

DCN: 11818
1900 Wayne Road, Chambersburg, PA 17201
Phone: (717) 263-8282 • Fax: (717) 263-0662



FAX

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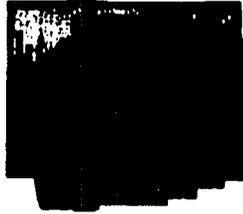
To: ELIZABETH Bieri **From:** MIKE ROSS

Attn: **Pages:** 6, Includes Cover Sheet

Fax: 703-699-2735 **Date:** 8-23-05

Re: **Copy:**

Urgent FYI For Review Please Reply Confidential

Opportunity Knocks*for BRAC '05**Committed to Retaining and Expanding Letterkenny*

To: Elizabeth Bieri, Army Analyst
BRAC

From: L. Michael Ross, Chair 
Opportunity '05 Committee

Date: August 23, 2005

Subject: **CITE Designation**
(Follow-up to memorandum of 7/22/05)

As your analysis of the upcoming BRAC draws to a conclusion, I am almost embarrassed to be submitting this memorandum, however, it is important to clarify the status of Letterkenny's request to become the Center for Industrial and Technical Excellence (CITE) for mobile electric power generation equipment. General Benjamin Griffin, Commander of Army Materiel Command, has recommended to DA Secretary, Francis Harvey, that the Letterkenny Army Depot should be designated the CITE for generators. (Please see Attachment 1.) The recommendation has been endorsed by MG Pillsbury, Commanding General of AMCOM, which includes Letterkenny; and more importantly, MG Mazzucchi, Commanding General of CECOM, which includes the Tobyhanna Army Depot, has also recommended that Letterkenny should become the CITE for power generation equipment. (Please see Attachment 2.) It is important to emphasize that General Griffin's entire senior staff, including Lt. General Hack and MG Stevenson, have also concurred with the recommendation. (Please see Attachment 3.)

Based on a review of recommendations, it is clear that the senior logistics leadership of the Army fully supports the Letterkenny Army Depot as the CITE for mobile power generation/generators. Your consideration of this matter is greatly appreciated.

Fax/Regular Mail

Q:\shared\BRAC '05\CITE designation for Letterkenny 8-23-05.doc

Attachment 1



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
HEADQUARTERS, U.S. ARMY MATERIEL COMMAND
9301 CHAPEK ROAD, FORT BELVOIR, VA 22060-5527

AMCCG

MEMORANDUM THRU Lieutenant General James L. Campbell, Director of the Army Staff, United States Army, 202 Army Pentagon, Washington, DC 20310-0202

FOR The Honorable Francis J. Harvey, Secretary of the United States Army, Washington, DC 20310

SUBJECT: Designation of US Army Mobile Electric Power Generation Equipment Center of Industrial and Technical Excellence at Letterkenny Army Depot

1. Request Letterkenny Army Depot (LEAD) be designated a Center of Industrial and Technical Excellence (CITE) for US Army Mobile Electric Power (MEP) Equipment based on authority of Title 10, United States Code, Section 2474.
2. Designation as a CITE for US Army Mobile Electric Power Generation Equipment will authorize LEAD to enter into public-private cooperative arrangements, referred to in the statute as "public-private partnerships" (PPP) to perform work, including depot maintenance work, related to LEAD's core competencies in these areas. Upon designation as a CITE for US Army MEP Equipment, LEAD will make its capabilities in the respective areas available to all interested contractors.
3. By combining government expertise, assets, and resources with complimentary contributions from private industry, the Army can leverage its assets, reduce costs, and decrease outlays. A PPP that incorporates cost sharing permits the Army to accomplish goals with fewer funds than traditional contractual arrangements would require. Partnering with industry can create new capabilities that help the Army accomplish its military mission while offering/influencing commercial technology in the private sector. It can result in overall savings to the government and increase facility utilization.

S. - this will help on Army units - account the loss - in - be

Thank you
Ben S. Griffin
BENJAMIN S. GRIFFIN
General, USA
Commanding

DCN: 11818

Attachment 2



DEPARTMENT OF THE ARMY
LETTERKENNY ARMY DEPOT
1 OVERCASH AVENUE
CHAMBERSBURG PENNSYLVANIA 17201

REPLY TO
ATTENTION OF:

AMSAM-LE:CO

26 APR 2005

MEMORANDUM THRU

Major General James H. Pillsbury, Commanding General, US Army Aviation and Missile Command, Redstone Arsenal, AL 35898-5000

Major General Michael R. Mazzucchi, Commanding General, US Army Communications-Electronics Command, Fort Monmouth, NJ 07703

FOR General Benjamin Griffin, Commanding General, US Army Materiel Command, 9501 Chapel Road, Fort Belvoir, VA 22060-3327

SUBJECT: Action Memorandum for Designation of Letterkenny Army Depot as the Center of Industrial and Technical Excellence (CITE) for Mobile Electric Power (MEP) Generation Equipment

1. Purpose. To obtain the AMC Commanding General's signature requesting the Secretary of the Army designate Letterkenny Army Depot (LEAD) as the CITE for US Army Mobile Electric Power Generation Equipment.

2. Discussion

a. Title 10, United States Code (U. S. C.), Section 2474, authorizes the Secretary of the Service to designate depot maintenance activities as CITEs. CITEs are authorized and encouraged to enter public-private cooperative arrangements. These "public-private partnerships" (PPP) are to perform depot maintenance work related to the CITE core competencies.

b. By combining government expertise, assets and resources with complementary private industry contributions, Army can leverage its assets, reduce costs and decrease outlays. Partnering with industry can create new capabilities that help the Army accomplish its military mission while leveraging private sector commercial technology. It can result in overall savings to the government and increase facility utilization.

c. Operation Iraqi Freedom, Operation Enduring Freedom, and the Global War on Terrorism have placed exceptional demands on MEP generation systems. LEAD is heavily involved sustaining the soldier's war fighting capabilities, performance and quality of life. LEAD has successfully supported Army unit RESET MEP maintenance for equipment through On-site Technical Inspections and Repair and Repair overhaul Reset. LEAD is adept at Resetting/Recapitalizing Tactical Quiet Generators, as well as, Military Standard power generation equipment ranging from 2KW to 150KW.

d. To date, LEAD has Reset/overhauled hundreds of MEP equipment for Army units including the 62nd Airborne Division, 10th Mountain Division, 2nd Armored Cavalry Regiment and the 11th and 35th Signal Brigades. Additionally, LEAD supports CECOM's Direct Exchange (DX) initiatives via MEP overhaul.

See page 2 →

Incl 2. (page 1)
PAGE 08

DCN: 11818

Attachment 2

AMSAM-LE-CO

SUBJECT: Action Memorandum for Designation of Letterkenny Army Depot as the Center of Industrial and Technical Excellence (CITE) for Mobile Electric Power (MEP) Generation Equipment

e. LEAD is currently the CITE for Air Defense and Tactical Missile ground support equipment. LEAD has vast knowledge and experience in missile electronics, shelter repair, metal fabrication, vehicle modification and mechanical skills. These skills are similar to skills and technologies used in Mobile Electric Power generation equipment depot maintenance.

f. Designating LEAD as a CITE Mobile Electric Power generation equipment will permit LEAD to expand its partnering arrangements with private sector manufacturers.

3. Recommendation. That the Commanding General, US Army Materiel Command sign the document at IAH requesting LEAD be named a Center of Industrial and Technical Excellence for US Army Mobile Electric Power generation equipment.

4. The Point of Contact for this action is Dr. John Gray, Deputy Commander, Letterkenny Army Depot. AMSAM-LE-CO, (717) 267-8306. jgray@cmhl.lead.army.mil

Encl

William A. Guinn
WILLIAM A. GUINN
Colonel, OD
Commanding

COORDINATION
AMSAM-OG, CONCUR/NONCONCUR
AMSEL-CO, CONCUR/NONCONCUR

MPD
[Signature]

DATE 08 MAR 2005
DATE 08 MAR 2005

CP
Historical Office (AMSAM-GS-H)

AMC CONTROL AND ROUTING SLIP

(AMC-M 1-8)

BASIC DATE 19 May 05		TABLING DATE 12 April 1905		DBS CONTROL DATA						
FILE NO		CASE		SOI CASE NO. [REDACTED]						
SUBJECT SECARMY TASKER to designate LEAD as a CITE for generator Repair				SUBMITTER DATE 6 May 05						
				SACO Druzenovich						
				TABLING OFFICIAL ECC MAJ Robbins						
ACTION AMCOM		ALIBET CECOM		INFORMATION AMC G3						
SPECIAL INSTRUCTIONS ECC tasker was to Designate LEAD as a CITE for Mobile Electric Power Equipment and to provide SECARMY an EXSUM on the benefits of designating LEAD a CITE.										
MEMORANDUM FOR RECORD										
<p>1. Purpose: To obtain CG's Approval to forward the enclosed AMCOM EXSUM and CITE Designation memo to office of the SECARMY for final approval.</p> <p>2. References:</p> <p>a. AMCOM Memo, Subject: Action Memo for Designation of LEAD as the CITE for MEP generation Equipment, Dated 25 Apr 05. (Enclosed at TAB C)</p> <p>b. ECC tasker #50401259 (enclosed at TAB D)</p> <p>3. Background: At the 7 April 05 brief to SECARMY on Depot Rest Production Rates, the SECARMY directed that AMC Designate LEAD as a Center of Industrial Technical Excellence (CITE) for Mobile Electric Power (MEP) Generation Equipment and that AMC provide the SECARMY a EXSUM on the benefits of designating LEAD a CITE.</p> <p>4. Recommendations: CG Sign enclosed memo (at TAB B) requesting CITE Designation for LEAD. <i>AND INITIAL (AT TAB C)</i></p>										
4-5345										
(Use reverse side if necessary)										
COORDINATION (PRINT OR TYPE)						ROUTING SEQUENCE	APPROVAL			
DATE	OFFICE	NAME/RANK	INITIALS	COMC	EXT. NUMBER		OFFICE	NAME	INITIALS	DATE
	CECOM CDR	See memo at TAB C		CC		1	DIVISION			
22 May 05	G3 PROPS	MR. W. D. SAK	WDS	CC	5036	2	DCS XO	LTC Gamble	6 19 May 05	
23 May 05	CECOM	R. J. PACE	RJP	CC	2705	3	ADJG			
						4	DCS	MG Stevenson	MGS 11 May 05	
						5	DOB	LTC Bralder	605 23 May 05	
						6	CAS			
						7	CC	COL Hewitt	JWH 23 May 05	
						8	CS			
5/23	ISGS	[Signature]				9	DBF			
						10	NOI	LTC Huck	[Signature] 24 May 05	
						11	CG XO	COL Hodge		
						12	CC	GRN (3174)	[Signature] 30 May 05	
						13	SACO	Bothech		

INDUSTRIAL JOINT CROSS SERVICE GROUP

July 7, 2005

MEMORANDUM FOR R. GARY DINSICK, ARMY TEAM LEADER

Subject: OSD BRAC Clearinghouse #C0455, Request for Comment on Letterkenny Army Depot Related Topics.

The following is in response to your e-mail inquiry of July 1, 2005, where you requested the following:

- 1. Question: Based on previous BRAC rounds and implementations, there have been installation questions regarding the wording of some of the realignments as to what is DoD's real intent, i.e.: what is the definition of 'munitions'? Is it conventional ammunition or does it include missiles? The recommendation "relocates the munitions maintenance function of the Munitions Center (Red River) to McAlester and Blue Grass"? How do "tactical missiles" maintained by the Red River Munitions Center fit into this recommendation? What is the DoD definition of Tactical Missiles? Which systems are included in this definition?*

Answer: The term munitions relates to conventional ammunition, rockets, torpedoes, and missiles. The BRAC analysis performed by the Munitions and Armaments IJCSG addressed maintenance performed on the explosive portion of the missile. The BRAC analysis performed by the Depot Level Maintenance IJCSG addressed the maintenance performed on the non-explosive portion of the missile. The IJCSG recommended the Red River Munitions Center relocate storage, demil, and munitions maintenance to McAlester AAP and munitions maintenance to Blue Grass. Red River reported munitions maintenance for Guided Munitions, Hawk Surface-to-Air Missile, Maverick Missile, and Unguided Munitions. The IJCSG recommendation relocates Hawk Surface-to-Air Missile and Unguided Munitions workload to Blue Grass and the Maverick Missile and Guided Munitions workload to McAlester. Both sites reported existing capability to perform the work.

The missile system's operational range determines whether it is a tactical or strategic missile. Short range missiles are tactical missiles. Tactical missiles can be fired from the shoulder, vehicle or aircraft as a ground to ground, ground to air, air to air or air to ground weapon. Missiles with a range in excess of 500 miles are strategic missiles. The IJCSG recommendation disestablishes all of the tactical missile depot maintenance capability at Red River, MCLB Barstow and Naval Weapons Station, Seal Beach and moves 100 percent of their tactical missile

capability and workload to Letterkenny Army Depot. Barstow will still maintain a tactical missile system integration capability allowing them to mount, fault isolate and test tactical missile systems that are integral to their combat and assault vehicle programs. During the implementation phase the certified number of tactical missile hours at each of the realigned sites will be converted into specific weapon systems to be repaired. The IJCSG also disestablishes the munitions maintenance, storage and demilitarization missions completed by the Red River Munitions Center. Specific systems and required depot maintenance equipment will also be identified during the implementation phase.

2. Question: How does each of the Services define "depot maintenance" for missiles? Prior BRACs moved missile depot maintenance to Letterkenny but when it came time to implement the recommendations, there was no "depot level maintenance" to transfer from the realigned installations. Please provide the expected manhours by system for the Seal Beach, Barstow, and Red River recommendations for tactical missiles that would transfer to Letterkenny.

Answer: The IJCSG defines depot maintenance as materiel maintenance and repair, requiring the overhaul, upgrading, modification, or rebuilding of parts, assemblies, or subassemblies, and testing and reclamation of equipment as necessary, regardless of sources of funds for the maintenance or repair at a government owned activity. For Tactical Missiles, depot maintenance also includes repair, modification, overhaul of tactical missile ground support and guidance / control systems such as radars, communication systems and command / control systems that support and direct the missiles, launchers and fire control elements.

The IJCSG considered the Tactical Vehicle commodity in its entirety, not by specific weapon system when making its recommendation. The following are the total direct labor hours for the commodity group "Tactical Missiles" that are being transferred:

Seal Beach: 6K DLH
Barstow: 47.02K DLH
Red River: 189.2K DLH

3. Question: Will the storage mission and demilitarization missions come with the maintenance/certification missions from Red River?

Answer: Yes.

4. Question: With regard to Tactical Vehicles coming from the closure of Red River Army Depot, what specific systems are intended to go to Letterkenny and what is intended to go to Tobyhanna Army Depot? How was the Red River workload defined and split up between the two gaining installations?

Answer: The specific Tactical Vehicle systems transferred to Letterkenny and Tobyhanna will be determined during the implementation phase. The following are the total direct labor hours for the commodity group "Tactical Vehicles" being realigned from Red River to Letterkenny and Tobyhanna:

- Letterkenny: 279.08K DLH
- Tobyhanna: 89.72K DLH

The realigned workload was defined only as hours (DLH) associated with the commodity group "Tactical Vehicles." The IJCSG used an optimization model to distribute realigned workload to activities with the highest military value.

5. Question: Confirm that it is the intent of the recommendation to move the Theater Readiness Monitoring Facilities (TRMF) from Red River Army Depot to Letterkenny.

Answer: The intent of the IJCSG recommendation is to disestablish all tactical missile depot maintenance at RRAD and realign it to Letterkenny AD. RRAD declared the TRMF workload as tactical missile depot maintenance workload. The IJCSG conducted a workload optimization model run and based on its results realigned RRAD's tactical missile (including the TRMF) capacity and workload to Letterkenny Army Depot.

6. Question: Confirm that all unique test equipment will transfer with the missile missions from Red River, Seal Beach and Barstow.

Answer: The IJCSG used an approved methodology to capture the estimated cost to transition all necessary support equipment for the realigned commodity from the losing activity to a gaining activity. The following estimated costs were developed by the IJCSG as costs associated with moving all depot equipment associated with Tactical Missile workload to Letterkenny from the designated site:

- Red River to Letterkenny: \$652.4K
- Seal Beach to Letterkenny: \$41K
- Barstow to Letterkenny: \$261.17K

The actual equipment that will transfer will be determined during implementation.

7. Question: Will any of the demilitarization that is currently located at Red River Army Depot move to Letterkenny?

Answer: No.

8. Question: In an unclassified format, what are the specific tasks that Red River, Letterkenny, and Tobyhanna perform on the Hawk and Patriot missiles? How do the tasks differ at each installation?

Answer: All depots perform the following maintenance tasks on the assigned weapon systems and sub-system / assemblies they support; repair, overhaul, upgrading, modification, rebuilding, testing and reclamation. The IJCSG verified which activities performed these depot maintenance tasks by the commodities they supported. Red River, Letterkenny and Tobyhanna were all recognized as depot activities and performed all these tasks. Depot maintenance process specific tasks for individual weapon systems will be determined during implementation.

9. Question: What is the "Other Equipment" that will transfer from Rock Island to Letterkenny?

Answer: This commodity group includes assorted equipment that does not fall into another more narrowly defined commodity group, e.g., Reverse Osmosis Water Purification Units (ROWPU), kitchens, showers, troops support equipment, etc. The reporting depot maintenance activity was not required to further define the content of this commodity group.

10. Question: Please define and break out all one time costs that relate to all Letterkenny incoming workload.

Answer: The following were reported to the IJCSG, for use in the COBRA analyses, as costs associated with moving workload to Letterkenny:

- Barstow to Letterkenny
 - o \$410K One time equipment transition costs
- Red River to Letterkenny
 - o \$40K IT costs
 - o \$6,000K Facilitization costs
 - o \$332.7K Training cost in both FY07 and FY08
 - o \$1,631K One time equip transition costs
 - o \$12,039K One time supplemental costs for 400K DLH of additional capacity
- Seal Beach to Letterkenny
 - o \$41K One time equipment transition costs

11. Question: What is the past BRAC history for personnel moves related to Letterkenny, i.e. how many positions transferred and how many people actually came with those positions?

Answer: The IJCSG has been informed by the Army and the Air Force that the records regarding authorizations transferred and actual people transferring to Letterkenny are no longer available.

Should additional information be required, feel free to contact me at 703-560-4317 or e-mail jberry@gallows.vacoxmail.com

A handwritten signature in black ink, appearing to read "Jay Berry". The signature is fluid and cursive, with a long, sweeping line extending from the end of the name.

Jay Berry
Executive Secretary

Bieri, Elizabeth, CIV, WSO-BRAC

From: Butler, Aaron, CIV, WSO-BRAC
Sent: Tuesday, July 12, 2005 12:36 PM
To: Bieri, Elizabeth, CIV, WSO-BRAC
Subject: FW: OSD BRAC Clearinghouse Tasker C0455 - Letterkenny AD
Attachments: Tasker C0455 - Letterkenny.pdf

From: RSS dd - WSO BRAC Clearinghouse
Sent: Thursday, July 07, 2005 4:44 PM
To: Butler, Aaron, CIV, WSO-BRAC
Cc: Sillin, Nathaniel, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Flood, Glenn, CIV, OASD-PA; Hoggard, Jack, CTR, WSO-OSD_DST JCSG
Subject: FW: OSD BRAC Clearinghouse Tasker C0455 - Letterkenny AD

Attached is the response to your inquiry, OSD BRAC Clearinghouse Tasker #C0455 (pdf file is provided).

OSD BRAC Clearinghouse

-----Original Message-----

From: Jay Berry [mailto:jberry@gallows.vacoxmail.com]
Sent: Thursday, June 23, 2005 3:27 PM
To: 'RSS dd - WSO BRAC Clearinghouse'
Cc: 'Pulignani, Ronald J LTC ASA(I&E)'; mvangilst@gallows.vacoxmail.com; 'willie smith'; dlucht@gallows.vacoxmail.com
Subject: RE: OSD BRAC Clearinghouse Tasker C0455 - Letterkenny AD

Response attached

From: RSS dd - WSO BRAC Clearinghouse [mailto:Clearinghouse@wso.whs.mil]
Sent: Friday, July 01, 2005 10:33 AM
To: BRACO Webmaster; OCLL Army BRAC; Navy BRAC; Berry, Jay; Berry, Jay, Mr, OSD-ATL
Cc: Butler, Aaron, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC; Cirillo, Frank, CIV, WSO-BRAC; Cook, Robert, CIV, WSO-BRAC; Flood, Glenn, CIV, OASD-PA; Hoggard, Jack, CTR, WSO-OSD_DST JCSG
Subject: OSD BRAC Clearinghouse Tasker C0455 - Letterkenny AD

Please provide a response to the (attached) inquiry below, by Wednesday, 06 July 2005.

ARMY is the lead on OSD Clearinghouse Tasker C0455

ARMY will gather the appropriate input from NAVY and IND to answer Tasker C0455.

NOTE: All supporters are cc'd on this email. All supporting answers, please forward your responses to ARMY for Compilation.

ARMY should compile the final answer and return to OSD BRAC Clearinghouse with the designated signature authority in PDF format.

DCN: 11818

Please communicate directly with each other before finalizing the answer.

Thank you for your cooperation and timeliness in this effort.

