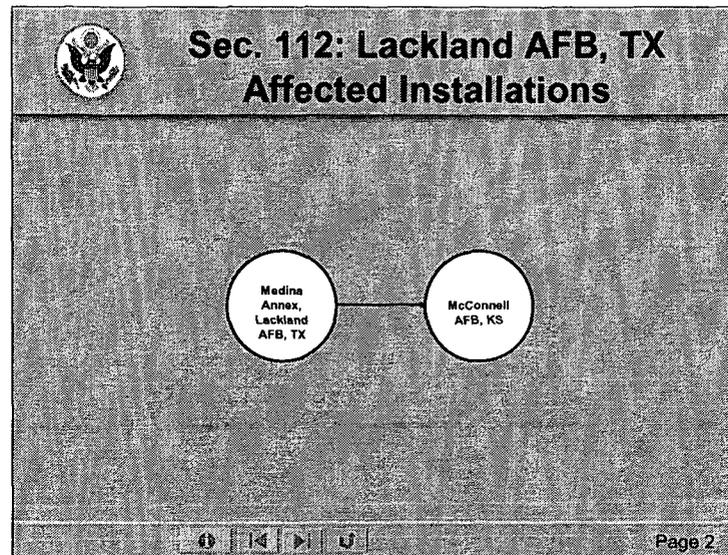


- Mister Chairman, Commissioners, the next recommendation for your consideration is Chapter 3, Section 112 that realigns Lackland AFB



- This recommendation illustrates the realignment of the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP) functions from Lackland AFB, Medina Annex to McConnell Air Force Base, KS. The STAMP activity is munitions storage activity for the Air Force. Lackland Media is one of only two Air Force munitions storage sites in the country.

- Mr. Art Beauchamp will discuss this recommendation.

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- The STAMP/STRAPP activity at Lackland Media is one of only two Air Force munitions storage sites in the county and plays a critical role in re-supplying of the expeditionary Air Force with munitions and aircraft tanks, adaptors, and pylon.

- BACKGROUND:

- The other munitions site is the 649 MUNS, Hill AFB. Both the 649<sup>th</sup> and 651<sup>st</sup> fall under AFMC

**Sec. 112: Lackland AFB, TX  
DoD Justification**

- Enables Air Force Total Force participation by converting one of two STAMP/STRAPP missions from active duty to ANG
- Eliminates transportation challenges and security risk

**COBRA:**

- \$8.1 M One-time costs
- 2 Year Payback
- \$32.4 M 20-year Net Present Value Savings
- 103 Military and 4 Civilians positions are eliminated

Page 3

•Thank you Mr. Small. Chairman, Commissioners, *Good Morning,*

•According to DOD, this realignment is justified because it facilitates total Air Force participation. It transfers one of only two active duty munitions support missions (Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP)) to the McConnell Air National Guard. The recommendation also eliminates safety and security concerns posed by that fact the munitions stored at the Lackland Medina Annex must be transported about 6 miles over local and interstate roads to the aircraft loading zone and airfield, both of which are located at Lackland Air Force Base. Moving the STAMP/STRAPP mission to McConnell AFB, eliminates these concerns. At McConnell, the munitions storage sites, loading zone, and airfield are all co-located. The ANG personnel at McConnell currently perform a functions similar to the active duty STAMP mission.

•The total estimated one time costs to the Department to implement this recommendation is \$8.1M, with a 2 year payback (start 2006; end 2008). (The net of all costs and savings to during the implementation period is a \$4.6M savings). Annual reoccurring savings after the implementation is \$2.9M. The net present value of the cost and savings to the department over 20 years is a savings of \$32.4M. This recommendation affects a total of 107 positions (will be eliminated).

•Munitions loading zone or hot cargo pad needs to be sited to support C-5/C-17 aircraft. Explosive weight requirements are a function of the assets moved.

**Sec. 112: Lackland AFB, TX  
Issues Raised**

- C1.
  - Manpower is projected to be eliminated by the end of FY07; yet munitions stockpile does not leave in FY08
- C3.
  - MILCON requirements at receiving location not validated

Page 4

*the staff has*

- On this slide ~~five~~ listed significant issues grouped by relevant BRAC selection criteria.
- Under Criteria 1: the staff assessed that according to the COBRA data manpower authorizations are projected to be eliminated by the end of FY07, yet the munitions (STAMP/STRAPP) stockpile isn't scheduled to move from Lackland until FY08. The staff raised this issue to the Department and the Air Force assured us that they intend to keep "adequate" manpower in-place until all munitions are moved from Lackland Media to McConnell.
- The staff also assessed that MILCON requirements at McConnell have not been validated. The staff is concerned that the storage requirements may not be fully identified in COBRA since a site survey was done prior to submitting COBRA input. The concern is that given that there are only two Air Force munitions storage sites in the country, any delays in MILCON funding due to COBRA oversight could impact the STAMP/STRAPP mission.
- In response to this concern the Department noted that a site survey is planned for McConnell and any additional requirements not in COBRA will be identified during the site survey and addressed programmatically. The staff assessed that the departments responses adequately address both concerns.
- ~~Mr. Chairman this concludes my formal presentation. Are there any questions?~~ *Next slide*
- When you compare the storage requirements need for the Medina munitions against the current capacity at McConnell there isn't sufficient space to house the munitions from Medina. Example, munitions requirement = 334,000 sq feet; capacity at McConnell = 92,000 sq feet. McConnell will also need a new maintenance area to perform maintenance on assets. McConnell will also need some sort of admin space and, while not a firm requirement, somewhere to build STRAPP pallets out of the weather, Lackland's is 14K square feet (indoor space with the highline). We recommend at least a covered space to park rollerized 40 foot trailers to accommodate the T2 pallet builds during the winter months in Kansas.
- COBRA data has about \$3.2M programmed for improvements to current storage facilities. In addition, Lackland has 3 hot cargo pads (not at Medina, but at Lackland AFB) with the required explosive capability of 50K, 42.K and 30K; McConnell has 4 hot cargo pads (on the base), but only with an explosive of 5K (3 of the 4 pads) and 1 for 20K.
- The department addressed this concern by stating that Hill AFB, the second storage location, will receive approximately 40 percent of Lackland munitions (this equates to approximately 45K sq of additional storage space required for Hill. The staff assessed that Hill can support this additional requirement (has 126K sq ft of excess capacity to receive additional munitions). The AF also stated that the site survey will validate additional requirements, if any, at McConnell.
- In the case of STRAPP, no MILCON is identified in the COBRA. As a minimum, a 68K sq feet by 30 ft high inert storage facility is required. STRAPP requires in-door storage.



**Sec. 112: Lackland AFB, TX  
DoD Recommendation**

a. Realign Lackland Air Force Base, TX

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**Supporting Slides**  
For Commission Discussion & Questions  
During Final Deliberation



Page 6

 **Sec. 112: Lackland AFB, TX**  
**C1. Operational Readiness**

DoD Position:

- Adequate manpower will remain in-place until mission ends

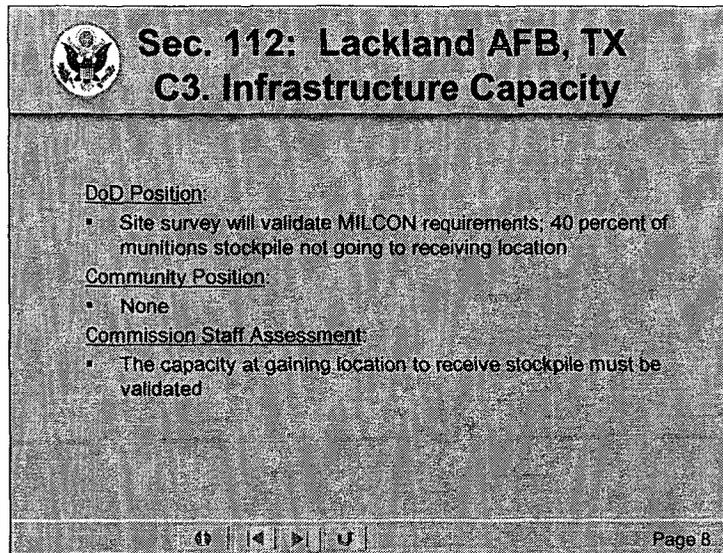
Community Position:

- None

Commission Staff Assessment:

- Unless adequate levels of personnel remain in-place, mission readiness is at risk

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**Sec. 112: Lackland AFB, TX**  
**C3. Infrastructure Capacity**

DoD Position:

- Site survey will validate MILCON requirements: 40 percent of munitions stockpile not going to receiving location

Community Position:

- None

Commission Staff Assessment:

- The capacity at gaining location to receive stockpile must be validated

Page 8

- DOD Position: Site survey will validate requirements, Community Position: None
- The staff has determined that there is insufficient MILCON programmed currently in COBRA for the receiving installation (McConnell) to support the mission transfer from Lackland Media. DOD addressed this concern and noted that the MILCON requirements will be validated by the site survey and Hill can and will receive 40 percent of Lackland's munitions stockpile.

**Background:**

- Total available square footage does not tell the entire story when dealing with explosives. Factors such as net explosive weight and compatibility are significant factors when analyzing storage capabilities. An analysis of current and projected new munitions quantities anticipated for Hill AFB indicates that we have 26,429 SqFt of storage space available in STAMP specific structures to store compatibility groups; of this 8,320 SqFt are in brand new munitions storage modules with no current or projected munitions requirements. With that said, the assets that we are currently being told would move to Hill would only need slightly less than 2,000 SqFt of that space. If that changes significantly we would be requesting a 10,000 SqFt inert storage building to free up explosive storage space.
- It is estimated that it would require 10,180 SqFt to "store" the STRAPP assets (minus the fuel tanks at Lackland). This would in fact line up with the 11K estimate for STORAGE only.

# Sec. 112: Lackland AFB, TX All Issues



ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF ASSESSMENT
OPERATIONAL READINESS	ADEQUATE MANPOWER IN PLACE UNTIL MISSION ENDS	NONE	NEED ADEQUATE LEVELS OF PERSONNEL IN-PLACE OR MISSION READINESS AT RISK
INFRASTRUCTURE CAPACITY	SITE SURVEY WILL VALIDATE MILCON, 40% OF MANPOWER STOCKPILE NOT GOING TO RECEIVING LOCATION	NONE	CAPACITY AT LOCATION RECEIVING STOCKPILE NEEDS VALIDATION

**Staff Assessment**

Deviation from Final Selection Criteria

Criterion	Military Value				Other			
	C1	C2	C3	C4	C5	C6	C7	C8
Deviation								

X=Deviation

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•The staff assessment is that the Secretary of Defense did deviate from criteria 1 and 4 from the Final Selection Criteria or the Force Structure Plan



**Sec. 112: Lackland AFB, TX  
C5. Cost / (Savings)**

COBRA DATA		
	DoD COBRA Run	Staff Excursion
One Time Cost	\$8.1 M	\$8.1 M
Net Implementation Cost/(Savings)	(\$4.7 M)	(\$4.7 M)
Annual Recurring Cost/(Savings)	(\$2.9 M)	(\$2.9 M)
Payback Period	2 Years	2 year
Net Present Value at 2025	(\$32.4 M)	(\$32.4 M)

 <b>Sec. 112: Lackland AFB, TX</b> <b>C5. Cost / (Savings)</b>			
COBRA DATA			
	DoD Baseline	Staff Excursion	Staff Excursion without Mil Pers
One Time Cost	\$8.1 M	\$8.1 M	\$8.2
Net Implementation Cost / (Savings)	(\$4.7 M)	(\$4.7 M)	\$40.4M
Annual Recurring Cost / (Savings)	(\$2.9 M)	(\$2.9 M)	(\$6.9 M)
Payback Period	2 Years	2 year	Never
Net Present Value at 2025 Cost / (Savings)	(\$32.4 M)	(\$32.4 M)	\$105.7M

*Open*

**Beauchamp, Arthur, CIV, WSO-BRAC**

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**From:** Beauchamp, Arthur, CIV, WSO-BRAC  
**Sent:** Saturday, July 16, 2005 2:25 PM  
**To:** Small, Kenneth, CIV, WSO-BRAC  
**Subject:** Clearinghouse Request: Lackland Media Recommendations (v1)

**Attachments:** Clearinghouse Lackland Munitions.doc



Clearinghouse  
Lackland Muniti...

Ken,

Here's a revised email to the Clearinghouse on Lackland. Disregard the previous email sent on same topic.

Overall, the AF recommendation is sound. It makes sense to have the munitions storage sites and hot cargo pad within a military installation. At Lackland this isn't the case. The munitions are trucked over the highway from Lackland Media to Lackland AFB. A distance of about 7 miles. While there has never been an incident, moving the Lackland munitions to McConnell eliminates this munitions movement risk to the community completely.

Additionally, the realignment gives one of two STAMP/STRAPP mission to the ANG. The other is at Hill managed by Active Duty Air Force. Given the nature of this mission it fits well with the ANG. STAMP/STRAPP personnel don't have a significant deployment requirement (there positions are coded garrison support).

That said, there are a number of issues that must be sorted out prior to implementation of this realignment. If not, the transition won't happen smoothly and will result in mission degradation at McConnell. This could impact the ability of the Air Force to meet its wartime munitions movement requirements.

Tks.

Art

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Cut-----  
Clearinghouse:

Attached are a number of concerns with the Air Force's Recommendation to relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP) function from Lackland AFB, Medina Annex to McConnell Air Force Base, KS. Please address each question. My POC is Art Beauchamp, (703) 699-2934.

Ken Small  
Lead, Air Force Team  
BRAC

July 22, 2005

## Inquiry Response

**Re:** BI-0148 (CT-0579), Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP)

**Requester:** Ken Small, Air Force Team Leader, BRAC Commission

**Question:** Below are a number of concerns with the Air Force's Recommendation to relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP) function from Lackland AFB, Medina Annex to McConnell AFB, KS. Please address each question.

Concerns/Issues:

1. Movement/Timing: Based on the COBRA data, the 651 MUNS personnel authorizations are scheduled to be eliminated by the end of FY07, but the munitions stockpile (i.e. STAMP) isn't scheduled to be transported to McConnell until FY08.

- a. How will the munitions stockpile at Lackland be managed when 651 MUNS personnel leave prior to the movement of munitions to McConnell? How will it be corrected?

