



**2005**

# **Base Realignment and Closure (BRAC) Recommendation**

**Commissioner's Visit Book  
Fort McPherson**



**Proudly Serving  
Tomorrow's Army...Today!**



## AGENDA



- Installation mission brief
- Units/organization information
- Land usage
- Installation master plan
- Unique characteristics
- Conclusion

Good Morning,

It's a pleasure to be here and have this opportunity to tell you about Fort McPherson, located in Atlanta and East Point, Georgia and the Army Recreational Area located on Lake Allatoona. I serve as the Installation and Garrison Commander for both Fort McPherson and Fort Gillem, but today's briefing will only cover Fort McPherson.



## AGENDA



- Installation mission brief
- Units/organization information
- Land usage
- Installation master plan
- Unique characteristics
- ▣ Conclusion

This is the Agenda I'll be following -



## INSTALLATION MISSION



- **Support and execute Soldier readiness and well-being**
- **Train, mobilize, deploy, sustain, and reconstitute combat ready forces to meet requirements of combatant commanders**
- **Conduct homeland defense operations**
- **Support civil authorities**
- **Serve as Army component headquarters and joint forces land component for US Central Command**
- **Command and control for all Army Reserve forces**
- **Provide management of Army installations in the southeastern US**
- **Defense Information System Agency (DISA) Regional Communications hub**

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FORT MCPHERSON - FORT GILLEM

Fort McPherson is the home to numerous commands and activities with a wide range of National Security missions projected throughout the entire world.

The next three slides detail the main missions of these various commands and activities. As you will see, these commands include the US Army Forces Command, the Army's largest Major Command, the US Army Reserve Command, Third US Army, the Southeast Region Office of the Installation Management Agency, Defense Information System Agency (DISA), the Army Contracting Activity -Southern Region, and several more activities. Last year Office Secretary of Defense (OSD) designated Fort Gillem as the Federal Emergency Management Agency (FEMA) mobilization site for the Southeast U.S. Fort McPherson provides the direct administrative support to FEMA, as well as to First U.S. Army, Army and Air Force Exchange Service (AAFES) Atlanta Distribution Center, the 2<sup>nd</sup> Recruiting Brigade, the 52<sup>nd</sup> Explosive Ordnance Group (EOD), 3<sup>rd</sup> MP Group (CID), and several other activities located at Fort Gillem.



## INSTALLATION MISSION (Continued)



- **Provide contracting oversight and mission contracting for the Southern US**
- **Conduct homeland defense and worldwide force protection operations to defeat or lessen effects of conventional, unconventional, (nuclear, biological, chemical) and terrorist munitions**
- **Conduct CONUS based operations in support of the Headquarters Department of the Army Southwest Asia Rest & Recuperation (R&R) program**
- **Provides support to Operation Exodus**
- **Medical Hold personnel**

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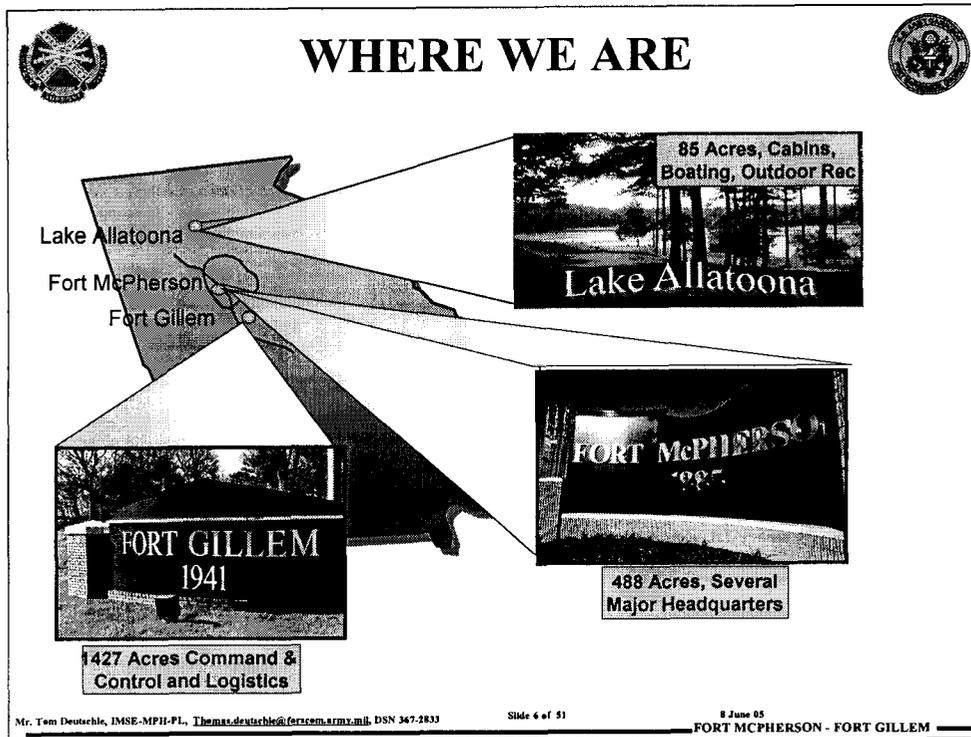
FORT MCPHERSON - FORT GILLEM

Fort McPherson also is the location of the Army Contracting Agency Southeast that provides contracting oversight and mission contracting support for the Southern U.S.

In addition to directly supporting homeland defense and worldwide force protection operations, Fort McPherson is greatly involved in supporting the Department of the Army's southwest Asia Rest & Recuperation Program by providing direct support to incoming and outgoing Soldiers at the Atlanta airport 24 hours a day, 7 days per week.

We also provide during the year support functions related to Operation Exodus that occurs over the holiday season each December.

We recently assumed the Command and Control for personnel on Medical Hold who were mobilized to support Operation Iraqi Freedom.



Fort McPherson Garrison supports the three locations shown here:

- Fort McPherson, Atlanta and East Point, GA
- Fort Gillem, Forest Park, GA – Atlanta suburb
- Lake Allatoona – 30 miles north of Atlanta

The Major Military Commands at Fort McPherson draw on the many strengths offered by the Atlanta metropolitan area

- Leading Universities in Atlanta include:
  - Georgia Tech
  - Emory University
  - Georgia State University
  - Clark Atlanta University
- International Businesses include:
  - Coca Cola, CNN, UPS, Delta Airlines, The Home Depot and numerous national and regional corporate headquarters
- Major Transportation Hub
  - Hartsfield / Jackson International Airport
  - Major Interstates (I-20; I-85; I-75)
  - Light/Heavy Rail and Trucking Hub



This slide gives you a picture of the Garrison's organizational structure and further emphasizes the fact that Forts McPherson and Gillem are led by one command and staff. I am the Installation and Garrison Commander for both Installations.

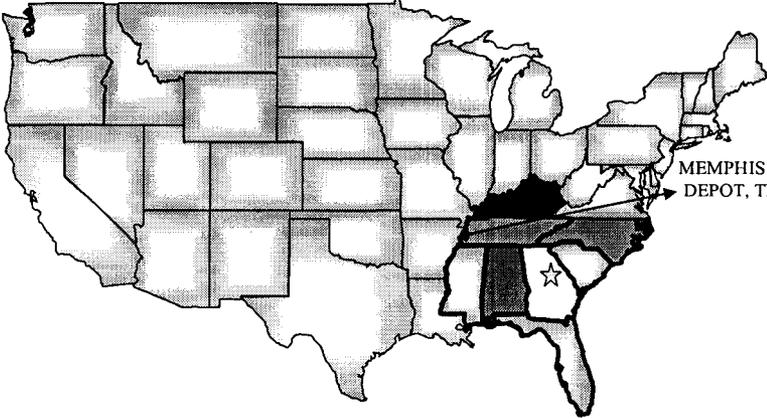
These dedicated professionals provide support for both installations.

The Garrison's total TDA authorizations are: 35 soldiers and 568 DA appropriated employees and 103 nonappropriated funded civilian employees.



# AREA SUPPORT SERVICES





MEMPHIS DEFENSE DEPOT, TN

MILITARY PERSONNEL RECORDS  
CIVILIAN PERSONNEL ASSISTANCE  
CASUALTY/FUNERAL ASSISTANCE  
SOLDIER READINESS CHECKS  
MEDICAL SUPPORT  
DENTAL SUPPORT  
LEGAL SUPPORT  
FINANCE

COMMUNITY ACTIVITIES  
ARMY COMMUNITY SERVICES  
RECREATIONAL SERVICES  
LOGISTICS  
MAINTENANCE  
CONTRACTING  
HOUSING REFERRAL  
TRANSPORTATION

COMMUNICATIONS HUB  
UCMJ (GCMCA)  
ACCOUNTING  
SECURITY  
CRIMINAL INVESTIGATIONS

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FORT MCPHERSON - FORT GILLEM

The Garrison provides direct support services covering 54 Georgia counties and 43 Counties in Tennessee. Additionally, Fort McPherson has Area Support Responsibilities under AR 5-9 that extend across 8 States (GA, AL, TN, NC, SC, KY, FL, MS). Garrison supported 745 Units for the 43<sup>rd</sup> Equipment Concentration Site (ECS) and the 81<sup>st</sup> Reserve Readiness Command (RRC) and 17 Georgia Army National Guard Units.

This slide lists many of the vital support services that the Installation provides across the southeast. The unique transportation and communication Hubs located in and around Atlanta enable us to best provide these services throughout the south.

This map also depicts the 5 Defense facilities that Fort McPherson has/had responsibility for: Phosphate Development Works in Alabama – Disposed to Tennessee Valley Authority in March 2005

Tarheel Army Missile Plant in North Carolina- Sold in Jan 2005 to a private developer.

Volunteer Army Ammunition Plant in Tennessee – Returned to the State of Tennessee and sold in April 2005 to Hamilton County and City of Chattanooga.

Memphis Defense Distribution Depot in Tennessee - The majority will be disposed of in August 2005. There will be two remaining parcels – 196 acres Projected Disposal Jun 2008, and 23 acres in 2010. Property has been sold to the Memphis redevelopment corporation.

Lexington Army Depot in Kentucky – on Track for Disposal September 2005 to the Commonwealth of Kentucky.

We are working with the Army Corps of Engineers and the General Services Administration (GSA) to close these facilities, clean up any environmental contaminants, and dispose of them.



## WHO WE ARE



- **General officer HQS/ (1)★★★★,(2)★★★(1)★★,(2)★**
- **40+ buildings on national historic register**
- **Active, Reserve, and National Guard components, federal agencies, other services and agencies**

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FORT MCPHERSON - FORT GILLEM

There are several General Officer Headquarters located at Fort McPherson. One 4-star headquarters: US Army Forces Command; two 3-star headquarters: Third US Army and the US Army Reserve Command (USARC); one 2-star headquarters: 335th Signal Command; and two 1-star headquarters: Installation Management Agency, South Eastern Region Office and the Army Contracting Agency (ACA) Southern Region.

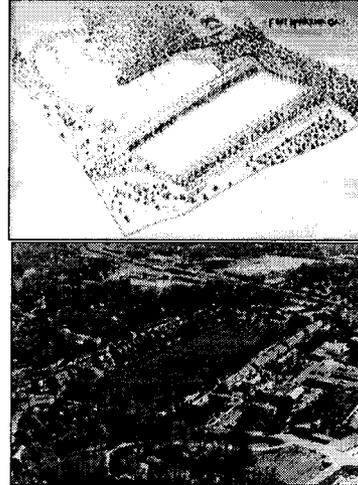
We have various Air Force, Marine, Reserve, and National Guard units and activities at Forts McPherson. Continuity of Operations areas have been designated.



## FORT McPHERSON



- o 488 acres, 232 buildings; 2.22M sf
- o 102 Family Housing Units and Audi Murphy Barracks Complex
- o Medical/Dental Clinic
- o 74 military & support activities
  - 1,587 Active duty Soldiers
  - 975 Army Reserve Soldiers
  - 2,294 Civilians
  - 5,752 Family members (AD)
- o 91,053 Retirees
- o Individual weapons qualification range
- o 18 hole golf course



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FORT MCPHERSON - FORT GILLEM

This gives you an overview of what is located on Fort McPherson

Fort McPherson covers 488-acres in southern Fulton County touching both the City of Atlanta and the City of East Point.

There are 102 Army Family Housing Quarters on Ft McPherson - several of them are on the National Historical Register and a new enlisted Barracks Complex constructed in 1998. Approximately 98% of our military families live in the local community in rental, lease, and purchased homes.

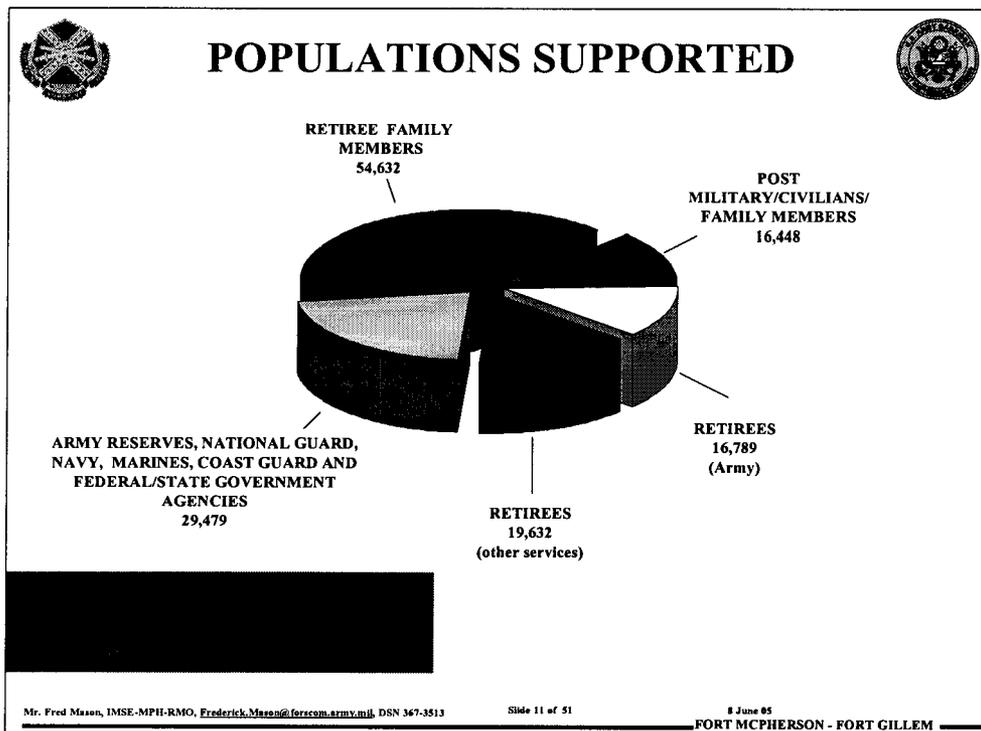
Lawrence Joel Army Health Clinic opened its doors Jan 1998. In Fiscal Year 04 it provided 230,149 prescriptions valued at \$7 Million dollars and served 125,241 patient visits and diagnostic tests while maintaining 31,937 patient records. The Health Clinic has the highest patient satisfaction rating in Southeast Regional Medical Command (SERMC) and is ranked in the top 5% in the Medical Command (MEDCOM).

The Dental Clinic has a total patient record population of 2,924 and supported 10,021 visits.

We have 91,053 military retirees in the greater Atlanta metropolitan area. These retirees rely upon the facilities and services located at both Forts McPherson and Gillem

The Range at Fort McPherson is 31 meters. It serves small arms qualification standards and also is used by our state and local police departments as well as the Transportation Safety Administration, the FBI, and federal marshals.

Our 18-hole Golf Course is profitable. It of course receives no appropriate funds support. (*Note: Net Income Before Depreciation (NIBD) FY 2004 is \$128,800*). The golf course is designated as a mobilization site in the event of a major national or regional emergency.



Forts McPherson and Gillem support 136,980 Military (both active and reserve), Family members, DoD civilians, and Military Retirees.

This slide shows the following breakdown of personnel supported:

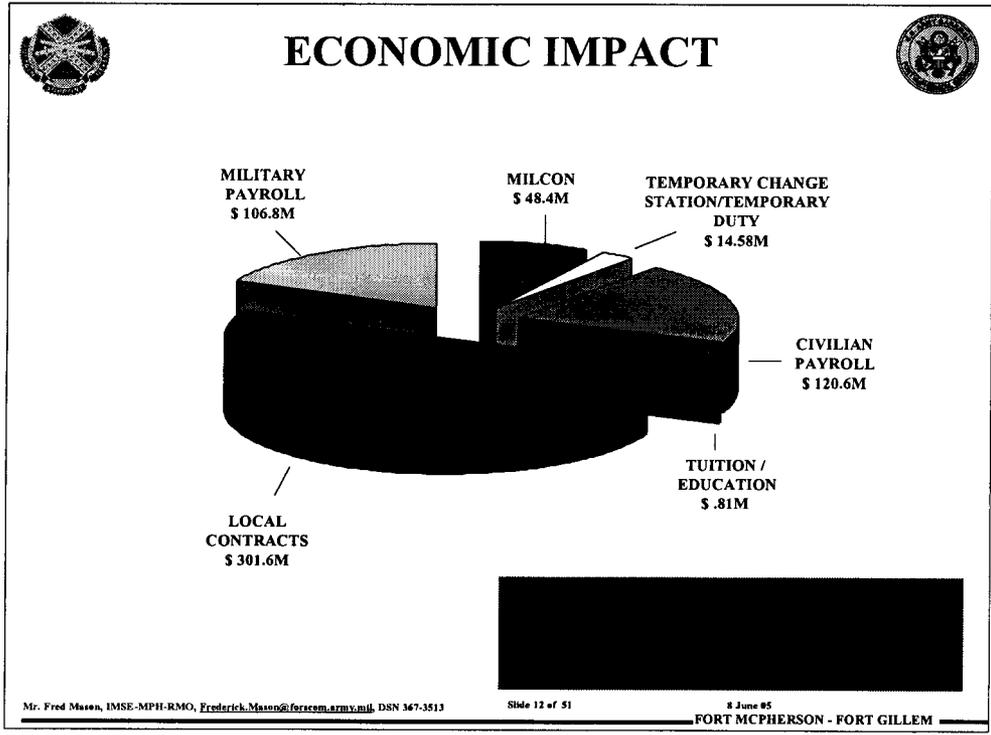
**Green** shows 29,479 Army Reserve, National Guard, Navy, Marine, Coast Guard, and other federal/state government agency personnel supported.

**Blue** shows 54,632 retiree family members

**Purple** shows 16,448 Post military and civilian family members

**Yellow** shows 16,789 Army retirees

**Red** shows 19,632 retirees from other military services



Our Direct Economic Impact is \$592.8 million annually.

This is a significant impact on the low-income communities surrounding Forts McPherson. Areas designated Historically Underutilized Business (HUB) zones.



# ECONOMIC IMPACT



## □ Surrounding communities:

– East Point, Georgia			
Household income	\$31,874		
Unemployment	8.7%	✓ National Average	
– Forest Park, Georgia		Household income	\$41,994
Household income	\$30,846	Unemployment	5.1%
Unemployment	8.3%		

## □ Operations and maintenance, Army (OMA) FY04

– Disadvantaged contractor (8A) set asides	\$51M	} \$342.9M
– Small business	\$218M	
– Historically Underutilized Business (HUB) Zone	\$25M	
– Historically Black Colleges	\$230K	
– National Industry Severely Handicapped (NISH)	\$2.6M	
– Disabled Veterans	\$9.6M	
– Women owned business	\$36.5M	

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FORT MCPHERSON - FORT GILLEM

The communities surrounding both Forts McPherson and Gillem have low per capita income, and suffer high unemployment.

The unemployment rate for the City of East Point, which is outside Fort McPherson, is 8.7%.

Forest Park, which is outside Fort Gillem, suffers 8.3 % unemployed.

The National average is currently 5.1%. Both communities have high percentage minority populations.

Again, this slide depicts much of the \$959 million annual impact that Forts McPherson (\$592.8 Million) and Gillem (\$366.2 Million) have on the local communities. Included in the \$959 Million, is \$342.9 Million awarded to local small and disadvantaged businesses.

Garrison provides capital infusion for both communities through contractual support of HUB Zone areas and contractual agreements with 2 Apartment complexes and 1 hotel to provide continuing support to personnel on Temporary Change of Station at a lease cost of \$4.11 Million per year.

