

RC Transformation in Missouri

Recommendation: Close the United States Army Reserve Center in Greentop, Missouri, and relocate units to a new United States Army Reserve Center in Kirksville, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

Close the Jefferson Barracks United States Army Reserve Center, and re-locate units into a new consolidated Armed Forces Reserve Center on Jefferson Barracks, Missouri, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Missouri Army National Guard Units from the Readiness Center in Jefferson Barracks if the State of Missouri decides to relocate those units.

Justification: This recommendation transforms Reserve Component facilities throughout the State of Missouri. The implementation of this recommendation will enhance military value, improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

This recommendation is the result of a state-wide analysis of Reserve Component installations and facilities conducted by a team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command.

This recommendation closes two Army Reserve centers and constructs one Armed Forces Reserve Center (AFRC) and one United States Army Reserve Center, in the State of Missouri, capable of accommodating National Guard and Army Reserve units. This recommendation reduces military manpower and associated costs for maintaining existing facilities by collapsing four separate facilities into two modern Reserve Centers. These facilities will significantly reduce operating costs and create improved business processes. The Department understands that the State of Missouri will close one Missouri Army Guard Readiness Centers on Jefferson Barracks. The Armed Forces Reserve Center will have the capability to accommodate these units if the State decides to relocate the units from these closed facilities into the new AFRC.

This recommendation considered feasible locations within the demographic and geographic areas of the closing facilities and affected units. The sites selected were determined as the best locations because they optimize the Reserve Components ability to recruit and retain Reserve Component soldiers and to train and mobilize units impacted by this recommendation.

This recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Although not captured in the COBRA analysis, this recommendation avoids an estimated \$5.5M in mission facility renovation costs and procurement avoidances associated with meeting AT/FP construction standards and altering existing facilities to meet unit training and communications requirements. Consideration of these avoided costs would reduce costs and increase the net savings to the Department of Defense in the 6-year BRAC implementation period, and in the 20-year period used to calculate NPV.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$28.6M. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$0.9M. Annual recurring savings to the Department after implementation are \$6.4M with a payback expected in 3 years. The net present value of the costs and savings to the Department over 20 years is a savings of \$61.0M.

Economic Impact on Communities: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 121 jobs (67 direct and 54 indirect jobs) over the 2006 – 2011 period in the St. Louis, MO-IL Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of the community attributes revealed no significant issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: Minor revisions to the air permit may be needed at Lambert IAP AGS (Jefferson Barracks). It may be necessary to build on constrained acreage at Lambert. A wetlands survey may need to be conducted at Lambert. This recommendation has no impact cultural, archeological, or tribal resources; dredging; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require spending approximately \$0.5M for waste management and/or environmental compliance activities. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

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Competing Recommendations and Other Information:

There are no potential or known competing recommendations that could conflict with this recommendation.

This recommendation combines the following previously approved candidate recommendations into a single candidate recommendation; USA-0216, USA-0088.

This is a USA proposal on an AF installation.

Force Structure Capabilities:

The Reserve Component continues to be an important and necessary part of the Army's force structure to meet its current and future operational requirements. This recommendation is consistent with and supports the Army's Force Structure Plan submitted with the FY 06 Budget Documents, and provides the necessary capacity and capability to support the units affected by this action. It considers essential manning, training, organizing, equipping, and sustaining requirements, as well as approved transformational initiatives to ensure the Army and Department of Defense have the capabilities necessary to meet mission requirements.

MVA Results:

The Department of the Army has more than 4000 reserve component facilities across the United States. Because of the sheer numbers of these facilities, the process the Army had developed for arriving at a quantitative military value score for its 97 major installations (including leases) was not practical for its reserve component facilities. Additionally, if measured by the active process, which valued training lands and ranges among other things, the reserve component facilities would not have compared well against the active installations. For these reasons, it was the military judgment of the Department of the Army that it needed to craft a unique approach for ascertaining the overall military value of reserve component facilities. A team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command conducted a military value assessment of state-owned and Army Reserve sub-threshold facilities. These facilities were assessed, specifically against DoD Criteria one through four, in their ability to support joint stationing options that enhance Army and DoD transformation; their ability to enhance reserve component operations training, mobilization and power projection capabilities; their ability to sustain recruiting and retention; their ability to consolidate functions wherever appropriate, to include schools, personnel, logistics, and other management functions; their ability to relocate Reserve component units and activities from leased and encroached properties that do not meet anti-terrorism and force-protection requirements onto established military facilities; and their ability to ensure the

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future readiness of Army forces while reducing the long-term costs of sustaining the base structure. The assessments were certified by the Office of the Adjutant General and the Army Reserve Regional Readiness Command, validated by the Army Audit Agency, analyzed by the Army Basing Study Group, and utilized for deliberations.

Proposal closes lower value installations (in terms of the condition of the facilities, encroachment, proper size building, military vehicle parking and storage for the type of unit) and consolidates onto existing higher value installations where geographically feasible or onto a new installation of higher value because it meets the requirements of the Army's Stationing Strategy for Reserve Component installations.

AFRC Jefferson Barracks -

The Jefferson Barracks AFRC will be within 30 minutes travel time from Weldon Springs Training Area. The Navy will close their Lambert center and move into AFRC on Jefferson Barracks. This site is adequate in size to support the proposed construction of an AFRC and has additional land available for future expansion. New facility will enable units to conduct member readiness processing (SRP) mobilization, and post mobilization activities. New JAFRC will benefit from existing Anti Terror/Force Protection (AT/FP) measures to include a full time security force. Creates new joint training synergy between USAR, MOARNG, and USMCR units. Provides enhanced facilities and mutual support for training, mobilization and deployment operations.

This recommendation will significantly improve readiness and home station training opportunities by co-locating National Guard and Reserve Combat, Combat Support, and Combat Service Support units. This co-location of multiple and varied units will allow for more effective communications, more realistic training venues and create cross-functional career development opportunities. The new AFRCs will greatly enhance distributed learning and professional skills / sustainment training. Implementation of this recommendation will greatly enhance individual soldier and unit readiness by providing modern facilities for Reserve Component personnel and units to execute the Train/Alert/Deploy process in support of mobilization/demobilization operations.

Co-location of multiple units into joint use, multi-functional centers provides substantially improved homeland defense capabilities throughout the State of Missouri. Upon activation of the unit/units for emergency contingency missions, the centers will provide critical enhanced communications infrastructure and staging areas for a more rapid response. The capacity of the facilities allows for a response by larger, more capable task organized forces. Due to the existence of federally controlled enclaves and secure communication capabilities, the centers may also provide a platform for

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interagency participation and cooperation in response to a wide range of emergency homeland defense situations.

This recommendation will enhance recruitment and retention of the men and women in the Reserve Component by setting the conditions for better home station training and increased support for family readiness operations for mobilized reservists.

Capacity Analysis Results:

A team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command utilized the Department of Defense Guard and Reserve Unit Facilities System (GRUFS) database to conduct an installation inventory and capacity analysis of state-owned and Army Reserve sub-threshold facilities. These facilities were assessed against their ability to support Reserve Component training, operations, force structure stationing, mobilization, future expansion, potential surge, and anti-terrorism and force-protection requirements. Facilities that did not meet these requirements were identified for further analysis and potential closure or realignment. The assessments were certified by the Office of the Adjutant General and the Army Reserve Regional Readiness Command, validated by the Army Audit Agency, analyzed by the Army Basing Study Group, and utilized for deliberations.

The existing properties and facilities are outdated and can no longer support the current/evolving force structure/equipment changes and associated training requirements. The units affected by this recommendation require 130,799 Square Feet (USF) of space while the closing facilities provide 198,520 USF. This applies only to Army requirements. Excess capacity is either in outdated (in some cases historical) buildings or in facilities that will be unoccupied as a result of transforming force structure.

AFRC Kirksville, MO - 89th RRC will close one USAR center in Greentop, Missouri and construct a new USARC with a vehicle maintenance building. All affected units will relocate to this new facility. Site design will be adequate for proposed construction and master plan future expansion.

AFRC Jefferson Barracks, MO – The gaining installation, an existing National Guard facility, has sufficient building capacity or buildable acres to support proposal. 89th RRC and MOARNG will close existing centers in Jefferson Barracks. Marine Forces Reserve will relocate from Navy-Marine Corps Reserve Center at Bridgeton, MO. All affected units will move to new AFRC in Jefferson Barracks.

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The AFRCs will provide capacity to meet current and future mission requirements, including increased surge capability for unforeseen missions and mobilization and modified direct deployment requirements. New AFRCs are required to correct deficiencies in the availability and condition of the land and facilities currently in use by the affected Reserve Component units. Current properties and facilities do not meet Anti-terrorism/Force Protection (AT/FP) construction standards and they are surrounded by incompatible land uses that prohibit necessary stand off distances.

The existing properties and facilities are outdated and can no longer support the current/evolving force structure/equipment changes and associated training requirements. Additionally, this recommendation closes 198,520 square feet of existing facility space and builds 130,799 square feet of required space, reducing over 67,721 square feet of excess capacity.

See Table.

