

Recommendation Detail

130 **H&SA - 5** **Co-locate Defense Military Department Adjudication Activities** Y N **130**

DoD Description Close 21820 Burbank Boulevard, a leased installation in Woodland Hills, CA. Relocate all components of the Defense Office of Hearings and Appeals Western Hearing Office to Fort Meade, MD.
 Close 800 Elkridge Landing Road, a leased installation in Linthicum, MD. Relocate all components of the National Security Agency Central Adjudication Facility to Fort Meade, MD.
 Realign 2780 Airport Drive, a leased installation in Columbus, OH, by relocating all components of the Defense Industrial Security Clearance Office and the Defense Office of Hearings and Appeals Personal Security Division to Fort Meade, MD.
 Realign 1777 N. Kent Street, a leased installation in Arlington, VA, by relocating all components of the Washington Headquarters Service Central Adjudication Facility to Fort Meade, MD.
 Realign 875 N. Randolph Street, a leased installation in Arlington, VA, by relocating all components of the Defense Office of Hearings and Appeals Headquarters to Fort Meade, MD.
 Realign 10050 North 25th Avenue, a leased installation in Phoenix, AZ, by relocating all components of the Defense Office of Hearings and Appeals Arizona office to Fort Meade, MD.
 Realign the Washington Navy Yard, DC, by relocating all components of the Navy Central Adjudication Facility Fort Meade, MD.
 Realign Bolling Air Force Base, DC, by relocating all components of the Air Force Central Adjudication Facility and the Defense Intelligence Agency Central Adjudication Facility Fort Meade, MD.
 Realign the Pentagon, Washington, DC, by relocating all components of the Joint Staff Central Adjudication Facility to Fort Meade, MD.
 Realign the U.S. Army Soldiers Systems Center Garrison, Natick, MA, by relocating all components of the Defense Office of Hearings and Appeals Boston Hearing office to Fort Meade, MD.

COBRA Data

1 Time Costs (\$M) <i>46.5</i> \$67.10	Rank/190 76	% Total 0.28%	Payback (Years) 13	6 Year Net (\$M) \$47.51	Rank/190 150	20-Year NPV (\$M) <i>(12.0)</i> (\$11.30)	Rank/190 143	% Total 0.02%
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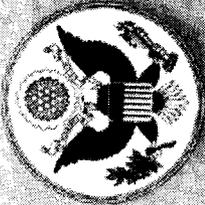
Job Impact at Affected Bases

Action	Base Name	State	Net Mil.	Net Civ.	Net Cont.	Total Dir.	Total InDir.	Total Chng
Closure	Leased Space - AZ	AZ	0	-1	0	-1	-1	-2
Closure	Leased Space - CA	CA	-2	-10	-2	-14	-8	-22
<i>Realign</i> Closure	Leased Space - MD	MD	0	-42	0	-42	-40	-82
Closure	Leased Space - OH	OH	0	-177	-59	-236	-145	-381
Closure	Leased Space - VA	VA	-1	-5	0	-6	-4	-10
Closure	Leased Space - VA	VA	-2	-140	-22	-164	-123	-287
Realign	Bolling Air Force Base	DC	-32	-91	-60	-183	-128	-311
Realign	Natick Soldier Systems Center	MA	0	-1	0	-1	0	-1
Realign	Naval District Washington	DC	0	-136	-12	-148	-111	-259
Gainer	Fort Meade	MD	28	556	153	737	688	1,425
Net jobs for this Recommendation			-9	-47	-2	-58	128	70

Other OSD Recommendations

***See Appendix - Alphabetical Listing of Bases

37 ml



Sec. 130: Collocate Defense/Military Department Adjudication Activities DoD Recommendation

DCN: 11885

A. Close leased space in

1. Arizona
2. California
3. Ohio
4. Virginia
5. Maryland

B. Realign

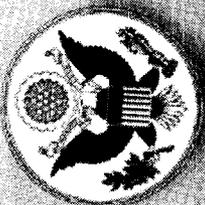
1. Bolling Air Force Base, DC
2. Natick Army Soldier Systems Center, MA
3. Washington Navy Yard, DC
4. Pentagon

C. Gain – Fort Meade, MD

MR. CHAIRMAN, COMMISSIONERS:

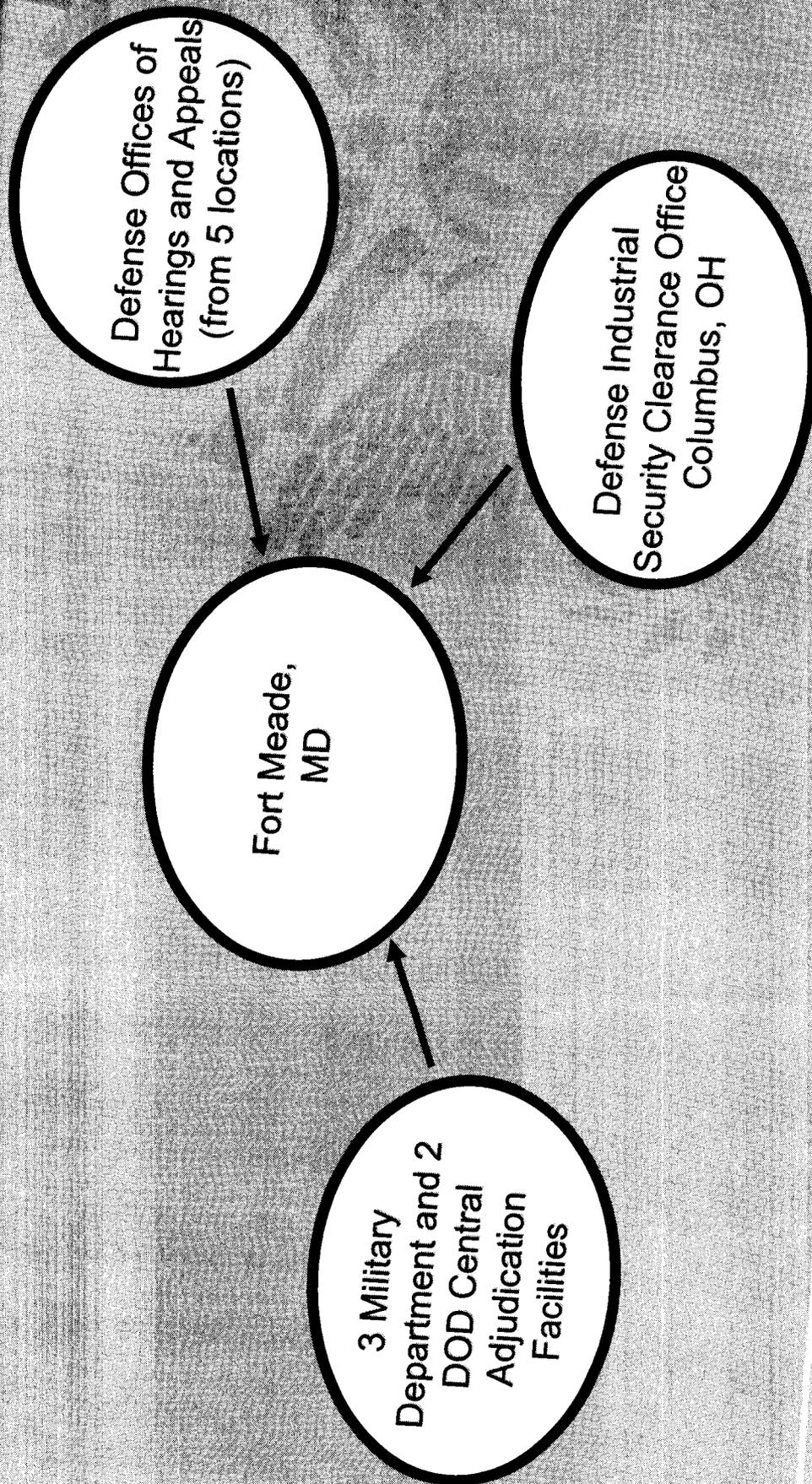
THE NEXT RECOMMENDATION FOR YOUR
CONSIDERATION IS FOUND IN CHAPTER 5,
SECTION 130, CO-LOCATE 13 DEFENSE AND
MILITARY DEPARTMENT SECURITY
CLEARANCE ADJUDICATION AND APPEALS
ACTIVITIES AT FORT MEADE, MD.

THE EFFECT OF THE RECOMMENDATION IS
THE CLOSURE OF LEASED SPACE IN FIVE
STATES AND THE REALIGNMENT OF FOUR
MILITARY INSTALLATIONS.

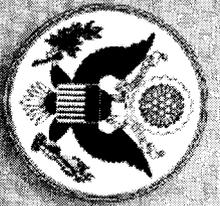


Sec. 130: Collocate Defense/Military Department Adjudication Activities Associated Activities

DCN: 11885



DOD JUSTIFICATION IS THE
RECOMMENDATION MEETS DOD
OBJECTIVES REGARDING THE FUTURE USE
OF LEASED SPACE, ENHANCED SECURITY
FOR DOD ACTIVITIES, AND REDUCES THE
NUMBER OF LOCATIONS FROM 13 TO ONE.
ADDITIONALLY, IT ENABLES THE
INTELLIGENCE REFORM AND TERRORISM
ACT OF 2004, THE ADMINISTRATION'S
COUNTERINTELLIGENCE STRATEGY, AND
THE REMODELING DEFENSE INTELLIGENCE
INITIATIVE.



Sec. 130: Collocate Defense/Military Department Adjudication Activities DoD Justification

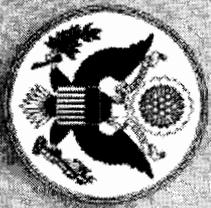
- Collocates all Military Department and Department of Defense Security clearance adjudication and appeals activities at Ft. Meade.
- Enables the Intelligence Reform and Terrorism Act of 2004, Administration's counterintelligence strategy, and Remodeling Defense Intelligence initiative.
- Results in significant improvement in military value due to shift from predominately-leased spaces.

COBRA

- \$66.5M One time cost
- 13 year payback
- \$12.0M Savings Net Present Value over 20 years
- 37 Military; 603 Civilians; 155 Contractors

DOD'S COBRA ESTIMATES A ONE-TIME IMPLEMENTATION COST OF \$66.5M; A 13-YEAR PAYBACK; AND NET PRESENT VALUE OVER 20 YEARS IS A SAVINGS OF \$12M. THIS RECOMMENDATION AFFECTS APPROXIMATELY 640 PERSONNEL.

THIS SLIDE SUMMARIZES KEY ISSUES THAT WERE DEVELOPED DURING ANALYSIS OF THIS RECOMMENDATION AND ARE GROUPED BY THEIR ASSOCIATED SELECTION CRITERIA.



Sec. 130: Collocate Defense/Military Department Adjudication Activities Issues

C1

- Moving the Defense Office of Hearings and Appeals (DOHA) onto a military installation will prove difficult for people to have their cases heard.
- NSA Central Adjudication Facility is a small part of a larger NSA presence at the address.

C4, C5

- Disregarding military personnel reductions, Net Present Value is a savings of \$0.1M with payback of 16 years.
- Cost in terms of reduced accessibility outweighs the benefits of the proposed consolidation.
- Exorbitant, additional travel-related expenses for employees and hearing participants.

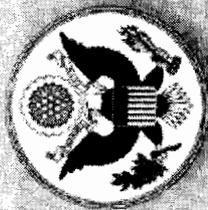
C7

- Lack of mass transit, inadequate roads and schools, poor military housing, and paucity of safe civilian housing in community surrounding Fort Meade.

THE COMMUNITY EXPRESSED SPECIFIC CONCERNS THAT THE COUNTY WOULD BE UNABLE TO HANDLE THE INFLUX OF JOBS INTO FORT MEADE BECAUSE OF A LACK OF MASS TRANSIT AND INADEQUATE ROADS. ADDITIONALLY, THERE WERE CONCERNS CITING INADEQUATE SCHOOLS, THE POOR MILITARY HOUSING AT FORT MEADE, AND PAUCITY OF SAFE HOUSING IN THE SURROUNDING COMMUNITY. THE AFFECTED COMMUNITIES ARGUED THAT MOVING THE DEFENSE OFFICE OF HEARINGS AND APPEALS (~~DOHA~~) ONTO A MILITARY INSTALLATION WOULD MAKE IT

INORDINATELY DIFFICULT FOR PEOPLE TO
HAVE THEIR CASES HEARD AND THAT THE
COST IN TERMS OF REDUCED ACCESSIBILITY
FAR OUTWEIGHS THE BENEFITS OF THE
PROPOSED CONSOLIDATION. FINALLY,
THEY ASSERTED CONSOLIDATION WOULD
RESULT IN EXORBITANT, ADDITIONAL
TRAVEL-RELATED EXPENSES FOR
EMPLOYEES AND HEARING PARTICIPANTS.

THERE IS AN ERROR THAT THE COMMISSION
MAY WANT TO ADDRESS. THE NATIONAL
SECURITY AGENCY'S ADJUDICATION OFFICE
IS ONLY A PART OF A LARGER NSA



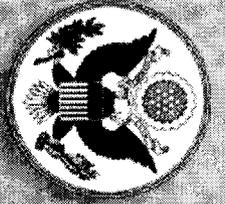
Sec. 130: Collocate Defense/Military Department Adjudication Activities C1 and C7

DoD Position:

- The recommendation should realign 800 Elkridge Landing Road, Linthicum, MD, vice close it. Because the remainder of National Security Agency activities in this building is unaffected by this BRAC proposal, the recommendation should read 'realign,' not 'close.'