OSD BRAC Clearinghouse

-----Original Message-----

From: Butler, Aaron, CIV, WSO-BRAC

Sent: Friday, July 01, 2005 9:06 AM

To: RSS dd - WSO BRAC Clearinghouse

Cc: Meyer, Robert, CTR, OSD-ATL; Dinsick, Robert, CIV, WSO-BRAC; Bieri, Elizabeth, CIV, WSO-BRAC; Delgado, George, CIV, WSO-BRAC; Sillin, Nathaniel, CIV, WSO-BRAC

Subject: Clearinghouse - Letterkenny AD

Attached is a memo from Army Team Leader, Gary Dinsick, with supplemental materials as outlined in the memo. Please respond to me with the requested materials.

<<Letterkenny RFI 1 Jul.doc>> <<Slide1.JPG>> <<Slide29.JPG>> <<Slide28.JPG>> <<Slide27.JPG>> <<Slide26.JPG>>
<<Slide25.JPG>> <<Slide24.JPG>> <<Slide23.JPG>> <<Slide22.JPG>> <<Slide21.JPG>> <<Slide20.JPG>> <<Slide19.JPG>>
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<<Slide4.JPG>> <<Slide3.JPG>> <<Slide2.JPG>> <<Slide30.JPG>>

Aaron Butler

Associate Analyst - Army Team

BRAC, 2005

2521 South Clark Street, Suite 600

Arlington, VA 22202

(703) 699-2950

7/14/2005

Hittokony Community meeting:

19 July 2005

Jerry Warriment - private citizens
Ed Avenell

Courtney Kaplan - Sen. Santorum

L. Michael Ross - FCADDC

Michelle Hennessy - Cong. Shuster

Follow up to hearing

These decisions support other BRAC issues

- lots of experience w/ other BRAC realignments
- the Army can transition anything
- getting all the right test equipment is the key to a successful transition
- other missile rounds ~~are~~ have certified technicians similarly to the Patriot workers

Shingo is a competition for LEAD manufacturing

LEAD is in an area that is heavily involved in mfg

- ~~many~~ ^{many} other companies that manufacture in the local area

Recycle Reuse Recover (R3)

- LEAD is recovering munitions energetics
- munitions are now designed w/ denial in mind

It would be key to have several knowledgeable people come who can impart that knowledge

- there might be a core group of from using activities that will involve
 - key is to get youthful employees w/ knowledge and enthusiasm

Franklin county is a growing area and pulls from a wide area to include DC Metro Area

- PA offers lots of incentives for businesses to come to PA
- Cumberland Business park has 45 contractors on site that used to be part of LEAD

OSD depository responses

- storage should follow wherever the missile maintenance is moved
- JMC 2020 study came close to BRAC recommendation for annex
- it is a typical arrangement to have missiles stored where they are maintained
 - for Army, interservice ~~at~~ at LEAD
 - Navy does it too at Fall Brook & Yorktown
- owner of the stocks can provide a waiver to store munitions outside
- funding for demil is the challenge

DCN: 11818

FCADC
1900 Wayne Road
Chambersburg, PA 17201
Phone: (717) 263-8282
Fax: (717) 263-0662

facsimile transmittal

To: Elizabeth Bieri, Army Analyst, BRAC Fax: (703) 699-2735

From: L. Michael Ross, Chair, Opportunity '05 Date: 07/22/05

Re: Talking Points from July 19th Meeting Pages: 6 (Includes Cover Sheet)

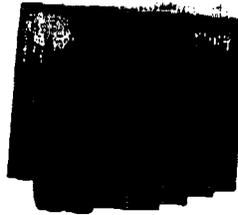
CC: CC Fax:

Urgent For Review FYI Please Reply Please Recycle

Please see the attached correspondence.

.....

DCN: 11818

Opportunity Knocks*for BRAC '05**Committed to Retaining and Expanding Letterkenny*

TO: Elizabeth Bieri, Army Analyst, BRAC
George M. Delgado, Senior Analyst, Review & Analysis, BRAC

FROM: L. Michael Ross, Chair 
Opportunity '05

DATE: July 22, 2005

SUBJECT: Opportunity '05 Talking Points for BRAC Staff...July 19, 2005

Thank you both for the opportunity to meet with you earlier this week and discuss areas of interest in the BRAC recommendations and hearings. One additional area of interest surfaced since our July 19th meeting. The DoD BRAC recommendation is to consolidate Marine generators from the Marine Corps Logistics Base, Barstow, to Tobyhanna Army Depot. (Please see attachment 1.)

On June 3, 2005 General Griffin, Commanding General Army Materiel Command, sent a letter to Secretary of the Army Harvey requesting that Letterkenny Army Depot be designated the Center of Industrial and Technical Excellence (CITE) for US Army Mobile Electric Power Equipment (MPE)(i.e., generators). (Please see attachment 2.) General Griffin's request was coordinated with and concurred to by his major subordinate commander's at both CECOM and AMCOM.

Letterkenny Army Depot is performing extensive generator repair and rebuild work on a wide range of generators. They have employees deployed worldwide to help our military repair generators. Since the Commanding General AMC has requested Letterkenny to be designated the CTX for MPE/generators, it would seem to be logical to move the Marine generator work to Letterkenny Army Depot. If you have any questions, please do not hesitate to contact me.

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Opportunity '05 Talking Points for Letterkenny Army Depot

1. **Letterkenny finished #1 in military value for tactical vehicles and #1 for tactical missiles.** Red River finished #3. The DoD recommendation was to move tactical vehicles and tactical missiles to Letterkenny. Letterkenny is the Center of Industrial and Technical Excellence for Air Defense and Tactical Missile Ground Support Equipment. The 2004 DoD BRAC recommendation supports previous BRAC recommendations. The Army/DoD recommendation is sound.
2. **Mission transfers and depot closures will NOT cause degradation to Warfighter support.** Under the BRAC '93 decision, 17 missile systems were transitioned to Letterkenny. There was absolutely no degradation in readiness. Franklin County (Pennsylvania) has a very high concentration of highly skilled missile/electronic technicians who are available to support expanded missile and electronic work at the depot. Over the years, Tooele Army Depot closed... Mainz Army Depot closed... Seneca Army Depot closed... Savanna closed... Lexington-Blue Grass drew down... Pueblo drew down... OberRamstadt closed (remember their rubber operation?)... For Wingate went away... Navaho drew down... etc. etc. There is more than enough time in the BRAC timeline for successful transfer of Army missions to Letterkenny. Letterkenny has the acres, the infrastructure, the core mission facilities, partnerships with 11 local educational institutions to train the workforce of the future, the community support (including similar maintenance industries), the current highly trained, technical staff... everything it needs to add tactical vehicles and missiles to the workload.
3. **The synergism between Letterkenny Army Depot and its tenants is no different than the synergism between Red River and its tenants...except that Letterkenny has more diverse military tenants.** Letterkenny has a Munitions Center (LEMC) with over \$6 billion in joint munitions. LEMC performs all munitions functions (receive, store, maintain, certify, repair, upgrade, demil, etc. etc.) and it can easily pick up additional missions from Lone Star. Letterkenny has 3 separate DISA operations... has dedicated several buildings to the 99th Regional Readiness Command (Reserve) operations... host the NE Region TMDE operation... host the Patriot Support Office... the DLA HQ at Mechanicsburg, PA and the DLA Eastern Depot at New Cumberland, PA (just down the interstate). (NOTE: Don't you think large DLA huge warehouse operations are really outdated, cold war thinking? Why don't we have more direct delivery to the customers?)
4. **Letterkenny is THE first and only Army nominee for the Shingo Award for LEAN manufacturing excellence.** Several depots claim LEAN excellence. However, Letterkenny is the Army Shingo Award nominee. Letterkenny LEAN studies have helped streamline production lines and made over 50,000 square feet of interior space available for new missions.

DCN: 11818

5. **Letterkenny IS focused on Homeland defense and they can do more.**
Letterkenny has a growing partnership with Joint PEO Chemical Biological Defense. They currently produce Biological Detection Systems, Dry Filter Units, and a myriad of complex items in support of homeland defense systems.
6. **Use of 2003 data vs. 2005 data...vs. 2007 data.** The use of 2003 data for BRAC recommendations is sound. All depots will have more workload in 2005...Letterkenny has picked-up completely new missions (generators, Force Provider Systems, shelters, mobile kitchens, and all of the associated components, etc.). However, Letterkenny is still NOT challenged in capacity. Letterkenny is working one shift and a little overtime. They can do much more...and with the available partnerships they have in place they can do much, much more. Letterkenny's surge capacity has not been touched yet.
7. **HMMWV production.** In six months, Letterkenny went from initial start-up of HMMWV's to producing 15 per day...and again, they can do much more. This is hard work but it is not overwhelming. Letterkenny is located in a manufacturing sector surrounded by similar industries (Ingersoll-Rand, JLG, Grove Manufacturing, Volvo, General Motors, Harley, etc.). The Franklin County workforce understands manufacturing and maintenance operations. The workforce is eager to meet the challenge of expanded maintenance missions.
8. **Letterkenny has room to expand.** Letterkenny is located on 17,773 secure federal acres in rural Pennsylvania with NO encroachment issues. Letterkenny is in a low cost area with plenty of community infrastructure available to expand. Letterkenny won the 2003 Secretary of the Army Environmental Restoration Award and continues to aggressively protect the environment (i.e., innovative R3 demil technology for munitions.)
9. **Letterkenny is both ISO 9001 and ISO 14001 registered.**
10. **Maneuver System Sustainment Center at Red River (\$44M)—FY '09?**
11. **The ONLY way to save taxpayers dollars and fund military modernization is to completely close a depot.**
12. **Franklin County and Pennsylvania is prepared to reach out and welcome other installation workers to our community.**

DCN: 11818

ATTACHMENT #1

Recommendations and Justifications

Recommendation for Realignment Marine Corps Logistics Base, Barstow, CA

Recommendation: Realign Marine Corps Logistics Base, Barstow, CA. Disestablish the depot maintenance of Aircraft Other Components, Aircraft Rotary, and Strategic Missiles. Consolidate depot maintenance of Engines/Transmissions, Other Components, and Small Arms/Personal Weapons at Anniston Army Depot, AL. Consolidate the depot maintenance of Conventional Weapons, Engines/Transmissions, Material Handling, Powertrain Components, Starters/Alternators/Generators, Test Measurement Diagnostic Equipment, and Wire at Marine Corps Logistics Base, Albany, GA. Consolidate depot maintenance of Electronic Components (Non-Airborne), Electro-Optics/Night Vision/ Forward-Looking-Infrared Generators, Ground Support Equipment, Radar, and Radio at Tobyhanna Army Depot, PA. Consolidate depot maintenance of Tactical Missiles at Letterkenny Army Depot, PA. Realign Fleet Support Division Maintenance Center, Barstow and Marine Corps Logistics Base, Barstow operations to increase efficiencies and reduce infrastructure.

Justification: This recommendation follows the strategy of minimizing sites using maximum capacity of 1.5 shifts while maintaining a west coast depot maintenance presence at Marine Corps Logistics Base, Barstow, to provide west coast operating forces with a close, responsive source for depot maintenance support. Required capacity to support workloads and core requirements for DoD is relocated to other DoD Centers of Industrial and Technical Excellence, thereby increasing the military value of depot maintenance operations across DoD through consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. This recommendation supports transformation of DoD's depot maintenance operations by increasing the utilization of existing capacity by up to 150 percent while maintaining capability to support future force structure. This recommendation also results in utilization of DoD capacity to facilitate performance of interservice workload. In addition, based on present and future wartime surge projections, Marine Corps Logistics Center, Barstow, will establish an additional 428 thousand hours of amphibious vehicle capacity.

This recommendation, along with other recommendations affecting supply and storage functions, optimizes the depot maintenance operations at Marine Corps Logistics Base, Barstow.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$26.0M. The net of all costs and savings during the implementation period is a savings of \$56.5M. Annual recurring savings to the Department after implementation are \$18.4M with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$230.6M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 796 jobs (409 direct jobs and 387 indirect jobs) over the 2006-2011 period in the Riverside-San Bernardino-Ontario, CA Metropolitan Statistical.

ATTACHMENT #2



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
HEADQUARTERS U.S. ARMY MATERIEL COMMAND
8301 CHAPEK ROAD, FORT BELVOIR, VA 22060-5527

AMCCG

MEMORANDUM THRU Lieutenant General James L. Campbell, Director of the Army Staff, United States Army, 202 Army Pentagon, Washington, DC 20310-0202

FOR The Honorable Francis J. Harvey, Secretary of the United States Army, Washington, DC 20310

SUBJECT: Designation of US Army Mobile Electric Power Generation Equipment Center of Industrial and Technical Excellence at Letterkenny Army Depot

1. Request Letterkenny Army Depot (LEAD) be designated a Center of Industrial and Technical Excellence (CITE) for US Army Mobile Electric Power (MEP) Equipment based on authority of Title 10, United States Code, Section 2474.

2. Designation as a CITE for US Army Mobile Electric Power Generation Equipment will authorize LEAD to enter into public-private cooperative arrangements, referred to in the statute as "public-private partnerships" (PPP) to perform work, including depot maintenance work, related to LEAD's core competencies in these areas. Upon designation as a CITE for US Army MEP Equipment, LEAD will make its capabilities in the respective areas available to all interested contractors.

3. By combining government expertise, assets, and resources with complimentary contributions from private industry, the Army can leverage its assets, reduce costs, and decrease outlays. A PPP that incorporates cost sharing permits the Army to accomplish goals with fewer funds than traditional contractual arrangements would require. Partnering with industry can create new capabilities that help the Army accomplish its military mission while offering/influencing commercial technology in the private sector. It can result in overall savings to the government and increase facility utilization.

*Sir -
This will help
our Army units -- even
the base. --
Ben*

*Thank you,
Benjamin S. Griffin*
BENJAMIN S. GRIFFIN
General, USA
Commanding

INDUSTRIAL JOINT CROSS SERVICE GROUP

July 7, 2005

MEMORANDUM FOR R. GARY DINSICK, ARMY TEAM LEADER

Subject: OSD BRAC Clearinghouse #C0455, Request for Comment on Letterkenny Army Depot Related Topics.

The following is in response to your e-mail inquiry of July 1, 2005, where you requested the following:

- 1. Question: Based on previous BRAC rounds and implementations, there have been installation questions regarding the wording of some of the realignments as to what is DoD's real intent, i.e.: what is the definition of 'munitions'? Is it conventional ammunition or does it include missiles? The recommendation "relocates the munitions maintenance function of the Munitions Center (Red River) to McAlester and Blue Grass"? How do "tactical missiles" maintained by the Red River Munitions Center fit into this recommendation? What is the DoD definition of Tactical Missiles? Which systems are included in this definition?*

Answer: The term munitions relates to conventional ammunition, rockets, torpedoes, and missiles. The BRAC analysis performed by the Munitions and Armaments IJCSG addressed maintenance performed on the explosive portion of the missile. The BRAC analysis performed by the Depot Level Maintenance IJCSG addressed the maintenance performed on the non-explosive portion of the missile. The IJCSG recommended the Red River Munitions Center relocate storage, demil, and munitions maintenance to McAlester AAP and munitions maintenance to Blue Grass. Red River reported munitions maintenance for Guided Munitions, Hawk Surface-to-Air Missile, Maverick Missile, and Unguided Munitions. The IJCSG recommendation relocates Hawk Surface-to-Air Missile and Unguided Munitions workload to Blue Grass and the Maverick Missile and Guided Munitions workload to McAlester. Both sites reported existing capability to perform the work.

The missile system's operational range determines whether it is a tactical or strategic missile. Short range missiles are tactical missiles. Tactical missiles can be fired from the shoulder, vehicle or aircraft as a ground to ground, ground to air, air to air or air to ground weapon. Missiles with a range in excess of 500 miles are strategic missiles. The IJCSG recommendation disestablishes all of the tactical missile depot maintenance capability at Red River, MCLB Barstow and Naval Weapons Station, Seal Beach and moves 100 percent of their tactical missile

capability and workload to Letterkenny Army Depot. Barstow will still maintain a tactical missile system integration capability allowing them to mount, fault isolate and test tactical missile systems that are integral to their combat and assault vehicle programs. During the implementation phase the certified number of tactical missile hours at each of the realigned sites will be converted into specific weapon systems to be repaired. The JCSG also disestablishes the munitions maintenance, storage and demilitarization missions completed by the Red River Munitions Center. Specific systems and required depot maintenance equipment will also be identified during the implementation phase.

LEMC Comment:

If the BRAC recommendation is to move Hawk and Patriot Storage and munitions maintenance to McAlester and Blue Grass, and the Maintenance to LEAD, then the recommendation is based upon faulty analysis. The initial request for data was "stovepiped" and did not look at the actual operation. Red River Munitions Center (RRMC) stores the Patriot and Hawk missiles, performs minor maintenance to the missile itself, and disassembly and demilitarization. They provide the missiles to the Missile Readiness Directorate (MRD) for Stockpile Reliability Testing and electronic maintenance. When the data was requested, RRMC provided the capacity for storage, minor maintenance for guided munitions, and demilitarization. The MRD which is part of RRAD provided missile maintenance capacity. What DOD fails to recognize is that their recommendation creates a situation where the Patriot and Hawk missiles would be stored at either McAlester or Blue Grass, and then have to be shipped to LEAD for maintenance or for Stockpile Reliability Testing and maintenance. This would require an investment and duplication of a lot of the equipment for 3 sites and incur a large increase in handling charges and Second Destination Transportation charges. In order to avoid this, the storage, munitions maintenance, demilitarization, stockpile reliability testing and maintenance sites need to be at one location. LEMC and LEAD provide that capability at one location. I would also challenge the reported capacities in the Industrial Joint cross Service Group. The Part VIII data of the report shows Blue Grass with a capacity of 485,000 DLH for Guided Munitions Maintenance. Blue Grass has no guided munitions program and all of the munitions depots combined do not have that capacity. That number must be erroneous. You will also find that under the data reported for Letterkenny is Missile Intermediate Maintenance capacity of 134,600 DLH. This number reflects capacity to do guided munitions work within LEMC. The Air Force and Navy use different terms than the Army. This capacity needs to be included for LEMC to do guided munitions maintenance.

3. Question: Will the storage mission and demilitarization missions come with the maintenance/certification missions from Red River?

Answer: Yes.

5. Question: Confirm that it is the intent of the recommendation to move the Theater Readiness Monitoring Facilities (TRMF) from Red River Army Depot to Letterkenny.

Answer: The intent of the IJCSG recommendation is to disestablish all tactical missile depot maintenance at RRAD and realign it to Letterkenny AD. RRAD declared the TRMF workload as tactical missile depot maintenance workload. The IJCSG conducted a workload optimization model run and based on its results realigned RRAD's tactical missile (including the TRMF) capacity and workload to Letterkenny Army Depot.

LEMC Comment: See comment for Question #1.

7. Question: Will any of the demilitarization that is currently located at Red River Army Depot move to Letterkenny?

Answer: No.

LEMC Comment: Answers 3 and 7 are contradictory!

Letterkenny Munitions Center

- **Storage Capacity**
 - McAlester and Blue Grass can not accommodate all of the munitions at Red River
 - LEMC is currently at 67% capacity with over 600,000 sq ft available
 - Total number of Hawk and Patriot missiles at Red River would require 216± magazines, or 432,000 sq ft
 - Assumptions:
 - Demil at both Letterkenny and Red River will continue until BRAC05 is fully executed
 - Increasing available space at Letterkenny, decreasing assets at Red River needing moved
 - Joint Munitions Command will continue to decrease conventional unguided munitions requirements at LEMC
- **CAT I Storage for Stinger Missiles**
 - LEMC has 122 magazines fully capable for CAT I or CAT II storage
 - Currently 126,000 sq ft are available
 - Stinger requirement amounts to 20,000± sq ft

Letterkenny Munitions Center

- **Chaparral Missile**
 - **Chaparral missile is a modified AIM-9 Sidewinder missile**
 - **LEMC has been doing Sidewinder for the Air Force since 1967**
 - **LEMC is the Air Force's only munitions depot for Sidewinder**
 - **LEMC has sufficient storage and maintenance space**
 - **Red River currently uses a 19,000 sq ft facility, claims \$3 mil to replicate**
 - **Building is no longer used at full capacity, missile is FMS and demil only**
 - **LEMC would use excess space in Sidewinder facility**
 - **LEMC has the skill base for Chaparral**

Letterkenny Munitions Center

- **LEMC is very successful at quickly and efficiently transitioning systems**
 - **BRAC 93 moved ATACMS to LEMC**
 - **Moved at 80% of the estimated cost**
 - **Completed transition in 4 months and passed First Article Test**
 - **Navy moved HARM and Penguin missiles to LEMC**
 - **Both moves completed significantly ahead of schedule**
 - **LEMC has been designated as the organic depot for Joint Common Missile**
 - **LEMC is the munitions depot for Guided Multiple Launch Rocket System**
 - **LEMC's experience and skill base make it very efficient and competitive**
 - **Very little loss in readiness in all past moves**
- **Letterkenny complex has skills and capabilities to support the total Patriot program**
 - **LEAD already is the depot for all Patriot Ground Support Equipment**
 - **LEMC has the storage capacity, outloading capacity and skillbase**
 - **LEAD has strong electronics capability**
 - **Patriot and Hawk work is nothing more than recertification, same as LEMC already does for ATACMS, HARM, Sidewinder, Sparrow, AMRAAM, Penguin and JASSM**

Red River Army Depot's Issues

On 21 June 2005, BRAC Commissioners James T. Hill and Sue Ellen Turner visited Red River Army Depot and were presented issues that the Depot is using to challenge the BRAC recommendation to close Red River. This paper addresses the primary issues raised by Red River and endorses the recommendations made by the Department of Defense to close Red River and move its missions elsewhere.

