RECOMMENDATION FOR CLOSURE
NAVY RESERVE CENTERS

Recommendation: Close the following Navy Reserve Centers:

Tuscaloosa, Alabama
St. Petersburg, Florida
Pocatello, Idaho
Forest Park, Illinois
Evansville, Indiana
Cedar Rapids, Iowa
Sioux City, Iowa
Lexington, Kentucky
Bangor, Maine
Adelphi, Maryland
Duluth, Minnesota
Cape Girardeau, Missouri
Lincoln, Nebraska
Glens Falls, New York
Horseheads, New York
Watertown, New York
Asheville, North Carolina
Central Point, Oregon
Lubbock, Texas
Orange, Texas

Close the following Navy Reserve Facility:

Marquette, Michigan

Close the following Navy Marine Corps Reserve Centers:

Grissom Air Reserve Base, Peru, Indiana
Tacoma, Washington

Justification: This recommendation will reduce excess capacity through the consolidation of 23 Navy Reserve Centers/Navy Reserve Facilities and Navy Marine Corps Reserve Centers with other reserve centers in the effected areas. These reserve centers will close and their drilling population supported by other existing centers; thereby reducing management overhead. Sufficient capacity for drilling reserves is maintained throughout the United States, and all states will continue to have at least one Navy Reserve Center/Navy Marine Corps Reserve Center. This recommendation reduces excess capacity in the Department of the Navy Reserve Center functional area, but existing capacity in support of the Department of the Navy Reserve component continues to be in excess of force structure requirements. This recommendation is part of the closure of 37

Department of the Navy reserve centers, which includes 35 Navy centers (Navy Reserve Centers, Navy Reserve Facilities and Navy Marine Corps Reserve Centers) and two Marine Corps centers (Inspector-Instructor activities). The closure of 35 Navy centers will result in a capacity reduction of 12.7 percent of total current square footage. The closure of two Marine Corps centers will result in a capacity reduction of 5.5 percent of total current square footage.

Payback: The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Tuscaloosa, AL is $0.05 million. The net of all costs and savings to the Department during the implementation period is a savings of $4.24 million. Annual recurring savings to the Department after implementation are $0.77 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $11.41 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center St. Petersburg, FL is $0.09 million. The net of all costs and savings to the Department during the implementation period is a savings of $4.51 million. Annual recurring savings to the Department after implementation are $0.81 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $12.12 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Pocatello, ID is $0.04 million. The net of all costs and savings to the Department during the implementation period is a savings of $3.31 million. Annual recurring savings to the Department after implementation are $0.60 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $8.96 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Forest Park, IL is $0.13 million. The net of all costs and savings to the Department during the implementation period is a savings of $7.53 million. Annual recurring savings to the Department after implementation are $1.37 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $20.41 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Evansville, IN is $0.06 million. The net of all costs and savings to the Department during the implementation period is a savings of $2.94 million. Annual recurring savings to the Department after implementation are $0.54 million with an immediate payback. The net present

value of the costs and savings to the Department over 20 years is a savings of $7.97 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Cedar Rapids, IA is $0.05 million. The net of all costs and savings to the Department during the implementation period is a savings of $2.66 million. Annual recurring savings to the Department after implementation are $0.490 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $7.24 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Sioux City, IA is $0.05 million. The net of all costs and savings to the Department during the implementation period is a savings of $3.13 million. Annual recurring savings to the Department after implementation are $0.57 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $8.50 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Lexington, KY is $0.05 million. The net of all costs and savings to the Department during the implementation period is a savings of $2.57 million. Annual recurring savings to the Department after implementation are $0.47 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $6.97 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Bangor, ME is $0.04 million. The net of all costs and savings to the Department during the implementation period is a savings of $3.88 million. Annual recurring savings to the Department after implementation are $0.71 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $10.49 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Adelphi, MD is $0.18 million. The net of all costs and savings to the Department during the implementation period is a savings of $4.95 million. Annual recurring savings to the Department after implementation are $0.91 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $13.51 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Duluth, MN is $0.07 million. The net of all costs and savings to the Department during the implementation period is a savings of

$4.82 million. Annual recurring savings to the Department after implementation are $0.88 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $13.10 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Cape Girardeau, MO is $0.06 million. The net of all costs and savings to the Department during the implementation period is a savings of $2.65 million. Annual recurring savings to the Department after implementation are $0.48 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $7.20 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Lincoln, NE is $0.18 million. The net of all costs and savings to the Department during the implementation period is a savings of $3.51 million. Annual recurring savings to the Department after implementation are $0.65 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $9.63 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Glens Falls, NY is $0.04 million. The net of all costs and savings to the Department during the implementation period is a savings of $4.53 million. Annual recurring savings to the Department after implementation are $0.83 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $12.29 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Horseheads, NY is $0.05 million. The net of all costs and savings to the Department during the implementation period is a savings of $2.27 million. Annual recurring savings to the Department after implementation are $0.42 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $6.16 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Watertown, NY is $0.06 million. The net of all costs and savings to the Department during the implementation period is a savings of $2.21 million. Annual recurring savings to the Department after implementation are $0.40 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $6.00 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Asheville, NC is $0.07 million. The net of all

costs and savings to the Department during the implementation period is a savings of $2.96 million. Annual recurring savings to the Department after implementation are $0.54 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $8.01 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Central Point, OR is $0.04 million. The net of all costs and savings to the Department during the implementation period is a savings of $2.83 million. Annual recurring savings to the Department after implementation are $0.52 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $7.67 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Lubbock, TX is $0.08 million. The net of all costs and savings to the Department during the implementation period is a savings of $3.68 million. Annual recurring savings to the Department after implementation are $0.70 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $9.97 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Center Orange, TX is $0.32 million. The net of all costs and savings to the Department during the implementation period is a savings of $6.53 million. Annual recurring savings to the Department after implementation are $1.25 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $18.26 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Reserve Facility Marquette, MI is $0.05 million. The net of all costs and savings to the Department during the implementation period is a savings of $2.57 million. Annual recurring savings to the Department after implementation are $0.47 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $6.94 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Grissom Air Reserve Base, IN is $0.07 million. The net of all costs and savings to the Department during the implementation period is a savings of $3.13 million. Annual recurring savings to the Department after implementation are $0.57 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $8.46 million.

The total estimated one time cost to the Department of Defense to implement the closure of Navy Marine Corps Reserve Center Tacoma, WA is $0.14 million. The net of all costs and savings to the Department during the implementation period is a savings of $5.65 million. Annual recurring savings to the Department after implementation are $1.02 million with an immediate payback. The net present value of the costs and savings to the Department over 20 years is a savings of $15.24 million.

Economic Impact on Communities: Assuming no economic recovery, the closure of Navy Reserve Center Tuscaloosa, AL will result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Tuscaloosa, AL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center St. Petersburg, FL will result in a maximum potential reduction of 22 jobs (12 direct jobs and 10 indirect jobs) over the 2006-2011 period in the Tampa-St. Petersburg-Clearwater, FL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Pocatello, ID will result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Pocatello, ID Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Forest Park, IL will result in a maximum potential reduction of 20 jobs (15 direct jobs and 5 indirect jobs) over the 2006-2011 period in the Chicago-Naperville-Joliet, IL Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Evansville, IN will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Evansville, IN-KY Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Cedar Rapids, IA will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Cedar Rapids, IA Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Lexington, KY will result in a maximum potential reduction of 12 jobs (9 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Lexington-Fayette, KY Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Bangor, ME will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Bangor, ME Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Adelphi, MD will result in a maximum potential reduction of 28 jobs (17 direct jobs and 11 indirect jobs) over the 2006-2011 period in the Washington-Arlington-Alexandria, DC-VA-MD-WV Metropolitan Division, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Duluth, MN will result in a maximum potential reduction of 11 jobs (8 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Duluth, MN-WI Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Cape Girardeau, MO will result in a maximum potential reduction of 8 jobs (7 direct jobs and 1 indirect jobs) over the 2006-2011 period in the Cape Girardeau-Jackson, MO-IL Micropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Lincoln, NE will result in a maximum potential reduction of 11 jobs (7 direct jobs and 4 indirect jobs) over the 2006-2011 period in the Lincoln, NE Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Glens Falls, NY will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Glen Falls, NY Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Horseheads, NY will result in a maximum potential reduction of 14 jobs (7 direct jobs and 7 indirect jobs) over the 2006-2011 period in the Elmira, NY Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Watertown, NY will result in a maximum potential reduction of 15 jobs (9 direct jobs and 6 indirect jobs) over the 2006-2011 period in the Watertown- Fort Drum, NY Micropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Asheville, NC will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Asheville, NC Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Central Point, OR will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Medford, OR Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Lubbock, TX will result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Lubbock, TX Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Orange, TX will result in a maximum potential reduction of 17 jobs (11 direct jobs and 6 indirect jobs) over the 2006-2011 period in the Beaumont-Port Arthur, TX Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Center Sioux City, IA will result in a maximum potential reduction of 10 jobs (7 direct jobs and 3 indirect jobs) over the 2006-2011 period in the Sioux City, IA-NE-SD Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Reserve Facility Marquette, MI will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Marquette, MI Micropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Grissom Air Reserve Base, IN will result in a maximum potential reduction of 9 jobs (7 direct jobs and 2 indirect jobs) over the 2006-2011 period in the Peru, IN Micropolitan Statistical Area, which is less than 0.1 percent of economic area employment.