Commission Staff Assessment:

- NSA Central Adjudication Facility is a small part of a larger NSA presence at the address.



**Sec. 130: Collocate Defense/Military
Department Adjudication Activities
C5 Cost & (Savings)**

COBRA DATA

	DOD Baseline	Staff Excursion
One Time Cost	\$66.5 M	\$66.5 M
Net Implementation Cost/Savings	\$46.8 M	\$46.8 M
Annual Recurring Cost/(Savings)	(\$5.7 M)	(\$5.7 M)
Payback Period	13 years	13 years
Net Present Value at 2025 Cost/(Savings)	(\$12.0 M)	(\$12.0 M)

PRESENCE AT 800 ELKRIDGE LANDING ROAD

IN LINTHICUM, MD, SO THE

RECOMMENDATION SHOULD REALIGN

RATHER THAN CLOSE THAT ADDRESS.

IF THIS IS CORRECTED WITH CHAN AMENDMENT, THE STAFF'S ASSESSMENT IS THE SECRETARY DID NOT DEVIATE FROM THE SELECTION CRITERIA.

MR. CHAIRMAN, ~~THIS CONCLUDES MY~~

PREPARED REMARKS. ~~THE STAFF WILL~~

ADDRESS ANY QUESTIONS YOU OR THE

COMMISSIONERS HAVE PRIOR TO ANY

MOTIONS YOU MIGHT WANT TO MAKE.

OK

SUBJECT TO ANY Q1

Department : Headquarters and Support JCSG
 Scenario File : C:\Documents and Settings\Taylor Oborn\Desktop\Alt Cobras\Update\130 - HSA0099\HSA0099 Updated\HSA-0099v5 Collocate Def-MIDEP Adjudication Act (20 Jun 05).CBR
 Option Pkg Name: HSA-0099v5 Collocate Def-MIDEP Adjudication Act (20 Jun 05)
 Std Fctrs File : C:\Documents and Settings\Taylor Oborn\Desktop\COBRA 6.10 April 21 2005\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2009
 Payback Year : 2022 (13 Years)

NPV in 2025(\$K) : -12,007
 1-Time Cost(\$K) : 66,531

Net Costs in 2005 Constant Dollars (\$K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	2,834	0	31,492	0	0	0	34,326	0
Person	0	0	0	17	-4,083	-4,083	-8,149	-4,083
Overhd	393	295	763	-2,833	-1,697	-1,697	-4,774	-1,697
Moving	0	0	3,880	10,659	0	0	14,539	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	6,302	4,420	62	62	10,846	62
TOTAL	3,228	295	42,438	12,263	-5,718	-5,718	46,788	-5,718

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POSITIONS ELIMINATED

	2006	2007	2008	2009	2010	2011	Total
OFF	0	0	0	3	0	0	3
Enl	0	0	0	6	0	0	6
Civ	0	0	0	49	0	0	49
TOT	0	0	0	58	0	0	58

POSITIONS REALIGNED

	2006	2007	2008	2009	2010	2011	Total
OFF	0	0	0	2	0	0	2
Enl	0	0	0	28	0	0	28
Stu	0	0	0	0	0	0	0
Civ	0	0	0	554	0	0	554
TOT	0	0	0	584	0	0	584

DCN: 11888

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REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
DEPUTY CHIEF OF STAFF, G-8
700 ARMY PENTAGON
WASHINGTON DC 20310-0700
HSA-JCSG-D-05-447

13 JUL 2005

DAPR-ZB

MEMORANDUM FOR OSD BRAC CLEARINGHOUSE

SUBJECT: OSD BRAC Clearinghouse Tasker C0519
Adjudication Activity and Miscellaneous DoD/MILDE

1. Reference: E-mail: OSD BRAC Clearinghouse, Mo
as above.

2. Issue #1:

a. **Question:** The NSA Central Adjudication Activity tenant at 800 Elkridge Landing Road in Linthicum, MD address be listed as a closure, as it is on page H&SA and Realignment Report, or as a realignment of the Adjudication Activity?

b. **Response:** The recommendation should realign 800 Elkridge Landing Road, Linthicum, MD, vice close it. NSA incorrectly listed the NSA Central Adjudication Facility as the only occupant of this building. In fact, the adjudication facility is a small part of a larger NSA presence there. Thus, because the remainder of NSA activities in this building is unaffected by this BRAC proposal, the recommendation should read: Realign 800 Elkridge Landing Road, a leased installation in Linthicum, MD. Relocate all components of the National Security Agency Central Adjudication Facility to Fort Meade, MD.

3. Issue #2:

a. **Question:** DoD has recommended the co-location of miscellaneous Army, Air Force, OSD, Defense Agency and Field Activity Leased Locations; however, it has recommended the relocation of miscellaneous Department of the Navy Leased Locations. The Navy recommendation appears to be more flexible than the other three. Should not all four of these recommendations have been written similarly? As written, can all of these recommendations accommodate unanticipated changes to staff/infrastructure in the out-years?

*Adjudication
agencies - Ft Meade
because OPM
is setting up to
perform background
checks there*

DAPR-ZB

SUBJECT: OSD BRAC Clearinghouse Tasker C0519 (JCS #10) – Subject: NSA Central Adjudication Activity and Miscellaneous DoD/MILDEP Leased Locations

b. Response: The Army and Air Force leased space recommendations should be similar to the Navy recommendation, because they include all Army and Air Force activities resident in these leased installations. This will provide flexibility and accommodate unanticipated changes to staff/infrastructure in the out-years. See proposed rewrites at enclosures. Recommend no change to the OSD and Defense Agency/Field Activity recommendation; not all OSD and Defense agencies are moving from leased space due to operational requirements. Generic “catch all” language effective in the other three leased space recommendations would require moves of certain organizations not contemplated in this recommendation.

4. Coordination: None required.


Donald C. Tison
Assistant Deputy Chief of Staff, G-8
Director, Headquarters and
Support Activities JCSG

2 Encl
As stated

Schmidt, Carol, CIV, WSO-BRAC

From: Anderson, Heather, SES, DSS [Heather.Anderson@dss.mil]
Sent: Thursday, July 14, 2005 6:09 PM
To: Schmidt, Carol, CIV, WSO-BRAC; Anderson, Heather A Ms CIV OSD OUSDI
Subject: RE: Request for information concerning DOHA (FOUO)

Ms Schmidt,

It was a pleasure speaking with you yesterday. To recap our conversation I offer the following:

The impact on DOHA operations, DOHA personnel, and those individuals who are served by DOHA is expected to be minimal. By centralizing the video teleconferencing capability (VTC) at the co-located Ft Meade facility and assigning the field staff to work from domicile we maximize the asset utilization and maintain the high level of responsiveness in delivering the necessary services (hearings) to our serviced population (cleared personnel). Because the hearings DOHA provides are part of a formal process, the locations listed are not "store-front" operations. They do not take walk-in clientele or provide counseling services on-site. The process of scheduling a hearing is done only after the subject has been notified in writing that their clearance is to be denied or revoked and they have formally replied with their intent to appeal. Having personnel in the field allows a more responsive process for the subjects. Note that the hearing examiners (administrative judges) travel to the hearing site on most occasions. We do not require the subject to come to a fixed facility site. The facilities under the BRAC scenario that you include in your email are primarily office space for the hearing examiners and related personnel. The "hearing rooms" at the Arlington and Woodland Hills sites are most likely under utilized as alternative spaces are used by the hearing examiners in the field as they travel to accommodate the subjects' needs. The cleared population would be unaffected by the BRAC scenario as the capability to conduct VTC hearings can be accomplished from Ft Meade and continue be augmented by hearing examiners already living across the country.

As we discussed, DSS has had significant success in domiciling the Investigators and Industrial Security Representatives. Both professions handle information akin to the information handled by the hearing examiners and are geographically dispersed to provide timely services across the country. We spent about \$600 per domiciled individual for adequate seating, storage (safe/cabinet), and communication (printer fax combination). In the case of the PSI program – we domiciled 1100 agents and saved about \$4.7M per annum in lease costs or about \$23M over the FYDP. These figures do not include the cost avoidance for having to "modify" the leased sites to ensure adequate protection for the personnel.

Please let me know if I can provide further clarification or information.

Sincerely,
H. Anderson

-----Original Message-----

From: Schmidt, Carol, CIV, WSO-BRAC [mailto:Carol.Schmidt@wso.whs.mil]
Sent: Tuesday, July 12, 2005 6:09 PM
To: Anderson, Heather A Ms CIV OSD OUSDI; Anderson, Heather, SES, DSS
Subject: RE: Request for information concerning DOHA (FOUO)

Tomorrow afternoon is great. I will call you at DSS after 1 p.m. and, hopefully, will catch you. Carol

From: Anderson, Heather A Ms CIV OSD OUSDI
Sent: Tuesday, July 12, 2005 5:42 PM
To: Schmidt, Carol, CIV, WSO-BRAC; Anderson, Heather, SES, DSS
Subject: RE: Request for information concerning DOHA (FOUO)

FOR OFFICIAL USE ONLY

Ms Schmidt,

Happy to oblige. I just left you a message - sorry I missed you. I will try again tomorrow. Is there a good time to reach you? I have meetings in the Pentagon all morning but will be in my DSS office in the afternoon. My number there is 703.325.5364. I look forward to speaking with you.

H

-----Original Message-----

From: Schmidt, Carol, CIV, WSO-BRAC

Sent: Tuesday, July 12, 2005 5:06 PM

To: Anderson, Heather A Ms CIV OSD OUSDI; Anderson, Heather, SES, DSS

Subject: Request for information concerning DOHA

Ms. Anderson, the purpose of this email is to request your assistance in clarifying the capabilities/responsibilities of the DOHA offices described in the DOD recommendation to co-locate Defense/Military Department Adjudication Activities. The applicable text of the DOD recommendation is outlined at the end of this email.

During BRAC Commission testimony on 19 May, Admiral Gehman asked Mr. Tison (and I paraphrase) -- would [the result of the recommendation] be disenfranchising people from coming to regional offices to work out whatever it is that they are appealing? In Phoenix and California[, etc.,] in an effort to consolidate everything in one place? These are not 'walk-in' kinds of places? (end of paraphrasing).

I have read through the DOHA website and given just a cursory review of DOD Regulation 5200.2 and Executive Order 12968. I understand that DOD imparts responsibility to the employing organization for the individual's associated travel costs and the Executive Order allows the individual "an opportunity to appear personally and to present . . . documents before an adjudication or other authority . . ." (I am not a lawyer.)

I interpret Commissioner Gehman's question to be, if all DOHA activities were consolidated at Fort Meade, MD, would that action disadvantage those individuals who were geographically dislocated from Fort Meade and cause them, perhaps, not to exercise their appeal rights?

Bottom line, what will be the impact on DOHA operations, DOHA personnel, and those individuals who are served by DOHA? Would you provide, in layman's terms, a brief description of each facility (i.e., hearing room, meeting room, etc.) Additionally, what recurring costs do you foresee? Thank you for your assistance. I can be reached at 703-601-4485 if you have questions. Carol Schmidt, Senior Analyst, BRAC Commission Staff

Close 21820 Burbank Boulevard, a leased installation in Woodland Hills, CA. Relocate all components of the Defense Office of Hearings and Appeals Wester Hearing Office to Fort Meade, MD.

Realign 2780 Airport Drive, a leased installation in Columbus, OH, by relocating all components of the Defense Industrial Security Clearance Office and the Defense Office of Hearings and Appeals Personal Security Division to Fort Meade, MD.

Realign 875 N. Randolph Street, a leased installation in Arlington, VA, by relocating all components of the Defense Office of Hearings and Appeals Headquarters to Fort Meade, MD.

Realign 10050 North 25th Avenue, a leased installation in Phoenix, AZ, by relocating all components of the Defense Office of Hearings and Appeals Arizona office to Fort Meade, MD.

Realign the U.S. Army Soldiers Systems Center Garrison, Natick, MA, by relocating all components of the Defense Office of Hearings and Appeals Boston Hearing office to Fort Meade, MD.

This may contain information exempt from mandatory disclosure under the Freedom of Information Act (FOIA).

FORT MEAD, MD

[GAINING INSTALLATION]

Demographics

The following tables provide a short description of the area near the installation/activity. FORT MEADE is 22.6 miles from Baltimore, MD, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Baltimore MSA	2,552,994

The following entities comprise the military housing area (MHA):

County/City	Population
Anne Arundel	489656
Howard	247842
Prince George's	801515
Total	1,539,013

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 3

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

Median Household Income (US Avg \$41,994)	\$49,938	Basis: MSA
Median House Value (US Avg \$119,600)	\$134,900	
GS Locality Pay ("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate	\$1,591	
In-state Tuition for Family Member	No	
In-state Tuition Continues if Member PCSs Out of State		

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

		Basis
School District(s) Capacity	82,781	1 of 1 district
Students Enrolled	74,798	1 of 1 district
Average Pupil/Teacher Ratio	23.0:1	1 of 1 district
High School Students Enrolled	22,710	1 of 1 district
Average High School Graduation Rate (US Avg 67.3%)	83.7%	1 of 1 district
Average Composite SAT I Score (US Avg 1026)	1048	1 of 1 district
Average ACT Score (US Avg 20.8)	22	1 of 1 district
Available Graduate/PhD Programs	22	
Available Colleges and/or Universities	32	
Available Vocational and/or Technical Schools	29	

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

	1999	2000	2001	2002	2003
Local Data	4.0%	4.4%	4.5%	4.8%	5.1%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	1.7%	.2%	1.5%	1.1%	-.4%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

Total Vacant Housing Units	73,975	Basis: MSA
Vacant Sale Units	12,413	
Vacant Rental Units	21,775	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

	# Physicians	# Beds	Population	
Local Community	9,363	6,696	2,552,994	Basis: MSA
Ratio	1:273	1:381		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

Local UCR	5,124.0	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT MEADE to nearest commercial airport: 9.0 miles
Is FORT MEADE served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

DCN: 11885

HSA-0071v3 Create New Agency for Media and Publications

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

floor office, "and I told the employees I will be the last one out if it closes."

