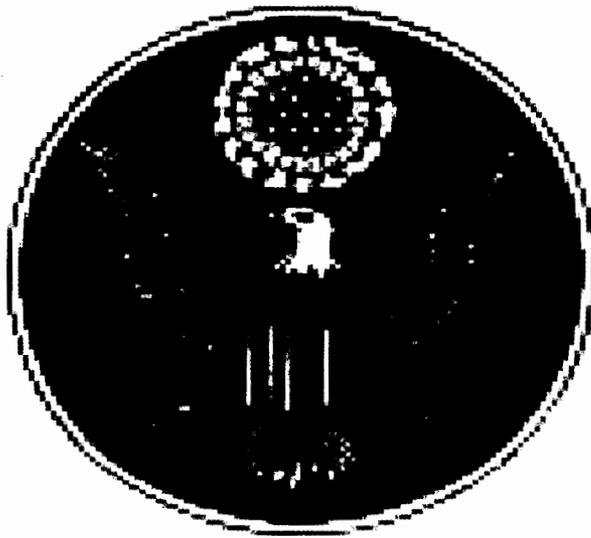


BRAC COMMISSION 2005

BASE VISITS



THANK YOU LETTERS

Date Sent	Recipient	Base/Installation/Facility
31 May 05	The Honorable Gordon England	Defense Pentagon
9 Jun 05	Captain Joseph Campbell	Norfolk Naval Shipyard
9 Jun 05	Colonel Marie Hart	General Mitchell JAPARS
9 Jun 05	Commodore Michael Hewitt	NAS Brunswick
9 Jun 05	Rear Admiral Mark Kenny	NSB New London
9 Jun 05	Captain Sean King	NAS Atlanta
9 Jun 05	Captain Arnold Lotring	NSB New London
9 Jun 05	Captain Joseph McGuehigan	NSWC Dahlgren
9 Jun 05	Captain James Ramsey III	NSB New London
9 Jun 05	Captain Sean Sullivan	NSB New London
9 Jun 05	Captain Brian Sheppard	Navy Supply Corps School
9 Jun 05	RADN Stephen Turcotte	Norfolk Naval Station
9 Jun 05	Captain Mark Welsh	NSWC Crane
9 Jun 05	Captain Robert Winneg	NAS Brunswick
9 Jun 05	Mr. Milt Ryan	Ricketts Sound Shipyard
16 - June 05	Captain Campbell	Norfolk Naval Shipyard
16 - June 05	Captain Welsh	Crane Naval Surface Warfare Center
16 - June 05	RADN Turcotte	Norfolk Naval Shipyard
16 - June 05	Captain Ramsey	Naval Submarine Base Groton
16 - June 05	Captain Sullivan	Naval Submarine Base Groton

16 June 05	Captain Arnold O. Loring, USN	Naval Submarine Base, Groton, Conn
16 June 05	Rear Admiral Mark W. Kenny, USN	Naval Submarine Base, Groton, Conn
16 June 05	Lt. Sen. Ryan	Maxwell Air Force Base, Alabama
16 June 05	Mrs. Thylt Ryan, USN	Budget and Naval Shipyard
16 June 05	Mrs. Alan D. Wilson	Intelligence Maintenance Facility
		Johnson - Post Office, Groton
16 June 05	Captain Robert F. Wining, USN	Naval Air Station, Bensenville
16 June 05	Mrs. Frederick S. Smith	US Army Park - Automotive
		Amalgams - Post Office, Bensenville
16 June 05	Captain Brian Sheppard, USN	Army Supply Corps School
16 June 05	Colonel Rowayne A. Schertz, USAF	The Lord Air Force Base
16 June 05	Captain The Buttrick	Wablgren Naval Air Force Base
16 June 05	Colonel Mc Cauley	McClord Air Force Base
16 June 05	Colonel Kimmel	Naval Chemical Depot
16 June 05	Captain King	Naval Air Station, Alton
16 June 05	Captain Fern King, USN	Matilla Chemical Dept
16 June 05	LTC Holliday	Matilla Chemical Dept
16 June 05	Commodore Speeritt	Air Station, Bensenville
16 June 05	Colonel Hart	Raymond Mitchell Air Reserve Station
16 June 05	Colonel William Quinn	Letterkenny Army Depot
16 June 05	Colonel John D. Gumbel, USMC	Naval Corps Air Station, Camp

Part 11C

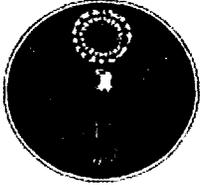
ID #	Date	Base	To	Section
0001	6/20/05	Keesler AFB	Brig. Gen. Lord	1
0002	6/21/05	Stewart Field / 124th Wing	Mjr. Gen. Lefrenz	1
0003	6/21/05	OTIS ANGB	Col. Worcester	1
0004	6/21/05	Bradley ANGB	Col. Peabody	1
0005	6/22/05	NAS Jacksonville	Capt. Dobson	1
0006	6/22/05	Ref. Finance Accounting	Mr. Gates	1
0007	6/22/05	NAS Jacksonville / Squad 30	Capt. Heimerle	1
0008	6/22/05	NAS Jacksonville / Wing 11	Commander Sinnott	1
0009	6/22/05	Naval Facilities Engineering	Capt. Raines	1
0010	6/22/05	NSB Kings Bay	Capt. McKinnan	1
0011	6/22/05	NS Pascagoula	CDR Benjamin	1
0012	6/22/05	NAS Jacksonville	Mr. Atan	1
0013	6/22/05	Delaware / New Castle AFS	Mjr. Gen. Vavala	1
0014	6/22/05	MD / Martin State AFS	Mjr. Gen. Tuxill	1
0015	6/23/05	Fairchild AFB / 141st	Col. Magonigle	1
0016	6/23/05	Springfield - Beckley / 178th	Col. Lohmes	1
0017	6/23/05	DEAS Pease-Cole	Ms. McConnell	1
0018	6/23/05	NSA New Orleans	Capt. Dozier	1
0019	6/24/05	Laughlin AFB	Col. Walters	1
0020	6/24/05	Gen. Mitchell / 446th	Col. Hart	1
0021	6/24/05	Ft. Bliss	Col. Greenwald	1
0022	6/24/05	Red River AD	Col. Cervone	1
0023	6/27/05	Anniston AD	Col. Raulsson	1
0024	7/6/05	Texas NG	Mjr. Gen. Rodriguez	2
0025	7/6/05	Texas NG	Col. Hines	2
0026	7/6/05	Robins AFB	Mjr. Gen. Collings	2
0027	7/6/05	Pittsburgh AFB	Col. Vogt	2
0028	7/6/05	DEAS Perme	Mr. Higgins	2
0029	7/6/05	DEAS Limestone	Mr. Conrad	2
0030	7/6/05	DEAS Cleveland	Mr. Switzer	2
0031	7/6/05	Alabama NG	Col. Reeves	2

