

## **Bruce E. Davis**

### **Brigadier General Commander, Joint Task Force Civil Support**

**BG Bruce E. Davis**



BG Davis, a native of North Vernon, Indiana, began his military career as an Infantry Private in the Indiana National Guard in May 1976. He was commissioned as an Infantry Officer following graduation from Officer Candidate School in 1978.

Following graduation from the Infantry Officer Basic Course, Davis served as an Infantry platoon leader and company executive officer. He joined the Florida National Guard in February 1980. Following his completion of the Air Defense Artillery Officer Basic Course, Davis served as an Air Defense platoon leader, a battery executive officer and commanded Battery C, 1st Battalion 265th Air Defense Artillery.

BG Davis has served on active duty since 1984. Among his assignments are Force Development Officer at National Guard Bureau; Deputy Assistant Commandant for Army National Guard at Redstone Arsenal, AL; Director of Total Force Integration at Fort Bliss, Texas; Commander of 3rd Battalion 265th Air Defense Artillery headquartered in Sarasota, Florida; Chief of the Strategic Initiatives Group at National Guard Bureau; Chief of both the Office of Policy and Office of Legislative Liaison at National Guard Bureau; Chief of Staff of the National Guard Bureau; Executive Officer to the Chief of the National Guard Bureau; the Chief of Staff of the Florida Army National Guard and Deputy Commanding General of the 32nd Army Air and Missile Defense Command at Fort Bliss, TX. Most recently, BG Davis has served as the Principal Director, Deputy Assistant Secretary of Defense - Reserve Affairs for Readiness, Training and Mobilization from February - July 2004.

In addition to a degree in business administration, BG Davis holds a master's degree in education from the University of Louisville and a master's degree in national security and strategic studies from the Naval War College. He is also a graduate of the Combined Arms and Services Staff School, the Marine Corps Command and Staff College and the Naval War College. His awards include the Army Commendation Medal, the Air Force Commendation Medal, the Meritorious Service Medal, the Legion of Merit, and the Department of the Army Staff Identification Badge.

BG Davis is married to the former Dawne Rogers, a Lieutenant Colonel and graduate of the United States Military Academy. Davis has four children: Sean, Shea, Briana and Joshua.

## **Bruce E. Davis**

### **Brigadier General**

### **Commander, Joint Task Force Civil Support**

**BG Bruce E. Davis**



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In addition to a degree in business administration, BG Davis holds a master's degree in education from the University of Louisville and a master's degree in national security and strategic studies from the Naval War College. He is also a graduate of the Combined Arms and Services Staff School, the Marine Corps Command and Staff College and the Naval War College. His awards include the Army Commendation Medal, the Air Force Commendation Medal, the Meritorious Service Medal, the Legion of Merit, and the Department of the Army Staff Identification Badge.

BG Davis is married to the former Dawne Rogers, a Lieutenant Colonel and graduate of the United States Military Academy. Davis has four children: Sean, Shea, Briana and Joshua.



# United States Army

**Lieutenant General ANTHONY R. JONES**

**Deputy Commanding General/Chief of Staff  
United States Army Training and Doctrine Command  
Fort Monroe, Virginia 23651  
since June 2003**



SOURCE OF COMMISSIONED SERVICE ROTC

MILITARY SCHOOLS ATTENDED

Infantry Officer Basic and Advanced Courses  
United States Army Command and General Staff College  
United States Army War College

EDUCATIONAL DEGREES

Indiana University - BS - Business  
University of Southern California - MS - Systems Management

FOREIGN LANGUAGE(S) None recorded

PROMOTIONS

DATES OF APPOINTMENT

2LT	3 Jun 70
1LT	3 Jun 71
CPT	3 Jun 74
MAJ	12 Jul 81
LTC	1 Oct 87
COL	1 Jun 92
BG	1 Aug 96
MG	1 Jan 00
LTG	7 Jun 03

MAJOR DUTY ASSIGNMENTS

FROM

TO

ASSIGNMENT

Jan 71	May 72	Rifle Platoon Leader, later Executive Officer, B Company, 1st Battalion, 30th Infantry, 3d Infantry Division, United States Army Europe, Germany
Jun 72	Mar 73	Student, Rotary Wing Aviator Course, Fort Rucker, Alabama

Mr Gary Dinsick  
BRAC Commission Senior Analyst

24 May 2005

0800-0830 Arrive Fort Monroe, Bldg 77  
coffee, setup office

0830-0930 Review Wednesday agenda

0930-1100 Tour Fort Monroe with DPW

1130-1230 Lunch

1230 Drive to Fort Eustis

1300-1430 Meet with Fort Eustis (COL Ellis and Dean Rhody)

1430 - Depart to Fort Monroe

1500 Open

**Lieutenant General ANTHONY R. JONES**

Mar 73	Jun 74	Flight Section Leader, later Flight Platoon Leader, A Company, 9th Aviation Battalion, 9th Infantry Division, Fort Lewis, Washington
Jun 74	Aug 75	Commander, Headquarters and Headquarters Company, 9th Aviation Battalion, 9th Infantry Division, Fort Lewis, Washington
Aug 75	Jun 76	Student, Infantry Officer Advanced Course, United States Army Infantry School, Fort Benning, Georgia
Jun 76	Dec 79	Test Concept Officer, later Test Project Officer, United States Army Aviation Board, Fort Rucker, Alabama
Jan 80	Jan 81	Platoon Leader, later Executive Officer, 213th Aviation Company, 17th Aviation Group, Eighth United States Army, Korea
Jan 81	Jun 83	Operations Research System Analyst/Manager, United States Army Military Personnel Center, Alexandria, Virginia
Jun 83	Jul 84	Aviation Staff Officer, Office of the Deputy Chief of Staff for Operations and Plans, Washington, DC
Jul 84	Jun 85	Student, United States Army Command and General Staff College, Fort Leavenworth, Kansas
Jul 85	Jun 86	Commander, E Company, Task Force 160, Fort Campbell, Kentucky
Jun 86	Sep 87	Commander, E Company, 160th Aviation Group (Airborne), 1st Special Operations Command, Fort Campbell, Kentucky
Sep 87	Dec 88	Executive Officer, 160th Aviation Group (Airborne), 1st Special Operations Command, Fort Campbell, Kentucky
Dec 88	Sep 89	Commander, 3d Battalion, 227th Aviation, Apache Training Brigade, Fort Hood, Texas
Sep 89	Jul 91	Commander, 3d Battalion, 227th Aviation, 3d Armored Division, V Corps, United States Army Europe, Germany and OPERATIONS DESERT SHIELD/STORM, Saudi Arabia
Jul 91	Jun 92	Student, United States Army War College, Carlisle Barracks, Pennsylvania
Jul 92	Jul 94	Commander, Combat Aviation Brigade, 24th Infantry Division (Mechanized), Hunter Army Airfield, Fort Stewart, Georgia
Jul 94	Jul 95	Chief of Staff, 24th Infantry Division (Mechanized), Fort Stewart, Georgia
Jul 95	Apr 96	Chief, Operations and Contingency Plans, Office of the Deputy Chief of Staff for Operations and Plans, United States Army, Washington, DC
Apr 96	Jul 97	Deputy Director for Operations, National Military Command Center, J-3, The Joint Staff, Washington, DC
Jul 97	Oct 97	Assistant Division Commander (Maneuver), 1st Armored Division, United States Army Europe and Seventh Army, Germany
Oct 97	Sep 98	Assistant Division Commander (Forward), 1st Armored Division and OPERATION JOINT GUARD, Bosnia-Herzegovina
Sep 98	Aug 01	Commanding General, United States Army Aviation Center and Fort Rucker, Fort Rucker, Alabama
Sep 01	Jun 03	Chief of Staff, United States Army Europe and Seventh Army, Germany

**SUMMARY OF JOINT EXPERIENCE**

	<u>Dates</u>	<u>Grade</u>
Deputy Director for Operations, National Military Command Center, J-3, The Joint Staff, Washington, DC	Apr 96 - Jul 97	Colonel/ Brigadier General

**Lieutenant General ANTHONY R. JONES**

**US DECORATIONS AND BADGES**

Distinguished Service Medal

Defense Superior Service Medal

Legion of Merit (with 2 Oak Leaf Clusters)

Bronze Star Medal

Meritorious Service Medal (with 6 Oak Leaf Clusters)

Air Medal

Army Commendation Medal (with Oak Leaf Cluster)

Expert Infantryman Badge

Master Army Aviator Badge

Parachutist Badge

Ranger Tab

Joint Chiefs of Staff Identification Badge

Army Staff Identification Badge

As of 23 May 2005



# United States Army

**General KEVIN P. BYRNES**

**Commanding General  
United States Army Training and Doctrine Command  
Fort Monroe, Virginia 23651-5000  
since November 2002**