County must prepare for Meade jobs

The Maryland Gazette (MD)

Vanessa Franko

August 10, 2005

West county's schools, roads and stores aren't prepared for the possible arrival of up to 20,000 jobs expected to shift to Fort George G. Meade over the next decade, the state's top economic development official said Monday.

Aris Melissaratos, secretary of business and economic development, told more than 70 residents, politicians and government officials that county schools need to target math and science programs, more money needs to be pumped into public transit and roads and more upscale retailers need to open.

The first wave of 5,400 jobs would come from Northern Virginia, New Jersey and Florida if the Base Realignment and Closure Commission's recommendations are approved by President Bush and Congress. An additional 10,000 to 15,000 are expected to follow as the Pentagon shifts its Washington-area agencies to secure locations over the next decade.

Already home to the National Security Agency, Fort Meade is the county's largest employment center, with 40,000 jobs.

Mr. Melissaratos urged Howard and Anne Arundel counties, Fort Meade and the city of Laurel, to work together to accommodate the growth.

"It's a matter of land-use planning, it's a matter of transportation planning, it's a matter of education planning," he said.

Col. Kenneth O. McCreedy, Fort Meade installation commander, told the crowd at the Maryland City fire station that Anne Arundel County has to make a case for being as good or better a place to live than areas such as Fairfax County, where some of the jobs will come from.

While working in Northern Virginia, he said he often played a round of golf after to work to avoid driving in the area's notorious rush hour traffic. That makes traffic one plus for Anne Arundel.

"We need to sell them and convince people that we have competitive school systems," said Col. McCreedy, who has a daughter at Meade High School.

Mr. Melissaratos pointed out the draw of the Science and Mathematics Academy at Aberdeen High School and said a similar school should be considered in Anne Arundel County.

Gregory V. Nourse, assistant superintendent for business and management services for the county's public schools, said the county school board is discussing a proposal to add an International Baccalaureate program at Meade High School to fill that need. The county already has programs slated to open this month at Annapolis and Old Mill high schools.

Another issue Mr. Melissaratos and the audience discussed was transportation.

"Now we have congestion at rush hour. We're going to have congestion around five to eight years from now," he said.

Mr. Melissaratos mentioned ways of alleviating the traffic problem, including extending the Washington Metro to Goddard Space Flight Center in Greenbelt, Fort Meade and eventually to BWI Airport.

Col. John W. Ives, former Fort Meade installation commander, proposed a bus Metro bus link to Fort Meade in June.

Greg Welker, an engineer with the State Highway Administration, said the state recently completed removing the traffic signals from Route 32 in front of Fort Meade and the NSA. SHA improvements are also in the works for adding lanes to the Baltimore-Washington Parkway between Interstates 695 and 195 at BWI.

There is also \$12.5 million earmarked for improvements on Annapolis Road from Route 170 to the parkway.

Mr. Melissaratos said the road in front of Fort Meade needs work, too.

"A lot of (Route) 175 coming out of Fort Meade looks like it did 50 years ago. We can't have that anymore. ... We need to make 175 look and appear and make Fort Meade look like the modern high-tech installation in the world," Mr. Melissaratos said.

He urged members of the audience to push for upgrades to shopping centers bringing in bigger retail brand names.

"We need to upgrade our service shop, the bagel shop, the doughnut shop, the restaurants. Whether the people live here or commute to Northern Virginia, they're going to eat here. They're going to stop to shop here at lunch," Mr. Melissaratos said.

County Planning and Zoning Director Joseph Rutter said the county has west county business plans in the works.

Mr. Rutter said that service facilities around the MARC station in Odenton are an important aspect, including dry cleaners and coffee shops. He said there is also a mixed-use project proposed at Blob's Park in Jessup, a retail and residential complex dubbed Parkside.

In addition to updating retail sites, Mr. Melissaratos suggested creating more housing for the people moving to the area because of the BRAC recommendations.

"We need to find a way to have more affordable workforce housing and to upgrade the housing that exists," Mr. Melissaratos said.

Mr. Rutter said there are west county projects in the works.

"We have over 4,000 units that are approved and in the pipeline," he said.

Mr. Rutter said another 1,000 units are awaiting approval. But he said some of the new jobs would be held by people who already live locally.

The final BRAC recommendations will go to Mr. Bush next month, who will return them or send them on to Congress. Final approval could take several more months.

Maine Pols Make Last-Ditch Pitch To Save Naval Air Base

National Journal (ME)

Megan Scully

August 10, 2005

The Maine delegation today had its last public opportunity to persuade the independent Base Closure and Realignment Commission to keep open the Brunswick Naval Air Station. During hourlong testimony on Capitol Hill, Maine lawmakers said Brunswick is vital to homeland defense, and closing or stripping the base of its aircraft would compromise national security. "Closing Brunswick would leave the Northeast more vulnerable to threats and would create an intolerable risk for the department and the nation," Senate Homeland Security and Governmental Affairs Chairwoman Collins told the commission this morning. The base, the only remaining active-duty airfield north of central New Jersey, is home to several P-3 Orion maritime patrol planes, which the Pentagon wants to move to Jacksonville Naval Air Station in Florida.

In May, the Pentagon recommended keeping only a skeleton of the base open, to handle mission needs in New England. But commissioners fear that keeping the base warm - - and not allowing the local community to redevelop the property -- would leave Brunswick with little chance to recover economically from the base closing. Last month, commissioners voted to consider shuttering Brunswick altogether to allow private businesses to develop the base. "The current recommendation does not make a whole lot of sense," Commission Chairman Anthony Principi

DOHA -

will allow the subj to discuss anything
imp to maintain
due process function

~~of~~ offices are not "storefront" offices ^{cannot}
hearing examiner travels to the subj.

geographic dispersion of admin judges

LA - don't see clients
DA - not exclusive use of hearing
spaces.

very robust, responsive
leaded spaces -
day offices; not "walk in" facilities

teleconferencing is used now.

process 2 750K actions this
year < 1% are denied/revoked.

2.5 mil cleared people

nearly
not meeting the threshold as in
Woodland Hills

can buy space by the hour or use
military installations

asset utilization -

will domicile the people

centralize the VTC Capab - will focus on making it a robust service.

not a quick response capability

DOTA will continue providing the service.

Indus Security Reps

Federal investigators - spend 85% on the road. (domiciled)

w/ w/ about BRAC would centralize the VTC.

< \$1000/person

— out of lease & space reduced leased. COST by \$20mil

significantly reduced (post print)

Columbus - wants to move to Chicago

It's okay because he can do job anywhere w/in the region.

have enough 2-Header pages,

< \$100K / \$50/person

SSP prep for DSL into house (\$35.00)

spend time prepping for case

Not

relocate all components of Western DOHA Hearing office

560
2

close 21820 Burbank Boulevard, Woodland Hills, Ca
Def Office of Hearings & Appeals
(~~major~~ component of Defense Legal Services Agency)

provides hearing & issues decisions in personnel security clearance cases for contractor personnel doing classified work for all DoD ^{components and} other Federal agencies & departments; conducts personal appearances & issues decisions. Functions as a central clearing

house for DoD alternative dispute resolution activities, & as a source of 3rd party neutrals for such activities
2780 Airport Drive, Columbus, Oh

DOHA - Personal Sec office
875 N. Randolph St
DOHA - HQ

10050 North 25th Ave, Phoenix, Az
DOHA - Arizona

U.S. Army Soldier Systems Center Garrison,
Natick, Ma - DOHA - Boston

Elements incl appeal board; administra-
tive judges, ^{Claims} Appeals Board
ZA - Administrative judges Dept Counsel, support staff
Boston - " judge
Columbus - Security Specialists, Attorney-
adviser, Support Staff

Executive Order 12968

provided an opportunity to appear personally & to present - does before an adjudicator or other authority

DOD reg 5200.2-R

Costs born by employing org
- hearing in Wash DC or LA

hearings, com or courtroom - suitable fac.

1-866-231-3153 DOWA Toll Free Office =

Doug McCay - Poc for adjudication facility

- { LA - courtroom (not open to public)
- { no courtroom - Phoenix (1 person)
- { - Boston (1 person)
- { - Columbus

Russell
Hunter
Zeon
Schuck

Zeon testimony is sufficient

Head of Policy
→ Dir Sec Service Heather Anderson

Intent is to domicile - 703-325-5364
① Heather Anderson
403 571-0249 @ osd.mil @ dss.mil

George Hawthorne
Reno

5 minutes
Les Epstein Barstow
Dave Epstein

changed a week ago -
Belbray

} Corona
Today & Ventura

Sallbrook → 15th

Dave Regional Hearings
Calif Reg - GA 14 Jul

Ventura - 12 Jul

Dave - returns Sun, 1230
Colleen " Sun, 1030

Heather
Anderson - 571-0249 Pentagon
13 Jul 703-5364
1 325-5364



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
DEPUTY CHIEF OF STAFF, G-8
700 ARMY PENTAGON
WASHINGTON DC 20310-0700
HSA-JCSG-D-05-422

DAPR-ZB

27 June 2005

MEMORANDUM FOR OSD BRAC CLEARINGHOUSE

SUBJECT: OSD BRAC Clearinghouse Tasker 0407 – Subject: Proposed Correction to BRAC Testimony

1. Reference: E-mail: OSD BRAC Clearinghouse, Thursday, June 23, 2005 2:41 PM, subject as above.

2. Issue/Question:

From: Defense Office of Hearings and Appeals, Mr. Peregrine Russell-Hunter.

June 17, 2005

MEMORANDUM FOR COL CARLA COULSON, USA, DEPUTY CHAIR
HEADQUARTERS AND SUPPORT ACTIVITIES
JOINT CROSS-SERVICE GROUP

SUBJECT: *Correction of testimony made to the Base Realignment and Closure Commission*

This responds to your request for a statement to provide to the BRAC Commission to correct testimony made to the Commission on May 19, 2005 that the field offices of the Defense Office of Hearings and Appeals (DOHA) are not "walk-in places" accessible to the public.

A question posed by Commissioner Harold W. Gehman, Jr. to Mr. Don Tison, ADCS, G-8 and Chair of the Headquarters and Support Activities Joint Cross-Service Group, asked: "I do not know what happens at these little offices called the Defense Office of Hearings and Appeals that are located around the country that are being rolled into Fort Meade. My question, though, is: Are you disenfranchising people from coming to regional offices to work out whatever it is that they appeal there ... in an effort to consolidate everything in one place?" Mr. Tison responded, "Sir, we don't believe we are ..." but went on to say, "We'll continue to look at that." Commissioner Gehman asked: "These are not kind of walk-in places?" to which Mr. Tison responded: "No sir, these are very small organizations."

To correct this testimony, the following is suggested:

"The Defense Office of Hearings and Appeals (DOHA) provides hearings and issues decisions in security clearance cases for contractor personnel doing classified work for all DoD components and more than 20 other Federal Agencies and Departments. It also conducts personal

DAPR-ZB

SUBJECT: OSD BRAC Clearinghouse Tasker 0407 – Subject: Proposed Correction to BRAC Testimony

appearances and issues decisions in security clearance cases for DoD civilian employees and military personnel. Additionally, DOHA conducts hearings and issues decisions in cases involving claims for DoD Education Activity benefits and TRICARE payment for medical services. The types of hearings that DOHA conducts are varied in subject matter, but they have common aspects requiring public accessibility.

With respect to the question of whether DOHA facilities are 'walk-in-places' accessible to the public, please be advised that DOHA currently maintains centrally located hearing rooms, which are conveniently accessible by public transportation, for use by the parties and witnesses drawn from the public who are involved in its hearings at its Arlington, Virginia, and Woodland Hills, California offices. It also maintains administrative judges and/or Department trial counsel and video teleconferencing equipment at its Columbus, Ohio office, and other locations in order to reduce the amount of travel needed to fulfill the published DoD regulatory policy that proceedings be conducted in the field throughout the United States."

Since you have reported to us that the policy decision was made that DOHA could and should meet its hearing obligations by leveraging technology from a single location, you may want to add this explanation to the corrected testimony.

We did not add this, as our intent is to provide you, as requested, with facts to correct the misstatement that DOHA offices are not "walk-in" facilities, rather than provide argument for or against the status quo or otherwise challenge any decision made and supported by senior Department leadership. DOHA will of course continue to leverage use of videoconferencing and whatever other technology is made available to it and otherwise implement any decision made by the Secretary of Defense as a result of the BRAC process.

3. Response. While testimony to the BRAC Commission on 19 May 05 (extracted from the record in total below) is less detailed than suggested in Mr. Russell-Hunter's recommendation, it accurately responds to the Commissioner's questions, and does not mischaracterize DOHA operations. Therefore, the record shall remain unchanged.

