



COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2  
 Data As Of 4/29/2005 7:24:20 PM, Report Created 4/29/2005 7:26:45 PM

Department : USAF  
 Scenario File : A:\USAF 0063V2 (306Zc2).CBR  
 Option Pkg Name: USAF 0063v2 (306Zc2) Realign Andrews  
 Std Fctrs File : C:\COBRA\COBRA 6.10\BRAC2005.SFF

Starting Year : 2006  
 Final Year : 2008  
 Payback Year : 2010 (2 Years)

NPV in 2025(\$K): -83,111  
 1-Time Cost(\$K): 21,661

Net Costs in 2005 Constant Dollars (\$K)								
	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	625	6,942	0	0	0	0	7,567	0
Person	0	-1,485	-6,228	-6,228	-6,228	-6,228	-26,396	-6,228
Overhd	280	-181	-950	-1,155	-1,155	-1,155	-4,317	-1,155
Moving	0	4,164	724	499	0	0	5,387	0
Missio	0	0	0	0	0	0	0	0
Other	367	5,495	-69	-69	-69	-69	5,586	-69
<b>TOTAL</b>	<b>1,272</b>	<b>14,934</b>	<b>-6,523</b>	<b>-6,953</b>	<b>-7,452</b>	<b>-7,452</b>	<b>-12,173</b>	<b>-7,452</b>

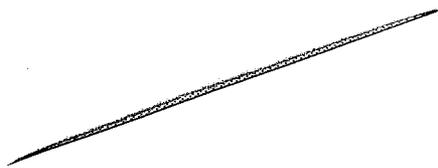
	2006	2007	2008	2009	2010	2011	Total	
<b>POSITIONS ELIMINATED</b>								
Off	0	0	0	0	0	0	0	
Enl	0	3	0	0	0	0	3	
Civ	0	85	0	0	0	0	85	
TOT	0	88	0	0	0	0	88	
<b>POSITIONS REALIGNED</b>								
Off	0	39	0	0	0	0	39	
Enl	0	86	0	0	0	0	86	
Stu	0	0	0	0	0	0	0	
Civ	0	110	0	0	0	0	110	
TOT	0	235	0	0	0	0	235	

Summary:

Realign Andrews AFB. The Air Force Flight Standards Agency (AFFSA) and C-21 aircraft (2 PAA) will relocate to Will Rogers World Airport AGS, Oklahoma. AFFSA realignment will include relocation of the USAF Advanced Instrument School from Randolph AFB, and the Global Air Traffic Operations Program Office from Tinker AFB, to Will Rogers World APT AGS. The 137th Airlift Wing (ANG) at Will Rogers World APT AGS will associate with the 507th Air Refueling Wing (AFRC) at Tinker AFB. The wing's C-130H aircraft will be distributed to the 136th Airlift Wing (ANG), Carswell ARS (4 PAA) and 139th Airlift Wing (ANG), Rosecrans Memorial Airport AGS, Missouri (4 PAA). The aerial port squadron at Will Rogers will move to JRB Carswell, Texas; the aeromed squadron and firefighters will move to Rosecrans AGS, Missouri. The 137th ECS at Will Rogers remains in place.

Handwritten calculation:  
 1  
 39  
 86  
 ---  
 125

Handwritten calculation:  
 235  
 (110) evenly  
 ---  
 125 - military



COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)

Data As Of 4/29/2005 7:24:20 PM, Report Created 4/29/2005 7:26:29 PM

Department : USAF  
 Scenario File : A:\USAF 0063V2 (306Zc2).CBR  
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 Std Fctrs File : C:\COBRA\COBRA 6.10\BRAC2005.SFF

Andrews AFB, MD (AJXF)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	85	0	0	0	0	85
NET CHANGE-Mil	0	-85	0	0	0	0	-85
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	30	0	0	0	0	30
NET CHANGE-Civ	0	-30	0	0	0	0	-30
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Will Rogers World AP, OK (YZEU)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	103	0	0	0	0	103
Jobs Lost-Mil	0	19	0	0	0	0	19
NET CHANGE-Mil	0	84	0	0	0	0	84
Jobs Gained-Civ	0	46	0	0	0	0	46
Jobs Lost-Civ	0	145	0	0	0	0	145
NET CHANGE-Civ	0	-99	0	0	0	0	-99
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Tinker AFB, OK (WWYK)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	6	0	0	0	0	6
Jobs Lost-Mil	0	8	0	0	0	0	8
NET CHANGE-Mil	0	-2	0	0	0	0	-2
Jobs Gained-Civ	0	4	0	0	0	0	4
Jobs Lost-Civ	0	20	0	0	0	0	20
NET CHANGE-Civ	0	-16	0	0	0	0	-16
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Randolph AFB, TX (TYMX)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	16	0	0	0	0	16
NET CHANGE-Mil	0	-16	0	0	0	0	-16
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	0	0	0
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

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Carswell ARS, NAS Fo, TX (DDPM)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	8	0	0	0	0	8
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	8	0	0	0	0	8
Jobs Gained-Civ	0	33	0	0	0	0	33
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	33	0	0	0	0	33
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Rosecrans Memorial A, MO (ULYB)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	8	0	0	0	0	8
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	8	0	0	0	0	8
Jobs Gained-Civ	0	27	0	0	0	0	27
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	27	0	0	0	0	27
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.10)

Data As Of 4/29/2005 7:24:20 PM, Report Created 4/29/2005 7:26:19 PM

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INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006  
 Model does Time-Phasing of Construction/Shutdown: No

Base Name, ST (Code)	Strategy:
-----	-----
Andrews AFB, MD (AJXF)	Realignment
Will Rogers World AP, OK (YZEU)	Realignment
Tinker AFB, OK (WWYK)	Realignment
Randolph AFB, TX (TYMX)	Realignment
Carswell ARS, NAS Fo, TX (DDPM)	Realignment
Rosecrans Memorial A, MO (ULYB)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE

(Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
-----	-----	-----
Andrews AFB, MD (AJXF)	Will Rogers World AP, OK (YZEU)	1,328 mi
Andrews AFB, MD (AJXF)	Tinker AFB, OK (WWYK)	1,318 mi
Will Rogers World AP, OK (YZEU)	Tinker AFB, OK (WWYK)	16 mi
Will Rogers World AP, OK (YZEU)	Randolph AFB, TX (TYMX)	454 mi
Will Rogers World AP, OK (YZEU)	Carswell ARS, NAS Fo, TX (DDPM)	206 mi
Will Rogers World AP, OK (YZEU)	Rosecrans Memorial A, MO (ULYB)	380 mi
Tinker AFB, OK (WWYK)	Randolph AFB, TX (TYMX)	450 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Andrews AFB, MD (AJXF) to Will Rogers World AP, OK (YZEU)

	2006	2007	2008	2009	2010	2011
	----	----	----	----	----	----
Officer Positions:	0	27	0	0	0	0
Enlisted Positions:	0	53	0	0	0	0
Civilian Positions:	0	26	0	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	1	0	0	0
Suppt Eqpt (tons):	0	0	2	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2  
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Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	625	6,942	0	0	0	0	7,567	0
Person	0	2,435	642	642	642	642	5,005	642
Overhd	280	386	381	176	176	176	1,576	176
Moving	0	4,452	724	499	0	0	5,675	0
Missio	0	0	0	0	0	0	0	0
Other	367	5,495	-69	-69	-69	-69	5,586	-69
TOTAL	1,272	19,710	1,679	1,248	749	749	25,409	749

Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	3,920	6,870	6,870	6,870	6,870	31,401	6,870
Overhd	0	567	1,331	1,331	1,331	1,331	5,892	1,331
Moving	0	288	0	0	0	0	288	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	0	4,776	8,201	8,201	8,201	8,201	37,581	8,201

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)  
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Base	Personnel			
	Start*	Finish*	Change	%Change
Andrews AFB	8,057	7,942	-115	-1%
Will Rogers World AP	296	281	-15	-5%
Tinker AFB	22,617	22,599	-18	0%
Randolph AFB	9,286	9,270	-16	0%
Carswell ARS, NAS Fo	511	552	41	8%
Rosecrans Memorial A	319	354	35	11%
TOTAL	41,086	40,998	-88	0%

Base	Square Footage				
	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	4,691,000	4,691,000	0	0%	0
Will Rogers World AP	355,000	228,000	-127,000	-36%	8,467
Tinker AFB	10,117,000	10,117,000	0	0%	0
Randolph AFB	3,382,000	3,382,000	0	0%	0
Carswell ARS, NAS Fo	943,000	949,797	6,797	1%	166
Rosecrans Memorial A	329,000	345,800	16,800	5%	480
TOTAL	19,817,000	19,713,597	-103,403	-1%	1,175

Base	Base Operations Support (2005\$)				
	Start*	Finish*	Change	%Change	Chg/Per
Andrews AFB	42,038,028	41,602,067	-435,961	-1%	3,791
Will Rogers World AP	1,677,999	1,670,436	-7,563	0%	504
Tinker AFB	88,237,175	88,175,252	-61,923	0%	3,440
Randolph AFB	47,567,375	47,505,590	-61,786	0%	3,862
Carswell ARS, NAS Fo	2,801,401	2,833,819	32,418	1%	791
Rosecrans Memorial A	2,366,381	2,391,097	24,716	1%	706
TOTAL	184,688,362	184,178,262	-510,099	0%	5,796

Base	Sustainment (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	16,474,241	16,474,241	0	0%	0
Will Rogers World AP	1,425,021	915,676	-509,345	-36%	33,956
Tinker AFB	41,127,158	41,127,158	0	0%	0
Randolph AFB	4,426,936	4,426,936	0	0%	0
Carswell ARS, NAS Fo	8,838	9,001	163	2%	4
Rosecrans Memorial A	1,367,886	1,423,590	55,704	4%	1,591
TOTAL	64,830,080	64,376,602	-453,478	-1%	5,153

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Base	Recapitalization (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	15,551,057	15,551,057	0	0%	0
Will Rogers World AP	710,702	472,839	-237,863	-33%	15,857
Tinker AFB	30,598,339	30,598,339	0	0%	0
Randolph AFB	8,873,017	8,873,017	0	0%	0
Carswell ARS, NAS Fo	1,488,091	1,502,314	14,223	1%	347
Rosecrans Memorial A	725,076	757,001	31,926	4%	912
TOTAL	57,946,281	57,754,567	-191,714	0%	2,178

Base	Sustain + Recap + BOS (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	74,063,326	73,627,365	-435,961	-1%	3,791
Will Rogers World AP	3,813,722	3,058,952	-754,771	-20%	50,318
Tinker AFB	159,962,672	159,900,749	-61,923	0%	3,440
Randolph AFB	60,867,328	60,805,542	-61,786	0%	3,862
Carswell ARS, NAS Fo	4,298,330	4,345,134	46,804	1%	1,141
Rosecrans Memorial A	4,459,343	4,571,689	112,346	3%	3,210
TOTAL	307,464,723	306,309,432	-1,155,291	0%	13,128

Base	Plant Replacement Value (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Andrews AFB	1,881,677,862	1,881,677,862	0	0%	0
Will Rogers World AP	85,994,955	57,213,563	-28,781,392	-33%	1,918,759
Tinker AFB	3,702,398,993	3,702,398,993	0	0%	0
Randolph AFB	1,073,635,038	1,073,635,038	0	0%	0
Carswell ARS, NAS Fo	180,059,000	181,780,000	1,721,000	1%	41,976
Rosecrans Memorial A	87,734,167	91,597,167	3,863,000	4%	110,371
TOTAL	7,011,500,015	6,988,302,623	-23,197,392	0%	263,607

\* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/21  
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ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
---- (\$K) ----	----	----	----	----	----	----	----
<b>CONSTRUCTION</b>							
MILCON	625	6,942	0	0	0	0	7,567
<b>O&amp;M</b>							
<b>CIV SALARY</b>							
Civ RIF	0	1,496	0	0	0	0	1,496
Civ Retire	0	169	0	0	0	0	169
<b>CIV MOVING</b>							
Per Diem	0	302	0	0	0	0	302
POV Miles	0	10	0	0	0	0	10
Home Purch	0	1,185	0	0	0	0	1,185
HHG	0	352	0	0	0	0	352
Misc	0	84	0	0	0	0	84
House Hunt	0	206	0	0	0	0	206
PPP	0	603	0	0	0	0	603
RITA	0	500	0	0	0	0	500
<b>FREIGHT</b>							
Packing	0	12	0	0	0	0	12
Freight	0	113	56	0	0	0	169
Vehicles	0	0	0	0	0	0	0
Unemployment	0	116	0	0	0	0	116
<b>OTHER</b>							
Info Tech	0	365	607	499	0	0	1,471
Prog Manage	280	210	138	0	0	0	628
Supt Contrac	0	0	10	0	0	0	10
Mothball	0	0	57	0	0	0	57
1-Time Move	0	0	61	0	0	0	61
<b>MIL PERSONNEL</b>							
<b>MIL MOVING</b>							
Per Diem	0	39	0	0	0	0	39
POV Miles	0	25	0	0	0	0	25
HHG	0	537	0	0	0	0	537
Misc	0	117	0	0	0	0	117
<b>OTHER</b>							
Elim PCS	0	12	0	0	0	0	12
<b>OTHER</b>							
HAP / RSE	0	0	0	0	0	0	0
Environmental	367	77	0	0	0	0	444
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	5,487	0	0	0	0	5,487
<b>TOTAL ONE-TIME</b>	<b>1,272</b>	<b>18,961</b>	<b>929</b>	<b>499</b>	<b>0</b>	<b>0</b>	<b>21,661</b>

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RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
----(\$K)----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	56	56	56	56	56	281	56
Recap	0	62	62	62	62	62	313	62
BOS	0	57	57	57	57	57	286	57
Civ Salary	0	59	59	59	59	59	297	59
TRICARE	0	-69	-69	-69	-69	-69	-345	-69
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	583	583	583	583	583	2,916	583
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	749	749	749	749	749	3,748	749
TOTAL COST	1,272	19,710	1,679	1,248	749	749	25,409	749
ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	
----(\$K)----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	288	0	0	0	0	288	
OTHER								
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	288	0	0	0	0	288	
RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
----(\$K)----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	510	510	510	510	2,039	510
Recap	0	0	254	254	254	254	1,017	254
BOS	0	567	567	567	567	567	2,836	567
Civ Salary	0	2,892	5,719	5,719	5,719	5,719	25,767	5,719
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	123	247	247	247	247	1,112	247
House Allow	0	904	904	904	904	904	4,521	904
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	4,488	8,201	8,201	8,201	8,201	37,293	8,201
TOTAL SAVINGS	0	4,776	8,201	8,201	8,201	8,201	37,581	8,201

