

Commissioner's Base Visit Book



SHEPPARD AIR FORCE BASE

Realignment Recommendations

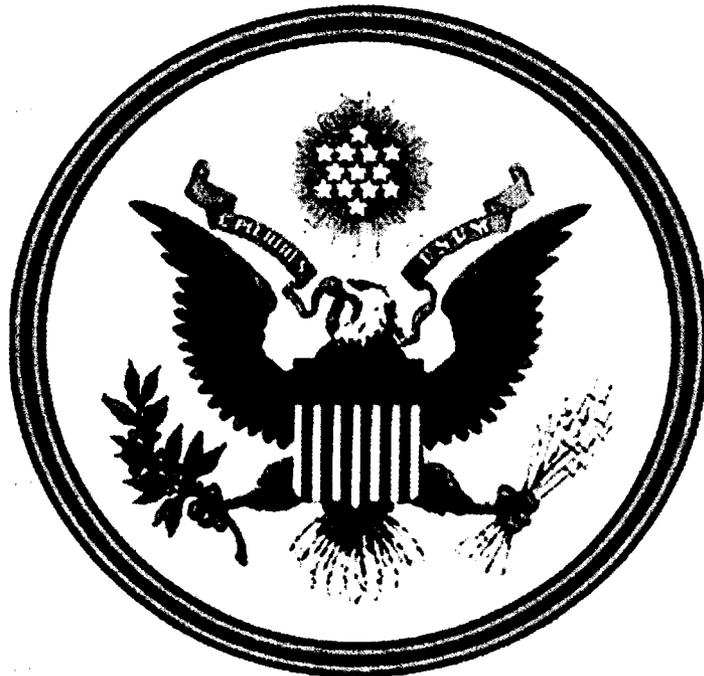
Med – 10

E&T– 10 and E&T– 14

**The Honorable James T. Hill
(USA, Ret.)**

June 20, 2005

Commissioner's Base Visit Book



SHEPPARD AIR FORCE BASE

Realignment Recommendations

Med – 10

E&T– 10 and E&T– 14

**The Honorable James T. Hill
(USA, Ret.)**

June 20, 2005

**SHEPPARD AIR FORCE BASE, TX
COMMISSION BASE VISIT
JUNE 20, 2005**

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VISIT ITINERARY**SHEPPARD AIR FORCE BASE, TX**

DATE & TIME	EVENT	LOCATION	POC	ACTION
June 20 1200	Commissioner Arrives	Wichita Falls Airport	Lesia Mandzia and Syd Carroll	Transport Commissioner to Sheppard AFB
1230 - 1300	Lunch	Officer's Club	CAPT Hatfield	Lunch
1300 - 1530	Commissioner's Brief		COL Mark Atkinson CAPT Hatfield	Mission Brief
1530 - 1545	Media	Outside the Sheppard AFB Main Gate on Old Berk Road	Mike McKito, PAO Lesia Mandzia and Syd Carroll	Respond to Media Questions
1545	Commissioner departs Sheppard AFB		Lesia Mandzia and Syd Carroll	Transport commissioner to Wichita Falls airport
1711	Commissioner departs for Red River visit	Wichita Falls Airport		

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE SUMMARY SHEET

Sheppard Air Force Base, TX

INSTALLATION MISSION

- 82TRW Mission Statement – “Global Training to Sustain Warfighter Capability”
- 80FTW Mission Statement – “Provide Combat Airpower by Producing Top Quality Fighter Pilots for the NATO Alliance”

Three recommendations:

1. Realign Sheppard AFB, TX, by relocating to Eglin AFB, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Air Force’s portion of the JSF Initial Joint Training Site hereby established at Eglin AFB, FL.
2. Realign Moody AFB, GA by relocating (a) Introduction to Fighter Fundamentals Training for Pilots and (b) Introduction to Fighter Fundamentals Training for Weapons Systems Officers to Sheppard AFB, TX.
3. Realign Sheppard AFB, TX, by relocating basic and specialty enlisted medical training to Fort Sam Houston.

DOD RECOMMENDATION 1

- Realign Sheppard AFB, TX, by relocating to Eglin AFB, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Air Force’s portion of the JSF Initial Joint Training Site hereby established at Eglin AFB, FL.

DOD JUSTIFICATION

- This recommendation establishes Eglin AFB, FL as an Initial Joint Training Site that teaches entry-level aviators and maintenance technicians how to safely operate and maintain the new Joint Strike Fighter aircraft. The Department is scheduled to take delivery of the F-35 beginning in 2008. This joint basing arrangement will allow the Interservice Training Review Organization (ITRO) process to establish a DoD baseline program in a consolidated/joint school with curricula that permits services latitude to preserve service-unique culture and a faculty and staff that brings a “Train as we fight; jointly” national perspective to the learning process.

COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$ 199.1 million
- Net Costs during Implementation: \$ 209.6 million
- Annual Recurring Costs: \$ 3.3 million
- Payback period: No payback expected
- Net Present Value over 20 Years: (\$ 226.3 million)

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	291	4	0	0	(291)	(4)
Other Recommendation(s)	2228	154	51	2	(2177)	(152)
Total	2519	158	51	2	(2468)	(156)

ENVIRONMENTAL CONSIDERATIONS

- This recommendation may require a significant air permit revision for Eglin AFB. Additional operations at Eglin AFB could impact cultural, archeological, or historic sites, which would then impact operations. DoD will need to reevaluate Eglin AFB noise contours as a result of the change in mission.