CONGRESSMAN SCOTT  
ATLANTA - MARCH 2005  
UPPERED YOUR  
AFRICAN AMERICANS  
& MIL IS KEY



## COMMUNITY RELATIONS



- **Partners in education**
  - Transition Assistance for military school-aged children
  - Mentoring metro Atlanta schools
  - Special event support
- **Volunteering**
  - 982 volunteers
- **The Army in Atlanta Museum (The only one in greater metro-Atlanta)**
  - Educational tool for civic organizations and schools
  - Living history
- **Partnership Advisory Council**
  - 400+ initiatives supported since 1998
- **Scouting**
  - Provides annual support to Boy/Girl Scouts in the Atlanta area



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FORT MCPHERSON - FORT GILLEM

We are Partners in education with our local communities.

Forts McPherson and Gillem provide over 150 Mentors for 9 at-risk Metro Atlanta Public Schools.

We have Memorandums of Agreement (MOA) with 12 area School Superintendents

We actively participate in over 50 special event activities with local schools annually.

### Volunteering:

Last year, we had 982 individuals volunteer in the local communities, providing over \$1.43 Million worth of service.

The Army In Atlanta Museum is the only Army museum in Greater Metro Atlanta. It is a unique educational forum for Civic Organizations and Schools. It provides over 75 Living History tours annually.

We have a very active Partnership advisory council, with over 400 initiatives since 1998. Most recently, we've hosted a local area Public Safety Symposium, youth recreation, assisted Veterans programs, and much more.

We are active partners with the Cities of East Point and College Park. We have mutual support agreements for fire and police protection and training with these neighbors.

PLUS FOR HOMELAND SECURITY



## COMMUNITY RELATIONS (Continued)



### □ General David A. Bramlett Character Bound Program

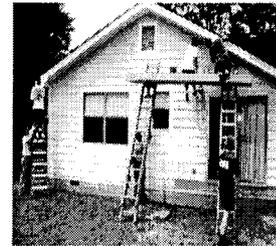
- 136 Youth graduates/70+ Soldier mentors since 1999



### □ Community Stewards:

- Neighborhood planning units
- Military Affairs Committees
- Chamber of Commerce
- Federal Executive Board Task Force
- United Serviceman's Organization (USO)

### □ Better Opportunity for Single Soldiers (BOSS) members participate in Habitat for Humanity



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FORT MCPHERSON - FORT GILLEM

The General David A. Bramlett Character Bound program

- Promotes self-confidence, character building, career exploration thru team-based 2-day event (Modified Army Training)
- 136 youth graduates/70+ soldier mentors since 1999.

Our Community-support activities also include active participation in:

The Federal Executive Board (FEB) Clean Air Taskforce

Neighborhood planning units

Military Affairs committees

Local Chambers of Commerce

United Serviceman's Organization (USO), and

Our Soldiers and civilians regularly volunteer with Habitat for Humanity.



## AGENDA

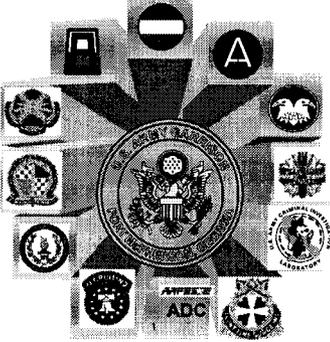


- **Installation mission brief**
- **Units/organization information**
- **Land usage**
- **Installation master plan**
- **Unique characteristics**
- **Conclusion**

Now I'll be going into more detail on the Military and Agency Activities on the Installation

# *MAJOR SUPPORTED COMMANDS and AGENCIES MISSIONS*



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**FORT MCPHERSON - FORT GILLEM**

Shown here are the insignias of Colonel (O-6) and above commands that make up the Installation population.



## US ARMY FORCES COMMAND



- **As the Army component of Joint Forces Command, train, mobilize, deploy, sustain, and reconstitute combat ready forces to meet requirements of combatant commanders across the full spectrum of current and future operations**
- **Conduct homeland defense operations**
- **When directed, support civil authorities**

**TDA Authorized: 920 in a building with a design capacity of 2000.**

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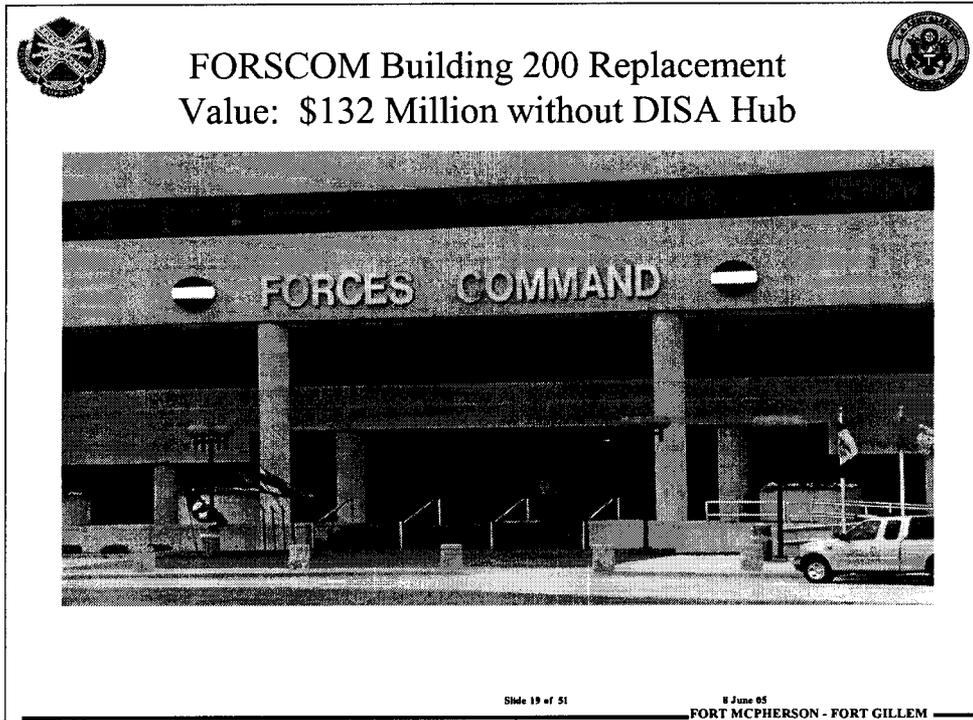
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FORT MCPHERSON - FORT GILLEM

The US Army Forces Command is headquartered at Fort McPherson. FORSCOM is the Army component of the Joint Forces Command (JFCOM) and is the Army's largest major command. FORSCOM consists of more than 760,000 Active Army, U.S. Army Reserve and Army National Guard soldiers. FORSCOM trains, mobilizes, deploys and sustains combat ready forces capable of responding rapidly to crises world-wide.

The Active Component of FORSCOM has nearly 200,000 soldiers. Subordinate commands include:

- Third US Army, headquartered at Fort McPherson.
- I Corps is headquartered at Ft. Lewis WA.
- III Corps at Ft. Hood TX.
- XVIII Airborne Corps at Ft. Bragg, NC
- There are two Continental U.S. Armies under FORSCOM, each is responsible for training, mobilizing, and deploying reserve component Soldiers. They are:
  - First U.S. Army, which is headquartered at Fort Gillem, GA, and
  - Fifth U.S. Army at Fort Sam Houston, TX.



Was constructed in 1987 for \$40 Million dollars with an occupancy design for up to 2000 personnel with 362 thousand gross square feet contained in a four story structure.

Special features include a Four Star and General Officer Command suite with secure video teleconference capability and 6 conference rooms also with VTC capability with a total value of \$8,685 Million.

- 10 General Officer and 2 Senior Executive Service Authorizations
- General Officer Command Conference Room (CCR) with secure brief capabilities
- 1 FORSCOM Operations Center (FOC)
- 1 Sensitive compartmented Information Facilities
- 1 Network Operations Center (NOC)
- 1 SIPERNET/NIPRNET Information Technology connectivity for all occupants.
- Defense Information Systems Agency Regional Communications Hub
- Emergency Power Generation Capabilities with Flywheel Technology
- Café and snack bar

Active duty military: 299 active duty plus 47 reservists

Civilian employees: 585

Contractors:



## **THIRD US ARMY**

### **US Army Forces Central Command**

- **Serves as the Army component headquarters for US Central Command**
- **Functions as a Joint Forces Land Component Command (JFLCC) or Coalition Joint Task Force (C/JTF) when designated by Commander-in-Chief, US Central Command**
- **Executes Operational Control (OPCON) and Tactical Control (TACON) of ground forces operating within the US Central Command Area of Responsibility**

**TDA Authorized: 884 in a building designed for 1059 personnel**

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Third US Army, in its role as Army Central Command (ARCENT) is the Army component of the U.S. Central Command with Joint command responsibility for Southwest Asia and the Horn of Africa. Most recently, Third US Army earned recognition in another command capacity, Coalition Forces Land Component Command (CFLCC), when it commanded the Coalition Ground Forces in planning and executing Operation Iraqi Freedom. Third US Army/USARCENT is headquartered at Fort McPherson with a forward-deployed headquarters in Kuwait.



## **THIRD US ARMY Building 363** **Replacement Value: \$59 Million**



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FORT MCPHERSON - FORT GILLEM

Constructed in 1918 with 8 annex facilities added to meet the Third Army Mission and has been fully renovated in 2005 for \$9.6 Million dollars. Has an occupancy design for up to 1059 personnel with 172 thousand gross square feet contained in a two story structure.

### Special Features:

- A Three-Star Command
- 2 Sensitive compartmented Information Facilities (SCIF)
- SIPR/NIPR Net Connectivity
- 1 Forward Command Post Training Facility
- 3 Conference Rooms with Video Teleconference facilities with an Information Technology value of \$665 Thousand dollars
- Emergency Power Generation Capability

Active duty military: 583

Civilian employees: 68

Contractors: 100

18



## US ARMY RESERVE COMMAND



- Serves as command and control headquarters for all Army Reserve forces assigned
- Provides trained and ready combat support and combat service support Soldiers and units necessary to support national strategy during peacetime, contingencies, and war

TDA Authorized: 828 in a building  
designed for 1,323 personnel

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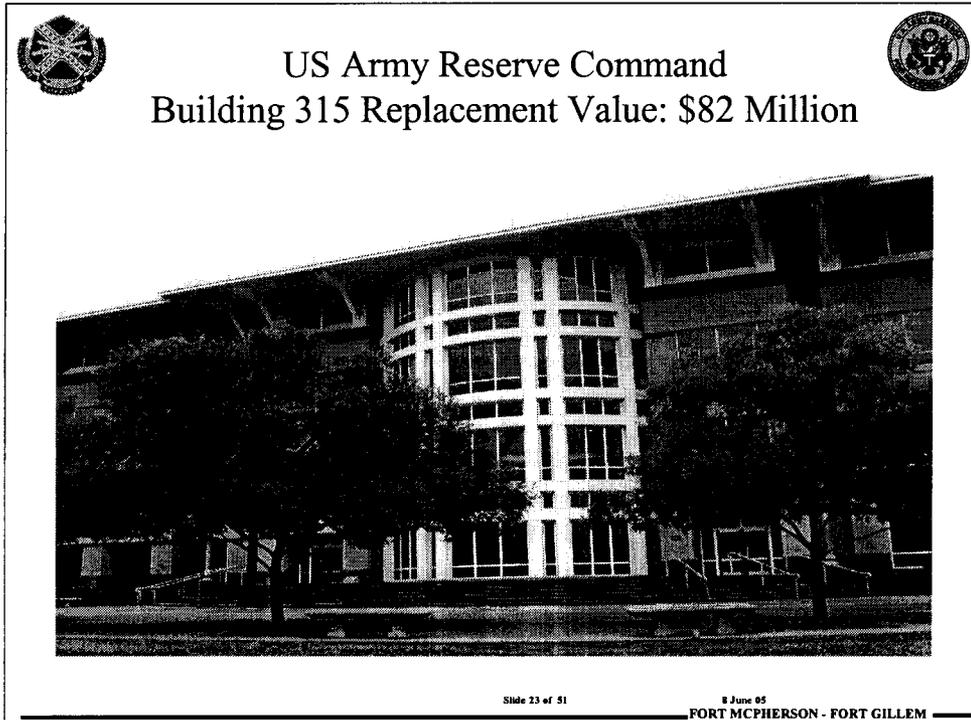
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This 3-star HQ's was purposefully stood up at Ft. McPherson to coordinate its activities and responsibilities with its higher headquarters at Fort McPherson, US Army Forces Command. That decision proved to be invaluable during Desert Shield/ Desert Storm and continues in support of the Global War on Terrorism. Since 1997, US Army Reserve Command has occupied a new, 214 thousand gross square feet facility on Fort McPherson, supported with fiber optics communications. On Fort McPherson, US Army Reserve Command has a workforce of over 800 DA Civilians and Reserve and Active Component Soldiers.

US Army Reserve Command commands all U.S. Army Reserve units in the continental United States, except those assigned to Special Operations Command.

*(Note: USARC units are part of the Federal force and make their primary contribution to FORSCOM combat power in combat support and combat service support specialties, such as medical, civil affairs, transportation, maintenance and supply. Many USARC units are designated to deploy early for contingency operations worldwide).*

*VTC and Conference Room investment is \$3.5 Million.*



Constructed in 1997 for \$49 Million dollars. Has an occupancy design for up to 1323 personnel with 214,000 gross square feet contained in a four story structure.

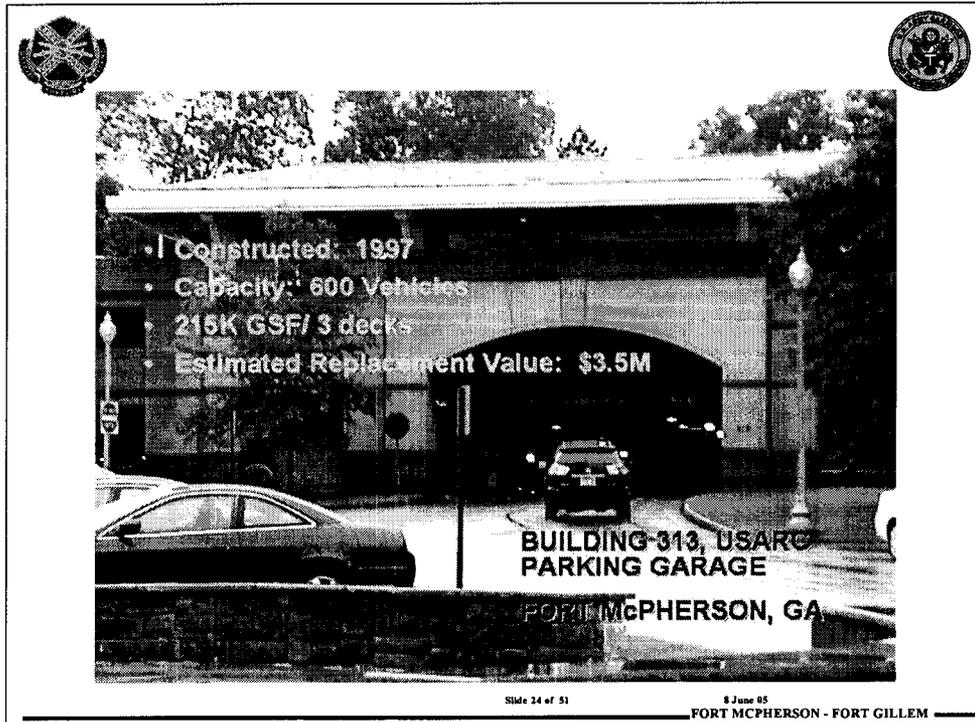
Special Features:

- A Three-Star Command
- 2 Sensitive Compartmented Information Facilities (SCIF)
- 1 Emergency Operations Center (EOC)
- SIPR/NIPR Net Connectivity
- 1 Forward Command Post Training Facility
- 2 Conference Rooms with Video Teleconference facilities with an Information Technology value of \$330 Thousand dollars
- Emergency Power Generation Capability
- Executive Auditorium with 350 seating with Video Teleconferencing capability
- Command Conference Room with VTC capability
- Army Reserve Archives and Army Reserve Museum
- Full Service Cafeteria

Active duty military: 304

Civilian employees: 363

Contractors: ?



The only multi-story parking garage in the Department of Defense.

**Constructed: 1997**

**Capacity: 600 Vehicles**

**215K GSF/ 3 decks**

**Estimated Replacement Value: \$3.5M**



## Reserve Command Leased Buildings

- **Office space *shortages* reflected by off-post leases:**
  - **US Army Reserve Command (USARC) leases two facilities off-post:**
    - Peachtree City
    - Morrow
- **Fort McPherson has excess barracks capacity that can be renovated to provide office space for USARC activities currently in leased facilities. The savings would be approximately \$1 Million dollars per year.**

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FY 2005

- ✓ USARC leases two facilities, Peachtree City, 31,595 square feet at \$645k/year; Morrow, GA, 18,958 square feet, \$284k/year. Verify numbers - HIGH TECH LEASE - IT UNIQUE - AVOID INFRASTRUCTURE COST IN USARC BLDG RC INFORMATION DES

USACE leases 20 separate facilities in and around Atlanta. Total square footage leased is 128,419 sf at a cost per year of \$1.9million

AEC SREO leases 3,382 square feet in Atlanta at a cost of \$22.50 sq ft – cost annually of \$76.1k. Lease does not include parking.

Fort McPherson has excess barracks capacity that can be renovated to provide office space for USARC activities currently in leased facilities. The savings would be approximately \$1 Million dollars per year.



## 335th THEATER SIGNAL COMMAND



- **Manage the telecommunications infrastructure for Southwest Asia (Arabian Peninsula and Iraq, the northern Red Sea, Horn of Africa, south and central Asia) in support of US Central Command and US Army Forces Central Command during peacetime and contingency operations**

TDA Authorized: 225

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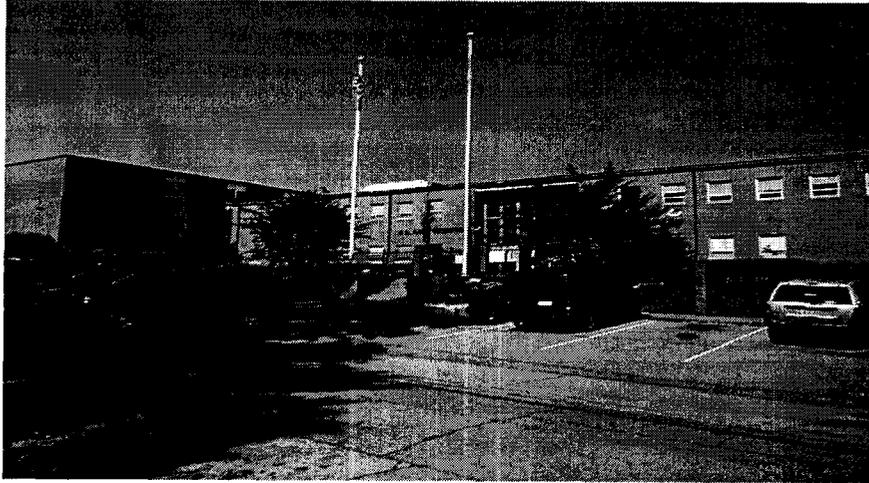
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335<sup>th</sup> Army Theater Signal Command is headquartered in East Point, just outside of Fort McPherson. Its mission is to provide theater-level signal support to Third US Army/USARCENT. For Command and Control it falls under Third US Army, headquartered at Fort McPherson. For technical oversight, it falls under the Network Enterprise Technology Command (NETCOM), which is headquartered at Fort Huachuca, AZ. 335<sup>th</sup> Theater Signal Command relies substantially on the support services provided at Fort McPherson.

We have requested the impact and costs of having to go elsewhere for operational support.



## 335th THEATER SIGNAL COMMAND



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Active duty military: 103

Civilian employees: 20

Contractors: ?

*MISSION REMAINS SAME REGARDLESS OF WHETHER 3RD ARMY IS*



## SOUTHEAST REGION OFFICE, INSTALLATION MANAGEMENT AGENCY



- Provides equitable, effective and efficient management of Army installations in the Southeastern United States to support mission readiness and execution, enable the well-being of Soldiers, civilians and family members, improve infrastructure, and preserve the environment

TDA Authorized: 128

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FORT MCPHERSON - FORT GILLEM

Headquarters for the Southeast Region Office of the Installation Management Agency occupies newly renovated facilities on Fort McPherson. Facilities are converted and revitalized historic structures within the Historic District at Fort McPherson. SERO-IMA provides policy and resources for 20 Installations in the Southeast Region impacting approximately one-third of the Army's units. Located within the transportation and communications hub of Atlanta, Georgia, its rapid rail system and proximity to Hartsfield – Jackson International Airport.

