

McDaniel, Brian, CIV, WSO-BRAC

From: McDaniel, Brian, CIV, WSO-BRAC
Sent: Thursday, May 26, 2005 2:20 PM
To: 'kathryn.hobbs@navy.mil'
Cc: Hanna, James, CIV, WSO-BRAC
Subject: BRAC Commissioner and Staff Upcoming Fact Finding Trip -- 1 and 2 June, 2005

Attachments: Commissioner Visit Focus.doc



Commissioner Visit
Focus.doc (...)

Dear Capt. Hobbs,

It was a pleasure talking to you today about the upcoming BRAC staff and Commissioner fact finding visit to NS Great Lakes. As discussed, I've attached a list of questions designed to assist you, your staff, and the affected commands in preparing whatever informational briefings you believe will convey to Commissioner Sammual K. Skinner the necessary local background, facts, and analysis needed by him and the Commission to fully appreciation the benefits and ramifications of the multi-faceted DoD BRAC Realingment Recommendation affecting NS Great Lakes, and delib. As far as logisitic go, I'll be arriving at NS Great Lakes on the morning of Wednesday, June 1, 2005, followed by Commissioner Skinner on Thursday, June 2, 2005 for the required, and therefore somewhat more structured, BRAC Commissioner Fact Finding Visit. As soon as I have more detailed information regarding travel plans and areas of interests, I'll forward them to you.

In the meantime, however, I can provide you with some of the "ground rules" for a Commissioner Fact Finding visit. First, I'd suggest the formal briefing timeframe be limited to no more than four hours. Of course, this will depend on the Commissioner's interests and questions as well as the amount of time you and the other Commands and base personnel need to layout a "high level" briefing and tours of key facilities (e.g., the hospital, schools, etc.) at the installation. Second, I've been asked to pass on to you that, for security purposes, the Commissioner should be considered a "DV-4 or Distinguished Visitor 4" in accordance with the local threat assessment. As we discussed, this shouldn't be as much as an issue in North Chicago as it might be in other communities. The idea of a scheduling a working lunch for Thursday should be fine; I'll check with the Commissioner and advise. And third, media availability for the Commissioner during the site visit will be dependent upon travel logistics.

In regard to my "less formal" fact gathering assignment on Wednesday, 1 June, I'd like to focus on the attached questions as well, and I generally work under the premise that more is better than less. As far as time, I'm currently sheduled to arrive at NS Great Lakes around 1100 on 1 June, but can arrive sooner if that would be best for the Naval Station. I look forward to my visit, and should you have any questions, please do not hesitate to contact me. If we need to talk tonight, Friday, or over the weekend, may I suggest you call my cell number first.

Very respectfully,

Brian A. McDaniel
BRAC Commission
Sr. Analyst -- Navy Team
(703) 699-2945 Direct
(703) 699-2950 Main Office
(202) 641-6406 Cell

DoD BRAC Recommendation

Realignment -- NS Great Lakes, North Chicago, IL

Subj: BRAC Commission Staff (Mr. Brian A. McDaniel) Visit – June 1, 2005
BRAC Commissioner (The Honorable Samuel K. Skinner) Visit -- June 2, 2005

Data Gathering Focus:

- History and Current Mission/Activities
- DoD Recommendations and Related Management Advantages, Challenges, & Optimal Outcomes
- Direct and Indirect Economic Benefits and/or Savings
- Impact on Mission Capabilities
- Considered or Potential Alternative Recommendations
- Overview and Impact on Navy Medicine Education and Training System (HCS Great Lakes)
- Naval Hospital and Health Care Delivery to Station Personnel & Student Population
- Staffing and Student Population Overview (Demographic Information)
 - Authorized End Strength (last 5 years)
 - Actual End Strength (last 5 years)
 - Number and Distribution of personnel "gains" and "losses"
- Impact on Patient Access and Quality of Health Care (Naval Hospital Conversion from Inpatient to Outpatient)
 - Expected Outpatient Services and Workload after conversion
 - Impact on VA's North Chicago Health Care Facility (e.g., clinical training)
 - Impact on TRICARE and other community providers of inpatient services
- Availability and Condition of Land and Facilities Required to Implement BRAC Recommendations
 - On and Off Base Housing
 - Encroachments
 - Available Land for New Construction
 - Environmental Impacts
- Implementation Hurdles and Timeframes
- Community/Regional Economic and Environmental Impacts
 - Community Involvement & Reaction

Questions:

Navy Health Care Training (Enlisted Medical Basic and Specialty Training) Realignment -

1. Type of Health Care Training Affected by Realignment Recommendation?
2. Number of Students and Instructors Affected by Realignment Recommendation?
3. Current Student "Through-put" Now and After?

4. Expected Student and Instructor Benefits of Joint Training/Co-location?
5. When do you expect the recommended realignment to be finalized or implemented?
6. Describe the impacts on the Air Force Dental Investigative Service, the Army Dental Research Detachment, and the Naval Institute for Dental and Biomedical Research? Are these functions aligned with the “school”, the hospital, or independent of both?

Navy Health Care Delivery Realignment (Hospital Conversion to Clinics/Ambulatory Care) –

1. How will eligible military personnel and their dependents in the area obtain tertiary or inpatient services after the Great Lakes Naval Hospital is converted from a full-service inpatient facility to an outpatient clinic?
2. What has been the inpatient utilization (e.g., bed days of care or similar measure) over the last 5 years?
3. How many recruit-trainees or other students received inpatient care over the last 5 years?
4. How many veterans or retirees received inpatient care over the last 5 years?
5. How many emergency room visits over the last 5 years?
6. What are the estimated costs, savings, and payback associated with implementing the recommendation to convert inpatient services to clinic at NS Great Lakes. How do the “Great Lakes” estimated costs and savings compare to the aggregate “Payback” found on page Med-13 of Section 8: Recommendations – Medical Joint Cross-Service Group?
7. How many inpatient beds are authorized for the Naval Hospital?
8. How many in-patient beds will be eliminated? What is the current supply of community inpatient beds available to military members and dependents?
9. Projected Changes in Travel Times for Inpatient Services?
10. Will implementation of the proposed recommendation increase Navy Health Care Costs? If so, by how much?
11. What health care delivery services will be maintained and/or added?
12. Is medical research conducted in the hospital building?
13. Reuse/redevelopment plans for excess space after conversion to clinics?
14. Closest Navy or Military Hospital or Medical Center after conversion?

15. What is the demographic information for the on-board staff?

16. Will on-board hospital staff (military and civilians) be eliminated? If so, how many?

Consolidation/Realignment of Navy Management Functions to NS Great Lakes –

1. How will consolidation of installation management and management support activities (e.g., Naval Facilities Engineering Command) to Navy Region Midwest at Great Lakes streamline management structure and improve customer service?
2. As a consequence of this recommendation, what future management realignments or business process improvements might be possible, and how will they further improve business processes, reduce operating costs, or improve customer service.
3. With the increase of 65 civilian billets, will NAVFAC services be expanded?
4. What is the geographic “span of control” for the Navy Region Midwest before and after realignment?
5. What is the geographic “span of control” for Naval Facilities Midwest before and after the realignment?
6. What is the geographic “span of control” for Navy Reserve Readiness Command Midwest before and after the realignment?
7. What are the estimated costs, savings, and payback associated with implementing the recommended Naval Facilities Midwest realignment?
8. What are the estimated costs, savings, and payback associated with implementing the recommended Navy Region Midwest realignment?
9. What are the estimated costs, savings, and payback associated with implementing the recommended Navy Reserve Readiness Command Midwest realignment?
10. What impact if any will the proposed Naval Facilities consolidation have on PWC Great Lakes?

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Q. Why was the Navy Region South Command split and transferred to Navy Regions Midwest (Great Lakes) and Navy Region Southeast (JAX)? What new navy regions will NAS Corpus Christie be subsumed under and why not transfer all of the functions to that region? What will be the personnel breakout and savings after the consolidation?

A. When creating the new Regions, [REDACTED]
[REDACTED] Due to the states that Navy Region South managed [REDACTED]. The [REDACTED]
[REDACTED] (there are no military billets assigned to Navy Region South).
Total savings FY-06 – FY-11 is \$7.949M; Beyond that is \$1.763M.

Q. What measures of capacity (e.g., metric) were used to calculate capacity or productivity for Engineering Field Activities or division?

A. [REDACTED]
the various Regional Support Activities in an effort to find opportunities for better alignment leading to future efficiencies. Such measures included [REDACTED]. Because there were no stated requirements or clear limits on the appropriate span of control for Regional Support Activities, there was no measurement of excess capacity. The capacity measures were used in conjunction with military value to test possible scenarios that stressed current spans of control while strengthening alignment.

Q. How many civilian employees at SOUTHDIV are projected to physically relocate NS Great Lakes?

a. [REDACTED]

Q. How many civilians and military jobs move to Great Lakes from Navy Region South? Will Navy Region South be disestablished? Divisions?

a. [REDACTED]

DEPARTMENT OF DEFENSE
Base Structure Report - As Of 30 Sept 03

SITE	COMPONENT	NAME NEAREST CITY	PHONE	ZIP CODE	BLDGS OWNED	BLDGS OWNED SQFT	BLDGS LEASED	BLDGS LEASED SQFT	TOTAL ACRES	ACRES OWNED	PRV (\$M)	MIL	CIV	OTHER	TOTAL
Col P. Schulstad USARC	Army Reserve	Arlington Hghts		60005	7	144,402			48	48	40.2	597	28	0	625
Granite City OMS/Storage	Army Reserve	Granite City		62040	19	148,578			42	42	31.5	339	4	0	343
North Shore Memorial USARC	Army Reserve	Lakeforest		60037	3	46,760			14	14	11.9	220	7	6	233
Parkhurst USARC/OMS/Ds	Army Reserve	Darien	630-910-3213	60561	2	87,595			13	13	20.1	327	21	0	348
Sheridan Reserve Complex	Army Reserve	Highland Park	847-266-2450	60037	37	462,145			90	90	94.8	1,200	63	10	1,273
USAR Joliet Outdr Trng (Elwood)	Army Reserve	Joliet		60421	23	40,853			3,585	3,585	17.0				
Vietnam Vet Memorial USARC	Army Reserve	Homewood	708-957-2036	60430	4	35,903			46	44	13.8	135	6	7	148
Scott AFB	AF Active	Shiloh	618-256-1110	62225	555	5,706,235	323	1,195,057	3,545	2,522	2,028.5	7,799	2,449	1	10,249
Scott Radio Relay Annex	AF Active	Rentchler		62221	2	3,405			29	29	10.4				
Capital Municipal Airport ANG	Air Natl Guard	Springfield	217-757-1219	63707	32	298,797			91		84.9	1,139	0	0	1,139
Greater Peoria Regional Airport ANG	Air Natl Guard	Bartonville	309-633-5210	61607	31	413,229			339		135.9	1,276	0	0	1,276
NH Great Lakes	Navy Active	Great Lakes		60088	28	1,217,011			85	85	368.4	1,182	447	0	1,629
NTC Great Lakes	Navy Active	Great Lakes			205	9,314,425			1,057	1,039	2,187.9	5,046	592	0	5,638
NTC Great Lakes (Fort Sheridan Housing)	Navy Active	Fort Sheridan			134	683,632			206	206	106.2				
NTC Great Lakes (Glenview Housing)	Navy Active	Glenview			120	727,699			93	93	86.7				
NTC Great Lakes (NTC Housing)	Navy Active	Great Lakes			741	3,161,228			528	528	388.5				
PWC Great Lakes	Navy Active	Great Lakes		60088	15	210,138			45	43	473.0	10	698	0	708
OTHER SITE(S) ¹: 44					314	3,686,644	9	227,533	1,540	1,509	274.4	3,246	91	13	3,350
Illinois Total:					3,752	38,567,564	338	1,475,146	27,048	25,542	9,370.8	23,455	8,956	832	33,243
Indiana															
Fort Benjamin Harrison	Army Active	Indianapolis	317-532-4100	46226	151	1,459,419			1,732	1,732	365.2				
Indiana AAP	Army Active	Charlestown	812-284-7707	47111	1,249	4,277,828			11,347	9,790	1,361.8				
Jefferson Proving Ground	Army Active	Madison	812-273-2551	47250	205	386,013			54,018	54,012	194.3	0	1	0	1
Newport Chem Depot	Army Active	Terre Haute	765-245-4502	47966	164	789,896	1	3,000	8,498	7,098	333.6	1	46	54	101
Camp Atterbury	Army Guard	Edinburgh	812-526-1169		371	1,178,701			33,139	33,139	352.4	838	81	80	999
Fort Ben Harrison USARC	Army Reserve	Lawrence (Indy)		46216	19	276,147			138	138	49.3	290	31	0	321
Lyle J. Thompson USARC	Army Reserve	South Bend	219-232-8818	46628	3	57,885			12		11.0	163	22	0	185
Grissom AFB	AF Active	Bunker Hill	765-688-5211	46971	46	597,916			2,880	2,423	200.3	10	7	0	17
Fort Wayne IAP	Air Natl Guard	Fort Wayne	219-478-3210	46809	28	324,389			166		100.6	977	0	0	977
Hulman Regional Airport	Air Natl Guard	Terre Haute	812-877-5210	47803	49	339,172			279	37	97.2	1,011	0	0	1,011
NSWC Crane	Navy Active	Crane		47522	2,381	10,966,385			62,469	62,467	3,316.3	197	3,098	0	3,295
NAWC-AD Indianapolis CSO	Caretaker	Indianapolis			46	939,121			70	70	199.9	9	12	0	21
OTHER SITE(S) ¹: 28					129	1,609,313	1,932	7,312,202	3,295	3,268	2,657.0	4,324	746	3	5,073
Indiana Total:					4,841	23,202,185	1,933	7,315,202	178,043	174,174	9,238.8	7,820	4,044	137	12,001
Iowa															
Iowa.AAP	Army Active	Burlington	319-754-8605	52638	1,010	4,175,523			19,011	19,011	1,274.0	0	27	14	41
Camp Dodge Johnston TS	Army Guard	Johnston			29	661,386			2,107	2,107	177.8				
Des Moines Reserve Complex	Army Reserve	Des Moines	515-285-4113	50315	10	185,832			40	40	31.9	661	22	48	731

¹ US Locations that do not meet criteria of at least ten (10) Acres AND at least \$10M PRV. US Territories and Non-US Locations that do not meet criteria of at least ten (10) Acres OR at least \$10M PRV.



Thursday, May

GENERAL INFORMATION

PRODUCTS AND SERVICES

REQUEST SERVICE

FOR EMPLOYEES

WEB LINKS

EX

HISTORY

The Civil Engineer Corps presence at Great Lakes and in the Midwest dates back to 1904, before the first recruit was graduated and before the base was dedicated in 1911. A young Civil Engineer Corps Lieutenant, George A. McKay, was assigned as engineer for the original construction of the Great Lakes Naval Training Station. Through the decades as the base grew, three separate Public Works Departments served the Naval Training Center, the Naval Hospital and the Naval Supply Depot areas. In June 1945, a District Public Works Office, Ninth Naval District, was established. The Naval Training Center Public Works Officer turned over command and became the first DPWO of the 9th Naval District.



During the planning stages for a consolidated Public Works Center at Great Lakes, the Bureau of Yards and Docks increased and developed the DPWO, 9ND responsibilities to establish the Midwest Division, E of Yards and Docks on 16 March 1965. Commissioned on 1 July 1965, the Public Works Center provided public works support to Navy activities and other customers throughout Great Lakes and the surrounding area and since July 1967, operated under the Navy Industrial Fund—now Navy Working Capital Fund (NWCF), providing facilities services and support on a reimbursable basis.

Changing from the Bureau system in 1966, Midwest Division, BUDOCKS became the Midwest Division Naval Facilities Engineering Command on 1 May 1966. Then, on 30 June 1970, Midwest Division, NAVFAC was officially disestablished and the PWC was placed under the command of the newly established Northern Division, NAVFAC located in Philadelphia, Pa. Along with NorthEast Division at Boston, East Division at New York, and EastCentral Division at Philadelphia, Midwest Division was consolidated at Philadelphia to become Northern Division. At that time, the Commanding Officer acquired additional duties as OICC/ROICC until, when in April 1984, the OICC/ROICC Office became a part of PWC as NAVFAC Contracts Office, Great Lakes.

In April of 1987, the Chief of Naval Operations' Command Realignment Plan placed the Public Works Center under operational control of the Commander, Naval Training Center with technical advice provided by NAVFAC.

Shortly before NAVFAC announced reorganization plans in 1991, all major contracting responsibilities except facility support contracting, was placed back under Northern Division, NAVFAC. In the reorganization, an Engineering Field Activity was called for in the Midwest to provide close at hand support to the areas' major commands. Since existing support to those commands - the Chief of Naval Education and Training and the Chief of Naval Reserves - was provided by Southern Division, NAVFAC, the field activity was placed under their command.

The establishment of Engineering Field Activity Midwest on October 29, 1992 culminated decades of facilities service support throughout the Midwest. The EFA Midwest concept was developed to accommodate a changing Navy and changing customer requirements in light of declining resources.

establishment of the EFA teamed the command with the existing NAVFAC activities, the Navy Public Works Center and Resident Officer in Charge of Construction Offices to provide customized, tailored facilities planning, acquisition, and management support to Navy and Marine Corps activities in a 15-area of responsibility from Ohio to Wyoming.

In 2003, Public Works Center, Crane Detachment was established as a direct result of the Installation Management Claimant (IMC) consolidation under the Commander, Navy Installations (CNI). Under directive, Navy working capital funded public works activities were transferred to the Naval Facilities Engineering Command (NAVFAC) Public Works Center within the Region, and the former Public Works Center Directorate under Naval Surface Warfare Center Crane was aligned under Navy Public Works Center Great Lakes effective 1 October 2003.

