPD-17 program from 12 to 9 ships as they say they are going to do.

Then the actual job loss at NSA is understated. To the best of our knowledge 863 full time contract workers at NSA were not included in any DOD calculations. Also the 940 drilling reservists assigned to NSA New Orleans were not included in the DOD calculations. Over 200 of those drilling reservists have historically always been on extended active assignment which adds the impact of losing 200 more full time workers on the local economy plus the fiscal impact that the other hundreds of drilling in reservists bring by staying in motels and eating and shopping on the economy when they come for their monthly reserve drills.

So the numbers add up like this 2000 NASA jobs +3500 Shipyard jobs+1200 military and GS workers lost per the DOD analysis+863 contract worker jobs lost when the base closes but not counted by DOD = 7563 direct jobs likely lost by the New Orleans region in the next couple years. In addition there is the 940 drilling reservists assigned to NSA that will be lost to the region that were not considered in the DOD analysis (which includes historically over 200 always on full time active duty).

These losses in their cumulative effect would be extremely damaging to the New Orleans economy and the magnitude of these losses were not figured or addressed in the DOD analysis. Part of the problem was the DOD methodology which only looked backwards to get economic data and did not look at future trends or impacts in local economies. Our unique situation where we are host to a large number of drilling reservists was also not factored into the equation at all.

Joe, does that give you a good explanation of our math and our numbers? If you have any questions, please let me know. Thank you for the help. Dave Mize

8/16/2005



DCN: 12012

Barrett, Joe, CIV, WSO-BRAC

From: David Mize [David.Mize@apogentech.com]
Sent: Saturday, August 06, 2005 6:32 PM
To: joe.barrett@wso.whs.mil
Subject: New Orleans Community Concerns

Joe, our community has attempted to consistently communicate our concerns to the BRAC Commission through the venues provided. We would, however, very much appreciate having one last opportunity to articulate what we are convinced is a much better outcome for the Department of Defense than the course they put forward in their BRAC recommendations.

Probably the New Orleans community's biggest frustration has been that we have been involved in a cooperative effort with our local military commands to upgrade the operational capabilities of our bases and to improve the quality of life of military personnel and their families that were assigned in Louisiana. This has been very much a team effort and most of our joint initiatives were proposed by our military leaders. We made great progress on the "joint" community master plan to improve installations in the New Orleans area. The "crown jewel" of our very successful master plan was to be the consolidation and modernization of the Naval Support Activity New Orleans which was to be funded by state and local finances. Requirements were developed by the military commands and these were translated into architectural plans. "Due diligence" research confirmed that these consolidation plans for NSA New Orleans were financially prudent and sustainable. Breaking ground in the fall of 2005 for the Federal City buildings was a real possibility. We were just getting ready to begin negotiations with Department of the Navy when rules came down from the Department of Defense that precluded local commands or any part of DOD from coordinating or cooperating with local communities on any kind of installation improvements. And even worse than that, the DOD BRAC process was executed such that any community partnership improvements to military bases could not be considered even though our "Federal City" consolidation plan for NSA New Orleans had been in progress for around 5 years before the 2005 BRAC. So we feel like our community has been the ideal partner for our local military bases and we have a long track record of accomplishments to prove that. Instead of being rewarded for that ideal kind of cooperation, we believe we have been penalized for it by having our efforts excluded from any BRAC considerations.

As we understand the BRAC process, it was legally obligated to use the 8 criteria sent to and approved by Congress as the basis for making any BRAC moves. To sum up the most important of those criteria, BRAC moves were supposed to retain bases of the highest military value, save money that could be then used to help fund the recapitalization and modernization of DOD equipment which is under funded in the out years, and to make sure local economies are not severely impacted by the closure of their military installations.

We do not believe the DOD BRAC recommendations for NSA New Orleans meet those legal standards. The major tenant located on NSA New Orleans was moved to receiving bases whose military values was ranked by DOD's own analysis to be much worse than NSA New Orleans. The rationale for moving the NSA tenant commands was very weak and did not seem to further any specific BRAC criteria.

Just as seriously, the savings that DOD claimed from the closure of NSA were just not there when the analysis was closely scrutinized.. There was a combination of (1) claiming savings that will not produce any new money for DOD to put into other priorities in future years and (2) overlooking true costs associated with closing a base and moving the tenants. In the false savings area, personnel dollars were

8/16/2005

recorded as savings when there would be no "end strength" cuts as a result of basing efficiencies or when Navy "transformation" strategies have already taken those personnel savings no matter what happens in BRAC. There are also some Base Operating Support savings claimed against levels of support costs that have never been expended in past years. On the side of overlooked closing and moving costs, a \$10M plus liability in walking away from the PPV on NSA New Orleans was not considered and the cost to move or settle with contractors in the middle of long term contracts who would have to move their place of work and the higher cost of paying contractors in the receiving locations were not calculated. When all of this is comprehensively figured in, rather than having a 20 year savings of \$276M, you really have a virtual savings of \$0. The effort it would take to move and close NSA New Orleans would definitely not be worth the effort and no BRAC recommendation for closure or movement would be sustained for a 20 years net savings of ZERO.

The frustrating part for the community, as mentioned previously, is that the community has a plan in place, ready to execute that will definitely "outBRAC the BRAC" -- or in other words, accomplish DOD's BRAC goals much better than the proposed DOD solution for NSA New Orleans does. In our "Federal City" plan, we propose realigning but not closing NSA New Orleans. As part of that realignment we recommend closing the East Bank portion of NSA and also closing the Diamond Army Reserve Center located on the Lake Pontchartrain Lakefront. We would consolidate all of the East Bank and Army Reserve units onto the West Bank of NSA. The state would build on the West Bank of NSA brand new, first class Headquarters buildings for all the tenants on the installations that are closed. The state would then charge below market rate rents on these facilities. Calculations show that these costs per square foot would actually be less than the Navy is paying for the old and very inefficient spaces that it currently occupies in an ownership situation. We would further propose that as part of the realignment that the NSA West Bank and the NAS/JRB New Orleans bases be consolidated into one base with one command suite and one support staff and two "campuses". Additionally other Homeland Security tenants would be solicited for the Federal City located on the West Bank of NSA. The new, higher density of tenants to include non DOD tenants would mean greater sharing of some of the common and relatively fixed base support costs. When all of this is added together DOD would not have to spend any MILCON dollars on the New Orleans bases and the total savings that the Federal City plan would generate is over \$230 M more than the DOD plan. All our savings would be real savings that DOD could spend on other priorities in the future.

We would also ask that you particularly look closely at the recommended move of NavResFor to NSA Norfolk. Not only is NSA Norfolk lower rated in military value than NSA New Orleans but the Navy can only claim a consolidation savings of 22 people out of a 470+ person organization. A great deal of money can be saved for DOD if NavResFor stays at the Federal City as moving costs and new MILCON requirements are avoided. There is also no rationale for moving NavResFor that lines up with BRAC criteria. From the joint perspective it is a negative move going to an essentially all Navy base and moving away from its natural joint partner, Marine Forces Reserve (located at NSA New Orleans) with which daily interaction is required.

There is also some concern that the economic damage caused by closing NSA New Orleans was significantly underestimated. In the DOD analysis they did not consider the loss of approximately 800 contractor jobs that would go away if NSA closed. Also they did not consider the economic effect of the 940 drilling reservists assigned to NSA and the 200+ reservists who are historically always on full time active at the national headquarters of the Navy and Marine Corps Reserves located on NSA. Additionally the DOD analysis did not review other factors in the New Orleans economy that would exacerbate the effects of the closure of NSA. New Orleans has had a zero job growth rate in the past five years. Two thousand federal jobs at the NASA Michoud plant and three thousand five hundred jobs at the Northrop Grumman Shipyard are at great risk because of federal budget decisions. The net effect is that a closure of NSA New Orleans would have a huge and cumulative impact that would be traumatic

DCN: 12012

for the regional economy.

So when you review those major tenants of BRAC criteria of retaining bases of the highest military value, maximizing savings, and not devastating local economies, we believe that all of the rationale above leaves no other reasonable decision than to recommend to the President to realign rather than close NSA New Orleans. We think that such a realignment recommendation should support a Federal City plan that would at a minimum include Marine Forces Reserve, the Marine Mobilization Command from Kansas City, the Army Reserve 377th TSC, and the portion of NavResFor slated per the DOD recommendation to go to NSA Norfolk.

Thank you for your time and consideration. DM Mize for the New Orleans Regional Communities

8/16/2005





DEPARTMENT OF THE NAVY
OFFICE OF THE SECRETARY
1000 NAVY PENTAGON
WASHINGTON DC 20350-1000

04 August 2005

The Honorable Anthony J. Principi
Chairman
Base Realignment and Closure Commission
2521 South Clark Street
Arlington, VA 22202

Dear Chairman Principi:

This is in response to the July 25, 2005 inquiry from Mr. Frank Cirillo of your staff (JNB #3) regarding Naval Support Activity (NSA) New Orleans, LA and the Marine Corps Reserve Support Command (MCRSC) element of Mobilization command. Your questions are reproduced in italics with our answers below:

1. Since New Orleans has lower contractor costs than Millington and Norfolk, and NSA New Orleans has substantially higher military value than Millington and Norfolk, and the New Orleans Federal City Project would save much more money than the DOD BRAC proposal and would return property to the city of New Orleans; how does the Navy justify the DOD recommendation as the best alternative?

Analysis within the JCSG and DON showed there are efficiencies to be gained by co-locating active and reserve personnel functions. As a consequence, we looked for an appropriate site with existing capacity that can offer synergies between these functions. NSA Mid-South, Millington, TN, was selected as the best location for consolidation of Navy personnel functions because of its higher overall military value based on the military personnel center analysis model, the overall condition of administrative buildings on the installation, and the availability of buildable land for incoming functions. Moreover, it is the current location of the Navy Personnel Command, which currently employs approximately 1,930 personnel, or 87 percent of the personnel involved in the Navy military personnel function, assigned to activities such as the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center. This concentration of manpower at Millington will enable retention of larger numbers of experienced personnel and lead to minimization of overall relocation costs.

In evaluating the recruiting function, we also considered the synergies and other benefits arising from the consolidation of administrative headquarters. Although NSA New Orleans scored higher than NSA Mid-South in ranking qualitative military value, we determined that the synergies of co-locating military personnel and recruiting functions with the concentration of personnel currently located at NSA Mid-South outweighed the raw rankings, and provided the greatest overall military value to the Department.

Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves all of its workforce, with the exception of personnel associated with the base operations support (BOS) function and a number of smaller tenant activities. As a consequence, there is no longer a requirement for retention of Naval Support Activity New Orleans. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans would consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

Finally, the results of this recommendation do not preclude the future use of the NSA property for federal, state, or city re-use as prescribed in the BRAC Law.

2. *DON-19 [DON-0157R] states a MILCON of \$16.4M to relocate to NAS New Orleans. DON-15 [DON-0158AR] COBRA states a MILCON of \$89.8M to relocate HQ Marine Forces Reserves and other tenants to NAS New Orleans. Question:*

-Is the \$16.4M MILCON in the DON-19 [DON-0157R] separate from DON-15 [DON-0158AR] MILCON and is it an additional MILCON cost to relocate to NAS New Orleans?

-What is the total MILCON costs attributed to the Marine Corps in the DON-15 [DON-0158AR]?

The functions relocating from NSA New Orleans also include smaller tenants and BOS functions that will remain in the local area, and the costs for MILCON reflect these additional elements. The MILCON costs are broken out as \$16.4M attributable to housing the functions that are relocating from Marine Corps Support Activity Kansas City, MO (the MCRSC element of Mobilization Command), and \$89.8M attributable to housing functions relocating from NSA New Orleans, LA (Marine Forces Reserve (MARFORRES) plus BOS functions and smaller tenant activities). Personnel relocating from Kansas City (MCRSC) will be consolidated with the (MARFORRES) Headquarters staff relocating from NSA New Orleans. These two figures total \$106.3M.

I trust this information satisfactorily addresses your concerns. If we can be of further assistance, please let me know.

Sincerely,



Anne Rathmell Davis
Special Assistant to the Secretary of the Navy
For Base Realignment and Closure

Lease 8
20

DM122
504-304-2460

FAN
504-304-2461

~~8~~
USMC 1x N.A.

MC RSC
Kansas City

Sustain + Recap + BOS

2025

= 524,444 (98,028 S/F)

USMC NO LA

S + R + BOS NAS -

2,828,581 total of Recon

495,241 sq ft

62.5% USMC share

1,767,863

- Did not consider
variances of cost estimate
w/ USMC stay on
the West Coast

- Recurring savings

- failed to avoid
uncertain constant
costs

- BOS

- Did not consider the
availability, condition
of land at both existing
and potential recurring
locations

- The cost of operations
in location

- the extent, timing of potential
costs & savings, including
itself.

Barrett, Joe, CIV, WSO-BRAC

From: McDaniel, Brian, CIV, WSO-BRAC
Sent: Thursday, July 28, 2005 9:19 AM
To: Barrett, Joe, CIV, WSO-BRAC
Subject: RE: Tasker 0552C and 0553C - BRAC 2005 Commission responses on MHPI

Joe, Interesting, since the Navy made an equity investment to the NO private housing LLC of over \$23 million!!!!, and the LLC (in which DON is a member) used that equity to borrow over \$56 million.

-----Original Message-----

*From: Barrett, Joe, CIV, WSO-BRAC
Sent: Thursday, July 28, 2005 6:55 AM
To: McDaniel, Brian, CIV, WSO-BRAC
Subject: RE: Tasker 0552C and 0553C - BRAC 2005 Commission responses on MHPI*

Brian,

According to New Orleans delegation - the Navy will have a minimum of 10 to 12 million liability - but who knows, once it get in the courts in LA the locals may have higher expectations because of the closure

*Joe N. Barrett
Senior Analyst
Navy-Marine Corps Team
BRAC Commission
03-699-2943*

-----Original Message-----

*From: McDaniel, Brian, CIV, WSO-BRAC
Sent: Wednesday, July 27, 2005 6:18 PM
To: Hanna, James, CIV, WSO-BRAC; Tickle, Harold, CIV, WSO-BRAC; Furlow, Clarenton, CIV, WSO-BRAC; Barrett, Joe, CIV, WSO-BRAC; Fetzer, William, CIV, WSO-BRAC
Subject: FW: Tasker 0552C and 0553C - BRAC 2005 Commission responses on MHPI*

Navy Team:

For your edification and reading enjoyment, please find attached the long awaited and barely illuminating DOD Clearinghouse responses' a number of Commission questions probing the relationship and affect DOD closure recommendations could have on DOD's potential legal and financial obligations/liabilities under these unique privatization or public/private ventures.

I particularly interested in your reaction to DOD's answer to Commission question # 4 (see "BRAC-BAM#3-17-CO-553"). According to DOD, the only Navy recommendations potentially affecting an existing family housing privatization agreement are the one for New London, Brunswick, and Portsmouth. Based on your research to date, do you agree?

Jim,

May I send this same question out through you and Frank to gauge all Team Leader reaction?

Thanks,

-----Original Message-----

From: RSS dd - WSO BRAC Clearinghouse

Sent: Wednesday, July 27, 2005 11:07 AM

To: Kessler, Michael, CIV, WSO-BRAC

Cc: Sillin, Nathaniel, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Flood, Glenn, CIV, OASD-PA; Hoggard, Jack, CTR, WSO-OSD_DST JCSG

Subject: Tasker 0552C and 0553C - BRAC 2005 Commission responses on MHPI

Attached is the response to your inquiry, OSD BRAC Clearinghouse Tasker #0552C and 0553C (PDF file is provided).

OSD BRAC Clearinghouse

-----Original Message-----

From: Meyer, Robert, CTR, OSD-ATL

Sent: Wednesday, July 27, 2005 10:54 AM

To: RSS dd - WSO BRAC Clearinghouse

Cc: Tychsen, Lisa, Ms, OSD-ATL; Sikes, Joseph, Mr, OSD-ATL

Subject: FW: BRAC 2005 Commission responses on MHPI

Clearinghouse...Joe Sikes office is the authorized signature authority for this information. (Privatized housing information-clearinghouse taskers C552, 553 etc.) Please forward it to Mike Kessler at the commission asap.
Thanks. Bob

-----Original Message-----

From: Tychsen, Lisa, Ms, OSD-ATL

Sent: Wednesday, July 27, 2005 9:59 AM

To: Meyer, Robert, CTR, OSD-ATL

Cc: Sikes, Joseph, Mr, OSD-ATL; Helwig, Robert, Mr, OSD-ATL

Subject: FW: BRAC 2005 Commission responses on MHPI

Bob--

Joe Sikes asked me to provide you with our cover note, incoming questions and PDF responses. Please call if you have questions--hope all is well.

V/r,

Lisa Tychsen

Department of Defense

Office of the Deputy Under Secretary of Defense (Installations and Environment) Housing and Competitive Sourcing Office

Phone: 703/602-4469

Fax: 703/602-6061

mail: lisa.tychsen@osd.mil

Visit our webpage: <http://www.acq.osd.mil/housing/>

Naval Res Forces
From N&A N
to N&A Forfill
450 → on some
22 B. Clats
- No strings
- some m.w. ; Contracted
- m. l. cm

Working class for HQ
3/3

BASE VISIT REPORT

**Marine Corps Support Center
Kansas City, MO
Staff Visit
July 6, 2005**

LEAD COMMISSIONER:

None

ACCOMPANYING COMMISSIONER:

None

COMMISSION STAFF:

Joe Barrett, Senior Analyst

LIST OF ATTENDEES:

Col Steve Brown, Commander
Col Mike Siebe, Chief of Staff
Col Pat McCarthy, Assistant Chief of Staff, G-1
Col Dennis Goldsmith, Installation Coordinator
Mr. Brandon Boyd, Director, Human Resources & Organization Management Office

BASE'S PRESENT MISSION:

MOBCOM is one of the four major subordinate Commands of Marine Forces Reserve (MARFORRES) and provides administrative, information technology, and logistical support to the individual Ready Reserve (IRR), Standby Reserve (SR), Individual Mobilization Augmentee (IMA) program, designated Selected Marine Corps Reserve (SMCR) unit members, and assigned Active Component (AC) and Active (AR) Marines. Also provides administrative and logistical support for mobilization of the Marine Corps Reserve.

SECRETARY OF DEFENSE RECOMMENDATION:

Close Marine Corps Support Activity, Kansas City, MO. Relocate Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Headquarters, Marine Forces Reserve. Retain an enclave for the 9th Marine Corps District and the 24th Marine Regiment.

SECRETARY OF DEFENSE JUSTIFICATION:

The relocation of Marine Corps Reserve Support Command and its parent command, Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans maintains a central location for management of widely dispersed Marine Corps Reserve elements and allows consolidation of Marine Reserve management functions. Marine Reserve Support Command is currently the only geographically separated element of the Marine Forces Reserve. Consolidation with its headquarters will significantly increase interaction and operational efficiency as well as eliminate duplicative staff. Location of this consolidated headquarters at a joint reserve base will enhance joint service interoperability concepts. Over all, the Marines would like to be out of New Orleans, LA

MAIN FACILITIES REVIEWED:

MOBCOM Building 100
Windshield tour of unrestricted base facilities

KEY ISSUES IDENTIFIED

The BRAC recommendation to close the Marine Corps Support Activity Kansas City is incorrect, because it no longer exist. The Marine Corps Support Activity went away in April 04.

Unique capabilities – this is the only Marine Corps Command that provides personnel administration and direct management of the Individual Ready Reserve (56,595) and the Individual Mobilization Augmentees (1,780 to date, approved to increase approximately 3,400 Oct 05)

The military value and mission of MOBCOM will not change after BRAC implementation.

The costs to move NMCI not included in the BRAC move.

INSTALLATION CONCERNS RAISED

This command's primary concerns about relocating are: 1) degradation of customer service during the transition and standup on the receiving end, 2) loss of civilian expertise because most won't move with the command, 3) quality of life is a big issue for the Marines and civilians moving from Kansas City to New Orleans.

As a generality, the schools in New Orleans rank very low and crime rate is quite high compared to the Kansas City area where just the opposite is true. It is likely that many retirement eligible Marines will retire vice move their families to the New Orleans Metro area.

COMMUNITY CONCERNS RAISED:

None addressed.

REQUESTS FOR STAFF AS A RESULT OF VISIT:

None



Barrett, Joe, CIV, WSO-BRAC

From: David Mize [David.Mize@apogentech.com]
Sent: Thursday, August 04, 2005 1:36 PM
To: joe.barrett@wso.whs.mil
Subject: Economic Impact Figures Explanation

Joe, here is the detailed explanation you asked for. Our overall point was that the local economic impact of the closing of NSA was way underestimated by the DOD analysis.

Our arguments were that there has been no job growth in New Orleans over the last five years -- one of the weaker economic regions in the country. Areas that have rebounded well from job losses are those areas that have been growing or have good infrastructure that attracts new businesses. That is not the situation in New Orleans.

Next the major federal job "engines" in the region are all on the verge of probable major down turns. This downside potential includes 2000 jobs at the NASA Michoud Facility which only produces the Space Shuttle external fuel tanks and the ship building industry which stands to lose 3500 if the Navy cuts the LPD-17 program from 12 to 9 ships as they say they are going to do.

Then the actual job loss at NSA is understated. To the best of our knowledge 863 full time contract workers at NSA were not included in any DOD calculations. Also the 940 drilling reservists assigned to NSA New Orleans were not included in the DOD calculations. Over 200 of those drilling reservists have historically always been on extended active assignment which adds the impact of losing 200 more full time workers on the local economy plus the fiscal impact that the other hundreds of drilling in reservists bring by staying in motels and eating and shopping on the economy when they come for their monthly reserve drills.

So the numbers add up like this 2000 NASA jobs +3500 Shipyard jobs+1200 military and GS workers lost per the DOD analysis+863 contract worker jobs lost when the base closes but not counted by DOD = 7563 direct jobs likely lost by the New Orleans region in the next couple years. In addition there is the 940 drilling reservists assigned to NSA that will be lost to the region that were not considered in the DOD analysis (which includes historically over 200 always on full time active duty).

These losses in their cumulative effect would be extremely damaging to the New Orleans economy and the magnitude of these losses were not figured or addressed in the DOD analysis. Part of the problem was the DOD methodology which only looked backwards to get economic data and did not look at future trends or impacts in local economies. Our unique situation where we are host to a large number of drilling reservists was also not factored into the equation at all.

Joe, does that give you a good explanation of our math and our numbers? If you have any questions, please let me know. Thank you for the help. Dave Mize



DEPARTMENT OF THE NAVY
OFFICE OF THE SECRETARY
1000 NAVY PENTAGON
WASHINGTON DC 20350-1000

04 August 2005

The Honorable Anthony J. Principi
Chairman
Base Realignment and Closure Commission
2521 South Clark Street
Arlington, VA 22202

Dear Chairman Principi:

This is in response to the July 25, 2005 inquiry from Mr. Frank Cirillo of your staff (JNB #3) regarding Naval Support Activity (NSA) New Orleans, LA and the Marine Corps Reserve Support Command (MCRSC) element of Mobilization command. Your questions are reproduced in italics with our answers below:

1. Since New Orleans has lower contractor costs than Millington and Norfolk, and NSA New Orleans has substantially higher military value than Millington and Norfolk, and the New Orleans Federal City Project would save much more money than the DOD BRAC proposal and would return property to the city of New Orleans; how does the Navy justify the DOD recommendation as the best alternative?

Analysis within the JCSG and DON showed there are efficiencies to be gained by co-locating active and reserve personnel functions. As a consequence, we looked for an appropriate site with existing capacity that can offer synergies between these functions. NSA Mid-South, Millington, TN, was selected as the best location for consolidation of Navy personnel functions because of its higher overall military value based on the military personnel center analysis model, the overall condition of administrative buildings on the installation, and the availability of buildable land for incoming functions. Moreover, it is the current location of the Navy Personnel Command, which currently employs approximately 1,930 personnel, or 87 percent of the personnel involved in the Navy military personnel function, assigned to activities such as the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center. This concentration of manpower at Millington will enable retention of larger numbers of experienced personnel and lead to minimization of overall relocation costs.

In evaluating the recruiting function, we also considered the synergies and other benefits arising from the consolidation of administrative headquarters. Although NSA New Orleans scored higher than NSA Mid-South in ranking qualitative military value, we determined that the synergies of co-locating military personnel and recruiting functions with the concentration of personnel currently located at NSA Mid-South outweighed the raw rankings, and provided the greatest overall military value to the Department.

Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves all of its workforce, with the exception of personnel associated with the base operations support (BOS) function and a number of smaller tenant activities. As a consequence, there is no longer a requirement for retention of Naval Support Activity New Orleans. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans would consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

Finally, the results of this recommendation do not preclude the future use of the NSA property for federal, state, or city re-use as prescribed in the BRAC Law.

2. *DON-19 [DON-0157R] states a MILCON of \$16.4M to relocate to NAS New Orleans. DON-15 [DON-0158AR] COBRA states a MILCON of \$89.8M to relocate HQ Marine Forces Reserves and other tenants to NAS New Orleans. Question:*

-Is the \$16.4M MILCON in the DON-19 [DON-0157R] separate from DON-15 [DON-0158AR] MILCON and is it an additional MILCON cost to relocate to NAS New Orleans?

-What is the total MILCON costs attributed to the Marine Corps in the DON-15 [DON-0158AR]?

The functions relocating from NSA New Orleans also include smaller tenants and BOS functions that will remain in the local area, and the costs for MILCON reflect these additional elements. The MILCON costs are broken out as \$16.4M attributable to housing the functions that are relocating from Marine Corps Support Activity Kansas City, MO (the MCRSC element of Mobilization Command), and \$89.8M attributable to housing functions relocating from NSA New Orleans, LA (Marine Forces Reserve (MARFORRES) plus BOS functions and smaller tenant activities). Personnel relocating from Kansas City (MCRSC) will be consolidated with the (MARFORRES) Headquarters staff relocating from NSA New Orleans. These two figures total \$106.3M.

I trust this information satisfactorily addresses your concerns. If we can be of further assistance, please let me know.

Sincerely,



Anne Rathmell Davis
Special Assistant to the Secretary of the Navy
For Base Realignment and Closure

ATTACHMENT J

FENCELINE CLOSURES

Joint Cross-Service Groups developed recommendations within their functional areas for review and approval by the Infrastructure Steering Group and Infrastructure Executive Committee. These recommendations resulted in the movement of workload, equipment and personnel in or out of individual military installations but did not, by themselves, result in the closure of any Department of the Navy installations. The Department of the Navy (DON) Analysis Group, therefore, determined that a methodology was needed to evaluate whether Department of the Navy fence line closure scenarios should be issued. The Department of the Navy identified 419 installation "fencelines" (i.e., a separate parcel of property on which one or more Department of the Navy reporting activities are located) or installations for review under this methodology.

The methodology developed involved monitoring and evaluating Joint Cross-Service Group scenarios to determine their aggregate effect on a Department of the Navy fence line. Where the DON Analysis Group determined that the aggregate of Joint Cross-Service Group actions was of such magnitude that it affected the "critical mass" of a fence line, i.e., impact on the major mission, a substantial number of personnel, and/or a substantial amount of acreage or square feet, a Department of the Navy fence line closure scenario was developed. The Infrastructure Evaluation Group made the determination whether to recommend a closure or realignment of a Department of the Navy fence line.

Based upon this approach, six Department of the Navy installation fence lines were recommended for closure/realignment:

- Marine Corps Logistics Base, Barstow, California (realignment)
- Naval Support Activity, Corona, California
- Navy Supply Corps Schools, Athens, Georgia
- Naval Support Activity, New Orleans, Louisiana**
- Naval Shipyard Portsmouth, Kittery, Maine
- Marine Corps Support Activity, Kansas City Missouri

The Marine Corps Logistics Base, Barstow, CA was evaluated for closure. Based on the strategic need to maintain ground depot maintenance operations at a location in the western United States to rapidly support the Pacific forces, the Marine Corps Logistics Base was retained. However, the analysis did lead to the realignment of base operations, logistics support, and depot maintenance functions to gain efficiencies.

Other fence lines were considered for closure due to the removal of their major mission components, but did not become final recommendations. Arlington Service Center, Arlington, VA was considered for closure but retained as an economical alternative to new construction to accommodate leased space being vacated in the National Capital Region under a Headquarters and Support Activities Joint Cross-Service Group recommendation. Naval Air Station Point Mugu, CA was considered for closure, but retained due to its relatively

ATTACHMENT J-4

RECOMMENDATION FOR CLOSURE

NAVAL SUPPORT ACTIVITY, NEW ORLEANS, LOUISIANA

Recommendation: Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Recruiting Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL. Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA and the Navy Reserve Center New Orleans, LA to Naval Air Station Joint Reserve Base New Orleans, LA. Relocate 8th Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

Justification: The collocation of the Navy Reserve Personnel Command, the Enlisted Placement Management Center, and Naval Reserve Recruiting Command at Naval Support Activity Mid-South, Millington creates a Navy Human Resources Center of Excellence, improves personnel life-cycle management, and furthers active and reserve component total force integration and effectiveness. This recommendation consolidates Reserve personnel and recruiting headquarters with like active component functions in a single location and eliminates stand-alone headquarters. In addition, activities of the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center are currently located at Naval Support Activity Mid-South.

The relocation of the Navy Reserve Command, comprised of Navy Reserve Forces Command, Navy Reserve Forces, and Naval Reserve Air Forces, to Naval Support Activity Norfolk, VA will enhance internal active and reserve component interoperability. By locating the reserve headquarters elements on the same base with Fleet Forces Command, its active component headquarters, this recommendation will significantly increase interaction between the two components, produce a reduction in force size by eliminating duplicative staff, and allow for further decrease in staffing size for common support functions. The consolidation of the Navy Reserve Command installation management functions with other Navy Regional organizations is part of the Department of the Navy efforts to streamline regional management structure and to institute consistent business practices.

The relocation of Headquarters, Marine Forces Reserve and the Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans maintains a central location for management of widely-dispersed Marine Corps Reserve elements and allows consolidation of Marine Reserve management functions. Marine Corps Reserve Support Command is currently the only geographically separated element of the Marine Forces Reserve. Consolidation with its Headquarters will significantly increase interaction and operational efficiency as well as eliminate duplicative staff. Location of this consolidated headquarters at a joint reserve base will enhance joint service interoperability concepts.

Relocation of 8th Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth moves this management organization within their geographic area of responsibility. It also places them at a major transportation node with reduced average distance to managed recruiting stations.

Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves the entirety of the workforce except for those personnel associated with the base operations support function and a number of smaller tenant activities. As a result, retention of Naval Support Activity New Orleans is no longer required. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$164.59 million. The net of all costs and savings to the Department during the implementation period is a cost of \$86.12 million. Annual recurring savings to the Department after implementation are \$36.50 million with a payback expected in three years. The net present value of the costs and savings to the Department over 20 years is a savings of \$276.42 million.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,096 jobs (1,192 direct jobs and 904 indirect jobs) over the 2006-2011 period in the New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area, which is 0.27 percent of the economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Air Station Joint Reserve Base New Orleans, LA is in Attainment. There are potential impacts to waste management and wetlands. Naval Air Station Joint Reserve Base Fort Worth, TX is in Serious Non-attainment for Ozone (1-Hour) and in Moderate Non-attainment for Ozone (8-Hour), however, no Air Conformity Determination will be required. No impacts are anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; or water resources. Naval Support Activity Mid-South Millington, TN, Naval Station San Diego, CA, Submarine Base Bangor, WA, Naval Station Great Lakes, IL and Naval Support Activity Norfolk, VA report that there are no impacts anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$262 thousand in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

savings to the Department after implementation are \$3.5M with a payback expected in 7 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$21.8M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 831 jobs (513 direct jobs and 318 indirect jobs) over the 2006-2011 period in the Athens-Clark County, GA, Metropolitan Statistical Area, which is 0.9 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Station Newport, RI, is in Serious Non-attainment for Ozone (1Hour), however, an Air Conformity Determination will not be required. There are potential impacts for cultural, archeological, or tribal resources; and water resources. No impacts are anticipated for dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; waste management; or wetlands. This recommendation will impact environmental costs at the installations involved, which reported \$0.03M in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Recommendation for Closure Naval Support Activity New Orleans, LA

Recommendation: Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Recruiting Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station

Great Lakes, IL. Relocate Headquarters, Marine Forces Reserve ~~to~~ Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, ~~to~~ Naval Air Station Joint Reserve Base New Orleans, LA. Relocate th Marine Corps District ~~to~~ Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

Justification: The collocation of the Navy Reserve Personnel Command, the Enlisted Placement Management Center, and Naval Reserve Recruiting Command at Naval Support Activity Mid-South, Millington creates a Navy Human Resources Center of Excellence, improves personnel life-cycle management, and furthers active and reserve component total force integration and effectiveness. This recommendation consolidates Reserve personnel and recruiting headquarters with like active component functions in a single location and eliminates stand-alone headquarters. In addition, activities of the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center are currently located at Naval Support Activity Mid-South.