IMA SERO is able to provide continuity for its mission through ease of communications and ability to send personnel quickly to wherever their mission requires.

The cost of building rehab to SERO facilities at Fort McPherson was \$2.5 million.



## Installation Management Agency Southeast Region Office



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FORT MCPHERSON - FORT GILLEM

Active duty military: 4  
Civilian employees: 176  
Contractors: 35



## US ARMY CONTRACTING AGENCY SOUTHERN REGION



- Provides contracting oversight, policy implementation, mission contracting, acquisition management and career program management for the Southern Region of the Army Contracting Agency
- Ensures that contractors:
  - Meet customer requirements, reflect sound business judgment, and comply with laws and regulations
  - Provides the best value to the Government
  - Delivers quality goods and services that meet the Commanders' requirements, on time and at a reasonable cost
  - Are paid fair and reasonable compensation for their services

TDA Authorized: 128

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FORT MCPHERSON - FORT GILLEM

The US Army Contracting Agency - Southern Region is responsible for all Army contracting in the southern half of the United States. It solicits, procures, and manages roughly \$4 billion in Army contracts annually.

Active duty military: 2

Civilian employees: 87

Contractors: 5

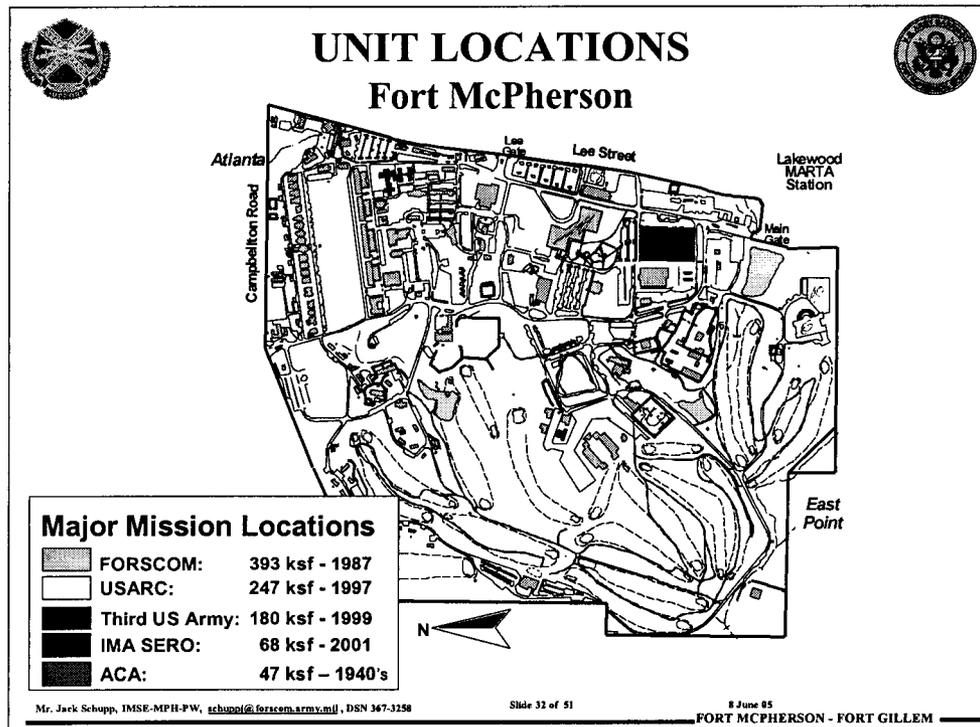


## AGENDA



- **Installation mission brief**
- **Units/organization information**
- **Land usage**
- **Installation master plan**
- **Unique characteristics**
- **Conclusion**

My Director of Public Works, Mr Jack Schupp will cover Land Usage of the Installation



Primary Facility Locations of Major Mission Activities supported by Fort McPherson Installation and Garrison Commander. FORSCOM, TUSA, Red Cross, have presence on Fort Gillem. FY 2004 USARC has off post leases – Peachtree City 31,595 square feet, (\$645,000 per year); Morrow 18,958 sf, (\$284,000 per year). Approximate total of \$1 million per year

Forces Command – 393,000 square feet; Bldg 200, 128, 129, 243

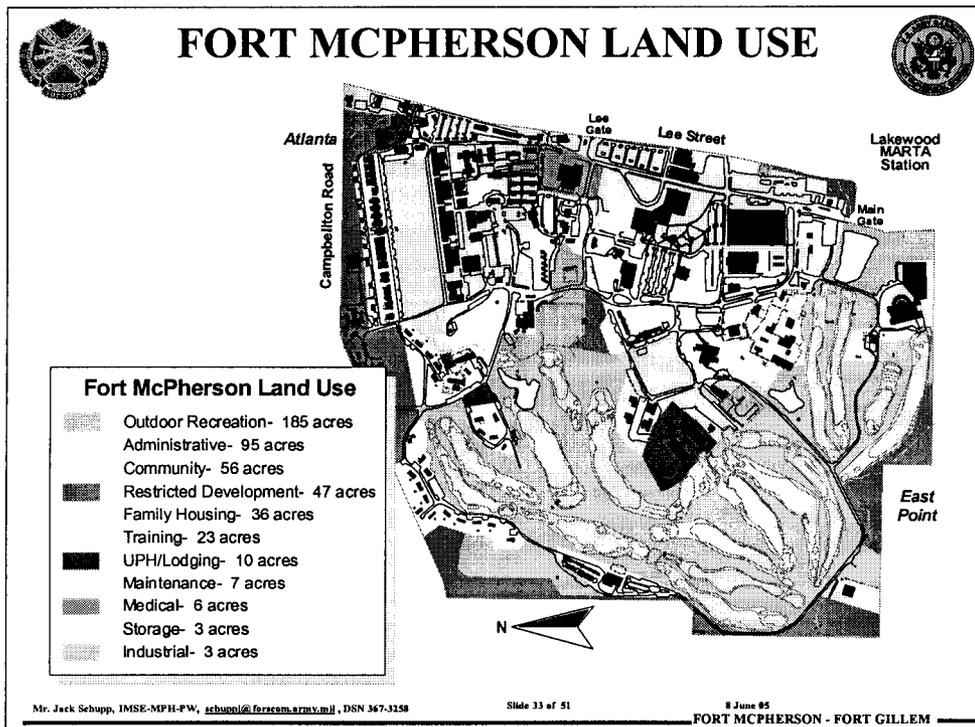
US Army Reserve Command – 247,000 square feet; Bldg 315, 313 (600 car parking garage), 206

Third US Army – 180,000 square feet; Bldg 363, 482 (Co Ops)

Installation Management Agency Southeast Region Office – 68 ksf; Bldg 171, 170, 169

Army Contracting Agency, Southern Region – 47 ksf, Bldg 130, 131

Proximity to MARTA, Hartsfield-Jackson International Airport, Rail Road Hub, Interstate access, Charlie Brown Airport, Peachtree-Dekalb Airport



Largest land use is outdoor recreation, with golf course occupying about 1/3 of the acreage of the installation. In a real world crisis the golf course could be used for an immediate staging area.

Next largest land use is admin, with headquarters facilities located here admin space equals mission space

Also a significant amount of installation property is used for such military common task training, Sergeant's Time Training, physical training and training areas for Reserve and National Guard personnel. In addition, property is used for such things as shooting range, fishing and outdoor activities, sports events, and other community support. Fort McPherson has a contract for lodging and feeding approximately 100 National Guard and Reserve personnel coming to the post for training monthly.

Restricted development acreage is less than 10% of the total and comprised of areas within force protection standoff distance from the perimeter, plus some small parcels that are not suited to development due to terrain limitations

Restricted land use is to support stand off distance as part of anti-terrorist/force protection. Land is not restricted due to environmental, lease, Right of Way, easement or wetlands.



## CURRENT REAL PROPERTY INVENTORY Fort McPherson



- Office space *shortages* reflected by off-post leases:
  - US Army Corps of Engineers (USACE)
  - Army Environmental Command,  
Southern Region Environmental Office  
(AEC SREO)

FY 2005

USACE leases 20 separate facilities in and around Atlanta. Total square footage leased is 128,419 sf at a cost per year of \$1.9million

AEC SREO leases 3,382 square feet in Atlanta at a cost of \$22.50 sq ft – cost annually of \$76.1k. Lease does not include parking.



## AGENDA



- **Installation mission brief**
- **Tenant units/organization information**
- **Land Usage**
- **Installation master plan**
- **Unique characteristics**
- **Conclusion**



# COMPLETED PROJECTS



INSTL <i>Installation</i>	RECENT MISSION ACTIVITY PROJECTS		COST		OCUPANCY
	<i>Project Description</i>	<i>Scope</i>	<i>UM</i>	<i>\$M</i>	<i>Year</i>
<b>New Construction and Revitalization</b>					
McPherson	Post Exchange	24,695	SF	2.00	✓ 1986
McPherson	Post Library	10,206	SF	0.50	✓ 1988
McPherson	FORSCOM HQ	362,491	SF	39.90	✓ 1988
McPherson	FORSCOM DOIM	21,478	SF	1.60	✓ 1989
McPherson	Barracks and Admin Complex	145,570	SF	12.80	✓ 1996
McPherson	Lawrence Joel Health Clinic	72,428	SF	13.00	✓ 1997
McPherson	USARC HQ's	238,143	SF	29.50	✓ 1997
McPherson	Commissary	25,007	SF	3.40	✓ 1998
McPherson	Third Army HQ Facility (Conversion & Refurbishment)	171,560	SF	9.70	✓ 2001
McPherson	IMA South Eastern Region Office (Conversion & Refurbishment)	68,063	SF	9.20	✓ 2002
<b>Infrastructure Replacement and Upgrades</b>					
McPherson	Gas Line			0.20	1987
	Sanitary Sewer Upgrade			1.40	1990
	Domestic Water Distribution Upgrade			3.80	1997
	Storm Sewer Upgrade			1.10	2000
	Electrical Distribution			0.30	2003

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FORT MCPHERSON - FORT GILLEM

Although established in 1885, Fort McPherson is a modern installation with a relatively new infrastructure.

In 2004 Fort McPherson completed a \$14 million dollar upgrade to the Communications infrastructure. 73 buildings now have fiber connectivity on a post-wide Gigabyte voice, video, and data network.

Post improvement projects that converted, restored and revitalized existing historic structures to provide required space to support Mission Activities for units located at Fort McPherson and Fort Gillem. Projects were new construction (MCA, MCAR, AAFES, DECA) or OMA to provide full utilization of facilities while preserving the historic structures and district.

Barracks, Hospital, Clinic converted to Admin. Age of equipment is new. Oldest HQ's Bldg FORSCOM is 18 years. Heating, Ventilation, Air Conditioning replaced in 2002. New air handling units, overhaul of generators, new chillers, flywheel interim technology to maintain system integrity, state of the art conference room

Years indicate the dates when facilities were first constructed or underwent major renovation or revitalization. Infrastructure for the oldest headquarters building is up to date with new chillers, filters, air handling units and motors installed within the last fiscal year.

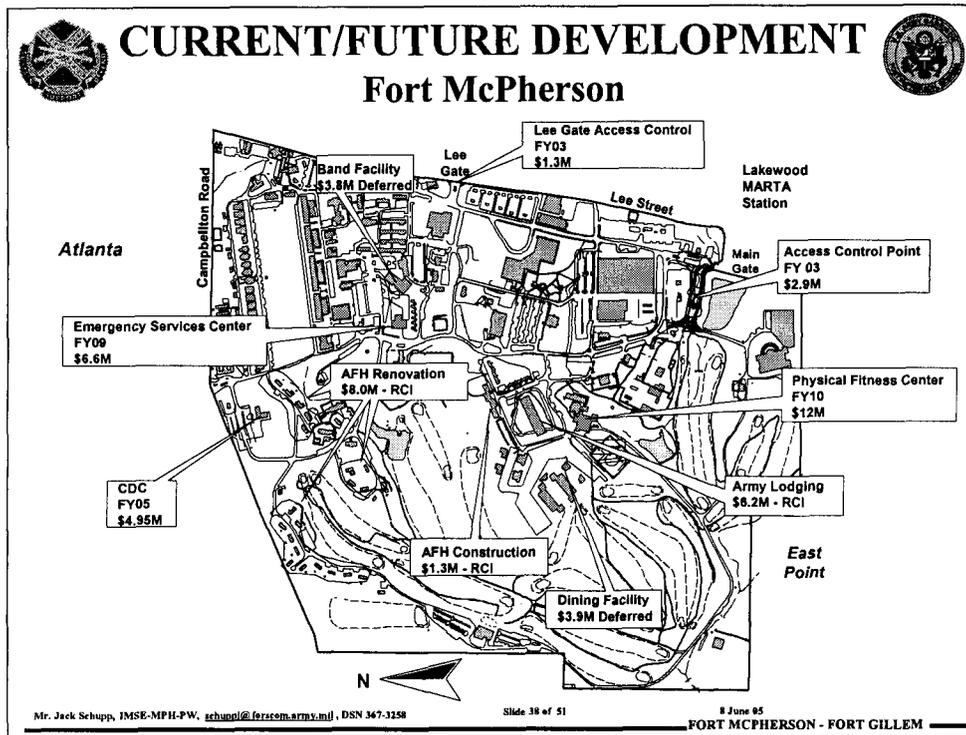


# FUTURE MILCON PRIORITIES



INSTL	REVITALIZATION		Scope	UM	CWE
Priority	Installation	Project Description			\$M
		<b>MISSION</b>			
	McPherson	Band Training Facility	19,754	SF	3.80
	McPherson	Dining Facility	13,500	SF	3.90
		<b>BASOPS</b>			
	McPherson	Emergency Services Center	26,700	SF	6.60
	McPherson	Physical Fitness Center	47,464	SF	12.00
	McPherson	Army Lodging - Transient Quarters 150 rooms	46,000	SF	8.20

Garrison projects identified to meet mission activities. Projects with listing shown under FYDP (Future Years Defense Plan) will be discussed in greater detail in the following slides.



Here is shown locations of Current and Future Military Construction (MILCON) priorities, Fort McPherson

Our Residential Communities Initiative (RCI) is a partnership to replace, upgrade, manage, and maintain Army Family Housing units over a 50 year period. While we have been in the process of soliciting bids and implementing this partnership, the initiative has been put on hold for now.



## ACCESS CONTROL POINT Fort McPherson



□ **Scope:** Provides enhanced security at Main Gate access control with sentry house, multi-lane vehicle access gate, search area, surveillance, communications, lighting, and traffic control devices

□ **Cost:** \$2.95 million Defense Emergency Response Funding in FY03



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FORT MCPHERSON - FORT GILLEM

New access control point allows for greater standoff from existing buildings, more lane access, covered sentry area, truck turn around, pit search area and greater stacking/queing distance.



## **CHILD DEVELOPMENT CENTER Fort McPherson**



- **Scope: Standard design (198 child capacity) Child Development Center; 15,400 square feet**
- **Cost:**
  - Awarded - \$4.9 million
  - Under Construction 2005
- **Timeline:**
  - Concept design completed
  - Target completion Jul 2006

The Child Development Center project has been designed and the construction contract has been awarded and the target completion date of July 2006. This will provide care for 198 of our children within a 15,400 square foot facility.

The identified site is within the family housing district and utilizes the former site of the Officers' Club and its existing hardstand.



## PHYSICAL FITNESS CENTER Fort McPherson



□ Scope: 47,464 square feet fitness center with racquetball courts, basketball court, exercise and weight rooms, running track, and two hard surface tennis courts with lights and bleacher seating. Also for use as a soldier deployment staging facility.

□ Cost:

- Current working estimate is \$12.0 million
- For Fiscal Year 2010 Future Years Defense Plan (FYDP)

□ Timeline:

- Start Design: 2 Mar 04
- Design Charrette: Completed
- Final Design: TBD
- Ready to Advertise: TBD
- Contract Award: TBD

□ The Solicitation will be 2 Phase Design-Build project, however, the project was put on hold by ACSIM.

**DRAFT**  
**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION**  
**BASE SUMMARY SHEET**

**Fort McPherson, GA**

**Major Organizational Missions – Military Value**



**U.S. Army Forces Command:** FORSCOM is the Army component of the Joint Forces Command (JFCOM) and is the Army's largest major command. FORSCOM consists of more than 760,000 Active Army, U.S. Army Reserve and Army National Guard Soldiers. FORSCOM trains, mobilizes, deploys and sustains combat ready forces capable of responding rapidly to crises world-wide. **(Replacement Value: \$132 million without DISA hub)**

**Third U.S. Army / U.S. Army Forces Central Command / Coalition Forces Land Component Command:** Third U.S. Army, in its role as Army Central Command (ARCENT), is the Army component of the U.S. Central Command with Joint command responsibility for Southwest Asia and the Horn of Africa. Most recently, Third U.S. Army earned recognition in another command capacity, Coalition Forces Land Component Command (CFLCC), when it commanded the Coalition Ground Forces in planning and executing Operation Iraqi Freedom. Third U.S. Army/USARCENT is headquartered at Fort McPherson with a forward-deployed headquarters in Kuwait. **(Replacement Value: \$59 million)**

**U.S. Army Reserve Command:** Commands, controls and supports all Army Reserve troop units in the continental United States, except psychological operations, civil affairs and Special Forces units. Ensures the readiness of its forces and prepares over 2,000 Troop Program Units under its command to mobilize in support of military contingencies and the Global War on Terrorism (GWOT). **(Replacement Value: \$82 million + \$3.5 million for parking garage)**

**Southeast Region, Installation Management Agency:** Provides equitable, effective and efficient management of Army installations in the Southeastern United States to support mission readiness and execution; enable the well-being of Soldiers, civilians and family members; improve infrastructure; and preserve the environment. **(Replacement Value: To Be Determined)**

**Lawrence Joel Army Health Clinic (Fiscal Year 2004)**

- Provided 230,149 prescriptions (\$7 million)
- Provided 125,241 patient visits and diagnostic tests
- Fielded 116,320 appointment requests
- Maintained 31,937 medical records
- Provided \$7.3 million in TRICARE network purchased care

# DRAFT

- TRICARE Prime enrollees
  - 9,554 (LJAHC)
  - 39,000 (Network)
  - 118,000 (Eligible)
  - Highest patient satisfaction scores in SERMC, top 5 percent in MEDCOM

## Range Information

The range at Fort McPherson is 31 meters and serves small arms qualifications standards. The range is also used by our state and local police departments as well as the Transportation Safety Administration, the FBI, and Federal Marshals.

## BRAC Concerns

- **\$1.1 billion cost** of relocating Defense Information Systems Agency (DISA) regional communications hub from Fort McPherson not accounted for in DoD analysis. Atlanta, with its significant communications infrastructure, is the reason DISA located the hub here.
- Cost of building new Command and Control facilities with all communication requirements for Headquarters FORSCOM, USARC, First and Third U.S. Armies not accurately accounted for in DoD analysis. **Construction estimate is \$315 million.**
- BRAC 93 Commission cost analysis of closing Forts McPherson and Gillem differs significantly from DoD BRAC 05 cost analysis.
- Loss of synergy once Headquarters FORSCOM, Third Army, and First Army are no longer co-located.
- Loss of civilian workforce expertise when the Command and Control Headquarters move from Atlanta to smaller rural areas at a time when the commands are all actively engaged in the Global War on Terrorism.
- Loss of numerous institutions of higher education that Atlanta offers for Soldiers, civilians, and family member development.
- Loss of ready access to major international airport. Small regional airports located in areas where Headquarters are relocating to will lead to higher travel costs and loss of time/productivity for military/civilian travelers.
- The Army is leaving a major metropolitan area of 5 million people at a time when they are having problems recruiting Soldiers.
- Fort McPherson is the seventh largest employer in Atlanta.
- Fort McPherson also borders East Point, Georgia, which is a Historically Underutilized Business Zone (HUB),

## Items of Special Interest

- Will the relocation of the headquarters organizations from Fort McPherson create an unacceptable impact on the Army's training, recruitment and installation management? **Yes.** *The presence of the Army in Atlanta, with its complimentary quality of life support systems directly impacts attitudes of potential recruits from the south. They regard this area as holding tremendous retirement potential and often aggressively seek assignment here prior to retirement in order to settle families, complete advanced education and facilitate spousal career development which directly impacts the stability of families post*

## DRAFT

retirement. Additionally, the retirees provide an experienced workforce for the major commands.

