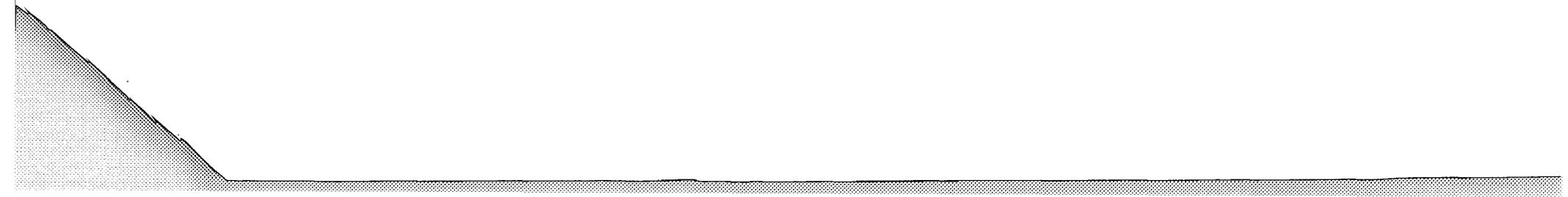

**Brief for
Admiral Harold Gehman, Jr., USN (Ret)
BRAC Commissioner**

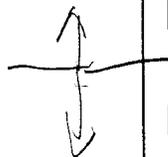
Wednesday, June 15, 2005
Jackson's Restaurant

DCN: 11676



PRIORITY LIST

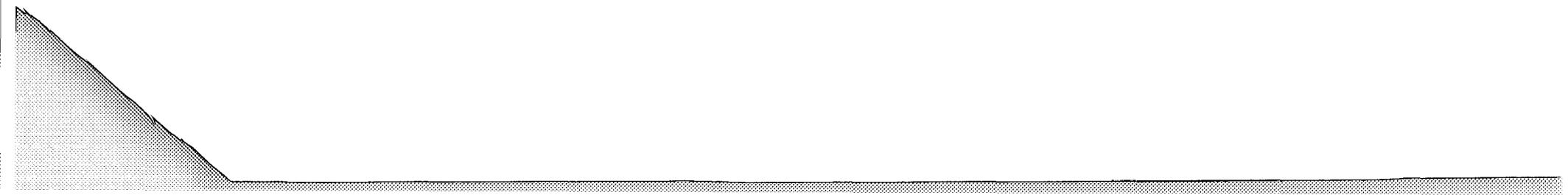
*Short
Defense*



?

- 1. Officer Training Command Pensacola
- 2. NETC/NETPDTC
- 3. SPAWARS Detachment
- 4. DFAS (Pensacola & Saufley)
- 5. Correctional Facility – Navy Brig
- 6. NARL
- 7. NATTC Personnel to Eglin AFB (JSF)
- 8. Navy Region Gulf Coast

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OFFICER TRAINING COMMAND PENSACOLA

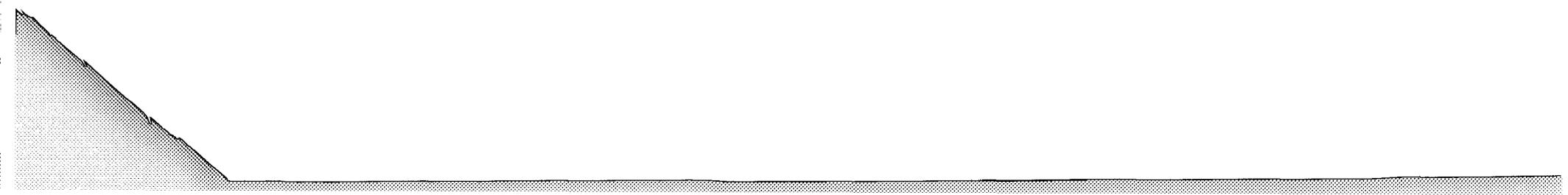
DoD Recommendation:

- Relocate Officer Training Command Pensacola (OTCP) & consolidate at Naval Station Newport, RI

Rationale:

- Accession Training currently conducted at 3 installations:
 - Naval Academy (Midshipman Training)
 - NAVSTA Newport (NAPS & OTC)
 - NAS Pensacola (Officer Training Command Pensacola)
- Close Naval Installation, Athens GA and movement to Newport of:
 - Navy Supply Corps School and Center for Service Support
 - Disestablish Supply Corps Museum
- Consolidate Officer Training Command Pensacola and Newport at Newport - reduce inefficiencies inherent in maintaining 2 sites for similar training courses - reduces facilities requirements, personnel requirements and excess capacity.
- Create **Center for Officer Training at NAVSTA Newport.**

DCN: 11676



*claim?
Data
Flawed*

Requirements:

- \$1.9 million in MILCON required at Newport. Departure of Navy's Religious Education Training to Fort Jackson (SC) and Navy Reserve Readiness Commands to NAVSTA Norfolk will provide sufficient capacity to accommodate the move to NAVSTA Newport.

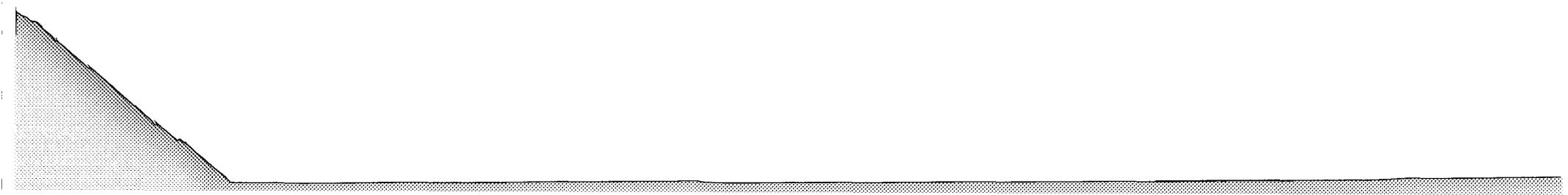
Officer Training Command Payback:

- One-time cost to DoD ----- \$3.6 million
- Net of costs & savings during implementation ----- \$1.4 million
- Annual savings after implementation ----- \$0.9 million
- ROI ---- 4 years

Officer Training Command Job Losses:

- Direct ----- 295
 - Military 67
 - Civilian 21
 - Student 207
 - Contractor 0
- Indirect ----- 380
- Total ----- 675

DCN: 11676



DCN: 11676

Reclama to DoD Recommendation:

- Reverse the location and bring existing and projected schools to NAS Pensacola where available capacity exists at lower overhead costs.
- NAPS to remain in Newport
- Completes the movement to Pensacola that established Officer Training Command Pensacola

Justification:

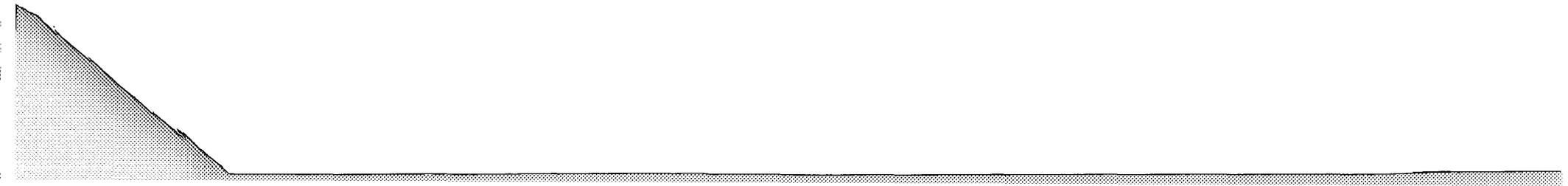
- Consolidation reduces overhead and travel costs
- Approximately 30% of officer student graduates attend follow-on training at NASP – cost avoidance
- Utilizes existing vacant infrastructure on NASP
- Lower utility costs, BAH and off base costs for student housing

Rational in '93' to move the same today

op'down

*.9 mil
1 mil SW
Pwr*

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NETC & NETPDTC

DoD Recommendation:

- Realign NAS Pensacola by relocating NETC to Naval Support Activity, Millington
- Realign Saufley Field by relocating NETPDTC to Naval Support Activity, Millington
 - *Note: These two moves are shown basically as one move in the recommendation.*

Rationale:

- Realign NETC & NETPDTC from Pensacola to Millington to collocate with common functions:
 - Navy Personnel Command
 - Navy Manpower Analysis Center
 - Navy Personnel Research & Development Center
- Closure of the Naval Support Activity, New Orleans and movement to Millington of:
 - Navy Reserve Personnel Command
 - Navy Enlisted Placement Center
 - Navy Reserve Recruiting Command
- Create **Navy Human Resources Center of Excellence, Millington TN.**
- By relocating these Commands and Centers within the hub of naval personnel activities, the recommendation eliminates personnel redundancies and excess infrastructure capacity.