Crane, Indiana's Naval presence officially began on December 1, 1941 when Naval Ammunition Depot (NAD) Burns City, IN was commissioned. Renamed for Commodore William Montgomery Crane, the Navy's first Chief of the Bureau of Ordnance, in May 1943; the NAD changed in 1970, to recognize the extent and diversity of fleet support efforts, to the Naval Weapons Support Center. Crane serves a modern and sophisticated Navy today, and is a recognized leader in diverse and highly technical product line such as microwave devices, acoustic sensors, small arms, microelectronic technology, and more. They are an industrial leader in providing better methods and technology in the production of modern Navy combat weapons systems.

In February of 2004, the Naval Facilities Engineering Command (NAVFAC) announced a transformation plan that resulted in the establishment of NAVFAC Midwest. The establishment of NAVFAC Midwest is part of an overall transformation of NAVFAC that includes the consolidation of all PWCs and Engineering Field Divisions/Activities throughout the Navy, reducing the number of NAVFAC commands Navy-wide from 25 to 16. The transformation of NAVFAC will consolidate facilities engineering support in all Navy regions, better align NAVFAC with the Navy's shore establishment, promote better business process and drive out costs, thereby returning money to the Navy to recapitalize the fleet. This plan was endorsed by the Chief of Naval Operations. PWC Great Lakes and EFA Midwest was disestablished as separate Commands and the consolidated successor, NAVFAC Midwest, was established on 08 July 2004.

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Thursday, May

[GENERAL INFORMATION](#)[PRODUCTS AND SERVICES](#)[REQUEST SERVICE](#)[FOR EMPLOYEES](#)[WEB LINKS](#)[EX](#)**NAVFAC Midwest**

Official Address:

Commanding Officer

Naval Facilities Engineering Command Midwest

Building 1A Code - 201 Decatur Avenue

Great Lakes, IL 60088-2801

NAVFAC Midwest is commanded by Captain H. Ramé Hemstreet, and assisted by Executive Office Commander Allan M. Stratman.

Our Team includes a diverse group of outstanding professionals providing quality products and services to our customers at Great Lakes, Crane and throughout a 15-state Midwest area of responsibility.

NAVFAC Midwest is recognized as an organization that demands and displays outstanding quality in providing solutions to our customers' facilities needs. We are committed to quality and efficiency of our products and services, committed to our customers, and committed to the people who are NAVFAC Midwest.

**NAVFAC Midwest was established on 8 July 2004, and the Public Works Center Great Lakes and Engineering Field Activity Midwest was disestablished. Our site will contain references to the two prior commands, and will be changing gradually over the next few months. In the meantime, we apologize for any confusion, and if you have concerns/questions please address to the webmaster.

Freedom of Information Act

Contact Webmaster

This is an official U.S. Navy Web Site. GILS #000863 | Privacy

Active	ROI Name	mil change	civ change	total change
Active	IL Lake County-Kenosha County, IL-WI Metropolitan	(1,868)	(58)	(1,926)
Active	IL Lake County-Kenosha County, IL-WI Metropolitan	(70)	(45)	(115)
Active	IL Lake County-Kenosha County, IL-WI Metropolitan	(67)	(21)	(88)
Active	IL Lake County-Kenosha County, IL-WI Metropolitan	15	3	18
Active	IL Lake County-Kenosha County, IL-WI Metropolitan	0	33	33
Active	IL Lake County-Kenosha County, IL-WI Metropolitan	1	65	66

(-2005) (-124) (2129) out
 - +16 98 117 in
 (1989) (23) (2012) net loss

99%
 (military)

← (and St. Louis)
 % of ~~IL~~ IL Losses
 - 97%

Total = 18,014
 Mil = 5,273 (37% out)
 Civ = 12,741
 drops to 12,718 Post B
 drops to 3,284 Post B

NAVSTA_GREAT_LAKES_IL, IL

Demographics

The following tables provide a short description of the area near the installation/activity. NAVSTA_GREAT_LAKES_IL is 43.3 miles from Chicago, IL, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Chicago, IL PMSA	8,272,768

The following entities comprise the military housing area (MHA):

County/City	Population
Cook	5376741
Kenosha	149577
Lake	644356
Mchenry	260077
Total	6,430,751

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 395

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Median Household Income	(US Avg \$41,994)	\$51,680	Basis: MSA
Median House Value	(US Avg \$119,600)	\$166,200	
GS Locality Pay	("Rest of US" 10.9%)	18.3%	
O-3 with Dependents BAH Rate		\$1,556	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR"--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

		Basis
School District(s) Capacity	291,328	90 of 90 districts
Students Enrolled	268,871	90 of 90 districts
Average Pupil/Teacher Ratio	16.2:1	90 of 90 districts
High School Students Enrolled	91,123	29 of 29 districts
Average High School Graduation Rate (US Avg 67.3%)	92.0%	29 of 29 districts
Average Composite SAT I Score (US Avg 1026)	1200	14 of 29 districts, 9 MFRs
Average ACT Score (US Avg 20.8)	22	23 of 29 districts
Available Graduate/PhD Programs	20	
Available Colleges and/or Universities	34	
Available Vocational and/or Technical Schools	26	

Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

	1999	2000	2001	2002	2003
Local Data	4.1%	4.1%	5.4%	6.7%	6.8%
National	4.2%	4.0%	4.7%	5.8%	6.0%
Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	2.4%	1.1%	-1.7%	-2.9%	-.9%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Total Vacant Housing Units	160,948	Basis: MSA
Vacant Sale Units	30,605	
Vacant Rental Units	64,498	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

	# Physicians	# Beds	Population	
Local Community	24,041	21,368	8,272,768	Basis: MSA
Ratio	1:344	1:387		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

Local UCR	4,016.4	Basis: state
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAVSTA_GREAT_LAKES_IL to nearest commercial airport: 29.9 miles
 Is NAVSTA_GREAT_LAKES_IL served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Summary_Table

Economic Area	Action	Net Mil	Net Civ	Net Con	Total Di	Total In	Total Chr	Report Pag	Report Section	
Lakes	Lake County-Kenosha Cou	Realign	-1868	-58	0	-1926	-2445	-4371	██████████	Vol 1: Part 2 - Medical Section
Lakes	Lake County-Kenosha Cou	Realign	<u>-70</u>	<u>-45</u>	0	<u>-115</u>	-175	-290	██████████	Vol 1: Part 2 - Medical Section
Lakes	Lake County-Kenosha Cou	Realign	-67	-21	-11	-99	-149	-248	██████████	Vol 1: Part 2 - Medical Section
Lakes	Lake County-Kenosha Cou	Gainer	15	3	0	18	26	44	██████████	Vol 1: Part 2 - Navy Section
Lakes	Lake County-Kenosha Cou	Gainer	0	33	0	33	56	89	██████████	Vol 1: Part 2 - Navy Section
Lakes	Lake County-Kenosha Cou	Gainer	1	65	1	67	112	179	██████████	Vol 1: Part 2 - Navy Section
for Forest Park	Chicago-Naperville-Joliet, IL	Closure	-15	0	0	-15	4	-19 DoN	37	Vol 1: Part 2 - Navy Section

*Readiness
Command*
+

*Navy
Region*
+

NAVFAC
+

Dental

*DA
DA*
Inpatient to clinic

DoN - 15

corp

*99
-11
88*

Naval Station Great Lakes

Convert Inpatient Services to Clinics Vol 1: Part 2 - Medical Section Med - 12 ✓

Engineering Field Division/Activity Vol 1: Part 2 - Navy Section DoN - 28 ✓

Joint Centers of Excellence For Chemical,
Biological, and Medical Research and
Development and Acquisition
Vol 1: Part 2 - Medical Section Med - 15

Navy Regions Vol 1: Part 2 - Navy Section DoN - 35 ✓

Navy Reserve Readiness Commands Vol 1: Part 2 - Navy Section DoN - 44 ✓

San Antonio Regional Medical Center, TX Vol 1: Part 2 - Medical Section Med - 10 ✓

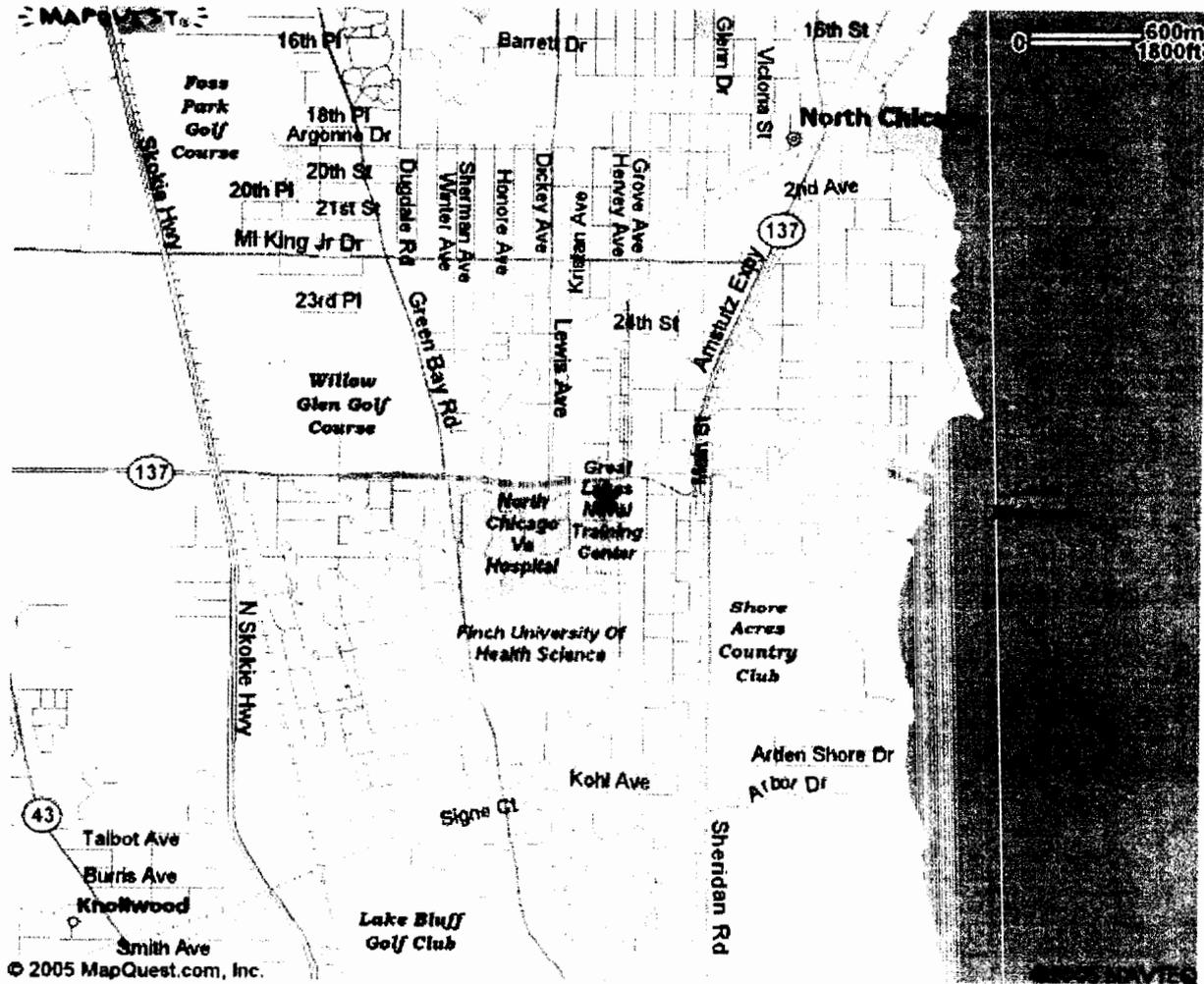


Great Lakes IL
60088 US

Notes:

[Empty text box for notes]

where would you like to stay? ▶



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Great Lakes IL
60088 US

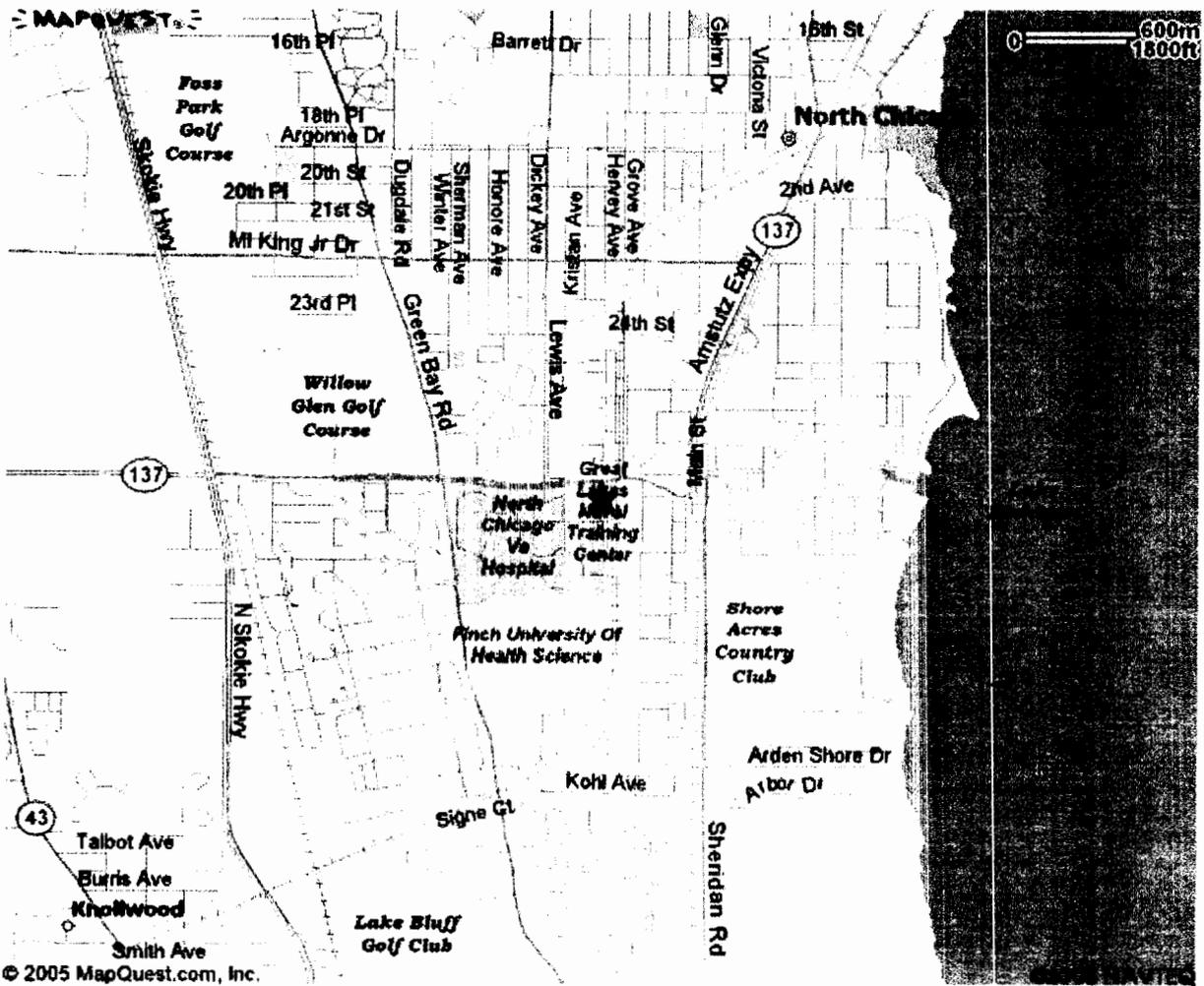
Notes:

Search for Chicago homes on the MLS.



City	Chicago
Bed/Bath	3Bd 2Ba
Sq. Ft.	1200

ZIL REALTY. We give you **20%** of our commission.



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Naval Education and Training Command

Task Force Excel

Naval Service Training Command

Recruit Training Command

Training Support Command

Corps School

Support Commands

Navy Band

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CBU 401

PSD-Navy Region MW/RTC

Dental Center

Tenant Commands

MEPCOM

Naval Station

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CMC Biography

MWR

BEQ/BOQ

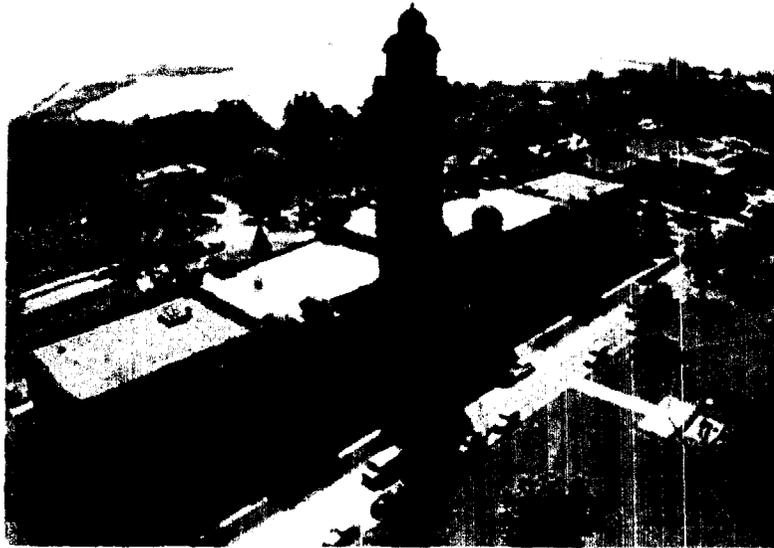
New Staff

Housing

Family Support

Lifelines

Support Services



Bldg 1, home of Commander Naval Service Training Command and Commander Naval Station Great Lakes sits in the forefront as boaters on Lake Michigan enjoy the summer weather at Great Lakes.

THIS WEEK'S HONOR RECRUITS



» View the Recruit Training Command graduation award winners for the week of May 13, 2005.

Naval Station Great Lakes Family Housing



The Naval Station Great Lakes' Family Housing Assignment and Referral Division is here to serve those new to the Great Lakes area.