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/21  
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ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
---- (\$K) ----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	625	6,942	0	0	0	0	7,567	
O&M								
Civ Retir/RIF	0	1,665	0	0	0	0	1,665	
Civ Moving	0	3,368	56	0	0	0	3,424	
Info Tech	0	365	607	499	0	0	1,471	
Other	280	326	266	0	0	0	872	
MIL PERSONNEL								
Mil Moving	0	442	0	0	0	0	442	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	367	77	0	0	0	0	444	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	5,487	0	0	0	0	5,487	
TOTAL ONE-TIME	1,272	18,673	929	499	0	0	20,929	
RECURRING NET								
---- (\$K) ----	---- <th>2007</th> <th>2008</th> <th>2009</th> <th>2010</th> <th>2011</th> <th>Total</th> <th>Beyond</th>	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	56	-453	-453	-453	-453	-1,757	-453
Recap	0	62	-192	-192	-192	-192	-704	-192
BOS	0	-510	-510	-510	-510	-510	-2,550	-510
Civ Salary	0	-2,833	-5,659	-5,659	-5,659	-5,659	-25,470	-5,659
TRICARE	0	-69	-69	-69	-69	-69	-345	-69
MIL PERSONNEL								
Mil Salary	0	-123	-247	-247	-247	-247	-1,112	-247
House Allow	0	-321	-321	-321	-321	-321	-1,606	-321
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	-3,738	-7,452	-7,452	-7,452	-7,452	-33,546	-7,452
TOTAL NET COST	1,272	14,934	-6,523	-6,953	-7,452	-7,452	-12,173	-7,452

Department : USAF  
 Scenario File : A:\USAF 0063V2 (306Zc2).CBR  
 Option Pkg Name: USAF 0063v2 (306Zc2) Realign Andrews  
 Std Fctrs File : C:\COBRA\COBRA 6.10\BRAC2005.SFF

Base: Andrews AFB, MD (AJXF)

ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
-----(\$K)-----	----	----	----	----	----	----	-----
<b>CONSTRUCTION</b>							
MILCON	0	0	0	0	0	0	0
<b>O&amp;M</b>							
<b>CIV SALARY</b>							
Civ RIFs	0	119	0	0	0	0	119
Civ Retire	0	25	0	0	0	0	25
<b>CIV MOVING</b>							
Per Diem	0	89	0	0	0	0	89
POV Miles	0	6	0	0	0	0	6
Home Purch	0	586	0	0	0	0	586
HHG	0	207	0	0	0	0	207
Misc	0	24	0	0	0	0	24
House Hunt	0	72	0	0	0	0	72
PPP	0	0	0	0	0	0	0
RITA	0	217	0	0	0	0	217
<b>FREIGHT</b>							
Packing	0	7	0	0	0	0	7
Freight	0	74	3	0	0	0	77
Vehicles	0	0	0	0	0	0	0
Unemployment	0	9	0	0	0	0	9
<b>OTHER</b>							
Info Tech	0	171	0	499	0	0	670
Prog Manage	96	72	54	0	0	0	223
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	39	0	0	0	39
<b>MIL PERSONNEL</b>							
<b>MIL MOVING</b>							
Per Diem	0	35	0	0	0	0	35
POV Miles	0	22	0	0	0	0	22
HHG	0	471	0	0	0	0	471
Misc	0	85	0	0	0	0	85
<b>OTHER</b>							
Elim PCS	0	0	0	0	0	0	0
<b>OTHER</b>							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
<b>TOTAL ONE-TIME</b>	<b>96</b>	<b>2,292</b>	<b>96</b>	<b>499</b>	<b>0</b>	<b>0</b>	<b>2,984</b>

Department : USAF  
 Scenario File : A:\USAF 0063V2 (306Zc2).CBR  
 Option Pkg Name: USAF 0063v2 (306Zc2) Realign Andrews  
 Std Fctrs File : C:\COBRA\COBRA 6.10\BRAC2005.SFF

Base: Andrews AFB, MD (AJXF)

RECURRING COSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
<b>O&amp;M</b>								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
<b>OTHER</b>								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL COSTS</b>	<b>96</b>	<b>2,292</b>	<b>96</b>	<b>499</b>	<b>0</b>	<b>0</b>	<b>2,984</b>	<b>0</b>

ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
<b>CONSTRUCTION</b>								
MILCON	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
1-Time Move	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Moving	0	208	0	0	0	0	208	0
<b>OTHER</b>								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
<b>TOTAL ONE-TIME</b>	<b>0</b>	<b>208</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>208</b>	<b>0</b>

RECURRING SAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
<b>FAM HOUSE OPS</b>								
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	436	436	436	436	436	2,180	436
Civ Salary	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	769	769	769	769	769	3,843	769
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>1,204</b>	<b>1,204</b>	<b>1,204</b>	<b>1,204</b>	<b>1,204</b>	<b>6,023</b>	<b>1,204</b>
<b>TOTAL SAVINGS</b>	<b>0</b>	<b>1,413</b>	<b>1,204</b>	<b>1,204</b>	<b>1,204</b>	<b>1,204</b>	<b>6,231</b>	<b>1,204</b>

Department : USAF  
 Scenario File : A:\USAF 0063V2 (306Zc2).CBR  
 Option Pkg Name: USAF 0063v2 (306Zc2) Realign Andrews  
 Std Fctrs File : C:\COBRA\COBRA 6.10\BRAC2005.SFF

Base: Andrews AFB, MD (AJXF)

ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
---- (\$K) ----	----	----	----	----	----	----	-----	
<b>CONSTRUCTION</b>								
MILCON	0	0	0	0	0	0	0	
<b>O&amp;M</b>								
Civ Retir/RIF	0	143	0	0	0	0	143	
Civ Moving	0	1,283	3	0	0	0	1,286	
Info Tech	0	171	0	499	0	0	670	
Other	96	81	93	0	0	0	271	
<b>MIL PERSONNEL</b>								
Mil Moving	0	406	0	0	0	0	406	
<b>OTHER</b>								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Misc Contract	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
<b>TOTAL ONE-TIME</b>	<b>96</b>	<b>2,084</b>	<b>96</b>	<b>499</b>	<b>0</b>	<b>0</b>	<b>2,776</b>	
<b>RECURRING NET</b>								
---- (\$K) ----	----	----	----	----	----	----	-----	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	-436	-436	-436	-436	-436	-2,180	-436
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	-769	-769	-769	-769	-769	-3,843	-769
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
<b>TOTAL RECUR</b>	<b>0</b>	<b>-1,204</b>	<b>-1,204</b>	<b>-1,204</b>	<b>-1,204</b>	<b>-1,204</b>	<b>-6,023</b>	<b>-1,204</b>
<b>TOTAL NET COST</b>	<b>96</b>	<b>880</b>	<b>-1,108</b>	<b>-705</b>	<b>-1,204</b>	<b>-1,204</b>	<b>-3,247</b>	<b>-1,204</b>