SOURCE OF COMMISSIONED SERVICE OCS

MILITARY SCHOOLS ATTENDED

Field Artillery Officer Advanced Course  
United States Army Command and General Staff College  
United States Army War College

EDUCATIONAL DEGREES

Park University - BA - Economics and Business Administration  
Webster University - MA - Management

FOREIGN LANGUAGE(S) None recorded

PROMOTIONS

DATES OF APPOINTMENT

2LT	15 Apr 69
1LT	15 Apr 70
CPT	15 Apr 71
MAJ	14 Jan 80
LTC	1 Mar 86
COL	1 Jun 91
BG	1 Jan 95
MG	1 Sep 97
LTG	1 Nov 99
GEN	7 Nov 02

MAJOR DUTY ASSIGNMENTS

<u>FROM</u>	<u>TO</u>	<u>ASSIGNMENT</u>
Jun 69	Jun 70	Forward Observer, later Assistant Executive Officer, B Battery, 2d Battalion, 94th Artillery, United States Army, Vietnam
Jul 70	Jul 71	Platoon Leader, B Company, later S-4 (Supply), 1st Supply and Transportation Battalion, 1st Infantry Division, Fort Riley, Kansas
Jul 71	Sep 72	Artillery Intelligence Officer, Headquarters and Headquarters Battery, XVIII Airborne Corps Artillery, Fort Bragg, North Carolina

**General KEVIN P. BYRNES**

Sep 72	Feb 74	Commander, C Battery, 1st Battalion, 39th Field Artillery, Fort Bragg, North Carolina
Feb 74	Dec 74	Student, Field Artillery Officer Advanced Course, United States Army Field Artillery School, Fort Sill, Oklahoma
Dec 74	Aug 75	Student, Park University, Kansas City, Missouri
Aug 75	Sep 78	Assistant Professor of Military Science, Rose-Hulman Institute of Technology, Terre Haute, Indiana
Sep 78	Aug 79	Fire Support Officer, later Assistant S-3 (Operations), 2d Battalion, 3d Field Artillery, 3d Armored Division, United States Army Europe, Germany
Aug 79	Dec 81	S-3 (Operations), later Executive Officer, 2d Battalion, 3d Field Artillery, 3d Armored Division, United States Army Europe, Germany
Jan 82	Jun 84	Assistant G-4 (Supply) for Missile Munitions, I Corps, Fort Lewis, Washington
Jun 84	Jun 85	Student, United States Army Command and General Staff College, Fort Leavenworth, Kansas
Aug 85	Jun 87	Team Operations Officer, later Team Chief, Office of the Inspector General, United States Army Europe and Seventh Army, Germany
Jul 87	Jul 89	Commander, 4th Battalion, 3d Field Artillery, 2d Armored Division (Forward), United States Army Europe and Seventh Army, Germany
Jul 89	Jun 90	Student, United States Army War College, Carlisle Barracks, Pennsylvania
Jun 90	Jun 91	Strategic Research Analyst, United States Army War College, Carlisle Barracks, Pennsylvania
Jun 91	May 93	Commander, Division Artillery, 1st Cavalry Division, Fort Hood, Texas
May 93	Dec 93	Chief of Staff, 1st Cavalry Division, Fort Hood, Texas
Jan 94	Jul 95	Commanding General, Joint Task Force 6, United States Atlantic Command, Fort Bliss, Texas
Jul 95	Jun 96	Assistant Division Commander, 1st Cavalry Division, Fort Hood, Texas
Jun 96	Jul 97	Director, Force Programs Integration, Office of the Deputy Chief of Staff for Operations and Plans, United States Army, Washington, DC
Jul 97	Oct 99	Commanding General, 1st Cavalry Division, Fort Hood, Texas and Commander, Multinational Division (North), Stabilization Force and OPERATION JOINT FORGE, Bosnia-Herzegovina
Nov 99	Nov 01	Assistant Vice Chief of Staff, Army, later Deputy Chief of Staff for Programs, Washington, DC
Nov 01	Nov 02	Director of the Army Staff, Office of the Chief of Staff, Washington, DC

SUMMARY OF JOINT ASSIGNMENTS

Dates

Grade

Commanding General, Joint Task Force 6, United States Atlantic Command, Fort Bliss, Texas	Jan 94 - Jul 95	Brigadier General
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US DECORATIONS AND BADGES

Defense Distinguished Service Medal  
 Distinguished Service Medal  
 Defense Superior Service Medal  
 Legion of Merit  
 Bronze Star Medal  
 Meritorious Service Medal (with 4 Oak Leaf Clusters)  
 Army Commendation Medal (with 2 Oak Leaf Clusters)  
 Army Achievement Medal  
 Parachutist Badge  
 Army Staff Identification Badge

As of 23 May 2005



# United States Army

**Lieutenant General**  
**ROBERT L. VAN ANTWERP, JR.**

**Commanding General**  
**United States Army Accessions Command/Deputy**  
**Commanding General for Initial Military Training**  
**United States Army Training and Doctrine Command**  
**90 Ingalls Road, Building 100**  
**Fort Monroe, Virginia 23651-1065**  
**since November 2004**



SOURCE OF COMMISSIONED SERVICE USMA

MILITARY SCHOOLS ATTENDED

Engineer Officer Basic and Advanced Courses  
United States Army Command and General Staff College  
United States Army War College

EDUCATIONAL DEGREES

United States Military Academy - BS - No Major  
University of Michigan - MS - Engineering Mechanics  
Long Island University - MBA - Business Administration

FOREIGN LANGUAGE(S) None recorded

PROMOTIONS

DATES OF APPOINTMENT

2LT	7 Jun 72
1LT	7 Jun 74
CPT	7 Jun 76
MAJ	1 Dec 81
LTC	1 Feb 88
COL	1 Jun 92
BG	1 Aug 96
MG	1 Jan 00
LTG	21 Nov 04

MAJOR DUTY ASSIGNMENTS

FROM

TO

ASSIGNMENT

Feb 73	Apr 74	Platoon Leader, 76th Engineer Battalion, (Construction), Fort Meade, Maryland
May 74	Apr 75	Aide-de-Camp to the Assistant Commandant, United States Army Engineer School, Fort Belvoir, Virginia
Apr 75	Dec 75	Student, Engineer Officer Advanced Course, United States Army Engineer School, Fort Belvoir, Virginia
Dec 75	Jun 76	Executive Officer, 65th Engineer Battalion, 25th Infantry Division, Schofield Barracks, Hawaii

**Lieutenant General ROBERT L. VAN ANTWERP, JR.**

Jun 76	Apr 79	Assistant Division Engineer, 65th Engineer Battalion, 25th Infantry Division, Schofield Barracks, Hawaii
Apr 79	May 81	Student, Department of Mechanical Engineering and Applied Mechanics, The University of Michigan, Ann Arbor, Michigan
May 81	Jun 82	Instructor, Department of Mechanics, United States Military Academy, West Point, New York
Jun 82	Jun 84	Assistant Professor and Executive Officer, Department of Mechanics, United States Army Military Academy, West Point, New York
Jun 84	Jun 85	Student, United States Army Command and General Staff College, Fort Leavenworth, Kansas
Jun 85	Jun 87	Executive Officer, 84th Engineer Battalion, 45th General Support Group, Schofield Barracks, Hawaii
Jun 87	Apr 88	Chief, Military Engineering and Construction Division, United States Army Western Command, Fort Shafter, Hawaii
Apr 88	Apr 89	Executive Officer, Office of the Chief of Engineers, United States Army, Washington, DC
Apr 89	Jun 91	Commander, 326th Engineer Battalion, 101st Airborne Division (Air Assault), Fort Campbell, Kentucky and during OPERATIONS DESERT SHIELD/STORM, Saudi Arabia
Jun 91	Jun 92	Student, United States Army War College, Carlisle Barracks, Pennsylvania
Jun 92	Jun 94	District Commander, United States Army Corps of Engineers, Los Angeles District, Los Angeles, California
Jul 94	Jan 95	Chief of Staff, United States Army Corps of Engineers, Washington, DC
Jan 95	Mar 96	Executive Assistant to the Vice Chairman of the Joint Chiefs of Staff, Office of the Joint Chiefs of Staff, Washington, DC
Mar 96	Jul 98	Commanding General, United States Army Corps of Engineers, South Atlantic, Atlanta, Georgia
Jul 98	Jan 99	Director, Office of Competitive Sourcing, Office of the Assistant Secretary of the Army (Research, Development and Acquisition), Washington, DC
Jan 99	Jun 02	Assistant Chief of Staff for Installation Management, United States Army, Washington, DC
Jul 02	Sep 04	Commanding General, United States Army Maneuver Support Center and Fort Leonard Wood/Commandant, United States Army Engineer School, Fort Leonard Wood, Missouri

SUMMARY OF JOINT ASSIGNMENTS. Joint duty requirement waived based on projected utilization in scientific and technical skills.