» Read More

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Great Lakes May 13, 2005

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Commanding Officer
CAPTAIN KATHRYN M. HOBBS
United States Navy

CO Biography

XO Biography

CMC Biography



Born in Salinas, KS, Captain Hobbs joined the U.S. Navy upon completion of high school in July 1973. After recruit training in Orlando, FL, she was one of the first women to complete Signalman 'A' School in the Women in Ships Program, her first assignment was to NAS, Patuxent River, MD. During this tour, she also graduated from Personnelman 'A' School, NSA, Meridian, MS.

Upon transfer in 1976, she was stationed at NSA, Treasure Island, San Francisco, CA as the first Navy woman Alcohol and Drug Counselor stationed at a Navy Brig. During this tour, she completed a BA from Columbia College on her off-duty hours. She was promoted from E1-E6 in four years and was accepted into Officer Candidate School.

Completing OCS in Newport, RI in April 1979, she transferred to NSA, Seattle, WA to become the first Navy woman to serve as an Officer-in-Charge, of a U.S. Navy

Brig. Off-duty, she completed a Masters degree in Education/Counseling from Seattle University.

Transferring in 1982, her next assignment was as the Administrative Officer, Facilities Manager and Public Affairs Officer at Fleet Logistics Support Squadron THIRTY (VRC-30) at NAS, North Island, San Diego, CA from 1982 - 1983. Additionally from 1983-1985, she was VRC-30's Assistant Maintenance Officer (AMO), holding simultaneously billets as the Avionics Division Officer and Aircraft Division Officer.

Upon detachment in 1985, Captain Hobbs was an Adjunct Professor/NROTC Instructor at the NROTC Unit, University of San Diego/San Diego State University. During this tour she was named as the 1989 NROTC Instructor of the Year and was designated a doctoral candidate at the University of San Diego in Education/Leadership, with a project/dissertation emphasis in Organizational Systems and Design.

Her next assignment was as the Flag Secretary to Commander, Training Command, U. S. Pacific Fleet from 1989-1991. She was named to Who's Who Worldwide and awarded the Navy League Award for the Southwestern United States.

Completing this tour, she was transferred and was dual-hatted as Executive Officer, Fleet Training Unit, Atlantic and Fleet Combat Systems Training Unit, Atlantic at NSA, Little Creek, Norfolk, VA from 1991-1993.

Transferring in 1993, she was Executive Officer, Naval Support Activity, Diego Garcia, British Indian Ocean Territory from 1993-1994.

Upon transfer in 1994, she became a student at the Industrial College of the Armed Forces (ICAF), National Defense University (NDU), Fort McNair, Washington DC. She earned a Master of Science degree in National Strategic Resources and was awarded the Antonelli Award for Industry Study Excellence.

Graduating in 1995, Captain Hobbs then transferred as Commanding Officer, Navy Recruiting District, New Orleans from 1995-1997. Her command was number one in the Southwest District, and for FY97, only one of three commands of 31 nationwide that made all goals/all programs.

She then transferred to Commander in Chief, U. S. Pacific Fleet (CINCPACFLT) in Honolulu, HI from 1997 to 1999. She established the first-ever Fleet-level reengineering department; with primary additional duties as Program Manager's for Pacific Fleet BOS Port Operations;

Installation Claimant Consolidation and Regionalization.

In 1999, she transferred to Commander, Fleet Air Mediterranean (COMFAIRMED), Naples, Italy, where she was the Chief of Staff for COMFAIRMED and Navy Region Europe, with oversight of the headquarters staff and all bases in the Mediterranean AOR.

She transferred in October 2001 to Chief of Naval Education and Training (CNET) to be the lead for the CNO's Task Force EXCEL, Strategic and Planning Execution cell, she also served as the CNET N3/N5 (Operations, Strategy and Policy). In August 2003, Captain Hobbs assumed her present duties as Commanding Officer, Naval Station, Great Lakes, and Chief of Staff, Navy Region Midwest.

Captain Hobbs has: Legion of Merit (two), Meritorious Service Medals (four); Navy Commendation Medals (four); Navy Achievement Medal; Meritorious Unit Commendation Medal; Navy Unit Commendation Medals (two); and other ribbons/awards. She is happily married to David R. Peoples, a civilian.

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Naval Station Great Lakes Family Housing

947-429-3440

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Housing Info

NAVAL SERVICE TRAINING COMMAND (NSTC), GREAT LAKES , IL 2005 BASIC ALLOWANCE FOR HOUSING (BAH) RATES

NEW - Navy Onestop
Family Housing
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NEW - AHRN
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Rank	With Dependants	Without Dependants
E1	1018.00	782.00
E2	1018.00	782.00
E3	1018.00	782.00
E4	1018.00	782.00
E5	1161.00	874.00
E6	1462.00	931.00
E7	1513.00	1028.00
E8	1570.00	1218.00
E9	1696.00	1312.00
W1	1463.00	972.00
W2	1536.00	1217.00
W3	1605.00	1321.00
W4	1731.00	1475.00
W5	1878.00	1526.00
01E	1525.00	1161.00
02E	1595.00	1291.00
03E	1754.00	1462.00
01	1193.00	919.00
02	1455.00	1112.00
03	1602.00	1353.00
04	1939.00	1519.00
05	2177.00	1553.00
06	2195.00	1605.00
07	2221.00	1637.00

Military Family Housing Great Lakes

Estimated Waiting Time By Location for May 2005

Please remember waiting times are estimates and subject to fluctuation.

Enlisted Personnel

Continue down the page for Officer data.

Great Lakes	E1-E6	Comments
2 Bedroom	No wait	Units available are apartment style w/detached g
3 Bedroom	No wait	Units available are apartment style w/detached g
4 Bedroom	Average wait 3 months.	Units available are townhouses w/carports & no
Great Lakes	E7-E9	Comments
3 Bedroom	No wait	Halsey Village units. No more than 2 pets are pe
4 Bedroom	Average wait 5 months.	No more than 2 pets are permitted.
Great Lakes (Students)	E1-E6	Comments
2 Bedrooms	No wait	Units available are apartment style w/detached g
3 Bedrooms	No wait	Units available are apartment style w/detached g
4 Bedrooms	No wait	Units available are apartment style w/detached g
Fort Sheridan	E1-E6	Comments
2 Bedroom	No wait	Units do not have garages or basements.
3 Bedrooms	No wait	Units do not have garages or basements.
4 Bedrooms	Average wait 9 Months.	Units do not have garages or basements.
Fort Sheridan	E7-E9	Comments
3 Bedrooms	No wait	Assignment of designated four-bedroom units fr
4 Bedrooms (Unavailable)	NA	at Fort Sheridan are currently unavailable.
Glenview	E1-E6	Comments
2 Bedroom	No wait	Units other than two-bedroom townhou
3 Bedroom	No wait	
4 Bedroom	Average wait 7 months.	
Glenview	E7-E9	Comments
3 Bedroom	Average wait 13 months.	
4 Bedroom	Average wait 18 months.	
Mobile Home Park	All Ranks	Comments (Park Closure Scheduled for 30 Ap

The Mobile Home Park is no longer accepting any future applications, as it is terminating all services associated to 30 April 2005.

Note: Although the majority of housing units at Great Lakes and Glenview allow pets, there are also specific units at and Glenview where pets are not allowed. Before acceptance of a housing unit at either Great Lakes or Glenview, pl with a family housing assignment counselor to ascertain whether a unit that is offered for assignment is a unit that al For units where pets are authorized, service members are permitted to have a total of two pets (i.e., dog/cat, dog/dog, cat/cat). Barnyard animals, snakes, ferrets etc., are not permitted in family housing.

Military Family Housing Great Lakes

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Change to 11x17 Print Size

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USGS North Chicago, Illinois, United States 10 Apr 2002

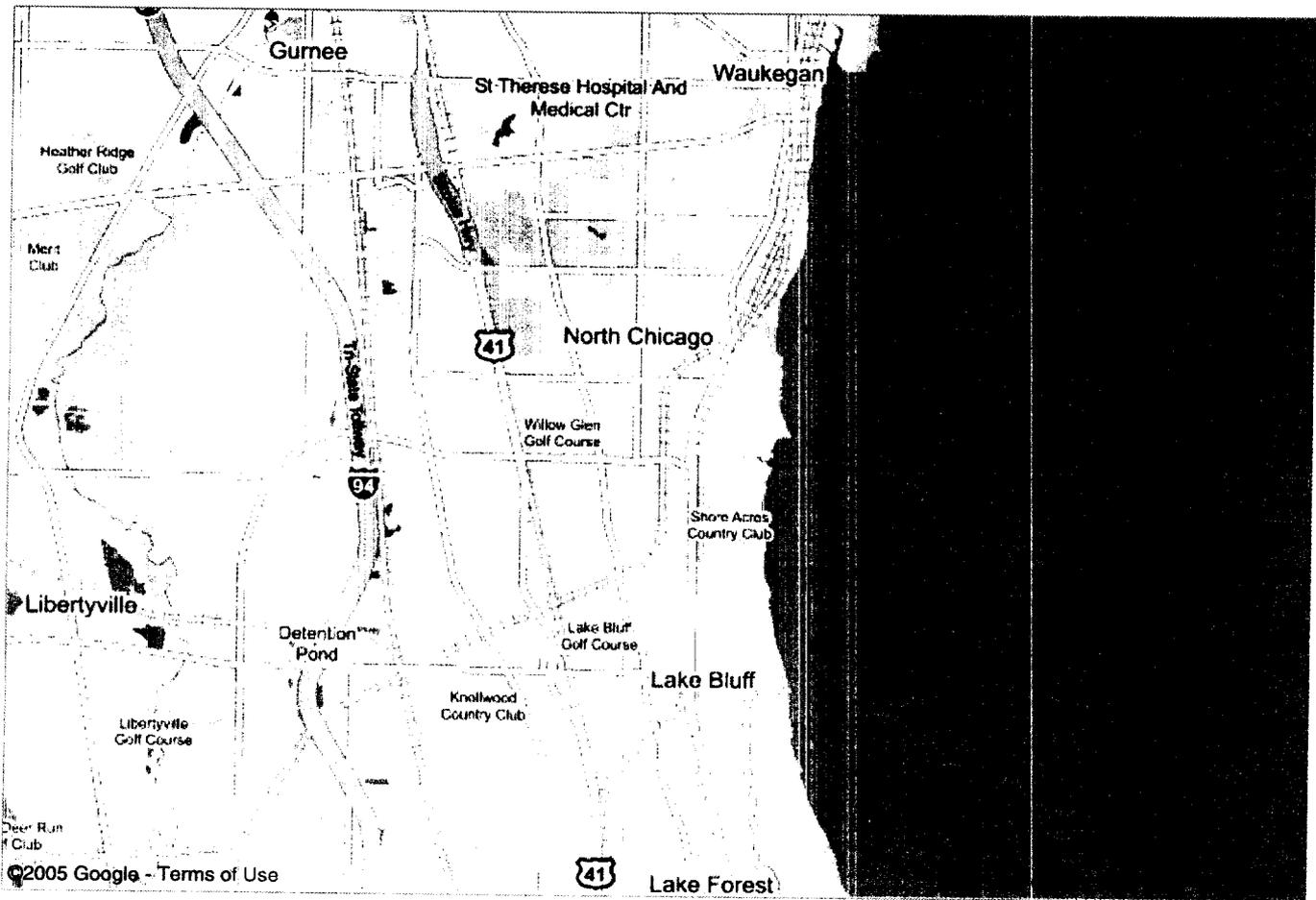


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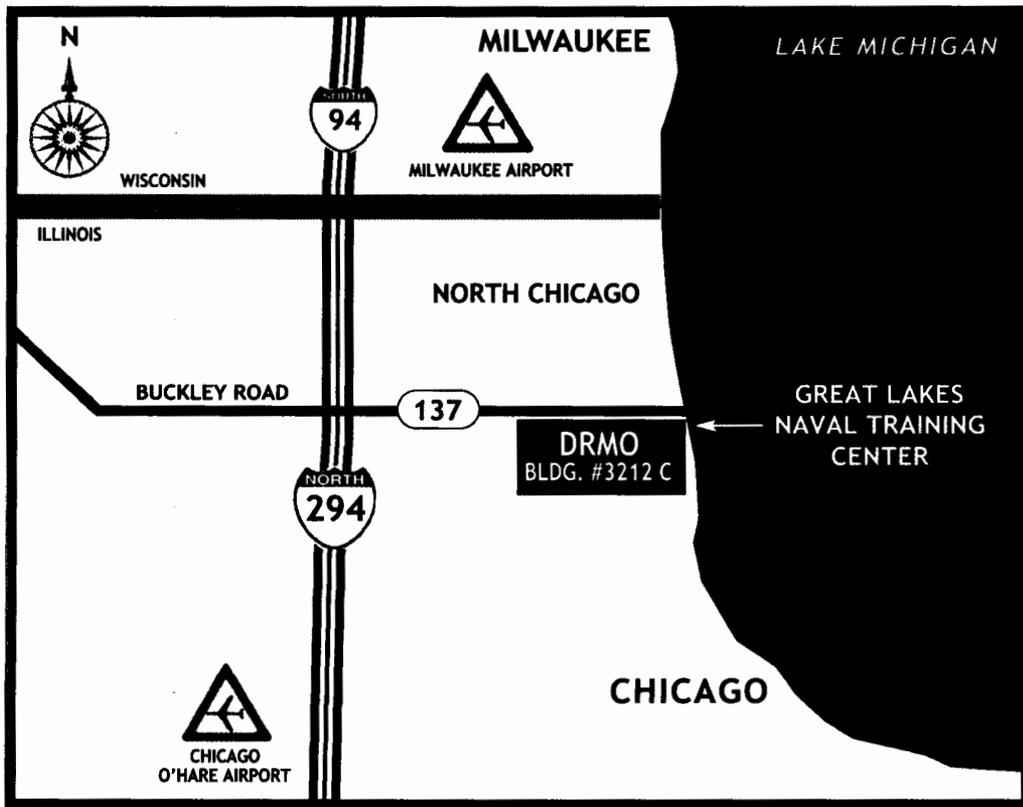
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Great Lakes, IL



MAP TO NAVAL TRAINING CENTER GREAT LAKES, IL

DIRECTIONS FROM MILWAUKEE AIRPORT (BILLY MITCHELL INTERNATIONAL FIELD)

EXIT AIRPORT ONTO ROUTE 94 SOUTH.
 PROCEED ON 94 SOUTH TO ROUTE 137 - BUCKLEY RD. (EAST).
 PROCEED ON BUCKLEY RD., CROSS LOOP 41 AND TAKE 1ST RIGHT.
 ENTER FACILITY AND LOOK FOR DRMO BUILDING #3212 C.

DIRECTIONS FROM CHICAGO O'HARE AIRPORT

EXIT AIRPORT ONTO 294 NORTH (TURNS INTO 94 NORTH).
 TAKE RIGHT AT EXIT ROUTE 137 - BUCKLEY ROAD (EAST).
 FOLLOW ABOVE DIRECTIONS TO DRMO BUILDING #3212 C.

TO CONTACT SITE DIRECTLY CALL: (847) 688-3158

.....
 GREAT LAKES NAVAL TRAINING CENTER
 BLDG. #3212 A, 3012 MISSISSIPPI ST., GREAT LAKES, IL 60088



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CO Biography

XO Biography

CMC Biography

Commander Henry (Hank) Roux, Jr.
United States Navy
Executive Officer, Naval Station



Commander Roux was born in Holyoke, MA and grew up in Chicopee, MA. He enlisted in the United States Navy in 1979. Following Recruit Training, he attended Personnelman Class "A" School in Meridian, MS and Basic Enlisted Submarine School in Groton, CT. Upon completion, he reported to the USS SAM RAYBURN (SSBN 635) (GOLD) as the junior Yeoman. During his tour he was advanced to Yeoman Second Class and earned his enlisted dolphins. In 1983 he reported to Commander, Submarine Squadron SIXTEEN in Kings Bay, GA as the Top Secret Control Officer. In 1985 he reported to Commander, Submarine Group TWO in Groton, CT and advanced to Yeoman First Class and earned the Sailor of the Year for 1986. In 1987 he reported to Naval Enlisted Submarine School as a participant in the Enlisted Education Advancement Program where he earned an Associates Degree in Business Management.

Commander Roux was commissioned as a Limited Duty Officer Ensign in March 1988. After attending Officer Indoctrination School in Pensacola, FL, he reported in May 1988 to the USS FULTON (AS 11) in Groton, CT as the Admin/Personnel Officer. In 1990, Commander Roux was assigned as the Squadron Secretary to Commander Submarine Squadron TEN also in Groton, CT. In 1991 he reported to Bureau of Naval Personnel as Head of the Rate Conversion/SRB Branch (PERS 292). In January 1993, Commander Roux reported to OPNAV (N871) in the Pentagon in Washington DC as the Head, Submarine Manpower Branch. In November 1994, he became the Officer in Charge, Personnel Support Activity Detachment, Newport, RI and in 1997 was assigned as Flag Secretary to Commander Submarine Group NINE in Bangor, WA. In August 1999, Commander Roux reported to USS CARL VINSON (CVN 70) as Administrative Officer. In June 2001, he reported as the Executive Officer, Personnel Support Activity, Great Lakes, IL. Commander Roux is currently serving as the Executive Officer, Naval Station, Great Lakes.

In addition to various service medals and unit citations, Commander Roux is authorized to wear the Meritorious Service Medal with two Gold Stars, Navy and Marine Corps Commendation Medal with two Gold Stars, the Navy and Marine Corps Achievement Medal with four Gold Stars, and the Navy Good Conduct Medal with two Bronze Stars, Enlisted Silver Dolphins and the SSBN Deterrent Patrol Insignia with one Silver Star and one Gold Star.