DRAFT DELIBERATIVE DOCUMENT--FOR DISCUSSION PURPOSES ONLY  
NOT RELEASABLE UNDER FOIA**Andrews Air Force Base, MD, Will Rogers Air Guard Station, Tinker Air Force Base, OK, and Randolph Air Force Base TX**

**Recommendation:** Realign Andrews Air Force Base by relocating the Air Force Flight Standards Agency (AFFSA) and its two C-21 aircraft to Will Rogers World Airport Air Guard Station, Oklahoma. Realign Randolph Air Force Base, Texas, by relocating the USAF Advanced Instrument School (AIS) to Will Rogers Air Guard Station. Realign Tinker Air Force Base by relocating the Global Air Traffic Operations Program Office (GATOPO) to Will Rogers Air Guard Station. Realign Will Rogers Air Guard Station by relocating the 137th Airlift Wing (ANG) to Tinker Air Force Base and associate with the 507th Air Refueling Wing (AFR). The 137th's C-130H aircraft are distributed to the 136th Airlift Wing (ANG), Carswell ARS, Texas (4 aircraft) and 139th Airlift Wing (ANG), Rosecrans Memorial Airport Air Guard Station, Missouri (4 aircraft). The aerial port squadron at Will Rogers moves to JRB Carswell, the Aeromedical Squadron and fire fighters move to Rosecrans AGB. Other elements of the 137th's Expeditionary Combat Support remain in place at Will Rogers.

**Justification:** Consolidating AFFSA, AIS, and GATOPO at Will Rogers World Airport creates synergy between the Air Force administrative aviation functions and the Federal Aviation Administration (FAA) located at Will Rogers World. Associating the ANG operation at Will Rogers (64-airlift) with the AFR operation at Tinker (4-tanker) consolidates and streamlines Air Force reserve component operations in Oklahoma City at a base of high military value. Additionally, this realignment creates two larger C-130 squadrons at Carswell ARS (53) and Rosecrans Air Guard Station (114) from three under sized squadrons. Finally, this recommendation moves federal assets out of the National Capital Region, reducing the nation's vulnerability.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$22 million. The net of all costs and savings to the Department during the implementation period is a savings of \$12 million. Annual recurring savings after implementation are \$7.5 million, with a payback period expected in two years. The net present value of the cost and savings to the Department over 20 years is a savings of \$83 million.

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 191 jobs (115 direct jobs and 76 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Statistical economic area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 105 jobs (33 direct jobs and 72 indirect jobs) over the 2006-2011 period in the Oklahoma City, OK Metropolitan Statistical economic area, which is less than 0.1 percent of economic area employment.

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Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 29 jobs (16 direct jobs and 13 indirect jobs) over the 2006-2011 period in the San Antonio, Texas Metropolitan Statistical economic area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure Assessment:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impact:** There are potential impacts to air quality; cultural, archeological, or tribal resources; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to dredging; or marine mammals, resources, or sanctuaries. Impacts of costs include \$444 thousand in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.



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**U.S. Air Force**

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| Arkansas    | Michigan       | South Carolina       |
| California  | Minnesota      | South Dakota         |
| Colorado    | Mississippi    | Tennessee            |
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| Delaware    | Montana        | Utah                 |
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Information

State Map

**Oklahoma**

**Tinker Air Force Base -- Gain**

Manpower: The installation will lose 9 military and 197 civilians and gain 9 military and 552 civilians for a total gain of no military and 355 civilians.

-- Air Force Recommendations:

Receive 4 KC-135R aircraft from Portland IAP, Ore. Move the Global Air Traffic Operations Program Office to Will Rogers AGS, Okla. ANG will associate on AFRC KC-135 aircraft.

--Joint Recommendations:

Regionalize Wholesale Storage and Distribution/ Consolidation of S and S functions at Industrial installations.

Transfer Service ICPs to DLA and consolidate.

Privatize Supply, Storage and Distribution on specific commodities.

Establish Joint Centers for Fixed Wing Air Platform R, D and A, and T and E.

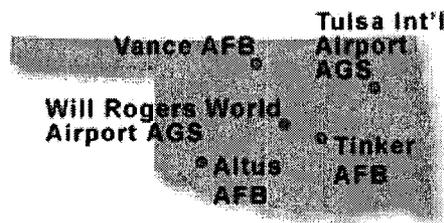
Consolidate Civilian Personnel Office to Randolph Air Force Base, Texas.

Incoming Activities:

-- Air Force Actions:

What: Receive 4 KC-135R aircraft Portland IAP, Ore.

Why: Tinker AFB will robust unit size to increase unit capability



**Oklahoma**

Affected Locations

Tinker Air Force Base

Tulsa International Airport Air Guard Station

Vance Air Force Base

Altus Air Force Base

Will Rogers World Airport Air Guard Station

and is consistent with Air Force plans to increase overall operational effectiveness across the KC-135 fleet.

-- Joint Actions:

What: Regionalizes Wholesale Storage and Distribution/Consolidation of S and S functions at Industrial installations.

Why: This recommendation reconfigures the Department's wholesale storage and distribution infrastructure to improve support to the future force, whether home-based or deployed. It transforms existing logistics processes by creating four CONUS support regions, with each having one Strategic Distribution Platform and multiple Forward Distribution Points.

Departing Activities:

-- Air Force Actions:

What: Move the GATOPO to Will Rogers AGS.

Why: Consolidate AFFSA, AIS, and GATOPO at Will Rogers World Airport. Creates synergy between the Air Force administrative aviation functions and the Federal Aviation Administration located at Will Rogers World.

-- Joint Actions:

What: Transfer and consolidate Service ICPs at DLA.

Why: This recommendation together with elements of two other base closure recommendations supports the migration of the remaining Service Consumable Items to the oversight and management of a single DOD agency/activity. This proposal moves select Inventory Control Point functions (Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, and Integrated Materiel Management Technical Support) to DLA. In addition, this recommendation realigns or moves the procurement management and related support functions for the procurement of DLRs to DLA. For both consumable items and the procurement management of DLRs, this recommendation provides the opportunity to further consolidate Service and DLA Inventory Control Points by supply chain type.

What: Privatize Supply, Storage and Distribution on specific commodities.

Why: This recommendation disestablishes the wholesale supply, storage, and distribution functions for all tires; packaged petroleum, oils and lubricants; and compressed gases used by the Department of Defense. The Department will privatize these functions and will rely on private industry for the performance of supply, storage and distribution of these commodities. By doing so, the Department can divest itself of inventories and can eliminate infrastructure and personnel associated with these functions. This recommendation results in more responsive supply support to user organizations and thus adds to capabilities of the future force. The recommendation provides improved support during mobilization and deployment, and the sustainment of forces when deployed worldwide. Privatization enables the Department to take advantage of the latest technologies, expertise and business practices which translates to improved support to customers at less cost. It centralizes management of tires; packaged petroleum, oils and lubricants; and compressed gases and eliminates unnecessary duplication of functions within the Department. Finally, this recommendation supports transformation by privatizing the wholesale storage and distribution processes from DOD activities.