ECONOMIC IMPACT

- Potential Employment Loss: 487 jobs (295 direct and 192 indirect)
- MSA Job Base: Wichita Fall, TX
- Percentage: 0.5 percent decrease

MILITARY ISSUES

- None at this time.

COMMUNITY CONCERNS/ISSUES

- None at this time.

DOD RECOMMENDATION 2

- Realign Moody AFB, GA by relocating: a) Introduction to Fighter Fundamentals Training for Pilots and b) Introduction to Fighter Fundamentals Training for Weapons Systems Officers to Sheppard AFB, TX.

DOD JUSTIFICATION

- This recommendation will realign and consolidate USAF’s primary phase of undergraduate flight training functions to reduce excess/unused basing capacity to eliminate redundancy, enhance jointness for UNT/Naval Flight Officer (NFO) training, reduce excess capacity, and improve military value. The basing arrangement that flows from this recommendation will allow the Inter-service Training Review Organization (ITRO) process to establish a DoD baseline program in UNT/NFO with curricula that permit services latitude to preserve service-unique culture and faculty and staff that brings a “Train as we fight; jointly” national perspective to the learning process.

COST CONSIDERATIONS DEVELOPED BY DOD

- One-Time Costs: \$ 71.7 million
- Net Costs during Implementation: \$ 1.6 million
- Annual Recurring Savings: \$ 18.3 million
- Payback period: 4 Years
- Net Present Value over 20 Years: \$ 174.2 million

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	0	0	51	2	51	2
Other Recommendation(s)	2519	158	0	0	(2519)	(158)
Total	2519	158	51	2	(2468)	(156)

ENVIRONMENTAL CONSIDERATIONS

- This recommendation may require – significant air permit revisions for Columbus, Laughlin, Vance, and Sheppard AFBs. This recommendation may impact cultural, archeological, or historical resources at Columbus, Sheppard, and Laughlin AFBs. DoD will need to reevaluate noise contours for Columbus, Laughlin, Vance, Sheppard and Pensacola. Additional operations at Sheppard may impact threatened and endangered species and/or critical habitat.

ECONOMIC IMPACT

MSA Job Base: San Antonio, TX

- Potential Employment Loss: 1,076 jobs (571 direct and 508 indirect)
- Percentage: 0.1 percent decrease
- Cumulative Economic Impact (Year-Year): 2006-2011

MSA Job Base: Valdosta, GA

- Potential Employment Loss: 1,170 jobs (702 direct and 468 indirect)
- Percentage: 1.3 percent decrease
- Cumulative Economic Impact (Year-Year): 2006-2011

MILITARY ISSUES

- None at this time.

COMMUNITY CONCERNS/ISSUES

- None at this time.

DOD RECOMMENDATION 3

- Realign Sheppard AFB, TX, by relocating basic and specialty enlisted medical training to Fort Sam Houston. (Note: this recommendation also realigns basic and specialty enlisted medical training at naval Station Great Lakes, IL, Naval Medical Center Portsmouth, VA, and Naval Medical Center San Diego, CA to Fort Sam Houston.)

DOD JUSTIFICATION

- To transform legacy medical infrastructure into a modernized joint operational medicine platform. This recommendation reduces excess capacity within the San Antonio Multi-Service Market (MSM: two or more facilities co-located geographically with “shared” beneficiary population) while maintaining the level of care for the beneficiaries, enhancing opportunities for provider currency, and maintaining surge capacity.
- Co-locating all (except Aerospace Medicine) medical basic and specialty enlisted training at Fort Sam Houston, TX, with the potential of transitioning to a joint training effort, will result in reduced infrastructure and excess system capacity, while capitalizing on the synergy of the co-location of similar training conducted by each of the three Services.
- The development of a joint training center will result in standardized training for medical enlisted specialties enhancing interoperability and joint deployability.
- Co-location of medical enlisted training with related military clinical activities of the San Antonio Regional Medical Center at Brooke Army Medical Center, Fort Sam Houston, TX, provides synergistic opportunities to bring clinical insight into the training environment, realtime. As a result, both the healthcare delivery and training experiences are exponentially enhanced.

COST CONSIDERATIONS DEVELOPED BY DOD

Note: The cost considerations are for this recommendation includes the realignment of 4 centers that provide basic and specialty enlisted training, the relocation of inpatient medical functions from Wilford Hall medical Center to Brooke Army medical Center and converting Wilford Hall Medical Center to an ambulatory care center.

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

	Out		In		Net Gain (Loss)	
	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>	<u>Military</u>	<u>Civilian</u>
This Recommendation	2224	154	0	0	(2224)	(154)
Other Recommendation(s)	295	4	51	2	(244)	(2)
Total	2519	158	51	2	(2468)	(156)

ENVIRONMENTAL CONSIDERATIONS

- This recommendation is expected to impact air quality at Fort Sam Houston. Title V permit, permit modifications, and a New Source Review may be required. This recommendation has the potential to impact cultural or historic resources at Fort Sam Houston and Lackland AFB. Additional operations at Fort Sam Houston may further impact federally listed species leading to additional restrictions on training or operations. A hazardous waste program modification may be required at Lackland AFB. Significant mitigation measures to limit releases may be required at Fort Sam Houston to reduce impacts to water quality and achieve US EPA water quality standards.