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CMC Biography

**Command Master Chief
CMDCM (Surface Warfare/Air
Warfare/Fleet Marine Force)
James G. Parlier**



Master Chief Hospital Corpsman (Surface Warfare/Air Warfare/Fleet Marine Force) James G. Parlier, enlisted in the United States Navy on April 21st 1978. On April 28th he reported for basic training at Recruit Training Command, Naval Training Center, Orlando Florida Company 155. In July 1978 he was assigned for training at Hospital Corps "A" School. He reported to his first duty station at Naval Regional Medical Center, Great Lakes, Illinois in October 1978. After two years of duty then, HM3 Parlier was transferred to Field Medical Service School, Camp Lejeune, North Carolina and promoted to HM2 upon completion in September 1980. In October 1980 he was assigned to the 2nd Battalion, 2nd Marine Division, Camp Lejeune, North Carolina where he served

completing various deployments with the Marines from Cold Weather Operations in the Northern Atlantic to supporting operations in Lebanon in the Mediterranean.

Following this assignment in October 1982 he received orders to Naval Hospital, Orlando Florida. In October 1985 HM2 Parlier attended the Naval Aerospace Medical Technician School in Pensacola, Florida.

After completion in December 1985, he was assigned to Fighter Squadron Forty-One where he deployed with the USS Nimitz (CVN-68) on it's last Mediterranean deployment and sailed around the world to finish the cruise. During this assignment he was promoted to Petty Officer First Class. He then deployed onboard USS Theodore Roosevelt (CVN-71) on its maiden voyage. In May 1989 he attended the Independent Duty Corpsman School, Naval School of Health Sciences Portsmouth, Virginia and graduated with honors in May 1990.

HM1 Parlier was then assigned to the USS Leader(MSO-490) in June 1990. After reporting he was advanced to Chief Petty Officer. He deployed to the Persian Gulf during Operations Desert Shield/Storm. He decommissioned the ship in December 1991 and was immediately assigned to the 8th Engineers Support Battalion, 2nd Force Service Support Group, Camp Lejeune, North Carolina.

After a short tour HMC Parlier accepted orders to a critical billet with Naval Special Warfare Unit TWO, Machrihanish, Scotland in October 1993. He was promoted to Senior Chief Hospital Corpsman. HMCS Parlier supported Special Operations in Northern Europe and in the Baltics during Operation "Provide Promise". Upon completion of his tour of duty in October 1995 he attended the Navy Senior Enlisted Academy Class 69.

HMCS Parlier then reported to Naval Hospital Pensacola , Florida for duty where is was promoted to Master Chief in April 1998. He then received orders to the Naval Hospital, Patuxent River, Maryland as Command Master Chief. HMCM Parlier applied for the Command Master Chief Program and receive the NEC "9580" and accepted immediate orders to the USS COLE (DDG 67) as Command Master Chief. He was involved in the tragic terrorist bombing of USS COLE. Soon after he accepted orders to the CMC billet at Naval Hospital, Sigonella Sicily. He then transferred to Naval Hospital Corps School as LCPO for Resources Management Department and Senior Instructor. He now serves as Command Master Chief, Naval Station, Great Lakes IL.

His decorations include the Navy and Marine Corps

Commendation Medal (3 Awards), Navy and Marine Corps Achievement Medal (3 Awards), Combat Action Ribbon(2 Awards) and various other unit and personal awards.

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Naval Station Great Lakes Family Housing

Great Lakes IL 44022 847-688-3440

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NEW - 2004 Family Housing Yard of the Month Winners

NEW - AHRN Automated Housing Referral Network

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Bachelor Housing

[Public Private Venture \(PPV\)](#)

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Great Lakes Area Cost of Living

The following information is estimated from regional averages:

Rent	1 br	2 br	3 br	4 br	5 br	Utils
Apt	650.00	850.00	1,200	N/A	N/A	100.00
Condo	800.00	900.00	1,400	N/A	N/A	250.00
Twnhs	N/A	900.00	1,400	N/A	N/A	260.00
House	N/A	900.00	1,400	1,500	1,800	300.00

Purchase	2 br	3 br	4 br	5 br	Utils
Condo	96k	121k	N/A	N/A	100.00
Twnhs	111k	131k	141k	N/A	260.00
House	121k	141k	171k	181k	300.00



Rental Partnersh



Area Apartments



[Cost of Living Index](#)



Contact a Counselor



Useful Links



FOR IMMEDIATE RELEASE: 04/08/2005

Contact: LT Tommy Crosby
E-mail: lewis.crosby@navy.mil
Voice: (202) 685-9127

NAVFACHQ
1322 Patterson Ave, SE
Washington Navy Yard, DC 20374

Navy Selects Forest City Military Communities, LLC to Negotiate for Midwest Regional Housing Privatization Project

WASHINGTON, D.C.-The Department of the Navy has selected the development team of Forest City Military Communities, LLC, to participate in exclusive negotiations for a significant public-private venture partnership in Navy Region Midwest. The privatization initiative will make available, high quality, energy efficient, well-managed, affordable housing to military families assigned to Naval Station Great Lakes Illinois (NAVSTA GL), and Naval Surface Warfare Center Crane, Indiana (NSWC).

The privatization project includes a combination of demolition, renovation, and new construction, resulting in 1,879 end-state units on NAVSTA GL and NSWC, and in the Nimitz Village, Halsey Village, Forrestal Village, Fort Sheridan, and Glenview housing areas that serve NAVSTA GL military families. An end-state of 284 homes (versus the 329 existing homes) is anticipated for Fort Sheridan, and 416 homes (versus the 400 existing) are anticipated for Glenview. The privatization project also includes improvements and upgrades to community amenities.

Forest City Military Communities, LLC, will own, operate, manage, maintain, repair and renovate the homes for a period of 50 years.

Exclusive negotiations to finalize project and partnership documents will take place over the next several months. A portion of the Fort Sheridan land will be transferred to private ownership via this project. Coordination with local municipalities for this land will be initiated during exclusive negotiations.

This project will also include transferring title of the Fort Sheridan bluffs to an environmental trust.

Following Congressional notification, execution of the business agreement is expected to occur in October 2005. Construction is subsequently expected to commence later in 2005, with completion in late 2008.

Section 2801 of the National Defense Authorization Act for Fiscal Year 1996 provides a series of authorities that allow the Department of Defense (DOD) to work with the private sector, nationwide, to provide family housing for its service members.

- 30 -

Innovation, Leadership, Performance

The Naval Facilities Engineering Command (NAVFAC) manages the planning, design, construction, contingency engineering, real estate, environmental, and public works support for U.S. Navy shore facilities around the world. We provide the Navy's forces with the operating, expeditionary, support and training bases they need. NAVFAC is a global organization with an annual volume of business in excess of \$7.6 billion. As a major Navy Systems Command and an integral member of the Navy and Marine Corps team, NAVFAC delivers timely and effective facilities engineering solutions worldwide.

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1-week -
Thursday - 6L
- pas

Pascagoula -

Great Lakes -

Nav Region
Nav FAC

List -
=====

Echelon - 06

Capt. 847 2
Katherine Hobbs

847-688-2961

operates
like old
BUDOCKS

CNI - NAVFAC

execution

Lt. JG - Jerod Jasinski

847-688-4211

Ext. 105 - Naval Hospital
- Nav Key.
- NAVFAC

044

BUDOCK

COM

→ Neg
Regions -

Will provide a POC
for NAVFAC

→ operationally
reports to Regions



Naval School of Health Sciences

Portsmouth, VA

Excellence - a Way of Life.....



Navy Medicine's Education and Training System

**NSHS
San Diego**

**NSHS
Portsmouth**

**HCS
Great Lakes**

**NOMI
Pensacola**

**NMETC Headquarters
Bethesda**





NSHS Schools

- 16 enlisted technical training program
 - 13 at NSHS Portsmouth & Thomas Nelson Community College
 - 3 Special Operations Combat Medic courses - U. S. Army - Fort Bragg
- 1 officer specialty program (NNCAP)



NSHS Schools

NAVY Only:

- Hemodialysis Apheresis Technician 26 weeks
- Surgical Technology 26 weeks
- Pharmacy Technician 23 weeks
- Psychiatric Technician 15 weeks
- Medical Laboratory Technician 52 weeks
- Advanced Radiography Technology 52 weeks





NSHS Schools

- Interservice Training Review Organization (ITRO)
Consolidated Schools:

Physical Therapy Technician:

Didactic (Phase 1): 17 weeks Army/Navy

Clinical (Phase 2): 8 weeks at service specific sites

Occupational Therapy:

Didactic (Phase 1): 18 weeks Army/Navy

Clinical (Phase 2): 16 weeks at service specific sites



NSHS Schools

- ITRO Consolidated Schools:

Nuclear Medicine Technologist:

Didactic (Phase 1): 20 weeks Army/Navy/Air Force

Clinical (Phase 2): 32 weeks at service specific sites

Electroneurodiagnostic Technician:

Didactic/Clinical combined: 26 weeks Navy/Air Force

Urology Technician:

Didactic/clinical combined: 16 weeks Navy/Air Force





Other Training

Navy Specific Training:

- Surface Force Medical Indoctrination
- Independent Duty Corpsmen Refresher

Additional Programs:

- Navy Nurse Corps Anesthesia Program
Phase 2 at NMC Portsmouth
- Administrative Oversight for the
Medical Enlisted Commissioning Program



Manpower

<u>Personnel</u>	<u>Authorized</u>	<u>O/B Strength</u>
<u>NSHS</u>		
Officers	12	12
Enlisted	81	76
Civilian	12	12
Contract	1	1
<u>JSOMTC</u>		
Officers	1	1
Enlisted	16	15
<u>NLTU</u>		
Officers	2	2
<u>TOTAL</u>	127	109





Benchmarking

- NSHS maintains institutional accreditation.
- All individual schools have programmatic accreditation.
- Students are eligible for national certification when available. Military scores on national certification rates far exceed national averages.
- Individual school curricula are often the standard by which civilian institutions are compared.



Advantages

- Consolidation of Navy programs will eliminate redundancy and training inconsistencies.
- Ability to both co-locate and possibly consolidate with other armed services.
- Share instructors.
- Uniformity in instruction between services where appropriate.
- Efficiencies in equipment and facilities.
- Efficiency in manpower, resources, and operational readiness.





Advantages

- Joint war fighting capabilities.
- Integration between services.
 - Broad implications for detailing to a need versus a service specific billet.
- Opportunity to share curricula and resources.
- Improve delivery systems for all medical training.
- Optimizes resources for training



Further Work

- Co-location versus consolidation needs to be determined.
 - This will drive curriculum coordination.
 - Training standards.
- Determine Phase 2 (clinical part of training) locations to ensure adequate experience.
 - Affects accreditation of programs.
- Determine training pathways to operational training opportunities.
 - Shipboard, Marines, Undersea Diving Communities.





Transition

- Maintain full throughput as we transition to San Antonio to meet continuing training needs.
 - Will require close coordination between services and a phased approach to movement of schools.
 - This requires that determination of Consolidation or Co-location early in process.
 - The ITRO methodology may provide resource answers.



Naval School of Health Sciences

Portsmouth, VA

Excellence - a Way of Life.....



Economic Impact Report

This report depicts the economic impact of the following Scenarios:

DON-0074R: Realign NAVFAC EFD South, EFA Northeast, and Navy Crane Center

The data in this report is rolled up by Region of Influence

"C" Schools

Course Strategic Goal (Master Course List)
as of 28 JUL 03

*max # of classes
for the yr
per class*

CIN	CDP	SHORT TITLE	TC	UIC	ACTIVITY TITLE	03 LEN	MAX CONV	MAX CLS	MAX STU	FY02 GRAD	FY03 GRAD	FY04 GRAD	3-year AVG	FY02 COST \$
B-330-0024	395U	DT-SURG TECH	C5	30496	NSHS PORTSMOUTH	184	3	5	15	9	8	8	8	12642
B-300-0043	539Y	HM-END TECH	C5	30496	NSHS PORTSMOUTH	185	2	10	20	10	4	15	10	25042
B-311-0022	230D	HM-HAT TECH	C5	30496	NSHS PORTSMOUTH	173	2	6	12	5	2	4	4	51807
B-311-0018	3784	HM-MLT TECH	C5	30496	NSHS PORTSMOUTH	369	2	48	96	58	56	55	56	25477
B-311-0015	539X	HM-NUC MED Phase 1	E7	30496	NSHS PORTSMOUTH	137	2	30	60	31	46	47	41	12528
B-311-0016	468F	HM-NUC MED Phase 2	C5	30496	NSHS PORTSMOUTH	225	2	5	10	12	9	17	12	
B-303-0053	230L	HM-OCC THER Phase 2	C5	30496	NSHS PORTSMOUTH	110	3	2	6	3	7	3	4	
B-312-0025	3340	HM-PHARMACY TECH	C5	30496	NSHS PORTSMOUTH	159	4	40	160	117	133	103	118	12236
B-303-0051	4283	HM-PHY THER Phase 2	C5	30496	NSHS PORTSMOUTH	54	3	4	12	7	5	9	7	
B-302-0046	681E	HM-PSYCH TECH	C5	30496	NSHS PORTSMOUTH	103	3	25	75	56	49	96	67	
B-313-0026	3326	HM-RADIOGRAPHER, ADV	C5	30496	NSHS PORTSMOUTH	362	2	30	60	20	28	28	25	42180
B-301-0033	3350	HM-SURG TECH	C5	30496	NSHS PORTSMOUTH	184	3	35	105	98	102	88	96	12642
B-300-0025	3359	HM-UROLOGY TECH	C5	30496	NSHS PORTSMOUTH	107	3	10	30	12	24	18	18	14616
B-300-2403	0501	HM-FMF IDC	C5	46735	SPECWAR FT BRAGG	138	4	2	8	2	2	1	2	
B-300-0011	231Z	HM-FMF RECON TEC	C5	46735	SPECWAR FT BRAGG	166	4	5	20	11	13	18	14	
B-300-0015	0496	HM-SPEC OPS IDC	C5	46735	SPECWAR FT BRAGG	138	4	9	36	19	12	8	13	
B-300-0042	434W	HM-SPEC OPS TECH	C5	46735	SPECWAR FT BRAGG	166	4	10	40	9	12	18	13	
										479	512	536	508	

Note: Graduate numbers reflect all Services where appropriate when Navy is the "host" for ITRO programs.



Naval School of Health Sciences

Portsmouth, VA
Command Brief



Excellence - a Way of Life.....

Navy Medicine's Education and Training System



NSHS San Diego

NSHS Portsmouth

HCS Great Lakes

NOMI Pensacola

NMETC Headquarters Bethesda



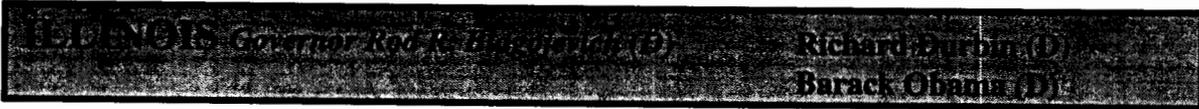
NSHS Portsmouth

Mission: We advance the Sea Warrior's readiness through exceptional medical education and training.

Vision: To become the unequivocal leader in the transformation of Joint Medical Education.



Received from: Capt. B. Bennett and Capt. Susan Henson, May 23, 2005.
Naval School of Health Sciences, Portsmouth, VA



DISTRICT 1 BOBBY L. RUSH *Democrat*

NONE

DISTRICT 2 JESSIE JACKSON, JR *Democrat*

NONE

DISTRICT 3 WILLIAM LIPINSKI *Democrat*

NONE

DISTRICT 4 LUIS V. GUTIERREZ *Democrat*

NONE

DISTRICT 5 RAHM EMANUEL *Democrat*

NONE

DISTRICT 6 HENRY HYDE *Republican*

NONE

DISTRICT 7 DANNY K. DAVIS *Democrat*

NONE

DISTRICT 8 MELISSA L. BEAN

NONE

DISTRICT 9 JAN SCHAKOWSKY *Democrat*

NONE

<u>DISTRICT 10</u>	MARK STEVEN KIRK	<i>Republican</i>
	NAVSTA Great Lakes NH Great Lakes	
<u>DISTRICT 11</u>	JERRY WELLER	<i>Republican</i>
	Joliet Army Ammunition Plant	
<u>DISTRICT 12</u>	JERRY COSTELLO	<i>Democrat</i>
	Charles Melvin Price Support Center Scott Air Force Base	
<u>DISTRICT 13</u>	JUDY BIGGERT	<i>Republican</i>
	NONE	
<u>DISTRICT 14</u>	J. DENNIS HASTERT	<i>Republican</i>
	NONE	
<u>DISTRICT 15</u>	TIMOTHY V. JOHNSON	<i>Republican</i>
	Army Const Engineer Research Lab	
<u>DISTRICT 16</u>	DONALD MANZULLO	<i>Republican</i>
	NONE	
<u>DISTRICT 17</u>	LANE EVANS	<i>Democrat</i>
	DFAS Rock Island Rock Island Arsenal Rock Island (Hdq, Army Operations Support Command) Savanna Army Depot	

BRAC 91/93 Action – Rock Island Arsenal

DISTRICT 18

RAY LaHOOD

Republican

Greater Peoria Regional Airport (ANG)

DISTRICT 19

JOHN M. SHIMKUS

Republican

NONE



Our Guiding Principles

- We uphold the Navy's core values: Honor
Courage Commitment.
- We are dedicated to the growth and
development of our staff and students.
- Excellence is our motto.
- We are committed to readiness.
- We will make a difference to those
we serve.





Command

Commanding Officer	CAPT B. L. Bennett MSC, USN
Executive Officer	CAPT S. E. Herron NC, USN
Command Master Chief	HMCM(AW/FMF) M. A. Lowry USN
Director for Academics	CDR A. D. Elum-O'Neal NC, USN
Director for Administration	LT G. S. Patterson MSC, USN
Director for Resources	LT A. Wicker MSC, USN





Brief History

1902: First Hospital Corps School.
1942: Current building opened.
1995: Commissioned as a Command:
Naval School of Health Sciences
Portsmouth.





