



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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October 15, 2005

William J. Haynes II, Esquire  
General Counsel, Department of Defense  
1600 Defense Pentagon  
Room 3E980  
Washington, D.C. 20301-1600

Dear Mr. Haynes:

I am writing to offer my sincere gratitude and commendation to members of your staff who provided legal counsel, practical advice, and other assistance to me and my staff during the past seven months.

We were assisted, in particular, by Ms. Nicole D. Bayert, Associate General Counsel for Environment & Installations, who tirelessly coordinated meetings and document production and provided astute legal counsel in all phases of the Commission's work. She was an invaluable resource for my legal staff. We are informed that Ms. Bayert relied heavily on the support of Mr. Robert Easton in the fast-paced and demanding litigation phase just prior to the submission of the Commission report to the President. I wish to acknowledge his contribution as well.

Mr. Jeffrey Green and Ms. Gail Mason were especially helpful to us with ethics and administrative law issues. Jeff worked directly with me and the other Commissioners during the nomination process and impressed us all.

We look forward to a on-going, constructive relationship with your office as the Commission continues its work into next year. I am pleased and grateful that our respective legal teams had the opportunity to work together, and will continue to do so throughout the life of the Commission.

Sincerely,

Anthony J. Principi  
Chairman

**Chairman:** Anthony J. Principi

**Commissioners:** The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

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