BRAC on Base Visits
 "Thank You Letters"
 2005

1	Thomas	Aton	Director	Commanding Officer	Attr: Mr. Thomas Aton JAX 6.1	Naval Air Depot	32212-0016	06/22/05
2	CDR Robert	Benjamin, Jr.	Commanding Officer	Naval Station Pascagoula		Pascagoula	MS 39595-0001	06/22/05
3	Chip	Dobson	Captain	Commanding Officer	Naval Air Station Jacksonville Box 2	NAS Jacksonville	FL 32212-5000	06/22/05
4	Mr. David M.	Gates, Jr.	Site Director	Service Charleston	P.O.Box 118055	Charleston	SC 29423-8055	06/22/05
5	Richard	Heimerle	Captain	Squadron THIRTY	Box 24	NAS Jacksonville	FL 32212-0024	06/22/05
6	Lawrence	Lafrenz	Major General	National Guard	4040 W. Guard Street	Boise	ID 83705	06/22/05
7	William T.	Lord	Brigadier General	81 TRW/CC	720 Chapple James Avenue, Room 402	Base	Mississippi 39534	06/22/05
8	Mike	McKinnon	Captain	Submarine Kings Bay	1063 USS Tennessee Avenue	Kings Bay	GA 31547-2606	06/22/05
9	Daniel L.	Peabody	Colonel	Commander, 103rd Fighter Wing	100 Nicholson Road	East Granby,	CT 06026	06/22/05
10	Daniel L.	Peabody	Colonel	Commander, 103rd Fighter Wing	100 Nicholson Road	East Granby	CT 06026	06/22/05
11	Robert B.	Raines	Captain	Command Souther Div	2155 Eagle Drive	North Charleston	SC 29419	06/22/05
12	Dennis	Sinnett	Reconnaissance Wing		Box 34	NAS Jacksonville	FL 32212-0034	06/22/05
13	Bruce F.	Tuxill	General	Maryland National Guard	5th Regiment Armory		Baltimore, MD 21201	6/22/2005
14	Frank D.	Vavala	Major General	National Guard	First Regiment Road	Wilmington	DE 19808-2191	06/22/05
15	Paul	Worchester	Colonel	Comander 102nd Fighter Wing	158 Reilly Street, Box 03	Otis ANGB	MA 02542	06/12/05
16	Bradley J.	Applegate	Colonel	Commander, 142nd Fighter Wing	6801 North East Cornfoot Road	Airport,	Oregon 97218-2797	06/16/05
17	Brad	Bennett, USN	Captain	Naval School of Health Sciences	1001 Holcomb Road	Portsmouth	Virginia 23708	06/16/05
18	Joseph F.	Campbell, USN	Captain	Shipyard Commander	Norfolk Naval Shipyard	Portsmouth	VA 23709	06/16/05
19	James R.	Clapper, USAF (Ret)	Director	Agency	4600 Sangamore Road	Bethesda	MD 20816-5003	06/16/05
20	Debra	Cook, USA	Colonel	Resources Command St Lo	1 Reserve Way	St.Louis	Missouri 63132-5200	06/16/05
21	Eric W.	Crabtree, USAF	Colonel	Commander	446th Airlift Wing	Base	Washington 93438	06/16/05
22	William	Flanigan	Colonel	939th Air Refueling Wing	6801 Northeast Cornfoot Road	Airport	Oregon 97218-2797	06/16/05
23	Richard J.	Fletcher, Jr., USN	Commanding Officer	Naval Hospital Cherry Point	PSC Box		NC 28533	06/16/05
24	William A.	Guinn, USA		ATTN: AMSAM-LE-CO	1 Overcash Avenue	Chambersburg,	PA 17201-4150	06/16/05
25	John D.	Gumbel, USMC	Commanding Officer	Naval Air Depot Cherry Point	PSC Box 8021, Bldg 137 "A" Street	Cherry Point	NC 28533-0021	06/16/05
26	Jeff	Germand, USN	Captain	Patrick Air Force Base	Naval Ordnance Test Unit	P.O. Box 1623	32920-1623	06/16/05
27	Merle D.	Hart, USAF	Wing	General Mitchell IAP ARS		Milwaukee	WI 53207	06/16/05
28	Michael W.	Hewitt, USN	Commandore	Reconnaissance Wing FIVE	Naval Air Station Brunswick	Brunswick,	ME 04011	06/16/05
29	David "DOC"	Holliday	LTC, Commander	Umatilla Chemical Depot	Building 1, Umatilla Chemcial Depot	Hermiston	Oregon 97838-9544	06/16/05
30	Mark W.	Kenny, USN	Region Northeast	Two	Comander, Submarine Group Ten	Submrine Base	Groton, CT 06349	06/16/05
31	Scott D.	Kimmell, USN	Commander	Newport Chemical Depot	P.O. Box 160	Newport,	Indiana 47966-0160	06/16/05
32	Sean	King, USN	Officer	Navalair Station Atlanta		Marietta	GA 3006-5099	06/16/05
33	Arnold O.	Lotring, USN	Submarine Learning	Naval Marine Base			New London	06/16/05
34	Joseph L.	McGettigan, USN	Commanding Officer	Naval Surface Warfare Center		Dahlgren	VA 22448	
35	Thomas G.	McCauley, USAF	Commander	62nd Medical Group		Base	Washington 98438	06/16/05
36	James P.	Ransom III USN	Commanding Office	Regional Support Group	Naval Submarine Base	New London	Groton CT 06349	06/16/05
37	John F.	Regni, USAF	Lt. General	Commander, Air University	55 LeMay Plaza, South	Base	AL 36112	06/16/05
38	Milt	Ryan, USN	Director	Puget Sound Naval Shipyard and	Detachment Boston	495 Summer Street	Boston	MA 02210-2144
39	Rowayne A.	Schatz, USAF	Commander			Base	Washington 98438	
40	Brain	Sheppard, USN	Commanding Officer	Navy Supply Corps School		Athens	GA 30606	
41	Frederick L.	Smith	Systems	Industrial Enterprise	Armaments Command	1 Rock Island Arsenal	5000	06/16/05
42	Sean P.	Sullivan USN	Captain	Submarine Base New London	Naval Submarine Base New London	Groton	CT 06349	06/16/05
43	Stephen	Turcotte, USN	RADM	Atlantic		Shipyard	Portsmouth, VA 23709	06/16/05
44	Mark S.	Welsh, USN	Captain	Commanding Officer	Naval Surface Warfare Center			06/16/05
45	Alan G.	Wilson	Manager	Arsenal	1 Rock Island Arsenal	Rock Island	Illinois 61299-500	06/16/05
46	Robert S.	Winneg, USN	Commanding Officer	Naval Air Station Brunswick		Brunswick	ME -04011	06/16/05
47	Richard	Lohnes	Colonel	Commander, 178th Fighter Wing	706 Regula Avenue	Springfield	Illinois 45502	6/23/2005
48	Shirley	McConnell	Director	DFAS Pensacola	130 West Avenue Suite A	Pensacola	FL 32508	6/23/2005
49	Lafe A.	Dozier	Captain	Commanding Officer, Naval Support New Orleans	2300 General Meyer Avenue	New Orleans	LA 70142-5007	6/23/2005
50	Tod D.	Walters	Colonel	Commander, 47th Flying Training Wing	Laughlin Air Force Base	477 4th Street, Suite 1	Del Rio, TX 78843	6/24/2005

BRAC on Base Visits
 "Thank You Letters"
 2005

51	Merle D.	Hart	Colonel	Commander, 440th Airlift Wing	General Mitchell IAP ARS 330 East College Avenue		Milwaukee, WI 53207	6/24/2005
52	Bryon	Greenwald	Colonel	Garrison Commander	1 Pershing Road	Fort Bliss	Texas 79916	6/24/2006
53	Michael	Cervone	Colonel	Commander	Red River Army Depot	100 Main Drive	Texarkana, TX 75507	6/24/2005
54	Gary T.	Magonigle	Colonel	Commander, 141 Air Refueling Wing	1403 W. Wainwright Blvd.	Fairchild AFB	WA 99011-9409	6/23/2005
55	Alexandra B.	Raulerson	Commander	Anniston Army Depot	7 Frankford Avenue	Anniston	AL 36201-4199	6/27/2005
56	Kevin	Sullivan	Major General	Commander, Ogden Air Logistics	7981 Georgia Street	Hill Air Force Base	UT 84056-5824	7/13/2005
57	Arthur	Sass	USMC	Commander Maintenance Center	Marine Corps Logistics Center	Box 110100	Barstow, CA 92311-5050	7/14/2005
58	Gary	Baker	Deputy Commander	Maintenance Center	Marine Corps Logistics Base	Box 110100	Barstow, CA 92311-5050	7/14/2005
59	Steven J.	Thompson, USMC	Commanding Officer		Marine Corps Logistics Base	Box 110100	Barstow, CA 92311-5050	7/14/2005
60	Steven	Brown, USMC	Commanding Officer		Marine Corps Mobilization Command	15303 Andrews Road	Kansas City, MO	64147-1207
61	Tim	Watkins, USN	Captain	Naval Station Ingleside	1455 Ticonderoga Road, Suite W210		Ingleside, TX	78362-5001
62	Tim	Coolidge, USN	Captain	Commanding Officer	Naval Air Station Corpus Christi	11001 D Suite 143	Corpus Christi, TX	78419-5021
63	Jeffrey	Smith	Colonel	Commander, 28th Bomb Wing	Ellsworth Air Force Base	1000 Ellsworth St.,	Ste 1500, Rapid City, SD	57706-4808
64	Charles G.	Rodriguez	Major General	Adjutant General for Texas	National Guard Texas	PO Box 5218	Austin, TX	78763
65	Lisa	Hines		National Guard Texas			Austin, TX	78763
66	Michael A.	Collings	Major General	Commander, Warner Robins	Air Logistics Center	215 Page Road, Ste 269	Robins Air Force Base	31098-1662
67	Carl E.	Vogt	Commander	911th Airlift Wing	2475 Defense Avenue		Coraopolis, PA	15108-4403
68	Roy	Higgins	Director	DFAS Rome	325 Brooks Road		Rome, NY	13444-4527
69	Lawrence W.	Conrad	Director	DFAS Limestone	27 Arkansas Road		Limestone, ME	04751-1500
70	Kenneth R.	Sweitzer	Acting Director	DFAS Cleveland	1240 East 9th Street		Cleveland, OH	44149-2055
71	Douglas	Reeves	Adjutant General for Ala	Alabama National Guard	PO Box 3711		Montgomery, AL	36109
72	C. Mark	Brown	Adjutant General for Ala	Alabama National Guard	PO Box 3711		Montgomery, AL	36109



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

Rank/Mr/Mrs/Ms Name
Position (e.g. Commanding Officer)
Base/Installation/Facility Name, State Zip Code

Dear Rank/Mr/Mrs/Ms Name,

I would like to thank you and your staff for your hospitality during the recent Commission visit to (full official name of base/organization). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of (base/organization's).

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning (base/organization). This visit allowed (Analyst's full name(s)) along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

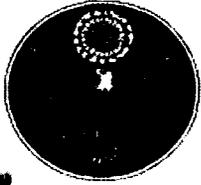
Handwritten signature of Anthony J. Principi in cursive script.

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

Mr. Thomas Aton
Business Operations Director
Naval Air Station Jacksonville
Commanding Officer
Attn: Mr. Thomas Aton JAX 6.1
Naval Air Depot
NAS Jacksonville, FL 32212-0016

Dear Mr. Aton,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Jacksonville. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Air Depot Jacksonville.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Jacksonville. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Handwritten signature of Anthony J. Principi in black ink.