**Answer:** Personnel phasing will be adjusted to meet munitions requirements at Lackland. Adequate manpower will remain in place until all munitions are moved from Medina to McConnell and Hill.

2. MILCON Shortage for STAMP: There is a disconnect between the munitions storage capacity at Lackland Medina and McConnell. The maximum storage capacity at Lackland is 334K sq ft, with an explosive lbs capacity of 13M. McConnell's capacity is 92K and 532K respectively. In addition, COBRA data has only \$3.2M programmed for improvements at McConnell munitions storage facilities. This is an insufficient level to build capacity to the same level at Lackland.

- a. What is the requirement for munitions storage both at Lackland/Medina and McConnell?

**Answer:** The current munitions requirement is documented in the Non-nuclear Consumables Annual Analysis (NCAA) (available in classified form).

Not all of the 334K sq ft identified above is munitions storage capacity. Certified capacity data identified 187K sq feet of munitions capacity, of which 112K sq feet was being used. However, not all munitions stored are STAMP munitions. A recent site survey at Lackland identified current STAMP usage at 81K sq feet, with a requirement of 72K. Additionally, of the 13M lbs of explosives capacity, only 1.2M lbs is utilized. This recommendation is predicated on moving approximately 60 percent of Lackland's STAMP stockpile to McConnell AFB and 40 percent to Hill AFB. The data supports this recommendation. This will be validated in an upcoming site survey at McConnell AFB.

**Re:** BI-0148 (CT-0579), Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP)

b. Is the Air Force aware of the disconnect in storage capacity for McConnell?

**Answer:** Based on the analysis provided in paragraph 2.a. above there is adequate storage capacity at McConnell, which will be validated in an upcoming site survey.

c. If no further MILCON is projected for McConnell, where will the Air Force store the munitions that exceed the storage capacity at McConnell? If it's at Hill Air Force Base, what is the impact to Hill's munitions storage capacity?

**Answer:** Hill AFB will receive approximately 40% of Lackland's assets. This equates to approximately 45K sq ft of additional storage space required for Hill. Per BRAC data, Hill has 126K sq ft of excess capacity. Hill's storage capacity will not be impacted.

d. Will the Air Force's readiness for munitions movement be impacted if a disproportioned amount of STAMP is stored at Hill (i.e. impact to operational plan movement and in-place times).

**Answer:** No. The assets stored at each location will be optimized for mission execution. This proposal was developed to eliminate existing transportation shortfalls at Lackland.

3. MILCON Hot Pad Issue: Lackland has 3 hot cargo pads with the required explosive capability of 50K, 42K and 30K. McConnell has 4 hot cargo pads, but only with an explosive of 5K (3 of the 4 pads) and 1 for 20K.

a. What is the hot cargo pad requirement at McConnell?

**Answer:** The requirement for hot cargo pads at McConnell is to have two sited locations capable of parking C-5/C-17 aircraft. Explosives weight requirements are a function of the assets scheduled for movement. We are making a concerted effort to place assets with low explosives weight at McConnell to maximize available pads. The site survey will verify the data.

b. If applicable, will additional MILCON be applied to buy the requirement as COBRA data doesn't reflect MILCON for improvements to McConnell's hot cargo pads?

**Answer:** No MILCON is identified or required based on current data. The site survey will address this if applicable.

c. Will quantity-distance safety criteria be met for the largest efficient loads available for hot pads at McConnell?

**Answer:** Yes, as stated in 3.a. This will be validated as part of the site survey process.

**Re:** BI-0148 (CT-0579), Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP)

4. MILCON Shortage for STRAPP: In the case of STRAPP, no MILCON is identified in the COBRA data for STAMP. As a minimum, a 68K sq feet by 30 ft high inert storage facility is required.

a. What is the Air Force plan regarding storage of STRAPP with the apparent facility shortfall?

**Answer:** We estimate that STRAPP assets listed in the NCAA will fit in 11K sq feet of storage space and have identified 12K sq feet of potential new construction requirements at McConnell. We understand that current excess capacity in the 68K sq foot facility at Lackland is being used to store assets not associated with STRAPP requirements. While this is not purely a BRAC issue, future positioning of these assets will be addressed separately.

b. What is the MILCON costs for STRAPP at McConnell and transportation cost to move STRAPP from Lackland Medina to McConnell?

**Answer:** MILCON costs are \$1.4M for 12K sq feet of additional storage at McConnell. Transportation costs are determined to be \$10,000 for the STRAPP assets from Lackland to McConnell. We will address sufficiency of these costs as part of the site survey process.

Approved



DAVID L. JOHANSEN, Lt Col, USAF  
Chief, Base Realignment and Closure Division

**Beauchamp, Arthur, CIV, WSO-BRAC**

*LACKLAND*

**From:** Golding Susan J Col 75 MXG/CC [Susan.Golding@HILL.af.mil]  
**Sent:** Thursday, July 28, 2005 6:35 PM  
**To:** 'Beauchamp, Arthur, CIV, WSO-BRAC'  
**Cc:** Bennett Earl R Jr Maj 651 MUNS/CC  
**Subject:** RE: OSD BRAC Clearinghouse Tasker C0579/FW: Official BRAC Commission Request:

Art - Want to respond to two areas:

In response to the answer to item 2.c.

Total available square footage does not tell the entire story when dealing with explosives. Factors such as net explosive weight and compatibility are significant factors when analyzing storage capabilities. An analysis of current and projected new munitions quantities anticipated for Hill AFB indicates that we have 26,429 SqFt of storage space available in STAMP specific structures to store compatibility groups; of this 8,320 SqFt are in brand new munitions storage modules with no current or projected munitions requirements. With that said, the assets that we are currently being told would move to Hill would only need slightly less than 2,000 SqFt of that space. If that changes significantly we would be requesting a 10,000 SqFt inert storage building to free up explosive storage space.

In response to the answer to item 4.a.

It is estimated that it would require 10,180 SqFt to "store" the STRAPP assets (minus the fuel tanks at Lackland). This would in fact line up with the 11K estimate for STORAGE only.

However, McConnell will also need a maintenance area to perform scheduled maintenance on the assets; Lackland has 2,000 SqFt with unique power requirements for the testers. They will also need some sort of admin space and, while not a firm requirement, somewhere to build STRAPP pallets out of the weather. Lackland's is 14K square feet (indoor space with the highline). We recommend at least a covered space to park rollerized 40 foot trailers to accommodate the T2 pallet builds during the winter months in Kansas. They may in fact have sufficient facilities outside of the munitions storage area but since we have not been able to conduct the site survey, we do not have this data.

*Col Susan J. Golding*  
*75 MXG/CC*  
*Hill AFB, UT*  
*DSN 777-7504*

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**From:** Beauchamp, Arthur, CIV, WSO-BRAC [mailto:Arthur.Beauchamp@wso.whs.mil]  
**Sent:** Tuesday, July 26, 2005 11:44 AM  
**To:** 'Susan.Golding@hill.af.mil'; 'Walter.Saeger@hill.af.mil'  
**Cc:** 'earl.bennett@lackland.af.mil'  
**Subject:** FW: OSD BRAC Clearinghouse Tasker C0579/FW: Official BRAC Commission Request:

Ma'am, Sir

Attached you'll find response to a series of questions we asked OSD (i.e. Air Force) related to the movement of STAMP/STRAPP from Lackland to McConnell. Part of the response includes actions for Hill. I wanted to forward this to you for comments, if any.

7/29/2005

My intent in providing this to you for review is to draw from your expertise to ensure that if this recommendation is approved that all the actions required are identified and being worked/planned.

r/Art Beauchamp  
BRAC Commission  
AF Team  
(703) 699-2934

**D R A F T**

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**BASE VISIT REPORT**

**Lackland, AFB, TX  
Wednesday, July 6, 2005**

**COMMISSIONER:** General James T. Hill (USA, Ret)

**COMMISSION STAFF:**

Ms. Carol Schmidt (JC-S Team)  
Ms. Lesia Mandzia (JC-S Team)  
Mr. Art Beauchamp (Air Force Team)

**LIST OF ATTENDEES:**

Congressman Charles Gonzalez, 20<sup>th</sup> Congressional District  
Mr. Daniel Mezza, Assistant to Senator John Cornyn  
BG John Jernigan, USAF, Ret, San Antonio Military Missions Task Force  
Col. Hertog, 37<sup>th</sup> TRW Commander  
Col Earl Chase, Vice Commander, 37TRW  
Col Gerard Jolivette, Commander, 37<sup>th</sup> Training Group  
Col Thelma Hales, Commander, 37<sup>th</sup> Mission Support Group  
Lt Col Jeffrey Knippel, Commander, 37<sup>th</sup> Civil Engineer Squadron  
Maj Ronald Plouch, 37 TRW/XP  
Ms. Valerie Ramirez, TRW/XP  
Mr. Oscar Balladares, TRW/PA

**59 MDW Briefing, San Antonio Regional Medical Center**

MG Charles Green, Commander, 59<sup>th</sup> Medical Wing MDW  
BG David Young, Incoming Commander, 59<sup>th</sup> MDW  
Col Gilman, BAMC  
Col. Suzanne Cuda  
Maj Lenora Nelson, Wilford Hall, Director, Facility Management

**149 FW, 433 AW, 651 MUNS, AFNEWS, DeCa briefings**

Col John Nichols, commander 149<sup>th</sup> FW  
Lt Col Richard Matthews, commander, 433<sup>rd</sup> Civil Engineer Squadron  
Capt Eric Cox, 149FW  
Mr. John Heye, Deputy Commander, 37 CES  
Cecil Newberry, HQ AFNEWS  
Craig Knutson, HQ AFNEWS/XP  
Frank Melendrez, AFRPA  
Robert Coastorena, AFRPA  
Brian Patten, 37SFS/SFOJ  
Lt Jeff Spencer, 37 SFS/SFI

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# DRAFT

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SSgt Nathan Arnhamn, 37 SFS/SFOJ  
SMSgt Samuel Meta, HQ AFSFC/SFC  
MSgt Michael Beard, HQ AFSFC/SFC  
Capt Kathy Jordan, 37 SFS/SFO

## **CPSG Briefing**

Col Corley, Commander, CPSG  
Mr. Ronnie Carter, Executive Director  
Ms. Diane Salazar  
Mr. Trevino

## **BASE'S PRESENT MISSION:**

- **37th Mission Support Group** mission: Serve the 37th Training Wing and associate units by providing quality facilities, housing, food services, security, communications, logistics readiness and contractual support, personnel administration, and activities for the morale and welfare of our community.
- **Wilford Hall Medical Center** mission: Providing global medical readiness capability supporting Aerospace Expeditionary Forces and in-garrison comprehensive healthcare in a world-class academic environment.

## **SECRETARY OF DEFENSE RECOMMENDATION:**

### Joint Cross-Service Group

- (Med-10): Realign Lackland AFB, TX, be relocating the inpatient medical function of the 59<sup>th</sup> Medical Wing (Wilford Hall Medical Center) to the Brooke Army Medical Center, Ft Sam Houston, TX, establishing it as the San Antonio Regional Military Medical Center, and converting Wilford Hall Medical Center into an ambulatory care center.
- (Med-6): Relocate the AF Center for Environmental Excellence, the AF Medical Support Agency, AF Medical Operations Agency, AF Element Medical Defense Agency, AF Element Medical-DoD, AF-Wide Support Element, 710<sup>th</sup> Information Operations Flight and the 68<sup>th</sup> Information Operations Squadron to Lackland AFB.
- (H&SA-22): Realign Lackland AFB, Fort Knox, KY, and Fort Sill, OK by relocating the correctional function of each to Fort Leavenworth, KS, and consolidation them with the correctional function already at Fort Leavenworth, to form a single Level II Midwest Joint Regional Correctional Facility.

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- (H&SA-44): Realign Rosslyn Center and the Nash Street Building, leased installations in Arlington, VA, by relocating the Air Force Real Property Agency (AFRPA) to Lackland AFB, TX.
- (H&SA-41): Realign Fort Sam Houston and Randolph AFB, by relocating the installation management functions to Lackland AFB.
- (E&T-7): Realign Lackland AFB by relocating the Transportation Management training to Fort Lee, VA and create a Joint Center for Consolidated Transportation Management Training.
- (E&T-8): Realign Lackland AFB by relocating Culinary Training to Fort Lee, VA and establishing a Joint Center of Excellence for Culinary Training.
- (S&S-7): Realign Lackland AFB by relocating the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center, Columbus, OH.
- (IND-15): Realign Lackland AFB by relocating the depot maintenance to Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA; and disestablishing all depot maintenance capabilities.
- (Tech-6): Realign WPAFB, OH, Maxwell AFB, AL, and Lackland by relocating Air & Space Information Systems Research and Development & Acquisition to Hanscom AFB, MA. (Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation).

Air Force Group

- (USAF-46): Relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP) function from Lackland AFB, Medina Annex to McConnell Air Force Base, KS.
- (USAF-40): Receive six F-16s aircraft from Springfield Beckley AGS, OH.
- (USAF-20): Relocate base-level F-110 engine maintenance to Capital AGS, IL and establish a Centralized Intermediate Repair Facility (CIRF) at Capital for F-110 engines.
- (USAF-33): Receive Expeditionary Combat Support Civil Engineering Squadron from Niagara Falls, ARS, NY.

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**MAIN FACILITIES REVIEWED:** During this Commissioner visit briefings were provided (on the above recommendations listed); facility tours were not taken.

**KEY ISSUES IDENTIFIED and INSTALLATION CONCERNS RAISED:****Joint Cross-Service Group Recommendations**

*(Med-10):* As Wilford Hall Medical Center at Lackland AFB and Brooke Army Medical Center at Fort Sam Houston are realigned to create the San Antonio Regional Medical Center at Fort Sam Houston and a new outpatient facility and ambulatory surgery center is created at Lackland AFB –

- a. governance of these facilities needs to be established and the culture change that will need to take place;
- b. planning for Phase II training (clinical training) space requirements for the movement of enlisted medical and specialty training need to take place and determining how much of the Phase II training can take place at the new facilities will be possible as all the enlisted medical training is moved to Fort Sam;
- c. defining where and what type of graduate medical training will be provided;
- d. determining how the money will flow for Operations & Maintenance (O&M). For example, will each of the services (Army and Air Force) contribute funding and then how that money will be used will be determined by whoever is in charge?
- e. Proper timing and phasing of the movement of the inpatient service to the new facility. Presently, the BRAC time phasing is for FY 2009 but they don't think they will be able to vacate Wilford Hall until 2011;
- f. Whether there is enough funding for MILCON.