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Requirements:

- NETC & NETPDTC will require 50,400 gross square feet (GSF) of MILCON while utilizing 102,400 GSF of existing administrative space and warehouse space.
- MILCON will be required for construction of parking lots.
- No MILCON required for the movement of NSA New Orleans to Millington.

NETC/NETPDTC Payback:

- One-time cost to DoD ----- \$33.3 million
- Net of costs & savings during implementation ----- \$23.6 million
- Annual savings after implementation ----- \$3.7 million
- ROI ---- 10 years

NETC/NETPDTC Job Loss:

- Direct ----- 738
 - Military 159
 - Civilian 488
 - Contractor 91
- Indirect ----- 1,140
- Total ----- 1,878

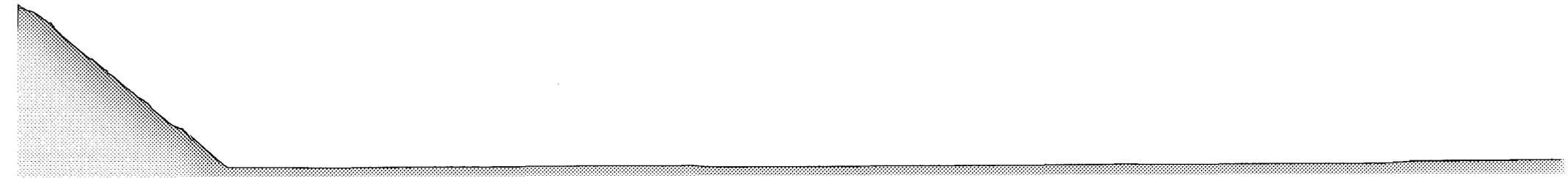
DCN: 11676



Reclama to DoD Recommendation:

- Retain NETC/NETPDTC in Pensacola
- Relocate CNATRA to Pensacola as “add on”
Corpus Christi → Texas
- NAS Pensacola has higher military value base...
55 vs 125
- Energize Joint Training initiatives

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Justification:

Source:

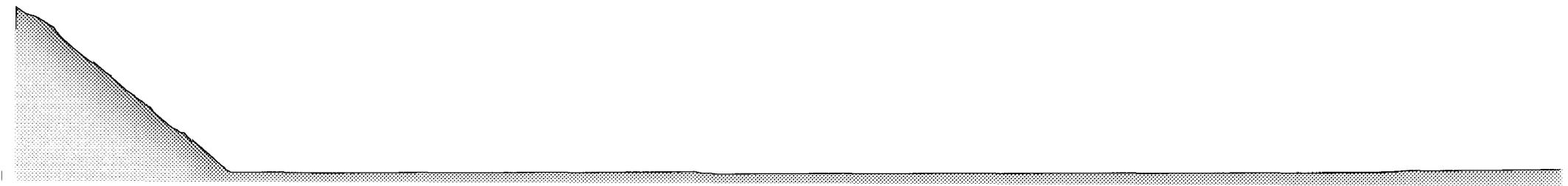
- Reduced costs and lowers ROI years
- CNATRA enhances Joint Aviation Training oversight
- Vacant infrastructure on NAS Pensacola
- Minor modification/impact to Navy plan for a Human Resources Center of Excellence, Millington TN.
- Minimizes disruption of workforce, retraining costs & enhances employee morale
- Positive impact on military value & efficiency

*40
↓
vs
600+ →
Pensacola*

\$

#

DCN: 11676



CONSOLIDATE MARITIME C4ISR RESEARCH, DEVELOPMENT & ACQUISITION, TEST & EVALUATION

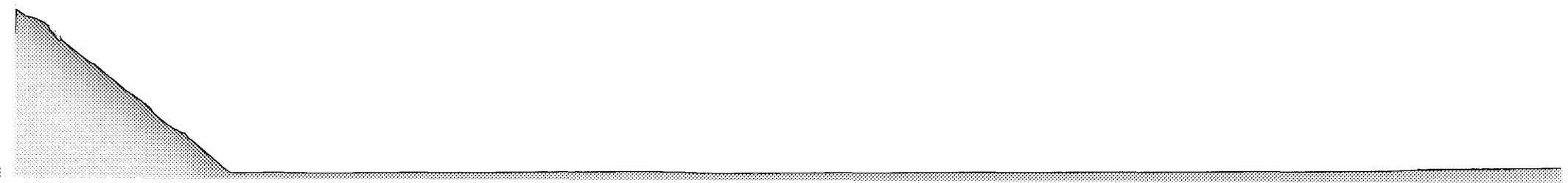
DoD Recommendation:

- Realign NAS Pensacola by relocating Space Warfare Systems Center Charleston, Pensacola Detachment to Naval Weapons Station Charleston SC

Rationale:

- Realignments and consolidations provide for multifunctional and multidisciplinary Centers of Excellence for Maritime Command, Control, Computers, Communications, Intelligence, Surveillance, and Reconnaissance (C4ISR).
- Reduces number of technical facilities engaged in Maritime Sensors, Electronic Warfare, and Electronics and Information Systems RDT&E. Reduces overlapping infrastructure increasing efficiency of operations and support - an integrated approach to RDT&E for maritime C4ISR.

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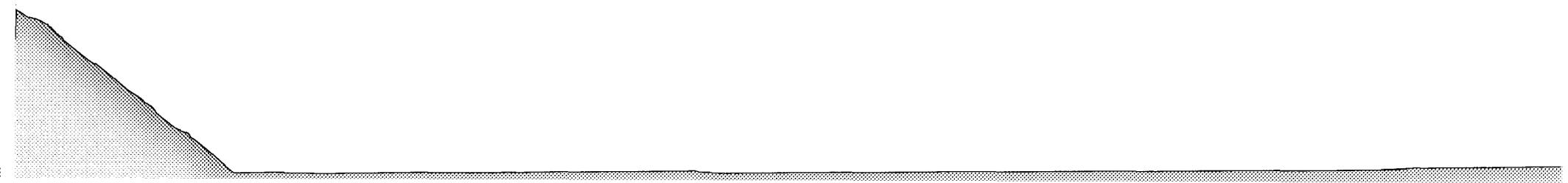


- Realigns and consolidates a number of SPAWAR Detachments within the U.S. to include Washington Navy Yard, Point Loma CA, Dahlgren VA, Ventura County CA, Newport RI, San Diego CA, Norfolk VA, Jacksonville, FL, Lexington Park MD, and Charleston SC.
- These realignments and consolidations will create multi-functional and multidisciplinary **Centers of Excellence in Maritime C4ISR.**

Requirements:

- No MILCON requirements are identified by DoD; however with the number of moves involved MILCON will be needed and drastically changes the ROI.

DCN: 11676



C4ISR RDAT&E Job Loss:

■ Direct -----	102
■ Military	0
■ Civilian	102 <i>114</i>
■ Contractor	60
■ Indirect -----	176
■ Total -----	338

*Source:
Cost to Relocate
3/1/01*

Reclama to DoD Recommendation:

- Retain in area to avoid major impact to the “customer”

Justification:

- High risk scenario assumes Pensacola customers will be willing to relocate customer-owned equipment from Pensacola to Charleston.
- Retains most cost-productive site
- Realignment to SPAWAR Charleston involves 21 civilian billets only – plus 60 contractors are displaced.
- New MILCON requirements change the ROI and are not shown in the consolidation
- SPAWAR Pensacola is aboard a high military value base
- Pensacola facility costs are significantly less with no MILCON required.