**What:** Establish Joint Centers for Fixed Wing Air Platform R, D and A, and T and E.

**Why:** The Air Force intends to consolidate Development and Acquisition functions currently resident at Logistic Centers (Tinker AFB, Robins AFB, Ga., and Hill AFB) at Wright-Patterson AFB. These moves will increase efficiency by making a robust acquisition organization available to all Air Force Fixed Wing Air Platform D and A functions.

**What:** Consolidate Civilian Personnel Office to Randolph Air Force Base, Texas.

**Why:** The consolidation of Civilian Personnel Offices within each Military Department and the transactional functions among the Defense Agencies reduces excess capacity, reduces the use of leased facilities, and achieves manpower savings through consolidation and elimination of duplicate functions. This recommendation supports the Administration's urging of federal agencies to consolidate personnel services. During the implementation of this recommendation it is important to partner with the National Security Personnel System. NSPS provides the opportunity to improve the effectiveness of the Department through a simplified personnel management system that will improve the way it hires and assigns employees. This recommendation will be an effective tool for NSPS and provide the flexibility and responsiveness that supports the implementation of this system. Since NSPS will define a new human resource system featuring streamlined hiring, simplified job changes, and a less complex classification system, it covers all functions that would be supported by DOD Civilian Personnel Offices.



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#### **Tulsa International Airport Air Guard Station -- Gain**

**Manpower:** The installation will lose no military and no civilians and gain 22 military and 81 civilians for a total gain of 22 military and 81 civilians.

-- Air Force Recommendations:

Receive six F-16s from Des Moines IAP AGS, Iowa, and three F-16s from Nellis AFB, Nev.

-- Joint Recommendations: NONE.

Incoming Activities:

-- Air Force Actions:

**What:** Receive nine additional F-16s: six F-16s from Des Moines IAP AGS, and three F-16s from Nellis AFB.

**Why:** This recommendation supports the Homeland Defense Air Sovereignty Alert mission, consolidates the precision-guided weapon employment capability that exists in the Air National Guard, and is part of a larger effort to consolidate the F-16 fleet.

-- Joint Actions: NONE.

Departing Activities:

-- Air Force Actions: NONE.

-- Joint Actions: NONE.



### **Back to Listings**

**Vance Air Force Base -- Gain**



Manpower: The installation will lose no military and no civilians and gain 93 military and 6 civilians for a total gain of 93 military and 6 civilians.

-- Air Force Recommendations: NONE.

-- Joint Recommendations:

Realign/Consolidate DOD Undergraduate Pilot and Navigator Training, Vance AFB, Okla. Receive 13 T-6 and 12 T-38C aircraft from Moody AFB. Move Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training from Moody AFB to Columbus AFB, Miss.; Laughlin AFB, Texas; Vance AFB, Okla.; Randolph AFB, Texas; and Sheppard AFB, Texas.

Close Robbins United States Army Reserve Center, Enid, Okla. Move units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on Vance Air Force Base, Okla.

Incoming Activities:

-- Air Force Actions: NONE.

-- Joint Actions:

What: Receive 13 T-6 and 12 T-38 aircraft from Moody AFB, Ga. Move Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training from Moody AFB to Columbus AFB, Miss.; Laughlin AFB, Texas; Vance AFB, Okla.; Randolph AFB, Texas; and Sheppard AFB, Texas.



Why: Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training will be realigned/moved from Moody AFB, Ga., and absorbed into the remaining Air Force flying training bases as part of an effort to transform pilot training.

What: Close the Robbins United States Army Reserve Center located in Enid, Okla., and move units into a new Armed Forces Reserve Center and Consolidated Field Maintenance Shop on Vance Air Force Base, Okla.

Why: This recommendation transforms Reserve Component facilities throughout the State of Oklahoma. The implementation of this recommendation enhances military value, improves homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

Departing Activities:

-- Air Force Actions: NONE.

-- Joint Actions: NONE.

**Back to Listings**

**Altus Air Force Base -- Realign**

Manpower: The installation will lose 16 military and no civilians and gain no military and no civilians for a total loss of 16 military and no civilians.



-- Air Force Recommendations:

Move Logistics Readiness Squadron positions to Scott AFB, IL, to establish a Mobility Air Forces Logistics Support Center.

-- Joint Recommendations: NONE.

Incoming Activities:

-- Air Force Actions: NONE.

-- Joint Actions: NONE.

Departing Activities:

-- Air Force Actions:

What: Altus AFB moves MAJCOM Regional Supply Squadrons from base-level Logistics Readiness Squadrons to establish Logistics Support Centers at Scott AFB and Langley AFB, Va.

Why: This recommendation is a transformational opportunity consistent with eLog21 initiatives that standardizes Air Force materiel management command and control. This recommendation realigns RSS manpower (from three MAJCOM locations) and base-level LRS manpower (from three installations) into two LSCs in support of Combat Air Forces and Mobility Air Forces.

-- Joint Actions: NONE.

**Back to Listings**

**Will Rogers World Airport Air Guard Station -- Realign**

Manpower: The installation will lose 19 military and 145 civilians and gain 103 military and 46 civilians for a total gain of 84 military and a total loss of 99 civilians.

-- Air Force Recommendations:

Receive the Air Force Flight Standards Agency and its two C-21 aircraft. Receive the USAF Advanced Instrument School, and the Global Air Traffic Operations Program Office. These units will remain primarily active duty functions. Move 4 C-130 aircraft to Carswell JRB, Texas, and move 4 C-130 aircraft to Rosecrans AGS, Mo. An associate unit will be created at Tinker AFB with ANG manpower associating with AFRC on AFRC KC-135 aircraft. Other ANG units at Will Rogers remain in place.

-- Joint Recommendations: NONE.

Incoming Activities:

-- Air Force Actions:

What: Receive AFFSA from Andrews AFB, AIS from Randolph AFB, and GATOPO from Tinker AFB.

Why: Consolidating AFFSA, AIS, and GATOPO at Will Rogers World Airport creates synergy between the Air Force administrative aviation functions and the Federal Aviation Administration located at Will Rogers World.

-- Joint Actions: NONE.

Departing Activities:

-- Air Force Actions:

What: Move 4 C-130 aircraft to Carswell JRB, Texas, and move 4 C-130 aircraft to Rosecrans AGS, Mo.

Why: These aircraft are moved as part of a larger effort throughout the Air Force to create squadrons of more effective

size.

-- Joint Actions: NONE.

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| Hawaii      | New Hampshire  | Washington           |
| Idaho       | New Jersey     | West Virginia        |
| Illinois    | New Mexico     | Wisconsin            |
| Indiana     | New York       | Wyoming              |
| Iowa        | North Carolina |                      |
| Kansas      | North Dakota   | District of Columbia |
| Kentucky    | Ohio           | Guam                 |
| Louisiana   | Oklahoma       | Puerto Rico          |

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Information

State Map

Maryland

Andrews Air Force Base -- Gain

Manpower: The installation will lose 416 military and 189 civilians and gain 607 military and 489 civilians for a total gain of 191 military and 300 civilians.

-- Air Force Recommendations:

Move Air Force Flight Standards Agency and its two C-21s to Will Rogers World Airport Air Guard Station, Okla. Receive 9 F-16s for the ANG from Cannon AFB, N.M., and an ANG Aerial Port Squadron from Martin State AGS, Baltimore, Md.