<u>Assignment</u>	<u>Dates</u>	<u>Grade</u>
Executive Assistant to the Vice Chairman of the Joint Chiefs of Staff, Office of the Joint Chiefs of Staff, Washington, DC (Cumulative Joint Credit awarded)	Jan 95 - Mar 96	Colonel

US DECORATIONS AND BADGES

- Distinguished Service Medal
- Defense Superior Service Medal
- Legion of Merit (with Oak Leaf Cluster)
- Bronze Star Medal
- Meritorious Service Medal (with 3 Oak Leaf Clusters)
- Army Achievement Medal
- Parachutist Badge
- Air Assault Badge
- Ranger Tab
- Joint Chiefs of Staff Identification Badge
- Army Staff Identification Badge

As of 23 May 2005



# United States Army

**Major General ALAN W. THRASHER**

**Commanding General  
United States Army Cadet Command  
Fort Monroe, Virginia 23651  
since July 2003**



SOURCE OF COMMISSIONED SERVICE ROTC

MILITARY SCHOOLS ATTENDED

Field Artillery Officer Basic Course  
Armor Officer Advanced Course  
United States Army Command and General Staff College  
United States Army War College

EDUCATIONAL DEGREES

North Georgia College - BS - Biology  
Indiana University of Pennsylvania - MA - Vocational/Educational Guidance

FOREIGN LANGUAGE(S) None recorded

PROMOTIONS

DATES OF APPOINTMENT

2LT	15 Aug 72
1LT	15 Aug 74
CPT	15 Aug 76
MAJ	1 Feb 84
LTC	1 Mar 90
COL	1 Sep 94
BG	1 Sep 99
MG	1 Sep 03

MAJOR DUTY ASSIGNMENTS

<u>FROM</u>	<u>TO</u>	<u>ASSIGNMENT</u>
Dec 72	Sep 75	Forward Observer, later Assistant Executive Officer, B Battery, later Executive Officer, A Battery, 1st Battalion, 7th Field Artillery, 1st Infantry Division (Mechanized), Fort Riley, Kansas
Oct 75	Jun 77	Liaison Officer, later Fire Support Officer, later Assistant S-3 (Operations), later Fire Direction Officer, 2d Battalion, 39th Field Artillery, 3d Infantry Division (Mechanized), United States Army Europe and Seventh Army, Germany
Jun 77	Dec 78	Commander, C Battery, 2d Battalion, 39th Field Artillery, 3d Infantry Division (Mechanized), United States Army Europe and Seventh Army, Germany

**Major General ALAN W. THRASHER**

Dec 78	Jul 79	Student, Armor Officer Advanced Course, United States Army Armor School, Fort Knox, Kentucky
Jul 79	Aug 82	Assistant Professor of Military Science, Indiana University of Pennsylvania, Indiana, Pennsylvania
Aug 82	Aug 83	Assistant Operations/Training Officer, Combined Field Army, Eighth United States Army, Korea
Sep 83	Apr 84	Assistant S-3 (Operations), Division Artillery, 4th Infantry Division (Mechanized), Fort Carson, Colorado
May 84	Apr 86	S-3 (Operations), 1st Battalion, 27th Field Artillery, 4th Infantry Division (Mechanized), Fort Carson, Colorado
Apr 86	Jun 87	Student, United States Army Command and General Staff College, Fort Leavenworth, Kansas
Jul 87	May 90	Assistant, G-3 (Operations), REFORGER Planning Cell, later Aide-de-Camp and Executive Officer to the Commanding General, VII Corps, United States Army Europe and Seventh Army, Germany
May 90	Jul 92	Commander, 3d Battalion, 27th Field Artillery, XVIII Airborne Corps Artillery, Fort Bragg, North Carolina and OPERATIONS DESERT SHIELD/STORM, Saudi Arabia
Jul 92	Jun 93	Student, United States Army War College, Carlisle Barracks, Pennsylvania
Jun 93	Jul 95	Special Assistant to the Commanding General, United States Army Training and Doctrine Command, Fort Monroe, Virginia
Jul 95	Oct 96	Commander, 1st Armored Division Artillery, United States Army Europe and Seventh Army, Germany and Task Force Eagle and OPERATION JOINT ENDEAVOR, Bosnia-Herzegovina
Oct 96	May 97	Commander, Division Artillery, 1st Armored Division, United States Army Europe and Seventh Army, Germany
May 97	Dec 98	Special Assistant to the Supreme Allied Commander Europe, Supreme Headquarters Allied Powers Europe, Belgium
Dec 98	Aug 00	Chief, Requirements and Programs Branch, Office of the Assistant Chief of Staff for Policy, Supreme Headquarters Allied Powers Europe, Belgium
Aug 00	Jul 02	Commanding General, XVIII Airborne Corps Artillery, Fort Bragg, North Carolina
Jul 02	Jul 03	Deputy Chief of Staff for Developments, United States Army Training and Doctrine Command, Fort Monroe, Virginia

**SUMMARY OF JOINT ASSIGNMENTS**

	<u>Dates</u>	<u>Grade</u>
Assistant Operations/Training, Combined Field Army, Eighth United States Army, Korea (No Joint Credit)	Aug 82 - Aug 83	Captain
Special Assistant to the Supreme Allied Commander Europe, Supreme Headquarters Allied Powers Europe, Belgium	May 97 - Dec 98	Brigadier General
Chief, Requirements and Programs Branch, Office of the Assistant Chief of Staff for Policy, Supreme Headquarters Allied Powers Europe, Belgium	Dec 98 - August 00	Brigadier General

**Major General ALAN W. THRASHER**

**US DECORATIONS AND BADGES**

Defense Superior Service Medal

Legion of Merit (with 3 Oak Leaf Clusters)

Bronze Star Medal

Meritorious Service Medal (with 4 Oak Leaf Clusters)

Army Commendation Medal (with 2 Oak Leaf Clusters)

Parachutist Badge

As of 23 May 2005

**DIANE M. DEVENS**  
**Director Northeast Region**  
**Installation Management Agency**

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Ms. Diane M. Devens is Regional Director of IMA's Northeast Region (NER), Fort Monroe (Hampton), Virginia, where she is responsible for oversight, management and execution of all installation management programs for U.S. Army installations in the region. As Director, Ms. Devens also serves as rater for garrison commanders assigned to her region and spokeswoman for all base operations support issues on U.S. Army installations in NER.



Ms. Devens directs the management of 28 Army installations, and is charged with formulating and implementing plans, programs and procedures to facilitate 95 critical installation support elements resulting in effective stewardship of the Army's installations. She oversees management of approximately 15,000 installation support personnel and actively monitors the utilization of installation and base operations resources exceeding \$1 billion.

Ms. Devens started her career with the Army at Letterkenny Army Depot, PA, in 1975, where she worked while completing her Bachelor of Arts degree at Wilson College, Chambersburg, PA. Her assignments have included installation and headquarters level positions in Europe and the United States. At Letterkenny Army Depot, she served as Arts & Crafts Facility Manager, and then as the Installation Program Coordinator. After completing her degree, she moved to Depot System Command Headquarters, a major subordinate command of the U.S. Army Materiel Command, where she served as Morale, Welfare and Recreation Program Director. Ms. Devens then took the position of Chief of Recreation in the Community and Family Support Division (CFSD), Office of the Deputy Chief of Staff for Personnel, U.S. Army Europe. In 1996, she was appointed CFSD Chief. In February 1999, Ms. Devens was selected as Chief, Installation Management Support Directorate, U.S. Army Training & Doctrine Command HQ, Fort Monroe, VA, and subsequently promoted to Assistant Deputy Chief of Staff for Base Operations Support in December 2000.

Ms. Devens is a 1998 graduate of the U.S. Army War College, where she also earned a Masters Degree in Public Administration from Shippensburg University. She is a graduate of the Army Management Staff College, Organizational Leadership for Executives Course, Reinventing the Organization Course and the Juran Quality Improvement Course.

