

**TAB 1 – Military Value Research, Development, and Acquisition, and Test and Evaluation Functions****Army Human Systems Research Military Value**

SOLDIER SYSTEMS CENTER	0.6502
<b>ABERDEEN PROVING GROUND</b>	<b>0.4053</b>
<b>FORT MONMOUTH</b>	<b>0.1412</b>
<b>FORT BELVOIR</b>	<b>0.1182</b>
<b>FORT KNOX</b>	<b>0.1144</b>
<b>ADELPHI LABORATORY CENTER</b>	<b>0.1006</b>

29 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

**Army Information Systems Technology D&A Military Value**

<b>FORT MONMOUTH</b>	<b>0.4845</b>
CECOM San Diego	0.2933
Fort Lewis	0.2933
<b>REDSTONE ARSENAL</b>	<b>0.2330</b>
<b>FORT BELVOIR</b>	<b>0.2268</b>
FT HOOD	0.2187
FT GORDON	0.2158
FORT HUACHUCA	0.1821
<b>ABERDEEN PROVING GROUND</b>	<b>0.1622</b>
Fort Lee	0.1389
Warner Robbins AFB	0.1301
CECOM Los Angeles	0.1301
<b>USA_4_Arlington</b>	<b>0.0733</b>
<b>ADELPHI LABORATORY CENTER</b>	<b>0.0723</b>

20 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

**Army Information Systems Technology Research Military Value**

<b>FORT MONMOUTH</b>	<b>0.4574</b>
<b>ABERDEEN PROVING GROUND</b>	<b>0.2864</b>
<b>ADELPHI LABORATORY CENTER</b>	<b>0.2563</b>
WALTER REED ARMY MEDICAL CENTER	0.1527
<b>FORT BELVOIR</b>	<b>0.0744</b>

16 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

**Army Sensors, Electronics, and EW D&A Military Value**

<b>FORT MONMOUTH</b>	<b>0.4337</b>
<b>REDSTONE ARSENAL</b>	<b>0.3402</b>
<b>FORT BELVOIR</b>	<b>0.2524</b>
<b>ABERDEEN PROVING GROUND</b>	<b>0.2250</b>
Warner Robbins AFB	0.2247
CECOM Los Angeles	0.2247

18 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

**Army Sensors, Electronics, and EW Research Military Value**

<b>ADELPHI LABORATORY CENTER</b>	<b>0.5018</b>
<b>FORT BELVOIR</b>	<b>0.3972</b>
<b>FORT MONMOUTH</b>	<b>0.3392</b>
<b>REDSTONE ARSENAL</b>	<b>0.2378</b>

**ABERDEEN PROVING GROUND**

**0.1783**

12 locations were exempted from consideration as a consequence of a TJCSG decision not to analyze locations with less than 31 full time equivalent work years in a function. It was the military judgment of the TJCSG that the benefit to be derived from consideration of those facilities was far outweighed by the cost of that analysis.

**TAB 2 - Military Value for Supply and Storage Functions****S&S JCSG Military Value Scores and Ranking for all ICPs**

<b>Name of Activity</b>	<b>Military Score</b>	<b>Military Value Ranking</b>
Hill AFB	.2090	1 of 16
Fort Monmouth	.2035	2 of 16
NAVICP Philadelphia	.1994	3 of 16
Robins AFB	.1956	4 of 16
DSC Columbus	.1909	5 of 16
NAVICP Mechanicsburg	.1884	6 of 16
Tinker AFB	.1855	7 of 16
Redstone Arsenal	.1793	8 of 16
DSC Richmond	.1778	9 of 16
MCLB Albany	.1770	10 of 16
Detroit Arsenal	.1701	11 of 16
Rock Island	.1666	12 of 16
DSC Philadelphia	.1588	13 of 16
Lackland AFB	.0853	14 of 16
Fort Huachuca	.0722	15 of 16
Soldier System Center	.0301	16 of 16

**TAB 3 - Overall Army Military Value**

Army Military Value Results

Includes the overall value for each of 87 installations and 10 leases.

Includes the ranking for each of six Army Capabilities for each of 87 installations and 10 leases.