*(E&T-7):* Transportation Management Training move to Fort Lee –  
37<sup>th</sup> Training Group voiced concerns that:

1. there will not be sufficient berthing for students by FY 2007;
2. moving the training to Ft Lee will retain the co-location aspect, but services' curricula cannot be consolidated because they are too dissimilar
3. efficiencies will be reduced because there will be an increase in TDY costs.
4. there was a wrong assumption that course curricula are similar; in fact, there is very little commonality (only 7.5 hours of 432 hours).

*(E&T-8):* Culinary Excellence and Training move to Fort Lee –

- a. Transportation Management concerns 1, 2, and 3; additionally:
  1. Ft Lee galley facilities are not adequate currently for Navy curriculum, but COBRA does not appear to factor in required MILCON.
  2. COBRA does not factor in increased TDY costs for Air Force students who will still be receiving the remainder of the Services training at Lackland.
- b. The AF culinary course curriculum is a career field that encompasses not only food service but also fitness, recreation, lodging, mortuary affairs, readiness and honor guard. Of 31 training days, food service comprises 19.

**D R A F T**

**D R A F T**

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- c. Culinary Specialist rating is a career field in the Navy.
- d. Recently Navy de-consolidated their culinary training from the AF because of the lack of similarity. The move to Great Lakes is on hold because of the BRAC recommendation affecting Great Lakes.

*(H&SA-22):* relocation of correctional functions to Fort Leavenworth, KS –

- a. Installation Commander was not sure how pre-trial confinement will work after relocation of correctional functions.
- b. Transferring prisoners with sentences of less than 90 days to Ft Leavenworth is not cost-effective and prisoners will be competing for bed space in a civilian facility (\$50 per day).
- c. There will be insufficient manpower to transport detainees to mandatory appointments.

*(H&SA-30):* Consolidate Media Organizations (at Fort Meade)

- a. COBRA data reflects 131 contractors, but AFNEWS has none.
- b. COBRA data shows a lease cost of \$130K; facility is leased at no cost (BRAC 1995).
- c. Air Force loses ability to deploy (agency believes this is reason why Navy's Hometown News is not included in the consolidation).

*(H&SA-41):* Joint Basing of Lackland AFB, Fort Sam Houston, and Randolph AFB

- a. Installation Commander concerns:
  - 1. Over 350 positions cut; there will be an impact in standing up the new organization.
  - 2. Ft Sam manages two outlying fields and Randolph manages one.
  - 3. Contracting is one of the areas most likely to realize a savings; however, the three installations will exceed Air Force contracting limits.
  - 4. Was surprised by the recommendation. Careful planning will be required.

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For the three following recommendations:

*(S&S-7):* Relocate the Budget/Funding, Contracting, Cataloging, Requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center, Columbus, OH;

*(IND-15):* Relocate the depot maintenance to Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, PA and disestablishing all depot maintenance capabilities; and

*(Tech-6):* Consolidate Air and Space C4ISR Research, Development and Acquisition, Test and Evaluation to Hanscom AFB.

The Cryptologic Systems Groups (CPSG) at Lackland identified these concerns/disconnects –

- a. secure facility requirements not addressed in COBRA data as part of MILCON;

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- b. vibration isolated foundation slab is required;
  - c. runway required for special projects missions;
  - d. longer runway is required than available at Tobyhanna;
  - e. 259 contractor billets not addressed;
  - f. Incorrect number of personnel identified for Columbus Consumable ICP Support;
  - g. No personnel identified to perform procurement management and related support functions for depot level reparable;
  - h. Equipment movement cost is \$22m higher than estimated by DoD;
  - i. CPSG repair and return times (presently 5 days) will increase because of the need to ship the items where presently those functions are located together;
  - j. Recurring transportation cost will occur to move equipment between warehouse and TYAD;
  - k. Maintenance facilities at gaining activity do not meet current requirements to satisfy national space mission; and
  - l. Presently, CPSG customers come to one place for their acquisition, depot maintenance, inventory control, integrated material management and packaging, handling, storage and transport of items. The BRAC recommendation splits CPSG into 6 pieces at 5 different locations.
- 

We plan to address these concerns with JC-S OSD BRAC officials and obtain clarification via the BRAC clearing house.

Air Force Recommendations

(USAF-46): Relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP) function from Lackland AFB, Medina Annex to McConnell Air Force Base, KS.

## Concerns/Issues:

- a. *Movement/Timing*: Personnel authorizations are projected to be eliminated by the end of FY07, yet according to the COBRA data, the STAMP/STRAPP stockpile is projected to be transported out of Lackland in FY08. Until the mission is completely transferred to McConnell, Lackland must maintain the manpower to manage the stockpile. Issue requires clarification.
- b. *MILCON Shortage for STAMP*: McConnell has insufficient storage capability to support receiving the munitions stockpile from Lackland. McConnell must have a minimum of 334K square footage of munitions storage to receive Lackland's munitions stockpile. It only has 92K of munitions storage space. COBRA data has about \$3.2M programmed for improvements to current storage facilities, but no new construction. More storage space is required in addition to the improvements. In addition, Lackland has 3 hot cargo pads (not at Medina, but at Lackland AFB) with the required explosive capability of 50K, 42.K and 30K; McConnell has 4 hot cargo pads (on the base), but only with an explosive of 5K (3 of the 4 pads) and 1 for 20K. Issue requires clarification.

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- c. *MILCON Shortage for STRAPP.* In the case of STRAPP, no MILCON is identified in the COBRA data for STAMP. As a minimum, a 68K sq feet by 30 ft high inert storage facility is required. STRAPP requires in-door storage. Issue requires clarification.

(USAF-40): Receive six F-16s aircraft from Springfield Beckley AGS, OH.

## Concerns/Issues:

- a. *Training Production:* The increase in Formal Training Unit (FTU) Student production requirements must be directly tied to manpower increases. The concern is that the Air Force hasn't identified the training production requirement and the manpower increase at Lackland might be insufficient. Issue requires clarification.
- b. *Manpower:* The Air Force applied the standard fighter manpower model to Lackland when determining the level of manpower required to receive the additional F-16s. Was this the right standard given that Lackland is an F-16 ANG training base and not an operational base? Issue requires clarification.
- c. *Aircraft Configuration:* The BRAC recommendation didn't identify the model of F-16s Lackland will receive. If Lackland is to receive all or combination of D models more manpower might be needed to maintain the D models since D models have two seats vice the C model which only has 1 seat. (more seats equates to more maintenance).
- d. *Pay:* The COBRA data for the increase in civilian and enlisted pay needs to be looked at to ensure that the aircraft maintenance personnel are receiving the correct level of pay. Issue requires clarification.
- e. *MCI data.* Some MCI data appears to be error. For example, site parking. F-16s currently park on the Lackland with munitions, yet Lackland received no points for explosive-sited parking. Issue requires clarification.

(USAF-20): Relocate base-level F-110 engine maintenance to Capital AGS, IL and establish a Centralized Intermediate Repair Facility (CIRF) at Capital for F-110 engines.

## Concerns/Issues:

- a. No issues. This is part of the overall Air Force plan to establish CIRF (regional repair faculties) throughout the Air Force.

(USAF-33): Receive Expeditionary Combat Support Civil Engineering Squadron from Niagara Falls, ARS, NY.

## Concerns/Issues:

- a. *MILCON Storage:* Lackland does not have existing space to house the additional personnel gained. Issue requires clarification.

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**COMMUNITY CONCERNS RAISED:** None

**REQUESTS FOR STAFF AS A RESULT OF VISIT:**

*(E&T-8)*: obtain more information on the move of culinary training to Fort Lee. What is to be gained by the move? Were the different curriculums considered?

*(USAF-46)*:

- a. Obtain clarification from the Air Force on MILCON funding for STAMP/STRAPP requirements at McConnell. Currently, insufficient MILCON is in COBRA to support the beddown of the entire stockpile of munitions at McConnell and no MILCON is programmed for STRAPP.
- b. Obtain clarification on the timing of the movement of munitions and personnel. If personnel are moved in FY07, yet the munitions don't move until FY08, how does the Air Force plan to manage/maintain the munitions stockpile at Lackland until it moves in FY08?
- c. Request clarification on determining the MCI for Lackland, the type of F-16 being received (C or D Model), the manpower standard applied and the pay scale for the skill set in the Lackland area.

[Note: see attached briefing slides for information provided regarding recommendations affecting Lackland AFB, TX.]

Air Force Recommendation – 46: Relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP) function from Lackland AFB, Medina Annex to McConnell Air Force Base, KS.

Concerns/Issues:

1. Movement/Timing: Based on the COBRA data, the 651 MUNS personnel authorizations are scheduled to be eliminated by the end of FY07, but the munitions stockpile (i.e. STAMP) isn't scheduled to be transported to McConnell until FY08.
  - a. How will the munitions stockpile at Lackland be managed when the 651 MUNS personnel leave prior to the movement of munitions to McConnell? Is this an oversight? If so, how will it be corrected?
2. MILCON Shortage for STAMP: There is a disconnect between the munitions storage capacity at Lackland Media and McConnell. The maximum storage capacity at Lackland is 334K sq ft, with an explosive lbs capacity of 13M. McConnell's capacity is 92K and 532K respectively. In addition, COBRA data has only \$3.2M programmed for improvements at McConnell munitions storage facilities. This is an insufficient level to build capacity to the same level at Lackland.
  - a. What is the requirement for munitions storage both at Lackland Media and McConnell?
  - b. Is the Air Force aware of the disconnect in storage capacity for McConnell?
  - c. If no further MILCON is projected for McConnell, where will the Air Force store the munitions that exceed the storage capacity at McConnell? If it's at Hill Air Force Base, what is the impact to Hill's munitions storage capacity?
  - d. Will the Air Force's readiness for munitions movement be impacted if a disproportioned amount of STAMP is stored at Hill (i.e. impact to operational plan movement and in-place times).
3. MILCON Hot Pad Issue: Lackland has 3 hot cargo pads with the required explosive capability of 50K, 42.K and 30K. McConnell has 4 hot cargo pads, but only with an explosive of 5K (3 of the 4 pads) and 1 for 20K.
  - a. What is the hot cargo pad requirement at McConnell?
  - b. If applicable, will additional MILCON be applied to buy the requirement? COBRA data doesn't reflect MILCON for improvements to McConnell's hot cargo pads.

4. MILCON Shortage for STRAPP. In the case of STRAPP, no MILCON is identified in the COBRA data for STAMP. As a minimum, a 68K sq feet by 30 ft high inert storage facility is required.
  - a. Is this an oversight? If not, what is the Air Force plan regarding storage of STRAPP?
  - b. If an oversight, what is the MILCON costs for STRAPP at McConnell and transportation cost to move STRAPP from Lackland Media to McConnell?

**Disposition of Units and Aircraft  
Organization and Aircraft Moves by State**

(+)= inbound assets; (-)= outbound assets

- Expeditionary Combat Support (Aeromedical)	To Carswell ARS, TX
---	---------------------

**Texas**

***Carswell ARS***

+ C-130H	From Will Rogers World Apt. AGS, OK
+ F-16 block 30	From Hill AFB, UT
+ Aeromedical ECS	From Nashville

***Dyess AFB***

+ B-1B	From Ellsworth AFB, SD
- C-130H	To Elmendorf AFB, AK; Peterson AFB, CO and Little Rock AFB, AR
+ Armed Forces Reserve Center	From Grimes United States Army Reserve Center, Abilene, Texas

***Lackland AFB***

+ F-16 block 30	From Springfield-Beckley IAP, AGS, OH
- Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages (STRAPP) (Medina Annex)	To McConnell AFB, KS
- F-110 Intermediate Maintenance	To Capital AGS, IL
+ Establish Joint Base (Lackland/Ft. Sam Houston/Randolph) (HSA)	Realign
- Department of Defense Joint Regional Correctional Facilities (HSA)	To Ft Leavenworth, KS
- Disestablish Inpatient Facility (Med)	To Fort Sam Houston, TX
- Transfer Service ICPs to DLA and Consolidate (Include DLRs) (S&S)	To Robins AFB, GA and DLA
- C4ISR RDAT&E Consolidations (Tech)	To Hanscom AFB, MA
- Establish Joint CoE for Culinary Trng (E&T)	To Fort Lee, VA
- Joint Center for Consolidated Transportation Management Trng (E&T)	To Fort Lee, VA
- Realign all depot maintenance workload and capability (Ind)	To Tobyhanna, PA
+ AFRC Expeditionary Combat Support	From Nashville

***Randolph AFB***

**Lackland Air Force Base, TX**

**Recommendation:** Realign Lackland Air Force Base, Texas. Relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages (STRAPP) function from Lackland Air Force Base, Medina Annex to McConnell Air Force Base, Kansas and transfer the mission to the Air National Guard.

**Justification:** This recommendation enables Air Force Total Force participation by converting one of two Air Force STAMP/STRAPP missions from active duty to the Air National Guard. Lackland Air Force Base, Medina Annex is one of two STAMP mission locations within the Air Force; Hill Air Force Base, Utah is the other. This action will still retain two geographically separated munitions sites to support the Air Force's Air Expeditionary Force construct, yet reduce the active duty manpower requirement. Current munitions out-load operations from Medina Annex to the airhead at Lackland (the former Kelly Air Force Base airfield) pose transportation challenges in that explosives shipments are moved over local and interstate highways, increasing the security threat. The Air Force does not fully control the Lackland airfield, thus access and future encroachment cannot be assured. McConnell Air Force Base has co-located munitions storage and hot-cargo handling capability on the base, enhancing out-load effectiveness with little projected interference on existing missions. The base has sufficient 1.1 net explosive weight munitions storage capacity in existing structures that supported a former bomb wing mission, and ANG personnel at McConnell currently perform a function similar to the active duty STAMP mission. Because of this existing capability, mission conversion is expected to require fewer additional full-time ANG personnel at McConnell than active duty personnel at Medina.

*What similar mission performed by ANG?*

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$8.1 million. The net of all costs and savings to the Department during the implementation period is a savings of \$4.7 million. Annual recurring savings to the Department after implementation are \$2.9 million, with a payback expected in two years. The net present value of the cost and savings to the Department over 20 years is a savings of \$32.4 million.