ECONOMIC IMPACT

- Potential Employment Loss: 3,963 jobs (2,378 direct and 1,585 indirect)
- MSA Job Base: Wichita Falls, TX
- Percentage: 4.26 percent decrease
- Cumulative Economic Impact (Year-Year): 2006-2011

MILITARY ISSUES

- **Relocating enlisted medical training**
 - Issues we have heard at the Naval Schools that are also part of the recommendation to relocate enlisted medical training to Fort Sam Houston include: whether Fort Sam Houston will be able to provide the clinical training necessary for these programs; whether there will be enough housing for the students and if these will be PCS or TAD

moves; and how training programs specific to the services will be treated—this particular issues involves whether joint curriculum will be established, how scope of practice issues will be resolved and whether a joint program is being created or if these programs are being co-located.

COMMUNITY CONCERNS/ISSUES

- None at this time.

REPRESENTATION

Governor: The Honorable Rick Perry
Senators: The Honorable John Cornyn
 The Honorable Kay Bailey Hutchinson

Representative: The Honorable Mac Thornberry

Lesia Mandzia and Syd Carroll
Joint Cross Service Team
June 16, 2005

Joint Strike Fighter Initial Joint Training Site

Recommendation

Realign Luke Air Force Base, AZ, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots and operations support personnel to stand up the Air Force's portion of the Joint Strike Fighter (JSF) Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

Realign Marine Corps Air Station Miramar, CA, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots and operations support personnel to stand up the Marine Corps' portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

Realign Naval Air Station Oceana, VA, by relocating to Eglin Air Force Base, FL, a sufficient number of instructor pilots, operations, and maintenance support personnel to stand up the Navy's portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

Realign Sheppard Air Force Base, TX, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Air Force's portion of the JSF Initial Joint Training Site, hereby established at Eglin Air Force Base, FL.

Realign Naval Air Station Pensacola, FL, by relocating to Eglin Air Force Base, FL, a sufficient number of front-line and instructor-qualified maintenance technicians and logistics support personnel to stand up the Department of the Navy's portion of the JSF Initial Joint Training Site hereby established at Eglin Air Force Base, FL.

Justification

This recommendation establishes Eglin Air Force Base, FL as an Initial Joint Training Site that teaches entry-level aviators and maintenance technicians how to safely operate and maintain the new Joint Strike Fighter (JSF) (F-35) aircraft. The Department is scheduled to take delivery of the F-35 beginning in 2008. This joint basing arrangement will allow the Interservice Training Review Organization (ITRO) process to establish a DoD baseline program in a consolidated/joint school with curricula that permit services latitude to preserve service-unique culture and a faculty and staff that brings a "Train as we fight; jointly" national perspective to the learning process.

Payback

- The total estimated one-time cost to the Department of Defense to implement this recommendation is \$199.1M.
- The net of all costs and savings to the Department during the implementation period is a cost of \$209.6M.

- Annual recurring costs to the Department after implementation are \$3.3M with no payback expected.
- The net present value of the costs and savings to the Department over 20 years is a cost of \$226.3M.

Economic Impact on Communities

Assuming no economic recovery, this recommendation could result in a maximum potential **reduction of:**

- 888 jobs (**392 direct jobs** and 496 indirect jobs) over 2008-2011 in the **Pensacola-Ferry, Pass-Brent, FL**, Metropolitan Statistical Area, which is 0.4 percent of economic area employment.
- 85 jobs (**48 direct jobs** and 37 indirect jobs) over 2006-2011 in the **Phoenix-Mesa-Scottsdale, AZ**, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.
- 82 jobs (**43 direct jobs** and 39 indirect jobs) over 2006-2011 in the **San Diego-Carlsbad-San Marcos, CA**, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.
- 69 jobs (**33 direct jobs** and 36 indirect jobs) over 2006-2011 in the **Virginia Beach-Norfolk-Newport News, VA-NC**, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.
- 487 jobs (**295 direct jobs** and 192 indirect jobs) over 2006-2011 in the **Wichita Falls, TX**, Metropolitan Statistical Area, which is 0.5 percent of economic area employment.
 - The aggregate economic impact of all recommended actions on these economic regions of influence was considered.

Community Infrastructure Assessment

A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact

This recommendation may require a significant air permit revision for Eglin Air Force Base.

Additional operations at Eglin Air Force Base could impact cultural, archeological, or historic sites, which would then impact operations. DoD will need to reevaluate Eglin Air Force Base noise contours as a result of the change in mission.

This recommendation will require Endangered Species Act Consultation for all T&E species at Eglin.

This recommendation may require modifying the hazardous waste program and on-installation water treatment works permits. Additional operations may impact wetlands at Eglin.

This recommendation has no impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; or water resources.

This recommendation will require approximately \$1.0M for waste management and environmental compliance activities. This cost was included in the payback calculation.

This recommendation does not otherwise impact the cost of environmental restoration, waste management, or environmental compliance activities.

The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed.

There are no known environmental impediments to implementation of this recommendation.