Installation	Rank	Overall Score	Rank	Training Score	Rank	Future Score	Rank	PP Score	Rank	Logistics Score	Rank	Cost Score	Rank	WB Score
Ft Bliss	1	6.25	3	8.71	7	6.07	13	6.21	7	2.65	21	6.32	41	4.26
Ft Lewis	2	5.76	8	6.56	9	5.87	1	8.29	14	1.87	16	6.57	59	3.28
Ft Hood	3	5.70	10	6.19	1	7.67	5	7.04	16	1.83	38	5.74	50	3.71
Ft Stewart / Hunter AAF	4	5.48	13	5.84	2	6.95	3	7.78	17	1.83	41	5.65	89	2.27
Ft Bragg	5	5.37	9	6.30	10	5.84	2	7.81	25	1.25	35	5.81	77	2.64
Yuma PG	6	5.31	2	9.36	8	5.90	67	1.92	5	2.90	69	4.66	95	1.57
Ft Carson	7	5.26	6	7.10	20	4.35	7	7.00	19	1.80	66	4.82	51	3.62
Dugway PG	8	5.25	5	8.12	10	5.84	64	1.98	4	2.93	18	6.55	56	3.32
Ft Benning	9	5.24	7	6.57	25	4.03	4	7.50	27	1.18	34	5.84	20	5.11
White Sands MR	10	5.16	4	8.39	15	5.23	48	2.43	3	3.26	39	5.72	92	1.89
Ft Wainwright	11	5.09	1	9.71	17	4.69	57	2.14	6	2.78	97	2.50	76	2.64
Ft Knox	12	4.91	14	5.77	23	4.21	12	6.44	12	1.92	14	6.67	52	3.59
Ft Riley	13	4.89	16	5.49	3	6.43	8	6.71	30	1.15	68	4.72	82	2.40
Ft Campbell	14	4.81	17	5.10	4	6.14	6	7.03	28	1.18	59	5.08	84	2.37
Ft Drum	15	4.71	12	6.05	5	6.13	26	4.68	31	1.15	71	4.57	53	3.47
Ft Polk	16	4.67	15	5.76	6	6.11	21	5.16	31	1.15	54	5.22	87	2.28
Ft Irwin	17	4.56	11	6.18	24	4.18	38	3.76	8	2.60	83	4.00	8	5.69
Aberdeen PG	18	4.18	25	3.06	16	4.92	19	5.22	13	1.90	2	7.79	33	4.75
Ft Sill	19	4.03	18	5.03	57	2.26	9	6.62	29	1.17	53	5.30	78	2.49
Schofield Barracks	20	3.95	19	4.88	33	3.82	18	5.26	18	1.82	96	2.96	66	2.97
Ft Huachuca	21	3.86	20	4.34	19	4.54	39	3.60	38	0.99	30	5.96	42	4.22
Ft AP Hill	22	3.68	21	4.06	14	5.34	45	2.83	33	1.13	49	5.40	57	3.32
Ft Dix	23	3.47	29	2.12	34	3.74	16	5.81	64	0.16	23	6.31	4	6.08
Ft Mc Coy	24	3.21	23	3.53	35	3.65	34	3.96	41	0.72	78	4.28	68	2.95
Anniston AD	25	3.19	35	1.04	61	2.01	11	6.46	2	3.42	7	7.05	94	1.68
Ft Jackson	26	3.14	24	3.16	31	3.86	40	3.51	65	0.15	32	5.88	58	3.31
McAlester AAP	27	3.10	37	0.95	18	4.64	20	5.18	21	1.63	26	6.22	85	2.34
Ft Rucker	28	3.07	22	3.63	50	2.53	47	2.73	39	0.94	13	6.71	64	3.02
Ft Richardson	29	3.00	27	2.75	29	3.91	33	3.99	62	0.18	73	4.48	54	3.46
Redstone Arsenal	30	2.99	30	2.00	40	3.20	42	3.15	42	0.71	1	8.47	44	4.09
Hawthorne AD	31	2.97	26	2.87	12	5.56	61	1.99	35	1.11	86	3.65	83	2.39
Crane AD	32	2.92	32	1.22	27	3.97	30	4.39	9	2.38	63	4.98	86	2.31
Ft Eustis	33	2.91	43	0.77	49	2.57	10	6.55	58	0.23	27	6.17	17	5.17
Ft Gordon	34	2.80	28	2.62	30	3.88	77	1.77	54	0.33	42	5.64	26	5.01
Ft Leonard Wood	35	2.79	31	1.60	13	5.44	76	1.78	26	1.19	70	4.61	34	4.70
Ft Lee	36	2.79	49	0.59	39	3.21	14	6.08	67	0.15	37	5.74	37	4.57
Tobyhanna AD	37	2.79	69	0.36	81	1.06	32	4.38	1	4.24	6	7.29	39	4.39
Ft Belvoir	38	2.70	46	0.67	32	3.82	37	3.93	44	0.63	5	7.41	47	3.76
Letterkenny AD	39	2.69	42	0.78	36	3.63	28	4.51	34	1.13	52	5.34	48	3.75
Red River AD	40	2.61	39	0.88	60	2.02	15	5.81	24	1.31	50	5.38	73	2.67
Sierra AD	41	2.49	34	1.07	26	4.00	27	4.57	47	0.55	94	3.37	80	2.44
Tooele AD	42	2.48	40	0.87	41	3.19	31	4.38	45	0.62	46	5.54	70	2.81
Ft Sam Houston	43	2.42	33	1.21	65	1.84	44	2.97	57	0.24	3	7.78	14	5.31
Deseret Chem Plant	44	2.36	41	0.80	28	3.96	46	2.82	63	0.16	57	5.10	30	4.84
Bluegrass AD	45	2.34	53	0.43	80	1.09	17	5.54	43	0.68	56	5.12	12	5.35
Walter Reed AMC	46	2.33	81	0.31	48	2.60	35	3.93	73	0.14	9	6.94	29	4.91
Picatiny Arsenal	47	2.33	50	0.49	21	4.34	79	1.62	50	0.44	15	6.66	16	5.18
Watervliet Arsenal	48	2.25	79	0.33	63	1.96	25	4.69	53	0.33	28	6.13	43	4.11