The relocation of the Navy Reserve Command comprised of Navy Reserve Forces Command, Navy Reserve Forces, and Naval Reserve Air Forces, to Naval Support Activity Norfolk, VA will enhance internal active and reserve component interoperability. By locating the reserve headquarters elements on the same base with Fleet Forces Command, its active component headquarters, this recommendation will significantly increase interaction between the two components, produce a reduction in force size by eliminating duplicative staff, and allow for further decrease in staffing size for common support functions. The consolidation of the Navy Reserve Command installation management functions with other Navy Regional organizations is part of the Department of the Navy efforts to streamline regional management structure and to institute consistent business practices.

The relocation of Headquarters, Marine Forces Reserve and the Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans maintains a central location for management of widely-dispersed Marine Corps Reserve elements and allows consolidation of Marine Reserve management functions. Marine Corps Reserve Support Command is currently the only geographically separated element of the Marine Forces Reserve. Consolidation with its Headquarters will significantly increase interaction and operational efficiency as well as eliminate duplicative staff. Location of this consolidated headquarters at a joint reserve base will enhance joint service interoperability concepts.

Relocation of 8th Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth moves this management organization within their geographic area of responsibility. It also places them at a major transportation node with reduced

average distance to managed recruiting stations.

Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves the entirety of the workforce except for those personnel associated with the base operations support function and a number of smaller tenant activities. As a result, retention of Naval Support Activity New Orleans is no longer required. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$164.6M. The net of all costs and savings to the Department during the implementation period is a cost of \$86.1M. Annual recurring savings to the Department after implementation are \$36.5M with a payback expected in three years. The net present value of the costs and savings to the Department over 20 years is a savings of \$276.4M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,096 jobs (1,192 direct jobs and 904 indirect jobs) over the 2006-2011 period in the New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area, which is 0.3 percent of the economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Air Station Joint Reserve Base New Orleans, LA is in Attainment. There are potential impacts to waste management and wetlands. Naval Air Station Joint Reserve Base Fort Worth, TX is in Serious Non-attainment for Ozone (1-Hour) and in Moderate Non-attainment for Ozone (8-Hour), however, no Air Conformity Determination will be required. No impacts are anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; or water resources. Naval Support Activity Mid-South Millington, TN, Naval Station San Diego, CA, Naval Submarine Base Bangor, WA, Naval Station Great Lakes, IL and Naval Support Activity Norfolk, VA report that there are no impacts anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened

and endangered species; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported **\$0.3M** in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Recommendation for Realignment Naval Air Station Brunswick, ME

Recommendation: Realign Naval Air Station Brunswick, ME to a Naval Air Facility and relocate its aircraft along with dedicated personnel, equipment and support to Naval Air Station Jacksonville, FL. Consolidate Aviation Intermediate Maintenance with Fleet Readiness Center Southeast Jacksonville, FL.

Justification: The realignment of Naval Air Station Brunswick will reduce operating costs while single siting the East Coast Maritime Patrol community at Naval Air Station Jacksonville. This recommendation retains an operational airfield in the northeast that can be used to support the homeland defense mission, as needed, and maintains strategic flexibility. The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DoD and Naval transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$147.2M. The net of all costs and savings to the Department during the implementation period is a cost of \$112.6M. Annual recurring savings to the Department after implementation are \$34.9M with a payback expected in four years. The net present value of the costs and savings to the Department over 20 years is a savings of \$238.8M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 4,266 jobs (2,420 direct jobs and 1,846 indirect jobs) over the 2006-2011 period in the Portland-South Portland-Biddeford ME Metropolitan Statistical Area, which is 1.3 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure

Relocation of the Navy Supply Corps School and Center for Service Support to Naval Station Newport removes the primary mission from the naval installation at Athens and removes or relocates the entirety of the Navy workforce at the naval installation at Athens, except for those personnel associated with base support functions. As a result, retention of the naval installation at Athens is no longer required.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$23.8M. The net of all costs and savings to the Department during the implementation period is a cost of \$13.6M. Annual recurring savings to the Department after implementation are \$3.5M with a payback expected in 7 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$21.8M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 831 jobs (513 direct jobs and 318 indirect jobs) over the 2006-2011 period in the Athens-Clark County, GA, Metropolitan Statistical Area, which is 0.9 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Station Newport, RI, is in Serious Non-attainment for Ozone (1-Hour), however, an Air Conformity Determination will not be required. There are potential impacts for cultural, archeological, or tribal resources; and water resources. No impacts are anticipated for dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; waste management; or wetlands. This recommendation will impact environmental costs at the installations involved, which reported \$0.03M in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Recommendation for Closure Naval Support Activity New Orleans, LA

Recommendation: Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy

Recruiting Command at Naval Support Activity Mid-South, Millington, TN. Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL. Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, to Naval Air Station Joint Reserve Base New Orleans, LA. Relocate 8th Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

Justification: The collocation of the Navy Reserve Personnel Command, the Enlisted Placement Management Center, and Naval Reserve Recruiting Command at Naval Support Activity Mid-South, Millington creates a Navy Human Resources Center of Excellence, improves personnel life-cycle management, and furthers active and reserve component total force integration and effectiveness. This recommendation consolidates Reserve personnel and recruiting headquarters with like active component functions in a single location and eliminates stand-alone headquarters. In addition, activities of the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center are currently located at Naval Support Activity Mid-South.

The relocation of the Navy Reserve Command comprised of Navy Reserve Forces Command, Navy Reserve Forces, and Naval Reserve Air Forces, to Naval Support Activity Norfolk, VA will enhance internal active and reserve component interoperability. By locating the reserve headquarters elements on the same base with Fleet Forces Command, its active component headquarters, this recommendation will significantly increase interaction between the two components, produce a reduction in force size by eliminating duplicative staff, and allow for further decrease in staffing size for common support functions. The consolidation of the Navy Reserve Command installation management functions with other Navy Regional organizations is part of the Department of the Navy efforts to streamline regional management structure and to institute consistent business practices.

The relocation of Headquarters, Marine Forces Reserve and the Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve Base New Orleans maintains a central location for management of widely-dispersed Marine Corps Reserve elements and allows consolidation of Marine Reserve management functions. Marine Corps Reserve Support Command is currently the only geographically separated element of the Marine Forces Reserve. Consolidation with its Headquarters will significantly increase interaction and operational efficiency as well as eliminate duplicative staff. Location of this consolidated headquarters at a joint reserve base will enhance joint service interoperability concepts.

Relocation of 8th Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth moves this management organization within their geographic area of responsibility. It also

places them at a major transportation node with reduced average distance to managed recruiting stations.

Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves the entirety of the workforce except for those personnel associated with the base operations support function and a number of smaller tenant activities. As a result, retention of Naval Support Activity New Orleans is no longer required. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$164.6M. The net of all costs and savings to the Department during the implementation period is a cost of \$86.1M. Annual recurring savings to the Department after implementation are \$36.5M with a payback expected in three years. The net present value of the costs and savings to the Department over 20 years is a savings of \$276.4M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 2,096 jobs (1,192 direct jobs and 904 indirect jobs) over the 2006-2011 period in the New Orleans-Metairie-Kenner, LA Metropolitan Statistical Area, which is 0.3 percent of the economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Air Station Joint Reserve Base New Orleans, LA is in Attainment. There are potential impacts to waste management and wetlands. Naval Air Station Joint Reserve Base Fort Worth, TX is in Serious Non-attainment for Ozone (1-Hour) and in Moderate Non-attainment for Ozone (8-Hour), however, no Air Conformity Determination will be required. No impacts are anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species; or water resources. Naval Support Activity Mid-South Millington, TN, Naval Station San Diego, CA, Naval Submarine Base Bangor, WA, Naval Station Great Lakes, IL and Naval Support Activity Norfolk, VA report that there are no impacts anticipated for air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$0.3M in costs for waste management and environmental compliance. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs

of environmental restoration, waste management or environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Recommendation for Realignment Naval Air Station Brunswick, ME

Recommendation: Realign Naval Air Station Brunswick, ME to a Naval Air Facility and relocate its aircraft along with dedicated personnel, equipment and support to Naval Air Station Jacksonville, FL. Consolidate Aviation Intermediate Maintenance with Fleet Readiness Center Southeast Jacksonville, FL.

Justification: The realignment of Naval Air Station Brunswick will reduce operating costs while single siting the East Coast Maritime Patrol community at Naval Air Station Jacksonville. This recommendation retains an operational airfield in the northeast that can be used to support the homeland defense mission, as needed, and maintains strategic flexibility. The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DoD and Naval transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$147.2M. The net of all costs and savings to the Department during the implementation period is a cost of \$112.6M. Annual recurring savings to the Department after implementation are \$34.9M with a payback expected in four years. The net present value of the costs and savings to the Department over 20 years is a savings of \$238.8M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 4,266 jobs (2,420 direct jobs and 1,846 indirect jobs) over the 2006-2011 period in the Portland-South Portland-Biddeford ME Metropolitan Statistical Area, which is 1.3 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Naval Air Station Jacksonville, FL, is in Maintenance for Ozone (1-Hour) and no Air Conformity Determination is required. This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; or water resources; or wetlands. This recommendation indicates

NO, LA RH -> Commissioner Cofe

QUESTION FOR THE NAVY

SINCE NEW ORLEANS HAS LOWER CONTRACTOR COSTS THAN MILLINGTON AND NORFOLK, AND SINCE USA NEW ORLEANS HAS SUBSTANTIALLY HIGHER MILITARY VALUE THAN MILLINGTON AND NORFOLK, AND SINCE THE NEW ORLEANS FEDERAL CITY PROJECT WOULD SAVE MUCH MORE MONEY THAN THE DOD BRAC PROPOSAL AND WOULD RETURN VALUABLE EAST BANK PROPERTY TO THE CITY OF NEW ORLEANS, ^{HOW} DOES THE NAVY ~~BECAUSE~~ ^{JUSTIFY} ~~A~~ ~~THE~~ DOD RECOMMENDATION AS THE BEST ALTERNATIVE?
~~AND~~ ~~THE~~ ~~NAVY~~ ~~IS~~ ~~NOT~~ ~~THE~~ ~~BEST~~ ~~ALTERNATIVE~~ ~~?~~



DCN: 12012

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

July 25, 2005
JNB #3

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Bilbray
The Honorable Philip E. Coyle, III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Hansen
General James T. Hill, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Ellen Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

Mr. Bob Meyer
Director
BRAC Clearinghouse
1401 Oak St.
Rosslyn VA 22209

Dear Mr. Meyer:

I respectfully request a written response from the Department of Defense concerning the enclosed document:

X *Base Closure & Realignment Commission question*

DoN-15: Close Naval Support Activity (NSA) New Orleans, LA.

DoN-19: Relocate the Marine Corps Reserve Support Command Element of Mobilization Command

1. Since New Orleans has lower contractor costs than Millington and Norfolk, and NSA New Orleans has substantially higher military value than Millington and Norfolk, and the New Orleans Federal City Project would save much more money than the DOD BRAC proposal and would return valuable property to the city of New Orleans; how does the Navy justify the DOD recommendation as the best alternative?

2. DoN-19 COBRA states a MILCON of \$16.4M to relocate to NAS New Orleans. DoN-15 COBRA states a MILCON of \$89.8M to relocate HQ Marine Forces Reserves and other tenants to NAS New Orleans. Question:

- Is the \$16.4M MILCON in DoN-19 separate from DoN-15 MILCON and is it an additional MILCON cost to relocate at NAS New Orleans?*
- What is the total MILCON costs attributed to the Marine Corps in DoN-15 to relocate at NAS New Orleans?*

I would appreciate your response by July 28, 2005. Please provide a control number for this request and do not hesitate to contact me if I can provide further information concerning this request.

Yours sincerely,

**Frank Cirillo
Director
Review & Analysis**



DCN: 12012

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

July 25, 2005
JNB # 4

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Bilbray
The Honorable Philip E. Coyle, III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Hansen
General James T. Hill, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Eilan Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

Mr. Bob Meyer
Director
BRAC Clearinghouse
1401 Oak St.
Rosslyn VA 22209

Dear Mr. Meyer:

I respectfully request a written response from the Department of Defense concerning the enclosed document:

X Base Closure & Realignment Commission question

DoN-15: Close Naval Support Activity (NSA) New Orleans, LA.

DoN-19: Relocate the Marine Corps Reserve Support Command Element of Mobilization Command

Is the consolidation of Headquarters, Marine Forces Reserve and the Mobility Command Kansas City, MO at (a) Naval Support Activity New Orleans West Bank property and (b) the federal City Project an acceptable idea to embrace in meeting its mission or does it hinder the national defense?

I would appreciate your response by July 28, 2005. Please provide a control number for this request and do not hesitate to contact me if I can provide further information concerning this request.

Yours sincerely,

Frank Cirillo
Director
Review & Analysis



Barrett, Joe, CIV, WSO-BRAC

From: Sarkar, Rumu, CIV, WSO-BRAC
Sent: Tuesday, August 02, 2005 12:37 PM
To: Barrett, Joe, CIV, WSO-BRAC
Subject: FW: Guidance on Statutory Selection Criteria

FYI.

Rumu Sarkar
Associate General Counsel
2005 Defense Base Closure and Realignment Commission
2521 South Clark Street, Suite 600, Room 600-18
Arlington, VA 22202-3920
Tel: (703) 699-2973
Cell: (703) 901-7843
Fax: (703) 699-2735

From: Hague, David, CIV, WSO-BRAC
Sent: Tuesday, August 02, 2005 12:35 PM
To: Cirillo, Frank, CIV, WSO-BRAC
Cc: Cowhig, Dan, CIV, WSO-BRAC; Sarkar, Rumu, CIV, WSO-BRAC
Subject: FW: Guidance on Statutory Selection Criteria

Frank -- RE below. Rumu has prepared a good discussion of the various forms of data/information available to the Commission, which will be provided to you/R&A.

On the use of the selection criteria -- Commission recommendations will be based upon the commissioners' analysis of the issues and selection criteria. The selection criteria are broadly stated with the expectation that the commissioners will apply them in a manner consistent with their understanding of the legislative intent. Unlike in the past, the 2005 criteria are set forth in the statute. Also, more detail is provided. They nevertheless remain short on specificity. That is purposeful. In the General Comments section (1)(c) of the Federal Register notice that promulgated the 2005 final selection criteria, SECDEF states:

"Consistent with the development and application of the criteria used in all previous rounds, it is inappropriate to include any statutory constraints in the selection criteria because they are too varied and numerous and could preclude evaluation of all installations equally"

In 1991, SECDEF expressed the same view somewhat differently but to the same affect.

"The inherent mission diversity of the Military Departments and Defense Agencies makes it impossible for DoD to specify detailed criteria, or objective measures or factors that could be applied to all bases within a Military Department or Defense Agency."

So, it's up to the analysts and commissioners to apply their knowledge and experience in evaluating SECDEF's recommendations against the broadly-stated, non-specific selection criteria and the force-structure plan. The criteria are meant to enable, not constrain.

David

From: Sarkar, Rumu, CIV, WSO-BRAC
Sent: Tuesday, August 02, 2005 10:32 AM
To: Hague, David, CIV, WSO-BRAC
Cc: Barrett, Joe, CIV, WSO-BRAC
Subject: Guidance on Statutory Selection Criteria

Good morning Sir: Joe Barrett has requested specific legal guidance on the meaning and application of each of the selection criteria contained in Section 2913 of the BRAC statute. I am not aware of any guidance that you or Dan may have issued, but wanted to bring this matter to your attention. (And, no, I am not necessarily volunteering for the job!)

Joe has also requested that guidance (along the lines of the memo I drafted giving the Commissioners guidance) on the

weight to be accorded different types of evidence received by the Commission. This will enable the R&A staff to determine how much credence to place on individual submissions in the monumental evidentiary record that has been compiled over the course of the past few months. As we discussed earlier, perhaps the same or shortened version of the memo that you are reviewing would suffice for this purpose.

Many thanks, Rumu

Rumu Sarkar
Associate General Counsel
2005 Defense Base Closure and Realignment Commission
2521 South Clark Street, Suite 600, Room 600-18
Arlington, VA 22202-3920
Tel: (703) 699-2973
Cell: (703) 901-7843
Fax: (703) 699-2735

potentially key to homeland defense/security efforts.

I am wondering why the government would want to give up existing govt property on coastlines when it may want/need it back later.

The NorthEast coast and Gulf coast seem to be particularly vulnerable as terrorist entry points.

Since the BRAC process began after 911, I fail to discern the logic of DOD unless they have plans to do something else (in conjunction with DHS, DOT, others) in terms of homeland defense/security that they are not talking about publicly.

Seems like "location -location-location" should be a factor supporting the GWOT and I am missing that connection. Not suggesting original missions of sites don't move or change, but seems like missions useful for GWOT and homeland defense should be on those coastal footprints.

Some other questions raised which you probably made note of as well:

- 1. Military value was 15 out of 343.*
- 2. The PPV base housing 50-yr lease buy-out: how much is that ticket and was it figured into the cost.*
- 3. What about the house/homes that are "state preservation or historical" properties?*
- 4. They claim Net Savings over-estimated and Economic Impact much under-estimated. Find out today*
- 5. Good points about quality of life at Algiers (receiving site) vs Federal City (new construction w/state funds). ✓*
- 6. New Federal City concept meets AT/FP standards and would be zero construction costs for feds. ✓*

My gut feeling is that DOD viewed this site as a no-brainer (old, lot of tenants, river runs through it, and congested traffic pattern) and thus Ok to sacrifice to save others.

Obviously, I am not convinced of that position.

Thanks again for your excellent work.

SUE E. TURNER

Brigadier General, USAF, NC (Retired)

Member, Base Realignment and Closure Commission (BRAC)

H: 210-497-3883

C: 210-410-5416

This message is confidential and is intended solely for the use of the individual or entity to whom it is addressed. It may also be privileged or otherwise protected by work product immunity or other legal rules. no dissemination of this email message is authorized without the prior approval of the sender.

*May
DOD
response
in 1 min. Sam Pk*

BASE VISIT REPORT

Naval Air Station/Joint Reserve Base New Orleans Gaining Activity June 16, 2005

LEAD COMMISSIONER:

- None

ACCOMPANYING COMMISSIONER:

- None

COMMISSION STAFF:

- Joe Barrett, Lead Senior Analyst
- Michael L. Delaney, Senior Analyst

LIST OF ATTENDEES:

- | | |
|-------------------------|---|
| • Capt A.J. Rizzo, | Base Commander |
| • CDR Brent Bateman | Base Executive Officer |
| • LCDR Paul Prokopovich | Base Administration Officer |
| • LCDR Nick Merry | Base Public Works Coordinator |
| • LtCol Craig Hunt | Marine Force Reserve Facilities Officer |
| • Mr. Tom Donovan | Navy Region South |
| • Maj. Howard Smith | Marine Force Reserve Facilities |
| • Lt. M. J. Lagarde | Base Public Works |
| • Maj. Robert Capelli | Marine Force Reserve BRAC Officer |

BASE'S PRESENT MISSION:

- Naval Air Station, Joint Reserve Base, New Orleans, Louisiana is located 20 minutes south of downtown New Orleans, and is home to VP-94, VFA-204, VR-54, Louisiana Air National Guard, U.S. Air Force Reserve, U.S. Coast Guard, and the U.S. Customs Service. When the base was redesignated in May 1994 to add "Joint Reserve Base," it broke the paradigm of Naval Air Station.
- NAS JRB New Orleans maintains a 24-hour operational capability to support launches and recoveries of U.S. Coast Guard Sea-Air Rescue, U.S. Customs Alert and 159th Fighter Group/Louisiana Air National Guard, North American Air Defense Command alert requirements.

- Part of the joint-service business since 1957, the base provides Navy, Air Force Reserve and Air National Guard units the training ground for an array of fighter aircraft. Staging "mini-wars" over the Gulf of Mexico, F-18, F-16 and F-15 pilots engage in some of the most hotly contested bayou brawls since the Battle of New Orleans in 1815. For Air Force units "anchored" at NAS JRB New Orleans, these mini-wars offer vital dissimilar fighter training that many organizations elsewhere receive sporadically. But it's an everyday happening for the Reserve's 926th Fighter Wing (F-16s) and the Louisiana ANG's 159th Fighter Group (F-15s). And it kept them sharp for recent deployments supporting Operation Deny Flight in Italy and Operation Provide Comfort in Turkey.

SECRETARY OF DEFENSE RECOMMENDATION:

- **DON-13** Close Naval Air Station Atlanta, GA. Relocate its aircraft and necessary personnel, equipment and support to Naval Air Station Joint Reserve Base New Orleans, LA; Naval Air Station Joint Reserve Base Fort Worth, TX; and Robins Air Force Base, Robins, GA. Relocate Reserve Intelligence Area 14 to Fort Gillem, Forest Park, GA. Relocate depot maintenance Aircraft Components, Aircraft Engines, Fabrication and Manufacturing, and Support Equipment in support of F/A-18, C-9 and C-12 aircraft to Fleet Readiness Center West Site Fort Worth at Naval Air Station Joint Reserve Base Fort Worth, TX. Relocate intermediate maintenance in support of E-2C aircraft to Fleet Readiness Center Mid-Atlantic Site New Orleans at Naval Air Station Joint Reserve Base New Orleans, LA. Consolidate the Naval Air Reserve Atlanta with Navy Marine Corps Reserve Center Atlanta located at Dobbins Air Reserve Base, Marietta, GA. Retain the Windy Hill Annex.
- **DON-15** Close the naval installation at Athens, GA. Relocate the Navy Supply Corps School and the Center for Service Support to Naval Station Newport, RI. Disestablish the Supply Corps Museum.
- **DON-19** Realign Naval Air Station Joint Reserve Base New Orleans, LA, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA; and transfer all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA.
- **USAF-22** Realign NAS New Orleans ARS, LA. Distribute the 926th Fighter Wing's A-10 aircraft to the 442d Fighter Wing (AFR), Whiteman Air Force Base, MO (nine aircraft), and the 917th Wing (AFR) at Barksdale Air Force Base, LA (six aircraft). The 442 wing HQ element realigns to Nellis Air Force Base, NV, and the wing Expeditionary Combat Support realigns to Buckley Air Force Base, CO.
- **USAF-41** : Realign Portland International Airport Air Guard Station, OR. Realign the 939th Air Refueling Wing (AFR) by distributing the wing's KC-135R aircraft to the 507th Air Refueling Wing (AFR), Tinker Air Force Base, OK (four aircraft); the 190th Air Refueling Wing (ANG), Forbes Field Air Guard Station, KS (three aircraft); and by reverting one aircraft to backup inventory. Operations and maintenance manpower for four aircraft from the 939th Air Refueling Wing is realigned with the aircraft to Tinker Air Force Base.

The 939th Air Refueling Wing's remaining manpower, to include expeditionary combat support, is realigned to Vandenberg Air Force Base, CA. Realign the 142d Fighter Wing (ANG) by distributing the wing's F-15 aircraft to the 177th Fighter Wing (ANG), Atlantic City, NJ (six aircraft) and the 159th Fighter Wing (ANG), New Orleans ARS, LA (nine aircraft). The 142d Fighter Wing's expeditionary combat support elements, along with the 244th and 272d Combat Communications Squadrons (ANG), will remain at Portland and Portland will continue to support a Homeland Defense alert commitment. The 304th Rescue Squadron (AFR) at Portland is realigned to McChord Air Force Base, WA, with no aircraft involved. The 214th Engineering Installation Squadron (ANG), a geographically separated unit at Jackson Barracks, LA, is relocated onto available facilities at New Orleans.

- **USAF-55** Realign Langley Air Force Base, VA; Tyndall Air Force Base, FL; and Jacksonville International Airport Air Guard Station, FL. Establish a Centralized Intermediate Repair Facility (CIRF) for F100 engines at Seymour Johnson Air Force Base, NC by realigning base-level F100 engine intermediate maintenance from Langley Air Force Base. Establish a CIRF for F100 engines at New Orleans Air Reserve Station, LA (Air National Guard unit) by realigning base-level F100 engine intermediate maintenance from Tyndall Air Force Base and Jacksonville Air Guard Station.
- **Ind-19** Realign Naval Air Station Joint Reserve Base New Orleans, LA, by disestablishing the Aircraft Intermediate Maintenance Department, establishing Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA; and transfer all intermediate maintenance workload and capacity to Fleet Readiness Center Mid Atlantic Site New Orleans, Naval Air Station Joint Reserve Base New Orleans, LA.

SECRETARY OF DEFENSE JUSTIFICATION:

- **DON-13** This recommendation reduces excess capacity while maintaining reserve forces in regions with favorable demographics. The aviation assets will be located closer to their theater of operations and/or will result in increased maintenance efficiencies and operational synergies. Relocating Reserve Intelligence Area 14 to Fort Gillem creates synergies with joint intelligence assets while maintaining the demographic base offered by the Atlanta area for this function. The Fleet Readiness Center portion of this recommendation realigns and merges depot and intermediate maintenance activities. It supports both DoD and Navy transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions.
- **DON-15** This recommendation closes a single-function installation and relocates its activities to a multi-functional installation with higher military value. Naval Station Newport has a significantly higher military value than Navy Supply Corps School and the capacity to support the Navy Supply Corps School training mission with existing infrastructure, making relocation of Navy Supply Corps School to Naval Station Newport desirable and cost efficient. Relocation of this function supports the Department of the Navy initiative to create a center for officer training at Naval Station Newport. Center for Service Support, which establishes curricula for other service support training, is relocated to Naval Station Newport with the Navy Supply Corps School to capitalize on existing resource and personnel

efficiencies. Relocation of the Navy Supply Corps School and Center for Service Support to Naval Station Newport removes the primary mission from the naval installation at Athens and removes or relocates the entirety of the Navy workforce at the naval installation at Athens, except for those personnel associated with base support functions. As a result, retention of the naval installation at Athens is no longer required.

- **DON-19** This recommendation realigns and merges depot and intermediate maintenance activities. It creates 6 Fleet Readiness Centers (FRCs), with 13 affiliated FRC Sites at satellite locations. FRC Mid-Atlantic will be located on NAS Oceana, VA, with affiliated FRC Sites at NAS Patuxent River, MD, NAS Norfolk, VA, and JRB New Orleans, LA. FRC East is located at Cherry Point, NC, with affiliated FRC Sites at MCAS Beaufort, SC, and MCAS New River, NC. The existing intermediate level activity associated with HMX-1 at MCB Quantico, VA, will also be affiliated with FRC East. FRC Southeast will be located on NAS Jacksonville, FL, and will have an affiliated FRC Site at NAS Mayport, FL. FRC West will be located on NAS Lemoore, CA, and will have FRC affiliated sites at NAS JRB Fort Worth, TX, and NAS Fallon, NV. FRC Southwest will be located on Naval Station Coronado, CA, and will have affiliated sites at MCAS Miramar, CA, MCAS Pendleton, CA, MCAS Yuma, AZ, and NAS Point Mugu, CA. FRC Northwest will be located on NAS Whidbey, WA, with no affiliated FRC Sites. This recommendation supports both DoD and Navy transformation goals by reducing the number of maintenance levels and streamlining the way maintenance is accomplished with associated significant cost reductions. It supports the Naval Aviation Enterprise's (NAE's) goal of transforming to fewer maintenance levels, i.e., from 3 to 2 levels; and it supports the NAE's strategy of positioning maintenance activities closer to fleet concentrations when doing so will result in enhanced effectiveness and efficiency, greater agility, and allows Naval Aviation to achieve the right readiness at the least cost. This transformation to FRCs produces significant reductions in the total cost of maintenance, repair and overhaul plus the associated Supply system PHS&T (Packaging, Handling, Storage and Transportation) as well as repairables inventory stocking levels as a result of reduced total repair turn-around times, reduced transportation, lower spares inventories, less manpower, and more highly utilized infrastructure. It requires integration and collaboration between Depot level Civil Service personnel and Military Intermediate level Sailors and Marines. At those FRCs involving Marine Corps MALS (Marine Aviation Logistics Squadrons), because the MALS remain deployable commands, they will affiliate with their FRC organizations, but will remain operationally distinct and severable in all respects. The FRC D-level functions within the MALS fall under the Commanding Officer of each MALS. The FRC Commander is the provider of embedded depot personnel, as well as D level technical and logistics support within the MALS. For all FRCs, there is a combined annual facility sustainment savings of \$1.1M; elimination of a total of 529,000 square feet of depot/intermediate maintenance production space and military construction cost avoidances of \$0.2M. This recommendation also includes a military construction cost of \$85.7M.
- **USAF-22** Both Whiteman (28) and Barksdale (33) bases have a higher military value for the A-10 operational mission than New Orleans (49). These realignments bring the units at Whiteman and Barksdale to optimal size. Additionally, the Barksdale A-10 unit provides close air support to the U.S. Army's Joint Readiness Training Center, one of the nation's

premier joint training opportunities. Finally, realigning these A-10s to reserve units helped keep the active/Air National Guard/Air Force Reserve force structure mix constant.

- **USAF-41** This recommendation realigns Portland's KC-135R tanker aircraft to Forbes Field and Tinker, installations with higher military value. Tinker (4) and Forbes (35) ranked higher than Portland (71) for the tanker mission, and both installations remain operationally effective due to their proximity to air refueling missions. This recommendation will robust the Reserve squadron size at Tinker and Air National Guard squadron size at Forbes, increasing these units' capability. An Air National Guard and Reserve KC-135 unit association will be established at Tinker to access Reserve experience and maximize regional Reserve participation in the aerial refueling mission. This recommendation will also ensure critical KC-135 backup aircraft inventory levels are preserved. This recommendation also realigns Portland's F-15 fighter aircraft to an installation of higher military value. Atlantic City (61) ranks higher than Portland (77) for the fighter mission, and realigning Portland's F-15 aircraft to Atlantic City helps create an optimum-sized fighter squadron (24 Primary Aircraft Assigned). While New Orleans (79) ranks slightly below Portland for the fighter mission, the Air Force used military judgment in realigning Portland's remaining F-15 aircraft to New Orleans. New Orleans has above average military value for reserve component bases, and realigning aircraft from Portland creates another optimum-sized fighter squadron at New Orleans. Although the ANG will continue to support an alert commitment at Portland, the Air Force determined it is also a priority to support North American Defense Command (NORAD) and United States Northern Command (USNORTHCOM) air sovereignty alert requirements at Atlantic City and New Orleans. Creating effective sized squadrons at these reserve component locations ensures the Air Force can maintain trained, experienced pilots and maintenance technicians, and is able to fulfill its Homeland Defense alert requirements. Portland's ECS remains in place to support the Air Expeditionary Force and to retain trained, experienced Airmen. By relocating the geographically separated Air National Guard squadron onto New Orleans, the Air Force best utilizes available facilities on the installation while reducing the cost to the government to lease facilities in the community.
- **USAF-55** This recommendation standardizes stateside and deployed intermediate-level maintenance concepts, and compliments other CIRF recommendations made by the Air Force. These CIRFs increase maintenance productivity and support to the warfighter by consolidating dispersed and random workflows, improving reliability-centered maintenance. Realigning F100 engine maintenance from Langley and establishing an eastern region CIRF at Seymour Johnson anticipates the installation as a maintenance workload center for F-15 engines. Seymour Johnson is projected to have up to 87 F-15 aircraft as compared to only 24 F-15 aircraft at Langley. Realigning F100 engine maintenance from Tyndall and Jacksonville into a CIRF at New Orleans (ANG unit) establishes a southeast region CIRF that will service F100 engines for up to 96 F-15 aircraft of active duty and Air National Guard aircraft, complimenting other Air Force recommendations that increase New Orleans and Jacksonville to an optimum 24 aircraft squadron size. The Air Force considered both New Orleans and Jacksonville for the southeast CIRF, but analysis indicated New Orleans would require less construction than Jacksonville due to existing maintenance facilities. A CIRF at New Orleans can also potentially capitalize on capacity and recruitment of experienced maintenance

technicians as a result of the recommended realignment of the New Orleans Reserve A-10 mission.

- **Ind-19** This recommendation realigns and merges depot and intermediate maintenance activities. It creates 6 Fleet Readiness Centers (FRCs), with 13 affiliated FRC Sites at satellite locations. FRC Mid-Atlantic will be located on NAS Oceana, VA, with affiliated FRC Sites at NAS Patuxent River, MD, NAS Norfolk, VA, and JRB New Orleans, LA

MAIN FACILITIES REVIEWED:

- Naval Air Station/Joint Reserve Base New Orleans

KEY ISSUES IDENTIFIED

- Explosive arch of present ordnance magazine prevents northward expansion.
- Plans to relocate ordnance magazine requires \$105M of Non-BRAC money to purchase land and moving costs to the southern runway line.
- The BRAC additions to NAS NOLA will increase traffic through residential neighborhoods.
- Need NavFac and CNI assistance in planning the MilCon projects
- Do not know State timeline for Peters Road extension which is south of the runway
- Plan to add RV park as money making facility.
- Casual conversion with present owner of land to be purchased, M. Hero, estimate figure of \$82M for land.

INSTALLATION CONCERNS RAISED

- Relocating Main Gate and widening rear gate to manage post BRAC traffic.
- Completing Post BRAC improvements-there is a potential MilCon delta.
- Encroachment to the runways north/south and adjacent

COMMUNITY CONCERNS RAISED:

- Non addressed.

