

Commissioner's Base Visit Book



Naval Air Station Joint Reserve Base Willow Grove, PA. Closure and Realignment Recommendations

Anthony J. Principi (Chairman)

05 July 2005

**NAVAL AIR STATION WILLOW GROVE, PA
COMMISSION BASE VISIT
05 JULY 2005**

TABLE OF CONTENTS

TAB

- 1 ITINERARY
- 2 BASE SUMMARY SHEET
- 3 SECRETARY OF DEFENSE RECOMMENDATION & JUSTIFICTION
- 4 NAS JRB WILLOW GROVE ISSUES
- 5 INSTALLATION REVIEW
- 6 STATE MAP AND BASE MAP
- 7 STATE CLOSURE HISTORY LIST
- 8 CONGRESSIONAL OFFICIALS
9. DEMOGRAPHICS OF NAS JRB WILLOW GROVE
10. MILITARY VALUE LISTINGS
11. CORRESPONDENCE
12. PRESS REPORTS
13. LIST OF ATTENDEES

ITINERARY

| TIME | EVENT | LOCATION | POC | ACTION |
|--------------|---|-------------------------|-------------------------------------|--------------------|
| 05-July 0830 | Chairman arrives | NAS JRB Willow Grove | Michael Delaney 703- 403-3622 | Meet |
| 0830-0900 | Windshield Tour | NAS JRB Willow Grove | Michael Delaney | Brief Tour of Base |
| 0900-1000 | Base C.O. & Tenent C.O.'s briefings | NAS JRB Willow Grove | LCDR Schy 267-738-2208 | Brief Chairman |
| 1000-1100 | Congressional Q&A | NAS JRB Willow Grove | LCDR Schy 267-738-2208 | |
| 1100-1115 | Press Avaiability | TBD | LCDR Schy 267-738-2208 | |
| 1130 | Flight to Boston via Milair | NAS JRB Willow Grove | Michael Delaney 703- 403-3622 | |

**Recommendation for Closure and Realignment
Naval Air Station Joint Reserve Base Willow Grove, PA, and
Cambria Regional Airport, Johnstown, PA**

- Recommendation:** Close Naval Air Station Joint Reserve Base Willow Grove, PA.
- 2 Relocate all Navy and Marine Corps squadrons, their aircraft and necessary personnel, equipment and support to McGuire Air Force Base, Cookstown, NJ.
 - 3 Relocate the minimum amount of manpower and equipment to support intermediate maintenance workload and capacity for Tire and Wheel, non-destruction inspections, and Aviation Life Support System equipment to McGuire Air Force Base.
 - 4 Relocate intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing, and Support Equipment to Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC.
 - 5 Deactivate the 111th Fighter Wing (Air National Guard) and relocate assigned A-10 aircraft to the 124th Wing (Air National Guard), Boise Air Terminal Air Guard Station, Boise, ID (three primary aircraft authorized); 175th Wing (Air National Guard), Martin State Airport Air Guard Station, Baltimore, MD, (three primary aircraft authorized); 127th Wing (Air National Guard), Selfridge Air National Guard Base, Mount Clemens, MI (three primary aircraft authorized) and retired (six primary aircraft authorized).
 - 6 Relocate Armed Forces Reserve Center Expeditionary Combat Support manpower to Eglin Air Force Base, FL.
 - 7 Relocate Co A/228th Aviation to Fort Dix, Trenton, NJ.
 - 8 Relocate Reserve Intelligence Area 16 to Fort Dix.
 - 8 Establish an enclave for the Army Reserve units remaining on or relocating to Willow Grove and the Air National Guard 270th Engineering Installation Squadron.
 - 9 Realign Cambria Regional Airport, Johnstown, PA, by relocating Marine Light Attack Helicopter Squadron 775 Detachment A, to include all required personnel, equipment, and support, to McGuire Air Force Base.

Justification: This recommendation will reduce excess capacity while creating new joint opportunities in the McGuire Air Force Base/Fort Dix/Naval Aviation Engineering Station Lakehurst military concentration area. This recommendation leverages maintenance and operational efficiencies within Marine Corps Reserve Aviation and maintains reserve forces in areas with favorable demographics. Inclusion of the realignment of Cambria Regional Airport in this recommendation allows the assets currently housed there to be collocated with their headquarters at McGuire Air Force Base. The major intermediate maintenance functions are consolidated into a Fleet Readiness Center, which reduces the number of maintenance levels and streamlines the way maintenance is accomplished with associated significant cost reductions. This recommendation enables Air Force Future Total Force transformation by consolidating the A-10 fleet at installations of higher military value, and contributes to Army's establishment of the Northeast Army Reserve Regional Readiness Command. The USAF KC-135E model aircraft (16 primary aircraft authorized) at McGuire Air Force Base, NJ, retire. The capacity created by the Air Force force structure retirement of KC-135Es (16 primary aircraft authorized) from McGuire Air Force Base enables the execution of this recommendation.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$126.3M. The net of all costs and savings to the Department during the

implementation period is a savings of \$134.7M. Annual recurring savings to the Department after implementation are \$60.6M with a payback expected in two years. The net present value of the costs and savings to the Department over 20 years is a savings of \$710.5M.

COST CONSIDERATIONS DEVELOPED BY DOD

MANPOWER IMPLICATIONS OF THIS RECOMMENDATION (EXCLUDES CONTRACTORS)

| | <u>Military</u> | <u>Civilian</u> | <u>Students</u> |
|-----------------|-----------------|-----------------|-----------------|
| Baseline | 22,912 | 11,999 | 601 |
| Reductions | 227 | 311 | N/A |
| Realignments | 598 | 65 | 20 |
| Total | 825 | 376 | 20 |

MANPOWER IMPLICATIONS OF ALL RECOMMENDATIONS AFFECTING THIS INSTALLATION (INCLUDES ON-BASE CONTRACTORS AND STUDENTS)

| | Out | | In | | Net Gain (Loss) | |
|-------------------------|-----------------|-----------------|-----------------|-----------------|------------------------|-----------------|
| | <u>Military</u> | <u>Civilian</u> | <u>Military</u> | <u>Civilian</u> | <u>Military</u> | <u>Civilian</u> |
| This Recommendation | 227 | 311 | 0 | 0 | (227) | (311) |
| Other Recommendation(s) | | | | | | |
| Total | 227 | 311 | 0 | 0 | (227) | (311) |

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: McGuire Air Force Base, NJ, is in Severe Non-attainment for Ozone (1-Hour). The Air Force indicates that no Air Conformity Determination is required, but an air permit revision may be required. There are potential impacts for cultural, archeological, tribal resources; noise; waste management; water resources; and wetlands. Fort Dix, NJ, is in Severe Non-attainment for Ozone (1-Hour and 8-Hour) and Air Conformity analysis will be required. There are potential impacts to cultural, archeological, tribal resources. Boise Air Terminal Air Guard Station, ID, is in Attainment. There are potential impacts to cultural, archeological, tribal resources; and land use constraints or sensitive resource areas. Martin Airport Air Guard Station, MD, is in Moderate Non-attainment for Ozone (8-Hour) and an Air Conformity Determination may be required. There are potential impacts to wetlands. For Eglin Air Force Base, FL, the Air Force indicates a significant air permit revision may be required. There are potential impacts for cultural, archeological, tribal resources; land use constraints or

sensitive resource areas; noise; threatened and endangered species or critical habitat; waste management; water resources; and wetlands. No impacts are anticipated for the resource areas of dredging; marine mammals, resources or sanctuaries. Selfridge Army National Guard Base, MI, is in Marginal Non-attainment for Ozone and an Air Conformity Determination will be required as well as permit revisions. There are potential impacts to cultural, archeological, tribal resources; land use constraints or sensitive resource areas; noise; waste management; and wetlands. No impacts are anticipated for the resource areas of marine mammals, resources, or sanctuaries; and dredging. Marine Corps Air Station Cherry Point, NC, is in Attainment. There are no anticipated impacts for the resource areas of air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation indicates impacts of costs at the installations involved, which reported \$2.5M in costs for waste management and environmental compliance. These costs were included in the payback calculation. Willow Grove, the closing installation, reports \$10.3M in environmental restoration costs. Because the Department has a legal obligation to perform environmental restoration regardless of whether an installation is closed, realigned, or remains open, this cost is not included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

REPRESENTATION:

PENNSYLVANIA

Governor: Ed Rendell (D)

Senators: Arlen Specter (R)
Rick Santorum (R)

Representative: Allyson Schwartz (D-13th)

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,805 jobs (1,142 direct, 663 indirect) over the 2006-2011 period in the Philadelphia, PA Metropolitan Division, which is 0.08 percent of economic area employment. Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 138 jobs (86 direct jobs and 52 indirect jobs) over the 2006-2011 period in the Johnstown, PA Metropolitan Statistical Area, which is 0.2 percent of economic area employment. The aggregate economic impact of all recommended actions

on these economic regions of influence was considered and is at Appendix B of Volume I.

Michael Delaney, Joint Issues Team/31 May 2005

**Recommendation for Closure and Realignment
Naval Air Station Joint Reserve Base Willow Grove, PA, and
Cambria Regional Airport, Johnstown, PA**

Recommendation: Close Naval Air Station Joint Reserve Base Willow Grove, PA. Relocate all Navy and Marine Corps squadrons, their aircraft and necessary personnel, equipment and support to McGuire Air Force Base, Cookstown, NJ. Relocate the minimum amount of manpower and equipment to support intermediate maintenance workload and capacity for Tire and Wheel, non-destruction inspections, and Aviation Life Support System equipment to McGuire Air Force Base. Relocate intermediate maintenance workload and capacity for Aircraft Components, Aircraft Engines, Fabrication & Manufacturing, and Support Equipment to Fleet Readiness Center East, Marine Corps Air Station Cherry Point, NC. Deactivate the 111th Fighter Wing (Air National Guard) and relocate assigned A-10 aircraft to the 124th Wing (Air National Guard), Boise Air Terminal Air Guard Station, Boise, ID (three primary aircraft authorized); 175th Wing (Air National Guard), Martin State Airport Air Guard Station, Baltimore, MD, (three primary aircraft authorized); 127th Wing (Air National Guard), Selfridge Air National Guard Base, Mount Clemens, MI (three primary aircraft authorized) and retired (six primary aircraft authorized). Relocate Armed Forces Reserve Center Expeditionary Combat Support manpower to Eglin Air Force Base, FL. Relocate Co A/228th Aviation to Fort Dix, Trenton, NJ. Relocate Reserve Intelligence Area 16 to Fort Dix. Establish an enclave for the Army Reserve units remaining on or relocating to Willow Grove and the Air National Guard 270th Engineering Installation Squadron. Realign Cambria Regional Airport, Johnstown, PA, by relocating Marine Light Attack Helicopter Squadron 775 Detachment A, to include all required personnel, equipment, and support, to McGuire Air Force Base.

Justification: This recommendation will reduce excess capacity while creating new joint opportunities in the McGuire Air Force Base/Fort Dix/Naval Aviation Engineering Station Lakehurst military concentration area. This recommendation leverages maintenance and operational efficiencies within Marine Corps Reserve Aviation and maintains reserve forces in areas with favorable demographics. Inclusion of the realignment of Cambria Regional Airport in this recommendation allows the assets currently housed there to be collocated with their headquarters at McGuire Air Force Base. The major intermediate maintenance functions are consolidated into a Fleet Readiness Center, which reduces the number of maintenance levels and streamlines the way maintenance is accomplished with associated significant cost reductions. This recommendation enables Air Force Future Total Force transformation by consolidating the A-10 fleet at installations of higher military value, and contributes to Army's establishment of the Northeast Army Reserve Regional Readiness Command. The USAF KC-135E model aircraft (16 primary aircraft authorized) at McGuire Air Force Base, NJ, retire. The capacity created by the Air Force force structure retirement of KC-135Es (16 primary aircraft authorized) from McGuire Air Force Base enables the execution of this recommendation.

NAS JRB WILLOW GROVE ISSUES:

Since the release of the 2005 BRAC Report, has there been any new information regarding the Reserve Components that would negatively impact the overall DoD mission?

Some smaller units were not specifically identified in the DoD closure recommendation. How will you address these units?

Since the release of the 2005 BRAC Report, have you identified any significant discrepancies in the COBRA data that would modify the DoD recommendations?

How does closing a fully functioning Joint base support the DoD objective of increasing Joint operability?

The DoD recommendation states that all Navy and Marine Corps squadrons, aircraft and necessary personnel will relocate to McGuire AFB and the retirement of 16 KC-135Es located at McGuire enables execution of this move. However, there is a COBRA line item identified as MilCon for McGuire AFB of \$65,757,172. Elsewhere in the COBRA data, it states that there is space for the Navy to move to McGuire. Is the MilCon for the transfer of the Navy units to McGuire?

If the Air National Guard portion is reversed, what will be the impact to Willow Grove Air Base?

**Recommendation for Closure
NAS Willow Grove, PA**

**Related Issues: Realign
Cambria Regional Airport, Johnstown, PA**

Payback – 2 yrs
Cost = \$126M
NPV = \$711M

**Close
NAS Willow Grove, PA
(1805)
(1142-D/663-ID)
Deactivate 111th FW, ANG (15 A-10s)
Establish Enclave for Army Reserve
& ANG 270th Engr Instal Sqdrn**

(86)