Undergraduate Pilot and Navigator Training

Recommendation:

Realign Moody Air Force Base, GA, as follows:

relocate the Primary Phase of Fixed-wing Pilot Training to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, and Vance Air Force Base, OK;

relocate Introduction to Fighter Fundamentals Training for Pilots to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Randolph Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK;

relocate Introduction to Fighter Fundamentals Training for Weapons Systems Officers to Columbus Air Force Base, MS, Laughlin Air Force Base, TX, Sheppard Air Force Base, TX, and Vance Air Force Base, OK; and

relocate Introduction to Fighter Fundamentals Training for Instructor Pilots to Randolph Air Force Base, TX.

Realign Randolph Air Force Base, TX, by relocating Undergraduate Navigator Training to Naval Air Station, Pensacola, FL.

Justification: This recommendation will realign and consolidate USAF's primary phase of undergraduate flight training functions to reduce excess/unused basing capacity to eliminate redundancy, enhance jointness for UNT/Naval Flight Officer (NFO) training, reduce excess capacity, and improve military value. The basing arrangement that flows from this recommendation will allow the Inter-service Training Review Organization (ITRO) process to establish a DoD baseline program in UNT/NFO with curricula that permit services latitude to preserve service-unique culture and a faculty and staff that brings a "Train as we fight; jointly" national perspective to the learning process.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$71.7M. The net of all costs and savings to the Department during the implementation period is a cost of \$1.6M. Annual recurring savings to the Department after implementation are \$18.3M with a payback expected in four years. The net present value of the costs and savings to the Department over 20 years is a savings of \$174.2M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of:

1,079 jobs (571 direct jobs and 508 indirect jobs) over 2006-2011 in the **San Antonio, TX, Metropolitan Statistical Area**, which is 0.1 percent of economic area employment.

1,170 jobs (702 direct jobs and 468 indirect jobs) over 2006-2011 in the **Valdosta,**

GA, Metropolitan Statistical Area, which is 1.3 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact:

This recommendation may require - significant air permit revisions for Columbus, Laughlin, Vance, and Sheppard Air Force Bases.

This recommendation may impact cultural, archeological, or historical resources at Columbus, Sheppard, and Laughlin Air Force Bases.

DoD will need to re-evaluate noise contours for Columbus, Laughlin, Vance, Sheppard, and Pensacola.

Additional operations at Sheppard may impact threatened and endangered species and/or critical habitat.

May need to modify the hazardous waste program for Columbus, Laughlin, Vance, and Sheppard Air Force Bases.

Additional operations at Columbus, Laughlin, Vance, and Sheppard Air Force Bases may impact wetlands, which may restrict operations.

This recommendation has no impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; or water resources. This recommendation will require spending approximately \$2.3M for waste management and environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the cost of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

San Antonio Regional Medical Center, TX

Recommendation: Realign Lackland Air Force Base, TX, by relocating the inpatient medical function of the 59th Medical Wing (Wilford Hall Medical Center) to the Brooke Army Medical Center, Ft Sam Houston, TX, establishing it as the San Antonio Regional Military Medical Center, and converting Wilford Hall Medical Center into an ambulatory care center.

Realign Naval Air Station Great Lakes, IL, Sheppard Air Force Base, TX, Naval Medical Center Portsmouth, Naval Medical Center San Diego, CA, by relocating basic and specialty enlisted medical training to Fort Sam Houston, TX.

Justification: The primary rationale for this recommendation is to transform legacy medical infrastructure into a modernized joint operational medicine platform. This recommendation reduces excess capacity within the San Antonio Multi-Service Market (MSM: two or more facilities co-located geographically with "shared" beneficiary population) while maintaining the level of care for the beneficiaries, enhancing opportunities for provider currency, and maintaining surge capacity. By making use of the design capacity inherent in Brooke Army Medical Center (BAMC), the entire inpatient care produced at WHMC can be relocated into this facility. In terms of military value, while BAMC had a slightly lower quantitative military value score than WHMC, the difference was so small as to not be a meaningful discriminator. Additionally, the small difference is primarily attributable to the efficiency of the Dental Clinic at WHMC, a facility that is excluded from this recommendation. It was the military judgment of the MJCSG that in the context of this recommendation, the condition of the facilities and their average weighted age were the most important elements of the military value of the two locations. In this area, BAMC received a significantly higher score than WHMC. Additionally, it is more cost effective and timely to return BAMC to its inherent design capacity and convert WHMC to an ambulatory care center, than to do the reverse. BAMC is located in a more centralized location, enabling it to better support the broader population area. WHMC and BAMC support Level 1 Trauma Centers, this capability is maintained in this recommendation by expanding the BAMC Level 1 Trauma Center to the capacity of both trauma centers. It was therefore the military judgment of the MJCSG that regionalization at BAMC provided the highest overall military value to the Department. Development of a premier Regional Military Medical Center will provide enhanced visibility, as well as, recruiting and retention advantages to the Military Health System. The remaining civilian authorizations and contractors at Wilford Hall Medical Center that represent unnecessary overhead will be eliminated. Military personnel filling similar "overhead positions" are available to be redistributed by the Service to replace civilian and contract medical personnel elsewhere in Military Healthcare System activities of higher military value. While the jobs are lost in the military system the same type of job is available in the community.