DCN: 11676



DEFENSE FINANCE & ACCOUNTING SERVICE (DFAS)

A Realign

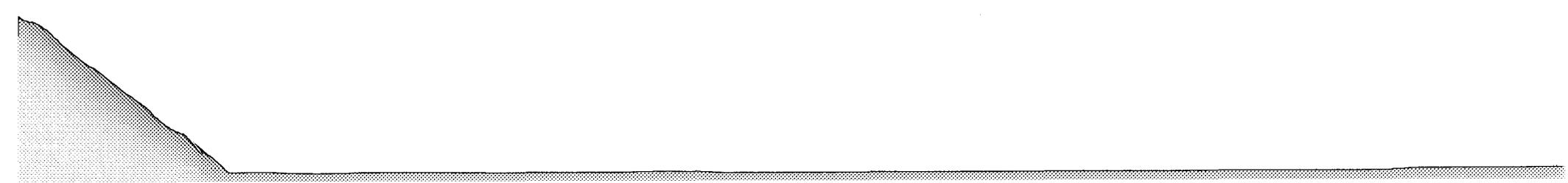
DoD Recommendation:

- Close DFAS NAS Pensacola and DFAS Saufley Field.
- Relocate and consolidate business, corporate, and administrative functions to Columbus OH, Denver CO, and Indianapolis IN.
- 26 DFAS centers will be consolidated into 3 locations.

Requirements:

- Action accomplishes a major facilities reduction and business line mission realignment, transforming current DFAS organization into an optimum facilities configuration.
- All 3 sites meet DoD Antiterrorism / Force Protection Standards.
- No MILCON required for the realignment and consolidation.

DCN: 11676



- Positions at NAS Pensacola & Saufley not eliminated, but relocated in FY07 as follows:

Columbus, OH -228 personnel

Denver, CO -116 personnel

Indianapolis, IN -292 personnel

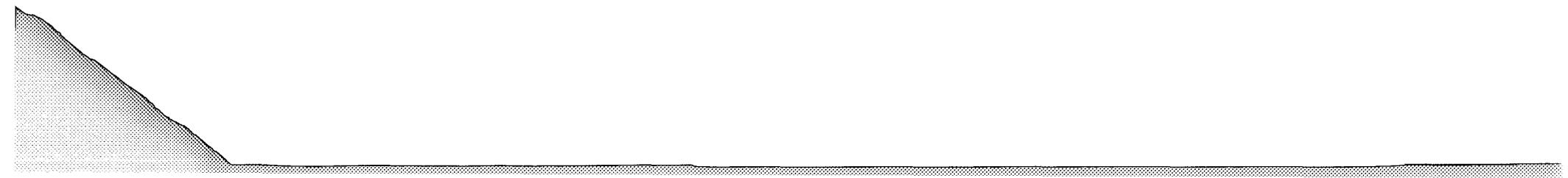
- DFAS Pensacola age distribution

40+ - 90%

50+ - 51%

55+ - 29%

DCN: 11676



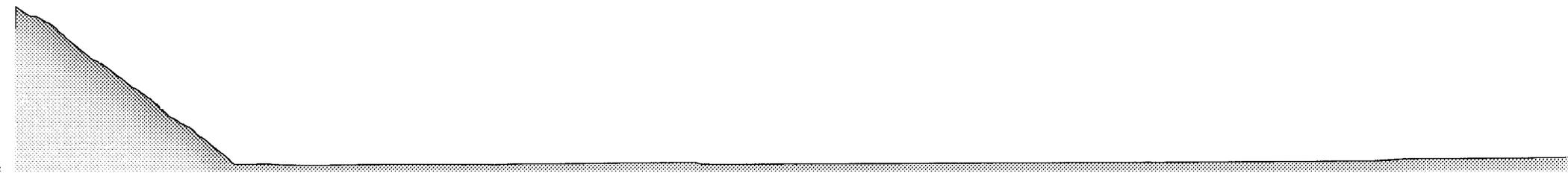
DFAS Payback:

- One time cost to DoD ----- \$282.1 million
- Net of costs & savings during implementation-----
\$1.6 billion
- Annual savings after implementation----- \$120.5 million
- ROI---- Immediate

DFAS Job Loss:

- Direct----- 637
 - Military 1
 - Civilian 636
 - Contractor 0
- Indirect----- 1,100
- Total----- 1,737

DCN: 11676



→ ■ **Reclama to DoD Recommendation:**

■ Delay closure for 5 years to ensure continuation of non redundant, critical payroll services.

■ **Justification:**

■ Assures knowledgeable workforce to support technology driven requirements in region and allows seamless transfer of DFAS work to one of the 3 new national centers

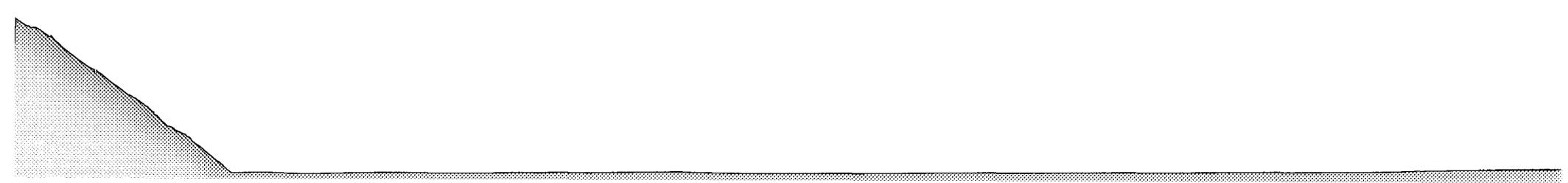
■ Maintains state of the art technology services consisting of programmers, software testers, training developers, database managers & LAN designers

■ Lessens impact of transitioning one of the region's largest technology based employers

■ Creates more retirement eligible & early retirement options for employees & government, reducing overall realignment costs

■ 50% of employees are within 10 years of retirement

DCN: 11676



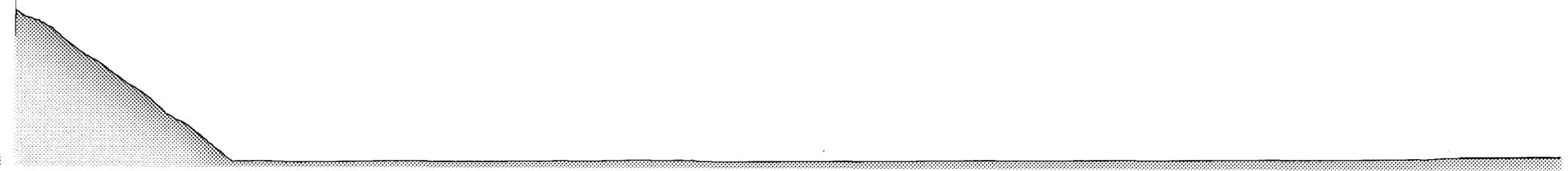
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- Lessens impact of transitioning one of the region's largest technology based employers
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DCN: 11676



CONSOLIDATE CORRECTIONAL FACILITIES INTO JOINT REGIONAL CORRECTIONAL FACILITIES (JRCF)

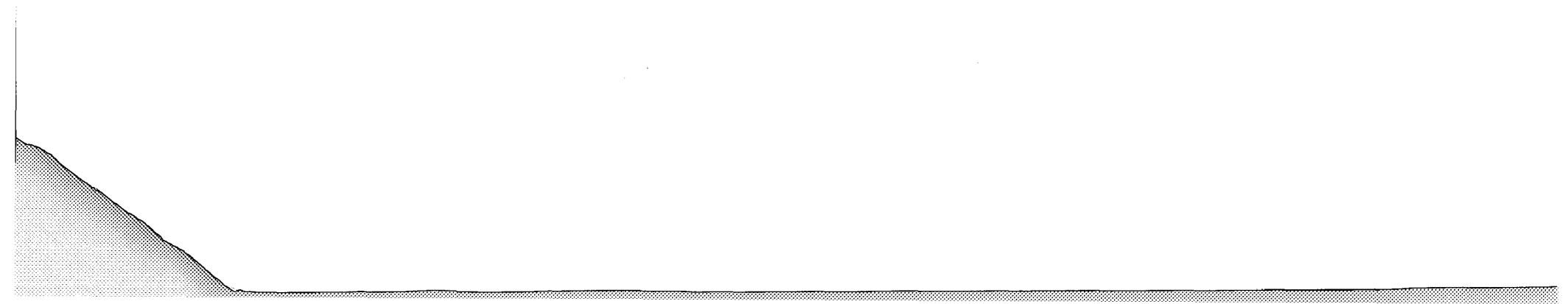
DoD Recommendation:

- Realign NAS Pensacola and NAS Jacksonville by relocating the correctional function of each to Naval Weapons Station Charleston, SC, and consolidating with the correctional function already at NWS Charleston to form a single Level II Southeastern Joint Regional Correctional Facility.
 - ***Note: Other impacted bases in addition to NASP include sixteen other military correctional facilities throughout the United States that are proposed for regional consolidations.***

Rationale:

- DoD correctional program exists to enforce the military justice system, ensuring the safety, security, administration, and good order and discipline of its prisoners under UCMJ guidance.
- Realignment and consolidation facilitates creation of a Joint DoD Correctional system, improves Jointness, reduces footprints, centralizes joint corrections training, builds new facilities which will provide significant improvements in terms of safety, security, efficiency and costs.