*Tues ✓  
Wed ✓  
Thurs ✓  
Fri ?*

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 198 jobs (107 direct jobs and 91 indirect jobs) over the 2006-2011 period in the San Antonio, Texas Metropolitan Statistical economic area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure Assessment:** A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

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**Environmental Impact:** There are potential impacts to air quality; cultural, archeological, or tribal resources; land use constraints or sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; water resources; and wetlands that may need to be considered during the implementation of this recommendation. There are no anticipated impacts to dredging; or marine mammals, resources, or sanctuaries. Impacts of costs include \$16 thousand in costs for environmental compliance and waste management. These costs were included in the payback calculation. There are no anticipated impacts to the costs of environmental restoration. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to the implementation of this recommendation.

**Air Force Recommendations:**

- Relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor and Pylon Packages (STRAPP) function from Lackland AFB, Medina Annex to McConnell Air Force Base, KS.
- Receive six F-16s aircraft from Springfield Beckley AGS, OH.
- Relocate base-level F-110 engine maintenance to Capital AGS, IL and establish a Centralized Intermediate Repair Facility (CIRF) at Capital for F-110 engines.
- Receive Expeditionary Combat Support Civil Engineering Squadron from Niagara Falls, ARS, NY.

**DOD Justification**

- This recommendation enables the Air Force Total Force participation by converting one of two Air Force STAMP/STRAPP missions from active duty Air Force to the Air National Guard. Lackland AFB, Medina Annex is one of two STAMP mission locations within the Air Force. The other is located at Hill AFB, UT. The action retains two geographically separated munitions sites to support the Air Force's Air Expeditionary Force (AEF) construct, while reducing the active duty manpower requirement to manage STAMP/STRAPP. Additionally, current missions out-load operations from Medina Annex to the airhead at Lackland pose transportation challenges (explosives shipment must be moved over interstate to the airfield).
- McConnell AFB has co-located munitions storage and hot-cargo handling capability on the base, enhancing the out-load effectiveness with little projected interference on the existing mission at McConnell AFB. The base has sufficient 1.1 net explosive with munitions storage capability in existing structures which once supported a wing mission. Additionally, ANG personnel at McConnell currently perform a function similar to the active duty STAMP mission. Because of this existing capability, mission conversion is expected to require fewer additional full time AF personnel at McConnell than active duty personnel at Median.
- Moving the F-16s from Springfield Beckley to Lackland, which has higher military value, optimizes squadron size at Lackland, the only remaining ANG F-16 Flying Training Wing.
- Closure of Niagara Falls ARS requires relocation of Expeditionary Combat Support manpower to other Reserve locations.
- Moving F-110 Engine maintenance from Lackland to Capital AGS, IL is establishes a CRIF at Capital for F-110 Engines.

### **Payback**

- The total estimated one-time cost to the DOD to implement this recommendation is \$8.1M. The net of all costs and saving to the DOD during the implementation period is a saving of \$4.7M. Annual recurring saving to DOD after implementation is \$2.9M, with a payback expected in two years. The net present value the cost and saving to DOD over 20 years is a saving of \$32.4M. **Note: the data applies to the STAMP/STRAPP only. Awaiting data from the Air Force on the other actions listed in the BRAC recommendation.**

### **Economic Impact**

- Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 198 jobs (107 direct and 91 indirect) over the 2006-2011 period in the San Antonio, TX, Metropolitan Statistical economical area (**applies to the STAMP/STRAPP only**). **Awaiting impact on the other BRAC recommendation identified above.**



# STAMP/STRAPP Capacity

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	Capacity	Utilized
• <b>651 MUNS</b>		
• SqFt	334K	175K (49%)
• Explosive lbs	13M	1.2M
• Tons STAMP		3.6K
• Tons STRAPP		.15K
• <b>McConnell ANG</b>	<b>Capacity</b>	<b>Utilized</b>
• SqFt	92K	35K (38%)
• Explosive lbs	532K	23K
• Tons Explosive		0.25K

# Hot Cargo Pads

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## • 651 MUNS (Operated by Lackland AFB)

- 3 Hot Cargo Pads
- Explosive Capacity 50K, 42.5K, and 30K

## • McConnell ANG

- 4 Hot Cargo Pads
- Explosive Capacity 3 ea 5K, 1 ea 20K



U.S. AIR FORCE



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## Base Realignment and Closure

### 433d Airlift Wing

POC: Lt Col Rick Matthews, Commander, 433d Civil Engineer Squadron

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U.S. AIR FORCE

## 433d Airlift Wing BRAC-Related Unit Missions



### 433 AW

- Rapid delivery of personnel and cargo anywhere in the world
- Train all C-5 aircrews, beginning 1 Oct 06

### 433 CES

- Infrastructure operations at fixed and contingency air bases
- Crash rescue and structural fire fighting
- Explosive ordnance disposal
- Ensure Wing can survive and operate during and after either a WMD attack or natural disaster

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## 433d Airlift Wing BRAC Specifics



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### Relocate 914 CES from Niagara Falls ARS to Lackland AFB

- 90 Traditional Reservists
- 2 Air Reserve Technicians

### Current military division of 914 CES positions

- 60 Prime BEEF
- 24 Fire Protection
- 8 Readiness

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## 433d Airlift Wing BRAC Specifics



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### Result of incorporating 914 CES positions into 433 CES

#### Personnel

- 230 Traditional Reservists
- 7 Air Reserve technicians
- 1 Active Guard and Reserve

#### Military division

- 168 Prime BEEF
- 48 Fire Protection
- 12 Readiness
- 10 EOD

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## 433d Airlift Wing BRAC Specifics



### Facility Requirements

- LAFB does not have adequate existing space for these functions
- COBRA construction scope of 16,280 sq ft
- Total required construction scope: 13,611 sq ft
  - Requires 10,088 sq ft addition to current 433 CES facility for additional Prime BEEF and Readiness personnel
  - Requires 3,523 sq ft facility near or addition to current flight line fire station for Reserve Fire Protection training
- Reduced COBRA construction scope by 2,669 sq ft
- Actual construction costs estimated at \$3.85 million rather than COBRA's \$2.95 million

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U.S. AIR FORCE

## 433d Airlift Wing BRAC-Related Issues/Concerns



### Issues

- Construction must occur soonest to make room for added personnel and equipment

### Concerns

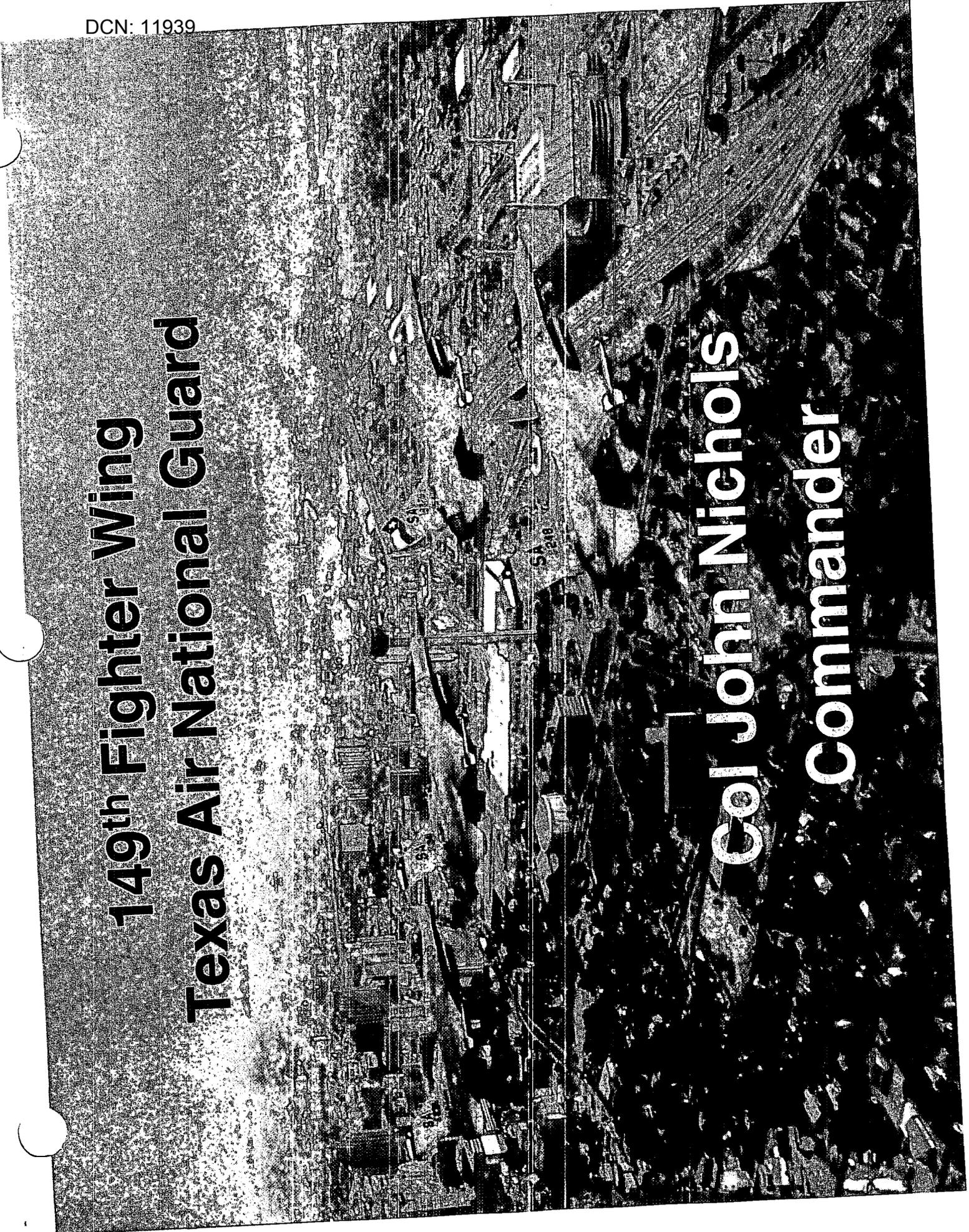
- Recruiting for these positions is a short-term concern
- There are no long term concerns
- The addition of these positions to 433 AW is a relatively neutral matter to the Wing

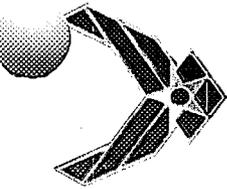
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6

**149th Fighter Wing  
Texas Air National Guard**

**Col John Nichols  
Commander**





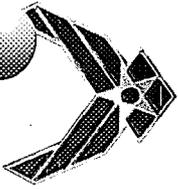
# 149 FW Overview



DCN: 11939



- Wing Mission
- BRAC Recommendations
- COBRA LIMFACS
- FTU Peculiarities
- Summary



# 149 FW Summary



DCN: 118



*Student Production*

- The increase in Formal Training Unit B Course Equivalent requirements must be directly tied to manpower increases
- 149 FW needs an FTU fulltime manpower standard to meet the unique mission *Operational F-16 s/hd used* *Morgan and Woodall*
- Configuration of jets (number of C vs. D models) needs to be identified (Drives manpower needs) *How many C or D*
- COBRA data for the increase in Civilian and Enlisted pay needs to be updated *Budget vs lowest salary* *\$ Assoc*
- Some MCI data appears to be in error (Airspace, low levels, explosive-sited parking) *27 ranks vs 23 ranks* *after errors fixed*

Be in-plane prior...  
Kern...  
When mission is complete, will personnel (Add)



# STAMP/STRAPP Relocation to McCConnell AFB

About 1/3 of munitions are expected to be moved to McConnell. When will the Delta go. Cost.

"Move the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages (STRAPP) function from Lackland AFB, Medina Annex to McConnell AFB, Kansas and transfer the mission to the Air National Guard"

- 1 Recruiter
- 2 McConnell
- 3 Strategy
- 4 Timing of Manpower
- 5 No STRAPP

Four areas of concern:

- \* Concurrent operations—until the mission is completely transferred to McConnell, mission capability must be maintained at Medina Annex
- \* Manpower—authorizations at Medina Annex projected to be completely eliminated by end of FY07
- \* Transportation—according to COBRA data, the STAMP/STRAPP stockpile is projected for transportation from Medina Annex to McConnell in FY08. However, manpower authorizations at Medina Annex are projected to be completely eliminated by the end of FY07

MILCON—facility capacity, suitability and cost cannot be validated until completion of McConnell site survey. Schedules cannot be validated until MILCON funding is programmed

# STAMP/STRAPP Relocation to McConnell AFB

- Impact on Lackland AFB & Manpower:
  - Loss of 99 651 MUNS AD manpower positions, 4 AD and 4 Civ 37 TRW BOS manpower positions
    - 97 Enl, 2 off in 651 MUNS, 4 enl BOS in 37 TRW

### • Facility Requirements:

- Vacating 84 Munitions Storage Structures (203,694 Sq ft—13M lbs NEW siting)
- Vacating 2 Munitions Operating Bldgs (32,017 Sq ft-10K lbs NEW siting)
- Vacating 5 STAMP shipping Equip Storage Bldgs (8,128 Sq ft)
- Vacating 1 Admin Bldg (14,995 Sq ft)
- Vacating 2 Condemned Facilities (15,232 Sq ft – Historical Bldgs)
- Vacating 1 STRAPP Inert Storage Bldg (67,490 Sq ft – 30 ft high – Kelly USA)
- Vacating 1 STRAPP Inert Maintenance Bay (1,810 Sq ft – Kelly USA)
- Vacating 1 STRAPP Admin Area (2,012 Sq ft – Kelly USA)

*What is the maximum req.?*

• Current STAMP/SIRAPP Stockpile requires 81,743 Sq ft of Munitions Storage with 1.2M lbs NEW, (STRAPP requires 67,490 Sq ft of 30 ft high Inert Storage.)