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Colonel Bradley J. Applegate
Commander
142nd Fighter Wing
6801 North East Cornfoot Road
Portland International Airport, Oregon 97218-2797*

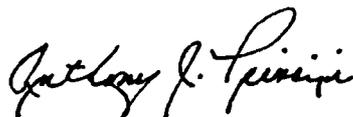
Dear Colonel Applegate,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Portland International Airport Air Guard Station, Oregon. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 142nd Fighter Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Portland International Airport. This visit allowed Commissioner Coyle to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 14, 2005

*Mr. Gary Baker
Deputy Commander Maintenance Center
Marine Corps Logistics Base
Box 110100
Barstow, CA 92311-5050*

Dear Mr. Baker,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Logistics Base Barstow. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Logistics Base Barstow.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Logistics Base Barstow. This visit allowed Commissioner Bilbray along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink that reads "Anthony J. Principi". The signature is written in a cursive style.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 6, 2005

*Major General C. Mark Brown
Adjutant General for Alabama
Alabama National Guard
PO Box 3711
Montgomery, AL 36109*

Dear Major General Brown,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Alabama National Guard (NG). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Alabama NG.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Alabama NG. This visit allowed Tim Abrell along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi". The signature is written in dark ink and is positioned above the printed name and title.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 14, 2005

*Colonel Steve Brown, USMC
Commanding Officer
Marine Corps Mobilization Command
15303 Andrews Road
Kansas City, MO 64147-1207*

Dear Colonel Brown,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Mobilization Command Kansas City. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Mobilization Command Kansas City.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Mobilization Command Kansas City. This visit allowed Joe Barrett along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

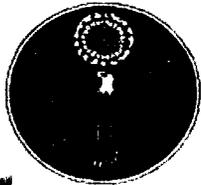
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*Anthony J. Principi
Chairman*

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Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

*CDR Robert Benjamin, Jr.
Commanding Officer
Naval Station Pascagoula
Pascagoula, MS 39595-0001*

Dear CDR Benjamin,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Station Pascagoula. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Station Pascagoula.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Station Pascagoula. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

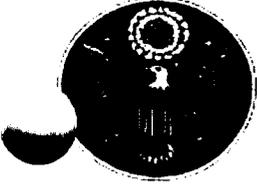
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*Anthony J. Principi
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Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

***Captain Brad Bennett, USN
Commander
Naval School of Health Sciences
1001 Holcomb Road
Portsmouth, Virginia 23708***

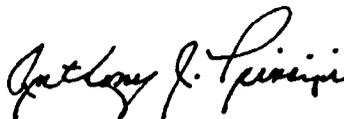
Dear Captain Bennett,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval School of Health Sciences, Portsmouth, Virginia. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the basic enlisted and Medical training providing by your school.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Naval School of Health Sciences. This visit allowed me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 6, 2005

*Major General Michael A. Collings
Commander
Warner Robins Air Logistics Center
215 Page Road, Suite 269
Robins Air Force Base, GA 31098-1662*

Dear Major General Collings,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Robins Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Robins AFB.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Robins AFB. This visit allowed Mike Flinn along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style and is located below the word "Sincerely,".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehrman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 6, 2005

*Mr. Lawrence W. Conrad
Director
DFAS Limestone
27 Arkansas Road
Limestone, ME 04751-1500*

Dear Director Conrad,

I would like to thank you and your staff for your hospitality during the recent Commission visit to DFAS Limestone. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of DFAS Limestone.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning DFAS Limestone. This visit allowed Commissioner Newton and me along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 14, 2005

*Captain Tim Coolidge, USN
Commanding Officer
Naval Air Station Corpus Christi
11001 D Suite 143
Corpus Christi, TX 78419-5021*

Dear Captain Coolidge,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station (NAS) Corpus Christi. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of NAS Corpus Christi.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning NAS Corpus Christi. This visit allowed Commissioner Hill along with Bill Fetzer and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Captain Joseph F. Campbell, USN
Shipyards Commander
Norfolk Naval Shipyards
Portsmouth, VA 23709*

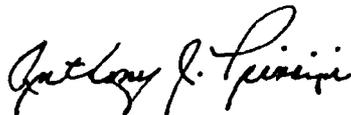
Dear Captain Campbell,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Norfolk Naval Shipyards. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Norfolk Naval Shipyards.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Norfolk Naval Shipyards. This visit allowed Commissioner Newton and me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 24, 2005

*Colonel Michael Cervone, USA
Commander
Red River Army Depot
100 Main Drive
Texarkana, TX 75507*

Dear Colonel Cervone,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Red River Army Depot. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Red River Army Depot.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Red River Army Depot. This visit allowed Commissioners Hill and Turner along with members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

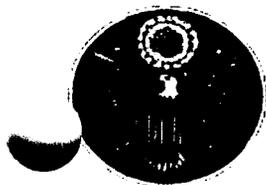
Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950



June 16, 2005

*Colonel Debra Cook, USA
Commander
U.S. Army Human Resources Command-St. Louis
1 Reserve Way
St. Louis, Missouri 63132-5200*

Dear Colonel Cook,

I would like to thank you and your staff for your hospitality during the recent Commission visit to United States Army Human Resources Command HRC in St. Louis. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the HRC's St. Louis facilities.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning U.S. Army Human Resources Command. This visit allowed Commissioner Turner to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

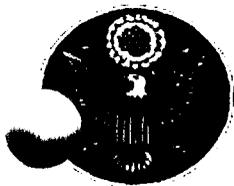
Handwritten signature of Anthony J. Principi in cursive script.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

Lt. Gen. James R. Clapper, USAF (Ret)
Director
National Geospatial-Intelligence Agency
4600 Sangamore Road
Bethesda, MD 20816 - 5003

Dear Lt. Gen. Clapper,

I would like to thank you and your staff for your hospitality during the recent Commission visit to National Geospatial-Intelligence Agency (NGA). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the NGA.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the NGA. This visit allowed me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

***Colonel Eric W. Crabtree, USAF
Commander
446th Airlift Wing
McChord Air Force Base, Washington 98438***

Dear Colonel Crabtree,

I would like to thank you and your staff for your hospitality during the recent Commission visit to McChord Air Force Base (AFB), Washington. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Fort Lewis and McChord AFB.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning McChord AFB. This visit allowed Commissioner Coyle and Commissioner Bilbray along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

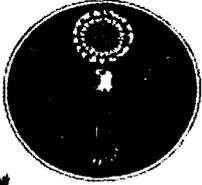
Handwritten signature of Anthony J. Principi in cursive script.

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 22, 2005

***Captain Chip Dobson
Commanding Officer
Naval Air Station Jacksonville
Box 2
NAS Jacksonville, FL 32212-5000***

Dear Captain Dobson,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Jacksonville. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Air Station Jacksonville.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Jacksonville. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi".

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 23, 2005

*Captain Lafe A. Dozier
Commanding Officer
Naval Support Activity New Orleans
2300 General Meyer Avenue
New Orleans, LA 70142-5007*

Dear Captain Dozier,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Support Activity (NSA) New Orleans. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of NSA New Orleans.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning NSA New Orleans. This visit allowed Commissioner Turner along with members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Bliley
The Honorable Philip E. Coyne III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Nones
General James T. Hill, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Ellen Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

May 31, 2005

The Honorable Gordon England
Acting Deputy Secretary of Defense
1000 Defense Pentagon
Washington, D.C. 20301-1000

Dear Secretary England:

Thank you for your e-mail advising that you will provide the BRAC Commission with access to the classified versions of the outstanding information requested including the minutes reflecting the Department's deliberative record and the data underpinning its recommendations by the close of business on May 31, 2005. Further, I understand from your draft letter to Senator Warner that the public will have access to all of the unclassified information by Saturday, June 4. May I presume that this includes the information that is being made available to the Commission and the Congress in classified form on May 31?

To ensure that the public will have ready access to all of this information in a timely manner, it is the Commission's position that the Department of Defense should release the information directly on June 4th and not the Commission. The Commission would access the information from the DoD website.

Any further delay in the June 4th availability of outstanding BRAC-related information will negatively impact the Commission's ability and schedule in evaluating the recommendations presented by Secretary Rumsfeld on May 13, 2005.

I greatly appreciate your concerns for not revealing classified information and your consideration of this request.

Sincerely,

Anthony Principi
Chairman



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Bliley
The Honorable Philip E. Coyne III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Hansen
General James T. NGE, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Ellen Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

May 31, 2005

The Honorable Gordon England
Acting Deputy Secretary of Defense
1000 Defense Pentagon
Washington, D.C. 20301-1000

Dear Secretary England:

Thank you for your e-mail advising that you will provide the BRAC Commission with access to the classified versions of the outstanding information requested including the minutes reflecting the Department's deliberative record and the data underpinning its recommendations by the close of business on May 31, 2005. Further, I understand from your draft letter to Senator Warner that the public will have access to all of the unclassified information by Saturday, June 4. May I presume that this includes the information that is being made available to the Commission and the Congress in classified form on May 31?

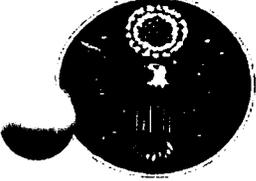
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Any further delay in the June 4th availability of outstanding BRAC-related information will negatively impact the Commission's ability and schedule in evaluating the recommendations presented by Secretary Rumfeld on May 13, 2005.

I greatly appreciate your concerns for not revealing classified information and your consideration of this request.

Sincerely,

Anthony Principi
Chairman



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Colonel William Flanigan
Commander
939th Air Refueling Wing
6801 Northeast Cornfoot Road
Portland International Airport, Oregon 97218-2797*

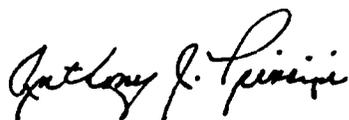
Dear Colonel Flanigan,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Portland International Airport Air Guard Station. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of 939th Air Refueling Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Portland International Airport. This visit allowed Commissioner Coyle to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



Anthony J. Principi

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950



June 16, 2005

Captain Richard J. Fletcher, Jr. USN
Commanding Officer
Naval Hospital Cherry Point
PSC Box, NC 28533

Dear Captain Fletcher,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Air Station Cherry Point, North Carolina. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Air Station cherry Point.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Air Station Cherry Point. This visit allowed Tom Pantelides and Ms. Colleen Turner along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

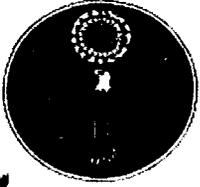
A handwritten signature in black ink that reads "Anthony J. Principi".