-- Joint Recommendations:

Convert Andrews AFB Inpatient Services to Clinics: disestablish the inpatient mission and convert the hospitals to a clinic with an ambulatory surgery center. Move Andrews Air Force Base Air Force Office of Special Investigations to Marine Corps Base Quantico, Va. Establish joint basing. Andrews AFB receives NCR leased locations.

Incoming Activities:

-- Air Force Actions:

What: Receive 9 F-16s from Cannon AFB, N.M.

Why: Increases the ANG F-16 squadron to optimal size at a location with a homeland defense mission.

What: Receive the ANG Aerial Port Squadron from Martin State AGS.

Why: Martin State AGS will no longer have an airlift mission. This

Maryland



Affected Locations

Andrews Air Force Base

Martin State Airport Air Guard Station



move locates the aerial port squadron at a location that has an airlift mission. This move retains skilled and highly trained ANG personnel within the same geographic area.

-- Joint Actions:

What: Receive NCR leased locations.

Why: This recommendation meets two important Department of Defense objectives with regard to future use of leased space and enhanced security for DOD Activities. Additionally, the recommendation results in a significant improvement in military value as a result of the movement from leased space to a military installation.

What: Realign Naval Air Facility Washington, Md., by relocating the installation management functions to Andrews AFB establishing Joint Base Andrews-Naval Air Facility Washington, Md.

Why: All installations employ military, civilian, and contractor personnel to perform common functions in support of installation facilities and personnel. All installations execute these functions using similar or near similar processes. Because these installations share a common boundary with minimal distance between the major facilities or are in near proximity, there is significant opportunity to reduce duplication of efforts with resulting reduction of overall manpower and facilities requirements. The Joint facility is capable of generating savings by paring unnecessary management personnel and enjoying economies of scale.

Departing Activities:



-- Air Force Actions:

What: Move the Air Force Flight Standards Agency and its two C-21 aircraft to Will Rogers World Airport.

Why: Consolidating AFFSA, the USAF Advanced Instrument School and the Global Air Traffic Operations Program Office at Will Rogers World Airport creates synergy between the Air Force administrative aviation functions and the Federal Aviation Administration located at Will Rogers World.

-- Joint Actions:

What: Disestablish the inpatient mission and convert the hospital to a clinic with an ambulatory surgery center.

Why: This recommendation supports strategies of reducing excess capacity and locating military personnel in activities with higher military value and a more diverse workload, thus providing them with enhanced opportunities to maintain medical currency in support of COCOM requirements. Additionally, a robust network with available inpatient capacity of Joint Accreditation of Hospital Organizations (JCAHO) and/or Medicare accredited civilian/VA hospitals are located within 40 miles of the referenced facilities.

What: Move the Air Force Office of Special Investigations to Marine Corps Base Quantico, Va.

Why: This recommendation produces operational synergies by locating entities with similar or related missions (CIFA, DSS, NCIS AFOSI, & CID) at one place



**Back to Listings**

**Martin State Airport Air Guard Station -- Realign**

DCN: 11866

Manpower: The installation will lose 17 military and 106 civilians and gain no military and no civilians for a total loss of 17 military and 106 civilians.

-- Air Force Recommendations:

Move four C-130J aircraft to Channel Islands Air Guard Station, Calif. Move four C-130J aircraft to Quonset State Airport AGS, R.I. Receive three A-10s from NAS Willow Grove Joint Reserve Base, Pa. Move aerial port squadron to Andrews AFB, Md.

-- Joint Recommendations: NONE.

Incoming Activities:

-- Air Force Actions: NONE.

-- Joint Actions:

What: Receive three A-10s from NAS Willow Grove.

Why: This action is part of a larger effort to consolidate the A-10 fleet.

Departing Activities:

-- Air Force Actions:

What: Move Martin State C-130Js to Channel Islands AGS and Quonset State Airport AGS.

Why: Martin State AGS will become a single MDS installation for A-10s. Martin State C-130s are distributed to Channel Islands and Quonset State Airport AGS to form larger, more effective squadrons.

What: Move the ANG Aerial Port function from Martin State to Andrews AFB.

Why: Martin State will no longer have an airlift mission. The aerial port function moves to a base with an airlift mission.

What: Move base-level TF-34 engine intermediate maintenance from Martin State AGS to establish a T-34 engine Centralized Intermediate Repair Facility at Moody AFB, Ga.

Why: The CIRF at Moody AFB compliments force structure realignment and regionally co-locates intermediate engine maintenance with the supported weapon system.

-- Joint Actions: NONE.

**Back to Listings**

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**RANDOLPH AIR FORCE BASE, TX****GAIN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(16)	0	0	0	(16)	0	0	(16)

**Recommendation:** Realign Andrews Air Force Base, MD, by relocating the Air Force Flight Standards Agency (AFFSA) and its two C-21 aircraft to Will Rogers World Airport Air Guard Station, OK.

**Recommendation:** Realign Randolph Air Force Base, TX, by relocating the USAF Advanced Instrument School (AIS) to Will Rogers Air Guard Station.

**Recommendation:** Realign Tinker Air Force Base, OK, by relocating the Global Air Traffic Operations Program Office (GATOPO) to Will Rogers Air Guard Station.

**Recommendation:** Realign Will Rogers Air Guard Station by relocating the 137th Airlift Wing (ANG) to Tinker Air Force Base and associate with the 507th Air Refueling Wing (AFR). The 137th's C-130H aircraft are distributed to the 136th Airlift Wing (ANG), Naval Air Station Joint Reserve Base Fort Worth, TX (4 aircraft), and 139th Airlift Wing (ANG), Rosecrans Memorial Airport Air Guard Station, MO (4 aircraft). The aerial port squadron at Will Rogers moves to Naval Air Station Joint Reserve Base Fort Worth, the Aeromedical Squadron and fire fighters move to Rosecrans AGB. Other elements of the 137th's Expeditionary Combat Support remain in place at Will Rogers.

**ANDREWS AIR FORCE BASE, MD, WILL ROGERS AIR GUARD STATION, OK, TINKER AIR FORCE BASE, OK, AND  
RANDOLPH AIR FORCE BASE, TX**

**Air Force - 23**

**ANDREWS AIR FORCE BASE, MD**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(85)	(30)	0	0	(85)	(30)	0	(115)

**WILL ROGERS AIR GUARD STATION, OK**

**REALIGN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(19)	(145)	103	46	84	(99)	0	(15)

**TINKER AIR FORCE BASE, OK**

**GAIN**

Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
Mil	Civ	Mil	Civ	Mil	Civ		
(8)	(20)	6	4	(2)	(16)	0	(18)

Randolph AFB

Out: (16) Military; (0) Civilians  
In: None  
Net Loss (16);  
Total Direct: (16)

Andrews AFB

Out: (85) Military; (30) Civilians  
In: None  
Net Loss: (85) Military; (30) Civilians  
Total Direct: (115)

Tinker AFB

Out (8) Military; (20) Civilians  
In: 6 Military; 4 Civilians  
Net Loss: (2) Military; (16) Civilians  
Total Direct: (18)