BRAC Commission Testimony, 19 May 05 (extract)

ADMIRAL GEHMAN: Mr. Tison, I just have one question for you. I do not know what happens at these sorts of offices called the Defense Office of Hearings and Appeals. They're located around the country and were all being rolled into Fort Meade.

My question, though, is: Are you disenfranchising people from coming to regional offices to work out whatever it is that they appeal there? In Phoenix and California and all that, in an effort to consolidate everything in one place?

DAPR-ZB

SUBJECT: OSD BRAC Clearinghouse Tasker 0407 – Subject: Proposed Correction to BRAC Testimony

MR. TISON: Sir, we don't believe we are. This is part of the adjudication process. Once you go through the security system, screening your process goes for adjudication agencies who decides that; and of course there's an appeals process. We'll continue to look at that, but our sense is that it is now extremely transactional. You don't need to have a --

ADMIRAL GEHMAN: These are not kind of walk-in places.

MR. TISON: These are very small organizations.

ADMIRAL GEHMAN: Very good. Commissioners, do you have any additional questions before we finish? Yes.

4. Coordination: None required.



Donald C. Tison
Assistant Deputy Chief of Staff, G-8
Director, Headquarters and
Support Activities JCSG

3A666 - Heather Anderson

personnel security

forms submitted to investigations ~~are~~ ^{re agencies}

Nat Sec invest (

suitability determinations

eligibility determination - suitable for Sec Clearance

fully elig

Elig only w/ exceptions (only detu who is fully elig)

"good risk" & granted an exception



DATA

current, accurate, & complete

letter of intent to deny or revoke
-> w/ statement of reasons
(don't pay bills, etc)

appeals

-> paper appeal &

-> verbal ltr

can appeal & arrange for a hearing

"contra-vention" of fact



DCN: 11885

HSA JCSG
Geographic-Clusters & Functional Subgroup

Defense Agencies

27 Jan 05



Candidate # HSA-0072 (All Inclusive – 14%)

Candidate Recommendation: Realign leased space in Arlington and Alexandria, VA; Columbus, OH; Smyrna, GA, Long Beach, CA; Elkridge and Linthicum, MD, and Colorado Springs, CO, by disestablishing Defense Security Service and Defense Counterintelligence Field Activity (CIFA) and consolidating them under a newly-created organization, e.g., DoD Counterintelligence and Security Agency, at Fort Meade, MD.

<p><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Mission consolidation eliminates redundancy, enhances efficiency. ✓ Eliminates 543,712 GSF leased space, 139 mil/civ positions. ✓ Avoids \$17M and \$18M recurring lease and contractor costs. ✓ Moves operations to AT/FP compliant location. ✓ Consistent with Intelligence Reform and Terrorism Prevention Act of 2004. ✓ Centralizes management. 	<p><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Pending.
<p><u>Payback</u></p> <ul style="list-style-type: none"> ✓ Criterion 5 (COBRA) results: <ul style="list-style-type: none"> ✓ One Time Cost: \$ 112 M ✓ Net Implementation Savings: \$ 27 M ✓ Annual Recurring Savings: \$ 43 M ✓ Payback Period: 2 Years (2011) ✓ NPV (savings): \$ 423 M ✓ Mil/Civ Reductions: 3/136 ✓ Mil/Civ Relocated: 1/800 	<p><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: Pending. ✓ Criterion 7: No impact. ✓ Criterion 8: Pending.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Candidate # HSA-0072 (DC Area Only – 14%)

Candidate Recommendation: Realign leased space in Arlington and Alexandria, VA; and Elkridge and Linthicum, MD, by disestablishing Defense Security Service and Defense Counterintelligence Field Activity and consolidating them under a newly-created organization, e.g., DoD Counterintelligence and Security Agency, at Fort Meade, MD.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Mission consolidation eliminates redundancy, enhances efficiency. ✓ Eliminates 468,907 GSF leased space, 87 mil/civ positions. ✓ Avoids \$16M and \$17M recurring lease and contractor costs. ✓ Moves operations to AT/FP compliant location. ✓ Consistent with Intelligence Reform and Terrorism Prevention Act of 2004. ✓ Centralizes management. 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Pending.
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ Criterion 5 (COBRA) results: <ul style="list-style-type: none"> ✓ One Time Cost: \$ 77 M ✓ Net Implementation Savings: \$ 104 M ✓ Annual Recurring Savings: \$ 57 M ✓ Payback Period: 1 Year (2010) ✓ NPV (savings): \$ 623 M ✓ Mil/Civ Reductions: 3/84 ✓ Mil/Civ Relocated: 1/495 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: Pending. ✓ Criterion 7: No impact. ✓ Criterion 8: Pending.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Candidate # HSA-0072 Comparisons (14%)

Candidate Recommendation: Realign leased space in Arlington and Alexandria, VA; Columbus, OH; Smyrna, GA, Long Beach, CA; Elkridge and Linthicum, MD, and Colorado Springs, CO, by disestablishing Defense Security Service and Defense Counterintelligence Field Activity and consolidating them under a newly-created organization, e.g., DoD Counterintelligence and Security Agency, at Fort Meade, MD.

HSA-0072 CIFA/DSS COBRA Comparisons, To Fort Meade					
Scenario	Payback Year	NPV in 2005(\$K)	1-Time Cost (\$K)	Total Implementation Costs/Savings (\$K)	Annual Cost/Savings (\$K)
All	2 Years (2011)	-423	112	-27	-43
DC Only	1 Year (2010)	-623	77	-104	-57
Personnel Reductions/Relocations					
	Reductions	Relocations			
All	3/136	1/800			
DC Only	3/84	1/495			



Candidate # HSA-0098

Candidate Recommendation: Realign Bolling AFB, Washington Navy Yard, the Pentagon, Fort Meade, MD, and Army Systems Center, Natick, MA; and leased space in Arlington, VA, Columbus, OH, Phoenix, AZ, and Linthicum, MD, by collocating MILDEP, Office of the Secretary of Defense, Department of Defense agency/activity security clearance adjudication activities in a new facility to be built at Wright Patterson AFB, OH.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Eliminates redundancy, enhances efficiency. ✓ Eliminates 157,755 GSF leased space, 65 mil/civ positions. ✓ Avoids \$5M recurring lease costs. ✓ Moves operations to AT/FP compliant location. ✓ Consistent with Intelligence Reform and Terrorism Prevention Act of 2004. 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Pending 														
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ Criterion 5 (COBRA) results: <table style="margin-left: 20px; border: none;"> <tr> <td>✓ One Time Cost:</td> <td style="text-align: right;">\$ 87 M</td> </tr> <tr> <td>✓ Net Implementation Cost:</td> <td style="text-align: right;">\$ 79 M</td> </tr> <tr> <td>✓ Annual Recurring Savings:</td> <td style="text-align: right;">\$ 2 M</td> </tr> <tr> <td>✓ Payback Period:</td> <td style="text-align: right;">100+ Years</td> </tr> <tr> <td>✓ NPV (cost):</td> <td style="text-align: right;">\$ 54 M</td> </tr> <tr> <td>✓ Mil/Civ Reductions:</td> <td style="text-align: right;">9/56</td> </tr> <tr> <td>✓ Mil/Civ Relocated:</td> <td style="text-align: right;">35/634</td> </tr> </table> 	✓ One Time Cost:	\$ 87 M	✓ Net Implementation Cost:	\$ 79 M	✓ Annual Recurring Savings:	\$ 2 M	✓ Payback Period:	100+ Years	✓ NPV (cost):	\$ 54 M	✓ Mil/Civ Reductions:	9/56	✓ Mil/Civ Relocated:	35/634	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: Pending. ✓ Criterion 7: Pending. ✓ Criterion 8: Pending.
✓ One Time Cost:	\$ 87 M														
✓ Net Implementation Cost:	\$ 79 M														
✓ Annual Recurring Savings:	\$ 2 M														
✓ Payback Period:	100+ Years														
✓ NPV (cost):	\$ 54 M														
✓ Mil/Civ Reductions:	9/56														
✓ Mil/Civ Relocated:	35/634														

- | | | | |
|------------|-----------------------------------------------|---------------------------|---------------------------|
| ✓ Strategy | ✓ Capacity Analysis / Data Verification | ✓ JCSG/MilDep Recommended | ✓ De-conflicted w/JCSGs |
| ✓ COBRA | ✓ Military Value Analysis / Data Verification | ✓ Criteria 6-8 Analysis | ✓ De-conflicted w/MilDeps |



Candidate # HSA-0099

Candidate Recommendation: Realign Bolling AFB, Washington Navy Yard, the Pentagon, and Army Systems Center, Natick, MA; and leased space in Arlington, VA, Columbus, OH, Phoenix, AZ, and Linthicum, MD, by collocating MILDEP, Office of the Secretary of Defense, Department of Defense agency/activity security clearance adjudication activities in a new facility to be built at Fort Meade, MD.

<p style="text-align: center;"><u>Justification</u></p> <ul style="list-style-type: none"> ✓ Eliminates redundancy, enhances efficiency. ✓ Eliminates 157,755 GSF leased space, 65 mil/civ positions. ✓ Avoids \$5M recurring lease costs. ✓ Moves operations to AT/FP compliant location. ✓ Consistent with Intelligence Reform and Terrorism Prevention Act of 2004. 	<p style="text-align: center;"><u>Military Value</u></p> <ul style="list-style-type: none"> ✓ Pending
<p style="text-align: center;"><u>Payback</u></p> <ul style="list-style-type: none"> ✓ Criterion 5 (COBRA) results: <ul style="list-style-type: none"> ✓ One Time Cost: \$ 72 M ✓ Net Implementation Cost: \$ 53 M ✓ Annual Recurring Savings: \$ 6 M ✓ Payback Period: 15 Years (2024) ✓ NPV (savings): \$ 3 M ✓ Mil/Civ Reductions: 9/56 ✓ Mil/Civ Relocated: 30/547 	<p style="text-align: center;"><u>Impacts</u></p> <ul style="list-style-type: none"> ✓ Criterion 6: Pending. ✓ Criterion 7: Pending. ✓ Criterion 8: Pending.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ De-conflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ De-conflicted w/MilDeps



Candidate # HSA-0098/99 Comparisons

Candidate Recommendation: Realign Bolling AFB, Washington Navy Yard, the Pentagon, Army Systems Center, Natick, MA, and/or Fort Meade, MD; and leased space in Arlington, VA, Columbus, OH, Phoenix, AZ, and Linthicum, MD, by collocating MILDEP, Office of the Secretary of Defense, Department of Defense agency/activity security clearance adjudication activities in a new facility to be built at Wright Patterson AFB, OH, or Fort Meade, MD.

HSA-0098/99 Adjudication Activities Comparison (14%)					
Scenario	Payback Year	NPV in 2005(\$K)	1-Time Cost (\$K)	Total Implementation Costs/Savings (\$K)	Annual Cost/Savings (\$K)
Meade	15 Years (2024)	-3	72	53	-6
WPAFB	100+ Years	54	87	79	-2
Personnel Reductions/Relocations					
	Reductions	Relocations			
Meade	9/56	30/547			
WPAFB	9/56	35/634			



Candidate # HSA-0072 Comparisons (14%)

Candidate Recommendation: Realign leased space in Arlington and Alexandria, VA; Columbus, OH; Smyrna, GA, Long Beach, CA; Elkridge and Linthicum, MD, and Colorado Springs, CO, by disestablishing Defense Security Service and Defense Counterintelligence Field Activity and consolidating them under a newly-created organization, e.g., DoD Counterintelligence and Security Agency, at Fort Meade, MD.

HSA-0072 CIFA/DSS COBRA Comparisons, To Fort Meade					
Scenario	Payback Year	NPV in 2005(\$K)	1-Time Cost (\$K)	Total Implementation Costs/Savings (\$K)	Annual Cost/Savings (\$K)
All (0%)	8 Years (2017)	-80	117	59	-14.5
All (14%)	2 Years (2011)	-423	112	-27	-43
DC Only (0%)	5 Year (2014)	-100	81	28	-13
DC Only (14%)	1 Year (2010)	--382	77	-43	-37
Personnel Reductions/Relocations					
	Reductions	Relocations			
All	3/136	1/800			
DC Only	3/84	1/495			

Draft Deliberative Document--For Discussion Purposes Only--Do Not Release Under FOIA

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 17
Data As Of 4/23/2005 2:30:36 PM, Report Created 4/23/2005 2:30:42 PM

Department : Headquarters and Support JCSG
Scenario File : C:\HSA-0099v2 COBRA 6.10 22 Apr 05\HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05).CBR
Option Pkg Name: HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE

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Candidate Recommendation: Close 21820 Burbank Boulevard, a leased installation in Woodland Hills, California. Relocate all components of the Defense Office of Hearings and Appeals Western Hearing Office to Fort Meade, Maryland.

Close 800 Elkridge Landing Road, a leased installation in Linthicum, Maryland. Relocate all components of the National Security Agency Central Adjudication Facility to Fort Meade, Maryland.

Realign 2780 Airport Drive, a leased installation in Columbus, Ohio, by relocating all components of the Defense Industrial Security Clearance Office and the Defense Office of Hearings and Appeals Personal Security Division to Fort Meade, Maryland.

Realign 1777 N. Kent Street, a leased installation in Arlington, Virginia, by relocating all components of the Washington Headquarters Service Central Adjudication Facility to Fort Meade, Maryland.