DCN: 11676



- Skills and expertise developed by military correctional specialists and personnel in operating confinement facilities are critical in operating detention camps (enemy POW) during the GWOT and future military conflicts.
- Realignments facilitate creation of **Joint DoD Correctional System.**

Requirements:

- Recommendations discuss the need for new construction, but no MILCON identified by DoD.

JRCF Payback:

- One-time cost to DoD ----- \$178.8 million
- Net of costs & savings during implementation ----- \$149.4 million
- Annual savings after implementation ----- \$ 14.6 million
- ROI – 16 years

DCN: 11676



JRCF Job Loss (Pensacola only):

■ Direct -----	30
■ Military	17
■ Student	0
■ Civilian	13
■ Contractor	0
■ Indirect -----	44
■ Total -----	74

Reclama to DoD Recommendation:

- Retain Navy Brig Pensacola as Level I facility

Justification:

- MILCON already approved for the Brig to enlarge and become capable of incarcerating female inmates
- Given the large military student throughput and joint military population in the NW Florida region, a Level I brig facility is warranted
- Capacity, significant military presence, cost effectiveness and female compatibility

DCN: 11676



NAVAL AEROMEDICAL RESEARCH LABORATORY (NARL)

DoD Recommendation:

- Realign NARL to Wright Patterson AFB, OH
 - NARL is one of twelve moves related to the establishment of Joint Centers of Excellence for Chemical, Biological, and Medical Research and Development and Acquisition

Rationale:

- Relocation to Wright Patterson AFB creates a Joint Center of Excellence for Aerospace Medicine Research.
- Increases synergy, focus on joint needs, and efficient use of equipment and facilities by co-locating Tri-Service and Defense activities performing functions in chemical-biological defense and medical RDA.
- Realignment of USAF Aerospace medical and non-medical R&D to Wright Patterson AFB, with co-location of associated education and training activities realigned in another recommendation, makes this location most suitable for a joint center for Aerospace Medical Research.

DCN: 11676



Requirements:

- No MILCON required for the NARL realignment

Chem-Bio & Medical RDA Payback:

- One-time cost to DoD ----- \$73.9 million
- Net of costs & savings during implementation ----- \$45.9 million
- Annual savings after implementation ----- \$9.2 million
- ROI ---- 7 years

NARL Job Loss:

- Direct ----- 40
 - Military 22
 - Civilian 12
 - Contractor 6
- Indirect ----- 55
- Total ----- 95

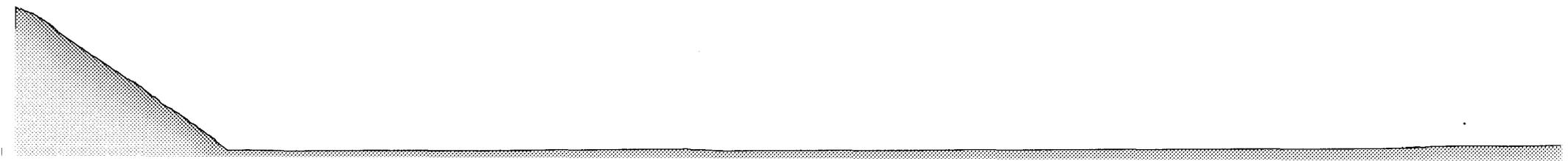
Reclama to DoD Recommendation:

- Create DoD Health Care Sciences Center of Excellence in Pensacola

Justification:

- Joint training area with 40,000 annual student throughput
- Wide array of health care services for military & civilians including Naval Hospital
- VA "Super" Clinic, IHMC & Andrews Orthopedic Institute
- Navy's Undersea Medical Research Center to relocate to Pensacola

DCN: 11676



JOINT STRIKE FIGHTER (JSF) INITIAL JOINT TRAINING SITE

DoD Recommendation:

- Realign NAS Pensacola by relocating to Eglin AFB a sufficient number of front-line and instructor qualified maintenance technicians and logistics support personnel to stand up the DoN's portion of the JSF Initial Joint Training Site established at EAFB.
 - **Note: Other impacted bases in addition to NASP include Luke AFB AZ; MCAS Miramar CA; NAS Oceana VA; and Sheppard AFB TX.**

Rationale:

- Recommendation establishes Eglin AFB as the Initial Joint Training Site that teaches entry-level aviators and maintenance technicians how to safely operate and maintain the JSF/F-35 aircraft;
 - JSF delivery scheduled to begin 2008
- Joint basing arrangement allows Inter-service Training Review Organization (ITRO) process to establish a DoD baseline program in a consolidated/joint school with curricula that permit services latitude to preserve service unique culture and a faculty and staff that brings a "Train as we fight; Jointly" national perspective to the learning process.
- Realignments facilitate creation of the **JSF Initial Joint Training Site at Eglin AFB, Florida.**

Requirements:

- No MILCON at the Training Site identified by DoD.

DCN: 11676



- NAS Pensacola – Eglin AFB Joint basing arrangement
- Parallel 8,000 X 200 ft runways at NAS Pensacola
- FCLP capable 8,000 X 150 ft auxiliary airfield at Choctaw NOLF
- Air-to air training area
- Low-level routes
- Multiple air-to-ground ranges
- Ideal weather
- Deep water port to support carriers operating in Gulf

DCN: 11676



JSF Initial Joint Training Site Payback:

- One-time cost to DoD ----- \$199.1 million
- Net of costs & savings during implementation ----- \$209.6 million
- Annual savings after implementation ----- \$ zero
- ROI-None– **Annual recurring costs to DoD are \$3.3 million with no payback expected.**

JSF Initial Joint Training Site Job Loss (Pensacola only):

■ Direct -----	392
■ Military	85
■ Student	299
■ Civilian	8
■ Contractor	0
■ Indirect -----	496
■ Total -----	888

Enhancement to DoD Recommendation:

- Maintain training for this function using existing facilities and infrastructure aboard NAS Pensacola.
- The organizational structure recommended by DoD is a sound business, training and readiness decision.
- Regionally, this recommendation creates a Joint Center for JSF training (aviators and maintainers) with the potential to absorb additional joint service training.

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CONSOLIDATE NAVY REGIONS

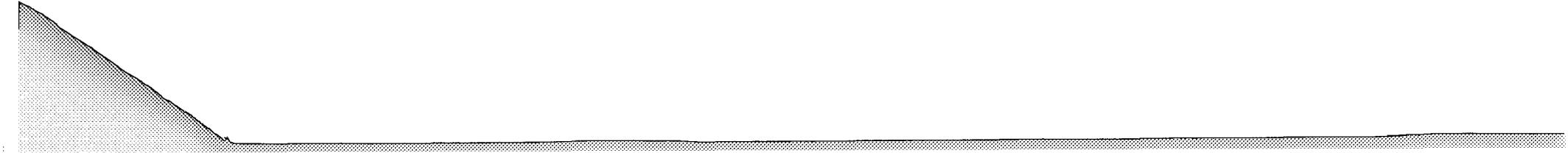
DoD Recommendation:

- Realign NAS Pensacola by consolidating Navy Region Gulf Coast, with Navy Region Southeast at NAS Jacksonville.
- Realign NAS Corpus Christi by consolidating Navy Region South with Navy Region Midwest at NS Great Lakes and Navy Region Southeast at NAS Jacksonville

Rationale:

- Consolidation will reduce number of Installation Management Regions, streamlining regional installation management structure.
- Sufficient Installation management capabilities reside in the eight remaining regions.
- Realignment and consolidation supports DoN establishment of Commander, Navy Installations to align shore assets in support of Navy requirements, to find efficiencies through common business practices, and to provide consistent shore installation services allowing operational commanders and major claimants to focus on their primary missions.
- Consolidations allow for more consistency in span of responsibility and better enables Commander, Navy Installations to provide operational forces support, community and base support, and mission support to enhance the Navy's combat power.