Red River Army Depot Issue #1: Red River does not believe that the Army has excess capacity for the Red River Missions.

Comment: Based on the capacity data analysis performed by the DOD Industrial joint Cross Service Group, available excess capacity does exist. This conclusion was based on the certified data submitted by each DOD activity performing depot maintenance, munitions maintenance and munitions demilitarization and was based on a comparison of the average of FY-03-FY-05 historical data for workload and capacity,

The GAO observed in their July 2005 Analysis of DOD's Selection Process and Recommendations for Base Closures and Realignments that "one issue that the maintenance subgroup dealt with during its scenario development was that the current DOD capacity baseline for its maintenance work was based on a single shift 40 hours per week workload. Recognizing that such a baseline was inconsistent with industry practice, the subgroup modified the capacity baseline to one and a half shifts with a 60 hours weekly workload, thus increasing available capacity at its industrial activities and the potential for consolidating work at fewer installations."

At a 60 hour work week there is sufficient available capacity across DOD to assume Red River's combat vehicle, tactical missile and construction equipment workload (using the FY 03-05 average). The Industrial Joint Cross Service Group assessed the mix of retained depot activities to achieve an optimal balance of capacity, usage and military value. The GAO agrees that a single shift is a conservative projection of capacity.

The Industrial JCSG estimates that post BRAC, with a 2.6M DLH supplemental and a 60 hour work week there is sufficient capacity to complete the higher of the anticipated workload or CORE requirement.

Red River Issue #2: The Industrial Joint Cross Service Group used a flawed methodology.

Comment: The Industrial JCSG methodology was consistent and uniformly applied. The 1.5 times maximum capacity (60 hour workweek) was applied uniformly across all of DOD's depot maintenance infrastructure. The intent was to allow more work to be done in a smaller footprint. It has some additional benefits by allowing for a rapid transition to two full shifts should the workload require it.

The Industrial Joint Cross Service Group did allow for updated workload data. IJCSG optimization analysis was initially built on an average of FY 03-05 workload reported in the Capacity Data Call (March 2004). The Army submitted a certified workload change in March 2005 that reported actual total depot FY 05 workload. These higher numbers were used to justify 2.6million direct labor hours in additional capacity.

The additional 2.6M DLH is a very generous recommendation built on the worst case of out-year workload growth. If more risk were assumed less capacity would be required.

Even when one-time costs to implement the closure of Red River is considered, this recommendation pays back in 4 years and has a very positive return on investment. Should Red River's requirement for \$49M in MILCON to construct a new Maneuver Systems Sustainment Center be considered, the return on investment would be even more positive

Red River Issue #3: Risk to surge capacity.

Comment: As previously noted, the addition of 2.6M direct labor hours is considered generous and more than adequate to surge. The current workload is not necessarily indicative of future workload but rather based on the current contingency.

Red River Issue #4: Military value should be the primary consideration to support the combatant commander. Ignoring this constitutes substantial deviation.

Comment: DOD did consider the needs of the combatant commanders.

The Industrial JCSG planned for wartime needs. Capacity was sized to accomplish the reported workload or CORE (JCS War Plans) requirement whichever was highest.

The IJCSG considered future Force Structure requirements. The IJCSG compared the final capacity to the FY 2025 Force Structure and increased combat vehicle numbers based on projected CORE and workload increases.

The IJCSG recognized the current OPTEMPO to support the Global War on Terrorism (GWOT).. They built additional capacity into the recommendation to handle the GWOT OPTEMPO.

Military Value: Based on the data submitted in the Military Value data calls, Letterkenny Army Depot had higher military value where there were common commodities with Red River. For tactical missiles, Letterkenny was rated as #1 overall while Red River was rated # 3. For tactical vehicles Letterkenny was rated # 1 and again Red River was rated at #3.

Summary: The issues raised by Red River are not justified based on the data submitted through numerous and very specific data calls. By implementing this recommendation as specified by DOD, the Army and DOD save money, gain a positive return on investment, reduce excess depot maintenance capacity, increase Military Value and facility utilization, and add new and efficient facilities to the inventory.

DCN: 11818

FCADC
1900 Wayne Road
Chambersburg, PA 17201
Phone: (717) 263-8282
Fax: (717) 263-0662

facsimile transmittal

To: Elizabeth Bieri, Army Analyst, BRAC Fax: (703) 699-2735

From: L. Michael Ross, Chair, Opportunity '05 Date: 07/22/05

Re: Talking Points from July 19th Meeting Pages: 6 (Includes Cover Sheet)

CC: CC Fax:

Urgent For Review FYI Please Reply Please Recycle

Please see the attached correspondence.

.....

DCN: 11818

Opportunity '05 Talking Points for Letterkenny Army Depot

1. **Letterkenny finished #1 in military value for tactical vehicles and #1 for tactical missiles.** Red River finished #3. The DoD recommendation was to move tactical vehicles and tactical missiles to Letterkenny. Letterkenny is the Center of Industrial and Technical Excellence for Air Defense and Tactical Missile Ground Support Equipment. The 2004 DoD BRAC recommendation supports previous BRAC recommendations. The Army/DoD recommendation is sound.
2. **Mission transfers and depot closures will NOT cause degradation to Warfighter support.** Under the BRAC '93 decision, 17 missile systems were transitioned to Letterkenny. There was absolutely no degradation in readiness. Franklin County (Pennsylvania) has a very high concentration of highly skilled missile/electronic technicians who are available to support expanded missile and electronic work at the depot. Over the years, Tooele Army Depot closed...Mainz Army Depot closed... Seneca Army Depot closed... Savanna closed... Lexington-Blue Grass drew down... Pueblo drew down... OberRamstadt closed (remember their rubber operation?)... For Wingate went away... Navaho drew down... etc. etc. There is more than enough time in the BRAC timeline for successful transfer of Army missions to Letterkenny. Letterkenny has the acres, the infrastructure, the core mission facilities, partnerships with 11 local educational institutions to train the workforce of the future, the community support (including similar maintenance industries), the current highly trained, technical staff... everything it needs to add tactical vehicles and missiles to the workload.
3. **The synergism between Letterkenny Army Depot and its tenants is no different than the synergism between Red River and its tenants...except that Letterkenny has more diverse military tenants.** Letterkenny has a Munitions Center (LEMC) with over \$6 billion in joint munitions. LEMC performs all munitions functions (receive, store, maintain, certify, repair, upgrade, demil, etc. etc.) and it can easily pick up additional missions from Lone Star. Letterkenny has 3 separate DISA operations... has dedicated several buildings to the 99th Regional Readiness Command (Reserve) operations... host the NE Region TMDE operation... host the Patriot Support Office... the DLA HQ at Mechanicsburg, PA and the DLA Eastern Depot at New Cumberland, PA (just down the interstate). (NOTE: Don't you think large DLA huge warehouse operations are really outdated, cold war thinking? Why don't we have more direct delivery to the customers?)
4. **Letterkenny is THE first and only Army nominee for the Shingo Award for LEAN manufacturing excellence.** Several depots claim LEAN excellence. However, Letterkenny is the Army Shingo Award nominee. Letterkenny LEAN studies have helped streamline production lines and made over 50,000 square feet of interior space available for new missions.

*Commission Staff
Base Visit Information*



**Letterkenny Army Depot,
Pennsylvania
Recommendations**

9 June 2005

Net Site Impact for all Recommendations
0 Military
+ 409 Civilian
+ 409 Total Personnel

Red River Army Depot
Texarkana, Texas

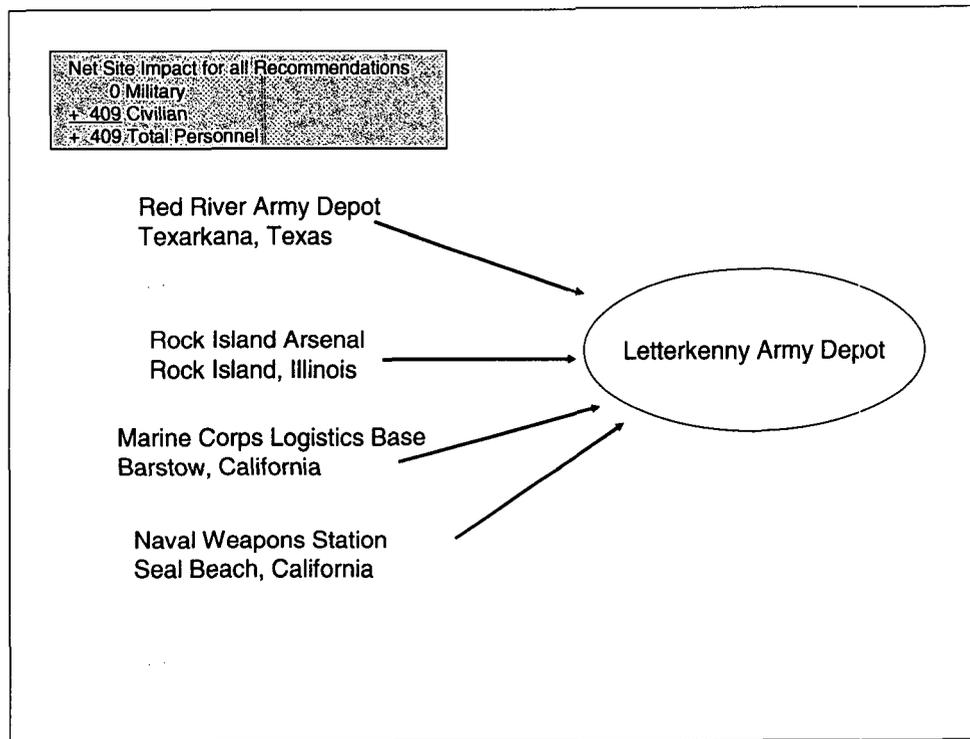
Rock Island Arsenal
Rock Island, Illinois

Marine Corps Logistics Base
Barstow, California

Naval Weapons Station
Seal Beach, California



Letterkenny Army Depot



- Realign Naval Weapons Station Seal Beach, CA, as follows: relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA
- Realign Rock Island Arsenal, IL, by relocating the depot maintenance of Other Equipment and Tactical Vehicles to Letterkenny Army Depot, PA.
- Realign Marine Corps Logistics Base Barstow, CA. Consolidate depot maintenance of Tactical Missiles at Letterkenny Army Depot, PA
- From Red River Army Depot:
 - Relocate the depot maintenance of Tactical Vehicles to Tobyhanna Army Depot, PA and Letterkenny Depot, PA.
 - Relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA

State Installation	Action	Out		In		Net Gain/(Loss)		Net Mission Contractor	Total Direct
		Mil	Civ	Mil	Civ	Mil	Civ		
Pennsylvania									
Bristol	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
Engineering Field Activity Northeast	Close	(4)	(188)	0	0	(4)	(188)	0	(192)
Kelly Support Center	Close	(174)	(136)	0	0	(174)	(136)	0	(310)
Naval Air Station Willow Grove	Close	(865)	(362)	0	0	(865)	(362)	(5)	(1,232)
Navy Crane Center Lester	Close	(1)	(54)	0	0	(1)	(54)	0	(55)
Navy-Marine Corps Reserve Center Reading	Close	(18)	0	0	0	(18)	0	0	(18)
North Penn U.S. Army Reserve Center, Norristown	Close	(22)	(1)	0	0	(22)	(1)	0	(23)
Pittsburgh International Airport Air Reserve Station	Close	(44)	(278)	0	0	(44)	(278)	0	(322)
Serrenti U.S. Army Reserve Center, Scranton	Close	(47)	(8)	0	0	(47)	(8)	0	(55)
U.S. Army Reserve Center Bloomsburg	Close	(20)	(2)	0	0	(20)	(2)	0	(22)
U.S. Army Reserve Center Lewisburg	Close	(9)	(2)	0	0	(9)	(2)	0	(11)
U.S. Army Reserve Center Williamsport	Close	(25)	(4)	0	0	(25)	(4)	0	(29)
W. Reese U.S. Army Reserve Center/OMS, Chester	Close	(9)	(1)	0	0	(9)	(1)	0	(10)
Letterkenny Army Depot	Gain	0	0	0	409	0	409	0	409
Naval Support Activity Philadelphia	Gain	0	(10)	0	301	0	291	0	291
Navy-Marine Corps Reserve Center Lehigh	Gain	0	0	8	0	8	0	0	8
Navy-Marine Corps Reserve Center Pittsburgh	Gain	0	0	7	0	7	0	0	7
Tobyhanna Army Depot	Gain	(1)	(82)	3	355	2	273	0	275
Defense Distribution Depot Susquehanna	Realign	0	(15)	0	0	0	(15)	0	(15)
Human Resources Support Center Northeast	Realign	0	(174)	0	0	0	(174)	(9)	(183)
Marine Corps Reserve Center Johnstown	Realign	(86)	0	0	0	(86)	0	0	(86)
Naval Support Activity Mechanicsburg	Realign	0	(11)	0	0	0	(11)	0	(11)
Navy Philadelphia Business Center	Realign	0	(63)	0	0	0	(63)	0	(63)

This list does not include locations where there were no changes in military or civilian jobs.
 Military figures include student load changes.

Questions for Letterkenny:

1. With the recommendation to close Red River Army Depot, Letterkenny will gain the depot maintenance of Tactical Vehicles and Tactical Missiles.
 - a. Where will this workload be done and how will the new function be integrated into other missions?
 - b. Are the facilitization numbers correct as described in COBRA?
 - c. Do you have any concerns about this recommendation?

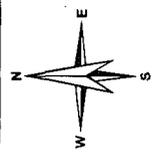
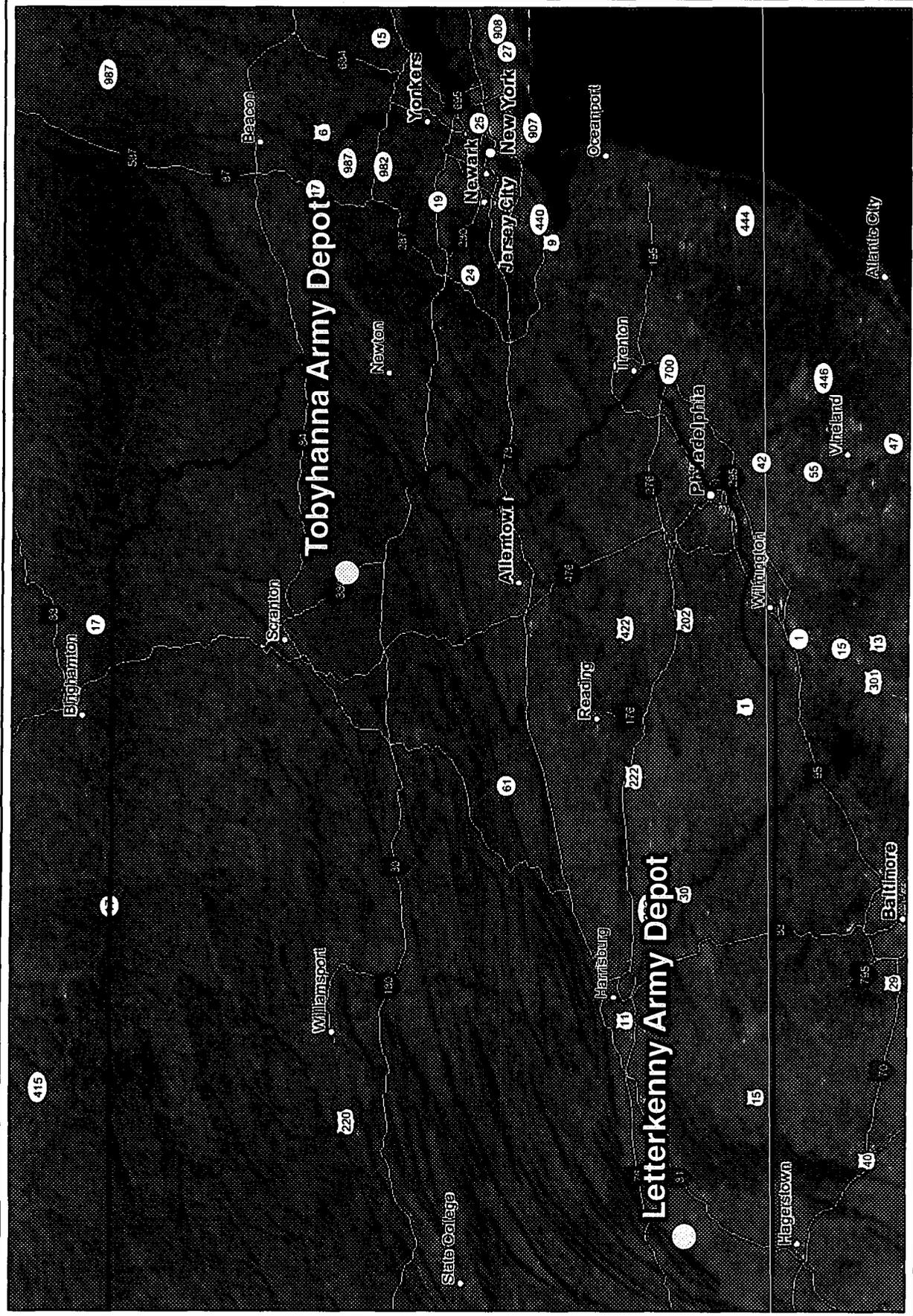
2. With the recommendation to Realign Naval Weapons Station Seal Beach, CA, Letterkenny will gain the depot maintenance of Tactical Missiles.
 - a. Where will this workload be done and how will the new function be integrated into other missions?
 - b. Are the facilitization numbers correct as described in COBRA?
 - c. Do you have any concerns about this recommendation?

3. With the recommendation to Realign Rock Island Arsenal, IL, Letterkenny will gain the depot maintenance of Other Equipment and Tactical Vehicles.
 - a. Where will this workload be done and how will the new function be integrated into other missions?
 - b. Are the facilitization numbers correct as described in COBRA?
 - c. Do you have any concerns about this recommendation?

4. With the recommendation to Realign Marine Corps Logistics Base Barstow, CA. this will consolidate the depot maintenance of Tactical Missiles at Letterkenny.
 - a. Where will this workload be done and how will the new function be integrated into other missions?
 - b. Are the facilitization numbers correct as described in COBRA?
 - c. Do you have any concerns about this recommendation?

5. Is there any additional information that you would like to communicate that might impact on these recommendations?

Recommended Pennsylvania Base Realignments and Closures



Letterkenny Army Depot Statistics

Total Acres: 18,684
 Acres Owned: 18,638
 Total Personnel: 1,542
 Mil: 2
 Civ: 1,225
 Other: 315

Tobyhanna Army Depot

Total Acres: 1,296
 Acres Owned: 1,291
 Total Personnel: 3,391
 Mil: 173
 Civ: 2,839
 Other: 379



Letterkenny Army Depot, PA

 Installation Boundary  Range Complex Boundaries

Company Profile

[NationJob Home](#) [Find Jobs](#) [Job Seeker Resources](#) [Post Jobs](#)

Letterkenny Army Depot

Chambersburg, Pennsylvania

As the Center of Industrial and Technical Excellence for Air Defense and Tactical Missile Systems, Letterkenny continues a tradition of supporting our soldiers and our Army for more than 60 years. Letterkenny has unique tactical missile repair capabilities repairing a variety of Defense Department missile systems including the PATRIOT Missile and its ground support and radar equipment. Most recently, Letterkenny has expanded it's product line to include to overhaul of tactical wheeled vehicles (HMMWV's), material handling equipment (7.5Ton Cranes), and Mobile Kitchen Trailers.

Comprising over 17,500 acres, a large land portion of the depot is used to conduct maintenance, modification, storage and demilitarization operations on tactical missiles and ammunition. On occasion, Letterkenny can partner with industry allowing the advantage of our unique capabilities and skills. Letterkenny remains among the top three employers in Franklin County fueling an economic engine that propels over 1/4 Billion dollars annually into the region through payroll, contracts and retiree annuities.

Letterkenny Army Depot is under the command structure of The U.S. Army Aviation and Missile Command (AMCOM). Letterkenny is a government owned, government operated installation.

Located in south central Pennsylvania, Letterkenny provides easy access to seaports, air travel and major highways.

Collocated Logistics activities of the installation include: U. S. Army Industrial	Logistics System Center, U.S. Army District Test, Measurement, and	Diagnostic Equipment (TMDE) Support Center, U.S. Army TMDE Management	Office-Region 1, DECC - Chambersburg, Defense Information Systems	Agency (DISA), U.S. Army Materiel Command Engineering Activity,	and U.S. Army Health Clinic.
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Letterkenny has strengthened its technological development by initiating partnerships with Penn State University's Applied Research Laboratory and the Applied Technology Center at Hagerstown Junior College.

Letterkenny supports the growth and development of the local community through its active participation in community planning. Local community planning groups include: The Chambersburg Area Development Corporation, Franklin County Area Development Corporation, Chambersburg 2000 Partnership, and The Local Reuse Authority.