*No Micon or ~~access~~ in COSA that explain this requirement. Based on review of COSA & document w/ botry*

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While COSA identifies*



COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2  
 Data As Of 4/21/2005 1:03:07 PM, Report Created 4/30/2005 1:07:41 PM

Department : Air Force  
 Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
 Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
 Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

Starting Year : 2006  
 Final Year : 2008  
 Payback Year : 2010 (2 Years)

NPV in 2025(\$K): -32,365  
 1-Time Cost(\$K): 8,097

*Net Savings/ Cost  
 Recovery/ Cost  
 (Savings)*

*3.6M  
 MILCON*

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	301	3,349	0	0	0	0	3,651	0
Person	0	-1,692	-3,965	-3,965	-3,965	-3,965	-17,552	-3,965
Overhd	74	1,117	1,104	1,062	1,062	1,062	5,481	1,062
Moving	0	62	1,603	180	0	0	1,845	0
Missio	0	0	0	0	0	0	0	0
Other	10	1,871	0	0	0	0	1,881	0
<b>TOTAL</b>	<b>385</b>	<b>4,708</b>	<b>-1,259</b>	<b>-2,723</b>	<b>-2,903</b>	<b>-2,903</b>	<b>-4,694</b>	<b>-2,903</b>

	2006	2007	2008	2009	2010	2011	Total
<b>POSITIONS ELIMINATED</b>							
Off	0	2	0	0	0	0	2
Enl	0	101	0	0	0	0	101
Civ	0	4	0	0	0	0	4
<b>TOT</b>	<b>0</b>	<b>107</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>107</b>
<b>POSITIONS REALIGNED</b>							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Stu	0	0	0	0	0	0	0
Civ	0	0	0	0	0	0	0
<b>TOT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Summary:

-----  
 Realign Lackland AFB. Relocate the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages (STRAPP) function from Lackland AFB, Medina Annex to McConnell AFB, Kansas and transfer the mission to the Air National Guard.

Department : Air Force  
 Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
 Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
 Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

## Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	301	3,349	0	0	0	0	3,651	0
Person	0	3,357	5,504	5,504	5,504	5,504	25,373	5,504
Overhd	74	1,443	1,429	1,388	1,388	1,388	7,110	1,388
Moving	0	62	1,603	180	0	0	1,845	0
Missio	0	0	0	0	0	0	0	0
Other	10	1,871	0	0	0	0	1,881	0
TOTAL	385	10,083	8,536	7,072	6,892	6,892	39,860	6,892

## Savings in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
	----	----	----	----	----	----	----	-----
MilCon	0	0	0	0	0	0	0	0
Person	0	5,050	9,469	9,469	9,469	9,469	42,925	9,469
Overhd	0	326	326	326	326	326	1,629	326
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	0	5,375	9,794	9,794	9,794	9,794	44,554	9,794

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)  
 Data As Of 4/21/2005 1:03:07 PM, Report Created 4/30/2005 1:07:33 PM

Department : Air Force  
 Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
 Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
 Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

Personnel						
Base	Start*	Finish*	Change	%Change		
Lackland AFB	20,802	20,695	-107	-1%		
McConnell AFB	3,602	3,668	66	2%		
BASE X (AIR FORCE)	2,940	2,940	0	0%		
TOTAL	27,344	27,303	-41	0%		

Square Footage						
Base	Start	Finish	Change	%Change	Chg/Per	
Lackland AFB	6,210,000	6,210,000	0	0%	0	
McConnell AFB	2,750,000	2,762,403	12,403	0%	188	
BASE X (AIR FORCE)	1,947,403	1,947,403	0	0%	0	
TOTAL	10,907,403	10,919,806	12,403	0%	-302	

Base Operations Support (2005\$)						
Base	Start*	Finish*	Change	%Change	Chg/Per	
Lackland AFB	72,567,975	72,242,190	-325,785	0%	3,045	
McConnell AFB	22,082,045	22,301,734	219,689	1%	3,329	
BASE X (AIR FORCE)	18,380,156	18,380,156	0	0%	0	
TOTAL	113,030,177	112,924,080	-106,097	0%	2,588	

Sustainment (2005\$)						
Base	Start	Finish	Change	%Change	Chg/Per	
Lackland AFB	2,642,451	2,642,451	0	0%	0	
McConnell AFB	11,959,707	11,977,641	17,934	0%	272	
BASE X (AIR FORCE)	8,161,604	8,161,604	0	0%	0	
TOTAL	22,763,762	22,781,696	17,934	0%	-437	

Recapitalization (2005\$)						
Base	Start	Finish	Change	%Change	Chg/Per	
Lackland AFB	15,004,230	15,004,230	0	0%	0	
McConnell AFB	10,227,219	10,257,393	30,173	0%	457	
BASE X (AIR FORCE)	6,909,608	6,909,608	0	0%	0	
TOTAL	32,141,057	32,171,231	30,173	0%	-736	

Sustain + Recap + BOS (2005\$)						
Base	Start	Finish	Change	%Change	Chg/Per	
Lackland AFB	90,214,656	89,888,871	-325,785	0%	3,045	
McConnell AFB	44,268,971	44,536,768	267,796	1%	4,057	
BASE X (AIR FORCE)	33,451,368	33,451,368	0	0%	0	
TOTAL	167,934,996	167,877,007	-57,989	0%	1,414	

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2  
Data As Of 4/21/2005 1:03:07 PM, Report Created 4/30/2005 1:07:33 PM

Department : Air Force  
Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

Base	Plant Replacement Value (2005\$)				
	Start	Finish	Change	%Change	Chg/Per
Lackland AFB	1,815,511,833	1,815,511,833	0	0%	0
McConnell AFB	1,237,493,523	1,241,144,523	3,651,000	0%	55,318
BASE X (AIR FORCE)	836,062,557	836,062,557	0	0%	0
TOTAL	3,889,067,913	3,892,718,913	3,651,000	0%	-89,049

DCN: 11939

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 3  
Data As Of 4/21/2005 1:03:07 PM, Report Created 4/30/2005 1:07:33 PM

Department : Air Force  
Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

\* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/12  
 Data As Of 4/21/2005 1:03:07 PM, Report Created 4/30/2005 1:07:44 PM

Department : Air Force  
 Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
 Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
 Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
----- (\$K) -----	----	----	----	----	----	----	-----
<b>CONSTRUCTION</b>							
MILCON	301	3,349	0	0	0	0	3,651
<b>O&amp;M</b>							
<b>CIV SALARY</b>							
Civ RIF	0	115	0	0	0	0	115
Civ Retire	0	0	0	0	0	0	0
<b>CIV MOVING</b>							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	35	0	0	0	0	35
RITA	0	0	0	0	0	0	0
<b>FREIGHT</b>							
Packing	0	0	0	0	0	0	0
Freight	0	0	16	0	0	0	16
Vehicles	0	0	46	0	0	0	46
Unemployment	0	9	0	0	0	0	9
<b>OTHER</b>							
Info Tech	0	27	0	180	0	0	207
Prog Manage	74	55	42	0	0	0	171
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	1,541	0	0	0	1,541
<b>MIL PERSONNEL</b>							
<b>MIL MOVING</b>							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
<b>OTHER</b>							
Elim PCS	0	425	0	0	0	0	425
<b>OTHER</b>							
HAP / RSE	0	132	0	0	0	0	132
Environmental	10	6	0	0	0	0	16
Miscn Contract	0	0	0	0	0	0	0
1-Time Other	0	1,733	0	0	0	0	1,733
<b>TOTAL ONE-TIME</b>	<b>385</b>	<b>5,887</b>	<b>1,644</b>	<b>180</b>	<b>0</b>	<b>0</b>	<b>8,097</b>

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/12  
 Data As Of 4/21/2005 1:03:07 PM, Report Created 4/30/2005 1:07:45 PM

Department : Air Force  
 Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
 Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
 Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
----- (\$K) -----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	18	18	18	18	18	90	18
Recap	0	30	30	30	30	30	150	30
BOS	0	220	220	220	220	220	1,098	220
Civ Salary	0	100	199	199	199	199	898	199
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	2,595	5,191	5,191	5,191	5,191	23,360	5,191
House Allow	0	113	113	113	113	113	566	113
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	1,120	1,120	1,120	1,120	1,120	5,600	1,120
TOTAL RECUR	0	4,196	6,892	6,892	6,892	6,892	31,763	6,892
TOTAL COST	385	10,083	8,536	7,072	6,892	6,892	39,860	6,892
ONE-TIME SAVES								
----- (\$K) -----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0
RECURRINGSAVES								
----- (\$K) -----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	326	326	326	326	326	1,629	326
Civ Salary	0	133	266	266	266	266	1,197	266
MIL PERSONNEL								
Off Salary	0	125	250	250	250	250	1,125	250
Enl Salary	0	4,161	8,322	8,322	8,322	8,322	37,450	8,322
House Allow	0	630	630	630	630	630	3,153	630
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	5,375	9,794	9,794	9,794	9,794	44,554	9,794
TOTAL SAVINGS	0	5,375	9,794	9,794	9,794	9,794	44,554	9,794

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/12  
 Data As Of 4/21/2005 1:03:07 PM, Report Created 4/30/2005 1:07:45 PM

Department : Air Force  
 Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
 Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
 Std Pctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

ONE-TIME NET	2006	2007	2008	2009	2010	2011	Total	
---- (\$K) ----	----	----	----	----	----	----	----	
<b>CONSTRUCTION</b>								
MILCON	301	3,349	0	0	0	0	3,651	
<b>O&amp;M</b>								
Civ Retir/RIF	0	115	0	0	0	0	115	
Civ Moving	0	35	62	0	0	0	97	
Info Tech	0	27	0	180	0	0	207	
Other	74	64	1,583	0	0	0	1,721	
<b>MIL PERSONNEL</b>								
Mil Moving	0	425	0	0	0	0	425	
<b>OTHER</b>								
HAP / RSE	0	132	0	0	0	0	132	
Environmental	10	6	0	0	0	0	16	
Misn Contract	0	0	0	0	0	0	0	
1-Time Other	0	1,733	0	0	0	0	1,733	
<b>TOTAL ONE-TIME</b>	<b>385</b>	<b>5,887</b>	<b>1,644</b>	<b>180</b>	<b>0</b>	<b>0</b>	<b>8,081</b>	
<b>RECURRING NET</b>								
----- (\$K) -----	-----	-----	-----	-----	-----	-----	-----	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
<b>O&amp;M</b>								
Sustainment	0	18	18	18	18	18	90	18
Recap	0	30	30	30	30	30	151	30
BOS	0	-106	-106	-106	-106	-106	-530	-106
Civ Salary	0	-33	-66	-66	-66	-66	-299	-66
TRICARE	0	0	0	0	0	0	0	0
<b>MIL PERSONNEL</b>								
Mil Salary	0	-1,690	-3,381	-3,381	-3,381	-3,381	-15,215	-3,381
House Allow	0	-517	-517	-517	-517	-517	-2,586	-517
<b>OTHER</b>								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	1,120	1,120	1,120	1,120	1,120	5,600	1,120
<b>TOTAL RECUR</b>	<b>0</b>	<b>-1,179</b>	<b>-2,903</b>	<b>-2,903</b>	<b>-2,903</b>	<b>-2,903</b>	<b>-12,791</b>	<b>-2,903</b>
<b>TOTAL NET COST</b>	<b>385</b>	<b>4,708</b>	<b>-1,259</b>	<b>-2,723</b>	<b>-2,903</b>	<b>-2,903</b>	<b>-4,694</b>	<b>-2,903</b>

Department : Air Force  
 Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
 Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
 Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

Base: Lackland AFB, TX (MPLS)

ONE-TIME COSTS	2006	2007	2008	2009	2010	2011	Total
----- (\$K) -----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	115	0	0	0	0	115
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	35	0	0	0	0	35
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	16	0	0	0	16
Vehicles	0	0	46	0	0	0	46
Unemployment	0	9	0	0	0	0	9
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	74	55	42	0	0	0	171
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	1,541	0	0	0	1,541
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	425	0	0	0	0	425
OTHER							
HAP / RSE	0	132	0	0	0	0	132
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	74	771	1,644	0	0	0	2,489

Department : Air Force  
 Scenario File : A:\USAF 0099v2 (S-901c2) Realign Lackland.CBR  
 Option Pkg Name: USAF-0099v2 (901c2) Realign Lackland AFB  
 Std Fctrs File : N:\IEB Files\IEBB\COBRA Team\COBRA 6.10\BRAC2005.SFF

Base: Lackland AFB, TX (MPLS)

RECURRINGCOSTS	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	74	771	1,644	0	0	0	2,489	0

ONE-TIME SAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0

RECURRINGSAVES	2006	2007	2008	2009	2010	2011	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS								
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	326	326	326	326	326	1,629	326
Civ Salary	0	133	266	266	266	266	1,197	266
MIL PERSONNEL								
Off Salary	0	125	250	250	250	250	1,125	250
Enl Salary	0	4,161	8,322	8,322	8,322	8,322	37,450	8,322
House Allow	0	630	630	630	630	630	3,153	630
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	5,375	9,794	9,794	9,794	9,794	44,554	9,794
TOTAL SAVINGS	0	5,375	9,794	9,794	9,794	9,794	44,554	9,794

Summary\_Table

Base Name	Economic Area	Action	Net Mil	Net Civ	Net Con	Total Di	Total In	Total Ch	Report	Pag
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	-1849	-808	-243	-2900	-2655	-5555	Med	- 10
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	-97	-196	0	-293	-301	-594	S&S	- 7
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	-282	-9	0	-291	-179	-470	E&T	- 8
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	0	-177	0	-177	-198	-375	Ind	- 15
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	-140	-15	0	-155	-103	-258	E&T	- 7
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	-103	-4	0	-107	-90	-197	USAF	- 46
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	-12	-42	0	-54	-57	-111	Tech	- 6
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	-9	0	0	-9	-7	-16	H&SA	- 22
Lackland Air Force Base	San Antonio, TX	Metropolit: Realign	-5	0	0	-5	-4	-9	USAF	- 20
Lackland Air Force Base	San Antonio, TX	Metropolit: Gainer	1	3	0	4	3	7	USAF	- 33
Lackland Air Force Base	San Antonio, TX	Metropolit: Gainer	0	59	0	59	66	125	H&SA	- 44
Lackland Air Force Base	San Antonio, TX	Metropolit: Gainer	22	58	0	80	83	163	USAF	- 40
Lackland Air Force Base	San Antonio, TX	Metropolit: Gainer	220	361	127	708	690	1398	Med	- 6

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Information

State Map

## Texas

### Brooks City Base -- Close

Manpower: The installation will lose 1,297 military and 1,268 civilians and gain no military and no civilians for a total loss of 1,297 military and 1,268 civilians.

-- Air Force Recommendations: NONE.