DCN: 11676



Requirements:

- Consolidation as proposed would require renovated facilities; however, no MILCON or minor construction needs are identified by DoD.

Navy Region Payback:

- One-time cost to DoD ----- \$ 3.2 million
- Net of costs & savings during implementation ----- \$ 8.9 million
- Annual savings after implementation ----- \$ 2.7 million
- ROI – 1 year

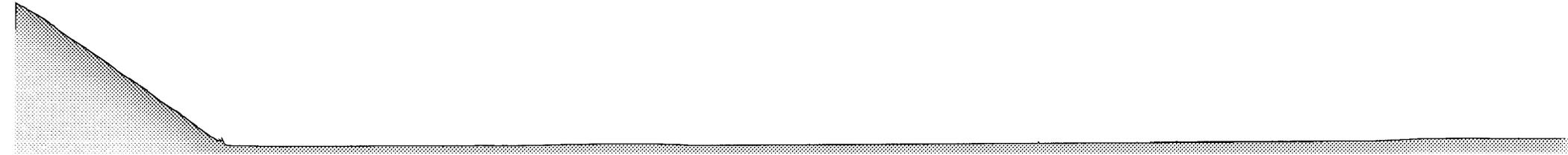
Navy Region Job Loss (Pensacola only):

- | | |
|------------------|----|
| ■ Direct ----- | 24 |
| ■ Military | 0 |
| ■ Student | 0 |
| ■ Civilian | 24 |
| ■ Contractor | 0 |
| ■ Indirect ----- | 41 |
| ■ Total ----- | 65 |

Reclama to DoD Recommendation:

- Consolidate Pensacola, Meridian & Corpus Christi shore training assets into Navy Gulf Coast Region

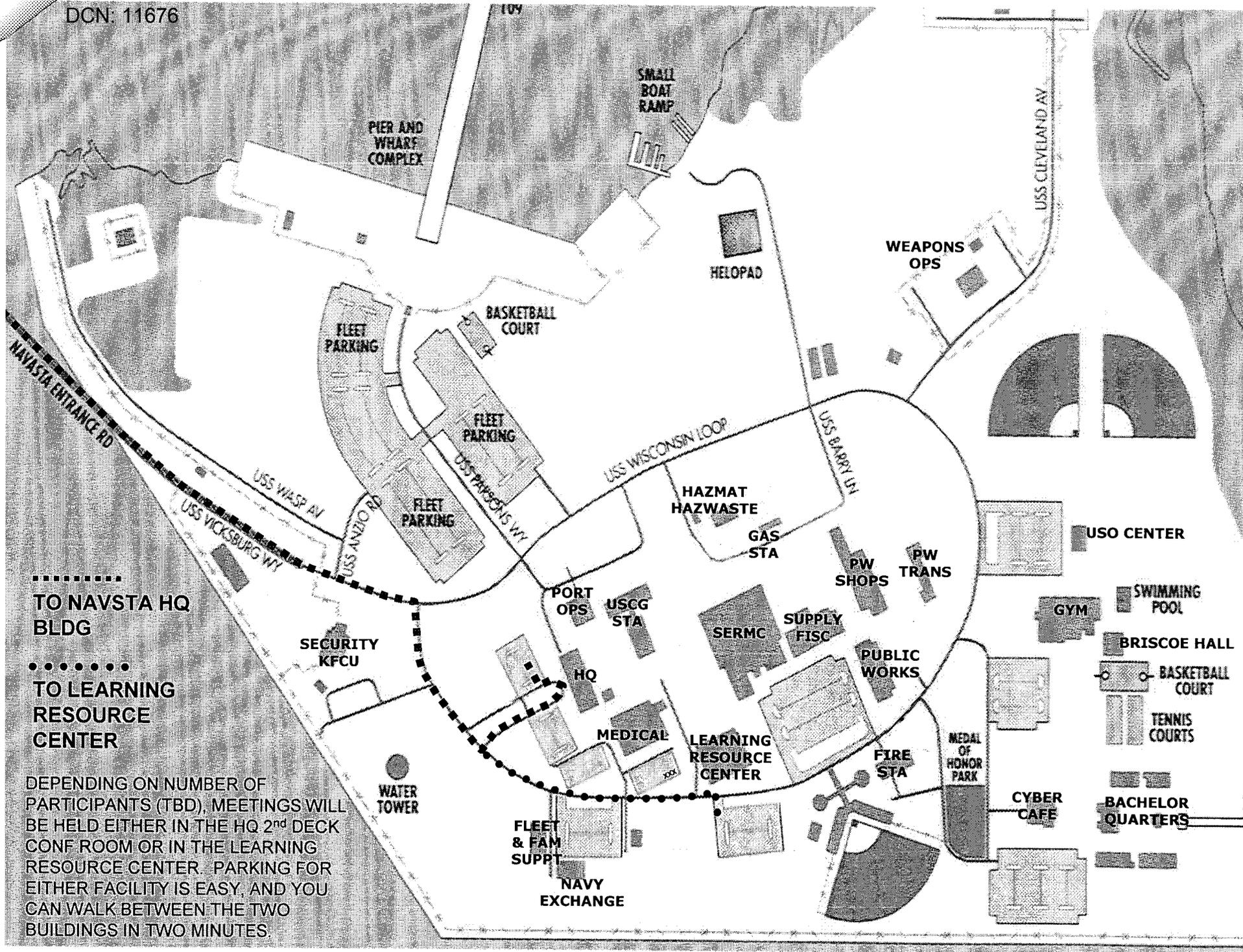
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TODAY'S SUMMARY

- Enhancements represent sound business plan
- More joint, capable cost effective fighting force
- Military Value remains priority

DCN: 11676

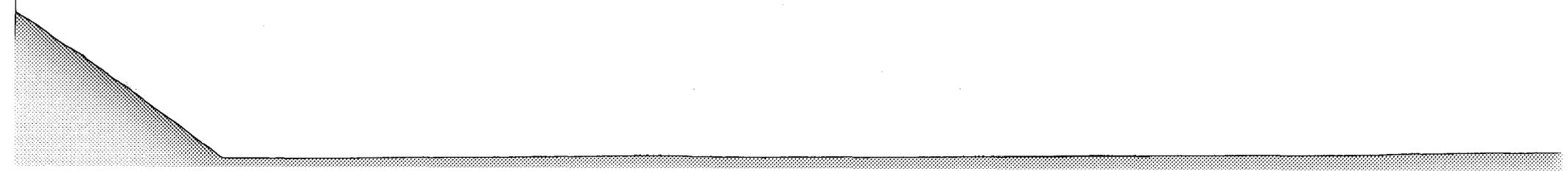


.....
 TO NAVSTA HQ
 BLDG

.....
 TO LEARNING
 RESOURCE
 CENTER

DEPENDING ON NUMBER OF PARTICIPANTS (TBD), MEETINGS WILL BE HELD EITHER IN THE HQ 2ND DECK CONF ROOM OR IN THE LEARNING RESOURCE CENTER. PARKING FOR EITHER FACILITY IS EASY, AND YOU CAN WALK BETWEEN THE TWO BUILDINGS IN TWO MINUTES.

DCN: 11676



DCN. 11676

From
Biloxi/Gulfport
New Orleans

Exit 61

10

Gautier-
Vancleave
Road

DIRECTIONS TO NAVSTA PASCAGOULA WHEN COMING FROM THE WEST:

- Exit I-10 at Exit 61, Gautier-Vancleave Rd.
- Turn right onto Gautier-Vancleave Rd and go south 3.5 mi to Hwy 90.
- Turn left onto Hwy 90 and go east.
- As you approach an overpass, exit to the right just before you reach it (a directional sign will say "Ingalls Shipbuilding - Naval Facilities").
- Go south on Ingalls Access Rd/Jerry St Pe' Hwy to the traffic light.
- Turn right at the light -- the causeway will take you to Naval Station Pascagoula.

90

Gautier

OVERPASS

BRIDGE

SINGING
RIVER
HOSPITAL

90

Lakeside
Support
Facility

Chicot Rd

Hospital Rd

Pascagoula

SUPSHIP

Northrop Grumman
Ship Systems

Naval Station
Pascagoula

Singing
River
Island

- At the Naval Station, the guard will ask for your ID.
- If driving a POV without a DOD sticker, you must go to Pass & ID to get a temporary vehicle pass.
- You will need your driver's license, registration and proof of insurance.
- Once past the security gatehouse, take the first right then turn left at the sign that says "Headquarters."