REQUESTS FOR STAFF AS A RESULT OF VISIT:

- None

DCN: 12012

Barrett, Joe, CIV, WSO-BRAC

From: Hevron, Marshall (Landrieu) [Marshall_Hevron@landrieu.senate.gov]
Sent: Monday, June 20, 2005 3:57 PM
To: joe.barrett@wso.whs.mil
Subject: luncheon attendees

Brigadier General Susan Turner

Governor Kathleen Blanco

Secretary Michael Olivier (La Dept. of Economic Development)

Mayor Ray Nagin, City of New Orleans

Senator David Vitter

Major General David Mize USMC (ret.)- Chairman, Mayors Military Advisory Council

Councilwoman Jackie Clarkson- City of New Orleans

Representative Jim Tucker- La Stat Legislature

Representative Jeff Arnold- La Stat Legislature

Colonel Dell Dempsey USMC (ret.)- Louisiana Department of Economic Development

Mr. Don Hutchinson- Director of Economic Development, City of New Orleans

Mr. Mark Drennen- CEO, GNO INC (Chamber of Commerce type entity)

Ms. Brenda Clark- Sen Vitter's Office

Mr. Barney Arceneaux- Rep Melancon's Office

Mr. Marshall Hevron- Sen Landrieu's Office

Mr. Glenn Orgeron- Algiers Economic Development Foundation, Incoming President

Mr. Tyron Hubbard- Algiers Economic Development Foundation, Outgoing President

Mr. Joe Barrett

Mr. Michael Delaney

Mr. C.W. Ferlow

Marshall A. Hevron
Office of Senator Mary Landrieu
504-589-2427

6/20/2005

DCN: 12012

Barrett, Joe, CIV, WSO-BRAC

From: Dozier, Lafe CAPT [lafe.dozier@navy.mil]
Sent: Monday, June 20, 2005 4:33 PM
To: Barrett, Joe, CIV, WSO-BRAC
Cc: Donovan, Tom CIV (Navy Region South)
Subject: RE: NSA Briefing for Commissioner Turner on 17 June
Attachments: Dozier, Lafe CAPT.vcf

Mr. Barrett,

Per your requests the following information is provided:

The NSA Square Footage breakdown by east and west banks is as follows: Eastbank NSA is 1,410,172 sq. ft. and the Westbank NSA is 1,108,410 sq. ft.

The following is a list of attendees by category as listed below:

Attendees:

Local:

-Captain Lafe Dozier- Commanding Officer, Naval Support Activity, New Orleans, LA ✓

Orleans, LA

-Captain Anthony Rizzo- Commanding Officer, NAS JRB New Orleans ✓

-LCDR Steve Zimmerman- Public Works Officer, NSA

-LT Julie Zavodny- Admin Officer, NSA

-Mr. Roy Griggs- Public Affairs Officer, NSA

-Colonel Russell Dumas (briefer)- Marine Force Reserve (MARFORRES) ✓

-Captain Margaret Reed (briefer)- Enlisted Placement Management Center ✓

(EPMAC)

-CDR Elizabeth McAllister (briefer)- Navy Reserve Personnel Command

(CNRPC)

-Captain Jones (briefer)- Navy Reserve Recruiting Region (CNRRR)

-Colonel Carl Huenefeld (briefer)- 8th Marine District ✓

-Captain Kevin McCarthy (briefer)- Navy Reserve Force (CNRF) & Navy

Reserve Forces Command (CNRFC)

6/20/2005

DCN: 12012

-LCDR Raymond Hurd- CNRFC N5

-LCDR Nick Merry- PPWO, NSA

-CDR Don Bateman- CNRFC APAO

-Mr. David Mize (Maj Gen Ret)- Chairman for the Mayor's Military
Advisory Committee

-Ms. Jackie Brechtel Clarkson- City Councilwoman for the City of New
Orleans

-Mr. Glenn Orgeron- incoming President of the Algiers' Economic
Development Foundation

-Mr. Tyrone Hubbard- President of the Algiers' Economic Development
Foundation

-Mr. Matt Konigsmark- Mayor's representative

-Captain Dennis Benson- CNRF Staff Judge Advocate

Navy Region South:

-RADM George Mayer- Commander, Navy Region South (NRS) ✓

-LCDR George Riels- NRS Flag Officer Aide

-Mr. Ron Martinez- NRS Business Manager

-Mr. Tom Donovan- NRS Business Office

-Mr. Jim Gallagher- NRS Business Office

-Ms. Kelly Cripps- NRS Protocol Officer

State:

-Mr. Jim Tucker- State Representative

-Mr. Jeff Arnold- State Representative

-Mr. Michael Olivier- Governor's Commissioner of Economic Development

Federal:

-U.S. Senator David Vitter

-BRAC Commissioner Sue E. Turner (BGEN USAF Retired)

6/20/2005

DCN: 12012

- Mr. Joe Barrett- BRAC Commission Staff Senior Analyst
- Mr. Michael Delaney- BRAC Commission Staff Analyst
- Mr. Clarenton Furlow- BRAC Commission Staff Analyst
- Mr. Barney Arceneaux- Congressman Charles Melancon's office
- Mr. Marshall Hevron- U.S. Senator Mary Landrieu's Military Liaison
- Ms. Brenda Clark- U.S. Senator David Vitter's staff

V/R,

Captain Lafe Dozier
Commanding Officer
Naval Support Activity New Orleans
(504) 678-2104
lafe.dozier@navy.mil

-----Original Message-----

From: Barrett, Joe, CIV, WSO-BRAC [mailto:joe.barrett@wso.whs.mil]
Sent: Monday, June 20, 2005 14:02
To: Dozier, Lafe CAPT
Subject: NSA Briefing for Commissioner Turner on 17 June

CAPT Dozier,

Could you please add to the list of items requested a list of attendees at the NSA brief for the Commissioner.

V/R

Joe

1030 Briefing Attendees - Community

2)

31 Barney Arceneaux - Cong Melancon's office

31 Glenn Orgeron - Incoming First Africa's Economic Development Foundation

32 Tyrone Hubbard - President " " "

33 Jackie Clarkson - City Council

34 Jim Tucker - State Rep

35 ~~Jeff Arnold - " "~~

~~36 Sen David ~~Vitter~~ Vitter *~~

~~37 Sen Mike Oliver - State Director of Economic Development~~

~~38 Marshall Heuron - Sen Landrigo staff~~

39 Brenda Clark - Sen Vitter staff

40 Matt Konigsmark - Mayor's rep

~~41 David Mize - Mayor's rep in military service~~

42

43

Lunch - plus

44 Gouverneur Blanco

45 Mayor Nagin

46 State Sen Heitmeir

47

48

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51

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54

55

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Pensacola Contacts

NAS Pen. CDR Bo Stewart **850-452-2715**

Rep Miller (R-1st)
Charles Elliott **202-225-3414**

Vice Adm (ret) Jack Fetterman
Chamber of Commerce **850-453-2389**
850-449-3057(c)
Wayne Nelms **Governor's Of** **850-528-6080(c)**
850-414-1726

New Orleans, LA

Navy Region Ron Martinez **361-533-6789**
NSA N/O CAPT Dozier **504-678-9403**
504-628-4336 (c)

Senator Mary Landrieu (D) **589-2428**
Marshall Hevron Staff **504-222-1494** **296-5291(c)**

Rep. William Jefferson **505-589-2274**
Ms Stephanie Butler Staff

Senator Vitter (R)
Gen Mize (Retired) – Def. Cord. **504-304-2460** **504-701-8844**
504-304-2461 FAX **897-5363 (H)**

Naval Air Station New Orleans
Paul Widish **504-678-4594**
CAPT Riizzo
Paul.widish@navy.mil **504-628-2833 (C)**

BRAC:

Justin **318-572-8784(C)**
CW **703-699-2946** **301-904-3487(C)**
Brian **703-699-2945** **703-861-1159(C)**
202-641-6406(C)
Kristen **704-699-2978**

DCN: 12012

Barrett, Joe, CIV, WSO-BRAC

*NSA New Orleans
2300 General Meyer
New Orleans, LA 70142*

From: Sue E. Turner [BGTurner@satx.rr.com]
Sent: Sunday, June 19, 2005 9:01 AM
To: joe.barrett@wso.whs.mil
Cc: Bob Cook; Charles Battaglia, Ex Dir
Subject: New Orleans

Morning, Joe:

Thanks very much for your support in New Orleans. Please extend my thanks to your two compadres as well.

I thought the visit was very instructive.

My biggest and only real question has to do with why the process failed to factor in the Federal City concept if, in fact, they knew about it.

Ignoring that opportunity seems wasteful and raises questions in my mind especially in regard to the GWOT, DHS, etc efforts. It is bothering me a lot.

In fact, it has me wondering why DOD seems to be anxious to divest itself of any coastal sites that are potentially key to homeland defense/security efforts.

I am wondering why the government would want to give up existing govt property on coastlines when it may want/need it back later.

The NorthEast coast and Gulf coast seem to be particularly vulnerable as terrorist entry points.

Since the BRAC process began after 911, I fail to discern the logic of DOD unless they have plans to do something else (in conjunction with DHS, DOT, others) in terms of homeland defense/security that they are not talking about publicly.

Seems like "location -location-location" should be a factor supporting the GWOT and I am missing that connection. Not suggesting original missions of sites don't move or change, but seems like missions useful for GWOT and homeland defense should be on those coastal footprints.

Some other questions raised which you probably made note of as well:

1. Military value was 15 out of 343.
2. The PPV base housing 50-yr lease buy-out: how much is that ticket and was it figured into the cost.
3. What about the house/homes that are "state preservation or historical" properties?
4. They claim Net Savings over-estimated and Economic Impact much under-estimated.
5. Good points about quality of life at Algiers (receiving site) vs Federal City (new construction w/state funds).
6. New Federal City concept meets AT/FP standards and would be zero construction costs for feds.

My gut feeling is that DOD viewed this site as a no-brainer (old, lot of tenants, river runs through it, and congested traffic pattern) and thus Ok to sacrifice to save others.

Obviously, I am not convinced of that position.

Thanks again for your excellent work.

SUE E. TURNER
Brigadier General, USAF, NC (Retired)
Member, Base Realignment and Closure Commission (BRAC)
H: 210-497-3883
C: 210-410-5416

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BASE VISIT REPORT

Naval Support Activity, New Orleans, LA

June 17, 2005

LEAD COMMISSIONER:

- Brigadier General Susan E. Turner, Ret

ACCOMPANYING COMMISSIONER:

- None

COMMISSION STAFF:

- Joe Barrett, Lead Senior Analyst
- Michael L. Delaney, Senior Analyst
- C.W. Furlow, Senior Analyst

LIST OF ATTENDEES:

- Captain Lafe Dozier- Commanding Officer, Naval Support Activity (NSA), New Orleans, LA
- Captain Anthony Rizzo- Commanding Officer, Naval Air Station/JRB New Orleans
- LCDR Steve Zimmerman- Public Works Officer, NSA
- LT Julie Zavodny- Admin Officer, NSA
- Mr. Roy Griggs- Public Affairs Officer, NSA
- Colonel Russell Dumas (briefer)- Marine Force Reserve (MARFORRES)
- Captain Margaret Reed (briefer)- Enlisted Placement Management Cent (EPMAC)
- CDR Elizabeth McAllister (briefer)- Navy Reserve Personnel Command (CNRPC)
- Captain Jones (briefer)- Navy Reserve Recruiting Region (CNRRR)
- Colonel Carl Huenefeld (briefer)- 8th Marine District
- Captain Kevin McCarthy (briefer)- Navy Reserve Force (CNRF) & Navy Reserve Forces Command (CNRFC)
- LCDR Raymond Hurd- CNRFC N5
- LCDR Nick Merry- PPWO, NSA
- CDR Don Bateman- CNRFC APAO
- Captain Dennis Benson- CNRF Staff Judge Advocate

Navy Region South:

- RADM George Mayer- Commander, Navy Region South (NRS)

Base New Orleans maintains a central location for management of widely-dispersed Marine Corps Reserve elements and allows consolidation of Marine Reserve management functions. Marine Corps Reserve Support Command is currently the only geographically separated element of the Marine Forces Reserve. Consolidation with its Headquarters will significantly increase interaction and operational efficiency as well as eliminate duplicative staff. Location of this consolidated headquarters at a joint reserve base will enhance joint service interoperability concepts.

- Relocation of 8th Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth moves this management organization within their geographic area of responsibility. It also places them at a major transportation node with reduced average distance to managed recruiting stations.
- Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves the entirety of the workforce except for those personnel associated with the base operations support function and a number of smaller tenant activities. As a result, retention of Naval Support Activity New Orleans is no longer required. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

MAIN FACILITIES REVIEWED:

- Windshield tour of the entire Naval Support Activity base on the East and West banks of the Mississippi river. Buildings and facilities identified:
 - Historical plantation house/homes located on the west bank
 - Navy lodge, Enlisted Barracks and Navy/Marine Corps Band facilities renovated
 - Partials of land given back to the community
 - Officer and enlisted housing
 - Tenant facilities to be vacated based on BRAC recommendations on the west and east banks
 - Fleet landings to transport military and government employees to and from the east and west banks

KEY ISSUES IDENTIFIED

- NSA has a high Military Value, 15 out of 343, why is the base closing
- The CBORA savings are overstated and not realized until 2010
- There is no affect on the Marines' mission capabilities and operational readiness if they do not relocate from NSA New Orleans to NAS New Orleans
- NAS New Orleans has insufficient housing and transit lodging to accommodate the new tenants
- Public/private base housing buy-out figures are not included in the COBRA data

- LCDR George Riels- NRS Flag Officer Aide
- Mr. Ron Martinez- NRS Business Manager
- Mr. Tom Donovan- NRS Business Office
- Mr. Jim Gallagher- NRS Business Office
- Ms. Kelly Cripps- NRS Protocol Officer

State:

- Governor Kathleen Blanco
- Mr. Jim Tucker- State Representative
- Mr. Jeff Arnold- State Representative
- Mr. Michael Olivier- Governor's Commissioner of Economic Development

Federal:

- U.S. Senator David Vitter
- Mr. Barney Arceneaux- Congressman Charles Melancon's office
- Mr. Marshall Hevron- U.S. Senator Mary Landrieu's Military Liaison
- Ms. Brenda Clark- U.S. Senator David Vitter's staff

Local:

- Mayor Ray Nagin, City of New Orleans
- Councilwoman Jackie Clarkson- City of New Orleans
- Colonel Dell Dempsey USMC (ret.)- Louisiana Department of Economic Development
- Mr. Don Hutchinson- Director of Economic Development, City of New Orleans
- Mr. Mark Drennen- CEO, GNO INC (Chamber of Commerce type entity)
- Mr. David Mize (Maj Gen Ret)- Chairman for the Mayor's Military Advisory Committee
- Ms. Jackie Brechtel Clarkson- City Councilwoman for the City of New Orleans
- Mr. Glenn Orgeron- incoming President of the Algiers' Economic Development Foundation
- Mr. Tyrone Hubbard- President of the Algiers' Economic Development Foundation
- Mr. Matt Konigsmark- Mayor's representative

BASE'S PRESENT MISSION:

- The mission of the Naval Support Activity is to provide quality support to authorized commands, activities and personnel

SECRETARY OF DEFENSE RECOMMENDATION:

- (DoN-15) Close Naval Support Activity New Orleans, LA. Relocate the Navy Reserve Personnel Command and the Enlisted Placement and Management Center to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy Personnel Command at Naval Support Activity Mid-South, Millington, TN.

- Relocate the Naval Reserve Recruiting Command to Naval Support Activity Mid-South, Millington, TN and consolidate with the Navy and Recruiting Command at Naval Support Activity Mid-South, Millington, TN.
- Relocate the Navy Reserve Command to Naval Support Activity Norfolk, VA, except for the installation management function, which consolidates with Navy Region Southwest, Naval Station San Diego, CA, Navy Region Northwest, Submarine Base Bangor, WA, and Navy Region Midwest, Naval Station Great Lakes, IL.
- Relocate Headquarters, Marine Forces Reserve to Naval Air Station Joint Reserve Base New Orleans, LA, and consolidate with Marine Corps Reserve Support Command element of Mobilization Command, which is relocating from Marine Corps Support Activity, Kansas City, MO. Relocate Naval Air Systems Command Support Equipment Facility New Orleans, LA, Navy Recruiting District New Orleans, LA, and the Navy Reserve Center New Orleans, LA, to Naval Air Station Joint Reserve Base New Orleans, LA.
- Relocate ^{the} Marine Corps District to Naval Air Station Joint Reserve Base Fort Worth, TX. Consolidate Naval Support Activity New Orleans, LA installation management function with Naval Air Station Joint Reserve Base New Orleans, LA.

SECRETARY OF DEFENSE JUSTIFICATION:

- . The collocation of the Navy Reserve Personnel Command, the Enlisted Placement Management Center, and Naval Reserve Recruiting Command at Naval Support Activity Mid-South, Millington creates a Navy Human Resources Center of Excellence, improves personnel life-cycle management, and furthers active and reserve component total force integration and effectiveness. This recommendation consolidates Reserve personnel and recruiting headquarters with like active component functions in a single location and eliminates stand-alone headquarters. In addition, activities of the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center are currently located at Naval Support Activity Mid-South.
- The relocation of the Navy Reserve Command comprised of Navy Reserve Forces Command, Navy Reserve Forces, and Naval Reserve Air Forces, to Naval Support Activity Norfolk, VA will enhance internal active and reserve component interoperability. By locating the reserve headquarters elements on the same base with Fleet Forces Command, its active component headquarters, this recommendation will significantly increase interaction between the two components, produce a reduction in force size by eliminating duplicative staff, and allow for further decrease in staffing size for common support functions. The consolidation of the Navy Reserve Command installation management functions with other Navy Regional organizations is part of the Department of the Navy efforts to streamline regional management structure and to institute consistent business practices.
- The relocation of Headquarters, Marine Forces Reserve and the Marine Corps Reserve Support Command element of Mobilization Command to Naval Air Station Joint Reserve

- The process did not factor in the New Federal City concept of zero construction costs in the COBRA data since the state and city would fund the construction and lease back at low rates
- The New Federal City concept, which has been in a two year plus development with the Navy, for the NSA offers DoD and other federal agencies an opportunity to save millions in construction and operational costs
- COBRA data not available for the multitude of small commands at NSA relocating to NAS New Orleans

INSTALLATION CONCERNS RAISED

- Marines Force Reserves concerns are:
 - Loss of infrastructure support – Medical, Dental & Transient Housing
 - Civilian recruiting for the Marine Mobility Command
 - Potential need for phased Mobility Command move
- MilCon for NAS/JRB NOLA facilities may be reduced by the 2010 relocation *check*
- NAS/JRB NOLA housing shortage for officer and enlisted personnel *check*
- Loss of employment for NSA NO employees and community impacts

COMMUNITY CONCERNS RAISED:

- Community support for the military dates back decades
- If NSA NOLA closes the business^{es} surrounding the base will be hit the hardest
- Unable to understand why DoD failed to consider in the COBRA calculations the Federal City Plan that both side worked jointly to develop a working model
- Vocal and substantial local support to keep one tenant on base to support Federal_City concept.

REQUESTS FOR STAFF AS A RESULT OF VISIT:

Request visit to analysts in Washington to review COBRA data, when available.

07 444 3480

LCDR PAUL PROKOPOVICH
(504) 678-9900
paul.prokopovich@navy.mil
Assistant BRAC Coordinator, NAS JRB New Orleans

LCDR NICK MERRY
(504) 678-2500
nicholas.merry@navy.mil
Public Works Officer, New Orleans

TOM DONOVAN
(361) 961-1311
tom.donovan@navy.mil
Navy Region South

MAJ HOWARD SMITH
(504) 678-5749
howard.p.smith@usmc.mil
Marine Forces Reserve Facilities

MICHAEL DELANEY
(703) 699-2950
michael.delaney@wso.whs.mil
BRAC Committee

JOE N. BARRETT
(703) 699-2943
joe.barrett@wso.whs.mil
BRAC Committee

LT MICHAEL J. LAGARDE
(504) 678-9981
michael.lagarde@navy.mil
NAS JRB Public Works Site Manager

CDR BRENT W. BATEMAN
(504) 678-9885
brent.bateman@navy.mil
Executive Officer, NAS JRB New Orleans

LTCOL CRAIG HUNT
(504) 678-6818
craig.s.hunt@usmc.mil
Facilities Officer Marine Forces Reserve

MAJ ROBERT CAPELLI
(504) 678-4379
robert.capelli@usmc.mil
Marine Forces Reserve BRAC Officer

CDR PAUL WIDISH
(504) 678-4954
paul.widish@navy.mil
Operations Officer, NAS JRB New Orleans

Appendix H Commission Staff

Senior Staff

Charles Battaglia
Executive Director

COL Marty Heigh, USAF¹
Military Assistant

Frank Cirillo, Jr.*
Director, Review and Analysis (R&A)

Kristen Baxter
Executive Secretary to the Commissioners

Diane Carnevale
Director, Administration and Operations

Bob Cook*
*Deputy Director, Review and Analysis
Team Leader – Interagency Issues Team*

Doug Fravel¹
Team Leader – Travel Office

Gen. David Hague
Legal -- General Counsel

Christine Hill
Director, Congressional Affairs

Andy Napoli
Editor in Chief

Marcy Reborchick
*Chief Librarian – Document Control
Manager*

Jim Schaefer
Director, Communications Team

Professional and Administrative Staff

Jim Aarnio³
Interagency Issues Team – FAA Analyst

Maj. Tim Abrell¹
Joint Issues Team – DoD Analyst

Magda Angulo
*Deputy Director, Administration and
Operations*

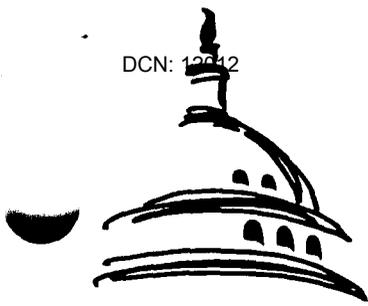
Mike Avenick²
Army Team -- GAO analyst

Joe N. Barrett¹
*Navy/Marine Corps Team -- DoD Senior
Analyst*

Heather Bence
*Travel Office -- Contractor Support
(ANSER Corp.)*

Art Beauchamp¹
Air Force Team – DoD Analyst

Liz Bieri¹
Army Team – DoD Analyst



CRS Report for Congress

Base Realignment and Closure (BRAC): Property Transfer and Disposal

Aaron M. Flynn
Legislative Attorney
American Law Division

Summary

The Defense Base Realignment and Closure Act of 1990 and the Federal Property and Administrative Services Act of 1949 provide the basic framework for the transfer and disposal of military installations closed during the base realignment and closure (BRAC) process. This report provides an overview of the various authorities available under the current law and describes the planning process for the redevelopment of BRAC properties. This report will be updated as events warrant.

Introduction

The nation's military installations have gone through several rounds of base realignments and closures (BRAC), the process by which excess military facilities are identified and, as necessary, transferred to other federal agencies or disposed of, placing ownership in non-federal entities. Since the enactment of the Defense Base Closure and Realignment Act of 1990, transfer or disposal of former military installations has been governed by relatively consistent legal requirements. On December 28, 2001, the most recent changes to the BRAC framework were signed into law (P.L. 107-107)¹, providing for a new round of base closures in 2005.

The current BRAC law is generally similar to the original statute and retains many of the transfer and disposal authorities that were available in previous rounds. However, significant amendments in 1999 and 2001 altered portions of the law's disposal authorities. This report will provide an overview of the transfer and disposal authorities available under the law for military installations that may be closed during the 2005 round

¹ National Defense Authorization Act For Fiscal Year 2002, Act of December 28, 2001, P.L. 107-107, 115 Stat 1012 (current version at 10 U.S.C. § 2687 note). For ease of reference, all citations to the 1990 Act are to the relevant sections of the act as it appears in the note following 10 U.S.C. § 2687.



respect to an installation closed under the BRAC process.¹⁰ Briefly, upon the conclusion of the federal screening process, LRAs are to conduct outreach efforts and design a comprehensive plan for reuse of BRAC property, culminating in a redevelopment plan.¹¹ The redevelopment plan is not binding upon DOD; indeed, DOD is ultimately responsible for preparing an environmental impact analysis under the National Environmental Policy Act (NEPA), in which it must examine all reasonable disposal alternatives, and make its own disposal decisions.¹² However, it is worth noting that DOD is statutorily obligated to give the LRA's redevelopment plan considerable weight in making its own disposal determinations. Specific requirements impacting the planning process and eventual disposal of property are discussed below.

Homeless Assistance. The Stewart B. McKinney Homeless Assistance Act¹³ allows "excess," "surplus," "unutilized," or "underutilized" federal property to be used as homeless shelters, and has been applicable to BRAC properties closed in prior rounds.¹⁴ A separate process is now provided for properties closed after October 25, 1994 (the date of enactment for Base Closure Community Development and Homeless Assistance Act of 1994).¹⁵ To comply with the older McKinney Act provisions, DOD was required to submit a description of its vacant base closure properties to the Department of Housing and Urban Development (HUD).¹⁶ HUD would then determine whether any of this property was "suitable for use to assist the homeless."¹⁷ The HUD determination would be published in the *Federal Register*, at which time qualified "representatives of the homeless" could apply for and receive the requested property.¹⁸

As stated, amendments to the Defense Base Closure and Realignment Act now displace the traditional McKinney Act implementation requirements. The Secretary of Defense is now directed to publish notice of the available property and to submit information on that property to HUD and any local redevelopment authority.¹⁹ All interested parties, including representatives of the homeless, are then to submit to the local redevelopment authority a notice of interest in the property.²⁰ Simultaneously, redevelopment authorities are to perform outreach efforts and provide assistance in evaluating property for various reuse purposes. After complying with these requirements and the statutorily imposed information collection time frames, the redevelopment

¹⁰ 32 C.F.R. § 176.5.

¹¹ 32 C.F.R. § 176.20.

¹² 42 U.S.C. § 4321 *et seq.*

¹³ 42 U.S.C. § 11411.

¹⁴ *Id.* § 11411(a).

¹⁵ P.L. 103-421, 108 Stat. 4346 (1994).

¹⁶ Defense Base Closure and Realignment Act, § 2905(b); 32 C.F.R. §175.6(b).

¹⁷ *Id.*

¹⁸ *See National Law Center on Homelessness and Poverty v. U.S. Dept. of Veterans Affairs*, 964 F.2d 1210, 1212 (D.C.Cir.1992).

¹⁹ Defense Base Closure and Realignment Act, § 2905(b).

²⁰ *Id.*

exigency makes an auction unacceptable; (4) public auction would adversely impact the national economy; (5) the character of the property makes public auction impractical; (6) public auction has failed to produce acceptable bids; (7) fair market value does not exceed \$15,000; (8) disposal is to a state, territory, or U.S. possession; or (9) negotiated sale is authorized by other law.³¹ It is also worth noting that even if one of these conditions is met, there is frequently an additional requirement that fair market value and other satisfactory terms can be obtained through negotiation.

Economic Development Conveyances (EDCs). In addition to FPASA authorities, the Defense Base Realignment and Closure Act has since its enactment provided for EDCs in one form or another. Under its EDC authority, DOD may dispose of BRAC property for less than fair market value.³² From 1994 until the 1999 and 2001 amendments to the Defense Base Closure and Realignment Act, the Secretary of Defense was authorized to “transfer real property and personal property located at a military installation to be closed ... to the redevelopment authority ... for consideration at or below the fair market value of the property transferred or without consideration.”³³ The reduced or no cost conveyance was authorized when it was determined to be necessary to support economic development and when DOD could show that other transfer authorities were insufficient.³⁴

The 1999 and 2001 amendments³⁵ significantly altered the requirements of the EDC. Under section 2905(b) of the Defense Base Closure and Realignment Act, the broad discretion of the Secretary of Defense to authorize reduced or no consideration economic development conveyances has been replaced by what is arguably a more restrictive scheme. The law now states: “the transfer of property of a military installation. . . may be without consideration” but only when the transferee agrees to specified terms.³⁶ These terms include a requirement that a transferee use the proceeds from certain future sales or leases of the acquired property to support economic redevelopment at the former installation.

Further, under the new legislation, while no consideration transfers remain a possibility as described above, the Secretary is also now required to “seek to obtain consideration in connection with any transfer . . . in an amount equal to the fair market

³¹ *Id.*

³² Additionally, a no consideration transfer was required when a closure was to take place in a rural area and would cause “a substantial adverse impact (as determined by the Secretary) on the economy of the communities in the vicinity of the installation and on the prospect for economic recovery” P.L. 103-160, § 2903, *amended by* P.L. 106-65). For a thorough discussion of the policy behind the EDC, see Randall S. Beach, *Swords to Plowshares: Recycling Cold War Installations*, 15 PROB. & PROP. 58 (2001).

³³ P.L. 103-160, § 2903 (1994).

³⁴ *Id.*

³⁵ Act of October 5, 1999, P.L. 106-65, 113 Stat 512; P.L. 107-107, § 3006. Bases closed under previous BRAC law but still owned by the Department of Defense may be included under the new statutory framework, and certain existing contracts may be modified to comply with the updated law.

³⁶ P.L. 106-65, § 2821, *amended by* P.L. 107-107.



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CAPTAIN LAFE A. DOZIER, USNR
Commanding Officer
Naval Support Activity, New Orleans,
Louisiana

Captain Lafe A. Dozier reported as Commanding Officer, Naval Support Activity New Orleans, Louisiana in April 2003. He is the son of Mr. and Mrs. Willie M. Dozier of Valley Station, Kentucky. He received his Bachelor of Arts degree from the University of Louisville and earned his commission by completing the Naval Reserve Officer Training Corps program in Louisville, Kentucky, May 1979.

He graduated from the Division Officer Course at the Surface Warfare Officer's School Detachment in Coronado, California and then reported for his initial tour onboard USS TURNER JOY (DD-951) where he served as Electrical/Auxiliaries Officer, Boiler Officer, Damage Control Officer, First Lieutenant, and Weapons Officer. His initial shore tour afforded him the opportunity to serve as an instructor in the areas of Engineering, Shipboard Management, and Combat Systems at the Surface Warfare Officer's School Command at the Naval Amphibious Base, Coronado, California from January 1983 to January 1986.



After completing the Department Head Course at the Surface Warfare Officer's School in Newport, Rhode Island, he served as the Combat Systems Officer for USS FIFE (DD-991), homeported in San Diego, California.

Following a year as a drilling Naval Reservist in Louisville, Kentucky, Captain Dozier was recalled to active duty in 1989 in the Training and Administration of the Reserves (TAR) Program. His orders were to serve as Combat Systems Officer on

USS HALSEY (CG-23), a new threat upgrade cruiser.

In September 1991, he received orders to serve as the Commanding Officer, Naval and Marine Corps Reserve Center, Tucson, Arizona. Next, it was back to sea as the Executive Officer on USS GEORGE PHILIP (FFG-12) from June 1993 to October 1994. This was followed by a tour on the Staff of Commander, Naval Surface Reserve Force where he assumed duties as the Total Quality Leadership Coordinator and Force Readiness Officer from November 1994 to July 1997. He completed another command tour assignment as the Commanding Officer of the Naval and Marine Corps Reserve Center, Mobile, Alabama from August 1997 to October 1998. He next served as the Officer in Charge of the Destroyer Squadron SIX Detachment in Pascagoula, Mississippi from October 1998 to April 2000. He moved to the staff of Commander, Naval Surface Group TWO as the Reserve Liaison Officer responsible for coordinating over 2100 Naval Reservists assigned to Group assets.

Captain Dozier returned to New Orleans where he was the Chief of Staff for the Commander, Naval Reserve Force prior to assuming duties as Commanding Officer, Naval Support Activity, New Orleans.

Captain Dozier's decorations and service medals include the Meritorious Service Medal, Naval Commendation Medal, National Defense Service Medal, Humanitarian Service Medal, and the Armed Forces Reserve Medal.