Training Programs

- 16 enlisted technical training program
 - 13 at NSHS Portsmouth & Thomas Nelson Community College
 - 3 Special Operations Combat Medic courses - U. S. Army - Fort Bragg
- 1 officer specialty program (NNCAP)
- 35 medical correspondence courses





Joint Special Operations Medical Training Command

Located at FT Bragg:

- Special Operations Combat Medic (SOCM)
- Advanced Special Operations Independent Duty Corpsman (ASOIDC)
- Special Operations Forces Medical Skills Sustainment Program (SOFMSSP)





Our Business

- Apprentice enlisted technical training
 - Surgical Technology
 - Pharmacy Technician
 - Psychiatric Technician *- was at Ft. Sam H*
 - Medical Laboratory Technician *- too*





Our Business cont.

- Journeyman enlisted technical training
 - Advanced Radiography
 - Urology
 - Hemodialysis-Apheresis - Navy Only
 - Electroneurodiagnostic Technician
 - Nuclear Medicine - Tri-Svc A, N, AF
 - Physical Therapy Ph. I + II
 - Occupational Therapy



ITRO consolidate N + AF

PT + OT Ph. I at Ft. San Houston

Ph. II ting for N is done here



Our Business cont.

- Introductory and Refresher training programs
 - Surface Force Medical Indoctrination
 - Independent Duty Corpsmen Refresher
 - Correspondence Courses



for those going out to sea

going out to sea

Part of what is moving



Our Business cont.

- Navy Nurse Corps Anesthesia Program Phase 2 at NMC Portsmouth
- Administrative Oversight for the Medical Enlisted Commissioning Program



these are FT in college locally;
 this function will have to move
 - not Ft San - but somewhere
 (20 - 30 students)



Our Customers

• Sailors, Soldiers, Airmen, Coastguardsmen and their future Commands in our ITRO consolidated and quota schools.

- Nuclear Medicine
- Electroneurodiagnostic
- Urology
- Pharmacy

ITRO

quota courses

equal impact *beta-50c*





Our Customers cont.

- Fleet
- Fleet Marine Force
- Medical Treatment Facilities worldwide
- Specialty Platforms





Our Customers cont.

- Students past, present and future and the enlisted specialties they represent.
- Our staff
- The local community





Maximizing Human Capital

- Militarization-Sailorization
 - We have dedicated specific manpower and resources to ensure sailors receive military, sailor and life skills training.
- Ongoing mentorship and development of both staff and students





Maximizing Human Capital cont.

- Academic Excellence
- Clinical Excellence
- Physical Fitness
- Awards: Recognition
- Optimization
- Readiness: Serve World-wide
- Community Service





National Results

- **Advanced Lab:** 80% vice 66% national certification
- **Nuclear Medicine:** 86% vice 75% in top 10 of NUCMED Schools in U.S multiple requests from private sector for our curriculum – the benchmark
- **Surgical Technician:** In Top 10% of ST Schools in U.S (370). Pilot source for private sector online pre-assessment test.





National Results cont.

- **Urology:** Only accredited Urology Technician School in the United States.
- **Electroneurodiagnostic (END):** April – 5 year accreditation to 2008.
- **Pharmacy School:** Curriculum is the model for accrediting body
- **All schools:** Have alumni web pages posted on both NMETC and NKO sites





Dedicated to Community

- All-Navy CY 2000 2nd Place Small Shore Flagship Excellence Award
- Proclamation by Mayor of Portsmouth for Dec 2001 for NSHS PTS
- Mid-Atlantic Region 2002 Personal Excellence Award - 2nd Award
- Hunt-Mapp Middle School Science Classroom named in honor of NSHS



Portsmouth is an academically challenged area; the community will be affected



Command Strategic Goals

- Goal 1: Leadership
- Goal 2: Quality Education and Training
- Goal 3: Technology
- Goal 4: Readiness
- Goal 5: Best Business Practices





Successes

- Established Mentorship Program for Students and staff. Formalized mentorship program has increased advancement and opportunities for professional growth.
- Proactive curriculum development based upon customer needs and willingness to challenge all assumptions – ie., one size fits all mentality for education delivery.





Innovations

- Integration with line counterparts in implementation of the Revolution in Training
- Pilot of self-paced, accelerated paced and individual training programs
- Increased frequency of class iterations





Innovations cont.

- Use of individual account data to drive training iterations
 - Track Time Under Instruction
 - Time Awaiting Instruction
 - Time Awaiting Transfer
 - Time Interrupted from Instruction
 - Movement towards individualized training evolutions

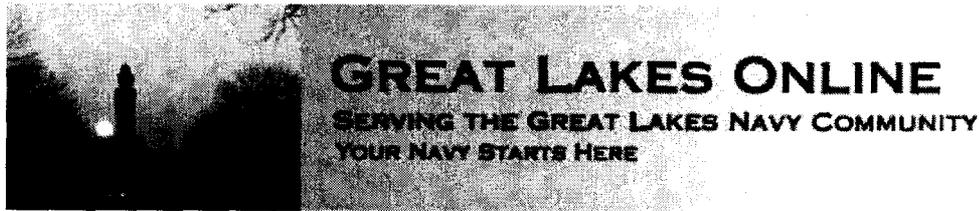




Innovations cont.

- Strong collaboration with Naval Personnel Development Command and Training Support Centers
- Created the Revolution in Training Group: Chartered to explore all options for education, training and delivery.





Website Navigation:
Where do you want to go?
Site index

Your Navy Starts Here

Addresses and Phone Numbers

[Redacted]
2601A Paul Jones Street
Great Lakes IL 60088-5000
Duty Officer (847) 688-3300

[Redacted] (847) 688-2702
Bldg 1, 2601A Paul Jones St.
Great Lakes, IL 60088
Duty officer 688-3300

Commanding Officer
Recruit Training Command
3301 Indiana Street
Great Lakes IL 60088-5300
Duty Officer (847) 688-7865

Commanding Officer
Training Support Center
320A Dewey Ave
Great Lakes IL 60088-5100
Duty Officer (847) 688-3536/3422

Commanding Officer
[Redacted]
3001A 6 St
Great Lakes IL 60088-5702
Quarterdeck and information desk, (847) 688-4560; appointment scheduling and TRICARE service (800) 941-4501; pharmacy refills, (847) 688-2767; command patient/customer relations officer, (847) 688-5929; beneficiary counseling and assistance officer and debt collection assistance officer, (847) 688-Ext. 3287 or Ext. 3299; operational fleet medical liaison, (847) 688-2616; and the Retired Active Of Bldg. 42, 688-3603, Ext. 118.

Commanding Officer
[Redacted]
601 D St
Great Lakes IL 60088-5029
Duty Officer (847) 688-3413

[Redacted]

201 Decatur Ave
Great Lakes IL
Duty Officer (847) 688-4820

Navy Absentee Collection and Information Center
2834 Greenbay Rd
N. Chicago, IL 60064
(847) 688-2106

Officer In Charge
Naval Construction Battalion Unit 401
3202 Mississippi St
Great Lakes IL 60088-5022
Officer of the Day (847) 688-4937


2730 Samson Rd
Great Lakes IL 60088-5258
Dental Duty Officer (847) 688-2100

Special Agent In Charge
Naval Criminal Investigative Service
2540A Paul Jones St
Great Lakes IL 60088
NCIS (847) 688-5656

Commander
U.S. Military Entrance Processing Command
2834 Green Bay Rd
North Chicago IL 60064-3094
Duty Officer (847) 688-3680

Director
Navy Band
2815 Barry Place
Great Lakes IL 60088-5024
(847)688-4760/64

Director
Defense Automated Printing Service
2530 Paul Jones St
Great Lakes IL 60088-5700
Customer Service Dept (847) 688-3715


310A B St
Great Lakes IL 60088-5259
Commanding Officer (847) 688-4678

Commanding Officer
Personnel Support Activity
315B Bronson Ave

Great Lakes IL 60088-5500
(847) 688-5550

Officer In Charge
Naval Legal Service Office
2601C Paul Jones St
Great Lakes IL 60088-5029
(847) 688-4753 x111


2601A Paul Jones St
Great Lakes IL 60088-5024
Duty Officer (847) 688-5467

Commander
Navy Recruiting Area Central
320B Dewey Ave
Great Lakes IL 60088-5135
(847) 688-2024

Veterinary Services
3001B 6 St
Great Lakes IL 60088
(847) 688-3252

Commanding Officer
Naval Reserve Center
615A Barry Rd
Great Lakes IL 60088-5707

Commanding Officer
Naval Air Reserve Center Chicago
615 Barry Rd, Bldg 190
Great Lakes, IL 60088
(847) 688-6400

Morale, Welfare and Recreation
Scoop Line: (847) 688-2110 x697
General Information: (847) 688-2110 x698
Customer Service Hotline: (847) 688-2110 x275

Director
Navy College Office
2540B Paul Jones St
Great Lakes IL 60088-5702
Hours of Operation: Monday - Friday 0900 - 1500
Telephone: (847) 688-4681
Fax: (847) 688-5339

COMMISSARY AND EXCHANGE OPERATIONS

Director
Defense **Commissary** Agency
2630 Green Bay Rd
Great Lakes IL 60088-5129
Office: (847) 688-2644
Hours: Monday closed
Tuesday, Wednesday & Thursday 10:00-19:00
Friday 10:00-20:00
Saturday 08:00-18:00
Sunday 10:00- 18:00
earlybird 15 items or less 07:00-10:00 Tues-Fri

Click here for more information about the commissary (off-site link)

Mini-Mart

Great Lakes
Forrestal Village, Bldg. 2710
(847) 578-6247
Hours Sun-Sat/Holidays 7-9 p.m.

Navy Exchange

Burkey Mall, Bldg. 3452
(847) 578-6280/6273
Hours: Mon-Sat 9-7 p.m. Sun-Holidays 10-5 p.m.

Dry Cleaner Burkey Mall

(847) 578-6270
Hours: Mon-Sat 9-7 p.m., Sun. 10-5

Laundry/Dry Cleaner/Tailor Shop

Bldg. 220
(847) 578-6218/6219
Hours: Mon-Fri 9-6 p.m., Sat 9-1p.m.

Laundry/Dry Cleaner/Tailor Shop

Bldg.912
(847) 578-6220
Hours: Mon-Fri 7:30-4 p.m.

Base Pass and Security

Private automobiles may be operated on the base only if they meet minimum insurance requirements through an approved company. Motorcycles are permitted on base, but riders must successfully complete a motorcycle safety course before receiving a decal. Motorcyclists must also wear basic safety gear, sturdy hard soled shoes, a reflective vest, long sleeve shirt or jacket, a helmet with eye protection, and gilet Base decals are issued by the Badge and Pass Office in Building 130, near the main gate.

The Badge and Pass Office in Bldg. 130 operating hours are 6 a.m.-6 p.m., seven days a week. I.D. registrations, and fingerprinting are done from 8 a.m.-4 p.m., Monday-Friday.

Those who need one-day passes, DoD stickers, or contractor decals must have a current valid registration, valid proof of insurance, a current valid driver's license, and a military or civilian I.D. card. For more information, call Badge and Pass at **(847) 688-5648**.

NRC POCATELLO ID	ID	N63550	1	6	0	0	7
Capital APT AGS	IL	DCFT	12	76	228	0	316
Greater Peoria Regio	IL	JLQN	13	59	228	0	300
MCRC CHICAGO IL	IL	M67648	2	23	0	0	25
NAVSTA GREAT LAKES	IL	N00128	748	4,525	2,142	10,599	18,014
NMCRC PEORIA IL	IL	N62037	2	16	0	0	18
NRC DECATUR IL	IL	N62062	1	7	0	0	8
NRC FOREST PARK IL	IL	N62757	5	30	9	0	44
ROCK ISLAND	IL	17755	110	143	5,300	0	5,553
Scott AFB	IL	VDYD	1,965	4,052	4,227	7	10,251
CRANE AAP	IN	18174	2	2	419	0	423
Fort Wayne IAP AGS	IN	ATQZ	4	68	218	0	290
Grissom ARB	IN	CTGB	6	25	539	0	570
Hulman Regional APT	IN	LDXF	8	58	220	0	286
MCRC TERRE HAUTE IN	IN	M62076	1	9	0	0	10
NAVCRUITDIST INDIANA	IN	N62421	7	132	13	0	152
NAVSUPPACT CRANE	IN	N61018	14	41	3,859	0	3,914
NEWPORT DEPOT	IN	18611	7	203	81	0	291
NMCRC EVANSVILLE IN	IN	N61984	1	6	0	0	7
NMCRC INDIANAPOLIS	IN	N62031	4	27	0	0	31
KOREA	KO	KOR	4,230	26,056	2,761	0	33,047
Forbes Field AGS	KS	GUQE	38	91	242	0	371
KANSAS AAP	KS	20450	0	0	0	0	0
LEAVENWORTH	KS	20491	1,163	1,482	1,402	1,741	5,788
McConnell AFB	KS	PRQE	339	2,170	950	0	3,459
MCRC TOPEKA KS	KS	M45296	1	9	0	0	10
NRC WICHITA KS	KS	N62040	2	19	0	0	21
RILEY	KS	20736	1,036	8,998	2,299	10	12,343
BLUE GRASS	KY	21081	13	206	643	0	862
CAMPBELL	KY	21128	2,981	20,719	3,059	161	26,920
KNOX	KY	21478	830	4,993	2,995	8,119	16,937
Louisville IAP AGS	KY	WEAS	10	98	218	0	326
NMCRC LEXINGTON KY	KY	N62077	1	8	0	0	9
NRC LOUISVILLE KY	KY	N62078	1	9	0	0	10
Barksdale AFB	LA	AWUB	812	5,008	970	0	6,790
LOUISIANA AAP	LA	22543	0	3	3	0	6
MCRC BROUSSARD LA	LA	M45333	1	8	0	0	9
NAS New Orleans ARS	LA	RQLB	0	3	283	0	286
NAS NEW ORLEANS	LA	N00206	140	1,465	596	0	2,201
NAVSUPPACT NEW ORLNS	LA	N00205	412	1,516	652	69	2,649
NMCRC BATON ROUGE LA	LA	N61940	2	16	0	0	18
NMCRC SHREVEPORT LA	LA	N61944	2	21	0	0	23
POLK	LA	22722	646	7,512	1,561	267	9,986
SITC NEW ORLEANS	LA	N69250	12	23	299	0	334
Barnes MPT AGS	MA	AXQD	14	104	196	0	314
Hanscom AFB	MA	MXRD	767	513	1,509	0	2,789
MCRC AYERS MA	MA	M67628	3	29	0	0	32
MCRC WESTOVER MA	MA	M4508A	5	48	0	0	53
NAVCRUITDIST NEW ENG	MA	N62435	7	160	11	0	178
NAVPMOSSP PTSFLD	MA	N65117	4	2	61	0	67
NMCRC WORCHESTER	MA	N61815	8	31	0	0	39
NRC QUINCY MA	MA	N68986	4	20	0	0	24
NSY PS BOSTON	MA	N48695	0	0	108	0	108
Otis AGB	MA	SPBN	65	256	552	0	873
SOLDIER SYSTEMS CENT	MA	25526	26	102	1,251	0	1,379
Westover ARB	MA	YTPM	5	24	851	0	880
ABERDEEN	MD	24004	416	1,588	6,854	2,831	11,689
ADELPHI	MD	24011	11	38	955	0	1,004
Andrews AFB	MD	AJXF	1,180	4,693	2,053	25	7,951
DETRICK	MD	24226	305	1,035	2,596	5	3,941
IF NAVSTA ANNAPOLIS	MD	NIF004	461	587	1,189	4,160	6,397
IF NMIC SUITLAND	MD	NIF009	318	774	1,145	0	2,237
IF NSWC CARDEROCK	MD	NIF005	5	0	1,671	0	1,676

2012/18 014
 11% loss in
 base pop

ILLINOIS Governor Rod R. Blagojevich (D)

Richard Durbin (D)
Barack Obama (D)

DISTRICT 1

BOBBY L. RUSH

Democrat

NONE

DISTRICT 2

JESSIE JACKSON, JR

Democrat

NONE

DISTRICT 3

WILLIAM LIPINSKI

Democrat

NONE

DISTRICT 4

LUIS V. GUTIERREZ

Democrat

NONE

DISTRICT 5

RAHM EMANUEL

Democrat

NONE

DISTRICT 6

HENRY HYDE

Republican

NONE

DISTRICT 7

DANNY K. DAVIS

Democrat

NONE

DISTRICT 8

MELISSA L. BEAN

NONE

DISTRICT 9

JAN SCHAKOWSKY

Democrat

NONE

DISTRICT 10 MARK STEVEN KIRK *Republican*

NAVSTA Great Lakes
NH Great Lakes

DISTRICT 11 JERRY WELLER *Republican*

Joliet Army Ammunition Plant

DISTRICT 12 JERRY COSTELLO *Democrat*

Charles Melvin Price Support Center
Scott Air Force Base

DISTRICT 13 JUDY BIGGERT *Republican*

NONE

DISTRICT 14 J. DENNIS HASTERT *Republican*

NONE

DISTRICT 15 TIMOTHY V. JOHNSON *Republican*

Army Const Engineer Research Lab

DISTRICT 16 DONALD MANZULLO *Republican*

NONE

DISTRICT 17 LANE EVANS *Democrat*

DFAS Rock Island
Rock Island Arsenal
Rock Island (Hdq, Army Operations Support Command)
Savanna Army Depot

BRAC 91/93 Action – Rock Island Arsenal

BASE VISIT REPORT

Naval School of Health Sciences, Portsmouth, VA
(located on the campus of the Portsmouth Naval Medical Center)

May 24, 2005

LEAD COMMISSIONER: Chairman Anthony Principi

ACCOMPANYING COMMISSIONER: N/A

COMMISSION STAFF: Hal Tickle, Navy Team; Lesia Mandzia, Joint Cross-Service Team; Dan Cowhig, Deputy General Counsel

LIST OF ATTENDEES:

Naval Medical Education and Training Command, Bethesda, MD (by video)
Commander, Nancy J. Lescavage, RADM, NC USN
Deputy Commander, Tom E. McGue, Capt., MC, USN

Navy Region Mid-Atlantic
Commander, Stephen A. Turcotte, RADM
Executive Officer, William (Skip) Zobel

Naval School of Health Sciences, Portsmouth
Commander, Brad Bennett, Capt., MSC, USN
Executive Officer, Susan Herron, Capt., NC, USN

BASE'S PRESENT MISSION:

Mission of the Naval School of Health Sciences: Advance the sea warrior's readiness through exceptional medical education and training.