- Will the preservation and caretaking of Fort McPherson's significant historic sites be an issue? **Yes.** *Historic District is composed of 41 Buildings that are each individually on the National Registrar of Historic Places. Stewardship requirements, preservation and maintenance of these facilities and the District is entrusted to the Army as part of a National Trust. .*
- Is there any concern that the Army will lose expertise that cannot be replaced as a result of this closure and relocations? *A significant portion of personnel working in the headquarters organizations are committed to the Atlanta area because of the quality of life (dynamic local communities) with its accompanying opportunities for high quality/pay spousal employment, advanced education, and cultural and civic opportunities. If these personnel decide not to relocate this will result in a loss of institutional knowledge, highly experienced and skilled workforce and the mentor pool from long time employment.*
- How significant will the cleanup of Fort McPherson be and is it doable? *Cleanup of Fort McPherson is doable at a total estimated cost of **\$19 million**. The dollar amount quoted in the Base Summary Sheet appears to have placed the decimal in the wrong place. The Annual Work Plans for Fort McPherson forecast **\$12 million** to complete onsite restoration of Underground Storage Tanks (UST), ground water contamination and onsite monitoring. Estimated cost of range site restoration at Fort McPherson is **\$7 million**.*

### Unique Transportation Synergy:

- Hartsfield Jackson International Airport: 9.11 miles and 19 minutes away
- Light and Heavy Rail Systems
- Three major interstates run through Atlanta
- Atlanta is a Hub for the Trucking Industry
- Metropolitan Atlanta Rapid Transit Authority (MARTA) Station: It is hard to over state the benefit of having a MARTA station across the street from Fort McPherson's front gate. The MARTA station provides both bus and light rail transit services throughout metropolitan Atlanta. Fort McPherson is only three train stops to the Airport.
- The local MARTA transportation system results in low cost and low stress commuting for the high number of personnel who use it.
- MARTA allows Fort McPherson to participate in the Federal government's clean air program by enabling employees to commute to work using mass transportation.
- The local area around Pope/Shaw AFBs lacks significant commercial air, rail and interstate transportation systems
- In fiscal year 2004 Fort McPherson Transportation moved 29,533,592 pounds of cargo, Issued 39,695 airline tickets, processed 2,580 rotator flight passengers, provided support to 48,500 Rest & Relaxation Soldiers, and provided 70 K-9 Kennels for Iraq at a total cost of \$1.98 million, all in support of the Global War on Terrorism.
- In fiscal year 2004, Fort McPherson supported 60 units, all elements of FORSCOM, 1<sup>st</sup> Army, 3<sup>rd</sup> Army, 81<sup>st</sup> RRC, 335<sup>th</sup> Sig, and many others, by transporting and redistributing equipment for deployment.

## DRAFT

- In fiscal year 2004, Fort McPherson processed 4,230 in-bound household goods shipments and processed 4,180 out-bound household goods shipments.

### Unique Communications Synergy:

- Fort McPherson and the Atlanta area have the required infrastructure to support a major communications hub for the Department of Defense. Over \$1 billion has been spent to upgrade these facilities to support the needs of all DoD installations within the Southeastern United States, which represents a significant part of DISA's worldwide communication system. This in depth infrastructure makes us a power projection platform for communications.
- The Defense Information Systems Network Video Service Global Hub connects to other DoD hubs in San Diego, California, Drainsville, Virginia, Pearl Harbor, Hawaii, and Vaihingen, Germany. The local hub provides support for over 10,000 annual video teleconferences around the world.
- The Classified DoD Transformation Wideband Communications Node is a project for increasing the bandwidth of the military networks around the globe. Fort McPherson has been upgraded to provide a major hub for the system.
- The Defense Red Switch is connected to Fort McPherson, Ga.; Offut AFB, Neb.; McDill Air Force Base, Fla.; and the Pentagon. This switch provides alternate switching and redundancy for direct secure communication between commanders and key staff.
- Automated Directory Assistance System connects to Forts Stewart, Bragg, Campbell, Drum, Irwin, Riley, Polk, Gillem, and Carson providing after-hours assistance. This system was put in place to reduce cost and provide for 24/7 support to the military services. This system is a primary means for Soldiers in the theater to place calls to families in the states.

### Unique Educational Synergy: Produces educated, capable workforce

- |  |   |   |
|--|---|---|
| <ul style="list-style-type: none"><li>• Georgia Tech</li><li>• Georgia State University</li><li>• Emory University</li><li>• Clark Atlanta University</li><li>• Morehouse College</li><li>• Kennesaw State University</li><li>• Clayton State University</li></ul> | <ul style="list-style-type: none"><li>• Southern Polytechnic State University</li><li>• American Intercontinental University</li><li>• DeVry Institute of Technology</li><li>• Mercer University</li><li>• Agnes Scott College</li><li>• Morris Brown College</li><li>• Brenau University</li></ul> | <ul style="list-style-type: none"><li>• Spelman College</li><li>• West Georgia College</li><li>• Life College</li><li>• Oglethorpe College</li><li>• Oxford College</li><li>• Atlanta Christian College</li><li>• Shorter College</li><li>• University of Phoenix</li></ul> |
|--|---|---|

### Unique Business Synergy:

- Coca Cola
- CNN

# DRAFT

- Delta Airlines
- The Home Depot
- United Parcel Service

## Spouse Employment Task Force

A significant synergy and impact on spousal employment has occurred in Atlanta due to the work of personnel at Fort McPherson in the founding of a Spouse Employment Task Force. Through this Task Force, post officials worked to educate state leaders in the area of employment compensation for military spouses who must leave employment in order to follow their military sponsor to the next duty station. The Governor of Georgia recently signed House Bill 404 into law in support of these spouses and it is being used as a model for other states.

The Task Force has worked closely with The Home Depot Corporate Headquarters, located in Atlanta, in order to develop employment marketing and training materials aimed at the military market.

The Task Force efforts have resulted in a pilot program with the Georgia Department of Labor to increase community awareness of the tremendous pool of quality employees (in the greater metro area) coming from within the military family.

Spouse career and work opportunities hold a 53.1 percent dissatisfaction rate according to the 1<sup>st</sup> Quadrennial Quality of Life Review published in May of 2004. This dissatisfaction is not an issue in the Atlanta area.

## Unique Partnerships with the Community:

- Fort McPherson provides more than 150 mentors for 9 metro Atlanta public schools
- Fort McPherson has Memorandums of Agreement (MOAs) with 12 area School Superintendents
- We actively participate in more than 50 special event activities with local schools annually
- In 2004, we had 982 individuals volunteer in the local communities, providing more than \$1.43 million worth of service
- The Army in Atlanta Museum is one of two Army museums in Greater Metro Atlanta. It is a unique educational forum for Civic Organizations and Schools. It provides more than 75 Living History tours annually. Additionally, USARC HQ's has both museum displays, artifacts and contains the Historical Archives for the United States Army Reserves.
- Partnership Advisory Council has initiated more than 400 initiatives since 1998
- General David A. Bramlett Character Bound Program promotes self confidence, character building, career exploration through team-based two-day event; 136 youth graduates and 70+ Soldier mentors since 1999
- Fort McPherson has Memorandums of Agreement with the Cities of Atlanta and East Point to be first responders and augment municipal capabilities dealing with emergency situations such as the release of hazardous materials (either biological or chemical).



## DRAFT

### City of East Point, Georgia

The communities surrounding both Fort McPherson and Fort Gillem have low per capita income, and suffer high unemployment rates. The unemployment rate for the City of East Point, which is outside Fort McPherson, is 8.7 percent. The National average is currently 5.1 percent. Both communities have high percentage minority populations. Loss of Fort McPherson to the City of East Point would result in an estimated negative economic impact of \$592.8 million to this already economically depressed, predominantly minority community.

### Environmental Considerations

- Closure of Fort McPherson will necessitate consultations with the State Historic Preservation Office. **Yes.** *The Garrison currently has a Memorandum of Understanding in place with the State Historic Preservation Office. In the event of closure, under NEPA Section 106 documentation, the State Historic Preservation Office would meet with impacted cities (Atlanta, Forest Park, East Point) to structure an agreement that would set restrictions and policies for continuing stewardship for these properties*
- Closure of operational ranges will likely necessitate clearance of munitions and remediation of any munitions constituents. The remediation costs (*estimated at \$7 million*) for these ranges may be significant and the time required for completing remediation is uncertain.
- Fort McPherson has contaminated water resources that will require restoration and/or monitoring. **Yes.** *Total cost of cleanup is estimated at \$12 million and projected out 10 years with most of outyears being in monitoring.*
- A new source review will be required at Fort Sam Houston.
- An Air Conformity determination and New Source Review and permitting effort will be required at Fort Eustis. *Ft McPherson maintains a Synthetic Minor air permit under Title V. Atlanta is a non-attainment zone. Fort Eustis works under an emergency permit.*
- A minor air permit revision may be necessary at Pope AFB.
- Significant mitigation measures to limit releases to impaired waterways may be required at Fort Sam Houston and Fort Eustis to reduce impacts to water quality and achieve U.S. EPA water quality standards.
- Construction at Pope AFB may have to occur on acreage already constrained by the Threatened and Endangered Species (TES) Act. This recommendation has the potential to impact wetlands at Pope AFB and Shaw AFB. This recommendation has no impact on dredging; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; or waste management.
- This recommendation will require spending approximately \$2.5 million for environmental compliance activities. These costs were included in the payback calculation. *In fiscal year 2003 this figure was \$12.9 in the Annual Work Plan. Today the number is \$12*

## DRAFT

million. There is an additional \$7 million estimated for range cleanup for a total of \$19 million.

- This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation. **No.** *The government needs to factor in the stewardship of Historic properties and responsibilities of the National Trust.*
- The local Atlanta MARTA rail mass transit system impacts federal clean air efforts. **Yes.** *Fort McPherson has 539 Soldiers and civilian employees enrolled in the Federal Government Mass Transportation Program. This number does not include numerous contractors who also use mass transit.*
- The local area around Pope AFB will have to build significantly in order to house, transport, educate the increase number of personnel located there, where this infrastructure is already in existence in the Atlanta area

### Political Representation

Governor:	Sonny Perdue
Senator:	Saxby Chambliss
Senator:	Johnny Isakson
Representative:	John Lewis
Representative:	David Scott

### Community Concerns/Issues

A review of community attributes revealed no significant issues regarding the ability of the infrastructures of the local communities to support missions, forces, and personnel.

- When moving from Fort McPherson to Pope AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Employment, Medical and Safety. *As demonstrated in this fact sheet, the opportunities available in a large metropolitan area, such as Atlanta, are much greater than those in smaller, more rural area.*
- When moving from Fort McPherson to Fort Eustis, the following local capabilities are improved: Cost of Living and Transportation. The following local area capabilities are not as robust: Housing, Education, and Medical Health. *The cost of living in Atlanta is no greater than Fort Eustis and the synergies in Atlanta, as demonstrated in this fact sheet, are much greater.*
- When moving from Fort McPherson to Fort Sam Houston, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Employment, Medical and Safety. *The cost of living in Atlanta is no greater than Fort Sam*

## DRAFT

*Houston and the synergies in Atlanta, as demonstrated in this fact sheet, are much greater.*

- When moving from Fort McPherson to Shaw AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Education, Medical and Safety. *As demonstrated in this fact sheet, the opportunities available in a large metropolitan area, such as Atlanta, are much greater than those in smaller, more rural area.*
- Southeastern rural communities normally have extremely limited employment opportunities for military family members which dramatically impacts on the stability, readiness, and satisfaction of military families, which then negatively impacts retention. More than 86 percent of military spouses are employed Army wide, with more than 68 percent working because they need dual incomes. The Atlanta area fosters long term economic and career stability which positively impacts military retention.
- The lack of local community support systems impacts readiness because military families today are highly educated, sophisticated and demand high quality employment opportunities as evidenced through the Army Family Action Process.
- Military members and their families at many installations must travel great distances to obtain specialized care. That is not the case at Fort McPherson.
- The local Atlanta MARTA transportation system results in low cost, low stress commuting for the large number of Fort McPherson personnel who use it.
- Fort McPherson provides reliable, accessible and dependable service to tremendous numbers of National Guard and Reserve families following the activation of their military member in all areas

### **Cost Considerations Developed by DoD**

Note: These figures are disputed in the narrative that follows.

One-Time Costs:	\$197.8 million
Net Savings (Cost) During Implementation:	\$111.4 million
Annual Recurring Savings:	\$ 82.1 million
Return on Investment Year:	2 calendar years
Net Present Value Over 20 Years:	\$895.2 million

*This entire analysis appears to be inaccurate. Estimates for construction alone, of each of the major headquarters being built to support the missions being moved exceed the "one-time" costs being stated above. Cost of personnel moves, purchase of equipment, work stations, cost to establish and provide for the ability of the surrounding communities to support the infrastructure of travel, communications and connectivity required are not addressed in these numbers. Military construction alone, without infrastructure support, is **\$315 million**. DISA may go as high as **\$1.1 billion**.*

# DRAFT

## BRAC 1993 Analysis

The BRAC 1993 Commission studied Fort McPherson as a possible addition to the base closure list. The Commission used the COBRA model to develop cost estimates, return on investment, and break even year. The costs, although they did not include the costs of moving and relocating the Defense Information System Agency's communications equipment (\$1.1 billion) or relocating the USARC Headquarters, were significantly higher in 1993 dollars than the current DoD 2005 estimate. Model calculations were as follows:

One-Time Costs:	\$284.5 million
Return on Investment:	33 years
Break Even Year:	Year 39

## Employment and Payroll

People	Fort McPherson	Fort Gillem	Off Post	Total
Active Duty Officers	521	139	13	673
Warrant Officers	42	8		50
Enlisted	766	251	168	1,185
Total Active Duty	1,329	398	181	1,908
Army Reserve	878	1,454	1,066	3,398
Civilians*	2,064	1,796	811	4,671
Other Agencies**				18,727
Army Retirees				16,789
Retirees – Other Services				19,632
Retiree Family Members				54,632
Active Duty and Civilian Family Members				16,448
<b>TOTAL***</b>	<b>4,271</b>	<b>3,468</b>	<b>2,058</b>	<b>136,205</b>

\*Includes AAFES and NAF; \*\*Totals based on FY 2003; \*\*\*Total paid personnel – Atlanta Metro area: 9,977

Money	Fort McPherson
Active Duty Payroll	\$106,835,210
Military Construction	\$48,400,000
Temporary Duty	\$14,583,664
Civilian Payroll	\$120,610,578
Tuition / Education	\$813,986
Local Contracts	\$301,612,740
<b>TOTAL</b>	<b>\$592,856,178</b>
School Impact Funds****	\$6,612

\*\*\*\* Total based on 2004 school year; 2005 totals should increase due to military connected student enrollment expansion.

## DRAFT

Land Assets	Fort McPherson	Fort Gillem	Lake Allatoona
Building Space (sq. footage)	2,209,558	5,315,442	46,015
Family Quarters	102	10	N/A
Acreage	488	1,427	85*****

\*\*\*\*\*Land leased from the U.S. Army Corps of Engineers

### DoD Recommendation and Justification

Recommendation	Justification
Close Fort McPherson GA (Atlanta Metro Area)	This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions. The organization relocations in this recommendation also create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost. The recommended relocations also retain or enhance vital linkages between the relocating organizations and other headquarters activities.
Relocate FORSCOM to Pope AFB NC	Will be co-located with a large concentration of operational forces.
Relocate USARC to Pope AFB NC	Has a mission relationship with FORSCOM that is enhanced by leaving the two co-located
Relocate HQ 3 <sup>rd</sup> U.S. Army to Shaw AFB SC	Collocated with the Air Force component command of CENTCOM
Relocate IMA SERO to Fort Eustis VA	IMA and NETCOM HQs move consolidates the Northeastern and Southeastern regions of these two commands into one Eastern Region at Fort Eustis
Relocate Army Network Enterprise Technology Command (NETCOM) SE Region HQ to Fort Eustis VA	See Above
Relocate Army Contracting Agency Southern Region HQ to Fort Sam Houston	Can consolidate with the ACA Southern Hemisphere Region HQs, and where it will co-locate with other Army service providing organizations

### Miscellaneous Information of Importance

- There are 102 Army Family Housing Quarters on Fort McPherson. Several of them are on the National Historical Register. This means that 98 percent of our families live in the local Atlanta metropolitan area.
- We have 91,053 combined Army retirees, retirees from other Services, and retiree family members in the greater Atlanta metropolitan area. These retirees rely on the facilities and services located at both Fort McPherson and Fort Gillem.
- Our 18-hole golf course is profitable and receives no appropriated funds support. Net income before depreciation in fiscal year 2004 was \$128,800. Additionally, the acreage of the golf course can be converted to a staging area at any time it is needed in the event of a national or regional emergency.

# DRAFT

## Directorate of Information Management Relocation Analysis

1) Communications circuits and physical infrastructure that provide world-wide connectivity for mission support all organization on Fort McPherson and Fort Gillem and 42 counties in Georgia.

The estimated costs for recreating and rerouting all existing sensitive and classified circuits to another location(s) will be approximately **\$1.1 billion**.

One essential key point under the present configuration is that FORSCOM, First Army, Third Army and the U.S. Army Reserve Command are essentially located together. Closing Fort McPherson will require the Army to establish three new 24/7 communications facilities to satisfy the listed major commands communications mission.

If the Defense Information Systems Agency (DISA) regional communications hub has to be relocated, or if those capabilities are not relocated, then the annual recurring cost just to continue to man the facility will be \$750,000 per year – this does not include the cost of manpower required to provide security. In addition, that cost will be duplicated wherever HQ FORSCOM is relocated as they too will continue to have this mission support requirement of 24/7 operational support requiring two person integrity at all times (i.e. minimum of two people with Top Secret clearance on duty within the facility monitoring the equipment at all times).

If the infrastructure is relocated, this will generate a ripple effect on the DoD installations and facilities in the entire Southeastern United States. This includes some of the key gaining installations which obtain their connectivity from Fort McPherson. Connectivity must be in place and maintained at all times. A new communications hub would need to be established and fully operational prior to shutting down the one at Fort McPherson. Equipment cannot simply be moved from one place to another, it would have to be duplicated at its new location at a cost of **hundreds of millions of dollars**.

To recreate the DISA physical infrastructure requires a modification to the network architecture in place to maintain its current connectivity.