Assuming no economic recovery, the closure of Navy Marine Corps Reserve Center Tacoma, WA will result in a maximum potential reduction of 35 jobs (20 direct jobs and 15 indirect jobs) over the 2006-2011 period in the Tacoma, WA Metropolitan Division, which is less than 0.1 percent of economic area employment.

The aggregate economic impact of all recommended actions on these economic regions of influence was considered and is at Appendix B of Volume I.

Community Infrastructure: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened or endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation does not impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Attachments:

Supporting Information
COBRA Report
Economic Impact Report
Installation Criterion 7 Profile
Summary of Scenario Environmental Impacts Report

Supporting Information:

Military Value Analysis:

RESERVE CENTER MILVAL - NRC & NMCRC		
Ranking	**DoN Installation**	**Military Value Score**
1	NAVMARCORESCEN_DENVER_CO	79.2
2	NAVMARCORESCEN_LAS_VEGAS_NV	77.1
3	NAVMARCORESCEN_COLUMBUS_OH	77.1
4	NAVMARCORESCEN_ATLANTA_GA	75.6
5	NAVMARCORESCEN_SAN_ANTONIO_TX	75.3
6	NAVMARCORESCEN_JACKSONVILLE_FL	75.0
7	NAVMARCORESCEN_ROCK_ISLAND_IL	75.0
8	NAVRESCEN_OKLAHOMA_CITY_OK	74.8
9	NAVMARCORESCEN_GREENVILLE_SC	74.5
10	NAVMARCORESCEN_WASHINGTON_DC	73.8
11	NAVRESCEN_FT_CARSON_CO	73.6
12	NAVMARCORESCEN_NORFOLK_VA	73.6
13	NAVMARCORESCEN_LITTLE_ROCK_AR	73.5
14	NAVRESCEN_FT_DIX_NJ	73.1
15	NAVRESCEN_EVERETT_WA	72.9
16	NAVRESCEN_FORT_WORTH_TX	72.6
17	NAVRESCEN_LEMOORE_CA	72.2
18	NAVMARCORESCEN_ALBUQUERQUE_NM	71.8
19	NAVMARCORESCEN_SACRAMENTO_CA	71.1
20	NAVRESCEN_ST_LOUIS_MO	71.0
21	NAVRESCEN_CORPUS_CHRISTI_TX	70.8
22	NAVRESCEN_PENSACOLA_FL	70.1
23	NAVRESCEN_FARGO_ND	69.7
24	NAVMARCORESCEN_SALT_LAKE_CITY_UT	69.0
25	NAVMARCORESCEN_TUCSON_AZ	69.0
26	NAVMARCORESCEN_GREENSBORO_NC	69.0
27	NAVMARCORESCEN_PHOENIX_AZ	68.9
28	NAVRESCEN_EARLE_NJ	68.8
29	NAVMARCORESCEN_MINNEAPOLIS_MN	68.8
30	NAVRESCEN_WICHITA_KS	68.7
31	NAVMARCORESCEN_TACOMA_WA	68.3
32	NAVRESCEN_TAMPA_FL	67.6
33	NAVRESCEN_CHICAGO_IL	67.5

34	NAVMARCORESCEN_CHARLOTTE_NC	67.3
35	NAVMARCORESCEN_ALAMEDA_CA	67.0
36	NAVRESCEN_SYRACUSE_NY	66.8
37	NAVMARCORESCEN_MIAMI_FL	66.4
38	NAVRESCEN_QUINCY_MA	66.3
39	NAVMARCORESCEN_BATTLE_CREEK_MI	66.2
40	NAVRESCEN_MEMPHIS_TN	66.1
41	NAVMARCORESCEN_PORTLAND_OR	66.0
42	NAVRESCEN_MERIDIAN_MS	66.0
43	NAVMARCORESCEN_GULFPORT_MS	65.6
44	NAVRESCEN_DETROIT_MI	65.4
45	NAVRESCEN_BALTIMORE_MD	65.0
46	NAVMARCORESCEN_YOUNGSTOWN_OH	65.0
47	NAVMARCORESCEN_RICHMOND_VA	64.8
48	NAVMARCORESCEN_SAN_DIEGO_CA	64.7
49	NAVMARCORESCEN_AMARILLO_TX	64.6
50	NAVRESCEN_COLUMBIA_SC	64.5
51	NAVMARCORESCEN_MORENO_VALLEY_CA	64.3
52	NAVMARCORESCEN_HOUSTON_TX	63.8
53	NAVMARCORESCEN_HARRISBURG_PA	63.7
54	NAVRESCEN_ST_PETERBURG_FL	63.6
55	NAVRESCEN_CLEVELAND_OH	62.9
56	NAVMARCORESCEN_TULSA_OK	62.9
57	NAVRESCEN_FOREST_PARK_IL	62.9
58	NAVMARCORESCEN_ENCINO_CA	62.0
59	NAVMARCORESCEN_BOISE_ID	61.9
60	NAVMARCORESCEN_MANCHESTER_NH	61.8
61	NAVMARCORESCEN_GREEN_BAY_WI	61.7
62	NAVMARCORESCEN_LOS_ANGELES_CA	61.7
63	NAVMARCORESCEN_BATON_ROUGE_LA	61.3
64	NAVMARCORESCEN_BESSEMER_AL	61.2
65	NAVMARCORESCEN_CHATTANOOGA_TN	61.0
66	NAVRESCEN_SIOUX_CITY_IA	61.0
67	NAVMARCORESCEN_OMAHA_NE	60.8
68	NAVRESCEN_FT_RICHARDSON_AK	60.5
69	NAVMARCORESCEN_ALBANY_NY	60.5
70	NAVRESCEN_SILVERDALE_WA	60.5
71	NAVMARCORESCEN_ORLANDO_FL	60.3
72	NAVMARCORESCEN_KNOXVILLE_TN	60.1
73	NAVMARCORESCEN_AMITYVILLE_NY	59.9
74	NAVMARCORESCEN_LEHIGH_VALLEY_PA	59.8

75	NAVMARCORESCEN_WACO_TX	59.8
76	NAVRESCEN_LOUISVILLE_KY	59.4
77	NAVRESCEN_BRONX_NY	59.2
78	NAVMARCORESCEN_TOLEDO_OH	59.0
79	NAVMARCORESCEN_DES_MOINES_IA	59.0
80	NAVMARCORESCEN_PROVIDENCE_RI	58.9
81	NAVMARCORESCEN_SPOKANE_WA	58.8
82	NAVMARCORESCEN_RENO_NV	58.7
83	NAVRESCEN_AVOCA_PA	58.6
84	NAVRESCEN_ORANGE_TX	58.6
85	NAVMARCORESCEN_INDIANAPOLIS_IN	58.5
86	NAVMARCORESCEN_GRAND_RAPIDS_MI	58.4
87	NAVMARCORESCEN_CINCINNATI_OH	58.3
88	NAVMARCORESCEN_AKRON_OH	58.3
89	NAVMARCORESCEN_SHREVEPORT_LA	58.3
90	NAVMARCORESCEN_EL_PASO_TX	58.0
91	NAVMARCORESCEN_AUSTIN_TX	58.0
92	NAVRESCEN_DECATUR_IL	57.9
93	NAVRESFAC_MARQUETTE_MI	57.9
94	NAVMARCORESCEN_ROANOKE_VA	57.8
95	NAVRESCEN_LINCOLN_NE	57.6
96	NAVRESCEN_CHARLESTON_SC	57.3
97	NAVMARCORESCEN_WORCHESTER_MA	57.2
98	NAVMARCORESCEN_EBENSBURG_PA	57.1
99	NAVRESCEN_SAGINAW_MI	56.5
100	NAVRESCEN_WATERTOWN_NY	56.3
101	NAVMARCORESCEN_RALEIGH_NC	56.3
102	NAVRESCEN_HONOLULU_HI	56.2
103	NAVMARCORESCEN_BUFFALO_NY	56.1
104	NAVMARCORESCEN_WEST_PALM_BEACH_FL	56.0
105	NAVMARCORESCEN_ROCHESTER_NY	55.9
106	NAVMARCORESCEN_MADISON_WI	55.7
107	NAVRESCEN_NEW_ORLEANS_LA	55.4
108	NAVRESCEN_LUBBOCK_TX	55.4
109	NAVRESCEN_DUBUQUE_IA	55.2
110	NAVMARCORESCEN_LANSING_MI	55.2
111	NAVMARCORESCEN_MOBILE_AL	55.1
112	NAVRESCEN_SIOUX_FALLS_SD	55.0
113	NAVMARCORESCEN_NEW_HAVEN_CT	54.6
114	NAVRESCEN_BANGOR_ME	54.3
115	NAVRESCEN_EVANSVILLE_IN	53.7