Letterkenny Army Depot

Enter search term

MILITARY

Letterkenny Army Depot

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Public Eye

Units

- [Communications and Electronics Command](#)
- [Missile Command Liaison Office](#)
- [Defense Contract Management Area Operations](#)
- [Defense Distribution Depot-Letterkenny Army Depot](#)
- [Defense Megacenter Chambersburg](#)
- [Defense Printing Service](#)
- [Defense Reutilization and Marketing Office](#)
- [Defense Logistics Agency System Automation Center](#)
- [Test Measurement and Diagnostic Equipment - Region I](#)
- [United Defense, Limited Partnership](#)
- [U.S. Army Audit Agency](#)
- [U.S. Army Health Clinic](#)
- [U.S. Army Materiel Command Management Engineering Activity](#)
- [Industrial Logistics Systems Center](#)

Reference

- [Letterkenny Army Depot](#)

Letterkenny Army Depot, located at Chambersburg, Pennsylvania is a depot installation reporting to the U.S. Army Industrial Operations Command at Rock Island, Illinois. Letterkenny Army Depot operates a maintenance and ammunition depot for the receipt, storage, issue, maintenance, and disposal of assigned commodities. Letterkenny Army Depot also provides

administrative, logistic, and facilities support to tenants and attached organizations.

Enter email address

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Effective 01 October 1999, command and control of the Letterkenny Munitions Center (LEMC) transferred to Crane Army Ammunition Activity. It is aligned as a directorate in CAAA's organizational structure, although it is physically located at Letterkenny Army Depot (LEAD), Chambersburg, PA, as a tenant.) The mission of Letterkenny Munitions Center is to receive, store, issue, renovate, and demilitarize conventional ammunition. They assemble, disassemble, and test (commonly referred to as "All-Up-Rounding") various Air Force and Navy missile systems. LEMC also maintains/modifies missiles and their components, and has the capability to build certain missiles. LEMC is the Army's only depot for the Army Tactical Missile System. In addition to the LEMC facility at LEAD, five LEMC personnel are permanently assigned in Weilerach, Germany to support U.S. Army Europe and Southwest Asia units.

Letterkenny Army Depot's ammunition mission occupies 12,000 acres, with more than 2.2 million square feet of floor space, as well as 902 earth-covered igloos, 10 above-ground igloos, and 100 inert storage locations. In addition to the receipt, storage, and issue of ammunition,

Letterkenny Army Depot has the capability to perform maintenance on munitions components, surveillance on ammunition and guided missiles, and disposal of up to 10,000 lbs. of ammunition per day through demilitarization, burning, or processing through a deactivation furnace.

Letterkenny Army Depot employs nearly 2,000 civilian personnel, three military personnel, and 497 contractor personnel. The depot includes 19,243 acres and 1,780 buildings with 8.4 million square feet of floor space. Letterkenny Army Depot's annual operating budget is \$220 million, with an annual payroll of \$66 million and local procurement totaling \$9.6 million.

On December 18, 1941, the Secretary of War directed the acquisition of land in central Pennsylvania for the storage of ammunition and general supplies. This mission later expanded to include the maintenance of combat and transportation vehicles. This maintenance mission has continually expanded to include electronic equipment, radar, and missile systems. Although the general supply mission transferred to the Defense Logistics Agency in 1992, Letterkenny Army Depot retains its ammunition storage mission.

Base Realignment and Closure 93 postured Letterkenny Army Depot as the Defense Department's specialized missile components and missile support equipment Center of Technical Excellence and the integrated depot-level maintenance facility. Letterkenny Army Depot has joined United Defense, Limited Partnership in a model teaming program for the production of the Army's latest M109 Self-Propelled Howitzer the Paladin.

Base Realignment and Closure 95 transitioned all towed and self-propelled artillery to Anniston Army Depot. The Base Realignment and Closure commission also recommended privatization of tactical missile guidance and control, or transition to Tobyhanna Army Depot.

Letterkenny Army Depot serves as the Industrial Operations Command's Center of Technical Excellence for the Homing All the Way Killer (Phase I); Phased Array Tracking to Interception of Target; and Paladin, Avenger, Sparrow, Hellfire, and Hazard Minimization. Letterkenny Army Depot is the organic depot for the overhaul, test, repair, and/or modification for Dragon; Tube-launched, Optically Tracked Wire Bradley; Tube-launched, Optically Tracked Wire 2; Tube-launched, Optically Tracked Wire Cobra; Phoenix; Air to Air Stinger; Sidewinder; High Speed Anti Radar Missile; Army Tactical Missile System; Towed Howitzers (M101, M102, M114, M115, M116, M120, M198 families); Self-Propelled Howitzers (M109 and M110 families); and the M578 Recovery Vehicles. The following Tactical Missile systems are transitioning to Letterkenny Army Depot: Multiple Launch Rocket System; Shillelagh; Land Combat Support System; Maverick; and Advanced Medium Range Air to Air Missile.

In addition to the typical facilities that provide Letterkenny Army Depot the capability to perform depot level maintenance on a wide variety of equipment, the Depot has many specialized facilities associated with its assigned maintenance and ammunition missions:

Tritium Facility ' Licensed by the Nuclear Regulatory Commission, Letterkenny Army Depot has a specially designed facility for the repair of self-luminous sources for fire control components.

Nuclear Biological and Chemical Filter Testing ' Letterkenny Army Depot provides training, conducts testing, designs nuclear biological and chemical filter components, and performs nondestructive testing and maintenance on nuclear biological and chemical filter systems.

Radiographic Inspection Facility ' This facility houses a 320-Kilovolt x-ray machine and a 25-Megavolt betatron x-ray machine which provide Letterkenny Army Depot with the capability to x-ray through up to 20 inches of steel.

Firing Range ' Letterkenny Army Depot's firing range can accommodate everything from small arms to howitzers, tanks, and antitank missiles.

Flexible Computer Integrated Manufacturing, Computer Numerical Control/Manual Data Interface, and Computer Aided Design/Computer Aided Manufacturing ' Automation, business practices, and equipment are integrated to focus on support of customers.

Letterkenny Army Depot has a support agreement with the Air Force to store, test, and ship Shrike, Sparrow, Sidewinder, and High Speed Anti Radar Missiles, and to upground Sparrow and Sidewinder missiles.



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Letterkenny Army Depot - Chambersburg, PA

Original Date: 06/23/1997

Revision Date: 04/14/2003

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- [Radiological Counting Program](#)
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- [Aerial Intercept Missile-9M Sidewinder Missile Umbilical Cable Repair](#)
- [Avenger Coolant Reservoir Assembly Disconnect Coupling](#)
- [Powder Coating of Support Equipment Components](#)
- [Repair of Phased Array Tracking to Interception of Target Radar Set Coolant Pump](#)
- [Upround Sidewinder and High Speed Anti Radar Missiles](#)

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- [Contractor Supplied Material to Paladin Production Line](#)
- [Toolmaker Positions](#)
- [Truck Inspection/Demurrage Tracking](#)

Management

- [Ammunition Training/Certification Program Tracking System](#)



- Cost Estimating Process
- Requisitions and Turn-Ins

For more information see the Point of Contact for this survey.

List of Best Practices Surveys

DCN: 11818

Letterkenny Army Depot Celebrated it's 60th anniversary in 2002.

A HISTORY OF LETTERKENNY ARMY DEPOT

In 1941, The War Department laid plans for 12 large new ordnance depots to control the oncoming deluge of war materiel. Sites were carefully chosen, with Letterkenny considered due to its proximity. It was a safe, yet convenient distance from the eastern seaboard and Washington, D.C. with land well suited for ammunition storage. It had good rail facilities, nearby power and water, and another great resource-its people, who historically had shown great courage and perseverance.

Public outcry ensued as prime agricultural land would be lost and 1,000 residents would be displaced if the land were acquired for a depot. Formal objections abated quickly after the bombing of Pearl Harbor and people began to support the WWII effort. On December 18, 1941, The Secretary of War, Henry L. Stinson issued the directive to acquire 21,000 acres at Letterkenny for an Ordnance Depot. Letterkenny's mission would be to reduce the surplus of forthcoming war materiel and to store and ship ammunition, trucks, parts and other supplies. Locals at first, referred to Letterkenny Ordnance Depot as "the dump".

Construction began immediately with 798 underground igloos, 12 above-ground magazines and 17 warehouses. In 1956, an additional 104 igloos were constructed bringing today's total to 902. At the beginning, a large number of buildings were remodeled farmhouses, barns and chicken houses. The first shipment of ammunition arrived by train on September 23, 1942, three weeks ahead of schedule. More than three million tons of supplies were moved during the war years. As men were called to service, staffing problems became acute. The depot drained the countryside of manpower needed for agriculture. Women, Commandos, Minute Men, even Italian prisoners of war filled the jobs. Regular employees worked 7 days a week and blitzes were common. With ingenuity and devotion, Letterkennians completed seemingly impossible tasks to keep ordnance materiel flowing constantly to 70 theaters of war. Letterkenny was one of the largest depots of its kind and was called the Springboard of

Invasion in 1944.

After WWII, Letterkennians had hardly become adjusted to the idea that the war was over when they found themselves caught up in the new missions of peace. Even before these missions became official, combat vehicles began rolling into the depot for storage. An enormous amount of ammunition was being returned from overseas, some of which was unserviceable and had to be destroyed.

At the time of the Korean conflict, July 1950, Letterkenny Ordnance Depot was in much better condition to meet the emergency than back in WWII. However, the gears had to be shifted from peacetime drive to high war-time production and the work force swelled to 6,500 persons, with as many as 50 new employees coming each day. Letterkenny's mission of receiving, processing, storing and shipping vehicles was strong. In 1946, experimental long-term de-humidified storage tanks were built to "can" or preserve vehicles. With the demands for ordnance materiel, the process was soon tested and deemed a success as vehicle after vehicle came out of the 169 petroleum storage tanks-- all in excellent condition.

The 50's were a time of growth as new technologies in electronics and guided missile maintenance increased the depot's workload. Employees were trained in these fields and began working on NIKE missile components in 1953. Letterkenny became a pilot depot for the implementation of the Depot Command Management System and SPEEDEX (System-wide Project for Electronic Equipment at Depots Extended). In 1955, Major Item Supply Management Agency (MISMA), which provided control functions on a worldwide basis, became a tenant of Letterkenny. It evolved into the U.S. Army Depot System Command, Letterkenny's immediate higher headquarters.

With the growth in operations came the need for expanded physical facilities. Renovation and the replacement of outdated machinery was needed to modernize some existing buildings, but major construction projects lead the way in the 1950's to meet the depot's new needs. Letterkenny became a permanent military installation on July 1, 1954. The ordnance depot was renamed Letterkenny Army Depot in August 1962, and command and control of the depot fell under the U.S. Army Materiel Command. The 28th Ordnance Detachment relocated to Letterkenny from Fort Meade, MD. In the 1960's. With the war in Vietnam, Letterkenny's missions increased.

In the 1970s, command of Savanna Army Depot Activity, Ill. fell under Letterkenny.

Although Letterkenny's growth seemed to slow during the decade, the depot still played a vital role. An ammunition washout facility was built and the Northeast Area Flight Detachment moved to Letterkenny. The U.S. Army Depot System Command was established in 1976 and headquartered at Letterkenny. This 2-star command remained at Letterkenny until 1995 when it became the Industrial Operations Command at Rock Island, IL—today's Operations System Command.

The 1980s and early 1990s saw the depot evolving into its present form. New facilities and modernization projects, such as the Automatic Storage and Retrieval System-Plus, were constructed. Letterkenny's mission became three fold; supply, maintenance and ammunition. Paladin, PATRIOT and HAWK work made Letterkenny a Center for Technical Excellence. With the Department of Defense's reorganization, Letterkenny's supply mission moved to New Cumberland, PA under Defense Logistics Agency. In 2001, a smaller Directorate of Supply and Transportation was reestablished at Letterkenny.

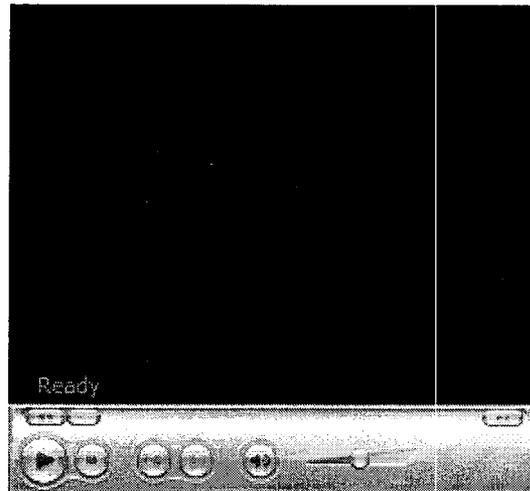
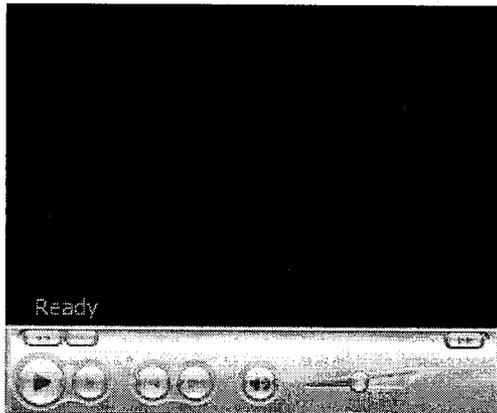
Letterkenny's future was reshaped in the 1990's by the tactical missile consolidation and DoD's downsizing, reorganization and realignments. The five-year Paladin howitzer upgrade partnership completed 950 Paladins in 1999 and artillery work moved to other depots.

In 2002, Letterkenny celebrated 60 years of supporting soldiers and the Army. The depot has unique tactical missile repair capabilities repairing a variety of Defense Department missile systems including PATRIOT ground support and radar equipment. Comprising over 17,500 acres, a large land portion of the depot is used to conduct maintenance, modification, storage and demilitarization operations on tactical missiles and ammunition. The depot remains among the top three employers in Franklin County, PA fueling an economic engine that propels over ¼ billion dollars annually into the region through payroll, contracts and retiree annuities.

Since World War II, Korea and Vietnam, through Operation Desert Storm (Iraq) and Operation Just Cause (Panama), Letterkenny is proud to serve the soldier serving anywhere in the world.

Letterkenny Army Depot - A Capabilities Based Depot

View the 8 minute video. Left is the dial-up (48k) or Right is Broadband (150k)



As the **Center of Industrial and Technical Excellence for Air Defense and Tactical Missile Systems**, Letterkenny continues a tradition of supporting our soldiers and our Army for more than 60 years. Letterkenny has unique tactical missile repair capabilities repairing a variety of Defense Department missile systems including the PATRIOT Missile and its ground support and radar equipment. Most recently, Letterkenny has expanded it's product line to include to overhaul of tactical wheeled vehicles (HMMWV's), material handling equipment (7.5Ton Cranes), and Mobile Kitchen Trailers.

- Commanders
- Comments
- Command Group
- Visitors

Comprising over 17,500 acres, a large land portion of the depot is used to conduct maintenance, modification, storage and demilitarization operations on tactical missiles and ammunition. On occasion, Letterkenny can partner with industry allowing the advantage of our unique capabilities and skills. Letterkenny remains among the top three employers in Franklin County fueling an economic engine that propels over 1/4 Billion dollars annually into the region through payroll, contracts and retiree annuities.

Letterkenny Army Depot is under the command structure of The U.S. Army Aviation and Missile Command (AMCOM). Letterkenny is a government owned, government operated installation.

Located in south central Pennsylvania, Letterkenny provides easy access to seaports, air travel and major highways.

Collocated activities of the installation include: U. S. Army Industrial Logistics System Center, U.S. Army District Test, Measurement, and Diagnostic Equipment (TMDE) Support Center, U.S. Army TMDE Management Office-Region 1, DECC - Chambersburg, Defense Information Systems Agency(DISA), U.S. Army Materiel Command Management Engineering Activity, and U.S. Army Health Clinic.

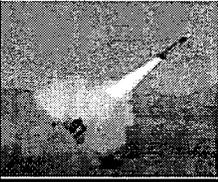
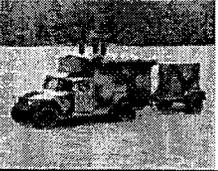
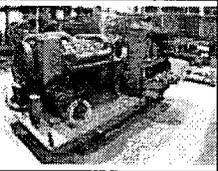
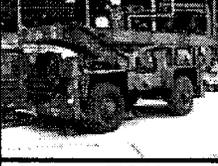
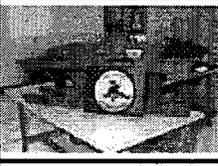
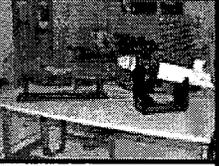
Letterkenny has strengthened its technological development by initiating partnerships with Penn State University's Applied Research Laboratory and the Applied Technology Center at Hagerstown Junior College.

Letterkenny supports the growth and development of the local community through its active participation in community planning. Local community planning groups include: The Chambersburg Area Development Corporation, Franklin County Area Development Corporation, Chambersburg 2000 Partnership, and The Local Reuse Authority.

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- FEEDBACK
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PRODUCTS OF LETTERKENNY ARMY DEPOT For information on any of the products - contact				
				
PATRIOT	AVENGER	HAWK	MLRS	TOW
				
GMV'S for ALL Armed Services	FORCE PROVIDER	HUMMWV	BIDS	GENERATORS
				
7.5 TON CRANES	HELLFIRE	DRAGON	MOBILE KITCHEN TRAILERS	

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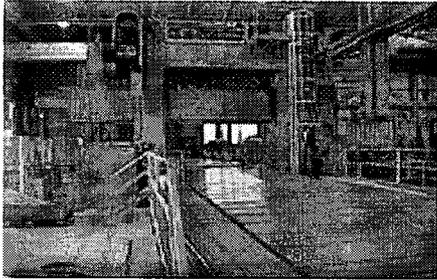
Webmaster

Organizations

- Command Group
 - Equal Employment Opportunity Office
 - Transformation Office
 - Safety Office
- Directorate of Maintenance
 - Ground Support Division
 - Ground Equipment Division
- Directorate of Information Management
- Directorate of Risk Management
- Directorate of Public Works
- Directorate of Resource Management
- Directorate of Contracting
- Directorate of Product Assurance
- Directorate of Supply and Transportation
- Civilian Personnel Advisory Center

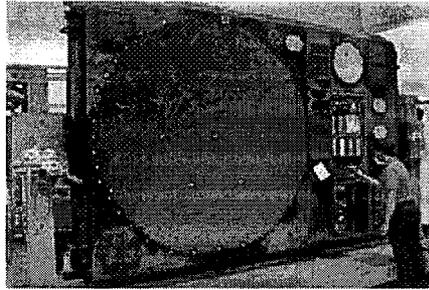
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INDUSTRIAL SUPPORT CAPABILITIES



Machining
Sheet Metal
Welding
Heat Treatment
Hydraulics
Blasting
Painting
Plating
Metal Finishing
Engine Overhaul
Generator Overhaul
Non-Destructive Testing
Precision Measurement
Upholstery
Woodworking

ELECTRONIC CAPABILITIES

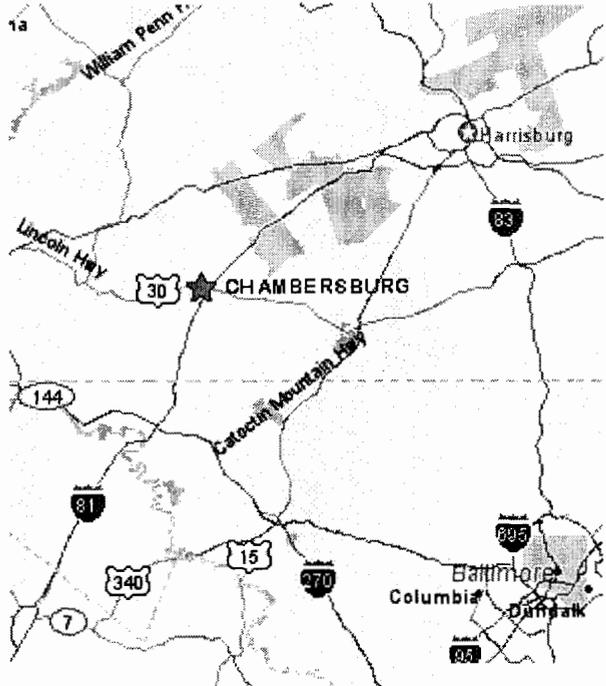


Electronic Systems Integration
Wiring Harness Fabrication
Fiber Optic Cables
MIL-STD Soldering
Multi-Layer Circuit Boards
Motor Rebuild
Antenna Pattern Testing
Radar Testing
Phased Array Antennas
Shielded Room Environment
Clean Room Environment
Dielectric Fluid Reprocessing

This is just a sampling of the many Industrial Support and Electronic Capabilities
Letterkenny has to offer. For additional information contact:

CONTACT
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DIRECTIONS TO LETTERKENNY ARMY DEPOT



From Harrisburg International Airport:

(Driving time: Approx. 1 ¼ hrs.)
 Follow access road from Airport to I-283. Take I-283 North toward Harrisburg. Watch for exit to PA TURNPIKE.
 Take PA Turnpike WEST toward Pittsburgh. Travel PA Turnpike west and exit at Carlisle-(EXIT 226)staying toward left at toll plaza. Follow signs to I-81 by taking Rt. 11 North about 2 miles to the I-81 interchange.
 Travel I-81 SOUTH to Exit 20(Scotland). Take Rt. 997 North (right) traveling 4 miles to a traffic signal at Rt. 11 (Sheetz convenience store on right.) Travel straight across Rt. 11 and continue on Rt. 997 1 mile to the next light . Depart Rt. 997 and continue straight (slight left bend) into Letterkenny and go to the next light.

To Industrial Area (Bldg. 350-320-370 and 3311 (Ammunition area))

Turn right at light and enter main security checkpoint.