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Ft Meade	49	2.25	78	0.34	38	3.28	51	2.34	67	0.15	17	6.55	2	6.27
Ft Monmouth	49	2.25	62	0.36	58	2.20	36	3.93	48	0.53	11	6.88	46	3.80
Ft McPherson	51	2.22	83	0.30	82	0.97	22	5.10	81	0.14	12	6.75	28	4.92
Ft Gillem	52	2.20	82	0.30	83	0.92	23	5.01	61	0.18	20	6.37	13	5.32
Rock Island Arsenal	53	2.14	59	0.37	73	1.38	29	4.41	37	1.00	19	6.50	72	2.67
MOT Sunny Point	54	2.09	69	0.36	51	2.46	24	4.74	81	0.14	60	5.07	90	2.25
Pueblo Chem Depot	55	2.03	36	1.02	37	3.54	54	2.24	49	0.48	74	4.46	91	2.21
Ft Detrick	56	1.98	69	0.36	62	1.98	58	2.12	59	0.22	4	7.42	18	5.16
Soldier Systems Center	57	1.96	66	0.36	79	1.18	43	3.09	76	0.14	8	7.00	19	5.16
Charles Kelley	58	1.93	69	0.36	84	0.86	41	3.34	73	0.14	43	5.61	1	6.64
Milan AAP	59	1.92	54	0.40	55	2.36	53	2.27	15	1.86	48	5.52	93	1.87
Mississippi AAP	60	1.91	69	0.36	44	2.96	49	2.39	55	0.30	24	6.28	79	2.46
West Point	61	1.88	38	0.93	43	3.09	78	1.67	69	0.15	75	4.42	49	3.73
Ft Leavenworth	62	1.85	60	0.37	47	2.60	82	1.55	66	0.15	47	5.54	5	5.78
Newport Chem Depot	63	1.85	51	0.46	22	4.34	91	1.09	83	0.14	55	5.16	75	2.66
Pine Bluff Arsenal	64	1.84	46	0.67	64	1.86	75	1.79	11	1.98	22	6.32	97	0.91
Ft Mc Nair	65	1.83	52	0.44	56	2.27	63	1.98	83	0.14	33	5.87	38	4.52
Ft Myer	66	1.81	62	0.36	59	2.12	65	1.98	76	0.14	31	5.89	27	5.00
Kansas AAP	67	1.80	45	0.68	54	2.38	97	0.74	23	1.46	36	5.81	60	3.28
Ft Monroe	68	1.79	62	0.36	70	1.57	50	2.36	73	0.14	45	5.57	10	5.48
Lake City AAP	69	1.78	66	0.36	46	2.70	93	0.91	46	0.58	51	5.37	11	5.45
Iowa AAP	70	1.78	44	0.68	45	2.73	94	0.88	20	1.66	79	4.18	55	3.37
Lone Star AAP	71	1.73	69	0.36	42	3.18	95	0.86	22	1.48	67	4.77	73	2.67
Adelphi Labs	72	1.71	56	0.37	69	1.74	60	2.00	60	0.22	44	5.59	36	4.62
Ft Hamilton	73	1.69	85	0.27	53	2.40	66	1.92	83	0.14	80	4.16	15	5.30
Detroit Arsenal	74	1.63	61	0.36	75	1.35	87	1.32	71	0.14	10	6.92	31	4.79
Carlisle	75	1.62	55	0.38	71	1.53	80	1.57	76	0.14	40	5.70	21	5.05
Lima Tank Plant	76	1.60	84	0.30	72	1.42	62	1.99	36	1.07	61	5.07	61	3.23
Corpus Christi ADA	77	1.59	62	0.36	85	0.65	90	1.18	10	2.09	25	6.26	65	3.02
Scranton AAP	78	1.55	80	0.33	68	1.75	81	1.56	51	0.41	72	4.53	35	4.63
USAG Michigan	79	1.51	69	0.36	78	1.20	89	1.28	83	0.14	29	6.04	31	4.79
Radford AAP	80	1.51	86	0.24	52	2.41	92	1.02	40	0.85	64	4.97	71	2.75
Ft Shafter	81	1.48	58	0.37	74	1.35	55	2.18	76	0.14	65	4.91	62	3.22
Ft Buchanan	82	1.47	66	0.36	89	0.32	56	2.17	69	0.15	76	4.35	3	6.23
Holston AAP	83	1.44	77	0.34	67	1.78	95	0.86	56	0.28	58	5.08	40	4.37
Presidio Of Monterey	84	1.35	56	0.37	77	1.22	52	2.33	71	0.14	81	4.11	81	2.43
Umatilla Chem Depot	85	1.31	48	0.62	66	1.78	88	1.32	76	0.14	84	3.85	88	2.27
Riverbank AAP	89	1.18	87	0.18	76	1.30	86	1.48	51	0.41	62	5.06	96	1.13
Tripler AMC	87	1.26	69	0.36	86	0.58	58	2.12	83	0.14	77	4.34	66	2.97
Lease - HQ, ATEC	86	1.27	87	0.18	87	0.58	68	1.91	88	0.00	82	4.04	22	5.02
Lease - Rosslyn Complex	88	1.20	87	0.18	88	0.48	68	1.91	88	0.00	87	3.46	22	5.02
Lease - Bailey's Crossroads	90	1.16	87	0.18	91	0.00	68	1.91	88	0.00	87	3.46	7	5.74
Lease - Army Research	91	1.15	87	0.18	91	0.00	68	1.91	88	0.00	87	3.46	9	5.53
Lease - Crystal City Complex	92	1.11	87	0.18	91	0.00	68	1.91	88	0.00	87	3.46	22	5.02
Lease - Hoffman complex	92	1.11	87	0.18	91	0.00	68	1.91	88	0.00	87	3.46	22	5.02
Lease - ARPERCEN	94	1.06	87	0.18	91	0.00	83	1.49	88	0.00	95	3.22	6	5.75
Lease - PEO STRICOM	95	1.01	87	0.18	90	0.29	83	1.49	88	0.00	87	3.46	45	4.02
Lease - Army JAG Agency	96	0.94	87	0.18	91	0.00	68	1.91	88	0.00	87	3.46	69	2.83
Lease - Army JAG School	97	0.91	87	0.18	91	0.00	83	1.49	88	0.00	85	3.80	63	3.07