Will Rogers AGS

Out: (19) Military; (145) Civilians  
In: 103 Military; 46 Civilians  
Net Loss: 84 Military; (99) Civilians  
Total Direct: (15)

Carswell ARS

Out: None  
In: 8 Military; 33 Civilians  
Gain: 33  
Total Direct: 33

Rosecrans Memorial

Out: None  
In: 8 Military; 27 Civilians  
Gain: 35  
Total Direct: 35

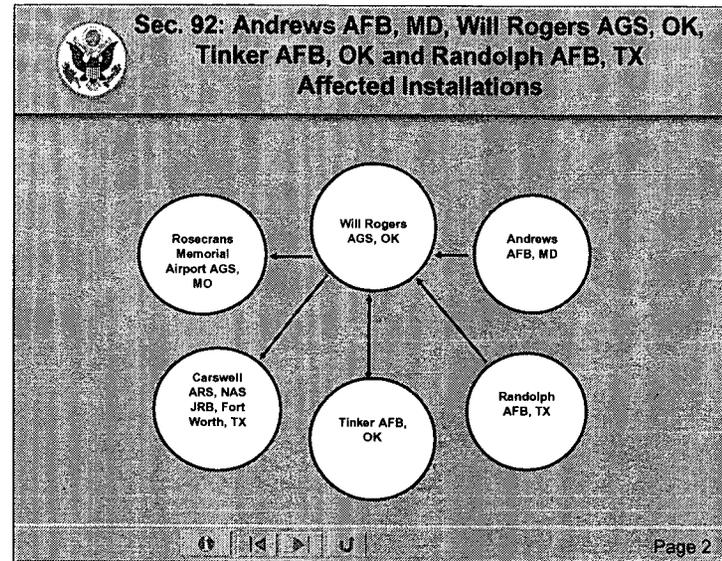
 **Sec. 92: Andrews AFB, MD, Will Rogers AGS, OK,  
Tinker AFB, OK and Randolph AFB, TX  
DoD Recommendation**

- a. Realign Andrews AFB, MD
- b. Realign Tinker AFB, OK
- c. Realign Randolph AFB, TX
- d. Realign Will Rogers AGS, OK

 Page 1

•The next recommendation for your consideration is Chapter 3, Section 92 that realigns Andrews AFB, MD, Tinker AFB, OK, Randolph AFB, TX and Will Rogers AGS, OK





- There are a number of actions associated with this recommendation:
- At Andrews AFB, the Air Force Flight Standard Agency and its two C-21 aircraft are relocating to Will Rogers ANG
- At Randolph AFB, the AF's Instrument School will also move to Will Rogers
- At Tinker AFB, the Global Air Traffic Operations Program Office (GATOPO) relocates to Will Rogers ANG
- Will Rogers is also realigned by relocating the 137<sup>th</sup> Airlift Wing (ANG) at Will Rogers, to Tinker AFB
- The (8) C-130H aircraft assigned to 137<sup>th</sup> are distributed to other installations: (4) go to the 136<sup>th</sup> Airlift Wing (ANG), Carswell ARS, Navy Joint Reserve Base, Fort Worth, TX; and (4) C-130s are distributed to Rosecrans Memorial Airport AGS, MO
- The Aerial Port squadron at Will Rogers moves to Carswell ARS
- The Aeromedical Squadron and fire fighters at Will Rogers move to Rosecrans AGS; other elements of the 137<sup>th</sup> Expeditionary Combat Support remain in place at Will Rogers

#### Background on C-21A:

The C-21A, the military version of the Learjet 35A, provides cargo and passenger airlift and can transport litters during medical evacuations. The C-21A's turbofan engines are pod-mounted on the sides of the rear fuselage. The swept-back wings have hydraulically actuated, single-slotted flaps. The aircraft has a retractable tricycle landing gear, single steerable nose gear and multiple-disc hydraulic brakes. The C-21A can carry eight passengers and 42 cubic feet (1.26 cubic meters) of cargo. The fuel capacity of the C-21A is 931 gallons (3,537.8 liters) carried in wingtip tanks. The safety and operational capabilities of the C-21A are increased by the autopilot, color weather radar and tactical air navigation (TACAN) system, as well as HF, VHF and UHF radios.

Delivery of the C-21A fleet began in April 1984 and was completed in October 1985. Glasco, a subsidiary of Learjet, Inc., provides full contractor logistics support at 16 worldwide locations.

Time will be in the ANW/AFRC ACTION C-130 MOTION ?

**Sec. 92 Andrews AFB, MD, Will Rogers AGS, OK, Tinker AFB, OK and Randolph AFB, TX DoD Justification**

- Creates efficiency with Air Force's aviation administration
- Facilitates synergy with the FAA
- Creates an associate ANG-AFR unit at Tinker AFB
- Achieves efficiencies by creating larger C-130 squadrons

**GOBRA:**

- \$21.7M One-time costs
- 2 Year Payback
- \$83.1M 20-year Net Present Value Savings
- 3 Military and 85 Civilian Positions are eliminated

*to obtain efficiency*

Page 3

Relocate 137 AW (ANG) to 507th AFR (NO ACFT)

(8) 137th AW (4) C-130 go to Carswell ARS (4) C-130 move to Rosecrans ARS

•Thank you Mr. Small. Chairman, Commissioners, according to DOD, the justification for this recommendation is the consolidation of the AF administrative aviation function at one location. By consolidating the Air Force Flight Standards Agency (AFFSA), Air Force Advances Instrument School (AIS), and the Global Air Traffic Operations Program Office (GATOPO) at one location the AF expects to gain efficiencies. The department also states that this recommendation will facilitate synergy with the Federal Aviation Administration, which is located at Will Rogers World Airport

•The AF creates an associated unit by relocating the 137th Airlift Wing (ANG) to associate with the 507th Air Refueling Wing (AFR), Tinker AFB. At the associated activity, the 137th Airlift Wing Air National Guard manpower will associate with AFRC on AFRC KC-135

•4 of the 8 C-130s assigned to the 137th Airlift Wing will be distributed to Carswell ARS to create a large more efficient installation at Carswell; the remaining 4 C-130s move to Rosecrans ANG Mo. This is part of a larger effort throughout the Air Force to create squadrons of more effective size (Adding additional C-130s to NAS Joint Reserve Base and Rosecrans AGS creates larger more efficient squadrons from 3 under sized squadron to 2)

•The Department estimates a one time cost of \$21.7 million, with a payback period expected in 2 yrs. The Net Present Value to the Department over 20 yrs is a savings of \$83.1M. The recommendation affects 88 positions (3 military and 85 civilian positions); and realigns 110 military positions

Other:

•The net of all costs and savings to the Department during the implementation is a savings of \$12.2M, Annual recurring savings after implantation are \$7.5M



**Sec. 92: Andrews AFB, MD, Will Rogers AGS, OK,  
Tinker AFB, OK and Randolph AFB, TX**  
Issues Raised

- None

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- No issues were identified with this recommendation.
- Mr. Chairman, this concludes my formal presentation. Are there any questions.