To Headquarters Building;

At traffic signal turn left on Advantage Avenue pass Buildings 11, 12 and 13. Turn left at Wisconsin Ave. in security checkpoint. Cross tracks and turn right into parking lot. Travel across parking lot and find parking as close to flagpole as possible. HQ Building 10 is across from this flagpole.

To Harrisburg International Airport:

Depart Letterkenny through and travel Route 997 South to I-81 (approx. 5 miles). Cross bridge over I-81 and turn left to enter I-81 North and about 1 block further requires another left to enter I-81 North. Travel I-81 North to Exit 52-B just past Carlisle. Travel Rt. 11 South about 1 mile, passing a variety of Service and Truck plazas. Enter PA TURNPIKE and travel east toward PHILADELPHIA. At Exit 247 (Highspire), exit turnpike and stay to the right at the toll plaza. Travel I-283 South toward Lancaster. Stay in right lane and watch for signs to Harrisburg Airport. (Approx 1 ¼ hrs.)

From Washington D.C. Area:

(Driving time - Approx. 2 ¼ hrs.)

From Washington, use I-495 beltway to I-270 North, following signs to Frederick, MD. Use I-270 North to Frederick. At Frederick, take I-70 West toward Hagerstown, MD

Pass several Hagerstown exits before finding I-81.

Travel I-81 North approx. 30 miles to Scotland exit. This exit brings you around to the right to a traffic signal in front of McDonalds. Turn right onto PA 997 North and travel approx. 5 miles to a traffic signal at the intersection of 997 & Rt. 11. (Sheetz convenience store on right.) Continue straight on Rt. 997 1 mile to traffic light. Depart Rt. 997 and continue straight (slight left bend) into Letterkenny and go to the next light.

To Headquarters Building;

At traffic signal turn left on Advantage Avenue pass Buildings 11, 12 and 13. Turn left at Wisconsin Ave. in security checkpoint. Cross tracks and turn right into parking lot. Travel across parking lot and find parking as close to flagpole as possible. HQ Building 10 is across from this flagpole.

Departing Letterkenny for Washington/ Baltimore:

Exit Letterkenny at Gate 6. Travel PA 997 South to I-81. Take I-81 South into Maryland and travel to I-70. Take I-70 East to I-270.

(Airports are approx. 2 ¼ hr. drive)

To Baltimore Airport:

At Frederick, continue I-70 East to Baltimore Beltway (I-695) traveling South and follow signs to Airport.

TO Washington Dulles Airport:

At Frederick, take I-270 South to Washington Beltway (I-495). Exit to right following signs south toward Northern Virginia. Travel I-495 South about 5 miles. After crossing Potomac River continue I-495 south and watch for exit to Dulles Airport.

TO Washington Reagan Airport

At Frederick, take I-270 South to Washington Beltway (I-495). Exit to right following signs south toward Northern Virginia. Travel I-495 South about 5 miles. After crossing the Potomac, prepare for a right exit onto George Washington Parkway. Travel Parkway about 9 miles, staying toward left lane for all decisions until reaching water level. After passing several Washington exits (Roosevelt Bridge, Memorial Bridge, and (I-395 exit), prepare to exit right into Reagan National Airport.

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DISCLAIMER: THE SOLE PURPOSE OF THE ABOVE LIST IS TO PROVIDE INFORMATION TO THE TRAVELER WHILE ON TEMPORARY DUTY AT LETTERKENNY ARMY DEPOT.

This relocation never pays back because it involves the relocation of a newly activated unit. No permanent facilities exist to support the unit.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$435.8M. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$579.5M. Annual recurring costs to the Department after implementation are \$45.3M. This recommendation never pays back. The net present value of the costs and savings to the Department over 20 years is a cost of \$980.4M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential increase of 8,167 jobs (4,945 direct and 3,222 indirect jobs) over the 2006 – 2011 period in the Killeen-Temple-Fort Hood, TX metropolitan area, which is 4.4 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community infrastructure attributes revealed no significant issues regarding the ability of the community to support forces, missions, and personnel. When moving activities from Fort Hood to Fort Carson, one attribute improved (Population Center) and one (Education) was not as robust. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: A New Source Review and permitting effort will be required at Fort Carson. To preserve archeological/cultural resources at Fort Carson, training restrictions may be imposed and increased operational delays and costs are possible. Tribal consultations may be required. Further analysis will be required to determine the extent of new noise impacts at Fort Carson. Added operations may impact threatened and endangered species at Fort Carson and result in further training restrictions. Distribution of potable water is severely restricted at Fort Carson. Increased missions at the installation may result in additional restrictions or mitigation requirements. Significant mitigation measures to limit releases may be required to reduce impacts to water quality and achieve US EPA water quality standards. This recommendation will require spending approximately \$1.1M for environmental compliance costs. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Red River Army Depot, TX

Recommendation: Close Red River Army Depot, TX. Relocate the storage and demilitarization functions of the Munitions Center to McAlester Army Ammunition Plant, OK. Relocate the munitions maintenance functions of the Munitions Center to McAlester Army Ammunition Plant, OK, and Blue Grass Army Depot, KY. Relocate the depot maintenance of Armament and

Structural Components, Combat Vehicles, Depot Fleet/Field Support, Engines and Transmissions, Fabrication and Manufacturing, Fire Control Systems and Components, and Other to Anniston Army Depot, AL. Relocate the depot maintenance of Powertrain Components, and Starters/Generators to Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Construction Equipment to Anniston Army Depot, AL, and Marine Corps Logistics Base Albany, GA. Relocate the depot maintenance of Tactical Vehicles to Tobyhanna Army Depot, PA and Letterkenny Depot, PA. Relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA. Disestablish the supply, storage, and distribution functions for tires, packaged Petroleum, Oil, and Lubricants, and compressed gases. Relocate the storage and distribution functions and associated inventories of the Defense Distribution Depot to the Defense Distribution Depot, Oklahoma City, OK.

Justification: This recommendation supports the strategy of minimizing the number of industrial base sites performing depot maintenance for ground and missile systems. The receiving depots have greater maintenance capability, higher facility utilization and greater opportunities for inter-service workloading. This recommendation reinforces Anniston's and Letterkenny's roles as Centers of Industrial and Technical Excellence for Combat Vehicles (Anniston) and Missile Systems (Letterkenny).

This recommendation decreases the cost of depot maintenance operations by consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. This recommendation also increases opportunities for inter-service workloading by transferring maintenance workload to the Marine Corps.

This recommendation relocates storage, demilitarization, and munitions maintenance functions to McAlester Army Ammunition Plant, and thereby reduces redundancy and removes excess from Red River Munitions Center.

This recommendation allows DoD to create centers of excellence, generate efficiencies, and create deployment networks servicing all Services.

This recommendation relocates the storage and distribution functions and associated inventories to the Defense Distribution Depot Oklahoma City at Tinker Air Force Base. It also contributes to the elimination of unnecessary redundancies and duplication, and streamlines supply and storage processes.

The disestablishment of the wholesale supply, storage, and distribution functions for all packaged POL, tires, and compressed gas products supports transformation by privatizing these functions. Privatization of packaged POL, tires, and compressed gas products will eliminate inventories, infrastructure and personnel associated with these functions and products.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$456.2M. The net present value of all costs and savings to the Department of Defense during the implementation period is a cost of \$216.6M. Annual recurring savings to the Department after implementation are \$76.5M with a payback expected in 4 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$539.0M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 4,176 jobs (2,500 direct and 1,676 indirect) over the 2006 -2011 period in the Texarkana, TX - Texarkana, AR Metropolitan Statistical area, which is 6.2 percent of the economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no significant issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. When moving from Red River Army Depot to Tobyhanna, 5 attributes improve (child care, medical health, safety, population center, and transportation) and 1 declines (employment). When moving from Red River to Letterkenny Army Depot, 2 attributes decline (child care and housing) and one improves (safety). When moving from Red River to Anniston Army Depot, 3 attributes improve (child care, cost of living and population center) and 1 declines (housing). When moving from Red River to Tinker, seven attributes improve (population, child care, education, employment, housing, medical and transportation) and one attribute declines (crime). There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Closure of Red River Army Depot may require consultations with the State Historic Preservation Office to ensure that cultural sites are continued to be protected. Closure of operational ranges at Red River will necessitate clearance of munitions and remediation of any munitions constituents. The remediation costs for these ranges may be significant and the time required for completing remediation is uncertain. Contaminated areas at Red River will require restoration and/or monitoring. An Air Conformity Analysis is required at Anniston, Tobyhanna, and Letterkenny. Anniston is located over a sole-source aquifer, which may require additional mitigation measures/pollution prevention to protect the aquifer from increased depot maintenance activities. The industrial wastewater treatment plant at Anniston may require upgrades. Additional operations at Tinker may impact wetlands, which may lead to operational restrictions. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; or threatened and endangered species or critical habitat. This recommendation will require spending approximately \$4.8M for environmental compliance costs. These costs were included in the payback calculation. Red River reports \$49.1M in environmental restoration costs. Because the Department has a legal obligation to perform environmental restoration regardless of whether an installation is closed, realigned, or remains open, these costs were not included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Recommendations and Justifications

Recommendation for Realignment Marine Corps Logistics Base, Barstow, CA

Recommendation: Realign Marine Corps Logistics Base Barstow, CA. Disestablish the depot maintenance of Aircraft Other Components, Aircraft Rotary, and Strategic Missiles. Consolidate depot maintenance of Engines/Transmissions, Other Components, and Small Arms/Personal Weapons at Anniston Army Depot, AL. Consolidate the depot maintenance of Conventional Weapons, Engines/Transmissions, Material Handling, Powertrain Components, Starters/Alternators/Generators, Test Measurement Diagnostic Equipment, and Wire at Marine Corps Logistics Base Albany, GA. Consolidate depot maintenance of Electronic Components (Non-Airborne), Electro-Optics/Night Vision/Forward-Looking-Infrared, Generators, Ground Support Equipment, Radar, and Radio at Tobyhanna Army Depot, PA. Consolidate depot maintenance of Tactical Missiles at Letterkenny Army Depot, PA. Realign Fleet Support Division Maintenance Center Barstow and Marine Corps Logistics Base Barstow operations to increase efficiencies and reduce infrastructure.

Justification: This recommendation follows the strategy of minimizing sites using maximum capacity of 1.5 shifts while maintaining a west coast depot maintenance presence at Marine Corps Logistics Base Barstow to provide west coast operating forces with a close, responsive source for depot maintenance support. Required capacity to support workloads and core requirements for the DoD is relocated to other DoD Centers of Industrial and Technical Excellence, thereby increasing the military value of depot maintenance performed at these sites. This recommendation decreases the cost of depot maintenance operations across DoD through consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. This recommendation supports transformation of DoD's depot maintenance operations by increasing the utilization of existing capacity by up to 150 percent while maintaining capability to support future force structure. This recommendation also results in utilization of DoD capacity to facilitate performance of interservice workload. In addition, based on present and future wartime surge projections, Marine Corps Logistics Center Barstow will establish an additional 428 thousand hours of amphibious vehicle capacity.

This recommendation along with other recommendations affecting supply and storage functions, optimizes the depot maintenance operations at Marine Corps Logistics Base Barstow.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$26.0M. The net of all costs and savings during the implementation period is a savings of \$56.5M. Annual recurring savings to the Department after implementation are \$18.4M with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$230.6M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 796 jobs (409 direct jobs and 387 indirect jobs) over the 2006-2011 period in the Riverside-San Bernardino-Ontario, CA Metropolitan Statistical

Area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Marine Corps Logistics Base Albany, GA, is in Attainment although Title V permit modifications will be required. There are potential impacts to cultural, archeological, or tribal resources; threatened and endangered species or critical habitat; waste management; and wetlands. Anniston Army Depot, AL, is in Attainment. There are impacts anticipated for threatened and endangered species or critical habitat. Letterkenny Army Depot, PA is in Marginal Non-attainment for Ozone (1-Hour and 8-Hour) and an Air Conformity determination is required. Tobyhanna Army Depot, PA, is in Moderate Non-attainment for Ozone (1-Hour) and an Air Conformity determination is required. No impacts are anticipated for the remaining resource areas of dredging; land use constraints or sensitive resource areas; marine mammals, resources or sanctuaries; noise; or water resources. This recommendation indicates impacts of costs at the installations, which report \$0.9M in costs for waste management and environmental compliance. These costs were included in payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management or environmental compliance activities. The aggregate environmental impacts of all the recommended BRAC actions affecting the installations in this recommendation have been reviewed. There are no known environmental impediments to implementation of this recommendation.

Recommendation for Closure Naval Support Activity Corona, CA

Recommendation: Close Naval Support Activity Corona, CA. Relocate Naval Surface Warfare Center Division Corona, CA to Naval Base Ventura County (Naval Air Station Point Mugu), CA.

Justification: The Naval Surface Warfare Center Division Corona performs three required missions for Department of the Navy (Independent Assessment Capability, Metrology and Calibration Laboratories, and Tactical Aircrew Combat Training System Ranges). It was analyzed under 11 Research, Development & Acquisition, and Test & Evaluation functions (Air Platforms Development & Acquisition; Air Platforms Test & Evaluation; Ground Vehicles Test and Evaluation; Information Systems Technology Development & Acquisition; Information Systems Technology Test & Evaluation; Sea Vehicles Development & Acquisition; Sea Vehicles Test & Evaluation; Sensors, Electronics, and Electronic Warfare Development & Acquisition; Sensors, Electronics, and Electronic Warfare Test & Evaluation; Weapons Technology Development & Acquisition; and Weapons Technology Test & Evaluation). In each functional area, Naval Surface Warfare Center Division Corona's quantitative military value scores fell in

Summary of Scenario Environmental Impacts

DON Scenario: DON-0165Rv4

Action 1: Maintain a multi-commodity west coast depot maintenance capability at MCLB Barstow, CA as follows:

- 1.1. Depot Maintenance workload and capacity for the commodity Amphibious Vehicles.
- 1.2. Depot maintenance workload and capacity for the commodity group Armament and Structural Components.
- 1.3. Depot maintenance workload and capacity for the commodity group Combat Vehicles.
- 1.4. Depot maintenance workload and capacity for the commodity group Tactical Vehicles.
- 1.5. Depot maintenance workload and capacity for the commodity group Construction Equipment.
- 1.6. Depot maintenance workload and capacity for the commodity group Fire Control Systems and Components.
- 1.7. Depot maintenance workload and capacity for the commodity group Other Equipment.

Action 2: Establish additional depot maintenance capacity for the commodity group Amphibious Vehicles at MCLB Barstow, CA.

Action 3: Deleted and re-incorporated into S&S-0048.

Action 4: Realign or eliminate NAVHOSP Camp Pendleton function and personnel at Branch Medical Clinic Barstow. (Data from DON-0165.)

Action 5: Realign or eliminate NAVDENCEN Camp Pendleton function and personnel at Branch Dental Clinic Barstow. (Data from DON-0165.)

Action 6: Realign and consolidate, where practical, base, Maintenance Center, and Fleet Support Operations at MCLB Barstow to enhance efficiencies and reduce overhead requirements.

General Environmental Impacts (Realigned Installation)

Environmental Resource Area	Marine Corps Logistics Base Barstow CA (Installation Realigned)
Air Quality	No impact.
Cultural/ Archeological/ Tribal Resources	No impact.
Dredging	No impact.
Land Use Constraints/Sensitive Resource Areas	No impact.
Marine Mammals/ Marine Resources/ Marine Sanctuaries	No impact.
Noise	No impact.
Threatened& Endangered Species/Critical Habitat	No impact.
Waste Management	Decrease to waste disposal.
Water Resources	Decrease in water demand.
Wetlands	No impact.

Impacts of Costs (Realigned Installation)

Selection Criterion 8 Environmental Points	Marine Corps Logistics Base Barstow CA (Installation Realigned)
Environmental Restoration	DERA costs \$97.2 K thru FY03; \$38.3 M CTC
Waste Management	\$7.5K for the cleanup and disposal of hazardous wastes at the test fire range.
Environmental Compliance	100K NEPA (per IAT analyst assessment)

General Environmental Impacts (Receiving Installations)

Environmental Resource Area	Marine Corps Logistics Base Albany GA (Receiving Installation)
Air Quality	Installation is in Attainment for all Criteria Pollutants. No Air Conformity determination required. Title V permit modifications.
Cultural/ Archeological/ Tribal Resources	Sites with high archeological potential have been identified which do not restrict current construction and operations. Potential impact to new MILCON.
Dredging	No impact.
Land Use Constraints/Sensitive Resource Areas	Installation reports that 2772 unconstrained acres are available for development out of 7493 total acres. Installation has Explosive Safety Quantity Distance Arcs, none of which require safety waivers, and some with the potential for expansion. No impact.
Marine Mammals/Marine Resources/ Marine Sanctuaries	No impact.
Noise	No impact.
Threatened& Endangered Species/Critical Habitat	Federally listed TES are present. Potential impact.
Waste Management	The installation does have a permitted hazardous waste RCRA TSD facility.
Water Resources	No impact.
Wetlands	3.6% wetland restricted acres on the military installation. Consideration for new MILCON.

Impacts of Costs (Receiving Installations)

(DON Installations only)

Selection Criterion 8 Environmental Points	Marine Corps Logistics Base Albany GA (Receiving Installation)
Environmental Restoration	DERA costs \$33.2 K thru FY03; \$9 M CTC

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Waste Management	None
Environmental Compliance	\$100K NEPA EA \$35 K Emission survey and Title V Air Operating permit modifications.

General Environmental Impacts (Data from IND-0127A)

Action 1: Disestablish all depot maintenance workload and capacity for the commodity group AIRCRAFT OTHER COMPONENTS at MCLB BARSTOW. (Data from DON-0165B)

Action 2: Disestablish all depot maintenance workload and capacity for the commodity group AIRCRAFT ROTARY at MCLB BARSTOW CA.

Actions 3 through 6 were deleted for this scenario.

Action 7: Consolidate all depot maintenance workload and capacity for the commodity group CONVENTIONAL WEAPONS at MCLB BARSTOW CA to MCLB ALBANY, GA.

Action 8: Consolidate all depot maintenance workload and capacity for the commodity group ELECTRONIC COMPONENTS (NON-AIRBORNE) at MCLB BARSTOW CA to TOBYHANNA ARMY DEPOT.

Action 9: Consolidate all depot maintenance workload and capacity for the commodity group ELECTRO-OPTICS/NIGHT VISION/FLIR at MCLB BARSTOW CA to TOBYHANNA ARMY DEPOT.

Action 10: Consolidate 37.68 DLH K of depot maintenance workload and capacity for the commodity group ENGINES/TRANSMISSIONS at MCLB BARSTOW CA to MCLB ALBANY GA.

Action 11: Consolidate 3.85 K DLH of depot maintenance workload and capacity for the commodity group ENGINES/TRANSMISSIONS from MCLB BARSTOW to ANNISTON AD.

Action 12 was deleted for this scenario.

Action 13: Consolidate all depot maintenance workload and capacity for the commodity group GENERATORS at MCLB BARSTOW CA to TOBYHANNA ARMY DEPOT.

Action 14: Consolidate all depot maintenance workload and capacity for the commodity group GROUND SUPPORT EQUIPMENT at MCLB BARSTOW CA to TOBYHANNA ARMY DEPOT.

Action 15: Consolidate all depot maintenance workload and capacity for the commodity group MATERIAL HANDLING at MCLB BARSTOW CA to MCLB ALBANY GA.

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Action 16: Consolidate all depot maintenance workload and capacity for the commodity group OTHER at MCLB BARSTOW CA to ANNISTON ARMY DEPOT.

Action 17: Consolidate all depot maintenance workload and capacity for the commodity group OTHER COMPONENTS at MCLB BARSTOW CA to ANNISTON ARMY DEPOT.

Action 18 deleted for this scenario.

Action 19: Consolidate all depot maintenance workload and capacity for the commodity group POWERTRAIN COMPONENTS at MCLB BARSTOW CA to MCLB ALBANY GA.

Action 20: Consolidate all depot maintenance workload and capacity for the commodity group RADAR at MCLB BARSTOW CA to TOBYHANNA ARMY DEPOT.

Action 21: Consolidate all depot maintenance workload and capacity for the commodity group RADIO at MCLB BARSTOW CA to TOBYHANNA ARMY DEPOT.

Action 22: Consolidate all depot maintenance workload and capacity for the commodity group SMALL ARMS/PERSONAL WEAPONS at MCLB BARSTOW CA to ANNISTON ARMY DEPOT.

Action 23: Consolidate all depot maintenance workload and capacity for the commodity group STARTERS/ALTERNATORS/GENERATORS at MCLB BARSTOW CA to MCLB ALBANY GA.

Action 24: Disestablish all depot maintenance workload and capacity for the commodity group STRATEGIC MISSILES at MCLB BARSTOW CA. (Data from DON-0165B.)

Action 25: Consolidate all depot maintenance workload and capacity for the commodity group TACTICAL MISSILES at MCLB BARSTOW CA to LETTERKENNY ARMY DEPOT.

Action 26 and 27 deleted for this scenario.

Action 28: Consolidate all depot maintenance workload and capacity for the commodity group TMDE at MCLB BARSTOW CA to MCLB ALBANY GA.

Action 29: Consolidate all depot maintenance workload and capacity for the commodity group WIRE at MCLB BARSTOW CA to MCLB ALBANY GA.

General Environmental Impacts

(Data on Army installations was provided by the Army TABS office.)