2) Cost of Local and Wide Area Network enclaves (equipment, support and services) which support user workstations, which provides NIPRNET /SIPRNET Data and Telecommunications to users for daily operational use: **\$48.5 million**

3) Connectivity between buildings to the installation's Area Distribution Nodes. This connectivity requirement will be needed at all 14 gaining installations Computation based on Army's Installation Information Infrastructure Modernization Program (I3MP). Estimated cost for all gaining installations; **\$56 million**

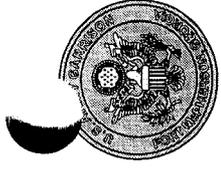
4) Cost of installation's telephone system switches, operators and help desk to include upgrades or expansion for all gaining installations; **\$3.5 million**



**Proudly Serving  
Tomorrow's Army...Today!**



# AGENDA



- ❑ **Installation mission brief**
- ❑ **Units/organization information**
- ❑ **Land usage**
- ❑ **Installation master plan**
- ❑ **Unique characteristics**
- ❑ **Conclusion**



# AGENDA



- ❑ **Installation mission brief**
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# INSTALLATION MISSION



- **Support and execute Soldier readiness and well-being**
- **Train, mobilize, deploy, sustain, and reconstitute combat ready forces to meet requirements of combatant commanders**
- **Conduct homeland defense operations**
- **Support civil authorities**
- **Serve as Army component headquarters and joint forces land component for US Central Command**
- **Command and control for all Army Reserve forces**
- **Provide management of Army installations in the southeastern US**
- **Defense Information System Agency (DISA) Regional Communications hub**



# INSTALLATION MISSION

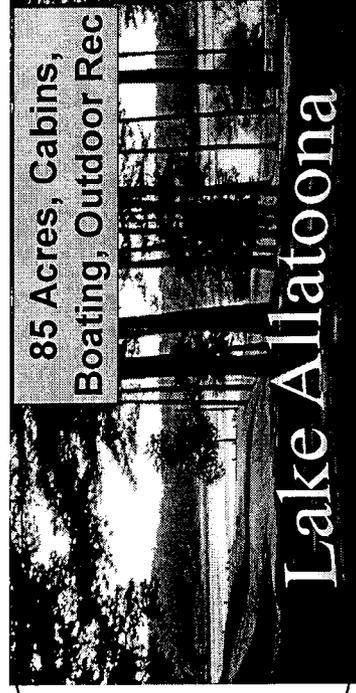
## (Continued)



- ❑ **Provide contracting oversight and mission contracting for the Southern US**
- ❑ **Conduct homeland defense and worldwide force protection operations to defeat or lessen effects of conventional, unconventional, (nuclear, biological, chemical) and terrorist munitions**
- ❑ **Conduct CONUS based operations in support of the Headquarters Department of the Army Southwest Asia Rest & Recuperation (R&R) program**
- ❑ **Provides support to Operation Exodus**
- ❑ **Medical Hold personnel**

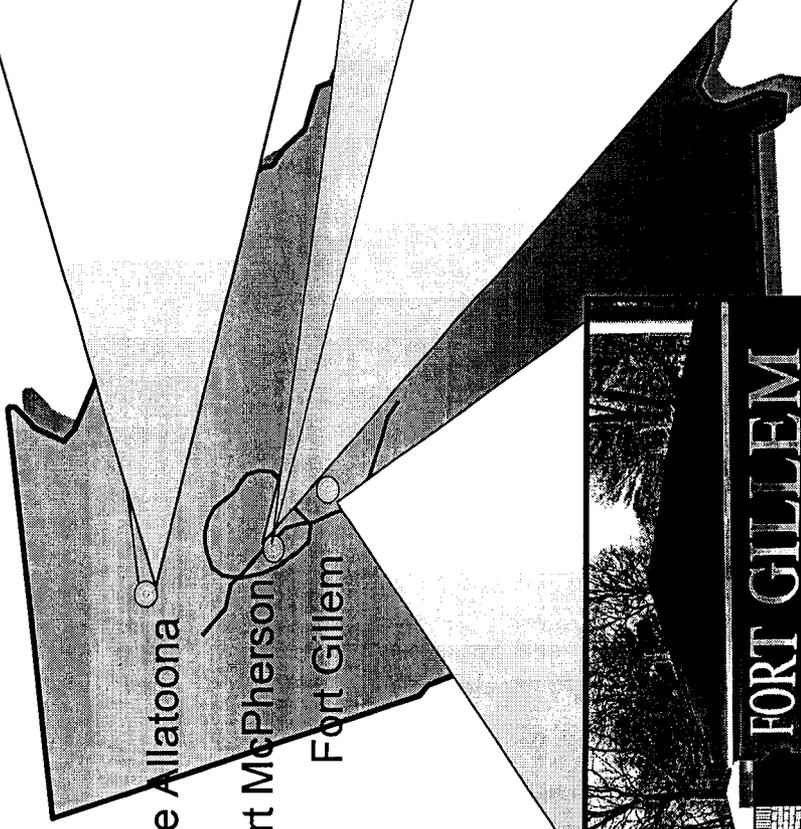


# WHERE WE ARE



85 Acres, Cabins,  
Boating, Outdoor Rec

Lake Allatoona



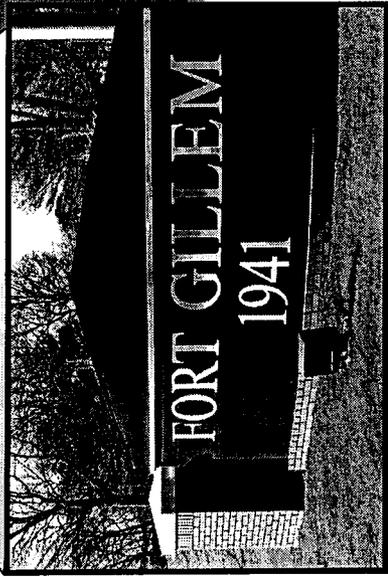
Lake Allatoona

Fort McPherson

Fort Gillem



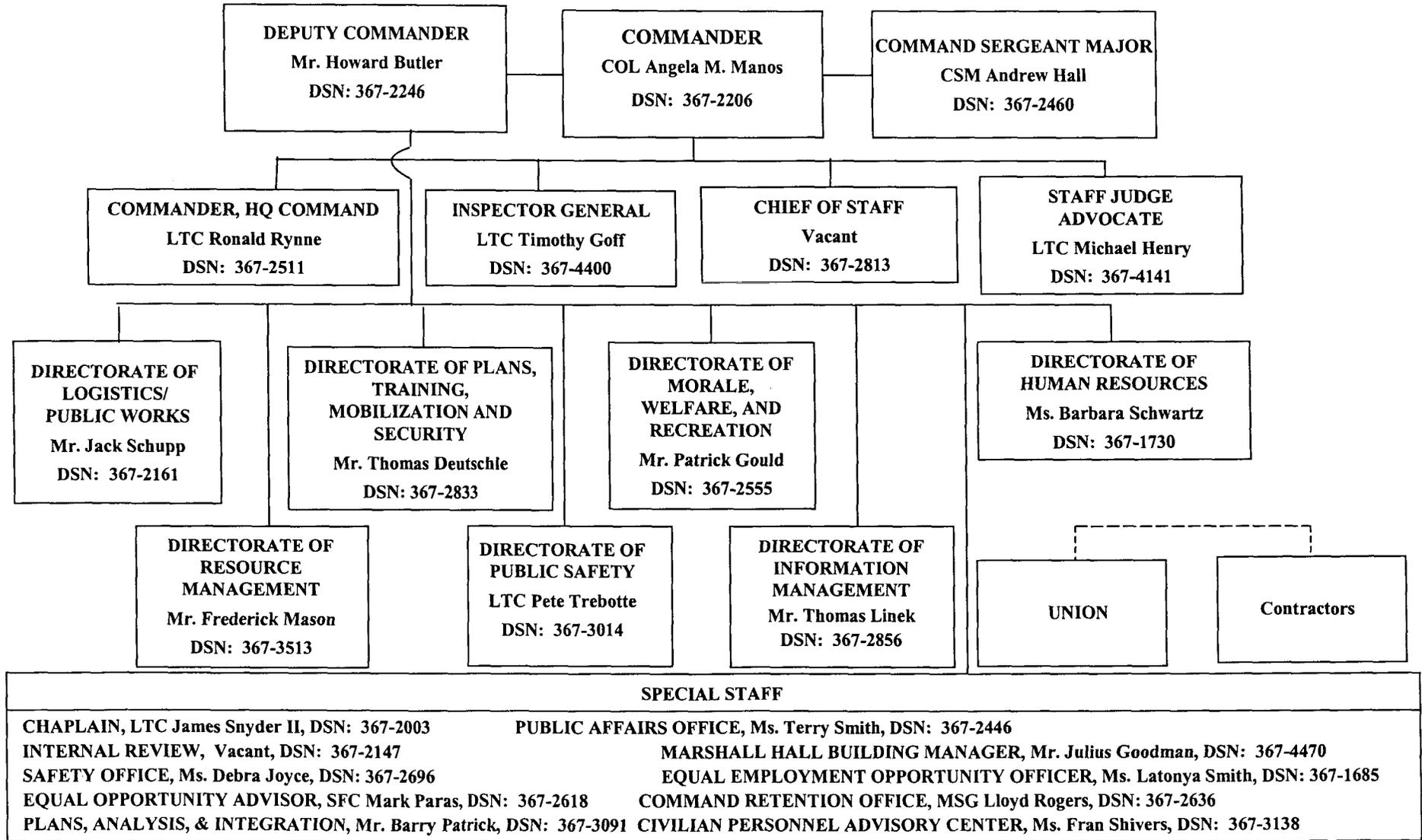
488 Acres, Several  
Major Headquarters



1427 Acres Command &  
Control and Logistics



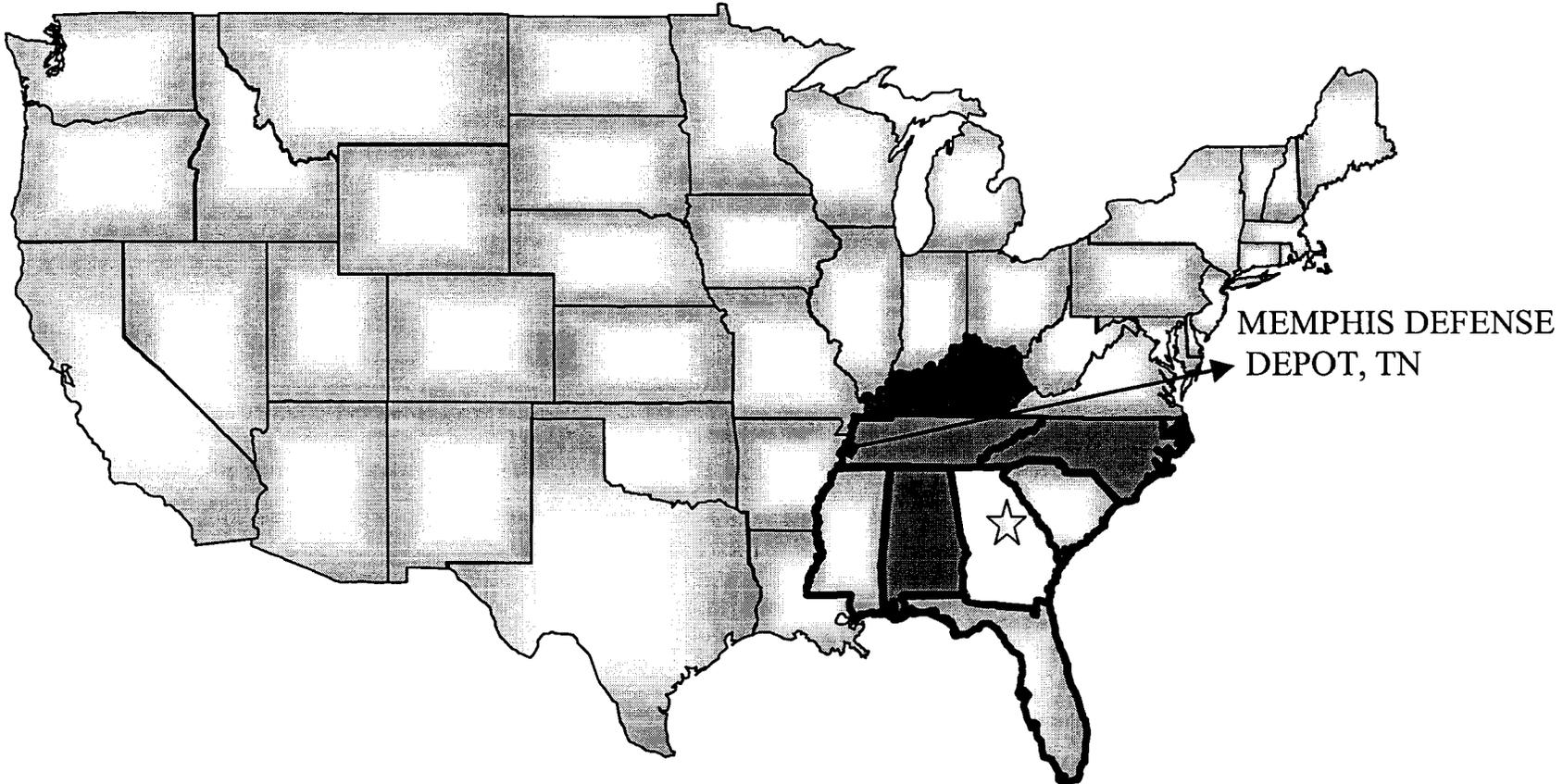
# US ARMY GARRISON FORT MCPHERSON/FORT GILLEM



11/3/04



# AREA SUPPORT SERVICES



**MILITARY PERSONNEL RECORDS  
CIVILIAN PERSONNEL ASSISTANCE  
CASUALTY/FUNERAL ASSISTANCE  
SOLDIER READINESS CHECKS  
MEDICAL SUPPORT  
DENTAL SUPPORT  
LEGAL SUPPORT  
FINANCE**

**COMMUNITY ACTIVITIES  
ARMY COMMUNITY SERVICES  
RECREATIONAL SERVICES  
LOGISTICS  
MAINTENANCE  
CONTRACTING  
HOUSING REFERRAL  
TRANSPORTATION**

**COMMUNICATIONS HUB  
UCMJ (GCMCA)  
ACCOUNTING  
SECURITY  
CRIMINAL INVESTIGATIONS**



# WHO WE ARE



مستشار  
القوات  
البحرية  
الولايات  
المتحدة

□ General officer HQS/ (1)★★★(2)★★★(1)★★★(2)★

□ 40+ buildings on national historic register

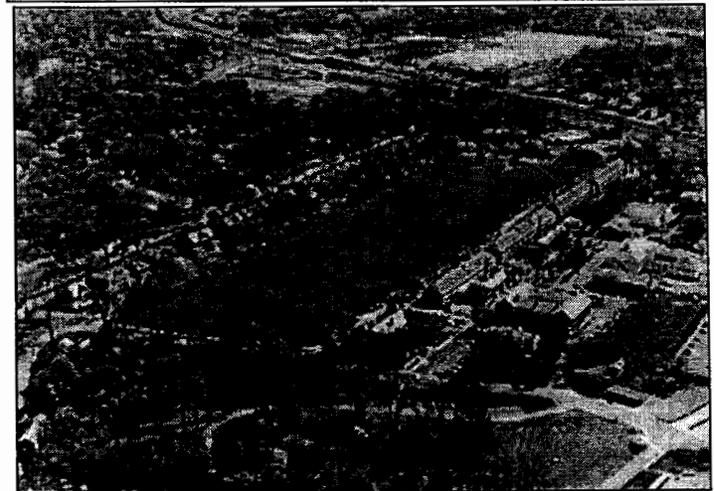
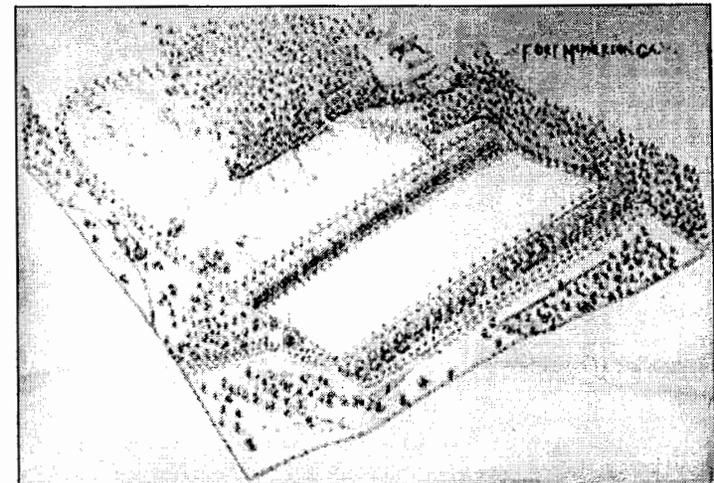
□ Active, Reserve, and National Guard components, federal agencies, other services and agencies



# FORT McPHERSON

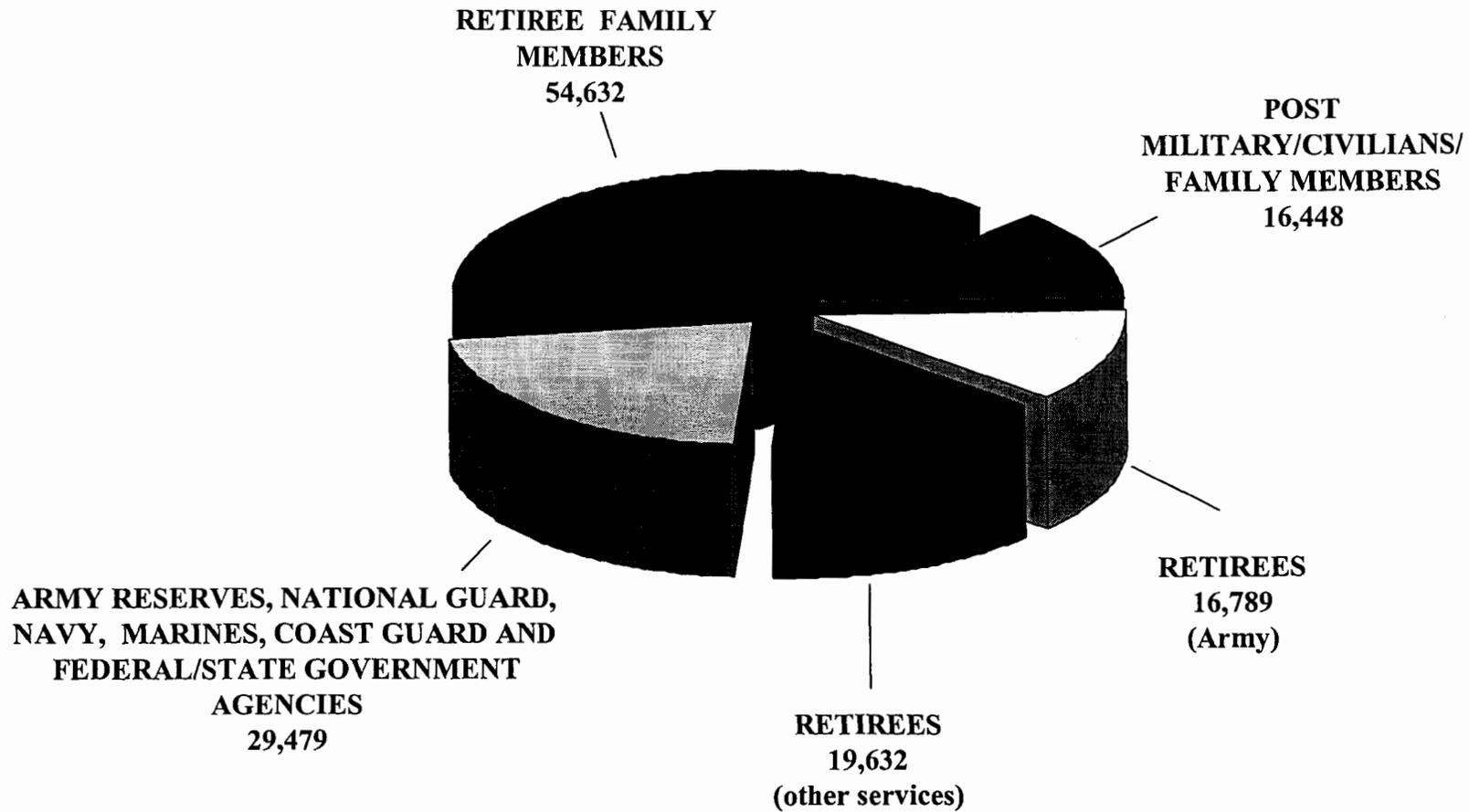


- ▣ 488 acres, 232 buildings; 2.22M sf
  
- 102 Family Housing Units and Audi Murphy Barracks Complex
  
- Medical/Dental Clinic
  
- 74 military & support activities
  - 1,587 Active duty Soldiers
  - 975 Army Reserve Soldiers
  - 2,294 Civilians
  - 5,752 Family members (AD)
  
