



DEPARTMENT OF THE NAVY
THE ASSISTANT SECRETARY OF THE NAVY
(INSTALLATIONS AND ENVIRONMENT)
1000 NAVY PENTAGON
WASHINGTON, D.C. 20350-1000

08 Jul 2004

MEMORANDUM FOR ACTING UNDER SECRETARY OF DEFENSE
(ACQUISITION, TECHNOLOGY AND LOGISTICS)

Subj: MILITARY VALUE PRINCIPLES

Ref: (a) USD(AT&L) memo of 30 Jun 04

The Vice Chief of Naval Operations, Assistant Commandant of the Marine Corps, and I have reviewed the Proposed BRAC Principles as provided in the attachment to reference (a) and formally concur with them as written.

I appreciate the opportunity to finalize this important step in the BRAC process.

A handwritten signature in black ink, appearing to read "HT Johnson", is positioned above the printed name.

H. T. Johnson



ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

JUN 30 2004

MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP MEMBERS

Subject: Military Value Principles

At our June 25th meeting, we agreed to coordinate in writing on the draft principles which were the subject of this meeting. These principles are provided at the attachment. I would appreciate receiving your formal concurrence and comments by July 9, 2004, so that we can expeditiously provide them to the Infrastructure Executive Council for its deliberation.

I appreciate the attention you and your staff have given this effort.

A handwritten signature in black ink, appearing to read "Michael W. Wynne".

Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachment:
As stated



Proposed BRAC Principles
(As of June 25, 2004 after the ISG Meeting)

Recruit and Train: The Department must attract, develop, and retain active, reserve, civilian, and contractor personnel that are highly skilled and educated and have access to effective, diverse, and sustainable training space in order to ensure current and future readiness, to support advances in technology, and to respond to anticipated developments in joint and service doctrine and tactics.

Quality of Life: The Department must provide a quality of life, to include quality of work place, that supports recruitment, learning, and training, and enhances retention.

Organize: The Department needs force structure sized, composed, and located to match the demands of the National Military Strategy, effectively and efficiently supported by properly aligned headquarters and other DoD organizations, and that take advantage of opportunities for joint basing.

Equip: The Department needs research, development, acquisition, test, and evaluation capabilities that efficiently and effectively place superior technology in the hands of the warfighter to meet current and future threats and facilitates knowledge-enabled and net-centric warfare.

Supply, Service, and Maintain: The Department needs access to logistical and industrial infrastructure capabilities optimally integrated into a skilled and cost efficient national industrial base that provides agile and responsive global support to operational forces.

Deploy & Employ (Operational): The Department needs secure installations that are optimally located for mission accomplishment (including homeland defense), that support power projection, rapid deployable capabilities, and expeditionary force needs for reach-back capability, that sustain the capability to mobilize and surge, and that ensure strategic redundancy.

Intelligence: The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analysis, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.