This recommendation also co-locates all (except Aerospace Medicine) medical basic and specialty enlisted training at Fort Sam Houston, TX, with the potential of transitioning to a joint training effort. This will result in reduced infrastructure and excess system capacity, while capitalizing on the synergy of the co-location similar training conducted by each of the three Services. In addition, the development of a joint training center will result in standardized training for medical enlisted specialties enhancing interoperability and joint deployability.

Co-location of medical enlisted training with related military clinical activities of the San Antonio Regional Medical Center at Brooke Army Medical Center, Fort Sam Houston, TX, provides synergistic opportunities to bring clinical insight into the training environment, real-time. As a result, both the healthcare delivery and training experiences are exponentially enhanced.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$1,040.9M. The net of all costs and savings to the Department during the implementation period is a cost of \$826.7M. Annual recurring savings to the Department after implementation are \$129.0M with a payback expected in 10 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$476.2M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 4,373 jobs (1,926 direct jobs and 2,447 indirect jobs) over the 2006-2011 period in the Lake County-Kenosha County, IL-WI Metropolitan Division, which is 0.88 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 3,101 jobs (1,630 direct jobs and 1,471 indirect jobs) over the 2006-2011 period in the San Diego-Carlsbad-San Marcos, CA Metropolitan Statistical Area, which is 0.17 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 3,963 jobs (2,378 direct jobs and 1,585 indirect jobs) over the 2006-2011 period in the Wichita Falls, TX Metropolitan Statistical Area, which is 4.26 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,013 jobs (489 direct jobs and 524 indirect jobs) over the 2006-2011 period in the Virginia Beach-Norfolk-Newport News, VA Metropolitan Statistical Area, which is 0.1 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. Civilian inpatient capacity exists in the area to provide services to the eligible population. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation is expected to impact air quality at Fort Sam Houston. Title V permit, permit modification, and a New Source Review may be required. This recommendation has the potential to impact cultural or historic resources at Fort Sam Houston and Lackland AFB. Additional operations at Fort Sam Houston may further impact federally listed species leading to additional restrictions on training or operations. A hazardous waste

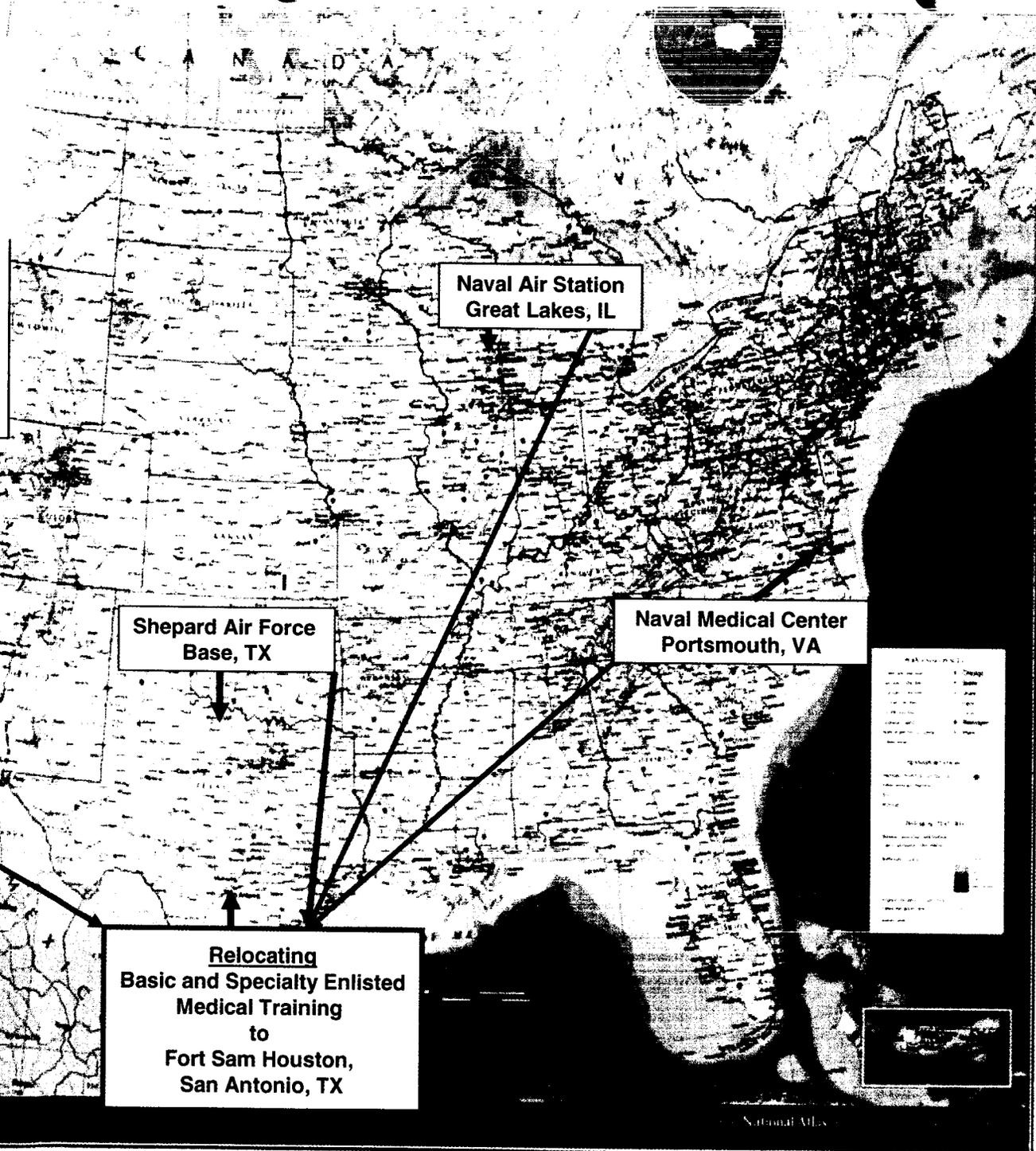
program modification may be required at Lackland AFB. Significant mitigation measures to limit releases may be required at Fort Sam Houston to reduce impacts to water quality and achieve US EPA water quality standards. This recommendation has no impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; or wetlands. This recommendation will require spending approximately \$1.2M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