**BIOGRAPHY**  
**OF**  
**ROSS A. KEARNEY, II**

- Residence:** 10 Weber Lane  
Hampton, Virginia 23663  
(757) 723-7880
- Personal:** Born March 17, 1943  
Elizabeth City County  
(Hampton) Virginia
- Family:** Married to the former Trudy Lynn Davis on September 4,  
1965
- Children:** Ross A. Kearney, III  
Erin Davis Kearney  
William Heath Kearney
- Education:** Saint Mary Star of the Sea School, Grades 1-8  
Mount Saint Joseph High School, Grades 9-12  
4403 Frederick Boulevard, Baltimore, Maryland  
Saint Leo College (Junior College), 1960-1962  
St. Leo, Florida  
Virginia Military Institute, 1962-1963  
Old Dominion College, 1967, B.S. Secondary Education  
Concentration - History, Geology, Government
- Elected Offices:** Member of the Hampton City Council, July 1992 - Present  
Vice Mayor, 1996 - 1998  
Hampton Roads Tunnel Authority, 1994 - Present
- Civic Activities:** Peninsula Chapter O.D.U. Alumni Association  
Former Active Member of the Hampton Fire Department  
Phoebus Volunteer Fire Co., 26 Years - Life Member '03  
Phoebus Civic Association, Past President  
Phoebus Improvement League, Charter Member  
Hampton Cup Power Boat Regatta Committee, Chairman,  
2 years  
Hampton City 375<sup>th</sup> Anniversary Committee Member  
U. S. Constitutional Bicentennial Hampton City  
Commission Member  
Phoebus Days Committee Member, Grand Marshal 1996

***Civic Activities (Continued):***

Phillips Athletic Association Former Member - Soccer Coach  
Former Barron Elementary School Pack 165, Weebelos  
Leader Former PTA President, Jane H. Bryan Elementary  
School and Robert R. Morton Elementary School  
Peninsula Public Sports Facility Authority, 200-2004

**Political Affiliation:** Charter Member, Past President, Hampton Young  
Democrats  
Young Democratic Clubs of Virginia  
Past State Treasure and Past State President

**Social Memberships:** Former Member Hampton Elks Lodge # 366, 26 Years,  
Past President, Chairman: Trustees 5 years

**Church Affiliation:** Saint Joseph Catholic Church  
Former Youth Activities Director, 10 years  
Eucharistic Minister  
St. Mary Star of the Sea  
Knights of Columbus Council  
#511, 3<sup>rd</sup> Degree

**Professional:** Political Science Teacher, Phoebus High School, 1980 -  
present (*Semi - retired*)  
Social Studies Department, Chairman, 1981-1998, PHS  
Director of Student Activities, 1981-1992, PHS  
Social Studies Teacher/ Football Coach  
Pembroke High School, 1972-1980  
Social Studies Teacher/ Football Coach  
Jefferson Davis High School, 1967-1972  
Fellow: Old Dominion University  
Hampton Roads Institute for the Advanced Study of  
Teaching  
1991-1993  
Adjunct Professor: Old Dominion University, 1992  
Adjunct Professor: Hampton University, 1994

**Seminars:** Strom Thurmond Institute of the United States Government  
Clemson University, S.C., 1996  
University of Virginia - American Politics  
Virginia Military Institute - Foreign Policy  
Hampton University - Middle Eastern & African Policy and  
Culture

# Welcome to Fort Monroe, VA



## Planning the Future, Preserving the Past



25 May 2005

## AGENDA

0800-0930	Working Breakfast	Thelma Pankoke and Mayor Kearney
0930-1000	TRADOC Office Call – GEN Byrnes	
1000-1100	Major Tenants Meeting TRADOC – LTG Jones Accessions Command - LTG Van Antwerp Cadet Command - MG Thrasher NERO – Ms Devens JTF-CS – BG Davis	
1115	Press Conference Hampton	



# Headquarters Fort Monroe Fort Monroe, Virginia



## Mission

Provide quality base operations support to National Defense Agencies through facilities, infrastructure, well-being, force protection and other services.

## Vision

The modern “Home of Choice” for National Defense Agencies in a Historic Setting

## Unified Voice

“Planning the Future, Preserving the Past”



# FORT MONROE ORGANIZATIONAL UNITS



## Army Major Headquarters

Training and Doctrine Command

Accessions Command

Cadet Command

## Army Major Commands

Installation Management Agency – Northeast Region

Army Contracting Agency – Northern Region Headquarters

Network Enterprise Technology Command Northeast Region

## Army School Facility

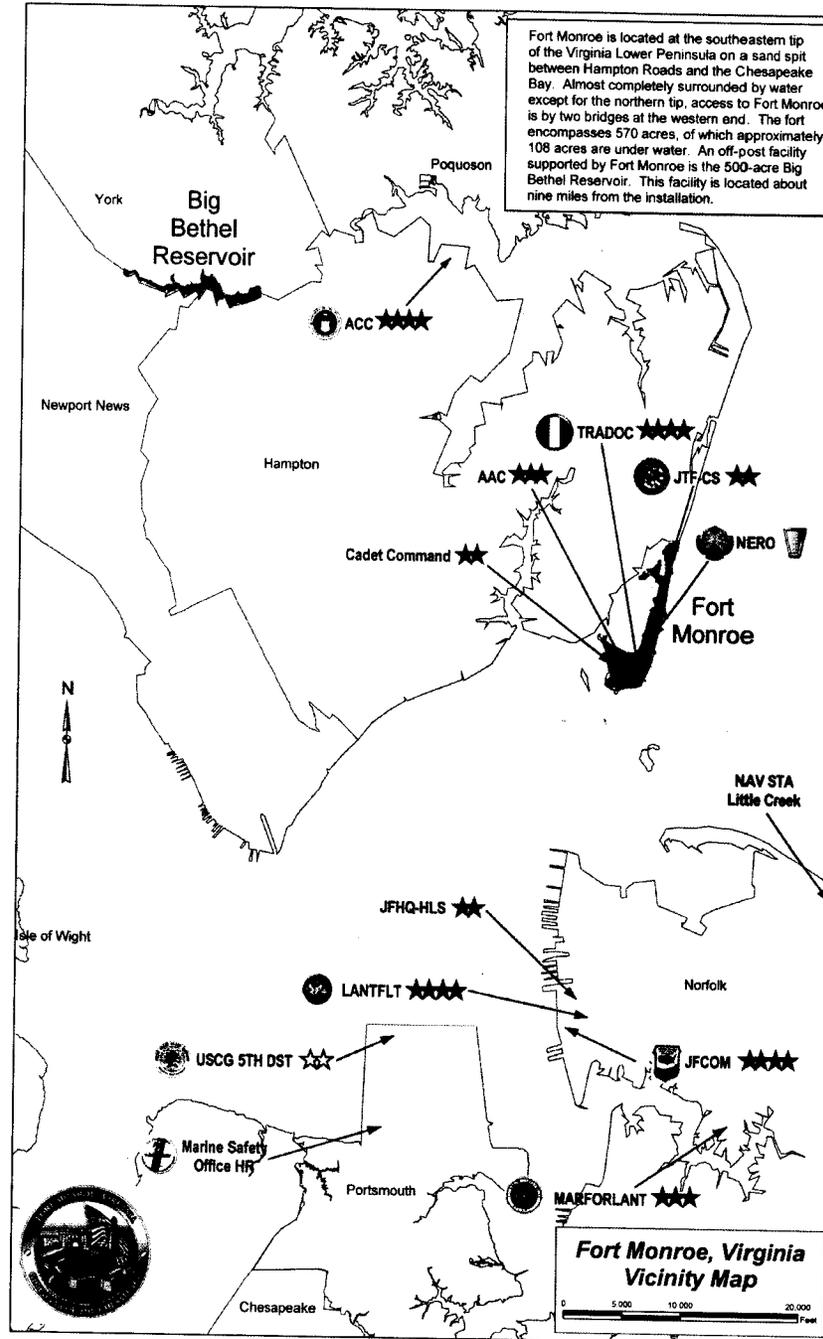
School of Cadet Command

## Defense Joint Organizations

## Naval Facility



# Fort Monroe Vicinity





# FORT MONROE EFFICIENT/PRODUCTIVE



Seven new activities on Fort Monroe since FY 2000

- Army Accessions Command
- Installation Management Agency Northeast Region
- Army Contracting Agency Northern Region
- Joint Task Force-Civil Support
- Defense Contract Management Agency
- NETCOM
- Futures Center



**LOW GARRISON OPERATING COSTS**  
(FY04 operating cost - \$30.4M)



# FORT MONROE'S KEY HISTORICAL EVENTS



- 1609 First Fortified (Fort Algernourne)
- 1819 Construction of Fort began
- 1825 Established Army Artillery School
- 1861-1865 Civil War staging base/headquarters
- 1862 Visit of Abraham Lincoln to Fort Monroe
- 1865-1867 Jefferson Davis imprisoned at Fort Monroe
- 1907-1909 Visit of Great White Naval Fleet
- 1941-1944 WWII headquarters of the Chesapeake Bay Defense Sector
- 1946 Headquarters, Army Ground Forces
- 1955 Established Continental Army Command
- 1966 Placed on the National Register of Historic Places
- 1973 Established Training and Doctrine Command
- 1976 Designated as a National Historic Landmark
- 1992 Established Joint Warfighting Command
- 2000 Established Joint Task Force – Civil Support
- 2002 Established Accessions Command; Installation Management Agency Northeast Region Office; Army Contracting Agency; Network Command
- 2004 Established Futures Center