Environmental Resource Area	Anniston AD (Installation Gaining Function)	Letterkenny AD (Installation Gaining Function)	Tobyhanna AD (Installation Gaining Function)
Air Quality	No likely impact. Currently, exceeding major source thresholds for VOC, Pb, PM10, NOx, methylene chloride, toluene, trichloroethylene and methyl ethyl ketone, but Permit levels provide ample buffer.	Impact expected. Letterkenny AD is in marginal non-attainment for Ozone (1-hour and 8-hour) and exceeds Major Source thresholds for Pb, SO2, PM10 and PM2.5. Air Conformity Analysis required.	Installation in moderate non-attainment for Ozone (8-hour). No likely impact. Consider increased vehicle emissions, paint fumes, industrial manufacturing emissions. Due to non attainment status for Ozone, Air Conformity Analysis required.
Cultural/Archeological/ Tribal Resources	No impact.	No impact.	No impact.
Dredging	No impact.	No impact.	No impact.
Land Use Constraints/Sensitive Resource Areas ESQD arcs	No impact.	No impact.	No impact. 5 SRAs identified.
Marine Mammals/Marine Resources/ Marine Sanctuaries	No impact.	No impact.	No impact.
Noise	No impact.	No impact.	No impact.
Threatened & Endangered Species/Critical Habitat	TES include Tennessee Yellow-eyed Grass but does not impact operations. Additional operations may impact TES, candidate	No impact.	No impact.

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	species and/or critical habitats, possibly leading to restrictions on operations.		
Waste Management	No impact.	No impact.	No impact.
Water Resources	No impact.	No impact.	No impact.
Wetlands	No impact.	No impact.	No impact.

Impacts of Costs

Selection Criterion 8 Environmental Points	Anniston AD (Installation Realigned)	Letterkenny AD (Installation Gaining Function)	Tobyhanna AD (Installation Gaining Function)
Environmental Restoration	None	None	None
Waste Management	None	None	None.
Environmental Compliance	\$133,548 (per 18 APR 05 SAIE-IA memo)	\$149,882 (per 18 APR 05 SAIE-IA memo)	\$358,127 (per 18 APR 05 SAIE-IA memo)

Recommendations and Justifications

Naval Weapons Station Seal Beach, CA

Recommendation: Realign Naval Weapons Station Seal Beach, CA, as follows: relocate the depot maintenance of Electronic Components (Non-Airborne), Fire Control Systems and Components, Radar, and Radio to Tobyhanna Army Depot, PA; relocate the depot maintenance of Material Handling to Marine Corps Logistics Base Albany, GA; relocate the depot maintenance of Other Components to Anniston Army Depot, AL; and relocate the depot maintenance of Tactical Missiles to Letterkenny Army Depot, PA.

Justification: This recommendation supports depot maintenance function elimination at Naval Weapons Station Seal Beach and follows the strategy of minimizing sites using maximum capacity at 1.5 shifts. This recommendation eliminates over 243,000 square feet of depot maintenance production space with annual facility sustainment and recapitalization savings of \$1.1M. Required capacity to support workloads and Core requirements for the Department of Defense (DoD) is relocated to other DoD Centers of Industrial and Technical Excellence, thereby increasing the military value of depot maintenance performed at these sites. This recommendation decreases the cost of depot maintenance operations across DoD by consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. Additionally, this recommendation supports transformation of the Department's depot maintenance operations by increasing the utilization of existing capacity by up to 150 percent while maintaining capability to support future force structure. Another benefit of this recommendation includes utilization of DoD capacity to facilitate performance of interservice workload.

Payback: The total estimated one time cost to the Department of Defense to implement this recommendation is \$4.1M. The net of all costs and savings to the Department during implementation period is a savings \$2.3M. Annual recurring savings to the Department after implementation are \$1.6M with payback expected in 1 year. The net present value of the costs and savings to the Department over 20 years is a savings of \$17.7M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 85 jobs (47 direct jobs and 38 indirect jobs) over the 2006-2011 period in the Santa Ana-Anaheim-Irvine, CA Metropolitan Division, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation has the potential to impact air quality at MCLB Albany, and Tobyhanna AD; and an expected impact at Letterkenny AD. This recommendation has a possible impact on historic properties at MCLB Albany. This recommendation has the potential to impact threatened and endangered species or critical habitat at MCLB Albany and Anniston AD. Anniston AD may require additional mitigation and pollution prevention measures with increased depot maintenance activities. Anniston may also require upgrades to its industrial wastewater treatment plant due to increased depot maintenance activities. This recommendation has no impact on dredging; land use constraints or sensitive resource areas; or marine mammals, marine resources, or marine sanctuaries; noise; waste management; or wetlands. This recommendation will require spending approximately \$0.1M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Riverbank Army Ammunition Plant, CA

Recommendation: Close Riverbank Army Ammunition Plant, CA. Relocate the artillery cartridge case metal parts functions to Rock Island Arsenal, IL.

Justification: There are 4 sites within the Industrial Base producing Metal Parts. To remove excess from the Industrial Base, the closure allows DoD to generate efficiencies and nurture partnership with multiple sources in the private sector.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$25.2M. The net of all costs and savings to the Department during the implementation period is a cost of \$10.4M. Annual recurring savings to the Department after implementation are \$6.5M with a payback expected within 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$53.3M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 106 jobs (89 direct jobs and 17 indirect jobs) over the 2006 – 2011 period in the Modesto, CA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation has the potential to impact air quality at Rock Island Arsenal. A new Source Review will be needed for new construction and the added operations will require an Air Conformity analysis to determine the impact. Continued

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require spending approximately \$0.3M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does otherwise not impact the costs of environmental restoration, waste management, and other environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Rock Island Arsenal, IL

Recommendation: Realign Rock Island Arsenal, IL, by relocating the depot maintenance of Combat Vehicles and Other to Anniston Army Depot, AL, and the depot maintenance of Other Equipment and Tactical Vehicles to Letterkenny Army Depot, PA.

Justification: This recommendation supports minimizing the number of depot maintenance sites through the consolidation of Rock Island's remaining Combat Vehicle workload and capacity at Anniston Army Depot, the Army's Center for Industrial and Technical Excellence for Combat Vehicles. The recommendation also increases overall depot capability utilization by consolidating Rock Island's remaining Tactical Vehicle workload and capacity at Letterkenny, the depot with the highest Military Value for Tactical Vehicle maintenance. This recommendation eliminates over 160,000 square feet of depot maintenance production space with annual facility sustainment and recapitalization savings of \$0.6M. This recommendation also decreases the cost of depot maintenance operations across DoD by consolidation and elimination of 30 percent of duplicate overhead structures required to operate multiple depot maintenance activities. Finally, this recommendation facilitates future interservice utilization of DoD depot maintenance capacity.

Payback: The total estimated one time cost to the Department of Defense to implement this recommendation is \$27.0M. The net of all costs and savings to the Department during implementation period is a cost of \$16.2M. Annual recurring savings to the Department after implementation are \$3.1M with payback expected in 9 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$13.8M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 339 jobs (181 direct jobs and 158 indirect jobs) over the 2006-2011 period in the Davenport-Moline-Rock Island, IA-IL Metropolitan Statistical Area, which is 0.2 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation has an expected impact to air quality at Letterkenny AD. Additional operations may impact TES, candidate species, and/or critical habitats at Anniston, possibly leading to restrictions on operations. Increased depot maintenance activities at Anniston may require mitigation and pollution prevention measures to protect the aquifer and upgrades to the industrial wastewater treatment plant. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; waste management; or wetlands. This recommendation will require spending approximately \$0.2M cost for environmental compliance activities. This cost was included in the payback calculations. This recommendation does not otherwise impact the costs of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Newport Chemical Depot, IN

Recommendation: Close Newport Chemical Depot, IN.

Justification: There is no additional chemical demilitarization workload slated to go to Newport Chemical Depot. The projected date for completion of existing workload is 2nd quarter of 2008. There is no further use for Newport Chemical Depot.

Payback: The total one time cost to the Department of Defense to implement this recommendation is \$7.1M. The net of all costs and savings to the Department during the implementation period is a savings of \$95.6M. Annual recurring savings to the Department after implementation are \$35.7M with a payback expected immediately. The Net present value of the costs and savings to the Department over 20 years is a savings of \$436.2M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 838 jobs (571 direct jobs and 267 indirect jobs) over the 2006 – 2011 period in the Terre Haute, IN Metropolitan Statistical Area, which is 0.9 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the community to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

LETTERKENNY ARMY DEPOT, PA

Demographics

The following tables provide a short description of the area near the installation/activity. LETTERKENNY ARMY DEPOT is 71 miles from Baltimore, MD, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Harrisburg-Lebanon-Carlisle, PA MSA	629,401

The following entities comprise the military housing area (MHA):

County/City	Population
Franklin	129313
Total	129,313

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 0

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Median Household Income	(US Avg \$41,994)	\$40,476	Basis: 1 of 1 county
Median House Value	(US Avg \$119,600)	\$97,800	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		\$ 964	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality

indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR"--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

		Basis
School District(s) Capacity	18,888	5 of 5 districts
Students Enrolled	17,922	5 of 5 districts
Average Pupil/Teacher Ratio	14.4:1	5 of 5 districts
High School Students Enrolled	4,726	5 of 5 districts
Average High School Graduation Rate (US Avg 67.3%)	92.9%	5 of 5 districts
Average Composite SAT I Score (US Avg 1026)	1014	5 of 5 districts
Average ACT Score (US Avg 20.8)		0 of 5 districts, 5 MFRs
Available Graduate/PhD Programs	3	
Available Colleges and/or Universities	8	
Available Vocational and/or Technical Schools	4	

Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

	1999	2000	2001	2002	2003
Local Data	4.6%	3.8%	4.8%	4.9%	4.2%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	1 of 1 county				

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	-2.0%	-.9%	-2.4%	1.2%	.2%
National	1.5%	2.4%	.03%	-.31%	.86%

Basis:	1 of 1 county				
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Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Total Vacant Housing Units	3,170	Basis: 1 of 1 county
Vacant Sale Units	696	
Vacant Rental Units	984	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

	# Physicians	# Beds	Population	Basis: 1 of 1 county
Local Community	190	294	129,313	
Ratio	1:681	1:440		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

Local UCR	807.0	Basis: 1 of 1 county
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from LETTERKENNY ARMY DEPOT to nearest commercial airport: 22.9 miles
Is LETTERKENNY ARMY DEPOT served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

DON-0165G: Barstow Realignment

The data in this report is rolled up by Action

As of: Fri May 06 17:27:46 EDT 2005

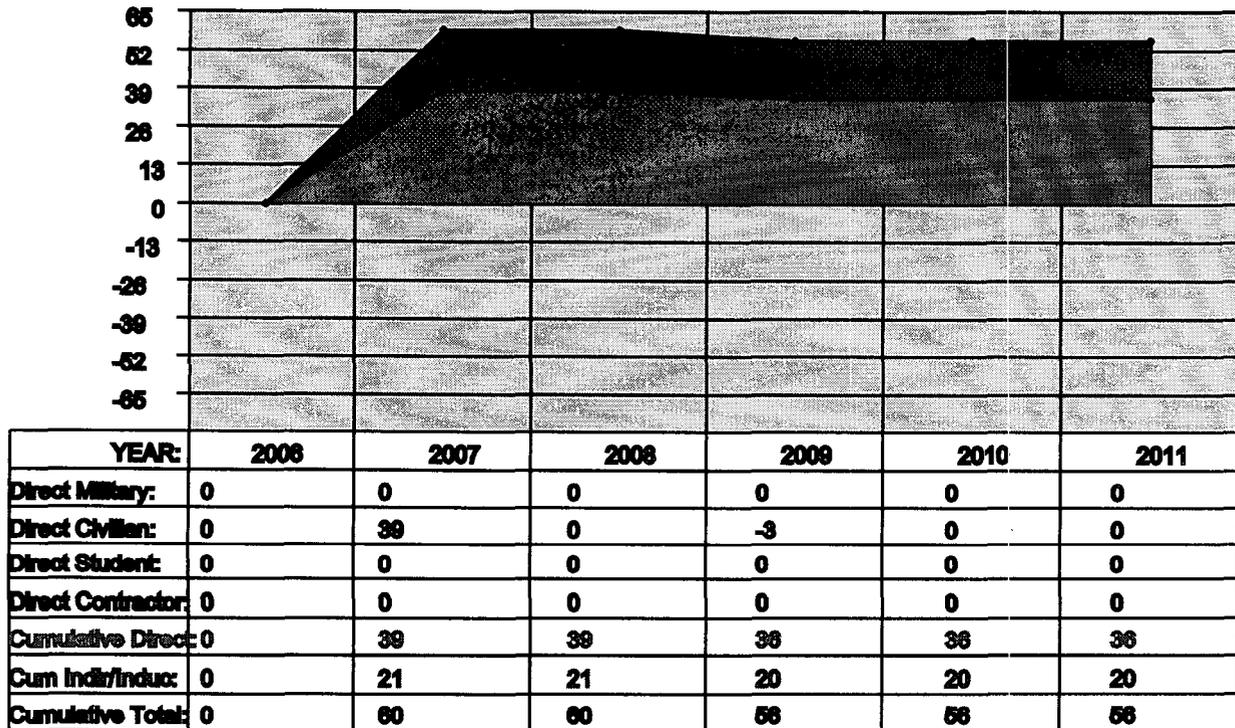
ECONOMIC IMPACT DATA

Scenario: Barstow Realignment
 Economic Region of Influence(ROI): Chambersburg, PA Micropolitan Statistical Area
 Base: LETTERKENNY
 Action: Letterkenny

Overall Economic Impact of Proposed BRAC-05 Action:

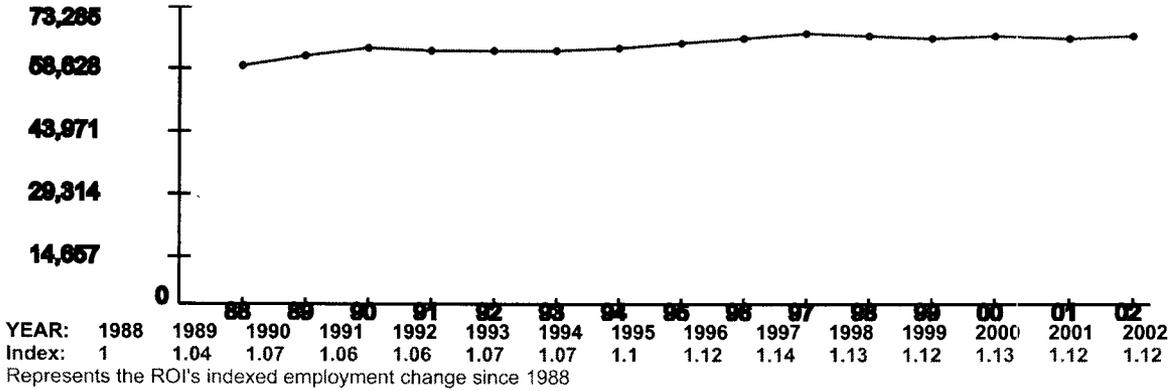
ROI Population (2002):	131,551
ROI Employment (2002):	65,783
Authorized Manpower (2005):	1,408
Authorized Manpower(2005) / ROI Employment(2002):	2.14%
Total Estimated Job Change:	56
Total Estimated Job Change / ROI Employment(2002):	0.09%

Cumulative Job Change (Gain/Loss) Over Time:

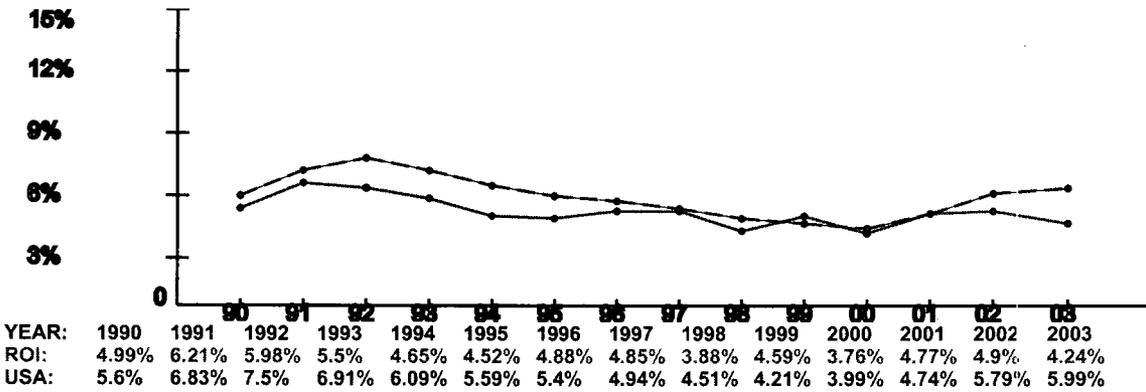


Chambersburg, PA Micropolitan Statistical Area Trend Data

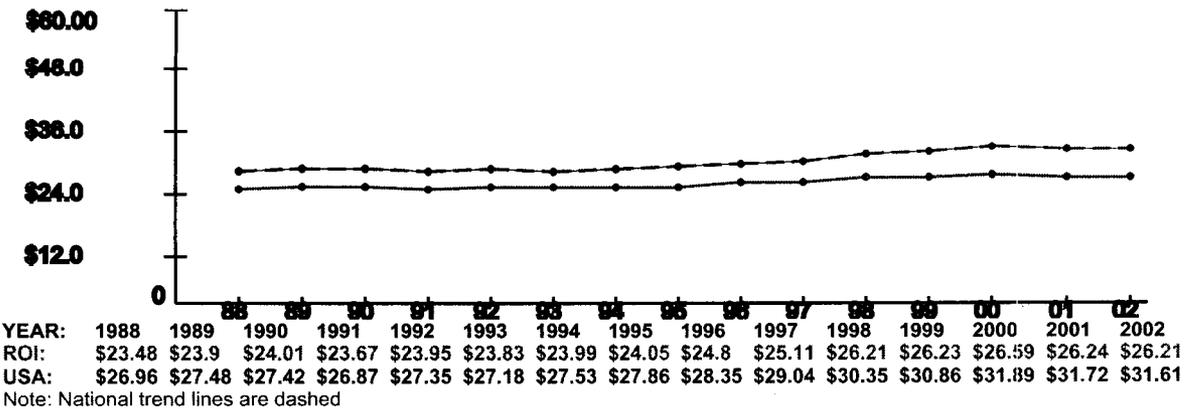
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



TheWGALChannel.com

BRAC Recommends Adding Jobs At Letterkenny

POSTED: 10:16 am EDT May 13, 2005
UPDATED: 6:11 pm EDT May 13, 2005

CARLISLE, Pa. -- The Pentagon wants to close more than 150 military installations, including 33 major bases, but the Carlisle Barracks, the Letterkenny Army Depot in Franklin County and Fort Indiantown Gap escaped cuts or closure.

Not only is the Letterkenny Army Depot remaining open, but it will gain 409 civilian positions.

Under the leadership of Col. William Guinn, the depot made itself too valuable for the Department of Defense to close it down.

"He turned Letterkenny into a lean, mean machine," Franklin County Commissioner Bob Thomas said.

About 2,500 workers at Letterkenny make and repair Army equipment, including Humvees and high-tech missiles used in Iraq.

"We are ahead of schedule, below cost and getting quality into every vehicle," Guinn said.

Everyone in the area is just happy that the hard work has been noticed.

Carlisle Barracks, U.S. Army War College Not Touched By BRAC

For months, it was rumored that the U.S. Army War College and the Carlisle Barracks were the most in danger of being on the BRAC list.

Friday's announcement prompted a collective sigh of relief. Sen. Rick Santorum delivered the news in Carlisle Friday moments before the national announcement was made.

Santorum said the Pentagon hesitated to realign and consolidate all of the nation's war colleges into one location.

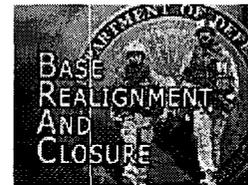
"I don't think the Army itself was really interested in doing that. And I think they understood the value of have a war college near Washington, the value of with the history and tradition of Carlisle," Santorum said.

"This is just a great week for Carlisle. This is just the best news we could have gotten," said Rusty Shunk, member of the Carlisle BRAC task force.

No More Realignment For Fort Indiantown Gap

Fort Indiantown Gap is Lebanon County's largest employers. Officials said the morning's announcement is just one more sign that the base is once again thriving.

More than 100,000 troops from all over the region come to Fort Indiantown Gap every year to train. Everything from medic work to helicopter training can be done at the base, making it one of the nation's largest National Guard training centers.



BASE CLOSURES

In Depth: Recommendations By State, Timeline, More

List: Base Closings In Alphabetical Order

List: Bases That Will Gain Because Others Are Closing

PDF: 2005 Closure/Realignments By State

Fact Sheet: Base Closings

Article: Rumsfeld Announces Base Closures

Video: Pentagon Has 33 Bases On Hit List | Some Vow To Fight Base Closing Proposal

Fort Indiantown Gap officials have said for the last few weeks that they were cautiously optimistic. They said the base is economical and useful, and it turns out the Defense Department agrees.

"Obviously, it's great news and it shows too that we're headed in the right direction, that we're doing the right things. Looking for expansion, looking for new programs is the way to do business," Lt. Col. Chris Cleaver said.

Other Pennsylvania Bases Get Realigned

The Navy-Marine Corps Reserve Center in Reading is slated to be closed, which will mean a loss of 18 military positions.