- 91,053 Retirees
  
- Individual weapons qualification range
  
- 18 hole golf course



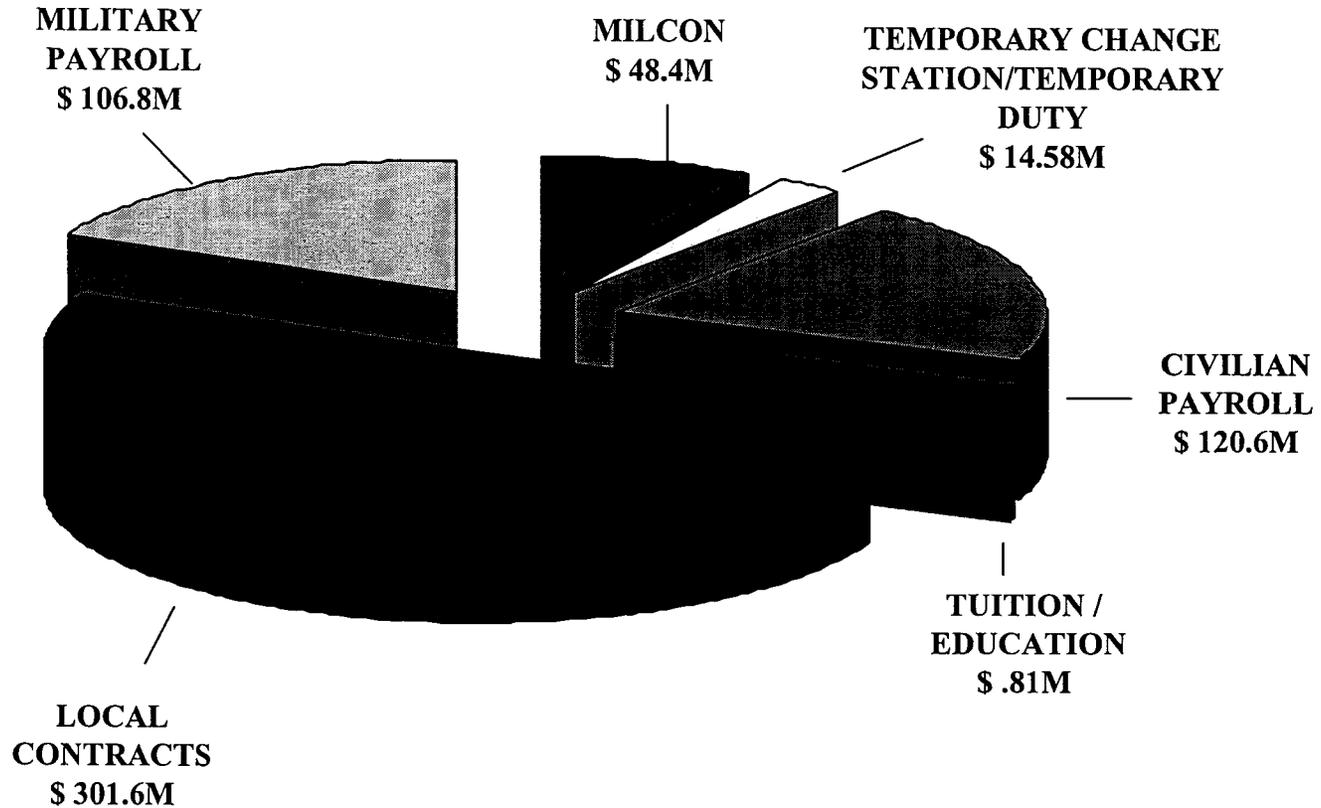


# POPULATIONS SUPPORTED





# ECONOMIC IMPACT





# ECONOMIC IMPACT



## □ Surrounding communities:

– East Point, Georgia

Household income	\$31,874
Unemployment	8.7%

✓ National Average  
 Household income \$41,994  
 Unemployment 5.1%

– Forest Park, Georgia

Household income	\$30,846
Unemployment	8.3%

## □ Operations and maintenance, Army (OMA) FY04

- Disadvantaged contractor (8A) set asides \$51M
- Small business \$218M
- Historically Underutilized Business (HUB) Zone \$25M
- Historically Black Colleges \$230K
- National Industry Severely Handicapped (NISH) \$2.6M
- Disabled Veterans \$9.6M
- Women owned business \$36.5M

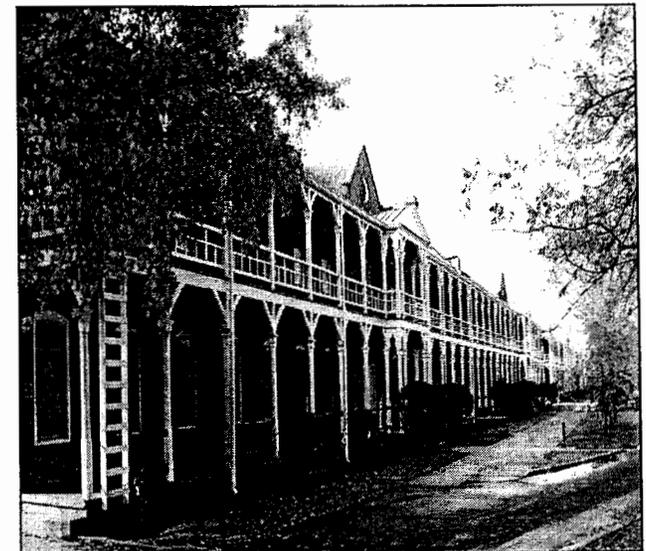
} \$342.9M



# COMMUNITY RELATIONS



- ❑ **Partners in education**
  - Transition Assistance for military school-aged children
  - Mentoring metro Atlanta schools
  - Special event support
- ❑ **Volunteering**
  - 982 volunteers
- ❑ **The Army in Atlanta Museum (The only one in greater metro-Atlanta)**
  - Educational tool for civic organizations and schools
  - Living history
- ❑ **Partnership Advisory Council**
  - 400+ initiatives supported since 1998
- ❑ **Scouting**
  - Provides annual support to Boy/Girl Scouts in the Atlanta area





# COMMUNITY RELATIONS (Continued)



## □ General David A. Bramlett Character Bound Program

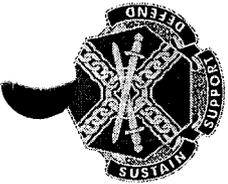
– 136 Youth graduates/70+ Soldier mentors since 1999

## □ Community Stewards:

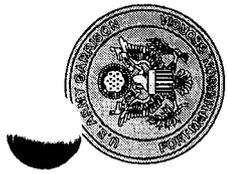
- Neighborhood planning units
- Military Affairs Committees
- Chamber of Commerce
- Federal Executive Board Task Force
- United Serviceman's Organization (USO)

## □ Better Opportunity for Single Soldiers (BOSS) members participate in Habitat for Humanity





# AGENDA



- **Installation mission brief**
- **Units/organization information**
- **Land usage**
- **Installation master plan**
- **Unique characteristics**
- **Conclusion**





# US ARMY FORCES COMMAND



- As the Army component of Joint Forces Command, train, mobilize, deploy, sustain, and reconstitute combat ready forces to meet requirements of combatant commanders across the full spectrum of current and future operations
- Conduct homeland defense operations
- When directed, support civil authorities

TDA Authorized: 920 in a building with a design capacity of 2000.



# FORSCOM Building 200 Replacement Value: \$132 Million without DISA Hub





# THIRD US ARMY

## US Army Forces Central Command



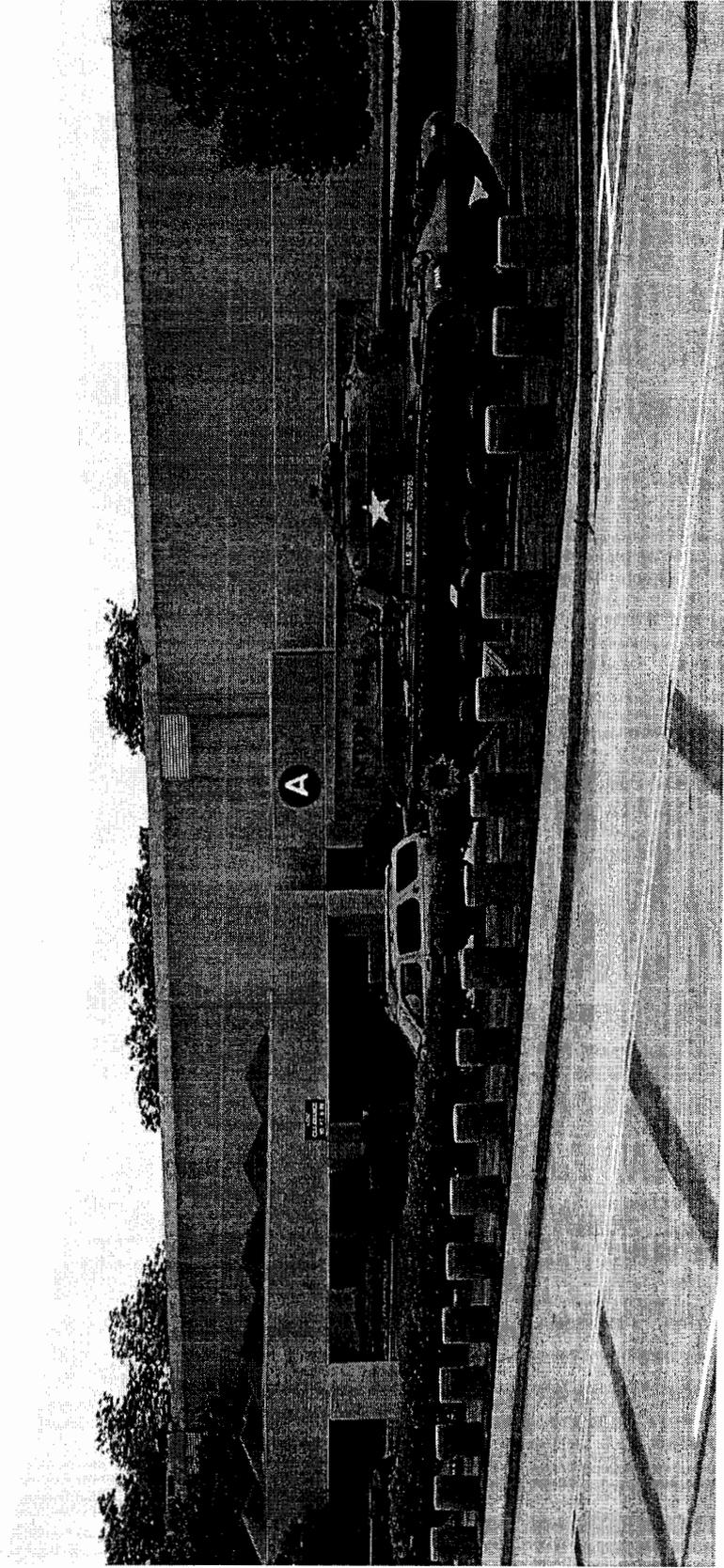
- Serves as the Army component headquarters for US Central Command
- Functions as a Joint Forces Land Component Command (JFLCC) or Coalition Joint Task Force (C/JTF) when designated by Commander-in-Chief, US Central Command
- Executes Operational Control (OPCON) and Tactical Control (TACON) of ground forces operating within the US Central Command Area of Responsibility

TDA Authorized: 884 in a building designed for 1059 personnel



# THIRD US ARMY Building 363

## Replacement Value: \$59 Million





# US ARMY RESERVE COMMAND



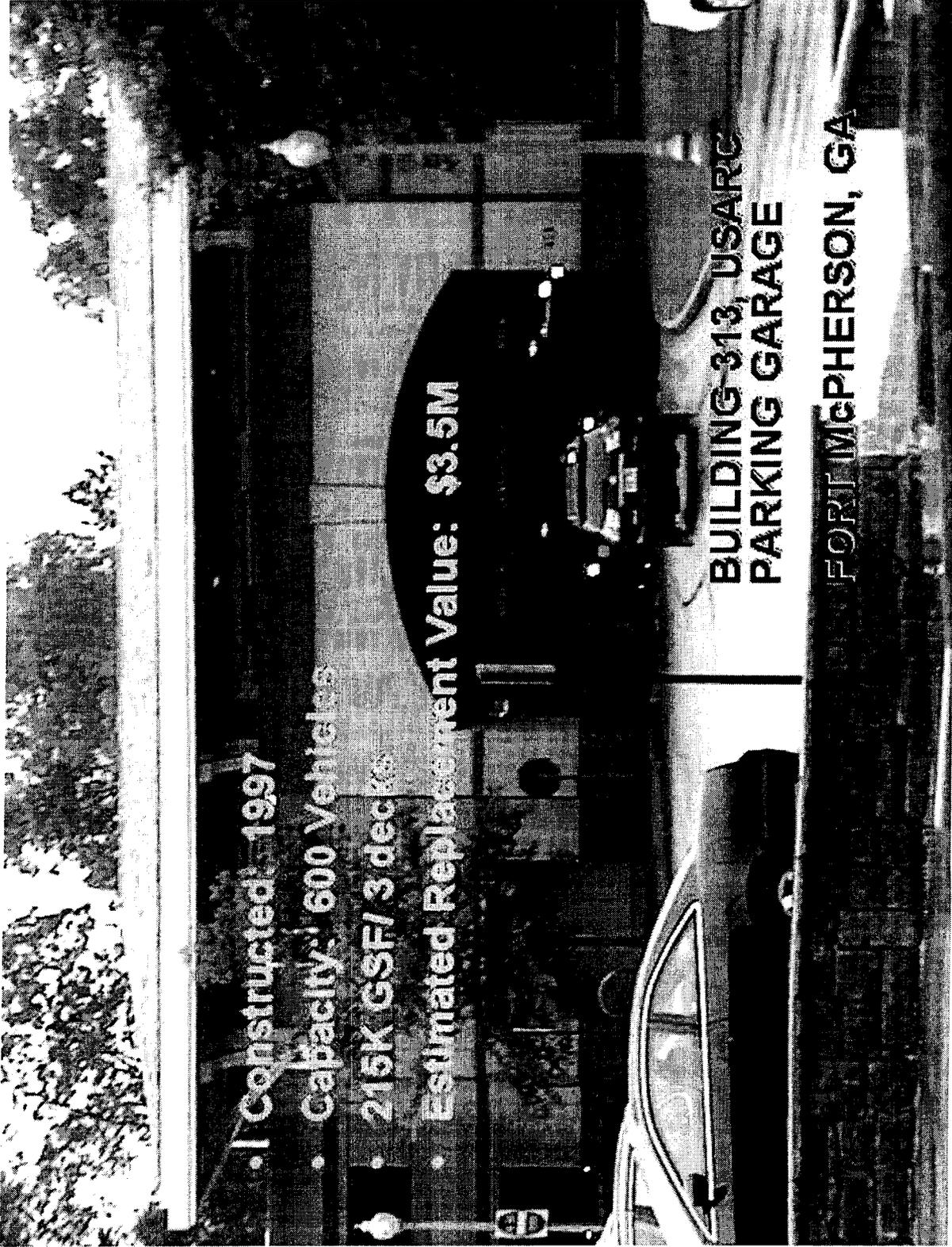
- 
- A large circular logo featuring two eagles facing each other, with their heads and necks in the foreground and their bodies in the background.
- Serves as command and control headquarters for all Army Reserve forces assigned
  - Provides trained and ready combat support and combat service support Soldiers and units necessary to support national strategy during peacetime, contingencies, and war

**TDA Authorized: 828 in a building  
designed for 1,323 personnel**



# US Army Reserve Command Building 315 Replacement Value: \$82 Million





- Constructed: 1997
- Capacity: 600 Vehicles
- 215K GSF/ 3 decks
- Estimated Replacement Value: \$3.5M

**BUILDING 313, USARV  
PARKING GARAGE  
FORT MCPHERSON, GA**



## Reserve Command Leased Buildings

- **Office space *shortages* reflected by off-post leases:**
  - **US Army Reserve Command (USARC) leases two facilities off-post:**
    - **Peachtree City**
    - **Morrow**
  
- **Fort McPherson has excess barracks capacity that can be renovated to provide office space for USARC activities currently in leased facilities. The savings would be approximately \$1 Million dollars per year.**



# 335th THEATER SIGNAL COMMAND

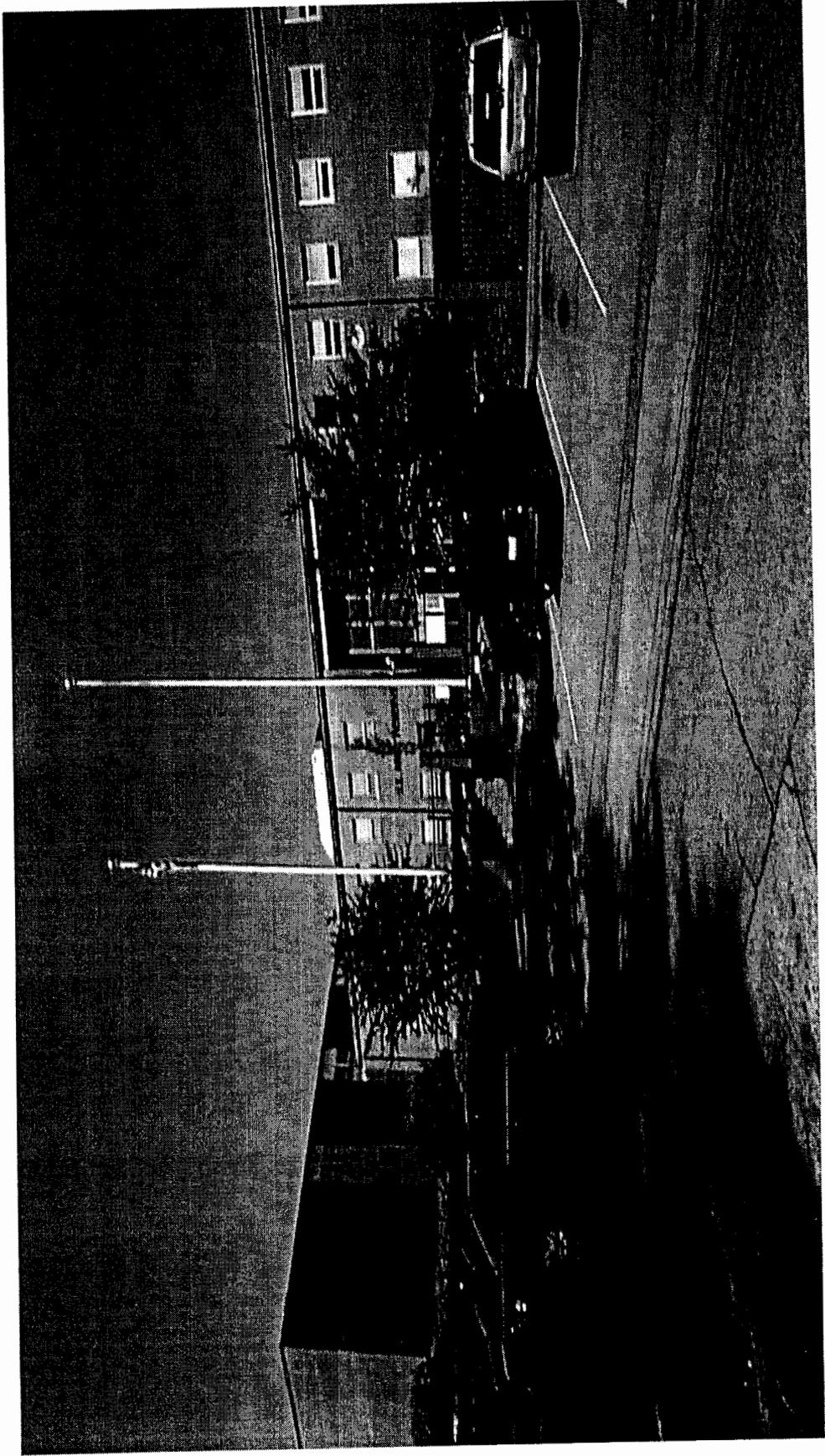


- **Manage the telecommunications infrastructure for Southwest Asia (Arabian Peninsula and Iraq, the northern Red Sea, Horn of Africa, south and central Asia) in support of US Central Command and US Army Forces Central Command during peacetime and contingency operations**

**TDA Authorized: 225**



# 335th THEATER SIGNAL COMMAND



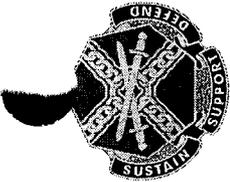


# SOUTHEAST REGION OFFICE, INSTALLATION MANAGEMENT AGENCY



- Provides equitable, effective and efficient management of Army installations in the Southeastern United States to support mission readiness and execution, enable the well-being of Soldiers, civilians and family members, improve infrastructure, and preserve the environment

**TDA Authorized: 128**



# Installation Management Agency Southeast Region Office



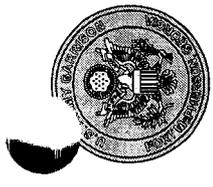


# US ARMY CONTRACTING AGENCY SOUTHERN REGION



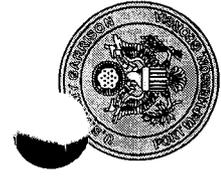
- Provides contracting oversight, policy implementation, mission contracting, acquisition management and career program management for the Southern Region of the Army Contracting Agency
- Ensures that contractors:
  - Meet customer requirements, reflect sound business judgment, and comply with laws and regulations
  - Provides the best value to the Government
  - Delivers quality goods and services that meet the Commanders' requirements, on time and at a reasonable cost
  - Are paid fair and reasonable compensation for their services