# FORT MONROE STATISTICAL INFORMATION



## Acreeage

### FY 2004

Fort Monroe: 570

Big Bethel: 499

## Buildings

Fort Monroe: 2,237,214 SF

Big Bethel: 41,021 SF

## Installation Workforce

4,175 (1,433 Military & 2,039 DA Civilians,  
532 Contractors, 171 NAF)

## Family Members

402 Government Quarters

201 Wherry Housing

## Retirees

7,828

## Buildable Acres

92.8

## FY04 Economic Impact

### Military Salaries

\$78M

### Civilian Salaries

\$104M

### Contracts

\$132M

### Supplies/Equipment Purchases

\$18M

### Travel and Transportation

\$7M

### Total NAF

\$5M

### Post Exchange

\$4M

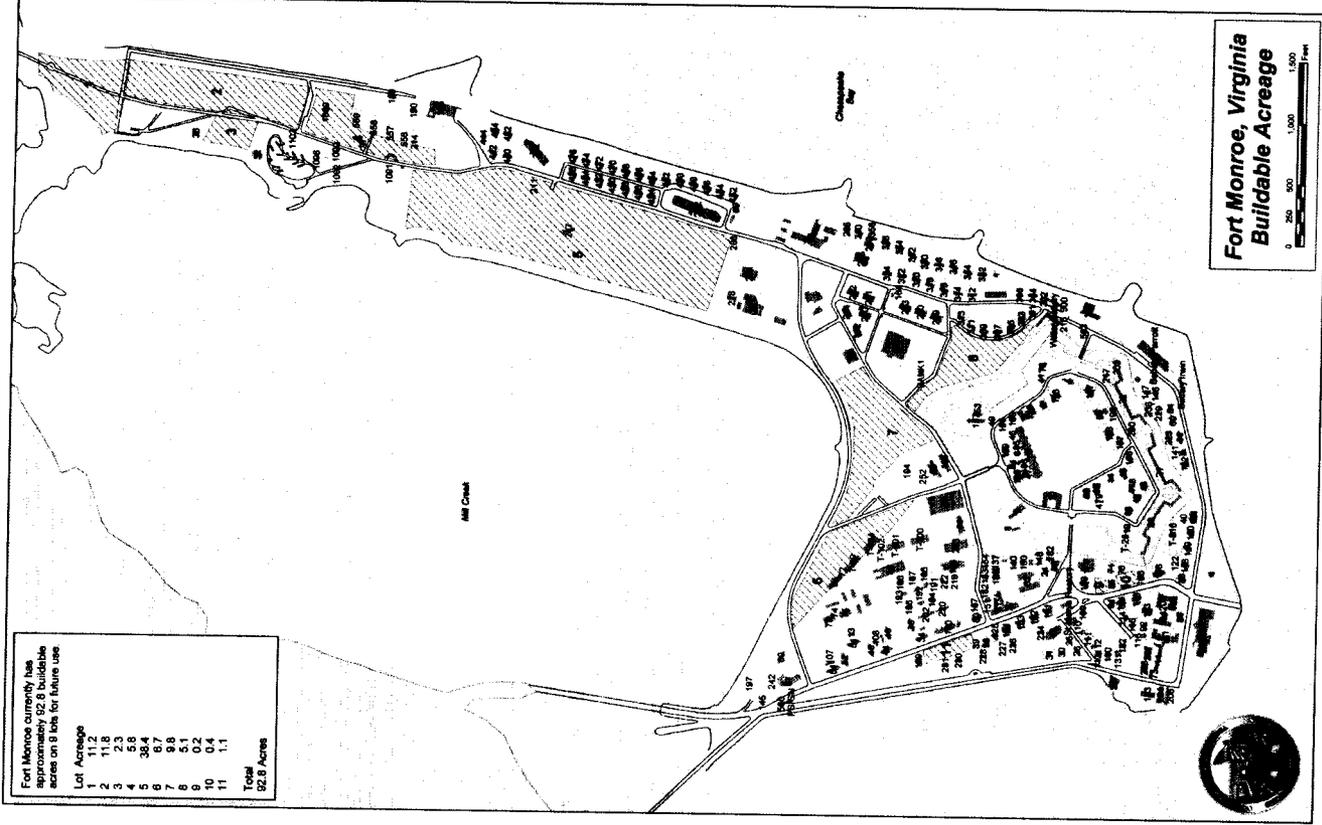
**In FY04 Fort Monroe contributed over \$348 million to the local economy**



# Fort Monroe Buildable Acreage

Fort Monroe currently has approximately 92.8 buildable acres on 8 lots for future use

Lot	Acreage
1	11.2
2	11.8
3	2.3
4	3.8
5	3.8
6	6.7
7	9.8
8	5.1
9	0.2
10	1.4
11	1.4
<b>Total</b>	<b>92.8</b>



Fort Monroe, Virginia  
Buildable Acreage





# COMMUNITY PARTNERSHIPS



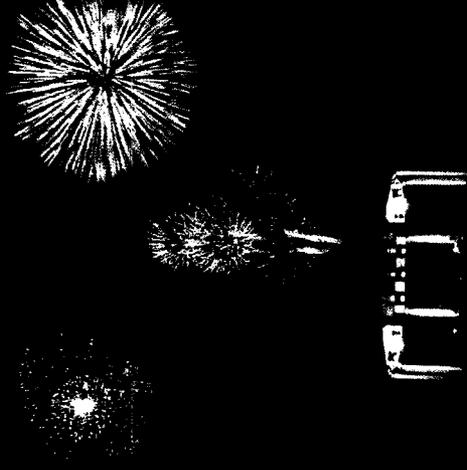
- United Way of Virginia
- Boy Scouts of America
- Armed Forces of Virginia Chamber of Commerce
- Phoebus Civic Association
- Peninsula Chamber of Commerce – Travel/Tourism, Military Affairs
- Partnership-in-Education Program
- USO
- Peninsula Museums' Forums
- City of Hampton
- Military Affairs Council
- US Coast Guard
- Shelton Retirement Home Exercise Classes
- Virginia Civil War Trails with Virginia Department of Transportation
- Sons of Confederate Veterans-Civil War History
- Combined Federal Campaign
- Hampton Roads Emergency Management Committee

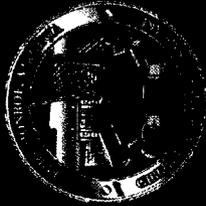


# COMMUNITY EVENTS



- Hampton Cup Regatta
- 4<sup>th</sup> of July Celebration – 20,000+ Participants
- Outdoor Band Concerts
- Easter Sunrise Service
- Fridays at the Fort
- Holiday Tree Lighting Concert
- Partnership City of Hampton & Fort Monroe Concert Series
- Many more...





# FORT MONROE QUALITY OF LIFE



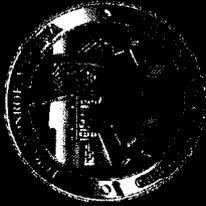
- BOSS (Better Opportunities for Single Soldiers)
- Child and Youth Services (new Youth Activity Center)
- Childcare Center (new hourly care facility)
- Marina (marina expansion)
- Soldier and Family Support Center (new facility)
- Two Chapels
- Open fishing

## Sports Facilities

- Fitness Center (historic YMCA renovated to World Class Facility)
- Two swimming pools (1 outdoor)
- Beach
- Bowling Center
- Outdoor Recreation
  - Basketball, tennis, windsurfing, softball, soccer
- Recreational Vehicle Campground



**Ranked #10 in 2005-BRAC  
Report in Well-being**



# FORCE PROTECTION



## Fort Monroe is a secure installation

- Built-in layered protection
  - One controlled access/egress point
  - Surrounded by water (actively patrolled by USCG, VMRC and HPD)
  - Fortified moat and other easily secured enclaves
  - Positive entry control to critical assets
- Exceptional Threat Warning
  - Regional Threat Working Group (DoD, DHS, local/state/federal LEAs)
  - Installation Threat Working Group (connectivity with FBI JTTF)
  - Multiple threat information capabilities resident on installation
- Combined Installation and TRADOC Emergency Operations Centers

## Security investments include

- Enhanced electronic security systems across installation (CCTV, ICIDS-III, perimeter lighting)
- Mass notification systems
- Enhanced First Responder capabilities (mobile ICPs, PPE, CBRNE detection, interoperable radio)
- Area Security Operations Command and Control (ASOCC) System Pilot Program
- New gate design and UMMCA project approved for FY05



# FORT MONROE – On the Leading Edge of Information Technology



- Installation Information Infrastructure Program (I3MP), a central Army program, will complete \$3.8M of data network & telephone upgrades in FY05
- Extensive, installation-wide fiber optic network provides unclassified and classified data transfer
- New, Top Secret VTC opens 26 May 05
- Proactive network security program has resulted in significantly improved network defense in depth
- Exceptional data recovery capability
- Protected telecommuting available and is heavily utilized by Senior Leaders
- Implementing Chief of Staff of the Army automation goals
  - Centrally manage installation “infostructure”
  - Consolidate servers
  - Establish a single IT support element