Commander J. Green, USNR
Executive Officer
Naval Support Activity, New Orleans,
Louisiana



CMDCM(SW) M. N. Davis, Jr., USN
Command Master Chief
Naval Support Activity, New Orleans
Louisiana

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NSA New Orleans Command Structure

All Numbers with a 678 Prefix are the same for DSN and Commercial (Area Code 504)

| Code | Department | Phone | Fax |
|------|--------------------------|---------------|----------|
| 00 | Commanding Officer | 678-2104 | 678-2596 |
| 01 | Executive Officer | 678-2104 | 678-2596 |
| 00C | Executive Coordinator | 678-2104 | 678-2596 |
| 011 | Chaplain | 678-2244/2568 | 678-2569 |
| 012 | Command Master Chief | 678-2300 | 678-2111 |
| 014 | Safety OSH Manager | 678-2201/2202 | 678-2758 |
| 014A | Fire Inspector | 678-2246 | |
| 015 | JAG | 678-2624 | 678-2435 |
| 017 | Command Career Counselor | 678-2105 | 678-2111 |
| 018 | Public Affairs | 678-2540 | 367-3894 |
| 020 | Management Analysis | 678-2369 | 678-9028 |

Departments

All Numbers with a 678 Prefix are the same for DSN and Commercial (Area Code 504)

| Code | Department | Phone | Fax |
|------|-------------------|----------|----------|
| N2 | Navy Exchange Det | 678-2702 | 367-4932 |

| | | | |
|-----|--------------------------------|----------|----------|
| N7 | Navy Band Director | 678-2790 | 678-2253 |
| N1 | Administrative Officer | 678-2107 | 678-2111 |
| N2 | Operations Officer | 678-2632 | 678-2633 |
| N3 | MWR Site Manager | 678-2269 | 678-2727 |
| N4 | Supply Officer | 678-2126 | 678-2663 |
| N41 | Food Services Officer | 678-2160 | |
| N42 | Supply Management Officer | 678-2214 | |
| N43 | Bachelor Quarters Officer | 678-2209 | 678-2318 |
| N5 | Public Works Officer | 678-2500 | 678-2198 |
| N5H | Housing Division | 678-2224 | 678-2403 |
| N6 | Information Systems Director | 678-2336 | 678-2110 |
| N7 | Security Officer | 678-2626 | 678-1381 |
| N8 | FFSC Director | 678-2647 | 678-9024 |
| N82 | TAMP Program Manager | 678-2241 | |
| N83 | Family Advocacy Representative | 678-2948 | 678-9024 |
| N9 | Comptroller | 678-2678 | 678-2323 |

All Numbers with a 678 Prefix are the same for DSN and Commercial (Area Code 504)

| | | | |
|-------------|----------|--------------|-----|
| Duty Office | 678-2655 | Medical/Fire | 911 |
|-------------|----------|--------------|-----|

| | | | |
|------------------------------|----------|-------------------------------------|----------|
| Sr. Watch Officer | 678-2626 | Emergency (Security - East Bank) | 678-1880 |
| Enlisted Watch Coord | 678-2343 | Emergency (Security - West Bank) | 678-2570 |
| Security Gate (East Bank) | 678-1880 | Security Gate (West Bank) | 678-2572 |

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underreporting the unique functions it performs and basic rounding errors in the math -- would move Cleveland to the top, supporters argued.

The latest discovery involves an unusual deal between the General Services Administration, the federal government's landlord, and the Defense Department. The DFAS center in Indianapolis, housed in a GSA facility, got a \$123 million renovation two years ago. Although the GSA owns the building, it didn't pay for the work, LaTourette discovered. Instead, the Defense Department footed the bill and got, in return, artificially low rent from the GSA: nearly half what the rate would have been.

The congressman's staff also found that the Pentagon had artificially inflated Cleveland's rental rate about 85 percent, much higher than the GSA had previously acknowledged to LaTourette.

The information "literally made my jaw drop," LaTourette wrote Principi in a letter dated July 19. "It is egregiously unfair that Cleveland DFAS is being penalized first by bogus data provided to the BRAC Commission and second by a sweetheart lease agreement," LaTourette wrote, "wherein the rental rates in Indianapolis are intentionally suppressed far below market rates."

Supporters of Cleveland DFAS say their arguments resonated with Principi and the eight other members of the independent commission.

"They saw things that had been ignored," Voinovich said.

LaTourette and others suggest that the process has been so ham-handed, it appears rigged. "Something smells," LaTourette said. "Somebody came up with the brainy idea that there were going to be three centers despite the facts."

This week's plot twist won't likely be the last, either.

Despite their recent encouragement, supporters of the Cleveland office vow to keep digging for information that could boost its standing.

"It's a new ball game, and we're out there trying," Voinovich said. "Nobody should relax one minute."

The independent base closure commission will unveil its final list of military facilities to close at the end of August. It goes to President Bush, who can pass it to Congress to approve or disapprove.

Louisiana Officials Go To The Mat For Military Bases **Disputing federal data, they tell panel: U.S. needs local facilities**

New Orleans Times-Picayune (New Orleans, LA)

Paul Purpura

July 23, 2005

Opting for an empirical appeal rather than an emotional plea, Louisiana's elected leaders urged a federal panel Friday to cast aside "flawed data" used by the Defense Department to recommend closure of New Orleans' Naval Support Activity and support the creation of a "federal city" in Algiers.

"It's much more than a concept," New Orleans Mayor Ray Nagin told three members of the Base Realignment and Closure Commission. "It's an implementation plan that's ready to be rolled out once you give us the word."

Before a crowd of more than 100 people, many of them wearing red, white and blue T-shirts emblazoned with "New Orleans Supports Our Military," Louisiana's delegation, led by U.S. Sen. Mary Landrieu, D-La., laid out its case, which included a plea from Slidell Mayor Ben Morris to keep the Defense Information Systems Agency center in his town.

After New Orleans' presentation, peppered with occasional applause and cheers from the audience, one commissioner, retired Army Gen. James Hill, asked Gov. Kathleen Blanco

whether she could assure that state financing could be in place within two years to create the federal city, which could cost as much as \$200 million.

"We believe we can certainly assure the money," Blanco told Hill.

Blanco, joined by other elected officials, reiterated the pledge in a news conference afterward, saying that Hill's question left them feeling that the federal city concept has a good shot at becoming reality.

"I feel very optimistic after the power-packed presentation," Blanco said.

Data takes a beating

Elected leaders hammered away at the Defense Department data, saying the federal agency and the Navy botched the numbers they used as the basis for the closure recommendation.

"It's rife with misinformation," Morris said of the BRAC report, which also includes a demographic look at St. Tammany Parish that he called "a figment of someone's imagination."

The Defense Department estimates \$276 million in savings over 20 years by closing the Naval Support Activity, a figure that is "grossly, grossly inflated," said U.S. Sen. David Vitter, R-La.

Based on the city's review of the data in recent weeks, the actual savings would be about \$20 million, said retired Marine Corps Maj. Gen. David Mize, who is leading the charge to save the base.

And while the Defense Department said about 1,200 military and civilian jobs would be lost to the city, Mize said the figure is more than 2,000, because the Navy did not include 863 contract jobs in its analysis.

"This would be a net loss that New Orleans would have a difficult time absorbing," Nagin said.

Additionally, Mize said, the Defense Department report does not include the cost of buying out a family housing management contract with a private firm in Algiers. The buyout could cost the Defense Department up to \$11 million, he said.

"This alone in our mind is reason enough to remove the base from the list," Vitter said.

'Out-BRAC-ed'

The Defense Department wants to close 33 major bases nationwide and shutter and shuffle hundreds of smaller installations in an effort to save money. New Orleans officials on Friday said the federal city plan is in line with that goal.

"We have produced a plan that has out-BRAC-ed the BRAC plan," Nagin said of the Defense Department proposal.

Local officials estimate a \$230 million savings to the Defense Department if the new campus is approved and could be opened by 2008, Mize said, adding that former senior military leaders based in New Orleans have supported leaving the aged Bywater facilities for new ones in Algiers.

"The military has pushed for this more than the community has," said Mize, who lived at Naval Support Activity in Algiers as commander of Marine Forces Reserve at the base from 1998 to 2001.

The plan calls for construction of a modern campus in Algiers that would house the Naval and Marine Corps Reserve headquarters, the 8th Coast Guard District headquarters, the Army Reserve's 377th Theater Support Command and a regional Homeland Security Department office, if New Orleans gets one. The Bywater portion of Naval Support Activity would close.

Blanco has pledged, and the Legislature has supported, as much as \$100 million in financing for the facility, with city money also being used.

After what he called an "excellent presentation" by Mize, Hill called the federal city concept "a very intriguing recommendation."

The presentation triggered standing applause. Lawrence Rout, who could lose his job as a human resource assistant with the Naval Reserve Personnel Center at Naval Support Activity in Bywater, was among them.

Under BRAC, the center would move to Millington, Tenn.

Rout, 57, a Vietnam War veteran, said he would retire rather than move, but he worried about his 90 or so civilian co-workers at the personnel center.

"It's going to hurt tremendously," he said. "If they can't sell the federal city deal, we're done. It don't bother me because I can retire. But there are a lot of professional people who would be hurt."

U.S. Rep. William Jefferson, D-New Orleans, said that although closing Naval Support Activity would damage the area's economy, the loss of military personnel who have helped in the community would also be hurtful. "We as a community are benefiting from their good works," Jefferson said.

North shore base

Morris urged the commission to keep the Defense Information Systems Agency center's 151 jobs in Slidell instead of moving them to Fort Meade in Maryland to be consolidated with similar centers. The mayor also suggested that the facility could be enlarged by moving about 40 high-tech jobs in Virginia to Slidell.

The city owns the 16-acre site on which the center sits and leases it to the military for \$1 a year, Morris said. Closing it and moving the jobs to new facilities in Maryland would cost the Defense Department \$64.4 million, he said.

"I think there should be little doubt of what should be done here," said Morris, who disputed

the Defense Department's claim that the center lacks adequate security.

He also told the commissioners that St. Tammany Parish has a large military population, attributed to the respected public school system and low family housing costs. "The impact of what you do with (Naval Support Activity) and DISA is going to be huge on St. Tammany," Morris said.

Sept. 8 deadline

Landrieu praised the state's presentation, saying it was not "an emotional plea" to keep the bases open, but rather was "well-crafted, very sophisticated, thoughtful."

The BRAC Commission also heard arguments from Mississippi and Florida officials who oppose closures and military downsizing in their states. Commissioners, who voted this week to add bases to the BRAC list, also can remove bases from the list.

The nine-member commission must submit its report to President Bush by Sept. 8, and he can accept or reject the list. If Bush approves it, Congress would have 45 legislative days to reject the list but cannot change it.

Hill told the Louisiana delegation that the commission will be independent in its work.

"We're no one's blank check or rubber stamp," Hill said.

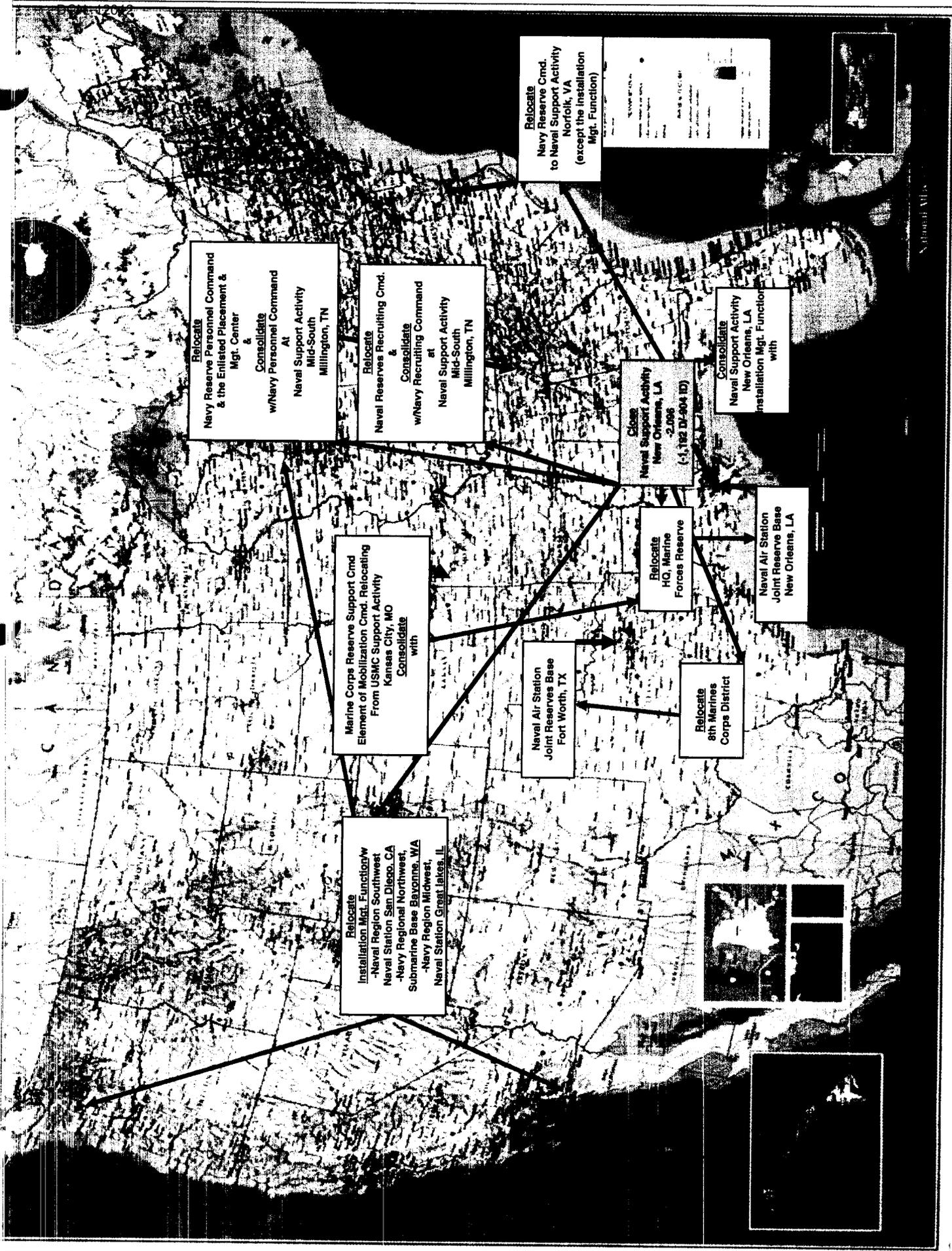
**State's Military Role In Limbo
Gov. Jeb Bush and U.S. Sen. Bill Nelson
spoke of Florida's ideal location while
pushing for added military jobs in the state.**

Miami Herald (Miami, FL)

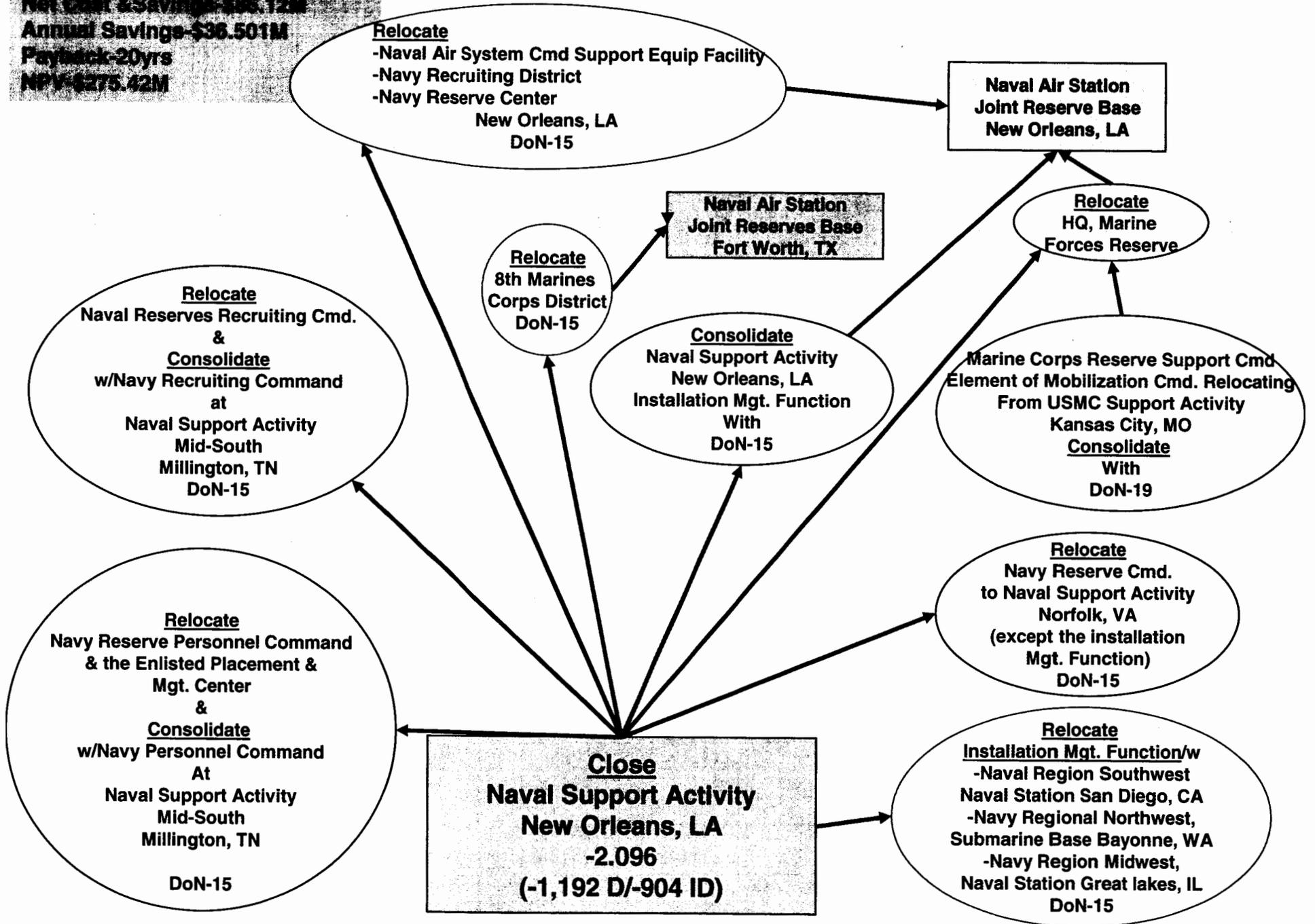
Cain Burdeau

July 23, 2005

NEW ORLEANS - Florida Gov. Jeb Bush on Friday told a commission looking at streamlining U.S. military bases to put more military resources into Florida, which he called "the most military friendly state in the country."



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- NCTAMS LANT Det New Orleans

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Naval Air Station, Joint Reserve Base, New Orleans, Louisiana is located 20 minutes south of downtown New Orleans, and is home to VP-94, VFA-204, VR-54, Louisiana Air National Guard, U.S. Air Force Reserve, U.S. Coast Guard, and the U.S. Customs Service. When the base was redesignated in May 1994 to add "Joint Reserve Base," it broke the paradigm of Naval Air Station.

NAS JRB New Orleans maintains a 24-hour operational capability to support launches and recoveries of U.S. Coast Guard Sea-Air Rescue, U.S. Customs Alert and 159th Fighter

Group/Louisiana Air National Guard, North American Air Defense Command alert requirements.

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Part of the joint-service business since 1957, the base provides Navy, Air Force Reserve and Air National Guard units the training ground for an array of fighter aircraft. Staging "mini-wars" over the Gulf of Mexico, F-18, F-16 and F-15 pilots engage in some of the most hotly contested bayou brawls since the Battle of New Orleans in 1815. For Air Force units "anchored" at NAS JRB New Orleans, these mini-wars offer vital dissimilar fighter training that many organizations elsewhere receive sporadically. But it's an everyday happening for the Reserve's 926th Fighter Wing (F-16s) and the Louisiana ANG's 159th Fighter Group (F-15s). And it kept them sharp for recent deployments supporting Operation Deny Flight in Italy and Operation Provide Comfort in Turkey.

As a claimancy Base Communications Office (BCO) which reports to Naval Computer and

Telecommunications Area Master Station Atlantic, NCTAMS LANT Det New Orleans is responsible for managing the BLII in the New Orleans area. As such, NCTAMS LANT Det New Orleans serves as the central management activity, operations and maintenance agent, and dedicated navy advocate for the BLII which includes managing inside and outside cable plants (fiber/copper); base telephone switch systems; base-wide and metropolitan area network switches such as ATM, routers, concentrators, and servers supporting the entire user population; implementing and managing the Defense Message System to include providing gateguard service to all DoD activities in the New Orleans LA, Gulfport MS, and Memphis TN areas and operating the Local Control Center (LCC), when installed; and provide for centralized telephone/network billing for all users.

Naval Aviation first came to New Orleans in July 1941, when the Naval Air Reserve Air Base, located on the shores of Lake Pontchartrain, was commissioned. Due to the Navy's need for Naval Aviators in the early part of World War II, the station was re-designated a Naval Air Station in November, 1942, and assumed the role of a primary training base for student aviators.

After the end of hostilities, the station again changed its primary mission. In 1946, the training of selected Naval Air Reservists became the chief task.

In the summer of 1948, the idea of a Joint Reserve Air Training Center was conceived and the plans laid for the present facility located near Belle Chasse, Louisiana. Congressman F. Edward Hebert was the dominating figure behind the construction of the new Naval Air Station, which began in 1955.

It was not until the fall of 1957 that the first contingent of naval personnel was assigned workstations at the new field. In December 1957, the American flag was raised and the station rapidly prepared for resumption of operations. The first aircraft flew from the runways January 6, 1958, by the Naval Air Reserve squadrons. The installation was dedicated in April 1958 to Alvin Andrew Callender, a native of New Orleans who lost his life in World War I while flying with the Royal Flying Corps. Since that time, the station has been known to the public as Alvin Callender Field.

There have been many changes in squadrons, types of aircraft and tactical missions, but the basic mission of the Naval Air Station, supporting Reserve aviation units, has remained unchanged.

This joint reserve facility is overseen by the Chief of the Navy Reserve. The primary Navy unit at the field is VFA-204, an F/A-18 unit of the Navy Reserve. Its other tenants include Air Force Reserve and Air National Guard fighter squadrons. This installation schedules Warning Area W-92 in the Gulf of Mexico. Other airspace is available nearby, generally in conjunction with interservice training opportunities.

NAS New Orleans continues to experience some minor air and ground encroachment pressures. Working relationships between the Air Station and the FAA terminal ATC facility are described as professional, but NAS New Orleans ATC managers did note some inefficiency in terminal airspace designation and delegation.

Coast Guard Air Station New Orleans

Located on Naval Air Station New Orleans, Coast Guard Air Station New Orleans is under the operational control of the Eighth Coast Guard District. The primary mission of the station is search and rescue coverage in the Gulf of Mexico, from Apalachicola, Florida, to the Texas-Louisiana border.

The Coast Guard Air Station was commissioned in July 1955 and was then located at the old Naval Air Station at Lake Ponchartrain. In December 1957, the Coast Guard Air Station moved with the Navy to Alvin Callender Field, and shared a hangar with the Navy and Marine Air Reserve. The present (as of December 1985) hangar facilities were opened in September 1968. A new addition, a building to house administration, medical, and operations departments was scheduled for completion in the summer of 1986.

Many milestones have been achieved at the station: On April 1, 1969, CG Air Station New Orleans was the first operational unit flying the Sikorsky HH-3F twin engine helicopter, which had the most sophisticated electronics package installed in a helicopter at that time. On March 24, 1980, rescue efforts resulted in the 1500th life saved by Air Station New Orleans personnel.

During August 1985, the station became the first CG air station to operate the Aerospatiale HH-65A Dolphin helicopter, becoming fully operational on September 11, 1985. The computerized navigation system of the HH-65A includes an auto-pilot function, thus freeing the pilot to spend more time searching. In the early 1980s, Coast Guard Air Station New Orleans was the busiest all-helicopter air station in the Coast Guard with over 500 SAR cases annually.

Air Station New Orleans area of responsibility extends from Apalachicola, Fla., to White Lake, La., 150 nautical miles offshore and inland to Memphis, Tenn. The air station's mission is search and rescue. In FY99, the unit's members saved 53 lives, assisted 134 others, and prevented the loss of \$1.2M worth of property. The unit also supports three Coast Guard marine safety offices in the region assisting with spill response and detection of illegal hazardous waste dumps. Air Station New Orleans utilizes five American Eurocopter HH-65A Dolphin helicopters. The twin turbine, 165-knot aircraft has an operational radius of 150 nautical miles with 20 minutes on-scene time.

The Naval Air Station, Joint Reserve Base, is located in Belle Chasse on the Westbank of the Mississippi River. Take I-10 to US-90 Business West and cross the Crescent City Connection Bridge to the Westbank Expressway. Exit at Lafayette Street. Make a left turn, cross over the traffic light. Keep straight on Belle Chasse Highway LA-23. Go through the tunnel, at the traffic light after the tunnel, either make a left turn to go in the back gate OR stay on Highway 23 about 7 miles to go in the main gate.

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DCN: 12012

Welcome to New Orleans Naval Support Activity



Installation Info: Zip Code: 70142, Area Code: 504, DSN: 678

In 1814, Gen. Andrew Jackson won the Battle of New Orleans without any help from the Navy. But today, the New Orleans Naval Support Activity meets the needs of military men and women, both in and behind the battle. Home to nearly 3,900 active-duty and 2,700 civilian personnel, the facility spreads over both banks of the Mississippi River. The base is home to Commander, Naval Reserve Force; Commander, Naval Air Reserve Force; Commander, Naval Surface Reserve Force; Marine Forces Reserve; the 4th Marine Aircraft Wing; and the 4th Marine Division. Established in the early 1900s but inactive for long periods, the facility was reborn in 1939. Between 1944 and 1966, the base progressed from a U.S. Naval Station to the Headquarters, Support Activity, New Orleans. In 1966, the Army, which owned the property on the river's east bank, transferred ownership to the Navy, thus establishing the New Orleans Naval Support Activity command.

Base housing is limited to 300 units. Other amenities include a 22-unit Navy Lodge, Family Service Center, childcare center for 42, a medium-size commissary and exchange and a health clinic. Recreational activities include arts and crafts, auto hobby center, and a library.

About 1.3 million people live in the New Orleans metropolitan area. The city's rich history began with the first French settlement in 1718, continued with the 29-day Battle that Gen. Jackson led in 1814 and includes Civil War engagements. Noted for its unique cuisine and the annual Mardi Gras festival, New Orleans also fields professional and college football teams. Shoppers enjoy the antique galleries on Royal Street, the clothing stores and bakeries on Chartres Street, restaurants in the French Quarter and the nightlife of Bourbon Street. In the Garden District are found magnificent mansions and lush gardens that document the past of the Crescent City.

Today's Weather

New Orleans, LA

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80 °F

Rain

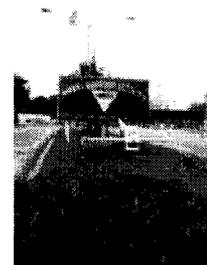
Feels Like: 83°F
Humidity: 74%

Wind: SW at 8 mph

Enter city/zip



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"WE SUPPORT OUR TROOPS"

Barrett, Joe, CIV, WSO-BRAC

From: bracprocess [bracprocess@navy.mil]
Sent: Thursday, July 21, 2005 5:35 PM
To: joe.barrett@wso.whs.mil
Cc: Banaji, Darius CDR CNI HQ; Dozier, Lafe CAPT; bracprocess
Subject: Commissioner Follow-up Questions-NSA New Orleans

Mr. Barrett,
In response to your email to CAPT Dozier requesting clarification, the answers are:

NSA NOLA military value of 41 was derived from the certified data provided at the website www.brac.gov under DONCR-0158AR. We do not know what reference you are citing as surfacing as 15 of 343.

The PPV lease is a large document, and will be forwarded in four parts as four separate emails.

Neither the PPV Ground Lease nor any of the business agreement documents provide any guarantees relating to BRAC. There are no additional financial commitments on the part of the Government that are triggered by a BRAC decision.

The COBRA data does not contain PPV costs as an element.

I trust this provides clarification.

Jan G. Rivenburg

CAPT USN
ODASN (IS&A)
(703) 602-6370
jan.rivenburg@navy.mil

-----Original Message-----

From: Barrett, Joe, CIV, WSO-BRAC [mailto:joe.barrett@wso.whs.mil]
Sent: Thursday, July 07, 2005 16:24
To: Dozier, Lafe CAPT
Subject: Commissioner Follow-up Questions

CAPT,

The Commissioner would like to clarify a few issues:

-NSA NOMilitary value of 15 out of 343 is surfacing - our understanding is that it is 41 out of 343

-The PPV base housing 50-yr lease buy-out:

--please provide a copy of the lease

--what is Navy's liability under this program if NSA NO closes?

--the PPV costs are not a cost element included in the COBRA data, correct?

thanks

Test for Information Response

Barrett, Joe, CIV, WSO-BRAC

To: Gulley, Robert B. CAPT (N3)

Subject: RE: Status on info requested 7/7 for Commissioner

CAPT,

Any info on the below - I will be briefing Commissioner Turner tomorrow in NO on Navy's response to the below - the 41 out of 343 has been verified

we leave tomorrow at 1000 from the office

The Commissioner would like to clarify a few issues:

-NSA NOMilitary value of 15 out of 343 is surfacing - our understanding is that it is 41 out of 343

-The PPV base housing 50-yr lease buy-out:

--please provide a copy of the lease

--what is Navy's liability under this program if NSA NO closes?

--the PPV costs are not a cost element included in the COBRA data, correct?

V/R

Joe N. Barrett
Senior Analyst
Navy-Marine Corps Team
BRAC Commission
703-699-2943

From: Gulley, Robert B. CAPT (N3) [mailto:Robert.B.Gulley@navy.mil]

Sent: Wednesday, July 13, 2005 3:35 PM

To: Barrett, Joe, CIV, WSO-BRAC

Subject: RE: Test for Information Response

Mr. Barrett

You got it perfect. Anything you need sir just info me on the Email. I am looking forward to working for you
V/R Capt Bob Gulley

-----Original Message-----

From: Barrett, Joe, CIV, WSO-BRAC [mailto:joe.barrett@wso.whs.mil]

Sent: Wednesday, July 13, 2005 14:28

To: Gulley, Robert B. CAPT (N3)

Subject: Test for Information Response

REAL ESTATE GROUND/FACILITIES LEASE

This Real Estate Ground/Facilities Lease (the "Lease"), is made on the dates indicated below, but effective as of the 1st day of October, 2001, by and between the United States of America, acting by and through the Department of the Navy (the "Government" or "DON"), and Louisiana Navy Family Housing, L.L.C., a Louisiana limited liability company (as the "Lessee"), and has been executed by the parties in the presence of the undersigned witnesses and notary public at the places and on the dates indicated below;

WITNESSETH:

WHEREAS, the Government, under the authority contained in 10 U.S.C. § 2878, has determined that the leasing of the property identified in this Lease will be in the public interest, and has otherwise satisfied and complied with all reporting requirements, the applicable award and letting procedure and other statutory limitations prescribed in the solicitation documents and the authorizing legislation, and all required findings have been made and other conditions satisfied; and

WHEREAS, the Government enters into this Lease for the purpose of providing sufficient real estate interests, to the Lessee in order to carry out the requirements of a Department of the Navy Public/Private Venture as described in Request for Proposals N62467-99-R-0870 and Amendments (the "RFP"), and the offer (the "Offer"), including the construction, renovation and operation of rental housing units and associated improvements; and

WHEREAS, the Government and the Lessee acknowledge that the Development (hereinafter defined) will be financed in part by the Lessee's issuance of those certain [REDACTED] New Orleans Navy Housing, LLC Taxable Military Housing Revenue Bonds, Series 2001 (Naval Complex New Orleans Housing Project) (the "Obligations") pursuant to that certain [REDACTED] dated as of October 1, 2001 (the "Indenture"), between the Lessee and Bank One Trust Company, N.A., not individually but as indenture trustee (the "Trustee") for the registered owners (the "Owners") of the Obligations (the "First Mortgage Loan"), the Obligations, the Indenture, and all other documents evidencing, governing, or securing the First Mortgage Loan being referred to as the "Bond Documents"; and

WHEREAS, prior to or concurrently with the execution of this Lease, the Lessee and the Government have formed New Orleans Navy Housing, LLC, a Louisiana limited liability company (the "Company"), whose [REDACTED] Organization were filed with the Louisiana Secretary of State on April 5, 2001, and which organization is further established by that certain Limited Liability Company Operating Agreement dated October 1, 2001 (the "Operating Agreement"), pursuant to which Lessee agrees (i) to assign to the Company and the Company agrees to assume from Lessee, all of Lessee's leasehold interest, rights and obligations under this [REDACTED] (ii) to assign to the Company, and the Company agrees to assume from the Lessee, all of Lessee's rights and obligations under the First Mortgage Loan, the Obligations and the Indenture, such assignment and assumptions to be more fully described in, and effected by, that

certain ~~Assignment~~ **Assignment, Assumption and Consent Agreement** dated as of October 1, 2001 among Lessee, Company and Trustee (collectively the "Assignment"); and

WHEREAS, pursuant to the Operating Agreement, the Lessee, as managing member of, and on behalf of, the Company, will (1) operate, manage, maintain and, subject to the availability of necessary funds as hereinafter provided, renovate approximately 416 existing housing units of which 300 housing units will be conveyed by the Government to the Lessee herein by the Government to Lessee ("Initial Units") and 116 of which will be conveyed on the Transfer Date (as defined below) subject to certain conditions hereinafter set forth ("Subsequent Units"). and (2) design and construct approximately 525 additional housing units in accordance with the Standard Agreement between Louisiana Navy Family Housing, L.L.C. and Broadmoor L.L.C. Design and Construction Services (the "Construction Contract") executed between Lessee and Broadmoor L.L.C. (the "Contractor") and which shall be assumed by the Company pursuant to the Assignment (the design and construction work and, to the extent of available funds, renovation work to be performed pursuant to the Construction Contract are collectively called the "Development") and thereafter manage and maintain such new units; and

WHEREAS, the Lessee also is the Managing Member of the Company under the Operating Agreement, and the Government and the Lessee may be referred to jointly herein as the "Parties" and each separately as a "Party"; and

WHEREAS, the obligations of the Lessee to construct, renovate, manage and operate the Development (the "Development/Management Obligations") are set forth on Exhibit "C" attached hereto and made a part hereof.