DCN: 11676

NAVAL AIR STATION (NAS) PENSACOLA COMPLEX

"The Cradle of Naval Aviation"



► **NAS Pensacola**, the first United States Naval Air Station, was created in 1914 and is located in Escambia County, Florida. At the time of its origin, Naval Aviation consisted of 9 officers, 23 mechanics, and 8 airplanes. In 1998, the Navy Complex was regionalized. Corry Station and Saufley Field became tenant commands of Naval Air Station Pensacola. Today, NAS Pensacola is the home of over 120 tenant commands

located aboard its 5800 acres. Allegheny Pier is one of three piers located aboard NASP. Allegheny Pier, the Gulf's deepest port, hosted the USS Enterprise (CVN-65) in 2002, which toured over 32,000 visitors during its three-day port of call.

The base is dedicated to providing the highest level of operational support and quality of life services for all shore activities in the region. Known as the "Cradle of Naval Aviation," the air station serves as the launching point for the flight training of every Naval Aviator, Naval Flight Officer, and enlisted aircrewmen. In addition, about 30,000 aviation students and aviation personnel in aeronautical technical phases of naval operations are trained here. Major tenant commands include:

► **Center for Naval Aviation Technical Training (CNATT)** is one of the "Learning Centers" under Naval Personnel Development Command (NPDC), Norfolk, VA, which are tasked with developing and maintaining the Sailor Continuum. The Center for Naval Aviation Technical Training officially stood-up on February 3, 2003, and provides single site management for the aviation technical training community. CNATT is responsible for 27 sites, 1051 major hardware trainers, 531 electronic classrooms and over 17,657 pieces of support equipment.

► **Naval Aerospace Medical Research Laboratory (NAMRL)**: "Excellence in research – supporting tomorrow's fleet today" is the motto of the Naval Aerospace Medical Research Laboratory. NAMRL is one of the premier research facilities for the causes and cures of disorientation sickness. The primary responsibility of the lab is to conduct research, testing and evaluation of aviation medicine and allied sciences to enhance the health, safety, and readiness of Navy and Marine Corps personnel in the effective performance of their respective missions.

► **Naval Air Technical Training Center (NATTC)**, the Navy's second largest training command and premier location for enlisted aeronautical technical training, is comprised of approximately 5,500 staff and students. Technical experts from all the U.S. Armed Services, DoD civilian and foreign national students from allied countries attend courses at the modern

facility. More than 25,000 graduates pass through the command annually with the largest portion attending basic "A" schools. More than 113 courses are taught on the 205-acre complex.

► **Naval Aviation Schools Command (NASC)** provides an educational foundation in technical and leadership professionalism to support pipeline training and fleet requirements. The Aviation Training School (ATS), directs the development, operation, and administration of academic programs of instruction to support approved curricula for: Aviation Preflight Indoctrination, Aircrew Coordination Training, International Military Training, and Flight Instructor Training. Aviation Preflight Indoctrination (API) students receive instruction in six academic courses: aerodynamics, navigation, weather, flight rules and regulations and engines. Aviation Enlisted Aircrew Training School (AEATS) provides training to enlisted aircrew and rescue swimmer candidates.

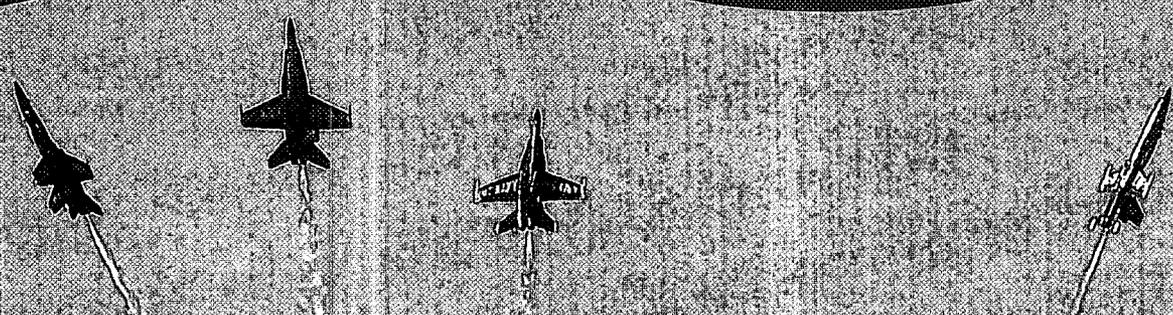
► **Officer Training Command Pensacola (OTCP)**'s mission is to develop civilians, enlisted, and newly commissioned personnel morally, mentally, and physically and imbue them with the highest ideals of honor, courage, and commitment, in order to prepare graduates for service in the fleet as Naval Officers. There are three schools that make up OTCP: Officer Candidate School (OCS), Direct Commissioned Officer (DCO) and Limited Duty Officer/Chief Warrant Officer (LDO/CWO).

► **Naval Education and Training Command (NETC)** headquarters, one of the largest Navy shore commands, is located on board NAS Pensacola. The command is led by a Vice Admiral who is the senior ranking officer in the area. The Commander of NETC is "dual hatted" as the Navy's Director of Naval Education and Training and reports directly to the Chief of Naval Operations. On any given day, there are 34,000 officers, enlisted, civilian and foreign students at more than 170 NETC claimancy activities stateside and abroad. NETC is responsible for the individual training and education of Navy and Marine Corps personnel worldwide. This training includes recruit training, specialized skills training, pre-commissioning training for officers, warfare specialty training, and fleet individual and team training. NETC provides education and training ranging from enlisted skills to officer flight training to students from foreign nations.

► **Naval Education and Training Security Assistance Field Activity (NETSAFA)** manages the education and training portion of the International Military Education Training and Foreign Military Sales programs for more than 145 friendly foreign navies. The term "Security Assistance" is an umbrella term that covers several programs through which the United States, in pursuit of its foreign policy, assists other nations in preserving our mutual national security. Officer and enlisted personnel are also trained in all fields of technical, operational and maintenance training, including medical training. On any given day, 1400 international military students are in training at over 150 continental U.S. schools and activities.

► **Naval Operational Medicine Institute (NOMI)** is a medical warfighting command made up of components from all warfare areas geographically dispersed throughout the US. Its mission is to ensure a tactically proficient, combat credible medical force providing optimal force health protection to the joint warfighter at any time and at any place along the full spectrum of operations. NOMI provides specialized and operational medical training and consultative services to military forces worldwide. As one of the Chief of Naval Operations Warfare Centers of Excellence, NOMI provides total force readiness by providing training, fleet support and consultation on health and physical standards survival skills. Locally, NOMI is best known for its training programs, which lead to a designation as a Naval Flight

1976



PENSACOLA BAY AREA Economic Impact of Defense Personnel and Dollars

MILITARY ECONOMIC IMPACT EXCEEDS

\$2.39 BILLION

MILITARY/CIVILIAN PERSONNEL

20,968

MILITARY SPOUSE EMPLOYMENT

\$170 MILLION

MILITARY RETIREES EXCEED

30,000

Statistics from CO 1TR Ser 00A00/0011 DTD 5/1/98 and
University of West Florida Haas Center
US Navy photo by Photographers Mate 2nd Class Darryl Welbome.



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Surgeon, Aerospace Physiologist, Aerospace Experimental Psychologist, Aviation Medical Technician, and Aerospace Physiology Technician. Additionally, NOMI is recognized as providing the leadership role for all Navy/Marine Corps water survival training programs.

► **Training Air Wing SIX (TRAWING SIX)**, located at Sherman Field aboard NAS Pensacola, conducts primary, intermediate, and advanced Naval Flight Officer and US Air Force Navigator training. Recently TRAWING SIX became a key player in astronaut primary training. A program was developed by the National Aeronautics and Space Administration (NASA) to utilize NAS Pensacola, Training Squadron FOUR and T-34C TurboMentor



trainers for primary astronaut orientation flight training. The Wing Commander is overall commander of Training Squadron FOUR (VT-4), Training Squadron TEN (VT-10), and Training Squadron EIGHTY-SIX (VT-86). TRAWING SIX's primary purpose is to plan for, supervise, support and conduct flight training of quality student Naval Flight Officers, Air Force Navigators and international military flight students. The Second German Air Force Training Squadron is also attached to TRAWING SIX.