SECRETARY OF DEFENSE RECOMMENDATION:

Realign Naval Air Station Great Lakes, IL, Sheppard Air Force Base, TX, Naval Medical Center Portsmouth, VA, Naval Medical Center San Diego, CA by relocating basic and specialty enlisted medical training to Fort Sam Houston, TX.

SECRETARY OF DEFENSE JUSTIFICATION:

- To transform legacy medical infrastructure into a modernized joint operational medicine platform. This recommendation reduces excess capacity within the San Antonio Multi-Service Market (MSM: two or more facilities co-located geographically with “shared” beneficiary population) while maintaining the level of care for the beneficiaries, enhancing opportunities for provider currency, and maintaining surge capacity.
- Co-locating all (except Aerospace Medicine) medical basic and specialty enlisted training at Fort Sam Houston, TX, with the potential of transitioning to a joint training effort, will result in reduced infrastructure and excess system capacity, while capitalizing on the synergy of the co-location of similar training conducted by each of the three Services.
- The development of a joint training center will result in standardized training for medical enlisted specialties enhancing interoperability and joint deployability.
- Co-location of medical enlisted training with related military clinical activities of the San Antonio Regional Medical Center at Brooke Army Medical Center, Fort Sam Houston, TX, provides synergistic opportunities to bring clinical insight into the training environment, realtime. As a result, both the healthcare delivery and training experiences are exponentially enhanced.

MAIN FACILITIES REVIEWED: Naval School of Health Sciences located on the Portsmouth Naval Medical Center campus.

KEY ISSUES IDENTIFIED:

This recommendation affects 3 Navy locations that provide basic and specialty enlisted medical training: Naval School of Health Sciences, Portsmouth, VA; Naval School of Health Sciences, San Diego, CA; and the Naval Hospital Corps School, Great Lakes, IL. Moving all 3 schools will affect 6,000 – 7,000 students.

Is there sufficient housing at Fort Sam Houston for these students?

It is unclear whether the relocation of these programs is a co-location of training or a consolidation of training.

Will Fort Sam Houston be able to provide the required clinical training for the new students not just from the Navy training schools but also to the Army’s students and the students that will be transferred from Sheppard AFB, even if the medical center at Lackland AFB relocates all its inpatient medical functions to Fort Sam Houston?

How will the services address the fact that for some of these professions the services do not have a uniform scope of practice? For example, a Navy Pharmacy Technician often works without direct supervision of a physician or pharmacists; however, this is not true for the Army’s pharmacy technicians.

How will moving from a fleet area affect the Navy's ability to provide operational training?

Clinical training for these professions is provided by the Medical Centers' associated with these training programs. What affect will moving these programs to Fort Sam Houston have on the training mission of these facilities and how will the medical centers ability to provide medical care at these facilities be affected?

INSTALLATION CONCERNS RAISED:

Will this be a co-location of training programs or will this become a joint training center?

How will the variation in the scope of practice for some of the professions be dealt with?

Can Fort Sam Houston accommodate all the students that would be transferred?

Will there be enough housing?

How will Fort Sam Houston be able to provide all the students their clinical training?

How will the Navy specific operational training opportunities shipboard, Marines and undersea diving communities be accomplished?

How will the school maintain full through-put of students to meet billeting requirements as it transitions to Fort Sam Houston?

COMMUNITY CONCERNS RAISED: None at this time.

REQUESTS FOR STAFF AS A RESULT OF VISIT: Determine whether the Chairman's schedule allows him to visit the Naval Medical Education and Training Command in Bethesda, Maryland before the June 8, 2005 Commission visit to the San Diego Naval School of Health Sciences.

For Additional Information Contact:

Bureau of Medicine and Surgery
2300 E Street NW
Washington, DC 20372-5300

Phone: 202-762-0472
Fax: 202-762-0976
<http://navymedicine.med.navy.mil/med26/>

Naval Institute for Dental and Biomedical Research
310A B Street, Building 1-H
Naval Base Great Lakes, IL 60088-5259

Phone: 847-688-4678
Fax: 847-688-4279
Email: SECope@nidbr.med.navy.mil



Naval Institute for Dental and Biomedical Research Great Lakes, IL

Over the last 55 years Navy Medicine's dental research efforts have grown from a small unit in Great Lakes, IL focused on prevention and treatment of tooth decay and periodontal disease to becoming an integral part of Navy Medicine's global laboratory system. The Naval Institute for Dental and Biomedical Research (NIDBR) continues to support Navy Dentistry and has an expanded mission to support operational healthcare.

NIDBR is strategically located on the Naval Station Great Lakes complex, home to 19 of the Navy's technical service schools and the Naval Recruit Training Command. This unique location makes NIDBR the center of choice to conduct dental and biomedical research on emergent health issues by tracking Sailors from recruits, through service schools, and continued monitoring as they transition to the fleet. With the collocation of the Army Dental and Trauma Research Detachment (1996) and the US Air Force Dental Investigation Service (2000), Great Lakes is now the single site for DoD combat dentistry research and is optimally positioned to facilitate triservice collaboration.

Today, NIDBR's research efforts include:

- Identifying trends in Navy dentistry to enhance the dental health of Sailors and Marines
- Developing and evaluating field dental equipment and materials
- Addressing the environmental concerns of dental treatment byproducts
- Developing diagnostic tools to detect infectious diseases from saliva samples
- Developing hand-held assays to detect biological warfare agents in operational environments

Research conducted at NIDBR must have a military focus, be scientifically sound, and be requirements/product driven; such as the rapid diagnostic experimental assays to verify the immunization status of military personnel who received the anthrax vaccine series and to diagnose pulmonary tuberculosis or the study of orofacial pain and its effects on deployed Sailors and Marines.

Team Field Tests Deployable Dental Equipment

An NIDBR research team made a 30-day deployment to Kuwait, where experts field-tested dental equipment for its resilience in the harsh, desert environment. The mission was part of a joint research project between the Navy and the Air Force Dental Investigation Service. Mission members included three Navy officers, two Navy dental technicians, one Navy corpsman and an Air Force officer, who worked together to test, evaluate, and validate new and existing components of the field dental operating and treatment rooms. The team's recommendations will be used to develop a list of standardized equipment to be used by all deployable dental units.



Research Departments

Applied Clinical Sciences

Research emphasis is on the development of new restorative dental materials, as well as the diagnosis, treatment, and prevention of oral/dental diseases that affect the health, performance and readiness of Sailors and Marines. Current research includes:

- Test and evaluation of mobile dental delivery systems for use by the Fleet Marine Force in deployed environments
- Development of a far-forward dental dressing for use by non-dental personnel for a wide variety of urgent dental problems
- Effects of inescapable shock on the brain serotonin system and its application to chronic orofacial pain

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- Assays to detect diseases and biological warfare agents, such as anthrax, tuberculosis and dengue fever
- Analytical tests useful for the diagnosis and treatment monitoring of specific oral diseases
- Preparation and testing of bone augmentation material for use as bone graft substitutes

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- Efficacy of calcium and vitamin D supplementation to reduce stress fractures in female Navy Recruits

Bioenvironmental Sciences

Researchers are studying and evaluating the environmental impact of dentistry. Current research includes:

- Mercury Abatement – tasking from Navy Dentistry to install mercury abatement systems in Navy dental clinics worldwide
- Maintains an educational dental mercury website (<http://www.dentalmercury.com>)
- Technologies to control biofilms in dental unit water lines, or to prevent biofilm formation and their chemical interactions with other dental byproducts

Recent Achievements

Products & Accomplishments

- Collaborated with the USEPA and the ADA in the development of a Best Management Practice DVD addressing the Management of Dental Mercury Waste.
- Completed operational desert testing on Deployable Field Dental Equipment.
- Recognized by the USEPA for national achievements in reducing environmental mercury pollution from dental clinics.
- Selected by the CDC as one of only six laboratories in the nation to perform validation testing on the CDC's anthrax antibody standards.

Research Prototypes

Rapid Diagnostics

Infectious Disease and Biological Weapons Detection

- Lateral Flow Testing Devices
- Fluorescence Polarization Hand Held Meter

Dental/Biomedical Material Development

- Deployable Field Dental Dressing
- Field Dental Dressing Delivery System
- Bone Formation Matrix
- Dental Mercury Abatement Filter

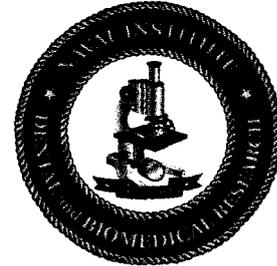
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 - Field Dental Dressing Delivery System
 - Bone Formation Matrix
 - Dental Mercury Abatement Filter
-

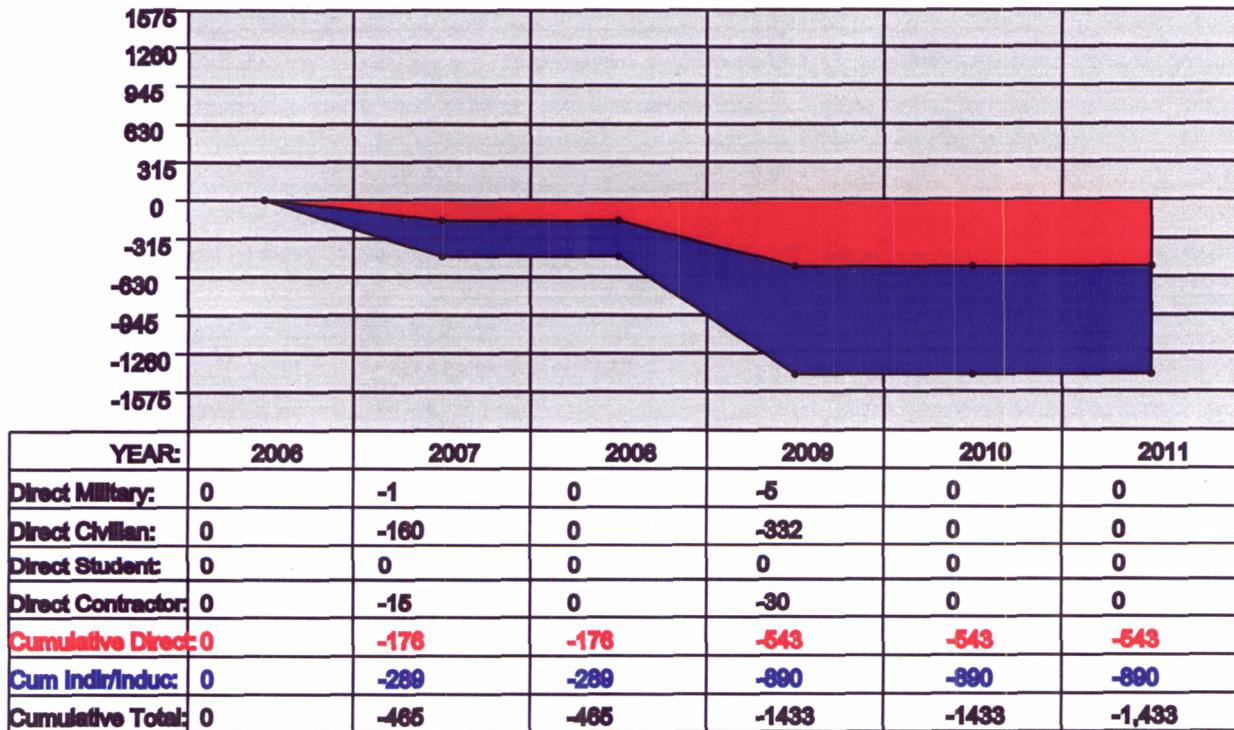
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
 Economic Region of Influence(ROI): Charleston-North Charleston, SC Metropolitan Statistical Area
 Base: All Bases
 Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

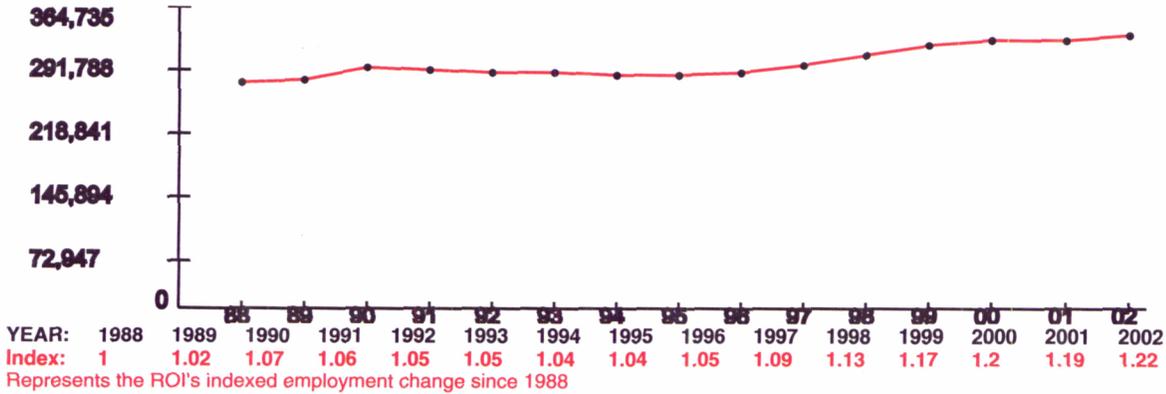
ROI Population (2002):	562,799
ROI Employment (2002):	331,580
Authorized Manpower (2005):	546
Authorized Manpower(2005) / ROI Employment(2002):	0.16%
Total Estimated Job Change:	-1,433
Total Estimated Job Change / ROI Employment(2002):	-0.43%

Cumulative Job Change (Gain/Loss) Over Time:

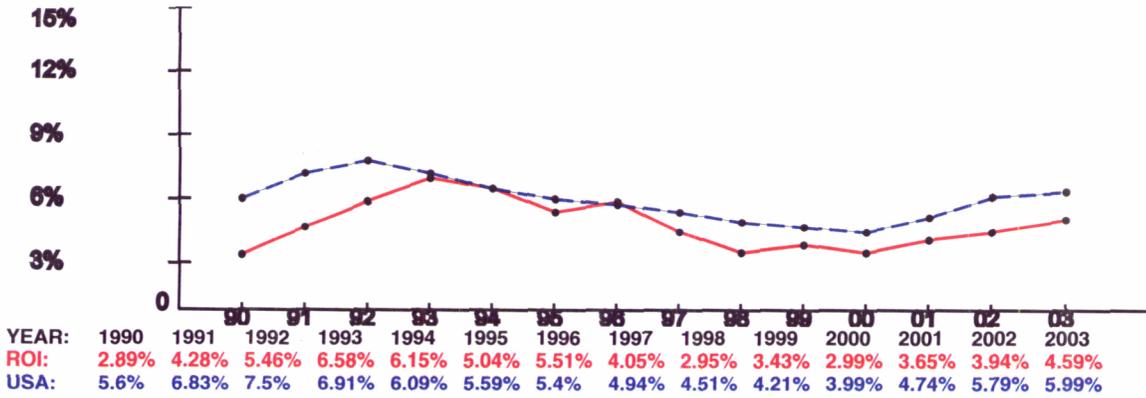


Charleston-North Charleston, SC Metropolitan Statistical Area Trend Data

Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



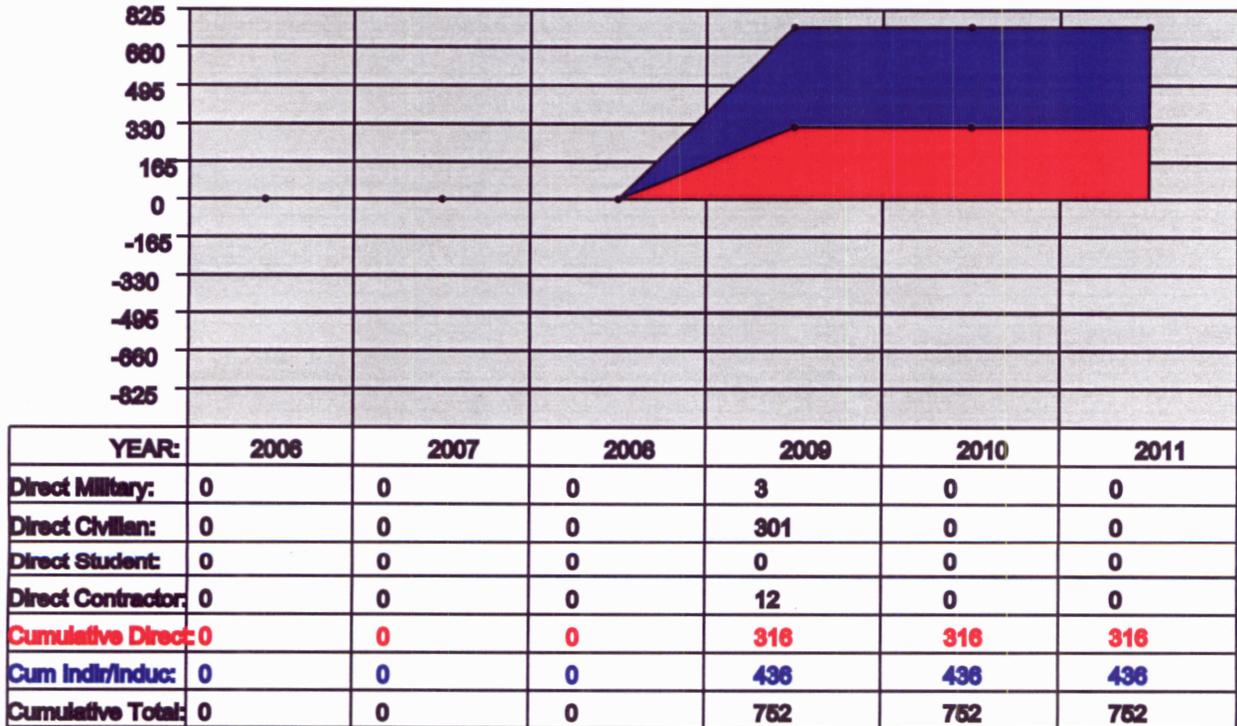
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
 Economic Region of Influence(ROI): Jacksonville, FL Metropolitan Statistical Area
 Base: All Bases
 Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