Anthony J. Principi

Chairman: Anthony J. Principi

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Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 22, 2005

Mr. David M. Gates, Jr.
Site Director
Defense Finance & Accounting Service Charleston
P.O. Box 118055
Charleston, SC 29423-8055

Dear Mr. Gates,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Defense Finance & Accounting Service Charleston. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Defense Finance & Accounting Service Charleston.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Defense Finance & Accounting Service Charleston. This visit allowed Commissioner Hill along with CW Furlow and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

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Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

***Captain Jeff Germand, USN
Commander
Patrick Air Force Base
Naval Ordnance Test Unit
P.O. Box 1623
Cape Canaveral, Florida 32920-1623***

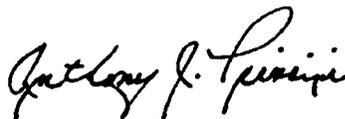
Dear Captain Germand,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Patrick Air Force Base. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Naval Ordnance Test Unit.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Patrick Air Force Base. This visit allowed Commissioner Bilbray to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

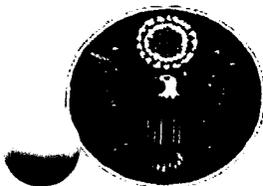


***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

Colonel William A. Guinn, USA
ATTN: AMSAM-LE-CO
1 Overcash Ave
Chambersburg, PA 17201-4150

Dear Colonel Guinn,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Letterkenny Army Depot. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Letterkenny Army Depot.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Letterkenny Army Depot. This visit allowed Elizabeth Bieri and George Delgado along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

*Colonel John D. Gumbel, USMC
Commanding Officer
Naval Air Depot Cherry Point
PSC Box 8021 Bldg 137 "A" Street
Cherry Point, NC 28533-0021*

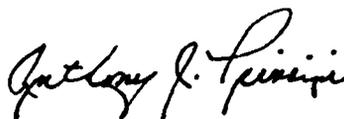
Dear Colonel Gumbel,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Air Station Cherry Point, North Carolina. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Air Station Cherry Point.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning marine Corps Air Station Cherry Point. This visit allowed Mr. Tom Pantelides and Colleen Turner along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



**Anthony J. Principi
Chairman**

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 24, 2005

*Colonel Bryon Greenwald, USA
Garrison Commander
1 Pershing Road
Fort Bliss, TX 79916*

Dear Colonel Greenwald,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Fort Bliss. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Fort Bliss.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Fort Bliss. This visit allowed the BRAC Commission's Army Team analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 6, 2005

*Mr. Roy Higgins
Director
DFAS Rome
325 Brooks Road
Rome, NY 134441-4527*

Dear Director Higgins,

I would like to thank you and your staff for your hospitality during the recent Commission visit to DFAS Rome. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of DFAS Rome.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning DFAS Rome. This visit allowed Commissioner Newton and me along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 6, 2005

*Colonel Lisa Hines
National Guard Texas
PO Box 5218
Austin, TX 78763*

Dear Colonel Hines,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Texas National Guard (NG). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Texas NG.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Texas NG. This visit allowed Tim Abrell and Wes Hood along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 24, 2005

*Colonel Merle D. Hart
Commander, 440th Airlift Wing
General Mitchell IAP ARS
300 East College Avenue
Milwaukee, WI 53207*

Dear Colonel Hart,

I would like to thank you and your staff for your hospitality during the recent Commission visit to General Mitchell IAP ARS. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 440th Airlift Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning General Mitchell IAP ARS. This visit allowed Commissioner Skinner along with Tanya Cruz and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

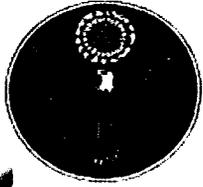
A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

***Captain Richard Heimerle
Commanding Officer, Patrol Squadron THIRTY
Box 24
NAS Jacksonville, FL 32212-0024***

Dear Captain Heimerle,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Jacksonville. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Patrol Squadron THIRTY.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Jacksonville. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink that reads "Anthony J. Principi".

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Colonel Merle D. Hart, USAF
Commander, 440th Airlift Wing
General Mitchell IAP ARS
Milwaukee, WI 53207*

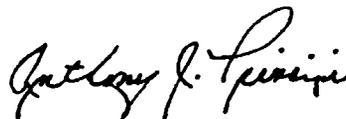
Dear Colonel Hart,

I would like to thank you and your staff for your hospitality during the recent Commission visit to General Mitchell Air Reserve Station. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of General Mitchell Air Reserve Station.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning General Mitchell Air Reserve Station. This visit allowed Tanya Cruz along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr.,
USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The
Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

*Commodore Michael W. Hewitt, USN
Commander, Patrol & Reconnaissance Wing FIVE
Naval Air Station Brunswick
Brunswick, ME 04011*

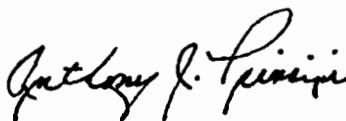
Dear Commodore Hewitt,

I would like to thank you and your staff for your hospitality during the recent Commission visit to naval Air Station Brunswick. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Air Station Brunswick.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Brunswick. This visit allowed me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

*LTC David "Doc" Holliday
Commander
Umatilla Chemical Depot
Building 1, Umatilla Chemical Depot
Hermiston, Oregon 97838-9544*

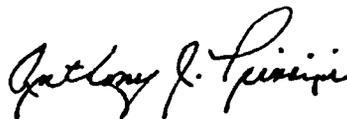
Dear LTC Holliday,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Umatilla Chemical Depot (UMCD). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of UMCD.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Umatilla Chemical Depot. This visit allowed Commissioner Coyle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

***Rear Admiral Mark W. Kenny, USN
Commander, Navy Region Northeast
Commander, Submarine Group Two
Commander, Submarine Group Ten
New London Naval Submarine Base
Groton, CT 06349***

Dear Rear Admiral Kenny,

I would like to thank you and your staff for your hospitality during the recent Commission visit to New London Naval Submarine Base. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of New London Naval Submarine Base.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning New London Submarine Base. This visit allowed Commissioner Coyle and me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink that reads "Anthony J. Principi". The signature is written in a cursive style and is positioned above the printed name.

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

***Captain Sean King, USN
Commanding Officer
Naval Air Station Atlanta
Marietta, GA 30060-5099***

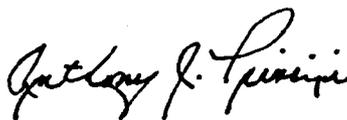
Dear Captain King,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Atlanta. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Air Station Atlanta.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Atlanta. This visit allowed Commissioner Gehman to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

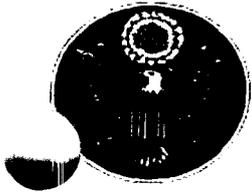
Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950



June 16, 2005

*LTC Scott D. Kimmell, USN
Commander
Newport Chemical Depot
P.O. Box 160
Newport, Indiana 47966-0160*

Dear Colonel Kimmell,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Newport Chemical Depot. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Newport Chemical Depot.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Newport Chemical Depot. This visit allowed Commissioner Skinner along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Handwritten signature of Anthony J. Principi in cursive script.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

June 18, 2005

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Bilbray
The Honorable Philip E. Coyne, III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Hansen
General James T. Hill, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Ellen Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

Major General Lawrence Lafrenz
Commanding General, Idaho National Guard
4040 W. Guard Street
Boise, ID 83705

Dear General Lafrenz:

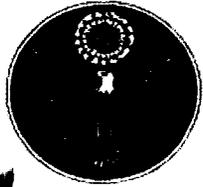
I would like to thank you and your staff for their professionalism and hospitality during our recent BRAC Commission visit to Gowen Field. The information presented will assist the Commission during deliberation of the official recommendation concerning the realignment of the 124th Wing.

As you know, our visit was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions involving Gowen Field. The visit allowed us to associate the volumes of DoD data with the installation they represent. It also provided a better understanding of the issues involved from a military value perspective.

Our tours of military installations are an integral part of a dynamic, open process which will enhance our ability to assess the current infrastructure prior to making our official report to the President. We appreciate you being part of that process.

Very respectfully,

Brad McRee
Senior Analyst



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 21, 2005

Major General Lawrence Lafrenz
Commanding General, Idaho National Guard
4040 W. Guard Street
Boise, ID 83705

Dear Major General Lafrenz,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Gowen Field. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 124th Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the 124th Wing. This visit allowed Brad McRee along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Handwritten signature of Anthony J. Principi in black ink.

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 23, 2005

*Colonel Richard Lohnes
Commander, 178th Fighter Wing
706 Regula Avenue
Springfield, IL 45502*

Dear Colonel Lohnes,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Springfield-Beckley Air Guard Station (AGS). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 178th Fighter Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Springfield-Beckley AGS. This visit allowed Brad McRee and Dave Van Saun along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

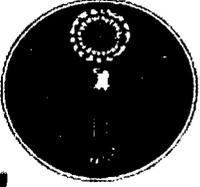
A handwritten signature in black ink that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 20, 2005

Brigadier General William T. Lord
81 TRW/CC
720 Chappie James Avenue, Room 402
Keesler Air Force Base, Mississippi 39534

Dear Brigadier General Lord,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Keesler Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Keesler AFB.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Keesler AFB. This visit allowed Commissioner Gehman along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Handwritten signature of Anthony J. Principi in black ink.

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

*Captain Arnold O. Lotring, USN
Commanding Officer, Submarine Learning Center
Naval Submarine Base New London*

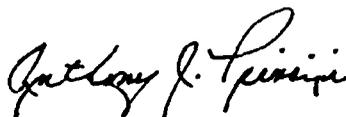
Dear Captain Lotring,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Submarine Base New London. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Submarine Base New London.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Submarine Base New London. This visit allowed Commissioner Coyle and me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 23, 2005

*Colonel Gary T. Magonigle
Commander, 14F¹ Air Refueling Wing
1403 W. Wainwright Blvd.
Fairchild AFB, WA 99011-9409*

Dear Colonel Magonigle,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Fairchild Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 14F¹ Air Refueling Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Fairchild AFB. This visit allowed Brad McRee along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 23, 2005

*Ms. Shirley McConnell
Director
DFAS Pensacola
130 West Avenue
Suite A
Pensacola, FL 32508*

Dear Director McConnell,

I would like to thank you and your staff for your hospitality during the recent Commission visit to DFAS Pensacola. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of DFAS Pensacola.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning DFAS Pensacola. This visit allowed Commissioner Gehman along with members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

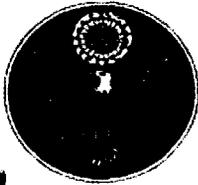
A handwritten signature in black ink that reads "Anthony J. Principi". The signature is written in a cursive style.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 22, 2005

***Captain Mike McKinnon
Commanding Officer
Naval Submarine Base Kings Bay
1063 USS Tennessee Avenue
Kings Bay, GA 31547-2606***

Dear Captain McKinnon,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Submarine Base Kings Bay. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Submarine Base Kings Bay.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Submarine Base Kings Bay. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

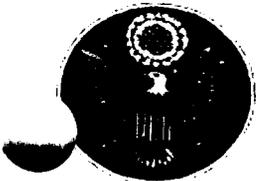
Handwritten signature of Anthony J. Principi in black ink.