DON-11662

Tot. est. One-Time Cost-
\$1,040.9M
Net Cost & Savings-\$826.7M
Annual Savings-\$129.0M
Payback-10yrs
NPV-\$476.2M

Realign

Sheppard Air Force Base, TX
Naval Air Station Great Lakes, IL
Naval Medical Center San Diego, CA
Naval Medical Center Portsmouth, VA



Naval Air Station
Great Lakes, IL

Sheppard Air Force
Base, TX

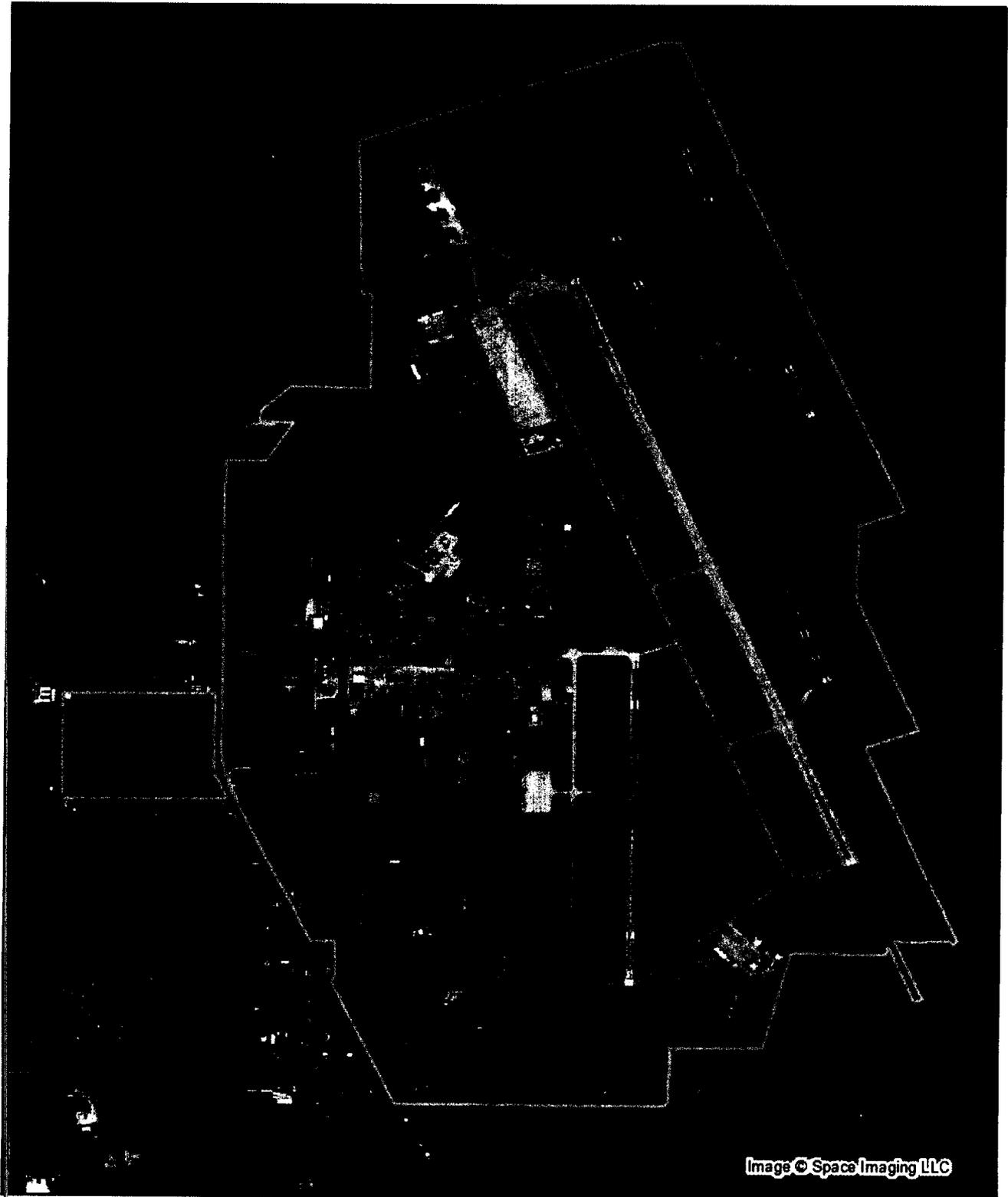
Naval Medical Center
Portsmouth, VA

Naval Medical Center
San Diego, CA

Relocating
Basic and Specialty Enlisted
Medical Training
to
Fort Sam Houston,
San Antonio, TX