**TAB 4 - Capacity for Research, Development, and Acquisition, and Test and Evaluation Functions**

Facility Name	Current Capacity SqFt	Current Usage SqFt	Max Potential Capacity SqFt	Capacity Available to Surge SqFt	Required to Surge SqFt	Excess Capacity SqFt
SOLDIER SYSTEMS CENTER	150,511	205,538	150,511	(55,027)	226,092	(75,581)
<b>FORT MONMOUTH</b>	<b>1,092,988</b>	<b>589,466</b>	<b>1,092,988</b>	<b>503,522</b>	<b>648,413</b>	<b>444,575</b>
<b>ADELPHI LABORATORY CENTER</b>	<b>343,645</b>	<b>199,721</b>	<b>343,645</b>	<b>143,924</b>	<b>219,693</b>	<b>123,952</b>
<b>WALTER REED ARMY MEDICAL CENTER</b>	<b>147,158</b>	<b>19,840</b>	<b>147,158</b>	<b>127,318</b>	<b>21,824</b>	<b>125,334</b>
<b>ABERDEEN PROVING GROUND</b>	<b>9,714,389</b>	<b>1,142,141</b>	<b>9,714,389</b>	<b>8,572,249</b>	<b>1,256,355</b>	<b>8,458,035</b>
FORT DETRICK	431,550	370,948	431,550	60,602	408,042	23,508
<b>FORT BELVOIR</b>	<b>589,570</b>	<b>270,043</b>	<b>589,570</b>	<b>319,527</b>	<b>297,048</b>	<b>292,523</b>
USA_4_Arlington	175,669	21,440	175,669	154,229	23,584	152,085
FT GORDON	197,994	53,440	197,994	144,554	58,784	139,210
USA_3_Orlando	225,871	116,928	225,871	108,943	128,621	97,250
<b>REDSTONE ARSENAL</b>	<b>1,817,021</b>	<b>1,840,958</b>	<b>1,817,021</b>	<b>(23,937)</b>	<b>2,025,054</b>	<b>(208,033)</b>
FORT RUCKER	167,903	69,531	167,903	98,372	76,484	91,419
DETROIT ARSENAL	425,784	476,640	425,784	(50,856)	524,304	(98,520)
FT HOOD	481,813	83,787	481,813	398,026	92,165	389,648
FORT HUACHUCA	84,321	86,994	84,321	(2,673)	95,693	(11,372)
FORT MONMOUTH San Diego	441,460	96,693	441,460	344,767	106,363	335,097

**TAB 5 – Capacity Results for Supply and Storage Functions**

**S&S JCSG Capacity Analysis Results.** Individual activity infrastructure was analyzed by examining the productivity of key resource inputs, e.g. labor (man-hours) and actual space (office, warehouse, etc.). A low rate of productivity for key resource inputs was assumed to indicate either inefficient use of resources and/or excess resource capacities. The capacity methodology utilized a standard product and standard resource productivity rates to determine excess capacity in the Supply function. The S&S JCSG concluded that sufficient excess Supply capacity existed to warrant development of BRAC scenarios derived from optimization modeling maximized military value while minimizing the number of open activities. Capacity analysis results are provided below.

<b><u>Location</u></b>	<b><u>Purchasing / budgeting labor (FTE)</u></b>	<b><u>Supply labor (FTE)</u></b>	<b><u>Technical labor (FTE)</u></b>	<b><u>Work space (SF)</u></b>
<b><u>CO MCLB ALBANY GA</u></b>	-	-	-	-
Current Capacity	<u>7</u>	<u>231</u>	<u>184</u>	<u>626,043</u>
Current Usage	<u>45</u>	<u>72</u>	<u>33</u>	<u>31,578</u>
Max Potential Capacity	<u>7</u>	<u>231</u>	<u>184</u>	<u>626,043</u>
Capacity Available to Surge	<u>(38)</u>	<u>159</u>	<u>151</u>	<u>594,465</u>
Capacity Required to Surge	<u>9</u>	<u>15</u>	<u>7</u>	<u>6,316</u>
Excess Capacity	<u>(38)</u>	<u>159</u>	<u>151</u>	<u>594,465</u>
Excess Capacity at 20% Surge	<u>(47)</u>	<u>144</u>	<u>144</u>	<u>588,149</u>
<b><u>DEFENSE SUPPLY CENTER COLUMBUS</u></b>	-	-	-	-
Current Capacity	<u>723</u>	<u>528</u>	<u>637</u>	<u>307,230</u>
Current Usage	<u>531</u>	<u>854</u>	<u>391</u>	<u>373,318</u>
Max Potential Capacity	<u>723</u>	<u>528</u>	<u>637</u>	<u>307,230</u>
Capacity Available to Surge	<u>192</u>	<u>(326)</u>	<u>246</u>	<u>(66,088)</u>
Capacity Required to Surge	<u>107</u>	<u>171</u>	<u>78</u>	<u>74,663</u>
Excess Capacity	<u>192</u>	<u>(326)</u>	<u>246</u>	<u>(66,088)</u>
Excess Capacity at 20% Surge	<u>86</u>	<u>(497)</u>	<u>168</u>	<u>(140,751)</u>
<b><u>DEFENSE SUPPLY CENTER PHILADELPHIA</u></b>	-	-	-	-
Current Capacity	<u>1,044</u>	<u>891</u>	<u>365</u>	<u>253,699</u>
Current Usage	<u>1,143</u>	<u>1,837</u>	<u>841</u>	<u>803,037</u>
Max Potential Capacity	<u>1,044</u>	<u>891</u>	<u>365</u>	<u>253,699</u>
Capacity Available to Surge	<u>(99)</u>	<u>(947)</u>	<u>(475)</u>	<u>(549,338)</u>