116	NAVMARCORESCEN_SPRINGFIELD_MO	53.7
117	NAVMARCORESCEN_WILMINGTON_DE	53.7
118	NAVRESCEN_PORT_HUENEME_CA	53.4
119	NAVRESCEN_LEXINGTON_KY	53.3
120	NAVRESCEN_NASHVILLE_TN	52.9
121	NAVMARCORESCEN_GRISSOM_ARB_IN	52.9
122	NAVRESCEN_DULUTH_MN	52.7
123	NAVMARCORESCEN_MOUNDSVILLE_WV	52.5
124	NAVRESCEN_ADELPHI_MD	52.3
125	NAVMARCORESCEN_EUGENE_OR	52.0
126	NAVRESCEN_KANSAS_CITY_KS	51.9
127	NAVMARCORESCEN_TALLAHASSEE_FL	51.8
128	NAVRESCEN_WILMINGTON_NC	51.7
129	NAVMARCORESCEN_PLAINVILLE_CT	51.4
130	NAVMARCORESCEN_PEORIA_IL	51.2
131	NAVMARCORESCEN_ERIE_PA	51.1
132	NAVRESCEN_SAN_JOSE_CA	50.8
133	NAVRESCEN_HELENA_MT	50.0
134	NAVRESCEN_CHEYENNE_WY	49.5
135	NAVRESCEN_CENTRAL_POINT_OR	48.9
136	NAVMARCORESCEN_MILWAUKEE_WI	48.9
137	NAVRESCEN_WHITE_RIVER_JCT_VT	48.7
138	NAVMARCORESCEN_AUGUSTA_GA	48.3
139	NAVRESCEN_CAPE_GIRARDEAU_MO	48.0
140	NAVRESCEN_HUNTINGTON_WV	47.8
141	NAVMARCORESCEN_PITTSBURGH_PA	47.5
142	NAVRESCEN_GLENS_FALLS_NY	47.2
143	NAVMARCORESCEN_READING_PA	46.8
144	NAVRESCEN_LA_CROSSE_WI	46.2
145	NAVRESCEN_HARLINGEN_TX	44.9
146	NAVRESCEN_CEDAR_RAPIDS_IA	44.6
147	NAVRESCEN_POCATELLO_ID	44.4
148	NAVRESCEN_HORSEHEADS_NY	43.0
149	NAVRESCEN_COLUMBUS_GA	42.5
150	NAVRESCEN_TUSCALOOSA_AL	41.9
151	NAVRESCEN_BILLINGS_MT	35.3
152	NAVRESCEN_ASHEVILLE_NC	31.3

Capacity Analysis Results:

Reserve Centers	Available Space	Required Space	Excess Capacity
NMCRC_AKRON_OH_____	40,187	37,144	3,043
NMCRC_ALAMEDA_CA____	58,750	47,380	11,370
NMCRC_ALBANY_NY_____	34,250	42,769	-8,519
NMCRC_ALBUQUERQUE_NM	12,346	39,665	-27,319
NMCRC_AMARILLO_TX___	29,718	27,219	2,499
NMCRC_AMITYVILLE_NY_	7,246	42,769	-35,523
NMCRC_ATLANTA_GA____	95,696	52,049	43,647
NMCRC_AUGUSTA_GA____	30,924	34,975	-4,051
NMCRC_AUSTIN_TX_____	6,448	6,448	0
NMCRC_BATON_ROUGE_LA	34,514	34,975	-461
NMCRC_BATTLE_CREEK_M	45,427	40,600	4,827
NMCRC_BESSEMER_AL___	64,315	48,466	15,849
NMCRC_BOISE_ID_____	30,599	30,599	0
NMCRC_BUFFALO_NY____	62,296	45,897	16,399
NMCRC_CHARLOTTE_NC__	59,000	37,144	21,856
NMCRC_CHATTANOOGA_TN	37,362	37,144	218
NMCRC_CINCINNATI_OH_	45,959	37,144	8,815
NMCRC_COLUMBUS_OH___	58,157	48,466	9,691
NMCRC_DENVER_CO_____	119,235	56,900	62,335
NMCRC_DES_MOINES_IA_	37,273	40,600	-3,327
NMCRC_EBENSBURG_PA__	33,305	42,769	-9,464
NMCRC_EL_PASO_TX____	37,162	37,162	0
NMCRC_ENCINO_CA_____	62,516	42,769	19,747
NMCRC_ERIE_PA_____	53,717	34,975	18,742
NMCRC_EUGENE_OR_____	23,629	37,144	-13,515
NMCRC_GRAND_RAPIDS_M	42,543	42,769	-226
NMCRC_GREEN_BAY_WI__	41,861	37,144	4,717
NMCRC_GREENSBORO_NC_	55,687	42,769	12,918
NMCRC_GREENVILLE_SC_	43,398	42,769	629
NMCRC_GRISSOM_ARB_IN	4,872	4,872	0
NMCRC_GULFPORT_MS___	9,452	9,452	0
NMCRC_HARRISBURG_PA_	40,327	15,218	25,109
NMCRC_HOUSTON_TX____	96,199	62,488	33,711
NMCRC_INDIANAPOLIS_I	55,519	45,897	9,622
NMCRC_JACKSONVILLE_F	55,765	37,144	18,621

NMCRC_KNOXVILLE_TN__	41,484	40,600	884
NMCRC_LANSING_MI____	29,596	40,600	-11,004
NMCRC_LAS_VEGAS_NV__	9,425	9,425	0
NMCRC_LEHIGH_VALLEY_	25,808	42,769	-16,961
NMCRC_LITTLE_ROCK_AR	9,153	9,153	0
NMCRC_LOS_ANGELES_CA	64,732	59,705	5,027
NMCRC_MADISON_WI____	44,838	40,600	4,238
NMCRC_MANCHESTER_NH_	30,300	32,844	-2,544
NMCRC_MIAMI_FL_____	56,058	37,144	18,914
NMCRC_MILWAUKEE_WI__	58,895	39,665	19,230
NMCRC_MINNEAPOLIS_MN	50,335	60,954	-10,619
NMCRC_MOBILE_AL_____	34,433	42,769	-8,336
NMCRC_MORENO_VALLEY_	66,543	25,397	41,146
NMCRC_MOUNDSVILLE_WV	25,350	34,975	-9,625
NMCRC_NEW_HAVEN_CT__	21,000	21,000	0
NMCRC_NORFOLK_VA____	37,000	34,975	2,025
NMCRC_OMAHA_NE_____	34,755	42,769	-8,014
NMCRC_ORLANDO_FL____	29,567	51,130	-21,563
NMCRC_PEORIA_IL_____	26,974	40,600	-13,626
NMCRC_PHOENIX_AZ____	26,386	55,036	-28,650
NMCRC_PITTSBURGH_PA_	72,436	42,147	30,289
NMCRC_PLAINVILLE_CT_	32,654	40,600	-7,946
NMCRC_PORTLAND_OR___	52,234	48,466	3,768
NMCRC_PROVIDENCE_RI_	65,270	47,380	17,890
NMCRC_RALEIGH_NC____	38,623	39,665	-1,042
NMCRC_READING_PA____	34,726	34,975	-249
NMCRC_RENO_NV_____	34,000	34,975	-975
NMCRC_RICHMOND_VA___	36,520	37,144	-624
NMCRC_ROANOKE_VA____	29,033	34,975	-5,942
NMCRC_ROCHESTER_NY__	27,407	42,769	-15,362
NMCRC_ROCK_ISLAND_IL	47,332	34,975	12,357
NMCRC_SACRAMENTO_CA_	37,921	44,716	-6,795
NMCRC_SALT_LAKE_CITY	42,748	42,147	601
NMCRC_SAN_ANTONIO_TX	59,116	51,130	7,986
NMCRC_SAN_DIEGO_CA__	21,555	21,555	0
NMCRC_SHREVEPORT_LA_	36,239	37,144	-905
NMCRC_SPOKANE_WA____	35,426	39,665	-4,239
NMCRC_SPRINGFIELD_MO	39,773	37,144	2,629
NMCRC_TACOMA_WA_____	50,584	27,966	22,618
NMCRC_TALLAHASSEE_FL	20,560	34,975	-14,415
NMCRC_TOLEDO_OH_____	34,327	32,844	1,483