► **Helicopter Landing Trainer (HLT) IX-514** has a primary mission to provide support to the Undergraduate Helicopter Pilot Training Program of Training Air Wing FIVE and operating units of the Army, Navy, Air Force, Marine Corps and Coast Guard. Operating with 23 permanently assigned crew members, the HLT has distinguished herself as the Navy's smallest training aircraft carrier, completing over 75,000 mishap-free deck landing qualifications.

► **United States Navy Demonstration Squadron (Blue Angels)** perform at approximately 70 air shows annually at 40 locations throughout the United States and abroad. Since their organization in 1946, the "Blues" have performed precision flight demonstrations for more than 350 million spectators. As "ambassadors of good will," the mission of the Blue Angels is to enhance the Navy recruiting effort by attracting talented and qualified youths to join them in the U.S. Navy and Marine Corps.

► **United States Air Force, Water Survival Training Unit (Detachment 2, 66th Training Squadron)** is responsible for training USAF aircrew members to survive an ejection and bailout at sea. Training in Pensacola Bay, more than 26,401 students annually are placed in situations similar to what they might encounter in an actual emergency. Collocated with Navy Water Survival Training, the Water Survival Training Unit also trains Air National Guard and select Army and Navy personnel from allied countries.

► **United States Coast Guard Station, Pensacola** moved to NASP in 1987, but has been part of Pensacola since 1885. The multi-mission station participates in over 350 search and rescue and law enforcement cases annually. The station is home to more than 45 personnel and three Coast Guard units: Coast Guard Station Pensacola, Aids to Navigation Team, and the Coast Guard Cutter Bonito.

► **National Museum of Naval Aviation**, a major attraction in Northwest Florida, is the most visited museum in the state. The second largest museum of its type in the world, the 291,000 square-foot facility is home

to over 160 beautifully restored aircraft, artifacts, equipment and memorabilia that cover the history of U.S. Naval Aviation. The Museum's IMAX Theater offers seven shows daily, featuring the Museum's flagship film, *The Magic of Flight*, covering the history of flight with the Blue Angels as the exciting vehicle. A second periodically changing film also is offered. The museum is free and open daily from 9:00 a.m.-5:00 p.m., except Thanksgiving, Christmas, and New Year's Day.

CORRY STATION

The original Corry Field had its beginnings in 1923 in a remote area north of NAS Pensacola. By 1926, it became apparent that the meager facilities of this site would no longer suffice. The present site was dedicated as Corry Field on November 1, 1928. It became the new home for communications training in 1960.

► **Center for Information Dominance (CID) Corry Station** was established in January, 2005, as a result of the merger of the Center for Cryptology Corry Station and the Center for Information Technology. The creation of CID integrated training responsibilities for the four key disciplines of information dominance – exploit, attack, defend, and operate – under one Learning Center.

CID is responsible for training students of the U.S. military and allied forces in the fields of cryptology, information technology, and information operations. CID's mission is to deliver the right training, at the right time, in the right place, utilizing technology, innovation, and science of learning, to provide the fleet with optimally trained Sea Warriors who will create a tactical advantage for mission success in the information domain.

CID oversees training for 16,000 students annually at 17 learning sites staffed by 700 military and civilian employees throughout the U.S. and in Japan.

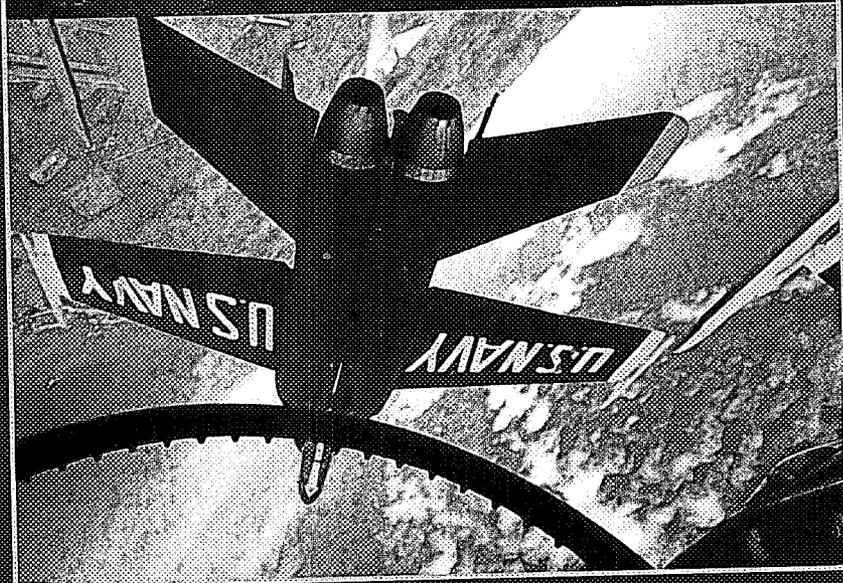
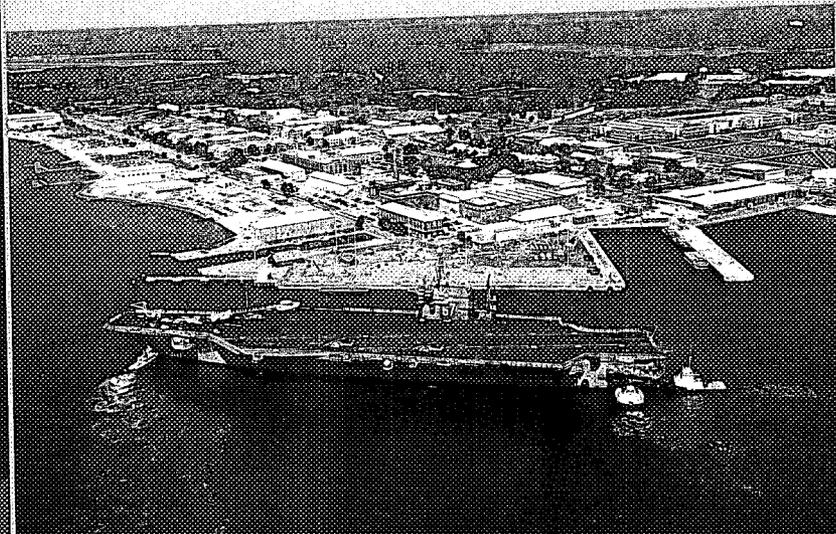
► **Naval Security Group Activity (NSGA)** has evolved into a technically advanced dynamic command whose mission is to provide Defensive Information Operations guidance and services to the Navy. NSGA Pensacola supports both Naval Security Group and fleet units by conducting computer network vulnerability assessments of existing systems and those under development.

SAUFLEY FIELD

In addition to serving as a Navy Outlying Field (NOLF) in support of Training Air Wings FIVE and SIX, Saufley is home for several organizations that have moved here to take advantage of the facility's infrastructure.

► **Naval Education & Training Professional Development and Technology Center (NETPDTTC)** is the major tenant at Saufley Field and supports the Navy's education and training continuum through the analysis, design, development and evaluation of prototype instructional processes, products and services, and the application of instructional

The Greater Pensacola Area's relationship with the military is both broad and deep, with four naval bases and a hospital providing a nucleus for a wide variety of Joint/International training for defense. Pensacola has been a welcoming port since forts were first built before the Civil War. NAS Pensacola is located approximately 40 miles from Eglin Air Force Base in Northwest Florida and conducts operations in 18,700 miles of air space in the Gulf of Mexico. The value of the two-county joint military training Complex is not in its facilities but in its location and ability to meet the Navy's aviation training and readiness needs. The Complex's proximity to military airspace both over land and over water, unencroached airfields, and fourteen (14) outlying fields for the training of fixed and rotary wing aviators is not duplicated anywhere in the United States.



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technologies that enhance the teaching/learning process. NETPDTC is the Navy's sole administrator for the following:

- Navy Enlisted Advancement Program
- Designing and delivering training for enhancement of the Chaplain Corps
- Navy College Center (NCC), which is the central point of contact for information about all the components of the Navy College Program. NCC's mission is to increase the availability of educational information worldwide, providing maximum support to sailors and marines, family members and veterans.
- Navy Voluntary Education Program that provides Tuition Assistance, Navy College Program, and the Academic Skills Program to sailors ashore and afloat.