# AWARDS



- **Pollution Prevention Award, 1<sup>st</sup> Place, Hampton Roads Sanitation District**
- **White House 'Closing the Circle Award' Honorable Mention**
- **Platinum Award for Pretreatment Excellence, five consecutive years, Hampton Roads Sanitation District**
- **Outstanding Government Agency, Virginia Recycling Association**
- **Tree City USA, 18 consecutive years, National Arbor Day Foundation**
- **Tree City USA Growth Award, 3 consecutive years, National Arbor Day Foundation**
- **Keep America Beautiful, 2<sup>nd</sup> Place Award for Beautification and Community Improvement, subcategory Government Agencies**
- **Best Safety Program for Small Installation Category, 2 consecutive years**
- **Virginia Clean Marina Award, 4 consecutive years**
- **Army Communities of Excellence Finalist**
- **National Academy for Education of the Young Child (NAEYC) Child Development Center Accreditation**
- **Department of Defense Certification for School Age Services and Child Development Services, 15 consecutive years**
- **Casemate Museum certified as an Official Army Museum since 1982 by the Chief of Military History**
- **Army Community Service Accreditation**



# FORT MONROE UTILITIES



## Electricity

- Post-wide underground electrical distribution system – completed in 1998
- Privatized electrical distribution with Dominion Virginia Power (DVP) (awarded Feb 2005)
- 50-year contract incorporates multiple installations (each as an individual annex)
- Special Congressional provisions for easements in order to sell system to DVP
- Army due monthly credits on commodity pricing based on balance of purchase price (\$348k)

## Water Distribution

- Existing water distribution system can support up to 6,850 persons – current pop: 4,577
- Privatization; award scheduled June 2005 (on hold pending BRAC final decision)
- Water supplied from Newport News Waterworks

## Sewage Distribution

- Existing sewage line can support up to 6,724 persons – current pop: 4,577
- Privatization; award scheduled June 2005 (on hold pending BRAC final decision)
- All sewage force mains were renovated in 1992

## Natural Gas

- Privatization; award scheduled March 2006 (on hold pending BRAC final decision)

*10/20/05*

*Existing Award  
Have across capacity*



# FORT MONROE FACILITIES CONSTRUCTION/RENOVATION



## Completed Projects

- 00 Phase III Renovation of Family Housing
- 03 Fitness Center Renovation (Historical building)
- 03 Barracks Renovation
- 04 New Inner Fort Parking Lot (60 spaces)
- 04 New Cadet Command Buildings (Bldg 74 & 75)
- 04 Futures Buildings (135 & 83 Renovations)
- 04 New Video Teleconference Center
- 04 New Emergency Operations Center
- 04 New Joint Task Force – Civil Support Building

## Ongoing Projects (Completion FY05)

- The US Continental Army Band Supply Building
- 2 Futures Administrative Buildings
- School Age Services & Child Develop Center Annex
- USACE Flood Study (Post-Isabel; FY 06)





# FORT MONROE HOUSING



**All Family Housing Units are Historic Quarters**



- 168 Total Residences
- 129 Renovated
- 39 Awaiting Renovation

## WHERRY HOUSING REPLACEMENT

- Replaces 206 Wherry Housing residences
- FY04 - Deconstructed 88 units
- FY05 - \$16M AFH project for 68 new residences
- FY06 - \$6M tail for remaining 21 AFH residences





# ISABEL STORM DAMAGE



Funding provided by IMA/NERO and Congress

FY03 FY04

OMA	5.4M	33.8M	<b>Grand Total \$88.4M</b>
AFH	3.2M	6.4M	
MCA	0.0M	39.2M	



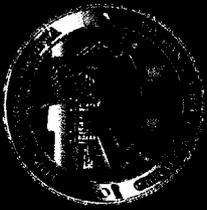
**End state is improved infrastructure**

- Army Family Housing - 82% A/C units repaired or replaced, 63% furnaces replaced, 58% water heaters replaced, 41% roofs replaced/repaired .....
- OMA (administrative buildings) - 77% A/C units replaced or repaired, 49% heating units replaced/repaired, 58% roofs replaced/repaired, 1<sup>st</sup> floor renovations improved office space utilization. Replacing five non-economical repairable buildings .....
- MCA - utility systems repairs, seawall redesign (flood protection improvement), rebuilt piers, road system rebuilt/repaired, and moat repair





Fort Monroe  
 Comment by  
 TABS  
 Larry WAGNER!  
 TABS





# Unexploded Ordnance (UXO)



## 1994 UXO Investigation

- Geophysical survey of unpaved, accessible areas detected 73,331 magnetic anomalies (additional 80,000 estimated in moat)
  - Study estimates 29.8% potentially UXO
  - Study estimates 1.8% actual UXO present
- Survey did not include main roads, under buildings, wetlands
  - How will DOD cleanup UXO under buildings?
- Estimate to remediate to a depth of 10 feet is approx. \$21.7M (1995 dollars)



# UXO cont'd



## 2003 Closed, Transferred and Transferring (CTT) Range/Site Inventory Report

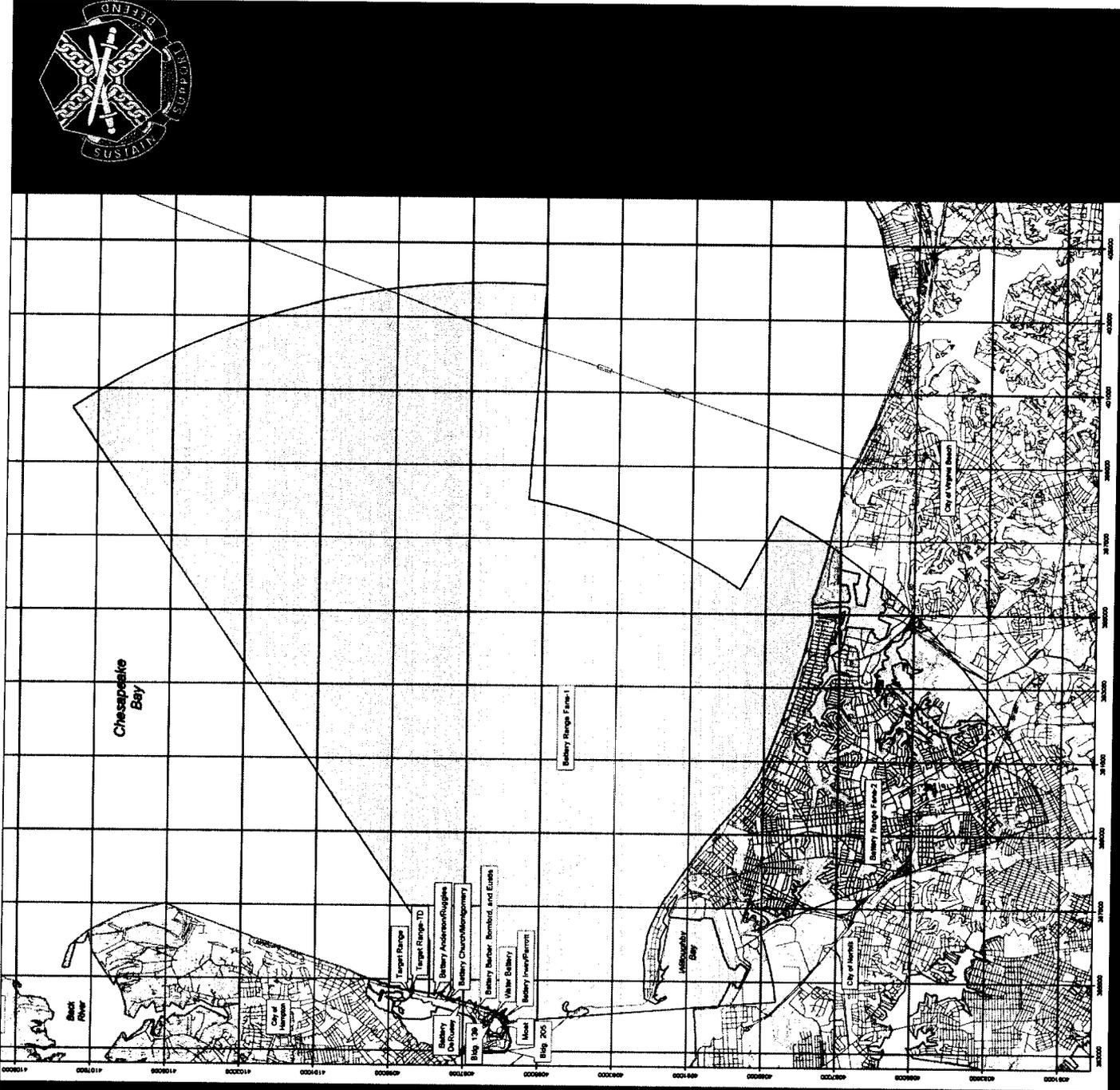
- Report covers UXO, discarded military munitions (DMM) or munitions constituents (MC)
- Inventory based upon available records and historical research; not verified by field sampling
- Sites within installation boundaries (closed sites):
  - 10 sites, 72 acres; estimated remediation cost is \$11.1M
- Sites outside installation boundaries (transferred sites):
  - 3 sites, 68,402 acres; estimated remediation cost is \$180.9M