NMCRC_TUCSON_AZ_____	23,000	23,000	0
NMCRC_TULSA_OK_____	33,988	42,769	-8,781
NMCRC_WACO_TX_____	28,831	34,975	-6,144
NMCRC_WASHINGTON_DC_	26,776	26,776	0
NMCRC_WEST_PALM_BEAC	42,865	40,600	2,265
NMCRC_WILMINGTON_DE_	35,175	40,600	-5,425
NMCRC_WORCHESTER_MA_	38,670	38,670	0
NMCRC_YOUNGSTOWN_OH_	38,780	37,144	1,636
NRC_ADELPHI_MD_____	21,038	27,966	-6,928
NRC_ASHEVILLE_NC____	27,884	15,218	12,666
NRC_AVOCA_PA_____	30,430	18,905	11,525
NRC_BALTIMORE_MD____	55,488	25,397	30,091
NRC_BANGOR_ME_____	9,505	9,505	0
NRC_BILLINGS_MT_____	20,590	15,218	5,372
NRC_BRONX_NY_____	57,472	34,050	23,422
NRC_CAPE_GIRARDEAU_M	22,626	15,218	7,408
NRC_CEDAR_RAPIDS_IA_	9,998	15,218	-5,220
NRC_CENTRAL_POINT_OR	19,495	15,218	4,277
NRC_CHARLESTON_SC___	19,800	19,800	0
NRC_CHEYENNE_WY_____	11,858	11,858	0
NRC_CHICAGO_IL_____	48,112	38,534	9,578
NRC_CLEVELAND_OH____	45,814	25,397	20,417
NRC_COLUMBIA_SC_____	16,165	16,165	0
NRC_COLUMBUS_GA_____	21,631	18,905	2,726
NRC_CORPUS_CHRISTI_T	43,900	39,665	4,235
NRC_DECATUR_IL_____	22,800	18,905	3,895
NRC_DETROIT_MI_____	67,985	32,494	35,491
NRC_DUBUQUE_IA_____	34,504	15,218	19,286
NRC_DULUTH_MN_____	14,323	15,218	-895
NRC_EARLE_NJ_____	20,918	20,918	0
NRC_EVANSVILLE_IN___	8,298	15,218	-6,920
NRC_EVERETT_WA_____	16,825	15,218	1,607
NRC_FARGO_ND_____	22,816	15,218	7,598
NRC_FOREST_PARK_IL__	78,047	25,397	52,650
NRC_FORT_WORTH_TX___	69,761	25,397	44,364
NRC_FT_CARSON_CO____	13,069	13,069	0
NRC_FT_DIX_NJ_____	100,449	32,494	67,955
NRC_FT_RICHARDSON_AK	17,421	15,218	2,203
NRC_GLENS_FALLS_NY__	19,180	15,218	3,962
NRC_HARLINGEN_TX____	50,518	34,975	15,543
NRC_HELENA_MT_____	16,999	15,218	1,781

NRC_HONOLULU_HI_____	24,000	15,218	8,782
NRC_HORSEHEADS_NY___	17,313	15,218	2,095
NRC_HUNTINGTON_WV___	31,125	15,218	15,907
NRC_KANSAS_CITY_KS__	47,900	25,397	22,503
NRC_LA_CROSSE_WI____	29,274	15,218	14,056
NRC_LEMOORE_CA_____	9,269	9,269	0
NRC_LEXINGTON_KY____	4,655	18,905	-14,250
NRC_LINCOLN_NE_____	17,774	15,218	2,556
NRC_LOUISVILLE_KY___	34,217	22,915	11,302
NRC_LUBBOCK_TX_____	10,358	10,358	0
NRC_MEMPHIS_TN_____	54,083	25,397	28,686
NRC_MERIDIAN_MS_____	30,776	18,905	11,871
NRC_NASHVILLE_TN____	28,805	18,905	9,900
NRC_NEW_ORLEANS_LA__	10,320	10,320	0
NRC_OKLAHOMA_CITY_OK	39,357	39,357	0
NRC_ORANGE_TX_____	55,673	15,218	40,455
NRC_PENSACOLA_FL____	35,538	27,966	7,572
NRC_POCATELLO_ID____	8,992	15,218	-6,226
NRC_PORT_HUENEME_CA_	15,595	15,595	0
NRC_QUINCY_MA_____	32,820	15,218	17,602
NRC_SAGINAW_MI_____	42,952	40,600	2,352
NRC_SAN_JOSE_CA_____	20,304	47,380	-27,076
NRC_SILVERDALE_WA___	19,610	15,218	4,392
NRC_SIOUX_CITY_IA___	7,200	15,218	-8,018
NRC_SIOUX_FALLS_SD__	17,112	15,218	1,894
NRC_ST_LOUIS_MO_____	74,669	56,900	17,769
NRC_ST_PETERBURG_FL_	31,670	25,397	6,273
NRC_SYRACUSE_NY_____	32,000	18,905	13,095
NRC_TAMPA_FL_____	21,489	18,905	2,584
NRC_TUSCALOOSA_AL___	5,646	15,218	-9,572
NRC_WATERTOWN_NY____	4,720	4,720	0
NRC_WHITE_RIVER_JCT_	19,616	15,218	4,398
NRC_WICHITA_KS_____	36,862	37,144	-282
NRC_WILMINGTON_NC___	7,807	15,218	-7,411
NRF_MARQUETTE_MI____	13,132	15,218	-2,086
Totals	**5,353,207**	**4,586,822**	**766,385**

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 1/2
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Starting Year : 2006
Final Year : 2006
Payback Year : Immediate

NPV in 2025($K): -13,098
1-Time Cost($K): 65

Net Costs in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	-318	-662	-662	-662	-662	-662	-3,629	-662
Overhd	-193	-204	-204	-204	-204	-204	-1,213	-220
Moving	20	0	0	0	0	0	20	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	-491	-866	-866	-866	-866	-866	-4,823	-882

	2006	2007	2008	2009	2010	2011	Total
POSITIONS ELIMINATED							
Off	1	0	0	0	0	0	1
Enl	6	0	0	0	0	0	6
Civ	0	0	0	0	0	0	0
TOT	7	0	0	0	0	0	7
POSITIONS REALIGNED							
Off	0	0	0	0	0	0	0
Enl	1	0	0	0	0	0	1
Stu	0	0	0	0	0	0	0
Civ	0	0	0	0	0	0	0
TOT	1	0	0	0	0	0	1

Summary:

CLOSE NRC DULUTH, MN

COBRA REALIGNMENT SUMMARY REPORT (COBRA v6.10) - Page 2/2
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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Costs in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	34	0	0	0	0	0	34	0
Overhd	11	0	0	0	0	0	11	0
Moving	20	0	0	0	0	0	20	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	65	0	0	0	0	0	65	0

Savings in 2005 Constant Dollars ($K)

	2006	2007	2008	2009	2010	2011	Total	Beyond
MilCon	0	0	0	0	0	0	0	0
Person	352	662	662	662	662	662	3,663	662
Overhd	204	204	204	204	204	204	1,225	220
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	557	866	866	866	866	866	4,888	882

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/4
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	34,469	
Unemployment	0	
Total - Personnel		34,469
Overhead		
Program Management Cost	8,872	
Support Contract Termination	0	
Mothball / Shutdown	2,578	
Total - Overhead		11,451
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	7,762	
Information Technologies	0	
One-Time Moving Costs	11,850	
Total - Moving		19,612
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		65,531
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		65,531

Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NRC DULUTH MN, MN (N62057)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	34,469	
Unemployment	0	
Total - Personnel		34,469
Overhead		
Program Management Cost	8,872	
Support Contract Termination	0	
Mothball / Shutdown	2,578	
Total - Overhead		11,451
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	7,762	
Information Technologies	0	
One-Time Moving Costs	11,850	
Total - Moving		19,612
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		65,531
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		65,531

Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: BASE X (NAVY), US (XNAVY)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		0
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		0

Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: x Local - Duluth, MN, MN (xDLTH)
(All values in 2005 Constant Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Management Cost	0	
Support Contract Termination	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPP	0	
Military Moving	0	
Freight	0	
Information Technologies	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
Mission Contract Startup and Termination	0	
One-Time Unique Costs	0	
Total - Other		0
Total One-Time Costs		0
One-Time Savings		
Military Construction Cost Avoidances	0	
Military Moving	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		0

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

All values in 2005 Constant Dollars

Base Name	Total MilCon*	Milcon Cost Avoidence	Total Net Costs
NRC DULUTH MN	0	0	0
BASE X (NAVY)	0	0	0
x Local - Duluth, MN	0	0	0
Totals:	0	0	0

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/12
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	1	0	0	0	0	0	1
Vehicles	6	0	0	0	0	0	6
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	9	0	0	0	0	0	9
Supt Contrac	0	0	0	0	0	0	0
Mothball	2	0	0	0	0	0	2
1-Time Move	12	0	0	0	0	0	12
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	34	0	0	0	0	0	34
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	65	0	0	0	0	0	65

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COST	65	0	0	0	0	0	65	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	89	89	89	89	89	89	535	105
Recap	26	26	26	26	26	26	157	26
BOS	89	89	89	89	89	89	532	89
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	62	125	125	125	125	125	687	125
Enl Salary	247	494	494	494	494	494	2,719	494
House Allow	43	43	43	43	43	43	257	43
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	557	866	866	866	866	866	4,888	882
TOTAL SAVINGS	557	866	866	866	866	866	4,888	882

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	8	0	0	0	0	0	8
Info Tech	0	0	0	0	0	0	0
Other	23	0	0	0	0	0	23
MIL PERSONNEL							
Mil Moving	34	0	0	0	0	0	34
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	65	0	0	0	0	0	65

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	-89	-89	-89	-89	-89	-89	-535	-105
Recap	-26	-26	-26	-26	-26	-26	-157	-26
BOS	-89	-89	-89	-89	-89	-89	-532	-89
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	-310	-619	-619	-619	-619	-619	-3,406	-619
House Allow	-43	-43	-43	-43	-43	-43	-257	-43
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	-557	-866	-866	-866	-866	-866	-4,888	-882
TOTAL NET COST	-491	-866	-866	-866	-866	-866	-4,823	-882

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NRC DULUTH MN, MN (N62057)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	1	0	0	0	0	0	1
Vehicles	6	0	0	0	0	0	6
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	9	0	0	0	0	0	9
Supt Contrac	0	0	0	0	0	0	0
Mothball	2	0	0	0	0	0	2
1-Time Move	12	0	0	0	0	0	12
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	34	0	0	0	0	0	34
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	65	0	0	0	0	0	65