NOW, THEREFORE, for the consideration set forth below and subject to the terms, conditions, covenants and agreements set forth in this Lease, the Parties agree as follows:

1. LEASE OF LAND AND INFRASTRUCTURE

1.1 The Government hereby leases exclusively to the Lessee, subject to Article 3 and Article 22 of this Lease, and the Lessee hereby leases from the Government, on the terms and conditions set forth herein, certain land, as more particularly described in Exhibit A-1 to this Lease (the "Land") and depicted upon the surveys attached as Exhibit B to this Lease together with such easements, rights and privileges as are described in Exhibit A-1. Fee simple title to the Land shall continue to vest with the Government, subject to Lessee's leasehold rights hereunder. The Government shall lease exclusively to the Lessee, subject to Article 3 and Article 22 of this Lease, and the Lessee shall lease from the Government, on the terms and conditions set forth herein, certain additional land, as more particularly described in Exhibit A-2 to this Lease (The "Subsequent Land") and depicted on the surveys attached as Exhibit B to this Lease, together with such easements, rights and privileges as are described in Exhibit A-2, provided the conditions precedent in favor of Trustee and the Owners set forth in Article XVI of the Indenture are satisfied (or, in the sole discretion of the Owner Representative, waived) (the "Subsequent Unit Conditions"), such lease to be effective on the Transfer Date (defined below).

statements which fully comply with the State Uniform Commercial Code-Secured Transactions or by the taking of possession of appropriate collateral. The parties further agree that all necessary continuation statements may be executed by the Trustee in its own name and/or on behalf of the Issuer, and shall be filed within the time prescribed by the State Uniform Commercial Code-Secured Transactions, and the appropriate parties shall maintain possession of appropriate collateral in order to continue the security interests identified in this Section, to the end that the rights of the Owners and the Trustee in the Project and other collateral shall be fully preserved as against third-party creditors of, or purchasers for value in good faith from, the Issuer.

Section 15.10 Maintenance of Security Interests. Annually, within 30 days after the end of each Fiscal Year, and so long as the Bonds have not been discharged under this Indenture, the Issuer shall file with the Trustee a certificate describing, as of the last day of that preceding Fiscal Year, each item of tangible personal property not described in a previous similar certificate, which has been added to the Project, whether as a substitution, replacement, or addition, and whether or not, when added, it became real property, if the aggregate cost of such items in that preceding Fiscal Year exceeds \$25,000. In addition, if during that preceding Fiscal Year any such personal property was added to the Project, the Issuer shall furnish to the Trustee an opinion of Independent Counsel to the effect that all steps requisite to perfection of the security interests of the Trustee in and to such property have been duly taken. All such opinions shall specify the further refilings, renewals, delivery of possession, or other action required in order to continue perfection of such security interests for so long as any Bonds remain Outstanding. The Issuer shall execute all instruments, including financing statements, and shall deliver possession of all instruments or cash deemed necessary or advisable in the opinion of Independent Counsel or reasonably requested by the Trustee for perfection of and continuance of the perfection of the security interests as aforesaid. The Issuer and the Trustee shall execute all instruments, including financing statements, required of the Issuer in the opinion of such Independent Counsel, and the Issuer shall file all such instruments executed by the Issuer or the Trustee, or cause them to be filed, and the Issuer shall continue the security interests of all such instruments by appropriate refilings as required by the Trustee or such Independent Counsel, or cause them to be so continued, and shall maintain possession of all appropriate instruments until all Bonds have been discharged under this Indenture.

Section 15.11 Construction and Binding Effect. This Indenture constitutes the entire agreement of the parties and supersedes any prior agreements. This Indenture shall inure to the benefit of and shall be binding upon, the Issuer and its respective successors and assigns.

Section 15.12 Amounts Remaining in Funds. It is agreed by the parties hereto that any amounts remaining in the Bond Fund, or other funds provided for herein other than in the Project Recapitalization Fund, after payment in full of the Bonds (or provision for payment thereof having been made in accordance with the provisions of this Indenture), the fees, charges, and expenses of the Trustee and paying agents in accordance with this Indenture, and all amounts owing under the Bond Documents and all sums due and owing to the Issuer, shall belong to and be paid to the Issuer by the Trustee. Any amounts remaining in the Project Recapitalization Fund shall belong and be paid to the Navy by the Trustee.

Section 15.13 Fees and Expenses Paid by the Issuer. Except as set forth in Article XIV, the Issuer shall pay all fees and expenses relating to this Indenture, including but not limited to, the expense of examination of title, premiums of the Title Policy and all endorsements, costs of all supplemental examinations and certifications of title, the recording and filing fees and taxes upon any financial statement or upon the Mortgage and the assignment documents, expenses of any present or future assignment or assignments of collateral security, if any, required by the Trustee, and attorneys' fees and disbursements.

If a default or an Event of Default occurs and the Trustee should employ legal counsel or incur other expenses for the collection of sums due hereunder and under the other Bond Documents or the enforcement of the performance or observance of any agreement on the part of the Issuer contained in this Indenture or in the other Bond Documents, the Issuer agrees that it will, upon demand, pay to the Trustee the reasonable fees and disbursements of such counsel and such other reasonable expenses so incurred by the Trustee including the costs of litigation. If the Issuer fails to make any payments required in this Section, such item will continue as an obligation of the Issuer secured by the lien of this Indenture and the lien of the Mortgage until the same has been paid in full. The Issuer agrees to pay the same with interest thereon from the date such payment was due at the Default Rate, until paid in full.

Section 15.14 No Agency Relationships. Neither the Bondholders nor the Trustee assume the duties of the contractor or architect of any Construction Work or any Additions or Alterations and shall be under no obligation to construct or supervise the construction of any Construction Work or any Additions or Alterations or to make any inspections of the improvements related thereto, and it is further understood and agreed that any inspection by the Trustee or the Bondholders or their officers, directors, shareholders, agents, or employees of any Construction Work or any Additions or Alterations, whether paid for by the Issuer or its successors in title, is for the sole purpose of protecting the security of the Bondholders, and the Issuer shall not be entitled to claim any loss or damage against the Bondholders or the Trustee or their respective officers, directors, shareholders, agents, or employees for the failure of any Bondholder's or the Trustee's respective officers, directors, shareholders, agents, or employees to properly discharge their responsibilities to the Trustee or any Bondholder. The Trustee shall not have any duty to the Issuer in respect of any such matter.

Section 15.15 Conditional Assignments. The Issuer shall execute a conditional assignment directing the architect who has prepared any plans and specifications for any Construction Work or any Additions or Alterations to make available to the Trustee a complete set of the plans and specifications, which assignment shall be effective only in the event of a default hereunder by the Issuer. All construction contracts executed by the Issuer for construction of any Construction Work or any Additions or Alterations shall contain a provision that, or by separate agreement such contractors shall agree that, in the event of a default by the Issuer hereunder, said contracts with the contractors and/or sub-contractors shall be deemed assigned to the Trustee should the Trustee so desire and notify them in writing of same, in which case the Trustee shall be responsible for the carrying out of all the terms and conditions thereof in place of the Issuer in said contracts. The Issuer covenants to include such conditional assignments in all contracts and subcontracts executed for work to be performed on the Project. All construction and architectural contracts executed by the Issuer for construction of any Construction Work or any Additions or Alterations for the Project shall contain a provision allowing the Trustee to directly enforce such contractors' and architects' warranties under such contracts.

Section 15.16 Amendments, Changes, and Modifications. This Indenture may not be amended, changed, modified, altered, or terminated, except as provided in this Indenture and in each instance only with the prior written consent of the Trustee.

Section 15.17 Usury. Regardless of any provision contained in the Bond Documents, or any other documents or instruments executed in connection herewith, the Bondholders shall never be entitled to receive, collect, or apply, as interest hereon, any amount in excess of the highest lawful rate and in the event a Bondholder ever receives, collects, or applies, as interest, any such excess, such amount which would be excessive interest shall be deemed a partial prepayment of principal and treated hereunder as such; and, if the principal hereof is paid in full, any remaining excess shall be refunded to the Issuer. In determining whether or not the interest paid or payable, under any specific contingency, exceeds the highest lawful rate, the parties hereto shall, to the maximum extent permitted under applicable law, (i) characterize any non-principal payment as an expense, fee, or premium rather than as interest,

(ii) exclude voluntary prepayments and the effects thereof, and (iii) spread the total amount of interest throughout the entire contemplated term hereof; provided, however, that if the interest received for the actual period of existence hereof exceeds the highest lawful rate, the Trustee or the Bondholders shall either apply or refund to the Issuer the amount of such excess as herein provided, and in such event neither the Trustee nor any Bondholder shall be subject to any penalties provided by any laws for contracting for, charging, or receiving interest in excess of the highest lawful rate.

Section 15.18 Guaranty Payments. The payment of any amounts on behalf of the Issuer by the Guarantor pursuant to the Construction Guaranty or payment or performance of any obligations hereunder of the Issuer by the Guarantor under the Construction Guaranty shall be deemed the payment or performance by the Issuer and no Event of Default relating to such payment and performance shall occur if such actions by the Guarantor cure the occurrence that would otherwise constitute such Event of Default.

ARTICLE XVI ADDITION OF ADDITIONAL PROPERTY

Section 16.01 Addition of Additional Property. The Additional Property is to be subjected to the coverage of this Indenture, the Mortgage, the Property Management Agreement, the Asset Management Agreement, the Control and Sweep Agreement, and the other Transaction Documents so as to (i) comprise a portion of the Real Property, the Project, the Buildings and the Leased Premises, (ii) be the subject of the Plans and the Construction Work, and (iii) be otherwise the subject of and governed by the Transaction Documents. Upon satisfaction by the Issuer of the following conditions, and at the Issuer's sole cost and expense, the Additional Property shall be added to the coverage of this Indenture and the other Transaction Documents as referenced in the immediately preceding sentence:

(a) delivery to the Trustee and Owner Representative of an update of the Phase I Investigation, together with a reliance letter addressed to the Trustee and Owner Representative, all in form satisfactory to the Trustee and Owner Representative and evidencing no Hazardous Materials or Hazardous Substances other than as may be previously described in the Environmental Reports with respect to the Additional Property;

(b) delivery to the Trustee and Owner Representative of a certification by the Navy that, after inspection of the Additional Property occurring after completion of all construction in connection therewith, including without limitation, construction under the Pre-Delivery Contract (hereinafter defined), (i) there are no adverse changes in the Physical Condition Report (as defined in the Ground lease), (ii) the work required by the Order for Supplies and Services dated November 6, 2000 executed by The United States of America and SBBI, Inc. (the "Pre-Delivery Contract") has been finally and unconditionally accepted by the Navy, and (iii) the representations set forth in the Bond Documents, including without limitation, Section 8.2.5 of the Ground Lease, is true and correct with respect to the Additional Property

(c) delivery to the Trustee of the title insurance policy or policies or, if available under applicable law, an endorsement to the Title Policy delivered to the Trustee contemporaneously with the execution and delivery of this Indenture, pertaining to the Additional Property, with coverage amount acceptable to the Trustee and Owner Representative and with no exceptions thereto other than the Permitted Encumbrances and with an endorsement deleting all exceptions pertaining to and providing coverage with respect to mechanic's and materialmen's liens, supported by lien releases and waivers in form acceptable to the title insurer;

(d) delivery to the Trustee and Owner Representative of certificates of insurance evidencing that the Additional Property has been added to the coverage of the insurance policies then in place with

respect to the portions of the Real Property other than the Additional Property, with such insurance on the Additional Property otherwise complying with the insurance requirements set forth in this Indenture and in the Mortgage;

(e) inspection by Owner Representative of the Additional Property in the same manner as completed with respect to the Real Property other than the Additional Property prior to the date of this Indenture evidencing satisfactory condition to the same standard as such previously inspected Real Property;

(f) there shall be no unrepaired casualty damage on any portion of the Additional Property and no portion of the Additional Property shall be the subject of any pending or threatened condemnation or litigation;

(g) the forms of documents sufficient to amend the Transaction Documents (including, without limitation, the Ground Lease, the Mortgage, all applicable UCC financing statements, the Assignment of Leases, Rents and Security Deposits, the Property Management Agreement, the Asset Management Agreement, the Environmental Indemnification Agreement, the Assignment of Contracts, Permits and Approvals and the Completion Guaranty) have been approved by the Trustee and Owner Representative and have been executed by all parties thereto other than the Trustee;

(h) the Trustee and Owner Representative shall have received and approved such authority documentation and legal opinions as they may deem necessary or appropriate in connection with the amendments to the Transaction Documents described above;

(i) delivery to the Trustee and Owner Representative of satisfactory evidence that there is utility service available and in place through dedicated easements or other recorded documents and pursuant to written agreements to serve the Additional Property and the Real Property other than the Additional Property (1) in sufficient capacity after the addition of the Additional Property, and (2) at a cost consistent with previous estimates delivered to Owner Representative as of the date of this Indenture;

(j) delivery to the Trustee and Owner Representative of such other documents and materials pertaining to the Additional Property and the amendments to the Transaction Documents related thereto as the Trustee and/or Owner Representative may reasonably require to effectuate the purposes of this Article.

(Remainder of page intentionally left blank)

Barrett, Joe, CIV, WSO-BRAC

From: Sarkar, Rumu, CIV, WSO-BRAC
Sent: Tuesday, August 02, 2005 3:55 PM
To: Hague, David, CIV, WSO-BRAC
Cc: McDaniel, Brian, CIV, WSO-BRAC; Barrett, Joe, CIV, WSO-BRAC
Subject: Navy Privatized Housing

Attachments: Navy Privatized Housing Memo Revised 8-1-05.doc

Sir: To present some preliminary conclusions based on the doc. review that I have completed (with very able assistance and input from Brian McDaniel), it appears that with respect to the Navy's Northeast Project for privatized housing, the Navy's legal liability is limited to the amount of its pledged security of a ground lease in an amount that cannot exceed \$26 million. In all likelihood, any liability incurred will be far less.

With respect to the proposed closure of NAS New Orleans, it appears that if the DoD's recommendation to close both the East Bank (containing no residential housing units) and the West Bank are implemented, then there is a potential exposure of not more than \$23 million for the Navy for its equity contribution. If the BRAC proposal (still under consideration) is adopted, then the West Bank will remain open and will be consolidated with the Marine Corps presence which should not create any exposure or unfunded contingent liabilities for the Navy.

A memo (still in draft unless accepted as drafted) is attached giving a fuller analysis of the Northeast Project. Please let me know if you, or the Chairman, have questions wish to be briefed on this matter. Thanks, Rumu

Rumu Sarkar
Associate General Counsel
2005 Defense Base Closure and Realignment Commission
2521 South Clark Street, Suite 600, Room 600-18
Arlington, VA 22202-3920
Tel: (703) 699-2973
Cell: (703) 901-7843
Fax: (703) 699-2735



Navy Privatized
Housing Memo R...

INFORMATION MEMORANDUM ON THE NAVY'S PRIVATIZED HOUSING
(NORTHEAST PROJECT)

DATE: August 2, 2005

FROM: Office of the General Counsel; R&A (Navy Team)

Overview: The Military Housing Privatization Initiative (MHPI) is a public-private partnership whereby private sector developers may own, operate, maintain, improve and assume responsibility for military family housing under circumstances where national security is not adversely affected.

The MHPI was enacted on February 10, 1996, as part of the National Defense Authorization Act for fiscal year 1996, and these authorities were made permanent by Congress in 2004. Under the MHPI authorities, the Department of Defense (DoD) can work with the private sector to revitalize and create military family housing by using a financial "toolbox" -- including direct loans, loan guarantees, equity investments, and conveying or leasing military property or facilities. The National Defense Authorization Act for Fiscal Year 2005, Public Law 108-375 107, Section 2805, provided permanent authorities to the Military Housing Privatization Initiative, as codified at 10 U.S.C. § 2871, *et seq.*

Since the MHPI was enacted in 1996, after the completion of the 1995 BRAC Round, the issue of privatized housing under that legislation was not raised during the course of any previous BRAC Commission. However, the Commission is aware that the 1995 BRAC Round did have a substantial number of staff files discussing privatized housing matters.

In essence, the MHPI, as amended, allows DoD to legally enter into or become a member of a non-governmental special or sole purpose (and bankruptcy remote) entity created exclusively for the purpose of financing, building, owning, operating, and maintaining rental housing for the benefit, on a priority occupancy basis, of military members and their families. These special purpose entities can take the form of a limited partnership into which DoD is authorized to provide appropriated funds (i.e., cash) or contribute other valuable assets including land and existing DoD owned family housing units in order to enhanced the partnership's ability to attract and borrow the substantial amount of private funds needed to rehabilitate and/or build new housing on government land.

These "partnerships" -- as organized in acceptable legal structures including Limited Liability Corporations (LLCs) -- are created as legal entities by a competitively-selected private housing developer, and are corporate legal entities that are separate from the Department. In other words, DoD incurs limited legal liability as a result of its membership in such partnerships, thereby permitting DoD to comply with existing federal laws and budget scoring restrictions. At the same time, this frees the Department from the burden of having to budget and expend limited capital and operating funds on the construction, operation and maintenance of DoD-owned family housing units.

Further, since the individual military services have agreed to enter into these public-private ventures as limited liability members, the member Services and the DoD are legally shielded from the entity's legal, business, and financial obligations. In fact, DoD does not participate in the daily management and operation of such partnerships.

Although no minimum cash contribution has been set for any DoD investment in a project, there is a maximum cash contribution. DoD may invest a maximum of 33.5% of the capital cost of a project. Since all sites and projects differ, and because the services each prioritize their own projects, the full 33.5% cash contribution may not be needed in each project. However, DoD also has the authority to convey land or buildings as all or part of its investment. If it chooses this route, it may not exceed 45% of the total capital cost if land or facilities are conveyed. For projects involving renovation, replacement, and support facilities, DoD's total equity contribution may not exceed 45% of a project's capital cost.

Navy Northeast Project: In November 2004, the Navy awarded a family housing privatization project with a total development cost of \$617.8 million for the privatization of 4,264 units at Navy Northeast Region. The scope includes demolition, replacement and renovation of housing units at these Navy northeast locations: Brunswick, Earle, Fairfield, Lakehurst, Mitchell, New London, Newport, Portsmouth, and Saratoga Springs. This project is currently under construction, and is intended to be used as a model for future Navy-sponsored public-private partnerships in housing and possibly other sectors.

Out of the total project cost of \$617 million for the Northeast Project, \$517 million (84%) is being borrowed by the LLC. In addition, the private developer is making a \$10.6 million (2%) equity contribution. The remaining \$89.4 million (14%) will be pro forma reinvestment income from bond proceeds.

Of the \$617 million, approximately \$557.7 million, or 83%, will be used to demolish, rehabilitate or build new houses. Approximately \$23.6 million will be set aside for project contingency needs if they materialize during the construction phase; \$20.5 million will be set aside for reserve accounts until the maturity date of the bonds. The bonds have an amortization period of 44 years, ending in 2049. About \$14.6 million is dedicated to closing and related costs that should have already been paid out by the bond trustee at the bond closing scheduled for November 2004.

Since DoD's recommendations involve complete closures of Brunswick, New London, and Portsmouth, the issue of whether these potential closures may created any unfunded contingent liabilities of the Navy/Marine Corps is being explored by BRAC staff. The Department of the Navy (DON) has responded to BRAC Commission questions through the clearinghouse, and those responses have been taken into account (and entered into the public record) by the BRAC staff.

Northeast Project Transaction Structure: Specifically, the DON entered into a limited liability corporation, the GMH Military Housing -- Navy Northeast LLC, a Delaware corporation, as a member. (The DON has also agreed, as set forth in Section 8.17 of the

Operating Agreement of the Northeast Housing LLC, that the GMH Communities Trust will make an initial public offering (IPO) of securities, and will succeed to the GMH Military Housing, LLC in due course.)

The private investor ("developer") is the managing member of the LLC. The DON pledged a 50-year leasehold interest in the property used to secure the Northeast Project in an amount of \$26 million as pledged security. This is not a cash or equity investment, but simply a pledge of security in the form of a ground lease (see Section 3.03 of the Operating Agreement) whereby the improvements and easements on the property in question are conveyed in fee to the private developer. The DON's liability is limited to the extent of its pledge of the ground lease, and it will not be liable for any of the "obligations, debts or losses" of the LLC beyond that contribution. (See Section 3.08(a) of the Operating Agreement.) Thus, the DON's liability is limited to an amount that cannot exceed the fair market value of its pledged security (i.e., the ground lease) or, in other words, an amount of not more than \$26 million. (The actual liability, if any, may be far less.)

The private developer, acting through the LLC, has issued unregistered, insured, taxable housing revenue First Tier bonds (2004-A Bonds) in the amount of \$417 million with a credit rating of AA. Second Tier bonds (Series 2004-B Bonds) in the amount of \$100 million with a credit rating of A+ were also issued, and are subordinate to the First Tier bonds. These bonds were issued pursuant to a trust debenture agreement with JP Morgan Trust as the bond trustee. American Insurance Group (AIG) has issued unconditionally guaranteed bond insurance to the LLC through the mechanism of a revolving credit facility. Please note that these bonds are NOT guaranteed by the DoD under the full faith and credit clause of the US. Constitution.

The bonds are debt obligations of the LLC payable from and secured by the LLC's revenues and security pledged under the bond Trust Indenture and Security Agreement. The principal and interest on the bonds are primarily payable from the revenues and receipts received from military personnel living in privatized units who expend their basic allowance for housing (BAH) to live in the units. This income stream, after payment of the LLC's operating costs, finances payments on the bonds issued by the LLC.

The private developer has invested \$10.6 million in equity, and has raised the balance for a total of a \$617 million bond issuance sold to qualified institutional investors. At least \$400 million has been deposited in a project fund account for the entire Northeast Project. This means that over \$200 million has been used for construction costs, closing costs, capitalization of the reserve fund, and other capitalization costs, to date. Further financial data has been calculated as set forth below:

Average Annual Debt Service (AADS) is approximately \$33 million. AIG is technically providing the LLC with a Credit Facility - versus bond insurance policy - equal to AADS or about \$33 million.

Issuer disclosed stabilized (2011) annual pro forma:

Potential Gross Income of \$87.4 million

Effective Gross Income of \$71.8 million

Operating Expenses of \$26.3 million

Net Operating Income (NOI) of \$45.5 million

Debt Service of \$34.6 million

Debt Service Coverage Ratio (DSCR) of 1.31 Cash Flow Available (after Reserves and Replacement) of \$9.8 million

In the event that the closures of the three Navy facilities, New London, Brunswick, and Portsmouth, takes place, this would represent about 64% of the total privatized units. The Navy will have the option, as far as we are aware, of conveying the leasehold interest to the private developer to convert the Northeast Project into a 100% privatized commercial property. This means that the Navy will seek the fair market value (FMV) of the leasehold interest, and if the property rates go down as a result of the proposed closures, this may mean that the FMV of the property may decline proportionately. This means that the unsecured \$26 million leasehold interest pledged as security for the Northeast Project by the DON may be at some risk and ultimately, may not be fully redeemable.

Alternatively, if the Navy no longer has statutory authority to continue as a member of the LLC vis-à-vis the closed facilities, the DON may be required to withdraw from the LLC as a member. If this occurs, this may mean that the bonds may need to be prepaid prior to their maturity date in 2049. The capital contained in the Project fund (approximately \$400 million) may be used for this purpose, less other costs. It appears that the Optional Redemption clause of the Final Limited Offering Memorandum may be exercised by the private developer in this case. If there is a shortfall, then the AIG coverage may be necessary to cover the shortfall.

Summary: In a nutshell, it is unlikely, in the view of the Commission staff, that the Navy will incur an unfunded contingent liability as a result of bond offerings made pursuant to the Northeast project, even if the Navy's membership in the LLC is terminated due to BRAC closures since the scope of the DON's liability is legally limited to its security pledge of \$26 million.

The Offering Memorandum, the Leasehold Agreement and the Trust Indenture may be made available to you at your request. However, as these documents were made available to BRAC staff members for the sole purpose of completing this analysis, these documents have been restricted by the Navy from disclosure under FOIA laws. Accordingly, these documents have not been entered into the public record of the BRAC Commission at this time.

Barrett, Joe, CIV, WSO-BRAC

From: Clarke, Robert S CDR (BRAC) N47692 [robert.s.clarke@navy.mil]
Sent: Monday, July 11, 2005 5:13 PM
To: joe.barrett@wso.whs.mil
Cc: Remily, Alex T. Major; Dozier, Lafe CAPT; Clarke, Robert S CDR (BRAC) N47692; Banaji, Darius CDR CNI HQ; Carver, Dave CIV CNI HQ; Rivenburg, Jan G CAPT BRAC
Subject: New Orleans building space

Dear Mr. Barrett,

This is a follow-up to the information provided by CAPT Lafe Dozier, CO of Naval Support Activity New Orleans (NSA NO) by email of 20 June 05, regarding the amount of building space at NSA. CAPT Dozier provided you a figure that included some additional space that was probably not germane to your question (it included parking space, utility structures, etc.). This email clarifies that response. The number of square feet of building space can be found in certified data in the COBRA program and reports. The building space at NSA totals 2,134,294 sf, and can be broken down as follows:

NSA NO East Bank 1,108,319 sf
NSA NO West Bank 956,378 sf
Navy Reserve Center (at Lakefront) 69,597 sf

I hope that this satisfactorily addresses your concerns. If we can be of further assistance, please let me know.

very respectfully,
CDR Bob Clarke, R.A.
Civil Engineer Corps, US Navy
Office of the Assistant Secretary of the Navy, Installations and Environment
BRAC Infrastructure Analysis Team
(703) 602-6376
fax (703) 602-6557

From: Dozier, Lafe CAPT [lafe.dozier@navy.mil]
Sent: Tuesday, June 21, 2005 6:48 PM
To: Barrett, Joe, CIV, WSO-BRAC
Subject: Additiional info on NSA BLDG H-100

You requested the usable sq ft in BLDG H-100 (the bldg described as being built originally as a hospital) so the following information is provided as the number [REDACTED]

V/R,
CAPT Dozier

*NSA, New Orleans
West Bank*

Relocating these functions removes the primary missions from Naval Support Activity New Orleans, and eliminates or moves all of its workforce, with the exception of personnel associated with the base operations support (BOS) function and a number of smaller tenant activities. As a consequence, there is no longer a requirement for retention of Naval Support Activity New Orleans. Accordingly, this recommendation closes the installation and eliminates or relocates the remaining base operations support personnel and tenant activities. Base operations support organizations and tenant activity services currently shared between Naval Support Activity New Orleans and Naval Air Station Joint Reserve Base New Orleans would consolidate at Naval Air Station Joint Reserve Base New Orleans to support the remaining area population.

Finally, the results of this recommendation do not preclude the future use of the NSA property for federal, state, or city re-use as prescribed in the BRAC Law.

2. *DON-19 [DON-0157R] states a MILCON of \$16.4M to relocate to NAS New Orleans. DON-15 [DON-0158AR] COBRA states a MILCON of \$89.8M to relocate HQ Marine Forces Reserves and other tenants to NAS New Orleans. Question:*

-Is the \$16.4M MILCON in the DON-19 [DON-0157R] separate from DON-15 [DON-0158AR] MILCON and is it an additional MILCON cost to relocate to NAS New Orleans?

-What is the total MILCON costs attributed to the Marine Corps in the DON-15 [DON-0158AR]?

The functions relocating from NSA New Orleans also include smaller tenants and BOS functions that will remain in the local area, and the costs for MILCON reflect these additional elements. The MILCON costs are broken out as [REDACTED] attributable to housing the functions that are relocating from Marine Corps Support Activity Kansas City, MO (the MCRSC element of Mobilization Command), and [REDACTED] attributable to housing functions relocating from NSA New Orleans, LA (Marine Forces Reserve (MARFORRES) plus BOS functions and smaller tenant activities). Personnel relocating from Kansas City (MCRSC) will be consolidated with the (MARFORRES) Headquarters staff relocating from NSA New Orleans. These two figures total [REDACTED]

I trust this information satisfactorily addresses your concerns. If we can be of further assistance, please let me know.

Sincerely,



Anne Rathmell Davis
Special Assistant to the Secretary of the Navy
For Base Realignment and Closure



DEPARTMENT OF THE NAVY
OFFICE OF THE SECRETARY
1000 NAVY PENTAGON
WASHINGTON DC 20350-1000

04 August 2005

The Honorable Anthony J. Principi
Chairman
Base Realignment and Closure Commission
2521 South Clark Street
Arlington, VA 22202

Dear Chairman Principi:

This is in response to the July 25, 2005 inquiry from Mr. Frank Cirillo of your staff (JNB #3) regarding Naval Support Activity (NSA) New Orleans, LA and the Marine Corps Reserve Support Command (MCRSC) element of Mobilization command. Your questions are reproduced in italics with our answers below:

1. Since New Orleans has lower contractor costs than Millington and Norfolk, and NSA New Orleans has substantially higher military value than Millington and Norfolk, and the New Orleans Federal City Project would save much more money than the DOD BRAC proposal and would return property to the city of New Orleans; how does the Navy justify the DOD recommendation as the best alternative?

Analysis within the JCSG and DON showed there are efficiencies to be gained by co-locating active and reserve personnel functions. As a consequence, we looked for an appropriate site with existing capacity that can offer synergies between these functions. NSA Mid-South, Millington, TN, was selected as the best location for consolidation of Navy personnel functions because of its higher overall military value based on the military personnel center analysis model, the overall condition of administrative buildings on the installation, and the availability of buildable land for incoming functions. Moreover, it is the current location of the Navy Personnel Command, which currently employs approximately 1,930 personnel, or 87 percent of the personnel involved in the Navy military personnel function, assigned to activities such as the Bureau of Naval Personnel, Navy Manpower Analysis Center and Navy Personnel Research and Development Center. This concentration of manpower at Millington will enable retention of larger numbers of experienced personnel and lead to minimization of overall relocation costs.

In evaluating the recruiting function, we also considered the synergies and other benefits arising from the consolidation of administrative headquarters. Although NSA New Orleans scored higher than NSA Mid-South in ranking qualitative military value, we determined that the synergies of co-locating military personnel and recruiting functions with the concentration of personnel currently located at NSA Mid-South outweighed the raw rankings, and provided the greatest overall military value to the Department.

12,032 /
 8,664 /
 10,315 /
 166,055 /
 733 /
 733 /
 1,467 /
 880 /
 4,238 /
 17,071 /
 28,467 /
 12,604 /
 12,085 /
 1,800 /
 42,162 /
 26,104 /
 3,000 /
 10,000 /
 7,000 /
 1,600 /
 5,600 /
 5,385 /
 14,703 /
 15,567 /
 19,263 /
 11,600 /
 2,700 /
 1,309 /
 5,139 /
 3,631 /
 475 /
 370 /
 724 /
 563 /
 113 /
 88 /
 50,789 /
 31,341 /
 3,006 /
 1,854 /

1999

| | |
|----------------|-------|
| NAS N. O.-Post | |
| BRAC Gain | 1,683 |

| | |
|----------------|--------------|
| Marines to NAS | |
| NO | |
| MARFORRES | 776 |
| MOBCOM, KC | 276 |
| | <u>1,052</u> |

62.50% of Total to NAS

MilCon

\$89,848,000
\$56,155,000

558,987 sq ft

348,366.88 sq ft Marine's Share
 \$56,155,000

MilCon for Other
 \$33,693,000 Tenants

*NAVY/Res Command
5 Aug @ NSA NO,*

Staff

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
Data As Of 8/8/2005 2:22:05 PM, Report Created 8/8/2005 2:53:38 PM

Department : Navy
Scenario File : C:\Documents and Settings\obornj\My Documents\ALT COBRA\Navy\64C - 2 No Milcon\64C 8Aug05\64C Realign DON-
Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Starting Year : 2006
Final Year : 2010
Payback Year : Immediate

NPV in 2025(\$K): -296,406
1-Time Cost(\$K): 29,623

Net Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------|--------|--------|--------|--------|---------|---------|---------|---------|
| MilCon | 900 | 1,397 | 3,838 | 1,359 | 0 | 0 | 7,495 | 0 |
| Person | -1,711 | -4,432 | -4,814 | -3,990 | -7,507 | -12,468 | -34,923 | -12,468 |
| Overhd | -1,869 | -2,590 | -3,236 | -5,063 | -16,752 | -13,466 | -42,977 | -14,176 |
| Moving | 493 | 11 | 556 | 2,916 | 3,575 | 11 | 7,562 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 1,031 | 4,182 | 1,508 | 7,539 | 1,508 |
| TOTAL | -1,842 | -5,397 | -3,400 | -3,747 | -16,502 | -24,415 | -55,304 | -25,136 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|----------------------|------|------|------|------|------|------|-------|
| POSITIONS ELIMINATED | | | | | | | |
| Off | 13 | 7 | 0 | 0 | 8 | 0 | 28 |
| Enl | 18 | 1 | 0 | 0 | 84 | 0 | 103 |
| Civ | 10 | 0 | 0 | 0 | 15 | 0 | 25 |
| TOT | 41 | 8 | 0 | 0 | 107 | 0 | 156 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---------------------|------|------|------|------|------|------|-------|
| POSITIONS REALIGNED | | | | | | | |
| Off | 27 | 6 | 17 | 180 | 66 | 0 | 296 |
| Enl | 133 | 21 | 37 | 609 | 356 | 0 | 1,156 |
| Stu | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civ | 25 | 11 | 19 | 84 | 383 | 0 | 522 |
| TOT | 185 | 38 | 73 | 873 | 874 | 0 | 2,043 |

Summary:

Limited Milcon excursion. *(No Milcon, Norfolk)*

This scenario is modified from the original Navy official recommendation. The scenario closes NSA New Orleans and forms Fed City in its place. MARFORRES and MCRSC are consolidated on NSA New Orleans Fed City into leased space and all other tenants are relocated. Lease costs are \$20/SF and are shown as recurring cost. This scenario is associated with 66C. Lease space requirements have been updated.