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

Colonel Thomas G. McCauley, USAF
Commander
62nd Medical Group
McChord Air Force Base, Washington 98438

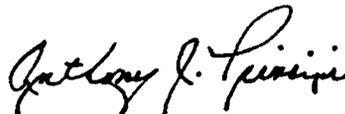
Dear Colonel McCauley,

I would like to thank you and your staff for your hospitality during the recent Commission visit to McChord Air Force Base (AFB), Washington. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Fort Lewis and McChord AFB.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning McChord AFB. This visit allowed Commissioner Coyle and Commissioner Bilbray, along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



Anthony J. Principi
Chairman

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

*Captain Joseph L. McGettigan, USN
Commanding Officer
Naval Surface Warfare Center
Dahlgren, VA 22448*

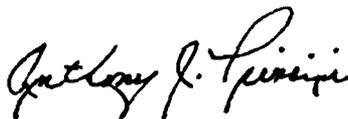
Dear Captain McGettigan,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Dahlgren Naval Surface Warfare Center. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Dahlgren Naval Surface Warfare Center.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Dahlgren Naval Surface Warfare Center. This visit allowed me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

June 13, 2005

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Sibbey
The Honorable Philip E. Coyle, III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Hansen
General James T. Hill, USA (Ret.)
General Lloyd W. Houston, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Ellen Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

Colonel Daniel L. Peabody
Commander, 103rd Fighter Wing
100 Nicholson Road
East Granby, CT 06026

Dear Col Peabody:

I would like to thank you and your staff for their professionalism and hospitality during our recent BRAC Commission visit to Bradley ANGB, CT. The information presented will assist the Commission during deliberation of the official recommendation concerning the realignment of the 103rd Fighter Wing.

As you know, our visit was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions involving Bradley Field. The visit allowed me to associate the volumes of DoD data with the installation they represent. It also provided a better understanding of the issues involved from a military value perspective.

Our tours of military installations are an integral part of a dynamic, open process which will enhance our ability to assess the current infrastructure prior to making our official report to the President. We appreciate you being part of that process.

Very respectfully,

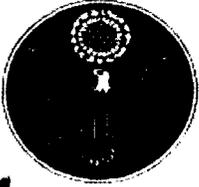
Brad McRee
Senior Analyst

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

**June 21, 2005**

Colonel Daniel L. Peabody
Commander, 103rd Fighter Wing
100 Nicholson Road
East Granbray, CT 06026

Dear Colonel Peabody,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Bradley Air National Guard Base (ANGB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 103rd Fighter Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Bradley Field. This visit allowed Brad McRee along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Handwritten signature of Anthony J. Principi in black ink.

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 23, 2005

*Captain John M. Pruitt
Commanding Officer
Naval Air Station Pensacola
190 Radford Blvd
Pensacola, FL 32508-5217*

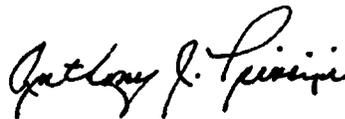
Dear Captain Pruitt,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station (NAS) Pensacola. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of NAS Pensacola.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning NAS Pensacola. This visit allowed Commissioner Gehman along with members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 6, 2005

*Colonel Douglas Reeves
Adjutant General for Alabama
Alabama National Guard
PO Box 3711
Montgomery, AL 36109*

Dear Colonel Reeves,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Alabama National Guard (NG). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Alabama NG.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Alabama NG. This visit allowed Tim Abrell along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 6, 2005

*Major General Charles G. Rodriguez
Adjutant General for Texas
National Guard Texas
PO Box 5218
Austin, TX 78763*

Dear Major General Rodriguez,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Texas National Guard (NG). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Texas NG.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Texas NG. This visit allowed Tim Abrell and Wes Hood along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

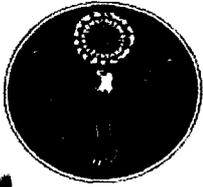
A handwritten signature in cursive script, reading "Anthony J. Principi". The signature is written in dark ink and is positioned below the word "Sincerely,".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehrman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

*Captain Robert B. Raines
Commanding Officer
Naval Facilities & Engineering Command Southern Division
2155 Eagle Drive
North Charleston, SC 29419*

Dear Captain Raines,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Naval Facilities & Engineering Command South Division. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Naval Facilities & Engineering Command Southern Division.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Facilities & Engineering Command Southern Division. This visit allowed Commissioner Hill along with CW Furlow and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Captain James P. Ransom, III USN
Commanding Officer, Regional Support Group
Naval Submarine Base New London
Groton, CT 06349*

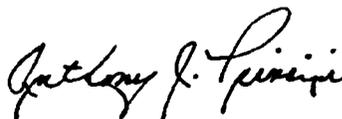
Dear Captain Ransom,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Submarine Base New London. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Submarine Base New London.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Submarine Base New London. This visit allowed Commissioner Coyle and me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 27, 2005

Colonel Alexander B. Raulerson, USA

Commander

Anniston Army Depot

7 Frankford Avenue

Anniston, AL 36201-4199

Dear Colonel Raulerson,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Anniston Army Depot. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Anniston Army Depot.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Anniston Army Depot. This visit allowed Elizabeth Bieri and George Delgado along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style.

Anthony J. Principi

Chairman

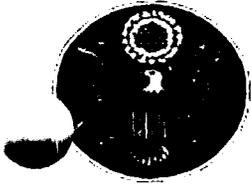
Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr.,

USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The

Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

***Lt. Gen. John F. Regni, USAF
Commander
Air University
55 LeMay Plaza, South
Maxwell Air Force Base, AL 36112***

Dear Lt. Gen. Regni,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Maxwell Air Force Base Alabama. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Air and Space Information Systems Research and Development and Acquisition Functions.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Maxwell Air Force Base. This visit allowed Commissioner Gehman along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi", is positioned below the word "Sincerely,".

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

Mr. Milt Ryan, USN

Director

Puget Sound Naval Shipyard and

Intermediate Maintenance Facility Detachment Boston

495 Summer Street

Boston, MA 02210-2144

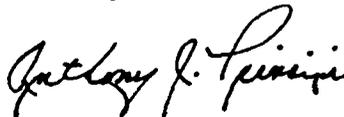
Dear Mr. Ryan,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Puget Sound Naval Shipyard and Intermediate Maintenance Facility Detachment Boston. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Puget Sound Naval Shipyard and Intermediate Maintenance Facility Detachment Boston.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Puget Sound naval shipyard and Intermediate Maintenance Facility Detachment Boston. This visit allowed C.W. Furlow along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



Anthony J. Principi

Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 9, 2005

*Mr. Milt Ryan
Director
Puget Sound Naval Shipyard and
Intermediate Maintenance Facility Detachment Boston
495 Summer Street
Boston, MA 02210-2144*

Dear Mr. Ryan,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Puget Sound Naval Shipyard and Intermediate Maintenance Facility Detachment Boston. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Puget Sound Naval Shipyard and Intermediate Maintenance Facility Detachment Boston.

As we discussed, the visit was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions involving Puget Sound Naval Shipyard and Intermediate Maintenance Facility Detachment Boston. The visit allowed C. W. Furlow along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, the visit provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others involved in the visit. Installation tours and discussions with military and civilian personnel are an integral part of a dynamic, open process that will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admirable Harold W. Gehman Jr., USN (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 14, 2005

*Colonel Arthur Sass, USMC
Commander Maintenance Center
Marine Corps Logistics Base
Box 110100
Barstow, CA 92311-5050*

Dear Colonel Sass,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Logistics Base Barstow. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Logistics Base Barstow.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Logistics Base Barstow. This visit allowed Commissioner Bilbray along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style and is located below the word "Sincerely,".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 13, 2005

*Colonel Jeffrey Smith
Commander, 28th Bomb Wing
Ellsworth Air Force Base
1000 Ellsworth St., Ste. 1500
Rapid City, SD 57706-4808*

Dear Colonel Smith,

I would like to thank you and your staff for your hospitality during the Commission visit to Ellsworth Air Force Base. The information presented will be vital to the Commission's deliberation of the DOD recommendations concerning the closure of Ellsworth Air Force Base.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Ellsworth Air Force Base. This visit allowed Commissioners Skinner, Coyle, and Bilbray; and staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehrman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 13, 2005

*Major General Kevin Sullivan
Commander, Ogden Air Logistics Center
7981 Georgia Street
Hill Air Force Base, UT 84056-5824*

Dear Major General Sullivan,

I would like to thank you and your staff for your hospitality during the Commission visit to Hill Air Force Base. The information presented will be vital to the Commission's deliberation of the DOD recommendations concerning Hill Air Force Base.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Ellsworth Air Force Base. This visit allowed Commissioners Coyle, Hansen, and Newton; and staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehrman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 6, 2005

*Mr. Kenneth R. Sweitzer
Acting Director
DFAS Cleveland
1240 East 9th Street
Cleveland, OH 44149-2055*

Dear Director Sweitzer,

I would like to thank you and your staff for your hospitality during the recent Commission visit to DFAS Cleveland. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of DFAS Cleveland.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning DFAS Cleveland. This visit allowed Commissioner Newton and me along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

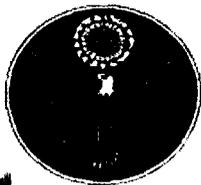
A handwritten signature in cursive script, reading "Anthony J. Principi". The signature is written in dark ink and is positioned above the printed name and title.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

*Commodore Dennis Sinnett
Commander, Patrol Reconnaissance Wing ELEVEN
Box 34
NAS Jacksonville, FL 32212-0034*

Dear Commodore Sinnett,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Jacksonville. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Patrol Reconnaissance Wing ELEVEN.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Jacksonville. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