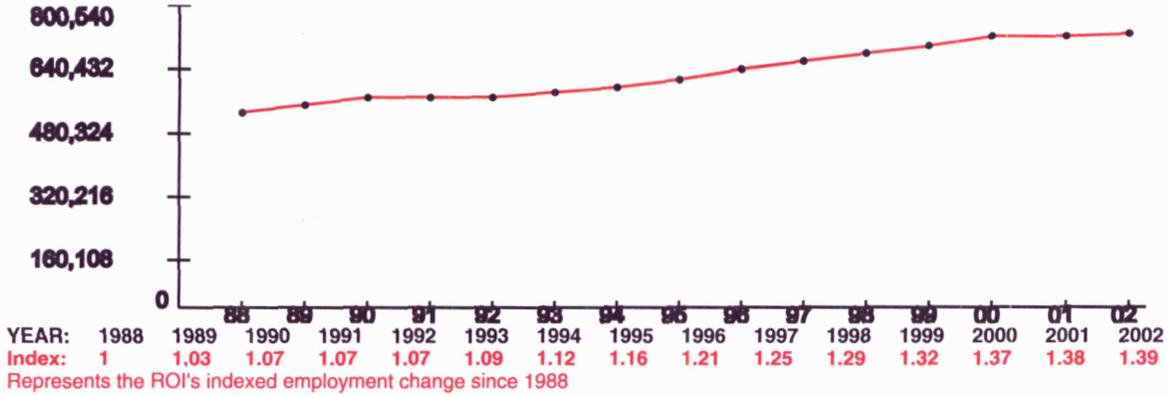
ROI Population (2002):	1,176,480
ROI Employment (2002):	727,765
Authorized Manpower (2005):	13,010
Authorized Manpower(2005) / ROI Employment(2002):	1.79%
Total Estimated Job Change:	752
Total Estimated Job Change / ROI Employment(2002):	0.1%

Cumulative Job Change (Gain/Loss) Over Time:

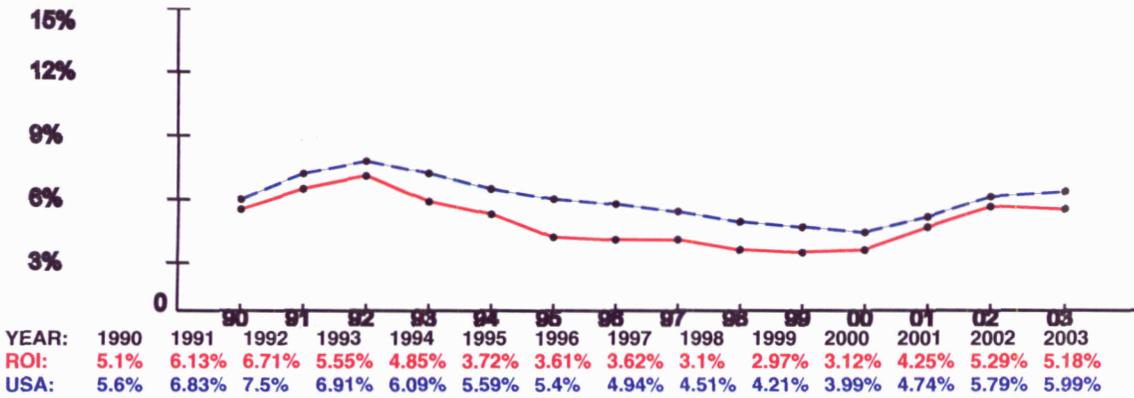


Jacksonville, FL Metropolitan Statistical Area Trend Data

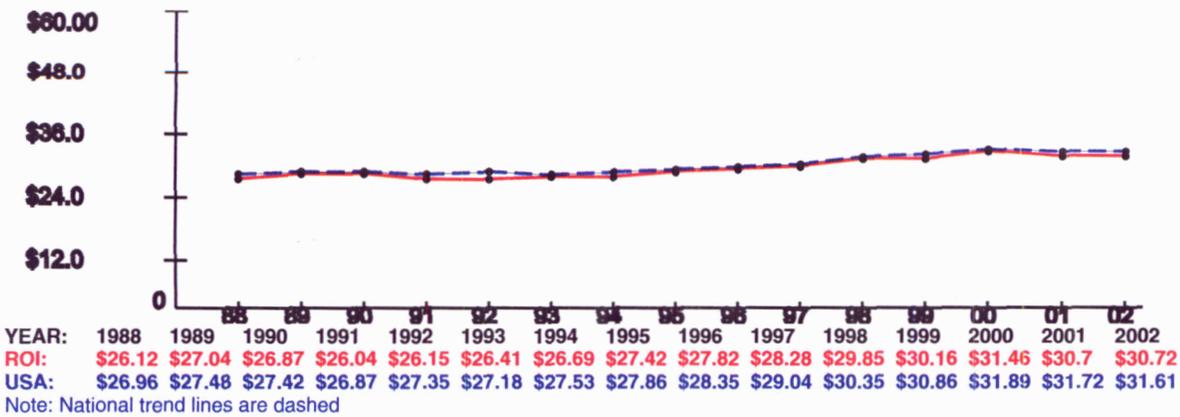
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



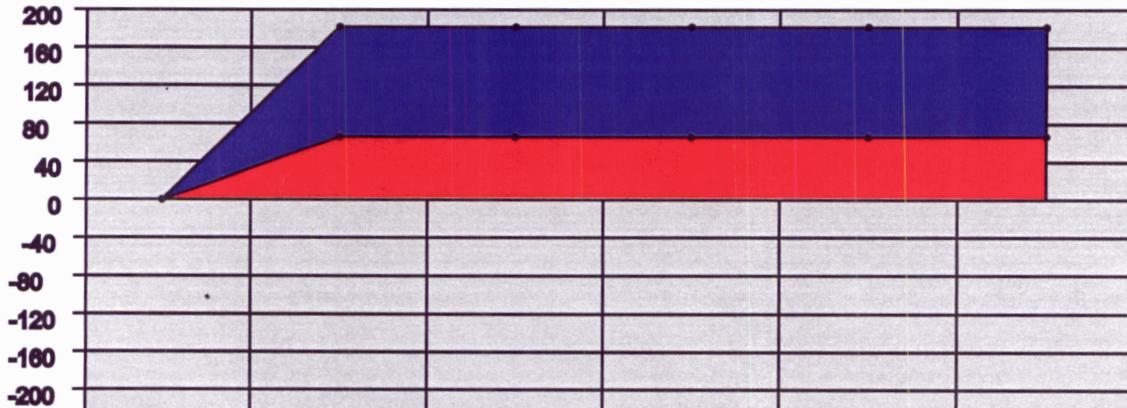
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
 Economic Region of Influence(ROI): Lake County-Kenosha County, IL-WI Metropolitan Division
 Base: All Bases
 Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 828,428
 ROI Employment (2002): 498,103
 Authorized Manpower (2005): 18,014
 Authorized Manpower(2005) / ROI Employment(2002): 3.62%
 Total Estimated Job Change: 181
 Total Estimated Job Change / ROI Employment(2002): 0.04%

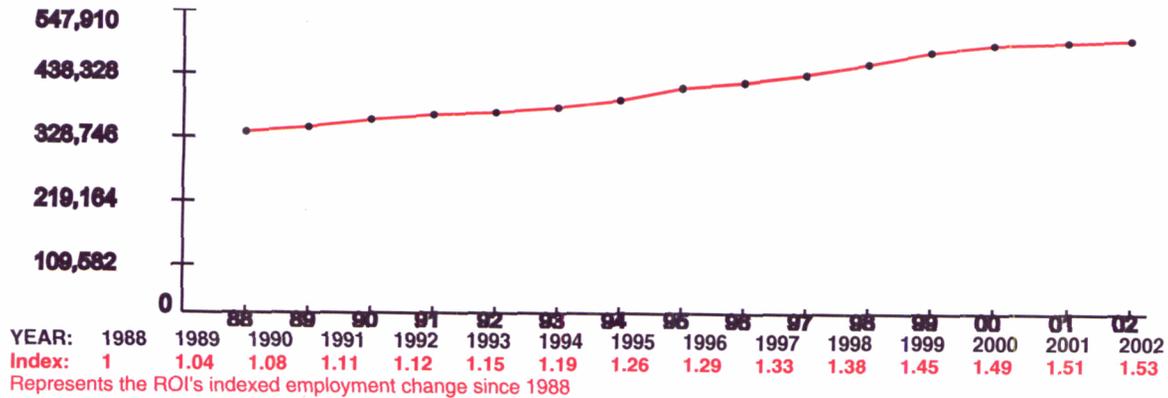
Cumulative Job Change (Gain/Loss) Over Time:



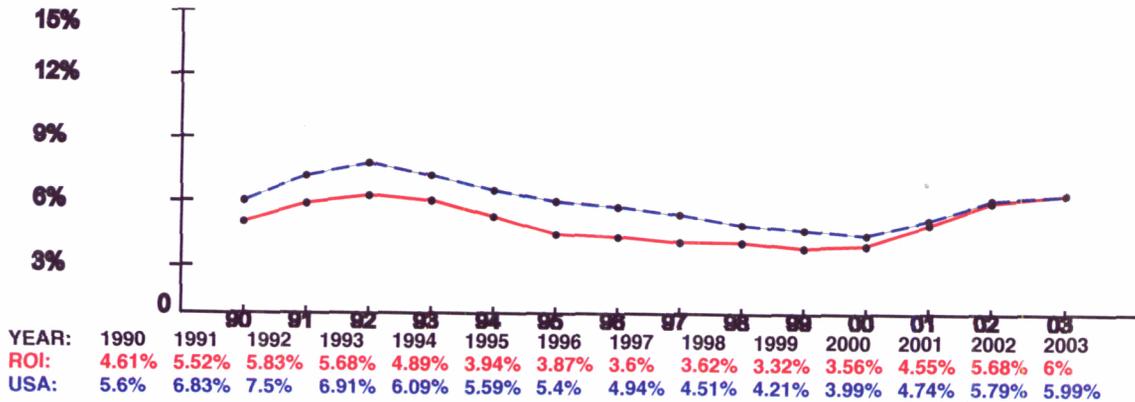
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	1	0	0	0	0
Direct Civilian:	0	65	0	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	1	0	0	0	0
Cumulative Direct:	0	67	67	67	67	67
Cum Indir/Induc:	0	114	114	114	114	114
Cumulative Total:	0	181	181	181	181	181

Lake County-Kenosha County, IL-WI Metropolitan Division Trend Data

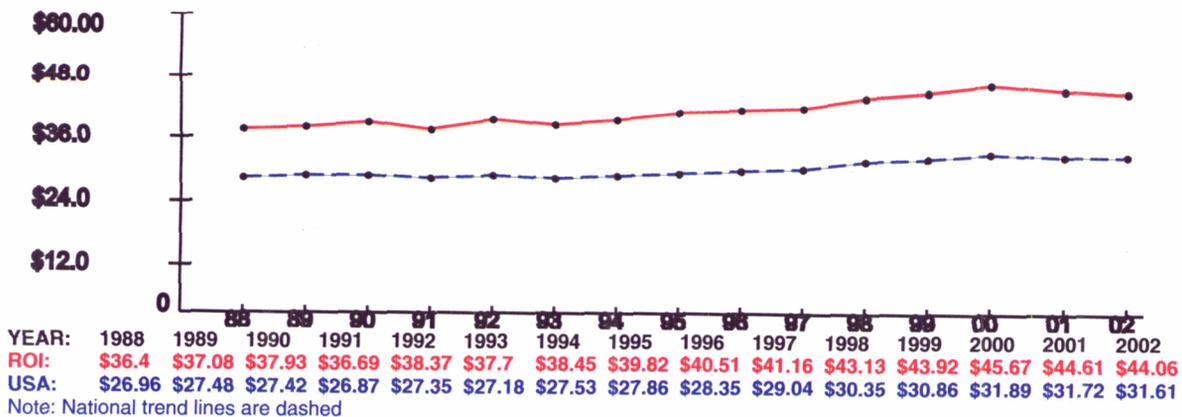
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



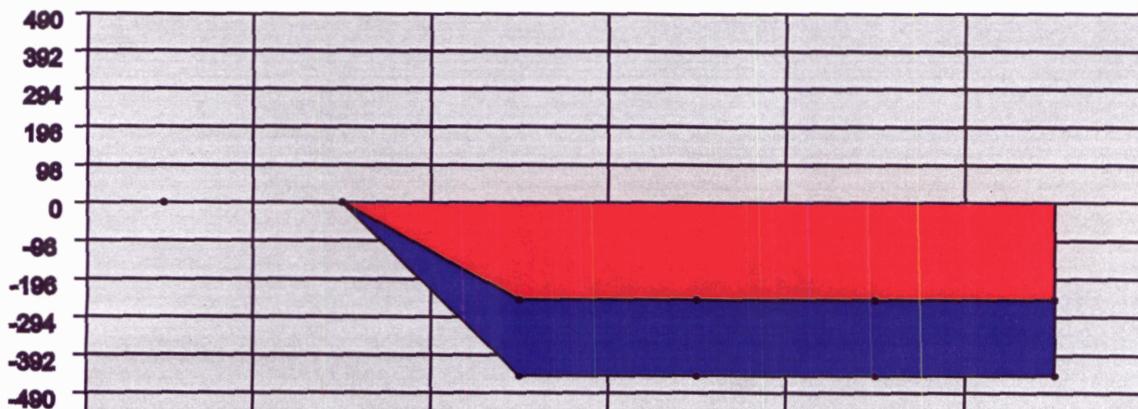
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
 Economic Region of Influence(ROI): Philadelphia, PA Metropolitan Division
 Base: All Bases
 Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	3,866,263
ROI Employment (2002):	2,273,372
Authorized Manpower (2005):	313
Authorized Manpower(2005) / ROI Employment(2002):	0.01%
Total Estimated Job Change:	-447
Total Estimated Job Change / ROI Employment(2002):	-0.02%

Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	-5	0	0	0
Direct Civilian:	0	0	-242	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	0	0	-247	-247	-247	-247
Cum Indir/Induc:	0	0	-200	-200	-200	-200
Cumulative Total:	0	0	-447	-447	-447	-447

BRAC Commission Gaining Installation Checklist

Installation Name:
 Date of Base Visit:
 Commissioners:
 Staff:

General	
Current Mission	Description
Incoming Mission	
Equipment	
Deployment	
Status	
Special Needs	
Summary	
Assessment	

Personnel		
Current	Incoming*	Description
		Outgoing
		Net Remaining
Officers		
Enlisted		
Civilians		
Family		
Members		
Summary		
Assessment		

*BRAC and non-BRAC moves, i.e. Army modularity.

Installation Issues & Community Requirements

On Base	Description	Current	Storage/Overcapacity	Comment
Admin Facility				
Barracks				
Family Housing				
Utilities				
Maintenance				
Facilities				
Research Space				
Training Areas				
Storage				
Deployment				
Facilities				
Health Clinic				
Support				
Services				
Commissary				
Exchange				
Child Care				
Physical Fitness				
Transportation				
Counseling				
Support				
Time				
Requirements				
Summary				
Assessment				

Environment	Current	Description	Shortage/Overcapacity	Comment
Water Systems				
Air Pollution				
Noise Pollution				
Waste				
Management				
Critical				
Habitat				
Time				
Requirements				
Summary				
Assessment				

Off Base Issues	Current	Description	Shortage/Overcapacity	Comment
Rental Market				
Housing				
Market				
Schools				
Health Care				
Transportation				
Spouse				
Employment				
Time				
Requirements				
Summary				
Assessment				

DoD's BRAC Recommendation of Job Changes by State

ROI Name	Base Name	Data	IL
Carbondale, IL mSA	Carbondale ARNG	Total Change	-32
		Mil Change	-32
		Civ Change	0
Carbondale, IL mSA Sum of Total Change			-32
Carbondale, IL mSA Sum of Mil Change			-32
Carbondale, IL mSA Sum of Civ Change			0
Chicago-Naperville-Joliet, IL Metropolitan	NRC FOREST PARK IL	Total Change	-15
		Mil Change	-15
		Civ Change	0
Chicago-Naperville-Joliet, IL Metropolitan Division Sum of Total Change			-15
Chicago-Naperville-Joliet, IL Metropolitan Division Sum of Mil Change			-15
Chicago-Naperville-Joliet, IL Metropolitan Division Sum of Civ Change			0
Davenport-Moline-Rock Island, IA-IL Metropolitan	ROCK ISLAND	Total Change	-1,263
		Mil Change	154
		Civ Change	-1,417
Davenport-Moline-Rock Island, IA-IL MSA Sum of Total Change			-1,263
Davenport-Moline-Rock Island, IA-IL MSA Sum of Mil Change			154
Davenport-Moline-Rock Island, IA-IL MSA Sum of Civ Change			-1,417
Lake County-Kenosha County, IL-WI Metropolitan	FT Sheridan	Total Change	-34
		Mil Change	-17
		Civ Change	-17
Lake County-Kenosha County, IL-WI Metropolitan	NAVSTA GREAT LAKES	Total Change	-2,012
		Mil Change	-1,989
		Civ Change	-23
Lake County-Kenosha County, IL-WI Metropolitan Division Sum of Total Change			-2,046
Lake County-Kenosha County, IL-WI Metropolitan Division Sum of Mil Change			-2,006
Lake County-Kenosha County, IL-WI Metropolitan Division Sum of Civ Change			-40
Peoria, IL MSA	Greater Peoria Regio	Total Change	34
		Mil Change	13
		Civ Change	21
Peoria, IL MSA Sum of Total Change			34
Peoria, IL MSA Sum of Mil Change			13
Peoria, IL MSA Sum of Civ Change			21
Springfield, IL MSA	Capital APT AGS	Total Change	-163
		Mil Change	-30
		Civ Change	-133
Springfield, IL MSA Sum of Total Change			-163
Springfield, IL MSA Sum of Mil Change			-30
Springfield, IL MSA Sum of Civ Change			-133
St. Louis, MO-IL MSA	Scott AFB	Total Change	711
		Mil Change	-121
		Civ Change	832
St. Louis, MO-IL MSA Sum of Total Change			711
St. Louis, MO-IL MSA Sum of Mil Change			-121
St. Louis, MO-IL MSA Sum of Civ Change			832
State Sum of Total Change			-2,774
State Sum of Mil Change			-2,037
State Sum of Civ Change			-737