The Naval Support Activity in Mechanicsburg was on the list, set for realignment. Eleven civilian positions will be eliminated. Fifteen civilian jobs will be eliminated from the Defense Distribution Depot Susquehanna in New Cumberland.

The Pentagon is recommending closing two Pennsylvania military bases -- the 911th Airlift Wing Air Force base near Pittsburgh and the Willow Grove Naval Air Station near Philadelphia.

The 911th Airlift Wing recruits and trains Air Force reserve personnel and provides airlift of airborne forces and equipment. It is at the Pittsburgh International Airport in Coraopolis.

The Willow Grove station covers 1,100 acres in Montgomery County.

It is home to the 913th Airlift Wing, which trains and equips reservists to perform aerial resupply. It also provides worldwide air logistic support for active and reserve Navy units.

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BRAC's report boon for depot

By Marijon Shearer & Leah Farr, May 18, 2005

Letterkenny Army Depot dodged the BRAC bullet Friday, and the depot is targeted to survive and grow.

The final ruling of the Base Realignment and Closure Commission is months away and little solid information is available so far for job-seekers eyeing a projected 409 new positions recommended for Letterkenny.

John Gray, deputy commander at the depot, says details about the new positions will become clearer towards mid-summer.

Gray was slated to speak to the Franklin County Council of Governments this morning about the effects of the BRAC on the depot and the region. "A lot of it depends on some of the work that needs to be completed before the jobs are available," he says.

Gray says some of the jobs may require new facilities, and therefore won't be available until the construction is complete.

'A very good day ...'

Friday was "a very good day in Franklin County," says Mike Ross, chairman of Opportunity '05, a coalition of regional officials tasked with saving Letterkenny in the final BRAC round.

Under Department of Defense recommendations released Friday, Letterkenny will keep its 2,500 civilian jobs and gain about 400 new positions as missions relocate here from bases targeted for realignment or closure in Texas, California and Illinois.

However, Ross says, "what we're dealing with right now is the Department of Defense recommendation — it still has to go through the formal review process by the BRAC commission," when bases across the country that didn't make the cut will be pressing to survive or to recover some of their losses.

"We think its going to play out the way it's intended," Ross says. "All we can say is, we have no reason to think its not going to happen."

The new jobs, when they come, will be "absolutely better paying than the jobs around here," he says.

The average blue-collar job at the depot pays \$40,000 a year, Ross says, compared with about \$27,000 elsewhere in the Chambersburg area.

And although the BRAC-generated jobs won't be here before 2006, Ross says job-seekers might want to submit their resumes now because "the depot has been adding folks to take on existing missions. They're hiring on a regular basis."

Also, he notes, with the average age of a Letterkenny worker now about 48, "we expect that employment (at the depot) will turn over completely in the next 10 years. There is a lot of opportunity."

Available and anticipated jobs range "from machinist to fabricators to systems analysts," he says.

BRAC '05 is shaping up "a lot different than '95," Ross says. "Our challenge now is our ability to manage what's coming. But we'd rather be dealing with that than dealing with an announcement that we're closing."

Letterkenny Army Depot lost about 3,000 jobs following the 1995 BRAC, and the Army turned 1,800

acres and more than 4 million square feet of building space over to the Letterkenny Industrial Development Authority for private use.

For information about applying for a job at Letterkenny, go to <http://www.letterkenny.army.mil/cpac.html>.



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Saturday, May 14, 2005

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'Teamwork' saved Depot

By **JIM HOOK**
Senior writer

The sign at the entrance to the Letterkenny Army Depot headquarters complex on Friday flashed the Army yell "Hoorah!"

The installation north of Chambersburg has a future in the transformation of the U.S. military.

Letterkenny escaped the Pentagon's list for realignment or closure. Instead, the Base Closure and Realignment Report recommended on Friday that 409 jobs be transferred to Letterkenny from other installations.

Letterkenny workers cheered and applauded as commander Col. William Guinn and Rep. Bill Shuster, R-Hollidaysburg, made their rounds through the shops after the announcement.

"You could feel the energy rising," said Deb Witherspoon, president of the Local 1442 National Federation of Federal Employees. "It was like people had helium in them."

And everyone spread the credit for Letterkenny's success around. It was a team effort, they said — employees, the colonel, politicians and even the media.

The community breathed a sigh of relief on Friday. The 2,500 people who work for Letterkenny and its tenant agencies slapped high-fives, smiled and went back to work —

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repairing missile systems, hardening Humvees and tracking Army equipment.

"It couldn't have gotten any better than the announcement we received," said L. Michael Ross, chairman of Opportunity '05, a group formed to strengthen the installation north of Chambersburg.

Opportunity '05 spent \$600,000, nearly all of it state money, lobbying for the installation and studying the land use and economic development of the base, according to Ross. The group still has about \$100,000 it can spend.

"We're not sure if we'll need to or not," Ross said. "We have to figure out what's the next step."

The Base Realignment and Closure (BRAC) Commission is reviewing Defense Secretary Donald Rumsfeld's list. The nine-member commission has until Sept. 8 to make changes and submit their list to President Bush who then submits his package to Congress, whose only options are to vote the entire list up or down.

In the 1995 round of BRAC, the local community lobbied commissioners to save Letterkenny's workload. The effort reduced the impact on Letterkenny.

To make changes this time, the BRAC commission must find that Rumsfeld "deviated substantially from the force-structure plan and final (BRAC) criteria," according to BRAC law. Adding a base to the list requires approval from seven of the nine members.

Shuster said a commissioner may visit Letterkenny this time, but commissioners first will visit bases slated for closure or job losses.

Letterkenny is to receive 409 jobs, according to the report. The positions will come from the closing of Red River Army Depot in Texas and realignments of Marine Corps Logistics Base Barstow in California, Naval Weapons Station Seal Beach in California and the Army's Rock Island Arsenal in Illinois. The report did not specify how many jobs would come from each of the four installations.

The jobs would be in tactical missile maintenance, such as the Marine TOW, and wheeled-vehicle maintenance, such as Humvees and 5-ton trucks.

Col. William Guinn, Letterkenny commander, said his staff will review the gains during the next several weeks.



Public Opinion/Markell DeLoatch

Good news: Col. William Guinn responds to questions about the fate of Letterkenny Army Depot during a press conference on the base Friday.

He said the numbers will fluctuate over time.

It's unclear how many, if any, of the new jobs will be open to local residents.

In previous BRACs, some federal employees have transferred across country with their jobs, and other BRAC-dislocated workers have gotten first priority for jobs on unaffected bases.

The impact is likely to be indirect.

Additional employees will spend in the local economy. The average employee's pay at Letterkenny in 2004 was nearly \$45,500, according to data from the Chambersburg Area Wage Tax Board.

"We have a great opportunity to grow," said Jerry Warnement of Opportunity '05. "The recommendation clearly recognizes Letterkenny's tremendous military value and highlights the intention of the Department of Defense to grow missions and jobs in Franklin County."

"It's great for the school district, great for Chambersburg," said Edwin Sponseller, Chambersburg Area School District superintendent. "The 409 additional jobs will of course create other additional jobs. We seem to be exploding."

The growth should be spread throughout the school district, he said. The school board's discussions about dealing with growth will intensify.

"(The Pentagon recommendation) hopefully will translate to more growth for our company," said Brigitte Arnold of Computer Sciences Corp. "Letterkenny is going to be viable and stay alive. Some of the initiatives I have been pursuing (such as relocating additional functions in the community) hopefully will come to fruition."

Computer Science Corp., the largest technology employer in Franklin County, has 90 employees. Many of them do the same work they had done as Systems Integration Management Activity, a federal agency of 400 employees that BRAC 1995 had ordered to be moved from Letterkenny. The work was privatized instead.

The Army's proposed realignment of the 99th Regional Readiness Command Headquarters from Coraopolis to Fort Dix in New Jersey should not affect Letterkenny's relationship with the reserve units of the 99th, according to Warnement. The move affects senior officers, but reservists should still use the land Letterkenny has set aside for training and equipment storage.

Shuster said Letterkenny's success required a team effort.

"The work force did an incredible job," Shuster said. "They turned it around out there. The colonel has been a driving force."

State Sen. Terry Punt, R-Waynesboro, was key in getting state money to support military bases in their lobbying efforts, according to David G. Sciamanna, president of the Greater Chambersburg Chamber of Commerce.

"You said it was a team effort," Franklin County Commissioner G. Warren Elliott told Shuster. "Every team needs a quarterback."

"All the pieces of the puzzle were put together today," said state Rep. Rob Kauffman, R-Chambersburg.

"It's not done yet," said Jerry Mellott, president of Local 1429 National Federation of Federal Employees. "We can feel good about it now and can keep feeling good because

the Department of Defense gave us the go ahead. I feel good they aren't going to change (their decision)."

Letterkenny and the community must be vigilant and keep pace with the changing military, Shuster said, so closure and realignment are not considered whenever the next BRAC is scheduled.

Jim Hook can be reached at 262-4759, or jhook@pubop.com.

Originally published May 14, 2005

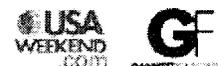
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BRAC report represents mixed bag for state

By ALISON HAWKES

Bucks County Courier Times

HARRISBURG - With Montgomery, Bucks and Allegheny counties reeling from Friday's news of possible military base closures in their areas, Gov. Ed Rendell and Sen. Rick Santorum promised to mount a formidable defense to remove the bases from the federal government's final cut.

Speaking at separate news conferences, Rendell and Santorum, R-Pa., said they have good cases to make as to why Willow Grove Naval Air Station in Montgomery County and three reserve and support stations near Pittsburgh are good for the U.S. military and good for Pennsylvania.

Willow Grove stands to lose 1,232 jobs, and the Pittsburgh stations a combined 852 jobs.

Among the arguments: Pennsylvania was the second hardest hit state in the nation during base closings a decade ago and shouldn't be lobbed off again.

"We're going to be very active," said Rendell. "I know this is a dark day for everyone around Pennsylvania for those who've lost jobs and bases. But this is just a beginning."

The news came with a much anticipated U.S. Department of Defense announcement early Friday morning that it was closing 33 major bases across the country and realigning 29 others as a way to save \$50 billion over the next two decades. It left many communities stunned with a potential loss or celebrating a gain.

Pennsylvania didn't make the top 10 list of hardest hit states with its combined 1,878 military and civilian job cuts. In fact, the state fared relatively well compared to New Jersey's 3,760 job loss and Connecticut's 8,586 loss, the state hardest hit of all.

Those making out the best under the plan are Maryland, Georgia and Texas, with respective job gains of 9,293, 7,423 and 6,150, according to a Defense Department listing.

State officials recognized Pennsylvania's outcome as a mixed bag. While the southeast and southwest sat stunned, a crowd in the central

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Pennsylvania town of Carlisle broke out into a jubilant applause when Santorum brought them the news at an early morning news conference that they'd been spared.

The U.S. Army War College was saved and Letterkenny Army Depot in Chambersburg stands to grow by 409 new jobs.

"I've always been optimistic about it because every general in the Pentagon has spent a year in Carlisle," said Carlisle resident Brad Adcock about the prestigious 50-year-old war college outside of town. Barracks have been there for more than 200 years.

State Rep. Will Gabig, R-199 (Cumberland), led a "Happy Birthday" chorus for Santorum (who recently turned 47) and praised him for using his political clout in Washington to spare the central part of the state.

The Tobyhanna Army Depot near Scranton will also see an extra 275 jobs, and the Naval Support Activity center in Philadelphia is picking up 291 new jobs.

But Santorum soberly told reporters the state has a tough task ahead for the southeast and southwest. He portrayed it not as a political fight but rather one that's won through good argument.

"It's going to be a battle to put those bases back in, but we're prepared for battle," he said.

Santorum and Rendell have a battle cry they think might work with the federal Base Realignment and Closure Commission. The commission will take in public comments and hear

the state's arguments throughout the summer before sending a final version to President Bush for a straight up or down approval on Sept. 23. Congress then takes a vote within 45 legislative days afterward.

For Willow Grove, Pennsylvania officials intend to point out that the base houses joint operations of multiple branches of the military, just the sort of combined services that the U.S. Department of Defense is looking to create in this round of nationwide base consolidations, Rendell and Santorum said.

The base, which sits in a dense suburban area outside Philadelphia, is also a strategically important spot to launch domestic terrorism missions in the northeast, should they be needed, they argued.

"The way to win this is to demonstrate the effectiveness of the base," said Rendell.

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In Allegheny County, the argument will be to show that personnel will not follow jobs to another part of the country, and that the U.S. military will lose expertise and spend time and money to train new people. That line of defense worked in saving military installation closures in Philadelphia a decade ago, Rendell said.

The Allegheny closings include the Kelly Support Center in Oakdale, which houses four Army reserve units, as well as the Pittsburgh International Airport Air Reserve Station, which houses the 911th U.S. Air Force Reserves Airlift Wing. The Pittsburgh U.S. Army Reserve Center in Moon Township, which houses the 99th Regional Readiness Command, is slated for realignment and could lose 220 jobs, possibly to Fort Dix in New Jersey.

Santorum said he believed the reason the two ends of Pennsylvania were targeted was, in part, because of a Defense Department plan to consolidate its C130 Hercules transport aircraft.

Eastern Montgomery County and Bucks would lose a \$400 million-a-year economic engine with a Willow Grove base closure. Few lawmakers there seemed willing to consider an alternative use for the 1,100-acre base with its well-designed landing strip. Or, whether there might be a silver lining in a base closure in an area where an acre of land sells for a small fortune.

"I don't know, it's too early to tell," said state Rep. Scott Petri, R-178 (Bucks). "The rumor I heard is, what if it becomes a UPS ground service. That's not going to produce the number of jobs lost. And can you imagine being a resident around there?"

Alison Hawkes can be reached at 717-705-6330.

May 14, 2005 8:00 AM

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BRAC REPORT CALLS LETTERKENNY 'MISSILE CENTER FOR EXCELLENCE'

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Washington, D.C. – Congressman Bill Shuster, who called yesterday’s announcement one victory in a long fight in the base realignment and closure process (BRAC), has combed through the thousand-page document to find out where the new work at Letterkenny Army Depot will come from.

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“The two volume, four-inch tall BRAC report calls for 409 additional jobs at Letterkenny,” said Shuster, who as a member of the Armed Services Committee was able to present the depot’s value to senior Pentagon officials. “But it also goes into some detail of what Secretary Rumsfeld would like to have done there in the future. Letterkenny has been operating at 100% capacity up-arming Humvees for troops fighting the war on terror and because of this capacity, a quality work force and a good location the military would like to send more projects there.”

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There are four installations sending work to Letterkenny because they were either closed or realigned. Each facility has performed different tasks for the military but under the Department of Defense’s recommendation much of their work will be shifted to Letterkenny. The Marine Corps Logistics Base in Barstow, California, the Naval Weapons Station in Seal Beach, California, the Red River Army Depot in Texas and the Rock Island Arsenal in Illinois will all be either closed or realigned and much of the work will head to Letterkenny.

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According to the report, the maintenance of tactical missiles and tactical vehicles will be shifted to Letterkenny from the other facilities. This type of work is not new to Franklin County since the depot has already been working on Humvees and a range of missiles including the Patriot and Hellfire. However, the “theme” throughout the DOD report “reinforces Letterkenny’s role as a Center for Industrial and Technical Excellence for Missile Systems.”

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“This is good for today and good for Franklin County in the future, but again this is only one step toward the goal we have been working on since BRAC first came onto our radar,” said Shuster. “I have been working hard in Washington and with Opportunity 05 in the community, and I met with the employees at Letterkenny yesterday to announce our progress. This positive step is a credit to the local and federal coordination working toward the same goal.”

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In earlier base closings, Pennsylvania lost 16,000 jobs. Again next year, officials will try to defend our local bases. Here is their strategy.

HOMELAND INSECURITY

Sunday, November 14, 2004

BY BRETT LIEBERMAN AND CHRIS COUROGEN
Of The Patriot-News

Imagine the commonwealth of Pennsylvania relocating every employee from Harrisburg and moving them across the state - just to save money.

And there would be just about nothing the city or nearby municipalities could do to stop it.

A similar scenario is facing midstate communities in six months. That's when they will learn whether area military installations employing a combined work force five times larger than Hershey Foods Corp. plants in Hershey will close, consolidate or benefit from another community's misfortune.

From Letterkenny Army Depot near Chambersburg in Franklin County to the Army's Carlisle Barracks and the Defense Distribution Center-New Cumberland in Fairview Twp., all the state's military installations are at risk of the chopping block.

Next year marks the fifth round of base closures and realignments in the U.S. military. Unlike past rounds, there are no sacred cows this time.

"I'm concerned about everything," said U.S. Sen. Arlen Specter, R-Pa, who organized summits of local, state and federal officials in Harrisburg and Washington last spring to better coordinate their efforts.

Specter, a senior member of the Appropriations Committee, also has been influential in steering millions of dollars for projects at Pennsylvania bases.

Losing all 16,000 jobs at the six central Pennsylvania military bases is an unlikely scenario. Yet state and local officials worry about any job losses and the more than \$1 billion in annual spending the bases inject into the local economy.

Even with one of the lowest unemployment rates in Pennsylvania, the midstate would have a hard time recovering from losing a large military base.

"If you have gone through this, you understand what it is like taking millions of dollars out of your economy," said Mike Ross, head of the Franklin County Area Development Corp. "We're starting from the standpoint that we are vulnerable. We've learned our lesson. You don't take this process for granted at all."

The Department of Defense wants to cut as much as 25 percent of its excess around the world as it continues a post-Cold War realignment aimed at eliminating unnecessary or redundant facilities and shifting resources to counter terrorism threats and regional conflicts.

Pentagon officials believe the closures will save \$6.5 billion and trim as much as a quarter of the 398 major installations worldwide.

It's out of local hands

Lawmakers and community leaders are keenly aware that Pennsylvania has been hard hit in the four previous rounds of base realignments and closures (BRAC), the most recent in 1995 that cost 16,000 jobs, paying an average of \$40,000.

Letterkenny took a big hit, losing jobs to Tobyhanna Army Depot and Alabama. Fort Indiantown Gap was defederalized and transferred to state control, which many say worked out to the benefit of the community.

While local, state and federal officials have been working closely for the last couple of years to prevent closures this time around, there's not much they can do at this point.

"It's pretty much out of the hands of everybody other than the secretary of defense and the base closure commission as laid out by the law," said Joe Spielbauer, the Department of Community and Economic Development official who coordinates the Pennsylvania Base Development Committee.

The committee grew out of the BRAC PAC that former Gov. Tom Ridge established in 1995 to help coordinate the state and local fight to protect military bases in the last round of BRAC cuts.

Statewide, 12 military bases directly support 60,000 jobs and add \$8 billion to Pennsylvania's economy.

Letterkenny lost heavily

With more than 1,500 mainly civilian employees, Letterkenny, a few miles west of I-81 and a 30-minute ride south of Carlisle, is the second-largest employer in Franklin County. The base's \$106.5 million payroll is easily the biggest in the county.

Not long ago, Letterkenny employed 12 percent of the county's workers, but in 1995, BRAC slashed Letterkenny's work force. More than 3,000 jobs vanished in the realignment process, leaving Letterkenny a weakened, but still potent, influence.

About 700 jobs have been created by turning over part of the downsized industrial complex to the private sector. But civilian military jobs pay far less than the ones lost.

The average worker at Letterkenny earns about \$46,000 a year, more than double the county average of \$19,339.

"The positions at Letterkenny are significantly above the standard," Ross said.

"If we lose somebody making \$45,000 a year and replace them with somebody making \$20,000 a year, they are not buying the same homes," he said. "They are not buying the same cars. They are not buying the same appliances or spending money in the community to go out to eat the same way and the like."

Everything's on the table

Nothing is safe from this round of base closures, according to congressional aides.

Fort Indiantown Gap, which shifted from a federal to a state facility in the 1995 BRAC, could see changes. National Guard and Reserves installations are also under consideration for closure and consolidation in this round, though some military and congressional experts say the Gap is probably safe.

One possible scenario affecting the Gap is shifting its training mission to Fort Dix in New Jersey and creating larger regional training centers. Armored units already do live-fire exercises at Fort Dix while conducting drills with simulators or dummy ammunition at the Gap.

But shifting all training to Fort Dix would force guardsmen and reservists to travel farther, leading to

less training time and likely hurting recruitment and retention.

Also strengthening the Gap's hand is that it is used by many reserve units from surrounding states and has diversified its mission. State troopers and counter drug officers from 18 Northeastern states train there as well.

The most threatened base in Pennsylvania may be the Army War College in Carlisle, according to state and federal officials.

Located at the Carlisle Barracks, the second-oldest military installation in the United States, the War College has the least diversified mission.

"It is the War College, and there's nothing else there," a congressional aide said.

Though considered an outstanding facility, there's really no reason for it to be in Carlisle. It has survived past rounds unscathed despite calls to merge it with the general officers school at Fort Leavenworth, Kansas.

The war college has survived in part because of a sentimental attachment - every top Army officer has been there - and its proximity to Washington, D.C., makes it convenient for top military brass and lawmakers.

One asset at each Pennsylvania site is land. Each installation has the ability to expand and absorb new missions or work shifted from other bases.

Because the Bush administration is focusing on "military value," Pennsylvania could be at a disadvantage because it lacks the infantry divisions, fighter wings and fleets normally associated with this term, congressional aides said.

But the wars in Iraq and Afghanistan have increased demand for supplies, repairs and equipment needs from Pennsylvania's less glamorous depots and distribution centers.