-- Joint Recommendations:

Move selected functions from leased space at Brooks City-Base, Texas, to Randolph AFB, Texas, (Air Force Audit Agency, 341 Recruiting); Wright-Patterson AFB, Ohio, (USAF School of Medicine, Air Force Institute of Operational Health, HQ 311 Human Systems Wing, 311 HSW System Program Office, Air Force Research Laboratory/ Human Effectiveness, Naval Health Research Center Electro-Magnetic Energy Detachment, Holloman Physiological Training Unit); Lackland AFB, Texas, (Air Force Medical Support Agency, Air Force Medical Operations Agency, Air Force Elements: Medical Defense Agency, Medical DOD Support, Air Force Wide Support, Air Force Center for Environmental Excellence); Fort Sam Houston, Texas, (Army Medical Research Detachment); Aberdeen Proving Grounds, Md., (311 HSW System Program Office - Chemical/Biological); disestablishes all other functions.

Incoming Activities:

-- Air Force Actions: NONE.

-- Joint Actions: NONE.

Departing Activities:

-- Air Force Actions: NONE.



## Texas

Affected Locations

Brooks City Base

Carswell Air Reserve Station, Naval Air Station Fort Worth

Dyess Air Force Base

Laughlin Air Force Base

Randolph Air Force Base

Ellington Field Air Guard Station

Lackland Air Force Base

Sheppard Air Force Base

-- Joint Actions:

**What:** Move the Air Force Audit Agency and 341 Recruiting Squadron to Randolph AFB, Texas.

**Why:** Moves these functions to available space on an Air Force installation from leased space at Brooks City-Base, Texas.

**What:** Realign USAF School of Medicine, Air Force Institute of Operational Health, HQ 311 Human Systems Wing, 311th HSW System Program Office, Air Force Research Laboratory/Human Effectiveness, Naval Health Research Center Electro-Magnetic Energy Detachment, Holloman Physiological Training Unit to Wright-Patterson, Ohio.

**Why:** Enables technical synergy, and positions the Air Force to exploit a center-of-mass of scientific, technical, and acquisition expertise by the Force Structure Plan of 2025. Also, consolidates geographically separated units of the Air Force Research Laboratory; and, disestablishes the high-onset gravitational force centrifuge to maximize the capability of the centrifuge at Wright-Patterson AFB, Ohio.

**What:** Move Air Force Medical Support Agency, Air Force Medical Operations Agency, Air Force and DOD Support elements, 68th Information Operations Squadron, 710th Intelligence Squadron, and Air Force Center for Environmental Excellence to Lackland AFB, Texas.

**Why:** Moves these functions from a leased location to an Air Force Base with a high military value. Lackland AFB, Texas is ranked 25th out of 336.

**What:** Move 311 Human Systems Wing Chemical-Biological Systems Program Office to Aberdeen Proving Grounds, Md.

**Why:** Co-locates the function with all other elements of the Chemical Biological research functions (Army).

**What:** Move Army Medical Research Detachment from leased space at Brooks City-Base to Ft Sam Houston, Texas.

**Why:** This action allows the detachment to join related functions at Ft Sam Houston, TX.

**Back to Listings**

**Carswell Air Reserve Station, Naval Air Station Fort Worth -- Gain**

**Manpower:** The installation will lose no military and 12 civilians and gain 8 military and 116 civilians for a total gain of 8 military and 104 civilians.

-- Air Force Recommendations:

Receive F-16 aircraft, C-130 aircraft, and flight-related Expeditionary Combat Support units. The AFRC unit at Carswell receives 9 F-16 aircraft from the AFRC unit at Hill AFB, Utah. The ANG unit at Carswell receives 4 C-130 aircraft from Will Rogers AGS, OK. Additionally, the ANG unit at Carswell receives the ANG Aeromedical Squadron from Nashville IAP AGS, Tenn., and the ANG Aerial Port Squadron from Will Rogers AGS, Okla. The F-110 engine intermediate maintenance function at Carswell will be moved to a Centralized Intermediate Repair Facility at Hill AFB, Utah.

-- Joint Recommendations: NONE.

Incoming Activities:

-- Air Force Actions:

What: Receive 9 F-16 aircraft from Hill AFB.

Why: These aircraft were moved as part of a larger effort to create optimum sized squadrons throughout the Air Force. The movement of these aircraft will create an optimized squadron of 24 aircraft.

What: Receive 4 C-130 aircraft from Will Rogers AGS.

Why: These aircraft were moved as part of a larger effort to create more effectively sized squadrons throughout the Air Force.

What: Receive Aeromedical Squadron from Nashville AGS.

Why: Ideally, aeromedical units are placed at installations that host airlift aircraft. Nashville airlift aircraft are moved to other installations. The aeromedical function is moved from Nashville to Carswell because the location will have a robust airlift unit and because of its proximity to a large recruiting population.

What: Receive Aerial Port Squadron from Will Rogers AGS.

Why: Aerial port units are placed at installations that host airlift aircraft. Will Rogers airlift aircraft are moved to other installations. The aerial port function is moved from Will Rogers to Carswell to be aligned with a robust airlift unit.

-- Joint Actions: NONE.

Departing Activities:

-- Air Force Actions:

What: F-110 engine intermediate maintenance function at Carswell moves to establish a CIRF at Hill AFB, Utah.

Why: Creating a CIRF for F110 engines establishes Hill as a maintenance workload center for this commodity. This recommendation compliments other CIRF recommendations as part of an Air Force effort to standardize stateside and deployed intermediate-level maintenance concepts, and will increase maintenance productivity and support to the warfighter.

-- Joint Actions: NONE.

**Back to Listings**

**Dyess Air Force Base -- Gain**

Manpower: The installation will lose 1,615 military and 65 civilians and gain 1,925 military and 129 civilians for a total gain of 310 military and 64 civilians.

-- Air Force Recommendations:

Receive 24 B-1 aircraft from Ellsworth AFB, S.D. Move C-130 aircraft to the active duty 314th Airlift Wing (22 aircraft) and Air National Guard 189th Airlift Wing (two aircraft) at Little Rock AFB, Ark.; to the 176th Wing (ANG), Elmendorf AFB, Alaska, (four aircraft); and to the 302d Airlift Wing (AFR), Peterson AFB, Colo., (four aircraft).

-- Joint Recommendations:

Close/Consolidate Reserve Centers in Texas. Close the Grimes United States Army Reserve Center, Abilene, Texas, and move B

Company of the 413th Civil Affairs Battalion and the Area Maintenance Support Activity 11 Sub-Shop to a new Armed Forces Reserve Center with a Field Maintenance Shop on Dyess Air Force Base, Texas. The new AFRC shall have the capability to accommodate Texas National Guard Units from the following Texas ARNG Readiness Centers: Abilene, Coleman, and Snyder, Texas, and the Texas Army National Guard Field Maintenance Shop, Abilene, Texas, if the state decides to move those National Guard units.

**Incoming Activities:**

-- Air Force Actions:

What: Receive 24 B-1 aircraft from Ellsworth AFB, S.D.

Why: This action consolidates the B-1 fleet.

-- Joint Actions:

What: The Abilene and Coleman Readiness Centers move to Dyess AFB.

Why: This recommendation transforms Reserve Component facilities throughout Texas. The implementation of this recommendation will enhance military value, improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

**Departing Activities:**

-- Air Force Actions:

What: Move C-130 aircraft to Little Rock AFB, Ark.; Elmendorf AFB, Alaska, and to Peterson AFB, Colo.

Why: This action is part of a larger effort to consolidate the C-130 fleet.

-- Joint Actions: NONE.

**Back to Listings**

**Laughlin Air Force Base -- Gain**

Manpower: The installation will lose no military and no civilians and gain 102 military and 80 civilians for a total gain of 102 military and 80 civilians.

-- Air Force Recommendations: NONE.

-- Joint Recommendations:

Realign/Consolidate DOD Undergraduate Pilot and Navigator Training. Laughlin AFB will gain 14 T-6 and 13 T-38C aircraft from Moody AFB. Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training moves from Moody AFB, Ga., to Columbus AFB, Miss.; Laughlin AFB, Texas; Vance AFB, Okla.; Randolph AFB, Texas; and Sheppard AFB, Texas.

**Incoming Activities:**

-- Air Force Actions: NONE.

-- Joint Actions:

What: Laughlin AFB receives 14 T-6 and 13 T-38 aircraft from Moody AFB, Ga. Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training moves from Moody

AFB to Columbus AFB; Laughlin AFB; Vance AFB; Randolph AFB; and Sheppard AFB.

Why: Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training will be realigned/moved from Moody AFB and absorbed into the remaining Air Force flying training bases as part of an effort to transform pilot training.

Departing Activities:

-- Air Force Actions: NONE.

-- Joint Actions: NONE.

#### Back to Listings

#### Randolph Air Force Base -- Gain

Manpower: The installation will lose 576 military and 174 civilians and gain 164 military and 705 civilians for a total loss of 412 military and a total gain of 531 civilians.

-- Air Force Recommendations: NONE.

-- Joint Recommendations:

Close Brooks City-Base: Move selected functions from leased space at Brooks City-Base, Texas, to Randolph AFB, Texas, (Air Force Audit Agency, 341 Recruiting).

Establish Joint Bases. Realign Fort Sam Houston, Texas, and Randolph AFB, Texas, by relocating the installation management functions to Lackland AFB, Texas.

Realign/Consolidate DOD Undergraduate Pilot and Navigator Training. Move Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training from Moody AFB to Columbus AFB, Miss.; Laughlin AFB, Texas; Vance AFB, Okla.; Randolph AFB, Texas; and Sheppard AFB, Texas.

Consolidate CPOs within each MILDEP and the Defense Agencies. Realign Wright-Patterson AFB, Ohio; Robins AFB, Ga.; Hill AFB, Utah; Tinker AFB, Okla.; Bolling AFB, D.C. by relocating the Civilian Personnel Offices to Randolph AFB, Texas. Consolidate the moved civilian personnel offices with the Civilian Personnel Office at Randolph Air Force Base, Texas.

Consolidate/Collocate Active and Reserve Personnel and recruiting centers for Air Force, Army and Navy. Realign Buckley Annex Air Reserve Personnel Center, Denver, Colo., by relocating the ARPC processing functions to Randolph Air Force Base, Texas, and consolidating them with the Air Force Personnel Center. Realign Robins Air Force Base, Ga., by relocating Air Force Reserve Recruiting Service to Randolph Air Force Base, Texas.

Incoming Activities:

-- Air Force Actions: NONE.

-- Joint Actions:

What: Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training move from Moody AFB to Columbus AFB, Miss.; Laughlin AFB, Texas; Vance AFB, Okla.; Randolph AFB, Texas; and Sheppard AFB, Texas.

Why: Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training will be realigned/moved from Moody AFB, Ga., and absorbed into the remaining Air Force

flying training bases as part of an effort to transform pilot training.

**What:** Consolidates CPOs and creates a central CPO at Randolph AFB, Texas.

**Why:** Reduces excess capacity, reduces the use of leased facilities, and achieves manpower savings through consolidation and elimination of duplicate functions. This recommendation supports the Administration's urging of federal agencies to consolidate personnel services.

**What:** Consolidate/Collocate Active and Reserve Personnel and recruiting centers for Air Force, Army and Navy.

**Why:** The co-location of military personnel and recruiting functions for Army and Air Force creates Service Human Resources Centers for Excellence and improves personnel life-cycle management. This recommendation enables Business Process Reengineering transformation to support several significant Department of Defense initiatives such as increasing Active and Reserve Component Total Force integration and effectiveness and supporting the Department's goals for the Continuum of Service concept which permits a range of participation to assist in force management and relieve stress on military skills that have been in high demand during recent operations and also supporting the ongoing development and implementation of the Defense Integrated Military Human Resource System.

**Departing Activities:**

-- Air Force Actions: NONE.

-- Joint Actions:

**What:** Move the Air Force Audit Agency and 341 Recruiting Squadron to Randolph AFB, Texas.

**Why:** Moves these functions to available space on an Air Force installation from leased space at Brooks City-Base, Texas.

**What:** Realign Ft. Sam Houston, Texas, and Randolph AFB, Texas, by relocating the installation management functions to Lackland AFB, Texas.

**Why:** These installations share a common boundary with minimal distance between the major facilities or are in near proximity. This action reduces duplication of effort, reduces manpower and facilities requirements and achieves efficiencies through economies of scale.

**Back to Listings**

**Ellington Field Air Guard Station -- Realign**

**Manpower:** The installation will lose no military and 3 civilians and gain no military and no civilians for a net total loss of no military and 3 civilians.

-- Air Force Recommendations:

Realign Ellington Field AGS, Texas. Retire assigned F-16s. ECS elements remain in place. Ellington remains an ASA site using aircraft assigned elsewhere and operating from Ellington on rotational basis as tasked by US Northern Command. The 272d Engineering Installation Squadron, an ANG geographically separated unit moves into available space on Ellington.

-- Joint Recommendations: NONE.

Incoming Activities:

-- Air Force Actions:

What: The 272d Engineering Installation Squadron, an ANG geographically separated unit moves into available space on Ellington.

Why: By relocating a geographically separated unit onto Ellington, the Air Force best uses its available resources while reducing leased facility cost to the government.

-- Joint Actions: NONE.

Departing Activities:

-- Air Force Actions:

What: Ellington Field retires assigned F-16s.

Why: This action is part of a larger effort to consolidate the F-16 fleet. Ellington Field remains an ASA site using aircraft assigned elsewhere and operating from Ellington on rotational basis as tasked by US Northern Command.

-- Joint Actions: NONE.

**Back to Listings**

**Lackland Air Force Base - Realign**

Manpower: The installation will lose 2,489 military and 1,223 civilians and gain 235 military and 453 civilians for a total loss of 2,254 military and 770 civilians.

-- Air Force Recommendations:

Move the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages function from Lackland AFB, Medina Annex to McConnell AFB, Kan., and transfer the mission to the Air National Guard. Receive six F-16 aircraft from Springfield Beckley AGS, Ohio, and a Reserve Civil Engineer Squadron from Niagara Falls ARS, N.Y.

*Air Force  
Team*

-- Joint Recommendations:

Establish San Antonio Regional Medical Center. Move Wilford Hall Medical Center inpatient function to Brooke Army Medical Center, Fort Sam Houston, establishing it as a Regional Military Medical Center. Convert Wilford Hall Medical Center into an ambulatory care center.