Realign 875 N. Randolph Street, a leased installation in Arlington, Virginia, by relocating all components of the Defense Office of Hearings and Appeals Headquarters to Fort Meade, Maryland.

Realign 10050 North 25th Avenue, a leased installation in Phoenix, Arizona, by relocating all components of the Defense Office of Hearings and Appeals Arizona office to Fort Meade, Maryland.

Realign the Washington Navy Yard, DC, by relocating all components of the Navy Central Adjudication Facility Fort Meade, Maryland.

Realign Bolling Air Force Base, DC, by relocating all components of the Air Force Central Adjudication Facility and the Defense Intelligence Agency Central Adjudication Facility Fort Meade, Maryland.

Realign the Pentagon, Washington, DC, by relocating all components of the Joint Staff Central Adjudication Facility to Fort Meade, Maryland.

Realign the U.S. Army Soldiers Systems Center Garrison, Natick, Massachusetts, by relocating all components of the Defense Office of Hearings and Appeals Boston Hearing office to Fort Meade, Maryland.

Justification: This recommendation collocates all Military Department (MILDEP) and Department of Defense (DoD) security clearance adjudication and appeals activities at Fort Meade, Maryland. It meets several important DoD objectives with regard to future use of leased space, enhanced security for DoD activities, and collocates National Capital Area intelligence community activities. It also enables the Intelligence Reform and Terrorism Act of 2004, the Administration's counterintelligence strategy, and the Remodeling Defense Intelligence initiative. Additionally, this recommendation results in a significant improvement in military value due to a shift from predominately leased space to a location on a military installation. The military value of adjudication activities current portfolio of locations ranges from 153-283 out

of 335 entities evaluated by the MAH military value model. Fort Meade, Maryland, ranks 92 out of 335.

Implementation will reduce the Department's reliance on leased space, which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The benefit of enhanced Force Protection afforded by a location within a military installation fence-line will provide immediate compliance with Force Protection Standards. MILDEP and Defense adjudication activities located currently at leased locations are not compliant with current Force Protection Standards. This recommendation eliminates 136,930 Gross Square Feet (GSF) of leased administrative space. This action provides a collocation of these activities, and reduces the number of locations from 13 to one.

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COBRA INPUT DATA REPORT (COBRA v6.10) - Page 18
Data As Of 4/23/2005 2:30:36 PM, Report Created 4/23/2005 2:30:42 PM

Department : Headquarters and Support JCSG
Scenario File : C:\HSA-0099v2 COBRA 6.10 22 Apr 05\HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05).CBR
Option Pkg Name: HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

FOOTNOTES FOR SCREEN TWO

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Screen 2.

Distances to and from for HSA-0099 were found using the Defense Table of Distance:
<https://dtod.sddc.army.mil/default.aspx>.

FOOTNOTES FOR SCREEN THREE

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Screen 3: From Bolling AFB To MEADE. Enlisted Positions: 26. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3: From Bolling AFB To MEADE. Civilian Positions: 84. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Bolling AFB To MEADE. Support Equipment (Tons) - 2009. DIA CAF, which will have moved from leased space in Ballston, VA, to Bolling in 2005. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to DIA - COMPLETE.xls.
Screen 3 From COMNAVDIST WASH DC To MEADE. Civilian Positions: 126. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From COMNAVDIST WASH DC To MEADE. Support Equipment (Tons) - 2009. Navy CAF. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to Navy - COMPLETE.xls.
Screen 3 From Alexandria / I-395 Area To MEADE. Civilian Positions: 4. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3 From Long Beach CA To MEADE. Enlisted Positions: 1. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3 From Long Beach CA To MEADE. Civilian Positions: 9. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Baltimore MD Leased To MEADE/ Civilian Positions: 39. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From SOLDIER SYSTEMS CENT To MEADE. Officer Positions. This cell reflects zero (0) personnel moves from this location, because the single billet assigned has been eliminated. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From SOLDIER SYSTEMS CENT To MEADE. Enlisted Positions. This cell reflects zero (0) personnel moves from this location, because the single billet assigned has been eliminated. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From SOLDIER SYSTEMS CENT To MEADE. Civilian Positions. This cell reflects zero (0) personnel moves from this location, because the single billet assigned has been eliminated. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Phoenix Leased To MEADE. Officer Positions. This cell reflects zero (0) personnel moves from this location, because the single billet assigned has been eliminated. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Phoenix Leased To MEADE. Enlisted Positions. This cell reflects zero (0) personnel moves from this location, because the single billet assigned has been eliminated. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Phoenix Leased To MEADE. Civilian Positions. This cell reflects zero (0) personnel moves from this location, because the single billet assigned has been eliminated. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Roslyn - Ballston Corridor To MEADE. Enlisted Positions: 1. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Roslyn - Ballston Corridor To MEADE. Civilian Positions: 129. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Columbus OH To MEADE. Civilian Positions: 163. Source: Aggregate Data Table - All Adjudication Facilities.xls.
Screen 3. From Columbus OH To MEADE. Non-Veh Mission Equip (Tons) - 2009. DSS DISCO. Source: HSA-0072 CIFA-DSS Consolidate HQ @ Meade 9 Nov 04 to DSS - COMPLETE.xls.
Screen 3. From Columbus OH To MEADE. Support Equipment (Tons) - 2009. DSS DISCO. Source: HSA-0072 CIFA-DSS Consolidate HQ @ Meade 9 Nov 04 to DSS - COMPLETE.xls.

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COBRA INPUT DATA REPORT (COBRA v6.10) - Page 19
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Department : Headquarters and Support JCSG
Scenario File : C:\HSA-0099v2 COBRA 6.10 22 Apr 05\HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities
At Ft Meade, MD (23 Apr 05).CBR
Option Pkg Name: HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05)
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FOOTNOTES FOR SCREEN FOUR

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Screen 4.

Static Data for HSA-0099 were found using the following locations:
Officer and Enlisted BAH: <https://secureapp2.hqda.pentagon.mil/perdiem/bah.html>.
Locality Pay Factor: <http://www.opm.gov/oca/04tables/indexGS.asp>.
Area Cost Factor: DOD Facilities Pricing Guide available at
http://www.acq.osd.mil/ie/irm/ProgramAnalysis_Budget/ToolAndMetrics/FPG/FPG.htm.
Per Diem Rates: <https://secureapp2.hqda.pentagon.mil/perdiem/perdiemrates.html>
Freight and Vehicle Costs: Assumed to be Army Standard of \$0.329 and \$4.84 respectively
Latitude and Longitude: <http://www.census.gov/cgi-bin/gazetteer>.

Personnel Numbers for HSA-0099 are from Scenario and Capacity Data Calls.

FOOTNOTES FOR SCREEN FIVE

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Screen 5.

NOTE: Address information follows.

MEADE is the gaining location, but is also the current home of the Army CAF, 4552 Pike Road, Ft Meade. The Army CAF will move into the new facility on Ft Meade, along with all the other adjudication facilities. It will not leave Ft Meade.

BOLLING. Home of the Air Force CAF, 229 Brookley Ave Bldg 520, Bolling AFB, DC; and the DIA CAF located at the DIAC (Defense Intelligence Analysis Center) on Bolling.

COMNAVDIST WASH DC. Home of the Navy CAF, 1339 Patterson Ave Ste 308, Washington Navy Yard, DC.

Alexandria / I-395 Area equates to the JCS CAF, Pentagon, Room 1E1062.

Long Beach CA equates to the DOHA Western Region Office, 21820 Burbank Blvd Ste 235/245, Woodland Hills, CA.

Baltimore MD Leased equates to the NSA CAF, 800 Elkridge Landing Road, Linthicum, MD.

SOLDIER SYSTEMS CENT equates to the DOHA Boston Hearing Office, US Army Soldiers Systems Center Garrison, Room D-017A, Kansas Street, Natick, MA.

Phoenix Leased equates to the DOHA Arizona Office, 10050 North 25th Avenue Ste 306, Phoenix, AZ.

Roslyn - Ballston Corridor equates to the WHS CAF, 1777 N. Kent St Ste 12047, Arlington, VA; and DOHA HQ, 875 N. Randolph St, Arlington, VA.

Columbus OH equates to Defense Security Service's DISCO (Defense Industrial Security Office), 2780 Airport Drive, Suite 400, Columbus, OH; and the DOHA Personnel Security Division, 2780 Airport Drive, Suite 340, Columbus, OH.

Screen 5. LEASED SPACE ISSUES: Definitions: USF = Useable Square Feet GSF = Gross Square Feet RST = Rental Square Feet Source: Leased Space Cost Assumptions Memo 27Dec04.pdf - Memorandum from Howard Becker to Chairman, HSA JCSG, 27 Dec 04; Subject: Leased Space Measurement and Cost Assumptions. USF X 1.25 = GSF RST X 1.10 = GSF GSA Administrative Fee = 8% of lease cost (2% is for lease cancellation with 120 days notice). PFP = Pentagon Force Protection Agency Anti-Terror = 15% of lease cost. Security Fees outside NCR = \$0.34/square foot Lease Space Restoration Cost - One-time restoration fees (\$0.60/USF) AT/FP cost avoidance = \$28.28/GSF. Source: AT-FP Memo 22 Dec 04.pdf - Memorandum from Donald Tison, Chairman, HSA JCSG, to Chairman, Infrastructure Steering Group, 22 Dec 04; Subject: Request for Approval of Use of Anti-Terrorism/Force Protection (AT/FP) Premium. Aggregated Leased Cost figure, NCR (\$37.29/GSF; Source: Costar Memo 22 Dec 04.pdf - Memoranda from Donald Tison, Chairman, HSA JCSG, to Chairman, Infrastructure Steering Group, 2 Nov 04 and 22 Dec 04; computation of Aggregated Leased Cost Figure using methodology described in e-mail memorandum by XXXXX XXXXXXXX on 14 Dec 04 (subject: New Leased Space Guidance for COBRA). Aggregated Leasee Cost figures for non-NCR markets: same sources and methodology as above. OTHER ITMES/SOURCES: Contractor Cost Avoidance (Contractor Savings Factor, CSF X estimated at \$XXXX/contractor as seen in sources attendant to specific locations cited on this screen.

Screen 5. MEADE. One-Time Unique Costs (\$K) - 2008. \$6,211,941, Utilities Support. This is a cost as reflected in the payback calculation that resulted from MILDEP's process to allocate total costs for this item among all BRAC actions at this installation. Source: HSA-0099 Army Allocation Memo 18 April 2005.pdf.

Screen 5. MEADE. Env Non-Milcon Required (\$K) ^ 2008. \$90,428. This is a cost as reflected in the

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payback calculation that resulted from MILDEP's process to allocate total costs for this item among all BRAC actions at this installation. Source: HSA-0099 Army Allocation Memo 18 April 2005.pdf. Source: HSA-0099v2 Criterion 8 Response - Army 21 Apr 05.pdf.

Screen 5. MEADE. Misc. Recurring Costs (\$K), 2010. DIA, \$85,348: "Average annual cost to maintain JWICS service, including CERP, for 29 DIA workstations." Source: HSA-0099 MV Data Call Capacity Data Vallidation Call - DIA Response (2-2-05).xls.

Screen 5. MEADE. Misc. Recurring Costs (\$K), 2011. DIA, \$85,348: "Average annual cost to maintain JWICS service, including CERP, for 29 DIA workstations." Source: HSA-0099 MV Data Call Capacity Data Vallidation Call - DIA Response (2-2-05).xls.

Screen 5. MEADE. One-Time IT costs (\$K) - 2008. \$3,880,031. This is a cost as reflected in the payback calculation that resulted from MILDEP's process to allocate total costs for this item among all BRAC actions at this installation.. Source: HSA-0099 Army Allocation Memo 18 April 2005.pdf.

Screen 5. MEADE. One-Time IT costs (\$K), 2009. DIA: "Cost to provide, and extend JWICS service to, 29 DIA workstations." Source: HSA-0099 MV Data Call Capacity Data Vallidation Call - DIA Response (2-2-05).xls.

Screen 5. Bolling AFB. Misc. Recurring Savings (\$K) - 2009. \$725,664. \$600,00 for elimination of 6 contractor positions (6 of 58) (\$120,000 each) at the AF CAF; and \$125,664 for one contractor position (1 of 4) at DIA CAF. This reflects a 7% cut. Partial numbers were rounded up to ensure a minimum 7% reduction at each activity from which this Candidate Recommendation takes cuts. Source: Aggregate Data Table - All Adjudication Facilities 22 Apr 05.xls. Source: HSA-0099 MV Data Call Capacity Data Vallidation Call - DIA Response (Update) (21 Apr 05).xls. Source: add DIA cert ltr Source: HSA-0099 MV Data Call, Capacity Validation Call - AF Response (2-2-05).xls. Source: HSA-0099 MV Data Call, Capacity Validation Call - AF Certification Memo (2-2-05).pdf.

Screen 5. Bolling AFB. Misc. Recurring Savings (\$K) - 2010. \$725,664. \$600,00 for elimination of 6 contractor positions (6 of 58) (\$120,000 each) at the AF CAF; and \$125,664 for one contractor position (1 of 4) at DIA CAF. This reflects a 7% cut. Partial numbers were rounded up to ensure a minimum 7% reduction at each activity from which this Candidate Recommendation takes cuts. Source: Aggregate Data Table - All Adjudication Facilities 22 Apr 05.xls. Source: HSA-0099 MV Data Call Capacity Data Vallidation Call - DIA Response (Update) (21 Apr 05).xls. Source: add DIA cert ltr Source: HSA-0099 MV Data Call, Capacity Validation Call - AF Response (2-2-05).xls. Source: HSA-0099 MV Data Call, Capacity Validation Call - AF Certification Memo (2-2-05).pdf.