<u>Capacity Required to Surge</u>	<u>228</u>	<u>367</u>	<u>168</u>	<u>160,607</u>
<u>Excess Capacity</u>	<u>(99)</u>	<u>(947)</u>	<u>(475)</u>	<u>(549,338)</u>
<u>Excess Capacity at 20% Surge</u>	<u>(327)</u>	<u>(1,314)</u>	<u>(643)</u>	<u>(709,945)</u>
<b><u>DEFENSE SUPPLY CENTER RICHMOND</u></b>	-	-	-	-
<u>Current Capacity</u>	<u>758</u>	<u>989</u>	<u>188</u>	<u>437,318</u>
<u>Current Usage</u>	<u>424</u>	<u>681</u>	<u>312</u>	<u>297,679</u>
<u>Max Potential Capacity</u>	<u>758</u>	<u>989</u>	<u>188</u>	<u>437,318</u>
<u>Capacity Available to Surge</u>	<u>334</u>	<u>308</u>	<u>(124)</u>	<u>139,639</u>
<u>Capacity Required to Surge</u>	<u>84</u>	<u>136</u>	<u>62</u>	<u>59,535</u>
<u>Excess Capacity</u>	<u>334</u>	<u>308</u>	<u>(124)</u>	<u>139,639</u>
<u>Excess Capacity at 20% Surge</u>	<u>250</u>	<u>172</u>	<u>(186)</u>	<u>80,104</u>
<b><u>DETROIT ARSENAL (ILSC)</u></b>	-	-	-	-
<u>Current Capacity</u>	<u>115</u>	<u>363</u>	<u>766</u>	<u>155,216</u>
<u>Current Usage</u>	<u>11</u>	<u>18</u>	<u>8</u>	<u>7,691</u>
<u>Max Potential Capacity</u>	<u>115</u>	<u>363</u>	<u>766</u>	<u>155,216</u>
<u>Capacity Available to Surge</u>	<u>104</u>	<u>345</u>	<u>758</u>	<u>147,525</u>
<u>Capacity Required to Surge</u>	<u>2</u>	<u>3</u>	<u>2</u>	<u>1,538</u>
<u>Excess Capacity</u>	<u>104</u>	<u>345</u>	<u>758</u>	<u>147,525</u>
<u>Excess Capacity at 20% Surge</u>	<u>102</u>	<u>342</u>	<u>756</u>	<u>145,987</u>
<b><u>FT HUACHUCA (CSLA)</u></b>	-	-	-	-
<u>Current Capacity</u>	<u>3</u>	<u>85</u>	<u>27</u>	<u>37,500</u>
<u>Current Usage</u>	<u>9</u>	<u>14</u>	<u>7</u>	<u>6,296</u>
<u>Max Potential Capacity</u>	<u>3</u>	<u>85</u>	<u>27</u>	<u>37,500</u>
<u>Capacity Available to Surge</u>	<u>(6)</u>	<u>71</u>	<u>20</u>	<u>31,204</u>
<u>Capacity Required to Surge</u>	<u>2</u>	<u>3</u>	<u>1</u>	<u>1,260</u>
<u>Excess Capacity</u>	<u>(6)</u>	<u>71</u>	<u>20</u>	<u>31,204</u>
<u>Excess Capacity at 20% Surge</u>	<u>(8)</u>	<u>68</u>	<u>19</u>	<u>29,944</u>
<b><u>FT MONMOUTH (CECOM- ICP)</u></b>	-	-	-	-
<u>Current Capacity</u>	<u>90</u>	<u>325</u>	<u>474</u>	<u>520,547</u>
<u>Current Usage</u>	<u>12</u>	<u>20</u>	<u>9</u>	<u>8,783</u>
<u>Max Potential Capacity</u>	<u>90</u>	<u>325</u>	<u>474</u>	<u>520,547</u>
<u>Capacity Available to Surge</u>	<u>78</u>	<u>305</u>	<u>465</u>	<u>511,764</u>
<u>Capacity Required to Surge</u>	<u>3</u>	<u>4</u>	<u>2</u>	<u>1,757</u>
<u>Excess Capacity</u>	<u>78</u>	<u>305</u>	<u>465</u>	<u>511,764</u>

Excess Capacity at 20% Surge	75	301	463	510,007
<b>Hill AFB-NICP</b>				
Current Capacity	252	414	220	162,648
Current Usage	24	38	18	16,726
Max Potential Capacity	252	414	220	162,648
Capacity Available to Surge	228	376	202	145,922
Capacity Required to Surge	5	8	3	3,345
Excess Capacity	228	376	202	145,922
Excess Capacity at 20% Surge	223	368	199	142,577
<b>Lackland AFB-NICP</b>				
Current Capacity	na	16	na	810
Current Usage	na	7	na	3,171
Max Potential Capacity	na	16	na	810
Capacity Available to Surge	na	9	na	(2,361)
Capacity Required to Surge	na	2	na	634
Excess Capacity	na	9	na	(2,361)
Excess Capacity at 20% Surge	na	7	na	(2,995)
<b>NAVICP_MECH</b>				
Current Capacity	169	282	164	179,354
Current Usage	67	108	49	47,285
Max Potential Capacity	169	282	164	179,354
Capacity Available to Surge	102	174	115	132,069
Capacity Required to Surge	14	22	10	9,457
Excess Capacity	102	174	115	132,069
Excess Capacity at 20% Surge	88	152	105	122,612
<b>NAVICP_PHIL</b>				
Current Capacity	169	330	140	180,180
Current Usage	70	113	52	49,453
Max Potential Capacity	169	330	140	180,180
Capacity Available to Surge	99	217	88	130,727
Capacity Required to Surge	14	23	10	9,890
Excess Capacity	99	217	88	130,727
Excess Capacity at 20% Surge	85	194	78	120,837
<b>REDSTONE ARSENAL (AMCOM-ICP)</b>				
Current Capacity	2	286	588	107,919
Current Usage	9	15	7	6,437