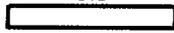
Legend	
Symbol	Description
Star	Headquarters
Circle	Major Activity
Square	Minor Activity
Triangle	Support Activity
Diamond	Special Activity
Hexagon	Other Activity





Sheppard AFB, TX

 Installation Boundary

 0.5 Miles

THE CENTER FOR LAND USE INFORMATION

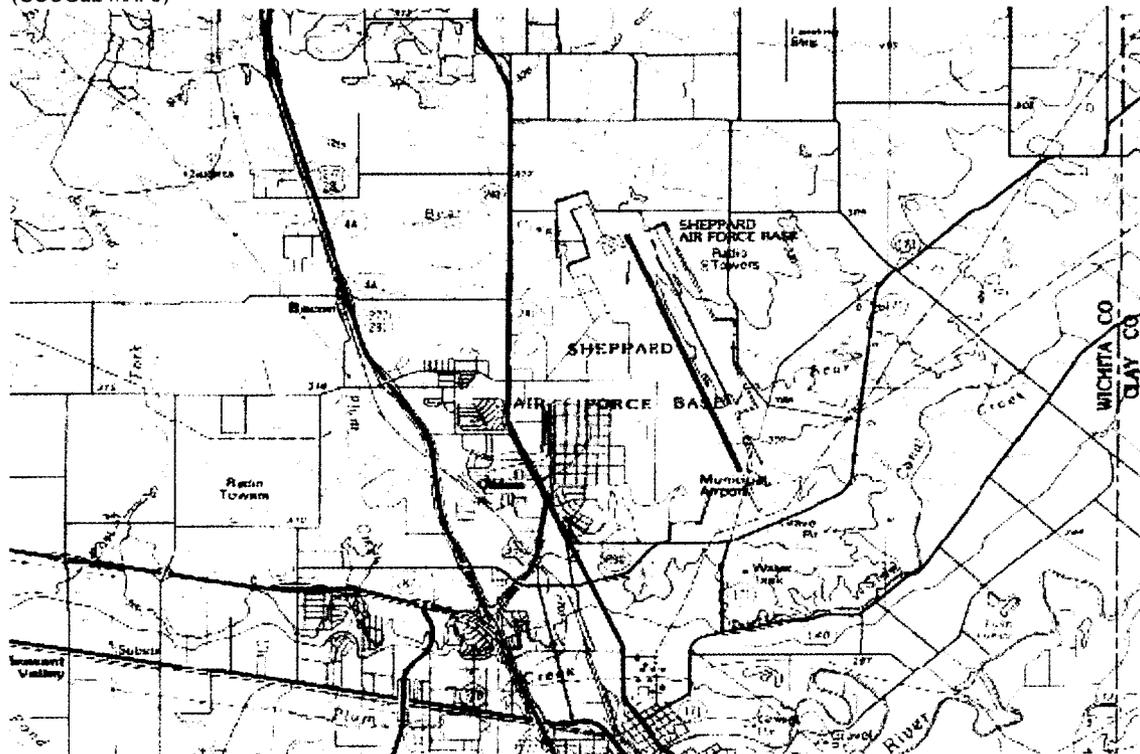
Sheppard Air Force Base

Name: SHEPPARD AIR FORCE BASE

Category: MILITARY

Archive ID#: TX3200

(GOOGLE MAPS)



Description: 5,500 acre technical training base, employing 7,400 military and civilian personnel.

Location: 130 miles NW of Dallas-Fort Worth, five miles NE of Wichita Falls

Contact Info: Public Affairs: (817) 676-2511

Zip4: 5000

Address: Sheppard AFB TX, 76311-5000

Map: (show on map)

LCS: Military, Active Base, Training | Testing | Bombing Range, Air Base

Links: <http://www.globalsecurity.org/military/facility/sheppard.htm>

<http://www.sheppard.af.mil>

[map](#) | [search](#) | [contribute](#)

**STATE CLOSURE HISTORY LIST
(Appendix L of 1995 BRAC Report)**

As shown in Table 1 below (extracted from Appendix L of the 1995 BRAC Report, attached), the State of Texas has been affected by a total of 21 recommendations in the preceding Base Realignment and Closure (BRAC) rounds. These recommendations include 13 closures (one in 1988, three in 1991, six in 1993, and three in 1995); six realignment recommendations (one each in 1988, 1991, 1993, and three in 1995); one recommendation to redirect in 1993; and one recommendation to disestablish a facility in 1995

Table 1 – Texas Actions

1988	Fort Bliss	REALIGN
1988	Naval Station Galveston	CLOSE
1991	Bergstrom Air Force Base	CLOSE
1991	Carswell Air Force Base	CLOSE
1991	Goodfellow Air Force Base	REALIGN
1991	Naval Air Station Chase Field	CLOSE
1993	Air Force Data Processing Center Computer Service Center, San Antonio	CLOSE
1993	Carswell Air Force Base (Fabrication function of the 436 th Training Squadron redirected from Dyess AFB to Luke AFB, maintenance training function redirected from Dyess AFB to Hill AFB)	REDIRECT
1993	Data Processing Center Air Force Military Personnel Center, Randolph AFB	CLOSE
1993	Data Processing Center Navy Data Automation Facility, Corpus Christi	CLOSE
1993	Naval Air Station Dallas	CLOSE
1993	Naval Reserve Facility Midland	CLOSE
1993	Navy/Marine Corps Reserve Center Abilene	CLOSE
1993	Red River Army Depot	REALIGN
1995	Naval Reserve Center Laredo	CLOSE
1995	Bergstrom Air Reserve Base	CLOSE
1995	Reese Air Force Base	CLOSE
1995	Kelly Air Force Base	REALIGN
1995	Defense Distribution Depot San Antonio	DISESTABLISH
1995	Red River Army Depot	REALIGN
1995	Naval Air Station Corpus Christi	REALIGN