Close NSA New Orleans - combines enabling scenarios HSA-007, 041, 120, and DON-134 along with the closure scenario DON-158A. In its entirety this is now referred to as 158AR.

The run excludes the Kansas City elements of HSA-120 that do not directly involve NSA New Orleans. HSA 120 MILCON at NAS New Orleans was prorated based on the share of personnel moving from NSA New Orleans.

- a) HSA-007 - EPMAC, NAVRESPERSCEM, and COMNAVRESCRUITCOM move from NSA New Orleans to NSA Midsouth
- b) HSA-0041 - COMNAVESFOR, COMNAVVAIRESFOR, and COMNAVRESFORCOM move from NSA New Orleans to NSA Norfolk
- c) HSA 120 - COMMARFORES moves from NSA New Orleans (HSA 0120 also moves MC Reserve Support Comman from Kansas City to NAS New Orleans)
- d) DON-0158A moves the remaining tenants at NSA New Orleans to NAS New Orleans except for the 8th MCD which moves to to NAS JRB Ft Worth (The MCD move can be found in DON-0134.: The DAG decided that DON-0134 should now be considered part of 158A).

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
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 Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| MilCon | 900 | 1,397 | 3,838 | 1,359 | 0 | 0 | 7,495 | 0 |
| Person | 727 | 448 | 898 | 6,686 | 9,112 | 8,610 | 26,482 | 8,610 |
| Overhd | 2,517 | 1,972 | 1,742 | 2,620 | 3,280 | 6,636 | 18,767 | 6,636 |
| Moving | 609 | 11 | 686 | 4,643 | 3,895 | 11 | 9,855 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 1,031 | 4,182 | 1,508 | 7,539 | 1,508 |
| TOTAL | 5,097 | 4,045 | 7,421 | 16,339 | 20,470 | 16,766 | 70,138 | 16,755 |

Savings in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|---------------|---------------|---------------|---------------|----------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 2,438 | 4,880 | 5,713 | 10,676 | 16,619 | 21,078 | 61,405 | 21,078 |
| Overhd | 4,386 | 4,562 | 4,978 | 7,683 | 20,032 | 20,102 | 61,744 | 20,813 |
| Moving | 115 | 0 | 130 | 1,727 | 320 | 0 | 2,293 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 6,939 | 9,442 | 10,821 | 20,087 | 36,972 | 41,181 | 125,442 | 41,891 |

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)
 Data As Of 8/8/2005 2:22:05 PM, Report Created 8/8/2005 2:53:38 PM

Department : Navy
 Scenario File : C:\Documents and Settings\obornj\My Documents\ALT COBRA\Navy\64C - 2 No Milcon\64C 8Aug05\64C Realign DON-
 Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,937 | 9,728 | 757 | 6,020 |

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 41 | -5 | -12 | -4 | 0 | 0 | 20 |
| Enlisted | 85 | -55 | -85 | -2 | 0 | 0 | -57 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | -105 | -1 | 0 | 0 | 0 | 0 | -106 |
| TOTAL | 21 | -61 | -97 | -6 | 0 | 0 | -143 |

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,957 | 9,671 | 757 | 5,914 |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 27 | 6 | 17 | 180 | 66 | 0 | 296 |
| Enlisted | 133 | 21 | 37 | 609 | 356 | 0 | 1,156 |
| Students | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civilians | 25 | 11 | 19 | 84 | 383 | 0 | 522 |
| TOTAL | 185 | 38 | 73 | 873 | 874 | 0 | 2,043 |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | -13 | -7 | 0 | 0 | -6 | 0 | -26 |
| Enlisted | -18 | -1 | 0 | 0 | -82 | 0 | -101 |
| Civilians | -10 | 0 | 0 | 0 | -3 | 0 | -13 |
| TOTAL | -41 | -8 | 0 | 0 | -91 | 0 | -140 |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,931 | 9,570 | 757 | 5,901 |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2
 Data As Of 8/8/2005 2:22:05 PM, Report Created 8/8/2005 2:53:38 PM

Department : Navy
 Scenario File : C:\Documents and Settings\obornj\My Documents\ALT COBRA\Navy\64C - 2 No Milcon\64C 8Aug05\64C Realign DON-
 Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

PERSONNEL SUMMARY FOR: NAVSUPPACT NEW ORLNS, LA (N00205)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: NAVSUPPACT NEW ORLNS, LA (N00205)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 412 | 1,516 | 69 | 652 |

PERSONNEL REALIGNMENTS:

To Base: NAVSUPPACT MID SOUTH, TN (N00639)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 10 | 0 | 0 | 180 | 20 | 0 | 210 |
| Enlisted | 46 | 0 | 0 | 609 | 148 | 0 | 803 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 8 | 0 | 0 | 84 | 125 | 0 | 217 |
| TOTAL | 64 | 0 | 0 | 873 | 293 | 0 | 1,230 |

To Base: NAS NEW ORLEANS, LA (N00206)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 17 | 6 | 0 | 0 | 46 | 0 | 69 |
| Enlisted | 87 | 21 | 0 | 0 | 208 | 0 | 316 |
| Students | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civilians | 17 | 11 | 0 | 0 | 258 | 0 | 286 |
| TOTAL | 121 | 38 | 0 | 0 | 581 | 0 | 740 |

To Base: NAS JRB FT WORTH, TX (N83447)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 17 | 0 | 0 | 0 | 17 |
| Enlisted | 0 | 0 | 37 | 0 | 0 | 0 | 37 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 19 | 0 | 0 | 0 | 19 |
| TOTAL | 0 | 0 | 73 | 0 | 0 | 0 | 73 |

TOTAL PERSONNEL REALIGNMENTS (Out of NAVSUPPACT NEW ORLNS, LA (N00205)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 27 | 6 | 17 | 180 | 66 | 0 | 296 |
| Enlisted | 133 | 21 | 37 | 609 | 356 | 0 | 1,156 |
| Students | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civilians | 25 | 11 | 19 | 84 | 383 | 0 | 522 |
| TOTAL | 185 | 38 | 73 | 873 | 874 | 0 | 2,043 |

SCENARIO POSITION CHANGES FOR: NAVSUPPACT NEW ORLNS, LA (N00205)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | -13 | -7 | 0 | 0 | -8 | 0 | -28 |
| Enlisted | -18 | -1 | 0 | 0 | -84 | 0 | -103 |
| Civilians | -10 | 0 | 0 | 0 | -15 | 0 | -25 |
| TOTAL | -41 | -8 | 0 | 0 | -107 | 0 | -156 |

BASE POPULATION (After BRAC Action) FOR: NAVSUPPACT NEW ORLNS, LA (N00205)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| | | 0 | |

PERSONNEL SUMMARY FOR: NAVSUPPACT MID SOUTH, TN (N00639)

BASE POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 653 | 1,576 | 0 | 1,507 |

remaining - go to Fed City

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 3
 Data As Of 8/8/2005 2:22:05 PM, Report Created 8/8/2005 2:53:38 PM

Department : Navy
 Scenario File : C:\Documents and Settings\obornj\My Documents\ALT COBRA\Navy\64C - 2 No Milcon\64C 8Aug05\64C Realign DON-
 Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: NAVSUPPACT MID SOUTH, TN (N00639)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 41 | -5 | -5 | -4 | 0 | 0 | 27 |
| Enlisted | 87 | -12 | -10 | -2 | 0 | 0 | 63 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | -104 | 0 | 0 | 0 | 0 | 0 | -104 |
| TOTAL | 24 | -17 | -15 | -6 | 0 | 0 | -14 |

BASE POPULATION (Prior to BRAC Action) FOR: NAVSUPPACT MID SOUTH, TN (N00639)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 680 | 1,639 | 0 | 1,403 |

PERSONNEL REALIGNMENTS:

From Base: NAVSUPPACT NEW ORLNS, LA (N00205)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 10 | 0 | 0 | 180 | 20 | 0 | 210 |
| Enlisted | 46 | 0 | 0 | 609 | 148 | 0 | 803 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 8 | 0 | 0 | 84 | 125 | 0 | 217 |
| TOTAL | 64 | 0 | 0 | 873 | 293 | 0 | 1,230 |

TOTAL PERSONNEL REALIGNMENTS (Into NAVSUPPACT MID SOUTH, TN (N00639)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 10 | 0 | 0 | 180 | 20 | 0 | 210 |
| Enlisted | 46 | 0 | 0 | 609 | 148 | 0 | 803 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 8 | 0 | 0 | 84 | 125 | 0 | 217 |
| TOTAL | 64 | 0 | 0 | 873 | 293 | 0 | 1,230 |

SCENARIO POSITION CHANGES FOR: NAVSUPPACT MID SOUTH, TN (N00639)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 0 | 0 | 2 | 0 | 2 |
| Enlisted | 0 | 0 | 0 | 0 | 2 | 0 | 2 |
| Civilians | 0 | 0 | 0 | 0 | 12 | 0 | 12 |
| TOTAL | 0 | 0 | 0 | 0 | 16 | 0 | 16 |

BASE POPULATION (After BRAC Action) FOR: NAVSUPPACT MID SOUTH, TN (N00639)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 892 | 2,444 | 0 | 1,632 |

PERSONNEL SUMMARY FOR: NAVSUPPACT NORFOLK, VA (N57095)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: NAVSUPPACT NORFOLK, VA (N57095)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 1,579 | 3,480 | 688 | 2,078 |

BASE POPULATION (After BRAC Action) FOR: NAVSUPPACT NORFOLK, VA (N57095)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 1,579 | 3,480 | 688 | 2,078 |

PERSONNEL SUMMARY FOR: NAS NEW ORLEANS, LA (N00206)

BASE POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 140 | 1,465 | 0 | 596 |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 4
 Data As Of 8/8/2005 2:22:05 PM, Report Created 8/8/2005 2:53:38 PM

Department : Navy
 Scenario File : C:\Documents and Settings\obornj\My Documents\ALT COBRA\Navy\64C - 2 No Milcon\64C 8Aug05\64C Realign DON-
 Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: NAS NEW ORLEANS, LA (N00206)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | -7 | 0 | 0 | 0 | -7 |
| Enlisted | -2 | -43 | -75 | 0 | 0 | 0 | -120 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | -1 | -1 | 0 | 0 | 0 | 0 | -2 |
| TOTAL | -3 | -44 | -82 | 0 | 0 | 0 | -129 |

BASE POPULATION (Prior to BRAC Action) FOR: NAS NEW ORLEANS, LA (N00206)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 133 | 1,345 | 0 | 594 |

PERSONNEL REALIGNMENTS:
 From Base: NAVSUPPACT NEW ORLNS, LA (N00205)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 17 | 6 | 0 | 0 | 46 | 0 | 69 |
| Enlisted | 87 | 21 | 0 | 0 | 208 | 0 | 316 |
| Students | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civilians | 17 | 11 | 0 | 0 | 258 | 0 | 286 |
| TOTAL | 121 | 38 | 0 | 0 | 581 | 0 | 740 |

TOTAL PERSONNEL REALIGNMENTS (Into NAS NEW ORLEANS, LA (N00206)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 17 | 6 | 0 | 0 | 46 | 0 | 69 |
| Enlisted | 87 | 21 | 0 | 0 | 208 | 0 | 316 |
| Students | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civilians | 17 | 11 | 0 | 0 | 258 | 0 | 286 |
| TOTAL | 121 | 38 | 0 | 0 | 581 | 0 | 740 |

BASE POPULATION (After BRAC Action) FOR: NAS NEW ORLEANS, LA (N00206)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 202 | 1,661 | 69 | 880 |

PERSONNEL SUMMARY FOR: NAS JRB FT WORTH, TX (N83447)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: NAS JRB FT WORTH, TX (N83447)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 153 | 1,691 | 0 | 1,187 |

PERSONNEL REALIGNMENTS:
 From Base: NAVSUPPACT NEW ORLNS, LA (N00205)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 17 | 0 | 0 | 0 | 17 |
| Enlisted | 0 | 0 | 37 | 0 | 0 | 0 | 37 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 19 | 0 | 0 | 0 | 19 |
| TOTAL | 0 | 0 | 73 | 0 | 0 | 0 | 73 |

TOTAL PERSONNEL REALIGNMENTS (Into NAS JRB FT WORTH, TX (N83447)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 17 | 0 | 0 | 0 | 17 |
| Enlisted | 0 | 0 | 37 | 0 | 0 | 0 | 37 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 19 | 0 | 0 | 0 | 19 |
| TOTAL | 0 | 0 | 73 | 0 | 0 | 0 | 73 |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 5
Data As Of 8/8/2005 2:22:05 PM, Report Created 8/8/2005 2:53:38 PM

Department : Navy
Scenario File : C:\Documents and Settings\obornj\My Documents\ALT COBRA\Navy\64C - 2 No Milcon\64C 8Aug05\64C Realign DON-
Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

BASE POPULATION (After BRAC Action) FOR: NAS JRB FT WORTH, TX (N83447)

| Officers | Enlisted | Students | Civilians |
|--------------|----------------|------------|----------------|
| ----- 170 | ----- 1,728 | ----- 0 | ----- 1,206 |

| | | | |
|---|---------------------|--|---------------|
| DCN: 12012 | NMCR LEXINGTON KY | Total Change | -9 |
| | | Mil Change | -9 |
| | | Civ Change | 0 |
| Lexington-Fayette, KY MSA Sum of Total Change | | | -54 |
| Lexington-Fayette, KY MSA Sum of Mil Change | | | -14 |
| Lexington-Fayette, KY MSA Sum of Civ Change | | | -40 |
| Lexington-Fayette, KY-IN MSA | Louisville IAP AGS | Total Change | 6 |
| | | Mil Change | 0 |
| | | Civ Change | 6 |
| | Louisville USARC | Total Change | -43 |
| | | Mil Change | -30 |
| | | Civ Change | -13 |
| | NRC LOUISVILLE KY | Total Change | -223 |
| | | Mil Change | -6 |
| | | Civ Change | -217 |
| Louisville, KY-IN MSA Sum of Total Change | | | -260 |
| Louisville, KY-IN MSA Sum of Mil Change | | | -36 |
| Louisville, KY-IN MSA Sum of Civ Change | | | -224 |
| Maysville, KY mSA | Maysville USARC | Total Change | -18 |
| | | Mil Change | -16 |
| | | Civ Change | -2 |
| Maysville, KY mSA Sum of Total Change | | | -18 |
| Maysville, KY mSA Sum of Mil Change | | | -16 |
| Maysville, KY mSA Sum of Civ Change | | | -2 |
| Paducah, KY-IL mSA | Paducah ARNG Armory | Total Change | -31 |
| | | Mil Change | -31 |
| | | Civ Change | 0 |
| | | Paducah, KY-IL mSA Sum of Total Change | |
| Paducah, KY-IL mSA Sum of Mil Change | | | -31 |
| Paducah, KY-IL mSA Sum of Civ Change | | | 0 |
| State Sum of Total Change | | | -3,842 |
| State Sum of Mil Change | | | -5,324 |
| State Sum of Civ Change | | | 1,482 |

| | | | |
|---|---------------------|--------------|---------------|
| Baton Rouge, LA MSA | Baton Rouge AFRC | Total Change | 11 |
| | | Mil Change | 11 |
| | | Civ Change | 0 |
| | Baton Rouge ARNG | Total Change | -128 |
| | | Mil Change | -128 |
| | | Civ Change | 0 |
| | NMCR BATON ROUGE LA | Total Change | -18 |
| | | Mil Change | -18 |
| | | Civ Change | 0 |
| | Roberts USARC | Total Change | -30 |
| | | Mil Change | -30 |
| | | Civ Change | 0 |
| Baton Rouge, LA MSA Sum of Total Change | | | -165 |
| Baton Rouge, LA MSA Sum of Mil Change | | | -165 |
| Baton Rouge, LA MSA Sum of Civ Change | | | 0 |
| New Orleans-Metairie-Kenner, LA MSA | NAS NEW ORLEANS | Total Change | 1,853 |
| | | Mil Change | 1,407 |
| | | Civ Change | 446 |
| | NAS New Orleans ARS | Total Change | -191 |
| | | Mil Change | 41 |
| | | Civ Change | -232 |
| | NAVSUPACT NEW ORLNS | Total Change | -2,649 |
| | | Mil Change | -1,997 |
| | | Civ Change | -652 |
| | Slidell LA | Total Change | -103 |
| | | Mil Change | -1 |
| | | Civ Change | -102 |
| New Orleans-Metairie-Kenner, LA MSA Sum of Total Change | | | -1,090 |
| New Orleans-Metairie-Kenner, LA MSA Sum of Mil Change | | | -550 |
| New Orleans-Metairie-Kenner, LA MSA Sum of Civ Change | | | -540 |
| Shreveport-Bossier City, LA MSA | Barksdale AFB | Total Change | 65 |
| | | Mil Change | 5 |
| | | Civ Change | 60 |
| Shreveport-Bossier City, LA MSA Sum of Total Change | | | 65 |
| Shreveport-Bossier City, LA MSA Sum of Mil Change | | | 5 |
| Shreveport-Bossier City, LA MSA Sum of Civ Change | | | 60 |
| State Sum of Total Change | | | -1,190 |
| State Sum of Mil Change | | | -710 |
| State Sum of Civ Change | | | -480 |

| | | | |
|-------------------------|----------|--------------|------|
| Barnstable Town, MA MSA | Otis AGB | Total Change | -505 |
| | | Mil Change | -62 |
| | | Civ Change | -443 |

| | | |
|------------------------------|----------|---------------|
| NRC LOUISVILLE KY | Total | 10 |
| | Military | 10 |
| | Civilian | 0 |
| State Sum of Total | | 45,064 |
| State Sum of Military | | 29,869 |
| State Sum of Civilian | | 15,195 |

| | | |
|------------------------------|----------|---------------|
| Barksdale AFB | Total | 6,790 |
| | Military | 5,820 |
| | Civilian | 970 |
| LOUISIANA AAP | Total | -6 |
| | Military | 3 |
| | Civilian | 3 |
| MCRC BROUSSARD LA | Total | 9 |
| | Military | 9 |
| | Civilian | 0 |
| NAS NEW ORLEANS | Total | 2,201 |
| | Military | 3 |
| | Civilian | 283 |
| NAS New Orleans ARS | Total | 286 |
| | Military | 1,605 |
| | Civilian | 596 |
| NAVSUPACT NEW ORLNS | Total | 2,649 |
| | Military | 1,928 |
| | Civilian | 721 |
| NMCR BATON ROUGE LA | Total | 18 |
| | Military | 18 |
| | Civilian | 0 |
| NMCR SHREVEPORT LA | Total | 23 |
| | Military | 23 |
| | Civilian | 0 |
| POLK | Total | 9,986 |
| | Military | 8,158 |
| | Civilian | 1,828 |
| SITC NEW ORLEANS | Total | 334 |
| | Military | 35 |
| | Civilian | 299 |
| State Sum of Total | | 22,302 |
| State Sum of Military | | 17,602 |
| State Sum of Civilian | | 4,700 |

| | | |
|----------------|----------|-----|
| Barnes MPT AGS | Total | 314 |
| | Military | 118 |
| | Civilian | 196 |

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
Data As Of 8/5/2005 10:17:38 AM, Report Created 8/5/2005 10:17:40 AM

Department : Navy
Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C - 2
No Milcon\64C Realign DON-0158AR V6.10, 22APR05.CBR
Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Starting Year : 2006
Final Year : 2011
Payback Year : Immediate

387,692
66,998

454,690

NPV in 2025(\$K): -387,692
1-Time Cost(\$K): 46,149

Net Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------|--------|--------|--------|--------|---------|---------|---------|---------|
| MilCon | 2,815 | 1,397 | 0 | 18,498 | 0 | 0 | 22,711 | 0 |
| Person | -1,711 | -4,432 | -4,814 | -4,900 | -7,354 | -15,920 | -39,133 | -21,121 |
| Overhd | -2,275 | -2,933 | -3,618 | -3,516 | -17,165 | -13,409 | -42,916 | -14,604 |
| Moving | 493 | 11 | 556 | 11 | 7,751 | 259 | 9,082 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,083 | 410 | 4,567 | 410 |
| TOTAL | -332 | -5,740 | -7,620 | 10,349 | -13,685 | -28,660 | -45,689 | -35,315 |

Handwritten notes and scribbles near the Total column of the Net Costs table.

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--|------|------|------|------|------|------|-------|--------|
|--|------|------|------|------|------|------|-------|--------|

6,089 - W...
10,000,000

POSITIONS ELIMINATED

| | | | | | | | | |
|-----|----|---|---|---|-----|----|-----|--|
| Off | 13 | 7 | 0 | 0 | 8 | 12 | 40 | |
| Enl | 18 | 1 | 0 | 0 | 84 | 50 | 153 | |
| Civ | 10 | 0 | 0 | 0 | 15 | 35 | 60 | |
| TOT | 41 | 8 | 0 | 0 | 107 | 97 | 253 | |

POSITIONS REALIGNED

| | | | | | | | | |
|-----|-----|----|----|---|------|---|------|--|
| Off | 27 | 6 | 17 | 0 | 154 | 0 | 204 | |
| Enl | 133 | 21 | 37 | 0 | 613 | 0 | 804 | |
| Stu | 0 | 0 | 0 | 0 | 69 | 0 | 69 | |
| Civ | 25 | 11 | 19 | 0 | 488 | 0 | 543 | |
| TOT | 185 | 44 | 73 | 0 | 1324 | 0 | 1626 | |

Handwritten marks at the bottom right of the page.

Summary:

No Milcon excursion.

This scenario is modified from the original Navy official recommendation. The scenario closes NSA New Orleans and forms Fed City in its place. MARFORRES and MCRSC are consolidated on NSA New Orleans Fed City into leased space and all other tenants are relocated. Lease costs are \$20/SF and are shown as recurring cost. This scenario is associated with 66C. Lease space requirements have been updated.

Close NSA New Orleans - combines enabling scenarios HSA-007, 041, 120, and DON-134 along with the closure scenario DON-158A. In its entirety this is now referred to as 158AR.

The run excludes the Kansas City elements of HSA-120 that do not directly involve NSA New Orleans. HSA 120 MILCON at NAS New Orleans was prorated based on the share of personnel moving from NSA New Orleans.

- a) HSA-007 - EPMAC, NAVRESPERSCEM, and COMNAVRESCUITCOM move from NSA New Orleans to NSA Midsouth
- b) HSA-0041 - COMNARESFOR, COMNAVVAIRESFOR, and COMNAVRESFORCOM move from NSA New Orleans to NSA Norfolk
- c) HSA 120 - COMMARFORES moves from NSA New Orleans (HSA 0120 also moves MC Reserve Support Comman from Kansas City to NAS New Orleans)
- d) DON-0158A moves the remaining tenants at NSA New Orleans to NAS New Orleans except for the 8th MCD which moves to to NAS JRB Ft Worth (The MCD move can be found in DON-0134.: The DAG decided that DON-0134 should now be considered part of 158A).

=====
 The JCSG Footnotes for HSA-0120, HSA-0007, & HSA-0041 are reproduced at the end of our notes.
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COBRA REALIGNMENT SUMMARY REPORT (COBRA V6.10) - Page 2/2
 Data As Of 8/5/2005 10:17:38 AM, Report Created 8/5/2005 10:17:40 AM

Department : Navy
 Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C - 2
 No Milcon\64C Realign DON-0158AR V6.10, 22APR05.CBR
 Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|
| MilCon | 2,815 | 1,397 | 0 | 18,498 | 0 | 0 | 22,711 | 0 |
| Person | 727 | 448 | 898 | 812 | 6,526 | 6,773 | 16,185 | 5,545 |
| Overhd | 2,196 | 1,731 | 1,489 | 1,591 | 2,867 | 6,693 | 16,568 | 6,209 |
| Moving | 609 | 11 | 686 | 11 | 8,851 | 259 | 10,427 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,083 | 410 | 4,567 | 410 |
| TOTAL | 6,692 | 3,804 | 3,330 | 21,169 | 21,328 | 14,135 | 70,458 | 12,164 |

Savings in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|---------------|---------------|---------------|---------------|----------------|---------------|
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 2,438 | 4,880 | 5,713 | 5,713 | 13,880 | 22,693 | 55,318 | 26,667 |
| Overhd | 4,471 | 4,664 | 5,107 | 5,107 | 20,032 | 20,102 | 59,484 | 20,813 |
| Moving | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 7,024 | 9,544 | 10,951 | 10,820 | 35,012 | 42,795 | 116,147 | 47,479 |

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
 Data As Of 8/5/2005 10:17:38 AM, Report Created 8/5/2005 10:17:40 AM

Fed City

Department : Navy
 Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C - 2 No M:
 Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2011
 Payback Year : Immediate

NPV in 2025(\$K): -387,692
 1-Time Cost(\$K): 46,149

Net Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|-------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|
| MilCon | 2,815 | 1,397 | 0 | 18,498 | 0 | 0 | 22,711 | 0 |
| Person | -1,711 | -4,432 | -4,814 | -4,900 | -7,354 | -15,920 | -39,133 | -21,121 |
| Overhd | -2,275 | -2,933 | -3,618 | -3,516 | -17,165 | -13,409 | -42,916 | -14,604 |
| Moving | 493 | 11 | 556 | 11 | 7,751 | 259 | 9,082 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,083 | 410 | 4,567 | 410 |
| TOTAL | -332 | -5,740 | -7,620 | 10,349 | -13,685 | -28,660 | -45,689 | -35,315 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------------|------|------|------|------|------|------|-------|
| POSITIONS ELIMINATED | | | | | | | |
| Off | 13 | 7 | 0 | 0 | 8 | 12 | 40 |
| Enl | 18 | 1 | 0 | 0 | 84 | 50 | 153 |
| Civ | 10 | 0 | 0 | 0 | 15 | 35 | 60 |
| TOT | 41 | 8 | 0 | 0 | 107 | 97 | 253 |

| | | | | | | | |
|----------------------------|-----|----|----|---|-------|---|-------|
| POSITIONS REALIGNED | | | | | | | |
| Off | 27 | 6 | 17 | 0 | 154 | 0 | 204 |
| Enl | 133 | 21 | 37 | 0 | 613 | 0 | 804 |
| Stu | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civ | 25 | 11 | 19 | 0 | 488 | 0 | 543 |
| TOT | 185 | 38 | 73 | 0 | 1,324 | 0 | 1,620 |

Summary:

No Milcon excursion.

This scenario is modified from the original Navy official recommendation. The scenario closes NSA New Orleans and forms Fed City in its place. MARFORRES and MCRSC are consolidated on NSA New Orleans Fed City into leased space and all other tenants are relocated. Lease costs are \$20/SF and are shown as recurring cost. This scenario is associated with 66C. Lease space requirements have been updated.

Close NSA New Orleans - combines enabling scenarios HSA-007, 041, 120, and DON-134 along with the closure scenario DON-158A. In its entirety this is now referred to as 158AR.

The run excludes the Kansas City elements of HSA-120 that do not directly involve NSA New Orleans. HSA 120 MILCON at NAS New Orleans was prorated based on the share of personnel moving from NSA New Orleans.

- a) HSA-007 - EPMAC, NAVRESPERSCEN, and COMNAVRESCUITCOM move from NSA New Orleans to NSA Midsouth
- b) HSA-0041 - COMNARESFOR, COMNAVAIRESFOR, and COMNAVRESFORCOM move from NSA New Orleans to NSA Norfolk
- c) HSA 120 - COMMARFORES moves from NSA New Orleans (HSA 0120 also moves MC Reserve Support Comman from Kansas City to NAS New Orleans)
- d) DON-0158A moves the remaining tenants at NSA New Orleans to NAS New Orleans except for the 8th MCD which moves to to NAS JRB Ft Worth (The MCD move can be found in DON-0134.: The DAG decided that DON-0134 should now be considered part of 158A).

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
 Data As Of 8/5/2005 10:17:38 AM, Report Created 8/5/2005 10:17:40 AM

Department : Navy
 Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C - 2 No M:
 Option Pkg Name: 64C - 2 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------|-------|-------|-------|--------|--------|--------|--------|--------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| MilCon | 2,815 | 1,397 | 0 | 18,498 | 0 | 0 | 22,711 | 0 |
| Person | 727 | 448 | 898 | 812 | 6,526 | 6,773 | 16,185 | 5,545 |
| Overhd | 2,196 | 1,731 | 1,489 | 1,591 | 2,867 | 6,693 | 16,568 | 6,209 |
| Moving | 609 | 11 | 686 | 11 | 8,851 | 259 | 10,427 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,083 | 410 | 4,567 | 410 |
| TOTAL | 6,692 | 3,804 | 3,330 | 21,169 | 21,328 | 14,135 | 70,458 | 12,164 |

Savings in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------|-------|-------|--------|--------|--------|--------|---------|--------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 2,438 | 4,880 | 5,713 | 5,713 | 13,880 | 22,693 | 55,318 | 26,667 |
| Overhd | 4,471 | 4,664 | 5,107 | 5,107 | 20,032 | 20,102 | 59,484 | 20,813 |
| Moving | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 7,024 | 9,544 | 10,951 | 10,820 | 35,012 | 42,795 | 116,147 | 47,479 |

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
 Data As Of 8/5/2005 10:13:37 AM, Report Created 8/5/2005 10:13:39 AM

Department : Navy
 Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C - 1 No M:
 Option Pkg Name: 64C -1 Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 2,815 | 1,397 | 0 | 18,498 | 0 | 0 | 22,711 | 0 |
| Person | 518 | 371 | 898 | 812 | 6,106 | 6,447 | 15,154 | 5,545 |
| Overhd | 2,222 | 1,763 | 1,521 | 1,623 | 3,038 | 6,838 | 17,006 | 6,367 |
| Moving | 609 | 11 | 686 | 11 | 8,851 | 259 | 10,427 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 383 | 264 | 304 | 304 | 3,321 | 647 | 5,223 | 647 |
| TOTAL | 6,547 | 3,806 | 3,410 | 21,249 | 21,316 | 14,192 | 70,522 | 12,559 |

Savings in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 666 | 999 | 1,352 | 1,352 | 5,039 | 6,701 | 16,111 | 7,865 |
| Overhd | 4,471 | 4,664 | 5,107 | 5,107 | 20,032 | 20,102 | 59,484 | 20,813 |
| Moving | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 5,252 | 5,662 | 6,590 | 6,460 | 26,171 | 26,804 | 76,940 | 28,678 |

Department : Navy
 Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C\64C Rea
 Option Pkg Name: 64C Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2011
 Payback Year : Immediate

NPV in 2025(\$K): -350,126
 1-Time Cost(\$K): 78,525

Net Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| MilCon | 11,923 | 1,397 | 0 | 41,766 | 0 | 0 | 55,086 | 0 |
| Person | -1,711 | -4,432 | -4,814 | -4,900 | -7,354 | -15,920 | -39,133 | -21,121 |
| Overhd | -2,152 | -2,810 | -3,496 | -2,947 | -16,596 | -12,840 | -40,842 | -14,035 |
| Moving | 493 | 11 | 556 | 11 | 7,751 | 259 | 9,082 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,083 | 410 | 4,567 | 410 |
| TOTAL | 8,898 | -5,618 | -7,498 | 34,186 | -13,116 | -28,091 | -11,240 | -34,746 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------------|-----------|----------|----------|----------|------------|-----------|------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| POSITIONS ELIMINATED | | | | | | | |
| Off | 13 | 7 | 0 | 0 | 8 | 12 | 40 |
| Enl | 18 | 1 | 0 | 0 | 84 | 50 | 153 |
| Civ | 10 | 0 | 0 | 0 | 15 | 35 | 60 |
| TOT | 41 | 8 | 0 | 0 | 107 | 97 | 253 |

| | | | | | | | |
|----------------------------|------------|-----------|-----------|----------|--------------|----------|--------------|
| POSITIONS REALIGNED | | | | | | | |
| Off | 27 | 6 | 17 | 0 | 154 | 0 | 204 |
| Enl | 133 | 21 | 37 | 0 | 613 | 0 | 804 |
| Stu | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civ | 25 | 11 | 19 | 0 | 488 | 0 | 543 |
| TOT | 185 | 38 | 73 | 0 | 1,324 | 0 | 1,620 |

Summary:

 This scenario is modified form the original Navy official recommendation. The scenario closes NSA New Orleans and forms Fed City in its place. MARFORRES and MCRSC are consolidated on NSA New Orleans Fed City into leased space and all other tenants are relocated. Lease costs are \$20/SF and are shown as recurring cost. This scenario is associated with 66C. Lease space requirements have been updated.