Max Potential Capacity	2	286	588	107,919
Capacity Available to Surge	(7)	271	581	101,482
Capacity Required to Surge	2	3	1	1,288
Excess Capacity	(7)	271	581	101,482
Excess Capacity at 20% Surge	(9)	268	580	100,194
<b>Robins AFB-NICP</b>				
Current Capacity	146	966	124	214,020
Current Usage	117	188	86	82,393
Max Potential Capacity	146	966	124	214,020
Capacity Available to Surge	29	778	38	131,627
Capacity Required to Surge	24	38	17	16,478
Excess Capacity	29	778	38	131,627
Excess Capacity at 20% Surge	5	740	21	115,149
<b>ROCK ISLAND ARSENAL (TACOM-ICP)</b>				
Current Capacity	187	245	410	315,729
Current Usage	247	397	182	173,661
Max Potential Capacity	187	245	410	315,729
Capacity Available to Surge	(60)	(153)	228	142,068
Capacity Required to Surge	50	79	36	34,733
Excess Capacity	(60)	(153)	228	142,068
Excess Capacity at 20% Surge	(110)	(232)	192	107,335
<b>SOLDIER SYSTEM COMMAND (TACOM-ICP)</b>				
Current Capacity	na	66	3	81,259
Current Usage	na	1	0*	412
Max Potential Capacity	na	66	3	81,259
Capacity Available to Surge	na	65	3	80,847
Capacity Required to Surge	na	0	1	82
Excess Capacity	na	65	3	80,847
Excess Capacity at 20% Surge	na	65	2	80,765
<b>Tinker AFB-NICP</b>				
Current Capacity	196	817	78	105,088
Current Usage	45	72	33	31,363
Max Potential Capacity	196	817	78	105,088
Capacity Available to Surge	151	745	45	73,725
Capacity Required to Surge	9	14	6	6,272

Excess Capacity	151	745	45	73,725
Excess Capacity at 20% Surge	142	731	39	67,453

n/a – no resources reported for that function

\* - In this case the amount of work required of SOLDIER SYSTEM COMMAND (TACOM-ICP) by the capacity model (see S&S JCSG Capacity Report dated 29 November 2004 for a full discussion of the capacity model) was equivalent to .43 FTEs, rounded down to 0.

( ) Denotes negative number.

**TAB 6 – Army Capacity Analysis Results**

INSTALLATION	1711 General Purpose Instruction Building	1712 Applied Instruction Building	1717 Organizational Classroom	2111 Aircraft Maintenance Hangar	2141 Vehicle Maintenance Shop	6100 General Administrative Building	6101 Small Unit Headquarters Building	6102 Large Unit Headquarters Building	7210 Enlisted Unaccompanied Personnel Housing	7213 Student Barracks	7218 Recruit/ Trainee Barracks	7220 Dining Facility	7240 Officer Unaccompanied Personnel Housing	8521 Vehicle Parking, Surfaced
Aberdeen Proving Ground	86	-33	61	-161	-3	283	-30	-7	116	-184	0	-42	-24	-130
Adelphi Laboratory Center	0	0	0	0	-17	4	0	0	0	0	0	0	0	0
Anniston Army Depot	0	0	0	0	-23	-35	-1	0	-4	0	0	-6	-4	263
Blue Grass Army Depot	-9	0	0	0	-2	-60	-10	-3	0	0	0	-22	0	-73
Carlisle Barracks	53	0	0	0	0	48	0	0	0	0	0	0	0	0
Charles F Kelly Spt Fac	6	0	0	0	2	35	0	0	-5	0	0	0	-5	-154
Corpus Christi Army Depot	0	0	0	-60	0	21	-1	0	0	0	0	-6	0	-287
Crane Army Ammunition Activity	0	0	-2	0	-5	28	-17	-6	0	0	0	-33	0	-204
Deseret Chemical Depot	0	0	1	0	0	-27	0	0	0	0	0	-13	0	-154
Detroit Arsenal	-9	0	9	21	0	-11	0	0	0	0	0	0	0	-156
Dugway Proving Ground	-1	19	0	0	4	-12	-16	-7	37	0	0	-17	28	-99
Fort A P Hill	6	0	22	4	-9	27	-18	9	-8	0	5	-16	3	-257
Fort Belvoir	185	-32	-1	97	100	10	-63	-9	65	-73	0	5	-133	212
Fort Benning	-146	-130	-2	124	-21	-29	-391	62	140	-429	-507	53	-247	592
Fort Bliss	-203	50	38	4	-27	242	-403	-7	217	-221	0	198	-222	1,631
Fort Bragg	-245	-37	57	70	-896	-1,137	-1,651	-276	-1,350	-1,411	-12	-49	0	1,315
Fort Buchanan	-4	-1	0	-2	-14	-69	-9	-12	-4	-8	0	-21	-35	-376
Fort Campbell	-57	-6	-114	-197	-589	-144	-751	-137	-367	-61	0	2	-463	673
Fort Carson	-4	0	-35	62	-69	53	-285	95	25	-12	0	-37	-287	1,254
Fort Detrick	-3	0	0	0	0	-211	-2	0	-23	0	0	-7	-12	-4
Fort Dix	-25	53	3	-13	-131	-30	20	3	-27	-415	0	-207	1	-310
Fort Drum	-38	-16	-54	-18	-146	-214	-587	-124	-556	-244	0	-174	-262	-198
Fort Eustis	-69	-1,363	-6	-26	-59	-67	179	-47	132	-516	0	-88	-65	766
Fort Gillem	8	10	0	0	0	-109	23	49	0	0	0	-6	0	4
Fort Gordon	-285	-148	-25	0	-134	33	-151	-72	134	-287	0	-94	-155	702
Fort Hamilton	-5	0	0	0	0	25	0	0	0	0	0	3	-12	-245
Fort Hood	-116	57	-202	-408	-605	-231	-1,683	-561	-894	-133	0	-240	-834	-3,270
Fort Huachuca	-9	121	-28	72	-92	122	-217	-27	-119	-8	0	-29	-126	576
Fort Jackson	149	161	36	0	-1	45	-392	-26	46	-792	-682	-70	21	8
Fort Knox	19	89	-54	-105	-205	680	-244	22	-3	-35	-245	44	-113	1,360
Fort Leavenworth	-6	-1	0	0	-2	-32	-20	-7	44	-11	0	-75	-152	-475
Fort Lee	-160	-98	-27	0	-45	-8	-130	17	29	-437	0	-68	-50	-293
Fort Leonard Wood	-262	-174	-29	0	44	-84	-406	-82	-320	-12	-295	-285	0	824
Fort Lewis	37	53	-1	88	236	150	-361	64	150	-65	0	-152	-435	1,202
Fort McCoy	65	49	-7	40	30	-24	-124	-18	-20	-254	0	-206	-11	225
Fort McNair	31	-10	0	0	0	51	8	0	37	0	0	0	0	-28
Fort McPherson	0	0	-9	0	0	6	0	-13	33	0	0	-13	0	-125
Fort Meade	159	-43	0	0	10	-114	-15	67	-2	0	0	-22	-4	288
Fort Monmouth	0	1	-24	0	-3	1	-10	0	111	0	0	-6	0	-322
Fort Monroe	21	1	0	0	4	241	-2	0	-7	-3	0	7	-44	-165
Fort Myer	0	0	4	0	-2	129	-73	-15	232	0	0	0	0	-1016
Fort Polk	-17	-17	-20	26	-31	-137	-176	-28	-209	-105	0	-127	-181	136
Fort Richardson	-18	-5	-22	-7	91	40	72	56	327	14	0	-5	-14	213
Fort Riley	-4	0	-1	60	-23	28	-168	11	-245	-3	0	-78	-7	-92
Fort Rucker	-30	77	-19	-255	-26	286	-82	37	76	-75	0	-9	-366	55
Fort Sam Houston	-32	-49	19	0	-22	766	10	32	72	0	0	17	0	184
Fort Shafter	-21	0	-21	0	-28	-276	-66	-12	9	0	0	-13	-6	32
Fort Sill	-85	0	-33	84	-154	156	-327	200	133	-169	-260	1	0	1,236