Close Brooks City-Base. Move selected functions from leased space at Brooks City-Base to Randolph AFB, Texas, (Air Force Audit Agency, Recruiting); Wright-Patterson AFB, Ohio, (USAF School of Medicine, Air Force Institute of Operational Health, Headquarters 311th Human Systems Wing (HSW), 311th HSW System Program Office, Air Force Research Laboratory/ Human Effectiveness, Naval Health Research Center Electro-Magnetic Energy Detachment, Holloman Physiological Training Unit); Lackland AFB, Texas, (Air Force Medical Support Agency, Air Force Medical Operations Agency, Air Force Elements: Medical Defense Agency, Medical DOD Support, Air Force Wide Support, Air Force Center for Environmental Excellence); Fort Sam Houston, Texas, (Army Medical Research Detachment); Aberdeen Proving Grounds, Md., (311 HSW System Program Office - Chemical/Biological); and disestablish all other functions.

Relocate Transportation Management Training. Relocate Transportation Management training to Fort Lee, Va.

Establish Joint Center of Excellence for Culinary Training. Move culinary training instructors, students, and other personnel and equipment to Fort Lee, Va., to establish a Joint Center of Excellence for Culinary Training.

Establish DOD Joint Regional Correctional Facilities. Relocate correction functions from Lackland AFB, Texas, Fort Knox, Ky., and Fort Sill, Okla., to Fort Leavenworth, Kan., and consolidate it with the correctional function already at Fort Leavenworth, Kan., to form a single Level II Midwest Joint Regional Correctional Facility.

Establish Joint Bases. Relocate Fort Sam Houston and Randolph AFB, Texas, installation management functions to Lackland AFB.

Realign Lackland AFB. Move Air and Space Information Systems Research and Development and Acquisition to Hanscom Air Force Base, Mass.

Relocate the AF Real Property Agency. Move AF Real Property Agency from Rosslyn, Va., to Lackland AFB.

Relocate Depot Maintenance. Move depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, Pa.

Realign Lackland AFB. Relocate the Budget/Funding, Contracting, Cataloging, requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, OH, and reestablish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Repairables to Warner Robins Air Force Base, Ga., and designate them as Defense Supply Center Columbus, Ohio, Inventory Control Point functions; and relocate the remaining integrated materiel management, user, and related support functions to Warner Robins Air Force Base, Ga.

Incoming Activities:

-- Air Force Actions:

What: The 149th Fighter Wing receives six F-16 aircraft from Springfield Beckley AGS.

Why: Moves force structure from Springfield Beckley to a location of higher military value to optimize the squadron size at Lackland, the only remaining ANG F-16 Flying Training Unit.

What: Receives a Reserve Civil Engineering Squadron from Niagara Falls ARS.

Why: Closure of Niagara Falls ARS requires relocation of Expeditionary Combat Support manpower to other Reserve locations.

-- Joint Actions:

What: Moves Air Force Medical Support Agency, Air Force Medical Operations Agency, Air Force and DOD Support elements, 68th Information Operations Squadron, 710th Intelligence Squadron, and Air Force Center for Environmental Excellence from Brooks City-Base to Lackland AFB.

Why: Moves these functions from a leased location to an Air Force base with a high military value.

*Lackland  
ANG Flying Unit*

What: Moves installation management functions from Fort Sam Houston and Randolph AFB to Lackland AFB.

Why: These installations share a common boundary with minimal distance between the major facilities or are in near proximity. This action reduces duplication of effort, reduces manpower and facilities requirements.

What: Relocates AF Real Property Agency from leased facilities in Arlington, Va., to Lackland, San Antonio, Texas.

Why: This recommendation co-locates the Air Force Real Property Agency with the Air Force Center for Environmental Excellence. This recommendation meets two important Department of Defense objectives with regard to rationalization of the Department's presence within 100 miles of the Pentagon and enhanced security for DOD Activities.

Departing Activities:

-- Air Force Actions:

What: Move the STAMP/STRAPP function from Lackland AFB, Medina Annex to McConnell AFB, Kan., and transfer the mission to the ANG.

Why: Places the STAMP mission at a location where munitions outload operations can be conducted contiguous with the airhead. Enables Air Force Total Force participation by converting one of two Air Force STAMP missions to the ANG.

-- Joint Actions:

What: Inpatient medical function moves from Wilford Hall Medical Center to Fort Sam Houston. Wilford Hall Medical Center will convert to an ambulatory care center.

Why: Reduces excess capacity, redistributes military providers to areas with more eligible population.

What: Relocate instructors, students and other associated personnel and equipment associated with Transportation Management training from Lackland AFB to Fort Lee.

Why: Eliminates redundancy and allows the services to train as we fight; "jointly." This action consolidates like schools while preserving service unique culture.

What: Relocate instructors, students and other associated personnel and equipment associated with Culinary Training from Lackland AFB to Fort Lee.

Why: Consolidates Culinary Training at the installation with the largest Service requirement. Eliminates redundancy and costs. Consolidates all service culinary training under Inter-service Training Review Organization. Consolidation at the location with the largest amount of culinary training produces the greatest overall Military Value to the Department through increased training efficiency at a lower cost.

What: Realign Lackland AFB by relocating the correctional function to Fort Leavenworth, Kan.

Why: This recommendation creates five geographical, Level II Joint Regional Correctional Facilities. The Southwest Joint Regional Correctional Facility consolidates the Naval Consolidated Brig Miramar, Marine Corps Air Station Miramar, the Edwards Confinement Facility, Edwards Air Force Base, Calif., the Kirtland Confinement Facility, Kirtland Air Force Base, N.M., and the Marine Corps Base Brig, Camp Pendleton Camp

Pendleton to a single Level II Joint Regional Correctional Facility. The Midwestern Joint Regional Correctional Facility consolidates the Lackland Confinement Facility, Lackland Air Force Base, Texas, the Army Regional Correctional Facility, Fort Knox, Ky., and the Army Regional Correctional Facility, Fort Sill, Okla., at Fort Leavenworth, Kan., into a single Level II Joint Regional Correctional Facility.

What: Lackland Air Force Base, Texas, moves Air and Space Information Systems Research and Development & Acquisition to Hanscom Air Force Base, Mass.

Why: This recommendation will reduce the number of technical facilities engaged in Air and Space Sensors, Electronic Warfare, and Electronics and Information Systems RDAT&E. This, in turn, will increase the likelihood of fielding interoperable systems, reduce overlapping infrastructure, and increase the efficiency of operations.

What: Lackland Air Force Base, Texas, moves the depot maintenance of Computers, Crypto, Electronic Components (Non-Airborne), and Radio to Tobyhanna Army Depot, Pa.

Why: This recommendation supports depot maintenance function elimination at Lackland Air Force Base, Texas, and follows the strategy of minimizing sites using maximum capacity at 1.5 shifts.

What: Relocate the Budget/Funding, Contracting, Cataloging, requisition Processing, Customer Services, Item Management, Stock Control, Weapon System Secondary Item Support, Requirements Determination, Integrated Materiel Management Technical Support Inventory Control Point functions for Consumable Items to Defense Supply Center Columbus, Ohio, and re-establish them as Defense Logistics Agency Inventory Control Point functions; relocate the procurement management and related support functions for Depot Level Repairables to Warner Robins Air Force Base, Ga., and designate them as Defense Supply Center Columbus, Ohio, Inventory Control Point functions; and relocate the remaining integrated materiel management, user, and related support functions to Warner Robins Air Force Base, Ga.

Why: This recommendation supports NICP function elimination at Lackland Air Force Base, Texas.

#### **Back to Listings**

#### **Sheppard Air Force Base - Realign**

Manpower: The installation will lose 2,519 military and 158 civilians and gain 51 military and 2 civilians for a total loss of 2,468 military and 156 civilians.

-- Air Force Recommendations: NONE.

-- Joint Recommendations:

Establish San Antonio Regional Medical Center: Medical enlisted basic training and specialty training moves to Ft Sam Houston from Naval Air Station Great Lakes, Ill.; Sheppard Air Force Base, Texas; Naval Medical Center Portsmouth, Va.; Naval Medical Center San Diego, Calif.

Realign/Consolidate DOD Undergraduate Pilot and Navigator Training. Sheppard AFB will gain 5 T-6 and 4 T-38C aircraft from Moody AFB. Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training move from Moody AFB to Columbus AFB, Miss.; Laughlin AFB, Texas; Vance AFB, Okla.; Randolph AFB, Texas; and Sheppard AFB, Texas.

JSF Initial Joint Training Site. Realign Luke AFB, Sheppard AFB, Miramar MCAS, NAS Oceana, and NAS Pensacola by relocating instructor pilots, operations support personnel, maintenance instructors, maintenance technicians, and other associated personnel and equipment to Eglin AFB, Fla.

Incoming Activities:

- Air Force Actions: NONE.
- Joint Actions:

What: Sheppard AFB receives 5 T-6 and 4 T-38 aircraft from Moody AFB, Ga. Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training move from Moody AFB to Columbus AFB, Miss.; Laughlin AFB, Texas; Vance AFB, Okla.; Randolph AFB, Texas; and Sheppard AFB, Texas.

Why: Specialized Undergraduate Pilot Training and Introduction to Fighter Fundamentals training will be realigned/moved from Moody AFB, GA and absorbed into the remaining Air Force flying training bases as part of an effort to transform pilot training.

Departing Activities:

- Air Force Actions: NONE.
- Joint Actions:

What: Medical enlisted basic training and specialty training moves to Fort Sam Houston from Naval Air Station Great Lakes, Ill.; Sheppard Air Force Base, Texas; Naval Medical Center Portsmouth, Va.; Naval Medical Center San Diego, Calif.

Why: Consolidates medical training at one site; co-locates medical training with robust medical center; Field Medical Training Site available at this location.

What: Relocate maintenance instructors, maintenance technicians, and other associated personnel and equipment from Luke AFB, Sheppard AFB, Miramar MCAS, NAS Oceana, and NAS Pensacola to Eglin AFB, Fla.

Why: To establish an Initial Joint Training Site for joint USAF, USN, and USMC Joint Strike Fighter training organizations to teach aviators and maintenance technicians how to properly operate and maintain this new weapon system.

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Security and F



# STAMP Installation Metric

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## **Criterion 1: Current and future mission capabilities**

- Current ARC presence/mission
- Current MAF mission, or MAF capable base
- Current ARC munitions mission/capability
- Impact of BRAC candidate recommendations on current installation laydown

## **Criterion 2: The availability and condition of land, facilities and airspace**

- AF-controlled runway, access from munitions storage to airhead
- Existing munitions storage capacity to meet mission requirements
- Buildable acres to meet mission requirements

## **Criterion 3: The ability to accommodate contingency, mobilization, surge, and future total force requirements**

- Additional munitions storage capacity for surge; capability to expand mission

## **Criterion 4: The cost of operations and manpower implications**

# STAMP Installation Metric

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## Key Areas for Location Determination

- Combined current storage/expansion capacity to meet 1.1M lbs class 1.1 NEW munitions (availability of land and facilities)
- AF installation runway which is C-17/C-5 capable (Current/future mission capability)
- ARC munitions maintenance organization (current/future mission capability)
- Mobility capability with non-interference with CAF mission (current/future mission capability)

# STAMP Installation Metric

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## Relocation Determination

- Select the installations that can store 1.1M Ibs NEW or greater of 1.1 munitions
- From the list above select only bases with runway capable for C-5/C-17 A/C
- From the list above, select CONUS installations (AF/ARC)
- From the list above, select bases with an ARC munitions organization
- From the above list, select installations without a CAF mission

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# STAMP Installation Matrix

## Determining 14 Bases of Interest

Consider all 154 Installations

Hill AFB disqualified – current STAMP location

Current capacity/expansion to 1.1M lbs NEW = 35 bases

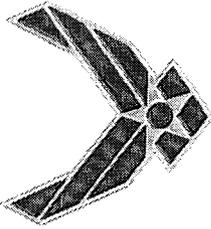
Runway C-5/C-17 capable = 35 bases

Bases w/ runway accessible inside boundary = 31 bases

Guard/Reserve mission on base = 14 bases

*Integrity - Service - Excellence*

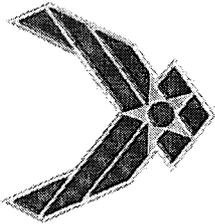
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# STAMP Installation Matrix

Base	C-5/C-17 capable runway	Storage/expansion to 1.1M lbs	ANG/AFR Munitions Org	CAF mission	Military Judgment Considerations/Factors
McConnell	Yes	Yes	Yes	No	No mission interruption
Homestead	Yes	Yes	Yes	Yes	Corrosive environment
Luke	Yes	Yes	No	No	Training activity/mission interruption
Seymour Johnson	Yes	Yes	No	No	Corrosive environment
Beale	Yes	Yes	No	No	Mission interruption
Little Rock	Yes	Yes	No	No	Mission interruption
McChord	Yes	Yes	No	No	Mission interruption

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# STAMP Installation Matrix

Base	C-5/C-17 capable runway	Storage/ expansion to 1.1M lbs	ANG/AFR Munitions Org	CAF mission	Military Judgment Considerations/ Factors
Fairchild	Yes	Yes	No	No	Mission interruption
Kirtland	Yes	Yes	No	No	Special weapons storage
Robins	Yes	Yes	No	No	Mission interruption
Wright Patterson	Yes	Yes	No	No	Contracted munitions
Eglin	Yes	Yes	No	No	Corrosive environment
Barksdale	Yes	Yes	No	No	Restrictive munitions workarea
Whiteman	Yes	Yes	No	No	Restrictive munitions workarea

## Beauchamp, Arthur, CIV, WSO-BRAC

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**From:** Golding Susan J Col 75 MXG/CC [Susan.Golding@HILL.af.mil]  
**Sent:** Thursday, July 28, 2005 6:35 PM  
**To:** 'Beauchamp, Arthur, CIV, WSO-BRAC'  
**Cc:** Bennett Earl R Jr Maj 651 MUNS/CC  
**Subject:** RE: OSD BRAC Clearinghouse Tasker C0579/FW: Official BRAC Commission Request:

Art - Want to respond to two areas:

In response to the answer to item 2.c.