Screen 5. Bolling AFB. Misc. Recurring Savings (\$K) - 2011. \$725,664. \$600,00 for elimination of 6 contractor positions (6 of 58) (\$120,000 each) at the AF CAF; and \$125,664 for one contractor position (1 of 4) at DIA CAF. This reflects a 7% cut. Partial numbers were rounded up to ensure a minimum 7% reduction at each activity from which this Candidate Recommendation takes cuts. Source: Aggregate Data Table - All Adjudication Facilities 22 Apr 05.xls. Source: HSA-0099 MV Data Call Capacity Data Vallidation Call - DIA Response (Update) (21 Apr 05).xls. Source: add DIA cert ltr Source: HSA-0099 MV Data Call, Capacity Validation Call - AF Response (2-2-05).xls. Source: HSA-0099 MV Data Call, Capacity Validation Call - AF Certification Memo (2-2-05).pdf.

Screen 5. COMNAVDIST WASH DC. Misc. Recurring Savings (\$K) - 2009. Recurring Contractor Cost Savings, Navy CAF. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 5. COMNAVDIST WASH DC. Misc. Recurring Savings (\$K) - 2010. Recurring Contractor Cost Savings, Navy CAF. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 5. COMNAVDIST WASH DC. Misc. Recurring Savings (\$K) - 2011. Recurring Contractor Cost Savings, Navy CAF. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen. 5. Long Beach CA. One-Time Unique Costs (\$K) - 2009. \$4,612.00 one-lease restoration cost. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 5. Long Beach CA. One-Time Unique Savings (\$K) - 2009. DOHA Western Office - \$217,367.15 AT/FP avoidance. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 5. Long Beach CA. Misc. Recurring Savings (\$K) - 2009. \$37,000 Recurring Contractor Cost Savings. DOHA Western office. Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 5. Long Beach CA. Misc. Recurring Savings (\$K) - 2010. \$37,000 Recurring Contractor Cost Savings. DOHA Western office. Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 5. Long Beach CA. Misc. Recurring Savings (\$K) - 2011. \$37,000 Recurring Contractor Cost Savings. DOHA Western office. Source: Aggregate Data Table - All Adjudication Facilities.xls

Source: NSA MFR and Data Certification Memo, 22 Dec 04. NSA reported \$22M to digitize its hardcopy files under 2008 One-Time Unique Costs, a project that has already begun. That figure is not included here,

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 Option Pkg Name: HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05)
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because digitization would occur whether or not this facility would move under BRAC 2005. See insert to the right.

Screen 5. Baltimore MD Leased. One-Time Unique Costs (\$K) - 2009. NSA CAF: \$3.36M required for special SCIF space at new location. Another \$44K claimed as required for vehicles to transport documents for signature is not included. That's an O&M expenditure not affected by BRAC. See insert to the right. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 5. Baltimore MD Leased. One-Time Unique Savings (\$K) - 2009. \$494,900 One-Time AT/FP Cost Avoidance, NSA CAF.

Screen 5. Baltimore MD Leased. One-Time Moving Costs (\$K) - 2009. One-Time Lease Space Restoration Cost, NSA CAF.

Screen 5. Baltimore MD Leased. Misc. Recurring Costs (\$K) - 2009. NSA CAF: \$2.2M required to maintain the functionality of the clearance workflow process and \$165K for LACS conducted at the combined CAF. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 5. Baltimore MD Leased. Misc. Recurring Costs (\$K) - 2010. NSA CAF: \$2.2M required to maintain the functionality of the clearance workflow process and \$165K for LACS conducted at the combined CAF. For 2010 and beyond there would be an additional cost of \$670K per year to maintain the IT and Communications infrastructure. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 5. Baltimore MD Leased. Misc. Recurring Costs (\$K) - 2011. NSA CAF: \$2.2M required to maintain the functionality of the clearance workflow process and \$165K for LACS conducted at the combined CAF. For 2010 and beyond there would be an additional cost of \$670K per year to maintain the IT and Communications infrastructure. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 5. Baltimore MD Leased. Misc. Recurring Savings (\$K) - 2009. \$410,200 Recurring Lease Cost, NSA CAF, \$82,500 for NACS that would no longer need to be conducted at Linthicum, and \$166,562 Recurring Contractor Cost Savings. Total: \$659,262. Source: Aggregate Data Table - All Adjudication Facilities.xls/ Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 5. Baltimore MD Leased. Misc. Recurring Savings (\$K) - 2010. \$410,200 Recurring Lease Cost, NSA CAF; and \$82,500 for NACS that would no longer need to be conducted at Linthicum. Source: Aggregate Data Table - All Adjudication Facilities.xls/ Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 5. Baltimore MD Leased. Misc. Recurring Savings (\$K) - 2011. \$410,200 Recurring Lease Cost, NSA CAF; and \$82,500 for NACS that would no longer need to be conducted at Linthicum. Source: Aggregate Data Table - All Adjudication Facilities.xls/ Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 5. Baltimore MD Leased. One-Time IT costs (\$K) - 2009. NSA CAF: This \$5.033M is the estimated cost to re-create existing IT equipment, all supporting infrastructure, and first year management and maintenance services at a new location. This figure also includes communications such as secure (NSTS) and non-secure telephone service and video teleconferencing capability that would be needed to provide for applicant review panel and other meetings that could no longer be conducted face-to-face. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 5. Phoenix Leased. One-Time Unique Costs (\$K) - 2009. DOHA Arizona Office. \$7,070.00 AT/FP avoidance. \$150.00 one-time lease restoration cost. Total: \$7,220.00. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 5. Phoenix Leased. Misc. Recurring Savings (\$K) - 2009. DOHA Arizona office. \$5,382.50 recurring leased costs. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 5. Phoenix Leased. Misc. Recurring Savings (\$K) - 2010. DOHA Arizona office. \$5,382.50 recurring leased costs. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 5. Phoenix Leased. Misc. Recurring Savings (\$K) - 2011. DOHA Arizona office. \$5,382.50 recurring leased costs. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 5. Roslyn - Ballston Corridor. One-Time Unique Costs (\$K) - 2009. DOHA HQ - \$4,797,422.62 for courtroom buildout, special security system (bench panic buttons), high-definition files which require special weight-bearing construction. DOHA HQ - \$32,505.00 one-time lease restoration costs. WHS - \$3,636.00 one-time lease restoration cost. Total: \$4,833,563.62. Source: Aggregate Data Table - All Adjudication

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Department : Headquarters and Support JCSG
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Facilities.xls. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to DLSA - COMPLETE.xls.
 Screen 5. Roslyn - Ballston Corridor. One-Time Unique Savings (\$K) - 2009. DOHA HQ - \$1,532,069.00 AT/PF cost avoidance. WHS - \$171,376.80 AT/FP cost avoidance. Total = \$1,703,445.80. Source: Aggregate Data Table - All Adjudication Facilities.xls.
 Screen 5. Roslyn - Ballston Corridor. Misc. Recurring Savings (\$K) - 2009. DOHA HQ - \$2,020,185.75 recurring leased cost. WHS - \$225,977.40 recurring lease cost. \$DOHA HQ - \$90,000 Recurring Contractor Cost Savings. WHS - \$21,944 Recurring Contractor Cost Savings. Total = \$2,358,107.15. Source: Aggregate Data Table - All Adjudication Facilities.xls.
 Screen 5. Roslyn - Ballston Corridor. Misc. Recurring Savings (\$K) - 2010. DOHA HQ - \$2,020,185.75 recurring leased cost. WHS - \$225,977.40 recurring lease cost. \$DOHA HQ - \$90,000 Recurring Contractor Cost Savings. WHS - \$21,944 Recurring Contractor Cost Savings. Total = \$2,358,107.15. Source: Aggregate Data Table - All Adjudication Facilities.xls.
 Screen 5. Roslyn - Ballston Corridor. Misc. Recurring Savings (\$K) - 2011. DOHA HQ - \$2,020,185.75 recurring leased cost. WHS - \$225,977.40 recurring lease cost. \$DOHA HQ - \$90,000 Recurring Contractor Cost Savings. WHS - \$21,944 Recurring Contractor Cost Savings. Total = \$2,358,107.15. Source: Aggregate Data Table - All Adjudication Facilities.xls.
 Screen 5. Columbus OH. One-Time Unique Costs (\$K) - 2009. DISCO - \$20,255.25 one-time lease restoration cost. DOHA PSD - \$10,500.00 one-time lease restoration cost. Source: Aggregate Data Table - All Adjudication Facilities.xls.
 Screen 5. Columbus OH. One-Time Unique Savings (\$K) - 2009. DISCO AT/FP avoidance - \$954,697.45. DOHA PSD AF/FP avoidance - \$494,900.00 Total - \$1,449,597.45. Source: Aggregate Data Table - All Adjudication Facilities.xls.
 Screen 5. Columbus OH. Misc. Recurring Costs (\$K) - 2010. 69% of DSS assets currently at Columbus that will move with this scenario belong to DISCO. This figure represents 69% of the figure DSS provided in SDC HSA-0072 without explanation. Source: HSA-0072 CIFA-DSS Consolidate HQ @ Meade 9 Nov 04 to DSS - COMPLETE.xls.
 Screen 5. Columbus OH. Misc. Recurring Costs (\$K) - 2011. 69% of DSS assets currently at Columbus that will move with this scenario belong to DISCO. This figure represents 69% of the figure DSS provided in SDC HSA-0072 without explanation. Source: HSA-0072 CIFA-DSS Consolidate HQ @ Meade 9 Nov 04 to DSS - COMPLETE.xls.
 Screen 5. Columbus OH. Misc. Recurring Savings (\$K) - 2009. Recurring Lease Cost Savings: DISCO, \$626,899.99; DOHA PSD - \$324,975.00. Recurring Contractor Cost Savings: DISCO, \$300,000.00; DOHA PSD, \$39,182.00. Total: \$1,291,056.99. Source: Aggregate Data Table - All Adjudication Facilities.xls.
 Screen 5. Columbus OH. Misc. Recurring Savings (\$K) - 2010. Recurring Lease Cost Savings: DISCO, \$626,899.99; DOHA PSD - \$324,975.00. Recurring Contractor Cost Savings: DISCO, \$300,000.00; DOHA PSD, \$39,182.00. Total: \$1,291,056.99. Source: Aggregate Data Table - All Adjudication Facilities.xls.
 Screen 5. Columbus OH. Misc. Recurring Savings (\$K) - 2011. Recurring Lease Cost Savings: DISCO, \$626,899.99; DOHA PSD - \$324,975.00. Recurring Contractor Cost Savings: DISCO, \$300,000.00; DOHA PSD, \$39,182.00. Total: \$1,291,056.99. Source: Aggregate Data Table - All Adjudication Facilities.xls.

FOOTNOTES FOR SCREEN SIX

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Screen 6. MEADE. Officer Positions: -1 (from the Army CAF) after a 7% manpower reduction. This -1 reflects a 7% cut that equals 1 billet (1 of 4). Partial numbers are rounded up to ensure a minimum 7% reduction at each activity from which this Candidate Recommendation takes cuts. Source: Aggregate Data Table - All Adjudication Facilities.xls. Need to add source and cert doc for Army CAF #s

Screen 6. MEADE. Enlisted Positions: -1 (from the Army CAF) after a 7% manpower reduction. This -1 reflects a 7% cut that equals 1 billet (1 of 4). Partial numbers are rounded up to ensure a minimum 7% reduction at each activity from which this Candidate Recommendation takes cuts. Source: Aggregate Data Table - All Adjudication Facilities.xls. Need to add source doc and cert for Army CAF #s

Screen 6. MEADE. Civilian Positions: NOTE - The number 2 reflects a reduction of 7 positions from the Army CAF and the addition of 9 positions for Army BOS requirements; the net equals +2 positions. The -7 (from the Army CAF) after a 7% manpower reduction. This -1 reflects a 7% cut that equals 7 billets (7 of 94). Partial numbers are rounded up to ensure a minimum 7% reduction at each activity from which this Candidate Recommendation takes cuts. Source: Aggregate Data Table - All Adjudication Facilities.xls. The +9 is a plus-up as reflected in the payback calculation that resulted from MILDEP's process to allocate total

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BOS manpower increases among all BRAC actions at this installation. Source: HSA-0099 Army Allocation Memo 18 April 2005.pdf. NOTE: NSA claimed they need to add 42 civilian positions to NSA in 2009 to cover functions previously performed by relocated adjudicators, which are moving closer to NSA than at their previous location. That figure is not included here. This BRAC initiative to collocate like activities reduced collective end strength by 7%, because streamlined common support activities require less

manpower. NSA's presumed requirement for additional people can be a POM initiative separate from BRAC. Source: Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 6. Bolling AFB. Officer Positions. -1 (AF CAF). Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 6. Bolling AFB. Enlisted Positions. -3 (AF CAF). Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 6. Bolling AFB. Civilian Positions. -7 (AF CAF). Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 6. COMNAVDIST WASH DC. Civilian Positions. -10 (Navy CAF). Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 6. Alexandria / I-395 Area. Officer Position. -1 (JCS CAF). Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 6. Alexandria / I-395 Area. Civilian Position. -1 (JCS CAF). Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 6. Long Beach CA. Enlisted Positions. -1 (DOHA Western Region). Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 6. Long Beach CA. Civilian Positions. -1 (DOHA Western Region). Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 6. Baltimore MD Leased. Civilian Positions. -3 (NSA CAF). Source: Aggregate Data Table - All Adjudication Facilities.xls. NOTE: NSA claimed they need to add (an additional) 21 civilian positions to NSA by 2009 to cover functions previously performed by relocated adjudicators, which are moving closer to NSA than at their previous location. That figure is not included here. This BRAC initiative to collocate like activities reduced collective end strength by 7%, because streamlined common support activities require less manpower not more. NSA's presumed need for additional people should be a POM initiative separate from BRAC. The 3-person reduction shown in this cell is a 7% reduction from 42 civilian employees NSA claims it will have on the books in 2009. Source: HSA-0099 Collocate Adjudication Activities @ Meade 10 Nov 04 to NSA - COMPLETE Cert Memo.pdf.