*Colonel Rowayne A. Schatz, USAF
Commander
McChord Air Force Base, Washington 98438*

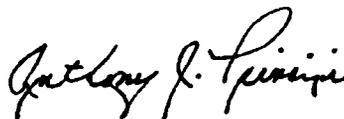
Dear Colonel Schatz,

I would like to thank you and your staff for your hospitality during the recent Commission visit to McChord Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Fort Lewis and McChord AFB.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning McChord AFB. This visit allowed Commissioner Coyle and Commissioner Bilbray along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

***Captain Brain Sheppard, USN
Commanding Officer
Navy Supply Corps School
Athens, GA 30606***

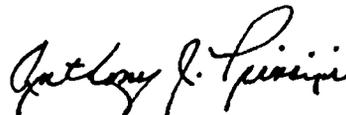
Dear Captain Sheppard,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Navy Supply Corps School. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Navy Supply Corps School.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning navy Supply Corps School. This visit allowed Commissioner Gehman to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Mr. Frederick L. Smith
Deputy Director-Ground Systems Industrial Enterprise
U.S. Army Tank-Automotive and Armaments Command
1 Rock Island Arsenal
Rock Island, Illinois 61299-5000*

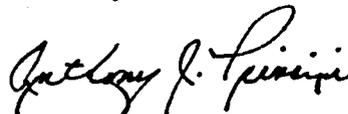
Dear Mr. Smith,

I would like to thank you and your staff for your hospitality during the recent Commission visit to United States Army Tank-Automotive and Armaments Command (TACOM) Rock Island Arsenal. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of TACOM's Rock Island facilities.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning TACOM. This visit allowed Commissioner Skinner along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

June 1, 2005

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Bilbray
The Honorable Phillip E. Coyle, III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Hansen
General James T. Hill, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Ellen Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

Colonel Keith Armstrong
HQ US ARMY GARRISON (IMSE-KNX-ZA-GC)
Fort Knox, KY 40121-5000

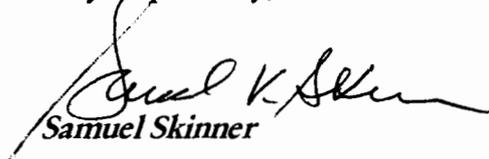
Dear Colonel Armstrong:

I would like to thank you and your staff for their professionalism and hospitality during our recent BRAC Commission visit Fort Knox, Kentucky. The information presented will assist the Commission during deliberation of the official recommendation concerning the realignment of the Army.

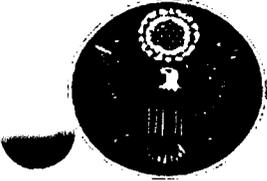
As you know, our visit was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions involving Fort Knox. The visit allowed me and members of our staff to associate the volumes of DoD data with the installation they represent. It also provided a better understanding of the issues involved from a military value perspective.

Our tours of military installations are an integral part of a dynamic, open process which will enhance our ability to assess the current infrastructure prior to making our official report to the President. We appreciate you being part of that process.

Very respectfully,


Samuel Skinner

Keith
Our Nation is lucky to have
you on its Defense team. Good
luck in Beirut

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

***Captain Sean P. Sullivan, USN
Commanding Officer, Naval Submarine Base New London
Naval Submarine Base New London
Groton, CT 06349***

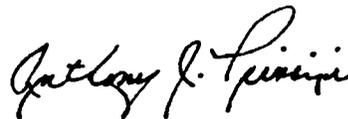
Dear Captain Sullivan,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Submarine Base New London. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Submarine Base New London.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Submarine Base New London. This visit allowed Commissioner Coyle and me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 14, 2005

*Colonel Steven J. Thompson, USMC
Commanding Officer (B100)
Marine Corps Logistics Base
Box 110100
Barstow, CA 92311-5050*

Dear Colonel Thompson,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Logistics Base Barstow. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Logistics Base Barstow.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Logistics Base Barstow. This visit allowed Commissioner Bilbray along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

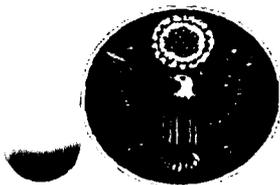
A handwritten signature in cursive script, reading "Anthony J. Principi". The signature is written in dark ink and is positioned above the printed name of the signatory.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehrman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 16, 2005

***RADM Stephen Turcotte, USN
Commander Navy Region, Mid-Atlantic
Norfolk Naval Shipyard
Portsmouth, VA 23709***

Dear RADM Turcotte,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Norfolk Naval Shipyard. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Norfolk Naval Shipyard.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Norfolk Naval Shipyard. This visit allowed Commissioner Newton and me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

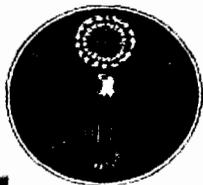
Handwritten signature of Anthony J. Principi in black ink.

***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

*Major General Bruce F. Tuxill
Adjutant General
Maryland National Guard
5th Regiment Armory
29th Division Street
Baltimore, MD 21201*

Dear Major General Tuxill,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Martin State Air Guard Station. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Martin State Air Guard Station.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Martin State Air Guard Station. This visit allowed Jim Hanna along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Handwritten signature of Anthony J. Principi in cursive script.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 6, 2005

*Colonel Carl E. Vogt
Commander
911th Airlift Wing
2475 Defense Avenue
Coraopolis, PA 15108-4403*

Dear Colonel Vogt,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Pittsburgh International Airport Air Reserve Station. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 911th Airlift Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the 911th Airlift Wing. This visit allowed Mike Flinn along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

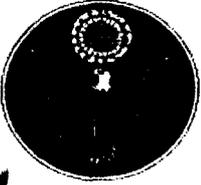
A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style and is located below the word "Sincerely,".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 22, 2005

*Major General Frank D. Vavala
Adjutant General
Delaware National Guard
First Regiment Road
Wilmington, DE 19808-2191*

Dear Major General Vavala,

I would like to thank you and your staff for your hospitality during the recent Commission visit to New Castle County Air Guard Station. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of New Castle County Air Guard Station.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning New Castle County Air Guard Station. This visit allowed Jim Hanna along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Handwritten signature of Anthony J. Principi in cursive script.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 14, 2005

*Captain Tim Watkins, USN
Commanding Officer
Naval Station Ingleside
1455 Ticonderoga Road, Suite W210
Ingleside, TX 78362-5001*

Dear Captain Watkins,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Station Ingleside. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Station Ingleside.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Station Ingleside. This visit allowed Commissioner Hill and me along with Bill Fetzer and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style and is located below the word "Sincerely,".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 24, 2005

*Colonel Tod D. Wolters
Commander, 47th Flying Training Wing
Laughlin Air Force Base
477 4th Street, Suite 1
Del Rio, TX 78843*

Dear Colonel Wolters,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Laughlin Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 47th Flying Training Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Laughlin AFB. This visit allowed Tanya Cruz along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

June 12, 2005

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James H. Bilbray
The Honorable Philip E. Coyle, III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Hansen
General James T. Hill, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Skinner
Brigadier General Sue Ellen Turner, USAF (Ret.)

Executive Director:
Charles Battaglia

Colonel Paul Worcester
Commander, 102nd Fighter Wing
158 Reilly Street, Box 03
Otis ANGB, MA 02542

Dear Col Worcester:

I would like to thank you and your staff for their professionalism and hospitality during our recent BRAC Commission visit to Otis ANGB, MA. The information presented will assist the Commission during deliberation of the official recommendation concerning the realignment of the 102nd Fighter Wing.

As you know, our visit was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions involving Otis ANGB. The visit allowed me, the other commissioners in attendance, and members of our staff to associate the volumes of DoD data with the installation they represent. It also provided a better understanding of the issues involved from a military value perspective.

Our tours of military installations are an integral part of a dynamic, open process which will enhance our ability to assess the current infrastructure prior to making our official report to the President. We appreciate you being part of that process.

Very respectfully,

The Honorable Anthony Principi
Commissioner



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Captain Mark S. Welsh, USN
Commanding Officer
Naval Surface Warfare Center*

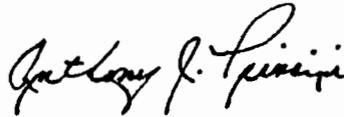
Dear Captain Welsh,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Crane Naval Surface Warfare Center. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Crane Naval Surface Warfare Center.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Crane naval Surface Warfare Center. This visit allowed Commissioner Skinner and me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

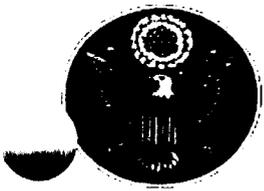
Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Captain Robert S. Winneg, USN
Commanding Officer
Naval Air Station Brunswick
Brunswick, ME 04011*

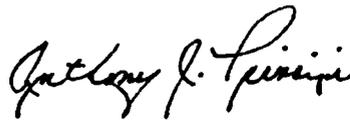
Dear Captain Winneg,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Brunswick. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Air Station Brunswick.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning naval Air Station Brunswick. This visit allowed me to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 16, 2005

*Mr. Alan G. Wilson
Manager
U.S. Army Garrison-Rock Island Arsenal
1 Rock Island Arsenal
Rock Island, Illinois 61299-5000*

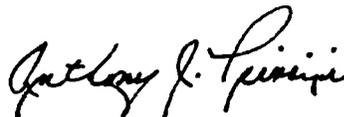
Dear Mr. Wilson,

I would like to thank you and your staff for your hospitality during the recent Commission visit to United States Army Garrison-Rock Island Arsenal (USAG-RIA). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of USAG-RIA.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning USAG-RIA. This visit allowed Commissioner Skinner to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 21, 2005

Colonel Paul Worcester
Commander, 102nd Fighter Wing
158 Reilly Street, Box 03
Otis ANGB, MA 02542

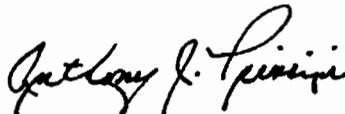
Dear Colonel Worcester,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Otis Air National Guard Base (ANGB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 102nd Fighter Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Otis ANGB. This visit allowed Commissioners Bilbray, Newton, Coyle and me along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,



Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 21, 2005

*The Honorable John W. Warner
United States Senate
225 Russell Building
Washington, D.C. 20510*

Dear Senator Warner,

Thank you for your and Senator Stevens's letter of June 17, 2005, regarding the 2005 Defense Base Closure and Realignment (BRAC) Commission procedural rules. You have expressed concern about the affect of Commissioner recusals and certain Commission rules on the ability of the Commission to carry out its statutory duties.