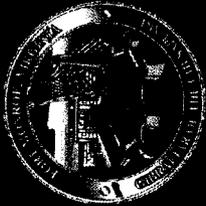
## All sites eligible for Military Munitions Response Program (MMRP)

- Year of MMRP Inception: 2001
- Year of Remedial Action Completion: 2017
- Year of MMRP Completion: 2049
- Funding to Date: \$25K      Cost To Complete: \$192.0M (35% of listed acreage to a depth of 4 feet)

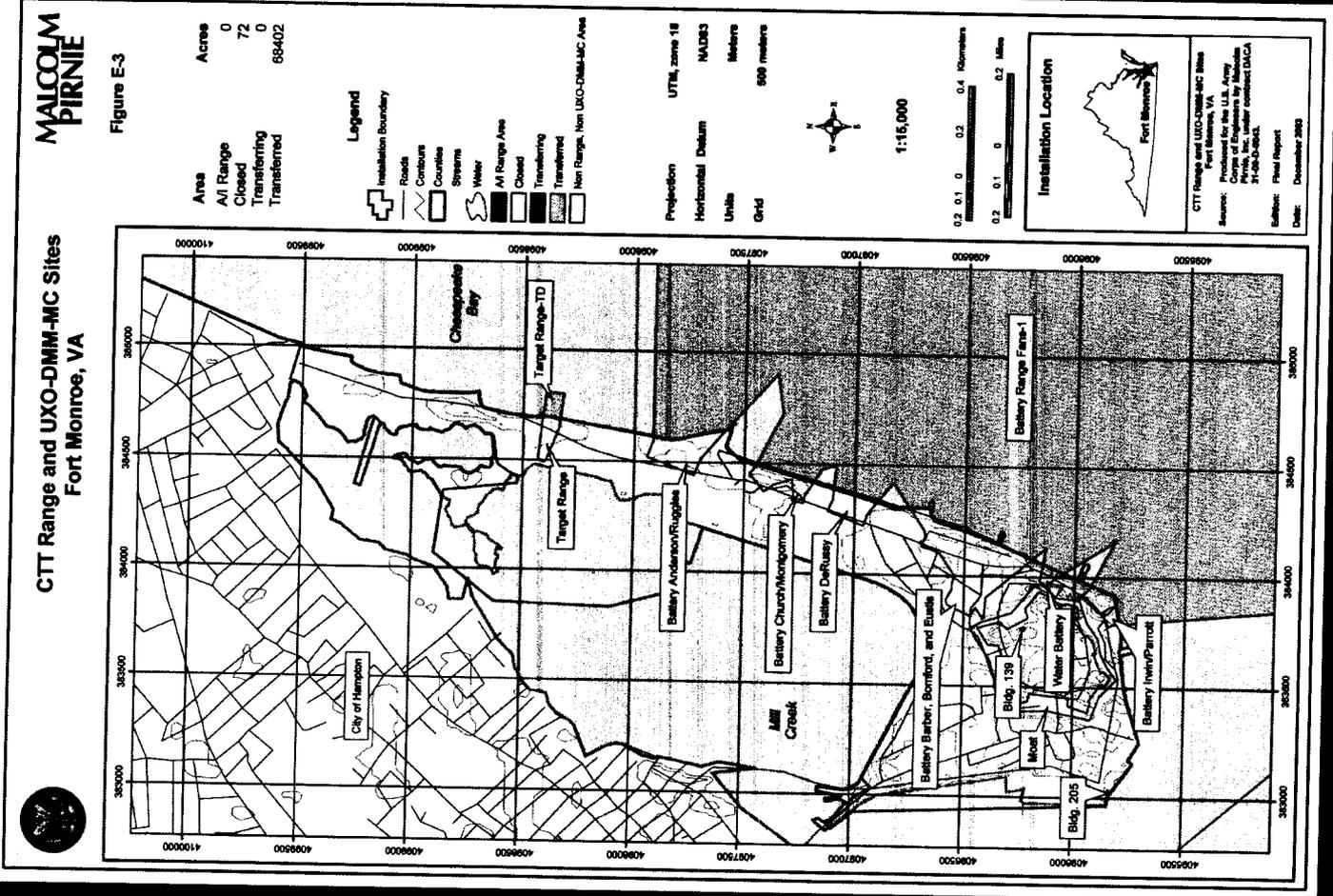


# Fort Monroe CTT Range Fan





# Fort Monroe UXO CTT Range Fan (installation boundaries)





# CLOSURE ISSUES



- Remediation costs – unknown
  - No complete lead and asbestos surveys
  - No complete field sampling of groundwater, surface water and soils for other possible environmental contaminants
- Impediments to Post-BRAC Development
  - McKinney Act
  - Chesapeake Bay Restoration Act
  - National Historic Landmark
  - Reversionary Clause
  - Real Estate



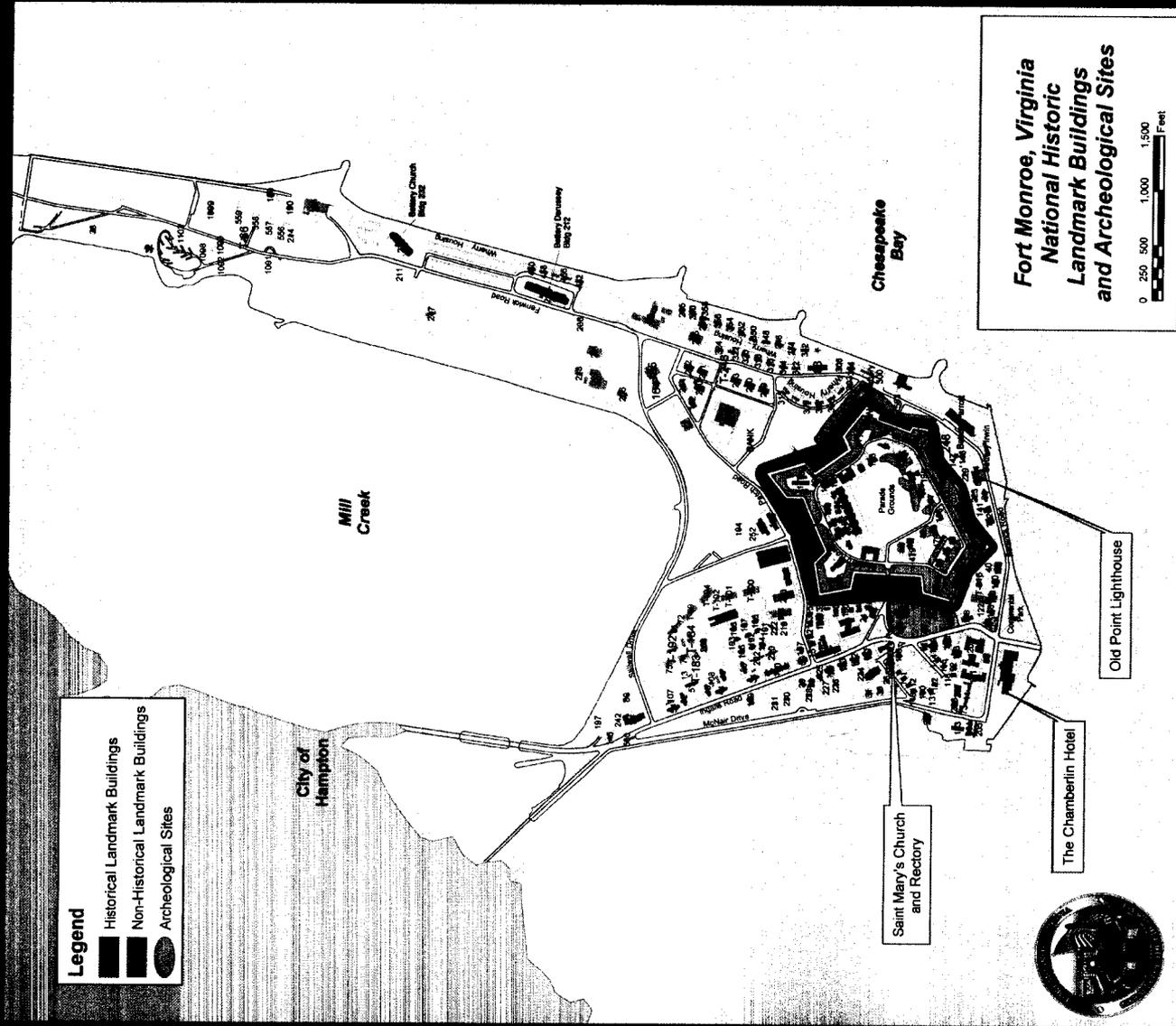
# NATIONAL HISTORIC LANDMARK (NHL)