Close NSA New Orleans - combines enabling scenarios HSA-007, 041, 120, and DON-134 along with the closure scenario DON-158A. In its entirety this is now referred to as 158AR.

The run excludes the Kansas City elements of HSA-120 that do not directly involve NSA New Orleans. HSA 120 MILCON at NAS New Orleans was prorated based on the share of personnel moving from NSA New Orleans.

- a) HSA-007 - EPMAC, NAVRESPERSHEN, and COMNAVRESCRUITCOM move from NSA New Orleans to NSA Midsouth
- b) HSA-0041 - COMNARESFOR, COMNAVARESFOR, and COMNAVRESFORCOM move from NSA New Orleans to NSA Norfolk
- c) HSA 120 - COMMARFORES moves from NSA New Orleans (HSA 0120 also moves MC Reserve Support Comman from Kansas City to NAS New Orleans)
- d) DON-0158A moves the remaining tenants at NSA New Orleans to NAS New Orleans except for the 8th MCD which moves to to NAS JRB Ft Worth (The MCD move can be found in DON-0134.: The DAG decided that DON-0134 should now be considered part of 158A).

=====
 The JCSG Footnotes for HSA-0120, HSA-0007, & HSA-0041 are reproduced at the end of our notes.
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*ANNUAL
 RECURRING
 SA 11/02*

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
 Data As Of 6/23/2005 10:22:25 AM, Report Created 6/23/2005 10:22:28 AM

Department : Navy
 Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C\64C Rea
 Option Pkg Name: 64C Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------|--------|-------|-------|--------|--------|--------|---------|--------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 11,923 | 1,397 | 0 | 41,766 | 0 | 0 | 55,086 | 0 |
| Person | 727 | 448 | 898 | 812 | 6,526 | 6,773 | 16,185 | 5,545 |
| Overhd | 2,318 | 1,853 | 1,612 | 2,160 | 3,436 | 7,262 | 18,642 | 6,778 |
| Moving | 609 | 11 | 686 | 11 | 8,851 | 259 | 10,427 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,083 | 410 | 4,567 | 410 |
| TOTAL | 15,922 | 3,926 | 3,452 | 45,006 | 21,897 | 14,704 | 104,907 | 12,733 |

Savings in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------|-------|-------|--------|--------|--------|--------|---------|--------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 2,438 | 4,880 | 5,713 | 5,713 | 13,880 | 22,693 | 55,318 | 26,667 |
| Overhd | 4,471 | 4,664 | 5,107 | 5,107 | 20,032 | 20,102 | 59,484 | 20,813 |
| Moving | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 7,024 | 9,544 | 10,951 | 10,820 | 35,012 | 42,795 | 116,147 | 47,479 |

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
 Data As Of 6/23/2005 10:22:25 AM, Report Created 6/23/2005 10:22:28 AM

Department : Navy
 Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C\64C Real
 Option Pkg Name: 64C Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2011
 Payback Year : Immediate

NPV in 2025 (\$K): -350,126
 1-Time Cost (\$K): 78,525

Net Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| MilCon | 11,923 | 1,397 | 0 | 41,766 | 0 | 0 | 55,086 | 0 |
| Person | -1,711 | -4,432 | -4,814 | -4,900 | -7,354 | -15,920 | -39,133 | -21,121 |
| Overhd | -2,152 | -2,810 | -3,496 | -2,947 | -16,596 | -12,840 | -40,842 | -14,035 |
| Moving | 493 | 11 | 556 | 11 | 7,751 | 259 | 9,082 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,083 | 410 | 4,567 | 410 |
| TOTAL | 8,898 | -5,618 | -7,498 | 34,186 | -13,116 | -28,091 | -11,240 | -34,746 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------------|-----------|----------|----------|----------|------------|-----------|------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| POSITIONS ELIMINATED | | | | | | | |
| Off | 13 | 7 | 0 | 0 | 8 | 12 | 40 |
| Enl | 18 | 1 | 0 | 0 | 84 | 50 | 153 |
| Civ | 10 | 0 | 0 | 0 | 15 | 35 | 60 |
| TOT | 41 | 8 | 0 | 0 | 107 | 97 | 253 |

| | | | | | | | |
|----------------------------|------------|-----------|-----------|----------|--------------|----------|--------------|
| POSITIONS REALIGNED | | | | | | | |
| Off | 27 | 6 | 17 | 0 | 154 | 0 | 204 |
| Enl | 133 | 21 | 37 | 0 | 613 | 0 | 804 |
| Stu | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civ | 25 | 11 | 19 | 0 | 488 | 0 | 543 |
| TOT | 185 | 38 | 73 | 0 | 1,324 | 0 | 1,620 |

Summary:

 This scenario is modified form the original Navy official recommendation. The scenario closes NSA New Orleans and forms Fed City in its place. MARFORRES and MCRSC are consolidated on NSA New Orleans Fed City into leased space and all other tenants are relocated. Lease costs are \$20/SF and are shown as recurring cost. This scenario is associated with 66C. Lease space requirements have been updated.

Close NSA New Orleans - combines enabling scenarios HSA-007, 041, 120, and DON-134 along with the closure scenario DON-158A. In its entirety this is now referred to as 158AR.

The run excludes the Kansas City elements of HSA-120 that do not directly involve NSA New Orleans. HSA 120 MILCON at NAS New Orleans was prorated based on the share of personnel moving from NSA New Orleans.

- a) HSA-007 - EPMAC, NAVRESPERSCEEN, and COMNAVRESCRUITCOM move from NSA New Orleans to NSA Midsouth
- b) HSA-0041 - COMNARESFOR, COMNAVAIRESFOR, and COMNAVRESFORCOM move from NSA New Orleans to NSA Norfolk
- c) HSA 120 - COMMARFORES moves from NSA New Orleans (HSA 0120 also moves MC Reserve Support Comman from Kansas City to NAS New Orleans)
- d) DON-0158A moves the remaining tenants at NSA New Orleans except for the 8th MCD which moves to to NAS JRB Ft Worth (The MCD move can be found in DON-0134.: The DAG decided that DON-0134 should now be considered part of 158A).

=====
 The JCSG Footnotes for HSA-0120, HSA-0007, & HSA-0041 are reproduced at the end of our notes.
 =====

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
 Data As Of 6/23/2005 10:22:25 AM, Report Created 6/23/2005 10:22:28 AM

Department : Navy
 Scenario File : C:\Documents and Settings\gingrick\My Documents\NSA New Orleans Scenarios\Scenario 3 Fed City\64C\64C Rea
 Option Pkg Name: 64C Modified DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\gingrick\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|---------------|--------------|--------------|---------------|---------------|---------------|----------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 11,923 | 1,397 | 0 | 41,766 | 0 | 0 | 55,086 | 0 |
| Person | 727 | 448 | 898 | 812 | 6,526 | 6,773 | 16,185 | 5,545 |
| Overhd | 2,318 | 1,853 | 1,612 | 2,160 | 3,436 | 7,262 | 18,642 | 6,778 |
| Moving | 609 | 11 | 686 | 11 | 8,851 | 259 | 10,427 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,083 | 410 | 4,567 | 410 |
| TOTAL | 15,922 | 3,926 | 3,452 | 45,006 | 21,897 | 14,704 | 104,907 | 12,733 |

Savings in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|---------------|---------------|---------------|---------------|----------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 2,438 | 4,880 | 5,713 | 5,713 | 13,880 | 22,693 | 55,318 | 26,667 |
| Overhd | 4,471 | 4,664 | 5,107 | 5,107 | 20,032 | 20,102 | 59,484 | 20,813 |
| Moving | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 7,024 | 9,544 | 10,951 | 10,820 | 35,012 | 42,795 | 116,147 | 47,479 |

Department : Navy
 Scenario File : C:\Documents and Settings\obornj\My Documents\COBRA - no milpers\Navy COBRA\64 - Naval Support
 Activity New Orleans, LA\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2011
 Payback Year : 2020 (9 Years)

NPV in 2025(\$K): -59,465
 1-Time Cost(\$K): 164,698

Net Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|---------------|---------------|---------------|---------------|--------------|----------------|----------------|----------------|
| MilCon | 18,939 | 1,397 | 0 | 92,222 | 0 | 0 | 112,559 | 0 |
| Person | -281 | -745 | -571 | -657 | 1,040 | -211 | -1,425 | -2,276 |
| Overhd | -1,111 | -1,919 | -2,704 | -1,293 | -6,043 | -15,093 | -28,162 | -16,474 |
| Moving | 26,531 | 40 | 556 | 11 | 8,103 | 495 | 35,736 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 275 | 128 | 169 | 169 | 3,682 | 869 | 5,293 | 869 |
| TOTAL | 44,353 | -1,098 | -2,550 | 90,452 | 6,783 | -13,939 | 124,001 | -17,881 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------------|-----------|----------|----------|----------|-----------|-----------|-----------|
| POSITIONS ELIMINATED | | | | | | | |
| Off | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ | 10 | 0 | 0 | 0 | 15 | 35 | 60 |
| TOT | 10 | 0 | 0 | 0 | 15 | 35 | 60 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|----------------------------|------------|-----------|-----------|----------|--------------|-----------|--------------|
| POSITIONS REALIGNED | | | | | | | |
| Off | 40 | 13 | 17 | 0 | 330 | 12 | 412 |
| Enl | 151 | 22 | 37 | 0 | 1,256 | 50 | 1,516 |
| Stu | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civ | 25 | 11 | 19 | 0 | 537 | 0 | 592 |
| TOT | 216 | 46 | 73 | 0 | 2,192 | 62 | 2,589 |

Summary:

 Close NSA New Orleans - combines enabling scenarios HSA-007, 041, 120, and DON-134 along with the closure scenario DON-158A. In its entirety this is now referred to as 158AR.

The run excludes the Kansas City elements of HSA-120 that do not directly involve NSA New Orleans. HSA 120 MILCON at NAS New Orleans was prorated based on the share of personnel moving from NSA New Orleans.

- a) HSA-007 - EPMAC, NAVRESPERSHEN, and COMNAVRESCUITCOM move from NSA New Orleans to NSA Midsouth
- b) HSA-0041 - COMNAIRESFOR, COMNAVAIRESFOR, and COMNAVRESFORCOM move from NSA New Orleans to NSA Norfolk
- c) HSA 120 - COMMARFORES moves from NSA New Orleans (HSA 0120 also moves MC Reserve Support Comman from Kansas City to NAS New Orleans)
- d) DON-0158A moves the remaining tenants at NSA New Orleans to NAS New Orleans except for the 8th MCD which moves to to NAS JRB Ft Worth (The MCD move can be found in DON-0134.: The DAG decided that DON-0134 should now be considered part of 158A).

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The JCSG Footnotes for HSA-0120, HSA-0007, & HSA-0041 are reproduced at the end of our notes.
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Department : Navy
 Scenario File : C:\Documents and Settings\obornj\My Documents\COBRA - no milpers\Navy COBRA\64 - Naval Support
 Activity New Orleans, LA\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\obornj\My Documents\COBRA 6.10 April 21 2005\BRAC2005.SFF

Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|---------------|--------------|--------------|---------------|---------------|---------------|----------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 18,939 | 1,397 | 0 | 92,222 | 0 | 0 | 112,559 | 0 |
| Person | 616 | 563 | 1,090 | 1,004 | 6,909 | 7,700 | 17,882 | 6,798 |
| Overhd | 3,192 | 2,544 | 2,148 | 3,559 | 5,510 | 5,009 | 21,962 | 4,339 |
| Moving | 26,730 | 71 | 686 | 11 | 9,371 | 625 | 37,494 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 275 | 128 | 169 | 169 | 3,682 | 869 | 5,293 | 869 |
| TOTAL | 49,753 | 4,703 | 4,093 | 96,966 | 25,472 | 14,204 | 195,190 | 12,006 |

Savings in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 897 | 1,307 | 1,661 | 1,661 | 5,868 | 7,911 | 19,307 | 9,074 |
| Overhd | 4,303 | 4,462 | 4,852 | 4,852 | 11,553 | 20,102 | 50,125 | 20,813 |
| Moving | 199 | 31 | 130 | 0 | 1,267 | 130 | 1,757 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 5,400 | 5,801 | 6,644 | 6,513 | 18,689 | 28,143 | 71,189 | 29,887 |

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:30 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Pctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2011
 Payback Year : 2014 (3 Years)

KC MILCON
16,405

NPV in 2025(\$K): -276,421
 1-Time Cost(\$K): 164,585

Immediate
1-350,126 - same 74m
78,525 - diff. 86m

Net Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|
| MilCon | 18,939 | 1,397 | 0 | 92,222 | 0 | 0 | 112,559 | 0 |
| Person | -1,711 | -4,432 | -4,814 | -4,900 | -7,354 | -15,920 | -39,133 | -21,121 |
| Overhd | -1,144 | -1,960 | -2,745 | -1,334 | -6,181 | -15,297 | -28,661 | -16,678 |
| Moving | 26,415 | 11 | 556 | 11 | 7,751 | 259 | 35,004 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,977 | 1,303 | 6,354 | 1,303 |
| TOTAL | 42,844 | -4,767 | -6,747 | 86,255 | -1,807 | -29,654 | 86,123 | -36,496 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------------|------|------|------|------|------|------|-------|
| POSITIONS ELIMINATED | | | | | | | |
| Off | 13 | 7 | 0 | 0 | 8 | 12 | 40 |
| Enl | 18 | 1 | 0 | 0 | 84 | 50 | 153 |
| Civ | 10 | 0 | 0 | 0 | 15 | 35 | 60 |
| TOT | 41 | 8 | 0 | 0 | 107 | 97 | 253 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|----------------------------|------|------|------|------|-------|------|-------|
| POSITIONS REALIGNED | | | | | | | |
| Off | 27 | 6 | 17 | 0 | 322 | 0 | 372 |
| Enl | 133 | 21 | 37 | 0 | 1,172 | 0 | 1,363 |
| Stu | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civ | 25 | 11 | 19 | 0 | 537 | 0 | 592 |
| TOT | 185 | 38 | 73 | 0 | 2,100 | 0 | 2,396 |

Summary:

Close NSA New Orleans - combines enabling scenarios HSA-007, 041, 120, and DON-134 along with the closure scenario DON-158A. In its entirety this is now referred to as 158AR.

The run excludes the Kansas City elements of HSA-120 that do not directly involve NSA New Orleans. HSA 120 MILCON at NAS New Orleans was prorated based on the share of personnel moving from NSA New Orleans.

- a) HSA-007 - EPMAC, NAVRESPERSCEN, and COMNAVRESCUITCOM move from NSA New Orleans to NSA Midsouth
- b) HSA-0041 - COMNARESFOR, COMNAVAIRESFOR, and COMNAVRESFORCOM move from NSA New Orleans to NSA Norfolk
- c) HSA 120 - COMMARFORES moves from NSA New Orleans (HSA 0120 also moves MC Reserve Support Comman from Kansas City to NAS New Orleans)
- d) DON-0158A moves the remaining tenants at NSA New Orleans to NAS New Orleans except for the 8th MCD which moves to to NAS JRB Ft Worth (The MCD move can be found in DON-0134.: The DAG decided that DON-0134 should now be considered part of 158A).

=====
 The JCSG Footnotes for HSA-0120, HSA-0007, & HSA-0041 are reproduced at the end of our notes.
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mil
193
60
5/16
14114
0424
0424

71,935

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:30 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SPF

Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|---------------|--------------|--------------|---------------|---------------|---------------|----------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 18,939 | 1,397 | 0 | 92,222 | 0 | 0 | 112,559 | 0 |
| Person | 727 | 448 | 898 | 812 | 6,526 | 6,773 | 16,185 | 5,545 |
| Overhd | 3,159 | 2,502 | 2,107 | 3,518 | 5,371 | 4,805 | 21,464 | 4,135 |
| Moving | 26,531 | 11 | 686 | 11 | 8,851 | 259 | 36,349 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,977 | 1,303 | 6,354 | 1,303 |
| TOTAL | 49,701 | 4,575 | 3,948 | 96,820 | 24,726 | 13,141 | 192,911 | 10,984 |

Savings in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|--------------|--------------|---------------|---------------|---------------|---------------|----------------|---------------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 2,438 | 4,880 | 5,713 | 5,713 | 13,880 | 22,693 | 55,318 | 26,667 |
| Overhd | 4,303 | 4,462 | 4,852 | 4,852 | 11,553 | 20,102 | 50,125 | 20,813 |
| Moving | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 6,857 | 9,343 | 10,695 | 10,565 | 26,533 | 42,795 | 106,788 | 47,479 |

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:30 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2011
 Payback Year : 2014 (3 Years)

NPV in 2025(\$K): -276,421
 1-Time Cost(\$K): 164,585

Net Costs in 2005 Constant Dollars (\$K)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|----------------|
| MilCon | 18,939 | 1,397 | 0 | 92,222 | 0 | 0 | 112,559 | 0 |
| Person | -1,711 | -4,432 | -4,814 | -4,900 | -7,354 | -15,920 | -39,133 | -21,121 |
| Overhd | -1,144 | -1,960 | -2,745 | -1,334 | -6,181 | -15,297 | -28,661 | -16,678 |
| Moving | 26,415 | 11 | 556 | 11 | 7,751 | 259 | 35,004 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 345 | 216 | 256 | 256 | 3,977 | 1,303 | 6,354 | 1,303 |
| TOTAL | 42,844 | -4,767 | -6,747 | 86,255 | -1,807 | -29,654 | 86,123 | -36,496 |

13.9

POSITIONS ELIMINATED

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------|-----------|----------|----------|----------|------------|-----------|------------|
| Off | 13 | 7 | 0 | 0 | 8 | 12 | 40 |
| Enl | 18 | 1 | 0 | 0 | 84 | 50 | 153 |
| Civ | 10 | 0 | 0 | 0 | 15 | 35 | 60 |
| TOT | 41 | 8 | 0 | 0 | 107 | 97 | 253 |

5-?

POSITIONS REALIGNED

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------|------------|-----------|-----------|----------|--------------|----------|--------------|
| Off | 27 | 6 | 17 | 0 | 322 | 0 | 372 |
| Enl | 133 | 21 | 37 | 0 | 1,172 | 0 | 1,363 |
| Stu | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civ | 25 | 11 | 19 | 0 | 537 | 0 | 592 |
| TOT | 185 | 38 | 73 | 0 | 2,100 | 0 | 2,396 |

Summary:

Close NSA New Orleans - combines enabling scenarios HSA-007, 041, 120, and DON-134 along with the closure scenario DON-158A. In its entirety this is now referred to as 158AR.

The run excludes the Kansas City elements of HSA-120 that do not directly involve NSA New Orleans. HSA 120 MILCON at NAS New Orleans was prorated based on the share of personnel moving from NSA New Orleans.

- a) HSA-007 - EPMAC, NAVRESPERSCEEN, and COMNAVRESCRUITCOM move from NSA New Orleans to NSA Midlands
- b) HSA-0041 - COMNAVRESFOR, COMNAVRESFOR, and COMNAVRESFORCOM move from NSA New Orleans to ~~NSA Norfolk~~
- c) HSA 120 - COMMARFORES moves from NSA New Orleans (HSA 0120 also moves MC Reserve Support Comman from Kansas City to ~~NAS New Orleans~~)
- d) DON-0158A ~~moves the remaining tenants at NSA New Orleans to NAS New Orleans~~ except for the 8th MCD which moves to to NAS JRB Ft Worth (The MCD move can be found in DON-0134.: The DAG decided that DON-0134 should now be considered part of 158A).

=====
 The JCSG Footnotes for HSA-0120, HSA-0007, & HSA-0041 are reproduced at the end of our notes.
 =====

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/6
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:29 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

(All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-------------|-------------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 112,559,160 | |
| Total - Construction | | 112,559,160 |
| Personnel | | |
| Civilian RIF | 1,836,744 | |
| Civilian Early Retirement | 323,703 | |
| Eliminated Military PCS | 1,030,877 | |
| Unemployment | 142,432 | |
| Total - Personnel | | 3,333,756 |
| Overhead | | |
| Program Management Cost | 9,096,786 | |
| Support Contract Termination | 26,000 | |
| Mothball / Shutdown | 384,173 | |
| Total - Overhead | | 9,506,959 |
| Moving | | |
| Civilian Moving | 6,686,565 | |
| Civilian PPP | 425,952 | |
| Military Moving | 2,452,379 | |
| Freight | 482,560 | |
| Information Technologies | 26,246,700 | |
| One-Time Moving Costs | 55,300 | |
| Total - Moving | | 36,349,456 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 162,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 2,673,610 | |
| Total - Other | | 2,835,610 |
| ----- | | |
| Total One-Time Costs | | 164,584,941 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 1,345,403 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 1,345,403 |
| ----- | | |
| Total Net One-Time Costs | | 163,239,538 |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 2/6
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Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Pctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT NEW ORLNS, LA (N00205)
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-----------|------------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 1,836,744 | |
| Civilian Early Retirement | 323,703 | |
| Eliminated Military PCS | 1,030,877 | |
| Unemployment | 142,432 | |
| Total - Personnel | | 3,333,756 |
| Overhead | | |
| Program Management Cost | 9,096,786 | |
| Support Contract Termination | 26,000 | |
| Mothball / Shutdown | 384,173 | |
| Total - Overhead | | 9,506,959 |
| Moving | | |
| Civilian Moving | 6,686,565 | |
| Civilian PPP | 425,952 | |
| Military Moving | 2,452,379 | |
| Freight | 482,560 | |
| Information Technologies | 164,600 | |
| One-Time Moving Costs | 55,300 | |
| Total - Moving | | 10,267,356 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 140,000 | |
| Total - Other | | 140,000 |
| ----- | | ----- |
| Total One-Time Costs | | 23,248,071 |
| ----- | | ----- |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 1,345,403 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | ----- |
| Total One-Time Savings | | 1,345,403 |
| ----- | | ----- |
| Total Net One-Time Costs | | 21,902,668 |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 3/6
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Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT MID SOUTH, TN (N00639)
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-----------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 5,971,483 | |
| Total - Construction | | 5,971,483 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 0 | |
| Total - Overhead | | 0 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 55,000 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 55,000 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 2,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 1,060,000 | |
| Total - Other | | 1,062,000 |
| ----- | ----- | ----- |
| Total One-Time Costs | | 7,088,483 |
| ----- | ----- | ----- |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | ----- | ----- |
| Total One-Time Savings | | 0 |
| ----- | ----- | ----- |
| Total Net One-Time Costs | | 7,088,483 |

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COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 4/6
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Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT NORFOLK, VA (N57095)
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|------------|------------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 15,215,812 | |
| Total - Construction | | 15,215,812 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 0 | |
| Total - Overhead | | 0 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 5,100 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 5,100 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 0 |
| ----- | ----- | ----- |
| Total One-Time Costs | | 15,220,912 |
| ----- | ----- | ----- |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | ----- | ----- |
| Total One-Time Savings | | 0 |
| ----- | ----- | ----- |
| Total Net One-Time Costs | | 15,220,912 |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 5/6
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Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAS NEW ORLEANS, LA (N00206)
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|------------|-------------|
| ----- | | |
| Construction | | |
| Military Construction | 89,848,525 | |
| Total - Construction | | 89,848,525 |
| | | |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| | | |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 0 | |
| Total - Overhead | | 0 |
| | | |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 26,022,000 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 26,022,000 |
| | | |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 160,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 1,473,610 | |
| Total - Other | | 1,633,610 |
| ----- | | |
| Total One-Time Costs | | 117,504,135 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 117,504,135 |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 6/6
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Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Pctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAS JRB FT WORTH, TX (N83447)
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-----------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 1,523,339 | |
| Total - Construction | | 1,523,339 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 0 | |
| Total - Overhead | | 0 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 0 |
| ----- | | ----- |
| Total One-Time Costs | | 1,523,339 |
| ----- | | ----- |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | ----- |
| Total One-Time Savings | | 0 |
| ----- | | ----- |
| Total Net One-Time Costs | | 1,523,339 |

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:29 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Pctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

MilCon for Base: NAVSUPPACT MID SOUTH, TN (N00639)

All values in 2005 Constant Dollars (\$K)

| FAC | Title | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|----------------------------|---------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 6100 | General Administrative Building | SF | 10,050 | 1,480 | 0 Default | 0 | 1,480 |
| 6100 | General Administrative Building | SF | 25,050 | n/a** | 0 Default | n/a** | 3,000 |
| 6100 | General Administrative Building | SF | 0 | 0 | 18,900 Default | 1,301 | 1,301 |
| 8521 | Vehicle Parking, Surfaced | SY | 1,550 | 75 | 0 Default | 0 | 75 |
| 8521 | Vehicle Parking, Surfaced | SY | 2,050 | 99 | 0 Default | 0 | 99 |
| 8521 | Vehicle Parking, Surfaced | SY | 800 | n/a** | 0 Default | n/a** | 16 |
| Total Construction Cost: | | | | | | | 5,971 |
| - Construction Cost Avoid: | | | | | | | 0 |
| Total Net Milcon Cost: | | | | | | | 5,971 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

**No New Milcon / Rehabilitation Cost breakdown is available if Total Cost was entered by the user.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 3
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:29 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

MilCon for Base: NAVSUPPACT NORFOLK, VA (N57095)

All values in 2005 Constant Dollars (\$K)

| FAC | Title | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|----------------------------|------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 6100 | General Administrative Building | SF | 88,980 | 14,154 | 0 Default | 0 | 14,154 |
| 8521 | Vehicle Parking, Surfaced | SY | 9,600 | 502 | 0 Default | 0 | 502 |
| 8526 | Miscellaneous Paved Area | SY | 500 | 26 | 0 Default | 0 | 26 |
| 8321 | Sewer and Industrial Waste Line | LF | 300 | 18 | 0 Default | 0 | 18 |
| 8121 | Electrical Power Distribution Line | LF | 4,000 | 145 | 0 Default | 0 | 145 |
| 8421 | Water Distribution Line, Potable | LF | 800 | 36 | 0 Default | 0 | 36 |
| 8511 | Road, Surfaced | SY | 2,300 | 58 | 0 Default | 0 | 58 |
| 8221 | Heat Distribution Line | LF | 1,200 | 278 | 0 Default | 0 | 278 |
| Total Construction Cost: | | | | | | | 15,216 |
| - Construction Cost Avoid: | | | | | | | 0 |
| Total Net Milcon Cost: | | | | | | | 15,216 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)
Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:29 PM

Department : Navy
Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
Option Pkg Name: DON-0158AR - Close NSA New Orleans
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SPF

All values in 2005 Constant Dollars

| Base Name | Total MilCon* | Milcon Cost Avoidance | Total Net Costs |
|----------------------|------------------|--------------------------|--------------------|
| ----- | ----- | ----- | ----- |
| NAVSUPPACT NEW ORLNS | 0 | 0 | 0 |
| NAVSUPPACT MID SOUTH | 5,971,483 | 0 | 5,971,483 |
| NAVSUPPACT NORFOLK | 15,215,812 | 0 | 15,215,812 |
| NAS NEW ORLEANS | 89,848,525 | 0 | 89,848,525 |
| NAS JRB FT WORTH | 1,523,339 | 0 | 1,523,339 |
| ----- | ----- | ----- | ----- |
| Totals: | 112,559,160 | 0 | 112,559,160 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 4
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:29 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

MilCon for Base: NAS NEW ORLEANS, LA (N00206)

All values in 2005 Constant Dollars (\$K)

| FAC | Title | UM | New MilCon | New Cost* | Using Rehab | Rehab Type | Rehab Cost* | Total Cost* |
|------|--|----|------------|-----------|-------------|------------|-------------|-------------|
| 1713 | Band Training Facility | SF | 12,032 | 1,813 | 0 | Default | 0 | 1,813 |
| 1714 | Reserve Component Training Facility | SF | 8,664 | 1,397 | 0 | Default | 0 | 1,397 |
| 4421 | Covered Storage Building, Installation | SF | 10,315 | 921 | 0 | Default | 0 | 921 |
| 6100 | General Administrative Building | SF | 166,055 | 26,973 | 0 | Default | 0 | 26,973 |
| 8121 | Electrical Power Distribution Line | LF | 733 | 27 | 0 | Default | 0 | 27 |
| 8241 | Heat Gas Distribution Line | LF | 733 | 65 | 0 | Default | 0 | 65 |
| 8321 | Sewer and Industrial Waste Line | LF | 1,467 | 88 | 0 | Default | 0 | 88 |
| 8421 | Water Distribution Line, Potable | LF | 880 | 40 | 0 | Default | 0 | 40 |
| 8511 | Road, Surfaced | SY | 4,238 | 110 | 0 | Default | 0 | 110 |
| 8521 | Vehicle Parking, Surfaced | SY | 17,071 | 911 | 0 | Default | 0 | 911 |
| 1711 | General Purpose Instruction Building | SF | 28,467 | 5,161 | 0 | Default | 0 | 5,161 |
| 1712 | Applied Instruction Building | SF | 12,604 | 2,583 | 0 | Default | 0 | 2,583 |
| 4421 | Covered Storage Building, Installation | SF | 12,085 | 1,079 | 0 | Default | 0 | 1,079 |
| 5304 | Veterinary Facility | SF | 1,800 | 420 | 1,272 | Default | 139 | 559 |
| 6100 | General Administrative Building | SF | 42,162 | 6,849 | 3,564 | Default | 271 | 7,119 |
| 6100 | General Administrative Building | SF | 26,104 | 4,240 | 0 | Default | 0 | 4,240 |
| 6103 | Printing and Reproduction Plant | SF | 3,000 | 290 | 0 | Default | 0 | 290 |
| 6104 | Automated Data Processing Center | SF | 10,000 | 2,143 | 0 | Default | 0 | 2,143 |
| 7110 | Family Housing Dwelling | SF | 7,000 | 586 | 0 | Default | 0 | 586 |
| 7141 | Family Housing Garage/Carport | SF | 1,600 | 61 | 0 | Default | 0 | 61 |
| 7372 | Family Service Center | SF | 5,600 | 1,029 | 0 | Default | 0 | 1,029 |
| 7416 | Library, General Use | SF | 0 | 0 | 10,500 | Default | 931 | 931 |
| 7417 | Recreation Center | SF | 5,385 | 957 | 1,215 | Red | 138 | 1,095 |
| 7417 | Recreation Center | SF | 14,703 | 2,614 | 3,014 | Amber | 155 | 2,768 |
| 7421 | Indoor Physical Fitness Facility | SF | 15,567 | 2,988 | 0 | Default | 0 | 2,988 |
| 7447 | Miscellaneous MWR Support Facility | SF | 0 | 0 | 500 | Default | 20 | 20 |
| 8521 | Vehicle Parking, Surfaced | SY | 19,263 | 1,028 | 0 | Default | 0 | 1,028 |
| 8511 | Road, Surfaced | SY | 11,600 | 300 | 0 | Default | 0 | 300 |
| 8513 | Vehicle Bridge | SY | 2,700 | 2,050 | 0 | Default | 0 | 2,050 |
| 1458 | Security Support Facility | SF | 1,309 | 298 | 0 | Default | 0 | 298 |
| 6104 | Automated Data Processing Center | SF | 5,139 | 1,101 | 0 | Default | 0 | 1,101 |
| 7431 | Auditorium and Theater Facility | SF | 3,631 | 572 | 0 | Default | 0 | 572 |
| 7313 | Police Station | SF | 475 | 81 | 0 | Default | 0 | 81 |
| 7313 | Police Station | SF | 370 | 63 | 0 | Default | 0 | 63 |
| 1458 | Security Support Facility | SF | 724 | 165 | 0 | Default | 0 | 165 |
| 1458 | Security Support Facility | SF | 563 | 128 | 0 | Default | 0 | 128 |
| 8511 | Road, Surfaced | SY | 113 | 3 | 0 | Default | 0 | 3 |
| 8511 | Road, Surfaced | SY | 88 | 2 | 0 | Default | 0 | 2 |
| 7210 | Enlisted Unaccompanied Personnel Housing | SF | 50,789 | 8,909 | 0 | Default | 0 | 8,909 |
| 7210 | Enlisted Unaccompanied Personnel Housing | SF | 31,341 | 5,497 | 0 | Default | 0 | 5,497 |
| 8521 | Vehicle Parking, Surfaced | SY | 3,006 | 160 | 0 | Default | 0 | 160 |
| 8521 | Vehicle Parking, Surfaced | SY | 1,854 | 99 | 0 | Default | 0 | 99 |
| 7220 | Dining Facility | SF | 4,096 | 1,168 | 0 | Default | 0 | 1,168 |
| 7220 | Dining Facility | SF | 2,527 | 720 | 0 | Default | 0 | 720 |
| 7371 | Nursery and Child Care Facility | SF | 3,275 | 636 | 0 | Default | 0 | 636 |

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COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 5
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Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

MilCon for Base: NAS NEW ORLEANS, LA (N00206) (continued)