**TDA Authorized: 128**



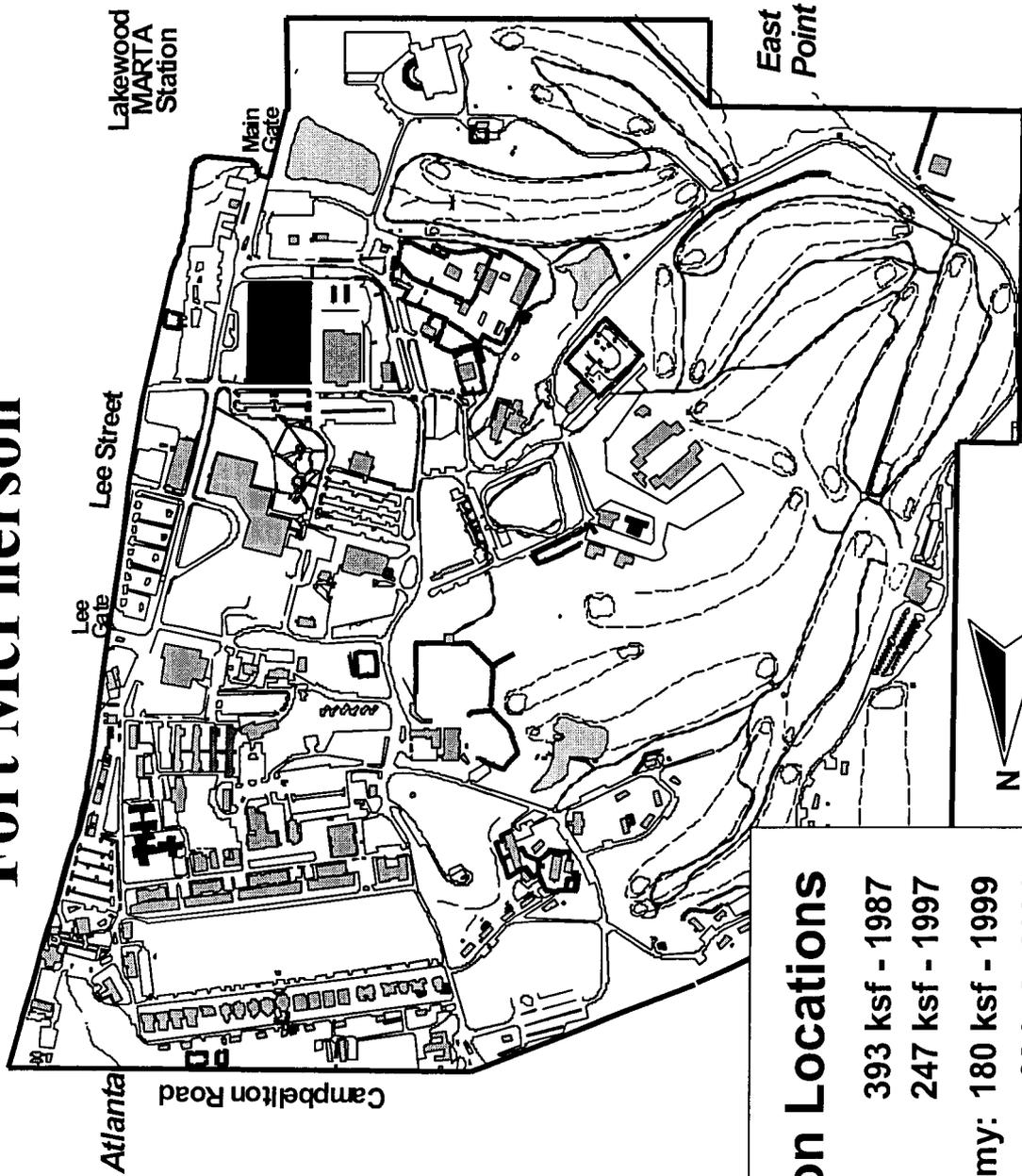
# AGENDA

- ❑ **Installation mission brief**
- ❑ **Units/organization information**
- ❑ **Land usage**
- ❑ **Installation master plan**
- ❑ **Unique characteristics**
- ❑ **Conclusion**



# UNIT LOCATIONS

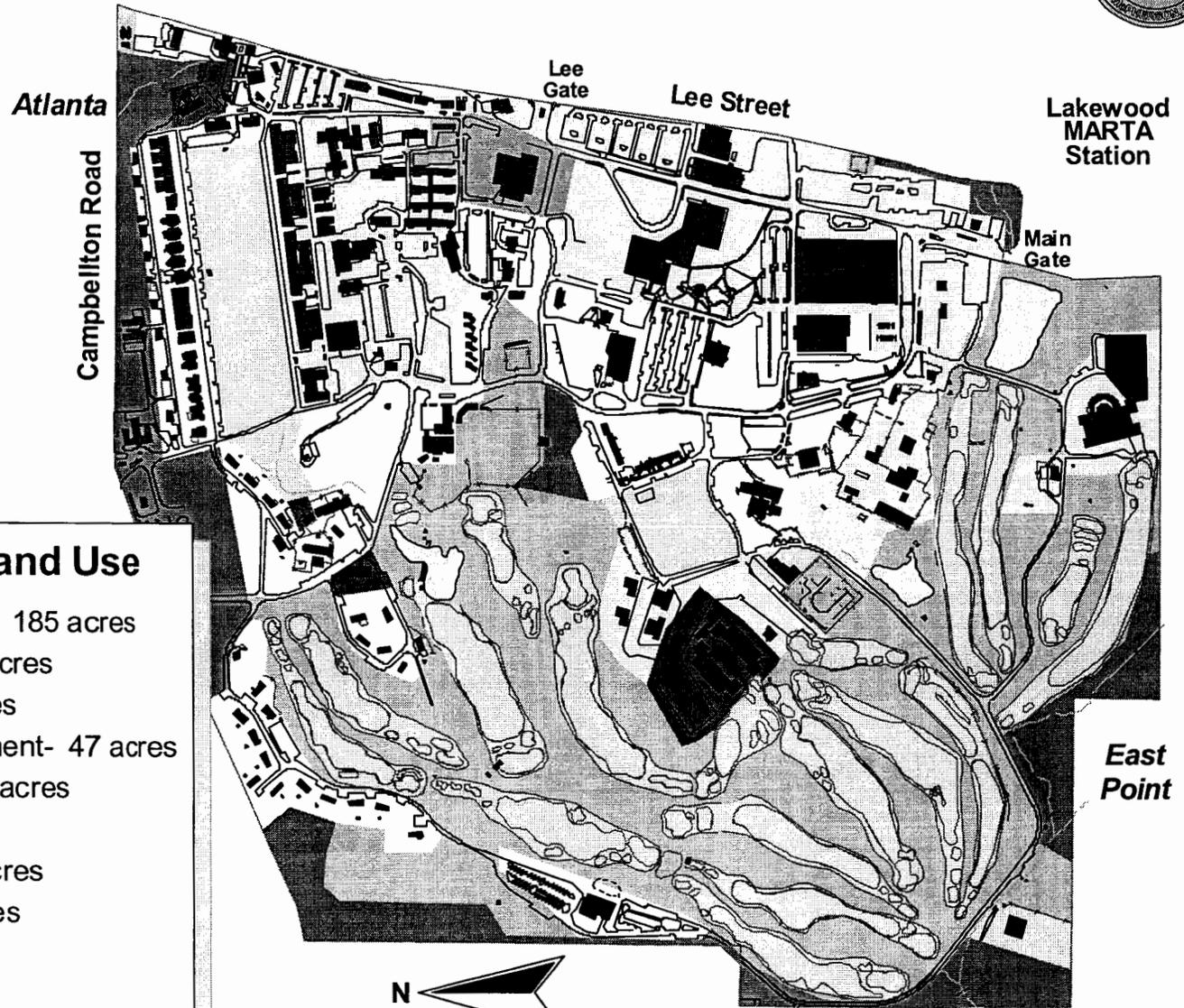
## Fort McPherson



Major Mission Locations	
	<b>FORSCOM:</b> 393 ksf - 1987
	<b>USARC:</b> 247 ksf - 1997
	<b>Third US Army:</b> 180 ksf - 1999
	<b>IMA SERO:</b> 68 ksf - 2001
	<b>ACA:</b> 47 ksf - 1940's



# FORT MCPHERSON LAND USE



## Fort McPherson Land Use

-  Outdoor Recreation- 185 acres
-  Administrative- 95 acres
-  Community- 56 acres
-  Restricted Development- 47 acres
-  Family Housing- 36 acres
-  Training- 23 acres
-  UPH/Lodging- 10 acres
-  Maintenance- 7 acres
-  Medical- 6 acres
-  Storage- 3 acres
-  Industrial- 3 acres



# CURRENT REAL PROPERTY INVENTORY

## Fort McPherson



- **Office space *shortages* reflected by off-post leases:**
  - **US Army Corps of Engineers (USACE)**
  - **Army Environmental Command,  
Southern Region Environmental Office  
(AEC SREO)**



# AGENDA



- ❑ **Installation mission brief**
- ❑ **Tenant units/organization information**
- ❑ **Land Usage**
- ❑ **Installation master plan**
- ❑ **Unique characteristics**
- ❑ **Conclusion**

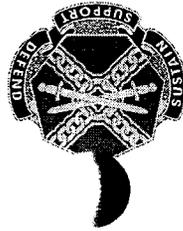


# COMPLETED PROJECTS



INSTL	RECENT MISSION ACTIVITY PROJECTS			COST	OCCUPANCY
Installation	Project Description	Scope	UM	\$M	Year
<b>New Construction and Revitalization</b>					
McPherson	Post Exchange	24,695	SF	2.00	1986
McPherson	Post Library	10,206	SF	0.50	1988
McPherson	FORSCOM HQ	362,491	SF	39.90	1988
McPherson	FORSCOM DOIM	21,478	SF	1.60	1989
McPherson	Barracks and Admin Complex	145,570	SF	12.80	1996
McPherson	Lawrence Joel Health Clinic	72,428	SF	13.00	1997
McPherson	USARC HQ's	238,143	SF	29.50	1997
McPherson	Commissary	25,007	SF	3.40	1998
McPherson	Third Army HQ Facility (Conversion & Refurbishment)	171,560	SF	9.70	2001
McPherson	IMA South Eastern Region Office (Conversion & Refurbishment)	68,063	SF	9.20	2002
<b>Infrastructure Replacement and Upgrades</b>					
McPherson	Gas Line			0.20	1987
	Sanitary Sewer Upgrade			1.40	1990
	Domestic Water Distribution Upgrade			3.80	1997
	Storm Sewer Upgrade			1.10	2000
	Electrical Distribution			0.30	2003

# FUTURE MILCON PRIORITIES

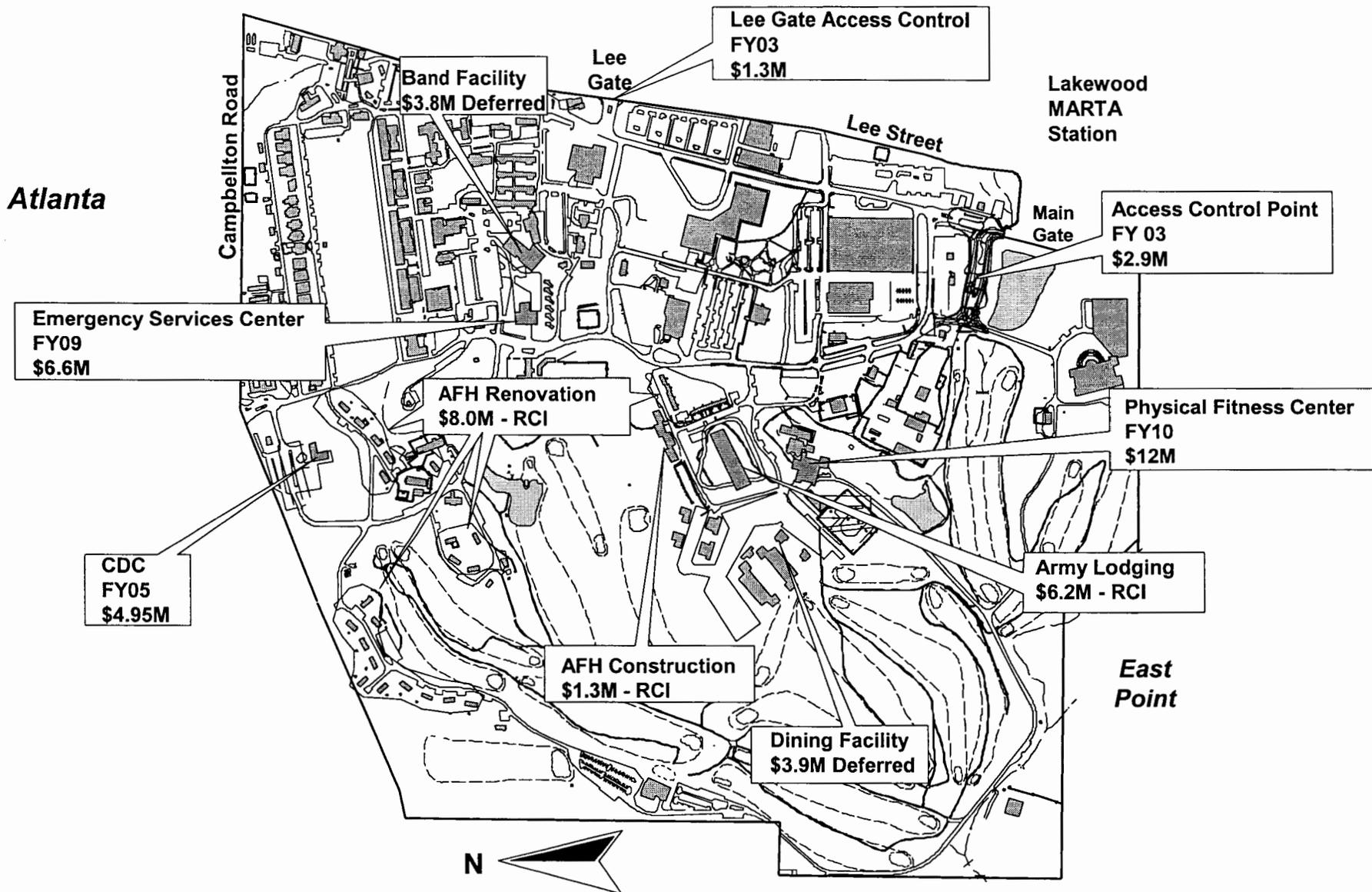


INSTL	Priority	Installation	Project Description	Scope	UM	\$M	CWE
			<b>REITALIZATION</b>				
			<b>MISSION</b>				
	McPherson		Band Training Facility	SF	19,754	3.80	
	McPherson		Dining Facility	SF	13,500	3.90	
			<b>BASOPS</b>				
	McPherson		Emergency Services Center	SF	26,700	6.60	
	McPherson		Physical Fitness Center	SF	47,464	12.00	
	McPherson		Army Lodging - Transient Quarters 150 rooms	SF	46,000	8.20	



# CURRENT/FUTURE DEVELOPMENT

## Fort McPherson





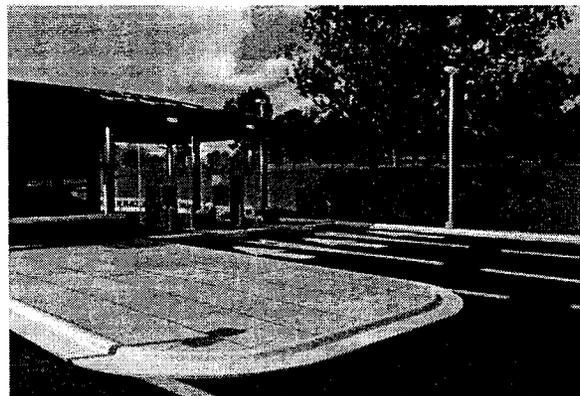
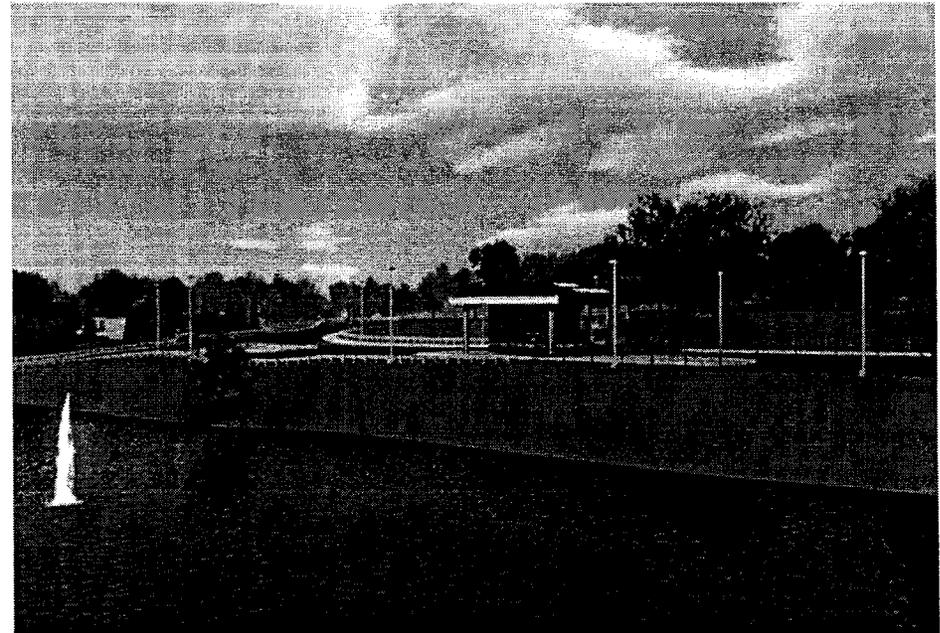
# ACCESS CONTROL POINT

## Fort McPherson



□ **Scope:** Provides enhanced security at Main Gate access control with sentry house, multi-lane vehicle access gate, search area, surveillance, communications, lighting, and traffic control devices

□ **Cost:** \$2.95 million Defense Emergency Response Funding in FY03





# CHILD DEVELOPMENT CENTER

## Fort McPherson



- **Scope:** Standard design (198 child capacity) Child Development Center; 15,400 square feet
- **Cost:**
  - Awarded - \$4.9 million
  - Under Construction 2005
- **Timeline:**
  - Concept design completed
  - Target completion Jul 2006



# PHYSICAL FITNESS CENTER

## Fort McPherson

- **Scope:** 47,464 square feet fitness center with racquetball courts, basketball court, exercise and weight rooms, running track, and two hard surface tennis courts with lights and bleacher seating. Also for use as a soldier deployment staging facility.
- **Cost:**
  - Current working estimate is \$12.0 million
  - For Fiscal Year 2010 Future Years Defense Plan (FYDP)
- **Timeline:**
  - Start Design: 2 Mar 04
  - Design Charrette: Completed
  - Final Design: TBD
  - Ready to Advertise: TBD
  - Contract Award: TBD





# Nonappropriated Fund Capital Purchase and Minor Construction Projects

## □ **Two projects planned for Lake Allatoona Recreation Area:**

- **\$300 thousand Cabin Duplex**
- **\$500 thousand Activity/Conference Center**

**(Both on hold)**

*not in  
base recommendations*



# EMERGENCY SERVICES CENTER

Fort McPherson



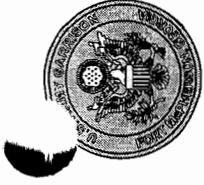
- **Scope:** 26,700 square feet facility to house a two-company fire station, safety and provost marshal personnel, emergency dispatch center, holding cells, classrooms, evidence and secure rooms; replaces undersized and obsolete WWII temporary buildings
- **Cost:** Currently in Future Years Defense Plan as a Military Construction Army project for FY09, with a Programmed Amount (PA) of \$5.5 million
- **Timeline:** Not yet established



# FUTURE DEVELOPMENTS AND ENHANCEMENTS



- Projected future developments vicinity of both installations provide advantages:
  - Housing suitable for Soldiers and families
  - Potential low cost office space
  - Retail/transport hubs
- Examples:
  - Atlanta Development Agency sponsored Lakewood Transit Oriented Development: 200,000 square feet of office, 198 mixed income houses
  - East Point Land Development: 200+ town houses and single family homes
  - Liberty Development: 1,000 houses and 1,200,000 square feet of commercial space east of Fort Gillem
- On-Post Residential Communities Initiative (RCI)