I understand and share your concerns about the soundness, correctness, and integrity of the BRAC process. Your letter prompted me to closely re-examine Commission practice and procedures and to review our current situation. I have discussed matters at length with my Executive Director, General Counsel, and counsel from the Senate Armed Services Committee. Others have contributed to the dialogue, including several individuals who were intimately involved with the most recent amendments to the BRAC statute and past BRAC Commissions.

Matters as they now stand are that four Commissioners have recused themselves from participation in matters relating to installations in their home states. Commissioners Coyle and Gehman recused themselves, in accordance with ethics agreements they signed during the nomination process, because of BRAC-related activity in California and Virginia respectively. Commissioner Bilbray recused himself because of his long-time representation of Nevada in the Congress and other public offices. Commissioner Hansen recused himself with regard to Utah for the same reason.

Each of the Commissioners made his recusal publicly at a Commission hearing held on May 19, 2005. As a result of these recusals, the Commissioners cannot

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

Page 2

The Honorable John W. Warner

deliberate or vote on matters relating to installations in their home states or to installations in other states that are substantially affected by closures and realignments or installations in their home states.

The procedural rules adopted by the Commission at an open hearing on May 19, 2005 are, with one significant exception, the same as the rules that guided the previous three BRAC Commissions. Unlike in the past, a super majority of seven of nine Commissioners is now required to add, realign, or increase the realignment of a base not included on the Secretary of Defense's list of bases to be closed or realigned.

As you noted in your letter, with the exception of the seven-of-nine vote requirement, no guidance is provided in the statute for voting; such as what constitutes a quorum or a majority. The Commission rules describe three situations in which a majority of the Commissioners serving is required to conduct business. Only issues such as motions to extend meetings and to adjourn are resolved by a simple majority of Commissioners present. A majority of Commissioners serving is always five unless by resignation or other loss without replacement the total number of Commissioners serving is reduced below nine.

You have proposed a recusal-based rule, with a majority determined by the number of Commissioners voting. The practical effect of such a rule is that when eight Commissioners vote, a majority would be five, the same as when nine Commissioners vote. When six or seven Commissioners vote, a majority would be four.

The majority of the votes anticipated during Commission hearings to consider additions to the Secretary's list and to conduct final deliberations will not be affected by recusals. Only one Commissioner will be recused from most of the remaining votes. In only a very limited number of actions will two or three Commissioners be disqualified from deliberating and voting.

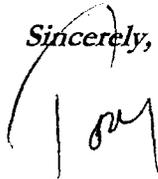
I know that we are of like mind that the Commission and its individual members must be above reproach and free from any real or perceived bias. The actions of Commissioners Bilbray, Coyle, Gehman, and Hansen in limiting their participation in certain Commission actions reflect the importance they place on their personal integrity and the public trust. Their actions can only serve to enhance the reality and perception of the Commission as independent, open, and honest.

Page 3

The Honorable John W. Warner

I thank you again and assure you that the Commission will be able to carry out its statutory responsibilities as currently configured and with its adopted rules. We will scrupulously adhere to our controlling statute and rules and allow no breach of faith or trust.

Sincerely,

A handwritten signature in black ink, appearing to read 'AJ Principi', written in a cursive style.

*Anthony J. Principi
Chairman*



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 20, 2005

*Brigadier General William T. Lord
81 TRW/CC
720 Chappie James Avenue, Room 402
Keesler Air Force Base, Mississippi 39534*

Dear Brigadier General Lord,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Keesler Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Keesler AFB.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Keesler AFB. This visit allowed Commissioner Gehman along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 21, 2005

Major General Lawrence Lafrenz
Commanding General, Idaho National Guard
4040 W. Guard Street
Boise, ID 83705

Dear Major General Lafrenz,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Gowen Field. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 124th Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the 124th Wing. This visit allowed Brad McRee along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink that reads "Anthony J. Principi". The signature is written in a cursive style.

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0003
DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 21, 2005

*Colonel Paul Worcester
Commander, 102nd Fighter Wing
158 Reilly Street, Box 03
Otis ANGB, MA 02542*

Dear Colonel Worcester,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Otis Air National Guard Base (ANGB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 102nd Fighter Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Otis ANGB. This visit allowed Commissioners Bilbray, Newton, Coyle and me along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 21, 2005

*Colonel Daniel L. Peabody
Commander, 103rd Fighter Wing
100 Nicholson Road
East Granbray, CT 06026*

Dear Colonel Peabody,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Bradley Air National Guard Base (ANGB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 103rd Fighter Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Bradley Field. This visit allowed Brad McRee along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950



June 22, 2005

*Captain Chip Dobson
Commanding Officer
Naval Air Station Jacksonville
Box 2
NAS Jacksonville, FL 32212-5000*

Dear Captain Dobson,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Jacksonville. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Air Station Jacksonville.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Jacksonville. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

*Mr. David M. Gates, Jr.
Site Director
Defense Finance & Accounting Service Charleston
P.O. Box 118055
Charleston, SC 29423-8055*

Dear Mr. Gates,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Defense Finance & Accounting Service Charleston. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Defense Finance & Accounting Service Charleston.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Defense Finance & Accounting Service Charleston. This visit allowed Commissioner Hill along with CW Furlow and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink that reads "Anthony J. Principi". The signature is written in a cursive style.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID #0007
DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950



June 22, 2005

*Captain Richard Heimerle
Commanding Officer, Patrol Squadron THIRTY
Box 24
NAS Jacksonville, FL 32212-0024*

Dear Captain Heimerle,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Jacksonville. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Patrol Squadron THIRTY.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Jacksonville. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr.,
USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The
Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950



June 22, 2005

*Commodore Dennis Sinnett
Commander, Patrol Reconnaissance Wing ELEVEN
Box 34
NAS Jacksonville, FL 32212-0034*

Dear Commodore Sinnett,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Jacksonville. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Patrol Reconnaissance Wing ELEVEN.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Jacksonville. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

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Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950



June 22, 2005

***Captain Robert B. Raines
Commanding Officer
Naval Facilities & Engineering Command Southern Division
2155 Eagle Drive
North Charleston, SC 29419***

Dear Captain Raines,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Naval Facilities & Engineering Command South Division. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Naval Facilities & Engineering Command Southern Division.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Facilities & Engineering Command Southern Division. This visit allowed Commissioner Hill along with CW Furlow and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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***Anthony J. Principi
Chairman***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0010

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

*Captain Mike McKinnon
Commanding Officer
Naval Submarine Base Kings Bay
1063 USS Tennessee Avenue
Kings Bay, GA 31547-2606*

Dear Captain McKinnon,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Submarine Base Kings Bay. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Submarine Base Kings Bay.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Submarine Base Kings Bay. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

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Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950



June 22, 2005

*CDR Robert Benjamin, Jr.
Commanding Officer
Naval Station Pascagoula
Pascagoula, MS 39595-0001*

Dear CDR Benjamin,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Station Pascagoula. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Station Pascagoula.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Station Pascagoula. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DCN: 12440

ID # 0012

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

Mr. Thomas Aton
Business Operations Director
Naval Air Station Jacksonville
Commanding Officer
Attn: Mr. Thomas Aton JAX 6.1
Naval Air Depot
NAS Jacksonville, FL 32212-0016

Dear Mr. Aton,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station Jacksonville. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Air Depot Jacksonville.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Air Station Jacksonville. This visit allowed Hal Tickle along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0013

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

*Major General Frank D. Vavala
Adjutant General
Delaware National Guard
First Regiment Road
Wilmington, DE 19808-2191*

Dear Major General Vavala,

I would like to thank you and your staff for your hospitality during the recent Commission visit to New Castle County Air Guard Station. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of New Castle County Air Guard Station.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning New Castle County Air Guard Station. This visit allowed Jim Hanna along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 22, 2005

*Major General Bruce F. Tuxill
Adjutant General
Maryland National Guard
5th Regiment Armory
29th Division Street
Baltimore, MD 21201*

Dear Major General Tuxill,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Martin State Air Guard Station. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Martin State Air Guard Station.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Martin State Air Guard Station. This visit allowed Jim Hanna along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0015

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 23, 2005

*Colonel Gary T. Magonigle
Commander, 14Fth Air Refueling Wing
1403 W. Wainwright Blvd.
Fairchild AFB, WA 99011-9409*

Dear Colonel Magonigle,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Fairchild Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 14Fth Air Refueling Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Fairchild AFB. This visit allowed Brad McRee along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0016

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 23, 2005

Colonel Richard Lohnes
Commander, 178th Fighter Wing
706 Regula Avenue
Springfield, IL 45502

Dear Colonel Lohnes,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Springfield-Beckley Air Guard Station (AGS). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 178th Fighter Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Springfield-Beckley AGS. This visit allowed Brad McRee and Dave Van Saun along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DCN: 12440

ID # 0617

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 23, 2005

*Ms. Shirley McConnell
Director
DFAS Pensacola
130 West Avenue
Suite A
Pensacola, FL 32508*

Dear Director McConnell,

I would like to thank you and your staff for your hospitality during the recent Commission visit to DFAS Pensacola. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of DFAS Pensacola.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning DFAS Pensacola. This visit allowed Commissioner Gehman along with members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

June 23, 2005

Captain Lafe A. Dozier
Commanding Officer
Naval Support Activity New Orleans
2300 General Meyer Avenue
New Orleans, LA 70142-5007

Dear Captain Dozier,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Support Activity (NSA) New Orleans. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of NSA New Orleans.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning NSA New Orleans. This visit allowed Commissioner Turner along with members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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Anthony J. Principi
Chairman