**** End of Report ****

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| Inst_Name | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|----------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| 63rd RSC | | | 5,087 | | | | | 1,497,025 | | 192 | | 225,013 | 509,961 |
| 65th RSC | | | | | | | | 290,086 | | 40,655 | | 95,260 | 201,743 |
| 70th RSC | 12,000 | | | 19,000 | | | | 705,061 | | 6,150 | 5,200 | 120,110 | 217,305 |
| 77th RSC | | | | | | | | 1,760,898 | | | | 352,022 | 501,588 |
| 81st RSC | 86,390 | | | | 22,209 | | | 3,604,549 | | 8,658 | | 578,802 | 1,183,963 |
| 88th RSC | | | 5,210 | 21,954 | 38,216 | | 18,944 | 4,202,727 | | 3,280 | 8,150 | 1,002,992 | 1,834,808 |
| 89th RSC | | | | | | | | 1,750,285 | | | | 293,984 | 536,654 |
| 90th RSC | 33,717 | | | | | | | 2,839,776 | | 526 | | 477,381 | 821,199 |
| 94th RSC | | | | | | | | 1,023,006 | | | | 263,910 | 305,271 |
| 96th RSC | | | | | | | 1,800 | 1,143,705 | | 1,757 | | 227,135 | 359,786 |
| 99th RSC | 164,561 | | | | | | | 2,713,564 | | 265 | | 615,378 | 988,879 |
| Alabama (-) | 181,135 | | 2,800 | 88,651 | 21,327 | 3,272 | | 2,407,896 | 7,064 | 1,718 | 280,000 | 6,773 | 325,746 |
| Alaska | 114,254 | 5,000 | 12,630 | 69,539 | 36,187 | | | 473,030 | | 432 | 44,852 | | 116,297 |
| Arizona | 147,418 | 18,250 | 27,971 | 100,790 | 15,400 | 42,575 | | 473,502 | 6,165 | 36,614 | 195,715 | | 339,875 |
| Arkansas (-) | | | | | | | | 985,177 | | | 80,673 | | |
| Ashland | | | 10,407 | 18,640 | 59,849 | | | | | | | | 21,553 |
| California (-) | 265,604 | 27,252 | 54,950 | 259,460 | 107,505 | 20,140 | 5,582 | 2,226,325 | 13,680 | 2,794 | 301,224 | 62,058 | 318,329 |
| Camp Atterbury | | 3,116 | 98,967 | 12,420 | 32,826 | 15,304 | | 64,370 | 34,844 | 12,338 | 54,779 | | 175,941 |
| Camp Beauregard | | | 34,589 | 28,740 | 18,634 | 6,289 | | 53,909 | 8,476 | | 19,257 | | 11,024 |
| Camp Blanding | | 2,815 | 71,262 | 62,824 | 66,189 | 27,937 | | 39,199 | 32,073 | 2,626 | 60,007 | | 137,709 |
| Camp Dawson | | | 21,537 | 16,051 | 8,595 | 1,706 | 1,200 | 19,745 | 3,982 | | 65,925 | | 9,661 |
| Camp Dodge | | 140,396 | 17,887 | 127,025 | 24,570 | 17,646 | | 192,230 | 17,121 | 36,288 | | | 206,751 |
| Camp Edwards | | 2,304 | 25,470 | 20,417 | 845 | 28,751 | | | 324 | | 32,135 | | 199,377 |
| Camp Ethan Allen | | 2,160 | 18,556 | 3,470 | 55,574 | 6,248 | 2,106 | 98,346 | 10,856 | 1,440 | 25,254 | | 116,208 |
| Camp Grafton | | 9,620 | 31,936 | 22,462 | 23,237 | 5,894 | | 7,312 | 30,432 | | 60,858 | | 122,241 |
| Camp Gruber | | 2,341 | 45,530 | 14,546 | 14,893 | 13,684 | | | 27,490 | | 21,607 | | 41,090 |
| Camp Guernsey | 2,800 | | 31,619 | 15,590 | 25,003 | | | 1,123 | 3,437 | | 26,383 | | |
| Camp McCain | | 2,840 | | 2,918 | 13,132 | 2,030 | 18,900 | 29,405 | 10,257 | 272 | 44,708 | | 35,986 |
| Camp Rilea | | 4,500 | 5,300 | 4,392 | | 11,934 | 13,087 | 22,620 | | | 22,583 | | 66,666 |
| Camp Ripley | 14,340 | 720 | 216,230 | 67,477 | 116,105 | 98,646 | | 80,968 | 62,484 | | 329,896 | | 374,909 |
| Camp Roberts | | | 92,480 | 61,961 | 23,548 | 20,793 | | | 38,616 | 801 | 94,144 | | 135,304 |
| Camp Robinson | 45,830 | 2,100 | 45,073 | 178,169 | 148,484 | 4,846 | | 135,163 | | 8,260 | 191,424 | | 646,686 |
| Camp Santiago | | | 70,485 | 42,738 | 2,048 | 12,991 | | 15,590 | 21,320 | 3,168 | 76,830 | | 80,783 |
| Camp Shelby | 35,744 | 28,159 | 244,883 | 136,155 | 157,031 | 76,015 | | 75,786 | 96,585 | 99,674 | 207,591 | | 28,733 |
| Camp Smith | | 1,000 | 16,880 | 46,303 | 28,282 | | | 16,186 | | | 39,076 | | 134 |
| Camp Swift | | | 19,485 | 21,608 | 2,392 | 2,386 | | 27,490 | 8,624 | 441 | 7,910 | | 3,933 |
| Camp Williams | | | 27,470 | 64,385 | 28,929 | 14,312 | 5,400 | 64,035 | 768 | 11,481 | 13,320 | | 66,925 |
| Camp Wolters | | | 9,036 | 2,013 | | | | | | 2,016 | 8,967 | | 26,115 |
| Colorado | 38,716 | 144 | | 64,737 | 31,864 | 13,128 | | 474,487 | | | 127,779 | | 73,884 |
| Connecticut | 180,165 | | 5,080 | 20,264 | 117,410 | 16,410 | | 1,036,243 | 3,840 | 2,400 | 107,451 | | 82,166 |
| Custer | | 23,567 | 37,844 | 9,206 | 52,168 | | | 64,739 | 8,700 | | 12,988 | | 159,112 |
| Delaware | 40,978 | 1,920 | 8,800 | 38,244 | 10,074 | | | 432,156 | 1,900 | 839 | 61,717 | | 52,257 |
| District of Columbia | 20,186 | | | | | | | 677,564 | | | 38,807 | | |
| Florida (-) | 141,838 | | | 75,018 | | | | 1,204,945 | | 518 | 126,219 | | 271,251 |
| Fort Chaffee | | | 120,695 | 99,614 | 75,225 | 126,526 | 22,007 | 5,261 | 93,531 | 219,700 | 48,523 | | 137,407 |
| Fort Harrison | | | 10,239 | 40,271 | 23,321 | | | 200,790 | | | 50,508 | | 25,200 |
| Fort McClellan | | 728 | 50,790 | 94,963 | 58,987 | 25,438 | | 3,594 | 30,717 | 10,177 | 27,980 | | 87,943 |
| Fort Pickett | 12,810 | | 22,140 | 2,780 | 11,459 | 11,792 | | 36,349 | 14,130 | 1,440 | 56,733 | 2,688 | 191,980 |
| Georgia | 116,880 | | 240,471 | 144,886 | 23,536 | 31,010 | 17,679 | 1,117,233 | 73,420 | 5,750 | 187,180 | | 656,280 |
| Gowen Field | 83,531 | 63,548 | 38,163 | 98,046 | 3,200 | 26,679 | | 44,670 | 89,361 | 100 | 178,375 | | 388,123 |