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NRC DULUTH MN, MN (N62057)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	65	0	0	0	0	0	65	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	89	89	89	89	89	89	535	105
Recap	26	26	26	26	26	26	157	26
BOS	89	89	89	89	89	89	532	89
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	62	125	125	125	125	125	687	125
Enl Salary	247	494	494	494	494	494	2,719	494
House Allow	43	43	43	43	43	43	257	43
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	557	866	866	866	866	866	4,888	882
TOTAL SAVINGS	557	866	866	866	866	866	4,888	882

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NRC DULUTH MN, MN (N62057)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	8	0	0	0	0	0	8
Info Tech	0	0	0	0	0	0	0
Other	23	0	0	0	0	0	23
MIL PERSONNEL							
Mil Moving	34	0	0	0	0	0	34
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	65	0	0	0	0	0	65

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	-89	-89	-89	-89	-89	-89	-535	-105
Recap	-26	-26	-26	-26	-26	-26	-157	-26
BOS	-89	-89	-89	-89	-89	-89	-532	-89
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	-310	-619	-619	-619	-619	-619	-3,406	-619
House Allow	-43	-43	-43	-43	-43	-43	-257	-43
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	-557	-866	-866	-866	-866	-866	-4,888	-882
TOTAL NET COST	-491	-866	-866	-866	-866	-866	-4,823	-882

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: BASE X (NAVY), US (XNAVY)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: BASE X (NAVY), US (XNAVY)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	0	0	0	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL SAVINGS	0	0	0	0	0	0	0	0

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: BASE X (NAVY), US (XNAVY)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL NET COST	0	0	0	0	0	0	0	0

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: x Local - Duluth, MN, MN (xDLTH)

ONE-TIME COSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPP	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Info Tech	0	0	0	0	0	0	0
Prog Manage	0	0	0	0	0	0	0
Supt Contrac	0	0	0	0	0	0	0
Mothball	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: x Local - Duluth, MN, MN (xDLTH)

RECURRINGCOSTS -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	0	0	0	0	0	0	0	0

ONE-TIME SAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRINGSAVES -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL SAVINGS	0	0	0	0	0	0	0	0

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: x Local - Duluth, MN, MN (xDLTH)

ONE-TIME NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	0	0	0	0
Civ Moving	0	0	0	0	0	0	0
Info Tech	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Misn Contract	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRING NET -----($K)-----	2006	2007	2008	2009	2010	2011	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
Sustainment	0	0	0	0	0	0	0	0
Recap	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
TRICARE	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission Activ	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL NET COST	0	0	0	0	0	0	0	0

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
249	1,441	615	1,001

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	-1	0	0	0	-1
Enlisted	1	-4	-3	-1	-1	0	-8
Students	-8	5	25	-24	1	1	0
Civilians	2	-3	-8	0	-1	1	-9
TOTAL	-5	-2	13	-25	-1	2	-18

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
248	1,433	615	992

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	1	0	0	0	0	0	1

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

	2006	2007	2008	2009	2010	2011	Total
Officers	-1	0	0	0	0	0	-1
Enlisted	-6	0	0	0	0	0	-6
Civilians	0	0	0	0	0	0	0
TOTAL	-7	0	0	0	0	0	-7

TOTAL SCENARIO POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
247	1,427	615	992

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: NRC DULUTH MN, MN (N62057)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: NRC DULUTH MN, MN (N62057)

Officers	Enlisted	Students	Civilians
1	7	0	0

PERSONNEL REALIGNMENTS:
To Base: x Local - Duluth, MN, MN (xDLTH)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	1	0	0	0	0	0	1

TOTAL PERSONNEL REALIGNMENTS (Out of NRC DULUTH MN, MN (N62057)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	1	0	0	0	0	0	1

SCENARIO POSITION CHANGES FOR: NRC DULUTH MN, MN (N62057)

	2006	2007	2008	2009	2010	2011	Total
Officers	-1	0	0	0	0	0	-1
Enlisted	-6	0	0	0	0	0	-6
Civilians	0	0	0	0	0	0	0
TOTAL	-7	0	0	0	0	0	-7

BASE POPULATION (After BRAC Action) FOR: NRC DULUTH MN, MN (N62057)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: BASE X (NAVY), US (XNAVY)

BASE POPULATION (FY 2005):

Officers	Enlisted	Students	Civilians
248	1,434	615	1,001

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: BASE X (NAVY), US (XNAVY)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	-1	0	0	0	-1
Enlisted	1	-4	-3	-1	-1	0	-8
Students	-8	5	25	-24	1	1	0
Civilians	2	-3	-8	0	-1	1	-9
TOTAL	-5	-2	13	-25	-1	2	-18

BASE POPULATION (Prior to BRAC Action) FOR: BASE X (NAVY), US (XNAVY)

Officers	Enlisted	Students	Civilians
247	1,426	615	992

BASE POPULATION (After BRAC Action) FOR: BASE X (NAVY), US (XNAVY)

Officers	Enlisted	Students	Civilians
247	1,426	615	992

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Department : NAVY
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Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: x Local - Duluth, MN, MN (xDLTH)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: x Local - Duluth, MN, MN (xDLTH)

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL REALIGNMENTS:
From Base: NRC DULUTH MN, MN (N62057)

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	1	0	0	0	0	0	1

TOTAL PERSONNEL REALIGNMENTS (Into x Local - Duluth, MN, MN (xDLTH)):

	2006	2007	2008	2009	2010	2011	Total
Officers	0	0	0	0	0	0	0
Enlisted	1	0	0	0	0	0	1
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	0	0	0
TOTAL	1	0	0	0	0	0	1

BASE POPULATION (After BRAC Action) FOR: x Local - Duluth, MN, MN (xDLTH)

Officers	Enlisted	Students	Civilians
0	1	0	0

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Personnel

Base	Start*	Finish*	Change	%Change
NRC DULUTH MN	8	0	-8	-100%
BASE X (NAVY)	3,280	3,280	0	0%
x Local - Duluth, MN	0	1	1	0%
TOTAL	3,288	3,281	-7	0%

Square Footage

Base	Start	Finish	Change	%Change	Chg/Per
NRC DULUTH MN	14,323	0	-14,323	-100%	1,790
BASE X (NAVY)	3,243,624	3,243,624	0	0%	0
x Local - Duluth, MN	0	0	0	0%	0
TOTAL	3,257,947	3,243,624	-14,323	0%	2,046

Base Operations Support (2005$)

Base	Start*	Finish*	Change	%Change	Chg/Per
NRC DULUTH MN	88,725	0	-88,725	-100%	11,091
BASE X (NAVY)	12,848,796	12,848,796	0	0%	0
x Local - Duluth, MN	0	0	0	0%	0
TOTAL	12,937,521	12,848,796	-88,725	-1%	12,675

Sustainment (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
NRC DULUTH MN	104,960	0	-104,960	-100%	13,120
BASE X (NAVY)	7,989,756	7,989,756	0	0%	0
x Local - Duluth, MN	0	0	0	0%	0
TOTAL	8,094,716	7,989,756	-104,960	-1%	14,994

Recapitalization (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
NRC DULUTH MN	26,193	0	-26,193	-100%	3,274
BASE X (NAVY)	6,065,101	6,065,101	0	0%	0
x Local - Duluth, MN	0	0	0	0%	0
TOTAL	6,091,294	6,065,101	-26,193	0%	3,742

Sustain + Recap + BOS (2005$)

Base	Start	Finish	Change	%Change	Chg/Per
NRC DULUTH MN	219,878	0	-219,878	-100%	27,485
BASE X (NAVY)	26,903,653	26,903,653	0	0%	0
x Local - Duluth, MN	0	0	0	0%	0
TOTAL	27,123,531	26,903,653	-219,878	-1%	31,411

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	Plant Replacement Value (2005$)				
Base	Start	Finish	Change	%Change	Chg/Per
NRC DULUTH MN	2,985,959	0	-2,985,959	-100%	373,245
BASE X (NAVY)	673,226,262	673,226,262	0	0%	0
x Local - Duluth, MN	0	0	0	0%	0
TOTAL	676,212,221	673,226,262	-2,985,959	0%	426,565

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Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/4
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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NRC DULUTH MN, MN (N62057)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: BASE X (NAVY), US (XNAVY)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: x Local - Duluth, MN, MN (xDLTH)	Rate	2006	2007	2008	2009	2010	2011	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	8.10%	0	0	0	0	0	0	0
Regular Retirement*	1.67%	0	0	0	0	0	0	0
Civilian Turnover*	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	8.10%	0	0	0	0	0	0	0
Regular Retirement	1.67%	0	0	0	0	0	0	0
Civilian Turnover	9.16%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	39.97%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10)
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Base: NRC DULUTH MN, MN (N62057)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	33.33%	8	100.00%	100.00%
2007	0	0.00%	16.67%	0	0.00%	0.00%
2008	0	0.00%	16.67%	0	0.00%	0.00%
2009	0	0.00%	16.67%	0	0.00%	0.00%
2010	0	0.00%	16.67%	0	0.00%	0.00%
2011	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	8	100.00%	100.00%