INSTALLATION	1711	1712	1717	2111	2141	6100	6101	6102	7210	7213	7218	7220	7240	8521
	General Purpose Instruction Building	Applied Instruction Building	Organizational Classroom	Aircraft Maintenance Hangar	Vehicle Maintenance Shop	General Administrative Building	Small Unit Headquarters Building	Large Unit Headquarters Building	Enlisted Unaccompanied Personnel Housing	Student Barracks	Recruit/ Trainee Barracks	Dining Facility	Officer Unaccompanied Personnel Housing	Vehicle Parking, Surfaced
Fort Stewart	23	4	-291	-36	-364	-241	-685	-154	-930	-15	0	8	-360	-119
Fort Wainwright	3	-2	-2	-192	-24	16	5	26	292	-1	0	23	-78	82
Hawthorne Army Depot	25	0	0	0	32	96	1	0	30	0	0	0	31	-133
Holston AAP	0	0	0	0	0	83	31	0	0	0	0	26	0	-103
Iowa AAP	0	2	1	0	17	96	0	0	0	0	0	0	0	-24
Kansas AAP	0	0	0	0	21	85	0	0	0	0	0	0	0	74
Lake City AAP	2	1	0	0	17	165	0	0	0	0	0	0	0	-31
Letterkenny Army Depot	0	0	0	0	0	-34	-7	0	11	0	0	0	0	0
Lima Army Tank Plt	0	8	0	0	52	70	0	0	0	0	0	0	-1	-83
Lone Star AAP	0	0	0	0	16	7	0	0	0	0	0	0	0	396
Louisiana AAP	0	0	0	0	35	24	0	0	0	0	0	0	0	192
McAlester AAP	56	0	-1	0	31	24	7	0	0	-6	0	26	0	-248
Milan AAP	0	0	1	0	17	61	0	0	0	0	0	0	0	-139
Military Ocean Tml Sunny Point	0	0	0	0	-2	0	-6	-3	0	0	0	-17	0	0
Mississippi AAP	8	0	0	0	10	211	0	0	0	0	0	0	0	-81
Newport Chem Depot	0	0	0	0	5	24	0	0	0	0	0	-13	0	-150
NTC and Fort Irwin CA	-32	7	-28	-11	-49	-178	-447	-90	-264	0	48	-236	-37	271
Picatinny Arsenal	0	0	0	0	-27	228	0	-8	7	0	0	0	1	-61
Pine Bluff Arsenal	-8	-1	0	0	0	66	-6	0	9	0	0	0	-5	-7
Presidio of Monterey	-140	-50	0	0	0	49	0	-7	-82	-124	61	-8	0	36
Pueblo Chem Depot	0	0	0	0	106	106	0	0	0	0	0	0	0	796
Radford AAP	7	0	0	0	0	161	0	0	4	0	0	0	0	-105
Red River Army Depot	-1	0	0	0	3	-45	0	0	0	0	0	26	0	924
Redstone Arsenal	-38	-12	0	0	-42	-551	-34	-19	68	-38	0	0	0	86
Riverbank AAP	0	0	0	0	1	12	0	0	0	0	0	0	0	-61
Rock Island Arsenal	-1	77	7	0	0	547	0	0	-5	0	0	0	0	-18
Schofield Barracks	-27	0	-103	-124	-289	-394	-197	-93	387	-10	0	-27	0	-1048
Scranton AAP	0	0	0	0	0	32	0	0	0	0	0	0	0	-152
Sierra Army Depot	2	0	0	0	-33	36	0	0	25	0	0	0	0	0
Soldier Systems Center	0	0	-2	0	0	-26	0	0	0	0	0	0	0	0
Tobyhanna Army Depot	-2	0	0	0	-2	-8	4	-3	0	-10	0	-6	0	18
Tooele Army Depot	-3	0	0	0	-6	-86	-7	0	-6	0	0	-11	0	-3
Tripler Army Medical Center	0	0	0	0	0	-97	0	7	-42	-10	0	0	0	-256
Umatilla Chem Depot	3	0	0	0	23	8	0	0	-1	0	0	0	0	-4
US Army Garrison Selfridge	0	0	-4	0	-2	10	0	-8	129	0	0	17	0	-5
Walter Reed AMC	32	25	12	0	11	44	17	13	-21	-42	0	-22	-216	-224
Watervliet Arsenal	2	0	0	0	0	2	0	0	0	0	0	0	0	0
West Point Mil Reservation	353	-169	0	65	29	746	-23	-3	-195	-4	0	148	-82	-142
White Sands Missile Range	28	0	0	-2	47	-139	-15	-3	49	0	0	3	53	-8
Yuma Proving Ground	0	0	0	0	0	57	0	0	15	0	0	0	0	0