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# MAJOR DoD COMMUNICATIONS



## Defense Information System Agency (DISA) Regional Hub/Node

- Represents **\$1.1 billion** DoD investment
- Circuits provide DoD installations in Southeast US with
  - Secure internet protocol network (SIPRNET)
  - Non-secure internet protocol network (NIPRNET)
  - Automatic transfer mode (ATM) switches for unclassified DoD VTC support
  - Require 24x7 two person support due to security requirements
    - If not relocated cost is \$750K annually just for node site manpower
- Defense Information Systems Network secure video global (DSVG) Video Teleconference System (VTC) hub
  - One of only five DoD regional hubs in the world
  - World wide Secure VTC connectivity
  - \$28 million upgrade to this hub completed last year

**DISA communications node cannot be moved without concurrent capability at new site!**

*BLDC 200 in Basement FORT Gillem*  
*MUST BE RELOCATED LIMITED HOUSING MUST BE RELOCATED DEF EXISTING*  
*DISA WAS NOT PART OF DEPT'S MIL VALUE*  
*INCLUDED OTHER SYSTEMS IF CLOSE DISC OR HAVE WATER DRAIN TO TO WITH TRAMP*



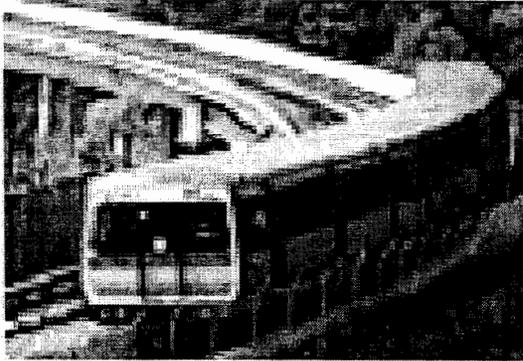
# MAJOR DoD COMMUNICATIONS (Continued)



- **Classified DoD Transformational Wideband Communications Node**
  - Fiber network connecting 90 military-related sites in the United States, Europe and Pacific region
  
- **Atlanta Trunk Radio System (ATRS) – provides secure digital communications to support routine and emergency operations by DoD and federal agencies in the metro Atlanta area.**
  
- **Defense RED switch network (\$600 thousand completed this FY)**
  - 3 major circuit connections
  - 36 terminal capability
  
- **Automated directory assistance system (ADAS)**
  - Provides after hours and weekend telephone connectivity and directory assistance for nine Army installations
    - After hours mission support as well as Morale, health and welfare calls
    - Rolls over to live operator assistance 24x7



# THE ATLANTA/ARMY SYNERGY



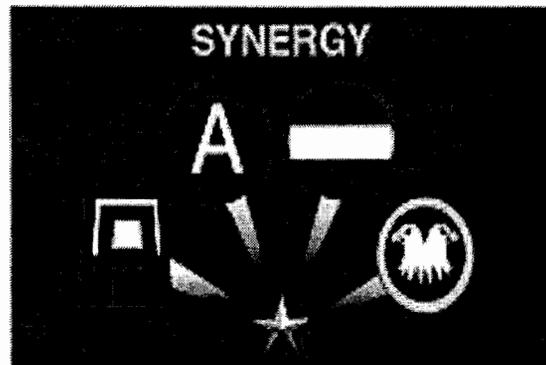
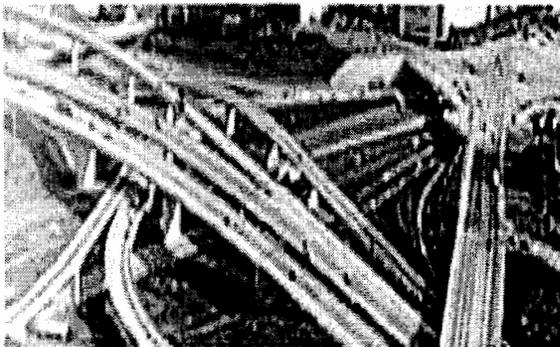
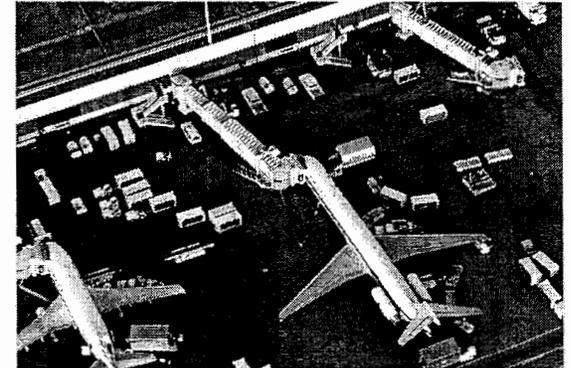
**Transportation**

**Education and Training**

**Communications**

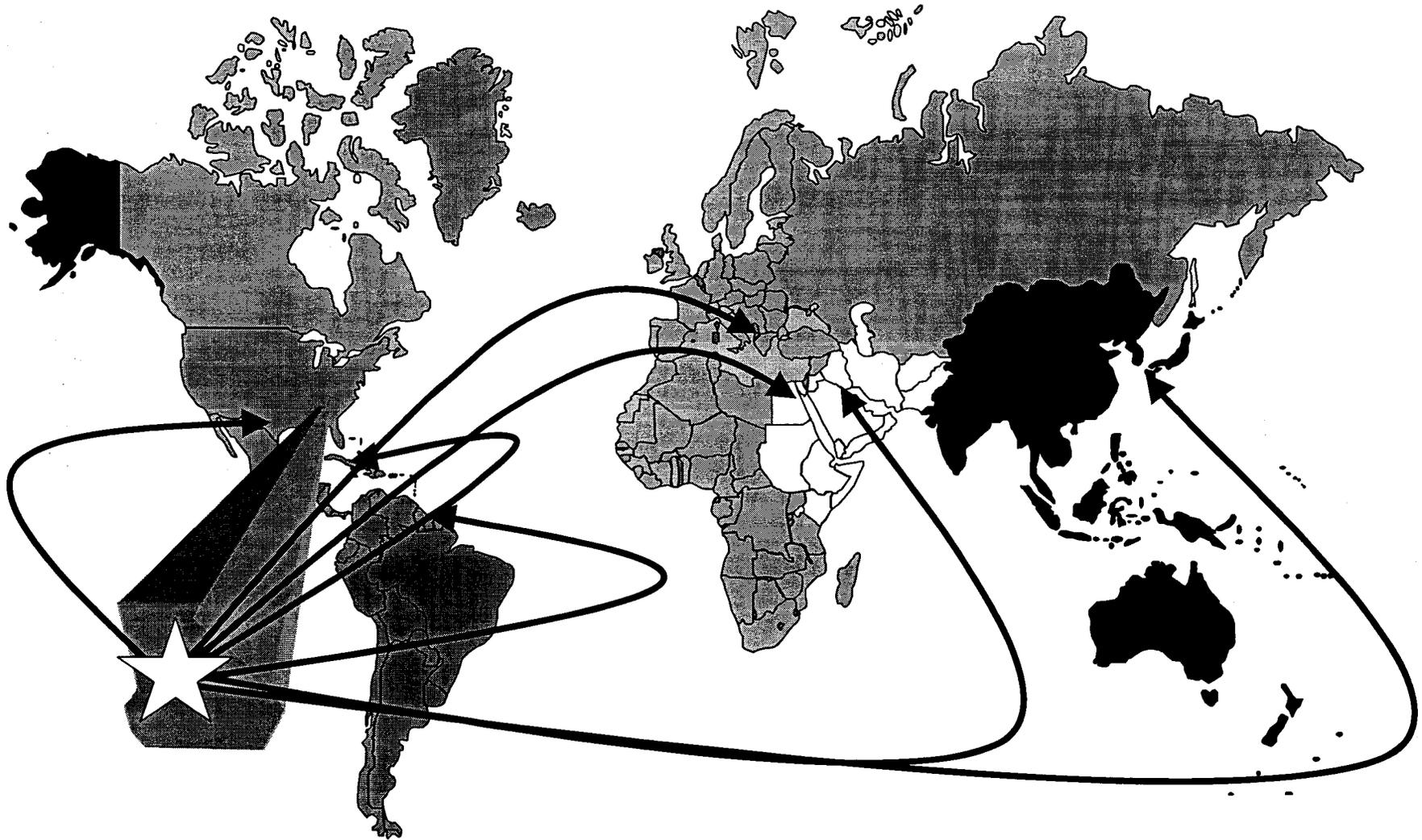
**Medical**

**Workforce**





# WORLDWIDE SUPPORT





# SYNERGISTIC LOCATION



**Proudly Serving  
Tomorrow's Army...  
Today!**



# Fort McPherson Base Closure Fact Sheet

## Major Organizational Missions



**U.S. Army Forces Command:** FORSCOM is the Army component of the Joint Forces Command (JFCOM) and is the Army's largest major command. FORSCOM consists of more than 760,000 Active Army, U.S. Army Reserve and Army National Guard Soldiers. FORSCOM trains, mobilizes, deploys and sustains combat ready forces capable of responding rapidly to crises world-wide.

**Third U.S. Army / U.S. Army Forces Central Command / Coalition Forces Land Component Command:** Third U.S. Army, in its role as Army Central Command (ARCENT), is the Army component of the U.S. Central Command with Joint command responsibility for Southwest Asia and the Horn of Africa. Most recently, Third U.S. Army earned recognition in another command capacity, Coalition Forces Land Component Command (CFLCC), when it commanded the Coalition Ground Forces in planning and executing Operation Iraqi Freedom. Third U.S. Army/USARCENT is headquartered at Fort McPherson with a forward-deployed headquarters in Kuwait.

**U.S. Army Reserve Command:** Commands, controls and supports all Army Reserve troop units in the continental United States, except psychological operations, civil affairs and Special Forces units. Ensures the readiness of its forces and prepares over 2,000 Troop Program Units under its command to mobilize in support of military contingencies and the Global War on Terrorism (GWOT).

**Southeast Region, Installation Management Agency:** Provides equitable, effective and efficient management of Army installations in the Southeastern United States to support mission readiness and execution; enable the well-being of Soldiers, civilians and family members; improve infrastructure; and preserve the environment.

### **Lawrence Joel Army Health Clinic (Fiscal Year 2004)**

- Provided 230,149 prescriptions (\$7 million)
- Provided 125,241 patient visits and diagnostic tests
- Fielded 116,320 appointment requests
- Maintained 31,937 medical records
- Provided \$7.3 million in TRICARE network purchased care
- TRICARE Prime enrollees
  - 9,554 (LJAHC)
  - 39,000 (Network)
  - 118,000 (Eligible)
  - Highest patient satisfaction scores in SERMC, top 5 percent in MEDCOM

*restoration of Underground Storage Tanks (UST), ground water contamination and onsite monitoring. Estimated cost of range site restoration at Fort McPherson is \$7 million.*

### **Unique Transportation Synergy:**

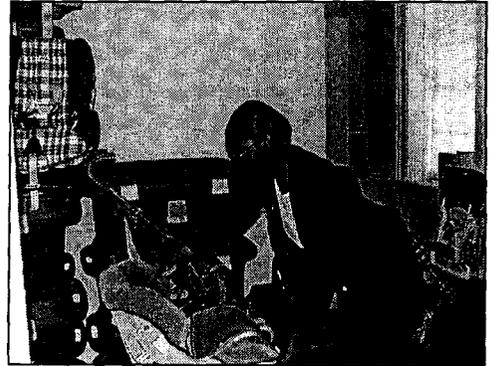
- Hartsfield Jackson International Airport: 9.11 miles and 19 minutes away
- Light and Heavy Rail Systems
- Three major interstates run through Atlanta
- Atlanta is a Hub for the Trucking Industry
- Metropolitan Atlanta Rapid Transit Authority (MARTA) Station: A MARTA station is directly across the street from Fort McPherson's front gate and provides both bus and light rail transit services throughout metropolitan Atlanta. The local MARTA transportation system results in low cost and low stress commuting for the high number of personnel who use it. MARTA also allows Fort McPherson to participate in the Federal government's clean air program by enabling employees to commute to work using mass transportation.
- In fiscal year 2004 Fort McPherson Transportation moved more than 29.5 million pounds of cargo, issued nearly 40,000 airline tickets, processed 2,600 rotator flight passengers, provided support to 48,500 Rest & Relaxation Soldiers, and provided 70 K-9 Kennels for Iraq at a total cost of \$1.98 million, all in support of the Global War on Terrorism.
- In fiscal year 2004, Fort McPherson supported 60 units, all elements of FORSCOM, 1<sup>st</sup> Army, 3<sup>rd</sup> Army, 81<sup>st</sup> RRC, 335<sup>th</sup> Sig, and many others, by transporting and redistributing equipment for deployment.
- In fiscal year 2004, Fort McPherson processed 4,230 in-bound household goods shipments and processed 4,180 out-bound household goods shipments.

### **Unique Communications Synergy:**

- Fort McPherson and the Atlanta area have the required infrastructure to support a major communications hub for the Department of Defense. Over \$1 billion has been spent to upgrade these facilities to support the needs of all DoD installations within the Southeastern United States, which represents a significant part of DISA's worldwide communication system. This in depth infrastructure makes us a power projection platform for communications.
- The Defense Information Systems Network Video Service Global Hub connects to other DoD hubs in San Diego, California, Drainsville, Virginia, Pearl Harbor, Hawaii, and Vaihingen, Germany. The local hub provides support for over 10,000 annual video teleconferences around the world.
- The Classified DoD Transformation Wideband Communications Node is a project for increasing the bandwidth of the military networks around the globe. Fort McPherson has been upgraded to provide a major hub for the system.
- The Defense Red Switch is connected to Fort McPherson, Ga.; Offut AFB, Neb.; McDill Air Force Base, Fla.; and the Pentagon. This switch provides alternate switching and redundancy for direct secure communication between commanders and key staff.

### Unique Partnerships with the Community:

- Fort McPherson provides more than 150 mentors for 9 metro Atlanta public schools
- Fort McPherson has Memorandums of Agreement (MOAs) with 12 area School Superintendents
- We actively participate in more than 50 special event activities with local schools annually
- In 2004, we had 982 individuals volunteer in the local communities, providing more than \$1.43 million worth of service
- The Army in Atlanta Museum is one of two Army museums in Greater Metro Atlanta. It is a unique educational forum for Civic Organizations and Schools. It provides more than 75 Living History tours annually. Additionally, USARC HQ's has both museum displays, artifacts and contains the Historical Archives for the United States Army Reserves.
- Partnership Advisory Council has initiated more than 400 initiatives since 1998
- General David A. Bramlett Character Bound Program promotes self confidence, character building, career exploration through team-based two-day event; 136 youth graduates and 70+ Soldier mentors since 1999
- Fort McPherson has Memorandums of Agreement with the Cities of Atlanta and East Point to be first responders and augment municipal capabilities dealing with emergency situations such as the release of hazardous materials (either biological or chemical).



### City of East Point, Georgia

The communities surrounding both Fort McPherson and Fort Gillem have low per capita income, and suffer high unemployment rates. The unemployment rate for the City of East Point, which is outside Fort McPherson, is 8.7 percent. The National average is currently 5.1 percent. Both communities have high percentage minority populations. Loss of Fort McPherson to the City of East Point would result in an estimated negative economic impact of \$592.8 million to this already economically depressed, predominantly minority community.

### Environmental Considerations

Note: Information in red was provided by the BRAC Commission.

- Closure of Fort McPherson will necessitate consultations with the State Historic Preservation Office. **Yes.** *The Garrison currently has a Memorandum of Understanding in place with the State Historic Preservation Office. In the event of closure, under NEPA Section 106 documentation, the State Historic Preservation Office would meet with impacted cities (Atlanta, Forest Park, East Point) to structure an agreement that would set restrictions and policies for continuing stewardship for these properties*
- Closure of operational ranges will likely necessitate clearance of munitions and remediation of any munitions constituents. The remediation costs (*estimated at \$7 million*) for these ranges may be significant and the time required for completing remediation is uncertain.

## Political Representation

Governor: Sonny Perdue  
Senator: Saxby Chambliss  
Senator: Johnny Isakson  
Representative: John Lewis  
Representative: David Scott

## Community Concerns/Issues

A review of community attributes revealed no significant issues regarding the ability of the infrastructures of the local communities to support missions, forces, and personnel.

- Fort McPherson is the seventh largest employer in Atlanta.
- When moving from Fort McPherson to Pope AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Employment, Medical and Safety.
- When moving from Fort McPherson to Fort Eustis, the following local capabilities are improved: Cost of Living and Transportation. The following local area capabilities are not as robust: Housing, Education, and Medical Health. *It is believed that the cost of living in Atlanta is no greater than Fort Eustis.*
- When moving from Fort McPherson to Fort Sam Houston, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Employment, Medical and Safety. *It is believed that the cost of living in Atlanta is no greater than Fort Sam Houston.*
- When moving from Fort McPherson to Shaw AFB, the following local capability is improved: Cost of Living. The following local area capabilities are not as robust: Housing, Education, Medical and Safety.
- Southeastern rural communities normally have extremely limited employment opportunities for military family members which dramatically impacts the stability, readiness, and satisfaction of military families, which then negatively impacts retention. More than 86 percent of military spouses are employed Army wide, with more than 68 percent working because they need dual incomes. The Atlanta area fosters long term economic and career stability which positively impacts military retention.
- The lack of local community support systems impacts readiness because military families today are highly educated, sophisticated and demand high quality employment opportunities as evidenced through the Army Family Action Process.
- Military members and their families at many installations must travel great distances to obtain specialized care. That is not the case at Fort McPherson.

Retirees – Other Services				19,632
Retiree Family Members				54,632
Active Duty and Civilian Family Members				16,448
<b>TOTAL ***</b>	<b>4,271</b>	<b>3,468</b>	<b>2,058</b>	<b>136,205</b>

\*Includes AAFES and NAF; \*\*Totals based on FY 2003; \*\*\*Total paid personnel – Atlanta Metro area: 9,977

Money	Fort McPherson
Active Duty Payroll	\$106,835,210
Military Construction	\$48,400,000
Temporary Duty	\$14,583,664
Civilian Payroll	\$120,610,578
Tuition / Education	\$813,986
Local Contracts	\$301,612,740
<b>TOTAL</b>	<b>\$592,856,178</b>
School Impact Funds****	\$6,612

\*\*\*\* Total based on 2004 school year; 2005 totals should increase due to military connected student enrollment expansion.

Land Assets	Fort McPherson	Fort Gillem	Lake Allatoona
Building Space (sq. footage)	2,209,558	5,315,442	46,015
Family Quarters	102	10	N/A
Acreage	488	1,427	85*****

\*\*\*\*\*Land leased from the U.S. Army Corps of Engineers

## DoD Recommendation and Justification

Recommendation	Justification
Close Fort McPherson GA (Atlanta Metro Area)	This closure allows the Army to employ excess capacities at installations that can accomplish more than administrative missions. The organization relocations in this recommendation also create multifunctional, multi-component and multi-Service installations that provide a better level of service at a reduced cost. The recommended relocations also retain or enhance vital linkages between the relocating organizations and other headquarters activities.
Relocate FORSCOM to Pope AFB NC	Will be co-located with a large concentration of operational forces.
Relocate USARC to Pope AFB NC	Has a mission relationship with FORSCOM that is enhanced by leaving the two co-located
Relocate HQ 3 <sup>rd</sup> U.S. Army to Shaw AFB SC	Collocated with the Air Force component command of CENTCOM
Relocate IMA SERO to Fort Eustis VA	IMA and NETCOM HQs move consolidates the Northeastern and Southeastern regions of these two commands into one Eastern Region at Fort Eustis
Relocate Army Network Enterprise Technology Command (NETCOM) SE Region HQ to Fort Eustis VA	See Above

simply be moved from one place to another, it would have to be duplicated at its new location at a cost of **hundreds of millions of dollars**.

To recreate the DISA physical infrastructure requires a modification to the network architecture in place to maintain its current connectivity.

2) Cost of Local and Wide Area Network enclaves (equipment, support and services) which support user workstations, which provides NIPRNET /SIPRNET Data and Telecommunications to users for daily operational use: **\$48.5 million**

3) Connectivity between buildings to the installation's Area Distribution Nodes. This connectivity requirement will be needed at all 14 gaining installations Computation based on Army's Installation Information Infrastructure Modernization Program (I3MP). Estimated cost for all gaining installations; **\$56 million**

4) Cost of installation's telephone system switches, operators and help desk to include upgrades or expansion for all gaining installations; **\$3.5 million**



DEFENSE BASE CLOSURE  
AND REALIGNMENT COMMISSION

ATLANTA, GEORGIA REGIONAL HEARING  
JUNE 30, 2005  
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APPENDIX I

BRAC 2005 Closure and Realignment Impacts by State