Total available square footage does not tell the entire story when dealing with explosives. Factors such as net explosive weight and compatibility are significant factors when analyzing storage capabilities. An analysis of current and projected new munitions quantities anticipated for Hill AFB indicates that we have 26,429 SqFt of storage space available in STAMP specific structures to store compatibility groups; of this 8,320 SqFt are in brand new munitions storage modules with no current or projected munitions requirements. With that said, the assets that we are currently being told would move to Hill would only need slightly less than 2,000 SqFt of that space. If that changes significantly we would be requesting a 10,000 SqFt inert storage building to free up explosive storage space.

In response to the answer to item 4.a.

It is estimated that it would require 10,180 SqFt to "store" the STRAPP assets (minus the fuel tanks at Lackland). This would in fact line up with the 11K estimate for STORAGE only.

However, McConnell will also need a maintenance area to perform scheduled maintenance on the assets; Lackland has 2,000 SqFt with unique power requirements for the testers. They will also need some sort of admin space and, while not a firm requirement, somewhere to build STRAPP pallets out of the weather, Lackland's is 14K square feet (indoor space with the highline). We recommend at least a covered space to park rollerized 40 foot trailers to accommodate the T2 pallet builds during the winter months in Kansas. They may in fact have sufficient facilities outside of the munitions storage area but since we have not been able to conduct the site survey, we do not have this data.

*Col Susan J. Golding*  
75 MXG/CC  
Hill AFB, UT  
DSN 777-7504

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**From:** Beauchamp, Arthur, CIV, WSO-BRAC [mailto:Arthur.Beauchamp@wso.whs.mil]  
**Sent:** Tuesday, July 26, 2005 11:44 AM  
**To:** 'Susan.Golding@hill.af.mil'; 'Walter.Saeger@hill.af.mil'  
**Cc:** 'earl.bennett@lackland.af.mil'  
**Subject:** FW: OSD BRAC Clearinghouse Tasker C0579/FW: Official BRAC Commission Request:

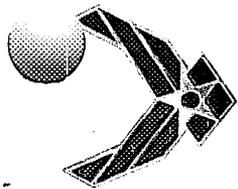
Ma'am, Sir

Attached you'll find response to a series of questions we asked OSD (i.e. Air Force) related to the movement of STAMP/STRAPP from Lackland to McConnell. Part of the response includes actions for Hill. I wanted to forward this to you for comments, if any.

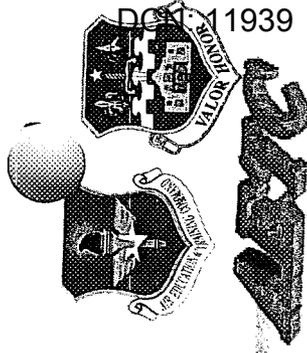
8/23/2005

My intent in providing this to you for review is to draw from your expertise to ensure that if this recommendation is approved that all the actions required are identified and being worked/planned.

r/Art Beauchamp  
BRAC Commission  
AF Team  
(703) 699-2934

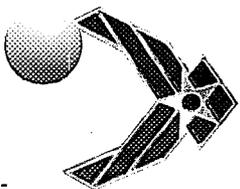


# 149 FW Flying Mission

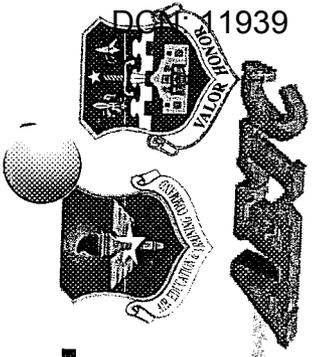


DO 11939

- F-16 Formal Training Unit (FTU)
- Train F-16 Pilots for the Active, Guard and Reserve forces
- B Course – New F-16 pilots straight from UPT
- TX-1, TX-2, TX-3 (transition pilots, from different airframes or from periods of non-rated assignments)
- ✓ SOC – Senior Officer Course
- IPUG – Instructor Pilot Upgrade



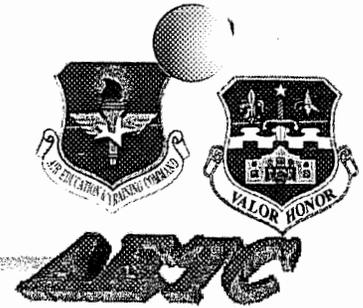
# BRAC Recommendations for 149 FW



- Add 6 Airplanes redistributed from the 178<sup>th</sup> FW, Springfield ANGB, OH
- Includes 78 Fulltime and 119 Military positions ( *W/pt days of AF 86* )
- Send 5 ea Propulsion Mechanics and a portion of the Jet Engine Intermediate Shop (JEIM) maintenance to the 183<sup>rd</sup> FW, Springfield ANGB, IL to establish a Centralized Intermediate Repair Facility (CIRF) for F110 engines. *Springfield*



# 149 FW COBRA LIMFACs



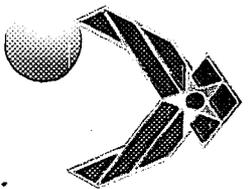
- The 78 personnel increase is not in line with other units affected by BRAC
  - Buckley ANGB received 53 personnel for a 3 jet increase
- Doesn't Specify how many C and D models
  - The D model is more manpower intensive
- Doesn't identify B Course Equivalents (BCE) which will drive the Operations tempo

*Inconsistent?  
BRAC Record?*

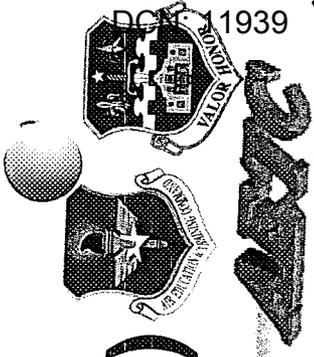
*- 2 seat model*

*What type  
of F-16  
Jobs?*

*D models require more manpower. - 2 seater - less capable  
Extra man w/ D model.*

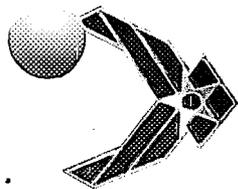


# 149 FW Cobra LIMFACs (cont)

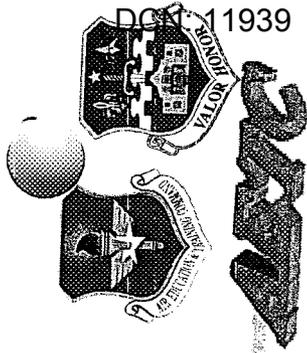


*58 people*  
*33k per yr*  
*66k per yr*

- \* Increase in Civilian and Enlisted pay data is less than needed (Listed under Springfield-Beckley AGS)
- MCI Scores appear to be incorrect for:
  - Sufficient Explosives-sited Parking (0.0 pt credit) *10 position / space ?*
  - Proximity to low level routes (2.73 pts of 7.25 pts) *space ?*
  - 149 FW has access to 14 Low Level Routes within 50 miles and owns and schedules 7 of them
- Proximity to Airspace supporting Mission (5.45 pts of 22.08 pts)
- Airspace is 40 and 60 miles away
- \* Times listed only included the times we use it, not all of the available times



# 149 FW FTU Peculiarities



- The FTU syllabus requires jets with zero discrepancies (More daily maintenance than General Purpose units)
- 149FW has 20 airplanes assigned, with 8 D models (2 seater) this means 28 cockpits
  - More cockpits mean more maintenance
  - 6 more jets could be 10 more cockpits
- Op's tempo of 3,200 + sorties, 4,400 flying hours and at least 80 sorties per week

\* Combat Model doesn't get training model

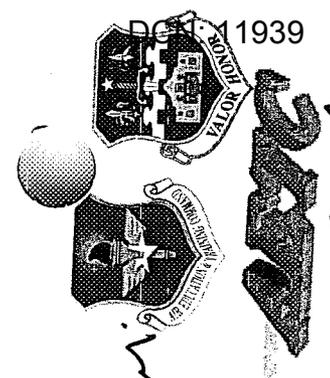
\* Doesn't exist for

we need

Spencer  
Kendall

# 149 FW Summary

Approved



~~\*~~ The increase in Formal Training Unit B Course Equivalent requirements must be directly tied to manpower increases

To standard  
Do I know  
how many  
students

149 FW needs an FTU fulltime manpower standard to meet the unique mission

Chamberlain  
Casper

Configuration of jets (number of C vs. D models) needs to be identified (Drives manpower needs)  
COBRA data for the increase in Civilian and Enlisted pay needs to be updated

MAGnum

Some MCI data appears to be in error (Airspace, low levels, explosive-sited parking)

Enlisted & pilots  
MCI } 70 Enlisted  
Air } Shortage  
Wings } 15%

\$0 needed / Cole 1 - Anderson

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**McConnell AFB, KS  
BRAC 2005 Recommendations**

**Air Force Recommendations**

**Realign McConnell AFB, KS.** Receive 8 KC-135R aircraft from Grand Forks, ND; 12 KC-135R aircraft from Robins AFB, GA; and 1 KC-135R aircraft from March ARB, CA. McConnell will, in turn, move 9 KC-135R ANG aircraft to Forbes Field AGS, KS. McConnell ANG wing 's expeditionary combat support (ECS) elements will remain in place. In addition, the McConnell Air National Guard receives the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages (STRAPP) function from Lackland Air Force Base, TX.

**Joint Recommendations**

NONE.

**Incoming Activities**

**Air Force Actions:**

**What:** Receive 8 KC-135R aircraft from Grand Forks AFB, ND; 12 KC-135R aircraft from Robins AFB, GA; and 1 KC-135R aircraft from March ARB, CA.

**Why:** McConnell AFB will robust unit size to increase unit capability and is consistent with Air Force plans to increase overall operational effectiveness across the KC-135 fleet.

**What:** The McConnell Air National Guard will receive the Standard Air Munitions Package (STAMP)/Standard Tank, Rack, Adaptor, and Pylon Packages (STRAPP) function from Lackland Air Force Base, TX.

**Why:** McConnell Air Force Base has co-located munitions storage and hot-cargo handling capability on the base, enhancing out-load effectiveness with little projected interference on existing missions. The base has sufficient explosive weight munitions storage capacity in existing structures that supported a former bomb wing mission, and ANG personnel at McConnell currently perform a function similar to the active duty STAMP mission. As such, this recommendation enables Air Force Total Force participation by converting one of two Air Force STAMP/STRAPP missions from active duty to the Air National Guard.

**Joint Actions: NONE.**

**Departing Activities**

**Air Force Actions:**

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**What:** McConnell moves 8 KC-135R ANG aircraft and associated manpower to the Forbes Field AGS, KS.

**Why:** This recommendation distributes KC-135R force structure to Forbes Field allowing the retirement of KC-135E model aircraft. In addition, it preserves ANG experience and recruiting potential within the region.

**Joint Actions:** NONE.

#### Quantitative Results

Manpower		
Installation	Full Time	Drill
Impact	+703	-448

Includes BRAC and Non-BRAC Programmatic Changes through FY2011.

#### Preliminary Manpower Move Year\*

KC-135 Movements	FY07-09
Receives STRAPP / STAMP	FY07

\* Actual time phasing of manpower moves may be altered during BRAC implementation. According to BRAC law, this (or these) action(s) must be initiated within two years and completed within six years from the date the President transmits the report to Congress.

#### **Internal Communications: (Base Workforce)**

- The purpose of the SECDEF's recommendations is to make the most efficient and effective use of all the Department's resources; to improve operational efficiency; to save taxpayer dollars; to advance transformation and enhance the combat effectiveness of our military force.
- The Secretary of Defense's BRAC recommendations demonstrate that McConnell, AFB remains a valuable installation to the Air Force and DoD.
- The Air Force recommendations were made carefully and impartially.
- The AF understands the impact BRAC can have on military members, retirees, employees and their families. Base commanders will make every effort to provide forums to share releasable BRAC information and answer questions.

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- Your Air Force must operate more efficiently to optimize the value of every taxpayer dollar in the defense of our nation. The defense budget will come under increasing pressure from projected increases in government non-discretionary spending.
- Closing and realigning certain bases helps the Air Force consolidate its aircraft and operations into larger squadrons to get the most out of our critical resources.
- Future Total Force (FTF) will assist the Air Force in implementing BRAC because it is a fundamental element of transformation. Comprised of two major components – a planned force structure through 2025 and new organizational constructs – FTF will create efficiencies, retain invaluable human capital, and above all, maximize the capabilities of all the Air Force components: Active Duty, Air National Guard and Air Force Reserve.

**External Communications: (Civilian Community)**

- The purpose of the SECDEF's recommendations is to make the most efficient and effective use of all the Department's resources; to improve operational efficiency; to save taxpayer dollars; to advance transformation and enhance the combat effectiveness of our military force.
- The Secretary of Defense's BRAC recommendations are not final. The President's BRAC Commission will review the list for conformity with OSD's force structure plan and published selection criteria and report its findings and conclusions to the President by September 2005.
- The Secretary of Defense's BRAC recommendations demonstrate that McConnell, AFB remains a valuable installation to the Air Force and DoD.
- The Air Force recommendations were made carefully and impartially.
- Your Air Force must operate more efficiently to optimize the value of every taxpayer dollar in the defense of our nation. The defense budget will come under increasing pressure from projected increases in government non-discretionary spending.
- Closing and realigning certain bases helps the Air Force consolidate its aircraft and operations into larger squadrons to get the most out of our critical resources.
- Future Total Force (FTF) will assist the Air Force in implementing BRAC because it is a fundamental element of transformation. Comprised of two major components – a planned force structure through 2025 and new organizational constructs – FTF will create efficiencies, retain invaluable human capital, and above all, maximize the capabilities of all the Air Force components: Active Duty, Air National Guard and Air Force Reserve.
- These actions transform the Air Force to better meet future threats. Your Air Force continues to adapt to changes in the world's threat environment. To become more

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effective in the war on terrorism requires this adjustment to a "Cold War" basing infrastructure.

**Approving BRAC Recommendations - Statutory Steps**

- 16 May 05 SECDEF forwards Recommendations to BRAC Commission
- 08 Sept 05 BRAC Commission recommendations due to President
- 23 Sept 05 President approves/disapproves Commission recommendations
- 20 Oct 05 Commission resubmits recommendations (if initially rejected by President)
- 07 Nov 05 President submits final recommendations to Congress. Once submitted, the plan becomes final within 45 legislative days, unless Congress passes a joint resolution to block the entire package.