Screen 6. SOLDIER SYSTEMS CENT. Civilian Positions. -1 (DOHA Boston Hearing Office). This is the only billet assigned to this location. Thus, Screen 3 reflects zero (0) moves. Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 6. Phoenix Leased. Civilian Positions. -1 (DOHA Arizona office). This is the only billet assigned to this location. Thus, Screen 3 reflects zero (0) moves. Source: Aggregate Data Table - All Adjudication Facilities.xls.

Screen 6. Roslyn - Ballston Corridor. Enlisted Positions. -1 (DOHA HQ). Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 6. Roslyn - Ballston Corridor. Civilian Positions. -11 (9, DOHA HQ; 2 WHS CAF). Source: Aggregate Data Table - All Adjudication Facilities.xls

Screen 6. Columbus OH. Civilian Positions. -14 (10, DISCO; 4, DOHA Pers Security Div). Source: Aggregate Data Table - All Adjudication Facilities.xls.

FOOTNOTES FOR SCREEN SEVEN

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Screen 7.

NEW MilCon(UM).

NOTE: Army over-billed for this FAC. Army billed for 195,000SF vice 186,225SF this CR requires. The 186,225 SF includes 18,625 SF of special space. Special space includes: Four (4) courtrooms for sitting judges @ 2000 USF each, three (4) VTC rooms @ 400 USF each, a director's conference room @ 500 GSF, records file/storage area with high density files systems @ 4375 GSF, and a training room @ 1750 GSF.

Source: HSA-0099 Army Allocation Memo 18 April 2005.pdf.

Source: Aggregate Data Table - All Adjudication Facilities 22 Apr 05.xls.

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COBRA INPUT DATA REPORT (COBRA v6.10) - Page 24
Data As Of 4/23/2005 2:30:36 PM, Report Created 4/23/2005 2:30:42 PM

Department : Headquarters and Support JCSG
Scenario File : C:\HSA-0099v2 COBRA 6.10 22 Apr 05\HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities
At Ft Meade, MD (23 Apr 05).CBR
Option Pkg Name: HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05)
Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Screen 7. MEADE. 7346, Exchange Sales Facility, 5000SF, 2009. This is SF that resulted from MILDEP's process to allocate total costs for this item among all BRAC actions at this installation. Source: HSA-0099 Army Allocation Memo 18 April 2005.pdf.

Screen 7. MEADE. 7421, Indoor Physical Fitness Facility, 3000SF, 2009. This is SF that resulted from MILDEP's process to allocate total costs for this item among all BRAC actions at this installation. Source: HSA-0099 Army Allocation Memo 18 April 2005.pdf.

Screen 7. MEADE. 7210, Enlisted Unaccompanied Personnel Housing, 1000SF, 2009. This is SF that resulted from MILDEP's process to allocate total costs for this item among all BRAC actions at this installation. Source: HSA-0099 Army Allocation Memo 18 April 2005.pdf.

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COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)

Data As Of 4/23/2005 2:30:36 PM, Report Created 4/23/2005 2:30:42 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\HSA-0099v2 COBRA 6.10 22 Apr 05\HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities
 At Ft Meade, MD (23 Apr 05).CBR
 Option Pkg Name: HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05)
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

MEADE, MD (24571)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	30	0	0	30
Jobs Lost-Mil	0	0	0	2	0	0	2
NET CHANGE-Mil	0	0	0	28	0	0	28
Jobs Gained-Civ	0	0	0	556	0	0	556
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	556	0	0	556
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Bolling AFB, DC (BXUR)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	32	0	0	32
NET CHANGE-Mil	0	0	0	-32	0	0	-32
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	91	0	0	91
NET CHANGE-Civ	0	0	0	-91	0	0	-91
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

COMNAVDIST WASH DC, DC (N00171)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	136	0	0	136
NET CHANGE-Civ	0	0	0	-136	0	0	-136
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Alexandria / I-395 A, VA (HSA001)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	1	0	0	1
NET CHANGE-Mil	0	0	0	-1	0	0	-1
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	5	0	0	5
NET CHANGE-Civ	0	0	0	-5	0	0	-5
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

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COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10) - Page 2
 Data As Of 4/23/2005 2:30:36 PM, Report Created 4/23/2005 2:30:42 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\HSA-0099v2 COBRA 6.10 22 Apr 05\HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities
 At Ft Meade, MD (23 Apr 05).CBR
 Option Pkg Name: HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05)
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Long Beach CA, CA (HSA055)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	2	0	0	2
NET CHANGE-Mil	0	0	0	-2	0	0	-2
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	10	0	0	10
NET CHANGE-Civ	0	0	0	-10	0	0	-10
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Baltimore MD Leased, MD (HSA052)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	42	0	0	42
NET CHANGE-Civ	0	0	0	-42	0	0	-42
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

SOLDIER SYSTEMS CENT, MA (25526)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	1	0	0	1
NET CHANGE-Civ	0	0	0	-1	0	0	-1
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Phoenix AZ, AZ (HSA058)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	1	0	0	1
NET CHANGE-Civ	0	0	0	-1	0	0	-1
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

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COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10) - Page 3
 Data As Of 4/23/2005 2:30:36 PM, Report Created 4/23/2005 2:30:42 PM

Department : Headquarters and Support JCSG
 Scenario File : C:\HSA-0099v2 COBRA 6.10 22 Apr 05\HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities
 At Ft Meade, MD (23 Apr 05).CBR
 Option Pkg Name: HSA-0099v2 Collocate Defense-MILDEP Adjudication Activities At Ft Meade, MD (23 Apr 05)
 Std Fctrs File : S:\COBRA Workspace\COBRA 6.10 - 20 April 05\BRAC2005.SFF

Roslyn - Ballston Co, VA (HSA018)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	2	0	0	2
NET CHANGE-Mil	0	0	0	-2	0	0	-2
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	140	0	0	140
NET CHANGE-Civ	0	0	0	-140	0	0	-140
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

Columbus OH, OH (HSA005)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	177	0	0	177
NET CHANGE-Civ	0	0	0	-177	0	0	-177
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 SOUTH CLARK STREET, SUITE 600
ARLINGTON, VA 22202
TELEPHONE: 703-699-2950
FAX: 703-699-2735

July 11, 2005
JCS # 10

Chairman:
The Honorable Anthony J. Principi

Commissioners:
The Honorable James M. Billvey
The Honorable Philip E. Coyne, III
Admiral Harold W. Gehman, Jr., USN (Ret.)
The Honorable James V. Stennes
General James T. Hill, USA (Ret.)
General Lloyd W. Newton, USAF (Ret.)
The Honorable Samuel K. Stines
Brigadier General Sue Ellen Turner, USAF (ret.)

Executive Director:
Charles Santaglia

Mr. Bob Meyer
Director
BRAC Clearinghouse
1401 Oak St.
Roslyn VA 22209

Dear Mr. Meyer:

I respectfully request a written response from the Department of Defense concerning the following requests:

The NSA Central Adjudication Activity is not the only DoD tenant at 800 Elkridge Landing Road in Linthicum, Maryland. Should this address be listed as a closure, as it is on page H&SA 5 of the Base Closure and Realignment Report, or as a realignment of the NSA Central Adjudication Activity?

DoD has recommended the co-location of miscellaneous Army, Air Force, OSD, Defense Agency and Field Activity Leased Locations; however, it has recommended the relocation of miscellaneous Department of the Navy Leased Locations. The Navy recommendation appears to be more flexible than the other three. Should not all four of these recommendations have been written similarly? As written, can all of these recommendations accommodate unanticipated changes to staff/infrastructure in the out-years?

I would appreciate your response by July 15, 2005. Please provide a control number for this request and do not hesitate to contact me if I can provide further information concerning this request.

Yours sincerely,

Frank Cirillo
Director
Review & Analysis

REPLY TO
ATTENTION OFDEPARTMENT OF THE ARMY
DEPUTY CHIEF OF STAFF, G-8
700 ARMY PENTAGON
WASHINGTON DC 20310-0700
HSA-JCSG-D-05-447

13 JUL 2005

DAPR-ZB

MEMORANDUM FOR OSD BRAC CLEARINGHOUSE

SUBJECT: OSD BRAC Clearinghouse Tasker C0519 (JCS #10) – NSA Central Adjudication Activity and Miscellaneous DoD/MILDEP Leased Locations

1. Reference: E-mail: OSD BRAC Clearinghouse, Mon 7/11/2005 1:32 PM, subject as above.

2. Issue #1:

a. **Question:** The NSA Central Adjudication Activity is not the only DoD tenant at 800 Elkridge Landing Road in Linthicum, Maryland. Should this address be listed as a closure, as it is on page H&SA 5 of the Base Closure and Realignment Report, or as a realignment of the NSA Central Adjudication Activity?

b. **Response:** The recommendation should realign 800 Elkridge Landing Road, Linthicum, MD, vice close it. NSA incorrectly listed the NSA Central Adjudication Facility as the only occupant of this building. In fact, the adjudication facility is a small part of a larger NSA presence there. Thus, because the remainder of NSA activities in this building is unaffected by this BRAC proposal, the recommendation should read: *Realign 800 Elkridge Landing Road, a leased installation in Linthicum, MD. Relocate all components of the National Security Agency Central Adjudication Facility to Fort Meade, MD.*

3. Issue #2:

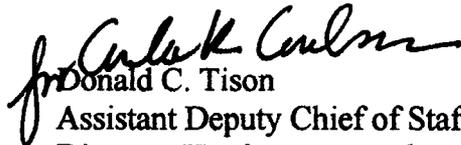
a. **Question:** DoD has recommended the co-location of miscellaneous Army, Air Force, OSD, Defense Agency and Field Activity Leased Locations; however, it has recommended the relocation of miscellaneous Department of the Navy Leased Locations. The Navy recommendation appears to be more flexible than the other three. Should not all four of these recommendations have been written similarly? As written, can all of these recommendations accommodate unanticipated changes to staff/infrastructure in the out-years?

DAPR-ZB

SUBJECT: OSD BRAC Clearinghouse Tasker C0519 (JCS #10) – Subject: NSA Central Adjudication Activity and Miscellaneous DoD/MILDEP Leased Locations

b. Response: The Army and Air Force leased space recommendations should be similar to the Navy recommendation, because they include all Army and Air Force activities resident in these leased installations. This will provide flexibility and accommodate unanticipated changes to staff/infrastructure in the out-years. See proposed rewrites at enclosures. Recommend no change to the OSD and Defense Agency/Field Activity recommendation; not all OSD and Defense agencies are moving from leased space due to operational requirements. Generic “catch all” language effective in the other three leased space recommendations would require moves of certain organizations not contemplated in this recommendation.

4. Coordination: None required.



Donald C. Tison
Assistant Deputy Chief of Staff, G-8
Director, Headquarters and
Support Activities JCSG

2 Encl
As stated

Co-locate Miscellaneous Air Force Leased Locations and National Guard Headquarters Leased Locations

Jim Abrell

Proposed Language

Close 1501 Wilson Blvd, 1560 Wilson Blvd, and Arlington Plaza, leased installations in Arlington, VA. Relocate all Department of the Air Force organizations to DoD owned space in the National Capital Region.

Realign 1401 Wilson Blvd, the Nash Street Building, 1919 Eads Street, 1815 N. Ft. Myer Drive, Ballston Metro Center, Crystal Gateway 1, Crystal Gateway 2 and Jefferson Plaza 2, Crystal Gateway North, Crystal Park 5 and Crystal Plaza 6, Crystal Plaza 5, Crystal Square 2, and the Webb building, leased installations in Arlington, VA, by relocating all Department of the Air Force organizations to DoD owned space in the National Capital Region.

Realign Jefferson Plaza-1, Arlington, VA, by relocating the National Guard Bureau Headquarters, the Air National Guard Headquarters, and elements of the Army National Guard Headquarters to the Army National Guard Readiness Center, Arlington, VA, and Andrews Air Force Base, MD.