Task force begins tour of bases facing closure

The Associated Press (Austion, TX)
June 8, 2005

A task force to help Texas communities fight the potential loss of their military bases launched a statewide tour on Wednesday.

Gov. Rick Perry appointed the Texas BRAC Response Strike Force, which was to start its tour with a two-day visit at Naval Station Ingleside near Corpus Christi. The state has also hired retired Air Force Col. Bob Rasmussen to help with the effort.

Other stops on the tour include visits to the Red River Army Depot and Lone Star Ammunition Plant in Texarkana on June 14-15 and Sheppard Air Force Base at Wichita Falls on June 16. The Pentagon has recommended closing or realigning those facilities.

The task force also plans visits later in the month to Brooks City Air Force Base in San Antonio and Ellington Field in Houston.

Secretary of State Roger Williams, who will lead the task force, said the mission is to help the local communities present their case at the July 11 hearing of the Base Realignment and Closure Commission meeting in San Antonio.

"This can be an emotional issue, but we're not going to give the commission our emotions, we're going to give them our facts," Williams said. "We have a short time and the opportunity to change some minds."

Williams' office said Rasmussen, who worked logistics in the military and has experience with the BRAC process, can help local officials fine-tune their presentations. Rasmussen also helped guide the transition of the former Kelly Air Force Base near San Antonio to KellyUSA, an industrial site on the grounds of the old military installation.

"He knows a lot about BRAC and rebuilding if you do lose a base," Williams spokesman Bill Kenyon said.

Rasmussen was contracted at a rate of \$7,500 a month for three months, with up to \$14,000 in bonuses depending on the impact of his work, Kenyon said.

Although the contract normally would be put out for a bid, Perry's office granted a waiver to hire Rasmussen right away with the July 11 hearing looming, Kenyon said.

**Gathering facts for BRAC counterattack
Texas official visits Ingleside today, Thursday**
Corpus Christi Caller-Times (Corpus Christi,
TX)

Fanny S. Chirinos
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Area community leaders said they will emphasize the value of the area's military presence to Texas Secretary of State Roger Williams, head of the state's BRAC Response Strike Force, when he visits Ingleside today and Thursday.

Judy Hawley, a member of the South Texas Military Facilities Task Force, said leaders plan to show Williams the assets of Naval Station Ingleside including the base's potential for expansion, the training facilities, its double-decked pier and deepwater port.

"That, along with the local perspective, will further help the strike force in the getting the base off the list," Hawley said.

The Defense Department recommended Naval Station Ingleside for closure May 13 when it released the Base Realignment and Closure list. The Pentagon also recommended realigning Naval Air Station Corpus Christi and the Corpus Christi Army Depot. The area faces a potential loss of 3,335 jobs, according to the Pentagon.

Gov. Rick Perry created the strike force in response to the recommendations, which would close a total of four Texas military bases and realign six others.

Williams plans to tour the Ingleside base today and meet with community leaders for a strategic session Thursday morning in Portland. He also will take an aerial tour of NAS Corpus Christi and NAS Kingsville.

He will offer the community assistance with analysts and coordinate grassroots efforts to prepare for the July 7 BRAC commissioner visit to Corpus Christi and a July 8 visit to Ingleside. He also will assist the area in the July 11 BRAC Commission hearing in San Antonio.

"This can be an emotional issue, but we're not going to give the commission our emotions, we're going to give them our facts," Williams said. "And we believe that's a strategy that can work. We have a short time and the opportunity to change some minds."

Ingleside Mayor Gene Stewart said his primary focus is pointing out the small amount of money that will be saved by closing the base.

"Even if some money is saved, moving the ships and personnel to either coast would still be costly for the Navy," Stewart said. "We won't be able to nail down specific numbers, but can make the point in generalities."

Josephine Miller, executive director of the San Patricio County Economic Development Corporation, said the Defense Department might be overlooking the Ingleside base's greatest asset.

"It's the only Navy base located next to deep water that is built on real land, not filled land," Miller said. "It's a deepwater port on the Gulf. If they let that go, they'll never get it back."

The strategic location also offers more protection from hurricanes than any other coastal port on the gulf and is surrounded by oil refineries, Miller added.

"We're trying to put forth our best arguments as to why base jobs should be saved," said Terry Carter, president and CEO of the Corpus Christi Chamber of Commerce. "It's a team effort. It's about keeping our installations open and viable."

Also this month, Williams plans to visit the Red River Army Depot and Lone Star Ammunition facility near Texarkana, Sheppard Air Force Base in Wichita Falls, Brooks City Air Force Base in San Antonio and Ellington Field in Houston.