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| Inst Name | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|--------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| Grayling | 45,019 | 5,152 | 174,183 | 105,576 | 9,276 | 31,597 | 1,412 | 29,403 | 106,650 | | 66,576 | | 99,330 |
| Greenleaf TS | | | 5,104 | 4,281 | 8,000 | | | | | 2,928 | 9,378 | | 15,189 |
| Guam Territory | | 8,150 | 4,800 | 84,137 | 4,000 | | 6,243 | 46,374 | | | 5,000 | | 7,340 |
| Hawaii | 101,868 | | 66,069 | 276,132 | 19,618 | 12,000 | | 676,319 | | | 76,925 | | 111,227 |
| Idaho (-) | | | 4,381 | 24,974 | | | | 295,454 | | | 34,385 | | 111,827 |
| Illinois | 83,813 | 754 | 17,152 | 131,042 | 26,760 | 32,224 | | 2,367,689 | | 8,710 | 191,702 | 22,171 | 1,648,524 |
| Indiana (-) | 99,105 | | | 80,921 | | | | 1,628,801 | | | 209,400 | | 650,618 |
| Indiantown Gap | 112,565 | | 65,008 | 116,117 | 98,327 | | 22,224 | 235,275 | | 6,770 | 95,484 | 39,283 | 119,762 |
| Iowa (-) | 114,665 | 100 | | | | | | 852,479 | | 8,843 | 87,638 | | 224,663 |
| Kansas | 114,759 | 49,347 | 4,749 | 62,431 | 123,546 | 22,765 | 14,545 | 902,353 | 7,127 | 21,330 | 229,706 | | 191,352 |
| Kentucky (-) | 53,744 | 3,036 | | 58,042 | 2,400 | 10,000 | | 892,130 | | | 231,887 | | 292,341 |
| Louisiana (-) | 129,932 | 10,000 | 18,003 | 82,612 | 40,090 | 4,184 | 5,525 | 1,203,345 | 4,465 | 76,210 | 219,462 | | 85,182 |
| Maine | 70,863 | 6,740 | 5,067 | 27,456 | 101,672 | 34,989 | | 736,176 | 7,501 | | 92,941 | | 245,389 |
| Maryland | 51,609 | 6,385 | 7,084 | 60,741 | 43,848 | 13,226 | | 888,195 | 6,431 | 2,629 | 131,289 | | 476,196 |
| Massachusetts (-) | 98,057 | 12,768 | 4,100 | 97,531 | | | | 1,271,709 | | 11,910 | 133,354 | | 343,761 |
| McCraday | | | 19,151 | 12,146 | 194,468 | 8,414 | | | 19,861 | 1,400 | 8,300 | | |
| Michigan (-) | 120,042 | | | 9,046 | | | | 1,329,035 | 5,440 | 1,812 | 179,296 | | 407,559 |
| Minnesota (-) | 58,427 | 5,400 | | 38,153 | | | | 1,564,864 | | | 83,000 | | 292,599 |
| Mississippi (-) | 112,727 | 5,492 | | 129,925 | 26,422 | | 4,461 | 1,343,778 | | 4,533 | 89,861 | | 52,583 |
| Missouri | 138,678 | 57,767 | 36,388 | 138,338 | 62,321 | 8,992 | 9,655 | 1,539,062 | 29,124 | 2,113 | 196,839 | 5,200 | 523,892 |
| Montana (-) | 118,393 | 13,786 | | | | | | 467,249 | | | 72,410 | | 179,386 |
| Nebraska (-) | 64,160 | | | 25,500 | | | | 694,367 | | | 135,741 | | 150,823 |
| Nevada | 73,879 | | 3,066 | 8,055 | 5,851 | | | 257,868 | 8,393 | | 86,124 | | 216,661 |
| New Hampshire | 21,581 | 7,162 | 5,458 | 50,594 | 10,055 | | | 394,753 | | | 55,735 | | 78,019 |
| New Jersey | 199,182 | 5,687 | 20,790 | 122,417 | 120,096 | 11,766 | 22,717 | 1,472,037 | | | 213,952 | | 209,308 |
| New Mexico | 28,130 | | 2,727 | 121,454 | 22,621 | | | 729,166 | 725 | 3,225 | 177,752 | | 226,825 |
| New York (-) | 93,120 | 6,030 | 700 | 156,227 | 13,249 | 750 | | 3,183,718 | | | 324,429 | | 346,487 |
| North Carolina | 128,084 | 56,919 | 9,091 | 36,661 | 24,692 | 513 | 1,140 | 1,622,537 | 19,580 | 12,975 | 145,342 | | 138,355 |
| North Dakota (-) | 59,639 | | | 55,586 | | | | 527,330 | | | 69,142 | | 136,044 |
| Ohio | 164,677 | 6,186 | 69,045 | 97,676 | 72,078 | 7,627 | | 1,444,926 | 2,671 | 22,085 | 229,029 | | 189,102 |
| Oklahoma (-) | 108,180 | | 16,291 | 82,270 | 37,118 | | | 1,511,300 | 1,904 | 505 | 212,091 | | 51,384 |
| Oregon (-) | 137,835 | 4,459 | 18,832 | 112,331 | 83,513 | 2,567 | 4,816 | 988,513 | | 998 | 195,412 | | 176,388 |
| Pennsylvania (-) | | | 7,769 | 4,314 | 15,220 | | 5,000 | 2,304,214 | 40,000 | 16,845 | 155,034 | | 140,419 |
| Puerto Rico (-) | 51,150 | | 12,674 | 45,248 | 37,910 | | | 656,752 | | 698 | 39,629 | | 397,206 |
| Rhode Island | 68,503 | | 6,848 | 25,722 | 14,135 | | 840 | 435,024 | | | 41,595 | | 114,326 |
| South Carolina (-) | 93,691 | 5,095 | 15,018 | 39,010 | 6,300 | | 14,569 | 1,527,226 | | 194,974 | 304,213 | | 596,174 |
| South Dakota | 71,545 | | 28,070 | 48,541 | 26,460 | 3,712 | 15,777 | 670,997 | 7,762 | 1,834 | 111,818 | | 136,864 |
| Tennessee (-) | 34,800 | | 14,973 | 58,832 | | | 640 | 2,124,527 | 3,144 | 9,903 | 140,936 | 28,641 | 588,559 |
| Texas (-) | 273,265 | 7,520 | 10,979 | 154,721 | 38,311 | | 2,012 | 2,771,800 | | 26,383 | 654,042 | 13,194 | 658,933 |
| Utah (-) | 86,046 | | 14,482 | 30,084 | 6,000 | 4,364 | | 724,409 | 12,550 | 1,136 | 135,254 | | 91,056 |
| Vermont (-) | 39,744 | 2,698 | 2,031 | 32,302 | 5,025 | | | 390,020 | | | 74,434 | | 16,019 |
| Virgin Islands | | | | 21,400 | 5,400 | | | 105,924 | | | 27,064 | | 4,577 |
| Virginia (-) | 62,149 | 3,075 | 24,065 | 273,541 | 13,083 | 8,313 | 540 | 970,190 | 21,406 | 2,870 | 93,282 | | 570,044 |
| VTS Milan | | | 13,700 | 13,225 | 16,148 | | | | 7,620 | 13,071 | 10,382 | | 26,891 |
| VTS Smyrna | 126,645 | 24,369 | | 69,721 | 34,643 | | | 89,083 | 1,250 | 2,367 | 81,093 | | 147,551 |
| Washington | 140,624 | | 5,268 | 76,873 | 41,880 | 5,402 | | 1,100,277 | 17,558 | 5,809 | 228,017 | | 181,204 |
| West Virginia (-) | 133,623 | 480,000 | | 89,634 | | | 1,260 | 686,239 | 2,880 | | 97,583 | | 1,125,036 |
| Western Kentucky | | | 10,412 | 14,492 | 19,319 | 2,812 | | | | | 37,300 | | 86,595 |
| Wisconsin | 94,650 | | 19,512 | 107,334 | 36,017 | | | 1,466,382 | | | 327,823 | | 383,450 |
| Wyoming (-) | 47,309 | | | 10,945 | | | | 356,629 | | 5,964 | 31,573 | | 30,814 |

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ARMY RC REQUIREMENTS (000 ft2)

| Inst Name | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|----------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| 63rd RSC | 2,000 | 202 | 5,087 | 7,614 | 2,916 | 52,810 | | 1,953,025 | 20,746 | 5,907 | | 237,193 | 1,342,254 |
| 65th RSC | | | | 4,374 | 11,340 | | | 331,486 | | 40,655 | | 95,260 | 443,564 |
| 70th RSC | | | | 31,266 | 1,710 | | | 659,771 | | | 5,200 | 120,110 | 457,408 |
| 77th RSC | | | | 59,454 | | | | 1,722,026 | | | | 341,867 | 1,359,728 |
| 81st RSC | 11,500 | | | 88,614 | 90 | 10,528 | | 4,925,164 | 29,887 | 11,814 | | 668,909 | 2,097,238 |
| 88th RSC | | | 5,210 | 174,636 | 4,770 | | | 4,437,693 | 11,605 | 8,091 | 8,150 | 998,349 | 3,556,289 |
| 89th RSC | 44,300 | | 1,000 | 259,173 | | | | 2,048,875 | | 14,394 | | 227,844 | 1,643,644 |
| 90th RSC | 123,763 | | | 142,884 | 1,170 | 111,128 | | 2,853,027 | 34,815 | 8,852 | | 1,243,683 | 2,142,407 |
| 94th RSC | | | | 38,070 | | | | 975,940 | | | | 265,568 | 799,018 |
| 96th RSC | | | | 44,388 | | | | 858,701 | | | | 263,275 | 733,877 |
| 99th RSC | 2,000 | | | | | 13,768 | | 3,506,500 | 9,141 | 5,907 | | 706,705 | 2,028,270 |
| Alabama (-) | 155,776 | | | 194,076 | 9,234 | 27,538 | | 3,561,770 | 11,605 | 16,350 | 304,449 | 6,773 | 1,939,896 |
| Alaska | 17,500 | | 5,500 | 28,836 | 3,078 | | | 247,381 | 1,450 | | 125,283 | | 238,327 |
| Arizona | 91,471 | | | 90,558 | 37,759 | | | 634,480 | | | 60,426 | | 583,770 |
| Arkansas (-) | | | | 4,374 | | | | 1,527,056 | | | 85,741 | | 684,956 |
| Ashland | | | 13,245 | 4,212 | 20,961 | | | 26,882 | | | | | 165,169 |
| California (-) | 342,071 | | 11,000 | 176,904 | | 3,150 | | 3,029,187 | 5,800 | 2,310 | 454,493 | 62,058 | 2,316,362 |
| Camp Atterbury | 2,000 | | | 93,500 | 32,238 | 1,890 | 22,050 | 3,320 | 96,593 | 49,300 | 16,170 | 60,995 | 313,676 |
| Camp Beauregard | | | | 38,500 | 36,774 | 7,470 | 9,450 | 1,660 | 87,272 | 21,750 | 6,930 | 92,432 | 283,848 |
| Camp Blanding | | | | 11,000 | 27,378 | 15,498 | 3,150 | | 57,524 | 5,800 | 2,310 | 60,007 | 223,101 |
| Camp Dawson | | | | 4,860 | 5,535 | | | | 67,064 | 1,450 | 12,449 | | 187,052 |
| Camp Dodge | | | 38,500 | 82,296 | 9,945 | 9,450 | 1,660 | 102,573 | 20,300 | 6,930 | 81,395 | | 407,694 |
| Camp Edwards | | | | 27,500 | 13,284 | 5,616 | 6,300 | 1,660 | 41,240 | 14,500 | 4,620 | 32,135 | 216,717 |
| Camp Ethan Allen | | | | 5,500 | 14,742 | 7,524 | 3,150 | | 55,849 | 4,350 | 2,310 | 25,254 | 186,124 |
| Camp Grafton | | | | 11,000 | 5,670 | 14,526 | 3,150 | | 41,747 | 5,800 | 2,310 | 60,858 | 185,575 |
| Camp Gruber | | | | 22,000 | | | 6,300 | 1,660 | | 11,600 | 4,620 | 21,607 | 179,109 |
| Camp Guemsey | | | | 22,000 | 6,480 | 6,300 | 6,300 | 1,660 | 29,846 | 11,600 | 4,620 | 26,383 | 185,519 |
| Camp McCain | | | | 2,916 | | | | | 38,109 | | | 44,708 | 161,498 |
| Camp Rilea | | | | 5,500 | 4,374 | | 3,150 | | 29,846 | 4,350 | 2,310 | 22,583 | 168,152 |
| Camp Ripley | | | | 55,000 | 17,172 | 11,115 | 12,600 | 1,660 | 80,968 | 29,000 | 9,240 | 329,896 | 310,177 |
| Camp Roberts | | | | 60,500 | 28,674 | 12,906 | 15,750 | 3,320 | 40,238 | 33,350 | 11,550 | 179,280 | 247,139 |
| Camp Robinson | 55,578 | | | 27,550 | 122,148 | 47,197 | | | 114,816 | | | 103,737 | 381,901 |
| Camp Santiago | | | | 44,000 | 5,994 | | 9,450 | 1,660 | 54,998 | 21,750 | 6,930 | 65,361 | 217,913 |
| Camp Shelby | | | 137,889 | 63,018 | 39,996 | 25,200 | 4,980 | 133,147 | 67,220 | 18,480 | 207,591 | | 426,329 |
| Camp Smith | | | | 6,318 | 9,945 | | | | 47,896 | | | 39,076 | 168,838 |
| Camp Swift | | | | | | | | | 26,314 | | | 7,910 | 158,606 |
| Camp Williams | | 2,697 | 18,745 | 22,032 | 19,557 | | | | 96,541 | 1,450 | | 13,320 | 285,874 |
| Camp Wolters | | | | | | | | | | | | 8,967 | |
| Colorado | 151,294 | 403 | | 23,166 | 914 | | | | 654,965 | | | 271,886 | 391,727 |
| Connecticut | 91,293 | | | 42,282 | 5,967 | | | | 663,696 | | | 116,912 | 426,420 |
| Custer | | | | 6,318 | 11,142 | | | | 55,878 | 1,450 | | 19,482 | 192,948 |
| Delaware | 19,590 | | | 18,792 | 3,393 | | | | 424,470 | | | 61,717 | 217,077 |
| District of Columbia | 22,200 | | | 35,802 | 2,826 | | | | 164,774 | | | 38,807 | 207,351 |
| Florida (-) | 40,470 | | | 51,030 | 7,749 | | | | 1,810,651 | | | 126,219 | 1,037,276 |
| Fort Chaffee | | | | 99,000 | 35,964 | | 22,050 | 3,320 | 40,161 | 53,650 | 16,170 | 48,523 | 254,835 |
| Fort Harrison | | | | 5,500 | 46,980 | 3,843 | | | 101,170 | 2,900 | | 50,508 | 250,519 |
| Fort McClellan | | | | 22,000 | 14,418 | | 6,300 | 1,660 | 27,003 | 13,050 | 4,620 | 27,980 | 207,965 |
| Fort Pickett | | | | 55,000 | 21,222 | 13,473 | 12,600 | 1,660 | 116,628 | 29,000 | 9,240 | 56,733 | 290,756 |
| Georgia | 29,090 | | | 66,258 | 10,431 | | | | 1,769,897 | | | 187,180 | 1,057,061 |
| Gowen Field | 104,618 | 5,493 | 16,500 | 109,674 | 12,366 | 3,150 | | | 114,617 | 8,700 | 2,310 | 207,193 | 337,288 |
| Grayling | | | 5,500 | 13,122 | | | | | 57,446 | 1,450 | | 66,576 | 213,497 |