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<b>CRITERIA SEVEN EVALUATION TOOL</b>			<b>Risk Evaluation</b>
	<b>Losing Installation</b>	<b>Gaining Installation</b>	<b>LOW</b>
<b>Attribute</b>	<b>FORT MONMOUTH</b>	<b>ABERDEEN PROVING GROUNDS</b>	<b>Attribute Change</b>
Child Care			SUSTAIN
Housing			SUSTAIN
Cost of Living			IMPROVE
Education			SUSTAIN
Employment			SUSTAIN
Medical Health			IMPROVE
Safety			DECLINE
Population Center			SUSTAIN
Transportation			DECLINE
Utilities			SUSTAIN

<b>CRITERIA SEVEN EVALUATION TOOL</b>			<b>Risk Evaluation</b>
	<b>Losing Installation</b>	<b>Gaining Installation</b>	<b>LOW</b>
<b>Attribute</b>	<b>FORT MONMOUTH</b>	<b>WEST POINT MILITARY RESERVATION</b>	<b>Attribute Change</b>
Child Care			SUSTAIN
Housing			DECLINE
Cost of Living			SUSTAIN
Education			SUSTAIN
Employment			IMPROVE
Medical Health			SUSTAIN
Safety			SUSTAIN
Population Center			SUSTAIN
Transportation			SUSTAIN
Utilities			SUSTAIN

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<b>CRITERIA SEVEN EVALUATION TOOL</b>			
	<b>Losing Installation</b>	<b>Gaining Installation</b>	<b>Risk Evaluation</b>
			<b>LOW</b>
<b>Attribute</b>	<b>FORT MONMOUTH</b>	<b>FORT BELVOIR</b>	<b>Attribute Change</b>
Child Care			SUSTAIN
Housing			SUSTAIN
Cost of Living			SUSTAIN
Education			DECLINE
Employment			IMPROVE
Medical Health			IMPROVE
Safety			DECLINE
Population Center			SUSTAIN
Transportation			SUSTAIN
Utilities			SUSTAIN

<b>CRITERIA SEVEN EVALUATION TOOL</b>			
	<b>Losing Installation</b>	<b>Gaining Installation</b>	<b>Risk Evaluation</b>
			<b>LOW</b>
<b>Attribute</b>	<b>FORT MONMOUTH</b>	<b>FORT MEADE</b>	<b>Attribute Change</b>
Child Care			SUSTAIN
Housing			SUSTAIN
Cost of Living			IMPROVE
Education			DECLINE
Employment			SUSTAIN
Medical Health			IMPROVE
Safety			DECLINE
Population Center			SUSTAIN
Transportation			SUSTAIN
Utilities			SUSTAIN

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<b>CRITERIA SEVEN EVALUATION TOOL</b>			
			<b>Risk Evaluation</b>
			<b>MEDIUM</b>
<b>Attribute</b>	<b>Losing Installation</b>	<b>Gaining Installation</b>	<b>Attribute Change</b>
	<b>FORT BELVOIR</b>	<b>ABERDEEN PROVING GROUNDS</b>	
Child Care			SUSTAIN
Housing			SUSTAIN
Cost of Living			IMPROVE
Education			IMPROVE
Employment			DECLINE
Medical Health			SUSTAIN
Safety			DECLINE
Population Center			SUSTAIN
Transportation			DECLINE
Utilities			SUSTAIN

<b>CRITERIA SEVEN EVALUATION TOOL</b>			
			<b>Risk Evaluation</b>
			<b>LOW</b>
<b>Attribute</b>	<b>Losing Installation</b>	<b>Gaining Installation</b>	<b>Attribute Change</b>
	<b>FORT KNOX</b>	<b>ABERDEEN PROVING GROUNDS</b>	
Child Care			SUSTAIN
Housing			IMPROVE
Cost of Living			DECLINE
Education			SUSTAIN
Employment			IMPROVE
Medical Health			IMPROVE
Safety			DECLINE
Population Center			SUSTAIN
Transportation			DECLINE
Utilities			SUSTAIN

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**CRITERIA SEVEN EVALUATION TOOL**

			Risk Evaluation
			LOW
Attribute	Losing Installation	Gaining Installation	Attribute Change
	REDSTONE ARSENAL	ABERDEEN PROVING GROUNDS	
Child Care			IMPROVE
Housing			IMPROVE
Cost of Living			SUSTAIN
Education			SUSTAIN
Employment			DECLINE
Medical Health			IMPROVE
Safety			DECLINE
Population Center			DECLINE
Transportation			DECLINE
Utilities			SUSTAIN

**CRITERIA SEVEN EVALUATION TOOL**

			Risk Evaluation
			MEDIUM
Attribute	Losing Installation	Gaining Installation	Attribute Change
	CRYTSAL CITY COMPLEX	FORT BELVOIR	
Child Care			SUSTAIN
Housing			SUSTAIN
Cost of Living			SUSTAIN
Education			SUSTAIN
Employment			SUSTAIN
Medical Health			SUSTAIN
Safety			SUSTAIN
Population Center			DECLINE
Transportation			DECLINE
Utilities			SUSTAIN