



DEPARTMENT OF THE NAVY

OFFICE OF THE SECRETARY
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 WASHINGTON, DC 20350-1000

30 Nov 2004

MEMORANDUM FOR THE CHAIRMAN, HEADQUARTERS & SUPPORT
 ACTIVITIES JOINT CROSS SERVICE GROUP

Subj: PROPOSED HEADQUARTERS & SUPPORT ACTIVITIES SCENARIOS

We note that the Headquarters & Support Activities (HSA) Joint Cross Service Group (JCSG) has developed scenarios that would relocate Headquarters, Marine Forces Reserve Command (MARFORRES) and Headquarters, Navy Reserve Forces Command (NAVRESFOR) from NSA New Orleans to MCB Quantico and NAB Little Creek or NSA Norfolk, respectively (HSA 0094 and HSA 0041). We also note that the HSA JCSG has registered a scenario that would relocate MARFORRES and NAVRESFOR from NSA New Orleans to Robins Air Force Base (HSA 0036). The purpose of this memorandum is to express the Department of the Navy's concerns with these scenarios and to suggest consideration of potential alternative scenarios.

Headquarters, Marine Corps has expressed concern that relocation of MARFORRES under any of these proposed scenarios would result in a less than optimal alignment of an operational headquarters having geographic responsibilities across the country with a Service headquarters. COMMARFORRES is a force commander and not a member of the Headquarters, Marine Corps staff. The relationship with Headquarters, Marine Corps is administrative rather than operational. Therefore, there is no requirement for his Headquarters to be in the National Capital Region. Location of HQ, MARFORRES and its collocated Major Subordinate Commands (MSCs) in the central United States better facilitates command and control of subordinate units. COMARFORRES is also dual-hatted as Commander, Marine Forces North, the Marine Corps Component Commander to U.S. Northern Command. Location of HQ, MARFORRES in the central United States better supports this critical command relationship at a time when the Homeland Security mission is expanding. Accordingly, we request that the HSA JCSG consider the following additional alternatives:

- a. Establish a Joint Reserve Headquarters in New Orleans, for MARFORRES, NAVRESFOR, and Army Reserve 377th Theater Support Command.
- b. Collocate Marine Corps MOBCOM Kansas City, MO with COMMARFORRES New Orleans, LA in New Orleans or Kansas City.
- c. Relocate COMMARFORRES New Orleans, LA to JRB Fort Worth, TX.

Co-location of NAVRESFOR with the active component is consistent with the Chief of Naval Operation's Active-Reserve Integration Plan and would be supported by the Navy if cost effective. Although there are competing arguments within Navy as to which active component would best support such a co-location with NAVRESFOR, we see no rationale for relocating NAVRESFOR to Robins Air Force Base.

We would be happy to discuss this matter with you at your earliest convenience.

A handwritten signature in black ink, appearing to read "Anne Rathmell Davis". The signature is fluid and cursive, with a large initial "A" and "D".

Anne Rathmell Davis
Special Assistant to the Secretary of the Navy
for Base Realignment and Closure