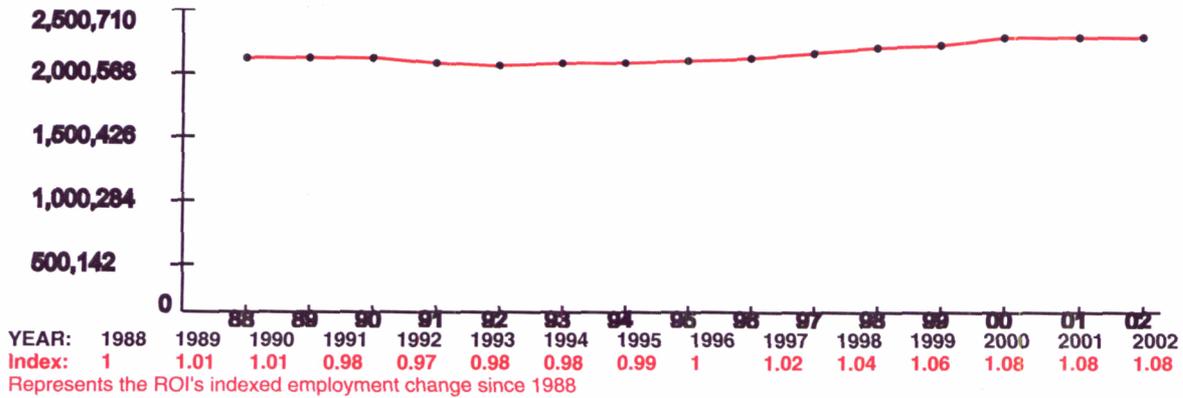
COBRA's 2005 Baseline Population by Installation

Installations	Data	IL
Capital APT AGS	Total	316
	Military	88
	Civilian	228
Greater Peoria Regio	Total	300
	Military	72
	Civilian	228
MCRC CHICAGO IL	Total	25
	Military	25
	Civilian	0
NAVSTA GREAT LAKES	Total	18,014
	Military	5,273
	Civilian	12,741
NMCRC PEORIA IL	Total	18
	Military	18
	Civilian	0
NRC DECATUR IL	Total	8
	Military	8
	Civilian	0
NRC FOREST PARK IL	Total	44
	Military	35
	Civilian	9
ROCK ISLAND	Total	5,553
	Military	253
	Civilian	5,300
Scott AFB	Total	10,251
	Military	6,017
	Civilian	4,234
State Sum of Total		34,529
State Sum of Military		11,789
State Sum of Civilian		22,740

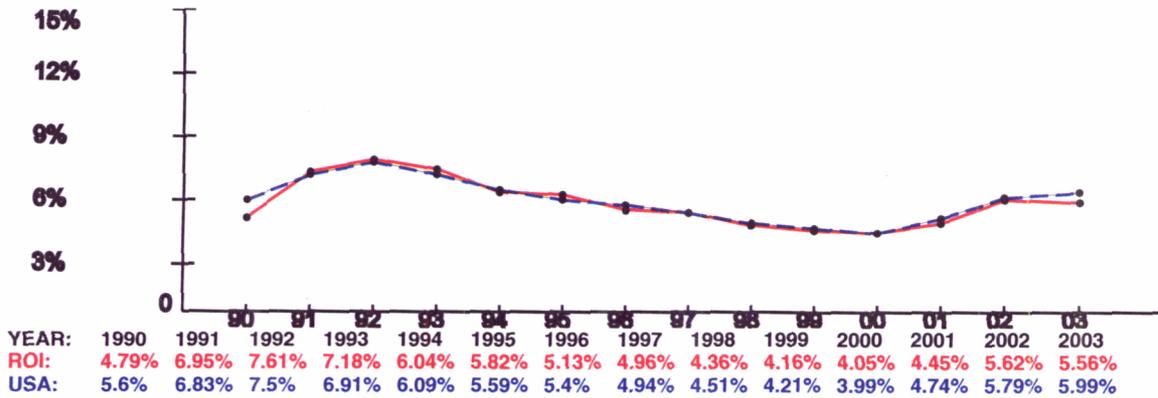
Run ID	Scenario	Page	Analysis Team	Date Run	One Time Costs (\$M)	Payback (Years)	6 Year Net (\$M)	Cash Flow 2006 (\$M)	Cash Flow 2007 (\$M)	Cash Flow 2008 (\$M)	Cash Flow 2009 (\$M)	Cash Flow 2010 (\$M)	Cash Flow 2011 (\$M)	Beyond Cash Flow (2012-23) (\$M)	20-Year Net Present Value	Environmental Costs	Cost Avoidance (Net in COBRA)	Other Bad Revenues Impaired
57	Marine Corps Logistics Base, Barstow, CA	Don-6	Navy	05/15/05	\$ 26.00	1	(56,489)	5,333	6,178	(14,151)	(17,042)	(18,404)	(18,404)	(18,404)	\$ (230,60)	\$ 0.90		
58	Naval Support Activity Coronado, CA	Don-7	Navy	05/15/05	\$ 80.20	15	65,466	2,228	(0,789)	(0,861)	34,409	36,315	(5,837)	6,027	\$ (0.40)	\$ 0.41		
59	Naval Weapons Station Seal Beach Detachment, Concord, CA	Don-9	Navy	05/15/05	\$ 14.00	1	(43,244)	1,350	(3,770)	(6,002)	(9,233)	(9,307)	(16,282)	(16,390)	\$ (199,70)	\$ 0.30		
60	Submarine Base New London, CT	Don-10	Navy	05/15/05	\$ 679.60	3	345,440	31,240	100,112	26,622	71,678	161,765	(45,976)	(192,774)	\$ (1,576,40)	\$ 11.30		
61	Officer Training Command, Pensacola, FL	Don-12	Navy	05/15/05	\$ 3.60	4	(1,376)	3,193	(0,926)	(0,907)	(0,910)	(0,912)	(0,914)	(0,914)	\$ (10,00)			
62	Naval Air Station Atlanta, GA	Don-13	Navy	05/15/05	\$ 43.00	1	(289,853)	3,123	(35,286)	(54,410)	(66,887)	(68,190)	(68,190)	(66,047)	\$ (910,90)	\$ 0.20		
63	Naval Supply Corps School Athens, GA	Don-14	Navy	05/15/05	\$ 23.80	7	13,560	1,213	(0,190)	13,927	5,608	(3,499)	(3,499)	(3,538)	\$ (21,80)	\$ 0.03		
64	Naval Support Activity New Orleans, LA	Don-15	Navy	05/15/05	\$ 164.60	3	86,123	42,844	(4,767)	(6,747)	86,255	(1,807)	(29,654)	(36,496)	\$ (276,40)	\$ 0.30		
65	Naval Air Station Brunswick, ME	Don-18	Navy	05/15/05	\$ 147.20	4	112,615	7,022	2,327	47,116	49,401	21,482	(14,734)	(34,872)	\$ (238,80)	\$ 0.20		
66	Marine Corps Support Activity Kansas City, MO	Don-19	Navy	05/15/05	\$ 23.30	3	8,025	0,519	(1,085)	(1,115)	14,206	1,633	(6,133)	(5,827)	\$ (49,80)	\$ 0.20		
67	Naval Station Pascagoula, MS	Don-20	Navy	05/15/05	\$ 17.90	1	(220,017)	1,412	(32,584)	(47,061)	(47,261)	(47,261)	(47,261)	(47,434)	\$ (655,70)	\$ 0.02		USCG
68	Naval Air Station Joint Reserve Base Willow Grove, PA, and Cambria Regional Airport, Johnston, PA	Don-21	Navy	05/15/05	\$ 126.30	2	(134,726)	69,526	(6,027)	(45,553)	(31,597)	(60,537)	(60,537)	(60,545)	\$ (710,50)	\$ 2.50		
69	Naval Shipyard Portsmouth, Kittery, ME	Don-23	Navy	05/15/05	\$ 448.40	4	(21,423)	37,079	60,270	257,821	(122,414)	(127,090)	(127,909)	(128,566)	\$ (1,262,40)	\$ 4.90		USCG
70	Naval Station Newport, RI	Don-25	Navy	05/15/05	\$ 11.80	13	8,325	0,929	1,016	6,994	1,412	(1,010)	(1,015)	(1,015)	\$ (2,10)	\$ 0.08		
71	Naval Station Ingleside, Texas and Naval Air Station Corpus Christi, TX	Don-26	Navy	05/15/05	\$ 178.39	2	(99,977)	12,439	23,233	(10,690)	(74,880)	(75,040)	(75,040)	(75,629)	\$ (822,23)	\$ 1.00		
72	Engineering Field Division/Activity Navy and Marine Corps Reserve Centers *(Rollup)	Don-28	Navy	05/15/05	\$ 37.90	4	9,062	1,825	10,264	14,876	0,752	(9,328)	(9,328)	(9,328)	\$ (81,80)	\$ 0.01		
73	Naval Reserve Centers *(Rollup)	Don-29	Navy	05/15/05	\$ 0.10	1	17,089	10,212	42,938	(8,195)	(9,287)	(9,287)	(9,287)	(9,745)	\$ (12,30)	\$ 0.10		
74	Naval Recruiting Districts	Don-34	Navy	05/15/05	\$ 2.40	1	(78,274)	(5,626)	(14,529)	(14,529)	(14,529)	(14,529)	(14,529)	(14,529)	\$ (214,50)			
75	Naval Reserve Centers *(Rollup)	Don-35	Navy	05/15/05	\$ 3.20	1	(8,877)	0,410	1,582	(2,717)	(2,717)	(2,717)	(2,717)	(2,717)	\$ (34,60)			
76	Naval Reserve Readiness	Don-37	Navy	05/15/05	\$ 2.55	1	(87,024)	(8,240)	(15,759)	(15,759)	(15,759)	(15,759)	(15,759)	(15,930)	\$ (236,80)			
77	Naval Reserve Readiness	Don-44	Navy	05/15/05	\$ 2.60	1	(30,941)	(0,856)	(4,217)	(6,467)	(6,467)	(6,467)	(6,467)	(6,467)	\$ (91,70)			

Philadelphia, PA Metropolitan Division Trend Data

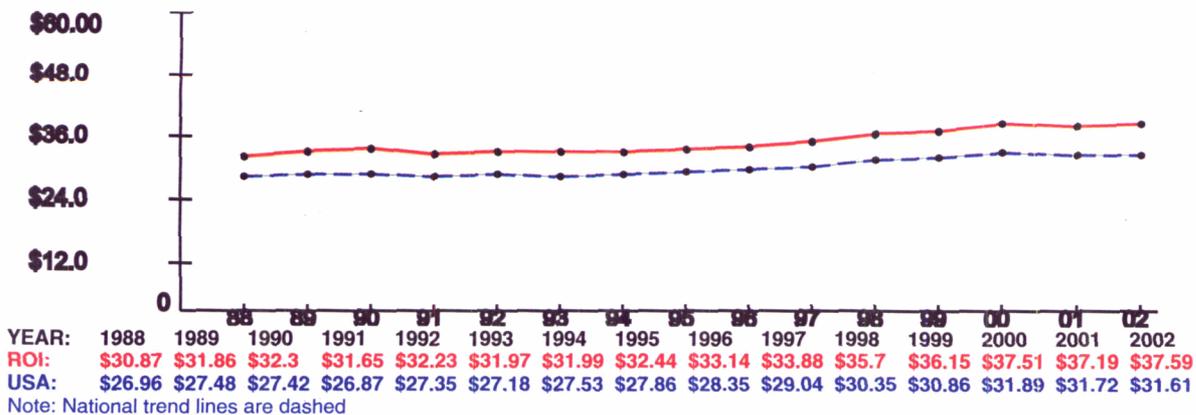
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



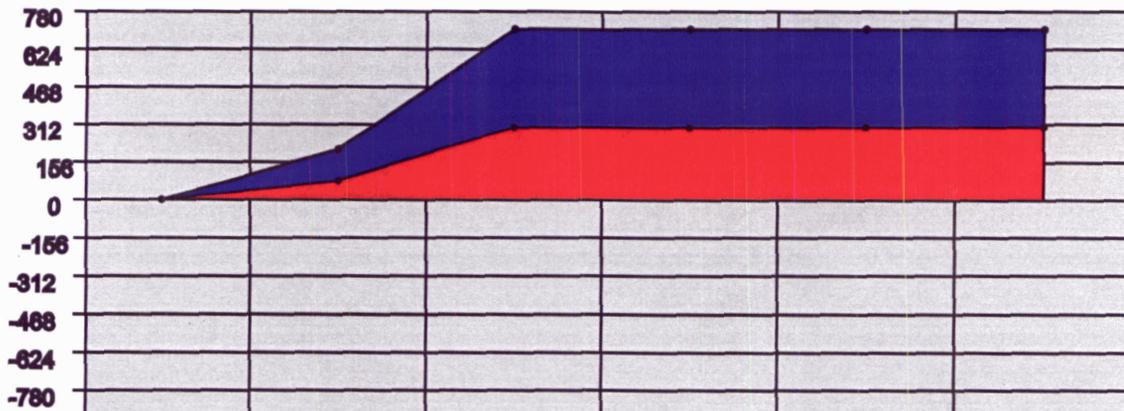
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
 Economic Region of Influence(ROI): Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area
 Base: All Bases
 Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002): 1,613,728
 ROI Employment (2002): 978,888
 Authorized Manpower (2005): 17,296
 Authorized Manpower(2005) / ROI Employment(2002): 1.77%
 Total Estimated Job Change: 711
 Total Estimated Job Change / ROI Employment(2002): 0.07%

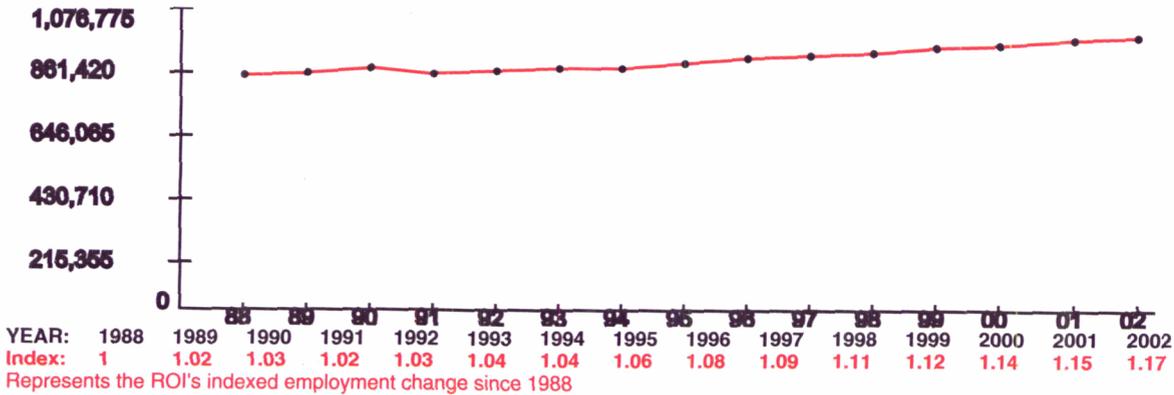
Cumulative Job Change (Gain/Loss) Over Time:



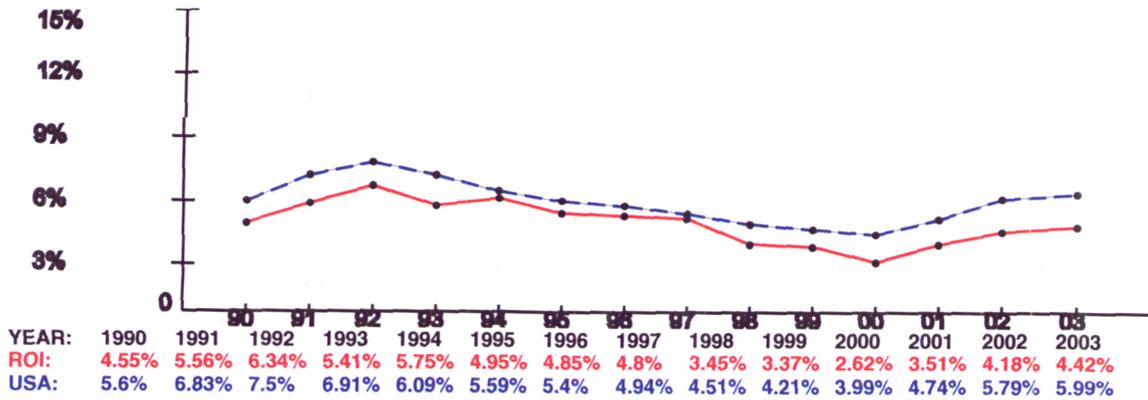
YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	0	0	2	0	0	0
Direct Civilian:	0	78	210	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	9	0	0	0	0
Cumulative Direct:	0	87	299	299	299	299
Cum Indir/Induc:	0	118	412	412	412	412
Cumulative Total:	0	205	711	711	711	711

Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area Trend Data

Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)