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ARMY RC REQUIREMENTS (000 ft2)

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ARMY RC REQUIREMENTS (000 ft2)

| Inst Name | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|--------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| Greenlief TS | | | | 2,592 | | | | | | | 14,600 | | 151,054 |
| Guam Territory | | | | 15,876 | 21,446 | | | 74,416 | | | 38,000 | | 64,641 |
| Hawaii | 2,000 | | | 46,332 | 8,460 | | | 380,806 | | | 71,171 | | 288,206 |
| Idaho (-) | | | | 1,134 | | | | 416,877 | | | 29,435 | | 213,445 |
| Illinois | 131,760 | | | 73,062 | 8,820 | | | 1,678,689 | | | 244,739 | 20,158 | 1,172,365 |
| Indiana (-) | 105,990 | | | 86,184 | | | | 1,897,777 | | | 216,622 | | 1,245,110 |
| Indiantown Gap | 181,752 | | 77,389 | 203,796 | 35,361 | 12,600 | 1,660 | 167,534 | 36,770 | 9,240 | 98,592 | 39,283 | 573,715 |
| Iowa (-) | 126,992 | | | | | | | 1,216,413 | | | 87,638 | | 677,204 |
| Kansas | 13,500 | | | 53,622 | 16,767 | | | 1,205,962 | | | 237,138 | | 837,777 |
| Kentucky (-) | 106,744 | | | 46,332 | | | | 1,177,351 | | | 231,887 | | 722,183 |
| Louisiana (-) | 31,700 | | | 70,146 | 3,213 | | | 1,709,278 | | | 244,756 | 5,740 | 1,100,597 |
| Maine | 32,488 | | | 36,450 | 2,439 | | | 533,324 | | | 92,941 | | 293,821 |
| Maryland | | | | 38,880 | 6,939 | | | 1,197,130 | | | 131,289 | | 636,188 |
| Massachusetts (-) | 123,818 | | | 45,522 | | | | 1,646,638 | | | 133,354 | | 854,617 |
| McCraday | | | | 8,910 | 13,797 | | | 39,131 | | | 17,894 | | 174,268 |
| Michigan (-) | 29,420 | | | 51,192 | | | | 1,335,848 | | | 179,296 | | 933,553 |
| Minnesota (-) | 116,710 | | | 51,516 | | | | 2,149,394 | | | 83,000 | | 1,069,735 |
| Mississippi (-) | 139,593 | | | 54,918 | | | | 3,024,365 | | | 269,000 | | 1,109,568 |
| Missouri | 189,003 | | | 66,744 | 7,875 | | | 1,674,882 | 1,450 | | 198,339 | 5,200 | 1,041,752 |
| Montana (-) | 35,180 | | | | | | | 436,026 | | | 72,410 | | 270,555 |
| Nebraska (-) | 120,500 | | | 29,808 | | | | 841,573 | | | 177,947 | | 472,629 |
| Nevada | 2,000 | | | 32,886 | 3,483 | | | 312,522 | | | 52,545 | | 255,056 |
| New Hampshire | 30,488 | | | 33,048 | 3,744 | | | 397,941 | | | 55,735 | | 238,802 |
| New Jersey | 32,920 | | | 10,854 | 1,350 | | | 1,079,026 | | | 221,493 | | 771,451 |
| New Mexico | 32,488 | | | 40,500 | 10,188 | | | 852,231 | | | 144,947 | | 571,975 |
| New York (-) | 122,710 | | | 72,576 | | | | 1,928,772 | | | 265,140 | | 1,406,382 |
| North Carolina | 142,944 | | | 74,358 | | | | 1,956,816 | | | 330,773 | | 1,127,939 |
| North Dakota (-) | 17,590 | | | 20,088 | | | | 486,044 | | | 69,142 | | 386,619 |
| Ohio | 114,550 | | | 65,124 | 10,786 | | | 1,837,291 | | | 214,290 | | 1,222,866 |
| Oklahoma (-) | 100,458 | | | 67,230 | 11,799 | | | 1,302,615 | | | 193,290 | | 799,826 |
| Oregon (-) | 32,488 | | | 48,276 | 8,739 | | | 1,287,714 | | | 198,568 | | 684,628 |
| Pennsylvania (-) | 23,420 | | | | | | | 2,665,099 | | | 176,447 | | 1,756,790 |
| Puerto Rico (-) | 8,000 | 4,306 | 13,245 | 54,270 | 22,178 | | | 1,119,852 | | | 39,629 | | 710,231 |
| Rhode Island | 29,090 | | | 20,736 | 3,672 | | | 461,595 | | | 47,447 | | 328,858 |
| South Carolina (-) | 40,470 | | 13,245 | 59,130 | 11,700 | | | 2,272,754 | | | 306,588 | | 1,242,420 |
| South Dakota | 30,488 | | 27,500 | 32,562 | 5,589 | 6,300 | 1,660 | 682,389 | 14,500 | 4,620 | 113,331 | | 491,968 |
| Tennessee (-) | 93,442 | | | 68,202 | | | | 2,696,291 | | | 197,275 | 28,641 | 1,461,272 |
| Texas (-) | 120,750 | | | 170,586 | 3,969 | | | 2,732,050 | | | 654,042 | 13,194 | 2,024,253 |
| Utah (-) | 40,470 | | | 59,940 | | | | 596,043 | | | 135,254 | | 390,495 |
| Vermont (-) | 116,659 | | | 40,662 | 8,624 | | | 647,410 | | | 74,434 | | 361,096 |
| Virgin Islands | 12,980 | | | 28,350 | 1,692 | | | 139,256 | | | 27,064 | | 101,204 |
| Virginia (-) | 26,480 | | | 255,312 | | | | 1,500,409 | | | 123,396 | | 875,258 |
| VTS Milan | | | | | 1,991 | | | | | | 12,512 | | 152,037 |
| VTS Smyrna | 8,000 | | | 3,726 | 8,127 | | | 80,385 | | | 81,093 | | 251,008 |
| Washington | 2,000 | | | 71,280 | 10,179 | | | 739,804 | | | 177,046 | | 575,259 |
| West Virginia (-) | 57,578 | 324 | | 31,428 | 5,784 | | | 888,202 | | | 97,583 | | 492,098 |
| Western Kentucky | | | | 12,312 | | | | 30,058 | | | 41,936 | | 160,811 |
| Wisconsin | 31,700 | | | 26,892 | | | | 1,814,873 | | | 327,823 | | 895,136 |
| Wyoming (-) | 30,488 | | | 24,786 | | | | 297,191 | | | 31,573 | | 180,035 |

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ARMY RC REQUIREMENTS (000 ft2)

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

ARMY RC EXCESS-SHORTAGE (000 ft2)