**Relocate
HMLA 775 Det A
To McGuire AFB**

**Relocate
All Navy & USMC Sqdrns
(A/C, pers, equip & supt)
to
McGuire AFB
Cookstown, NJ**

**Relocate
A-10s (3 each)
to
124th Wing-Boise, ID
175th Wing-Baltimore, MD
127th Wing-Selfridge, MI
Retire 6 A/C**

**Relocate
Armed Forces Reserve Ctr
Expeditionary Combat Supt
Manpower
to
Eglin AFB**

**Relocate
AIMD
to FRC
MCAS Cherry Point**

**Relocate
Co A/288th Aviation
&
RES Intel Area 16
To
Ft Dix**

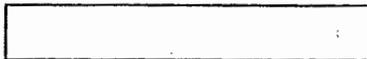
99

99

99

99

99

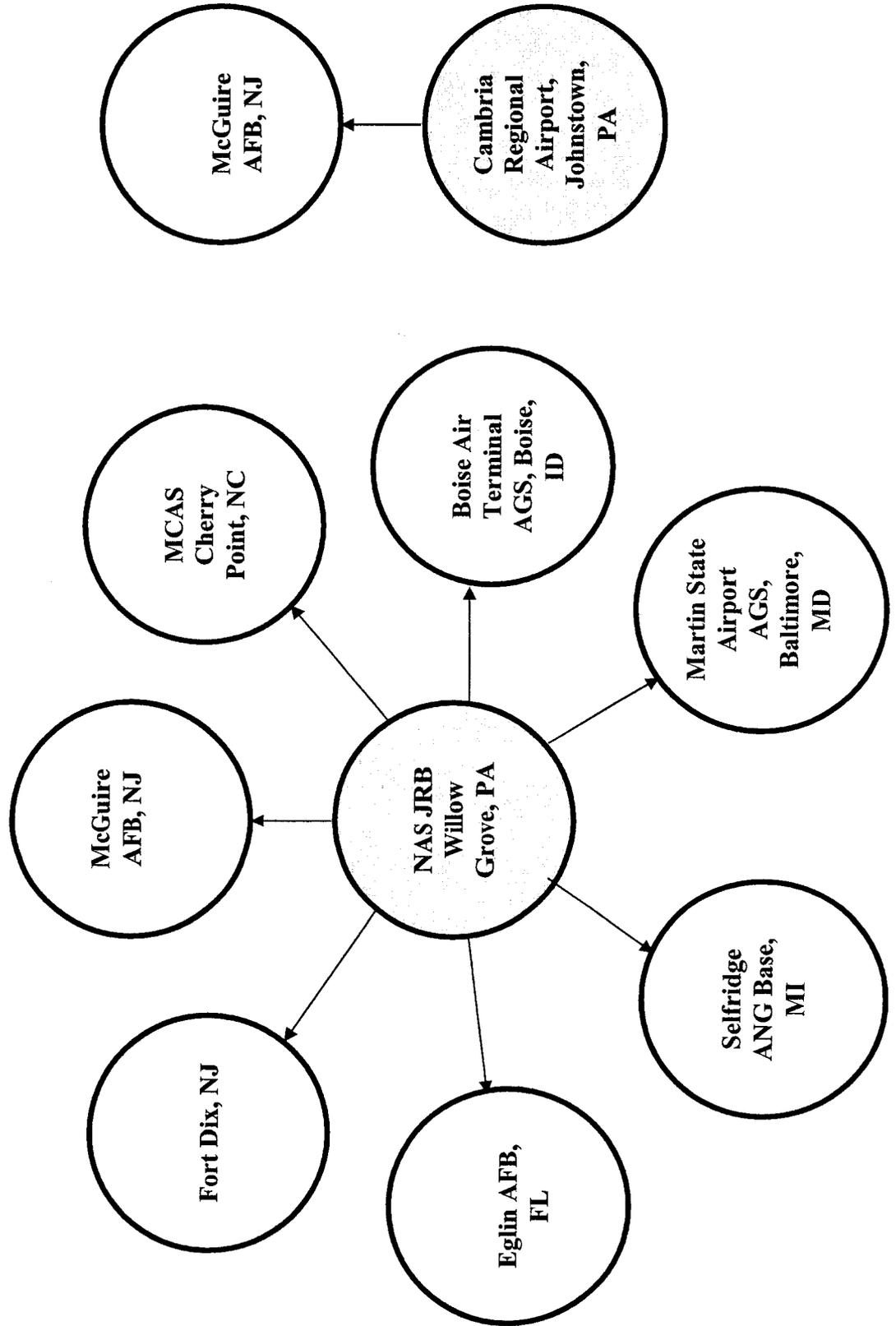


NAVAL AIR STATION JOINT RESERVE BASE WILLOW GROVE, PA

CLOSE

CAMBRIA REGIONAL AIRPORT, JOHNSTOWN, PA

REALIGN



PENNSYLVANIA

| | | |
|------|--|----------|
| 1988 | Coraopolis Family Housing Site 71 | CLOSE |
| 1988 | Coraopolis Family Housing Site 72 | CLOSE |
| 1988 | Irwin Support Detachment Annex | CLOSE |
| 1988 | Naval Hospital Philadelphia | CLOSE |
| 1988 | Pitt 02 Family Housing | CLOSE |
| 1988 | Pitt 03 Family Housing | CLOSE |
| 1988 | Pitt 25 Family Housing | CLOSE |
| 1988 | Pitt 37 Family Housing | CLOSE |
| 1988 | Pitt 42 Family Housing | CLOSE |
| 1988 | Pitt 43 Family Housing | CLOSE |
| 1988 | Pitt 52 Family Housing | CLOSE |
| 1988 | Tacony Warehouse | CLOSE |
| 1991 | Letterkenny Army Depot | REALIGN |
| 1991 | Naval Air Development Center Warminster | REALIGN |
| 1991 | Naval Station Philadelphia | CLOSE |
| 1991 | Philadelphia Naval Shipyard | CLOSE |
| 1993 | Defense Personnel Support Center, Philadelphia | RELOCATE |
| 1993 | Defense Contract Management District Midatlantic, Philadelphia | DISESTAB |
| 1993 | Defense Logistics Agency Clothing Factory, Philadelphia | CLOSE |
| 1993 | Defense Logistics Agency Information Processing Center, Philadelphia | CLOSE |
| 1993 | Naval/Marine Corps Air Facility (Joint Aviation Facility) Johnstown | CLOSE |
| 1993 | Letterkenny Army Depot (Systems Integration Management Activity-East remains at Letterkenny Army Depot vice Rock Island, IL) | REDIRECT |
| 1993 | Naval Reserve Center Altoona | CLOSE |
| 1993 | Navy Data Processing Center Aviation Supply Office, Philadelphia | CLOSE |
| 1993 | Planning, Estimating, Repair, and Alterations Center (Surface) Atlantic (HQ), Philadelphia | CLOSE |
| 1995 | Fort Indiantown Gap | CLOSE |
| 1995 | Charles E. Kelly Support Center | REALIGN |
| 1995 | Letterkenny Army Depot | CLOSE |
| 1995 | Defense Distribution Depot Letterkenny | DISESTAB |
| 1995 | Defense Industrial Supply Center Philadelphia | DISESTAB |
| 1995 | Naval Shipyard, Norfolk Detachment, Philadelphia | REDIRECT |
| 1995 | Naval Aviation Engineering Support Unit Philadelphia | CLOSE |
| 1995 | Naval Air Technical Services Facility Philadelphia | CLOSE |
| 1995 | Naval Air Warfare Center, Aircraft Division, Open Water Test Facility, Oreland | CLOSE |
| 1995 | Naval Command, Control, and Ocean Surveillance RDT&E Division Detachment, Warminster | CLOSE |
| 1995 | Naval Air Warfare Center, Aircraft Division, Warminster | CLOSE |

DCN:11972



MegaVote: Wee congressional v Congress.org F

OFFICIALS GUIDE

Home > Officials Guide

President & V.P.

Congressional Directory • President • Agencies • Supreme Court

U.S. Congress

Elected Officials-Pennsylvania (19090-5354)

State Officials

Write Your Elected Officials

Local Officials

Select a message to send to your elected officials.

ISSUES & ACTION

Congress:



Send Extra Impact hand-delivered messages to your Members of Congress

Or Compose Your Own Message

Bills in Congress

Votes in Congress

Action Alerts

Soapbox Alerts

Letters to Leaders

Capitol Hill Basics

ELECTION 2005

Register to Vote

AGENCIES

SUPREME COURT

MEDIA GUIDE

BOOKS New!

MEGAVOTE

WEB STICKER

TELL A FRIEND

About Congress.org
Congress.org FAQ's

President & Congress

» Federal « | State | Local



President Bush
• e-mail
• info



Sen. Specter
no e-mail
• info



Sen. Santorum
• e-mail
• info



Rep. Schwartz
• e-mail
• info

ZIP search error? Wrong district? [Click here](#)

Key Votes Spotlight

MegaVote

| | Senate Votes | Santorum (R) | Specter (R) |
|-----------|--|--------------|-------------|
| Rejected | Cloture Vote, John Bolton Nomination 06/20/2005 | voted Y | voted Y |
| Confirmed | Confirmation of William H. Pryor to be U.S. Circuit Judge 06/09/2005 | Y | Y |
| Confirmed | Confirmation of Janice R. Brown to be U.S. Circuit Judge 06/08/2005 | Y | Y |
| Confirmed | Confirmation Priscilla Richman Owen, to be U.S. Circuit Judge 05/25/2005 | Y | Y |
| Agreed To | Transportation Equity Act: A Legacy for Users 05/17/2005 | Y | Y |
| | House Votes | Schwartz (D) | |
| Passed | Labor, HHS, and Education Appropriations Act, FY2006 06/24/2005 | voted N | |
| Passed | Constitutional Amendment to Prohibit Flag Desecration 06/22/2005 | N | |
| Passed | Intelligence Authorization Act, FY2006 06/21/2005 | Y | |
| Passed | Defense Appropriations Act, FY2006 06/20/2005 | Y | |



Got an is want to noise ab here. de

Kids vision through the viewed 0 ti

CAFTA WI Immigrants Job AND Y MA viewed 45

VETERAN REGIONA MS viewed 59

Bush had : CHANCES terrorist Ze DIDN'T W/ UNDERCL WAR WITI CA viewed 11.

NESARA I Unthinkabl Perpetrate - VA viewed 13

America at VA viewed 10

Our Gover operates a entity, with powers, se self-sustai - SC viewed 12

REJECT F Media TA viewed 14

Break Up Ground - N viewed 98

"The Proje American ! the Troops Iraq!! - NV viewed 22

BUSH ANI BRAGG S TUESDAY viewed 29

THE PART FOR A BE REPUBLIC

NAS_JRB_WILLOW_GROVE_PA, PA

Demographics

The following tables provide a short description of the area near the installation/activity. NAS_JRB_WILLOW_GROVE_PA is 15 miles from Philadelphia, PA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA | Population |
|--------------------------|------------|
| Philadelphia, PA-NJ PMSA | 5,100,931 |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Bucks | 597635 |
| Chester | 433501 |
| Montgomery | 750097 |
| Total | 1,781,233 |

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 37

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

| | | | |
|--|----------------------|-----------|---------------|
| Median Household Income | (US Avg \$41,994) | \$47,536 | Basis: MSA |
| Median House Value | (US Avg \$119,600) | \$121,200 | |
| GS Locality Pay | ("Rest of US" 10.9%) | 15.3% | |
| O-3 with Dependents BAH Rate | | \$1,792 | |
| In-state Tuition for Family Member | | Yes | |
| In-state Tuition Continues if Member PCSs Out of State | | No | |

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT

I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

| | | Basis |
|--|---------|--------------------|
| School District(s) Capacity | 131,908 | 21 of 21 districts |
| Students Enrolled | 130,846 | 21 of 21 districts |
| Average Pupil/Teacher Ratio | 16.8:1 | 21 of 21 districts |
| High School Students Enrolled | 27,982 | 21 of 21 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 94.2% | 21 of 21 districts |
| Average Composite SAT I Score (US Avg 1026) | 1042 | 21 of 21 districts |
| Average ACT Score (US Avg 20.8) | 21 | 21 of 21 districts |
| Available Graduate/PhD Programs | 36 | |
| Available Colleges and/or Universities | 54 | |
| Available Vocational and/or Technical Schools | 37 | |

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 4.2% | 3.9% | 4.3% | 5.5% | 5.5% |
| National | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

The annual job growth rate for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 1.3% | -.4% | 1.3% | .6% | -.8% |

| | | | | | |
|----------|------|------|------|-------|------|
| National | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

| | | |
|----------------------------|---------|---------------|
| Total Vacant Housing Units | 133,597 | Basis: MSA |
| Vacant Sale Units | 23,424 | |
| Vacant Rental Units | 39,843 | |

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

| | | | | |
|-----------------------|--------------|---------|------------|---------------|
| | # Physicians | # Beds | Population | Basis: MSA |
| Local Community | 19,100 | 14,561 | 5,100,931 | |
| Ratio | 1:267 | 1:350 | | |
| National Ratio (2003) | 1:421.2 | 1:373.7 | | |

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

| | | |
|--------------|---------|------------|
| Local UCR | 3,389.7 | Basis: MSA |
| National UCR | 4,118.8 | |

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAS_JRB_WILLOW_GROVE_PA to nearest commercial airport: 39.0 miles

Is NAS_JRB_WILLOW_GROVE_PA served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Candidate Recommendation # DON-0084A(R) Supporting Information:

Arrayed Military Value Results for Aviation Operations

| Rank | DoN Installation | Mil Value |
|-------------|-----------------------------|------------------|
| 1 | NAS Jacksonville | 71.62 |
| 2 | NAS Pensacola | 69.49 |
| 3 | MCAS Cherry Point | 69.19 |
| 4 | NAS Whidbey Island | 67.13 |
| 5 | MCAS Miramar | 67.00 |
| 6 | NAS Oceana | 66.18 |
| 7 | NAS North Island | 65.23 |
| 8 | NAS Whiting Field | 64.00 |
| 9 | NAS Corpus Christi | 63.69 |
| 10 | MCAS Beaufort | 61.73 |
| 11 | NAS Meridian | 61.41 |
| 12 | NS Norfolk | 61.08 |
| 13 | NAS Patuxent River | 61.01 |
| 14 | NAS Lemoore | 60.56 |
| 15 | NAS Fallon | 60.34 |
| 16 | NAS Kingsville | 59.25 |
| 17 | NB Ventura Cty/Pt Mugu | 59.22 |
| 18 | MCAS New River | 58.89 |
| 19 | NAS Key West | 58.79 |
| 20 | NAWS China Lake | 57.31 |
| 21 | NS Mayport | 57.10 |
| 22 | MCAS Yuma | 56.36 |
| 23 | MCAS Camp Pendleton | 55.78 |
| 24 | NAS JRB New Orleans | 54.06 |
| 25 | NAF Washington | 53.62 |
| 26 | MCB Hawaii | 52.52 |
| 27 | NAF El Centro | 52.48 |
| 28 | NAS Brunswick | 50.85 |
| 29 | NAS JRB Ft Worth | 47.42 |
| 30 | NAS JRB Willow Grove | 45.12 |
| 31 | MCAS Quantico | 45.12 |
| 32 | NAES Lakehurst | 44.50 |
| 33 | NAS Atlanta | 43.25 |
| 34 | HMLA 775 DET A | 29.73 |
| 35 | MAG 49 DET B | 28.03 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Aviation Operations Function - Capacity Analysis Results

| DoN Installation | Capacity |
|-----------------------------|-----------------|
| <u>Operational</u> | |
| NS Norfolk | 15.0 |
| MCAS Cherry Point | 17.0 |
| NAS Jacksonville | 20.0 |
| NAS Whidbey Island | 24.0 |
| MCAS Miramar | 20.0 |
| NAS Oceana | 21.5 |
| NAS North Island | 22.0 |
| NAS Lemoore | 25.0 |
| MCAS Beaufort | 10.0 |
| NB Ventura Cty/Pt Mugu | 31.0 |
| MCAS New River | 15.0 |
| NS Mayport | 7.0 |
| MCAS Yuma | 7.0 |
| MCAS Camp Pendleton | 9.0 |
| NAS JRB New Orleans | 7.0 |
| MCB Hawaii | 13.0 |
| NAF Washington | 10.0 |
| NAS Brunswick | 20.0 |
| NAS JRB Willow Grove | 4.0 |
| NAS JRB Ft Worth | 13.0 |
| NAS Atlanta | 5.0 |
| HMLA 775 DET A | 0.5 |
| MAG 49 DET B | 1.0 |
| Sum of Operational Bases | 317.0 |
| <u>Other</u> | |
| NAS Pensacola | 3.0 |
| NAS Whiting Field | 24.0 |
| NAS Corpus Christi | 6.0 |
| NAS Meridian | 4.0 |
| NAS Patuxent River | 30.0 |
| NAS Fallon | 8.0 |
| NAS Key West | 12.0 |
| NAS Kingsville | 4.0 |
| NAWS China Lake | 8.0 |
| NAF El Centro | 8.0 |
| MCAS Quantico | 8.0 |
| NAES Lakehurst | 1.0 |
| Sum of Other Bases | 116.0 |
| Total DoN Capacity | 433.0 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Intermediate Maintenance Activities
Aircraft Components

| Source | OrgName | Score |
|------------|--|--------------|
| USN | COMSTRKFIGHTWINGLANT_OCEANA_VA | 0.469 |
| USN | COMSEACONWINGLANT JACKSONVILLE_FL | 0.452 |
| USN | COMAEWWINGLANT_NORFOLK_VA | 0.450 |
| USN | COMSEACONWINGPAC_SAN_DIEGO_CA | 0.400 |
| USAF | Robins AFB | 0.342 |
| USN | NAS_WHIDBEY_ISLAND_WA | 0.335 |
| USN | COMAEWWINGPAC_POINT_MUGU_CA | 0.335 |
| USN | COMHSLWINGLANT_MAYPORT_FL | 0.316 |
| USN | COMHELTACWINGLANT_NORFOLK_VA | 0.312 |
| USN | COMNAVAIRWARCENACDIV_PATUXENT_RIVER_MD | 0.297 |
| USN | NAS_PENSACOLA_FL | 0.287 |
| USN | COMPATRECONWING_FIVE_BRUNSWICK_ME | 0.285 |
| USN | MCAS_BEAUFORT_SC | 0.277 |
| USN | MCAS_YUMA_AZ | 0.276 |
| USN | NAVAIRES_WILLOW_GROVE_PA | 0.272 |
| USN | COMNAVAIRWARCENWPNDIV_CHINA_LAKE_CA | 0.268 |
| USN | NAS_KEY_WEST_FL | 0.268 |
| USAF | Vance AFB | 0.267 |
| USAF | Keesler AFB | 0.265 |
| USA | FORT DRUM | 0.265 |
| USAF | Eglin AFB | 0.264 |
| USAF | Dyess AFB | 0.262 |
| USN | NAS_FALLON_NV | 0.262 |
| USAF | Columbus AFB | 0.261 |
| USN | NAVAIRES_NEW_ORLEANS_LA | 0.257 |
| USAF | Sheppard AFB | 0.257 |
| USA | FORT BLISS | 0.253 |
| USAF | Altus AFB | 0.247 |
| USN | NAS_WHITING_FIELD_MILTON_FL | 0.246 |
| USAF | Randolph AFB | 0.245 |
| USAF | Hickam AFB | 0.245 |
| USAF | Laughlin AFB | 0.242 |
| USAF | Whiteman AFB | 0.241 |
| USN | COMSTRKFIGHTWINGPAC_LEMOORE_CA | 0.239 |
| USAF | Beale AFB | 0.238 |
| USAF | Offutt AFB | 0.238 |
| USAF | Stewart IAP AGS | 0.237 |
| USN | CG_MCB_HAWAII | 0.234 |
| USAF | Memphis IAP AGS | 0.233 |
| USAF | Wright-Patterson AFB | 0.226 |
| USAF | Moody AFB | 0.224 |
| USAF | Little Rock AFB | 0.223 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|-----------------------------|-------|
| USAF | Dobbins ARB | 0.222 |
| USAF | Barksdale AFB | 0.221 |
| USA | FORT BENNING | 0.221 |
| USAF | Edwards AFB | 0.220 |
| USAF | Klamath Falls IAP AGS | 0.218 |
| USAF | Seymour Johnson AFB | 0.217 |
| USA | FORT POLK | 0.216 |
| USAF | Tucson IAP AGS | 0.215 |
| USA | FORT RUCKER | 0.214 |
| USAF | Elmendorf AFB | 0.213 |
| USAF | Holloman AFB | 0.205 |
| USA | FORT CARSON | 0.205 |
| USAF | Tyndall AFB | 0.204 |
| USAF | Davis-Monthan AFB | 0.200 |
| USN | NAVAIRES_FORT_WORTH_TX | 0.196 |
| USAF | Ellsworth AFB | 0.193 |
| USAF | Luke AFB | 0.193 |
| USAF | Langley AFB | 0.192 |
| USAF | Shaw AFB | 0.190 |
| USAF | Nellis AFB | 0.190 |
| USA | FORT KNOX | 0.189 |
| USN | NAF_WASHINGTON | 0.189 |
| USA | FORT EUSTIS | 0.186 |
| USA | FORT RICHARDSON | 0.184 |
| USA | SIERRA ARMY DEPOT | 0.183 |
| USA | FORT HOOD | 0.180 |
| USAF | Minot AFB | 0.179 |
| USAF | Cannon AFB | 0.177 |
| USAF | Andersen AFB | 0.176 |
| USAF | Eielson AFB | 0.171 |
| USA | FORT BRAGG | 0.170 |
| USA | FORT RILEY | 0.155 |
| USA | FORT CAMPBELL | 0.148 |
| USN | NAS_KINGSVILLE_TX | 0.147 |
| USAF | Springfield-Beckley MPT AGS | 0.131 |
| USA | FORT BELVOIR | 0.125 |
| USN | NAS_ATLANTA_GA | 0.120 |
| USA | FORT STEWART | 0.116 |
| USN | NAVAIRENGSTA_LAKEHURST_NJ | 0.098 |
| USN | NAS_LEMOORE_CA | 0.098 |
| USA | FORT WAINWRIGHT | 0.085 |
| USAF | Hill AFB | 0.081 |
| USN | NAVMAG_INDIAN_ISLAND | 0.074 |
| USA | FORT LEWIS | 0.073 |
| USN | WPNSTA_CHARLESTON_SC | 0.071 |
| USN | NAS_CORPUS_CHRISTI_TX | 0.066 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|--|-------|
| USN | CG_MAGTF_TRNGCOM | 0.064 |
| USAF | Patrick AFB | 0.063 |
| USN | NAVAIRWPNSTA_CHINA_LAKE_CA | 0.059 |
| USA | YUMA PROVING GROUND | 0.058 |
| USA | FORT SAM HOUSTON | 0.057 |
| USA | PICATINNY ARSENAL | 0.055 |
| USA | REDSTONE ARSENAL | 0.055 |
| USA | TOOELE ARMY DEPOT | 0.055 |
| USN | LANTORDCOM_YORKTOWN_VA | 0.054 |
| USN | SUBTORPFAC_YORKTOWN_VA | 0.054 |
| USA | FORT SILL | 0.054 |
| USA | FORT MCCOY | 0.054 |
| USA | FORT HAMILTON | 0.050 |
| USAF | Andrews AFB | 0.049 |
| USN | SWFPAC_BANGOR_WA | 0.048 |
| USA | FORT LEONARD WOOD | 0.047 |
| USAF | Pope AFB | 0.047 |
| USAF | Travis AFB | 0.047 |
| USA | FORT JACKSON | 0.046 |
| USA | LETTERKENNY ARMY DEPOT | 0.046 |
| USA | LIMA ARMY TANK PLT | 0.045 |
| USN | SWFLANT_KINGS_BAY_GA | 0.045 |
| USAF | Tinker AFB | 0.043 |
| USA | WHITE SANDS MISSILE RANGE | 0.039 |
| USAF | Maxwell AFB | 0.038 |
| USN | NAVUNSEAWARCENDIV_KEYPORT_WA | 0.036 |
| USAF | Arnold AFS | 0.035 |
| USAF | Dannelly Field AGS | 0.033 |
| USAF | Westover ARB | 0.032 |
| USN | NAVWPNSTA_SEAL_BEACH_CA | 0.030 |
| USAF | Kirtland AFB | 0.026 |
| USAF | Goodfellow AFB | 0.026 |
| USN | NAVWPNSTA_SEAL_BEACH_CA_DET_FALLBROOK | 0.025 |
| USA | FORT A P HILL | 0.023 |
| USAF | MacDill AFB | 0.023 |
| USN | NAVNUPWRTRAU_CHARLESTON_SC | 0.023 |
| USAF | Cheyenne Mountain AFS | 0.020 |
| USAF | March ARB | 0.020 |
| USAF | Youngstown-Warren Regional APT ARS | 0.020 |
| USAF | Niagara Falls IAP ARS | 0.020 |
| USAF | Willow Grove ARS, NAS Willow Grove Joint Reserve | 0.020 |
| USAF | Vandenberg AFB | 0.017 |
| USAF | Carswell ARS, NAS Fort Worth Joint Reserve | 0.017 |
| USAF | Ellington Field AGS | 0.017 |
| USAF | Fairchild AFB | 0.017 |
| USAF | Francis E. Warren AFB | 0.017 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|-------------|---------------------------------------|--------------|
| USAF | McConnell AFB | 0.017 |
| USAF | McGuire AFB | 0.017 |
| USAF | Scott AFB | 0.017 |
| USAF | Dover AFB | 0.014 |
| USAF | Gen Mitchell IAP ARS | 0.014 |
| USAF | Selfridge ANGB | 0.014 |
| USAF | Malmstrom AFB | 0.012 |
| USN | NAVWPNSTA_SEAL_BEACH_CA_DET_SAN_DIEGO | 0.010 |
| USN | NAVSURFWARCENDIV_CRANE_IN | 0.010 |
| USN | NUWC_DIV_KEYPORT_DET_WEST_LOCH_HI | 0.010 |
| USA | CHARLES E KELLY SPT FAC | 0.009 |
| USA | SCHOFIELD BARRACKS | 0.003 |
| USA | FORT HUACHUCA | 0.002 |
| USA | ROCK ISLAND ARSENAL | 0.001 |
| USA | FORT LEAVENWORTH | 0.001 |
| USA | FORT LEE | 0.000 |
| USA | ABERDEEN PROVING GROUND | 0.000 |
| USA | BLUE GRASS ARMY DEPOT | 0.000 |
| USN | COMNAVSPECWARGRU_THREE | 0.000 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.000 |
| USA | DUGWAY PROVING GROUND | 0.000 |
| USA | FORT DIX | 0.000 |
| USA | FORT MCPHERSON | 0.000 |
| USA | FORT MEADE | 0.000 |
| USA | FORT MONMOUTH | 0.000 |
| USA | FORT SHAFTER | 0.000 |
| USA | MCALESTER AAP | 0.000 |
| USN | NAS_PATUXENT_RIVER_MD | 0.000 |
| USN | NAVNUPWRTRAU_BALLSTON_SPA_NY | 0.000 |
| USN | NAVSUBSUPPFAC_NEW_LONDON_CT | 0.000 |
| USA | NTC AND FORT IRWIN CA | 0.000 |
| USA | SCRANTON AAP | 0.000 |
| USN | SIMA_NORFOLK_VA | 0.000 |
| USA | WALTER REED ARMY MEDICAL CENTER | 0.000 |
| USA | FORT GILLEM | 0.000 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Depot Maintenance Activities
Aircraft Components
Electronic Warfare

| Source | OrgName | Score |
|--------|---------------------------|-------|
| USA | TOBYHANNA ARMY DEPOT | 0.595 |
| USN | NAVSURFWARCENDIV_CRANE_IN | 0.591 |
| USN | SPAWARSYSCEN_SAN_DIEGO_CA | 0.343 |

Depot Maintenance Activities
Aircraft Components
Aircraft Structural Components

| Source | OrgName | Score |
|--------|-----------------------------|-------|
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.515 |
| USAF | Hill AFB | 0.416 |
| USAF | Robins AFB | 0.387 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.382 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.379 |
| USAF | Tinker AFB | 0.352 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.328 |

Depot Maintenance Activities
Aircraft Components
Aircraft Pneumatic Components

| Source | OrgName | Score |
|--------|-----------------------------|-------|
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.585 |
| USAF | Hill AFB | 0.544 |
| USAF | Tinker AFB | 0.543 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.493 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.420 |

Depot Maintenance Activities
Aircraft Components
Aircraft Other Components

| Source | OrgName | Score |
|--------|-----------------------------|-------|
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.657 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.526 |
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.513 |
| USAF | Tinker AFB | 0.497 |
| USAF | Davis-Monthan AFB | 0.461 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|---------------------------|-------|
| USAF | Hill AFB | 0.453 |
| USAF | Robins AFB | 0.426 |
| USN | CORPUS CHRISTI ARMY DEPOT | 0.423 |
| USA | ANNISTON ARMY DEPOT | 0.338 |
| USMC | CO_MCLB_BARSTOW_CA | 0.290 |

Depot Maintenance Activities
 Aircraft Components
 Aircraft Ordnance Equipment Components

| Source | OrgName | Score |
|--------|-----------------------------|--------------|
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.428 |
| USAF | Hill AFB | 0.409 |
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.397 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.335 |
| USAF | Robins AFB | 0.264 |

Depot Maintenance Activities
 Aircraft Components
 Aircraft Landing Gear Components

| Source | OrgName | Score |
|--------|-----------------------------|--------------|
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.458 |
| USAF | Hill AFB | 0.447 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.417 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.390 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.241 |

Depot Maintenance Activities
 Aircraft Components
 Aircraft Instruments Components

| Source | OrgName | Score |
|--------|-----------------------------|--------------|
| USAF | Hill AFB | 0.534 |
| USAF | Robins AFB | 0.516 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.486 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.475 |
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.466 |
| USAF | Tinker AFB | 0.450 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.387 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Depot Maintenance Activities
Aircraft Components
Aircraft Hydraulic Components

| Source | OrgName | Score |
|--------|-----------------------------|-------|
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.626 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.574 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.540 |
| USAF | Hill AFB | 0.491 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.409 |
| USAF | Robins AFB | 0.285 |

Depot Maintenance Activities
Aircraft Components
Aircraft Dynamic Components

| Source | OrgName | Score |
|--------|---------------------------|-------|
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.619 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.575 |
| USAF | Robins AFB | 0.475 |
| USAF | Hill AFB | 0.454 |

Depot Maintenance Activities
Aircraft Components
Aircraft Avionics/Electronics Components

| Source | OrgName | Score |
|--------|-----------------------------|-------|
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.598 |
| USAF | Robins AFB | 0.560 |
| USAF | Hill AFB | 0.528 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.507 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.490 |
| USA | TOBYHANNA ARMY DEPOT | 0.481 |
| USAF | Tinker AFB | 0.465 |
| USN | NAVSURFWARCENDIV_CRANE_IN | 0.409 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.401 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Intermediate Maintenance Activities
Aircraft Engines

| Source | OrgName | Score |
|--------|--|--------------|
| USN | COMSEACONWINGPAC_SAN_DIEGO_CA | 0.464 |
| USN | NAS_WHIDBEY_ISLAND_WA | 0.463 |
| USN | COMSTRKFIGHTWINGLANT_OCEANA_VA | 0.414 |
| USN | COMSEACONWINGLANT_JACKSONVILLE_FL | 0.379 |
| USN | COMAEWWINGLANT_NORFOLK_VA | 0.346 |
| USN | COMAEWWINGPAC_POINT_MUGU_CA | 0.344 |
| USN | COMHSLWINGLANT_MAYPORT_FL | 0.330 |
| USAF | Vance AFB | 0.305 |
| USA | FORT RUCKER | 0.297 |
| USAF | Laughlin AFB | 0.285 |
| USN | COMHELTACWINGLANT_NORFOLK_VA | 0.282 |
| USN | COMNAVAIRWARCENACDIV_PATUXENT_RIVER_MD | 0.277 |
| USN | NAVAIRES_NEW_ORLEANS_LA | 0.273 |
| USN | NAS_FALLON_NV | 0.262 |
| USAF | Luke AFB | 0.261 |
| USN | COMPATRECONWING_FIVE_BRUNSWICK_ME | 0.258 |
| USAF | Edwards AFB | 0.258 |
| USAF | Kirtland AFB | 0.256 |
| USAF | Columbus AFB | 0.252 |
| USN | MCAS_BEAUFORT_SC | 0.251 |
| USAF | Sheppard AFB | 0.250 |
| USN | COMSTRKFIGHTWINGPAC_LEMOORE_CA | 0.250 |
| USAF | Tyndall AFB | 0.249 |
| USN | MCAS_YUMA_AZ | 0.248 |
| USAF | Altus AFB | 0.237 |
| USAF | Keesler AFB | 0.233 |
| USAF | Randolph AFB | 0.232 |
| USAF | Shaw AFB | 0.231 |
| USA | FORT DRUM | 0.230 |
| USA | YUMA PROVING GROUND | 0.229 |
| USAF | Dyess AFB | 0.229 |
| USAF | Wright-Patterson AFB | 0.227 |
| USAF | Dobbins ARB | 0.227 |
| USAF | Davis-Monthan AFB | 0.226 |
| USN | CG_MCB_HAWAII | 0.226 |
| USAF | Klamath Falls IAP AGS | 0.225 |
| USN | NAVAIRES_WILLOW_GROVE_PA | 0.223 |
| USAF | Eglin AFB | 0.223 |
| USAF | Memphis IAP AGS | 0.221 |
| USN | NAS_WHITING_FIELD_MILTON_FL | 0.218 |
| USN | NAS_PENSACOLA_FL | 0.217 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|-----------------------------|-------|
| USAF | Elmendorf AFB | 0.210 |
| USAF | Tucson IAP AGS | 0.206 |
| USAF | Little Rock AFB | 0.204 |
| USA | FORT HOOD | 0.204 |
| USAF | Offutt AFB | 0.204 |
| USAF | Seymour Johnson AFB | 0.203 |
| USN | NAVAIRES_FORT_WORTH_TX | 0.202 |
| USAF | Hickam AFB | 0.202 |
| USAF | Whiteman AFB | 0.199 |
| USA | FORT BENNING | 0.196 |
| USAF | Langley AFB | 0.195 |
| USAF | Eielson AFB | 0.193 |
| USAF | Nellis AFB | 0.193 |
| USA | FORT EUSTIS | 0.192 |
| USA | FORT RICHARDSON | 0.191 |
| USA | FORT BRAGG | 0.189 |
| USA | FORT CARSON | 0.186 |
| USAF | Beale AFB | 0.183 |
| USAF | Cannon AFB | 0.181 |
| USAF | Barksdale AFB | 0.181 |
| USAF | Holloman AFB | 0.180 |
| USN | NAS_KINGSVILLE_TX | 0.180 |
| USAF | Minot AFB | 0.177 |
| USAF | Ellsworth AFB | 0.170 |
| USAF | Springfield-Beckley MPT AGS | 0.169 |
| USA | FORT RILEY | 0.154 |
| USA | FORT KNOX | 0.153 |
| USA | FORT POLK | 0.127 |
| USA | FORT STEWART | 0.114 |
| USN | NAS_KEY_WEST_FL | 0.114 |
| USA | FORT CAMPBELL | 0.111 |
| USN | NAVAIRENGSTA_LAKEHURST_NJ | 0.098 |
| USN | NAS_LEMOORE_CA | 0.098 |
| USA | FORT BELVOIR | 0.097 |
| USN | NAS_ATLANTA_GA | 0.086 |
| USN | NAVMAG_INDIAN_ISLAND | 0.074 |
| USN | WPNSTA_CHARLESTON_SC | 0.071 |
| USA | FORT LEWIS | 0.069 |
| USAF | Hill AFB | 0.069 |
| USA | FORT WAINWRIGHT | 0.069 |
| USA | FORT BLISS | 0.065 |
| USN | CG_MAGTF_TRNGCOM | 0.064 |
| USAF | Patrick AFB | 0.063 |
| USAF | Robins AFB | 0.059 |
| USA | FORT SAM HOUSTON | 0.059 |
| USN | NAVAIRWPNSTA_CHINA_LAKE_CA | 0.059 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|--|--------------|
| USA | PICATINNY ARSENAL | 0.055 |
| USA | REDSTONE ARSENAL | 0.055 |
| USA | TOOELE ARMY DEPOT | 0.055 |
| USN | LANTORDCOM_YORKTOWN_VA | 0.054 |
| USN | SUBTORPFAC_YORKTOWN_VA | 0.054 |
| USA | FORT SILL | 0.054 |
| USA | FORT MCCOY | 0.054 |
| USN | SWFPAC_BANGOR_WA | 0.050 |
| USA | SIERRA ARMY DEPOT | 0.050 |
| USA | FORT HAMILTON | 0.050 |
| USAF | Andrews AFB | 0.049 |
| USA | FORT LEONARD WOOD | 0.047 |
| USAF | Travis AFB | 0.047 |
| USA | FORT JACKSON | 0.046 |
| USA | LETTERKENNY ARMY DEPOT | 0.046 |
| USAF | Tinker AFB | 0.045 |
| USA | LIMA ARMY TANK PLT | 0.045 |
| USN | COMNAVAIRWARCENWPNDIV_CHINA_LAKE_CA | 0.045 |
| USN | SWFLANT_KINGS_BAY_GA | 0.045 |
| USA | WHITE SANDS MISSILE RANGE | 0.039 |
| USAF | Maxwell AFB | 0.038 |
| USN | NAVUNSEAWARCENDIV_KEYPORT_WA | 0.036 |
| USAF | Arnold AFS | 0.035 |
| USAF | Dannelly Field AGS | 0.034 |
| USAF | Stewart IAP AGS | 0.032 |
| USAF | Westover ARB | 0.032 |
| USAF | Andersen AFB | 0.032 |
| USN | NAVWPNSTA_SEAL_BEACH_CA | 0.030 |
| USAF | Goodfellow AFB | 0.026 |
| USN | NAF_WASHINGTON | 0.025 |
| USN | NAVWPNSTA_SEAL_BEACH_CA_DET_FALLBROOK | 0.025 |
| USA | FORT A P HILL | 0.023 |
| USAF | MacDill AFB | 0.023 |
| USN | NAVNUPWRTRAU_CHARLESTON_SC | 0.023 |
| USAF | Niagara Falls IAP ARS | 0.022 |
| USAF | Willow Grove ARS, NAS Willow Grove Joint Reserve | 0.022 |
| USAF | Cheyenne Mountain AFS | 0.020 |
| USAF | March ARB | 0.020 |
| USAF | Youngstown-Warren Regional APT ARS | 0.020 |
| USAF | Vandenberg AFB | 0.017 |
| USAF | Carswell ARS, NAS Fort Worth Joint Reserve | 0.017 |
| USAF | Ellington Field AGS | 0.017 |
| USAF | Fairchild AFB | 0.017 |
| USAF | Francis E. Warren AFB | 0.017 |
| USAF | McConnell AFB | 0.017 |
| USAF | McGuire AFB | 0.017 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|---------------------------------------|-------|
| USAF | Pope AFB | 0.017 |
| USAF | Scott AFB | 0.017 |
| USAF | Dover AFB | 0.014 |
| USAF | Gen Mitchell IAP ARS | 0.014 |
| USAF | Selfridge ANGB | 0.014 |
| USAF | Malmstrom AFB | 0.012 |
| USN | NAVWPNSTA_SEAL_BEACH_CA_DET_SAN_DIEGO | 0.010 |
| USN | NAVSURFWARCENDIV_CRANE_IN | 0.010 |
| USN | NUWC_DIV_KEYPORT_DET_WEST_LOCH_HI | 0.010 |
| USA | CHARLES E KELLY SPT FAC | 0.009 |
| USA | SCHOFIELD BARRACKS | 0.005 |
| USA | FORT HUACHUCA | 0.002 |
| USAF | Moody AFB | 0.002 |
| USA | ROCK ISLAND ARSENAL | 0.001 |
| USA | FORT LEAVENWORTH | 0.001 |
| USA | FORT LEE | 0.000 |
| USA | ABERDEEN PROVING GROUND | 0.000 |
| USA | BLUE GRASS ARMY DEPOT | 0.000 |
| USN | COMNAVSPECWARGRU_THREE | 0.000 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.000 |
| USA | DUGWAY PROVING GROUND | 0.000 |
| USA | FORT DIX | 0.000 |
| USA | FORT MCPHERSON | 0.000 |
| USA | FORT MEADE | 0.000 |
| USA | FORT MONMOUTH | 0.000 |
| USA | FORT SHAFTER | 0.000 |
| USA | MCALESTER AAP | 0.000 |
| USN | NAS_CORPUS_CHRISTI_TX | 0.000 |
| USN | NAS_PATUXENT_RIVER_MD | 0.000 |
| USN | NAVNUPWRTRAU BALLSTON SPA_NY | 0.000 |
| USN | NAVSUBSUPPFAC_NEW_LONDON_CT | 0.000 |
| USA | NTC AND FORT IRWIN CA | 0.000 |
| USA | SCRANTON AAP | 0.000 |
| USN | SIMA_NORFOLK_VA | 0.000 |
| USA | WALTER REED ARMY MEDICAL CENTER | 0.000 |
| USA | FORT GILLEM | 0.000 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Depot Maintenance Activities
Aircraft Engines
Aircraft Engine Turboprop/Turboshaft

| Source | OrgName | Score |
|--------|---------------------------|-------|
| USN | CORPUS CHRISTI ARMY DEPOT | 0.566 |

Depot Maintenance Activities
Aircraft Engines
Aircraft Engine Turboprop/Turbofan Bypass

| Source | OrgName | Score |
|--------|-----------------------------|-------|
| USAF | Tinker AFB | 0.210 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.130 |

Depot Maintenance Activities
Aircraft Engines
Aircraft Engine Turbofan/TurboJet Augmented

| Source | OrgName | Score |
|--------|-----------------------------|-------|
| USAF | Tinker AFB | 0.706 |
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.600 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.543 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Intermediate Maintenance Activities
Fabrication & Manufacturing

| Source | OrgName | Score |
|--------|-------------------------------------|-------|
| USAF | Arnold AFS | 0.257 |
| USA | FORT MCCOY | 0.172 |
| USN | COMHELTACWINGLANT_NORFOLK_VA | 0.165 |
| USN | COMSEACONWINGLANT_JACKSONVILLE_FL | 0.149 |
| USN | COMSEACONWINGPAC_SAN_DIEGO_CA | 0.133 |
| USAF | Davis-Monthan AFB | 0.120 |
| USAF | Little Rock AFB | 0.113 |
| USAF | Altus AFB | 0.112 |
| USAF | Beale AFB | 0.112 |
| USA | FORT DRUM | 0.109 |
| USN | COMAEWWINGPAC_POINT_MUGU_CA | 0.105 |
| USAF | Sheppard AFB | 0.102 |
| USN | NAVAIRENGSTA_LAKEHURST_NJ | 0.098 |
| USN | NAS_LEMOORE_CA | 0.098 |
| USN | NAS_KEY_WEST_FL | 0.096 |
| USAF | Hickam AFB | 0.095 |
| USAF | Holloman AFB | 0.095 |
| USAF | Eglin AFB | 0.090 |
| USA | TOOELE ARMY DEPOT | 0.089 |
| USN | WPNSTA_CHARLESTON_SC | 0.088 |
| USN | NAF_WASHINGTON | 0.087 |
| USAF | Edwards AFB | 0.087 |
| USAF | Keesler AFB | 0.087 |
| USAF | Randolph AFB | 0.085 |
| USA | FORT CARSON | 0.084 |
| USA | YUMA PROVING GROUND | 0.084 |
| USAF | Cannon AFB | 0.083 |
| USA | FORT HOOD | 0.081 |
| USN | NAS_ATLANTA_GA | 0.081 |
| USAF | Tinker AFB | 0.081 |
| USN | COMNAVAIRWARCENWPNDIV_CHINA_LAKE_CA | 0.079 |
| USA | FORT LEWIS | 0.079 |
| USN | NAS_KINGSVILLE_TX | 0.078 |
| USAF | Dyess AFB | 0.078 |
| USAF | Memphis IAP AGS | 0.077 |
| USN | NAS_PENSACOLA_FL | 0.077 |
| USN | NAS_WHIDBEY_ISLAND_WA | 0.077 |
| USA | FORT EUSTIS | 0.075 |
| USAF | Seymour Johnson AFB | 0.074 |
| USN | NAVMAG_INDIAN_ISLAND | 0.074 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|--|--------------|
| USN | MCAS_BEAUFORT_SC | 0.073 |
| USAF | Klamath Falls IAP AGS | 0.073 |
| USN | COMSTRKFIGHTWINGLANT_OCEANA_VA | 0.072 |
| USN | NAS_FALLON_NV | 0.072 |
| USA | REDSTONE ARSENAL | 0.072 |
| USN | NAVAIRES_NEW_ORLEANS_LA | 0.072 |
| USA | FORT SAM HOUSTON | 0.071 |
| USA | FORT BENNING | 0.071 |
| USA | FORT STEWART | 0.070 |
| USN | COMAEWWINGLANT_NORFOLK_VA | 0.070 |
| USN | NAVAIRES_WILLOW_GROVE_PA | 0.067 |
| USAF | Elmendorf AFB | 0.067 |
| USAF | Stewart IAP AGS | 0.067 |
| USAF | Wright-Patterson AFB | 0.067 |
| USAF | Tucson IAP AGS | 0.066 |
| USAF | Luke AFB | 0.066 |
| USAF | Ellsworth AFB | 0.066 |
| USN | CG_MAGTF_TRNGCOM | 0.064 |
| USAF | Patrick AFB | 0.063 |
| USA | FORT LEONARD WOOD | 0.063 |
| USAF | Whiteman AFB | 0.061 |
| USN | MCAS_YUMA_AZ | 0.060 |
| USAF | Dobbins ARB | 0.060 |
| USAF | Robins AFB | 0.059 |
| USN | NAVAIRWPNSTA_CHINA_LAKE_CA | 0.059 |
| USA | FORT RICHARDSON | 0.059 |
| USN | COMPATRECONWING_FIVE_BRUNSWICK_ME | 0.059 |
| USN | COMHSLWINGLANT_MAYPORT_FL | 0.058 |
| USAF | Columbus AFB | 0.058 |
| USA | FORT BLISS | 0.058 |
| USN | CG_MCB_HAWAII | 0.057 |
| USA | FORT SILL | 0.057 |
| USA | FORT JACKSON | 0.057 |
| USAF | Offutt AFB | 0.056 |
| USAF | Barksdale AFB | 0.056 |
| USN | NAS_WHITING_FIELD_MILTON_FL | 0.054 |
| USN | LANTORDCOM_YORKTOWN_VA | 0.054 |
| USN | SUBTORPFAC_YORKTOWN_VA | 0.054 |
| USN | COMNAVAIRWARCENACDIV_PATUXENT_RIVER_MD | 0.054 |
| USA | PICATINNY ARSENAL | 0.054 |
| USA | SIERRA ARMY DEPOT | 0.053 |
| USAF | Langley AFB | 0.050 |
| USA | FORT CAMPBELL | 0.050 |
| USA | FORT POLK | 0.050 |
| USA | FORT HAMILTON | 0.050 |
| USAF | Andrews AFB | 0.049 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|--|--------------|
| USAF | Nellis AFB | 0.049 |
| USAF | Hill AFB | 0.049 |
| USAF | Travis AFB | 0.047 |
| USA | LETTERKENNY ARMY DEPOT | 0.046 |
| USAF | Shaw AFB | 0.046 |
| USN | SWFLANT_KINGS_BAY_GA | 0.045 |
| USN | SWFPAC_BANGOR_WA | 0.045 |
| USAF | Eielson AFB | 0.045 |
| USAF | Vance AFB | 0.045 |
| USAF | Tyndall AFB | 0.041 |
| USA | WHITE SANDS MISSILE RANGE | 0.039 |
| USAF | Maxwell AFB | 0.038 |
| USA | FORT KNOX | 0.038 |
| USN | NAVUNSEAWARCENDIV_KEYPORT_WA | 0.036 |
| USN | COMSTRKFIGHTWINGPAC_LEMOORE_CA | 0.036 |
| USAF | Andersen AFB | 0.035 |
| USAF | Dannelly Field AGS | 0.033 |
| USA | FORT A P HILL | 0.033 |
| USN | NAVNUPWRTAU_CHARLESTON_SC | 0.032 |
| USAF | Westover ARB | 0.032 |
| USA | LIMA ARMY TANK PLT | 0.031 |
| USN | NAVWPNSTA_SEAL_BEACH_CA | 0.030 |
| USAF | Kirtland AFB | 0.026 |
| USAF | Goodfellow AFB | 0.026 |
| USN | NAVWPNSTA_SEAL_BEACH_CA_DET_FALLBROOK | 0.025 |
| USA | FORT BELVOIR | 0.023 |
| USA | FORT RUCKER | 0.023 |
| USAF | MacDill AFB | 0.023 |
| USAF | Springfield-Beckley MPT AGS | 0.021 |
| USA | FORT WAINWRIGHT | 0.020 |
| USAF | Minot AFB | 0.020 |
| USAF | Cheyenne Mountain AFS | 0.020 |
| USAF | March ARB | 0.020 |
| USAF | Youngstown-Warren Regional APT ARS | 0.020 |
| USA | FORT BRAGG | 0.019 |
| USAF | Laughlin AFB | 0.017 |
| USAF | Vandenberg AFB | 0.017 |
| USAF | Carswell ARS, NAS Fort Worth Joint Reserve | 0.017 |
| USAF | Ellington Field AGS | 0.017 |
| USAF | Fairchild AFB | 0.017 |
| USAF | Francis E. Warren AFB | 0.017 |
| USAF | McConnell AFB | 0.017 |
| USAF | McGuire AFB | 0.017 |
| USAF | Niagara Falls IAP ARS | 0.017 |
| USAF | Pope AFB | 0.017 |
| USAF | Scott AFB | 0.017 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|--|-------|
| USAF | Willow Grove ARS, NAS Willow Grove Joint Reserve | 0.017 |
| USA | FORT HUACHUCA | 0.017 |
| USAF | Dover AFB | 0.014 |
| USAF | Gen Mitchell IAP ARS | 0.014 |
| USAF | Selfridge ANGB | 0.014 |
| USAF | Malmstrom AFB | 0.012 |
| USA | ROCK ISLAND ARSENAL | 0.012 |
| USN | NAVAIRES_FORT_WORTH_TX | 0.010 |
| USN | NAVWPNSTA_SEAL_BEACH_CA_DET_SAN_DIEGO | 0.010 |
| USN | NAVSURFWARCENDIV_CRANE_IN | 0.010 |
| USN | NUWC_DIV_KEYPORT_DET_WEST_LOCH_HI | 0.010 |
| USN | NAS_CORPUS_CHRISTI_TX | 0.009 |
| USA | CHARLES E KELLY SPT FAC | 0.009 |
| USA | SCHOFIELD BARRACKS | 0.008 |
| USA | FORT RILEY | 0.006 |
| USAF | Moody AFB | 0.002 |
| USA | FORT LEAVENWORTH | 0.001 |
| USA | FORT LEE | 0.000 |
| USA | ABERDEEN PROVING GROUND | 0.000 |
| USA | BLUE GRASS ARMY DEPOT | 0.000 |
| USN | COMNAVSPECWARGRU_THREE | 0.000 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.000 |
| USA | DUGWAY PROVING GROUND | 0.000 |
| USA | FORT DIX | 0.000 |
| USA | FORT MCPHERSON | 0.000 |
| USA | FORT MEADE | 0.000 |
| USA | FORT MONMOUTH | 0.000 |
| USA | FORT SHAFTER | 0.000 |
| USA | MCALESTER AAP | 0.000 |
| USN | NAS_PATUXENT_RIVER_MD | 0.000 |
| USN | NAVNUPWRTRAU_BALLSTON_SPA_NY | 0.000 |
| USN | NAVSUBSUPPFAC_NEW_LONDON_CT | 0.000 |
| USA | NTC AND FORT IRWIN CA | 0.000 |
| USA | SCRANTON AAP | 0.000 |
| USN | SIMA_NORFOLK_VA | 0.000 |
| USA | WALTER REED ARMY MEDICAL CENTER | 0.000 |
| USA | FORT GILLEM | 0.000 |

Depot Maintenance Activities
Fabrication & Manufacturing

| Source | OrgName | Score |
|--------|------------------------------|-------|
| USAF | Tinker AFB | 0.185 |
| USN | NAVAIRDEPOT_JACKSONVILLE_FL | 0.180 |
| USN | NAVUNSEAWARCENDIV_KEYPORT_WA | 0.176 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|--------------------------------|-------|
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.173 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.164 |
| USA | LETTERKENNY ARMY DEPOT | 0.164 |
| USAF | Robins AFB | 0.131 |
| USA | RED RIVER ARMY DEPOT | 0.130 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.127 |
| USN | NAVAIRWARCENACDIV_LAKEHURST_NJ | 0.126 |
| USAF | Davis-Monthan AFB | 0.124 |
| USAF | Hill AFB | 0.119 |
| USN | SPAWARSCEN_SAN_DIEGO_CA | 0.047 |
| USA | BLUE GRASS ARMY DEPOT | 0.038 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

Intermediate Maintenance Activities
Support Equipment

| Source | OrgName | Score |
|--------|-------------------------------------|-------|
| USN | COMSTRKFIGHTWINGLANT_OCEANA_VA | 0.134 |
| USN | SWFPAC BANGOR_WA | 0.131 |
| USN | NAS_KEY_WEST_FL | 0.126 |
| USN | NAS_LEMOORE_CA | 0.125 |
| USAF | Hickam AFB | 0.124 |
| USAF | Arnold AFS | 0.123 |
| USN | LANTORDCOM_YORKTOWN_VA | 0.122 |
| USN | NAS_CORPUS_CHRISTI_TX | 0.118 |
| USAF | Barksdale AFB | 0.110 |
| USN | NAS_PENSACOLA_FL | 0.107 |
| USN | NAS_FALLON_NV | 0.107 |
| USN | NAS_WHIDBEY_ISLAND_WA | 0.102 |
| USAF | Edwards AFB | 0.100 |
| USA | FORT SAM HOUSTON | 0.099 |
| USAF | Dyess AFB | 0.098 |
| USAF | Keesler AFB | 0.095 |
| USA | YUMA PROVING GROUND | 0.094 |
| USN | MCAS_YUMA_AZ | 0.094 |
| USA | FORT LEONARD WOOD | 0.093 |
| USN | COMAEWWINGLANT_NORFOLK_VA | 0.093 |
| USAF | Randolph AFB | 0.092 |
| USAF | Whiteman AFB | 0.091 |
| USAF | Langley AFB | 0.091 |
| USAF | Eglin AFB | 0.090 |
| USN | CG_MAGTF_TRNGCOM | 0.090 |
| USA | FORT BLISS | 0.089 |
| USAF | Davis-Monthan AFB | 0.089 |
| USN | NAVAIRES_NEW_ORLEANS_LA | 0.088 |
| USN | NAS_ATLANTA_GA | 0.087 |
| USAF | Holloman AFB | 0.087 |
| USAF | Little Rock AFB | 0.087 |
| USAF | Minot AFB | 0.085 |
| USA | FORT DRUM | 0.085 |
| USN | COMNAVAIRWARCENWPNDIV_CHINA_LAKE_CA | 0.084 |
| USAF | Tyndall AFB | 0.083 |
| USN | NAS_WHITING_FIELD_MILTON_FL | 0.082 |
| USAF | Elmendorf AFB | 0.081 |
| USAF | Ellsworth AFB | 0.081 |
| USAF | Offutt AFB | 0.079 |
| USN | NAVAIRES_FORT_WORTH_TX | 0.079 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|-----------------------------------|-------|
| USAF | Memphis IAP AGS | 0.078 |
| USN | NAS_KINGSVILLE_TX | 0.078 |
| USAF | Laughlin AFB | 0.078 |
| USA | FORT LEWIS | 0.078 |
| USAF | Altus AFB | 0.076 |
| USN | COMHSLWINGLANT_MAYPORT_FL | 0.076 |
| USAF | Columbus AFB | 0.076 |
| USN | CG_MCB_HAWAII | 0.074 |
| USAF | Luke AFB | 0.074 |
| USN | NAVMAG_INDIAN_ISLAND | 0.074 |
| USA | FORT CAMPBELL | 0.074 |
| USN | COMPATRECONWING_FIVE_BRUNSWICK_ME | 0.073 |
| USA | FORT CARSON | 0.072 |
| USN | NAF_WASHINGTON | 0.071 |
| USN | WPNSTA_CHARLESTON_SC | 0.071 |
| USA | FORT BENNING | 0.071 |
| USA | FORT HOOD | 0.068 |
| USAF | Klamath Falls IAP AGS | 0.067 |
| USA | FORT RICHARDSON | 0.066 |
| USAF | Patrick AFB | 0.063 |
| USAF | Moody AFB | 0.063 |
| USA | FORT SILL | 0.060 |
| USA | FORT EUSTIS | 0.059 |
| USAF | Selfridge ANGB | 0.059 |
| USAF | Robins AFB | 0.059 |
| USN | NAVAIRWPNSTA_CHINA_LAKE_CA | 0.059 |
| USAF | Seymour Johnson AFB | 0.059 |
| USAF | Tucson IAP AGS | 0.059 |
| USAF | Malmstrom AFB | 0.057 |
| USA | FORT JACKSON | 0.056 |
| USAF | Eielson AFB | 0.056 |
| USAF | Wright-Patterson AFB | 0.055 |
| USA | TOOELE ARMY DEPOT | 0.055 |
| USN | SUBTORPFAC_YORKTOWN_VA | 0.054 |
| USN | COMSTRKFIGHTWINGPAC_LEMOORE_CA | 0.052 |
| USAF | Maxwell AFB | 0.051 |
| USA | FORT POLK | 0.050 |
| USA | SIERRA ARMY DEPOT | 0.050 |
| USA | FORT HAMILTON | 0.050 |
| USAF | Andrews AFB | 0.049 |
| USA | FORT STEWART | 0.049 |
| USAF | Dannelly Field AGS | 0.049 |
| USAF | Pope AFB | 0.047 |
| USAF | Travis AFB | 0.047 |
| USA | LETTERKENNY ARMY DEPOT | 0.046 |
| USA | LIMA ARMY TANK PLT | 0.045 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|------|--|--------------|
| USAF | Shaw AFB | 0.045 |
| USN | SWFLANT_KINGS_BAY_GA | 0.045 |
| USAF | Nellis AFB | 0.044 |
| USAF | Andersen AFB | 0.043 |
| USAF | Beale AFB | 0.043 |
| USA | FORT LEE | 0.042 |
| USAF | Tinker AFB | 0.040 |
| USAF | Dobbins ARB | 0.040 |
| USA | FORT RILEY | 0.037 |
| USN | NAVUNSEAWARCENDIV_KEYPORT_WA | 0.036 |
| USAF | Cannon AFB | 0.035 |
| USA | FORT WAINWRIGHT | 0.033 |
| USN | NAVNUPWRTRAU_CHARLESTON_SC | 0.032 |
| USAF | Stewart IAP AGS | 0.032 |
| USAF | Westover ARB | 0.032 |
| USN | NAVWPNSTA_SEAL_BEACH_CA | 0.030 |
| USA | FORT MEADE | 0.030 |
| USA | FORT BRAGG | 0.029 |
| USA | PICATINNY ARSENAL | 0.029 |
| USAF | Kirtland AFB | 0.026 |
| USAF | Goodfellow AFB | 0.026 |
| USA | FORT RUCKER | 0.026 |
| USN | NAVWPNSTA_SEAL_BEACH_CA_DET_FALLBROOK | 0.025 |
| USA | FORT KNOX | 0.025 |
| USAF | Springfield-Beckley MPT AGS | 0.024 |
| USA | FORT A P HILL | 0.023 |
| USAF | MacDill AFB | 0.023 |
| USA | FORT HUACHUCA | 0.021 |
| USAF | Cheyenne Mountain AFS | 0.020 |
| USAF | March ARB | 0.020 |
| USAF | Youngstown-Warren Regional APT ARS | 0.020 |
| USA | CHARLES E KELLY SPT FAC | 0.019 |
| USAF | Vandenberg AFB | 0.017 |
| USA | WHITE SANDS MISSILE RANGE | 0.017 |
| USAF | Carswell ARS, NAS Fort Worth Joint Reserve | 0.017 |
| USAF | Ellington Field AGS | 0.017 |
| USAF | Fairchild AFB | 0.017 |
| USAF | Francis E. Warren AFB | 0.017 |
| USAF | McConnell AFB | 0.017 |
| USAF | McGuire AFB | 0.017 |
| USAF | Niagara Falls IAP ARS | 0.017 |
| USAF | Scott AFB | 0.017 |
| USAF | Willow Grove ARS, NAS Willow Grove Joint Reserve | 0.017 |
| USAF | Dover AFB | 0.014 |
| USAF | Gen Mitchell IAP ARS | 0.014 |
| USA | SCHOFIELD BARRACKS | 0.011 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

| | | |
|-----|---------------------------------------|-------|
| USA | NTC AND FORT IRWIN CA | 0.010 |
| USN | NAVWPNSTA_SEAL_BEACH_CA_DET_SAN_DIEGO | 0.010 |
| USN | NUWC_DIV_KEYPORT_DET_WEST_LOCH_HI | 0.010 |
| USA | FORT DIX | 0.008 |
| USA | ROCK ISLAND ARSENAL | 0.001 |
| USA | FORT LEAVENWORTH | 0.001 |
| USA | FORT BELVOIR | 0.000 |
| USA | ABERDEEN PROVING GROUND | 0.000 |
| USA | BLUE GRASS ARMY DEPOT | 0.000 |
| USN | COMNAVSPECWARGRU_THREE | 0.000 |
| USA | CORPUS CHRISTI ARMY DEPOT | 0.000 |
| USA | DUGWAY PROVING GROUND | 0.000 |
| USA | FORT MCPHERSON | 0.000 |
| USA | FORT MONMOUTH | 0.000 |
| USA | FORT SHAFTER | 0.000 |
| USA | MCALESTER AAP | 0.000 |
| USN | NAS_PATUXENT_RIVER_MD | 0.000 |
| USN | NAVNUPWRTRAU_BALLSTON_SPA_NY | 0.000 |
| USN | NAVSUBSUPPFAC_NEW_LONDON_CT | 0.000 |
| USA | SCRANTON AAP | 0.000 |
| USN | SIMA_NORFOLK_VA | 0.000 |
| USA | WALTER REED ARMY MEDICAL CENTER | 0.000 |
| USA | FORT GILLEM | 0.000 |

Depot Maintenance Activities
Support Equipment
Ground Support Equipment

| Source | OrgName | Score |
|------------|--------------------------------------|--------------|
| USA | TOBYHANNA ARMY DEPOT | 0.504 |
| USN | NAVAIRSEFAC_NORTH_ISLAND_CA | 0.484 |
| USAF | Hill AFB | 0.457 |
| USA | NAVAIRSEFAC_CHERRY_PT_NC | 0.452 |
| USN | NAVAIRSEFAC_NEW_ORLEANS_LA | 0.451 |
| USA | ANNISTON ARMY DEPOT | 0.436 |
| USN | NAVAIRSEFAC_BEAUFORT_SC | 0.411 |
| USN | NAVAIRDEPOT_CHERRY_PT_NC | 0.404 |
| USN | NAVAIRSEFAC_NEWPORT_NEWS_SHIPYARD_VA | 0.393 |
| USMC | NAVAIRSEFAC_CAMP_LEJEUNE_NC | 0.390 |
| USN | NAVAIRSEFAC_JRB_FORT_WORTH_TX | 0.373 |
| USN | NAVAIRSEFAC_MAYPORT_FL | 0.351 |
| USN | NAVAIRDEPOT_NORTH_ISLAND_CA | 0.349 |
| USMC | CO_MCLB_BARSTOW_CA | 0.281 |
| USN | COMNAVAIRSYS COM_PATUXENT_RIVER_MD | 0.253 |

Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

DCN: 3065
Congress of the United States
 Washington, DC 20515

June 23, 2005



RECEIVED

The Honorable Anthony J. Principi
 Chairman
 2005 Defense Base Closure and Realignment Commission
 2521 Clark Street
 Suite 600
 Arlington, Virginia 22202

06242005

Dear Secretary Principi:

We write today concerning your upcoming BRAC Commission site visit to Naval Air Station Joint Reserve Base Willow Grove, Pennsylvania on July 5, 2005. We strongly encourage you to meet with representatives of the Willow Grove community during your visit.

Naval Air Station Joint Reserve Base Willow Grove is one of only three joint reserve installations in the country. It is home to elements of the Navy, Marine Corps, Army, Air Force and Pennsylvania National Guard. As you are aware, the Department of Defense has recommended that the installation close; that all Navy and Marine Corps squadrons, their aircraft and necessary personnel, equipment and support be relocated to McGuire Air Force Base in Cookstown, New Jersey; that the 111th Fighter Wing of the Pennsylvania Air National Guard be deactivated; and that some of the 111th's A-10 aircraft be relocated to National Guard units in Idaho, Maryland and Michigan, and that the remainder be retired. In addition, the Department of Defense recommended the establishment of an enclave to house remaining or relocating units of the Army Reserve and Air National Guard.

As you are scheduled for a site visit to Naval Air Station Joint Reserve Base Willow Grove on July 5, 2005, we respectfully request that that you allow time to meet with stakeholders in the Willow Grove community. We believe that visiting and meeting with these representatives will enable you to fully realize the outstanding performance and excellence of the men and women of this installation.

We appreciate your kind consideration of this matter. Please do not hesitate to contact us if we can be of additional assistance to you on this or any other issue.

Sincerely,

Arlen Specter
 United States Senator

Rick Santorum
 United States Senator

Allyson Schwartz
 U.S. House of Representatives

MICHAEL G. FITZPATRICK
8TH DISTRICT, PENNSYLVANIA

1516 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-4276

60 NORTH MAIN STREET
DOYLESTOWN, PA 18901
(215) 348-7511

ONE OXFORD VALLEY, SUITE 800
LANGHORNE, PA 19047
(215) 752-7711

www.house.gov/fitzpatrick



Congress of the United States
House of Representatives

Washington, DC 20515-3808

May 9, 2005

COMMITTEE ON FINANCIAL SERVICES
CAPITAL MARKETS, INSURANCE AND GOVERNMENT
SPONSORED ENTERPRISES
OVERSIGHT AND INVESTIGATION
HOUSING AND COMMUNITY OPPORTUNITY

SMALL BUSINESS COMMITTEE
WORKFORCE, EMPOWERMENT, AND GOVERNMENT
PROGRAMS
TAX, FINANCE, AND EXPORTS

RECEIVED
4-25-05
3-25-05 JL

ORIGINAL

BRAC 2005 Independent Commission
2521 S Clark St, Suite 600
Arlington, VA 22202-3909

Dear Members of the Commission,

I am writing today to express my support for the Willow Grove Joint Reserve Base in Horsham, Pennsylvania.

As stated by Secretary of Defense, the Base Realignment and Closure Commission is charged with the task of reviewing the status of our military installations in order to streamline operation costs, promote interservice cooperation and consolidate military assets. In doing so the commission will look at certain criteria that will define which installations are to be signaled for possible closure. These criteria include, cost, inter-service cooperation and expansion potential. I do not believe that Willow Grove meets the requirements for closure as set forth in the BRAC guidelines for the following reasons.

First, one of the major issues related to Department of Defense force transformation includes the need for "jointness," or the ability to base, train and deploy forces from different service branches together. Willow Grove is the largest joint force base in the United States and the only major joint reserve base in Pennsylvania.

The base is home to the Army, Navy, Air Force, Marines and Air National Guard. Willow Grove's close proximity to Philadelphia, Baltimore, New York and New Jersey provides reservists an easily accessible base to fulfill their training requirements. The base is also home to Pennsylvania's oldest flying unit, the 111th Fighter Wing that was recently deployed in Iraq and Afghanistan.

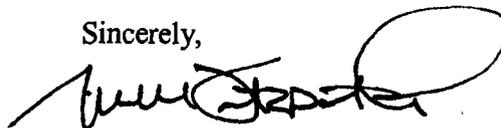
Second, Willow Grove has room to expand within its current "footprint" in the community. While the other branches have been increasing their operational tempo, the Navy has begun to move aircraft off base either to active duty units or to other squadrons that need the planes for current combat operations. This allows room for expansion on the base by the Air Force into areas formerly used by the Navy.

Third, Willow Grove has a proven history of emergency preparedness and can accommodate contingency, mobilization, surge and total force requirements. After the September 11th attacks, Willow Grove took on first responders from the Department of Environmental Protection and became a training area for homeland security preparedness. The Federal Emergency Management Agency named the base an "alternate regional operations center," which was activated and used during the 2000 Republican National Convention in Philadelphia and shortly after 9/11. Additionally, Willow Grove supports an 8,000 foot runway, which can facilitate military and large commercial aircraft. Given its close proximity to Philadelphia, Washington, DC, New York and Baltimore, Willow Gove could easily land aircraft diverted from their major airports in case of emergency. The base is currently used by Air Force One during presidential trips to the region and could place military assets into the air to patrol the region during a possible attack.

Finally, I believe that closing Willow Grove will have a significant negative economic impact on the surrounding community. According to a local consulting firm, Willow Grove maintains 10,724 jobs and creates \$378 million worth of local economic activity per year. Closure of the base would heavily affect the community, especially since it is located very close to the former Naval Air Warfare Center in Warminster, PA that was closed during the 1995 BRAC round. Only recently has the community surrounding the NAWC begun to revitalize. Closing Willow Grove would not only hurt the off-base community, but further imperil Warminster.

Willow Grove Joint Reserve Base is an outstanding asset to the United States Department of Defense as well as to the community. For the above stated reasons, I do not believe that recommending Willow Grove, JRB for closure will be an advantageous move for the Department of Defense. I am more than willing to provide supporting materials if requested. Additionally, I am available to speak to any of the commissioners once the recommendation list becomes public this week. Please contact Mr. Jeff Urbanchuk on my staff to schedule an appointment at (202) 225-4276. Thank you very much and I look forward to working with you in the future.

Sincerely,



MICHAEL G. FITZPATRICK
Member of Congress

MF/JU

MAY-12-2005 THU 05:00 PM CONG M FITZPATRICK 962 FAX NO. 202 225 9511

P. 02/03

MICHAEL G. FITZPATRICK
8TH DISTRICT, PENNSYLVANIA1515 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-427680 NORTH MAIN STREET
DOYLESTOWN, PA 18001
(215) 348-7511ONE OXFORD VALLEY, SUITE 800
LANGHORNE, PA 19047
(215) 752-7711

www.house.gov/fitzpatrick

ORIGINAL



Congress of the United States

House of Representatives

Washington, DC 20515-3808

May 9, 2005

COMMITTEE ON FINANCIAL SERVICES
CAPITAL MARKETS, INSURANCE AND GOVERNMENT
SPONSORED ENTERPRISES
OVERSIGHT AND INVESTIGATION
HOUSING AND COMMUNITY OPPORTUNITYSMALL BUSINESS COMMITTEE
WORKFORCE, EMPLOYMENT, AND GOVERNMENT
PROGRAMS
TAX, FINANCE, AND EXPORTSBRAC 2005 Independent Commission
2521 S Clark St, Suite 600
Arlington, VA 22202-3909

Dear Members of the Commission,

I am writing today to express my support for the Willow Grove Joint Reserve Base in Horsham, Pennsylvania.

As stated by Secretary of Defense, the Base Realignment and Closure Commission is charged with the task of reviewing the status of our military installations in order to streamline operation costs, promote interservice cooperation and consolidate military assets. In doing so the commission will look at certain criteria that will define which installations are to be signaled for possible closure. These criteria include, cost, inter-service cooperation and expansion potential. I do not believe that Willow Grove meets the requirements for closure as set forth in the BRAC guidelines for the following reasons.

First, one of the major issues related to Department of Defense force transformation includes the need for "jointness," or the ability to base, train and deploy forces from different service branches together. Willow Grove is the largest joint force base in the United States and the only major joint reserve base in Pennsylvania.

The base is home to the Army, Navy, Air Force, Marines and Air National Guard. Willow Grove's close proximity to Philadelphia, Baltimore, New York and New Jersey provides reservists an easily accessible base to fulfill their training requirements. The base is also home to Pennsylvania's oldest flying unit, the 111th Fighter Wing that was recently deployed in Iraq and Afghanistan.

Second, Willow Grove has room to expand within its current "footprint" in the community. While the other branches have been increasing their operational tempo, the Navy has begun to move aircraft off base either to active duty units or to other squadrons that need the planes for current combat operations. This allows room for expansion on the base by the Air Force into areas formerly used by the Navy.

Third, Willow Grove has a proven history of emergency preparedness and can accommodate contingency, mobilization, surge and total force requirements. After the September 11th attacks, Willow Grove took on first responders from the Department of Environmental Protection and became a training area for homeland security preparedness. The Federal Emergency Management Agency named the base an "alternate regional operations center," which was activated and used during the 2000 Republican National Convention in Philadelphia and shortly after 9/11. Additionally, Willow Grove supports an 8,000 foot runway, which can facilitate military and large commercial aircraft. Given its close proximity to Philadelphia, Washington, DC, New York and Baltimore, Willow Gove could easily land aircraft diverted from their major airports in case of emergency. The base is currently used by Air Force One during presidential trips to the region and could place military assets into the air to patrol the region during a possible attack.

Finally, I believe that closing Willow Grove will have a significant negative economic impact on the surrounding community. According to a local consulting firm, Willow Grove maintains 10,724 jobs and creates \$378 million worth of local economic activity per year. Closure of the base would heavily affect the community, especially since it is located very close to the former Naval Air Warfare Center in Warminster, PA that was closed during the 1995 BRAC round. Only recently has the community surrounding the NAWC begun to revitalize. Closing Willow Grove would not only hurt the off-base community, but further imperil Warminster.

Willow Grove Joint Reserve Base is an outstanding asset to the United States Department of Defense as well as to the community. For the above stated reasons, I do not believe that recommending Willow Grove, JRB for closure will be an advantageous move for the Department of Defense. I am more than willing to provide supporting materials if requested. Additionally, I am available to speak to any of the commissioners once the recommendation list becomes public this week. Please contact Mr. Jeff Urbanchuk on my staff to schedule an appointment at (202) 225-4276. Thank you very much and I look forward to working with you in the future.

Sincerely,



MICHAEL G. FITZPATRICK
Member of Congress

MF/JU

DCN 3097
DCn: 3097

BRAC Commission 06152005

I urge you to convey my interest in maintaining the military installation NAS JRB Willow Grove, located in Horsham, PA. This installation is the site of joint use base facilities whose strengths include:

RECEIVED

- Working Joint operations including all services except Coast Guard
- Critical/strategic location near all Northeast Corridor major metropolitan and port areas
- Vital part of Homeland Defense & Security for the East Coast
- Huge economic impact to our local region
- Modern, 8,000 ft. runway and modern Digital Radar Air Control System - one of only four in the U.S. and available for Emergency Preparedness and operations.
- Strong community support

I appreciate your representation and thank you for conveying this strong message.

5402 Plantation Ct S
North Wales, PA 19454

Sincerely,
Mary Barton
Clyton Lee Kooker

DCN: 3094

06152005



RECEIVED

Dear BRAC Commission,

I urge you to convey my interest in maintaining the military installation NAS JRB Willow Grove, located in Horsham, PA. This installation is the model of joint use base facilities whose strengths include:

- Working Joint operations including all services except Coast Guard
- Critical/strategic location near all Northeast Corridor major metropolitan and port areas
- Vital part of Homeland Defense & Security for the East Coast
- Huge economic impact to our local region
- Modern, 8,000 ft. runway and modern Digital Radar Air Control System – one of only four in the U.S. and available for Emergency Preparedness and operations.
- Strong community support

I appreciate your representation and thank you for conveying this strong message.

Sincerely,

Judy Zimbardi

06152005

JOHN G. C. FULLER
3910 Vaux Street
Philadelphia, PA 19129-1415



RECEIVED

13 June 2005

The Honorable Anthony J. Principi
Chairman, 2005 Base Closure and Realignment Commission
2521 South Clark Street, Suite 600
Arlington, VA 22202

Subj: NAS/JRB Willow Grove, PA

Dear Chairman Principi:

I believe you and other members of your Commission are scheduled to visit NAS/JRB Willow Grove, PA on or about 7 July 2005. I would like to make a few observations and suggestions for your consideration prior to your visit.

First, I assume the Commanding Officer, Captain Myers USNR, will not be advocating keeping the air station open. I have read his statement about the proposed closing of the base and it is clear to me that his script was prepared in Washington, DC and he is under strict orders to see that the base is shut down, for the ostensible purpose of enabling the Navy to shift funds from its infrastructure costs, such as NAS/JRB Willow Grove, to support the unsustainable shipbuilding program in which the new aircraft carrier will cost \$13 billion plus, a new destroyer \$3 billion plus and a new submarine \$3 billion plus also. The Navy is self-destructing with this program and is jeopardizing overall national security by sacrificing operating bases such as Willow Grove to help pay for this folly.

I strongly believe that NAS/JRB Willow Grove should not only be kept open but REALIGNED by assigning additional Navy, Air Force and Army units to it. NAS/JRB Willow Grove is an outstanding example of how inter-service cooperation can and must work throughout our entire military structure. Willow Grove is the way of the present and increasingly the future, not a Navy-identified wasteful cost that should be discarded. Willow Grove represents what the services will need in the future, especially depending as the several services are now- and will be increasingly, on reserve forces to augment active duty personnel in time of need. We don't know when that time of need will arise in the future. But it will. And the Navy is preparing to abandon a facility that will be critical in any future crisis.

Sending Willow Grove's assets to McGuire AFB is another mistake. McGuire is very vulnerable to a RBC (radiological, biological, chemical) attack. While McGuire may not be physically destroyed, it will nonetheless be rendered inoperable for an unknown period of time. Then where do you go? Willow Grove represents a back-up location for just such an emergency. Let the land go to developers and that resource, now known as NAS/JRB Willow Grove, will be gone forever. There are no viable open areas left in the northeast to develop an alternative facility in the future. NAS/JRB Willow Grove is too valuable a strategic asset to close it down. It should be expanded.

-2-

A rectangular stamp with the word "RECEIVED" in bold, uppercase letters. To the left of the text is a small icon of a mailbox or envelope.

Chairman Anthony J. Principi

Moving assets to McGuire AFB will only make McGuire less efficient and overcrowded. This is not cost effective. The military services in general, and the Navy in particular, are saturated with costly policies, practices and procedures that should be examined carefully first, before degrading the physical plant which is fundamental to the effective operation of our armed services. The Navy, very wasteful with personnel in the past, is trying to improve, but much more can and must be accomplished. Only then, and on a multi-service basis, should closing bases such as Willow Grove be considered. In the future, many military bases should become joint, multi-service operations, such as Willow Grove is now, which will allow for substantial savings in operating costs if managed properly. Closing bases such as Willow Grove in anticipation of a one-time savings for accounting purposes is counter productive. Among other things it assumes that the costs estimated for closing bases is correct. The numbers given are probably far below and final, real cost. The anticipated savings will prove to be elusive if not non-existent.

This is a game which the 2005 Base Closure and Realignment Commission should bear in mind. You are now a critical link between military preparedness and readiness in 2005 and where they will be, need to be and must be in 2015. Our ability to respond to any threat to the United States must remain. That is where NAS/JRB Willow Grove fits in.

Thank you for reading this letter. You have a very difficult task to perform and I hope you will carefully consider every facet of every decision in a multi-faceted, multi-dimensional environment before you make your final recommendations.

Sincerely,

A handwritten signature in black ink that reads "John G. C. Fuller". The signature is written in a cursive style with a large initial "J".

John G. C. Fuller

Pa. officials say they hold aces in base battle

By: **FROM STAFF AND WIRE REPORTS** (Thu, Jun/23/2005)

The Defense Department overlooked important information when it decided to close the Willow Grove Naval Air Station Joint Reserve Base, and those disregarded details could be enough to save it, elected officials said.

U.S. Sens. Rick Santorum and Arlen Specter, Gov. Ed Rendell and other elected officials met Wednesday in Washington to discuss their game plan as they try to prevent the closings of 13 military installations in Pennsylvania.

"We're not making any concessions," Specter said Wednesday. "We think we have a very, very strong case for total retention. We think that on the basis of national defense and homeland security."

The Defense Department made mistakes when considering the military value of Willow Grove, Rendell said Wednesday.

Pennsylvania has the most active National Guard population in the country. To close Willow Grove when the military is having difficulty recruiting soldiers would be a mistake, said U.S. Rep. Curt Weldon, R-Pa.

"When you lose Willow Grove, you lose that visible presence of the military," Weldon said.

State consultants will survey reservists and National Guard members attached to the base, according to Congressman Mike Fitzpatrick, whose district borders the base and is home to many of its personnel. The survey will ask military members if they would move to a new base or if closing this one would force them to leave the service.

"We want to know whether the closure of the base would result in problems such as [them] dropping out or not re-enlisting," Fitzpatrick said.

Many service branches have not met recent recruiting goals, raising concerns about the strength of military force during a war.

Congresswoman Allyson Schwartz, who represents the Horsham base, said Wednesday's meeting reinforced the plan for the next few weeks.

"It was absolutely clear that all of us - the governor, the senators, the entire Pennsylvania delegation - are working together to make the strongest case possible to keep Willow Grove and the other Pennsylvania bases open," she said Wednesday afternoon.

Two commissioners from the Base Realignment and Closure Commission are set to visit Willow Grove on July 5, Schwartz said. Later that week a hearing will be held in Baltimore.

Leaders will have an hour or two to tell the commission why their bases should not be closed.

Rendell's office has hired consultants to comb the Defense Department's recommendations to find flaws in the reasons suggested for closing the bases, Schwartz said.

"Pittsburgh has already had its visit from the BRAC, so they worked on that data first," she said. "Now, we will see just as thorough, just as detailed an analysis on Willow Grove."

Schwartz reiterated the reasons leaders think the Horsham base should be spared:

- It is a joint base, bringing together different branches of the military in one place, an approach she said the Defense Department has encouraged.
- It is an important base for the reservists and the National Guard, and Pennsylvania is contributing large numbers of those troops to the war in Iraq.
- It is strategically located for defense and homeland security and is the only sizable airport in the area, besides the commercial airport in Philadelphia.

Rendell, Santorum, Schwartz and Fitzpatrick are scheduled to appear at a "Save Our Base" rally at the Hatboro-Horsham High School Stadium on Monday at 10 a.m.

On May 13, the Department of Defense released a list of bases it recommended closing or realigning, including 13 closures and six realignments in Pennsylvania.

The nine-member closure commission is reviewing the list and must make its final recommendations to President Bush by Sept. 8. He and Congress must approve the entire list for it to take effect.

This is the fifth round of base closings since Congress began the review program. The Philadelphia Naval Complex and Warminster's Naval Air Warfare Center both were ordered closed in the 1991 round of closings.

The Defense Department estimates the four previous rounds saved at least \$17 billion through 2001. If the 2005 plan goes through as outlined, savings are estimated at \$5.5 billion each year.

Sarah Larson can be reached at 215-345-3187 or slarson@phillyburbs.com.

Article's URL:

<http://www.phillyburbs.com/pb-dyn/news/111-06232005-506284.html>

CN:11972

The Philadelphia Inquirer
Subscriber Services

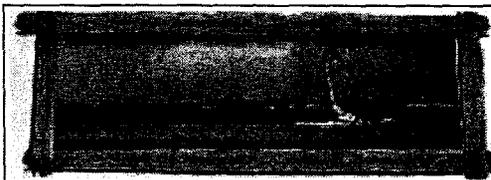
philly.com
THE REGION'S HOME PAGE



Current: 73°
Severe Weather

Complete Forecast

LEGAL RESOURCE
Law Info
WHAT'S YOUR LEGAL QUESTION?



Caribbean For Less
Nonstop flights from Philadelphia to the Caribbean.
Starting at: \$250* R/T
Click here for Details *Additional taxes & fees apply
US AIRWAYS Caribbean

Leaving From: PHL
Going To: Please Select
Passengers: 1 SEARCH

Search Recent News Archives Web for Go Welcome Guest
Sign Up | Sign In | Member Benefits

Philly.com
Today's Inquirer
Today's Daily News

Back to Home >

Local & Regional

XML

Friday, Jun 24, 2005

CLASSIFIEDS

email this print this reprint or license this

Posted on Thu, Jun. 23, 2005

The Philadelphia Inquirer

- Front Page
- Local & Regional
- Philadelphia & Suburbs
- Montgomery County
- Chester County
- Bucks County
- South Jersey
- US & World
- Sports
- High School
- Outdoors
- Business
- Daily Magazine
- Editorials & Commentary
- Metro Commentary
- South Jersey
- Commentary
- Pennsylvania
- Commentary
- Community Voices
- Corrections
- Columnists

Pa. political leaders plan Willow Grove strategy

By Chris Mondics
Inquirer Washington Bureau

WASHINGTON - Faced with the proposed closure of Willow Grove Naval Air Station, Pennsylvania political leaders gathered yesterday on Capitol Hill, where they crafted arguments in favor of the base and vowed to keep pressure on military planners who will decide its fate.

The 45-minute meeting in the office of Sen. Arlen Specter (R., Pa.) focused on what participants said were flaws in the initial Pentagon finding that military units at the Willow Grove base did not have the capacity for expansion. Gov. Rendell said Willow Grove was well-situated to serve the military's growing reliance on National Guard troops, since Pennsylvania supplies a disproportionate share of them.

"We are going to prepare for this to the nth degree," Rendell said at a news conference after the meeting. "Pennsylvania has the most active Guard troops in the nation and to close Willow Grove would be a great mistake. We need to build upon our forces at Willow Grove."

only \$19.95 per month

Unlimited Calling in the U.S. and Canada

Packet8

Reduce your phone bill up to 50% or more [▶ click now](#)

CN:11972

- Personal Finance & Investing
- Tech.life
- Health & Science
- Food & Dining
- Home & Design
- Weekend
- Arts & Entertainment
- Travel
- Sunday Neighbors
- Real Estate
- Education
- School Report Card
- Religion
- Automotive
- Obituaries
- Photography
- Books
- Currents
- Image
- Special Reports
- Interactive
- Multimedia

INQUIRER PHOTOGRAPHY



- » View our best work
- » Jazz at Natalie's Lounge
- » Seeking a heritage in Africa
- » Special Reports

The Pentagon recommended closing the Willow Grove base May 13, placing almost 1,200 military and civilian jobs in doubt. Nationwide, the Pentagon recommended closing 30 major military bases, including Fort Monmouth in New Jersey. Overall, Pennsylvania would have a net loss of 1,878 jobs under the plan, while New Jersey could lose 3,760 jobs.

Those recommendations are now before the Base Realignment and Closure Commission (BRAC), an independent panel chosen by Congress and the President, which must submit a final list of bases to be closed by Sept. 8.

Each base has a local constituency, and politicians from every affected region will be lobbying hard. Historically, only a small percentage of bases recommended for closing survive the cut.

Specter and Rendell were joined by other lawmakers who said the Willow Grove base is a critical link in the nation's defense system.

Moreover, Rep. Curt Weldon (R., Pa.) said it was a fallacy to suggest, as have some developers and others, that closing the base would open up its 1,000-plus acres for commercial development.

He said that if the military closed the base, it would likely hold on to the land.

"I am a supporter of the BRAC process, but it must be based on facts," Weldon said. However, the Pentagon's recommendation rested on what Weldon called "a distortion of the facts."

Specter said it was important for officials to pressure the Pentagon to release all the documents leading to its recommendation. Experience has shown that the Pentagon has withheld information that would contradict its base-closing proposals, he said.

Contact staff writer Chris Mondics at 202-383-6024 or cmondics@krwashington.com.

SUBSCRIBE TODAY

Enjoy the convenience of home delivery.

-  email this
-  print this
-  reprint or license this

mcall.com
THE MORNING CALL *online*

Grab it and **GO**

Look in the Go Guide every Thursday.
13 weeks of fantastic giveaway
THE MORNING CALL

http://www.mcall.com/news/local/all-b1_5brac-2rjun23,0,3866605.story?coll=all-newslocal-hed

From The Morning Call

Case for Willow Grove mapped out

Officials: Pentagon overlooked air reserves at base slated for closure.

By Jeff Miller
Call Washington Bureau

June 23, 2005

WASHINGTON | Could an error of omission save Willow Grove Naval Air Station?

Gov. Ed Rendell and members of Pennsylvania's congressional delegation seemed to think so after meeting to plot strategy in Republican Sen. Arlen Specter's office Wednesday.

The officials said they had a strong case to make that the Pentagon made a mistake on the facts, leading to an error in judgment that put the Montgomery County base on the closure list.

In this instance, they said, the Pentagon did not evaluate all of Willow Grove's military components, primarily because the Air Force decided to give up on the base after the Navy began phasing out its P-3 anti-submarine aircraft, some of which fly out of Willow Grove.

"Because the Navy made a decision, all of a sudden [it's] forget about the National Guard and the Air Reserve," said Rep. Curt Weldon, R-7th District, who serves on the Armed Services Committee.

"That's a mistake," agreed Sen. Rick Santorum, R-Pa. "We believe that's a very strong club that we have at Willow Grove that needs to be developed."

The next few weeks could prove crucial.

The Base Closure and Realignment Commission, which is reviewing the Pentagon's proposal, has scheduled a site visit to Willow Grove on July 5. A formal hearing will follow on July 7 or 8 in the Washington, D.C., area.

The commission will make its own recommendations to President Bush by Sept. 8. If he accepts them, Congress would have 45 days to approve or reject them. But neither Bush nor Congress could make any changes.

The Pentagon wants to close Willow Grove, in Horsham Township, as part of a larger plan to streamline domestic bases. Closing Willow Grove would eliminate more than 1,200 military, civilian and contractor jobs and save the government \$710 million over 20 years.

But state and local officials have vowed to keep the base open.

Rendell and members of Congress stressed that, as a joint reserve base, Willow Grove is home to Army, Navy, Air Force, Marine and Air National Guard and Reserve units that are vital to both national defense and homeland security.

The base's two major units are the 913th Airlift Wing, which trains and equips Air Force reservists to perform aerial resupply,

and the 111th Fighter Wing of the Air National Guard, which operates tank-killing A-10 aircraft.

"The war in Iraq has proved again how important it is to keep a strong Guard and reservists," said Democratic Rep. Allyson Schwartz, whose 13th District includes Willow Grove.

On Tuesday, a base closure commissioner visited the other major Pennsylvania base slated for closure, the Pittsburgh International Airport Air Reserve Station, home of the Air Force's 911th Airlift Wing.

Rendell said the visit persuaded the commissioner, retired Air Force Gen. Lloyd Newton, that the Pentagon was mistaken in saying the 911th lacked room to expand when it clearly does.

"We took him around and demonstrated to him a very fundamental flaw in the Defense Department reasoning in Pittsburgh," Rendell said. "We'll do the same thing when Gen. Newton comes to Willow Grove on July 5."

jeff.miller@mcall.com

202-824-8216

Copyright © 2005, *The Morning Call*

TimesHerald.com

06/21/2005

Call to arms

By: KEITH PHUCAS , Times Herald Staff

HORSHAM - The battle lines are being drawn to save Willow Grove Naval Air Station and Joint Reserve Base in the name of homeland security, and area congressional members are bracing for a long, hot summer.