**Sec. 92: Andrews AFB, MD, Will Rogers AGS, OK,  
Tinker AFB, OK and Randolph AFB, TX  
DoD Recommendation**

- a. Realign Andrews AFB, MD
- b. Realign Tinker AFB, OK
- c. Realign Randolph AFB, TX
- d. Realign Will Rogers AGS, OK



# Supporting Slides

For Commission Discussion & Questions  
During Final Deliberation

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 **Staff Assessment**

**Deviation from Final Selection Criteria**

Criterion	Military Value								Other
	C1	C2	C3	C4	C5	C6	C7	C8	
Deviation									

X=Deviation

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 <b>Sec. 92: Andrews AFB, MD, Will Rogers World AGS, OK, Tinker AFB, OK and Randolph AFB, TX C5. Costs / (Savings)</b>		
<b>COBRA DATA</b>		
	<b>DoD Baseline</b>	<b>Staff Excursion</b>
<b>One Time Cost</b>	<b>\$21.7 M</b>	<b>\$21.7 M</b>
<b>Net Implementation Cost / (Savings)</b>	<b>\$12.7 M</b>	<b>\$12.7 M</b>
<b>Annual Recurring Cost / (Savings)</b>	<b>(\$7.5 M)</b>	<b>(\$7.5 M)</b>
<b>Payback Period</b>	<b>2 Years</b>	<b>2 Years</b>
<b>Net Present Value at 2025 Cost / (Savings)</b>	<b>\$83.0 M</b>	<b>\$83.0 M</b>

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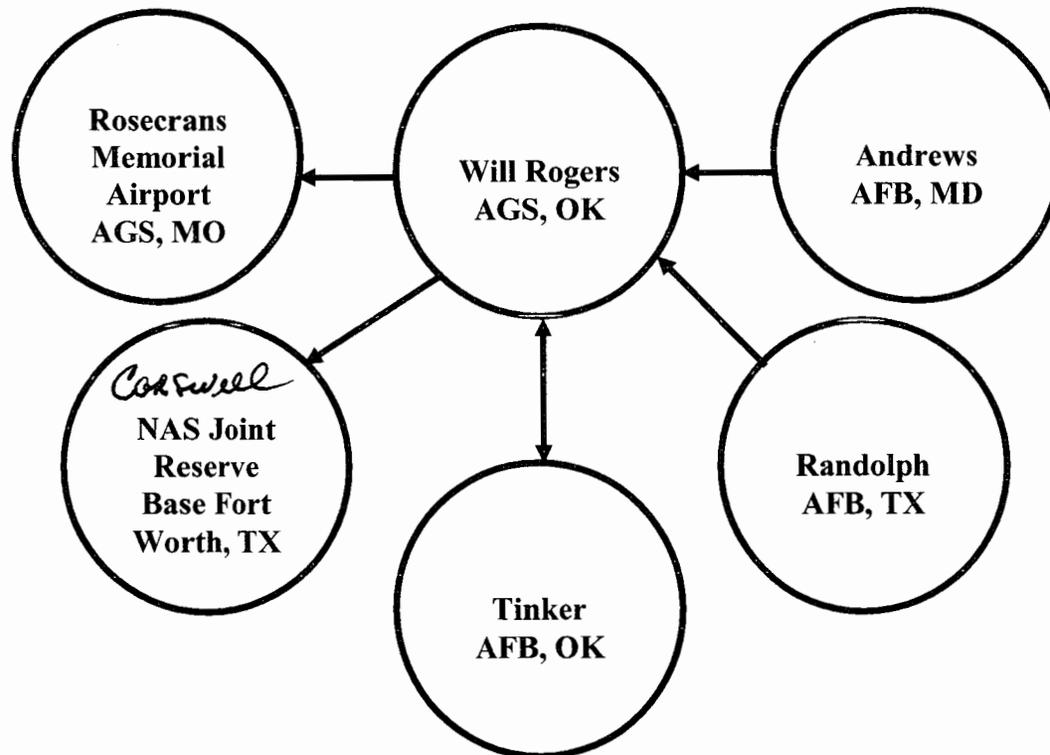
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**Sec. 92: Andrews AFB, MD, Will Rogers World AGS, OK, Tinker AFB, OK and Randolph AFB, TX C5. Costs / (Savings)**

GOBRA DATA		DoD Baseline	Staff Excursion
One Time Cost		\$21.7 M	\$21.7 M
Net Implementation Cost / (Savings)		\$12.7 M	\$12.7 M
Annual Recurring Cost / (Savings)		(\$7.5 M)	(\$7.5 M)
Payback Period		2 Years	2 Years
Net Present Value at 2025 Cost / (Savings)		\$83.0 M	\$83.0 M

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ANDREWS AIR FORCE BASE, MD, WILL ROGERS AIR GUARD STATION, OK, TINKER AIR FORCE BASE, OK, AND  
RANDOLPH AIR FORCE BASE, TX



**Recommendation Detail**

**92** Air Force - 23 Andrews Air Force Base, MD, Will Rogers Air Guard Station, OK, Tinker Air Force Base, OK, Randolph  Y  N **92**

**DoD Description**

Realign Andrews Air Force Base, MD, by relocating the Air Force Flight Standards Agency (AFFSA) and its two C-21 aircraft to Will Rogers World Airport Air Guard Station, OK. Realign Randolph Air Force Base, TX, by relocating the USAF Advanced Instrument School (AIS) to Will Rogers Air Guard Station. Realign Tinker Air Force Base, OK, by relocating the Global Air Traffic Operations Program Office (GATOPO) to Will Rogers Air Guard Station. Realign Will Rogers Air Guard Station by relocating the 137th Airlift Wing (ANG) to Tinker Air Force Base and associate with the 507th Air Refueling Wing (AFR). The 137th's C-130H aircraft are distributed to the 136th Airlift Wing (ANG), Naval Air Station Joint Reserve Base Fort Worth, TX (4 aircraft), and 139th Airlift Wing (ANG), Rosecrans Memorial Airport Air Guard Station, MO (4 aircraft). The aerial port squadron at Will Rogers moves to Naval Air Station Joint Reserve Base Fort Worth, the Aeromedical Squadron and fire fighters move to Rosecrans AGB. Other elements of the 137th's Expeditionary Combat Support remain in place at Will Rogers.

**COBRA Data**

<b>1-Time Costs (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>	<b>Payback (Years)</b>	<b>6 Year Net (\$M)</b>	<b>Rank/190</b>	<b>20-Year NPV (\$M)</b>	<b>Rank/190</b>	<b>% Total</b>
\$21.70	125	0.09%	2	(\$12.17)	51	(\$83.10)	85	0.17%

**Job Impact at Affected Bases**

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Realign	Andrews Air Force Base	MD	-85	-30	0	-115	-75	-190
Realign	Randolph Air Force Base	TX	-16	0	0	-16	-13	-29
Realign	Tinker Air Force Base	OK	-2	-16	0	-18	-21	-39
Realign	Will Rogers World Airport Air Guard Station	OK	84	-99	0	-15	-49	-64
Gainer	Carswell ARS, Naval Air Station Fort Worth	TX	8	33	0	41	39	80
Gainer	Rosecrans Memorial Airport Air Guard Station	MO	8	27	0	35	23	58
<b>Net jobs for this Recommendation</b>			<b>-3</b>	<b>-85</b>	<b>0</b>	<b>-88</b>	<b>-96</b>	<b>-184</b>

**Other OSD Recommendations**

\*\*\*See Appendix - Alphabetical Listing of Bases