Chairman: Anthony J. Principi
Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

**June 24, 2005**

*Colonel Tod D. Wolters
Commander, 47th Flying Training Wing
Laughlin Air Force Base
477 4th Street, Suite 1
Del Rio, TX 78843*

Dear Colonel Wolters,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Laughlin Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 47th Flying Training Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Laughlin AFB. This visit allowed Tanya Cruz along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 24, 2005

*Colonel Merle D. Hart
Commander, 440th Airlift Wing
General Mitchell IAP ARS
300 East College Avenue
Milwaukee, WI 53207*

Dear Colonel Hart,

I would like to thank you and your staff for your hospitality during the recent Commission visit to General Mitchell IAP ARS. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 440th Airlift Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning General Mitchell IAP ARS. This visit allowed Commissioner Skinner along with Tanya Cruz and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0021

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950



June 24, 2005

*Colonel Bryon Greenwald, USA
Garrison Commander
1 Pershing Road
Fort Bliss, TX 79916*

Dear Colonel Greenwald,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Fort Bliss. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Fort Bliss.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Fort Bliss. This visit allowed the BRAC Commission's Army Team analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

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Executive Director: Charles Battaglia



ID # 0622

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 24, 2005

*Colonel Michael Cervone, USA
Commander
Red River Army Depot
100 Main Drive
Texarkana, TX 75507*

Dear Colonel Cervone,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Red River Army Depot. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Red River Army Depot.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Red River Army Depot. This visit allowed Commissioners Hill and Turner along with members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0023



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

June 27, 2005

*Colonel Alexander B. Raulerson, USA
Commander
Anniston Army Depot
7 Frankford Avenue
Anniston, AL 36201-4199*

Dear Colonel Raulerson,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Anniston Army Depot. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Anniston Army Depot.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Anniston Army Depot. This visit allowed Elizabeth Bieri and George Delgado along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0024

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

**July 6, 2005**

*Major General Charles G. Rodriguez
Adjutant General for Texas
National Guard Texas
PO Box 5218
Austin, TX 78763*

Dear Major General Rodriguez,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Texas National Guard (NG). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Texas NG.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Texas NG. This visit allowed Tim Abrell and Wes Hood along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0025

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 6, 2005

*Colonel Lisa Hines
National Guard Texas
PO Box 5218
Austin, TX 78763*

Dear Colonel Hines,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Texas National Guard (NG). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Texas NG.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Texas NG. This visit allowed Tim Abrell and Wes Hood along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0026



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 6, 2005

Major General Michael A. Collings
Commander
Warner Robins Air Logistics Center
215 Page Road, Suite 269
Robins Air Force Base, GA 31098-1662

Dear Major General Collings,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Robins Air Force Base (AFB). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Robins AFB.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Robins AFB. This visit allowed Mike Flinn along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehrman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0027

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

*July 6, 2005*

*Colonel Carl E. Vogt
Commander
911th Airlift Wing
2475 Defense Avenue
Coraopolis, PA 15108-4403*

Dear Colonel Vogt,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Pittsburgh International Airport Air Reserve Station. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the 911th Airlift Wing.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the 911th Airlift Wing. This visit allowed Mike Flinn along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Phillip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0028

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

**July 6, 2005**

*Mr. Roy Higgins
Director
DFAS Rome
325 Brooks Road
Rome, NY 134441-4527*

Dear Director Higgins,

I would like to thank you and your staff for your hospitality during the recent Commission visit to DFAS Rome. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of DFAS Rome.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning DFAS Rome. This visit allowed Commissioner Newton and me along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0029



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 6, 2005

*Mr. Lawrence W. Conrad
Director
DFAS Limestone
27 Arkansas Road
Limestone, ME 04751-1500*

Dear Director Conrad,

I would like to thank you and your staff for your hospitality during the recent Commission visit to DFAS Limestone. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of DFAS Limestone.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning DFAS Limestone. This visit allowed Commissioner Newton and me along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

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*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0030

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

July 6, 2005

*Mr. Kenneth R. Sweitzer
Acting Director
DFAS Cleveland
1240 East 9th Street
Cleveland, OH 44149-2055*

Dear Director Sweitzer,

I would like to thank you and your staff for your hospitality during the recent Commission visit to DFAS Cleveland. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of DFAS Cleveland.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning DFAS Cleveland. This visit allowed Commissioner Newton and me along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style and is located below the word "Sincerely,".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID #0031



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 6, 2005

*Colonel Douglas Reeves
Adjutant General for Alabama
Alabama National Guard
PO Box 3711
Montgomery, AL 36109*

Dear Colonel Reeves,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Alabama National Guard (NG). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Alabama NG.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Alabama NG. This visit allowed Tim Abrell along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink that reads "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0032



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 6, 2005

*Major General C. Mark Brown
Adjutant General for Alabama
Alabama National Guard
PO Box 3711
Montgomery, AL 36109*

Dear Major General Brown,

I would like to thank you and your staff for your hospitality during the recent Commission visit to the Alabama National Guard (NG). The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of the Alabama NG.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning the Alabama NG. This visit allowed Tim Abrell along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style and is located below the "Sincerely," text.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID #0633

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

**July 13, 2005**

*Colonel Jeffrey Smith
Commander, 28th Bomb Wing
Ellsworth Air Force Base
1000 Ellsworth St., Ste. 1500
Rapid City, SD 57706-4808*

Dear Colonel Smith,

I would like to thank you and your staff for your hospitality during the Commission visit to Ellsworth Air Force Base. The information presented will be vital to the Commission's deliberation of the DOD recommendations concerning the closure of Ellsworth Air Force Base.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Ellsworth Air Force Base. This visit allowed Commissioners Skinner, Coyle, and Bilbray; and staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style and is located below the word "Sincerely,".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID #0034



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 13, 2005

*Major General Kevin Sullivan
Commander, Ogden Air Logistics Center
7981 Georgia Street
Hill Air Force Base, UT 84056-5824*

Dear Major General Sullivan,

I would like to thank you and your staff for your hospitality during the Commission visit to Hill Air Force Base. The information presented will be vital to the Commission's deliberation of the DOD recommendations concerning Hill Air Force Base.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Ellsworth Air Force Base. This visit allowed Commissioners Coyle, Hansen, and Newton; and staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehrman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0035

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

**July 14, 2005**

*Captain Tim Coolidge, USN
Commanding Officer
Naval Air Station Corpus Christi
11001 D Suite 143
Corpus Christi, TX 78419-5021*

Dear Captain Coolidge,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Air Station (NAS) Corpus Christi. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of NAS Corpus Christi.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning NAS Corpus Christi. This visit allowed Commissioner Hill along with Bill Fetzer and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink that reads "Anthony J. Principi". The signature is written in a cursive style.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

ID # 0036

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

*July 14, 2005*

*Captain Tim Watkins, USN
Commanding Officer
Naval Station Ingleside
1455 Ticonderoga Road, Suite W210
Ingleside, TX 78362-5001*

Dear Captain Watkins,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Naval Station Ingleside. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Naval Station Ingleside.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Naval Station Ingleside. This visit allowed Commissioner Hill and me along with Bill Fetzer and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in black ink, reading "Anthony J. Principi". The signature is written in a cursive style.

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehrman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0037

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 14, 2005

*Colonel Steve Brown, USMC
Commanding Officer
Marine Corps Mobilization Command
15303 Andrews Road
Kansas City, MO 64147-1207*

Dear Colonel Brown,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Mobilization Command Kansas City. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Mobilization Command Kansas City.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Mobilization Command Kansas City. This visit allowed Joe Barrett along with other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0038

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 14, 2005

*Colonel Steven J. Thompson, USMC
Commanding Officer (B100)
Marine Corps Logistics Base
Box 110100
Barstow, CA 92311-5050*

Dear Colonel Thompson,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Logistics Base Barstow. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Logistics Base Barstow.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Logistics Base Barstow. This visit allowed Commissioner Bilbray along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0039

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 14, 2005

*Mr. Gary Baker
Deputy Commander Maintenance Center
Marine Corps Logistics Base
Box 110100
Barstow, CA 92311-5050*

Dear Mr. Baker,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Logistics Base Barstow. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Logistics Base Barstow.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Logistics Base Barstow. This visit allowed Commissioner Bilbray along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

A handwritten signature in cursive script, reading "Anthony J. Principi".

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0040

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 14, 2005

*Colonel Arthur Sass, USMC
Commander Maintenance Center
Marine Corps Logistics Base
Box 110100
Barstow, CA 92311-5050*

Dear Colonel Sass,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Marine Corps Logistics Base Barstow. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Marine Corps Logistics Base Barstow.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Marine Corps Logistics Base Barstow. This visit allowed Commissioner Bilbray along with Valerie Mills and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



ID # 0041

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

July 18, 2005

*Lieutenant Colonel Johnny M. Summers, U.S. Army
Commander
Hawthorne Army Depot
1 South Maine Avenue
Hawthorne, Nevada 8941-9404*

Dear Lt. Col. Summers,

I would like to thank you and your staff for your hospitality during the recent Commission visit to Hawthorne Army Depot. The information presented will be vital to the Commission's deliberation of the DOD recommendation concerning the realignment of Hawthorne Army Depot.

This essential forum was part of a multi-step process to evaluate and validate the Department of Defense recommendations with respect to all actions concerning Hawthorne Army Depot. This visit allowed Commissioner Coyle along with George Delgado, Dean Rhody, and other members of the analytic staff to associate the volumes of DOD data with the installation they represent. Additionally, your dialogue provided a better understanding of the issues involved from a military value perspective.

Please convey my thanks to your staff and others who participated in the visit. Installation tours and discussions with military and civilian personnel are an integral part of the BRAC process. This dynamic, open procedure will enhance our ability to assess the current military infrastructure prior to submitting the official Commission report to the President. I very much appreciate you and your staff being a part of this process.

Sincerely,

*Anthony J. Principi
Chairman*

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia