

DLI

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Questions sent on 7/26

***Education & Training Joint Cross Service Group***

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**E & T JCSG  
DLIFLC  
Concept Brief  
24 March 2005**





## **RAND Study Summary (2004)**

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**1993: Army proposed HQ DLIFLC move to Ft. Huachuca, AZ and foreign language training be outsourced to the University of Arizona South**

- **Army Pro: Eliminate single-purpose installation and avoid high operational cost in Monterey**
- **City of Monterey Con: Survey found 50% faculty would retire rather than move. Diverse faculty not available at U of AZ.**
- **Curriculum development cost not included in COBRA**
- **70-80% of all DLIFLC students go to Goodfellow AFB for crypto training, not to Ft Huachuca.**
- **Army assumption U of AZ would build 1M Sq/Ft faculty for free could not be verified**



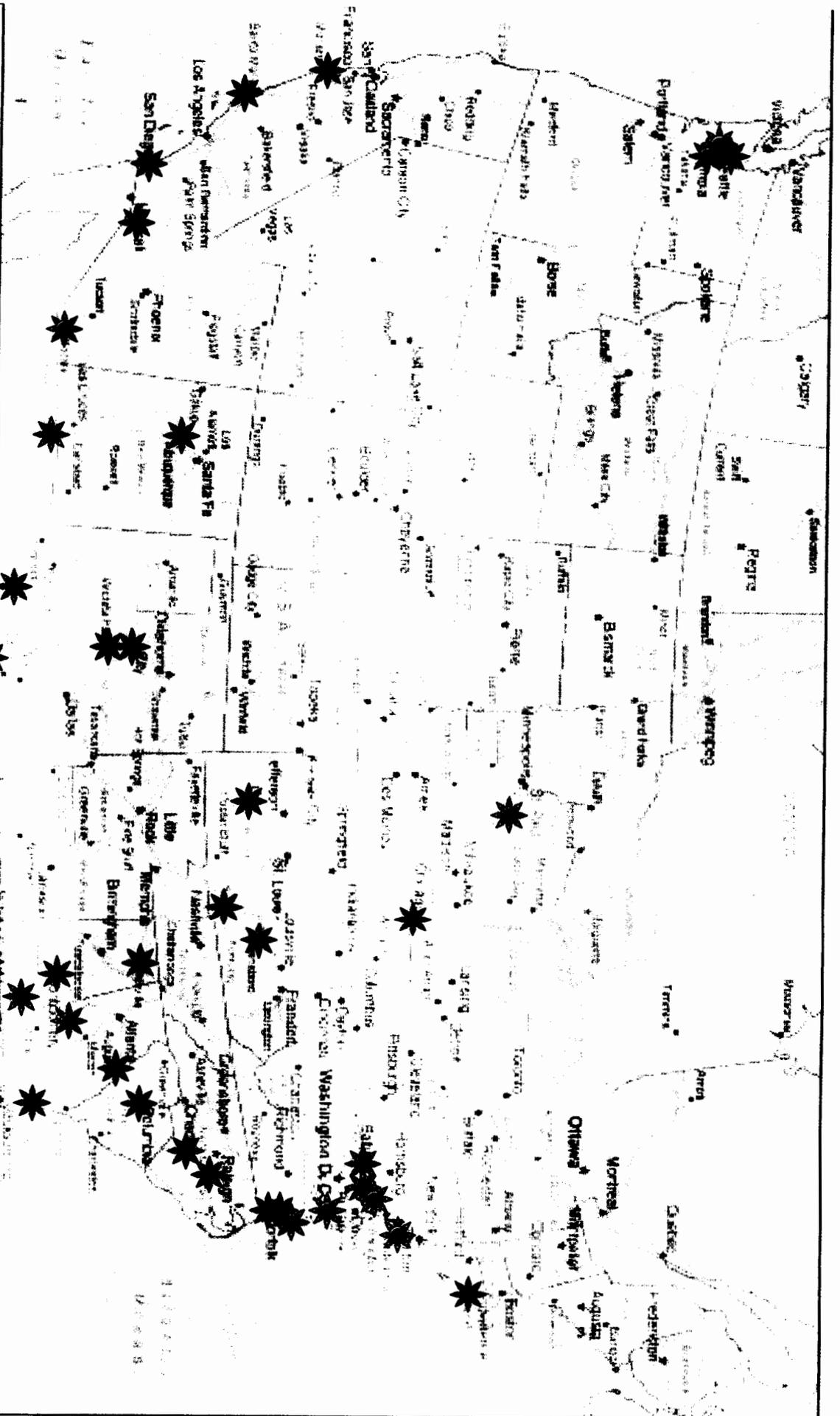
## **RAND Study Summary (2004)**

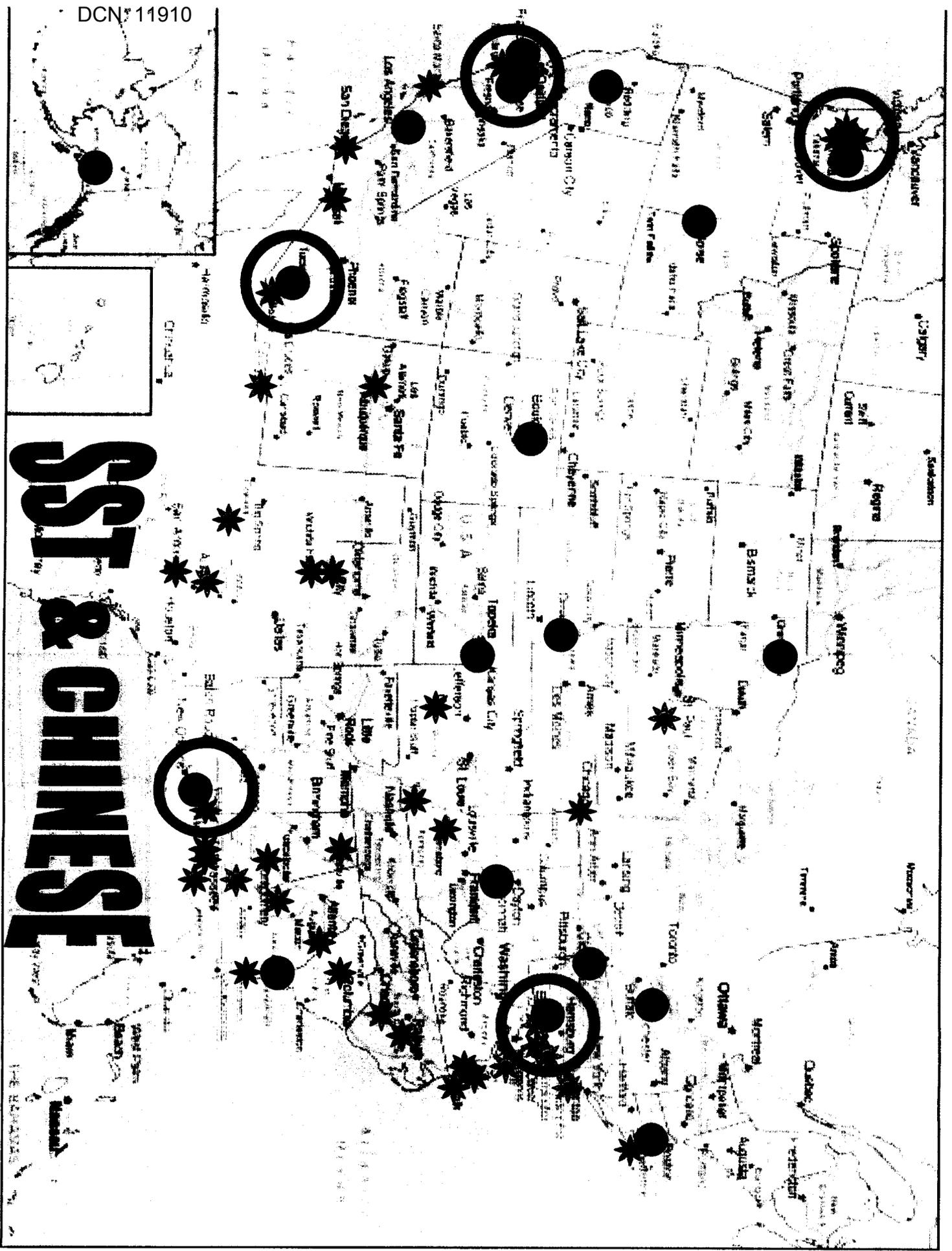
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- **Ultimately, BRAC Commission decided that although DLIFLC is expensive, the quality of foreign language instruction would suffer if relocated.**
- **In 1994, the U of AZ put forth an unsolicited proposal to run DLIFLC for \$45M per year. TRADOC rejected.**
- **In 1994, Army received proposal to move DLIFLC to Utah drawing on the language support base associated with Brigham Young University and the Church of Latter Day Saint's Missionary Training Center (MTC). TRADOC rejected because Utah not as ethnically diverse as the Bay Area and because of compatibility issues.**
- **When Ft. Ord closed, DLIFLC assumed maintenance responsibility for some Ft. Ord housing.**
- **In 1995, City of Monterey passed one installation plan. Under plan, the city provides street maintenance, utilities, and bldg mgmt to DLIFLC (\$4M per year).**

\* Navy  
 \* Army  
 \* Air Force

# SST Installations

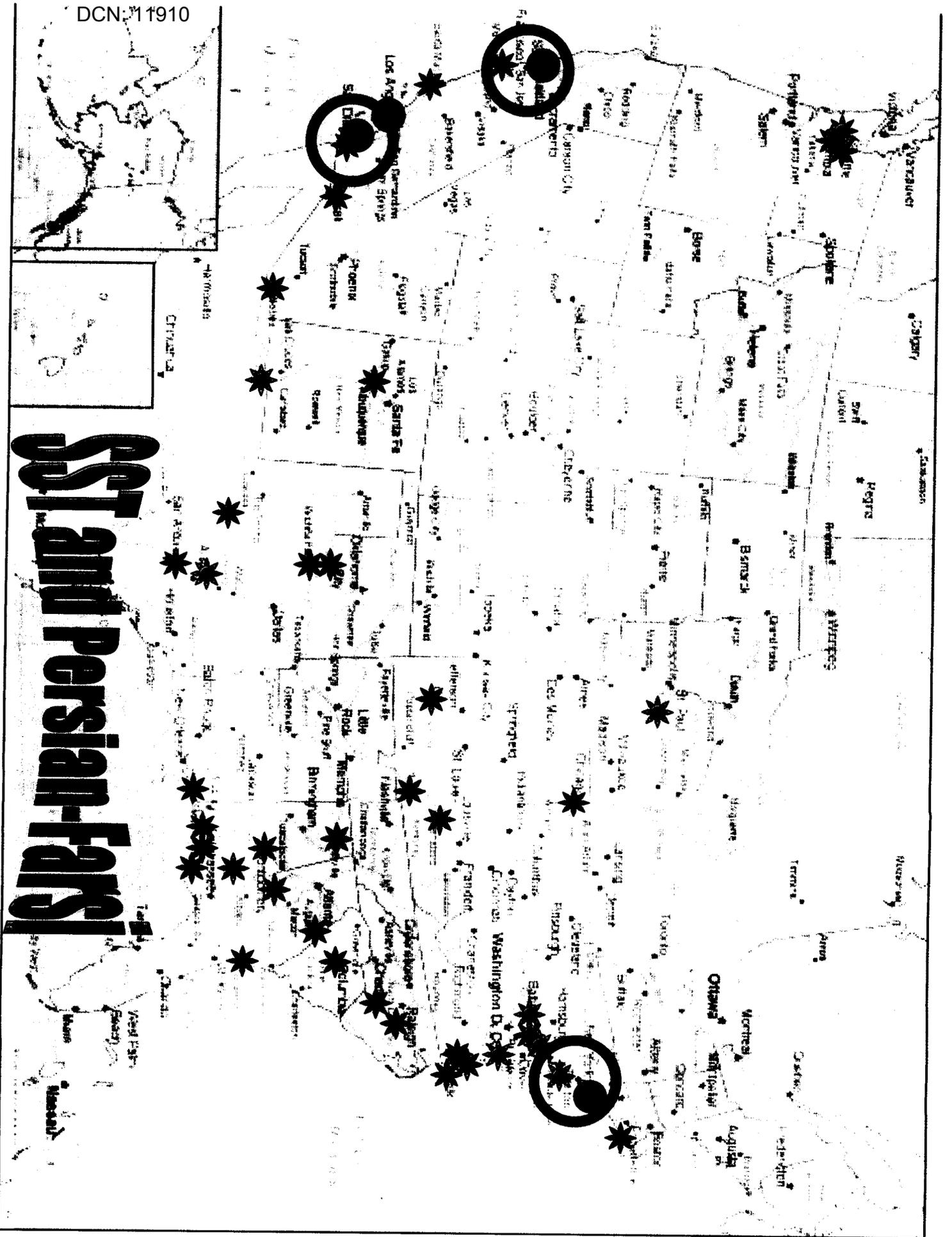




# SST & CHINESE

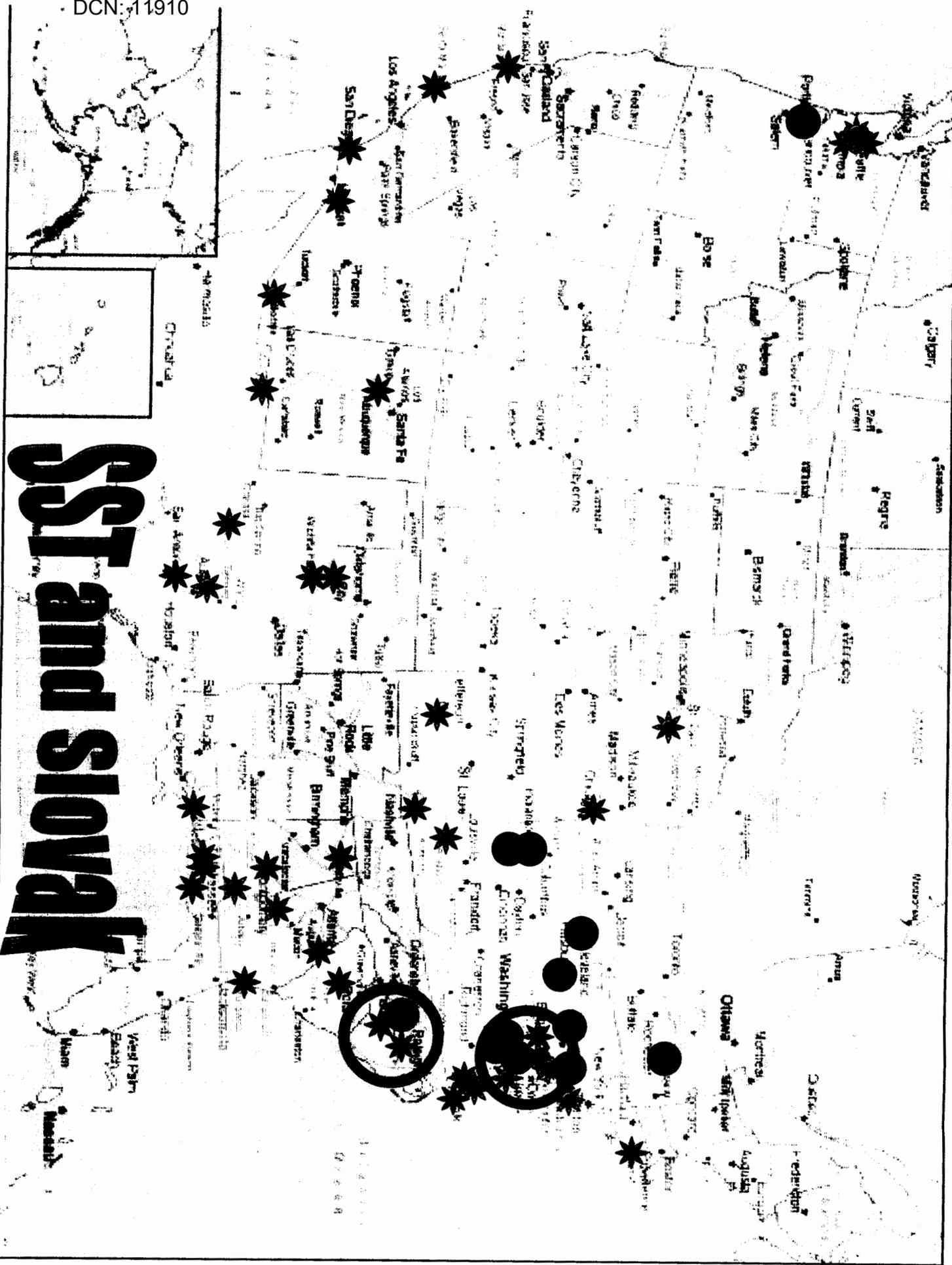
THE BUREAU OF AERONAUTICS

# ST and Persian-Fars

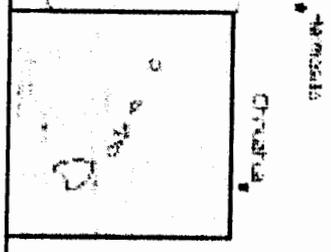








# ST and Slovak

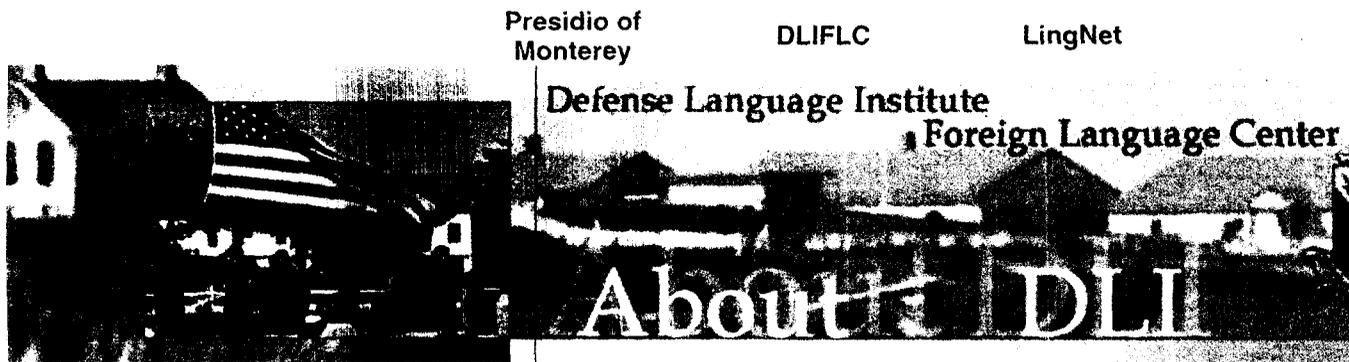




## **E&T JCSG Summary**

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- **E&T-0031 DLI to Ft. Meade and E&T-0043 DLI to Goodfellow**
  - **COBRA payback never**
  - **Concerns about faculty relocation and recruiting especially for Goodfellow**
- **E&T-0030 Privatize DLI**
  - **Unverifiable university cost estimates to include tuition**
  - **Concern about militarization of young students**
  - **MILCON at locations without long-term commitments or contracts**
  - **Concern about reduced instruction quality and time to graduate**
- **SST member visited POM in a non-BRAC capacity**
  - **Ft. Ord still has medical clinic, commissary, and PX**
  - **DLIFLC has medical/dental clinic, PX, and snack bar**
- **SST verified with H&SA and Medical JCSGs support decisions would be determined after business case analysis**



[About DLIFLC](#)

[About DLIFLC](#)

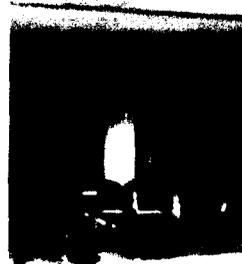
[Academics](#)

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- [Mission Statement](#)
- [Scope of Instruction](#)
- [Leaders](#)
- [Educational Philosophy](#)
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### *Scope of Instruction:*



The DLIFLC is regarded as one of the schools for foreign language instruction in the world. Resident instruction is provided at the Presidio of Monterey in some 23 languages and several dialects and is administered through language departments and the Operation Freedom Task Force, which expands or contracts in response to the needs of the sponsoring organization. The present facilities at the Presidio of Monterey can accommodate approximately 3,500 students. Instruction is also routinely provided under supervised contractual arrangements in Washington, D.C., in over 100 languages and dialects. The DLIFLC also provides extensive nonresident instructional support in a variety of languages and dialects.

**Carroll, Ray, CIV, WSO-BRAC**

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**From:** Carroll, Ray, CIV, WSO-BRAC  
**Sent:** Tuesday, July 26, 2005 4:21 PM  
**To:** 'ingrid.speed@monterey.army.mil'; 'jeffrey.cairns@monterey.army.mil'  
**Cc:** Hood, Wesley, CIV, WSO-BRAC; Dean, Ryan, CIV, WSO-BRAC; Van Saun, David, CIV, WSO-BRAC  
**Subject:** BRAC visit information  
**Attachments:** DLI itinerary.doc; Biographies - FINAL.pdf; AFIT questions.doc

Your assistance in helping the Commission with its work is sincerely appreciated. Mr. Hood and I look forward to visiting DLI on August 4th and 8th. My understanding of the itinerary for our visit is attached. The only open action in the itinerary is arrangements for travel between NPG and DLI on the 8th. It would be appreciated if DLI could arrange transportation for the Commissioners and BRAC four BRAC analysts.

With regard to the commands' presentation for the Commissioners, I would suggest a short command briefing followed by a tour of the school facilities. The briefing should highlight the programs offered at DLI, the value added to DoD's overall mission by the school, and unique aspects of the school. Attached to this message are the commissioner's biographies. As mentioned earlier, commissioners Gehman and Hansen will visit DLI.

Also attached is a list of questions requesting data on your education programs. We would appreciate written responses to these, and would like to discuss the responses during our staff visit on August 4.

Again, thank you for your help.

VR

Syd Carroll

Senior Analyst

BRAC Commission

1. Please provide details on the programs and services you provide and how they add value to DoD's overall mission. Please include information on
  - a. The number and type of programs/courses conducted in fiscal years 2000-2004.
  - b. The number of students enrolled, by program, for fiscal years 2000-2005.
  - c. The number of military, civilian, and contractor faculty, by program, for fiscal years 2000-2005.
  - d. The number of non-US students, by country, enrolled in and graduated from DLI in fiscal years 2000-2005.
  - e. The number of non-DoD students, by agency, enrolled in and graduated from DLI in fiscal years 2000-2005.
2. Explain your BOS structure and procedures. Include details on cost, manning, and how you might expand your program to cover other organizations and/or locations in the same local area.
3. Are there plans are for expanding language training within DoD? If so, please provide details on the plans.
4. Are there plans for expanding language training for non-DoD agencies? If so, please provide details on the plans

**VISIT ITINERARY – August 8, 2005**

**Admiral Harold W. Gehman, Jr. USN (Ret)  
and  
The Honorable James V. Hansen**

**Naval Postgraduate School and Defense Language Institute  
Monterey, California**

DATE & TIME	EVENT	LOCATION	POC	ACTION
<b><u>August 08</u></b> 0730 - 0800	Commissioners Travel from Hotel to Naval Postgraduate School	Monterey, CA	Dave Van Saun And Syd Carroll	Transport Commissioners to NPS
0800 - 0930	Commissioner's brief and tour of NPS	Naval Postgraduate School, Monterey, CA	Commandant Chief of Protocol	Mission Brief and NPS Tour
0930 - 1000	Travel from Naval Postgraduate School to Defense Language Institute	Monterey, CA	TBD	Transport Commissioners to DLI
1000 - 1130	Commissioner's brief and tour of Defense Language Institute	Defense Language Institute (Presidio) Monterey, CA	Commandant Chief of Protocol	Mission Brief and DLI Tour
1130-1145	Media	TBD	Dave Van Saun And Syd Carroll	Respond to Media Questions
1145	Commissioners depart for Regional Hearing	Monterey, CA	Dave Van Saun And Syd Carroll	Transport commissioners from DLI to Regional Hearing



# U.S. Army Garrison-Presidio of Monterey

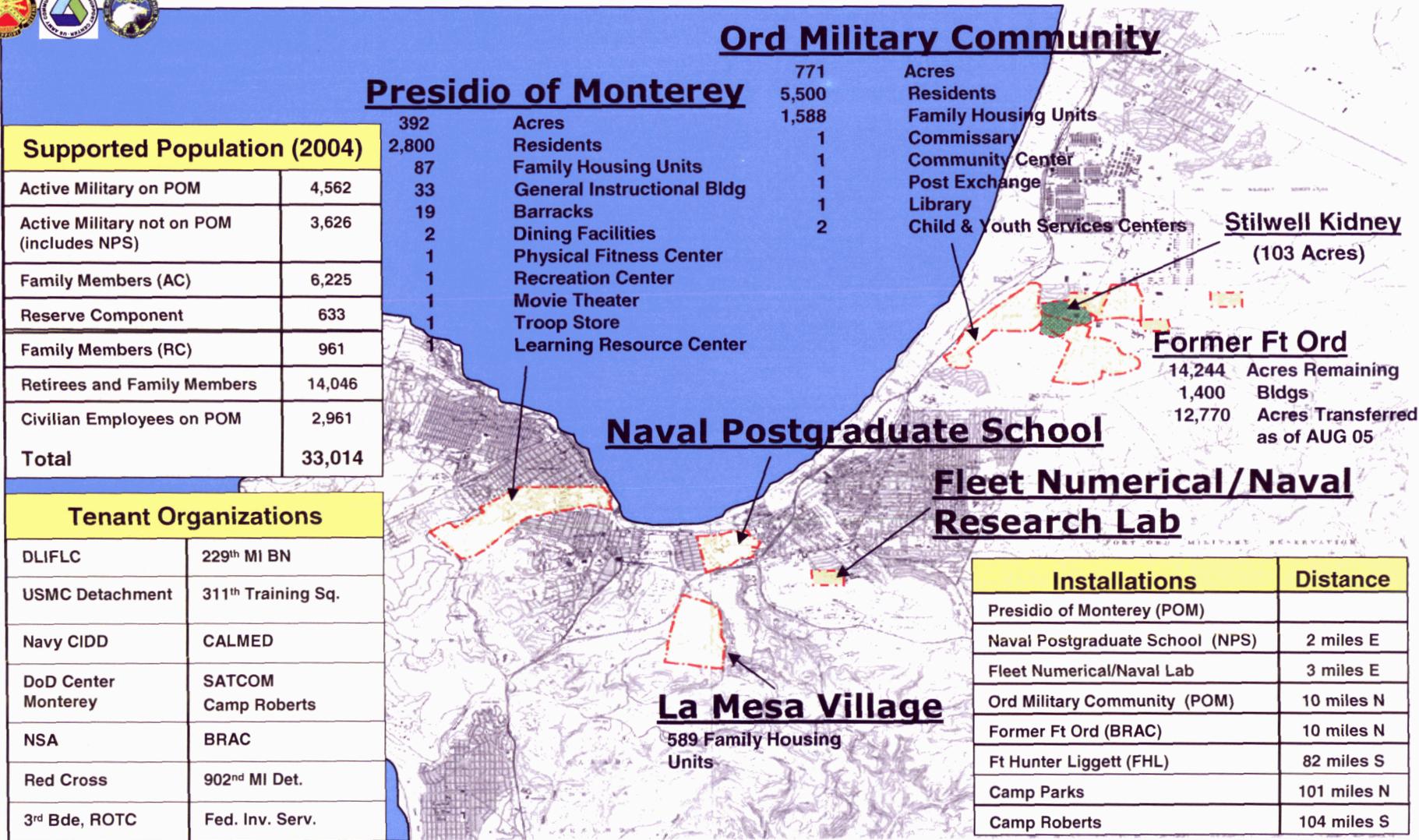




# U.S. Army Garrison-Presidio of Monterey



## Military Communities on Monterey Peninsula

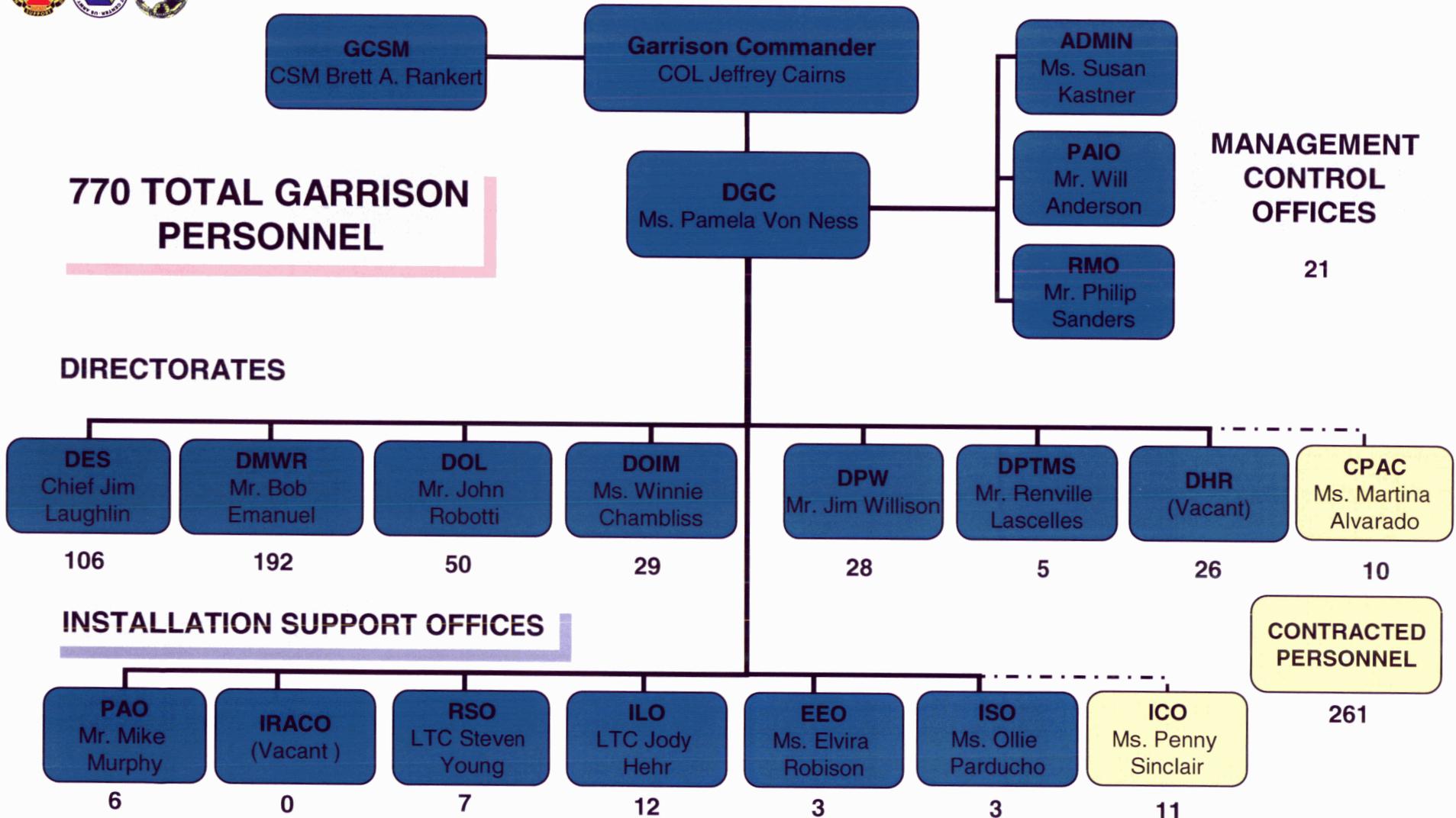




# U.S. Army Garrison-Presidio of Monterey



## Base Operation Services (BOS) Structure





# U.S. Army Garrison-Presidio of Monterey



## FY04 Service Costs (\$K)

<b>Base Operations Services</b>	<b>\$23,687</b>	Central Issue Facility	8	<b>AT/FP</b>	<b>\$ 6,285</b>
<b>Command and Staff</b>	<b>\$1,927</b>	Asset Management	217	Anti-Terrorism Services	
Administrative and Civil Law	259	Material Support Maintenance	658	Correcitonal Services	
Criminal Law and Discipline	89	Transportation Services	2,153	Law Enforcement Services	
Client Services	98	Food Services* <39>	3,506	Physical Security	
Claims	419	Laundry and Dry Cleaning Services	134		
Religious Support	336	Army Lodging Management	89	<b>FAMILY PROGRAMS</b>	<b>\$ 2,339</b>
Public Affairs-Reimbursable - 373	Mission	UPH Management	208	Army Community Service	556
Inspector General Services	Mission	<b>Engineering</b>	<b>\$6,781</b>	Child and Youth	1,783
Protocol Services	Mission	Maintenance-Improved Grounds	289		
Installation Management	116	Maintenance-Unimproved Grounds	-	<b>BASE COMMUNICATIONS/AUDIO VISUAL</b>	<b>\$939</b>
Equal Employment Opportunity	322	Heating/Cooling Services	834	Comm Systems and System Support	778
Equal Opportunity	Mission	Water Services	484	Visual Information	161
Internal Review	97	Waste Water Services	469		
Inst Safety and Occupational Health	191	Electrical Services	1,930	<b>ENVIRONMENT</b>	<b>\$ 1,011</b>
<b>Personnel and Community</b>	<b>\$3,398</b>	Other Utility Services	33	Conservation Programs	
Civilian Personnel Services	Tenant	Facilities Engineering Services Mgmt	788	Restoration Programs	
Military Personnel Manning	546	Master Planning	53	Compliance Programs	
Military Personnel Services* <11>	617	Real-Estate/Real Property Admin.	20	Pollution Prevention Programs	
Substance Abuse* <66>	189	Custodial Services	1,257		
Sports, Recreation, and Libraries	808	Indoor Pest Control	47	<b>FACILITIES - SRM</b>	<b>\$ 7,045</b>
Business Operations	768	Outdoor Pest Control	29	Building Maintenance	
Continuing Education Services* <470>	470	Refuse Removal	548	Building Maintenance - Other	
<b>Information Technology</b>	<b>\$2,076</b>	<b>Resource Management</b>	<b>\$969</b>	Maintenance - Surfaced Area	
Document Management	400	Program/Budget	548	Minor Construction	
Information Assurance	118	Support Agreement/MOU/MOA Mgmt	86		
Automation (19-20)	1,558	Management Accounting	Region	<b>GWOT</b>	<b>\$127</b>
<b>Operations</b>	<b>\$1,679</b>	Installation TDA Management	5	<b>OTHER OMA (*&lt;697&gt; is included elsewh</b>	<b>\$1,018</b>
Installation Security Mgmt Supt* <111>	111	Management Analysis	330		
Fire and Emer Resp Services	1,568	<b>Acquisition</b>	<b>\$0</b>	<b>FAMILY HOUSING</b>	<b>\$ 1,173</b>
<b>Logistics</b>	<b>\$7,554</b>	Contracting	Tenant	Family Housing Management (FCI)	
Ammunition Supply Services	8	<b>Health Services</b>	<b>\$0</b>		
Retail Supply	573	Med, Dental, Vet	Reirb	<b>GARRISON TOTAL</b>	<b>\$43,624</b>

# U.S. Army Garrison-Presidio of Monterey

## BOS Expansion Capabilities



Currently Cooperative/Joint (12)

Requires Review (37)

Difficult/No Savings/N/A (26)

Base Operations Services		
Command and Staff	Administrative and Civil Law	Command and Staff
Client Services	Criminal Law and Discipline	Client Services
Claims		Claims
Religious Support		Religious Support
Public Affairs		Public Affairs
Inspector General Services		Inspector General Services
Protocol Services		Protocol Services
Installation Management		Installation Management
Equal Employment Opportunity		Equal Employment Opportunity
Equal Opportunity		Equal Opportunity
Internal Review		Internal Review
Inst Safety and Occupational Health		Inst Safety and Occupational Health
Personnel and Community		Personnel and Community
Civilian Personnel Services		Civilian Personnel Services
Military Personnel Manning		Military Personnel Manning
Military Personnel Services		Military Personnel Services
Substance Abuse		Substance Abuse
Sports, Recreation, and Libraries		Sports, Recreation, and Libraries
Business Operations		Business Operations
Continuing Education Services		Continuing Education Services
Information Technology		Information Technology
Document Management		Document Management
Information Assurance		Information Assurance
Automation (19-20)		Automation (19-20)
Operations		Operations
Installation Security Prog Mgmt Supt		Installation Security Prog Mgmt Supt
Fire and Emer Resp Services		Fire and Emer Resp Services
Logistics		Logistics
Ammunition Supply Services		Ammunition Supply Services
Retail Supply		Retail Supply
Central Issue Facility	Asset Management	Central Issue Facility
Material Support Maintenance	Transportation Services	Material Support Maintenance
Food Services	Laundry and Dry Cleaning Services	Food Services
Army Lodging Management	UPH Management	Army Lodging Management
Engineering	Maintenance-Unimproved Grounds	Engineering
Maintenance-Unimproved Grounds	Heating/Cooling Services	Maintenance-Unimproved Grounds
Water Services	Water Services	Water Services
Waste Water Services	Electrical Services	Waste Water Services
Other Utility Services	Facilities Engineering Services Mgmt	Other Utility Services
Master Planning	Real-Estate/Real Property Admin.	Master Planning
Custodial Services	Indoor Pest Control	Custodial Services
Outdoor Pest Control	Refuse Removal	Outdoor Pest Control
Resource Management	Program/Budget	Resource Management
Support Agreement/MOU/MOA Mgmt	Management Accounting	Support Agreement/MOU/MOA Mgmt
Installation TDA Management	Acquisition	Installation TDA Management
Management Analysis	Contracting	Management Analysis
Health Services	Med, Dental, Vet	Health Services
AT/FP	Anti-Terrorism Services	AT/FP
Corrections Services	Law Enforcement Services	Corrections Services
Physical Security	Family Programs	Physical Security
Family Programs	Army Community Service	Family Programs
Child and Youth	Base Communications/Audio Visual	Child and Youth
Comm Systems and System Support	Visual Information	Comm Systems and System Support
ENVIRONMENT	Conservation Programs	ENVIRONMENT
Restoration Programs	Compliance Programs	Restoration Programs
Pollution Prevention Programs	Building Maintenance	Pollution Prevention Programs
FACILITIES - SRM	Building Maintenance - Other	FACILITIES - SRM
Maintenance - Surfaced Area	Minor Construction	Maintenance - Surfaced Area
PASS THROUGH	GWOT	PASS THROUGH
OTHER OMA	FAMILY HOUSING	OTHER OMA
FAMILY HOUSING	Family Housing Management (RCI)	FAMILY HOUSING



# U.S. Army Garrison-Presidio of Monterey



## INSTALLATION MANAGEMENT AGENCY



***“Sustain, Support and Defend”***

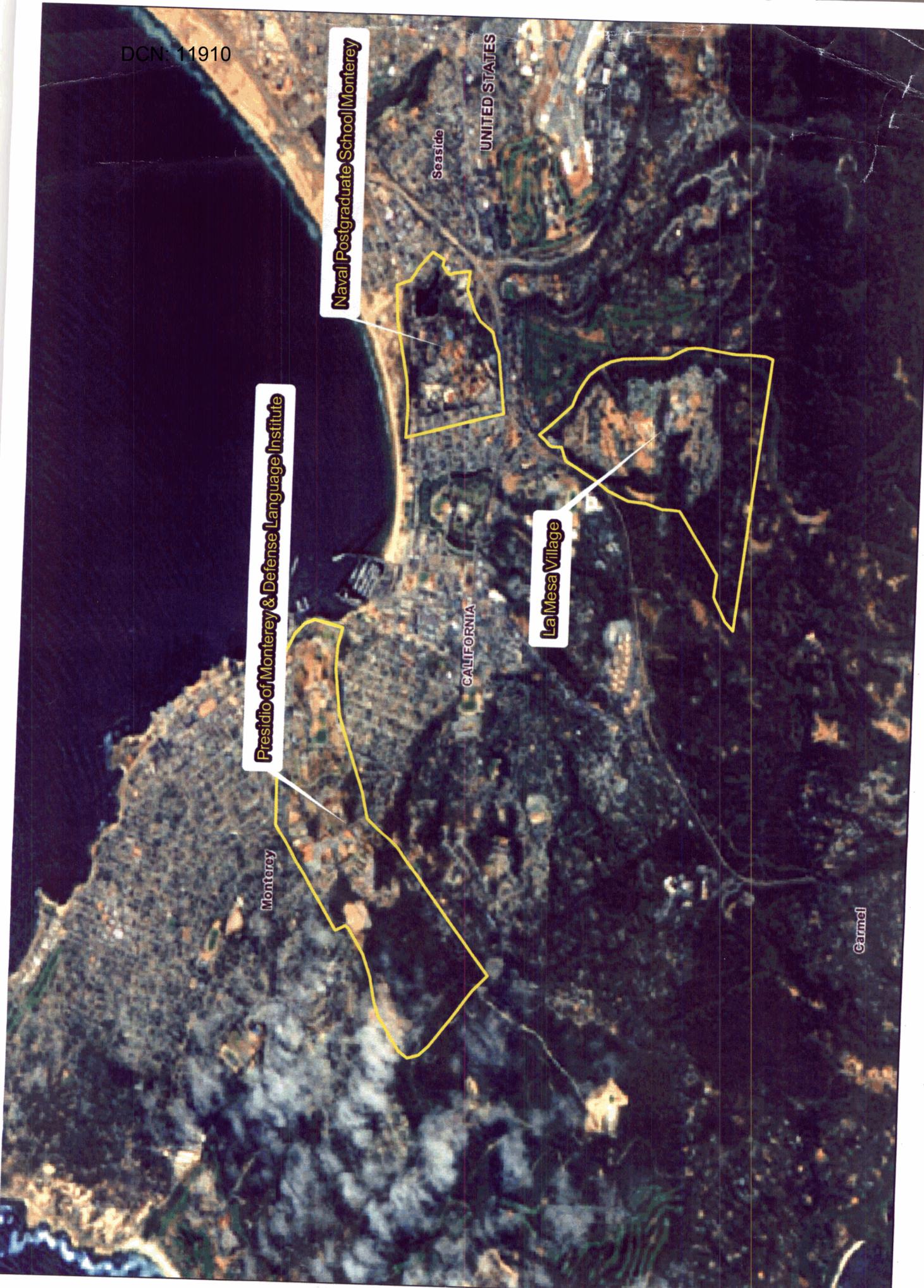


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# Presidio of Monterey, CA

 Installation Boundary

 1 Miles



**Presidio of Monterey & Defense Language Institute**

**Naval Postgraduate School Monterey**

**La Mesa Village**

Monterey

Seaside

CALIFORNIA

UNITED STATES

Carmel

1 Miles

Installation Boundary