| Inst_Name | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|----------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| 63rd RSC | -2,000 | -202 | | -7,614 | -2,916 | -52,810 | | -456,000 | -20,746 | -5,715 | | -12,180 | -832,293 |
| 65th RSC | | | | -4,374 | -11,340 | | | -41,400 | | | | | -241,821 |
| 70th RSC | 12,000 | | | -12,266 | -1,710 | | | 45,290 | | 6,150 | | | -240,103 |
| 77th RSC | | | | -59,454 | | | | 38,872 | | | | 10,155 | -858,140 |
| 81st RSC | 74,890 | | | -88,614 | 22,119 | -10,528 | | -1,320,615 | -29,887 | -3,156 | | -90,107 | -913,275 |
| 88th RSC | | | | -152,682 | 33,446 | | 18,944 | -234,966 | -11,605 | -4,811 | | 4,643 | -1,721,481 |
| 89th RSC | -44,300 | | -1,000 | -259,173 | | | | -298,590 | | -14,394 | | 66,140 | -1,106,990 |
| 90th RSC | -90,046 | | | -142,884 | -1,170 | -111,128 | | -13,251 | -34,815 | -8,326 | | -766,303 | -1,321,208 |
| 94th RSC | | | | -38,070 | | | | 47,066 | | | | -1,658 | -493,747 |
| 96th RSC | | | | -44,388 | | | 1,800 | 285,004 | | 1,757 | | -36,140 | -374,091 |
| 99th RSC | 162,561 | | | | | -13,768 | | -792,936 | | -9,141 | | -91,327 | -1,039,391 |
| Alabama (-) | 25,359 | | 2,800 | -105,425 | 12,093 | -24,266 | | -1,153,874 | -4,541 | -14,632 | -24,449 | | -1,614,150 |
| Alaska | 96,754 | 5,000 | 7,130 | 40,703 | 33,109 | | | 225,649 | -1,450 | 432 | -80,431 | | -122,030 |
| Arizona | 55,947 | 18,250 | 27,971 | 10,232 | -22,359 | 42,575 | | -160,978 | 6,165 | 36,614 | 135,289 | | -243,895 |
| Arkansas (-) | | | | -4,374 | | | | -541,879 | | | -5,068 | | -684,956 |
| Ashland | | | -2,838 | 14,428 | 38,888 | | | -26,882 | | | | | -143,616 |
| California (-) | -76,467 | 27,252 | 43,950 | 82,556 | 107,505 | 16,990 | 5,582 | -802,862 | 7,880 | 484 | -153,269 | | -1,998,033 |
| Camp Atterbury | -2,000 | 3,116 | 5,467 | -19,818 | 30,936 | -6,746 | -3,320 | -32,223 | -14,456 | -3,832 | -6,216 | | -137,735 |
| Camp Beauregard | | | -3,911 | -8,034 | 11,164 | -3,161 | -1,660 | -33,363 | -13,274 | 12,327 | -16,702 | | -272,824 |
| Camp Blanding | | 2,815 | 60,262 | 35,446 | 50,691 | 24,787 | | -18,325 | 26,273 | 316 | | | -85,393 |
| Camp Dawson | | | 21,537 | 11,191 | 3,060 | 1,706 | 1,200 | -47,319 | 2,532 | | 53,476 | | -177,391 |
| Camp Dodge | | 140,396 | -20,613 | 44,729 | 14,625 | 8,196 | -1,660 | 89,657 | -3,179 | 29,358 | | | -200,943 |
| Camp Edwards | | 2,304 | -2,030 | 7,133 | -4,771 | 22,451 | -1,660 | -41,240 | -14,176 | -4,620 | | | -17,340 |
| Camp Ethan Allen | | 2,160 | 13,056 | -11,272 | 48,050 | 3,098 | 2,106 | 42,497 | 6,506 | -870 | | | -69,916 |
| Camp Grafton | | 9,620 | 20,936 | 16,792 | 8,711 | 2,744 | | -34,435 | 24,632 | -2,310 | | | -63,334 |
| Camp Gruber | | 2,341 | 23,530 | 14,546 | 14,893 | 7,384 | -1,660 | | 15,890 | -4,620 | | | -138,019 |
| Camp Guernsey | 2,800 | | 9,619 | 9,110 | 18,703 | -6,300 | -1,660 | -28,723 | -8,163 | -4,620 | | | -185,519 |
| Camp McCain | | 2,840 | | 2 | 13,132 | 2,030 | 18,900 | -8,704 | 10,257 | 272 | | | -125,512 |
| Camp Rilea | | 4,500 | -200 | 18 | | 8,784 | 13,087 | -7,226 | -4,350 | -2,310 | | | -101,486 |
| Camp Ripley | 14,340 | 720 | 161,230 | 50,305 | 104,990 | 86,046 | -1,660 | | 33,484 | -9,240 | | | 64,732 |
| Camp Roberts | | | 31,980 | 33,287 | 10,642 | 5,043 | -3,320 | -40,238 | 5,266 | -10,749 | -85,136 | | -111,835 |
| Camp Robinson | -9,748 | 2,100 | 17,523 | 56,021 | 101,287 | 4,846 | | 20,347 | | 8,260 | 87,687 | | 264,785 |
| Camp Santiago | | | 26,485 | 36,744 | 2,048 | 3,541 | -1,660 | -39,408 | -430 | -3,762 | 11,469 | | -137,130 |
| Camp Shelby | 35,744 | 28,159 | 106,994 | 73,137 | 117,035 | 50,815 | -4,980 | -57,361 | 29,365 | 81,194 | | | -397,596 |
| Camp Smith | | 1,000 | 16,880 | 39,985 | 18,337 | | | -31,710 | | | | | -168,704 |
| Camp Swift | | | 19,485 | 21,608 | 2,392 | 2,386 | | 1,176 | 8,624 | 441 | | | -154,673 |
| Camp Williams | | -2,697 | 8,725 | 42,353 | 9,372 | 14,312 | 5,400 | -32,506 | -682 | 11,481 | | | -218,949 |
| Camp Wolters | | | 9,036 | 2,013 | | | | | | 2,016 | | | 26,115 |
| Colorado | -112,578 | -259 | | 41,571 | 30,950 | 13,128 | | -180,478 | | | -144,107 | | -317,843 |
| Connecticut | 88,872 | | 5,080 | -22,018 | 111,443 | 16,410 | | 372,547 | 3,840 | 2,400 | -9,461 | | -344,254 |
| Custer | | 23,567 | 37,844 | 2,888 | 41,026 | | | 8,861 | 7,250 | | -6,494 | | -33,836 |
| Delaware | 21,388 | 1,920 | 8,800 | 19,452 | 6,681 | | | 7,686 | 1,900 | 839 | | | -164,820 |
| District of Columbia | -2,014 | | | -35,802 | -2,826 | | | 512,790 | | | | | -207,351 |
| Florida (-) | 101,368 | | | 23,988 | -7,749 | | | -605,706 | | 518 | | | -766,025 |
| Fort Chaffee | | | 21,695 | 63,650 | 75,225 | 104,476 | 18,687 | -34,900 | 39,881 | 203,530 | | | -117,428 |
| Fort Harrison | | | 4,739 | -6,709 | 19,478 | | | 99,620 | -2,900 | | | | -225,319 |
| Fort McClellan | | 728 | 28,790 | 80,545 | 58,987 | 19,138 | -1,660 | -23,409 | 17,667 | 5,557 | | | -120,022 |
| Fort Pickett | 12,810 | | -32,860 | -18,442 | -2,014 | -808 | -1,660 | -80,279 | -14,870 | -7,800 | | | -98,776 |
| Georgia | 87,790 | | 240,471 | 78,628 | 13,105 | 31,010 | 17,679 | -652,664 | 73,420 | 5,750 | | | -400,781 |
| Gowen Field | -21,087 | 58,055 | 21,663 | -11,628 | -9,166 | 23,529 | | -69,947 | 80,661 | -2,210 | -28,818 | | 50,835 |
| Grayling | 45,019 | 5,152 | 168,683 | 92,454 | 9,276 | 31,597 | 1,412 | -28,043 | 105,200 | | | | -114,167 |

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ARMY RC EXCESS-SHORTAGE (000 ft2)

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ARMY RC EXCESS-SHORTAGE (000 ft2)

| Inst Name | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|--------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| Greenleaf TS | | | 5,104 | 1,689 | 8,000 | | | | | 2,928 | -5,222 | | -135,865 |
| Guam Territory | | 8,150 | 4,800 | 68,261 | -17,446 | | 6,243 | -28,042 | | | -33,000 | | -57,301 |
| Hawaii | 99,868 | | 66,069 | 229,800 | 11,158 | 12,000 | | 295,513 | | | 5,754 | | -176,979 |
| Idaho (-) | | | 4,381 | 23,840 | | | | -121,423 | | | 4,950 | | -101,618 |
| Illinois | -47,947 | 754 | 17,152 | 57,980 | 17,940 | 32,224 | | 689,000 | | 8,710 | -53,037 | 2,013 | 476,159 |
| Indiana (-) | -6,885 | | | -5,263 | | | | -268,976 | | | -7,222 | | -594,492 |
| Indiantown Gap | -69,187 | | -12,381 | -87,679 | 62,966 | -12,600 | 20,564 | 67,741 | -36,770 | -2,470 | -3,108 | | -453,953 |
| Iowa (-) | -12,327 | 100 | | | | | | -363,934 | | 8,843 | | | -452,541 |
| Kansas | 101,259 | 49,347 | 4,749 | 8,809 | 106,779 | 22,765 | 14,545 | -303,609 | 7,127 | 21,330 | -7,432 | | -646,425 |
| Kentucky (-) | -53,000 | 3,036 | | 11,710 | 2,400 | 10,000 | | -285,221 | | | | | -429,842 |
| Louisiana (-) | 98,232 | 10,000 | 18,003 | 12,466 | 36,877 | 4,184 | 5,525 | -505,933 | 4,465 | 76,210 | -25,294 | -5,740 | -1,015,415 |
| Maine | 38,375 | 6,740 | 5,067 | -8,994 | 99,233 | 34,989 | | 202,852 | 7,501 | | | | -48,432 |
| Maryland | 51,609 | 6,385 | 7,084 | 21,861 | 36,909 | 13,226 | | -308,935 | 6,431 | 2,629 | | | -159,992 |
| Massachusetts (-) | -25,761 | 12,768 | 4,100 | 52,009 | | | | -374,929 | | 11,910 | | | -510,856 |
| McCraday | | | 19,151 | 3,236 | 180,671 | 8,414 | | -39,131 | 19,861 | 1,400 | -9,594 | | -174,268 |
| Michigan (-) | 90,622 | | | -42,146 | | | | -6,813 | 5,440 | 1,812 | | | -525,994 |
| Minnesota (-) | -58,283 | 5,400 | | -13,363 | | | | -584,530 | | | | | -777,136 |
| Mississippi (-) | -26,866 | 5,492 | | 75,007 | 26,422 | | 4,461 | -1,680,587 | | 4,533 | -179,139 | | -1,056,985 |
| Missouri | -50,325 | 57,767 | 36,388 | 71,594 | 54,446 | 8,992 | 9,655 | -135,820 | 27,674 | 2,113 | -1,500 | | -517,860 |
| Montana (-) | 83,213 | 13,786 | | | | | | 31,223 | | | | | -91,169 |
| Nebraska (-) | -56,340 | | | -4,308 | | | | -147,206 | | | -42,206 | | -321,806 |
| Nevada | 71,879 | | 3,066 | -24,831 | 2,368 | | | -54,654 | 8,393 | | 33,579 | | -38,395 |
| New Hampshire | -8,907 | 7,162 | 5,458 | 17,546 | 6,311 | | | -3,188 | | | | | -160,783 |
| New Jersey | 166,262 | 5,687 | 20,790 | 111,563 | 118,746 | 11,766 | 22,717 | 393,011 | | | -7,541 | | -562,143 |
| New Mexico | -4,358 | | 2,727 | 80,954 | 12,433 | | | -123,065 | 725 | 3,225 | 32,805 | | -345,150 |
| New York (-) | -29,590 | 6,030 | 700 | 83,651 | 13,249 | 750 | | 1,254,946 | | | 59,289 | | -1,059,895 |
| North Carolina | -14,860 | 56,919 | 9,091 | -37,697 | 24,692 | 513 | 1,140 | -334,279 | 19,580 | 12,975 | -185,431 | | -989,584 |
| North Dakota (-) | 42,049 | | | 35,498 | | | | 41,286 | | | | | -250,575 |
| Ohio | 50,127 | 6,186 | 69,045 | 32,552 | 61,292 | 7,627 | | -392,365 | 2,671 | 22,085 | 14,739 | | -1,033,764 |
| Oklahoma (-) | 7,722 | | 16,291 | 15,040 | 25,319 | | | 208,685 | 1,904 | 505 | 18,801 | | -748,442 |
| Oregon (-) | 105,347 | 4,459 | 18,832 | 64,055 | 74,774 | 2,567 | 4,816 | -299,201 | | 998 | -3,156 | | -508,240 |
| Pennsylvania (-) | -23,420 | | 7,769 | 4,314 | 15,220 | | 5,000 | -360,885 | 40,000 | 16,845 | -21,413 | | -1,616,371 |
| Puerto Rico (-) | 43,150 | -4,306 | -571 | -9,022 | 15,732 | | | -463,100 | | 698 | | | -313,025 |
| Rhode Island | 39,413 | | 6,848 | 4,986 | 10,463 | | 840 | -26,571 | | | -5,852 | | -214,532 |
| South Carolina (-) | 53,221 | 5,095 | 1,773 | -20,120 | -5,400 | | 14,569 | -745,528 | | 194,974 | -2,375 | | -646,246 |
| South Dakota | 41,057 | | 570 | 15,979 | 20,871 | -2,588 | 14,117 | -11,392 | -6,738 | -2,786 | -1,513 | | -355,104 |
| Tennessee (-) | -58,642 | | 14,973 | -9,370 | | | 640 | -571,764 | 3,144 | 9,903 | -56,339 | | -872,713 |
| Texas (-) | 152,515 | 7,520 | 10,979 | -15,865 | 34,342 | | 2,012 | 39,750 | | 26,383 | | | -1,365,320 |
| Utah (-) | 45,576 | | 14,482 | -29,856 | 6,000 | 4,364 | | 128,366 | 12,550 | 1,136 | | | -299,439 |
| Vermont (-) | -76,915 | 2,698 | 2,031 | -8,360 | -3,599 | | | -257,390 | | | | | -345,077 |
| Virgin Islands | -12,980 | | | -6,950 | 3,708 | | | -33,332 | | | | | -96,627 |
| Virginia (-) | 35,669 | 3,075 | 24,065 | 18,229 | 13,083 | 8,313 | 540 | -530,219 | 21,406 | 2,870 | -30,114 | | -305,214 |
| VTS Milan | | | 13,700 | 13,225 | 14,157 | | | | 7,620 | 13,071 | -2,130 | | -125,146 |
| VTS Smyrna | 118,645 | 24,369 | | 65,995 | 26,516 | | | 8,698 | 1,250 | 2,367 | | | -103,457 |
| Washington | 138,624 | | 5,268 | 5,593 | 31,701 | 5,402 | | 360,473 | 17,558 | 5,809 | 50,971 | | -394,055 |
| West Virginia (-) | 76,045 | 479,676 | | 58,206 | -5,784 | | 1,260 | -201,963 | 2,880 | | | | 632,938 |
| Western Kentucky | | | 10,412 | 2,180 | 19,319 | 2,812 | | -30,058 | | | -4,636 | | -74,216 |
| Wisconsin | 62,950 | | 19,512 | 80,442 | 36,017 | | | -348,491 | | | | | -511,686 |
| Wyoming (-) | 16,821 | | | -13,841 | | | | 59,438 | | 5,964 | | | -149,221 |