Former Language

~~Recommendation: Close 1501 Wilson Blvd, a leased installation in Arlington, Virginia. Relocate the Air Force Judge Advocate General to Andrews Air Force Base, Maryland.~~

~~Close 1560 Wilson Blvd, a leased installation in Arlington, Virginia. Relocate the Secretary of the Air Force Acquisition to Andrews Air Force Base, Maryland.~~

~~Close Arlington Plaza, a leased installation in Arlington, Virginia. Relocate the Secretary of the Air Force Auditor General to Andrews Air Force Base, Maryland.~~

~~Realign 1401 Wilson Blvd, the Nash Street Building, and 1919 Eads Street, leased installations in Arlington, Virginia, by relocating Air Force Operations to Andrews Air Force Base, Maryland.~~

~~Realign 1815 N. Ft. Myer Drive, a leased installation in Arlington, Virginia, by relocating Air Force Operations, the Secretary of the Air Force Administrative Assistant, and the Secretary of the Air Force Auditor General to Andrews Air Force Base, Maryland.~~

~~Realign Ballston Metro Center, a leased installation in Arlington, Virginia, by~~

~~relocating the Secretary of the Air Force Public Affairs and the Secretary of the Air Force Small Business to Andrews Air Force Base, Maryland.~~

~~Realign Crystal Gateway 1, a leased installation in Arlington, Virginia, by relocating Air Force Personnel, Air Force Installation and Logistics, Air Force Operations, and Air Force Personnel Operations to Andrews Air Force Base, Maryland.~~

~~Realign Crystal Gateway 2 and Jefferson Plaza 2, leased installations in Arlington, Virginia, by relocating Air Force Installation and Logistics to Andrews Air Force Base, Maryland.~~

~~Realign Crystal Gateway North, a leased installation in Arlington, Virginia, by relocating Air Force Installation and Logistics and the Secretary of the Air Force Financial Management to Andrews Air Force Base, Maryland.~~

~~Realign Crystal Park 5 and Crystal Plaza 6, leased installations in Arlington, VA, by relocating the Secretary of the Air Force Administrative Assistant to Andrews Air Force Base, Maryland.~~

~~Realign Crystal Plaza 5, a leased installation in Arlington, Virginia, by relocating the Air Force Chief Information Officer and Air Force Operations to Andrews Air Force Base, Maryland.~~

~~Realign Crystal Square 2, a leased installation in Arlington, Virginia, by relocating Air Force Personnel and Air Force Personnel Operations to Andrews Air Force Base, Maryland.~~

~~Realign the Webb building, a leased installation in Arlington, Virginia, by relocating Air Force Personnel and the Secretary of the Air Force/General Counsel to Andrews Air Force Base, Maryland.~~

~~Realign Jefferson Plaza 1, Arlington, VA, by relocating the National Guard Bureau Headquarters, the Air National Guard Headquarters, and elements of the Army National Guard Headquarters to the Army National Guard Readiness Center, Arlington, VA, and Andrews Air Force Base, MD.~~

Justification: This recommendation meets two important Department of Defense (DoD) objectives with regard to future use of leased space and enhanced security for DoD Activities. Additionally, the recommendation results in a significant improvement in military value as a result of the movement from leased space to a military installation. The average military value of the noted components of Headquarters Air Force (HAF) based on current locations ranges from 230m to

333rd of 334 entities evaluated by the MAH military value model. Andrews Air Force Base is ranked 51st out of 334. Implementation will reduce the Department's reliance on leased space which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The recommendation eliminates 190,000 Usable Square Feet of leased administrative space within the NCR. This, plus the immediate benefit of enhanced Force Protection afforded by a location within a military installation fence-line, will provide HAF components with immediate compliance with Force Protection Standards. HAF's current leased locations are non-compliant with current Force Protection Standards.

The collocation of National Guard Headquarters elements to two sites, Army National Guard Readiness Center, Arlington, VA, and Andrews Air Force Base, MD will enhance Joint Service interoperability. Currently, the National Guard Headquarters entities are housed in three locations in metropolitan Washington, D.C., creating a disjointed hindrance to organizational and operational efficiency. By virtue of being located at two operating sites, the Guard commands would significantly increase interaction between themselves for improved force enhancement. A positive result of the co-location is a reduction in force manning levels by eliminating duplicative staff. Various common support functions; i.e., administrative support, contracting and supply functions, would be merged, resulting in a decrease in staffing size. The recommendation eliminates 237,000 Usable Square Feet of leased administrative space within the Washington, D.C. area. Leased cost expenditures of \$11M per year and Anti-terrorism and Force Protection costs will significantly decrease through the construction of new facilities on a military reservation.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$90.5M. The net of all costs and savings to the Department during the implementation period is a cost of \$10.8M. Annual recurring savings to the Department after implementation are \$30.8M with a one year payback. The net present value of the costs and savings to the Department over 20 years is a savings of \$308.3M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 231 jobs (138 direct jobs and 93 indirect jobs) in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation has a potential impact on air quality at Andrews Air Force Base and Arlington Hall. An air permit revision and new source review may be needed. This scenario may impact a historic property at Andrews Air Force Base that is not in a historic district. This scenario may require building on constrained acreage at Andrews Air Force Base. Additional operations may impact threatened and endangered species and/or critical habitats at Andrews Air Force Base. Wetlands do not currently restrict operations at Andrews, but additional operations may impact wetlands, which may restrict operations. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; waste management; or water resources. This recommendation will require spending approximately \$0.3M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the cost of environmental restoration, waste management, or environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Co-locate Miscellaneous Army Leased Locations

Jim Abrell

Proposed Language

Recommendation: Realign Ballston Metro Center, Park Center Office 1, Skyline VI, the Zachary Taylor Building, Crystal Square 2, Crystal Gateway 2, the Hoffman 1 and 2 Buildings, Rosslyn Metro Center, Jefferson Plaza 1 and 2, Crystal Gateway North, Crystal Plaza 5, Crystal Mall 4, and Crystal Gateway 1, leased installations in Northern Virginia, by relocating all Department of the Army organizations to DoD owned space in the National Capital Region.

Former Language

~~Recommendation: Realign Ballston Metro Center, a leased installation in Arlington, VA, by relocating the U.S. Army Legal Agency to Fort Belvoir, VA.~~

~~Realign Park Center Office 1, a leased installation in Alexandria, VA, by relocating the U.S. Army Audit Agency to Fort Belvoir, VA.~~

~~Realign Skyline VI, a leased installation in Falls Church, VA, by relocating the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.~~

~~Realign the Zachary Taylor Building, a leased installation in Arlington, VA, by relocating the U.S. Army G6/DISC4, the G8/Force Development, the G1/Army Research Institute, the U.S. Army Network Enterprise Technology Command, and the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.~~

~~Realign Crystal Square 2, a leased installation in Arlington, VA, by relocating U.S. Army NISA P, the U.S. Army Environmental Policy Institute, and Senior Executive Public Affairs Training to Fort Belvoir, VA.~~

~~Realign Crystal Gateway 2, a leased installation in Arlington, VA, by relocating the Deputy Under Secretary of the Army--Operations Research to Fort Belvoir, VA.~~

~~Realign the Hoffman 1 and 2 Buildings, leased installations in Alexandria, VA, by relocating U.S. Army G1/Civilian Personnel Office, G1/Personnel Transformation, the Administrative Assistant to the Secretary of the Army(SAAA), and the Communication and Electronics Command to Fort Belvoir, VA.~~

~~Realign Rosslyn Metro Center, a leased installation in Arlington, VA, by relocating the Administrative Assistant to the Secretary of the Army (SAAA) to Fort Belvoir, VA.~~

~~Realign Jefferson Plaza 1 and 2, leased installations in Arlington, VA, by relocating the U.S. Army Office of the Chief Army Reserve, Assistant Secretary of the Army Financial Management and Comptroller/CEAC, the Administrative Assistant to the Secretary of the Army (SAAA), and Chief of Chaplains to Fort Belvoir, VA.~~

~~Realign Crystal Gateway North, a leased installation in Arlington, VA, by relocating the U.S. Army G3/Army Simulation to Fort Belvoir, VA.~~

~~Realign Crystal Plaza 5, a leased installation in Arlington, VA, by relocating the U.S. Army Safety Office and OSAA to the Fort Belvoir, VA.~~

~~Realign Crystal Mall 4, a leased installation in Arlington, VA, by relocating the Assistant Secretary of the Army Manpower and Reserve Affairs/Amy Review Board/Equal Opportunity Office to the Fort Belvoir, VA.~~

~~Realign Crystal Gateway 1, a leased installation in Arlington, VA, by relocating U.S. Army Office of Environmental Technology to Fort Belvoir, VA.~~

Justification: This recommendation meets two important Department of Defense (DoD) objectives with regard to future use of leased space and enhanced security for DoD Activities. Additionally, the recommendation results in a significant improvement in military value as a result of the movement from leased space to a military installation. The average military value of the noted components of Headquarters of the Department of the Army (HQDA) based on current locations ranges from 233rd to 327th out of 334 entities evaluated by the Major Administration and Headquarters (MAH) military value model. Fort Belvoir is ranked 57th out of 334. Implementation will reduce the Department's reliance on leased space, which has historically higher overall costs than government-owned space and generally does not meet Anti-terrorism Force Protection standards as prescribed in UFC 04-010-01. The recommendation eliminates approximately 690,300 Usable Square Feet of leased administrative space within the NCR. This, plus the immediate benefit of enhanced Force Protection afforded by a location within a military installation fence-line, will provide HQDA components with immediate compliance with Force Protection Standards. HQDA's current leased locations are non-compliant with current Force Protection Standards.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$44.1M. The net of all costs and savings to the

Department during the implementation period is a savings of \$59.5M. Annual recurring savings to the Department after implementation are \$27.8M, with a payback expected in 1 year. The net present value of the costs and savings to the Department over 20 years is a savings of \$322.0M.

Economic Impact on Communities: This recommendation will result in a job increase of 72 (41 direct jobs and 31 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation may impact air quality at Fort Belvoir. An air conformity analysis and New Source Review permitting is required. Additional operations may further impact threatened/endangered species at Fort Belvoir leading to additional restrictions on training or operations. This recommendation has no impact on dredging; land use constraints/sensitive resource areas; marine mammals, noise; waste management; water resources; or wetlands. This recommendation will require spending approximately \$0.1M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

MA
CA
AZ
OH
VA

Def Office of Hearings & Appeals

- Western Hearing Office, Woodland Hills, Ca
- (leased)
- Arizona Office, 10025 North 25th, Phoenix
- Personal Security Division, Columbus, Oh
- * - HQ component, 875 N. Randolph, Arlington, Va

Central Adjudication Facility

- NSA, 800 Elkridge Rd, ^{Springfield} Fort Belvoir, Ill
- WHS, 17777 Kent St, Arlington, Va
- Navy - WNY
- AF - Walling
- Jt Staff - Pentagon

MD
VA

Defense Industrial Security Clearance Office,
Columbus, Ohio

- Boston Office
- U.S. Army Soldiers Systems Center Garrison, Natick, MA

(HSA 0099)
MILCON - Ft Meade

34,326,540

Alexandria I395 (HSA001)

Roslyn, Ballston (HSA018)

98 DCN: 11885

Realignments

	Meade	+584
112	Bolling	-123
126	NDW	-136
400	I-395	-6
10	Long Beach	12

Rentless (not leased)

39	Baltimore leased	42	(-1,376) start
	Soldier Systems	-1	
	az	-1	
130	Roslindale Ballston	-142	
163	Oh	-177	

all leases - "classes in 2009"

COBKA
Screen 5
Army CAF currently located at 4552 Pike Rd, Ft Meade
(will join other CAF in new building.)

Bolling - USAF CAF & DIA CAF - RMC

I-395 - JCS CAF (Pentagon 1E1062)

Baltimore - NSA CAF, 800 Elkridge Landing, Lutherville

Roslindale-Ballston ① WHS CAF, 1777 N. Kent St, STE 12047 (-2)
② DHA HQ, 875 Randolph St, Arlington (-2) new here

Columbus - ~~DSS, D~~ DISCO, airport drive } -10 - DISCO
4 - DCHA

PFPA - 15% of lease cost



HSA-0099: Collocate Adjudication Activities at Ft Meade, MD.

Candidate Recommendation (Summary): Relocates all Military Department and Department of Defense security clearance adjudication and appeals activities from the Washington Navy Yard, Bolling Air Force Base, the Pentagon; the U.S. Army Soldiers Systems Center, and leased locations in CA, MD, OH, VA, & AZ to Fort Meade, Maryland.

<u>Justification</u>	<u>Military Value</u>
<ul style="list-style-type: none"> ✓ Eliminates redundancy, enhances efficiency. ✓ Eliminates 136,930 GSF leased space, 65 positions, avoiding \$5.1M recurring lease/contractor costs. ✓ Moves to AT/FP compliant location. ✓ Enables Intelligence Reform & Terrorism Prevention Act of 2004, Remodeling Defense Intelligence initiative. 	<ul style="list-style-type: none"> ✓ Fort Meade: 92nd of 335 ✓ CAFs range from 153rd to 283rd of 335
<u>Payback</u>	<u>Impacts</u>
<ul style="list-style-type: none"> ✓ One Time Cost: \$63.8 M ✓ Net Implementation Cost: \$42.5 M ✓ Annual Recurring Savings: \$6.4 M ✓ Payback Period: 11 Years ✓ NPV (savings): \$20.4 M 	<ul style="list-style-type: none"> ✓ Criterion 6: -2 to – 867 jobs: <0.1%. ✓ Criterion 7: No issues. ✓ Criterion 8: No impediments.

- ✓ Strategy
- ✓ COBRA

- ✓ Capacity Analysis / Data Verification
- ✓ Military Value Analysis / Data Verification

- ✓ JCSG/MilDep Recommended
- ✓ Criteria 6-8 Analysis

- ✓ De-conflicted w/JCSGs
- ✓ De-conflicted w/MilDepts