Base: BASE X (NAVY), US (XNAVY)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	0	0.00%	33.33%	0	0.00%	16.67%
2007	0	0.00%	16.67%	0	0.00%	16.67%
2008	0	0.00%	16.67%	0	0.00%	16.67%
2009	0	0.00%	16.67%	0	0.00%	16.67%
2010	0	0.00%	16.67%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	0	0.00%	100.00%	0	0.00%	100.00%

Base: x Local - Duluth, MN, MN (xDLTH)

Year	Pers Moved In/Added Total	Percent	MilCon TimePhase	Pers Moved Out/Eliminated Total	Percent	ShutDn TimePhase
2006	1	100.00%	100.00%	0	0.00%	16.67%
2007	0	0.00%	0.00%	0	0.00%	16.67%
2008	0	0.00%	0.00%	0	0.00%	16.67%
2009	0	0.00%	0.00%	0	0.00%	16.67%
2010	0	0.00%	0.00%	0	0.00%	16.67%
2011	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	1	100.00%	100.00%	0	0.00%	100.00%

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Year	Cost($)	Adjusted Cost($)	NPV($)
2006	-491,114	-484,379	-484,379
2007	-866,328	-831,175	-1,315,555
2008	-866,328	-808,536	-2,124,091
2009	-866,328	-786,514	-2,910,605
2010	-866,328	-765,091	-3,675,697
2011	-866,328	-744,252	-4,419,949
2012	-882,072	-737,138	-5,157,087
2013	-882,072	-717,060	-5,874,147
2014	-882,072	-697,529	-6,571,677
2015	-882,072	-678,531	-7,250,208
2016	-882,072	-660,049	-7,910,257
2017	-882,072	-642,071	-8,552,328
2018	-882,072	-624,583	-9,176,911
2019	-882,072	-607,571	-9,784,482
2020	-882,072	-591,022	-10,375,505
2021	-882,072	-574,924	-10,950,429
2022	-882,072	-559,265	-11,509,694
2023	-882,072	-544,032	-12,053,726
2024	-882,072	-529,214	-12,582,941
2025	-882,072	-514,800	-13,097,740

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	-89	-89	-89	-89	-89	-89	-535	-105
Recap Change	-26	-26	-26	-26	-26	-26	-157	-26
BOS Change	-89	-89	-89	-89	-89	-89	-532	-89
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	-204	-204	-204	-204	-204	-204	-1,225	-220

NRC DULUTH MN, MN (N62057)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	-89	-89	-89	-89	-89	-89	-535	-105
Recap Change	-26	-26	-26	-26	-26	-26	-157	-26
BOS Change	-89	-89	-89	-89	-89	-89	-532	-89
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	-204	-204	-204	-204	-204	-204	-1,225	-220

BASE X (NAVY), US (XNAVY)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

x Local - Duluth, MN, MN (xDLTH)

Net Change($K)	2006	2007	2008	2009	2010	2011	Total	Beyond
Sustain Change	0	0	0	0	0	0	0	0
Recap Change	0	0	0	0	0	0	0	0
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	0	0	0	0	0

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

NRC DULUTH MN, MN (N62057)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	8	0	0	0	0	0	8
NET CHANGE-Mil	-8	0	0	0	0	0	-8
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	0	0	0
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

BASE X (NAVY), US (XNAVY)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	0	0	0	0	0	0	0
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	0	0	0	0	0	0	0
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	0	0	0
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

x Local - Duluth, MN, MN (xDLTH)

	2006	2007	2008	2009	2010	2011	Total
Jobs Gained-Mil	1	0	0	0	0	0	1
Jobs Lost-Mil	0	0	0	0	0	0	0
NET CHANGE-Mil	1	0	0	0	0	0	1
Jobs Gained-Civ	0	0	0	0	0	0	0
Jobs Lost-Civ	0	0	0	0	0	0	0
NET CHANGE-Civ	0	0	0	0	0	0	0
Jobs Gained-Stu	0	0	0	0	0	0	0
Jobs Lost-Stu	0	0	0	0	0	0	0
NET CHANGE-Stu	0	0	0	0	0	0	0

COBRA INPUT DATA REPORT (COBRA v6.10)
Data As Of 4/22/2005 3:51:41 PM, Report Created 4/22/2005 3:51:43 PM

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
Model does Time-Phasing of Construction/Shutdown: Yes

Base Name, ST (Code)	Strategy:
NRC DULUTH MN, MN (N62057)	Closes in FY 2006
BASE X (NAVY), US (XNAVY)	Realignment
x Local - Duluth, MN, MN (xDLTH)	Realignment

INPUT SCREEN TWO - DISTANCE TABLE
(Only shows distances where personnel or equipment are moving)

Point A:	Point B:	Distance:
NRC DULUTH MN, MN (N62057)	BASE X (NAVY), US (XNAVY)	1,312 mi
NRC DULUTH MN, MN (N62057)	x Local - Duluth, MN, MN (xDLTH)	0 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from NRC DULUTH MN, MN (N62057) to BASE X (NAVY), US (XNAVY)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	1	0	0	0	0	0
Suppt Eqpt (tons):	1	0	0	0	0	0
Military Light Vehicles:	2	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from NRC DULUTH MN, MN (N62057) to x Local - Duluth, MN, MN (xDLTH)

	2006	2007	2008	2009	2010	2011
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	1	0	0	0	0	0
Civilian Positions:	0	0	0	0	0	0
Student Positions:	0	0	0	0	0	0
NonVeh Missn Eqpt(tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: NRC DULUTH MN, MN (N62057)

Total Officer Employees:	1	Base Service (for BOS/Sust):	Navy
Total Enlisted Employees:	7	Total Sustainment($K/Year):	105
Total Student Employees:	0	Sustain Payroll ($K/Year):	0
Total Civilian Employees:	0	BOS Non-Payroll ($K/Year):	89
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):	0
Officer Housing Units Avail:	0	Family Housing ($K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV($K):	2,986
Starting Facilities(KSF):	14	Svc/Agcy Recap Rate (Years):	114
Officer BAH ($/Month):	1,085	Homeowner Assistance Program:	No
Enlisted BAH ($/Month):	828		
Civ Locality Pay Factor:	1.109		
Area Cost Factor:	1.05		
Per Diem Rate ($/Day):	128		
Freight Cost ($/Ton/Mile):	0.48		
Vehicle Cost ($/Lift/Mile):	4.84		
Latitude:	46.813410		
Longitude:	-92.168230		

TRICARE	In-Pat Admits	Out-Pat Visits	Prescrip
CostFactor	0.00	0.00	0.00
Actv MTF	0	0	0
Actv Purch	0	0	
Retiree	0	0	0
Retiree65+	0	0	0

Name: BASE X (NAVY), US (XNAVY)

Total Officer Employees:	248	Base Service (for BOS/Sust):	Navy
Total Enlisted Employees:	1,434	Total Sustainment($K/Year):	9,320
Total Student Employees:	615	Sustain Payroll ($K/Year):	1,330
Total Civilian Employees:	1,001	BOS Non-Payroll ($K/Year):	12,868
Accomp Mil not Receiving BAH:	6.6%	BOS Payroll ($K/Year):	15,239
Officer Housing Units Avail:	4	Family Housing ($K/Year):	662
Enlisted Housing Units Avail:	15	Installation PRV($K):	673,226
Starting Facilities(KSF):	3,244	Svc/Agcy Recap Rate (Years):	111
Officer BAH ($/Month):	1,360	Homeowner Assistance Program:	No
Enlisted BAH ($/Month):	1,025		
Civ Locality Pay Factor:	1.130		
Area Cost Factor:	1.05		
Per Diem Rate ($/Day):	131		
Freight Cost ($/Ton/Mile):	0.40		
Vehicle Cost ($/Lift/Mile):	4.84		
Latitude:	0.000000		
Longitude:	0.000000		

TRICARE	In-Pat Admits	Out-Pat Visits	Prescrip
CostFactor	2,570.20	44.12	9.52
Actv MTF	436	37,666	33,151
Actv Purch	129	5,868	
Retiree	112	10,446	25,116
Retiree65+	85	5,003	23,579

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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: x Local - Duluth, MN, MN (xDLTH)

Total Officer Employees:	0	Base Service (for BOS/Sust):	Army
Total Enlisted Employees:	0	Total Sustainment($K/Year):	0
Total Student Employees:	0	Sustain Payroll ($K/Year):	0
Total Civilian Employees:	0	BOS Non-Payroll ($K/Year):	0
Accomp Mil not Receiving BAH:	0.0%	BOS Payroll ($K/Year):	0
Officer Housing Units Avail:	0	Family Housing ($K/Year):	0
Enlisted Housing Units Avail:	0	Installation PRV($K):	0
Starting Facilities(KSF):	0	Svc/Agcy Recap Rate (Years):	0
Officer BAH ($/Month):	1,085	Homeowner Assistance Program:	No
Enlisted BAH ($/Month):	828		
Civ Locality Pay Factor:	1.109	TRICARE	In-Pat Out-Pat
Area Cost Factor:	1.05		Admits Visits Prescrip
Per Diem Rate ($/Day):	128	CostFactor	0.00 0.00 0.00
Freight Cost ($/Ton/Mile):	0.48	Actv MTF	0 0 0
Vehicle Cost ($/Lift/Mile):	4.84	Actv Purch	0 0
Latitude:	46.813410	Retiree	0 0 0
Longitude:	-92.168230	Retiree65+	0 0 0