These depots are ideally located along major rail and trucking routes with easy access to the Philadelphia Naval Shipyard, which might increase their value.

Bases spruced up

To protect high-paying salaries from base jobs, members of the state's congressional delegation working with state officials and local groups have worked to improve military value, cut costs and improve the quality of life for service members and their families.

They have worked to pump millions of dollars into area bases through the federal appropriations process. They've improved housing and paid for a military history institute at the War College, a C-130 aircraft for the 193rd Special Operations Wing based out of Harrisburg International Airport, and for doors to allow Letterkenny's munitions igloos to house larger missiles.

Yet Spielbauer and other leaders say nothing can be added at this point to affect the Defense Department's list of recommended closures and realignments, which will be released in May.

With the hope of retaining or attracting jobs, the delegation has created regional groups around each base, charged with helping military officials to address problems. The groups, such as Letterkenny's "Opportunity '05," meet monthly to formulate strategies for defending the base in the next BRAC round.

"We want to conclude this process by knowing that we have done everything that we know how to do as a community," said Ross, who chairs the committee. "If somebody were to come back after the decision, should the decision somehow go against us, we will feel comfortable that we did everything we could within our power to influence the decision in Letterkenny's favor."

Working with Shippensburg University, the committee has completed an economic impact study. A land-use encroachment study under way is expected to help show that Letterkenny has room to grow and absorb new missions.

The group also plans to make the case that Letterkenny's innovative LEAN manufacturing process initiatives, which have saved the Department of Defense \$11.4 million, and the new tasks it's handling for the global war on terror make Letterkenny the right place for those missions.

Letterkenny, along with Tobyhanna Army Depot in northeast Pennsylvania, is well ahead of the curve when it comes to local BRAC efforts, said Cliff Jones of Mechanicsburg, one of the co-chairs of the state's BRAC PAC.

"Letterkenny has been hit before," Jones said. "They know the need to be mobilized."

Staying on offense

Because closures will come again after the 2005 round, state officials say they are continuing to look at ways to add value to bases. Like many states, Pennsylvania hired a Washington consulting firm with expertise in base closures to assess facilities and offer suggestions.

"The probability is very high that the Department of Defense will look for ways to increase greater efficiencies once the BRAC 2005 is over," Spielbauer said.

The state appropriated several million dollars to study bases' perceived weaknesses and find additional missions. One successful example is the Stryker Brigade coming to Fort Indiantown Gap. This sophisticated brigade uses the latest technology, light-armored vehicles and is capable of being deployed in 96 hours. It is one of six of its kind in the country and the only one in the National Guard.

Base closures are an emotional issue for communities and local leaders who do not want to lose their best employers. Yet the Defense Department has sought to eliminate emotional arguments, community impact and politics from the equation.

"It's hard for us, for the communities to influence so much on BRAC," said a Senate aide. "DOD has boiled it down to these data calls. That's pretty black and white."

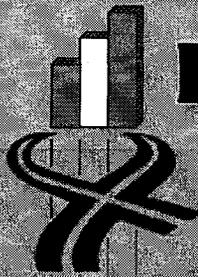
Specter argues that such issues should be factored into the equation.

"The economic impact is a factor. We argue that Pennsylvania has been very hard hit in the past," he said.

Military officials have listened to these arguments but have been "totally noncommittal," conceded Specter, who sought to delay the round of base closures. He said that every two-year delay means two more years of keeping Pennsylvanians employed.

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BRAC HIGHLIGHTS

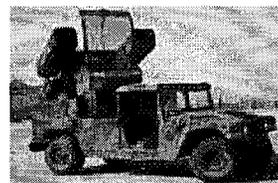
- Congressman Bill Shuster accompanied General Benjamin Griffin, Commander Army Materiel Command (AMC), on a tour of Letterkenny on March 14. The visit provided General Griffin the opportunity to see first hand the growing mission support provided by Letterkenny and other Department of Defense tenants at the installation. The new AMC Commander also saw the potential to expand existing missions and absorb new ones at the Depot. Letterkenny has truly become a mission, capability based Depot.
- In continuing his strong support of Letterkenny, Congressman Shuster regularly meets with the Opportunity leadership team. His staff has been extremely responsive in their support of initiatives that propose to enhance the Depot. The Congressman's new seat on the House Armed Services Committee has already provided dividends, and it will continue to provide him with an opportunity to showcase Letterkenny.
- Senators Santorum and Specter has also been actively engaged in supporting initiatives that enhance the military value of the installation. Opportunity '05 provided their respective staffs with a list of priority projects that would expand Letterkenny in the upcoming BRAC.
- Congressman Todd Platts and his staff have been strongly supportive of Letterkenny. The Congressman has worked very closely with Bill Shuster and entire congressional delegation regarding Depot initiatives.
- This has been the first time that the Commonwealth has provided financial support to communities in preparation for BRAC. That would not have happened without local state delegation, and we would especially like to acknowledge the effort of State Senator Terry Punt and Representatives Fleagle, Kauffman, Keller, and Maitland. They, along with Governor Rendell, have provided welcomed leadership that was missing in previous rounds of BRAC.
- The recent expansion of military missions at Letterkenny has increased the employment level at the installation. Letterkenny, including its tenants and contractors, has grown to over 2,400 employees, and is now the largest employer in Franklin County. Should Letterkenny become a receiving installation, it has the potential to absorb new missions which would further increase employment.
- The Reserves continue to expand their presence on the installation. Their third facility in 3 years is now under roof and they have committed the funds to lease additional buildings in the CVBP. The leases are currently being reviewed by LIDA and IRG.
- The expansion of Depot missions will require full-time utilization of the vehicle track. LIDA has agreed to extend an exclusive no cost lease-back through 2005.
- There will be a meeting of the Pennsylvania Base Development Committee in Harrisburg which several members are planning to attend.



MAJOR INITIATIVES

The Committee was able to secure funding to assist with several major initiatives, in

- **The Economic Impact Study of Base Closure...**Released by Shippensburg Univ Center for Land Use on June 30, 2004, the study quantifies the impact of the on the community, County, and region. To access the report, [click here](#).
- **Joint Land Use Study (JLUS)**...The purpose of the study is to ensure compatib between the community and the depot with respect to existing and projected use. The study is expected to be available by April 1, 2005.
- **Comprehensive Strategy & Marketing Plan**...Under the direction of former Letterkenny Commander, Major General Joe Arbuckle, a strategic plan has be developed identifying targets of opportunity for new mission absorption. In addition, Martin & Martin, Inc. has provided a land allocation plan showing lo for potential facilities.
- **Construction of a Rail Loading Dock**...\$285,000 was approved to fund the construction of a permanent rail loading dock. The dock will greatly enhance fixed station power projection capability of the Depot.
- **Job Training**...\$75,000 was awarded by Governor Rendell to fund incumbent training. The employee training is needed in support of new and expanding missions.
- **Post BRAC Funding**...Opportunity '05 was recently awarded \$100,000 by the Pennsylvania Base Development Committee to assist with post BRAC planning efforts.



HOW CAN YOU HELP?

Write to your Senators using the below letter.

Senator Arlen Specter
600 Arch Street
Philadelphia, PA 19106

Senator Rick Santorum
555 Walnut Street
Harrisburg, PA 17101

Gentlemen:

I would like to thank you for all the support you have provided to our community, especially t Letterkenny Army Depot (LEAD). However, in light of the upcoming Base Realignment and Clc Commission (BRAC), I am concerned of the impact that another downsizing...or worse yet, a closure...would have on the economic welfare of south-central Pennsylvania, and specifically f County. There are less than 2 months until the list is generated, and of course the goal is to k off the list.

Your leadership will be critical in meeting the goal. We need to make DoD decision makers aw tremendous contributions being made by LEAD to our nation's defense. To that end, key decis makers such as Paul Wolfowitz, Deputy Secretary of Defense; Michael Wynne, Deputy Unders of Defense (Acquisition, Technology, and Logistics); and General Griffin, Commander of Army Command as well as others need to be brought to the Depot so they can see first hand the er military value being provided by this growing installation.

As you know, Pennsylvania has lost more than its fair share of jobs due to previous rounds of with more than 3,400 jobs having been lost in Franklin County since 1988. Only California has more actual BRAC-related jobs than Pennsylvania, however we have lost a higher percentage related employment. The net result can be seen in the number of tax payers and voters that Pennsylvania to find other employment. A recently completed economic impact study by Ship University shows that LEAD is one of the economic drivers in south-central Pennsylvania, and arguably the major driver of Franklin County's economy. The gross regional product would fall million annually if Letterkenny closed. As you can imagine, the community could not easily will another loss.

Lead has drastically redefined itself since being realigned in 1995, as can be evidenced by its workload. It is more vital to the nation's military defense than at any other time in recent especially in our War on Terrorism. LEAD's tremendously skilled workforce has demonstrated fail their flexibility, dedication, innovation, and patriotism in meeting the surge requirements missions.

This community and the LEAD employees deserve every respect and consideration that can be them in the BRAC process. We are counting on your support. I look forward to hearing from you matter.

Sincerely,

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Shuster tempers elation about Letterkenny with caution

By Dale Heberlig, May 14, 2005

Congressman Bill Shuster, R-9, couldn't suppress his elation Friday as he conveyed good news for Letterkenny Army Depot.

The depot is slated to gain more than 400 civilian jobs in the latest round of base realignment and closure (BRAC) recommendations from the Department of Defense.

"I can't contain myself," Shuster said before he even got to the front of the room in Chambersburg's Heritage Center, where a knot of Franklin County officials and media awaited word on Letterkenny's fate. "Not only is Letterkenny OK, but we're going to gain 409 jobs, the largest gain in Pennsylvania. Friday the 13th will always be a lucky day for me."

Not final

Shuster suggested a brief celebration, but warned that the BRAC list, released by Defense Secretary Donald Rumsfeld, is not final until approved by the nine-member BRAC Commission, the president and both houses of Congress.

He pointed out that military bases around the country closed or reduced by the recommendation will be "screaming" to get the plans reversed.

"This is the end of the third quarter," Shuster said. "We have to finish the game. The game ends when Congress says yes or no."

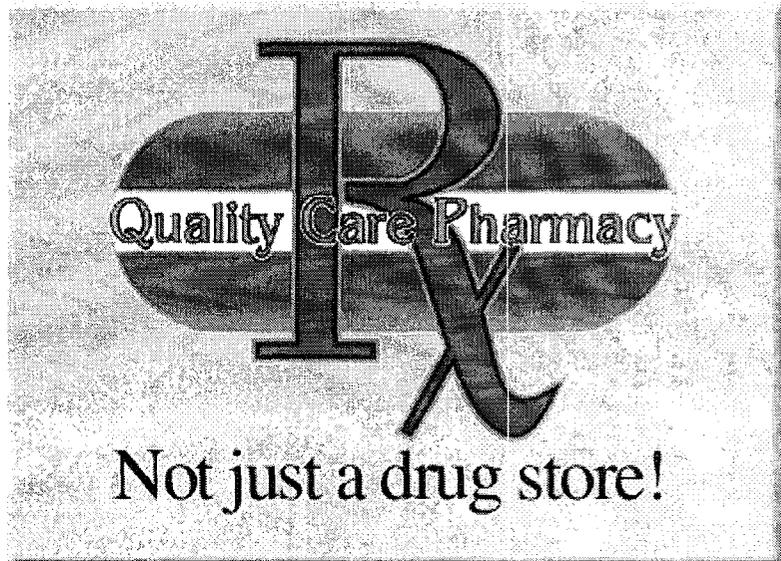
He said his staff is examining the "one thousand page document" to "figure out" where local attention must be focused.

"If something was taken from Anniston Army Base in Alabama, for example, they have an extremely influential senator in (Republican Richard) Shelby," Shuster said.

"I'm sure he will be screaming from the rooftop for the next four months to be able to reverse this. We must be sure we are screaming just as loud."

However, he said the specific jobs coming to LEAD are from Red River Army Depot in Texas, Seal Beach Naval Weapons Station in California, a Barstow, Calif., Marine logistics base and Rock Island Arsenal, an Army facility in Illinois.

The consolidation from Texas is worrisome, Shuster said. "The president, the House majority leader (Republican Tom Delay) and two BRAC commissioners are from Texas.



"I've said all along that if Texas doesn't take a hit, this whole process is purely political."

Missile missions?

While it is uncertain what new jobs will end up coming to LEAD, Shuster said that conversations with military leaders over the past six months suggest that missile maintenance missions could be among the new assignments.

Mike Ross, chairman of the Opportunity 05 Committee, and David Sciamanna, executive of the Chamber of Commerce of Greater Chambersburg, said changes to this BRAC round will be much more difficult than in the past.

Sciamanna pointed out that a "supermajority" — seven of the nine BRAC commissioners — must agree to add a facility to the list. Ross said changes must be done within 60 days, a short time to exert influence.

Letterkenny employs nearly 2,500 civilian personnel, including depot employees, defense tenants and independent contractors.

The depot includes some 17,000 "secure" acres, and Jerry Warnement, an Opportunity 05 member with 31 years of active military experience, said recent streamlining has made facilities available that would not require construction.

Job performance key

Shuster and other community leaders cited the job performance of depot employees as a crucial factor in the BRAC decision.

Shuster noted Gen. Benjamin Griffin, commanding general of Army Material Command, was impressed by the depot during a March visit. Commanders from every Army depot nationwide have visited Letterkenny since then.

Franklin County Commissioner Bob Thomas lauded the depot's work.

"You cannot overemphasize the efficiencies at Letterkenny," Thomas said, especially under its commander, Col. William Guinn. "That is a huge plus that I'm sure the Department of Defense saw and recognized."

Guinn was gratified, but reserved. He said it was a "privilege" for him and a "pleasure" for depot employees to continue to "support the war fighter."

Residents happy

People were dancing in the aisles at the Greenvillage Drive-In, a nearby restaurant where depot employees often eat breakfast or lunch.

"We're really happy for the whole community and for the business," Viki Hronis said.

Guinn lauded a "great work force" at Letterkenny and acknowledged the potential for modifications to the DoD recommendations, stressing that the depot's attention will not wander.

"We are not changing our focus here," he said. "Our focus has stayed on our soldiers, sailors, airman and marines."

The intensity of depot employees is a crucial measuring stick, he said, pointing out the total commitment to a LEAN program based on the operating guidelines of Toyota manufacturing system.

"LEAN is embraced here more than anywhere else in the Army and our successes have been spectacular," Guinn said.

He said virtually every program at the depot is ahead of schedule and under cost and the "turnback" to the DoD over a five-year lifespan is projected at \$70 million.

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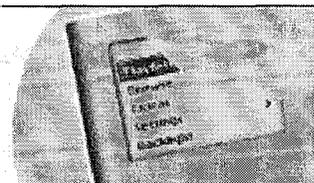


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By **George Cahlink**
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Army depot officials go on the offensive to attract work as the Pentagon prepares to shut down bases.

Pennsylvania Gov. Edward Rendell says he doesn't want to come back to Letterkenny Army Depot, his state's largest military installation, anytime soon. If he did it would be because the Pentagon wanted to close the installation in rural, south central Pennsylvania.

Rendell recently toured the depot's noisy, grease-stained warehouses, where everything ranging from Patriot missile radars to latrines gets overhauled by 1,200 Defense Department workers and about 700 contract employees. Those welders, machinists, mechanics pump \$242 million into the local economy, earning annual wages of \$45,217 - three times the typical salary in the region. The governor made the support efforts to keep those high-paying federal jobs as the Pentagon considers closing down excess military bases.

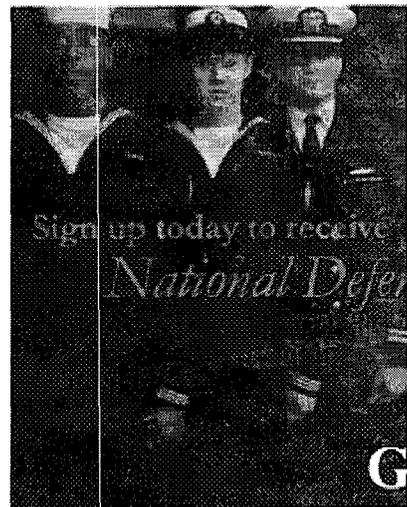
Letterkenny is one of the most vulnerable bases in the country. It has been done before, and the Defense Department has made it clear it would rather give up to private firms.

"You're the best evidence, the best reason we have for keeping Letterkenny running and expanding here," Rendell told a crowd of about 100 workers, clad in baseball caps and blue jeans, who mingled with business-suited politicians in Building 350's rare machine shop.



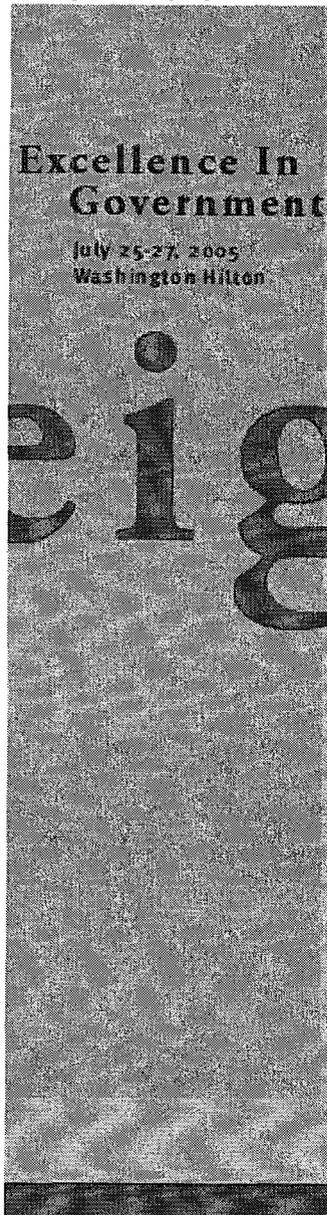
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Rendell called it "truly remarkable" that workers had cut overhauls on armor from 21 months to nine days during Operation Iraqi Freedom. He noted that manufacturing techniques, popularized by Japanese car maker Toyota, improved productivity by as much 50 percent.

Debbie Witherspoon, president of the local National Federation of Federal Employees union, which represents about 600 depot workers, says Letterkenny has lost a lot of jobs since she began working there in 1980. Witherspoon wonders whether the visit will matter in Washington. "There are no guarantees, and base closings are a political," she says.

Installations across the country are selling themselves as vital to national defense. The Pentagon weighs which of the military's 425 domestic bases - as many as one close in 2005. It will be the first time since the 1990s that Defense will discard the past, an independent Base Realignment and Closure Commission will review Pentagon's choices and make final recommendations for approval by the president and Congress in the fall.

Deputy Undersecretary of Defense for Installations and Environment Raymorum says every base will be reviewed regardless of local efforts to keep them open and being treated equally. There are no favorites," DuBois said. "It's going to be determined by military value."

After Rendell's pep talk to Letterkenny workers, the governor met off base with union leaders to discuss strategies for keeping the facility open. Local officials put out buttons that said, "Staying Alive in '05." Ironically, the meeting was in a former Letterkenny warehouse that was converted into a private conference center after a lot of jobs were stripped during a realignment in 1995.

Michael Ross, president of the Franklin County Area Development Corp., a company devoted to economic growth in the Letterkenny region, says BRAC 2005 is viewed as an opportunity to bring jobs back to the area through partnerships with private contractors or by winning work from other bases. After losing about 16,000 jobs (only to military-rich California) in four BRAC rounds between 1988 and 1995, the state realizes that military bases can have the same economic impact as a large corporation.

Indeed, in 2004 and 2005, Pennsylvania will spend \$5 million on shoring up its economy by hiring top-flight lobbyists in Washington to defend them. Community leaders in Letterkenny received \$75,000 to train workers in repairing new weapon systems and a study depot expansion.

The governor has nearly a dozen more installations to visit. But he could end his tour of Letterkenny this year. "If we're on the BRAC list I'll come back," he says.



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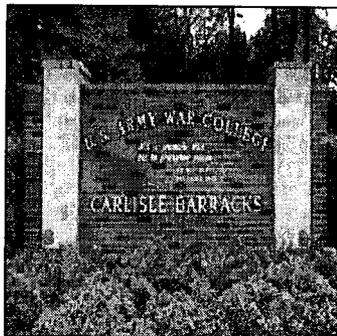
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BRAC list: Local bases safe!



Cumberland County Carlisle Barracks, Franklin County Letterkenny Army Depot safe

A huge sigh of relief across our area this morning as we learn local military bases are not in danger of closing.

Defense Secretary Donald Rumsfeld recommended the closing of more than 150 large and small military installations across the United States, but the Carlisle Barracks and Letterkenny Army Depot were not on that list.

For weeks, workers feared they would lose their jobs because of the Base Realignment and Closure list, also known as BRAC.

Residents worried the base closures could drain their communities by putting hundreds of people on the unemployment list. Instead, they found out that 400 civilian jobs will be brought to Franklin County through Letterkenny.

The news wasn't so good in other parts of Pennsylvania. The Willow Grove base in Montgomery County and the 911th Reserve in Pittsburgh are on the BRAC list.

For a complete list of base closings across the country, click [here](#).

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Letterkenny stays open, expects hundreds of new jobs

Section: Tri-State

Writer: DON AINES

Publication date: Saturday May 14, 2005

Abstract:
CHAMBERSBURG, PA. - Friday the 13th was a lucky day for the 2,492 employees at Letterkenny Army Depot as the Department of Defense announced its recommendation to the Base Realignment and Closure Commission not only to spare the depot from closure, but to add hundreds of new civilian jobs.

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