► **Defense Activity for Non-Traditional Education Support (DANTES)** is best known for the credit-by-examination programs it sponsors. Non-traditional education is simply any learning that takes place outside the classroom. DANTES' job is to provide ways that this learning can be proven or documented.

► **Federal Prison Camp (FPC)** operates and maintains a Level 1 minimum security federal prison housing up to 600 inmates. Inmate labor is primarily used statutorily for ground maintenance and MWR programs.

► **Naval Reserve Center** serves approximately 115 officer and 350 enlisted reservists who reside in the West Florida area. With an active duty staff of 1 officer and 14 enlisted personnel, they coordinate activities of 12 inactive Naval Reserve units. The primary mission is to train reservists and to ensure they are ready for immediate mobilization.



Naval Hospital Pensacola is an 8-story, 60-bed medical and surgical Department of Defense (DoD) hospital located in the southwestern section of Escambia County, Florida. The mission of Naval Hospital Pensacola is to provide and restore the health of both active duty military service members and military retirees, their families, and others entrusted to its care ... anytime, anywhere. Its vision is to be the healthcare provider of choice by achieving superior performance in health services and population health.

Under the hospital's command are 12 Naval Branch Health Clinics, both medical and dental, across four states, with more than 200,000 DoD beneficiaries eligible for care throughout the system.

It is also home to the only deployable active duty command within the Pensacola Naval Complex: Fleet Hospital Pensacola. FH Pensacola served in Operation Enduring/Iraqi Freedom by becoming the Navy's first-ever Expeditionary Medical Facility to operate in a combat environment in 2003. FH Pensacola continues to deploy medical personnel throughout the world in support of the fleet and Marine forces.

NAVAL AIR STATION (NAS) WHITING FIELD COMPLEX

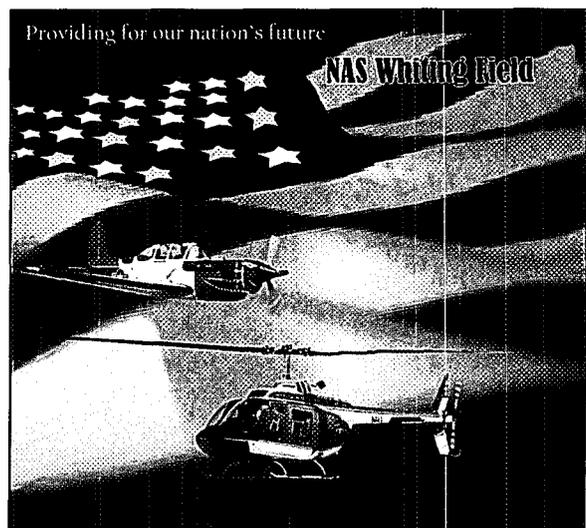
"The Busiest Air Station In The World"

► **NAS Whiting Field** is located 7 miles north of the City of Milton in Santa Rosa County, Florida. NAS Whiting Field was opened in July 1943 to fulfill the pilot training demands of World War II. Throughout its existence, NAS Whiting Field's primary mission has been to support pilot training. The NAS Whiting Field Complex has two main airfields (North and South) supporting the training requirements of Training Air Wing FIVE. Additionally, the management and operation of 14 Navy Outlying Landing Fields (NOLFs) support both Training Air Wing FIVE at NAS Whiting Field and Training Air Wing SIX, which is based at NAS Pensacola. Additionally, the Navy's Unmanned Aerial Vehicle (UAV) training school is located at NAS Whiting Field.

► **Training Air Wing FIVE (TRAWING FIVE)** consists of the Commander, his staff, five training squadrons and a reserve squadron. The Wing's mission is to coordinate the flight training conducted at NAS Whiting Field. This wing conducts approximately 40% of Chief of Naval Air Training Command's (CNATRA) total flight time and over 15% of the Navy and Marine Corps total flight time.

► **Training Squadrons TWO (VT-2), THREE (VT-3) and SIX (VT-6)** conduct approximately 60% of the Navy's primary fixed wing training in the T-34C. The Wing's three primary squadrons graduate approximately 607 primary Navy, Marine Corps, Coast Guard, Air Force, and international students each year. The annual flight hours flown by the 3 squadrons exceed 75,000 hours annually.

► **Helicopter Training Squadrons EIGHT (HT-8) and EIGHTEEN (HT-18)** provide all primary and advanced helicopter training for Navy, Marine Corps, Coast Guard and allied student aviators. The two squadrons "wing" approximately 538 aviators each year while conducting more than 60,000 flight hours.



PENSACOLA BAY AREA CHART

Greenville ●

● Jackson

Monroe County ●

NOLF Middleton ★

EVERGREEN, ALABAMA

Andalusia ●

PENSACOLA NORTH MOA

BREWTON, ALABAMA

★ NOLF Brewton

Floral ●

ATMORE, ALABAMA

A L A B A M A

CENTURY

F L O R I D A

BAY MINETTE, ALABAMA

V198 FAA Airway

NAS Whiting Field

North ●

South ●

★ NOLF Harold

NOLF Pace ★

MILTON

Peter Prince ●

★ NOLF Santa Rosa

NOLF Spencer ★

MOBILE

DAPHNE, ALABAMA

★ NOLF Silverhill

ROBERTSDALE, ALABAMA

★ NOLF Site 8

NETPDTC

NOLF Sautley ★

Pensacola Regional Airport

★ NOLF Choctaw

FAIRHOPE, ALABAMA

★ NOLF Summerdale

Corry Station

★ NOLF Holley

Mobile Bay

PENSACOLA SOUTH MOA

FOLEY, ALABAMA

★ NOLF Barin

NOLF Wolf ★

Naval Hospital

NAS Pensacola

Forrest Sherman

Aircraft Carrier Pier

Helicopter Landing Trainer

Pensacola Bay

Intercoastal Waterway

Dauphin Island

- Naval Air Stations (NAS)
- ✚ Naval Hospital Pensacola
- ★ Navy Outlying Fields (NOLFs)
- Civil Air Fields
- Navy Technical Training Center (NTTC)

SCALE IN MILES 1 INCH = 12 MILES



Gulf of Mexico

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JOINTNESS! INTERNATIONAL

- Air Force Primary Training
 - International Primary and Helicopter Training—Saudi Arabia, Denmark, Germany, Italy, Kuwait, Spain, Mexico, Egypt
 - U.S. Customs
- ### NAS WHITING FIELD
- Air Force Primary Training
 - International Primary and Helicopter Training—Saudi Arabia, Denmark, Germany, Italy, Kuwait, Spain, Mexico, Egypt
- ### NAS PENSACOLA
- Combined Navy/Air Force/International Water Survival Training
 - Air Force Weapons Systems Officer Training
 - International Training—Saudi Arabia, Spain, Israel, Taiwan, Germany, Greece, Denmark, Indonesia, Kuwait, Brazil, Colombia, Italy, Norway, France, Netherlands
 - Naval Flight Officer Training—Germany, Saudi Arabia, Singapore, Italy
 - Enlisted Aviation Maintenance Prep School—Kuwait, Saudi Arabia, Korea, Jamaica, Italy, Botswana, Pakistan, Taiwan
 - Helo Landing Trainer Waterborne Platform—Army, Air Force, Navy, Marine Corps and all DOD Agencies
 - Pilots Aviation Prep School—Saudi Arabia, Kuwait, Mexico
 - Naval Operational Medicine Institute Detachment Naval Aerospace Medical Institute Flight Surgeon Training—France, Italy, Germany, Netherlands, Brazil, Canada, Saudi Arabia
 - Naval Operational Medicine Institute Detachment Naval Aerospace Medical Institute Residency in Aerospace Medicine Training—Canada, Saudi Arabia
- ### CORRY STATION
- Center for Information Dominance Corry Station
 - Cryptologic, Information Operations, Information Technology and Information Professionals Training—Navy, Marine Corps, Army, Air Force, Coast Guard, DOD Agencies
 - International Cryptologic, Information Technology and Information Operations Training—Egypt, Philippines, Taiwan, Turkey, United Kingdom
- ### SAUFLEY FIELD
- NETPDTIC
 - Federal Prison
 - Dantes
 - Naval Reserve Center

DCN 11876

**PENSACOLA
BAY AREA**

**EXCELLENCE IN
JOINT NAVAL AVIATION
TRAINING**