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: NRC DULUTH MN, MN (N62057)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	0	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	0	0	0
1-Time Moving Cost ($K):	12	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	0	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	0	0	0
One-Time IT Costs ($K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 14 FH ShDn: 0.000%

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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: BASE X (NAVY), US (XNAVY)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	0	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	0	0	0
1-Time Moving Cost ($K):	0	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	0	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	0	0	0
One-Time IT Costs ($K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 0 FH ShDn: 0.000%

Name: x Local - Duluth, MN, MN (xDLTH)

	2006	2007	2008	2009	2010	2011
1-Time Unique Cost ($K):	0	0	0	0	0	0
1-Time Unique Save ($K):	0	0	0	0	0	0
1-Time Moving Cost ($K):	0	0	0	0	0	0
1-Time Moving Save ($K):	0	0	0	0	0	0
Env Non-MilCon Reqd($K):	0	0	0	0	0	0
Activ Mission Cost ($K):	0	0	0	0	0	0
Activ Mission Save ($K):	0	0	0	0	0	0
Misn Contract Start($K):	0	0	0	0	0	0
Misn Contract Term ($K):	0	0	0	0	0	0
Supt Contract Term ($K):	0	0	0	0	0	0
Misc Recurring Cost($K):	0	0	0	0	0	0
Misc Recurring Save($K):	0	0	0	0	0	0
One-Time IT Costs ($K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
Misn Milcon Avoidnc($K):	0	0	0	0	0	0
Procurement Avoidnc($K):	0	0	0	0	0	0

MTF Closure Action: None Fac ShDn(KSF): 0 FH ShDn: 0.000%

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Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: NRC DULUTH MN, MN (N62057)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	-1	0	0	0	0	0
Enl Scenario Change:	-6	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	0	0	0	0	0	0
Enl Prog nonBRAC Change:	0	0	0	0	0	0
Civ Prog nonBRAC Change:	0	0	0	0	0	0
Stu Prog nonBRAC Change:	0	0	0	0	0	0
Prog FH Privatization:	0%	0%	0%	0%	0%	0%

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: BASE X (NAVY), US (XNAVY)

	2006	2007	2008	2009	2010	2011
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Prog nonBRAC Change:	0	0	-1	0	0	0
Enl Prog nonBRAC Change:	1	-4	-3	-1	-1	0
Civ Prog nonBRAC Change:	2	-3	-8	0	-1	1
Stu Prog nonBRAC Change:	-8	5	25	-24	1	1
Prog FH Privatization:	8%	2%	0%	0%	0%	0%

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

Perc Officers Accompanied:	72.00%	Priority Placement Program:	39.97%
Perc Enlisted Accompanied:	55.00%	PPP Actions Involving PCS:	50.70%
Officer Salary($/Year):	124,971.93	Civilian PCS Costs ($):	35,496.00
Enlisted Salary($/Year):	82,399.09	Home Sale Reimburse Rate:	10.00%
Civilian Salary($/Year):	59,959.18	Max Home Sale Reimburs($):	50,000.00
Avg Unemploy Cost($/Week):	272.90	Home Purch Reimburse Rate:	5.00%
Unemployment Eligibility(Weeks):	16	Max Home Purch Reimburs($):	25,000.00
Civilians Not Willing To Move:	6.00%	Civilian Homeowning Rate:	68.40%
Civilian Turnover Rate:	9.16%	HAP Home Value Reimburse Rate:	13.46%
Civilian Early Retire Rate:	8.10%	HAP Homeowner Receiving Rate:	18.44%
Civilian Regular Retire Rate:	1.67%	RSE Home Value Reimburse Rate:	0.00%
Civilian RIF Pay Factor:	86.32%	RSE Homeowner Receiving Rate:	0.00%
Civ Early Retire Pay Factor:	18.03%		

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Department : NAVY
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STANDARD FACTORS SCREEN TWO - FACILITIES

	Army	Navy	Air Force	Marines
Service Sustainment Rate	87.00%	93.00%	92.00%	97.00%
Unit Cost Adjustment (BOS)	10332.00	8879.00	3032.00	3904.00

Program Management Factor:	10.00	MilCon Site Prep Cost ($/SF):	0.74
Mothball (Close) ($/SF):	0.18	MilCon Contingency Plan Rate:	5.00%
Mothball (Deac/Realn) ($/SF):	0.45	MilCon Design Rate (Medical):	13.00%
Rehab vs. MilCon (Default):	47.00%	MilCon Design Rate (Other):	9.00%
Rehab vs. MilCon (Red):	64.00%	MilCon SIOH Rate:	6.00%
Rehab vs. MilCon (Amber):	29.00%	Discount Rate for NPV/Payback:	2.80%

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Mil (Lb):	710	Storage-In-Transit ($/Pers):	373.76
HHG Per Off Accomp (Lb):	15,290.00	POV Reimburse($/Mile):	0.20
HHG Per Enl Accomp (Lb):	9,204.00	Air Transport ($/Pass Mile):	0.20
HHG Per Off Unaccomp (Lb):	13,712.00	IT Connect ($/Person):	200.00
HHG Per Enl Unaccomp (Lb):	6,960.00	Misc Exp($/Direct Employee):	1,000.00
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Months):	30.02
Total HHG Cost ($/100Lb):	8.78	One-Time Off PCS Cost($):	10,477.58
Equip Pack & Crate($/Ton):	180.67	One-Time Enl PCS Cost($):	3,998.52

Department : NAVY
Scenario File : \\server1\cobra-hsa\DON-0020\DON-0020, C5, V6.10, 22APR05.CBR
Option Pkg Name: CLOSE NRC DULUTH, MN
Std Fctrs File : C:\Documents and Settings\Administrator\Desktop\COBRA 6.10\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE
==========
CLOSE NRC DULUTH, MN

FOOTNOTES FOR SCREEN THREE
==========
One Navy Recruiting tenant was identified under "Affected Tenants". We use local base x as a destination for this tenant who will remain in Duluth

FOOTNOTES FOR SCREEN FOUR
==========
We create the local base x as a Duluth destination for the 1 tenant who will remain in Duluth. Static data was entered based on the costs and geographical coordinates of NRC Duluth

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

DON-0020: NRC Duluth, MN

The data in this report is rolled up by Region of Influence

As of: Tue Apr 05 14:48:29 EDT 2005

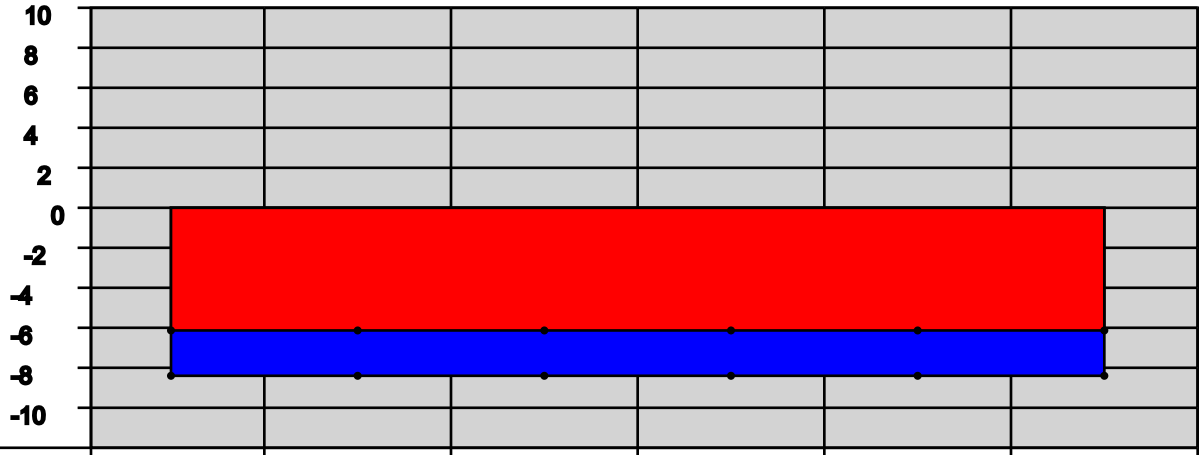
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)
Economic Region of Influence(ROI): Duluth, MN-WI Metropolitan Statistical Area
Base: All Bases
Action: All Actions

Overall Economic Impact of Proposed BRAC-05 Action:

ROI Population (2002):	276,194
ROI Employment (2002):	157,359
Authorized Manpower (2005):	8
Authorized Manpower(2005) / ROI Employment(2002):	0.01%
Total Estimated Job Change:	-11
Total Estimated Job Change / ROI Employment(2002):	-0.01%