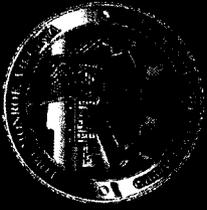


- Most of the Installation is a NHL
- Requires mandatory coordination with Virginia State Historic Preservation Officer and Advisory Council on Historic Preservation
  - 56% of permanent buildings contribute to the National Historic Landmark
  - 16 archaeological sites are eligible or potentially eligible for listing in National Register
- If closed, must mothball bldgs IAW Secretary of Interior standards
- Archaeological Investigation of the Cemetery near Walker Airfield and Fenwick Road
- Still have capabilities of 92.8 Buildable Acres



# National Historic Landmark





## NHL (cont)



- National Historic Landmark
  - 83 housing buildings
  - 2 buildings to support housing
  - 55 administrative buildings
  - 3 structures
  - 6 landscape features
  - 1 stone fort with 11 named/numbered segments
  - 11 archaeological sites eligible for register, 5 potentially eligible



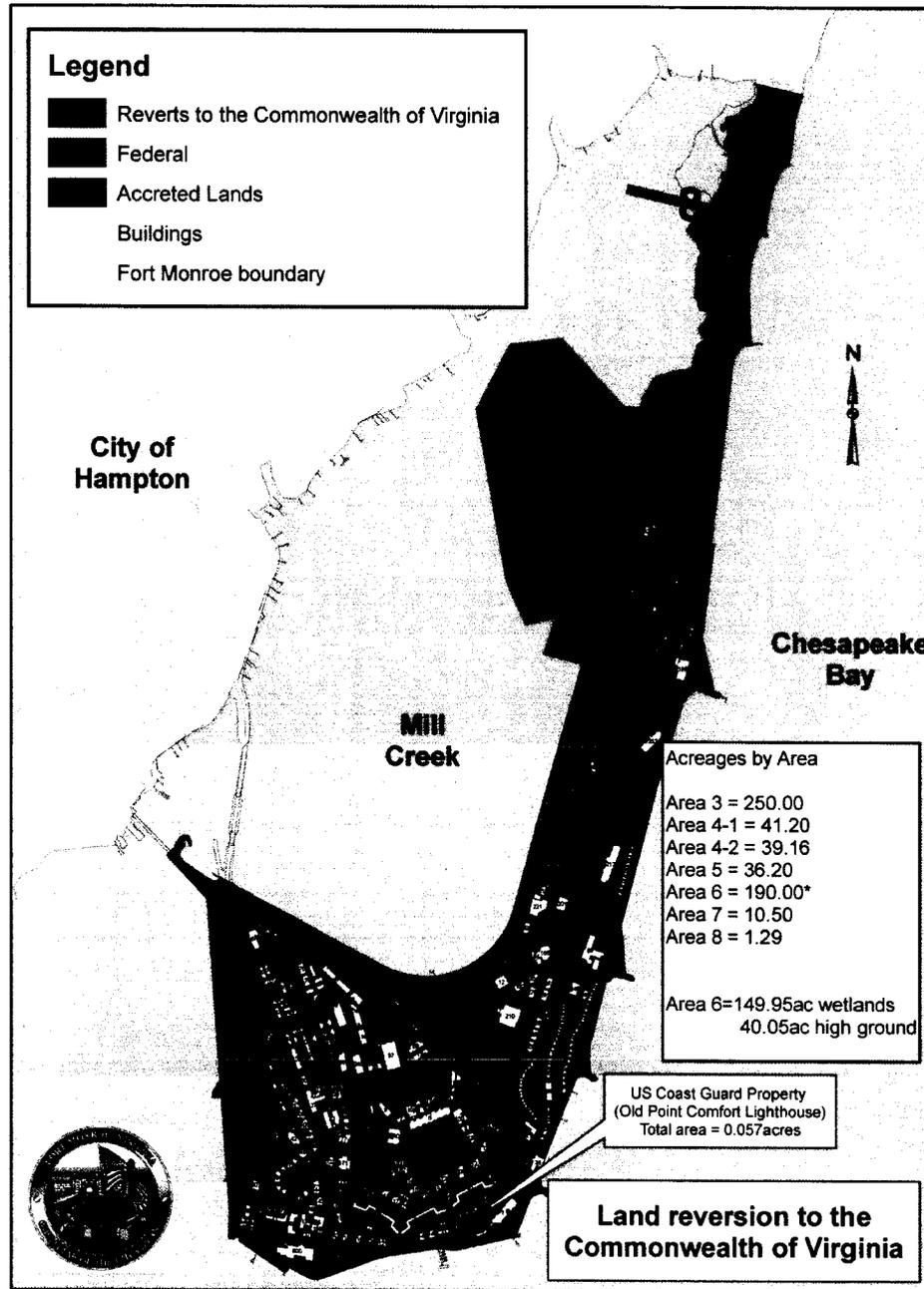
# REVERSIONARY CLAUSE



- 295 of 570 acres of land reverts back to the Commonwealth of Virginia if no longer used for fortification and national defense
- Deed lines run under buildings
- How are improvements (structures) on the land handled if transferred back to the State?



# Fort Monroe Reversion Clause





# REAL ESTATE



1991  
1992  
1993  
1994  
1995

Check  
Leads  
1996  
1997  
1998  
1999  
2000  
2001  
2002  
2003  
2004  
2005

GRANTEE	TERMS	NHL?	Does Land Revert to State?
<u>Chamberlain Hotel Senior living facility with an assisted living component</u>	Began: 1 Dec 2004 Ends: 30 Nov 2054	Yes	?
<u>Catholic Chapel &amp; Rectory</u> Bishop of Richmond	Begins: 8 Jun 1860 Ends: Indefinite	Yes	Partial
<u>Lighthouse</u>	Owned by U.S. Coast Guard	Yes	Yes*
<u>U.S. Coast Guard Air Rights</u>	Begins: May 1984 Ends: 31 May 2009	N/A	N/A

\* Governed by a separate reversion clause



# NSWC Range House



- NSWC operates a Range House on the Chesapeake Bay at Fort Monroe
- NSWC has measurement systems that measure signatures of minesweepers looking at the phenomena of acoustic, magnetic, electric, and pressure data considered critical to the Navy
- Their location at Fort Monroe is ideal due to the Naval ships traveling the channel
- Fort Monroe provides a unique location unequaled along the East coast, due to the varying depth conditions along its bank
- **The BRAC proposal did not provide a solution to this issue**



# WHY MOVE TO FORT EUSTIS?



- Current BRAC proposal realigns HQTRADOC and most other tenants to Fort Eustis
- Most Fort Eustis organizations are realigning elsewhere. Little remains on Fort Eustis
- The 2005 BRAC Report states the Army has 3 million buildable acres including **mobilization/surge** space. Fort Eustis was not identified as a mobilization/surge site
- Fort Eustis (8,228 acres) is more expensive to operate than Fort Monroe (570 acres)
- No additional cost to keep TRADOC, JTFCS, ACA and NETCOM at Fort Monroe
- We can also accommodate SERO and NETCOM in the space vacated by Accessions Command and the Cadet Command in realignment to Fort Knox
- **Turning Fort Eustis into a command & control installation is not cost effective**
- **Can 7th Transportation Group & the Port realign?**



# FEDERAL LEASED SPACE IN HAMPTON ROADS



- There are 57 federal leases in Hampton Roads covering 1,600,000 SF of building space, at an average cost of \$24-\$30 per SF per year
- The Federal Government is spending \$38.4M - \$48.0M per year for leased space in Hampton Roads
- Will BRAC realign DOD leased space in Hampton Roads to military installations?
- Fort Monroe can accommodate additional organizations from leased space. City willing to build over 1M SF of leased space on Fort Monroe
  - Fort Monroe leased space is more secure
  - Fort Monroe leased space is more cost effective



## SUMMARY

- Close Big Bethel Reservoir – partial closure (499 acres)
- No encroachment
- Major impediments to closure: reversionary clause, unexploded ordnance, National Historic Landmark, environmental impact, and current leases on Fort Monroe
- Fort Monroe has a modernized, well maintained infrastructure to accommodate HQ operations
- Fort Monroe can accommodate SERO and NETCOM with Accessions Command and Cadet Command moving to Fort Knox
- Fort Monroe is an alternative to DOD leases
- Fort Monroe is more cost efficient (only 570 Acres)