All values in 2005 Constant Dollars (\$K)

| FAC Title | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--------------------------------------|----|------------|-----------|----------------------------|-------------|-------------|
| 7371 Nursery and Child Care Facility | SF | 1,859 | 361 | 0 Default | 0 | 361 |
| 5500 Dispensary and Clinic | SF | 1,760 | 410 | 0 Default | 0 | 410 |
| 5400 Dental Facility | SF | 4,240 | 1,092 | 0 Default | 0 | 1,092 |
| | | | | Total Construction Cost: | | 89,848 |
| | | | | - Construction Cost Avoid: | | 0 |
| | | | | Total Net Milcon Cost: | | 89,848 |

3
 457k
 90k

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 6
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:29 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

MilCon for Base: NAS JRB FT WORTH, TX (N83447)

All values in 2005 Constant Dollars (\$K)

| FAC Title | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 6100 General Administrative Building | SF | 10,000 | 1,523 | 0 Default | 0 | 1,523 |
| Total Construction Cost: | | | | | | 1,523 |
| - Construction Cost Avoid: | | | | | | 0 |
| Total Net Milcon Cost: | | | | | | 1,523 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:30 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|--------|-------|-------|--------|--------|-------|---------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| CONSTRUCTION | | | | | | | |
| MILCON | 18,939 | 1,397 | 0 | 92,222 | 0 | 0 | 112,559 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIF | 115 | 0 | 57 | 0 | 861 | 803 | 1,837 |
| Civ Retire | 24 | 0 | 24 | 0 | 240 | 36 | 324 |
| CIV MOVING | | | | | | | |
| Per Diem | 31 | 0 | 61 | 0 | 777 | 0 | 870 |
| POV Miles | 1 | 0 | 1 | 0 | 24 | 0 | 26 |
| Home Purch | 118 | 0 | 211 | 0 | 2,592 | 0 | 2,922 |
| HHG | 21 | 0 | 40 | 0 | 736 | 0 | 798 |
| Misc | 8 | 0 | 14 | 0 | 178 | 0 | 200 |
| House Hunt | 20 | 0 | 40 | 0 | 522 | 0 | 582 |
| PPP | 71 | 0 | 0 | 0 | 106 | 248 | 426 |
| RITA | 50 | 0 | 92 | 0 | 1,146 | 0 | 1,288 |
| FREIGHT | | | | | | | |
| Packing | 4 | 0 | 4 | 0 | 43 | 0 | 51 |
| Freight | 27 | 0 | 33 | 0 | 371 | 0 | 431 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 9 | 0 | 4 | 0 | 67 | 62 | 142 |
| OTHER | | | | | | | |
| Info Tech | 26,035 | 11 | 25 | 11 | 154 | 11 | 26,247 |
| Prog Manage | 2,766 | 2,075 | 1,556 | 1,167 | 875 | 656 | 9,097 |
| Supt Contract | 0 | 0 | 0 | 0 | 26 | 0 | 26 |
| Mothball | 33 | 7 | 10 | 0 | 320 | 14 | 384 |
| 1-Time Move | 0 | 0 | 0 | 0 | 55 | 0 | 55 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 8 | 0 | 12 | 0 | 179 | 0 | 199 |
| POV Miles | 5 | 0 | 6 | 0 | 85 | 0 | 96 |
| HHG | 77 | 0 | 89 | 0 | 1,367 | 0 | 1,534 |
| Misc | 56 | 0 | 54 | 0 | 513 | 0 | 623 |
| OTHER | | | | | | | |
| Elim PCS | 208 | 77 | 0 | 0 | 420 | 326 | 1,031 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 162 | 0 | 0 | 0 | 0 | 0 | 162 |
| Misc Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 2,674 | 0 | 2,674 |
| TOTAL ONE-TIME | 48,787 | 3,567 | 2,339 | 93,400 | 14,333 | 2,157 | 164,585 |

Handwritten notes:
 } - 500,000
 } - P 17 - 2,110
 } - 7,595

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:30 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|--------|-------|--------|--------|--------|--------|---------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 103 | 121 | 121 | 1,141 | 1,141 | 1,141 | 3,770 | 1,141 |
| Recap | 81 | 93 | 93 | 884 | 884 | 884 | 2,919 | 884 |
| BOS | 175 | 206 | 326 | 326 | 2,110 | 2,110 | 5,253 | 2,110 |
| Civ Salary | 0 | 0 | 34 | 34 | 432 | 831 | 1,331 | 831 |
| TRICARE | 183 | 216 | 256 | 256 | 1,303 | 1,303 | 3,518 | 1,303 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 125 | 250 | 375 | 250 |
| Enl Salary | 0 | 0 | 0 | 0 | 82 | 165 | 247 | 165 |
| House Allow | 371 | 371 | 779 | 779 | 4,299 | 4,299 | 10,898 | 4,299 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 15 | 0 | 15 | 0 |
| TOTAL RECUR | 914 | 1,008 | 1,609 | 3,420 | 10,392 | 10,984 | 28,326 | 10,984 |
| TOTAL COST | 49,701 | 4,575 | 3,948 | 96,820 | 24,726 | 13,141 | 192,911 | 10,984 |
| ONE-TIME SAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | |
| RECURRINGSAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 404 | 486 | 617 | 617 | 4,026 | 4,026 | 10,175 | 4,736 |
| Recap | 3,558 | 3,558 | 3,558 | 3,558 | 3,558 | 3,558 | 21,349 | 3,558 |
| BOS | 213 | 257 | 326 | 326 | 2,411 | 10,890 | 14,423 | 10,890 |
| Civ Salary | 332 | 665 | 665 | 665 | 1,164 | 2,826 | 6,317 | 3,990 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 812 | 2,062 | 2,499 | 2,499 | 2,999 | 4,249 | 15,122 | 4,999 |
| Enl Salary | 741 | 1,524 | 1,565 | 1,565 | 5,026 | 10,547 | 20,970 | 12,607 |
| House Allow | 551 | 629 | 983 | 983 | 4,691 | 5,071 | 12,909 | 5,071 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 128 | 161 | 351 | 351 | 1,558 | 1,628 | 4,177 | 1,628 |
| TOTAL RECUR | 6,741 | 9,343 | 10,565 | 10,565 | 25,433 | 42,795 | 105,443 | 47,479 |
| TOTAL SAVINGS | 6,857 | 9,343 | 10,695 | 10,565 | 26,533 | 42,795 | 106,788 | 47,479 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:30 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|-----------------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|
| ----- (\$K) ----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 18,939 | 1,397 | 0 | 92,222 | 0 | 0 | 112,559 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 139 | 0 | 81 | 0 | 1,101 | 839 | 2,160 | |
| Civ Moving | 350 | 0 | 499 | 0 | 6,497 | 248 | 7,595 | |
| Info Tech | 26,035 | 11 | 25 | 11 | 154 | 11 | 26,247 | |
| Other | 2,808 | 2,082 | 1,572 | 1,167 | 1,343 | 733 | 9,705 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 239 | 77 | 31 | 0 | 1,464 | 326 | 2,138 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 162 | 0 | 0 | 0 | 0 | 0 | 162 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 2,674 | 0 | 2,674 | |
| TOTAL ONE-TIME | 48,672 | 3,567 | 2,208 | 93,400 | 13,234 | 2,157 | 163,077 | |
| RECURRING NET | | | | | | | | |
| ----- (\$K) ----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | -300 | -365 | -496 | 524 | -2,884 | -2,884 | -6,406 | -3,595 |
| Recap | -3,477 | -3,465 | -3,465 | -2,674 | -2,674 | -2,674 | -18,430 | -2,674 |
| BOS | -38 | -51 | -0 | -0 | -301 | -8,780 | -9,171 | -8,780 |
| Civ Salary | -332 | -665 | -631 | -631 | -731 | -1,994 | -4,986 | -3,158 |
| TRICARE | 183 | 216 | 256 | 256 | 1,303 | 1,303 | 3,518 | 1,303 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | -1,554 | -3,586 | -4,065 | -4,065 | -7,818 | -14,381 | -35,470 | -17,191 |
| House Allow | -180 | -258 | -204 | -204 | -392 | -772 | -2,011 | -772 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | -128 | -161 | -351 | -351 | -1,543 | -1,628 | -4,162 | -1,628 |
| TOTAL RECUR | -5,828 | -8,335 | -8,956 | -7,145 | -15,041 | -31,812 | -77,116 | -36,496 |
| TOTAL NET COST | 42,844 | -4,767 | -6,747 | 86,255 | -1,807 | -29,654 | 86,123 | -36,496 |

Handwritten note: Above is with name 2

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 4/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT NEW ORLNS, LA (N00205)

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 115 | 0 | 57 | 0 | 861 | 803 | 1,837 |
| Civ Retire | 24 | 0 | 24 | 0 | 240 | 36 | 324 |
| CIV MOVING | | | | | | | |
| Per Diem | 31 | 0 | 61 | 0 | 777 | 0 | 870 |
| POV Miles | 1 | 0 | 1 | 0 | 24 | 0 | 26 |
| Home Purch | 118 | 0 | 211 | 0 | 2,592 | 0 | 2,922 |
| HHG | 21 | 0 | 40 | 0 | 736 | 0 | 798 |
| Misc | 8 | 0 | 14 | 0 | 178 | 0 | 200 |
| House Hunt | 20 | 0 | 40 | 0 | 522 | 0 | 582 |
| PPP | 71 | 0 | 0 | 0 | 106 | 248 | 426 |
| RITA | 50 | 0 | 92 | 0 | 1,146 | 0 | 1,288 |
| FREIGHT | | | | | | | |
| Packing | 4 | 0 | 4 | 0 | 43 | 0 | 51 |
| Freight | 27 | 0 | 33 | 0 | 371 | 0 | 431 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 9 | 0 | 4 | 0 | 67 | 62 | 142 |
| OTHER | | | | | | | |
| Info Tech | 13 | 0 | 14 | 0 | 138 | 0 | 165 |
| Prog Manage | 2,766 | 2,075 | 1,556 | 1,167 | 875 | 656 | 9,097 |
| Supt Contrac | 0 | 0 | 0 | 0 | 26 | 0 | 26 |
| Mothball | 33 | 7 | 10 | 0 | 320 | 14 | 384 |
| 1-Time Move | 0 | 0 | 0 | 0 | 55 | 0 | 55 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 8 | 0 | 12 | 0 | 179 | 0 | 199 |
| POV Miles | 5 | 0 | 6 | 0 | 85 | 0 | 96 |
| HHG | 77 | 0 | 89 | 0 | 1,367 | 0 | 1,534 |
| Misc | 56 | 0 | 54 | 0 | 513 | 0 | 623 |
| OTHER | | | | | | | |
| Elim PCS | 208 | 77 | 0 | 0 | 420 | 326 | 1,031 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 140 | 0 | 140 |
| TOTAL ONE-TIME | 3,664 | 2,159 | 2,328 | 1,167 | 11,783 | 2,146 | 23,248 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 5/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT NEW ORLNS, LA (N00205)

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------------|--------------|--------------|---------------|---------------|---------------|---------------|----------------|---------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 15 | 0 | 15 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 15 | 0 | 15 | 0 |
| TOTAL COSTS | 3,664 | 2,159 | 2,328 | 1,167 | 11,798 | 2,146 | 23,263 | 0 |
| ONE-TIME SAVES | | | | | | | | |
| -----(\$K)----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | 0 |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 115 | 0 | 130 | 0 | 1,100 | 0 | 1,345 | 0 |
| RECURRINGSAVES | | | | | | | | |
| -----(\$K)----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 404 | 486 | 617 | 617 | 4,026 | 4,026 | 10,175 | 4,736 |
| Recap | 3,558 | 3,558 | 3,558 | 3,558 | 3,558 | 3,558 | 21,349 | 3,558 |
| BOS | 213 | 257 | 326 | 326 | 2,411 | 10,890 | 14,423 | 10,890 |
| Civ Salary | 332 | 665 | 665 | 665 | 1,164 | 2,826 | 6,317 | 3,990 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 812 | 2,062 | 2,499 | 2,499 | 2,999 | 4,249 | 15,122 | 4,999 |
| Enl Salary | 741 | 1,524 | 1,565 | 1,565 | 5,026 | 10,547 | 20,970 | 12,607 |
| House Allow | 551 | 629 | 983 | 983 | 4,691 | 5,071 | 12,909 | 5,071 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 190 | 190 | 190 | 260 | 830 | 260 |
| TOTAL RECUR | 6,613 | 9,182 | 10,404 | 10,404 | 24,065 | 41,428 | 102,096 | 46,111 |
| TOTAL SAVINGS | 6,729 | 9,182 | 10,534 | 10,404 | 25,165 | 41,428 | 103,441 | 46,111 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 6/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT NEW ORLNS, LA (N00205)

| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|-----------------------|---------------|---------------|----------------|----------------|----------------|----------------|-----------------|----------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 139 | 0 | 81 | 0 | 1,101 | 839 | 2,160 | |
| Civ Moving | 350 | 0 | 499 | 0 | 6,497 | 248 | 7,595 | |
| Info Tech | 13 | 0 | 14 | 0 | 138 | 0 | 165 | |
| Other | 2,808 | 2,082 | 1,572 | 1,167 | 1,343 | 733 | 9,705 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 239 | 77 | 31 | 0 | 1,464 | 326 | 2,138 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 140 | 0 | 140 | |
| TOTAL ONE-TIME | 3,549 | 2,159 | 2,197 | 1,167 | 10,684 | 2,146 | 21,903 | |
| RECURRING NET | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | -404 | -486 | -617 | -617 | -4,026 | -4,026 | -10,175 | -4,736 |
| Recap | -3,558 | -3,558 | -3,558 | -3,558 | -3,558 | -3,558 | -21,349 | -3,558 |
| BOS | -213 | -257 | -326 | -326 | -2,411 | -10,890 | -14,423 | -10,890 |
| Civ Salary | -332 | -665 | -665 | -665 | -1,164 | -2,826 | -6,317 | -3,990 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | -1,554 | -3,586 | -4,065 | -4,065 | -8,026 | -14,796 | -36,092 | -17,606 |
| House Allow | -551 | -629 | -983 | -983 | -4,691 | -5,071 | -12,909 | -5,071 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | -190 | -190 | -175 | -260 | -815 | -260 |
| TOTAL RECUR | -6,613 | -9,182 | -10,404 | -10,404 | -24,050 | -41,428 | -102,081 | -46,111 |
| TOTAL NET COST | -3,065 | -7,023 | -8,206 | -9,237 | -13,366 | -39,281 | -80,178 | -46,111 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 7/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT MID SOUTH, TN (N00639)

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|-------|------|------|-------|-------|------|-------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| CONSTRUCTION | | | | | | | |
| MILCON | 1,433 | 0 | 0 | 4,538 | 0 | 0 | 5,971 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 11 | 11 | 11 | 11 | 11 | 55 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 2 | 0 | 0 | 0 | 0 | 0 | 2 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 1,060 | 0 | 1,060 |
| TOTAL ONE-TIME | 1,435 | 11 | 11 | 4,549 | 1,071 | 11 | 7,088 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 8/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT MID SOUTH, TN (N00639)

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|-------|------|------|-------|-------|-------|--------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 12 | 12 | 12 | 69 | 69 | 69 | 241 | 69 |
| Recap | 7 | 7 | 7 | 40 | 40 | 40 | 140 | 40 |
| BOS | 76 | 76 | 76 | 76 | 442 | 442 | 1,187 | 442 |
| Civ Salary | 0 | 0 | 0 | 0 | 399 | 798 | 1,197 | 798 |
| TRICARE | 55 | 55 | 55 | 55 | 220 | 220 | 660 | 220 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 125 | 250 | 375 | 250 |
| Enl Salary | 0 | 0 | 0 | 0 | 82 | 165 | 247 | 165 |
| House Allow | 371 | 371 | 371 | 371 | 1,475 | 1,475 | 4,434 | 1,475 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 520 | 520 | 520 | 610 | 2,852 | 3,458 | 8,481 | 3,458 |
| TOTAL COSTS | 1,955 | 531 | 531 | 5,159 | 3,923 | 3,469 | 15,569 | 3,458 |
| ONE-TIME SAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RECURRINGSAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SAVINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 9/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT MID SOUTH, TN (N00639)

| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|-----------------------|--------------|------------|------------|--------------|--------------|--------------|---------------|--------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 1,433 | 0 | 0 | 4,538 | 0 | 0 | 5,971 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 0 | 11 | 11 | 11 | 11 | 11 | 55 | |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 2 | 0 | 0 | 0 | 0 | 0 | 2 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 1,060 | 0 | 1,060 | |
| TOTAL ONE-TIME | 1,435 | 11 | 11 | 4,549 | 1,071 | 11 | 7,088 | |
| RECURRING NET | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 12 | 12 | 12 | 69 | 69 | 69 | 241 | 69 |
| Recap | 7 | 7 | 7 | 40 | 40 | 40 | 140 | 40 |
| BOS | 76 | 76 | 76 | 76 | 442 | 442 | 1,187 | 442 |
| Civ Salary | 0 | 0 | 0 | 0 | 399 | 798 | 1,197 | 798 |
| TRICARE | 55 | 55 | 55 | 55 | 220 | 220 | 660 | 220 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 207 | 415 | 622 | 415 |
| House Allow | 371 | 371 | 371 | 371 | 1,475 | 1,475 | 4,434 | 1,475 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 520 | 520 | 520 | 610 | 2,852 | 3,458 | 8,481 | 3,458 |
| TOTAL NET COST | 1,955 | 531 | 531 | 5,159 | 3,923 | 3,469 | 15,569 | 3,458 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 10/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT NORFOLK, VA (N57095)

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------|--------------|----------|----------|---------------|----------|----------|---------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 1,256 | 0 | 0 | 13,959 | 0 | 0 | 15,216 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 5 | 0 | 5 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 1,256 | 0 | 0 | 13,959 | 5 | 0 | 15,221 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 11/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT NORFOLK, VA (N57095)

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|-------|------|------|--------|-------|-------|--------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 180 | 180 | 180 | 539 | 180 |
| Recap | 0 | 0 | 0 | 122 | 122 | 122 | 367 | 122 |
| BOS | 0 | 0 | 0 | 0 | 304 | 304 | 609 | 304 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | -324 | -324 | -647 | -324 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 2,416 | 2,416 | 4,832 | 2,416 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 302 | 2,699 | 2,699 | 5,700 | 2,699 |
| TOTAL COSTS | 1,256 | 0 | 0 | 14,262 | 2,704 | 2,699 | 20,921 | 2,699 |
| ONE-TIME SAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| RECURRINGSAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SAVINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 12/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAVSUPPACT NORFOLK, VA (N57095)

| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|-----------------------|--------------|----------|----------|---------------|--------------|--------------|---------------|--------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 1,256 | 0 | 0 | 13,959 | 0 | 0 | 15,216 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 0 | 0 | 0 | 0 | 5 | 0 | 5 | |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 1,256 | 0 | 0 | 13,959 | 5 | 0 | 15,221 | |
| RECURRING NET | | | | | | | | |
| -----(\$K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 180 | 180 | 180 | 539 | 180 |
| Recap | 0 | 0 | 0 | 122 | 122 | 122 | 367 | 122 |
| BOS | 0 | 0 | 0 | 0 | 304 | 304 | 609 | 304 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | -324 | -324 | -647 | -324 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 2,416 | 2,416 | 4,832 | 2,416 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 302 | 2,699 | 2,699 | 5,700 | 2,699 |
| TOTAL NET COST | 1,256 | 0 | 0 | 14,262 | 2,704 | 2,699 | 20,921 | 2,699 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 13/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:31 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAS NEW ORLEANS, LA (N00206)

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|--------|------|------|--------|-------|------|---------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| CONSTRUCTION | | | | | | | |
| MILCON | 16,124 | 0 | 0 | 73,724 | 0 | 0 | 89,848 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 26,022 | 0 | 0 | 0 | 0 | 0 | 26,022 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 160 | 0 | 0 | 0 | 0 | 0 | 160 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 1,474 | 0 | 1,474 |
| TOTAL ONE-TIME | 42,306 | 0 | 0 | 73,724 | 1,474 | 0 | 117,504 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 14/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:32 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAS NEW ORLEANS, LA (N00206)

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-------------------|----------------|----------|----------|---------------|--------------|----------|----------------|--------|
| ----- (\$K) ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 92 | 92 | 92 | 875 | 875 | 875 | 2,902 | 875 |
| Recap | 74 | 74 | 74 | 709 | 709 | 709 | 2,351 | 709 |
| BOS | 99 | 130 | 130 | 130 | 1,244 | 1,244 | 2,979 | 1,244 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 128 | 161 | 161 | 161 | 1,367 | 1,367 | 3,344 | 1,367 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 393 | 458 | 458 | 1,876 | 4,195 | 4,195 | 11,575 | 4,195 |
| | <i>1/2 396</i> | <i>0</i> | <i>0</i> | <i>75,724</i> | <i>1,474</i> | <i>0</i> | <i>117,504</i> | |
| TOTAL COSTS | 42,699 | 458 | 458 | 75,607 | 5,669 | 4,195 | 129,079 | 4,195 |
| ONE-TIME SAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| ----- (\$K) ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RECURRINGSAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| ----- (\$K) ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 128 | 161 | 161 | 161 | 1,368 | 1,368 | 3,347 | 1,368 |
| TOTAL RECUR | 128 | 161 | 161 | 161 | 1,368 | 1,368 | 3,347 | 1,368 |
| TOTAL SAVINGS | 128 | 161 | 161 | 161 | 1,368 | 1,368 | 3,347 | 1,368 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 15/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:32 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAS NEW ORLEANS, LA (N00206)

| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|-----------------------|---------------|------------|------------|---------------|--------------|--------------|----------------|-----------------------|
| ---- (\$K) ---- | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 16,124 | 0 | 0 | 73,724 | 0 | 0 | 89,848 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 26,022 | 0 | 0 | 0 | 0 | 0 | 26,022 | |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 160 | 0 | 0 | 0 | 0 | 0 | 160 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 1,474 | 0 | 1,474 | |
| TOTAL ONE-TIME | 42,306 | 0 | 0 | 73,724 | 1,474 | 0 | 117,504 | <i>- goes to P 28</i> |
| RECURRING NET | | | | | | | | |
| ----- (\$K) ----- | ----- | ----- | ----- | ----- | ----- | ----- | Total | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 92 | 92 | 92 | 875 | 875 | 875 | 2,902 | 875 |
| Recap | 74 | 74 | 74 | 709 | 709 | 709 | 2,351 | 709 |
| BOS | 99 | 130 | 130 | 130 | 1,244 | 1,244 | 2,979 | 1,244 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 128 | 161 | 161 | 161 | 1,367 | 1,367 | 3,344 | 1,367 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | -128 | -161 | -161 | -161 | -1,368 | -1,368 | -3,347 | -1,368 |
| TOTAL RECUR | 265 | 297 | 297 | 1,715 | 2,827 | 2,827 | 8,229 | 2,827 |
| TOTAL NET COST | 42,571 | 297 | 297 | 75,440 | 4,301 | 2,827 | 125,733 | 2,827 |

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COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 16/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:32 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Pctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAS JRB FT WORTH, TX (N83447)

| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|-------|------|------|------|------|-------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 126 | 1,397 | 0 | 0 | 0 | 0 | 1,523 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 126 | 1,397 | 0 | 0 | 0 | 0 | 1,523 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 17/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:32 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAS JRB FT WORTH, TX (N93447)

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|-------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 17 | 17 | 17 | 17 | 17 | 87 | 17 |
| Recap | 0 | 12 | 12 | 12 | 12 | 12 | 61 | 12 |
| BOS | 0 | 0 | 119 | 119 | 119 | 119 | 478 | 119 |
| Civ Salary | 0 | 0 | 34 | 34 | 34 | 34 | 134 | 34 |
| TRICARE | 0 | 0 | 40 | 40 | 40 | 40 | 161 | 40 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 408 | 408 | 408 | 408 | 1,632 | 408 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 30 | 631 | 631 | 631 | 631 | 2,554 | 631 |
| TOTAL COSTS | 126 | 1,427 | 631 | 631 | 631 | 631 | 4,078 | 631 |
| ONE-TIME SAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| RECURRINGSAVES | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | .0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SAVINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 18/18
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:32 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Pctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NAS JRB FT WORTH, TX (N83447)

| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------|------------|--------------|----------|----------|----------|----------|--------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 126 | 1,397 | 0 | 0 | 0 | 0 | 1,523 |
| O&M | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 126 | 1,397 | 0 | 0 | 0 | 0 | 1,523 |

| RECURRING NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------------|------------|--------------|------------|------------|------------|------------|--------------|------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 17 | 17 | 17 | 17 | 17 | 87 | 17 |
| Recap | 0 | 12 | 12 | 12 | 12 | 12 | 61 | 12 |
| BOS | 0 | 0 | 119 | 119 | 119 | 119 | 478 | 119 |
| Civ Salary | 0 | 0 | 34 | 34 | 34 | 34 | 134 | 34 |
| TRICARE | 0 | 0 | 40 | 40 | 40 | 40 | 161 | 40 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 408 | 408 | 408 | 408 | 1,632 | 408 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 30 | 631 | 631 | 631 | 631 | 2,554 | 631 |
| TOTAL NET COST | 126 | 1,427 | 631 | 631 | 631 | 631 | 4,078 | 631 |

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:27 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,937 | 9,728 | 757 | 6,020 |

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 41 | -5 | -12 | -4 | 0 | 0 | 20 |
| Enlisted | 85 | -55 | -85 | -2 | 0 | 0 | -57 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | -105 | -1 | 0 | 0 | 0 | 0 | -106 |
| TOTAL | 21 | -61 | -97 | -6 | 0 | 0 | -143 |

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,957 | 9,671 | 757 | 5,914 |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|-------|------|-------|
| Officers | 27 | 6 | 17 | 0 | 322 | 0 | 372 |
| Enlisted | 133 | 21 | 37 | 0 | 1,172 | 0 | 1,363 |
| Students | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| Civilians | 25 | 11 | 19 | 0 | 537 | 0 | 592 |
| TOTAL | 185 | 38 | 73 | 0 | 2,100 | 0 | 2,396 |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | -13 | -7 | 0 | 0 | -6 | -12 | -38 |
| Enlisted | -18 | -1 | 0 | 0 | -82 | -50 | -151 |
| Civilians | -10 | 0 | 0 | 0 | -3 | -35 | -48 |
| TOTAL | -41 | -8 | 0 | 0 | -91 | -97 | -237 |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,919 | 9,520 | 757 | 5,866 |
| -37 | -151 | | -48 |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:27 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: NAVSUPPACT NEW ORLNS, LA (N00205) *NSA New Orleans*
 BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: NAVSUPPACT NEW ORLNS, LA (N00205)
 Officers -----
 Enlisted -----
 Students -----
 Civilians -----
 412 1,516 69 652

PERSONNEL REALIGNMENTS:
 To Base: NAVSUPPACT MID SOUTH, TN (N00689)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 10 | 0 | 0 | 0 | 0 | 0 | 10 |
| Enlisted | 46 | 0 | 0 | 0 | 20 | 0 | 66 |
| Students | 0 | 0 | 0 | 0 | 148 | 0 | 148 |
| Civilians | 8 | 0 | 0 | 0 | 0 | 0 | 8 |
| TOTAL | 64 | 0 | 0 | 0 | 125 | 0 | 189 |

To Base: NAVSUPPACT NORFOLK, VA (N57095)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 0 | 0 | 88 | 0 | 88 |
| Enlisted | 0 | 0 | 0 | 0 | 257 | 0 | 257 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 0 | 0 | 105 | 0 | 105 |
| TOTAL | 0 | 0 | 0 | 0 | 450 | 0 | 450 |

To Base: NAS NEW ORLEANS, LA (N00206)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|-------|------|-------|
| Officers | 17 | 6 | 0 | 0 | 0 | 0 | 23 |
| Enlisted | 87 | 21 | 0 | 0 | 214 | 0 | 322 |
| Students | 0 | 0 | 0 | 0 | 767 | 0 | 767 |
| Civilians | 17 | 11 | 0 | 0 | 69 | 0 | 97 |
| TOTAL | 121 | 38 | 0 | 0 | 1,357 | 0 | 1,516 |

To Base: NAS JRB FT WORTH, TX (N83447)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 17 | 0 | 0 | 0 | 17 |
| Enlisted | 0 | 0 | 37 | 0 | 0 | 0 | 37 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 19 | 0 | 0 | 0 | 19 |
| TOTAL | 0 | 0 | 73 | 0 | 0 | 0 | 73 |

TOTAL PERSONNEL REALIGNMENTS (Out of NAVSUPPACT NEW ORLNS, LA (N00205)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|-------|------|-------|
| Officers | 27 | 6 | 17 | 0 | 0 | 0 | 50 |
| Enlisted | 133 | 21 | 37 | 0 | 322 | 0 | 513 |
| Students | 0 | 0 | 0 | 0 | 1,172 | 0 | 1,172 |
| Civilians | 25 | 11 | 19 | 0 | 69 | 0 | 124 |
| TOTAL | 185 | 38 | 73 | 0 | 2,100 | 0 | 2,396 |

SCENARIO POSITION CHANGES FOR: NAVSUPPACT NEW ORLNS, LA (N00205)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | -13 | -7 | 0 | 0 | -8 | -12 | -40 |
| Enlisted | -18 | -1 | 0 | 0 | -84 | -50 | -153 |
| Students | -10 | 0 | 0 | 0 | -15 | -35 | -60 |
| Civilians | -41 | -8 | 0 | 0 | -107 | -97 | -253 |
| TOTAL | -82 | -16 | 0 | 0 | -204 | -194 | -596 |

POPULATION (After BRAC Action) FOR: NAVSUPPACT NEW ORLNS, LA (N00205)
 Officers -----
 Enlisted -----
 Students -----
 Civilians -----
 0 0 0 0

Personnel

is this a loss?
 P34

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 3
 Data As Of 4/22/2005 2:48:22 PM, Report Created 4/22/2005 2:48:28 PM

Department : Navy
 Scenario File : \\server1\cobra-hsa\DON-0158AR (new wo 7% cut)\DON-0158AR, C5, V6.10, 22APR05.CBR
 Option Pkg Name: DON-0158AR - Close NSA New Orleans
 Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: NAVSUPPACT MID SOUTH, TN (N00639)

BASE POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 653 | 1,576 | 0 | 1,507 |

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: NAVSUPPACT MID SOUTH, TN (N00639)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 41 | -5 | -5 | -4 | 0 | 0 | 27 |
| Enlisted | 87 | -12 | -10 | -2 | 0 | 0 | 63 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | -104 | 0 | 0 | 0 | 0 | 0 | -104 |
| TOTAL | 24 | -17 | -15 | -6 | 0 | 0 | -14 |

BASE POPULATION (Prior to BRAC Action) FOR: NAVSUPPACT MID SOUTH, TN (N00639)

| Officers | Enlisted | Students | Civilians |
|----------|----------------|----------|----------------|
| 680 | 1,639 1,494 | 0 | 1,403 1,333 |

PERSONNEL REALIGNMENTS:

From Base: NAVSUPPACT NEW ORLNS, LA (N00205)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 10 | 0 | 0 | 0 | 20 | 0 | 30 |
| Enlisted | 46 | 0 | 0 | 0 | 148 | 0 | 194 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 8 | 0 | 0 | 0 | 125 | 0 | 133 |
| TOTAL | 64 | 0 | 0 | 0 | 293 | 0 | 357 |

TOTAL PERSONNEL REALIGNMENTS (Into NAVSUPPACT MID SOUTH, TN (N00639)):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 10 | 0 | 0 | 0 | 20 | 0 | 30 |
| Enlisted | 46 | 0 | 0 | 0 | 148 | 0 | 194 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 8 | 0 | 0 | 0 | 125 | 0 | 133 |
| TOTAL | 64 | 0 | 0 | 0 | 293 | 0 | 357 |

SCENARIO POSITION CHANGES FOR: NAVSUPPACT MID SOUTH, TN (N00639)

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 0 | 0 | 2 | 0 | 2 |
| Enlisted | 0 | 0 | 0 | 0 | 2 | 0 | 2 |
| Civilians | 0 | 0 | 0 | 0 | 12 | 0 | 12 |
| TOTAL | 0 | 0 | 0 | 0 | 16 | 0 | 16 |

BASE POPULATION (After BRAC Action) FOR: NAVSUPPACT MID SOUTH, TN (N00639)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 712 | 1,835 | 0 | 1,548 |

PERSONNEL SUMMARY FOR: NAVSUPPACT NORFOLK, VA (N57095)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: NAVSUPPACT NORFOLK, VA (N57095)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 1,579 | 3,480 | 688 | 2,078 |

| Installations: | Recommendations Impacting Installation | Report Location | Page |
|---|--|---|-------------|
| Fort Knox | | | |
| | Consolidate Correctional Facilities into Joint Regional Correctional Facilities | Vol 1: Part 2 - Headquarters and Support Activities Section | H&SA - 22 |
| | Consolidate/Co-locate Active and Reserve Personnel & Recruiting Centers for Army and Air Force | Vol 1: Part 2 - Headquarters and Support Activities Section | H&SA - 33 |
| | Convert Inpatient Services to Clinics | Vol 1: Part 2 - Medical Section | Med - 12 |
| | Fort Monmouth, NJ | Vol 1: Part 2 - Army Section | USA - 11 |
| | Fort Monroe, VA | Vol 1: Part 2 - Army Section | USA - 19 |
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