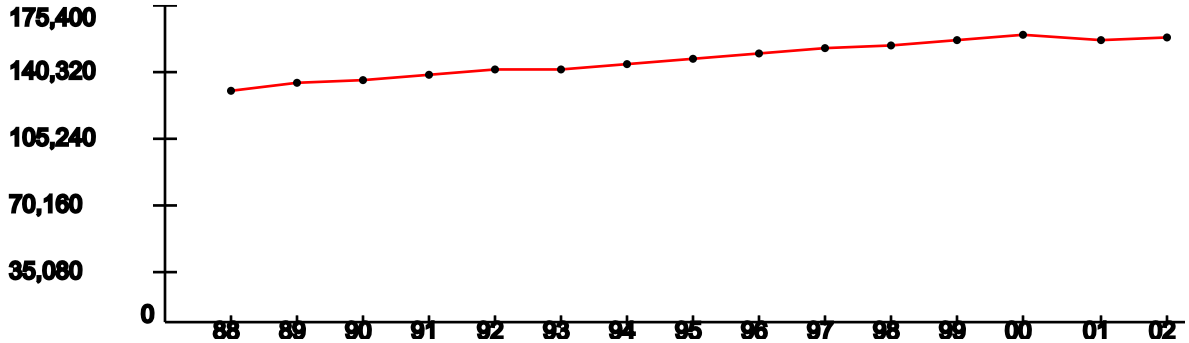
Cumulative Job Change (Gain/Loss) Over Time:



YEAR:	2006	2007	2008	2009	2010	2011
Direct Military:	-8	0	0	0	0	0
Direct Civilian:	0	0	0	0	0	0
Direct Student:	0	0	0	0	0	0
Direct Contractor:	0	0	0	0	0	0
Cumulative Direct:	-8	-8	-8	-8	-8	-8
Cum Indir/Induc:	-3	-3	-3	-3	-3	-3
Cumulative Total:	-11	-11	-11	-11	-11	-11

Duluth, MN-WI Metropolitan Statistical Area Trend Data

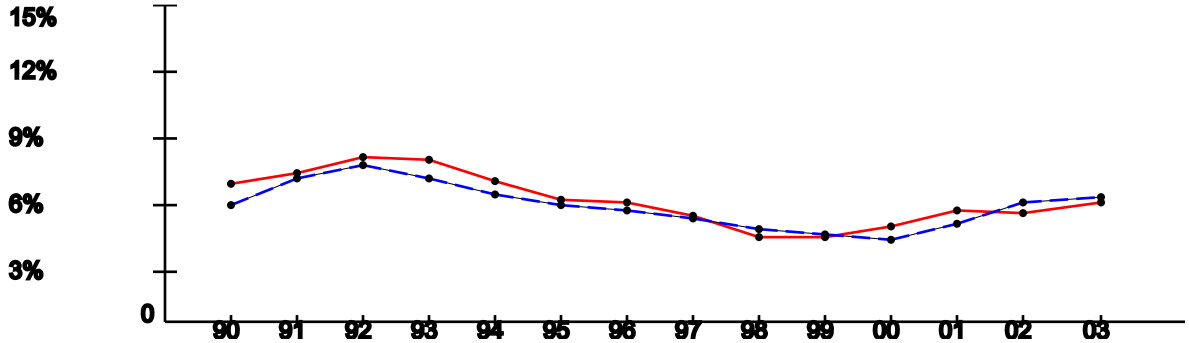
Employment Trend (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
Index:	1	1.04	1.05	1.08	1.1	1.09	1.12	1.14	1.16	1.18	1.2	1.23	1.25	1.23	1.23

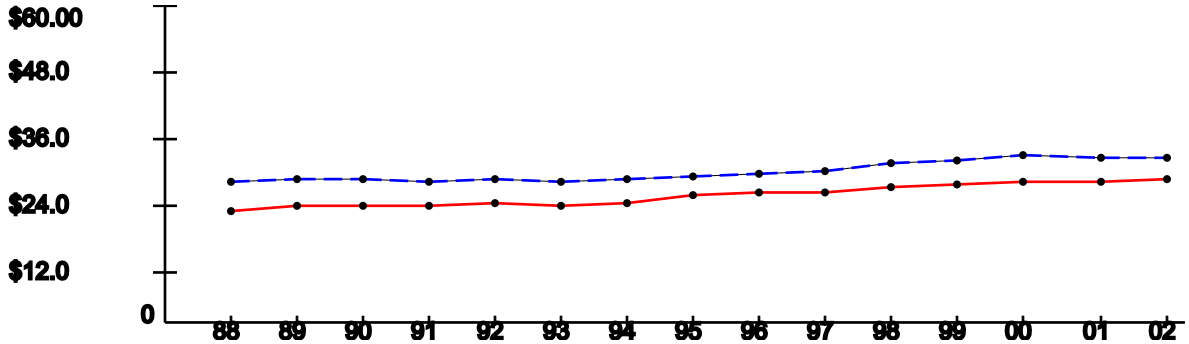
Represents the ROI's indexed employment change since 1988

Unemployment Percentage Trend (1990-2003)



YEAR:	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003
ROI:	6.58%	7.12%	7.87%	7.78%	6.74%	5.82%	5.81%	5.14%	4.07%	4.08%	4.57%	5.39%	5.29%	5.77%
USA:	5.6%	6.83%	7.5%	6.91%	6.09%	5.59%	5.4%	4.94%	4.51%	4.21%	3.99%	4.74%	5.79%	5.99%

Per Capita Income x $1,000 (1988-2002)



YEAR:	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002
ROI:	$21.62	$22.53	$22.74	$22.71	$22.95	$22.67	$23.22	$24.3	$24.9	$25.06	$26.22	$26.58	$27.15	$26.88	$27.54
USA:	$26.96	$27.48	$27.42	$26.87	$27.35	$27.18	$27.53	$27.86	$28.35	$29.04	$30.35	$30.86	$31.89	$31.72	$31.61

Note: National trend lines are dashed

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NAVRESCEN_DULUTH_MN, MN

Demographics

The following tables provide a short description of the area near the installation/activity. NAVRESCEN_DULUTH_MN is 165 miles from Minneapolis, MN, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

MSA	Population
Duluth-Superior, MN-WI MSA	243,815

The following entities comprise the military housing area (MHA):

County/City	Population
Carlton	31671
Douglas	43287
St. Louis	200528
Total	275,486

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 4

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Median Household Income	(US Avg $41,994)	$36,081	Basis: MSA
Median House Value	(US Avg $119,600)	$63,136	
GS Locality Pay	("Rest of US" 10.9%)	10.9%	
O-3 with Dependents BAH Rate		$1,085	
In-state Tuition for Family Member		Yes	
In-state Tuition Continues if Member PCSs Out of State		No	

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR"--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

		Basis
School District(s) Capacity	75	1 of 17 districts, 16 MFRs
Students Enrolled	10,997	17 of 17 districts
Average Pupil/Teacher Ratio	18.8:1	1 of 17 districts, 16 MFRs
High School Students Enrolled	591	3 of 17 districts, 14 MFRs
Average High School Graduation Rate (US Avg 67.3%)	82.9%	3 of 17 districts, 14 MFRs
Average Composite SAT I Score (US Avg 1026)		0 of 17 districts, 17 MFRs
Average ACT Score (US Avg 20.8)	22	3 of 17 districts, 14 MFRs
Available Graduate/PhD Programs	2	
Available Colleges and/or Universities	2	
Available Vocational and/or Technical Schools	1	

Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

	1999	2000	2001	2002	2003
Local Data	4.1%	4.5%	5.4%	5.2%	5.7%
National	4.2%	4.0%	4.7%	5.8%	6.0%

Basis:	MSA	MSA	MSA	MSA	MSA

The annual job growth rate for the last five-years:

	1999	2000	2001	2002	2003
Local Data	-1.0%	.8%	2.1%	.3%	.0%
National	1.5%	2.4%	.03%	-.31%	.86%
Basis:	MSA	MSA	MSA	MSA	MSA

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

Total Vacant Housing Units	15,729	Basis: MSA
Vacant Sale Units	1,014	
Vacant Rental Units	1,659	

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

	# Physicians	# Beds	Population	
Local Community	622	1,260	243,815	Basis: MSA
Ratio	1:392	1:194		
National Ratio (2003)	1:421.2	1:373.7		

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

Local UCR	4,241.4	Basis: MSA
National UCR	4,118.8	

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAVRESCEN_DULUTH_MN to nearest commercial airport: 4.0 miles
Is NAVRESCEN_DULUTH_MN served by regularly scheduled public transportation? Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Summary of Scenario Environmental Impacts

DON scenario DON-0020

Action 1: Close Navy Reserve Center, Duluth, MN.

General Environmental Impacts

Environmental Resource Area	Navy Reserve Center Duluth, MN (Activity Closed)
Air Quality	No Impact
Cultural/Archeological/Tribal Resources	No Impact
Dredging	No Impact
Land Use Constraints/Sensitive Resource Areas	No impact
Marine Mammals/Marine Resources/ Marine Sanctuaries	No impact
Noise	No Impact
Threatened& Endangered Species/Critical Habitat	No impact
Waste Management	Reduces waste disposals associated with the lost assets.
Water Resources	Reduces water requirements.
Wetlands	No impact

Impacts of Costs

Selection Criterion 8 Environmental Points	Navy Reserve Center Duluth, MN (Activity Closed)
Environmental Restoration	None
Waste Management	None
Environmental Compliance	None