On Monday, U.S. Reps. Michael Fitzpatrick and Curt Weldon argued that closing the base would be a strategic and psychological blow to the region, and that they would pull out all the stops to keep that from happening. The congressmen held a press conference at Willow Grove's Delaware Valley Historical Aircraft Association Museum.

Fitzpatrick, who represents the 8th District, which includes the Willow Grove area, introduced a bill three weeks ago that would require the Base Realignment and Closure Commission (BRAC) to consider the consequences of shuttering bases in light of the government's new emphasis on protecting the U.S. from terrorist attacks.

"The (Willow Grove) base is essential for our homeland security," Fitzpatrick, a Republican, said.

The legislation calls for the secretary of homeland security, Michael Chertoff, to submit a report to Congress on the security implications of the recommended base closings.

The bill, which was co-sponsored by Rep. Allyson Schwartz, D-13th Dist., has been referred to the House Armed Services Committee.

In May, Willow Grove was among dozens of military facilities on the Pentagon's list of recommended closings and realignments. The BRAC commissioners have 11 weeks left to decide the fate of the Horsham facility. The commission must submit its report to President Bush by Sept. 8.

The lawmakers said because Willow Grove is an important homeland security asset, it should be crossed off the Defense Department's closure list.

"It's not the right time to be closing bases," Fitzpatrick said. "Homeland security was not considered in the BRAC (legislation)."

Weldon, vice chairman of the House Armed Services Committee, said the facility's location should have kept it off the list. "I don't understand why Willow Grove has been placed on the BRAC list," he said. "It doesn't make sense, because of its strategic location on the East Coast."

Weldon, R-7th Dist., said the military presence at the base should be expanded.

"I'm convinced we should be growing," he said. "There's additional acreage for expansion."

Another BRAC recommendation calls for relocating five Army Reserve units - including Norristown's Ray S. Musselman Army Reserve Center - to a new Armed Forces Reserve Center at Willow Grove.

A key homeland security priority is to protect nuclear facilities from terrorist attacks. If such a disaster occurred, Fitzpatrick said, aircraft at the local base would be expected to respond.

"In the event of an emergency at Three Mile Island (nuclear plants), this base would be critical."

Keith Phucas can be reached at kphucas@timesherald.com or 610-272-2500, ext. 211.

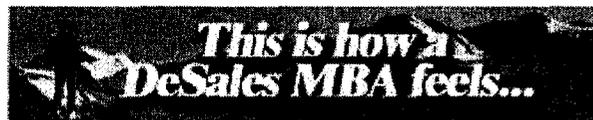
Advertisement



Hallmark
FLOWERS

HALLMARK EXCLUSIVE BOUQUETS

ORDER TODAY ▶



©The Times Herald 2005



Grab it and **GO**

Look in the Go Guide every Thursday.
13 weeks of fantastic giveaway
THE MORNING CALL

http://www.mcall.com/news/local/all-b1_2basejun11,0,4338044.story?coll=all-news-hed

From The Morning Call

Lawmakers: Willow Grove base is vital

Naval air station's unique features were overlooked, they say.

By Pervaiz Shallwani
Of The Morning Call

June 11, 2005

The Pentagon overlooked key features of the Willow Grove Naval Air Station when it recommended the base be closed, area lawmakers and business leaders say.

The May 13 base closure report failed to recognize Willow Grove's ability to conduct joint missions across the service branches, its strategic location near major cities on the East Coast and the important role of Pennsylvania's National Guard, three Montgomery County lawmakers said Friday outside the base in Horsham Township.

"We don't believe that it was an error. We believe the mission here was understated," said state Rep. Eugene McGill, flanked at a news conference by a fellow Republican, Rep. Sue Cornell, and Rep. Josh Shapiro, a Democrat.

That is a glimpse of the case the state probably will make to keep the 1,100-acre base open when it argues before the Base Realignment and Closure Commission on July 8 and 9 in Baltimore.

Also at the news conference, the Suburban Horsham/Willow Grove Chamber of Commerce announced that Gov. Ed Rendell will participate in the June 27 "Save the Base Day" at Hatboro-Horsham High School.

The group of local business and political leaders held a rally last week and plans to hold a demonstration when BRAC commissioners, including Chairman Anthony Principi, tour the base July 5. Base supporters also are signing up residents to bus to the BRAC hearings.

The Pentagon has suggested moving Willow Grove's Navy and Marine Corps squadrons to McGuire Air Force Base in Wrightstown, N.J., and deactivating the 111th Fighter Wing of the Pennsylvania Air National Guard.

But the base could carry on in dramatically reduced fashion under a new name: the Willow Grove Joint Reserve Base. The Pentagon wants to create an Armed Forces Reserve Center there through the closure and consolidation of several small Army Reserve centers in the Philadelphia area.

Pennsylvania has hired consultants, mostly former military officers familiar with the BRAC process, to prepare a case that would show Willow Grove is unique among bases targeted for closure or realignment.

Among the points the state will emphasize are that it has the country's largest National Guard and has more National Guard troops on active duty for the Iraq war than any other state.

"We have hired experts, and statewide meetings are occurring on a weekly basis," said Shapiro, who got a taste of how BRAC works in 1995 while working as an aide to U.S. Sen. Carl Levin of Michigan, the ranking Democrat on the Senate Armed Services Committee.

From his experience, Shapiro said, about 15 percent of military facilities are taken off the BRAC list when the process is complete.

The state set aside \$4.5 million to defend its bases after Gov. Ed Rendell won office in 2002. About \$1.2 million of that money remains and will be divided among the 13 state facilities the Pentagon wants to close. McGill said the major share will go to the two biggest bases on the list: Willow Grove and Pittsburgh International Airport Air Reserve Station.

Ed Ebenbach, co-chairman of the chamber's Regional Military Affairs Committee, said the group has distributed more than 120,000 pamphlets and about 1,000 yard signs advertising the lobbying campaign called "Save Our Base." In addition, the group has logged more than 2,700 signatures and e-mails as part of its petition drive.

According to Pentagon estimates, the closure could cost the community 138 to 1,805 jobs, depending on the level of economic recovery. Either scenario is less than a tenth of 1 percent of the Philadelphia job market. The Chamber put the community impact at more than 10,000 jobs, for a loss of \$375 million in economic activity.

The Pentagon estimates it will cost \$126 million to close Willow Grove, but that the Defense Department will end up saving \$710 million over 20 years.

The commission must present a revised list of proposed closings and down-

sizings to President Bush by Sept. 8. He has until Sept. 23 to accept or reject the list in its entirety. If he accepts it, Congress can reject it in its entirety. If Congress does nothing, the recommendations move forward.

"If we don't have this thing won by the first week of August, it is closed," McGill said, noting that the commission will be heavily into its decision-making process by then. "We are going to have to find a few mistakes, and we believe we have found some."

pervaiz.shallwani@mcall.com

215-529-2613

Copyright © 2005, *The Morning Call*

Please do not link to printable views of stories. The full story can be accessed using the link below. Thank you.
http://kyw.com/Local%20News/local_story_162102732.html



CBS

CBS 3 | kyw.com

Residents Fight To Save Willow Grove NAS

Jun 11, 2005 9:45 am US/Eastern

The community near Willow Grove Naval Air Station is getting ready to rally to try to keep the base from being shut down.

In the next several weeks, a federal commission is expected to decide whether the base in Philadelphia's northern suburbs should remain on the closure list.

State and local lawmakers are meeting each week to work on a game plan. "Save Our Base Day" has been set for June 27th at Hatboro-Horsham High School to rally support.

Ed Ebenbach, an official with the local Chamber of Commerce, says his group plans to encourage everyone to hop on buses and head to Baltimore to attend a July 9th hearing on the proposal.

Lawmakers estimate the chance of getting Willow Grove off the closure list is about 15 percent.

© 2005 The Associated Press. All Rights Reserved. This material may not be published, broadcast, rewritten, or redistributed.

Delaney, Michael, CIV, WSO-BRAC

From: Schy, Martin LCDR Admin [martin.schy@navy.mil]
Sent: Thursday, June 30, 2005 8:34 AM
To: WSO-BRAC Delaney (E-mail)
Subject: FW: LIST OF ATTENDEES

Michael,

List of attendees - as of this am. Sched of events to follow.

Marty

LCDR Martin Schy
NASJRB Willow Grove Admin
215-443-1775
DSN 991-1775
Cell 267-738-2208

-----Original Message-----

From: Jones, Sherri R CIV Administration-PAO
Sent: Wednesday, June 29, 2005 21:39
To: Schy, Martin LCDR Admin
Cc: Stotler, Michelle R CIV Administration-PAO; Courtney, Shaun M YNCS N11; Powers, Robert H CDR Administration
Subject: LIST OF ATTENDEES

LCDR,

Here's the list as of Wednesday...these are the ones who need nameplates for the table seating (Michelle has the layout for the table and is going to go over it with the CO):

Chairman Anthony J. Principi
RADM Stephen A. Turcotte (Commander, Navy Region Mid-Atlantic CNRMA)
CAPT Harry L. Myers (Commanding Officer, NASJRB Willow Grove)
Senator Rick Santorum
Senator Arlen Specter
Congressman Michael Fitzpatrick
Congresswoman Allyson Y. Schwartz
Congressman Curt Weldon
Major General James Skiff (PA ANG)
Brig. General Jessica Wright (PA ANG)
COL Stephen Chapman (Commander, 913th, AFRES)
COL Greg Marston (PA ANG)
COL Paul Comtois (Commander, 111th, PA ANG)
COL Mark Monroe (LCDR Schy please confirm if he is attending) (Commander, MAG 49)
CDR Robert Paulson (CO, VR 52)

CAPT Chris Patton (Commander, Reserve Patrol Wing [P3 Wing])

The people that will not be sitting at the table:

William Zobel (CNRMA Executive Director)

Karen Matthiae (CNRMA BRAC POC)

LCDR Marty Schy

CDR Robert Powers (NASJRB XO)

CDR Shannon Brown (NASJRB PXO)

CAPT Rick Cline

Ed Ebenbach -- Chamber

Dan McCaffery - Chamber

MGEN Nelson (ret.)-- Chamber

Joe Spielbauer (Governor Rendel's special assistant)

Lori Shaver

Jeffrey Marrazzo

Staffer Courtney Kaplan/Staffer Jeff Haberkern -- Senator Santorum

Staffer Chris Bradish -- Senator Spector

Staffer for Congressman Fitzpatrick -- they will be calling the name into Michelle on Thursday

Staffer Curt Freeman -- Congresswoman Schwartz

Staffer Ed Cashman -- Congressman Weldon

Michelle Stotler (NASJRB Asst. PAO)

IT1 Torres will be running the power point system

This is everyone I know of at this point. Please continue to work with Michelle and vice vs. Sherri

NAS JRB

Jones, Sherri R CIV Administration-PAO

Public Affairs Officer

sherri.r.jones@navy.mil <<mailto:sherri.r.jones@navy.mil>>

PAO, Bldg 1

NAS JRB

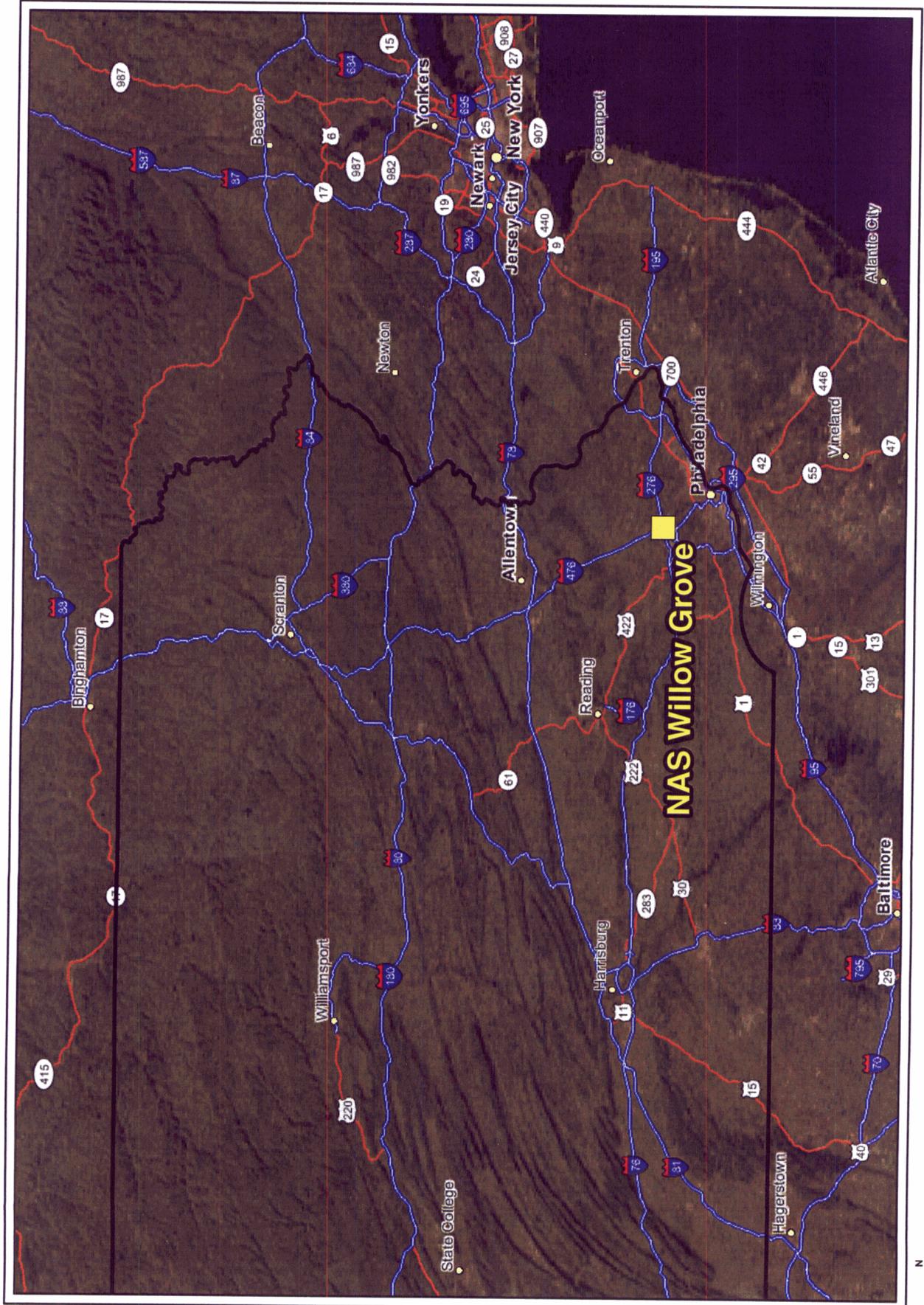
Willow Grove, PA 19090

tel: 215-443-1779

fax: 215-443-1778

mobile: 267-303-4032

Recommended Pennsylvania Base Realignments and Closures



DCN 11972

Image Copyright: Space Imaging, LLC



Naval Air Station Willow Grove, PA

 Installation Boundary