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ARMY RC EXCESS-SHORTAGE (000 ft2)

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

ARMY RC SURGE (000 ft2)

| Inst_Name | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|----------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| 63rd RSC | | | | | | | | | | | | | |
| 65th RSC | | | | | | | | | | | | | |
| 70th RSC | 12,000 | | | | | | | 45,290 | | 6,150 | | | |
| 77th RSC | | | | | | | | 38,872 | | | | 10,155 | |
| 81st RSC | 74,890 | | | | 22,119 | | | | | | | | |
| 88th RSC | | | | | 33,446 | | 18,944 | | | | | 4,643 | |
| 89th RSC | | | | | | | | | | | | 66,140 | |
| 90th RSC | | | | | | | | | | | | | |
| 94th RSC | | | | | | | | 47,066 | | | | | |
| 96th RSC | | | | | | | 1,800 | 285,004 | | 1,757 | | | |
| 99th RSC | 162,561 | | | | | | | | | | | | |
| Alabama (-) | 25,359 | | 2,800 | | 12,093 | | | | | | | | |
| Alaska | 96,754 | 5,000 | 7,130 | 40,703 | 33,109 | | | 225,649 | | 432 | | | |
| Arizona | 55,947 | 18,250 | 27,971 | 10,232 | | 42,575 | | | 6,165 | 36,614 | 135,289 | | |
| Arkansas (-) | | | | | | | | | | | | | |
| Ashland | | | | 14,428 | 38,888 | | | | | | | | |
| California (-) | | 27,252 | 43,950 | 82,556 | 107,505 | 16,990 | 5,582 | | 7,880 | 484 | | | |
| Camp Atterbury | | 3,116 | 5,467 | | 30,936 | | | | | | | | |
| Camp Beauregard | | | | | 11,164 | | | | | 12,327 | | | |
| Camp Blanding | | 2,815 | 60,262 | 35,446 | 50,691 | 24,787 | | | 26,273 | 316 | | | |
| Camp Dawson | | | 21,537 | 11,191 | 3,060 | 1,706 | 1,200 | | 2,532 | | 53,476 | | |
| Camp Dodge | | 140,396 | | 44,729 | 14,625 | 8,196 | | 89,657 | | 29,358 | | | |
| Camp Edwards | | 2,304 | | 7,133 | | 22,451 | | | | | | | |
| Camp Ethan Allen | | 2,160 | 13,056 | | 48,050 | 3,098 | 2,106 | 42,497 | 6,506 | | | | |
| Camp Grafton | | 9,620 | 20,936 | 16,792 | 8,711 | 2,744 | | | 24,632 | | | | |
| Camp Gruber | | 2,341 | 23,530 | 14,546 | 14,893 | 7,384 | | | 15,890 | | | | |
| Camp Guernsey | 2,800 | | 9,619 | 9,110 | 18,703 | | | | | | | | |
| Camp McCain | | 2,840 | | 2 | 13,132 | 2,030 | 18,900 | | 10,257 | 272 | | | |
| Camp Rilea | | 4,500 | | 18 | | 8,784 | 13,087 | | | | | | |
| Camp Ripley | 14,340 | 720 | 161,230 | 50,305 | 104,990 | 86,046 | | | 33,484 | | | | 64,732 |
| Camp Roberts | | | 31,980 | 33,287 | 10,642 | 5,043 | | | 5,266 | | | | |
| Camp Robinson | | 2,100 | 17,523 | 56,021 | 101,287 | 4,846 | | 20,347 | | 8,260 | 87,687 | | 264,785 |
| Camp Santiago | | | 26,485 | 36,744 | 2,048 | 3,541 | | | | | 11,469 | | |
| Camp Shelby | 35,744 | 28,159 | 106,994 | 73,137 | 117,035 | 50,815 | | | 29,365 | 81,194 | | | |
| Camp Smith | | 1,000 | 16,880 | 39,985 | 18,337 | | | | | | | | |
| Camp Swift | | | 19,485 | 21,608 | 2,392 | 2,386 | | 1,176 | 8,624 | 441 | | | |
| Camp Williams | | | 8,725 | 42,353 | 9,372 | 14,312 | 5,400 | | | 11,481 | | | |
| Camp Wolters | | | 9,036 | 2,013 | | | | | | 2,016 | | | 26,115 |
| Colorado | | | | 41,571 | 30,950 | 13,128 | | | | | | | |
| Connecticut | 88,872 | | 5,080 | | 111,443 | 16,410 | | 372,547 | 3,840 | 2,400 | | | |
| Custer | | 23,567 | 37,844 | 2,888 | 41,026 | | | 8,861 | 7,250 | | | | |
| Delaware | 21,388 | 1,920 | 8,800 | 19,452 | 6,681 | | | 7,686 | 1,900 | 839 | | | |
| District of Columbia | | | | | | | | 512,790 | | | | | |
| Florida (-) | 101,368 | | | 23,988 | | | | | | 518 | | | |
| Fort Chaffee | | | 21,695 | 63,650 | 75,225 | 104,476 | 18,687 | | 39,881 | 203,530 | | | |
| Fort Harrison | | | 4,739 | | 19,478 | | | 99,620 | | | | | |
| Fort McClellan | | 728 | 28,790 | 80,545 | 58,987 | 19,138 | | | 17,667 | 5,557 | | | |
| Fort Pickett | 12,810 | | | | | | | | | | | | |
| Georgia | 87,790 | | 240,471 | 78,628 | 13,105 | 31,010 | 17,679 | | 73,420 | 5,750 | | | |
| Gowen Field | | 58,055 | 21,663 | | | 23,529 | | | 80,661 | | | | 50,835 |

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ARMY RC SURGE (000 ft2)

Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA

ARMY RC SURGE (000 ft2)

| Inst Name | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|--------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| Graying | 45,019 | 5,152 | 168,683 | 92,454 | 9,276 | 31,597 | 1,412 | | 105,200 | | | | |
| Greenlief TS | | | 5,104 | 1,689 | 8,000 | | | | | 2,928 | | | |
| Guam Territory | | 8,150 | 4,800 | 68,261 | | | 6,243 | | | | | | |
| Hawaii | 99,868 | | 66,069 | 229,800 | 11,158 | 12,000 | | 295,513 | | | 5,754 | | |
| Idaho (-) | | | 4,381 | 23,840 | | | | | | | 4,950 | | |
| Illinois | | 754 | 17,152 | 57,980 | 17,940 | 32,224 | | 689,000 | | 8,710 | | 2,013 | 476,159 |
| Indiana (-) | | | | | | | | | | | | | |
| Indiantown Gap | | | | | 62,966 | | 20,564 | 67,741 | | | | | |
| Iowa (-) | | 100 | | | | | | | | 8,843 | | | |
| Kansas | 101,259 | 49,347 | 4,749 | 8,809 | 106,779 | 22,765 | 14,545 | | 7,127 | 21,330 | | | |
| Kentucky (-) | | 3,036 | | 11,710 | 2,400 | 10,000 | | | | | | | |
| Louisiana (-) | 98,232 | 10,000 | 18,003 | 12,466 | 36,877 | 4,184 | 5,525 | | 4,465 | 76,210 | | | |
| Maine | 38,375 | 6,740 | 5,067 | | 99,233 | 34,989 | | 202,852 | 7,501 | | | | |
| Maryland | 51,609 | 6,385 | 7,084 | 21,861 | 36,909 | 13,226 | | | 6,431 | 2,629 | | | |
| Massachusetts (-) | | 12,768 | 4,100 | 52,009 | | | | | | 11,910 | | | |
| McCraday | | | 19,151 | 3,236 | 180,671 | 8,414 | | | 19,861 | 1,400 | | | |
| Michigan (-) | 90,622 | | | | | | | | 5,440 | 1,812 | | | |
| Minnesota (-) | | 5,400 | | | | | | | | | | | |
| Mississippi (-) | | 5,492 | | 75,007 | 26,422 | | 4,461 | | | 4,533 | | | |
| Missouri | | 57,767 | 36,388 | 71,594 | 54,446 | 8,992 | 9,655 | | 27,674 | 2,113 | | | |
| Montana (-) | 83,213 | 13,786 | | | | | | 31,223 | | | | | |
| Nebraska (-) | | | | | | | | | | | | | |
| Nevada | 71,879 | | 3,066 | | 2,368 | | | | 8,393 | | 33,579 | | |
| New Hampshire | | 7,162 | 5,458 | 17,546 | 6,311 | | | | | | | | |
| New Jersey | 166,262 | 5,687 | 20,790 | 111,563 | 118,746 | 11,766 | 22,717 | 393,011 | | | | | |
| New Mexico | | | 2,727 | 80,954 | 12,433 | | | | 725 | 3,225 | 32,805 | | |
| New York (-) | | 6,030 | 700 | 83,651 | 13,249 | 750 | | 1,254,946 | | | 59,289 | | |
| North Carolina | | 56,919 | 9,091 | | 24,692 | 513 | 1,140 | | 19,580 | 12,975 | | | |
| North Dakota (-) | 42,049 | | | 35,498 | | | | 41,286 | | | | | |
| Ohio | 50,127 | 6,186 | 69,045 | 32,552 | 61,292 | 7,627 | | | 2,671 | 22,085 | 14,739 | | |
| Oklahoma (-) | 7,722 | | 16,291 | 15,040 | 25,319 | | | 208,685 | 1,904 | 505 | 18,801 | | |
| Oregon (-) | 105,347 | 4,459 | 18,832 | 64,055 | 74,774 | 2,567 | 4,816 | | | | 998 | | |
| Pennsylvania (-) | | | 7,769 | 4,314 | 15,220 | | 5,000 | | 40,000 | 16,845 | | | |
| Puerto Rico (-) | 43,150 | | | | 15,732 | | | | | | 698 | | |
| Rhode Island | 39,413 | | 6,848 | 4,986 | 10,463 | | 840 | | | | | | |
| South Carolina (-) | 53,221 | 5,095 | 1,773 | | | | 14,569 | | | 194,974 | | | |
| South Dakota | 41,057 | | 570 | 15,979 | 20,871 | | 14,117 | | | | | | |
| Tennessee (-) | | | 14,973 | | | | 640 | | 3,144 | 9,903 | | | |
| Texas (-) | 152,515 | 7,520 | 10,979 | | 34,342 | | 2,012 | 39,750 | | 26,383 | | | |
| Utah (-) | 45,576 | | 14,482 | | 6,000 | 4,364 | | 128,366 | 12,550 | 1,136 | | | |
| Vermont (-) | | 2,698 | 2,031 | | | | | | | | | | |
| Virgin Islands | | | | | 3,708 | | | | | | | | |
| Virginia (-) | 35,669 | 3,075 | 24,065 | 18,229 | 13,083 | 8,313 | 540 | | 21,406 | 2,870 | | | |
| VTS Milan | | | 13,700 | 13,225 | 14,157 | | | | 7,620 | 13,071 | | | |
| VTS Smyrna | 118,645 | 24,369 | | 65,995 | 26,516 | | | 8,698 | 1,250 | 2,367 | | | |
| Washington | 138,624 | | 5,268 | 5,593 | 31,701 | 5,402 | | 360,473 | 17,558 | 5,809 | 50,971 | | |
| West Virginia (-) | 76,045 | 479,676 | | 58,206 | | | 1,260 | | 2,880 | | | | 632,938 |
| Western Kentucky | | | 10,412 | 2,180 | 19,319 | 2,812 | | | | | | | |
| Wisconsin | 62,950 | | 19,512 | 80,442 | 36,017 | | | | | | | | |
| Wyoming (-) | 16,821 | | | | | | | 59,438 | | 5,964 | | | |

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ARMY RC SURGE (000 ft2)

SCENARIO ERROR REPORT (COBRA v6.10)

Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:35 PM

Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
Option Pkg Name: Jefferson Barracks, MO AFRC
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

OVERHEAD/SUSTAINMENT:

Jefferson Bar AFRC had a Sustainment budget of \$0K with 0 SF of facilities.

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2009
 Payback Year : 2010 (1 Year)

NPV in 2025(\$K): -69,537
 1-Time Cost(\$K): 20,842

| Net Costs in 2005 Constant Dollars (\$K) | | | | | | | | |
|--|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 1,402 | 0 | 15,576 | 0 | 0 | 0 | 16,978 | 0 |
| Person | 0 | -2,581 | -5,776 | -5,776 | -5,776 | -5,776 | -25,686 | -5,776 |
| Overhd | -313 | -317 | 196 | -532 | -570 | -570 | -2,107 | -694 |
| Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 336 | 150 | 3,003 | 0 | 0 | 0 | 3,489 | 0 |
| TOTAL | 1,424 | -2,749 | 12,999 | -6,308 | -6,346 | -6,346 | -7,326 | -6,470 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------------|----------|-----------|----------|----------|----------|----------|-----------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| POSITIONS ELIMINATED | | | | | | | |
| Off | 0 | 6 | 0 | 0 | 0 | 0 | 6 |
| Enl | 0 | 61 | 0 | 0 | 0 | 0 | 61 |
| Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOT | 0 | 67 | 0 | 0 | 0 | 0 | 67 |

| | | | | | | | |
|----------------------------|----------|----------|----------|----------|----------|----------|----------|
| POSITIONS REALIGNED | | | | | | | |
| Off | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOT | 0 |

Summary:

 #205 AFRC Jefferson Barracks USA 0216

Close the Bridgeton, Missouri Navy and Marine Corps Reserve Center, realign the Jefferson Barracks US Army Reserve Center, and re-locate units into a new consolidated Armed Forces Reserve Center on Jefferson Barracks, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

The new AFRC shall have the capability to accommodate Missouri Army National Guard Units from the Readiness Center in Jefferson Barracks if the State of Missouri decides to relocate those units.

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Costs in 2005 Constant Dollars (\$K) | | | | | | | | |
|--------------------------------------|--------------|------------|---------------|------------|------------|------------|---------------|------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 1,402 | 0 | 15,576 | 0 | 0 | 0 | 16,978 | 0 |
| Person | 0 | 307 | 0 | 0 | 0 | 0 | 307 | 0 |
| Overhd | 13 | 10 | 524 | 733 | 694 | 694 | 2,668 | 694 |
| Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 336 | 150 | 3,003 | 0 | 0 | 0 | 3,489 | 0 |
| TOTAL | 1,751 | 467 | 19,103 | 733 | 694 | 694 | 23,442 | 694 |

| Savings in 2005 Constant Dollars (\$K) | | | | | | | | |
|--|------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 0 | 2,888 | 5,776 | 5,776 | 5,776 | 5,776 | 25,993 | 5,776 |
| Overhd | 326 | 327 | 327 | 1,265 | 1,265 | 1,265 | 4,776 | 1,388 |
| Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 326 | 3,215 | 6,103 | 7,041 | 7,041 | 7,041 | 30,768 | 7,165 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)
 Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:35 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base | Personnel | | | |
|--------------------|-----------|---------|--------|---------|
| | Start* | Finish* | Change | %Change |
| Jefferson Bar ARNG | 67 | 0 | -67 | -100% |
| Jefferson Bar USAR | 0 | 0 | 0 | 0% |
| Jefferson Bar AFRC | 0 | 0 | 0 | 0% |
| TOTAL | 67 | 0 | -67 | -100% |

| Base | Square Footage | | | | |
|--------------------|----------------|--------|----------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Jefferson Bar ARNG | 128,580 | 0 | -128,580 | -100% | 1,919 |
| Jefferson Bar USAR | 52,900 | 0 | -52,900 | -100% | 0 |
| Jefferson Bar AFRC | 0 | 92,782 | 92,782 | 0% | 0 |
| TOTAL | 181,480 | 92,782 | -88,698 | -49% | 1,324 |

| Base | Base Operations Support (2005\$) | | | | |
|--------------------|----------------------------------|---------|----------|---------|---------|
| | Start* | Finish* | Change | %Change | Chg/Per |
| Jefferson Bar ARNG | 131,080 | 0 | -131,080 | -100% | 1,956 |
| Jefferson Bar USAR | 106,560 | 0 | -106,560 | -100% | 0 |
| Jefferson Bar AFRC | 0 | 0 | 0 | 0% | 0 |
| TOTAL | 237,640 | 0 | -237,640 | -100% | 3,547 |

| Base | Sustainment (2005\$) | | | | |
|--------------------|----------------------|---------|----------|----------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Jefferson Bar ARNG | 583,800 | 0 | -583,800 | -100% | 8,713 |
| Jefferson Bar USAR | 240,600 | 0 | -240,600 | -100% | 0 |
| Jefferson Bar AFRC | 10 | 365,148 | 365,138 | 3651385% | 0 |
| TOTAL | 824,410 | 365,148 | -459,261 | -56% | 6,855 |

| Base | Recapitalization (2005\$) | | | | |
|--------------------|---------------------------|---------|----------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Jefferson Bar ARNG | 232,464 | 0 | -232,464 | -100% | 3,470 |
| Jefferson Bar USAR | 94,007 | 0 | -94,007 | -100% | 0 |
| Jefferson Bar AFRC | 164,591 | 315,815 | 151,224 | 92% | 0 |
| TOTAL | 491,062 | 315,815 | -175,247 | -36% | 2,616 |

| Base | Sustain + Recap + BOS (2005\$) | | | | |
|--------------------|--------------------------------|---------|----------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Jefferson Bar ARNG | 947,344 | 0 | -947,344 | -100% | 14,139 |
| Jefferson Bar USAR | 441,167 | 0 | -441,167 | -100% | 0 |
| Jefferson Bar AFRC | 164,601 | 680,964 | 516,363 | 314% | 0 |
| TOTAL | 1,553,112 | 680,964 | -872,148 | -56% | 13,017 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2
 Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:35 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base | Plant Replacement Value (2005\$) | | | | |
|--------------------|----------------------------------|------------|-------------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Jefferson Bar ARNG | 23,943,800 | 0 | -23,943,800 | -100% | 357,370 |
| Jefferson Bar USAR | 9,682,700 | 0 | -9,682,700 | -100% | 0 |
| Jefferson Bar AFRC | 16,952,900 | 32,528,996 | 15,576,096 | 92% | 0 |
| TOTAL | 50,579,400 | 32,528,996 | -18,050,403 | -36% | 269,409 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 3
Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:35 PM

Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
(AFRC Jefferson Barracks, MO).CBR
Option Pkg Name: Jefferson Barracks, MO AFRC
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

* "Start" and "Finish" values for Personnel and BOS both include the Programmed
Installation Population (non-BRAC) Changes, so that only changes attributable
to the BRAC action are reflected in the "Change" columns of this report.

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME COSTS -----(\$K)----- | 2006 ---- | 2007 ---- | 2008 ---- | 2009 ---- | 2010 ---- | 2011 ---- | Total ----- |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| CONSTRUCTION | | | | | | | |
| MILCON | 1,402 | 0 | 15,576 | 0 | 0 | 0 | 16,978 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog Manage | 13 | 10 | 7 | 5 | 0 | 0 | 36 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 33 | 0 | 0 | 33 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 307 | 0 | 0 | 0 | 0 | 307 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 336 | 150 | 0 | 0 | 0 | 0 | 486 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 3,003 | 0 | 0 | 0 | 3,003 |
| TOTAL ONE-TIME | 1,751 | 467 | 18,586 | 38 | 0 | 0 | 20,842 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/12
 Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:36 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| RECURRINGCOSTS -----(\$K)----- | 2006 ---- | 2007 ---- | 2008 ---- | 2009 ---- | 2010 ---- | 2011 ---- | Total ----- | Beyond ----- |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|-----------------|
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 365 | 365 | 365 | 365 | 1,460 | 365 |
| Recap | 0 | 0 | 151 | 151 | 151 | 151 | 605 | 151 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 178 | 178 | 178 | 535 | 178 |
| TOTAL RECUR | 0 | 0 | 516 | 694 | 694 | 694 | 2,600 | 694 |
| TOTAL COST | 1,751 | 467 | 19,103 | 733 | 694 | 694 | 23,442 | 694 |
| ONE-TIME SAVES -----(\$K)----- | 2006 ---- | 2007 ---- | 2008 ---- | 2009 ---- | 2010 ---- | 2011 ---- | Total ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| RECURRINGSAVES -----(\$K)----- | 2006 ---- | 2007 ---- | 2008 ---- | 2009 ---- | 2010 ---- | 2011 ---- | Total ----- | Beyond ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 701 | 701 | 701 | 2,102 | 824 |
| Recap | 326 | 326 | 326 | 326 | 326 | 326 | 1,959 | 326 |
| BOS | 0 | 1 | 1 | 238 | 238 | 238 | 715 | 238 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 375 | 750 | 750 | 750 | 750 | 3,374 | 750 |
| Enl Salary | 0 | 2,513 | 5,026 | 5,026 | 5,026 | 5,026 | 22,618 | 5,026 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 326 | 3,215 | 6,103 | 7,041 | 7,041 | 7,041 | 30,768 | 7,165 |
| TOTAL SAVINGS | 326 | 3,215 | 6,103 | 7,041 | 7,041 | 7,041 | 30,768 | 7,165 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME NET -----(\$K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|----------------------------------|-------|--------|--------|--------|--------|--------|---------|--------|
| CONSTRUCTION | | | | | | | | |
| MILCON | 1,402 | 0 | 15,576 | 0 | 0 | 0 | 16,978 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other | 13 | 10 | 7 | 38 | 0 | 0 | 68 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 307 | 0 | 0 | 0 | 0 | 307 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 336 | 150 | 0 | 0 | 0 | 0 | 486 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 3,003 | 0 | 0 | 0 | 3,003 | |
| TOTAL ONE-TIME | 1,751 | 467 | 18,586 | 38 | 0 | 0 | 20,356 | |
| RECURRING NET -----(\$K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 365 | -336 | -336 | -336 | -642 | -459 |
| Recap | -326 | -326 | -175 | -175 | -175 | -175 | -1,354 | -175 |
| BOS | 0 | -1 | -1 | -238 | -238 | -238 | -715 | -238 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | -2,888 | -5,776 | -5,776 | -5,776 | -5,776 | -25,993 | -5,776 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 178 | 178 | 178 | 535 | 178 |
| TOTAL RECUR | -326 | -3,215 | -5,587 | -6,346 | -6,346 | -6,346 | -28,168 | -6,470 |
| TOTAL NET COST | 1,424 | -2,749 | 12,999 | -6,308 | -6,346 | -6,346 | -7,326 | -6,470 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar ARNG, MO | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------------------------|------|------|------|------|------|------|-------|
| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog Manage | 13 | 10 | 7 | 5 | 0 | 0 | 36 |
| Supt Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 23 | 0 | 0 | 23 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 307 | 0 | 0 | 0 | 0 | 307 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 13 | 317 | 7 | 29 | 0 | 0 | 366 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Jefferson Bar ARNG, MO

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|----------------------|------------|--------------|--------------|--------------|--------------|--------------|---------------|--------------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COSTS | 13 | 317 | 7 | 29 | 0 | 0 | 366 | 0 |
| ONE-TIME SAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RECURRINGSAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 496 | 496 | 496 | 1,489 | 584 |
| Recap | 232 | 232 | 232 | 232 | 232 | 232 | 1,395 | 232 |
| BOS | 0 | 1 | 1 | 131 | 131 | 131 | 395 | 131 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 375 | 750 | 750 | 750 | 750 | 3,374 | 750 |
| Enl Salary | 0 | 2,513 | 5,026 | 5,026 | 5,026 | 5,026 | 22,618 | 5,026 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 232 | 3,121 | 6,009 | 6,636 | 6,636 | 6,636 | 29,271 | 6,723 |
| TOTAL SAVINGS | 232 | 3,121 | 6,009 | 6,636 | 6,636 | 6,636 | 29,271 | 6,723 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar ARNG, MO | | | | | | | | |
|------------------------------|-------------|---------------|---------------|---------------|---------------|---------------|----------------|---------------|
| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 13 | 10 | 7 | 29 | 0 | 0 | 59 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 307 | 0 | 0 | 0 | 0 | 307 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 13 | 317 | 7 | 29 | 0 | 0 | 366 | |
| RECURRING NET | | | | | | | | |
| -----(\$K)----- | ----- | ----- | ----- | ----- | ----- | ----- | Total | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | -496 | -496 | -496 | -1,489 | -584 |
| Recap | -232 | -232 | -232 | -232 | -232 | -232 | -1,395 | -232 |
| BOS | 0 | -1 | -1 | -131 | -131 | -131 | -395 | -131 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | -2,888 | -5,776 | -5,776 | -5,776 | -5,776 | -25,993 | -5,776 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | -232 | -3,121 | -6,009 | -6,636 | -6,636 | -6,636 | -29,271 | -6,723 |
| TOTAL NET COST | -219 | -2,805 | -6,002 | -6,607 | -6,636 | -6,636 | -28,905 | -6,723 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar USAR, MO | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------------------------|------|------|------|------|------|------|-------|
| ONE-TIME COSTS | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ---- |
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 9 | 0 | 0 | 9 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 9 | 0 | 0 | 9 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar USAR, MO | | | | | | | | |
|------------------------------|------|------|------|------|------|------|-------|--------|
| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COSTS | 0 | 0 | 0 | 9 | 0 | 0 | 9 | 0 |
| ONE-TIME SAVES | | | | | | | | |
| -----(\$K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| RECURRINGSAVES | | | | | | | | |
| -----(\$K)----- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 204 | 204 | 204 | 613 | 241 |
| Recap | 94 | 94 | 94 | 94 | 94 | 94 | 564 | 94 |
| BOS | 0 | 0 | 0 | 106 | 106 | 106 | 320 | 106 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 94 | 94 | 94 | 405 | 405 | 405 | 1,497 | 441 |
| TOTAL SAVINGS | 94 | 94 | 94 | 405 | 405 | 405 | 1,497 | 441 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar USAR, MO | | | | | | | | |
|------------------------------|------------|------------|------------|-------------|-------------|-------------|---------------|-------------|
| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other | 0 | 0 | 0 | 9 | 0 | 0 | 9 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 0 | 0 | 9 | 0 | 0 | 9 | |
| | | | | | | | | |
| RECURRING NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | -204 | -204 | -204 | -613 | -241 |
| Recap | -94 | -94 | -94 | -94 | -94 | -94 | -564 | -94 |
| BOS | 0 | 0 | 0 | -106 | -106 | -106 | -320 | -106 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | -94 | -94 | -94 | -405 | -405 | -405 | -1,497 | -441 |
| TOTAL NET COST | -94 | -94 | -94 | -395 | -405 | -405 | -1,488 | -441 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar AFRC, MO | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------------------------|-------|------|--------|------|------|------|--------|
| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 1,402 | 0 | 15,576 | 0 | 0 | 0 | 16,978 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 336 | 150 | 0 | 0 | 0 | 0 | 486 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 3,003 | 0 | 0 | 0 | 3,003 |
| TOTAL ONE-TIME | 1,738 | 150 | 18,579 | 0 | 0 | 0 | 20,467 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Jefferson Bar AFRC, MO

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|-------|------|--------|------|------|------|--------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 365 | 365 | 365 | 365 | 1,460 | 365 |
| Recap | 0 | 0 | 151 | 151 | 151 | 151 | 605 | 151 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 178 | 178 | 178 | 535 | 178 |
| TOTAL RECUR | 0 | 0 | 516 | 694 | 694 | 694 | 2,600 | 694 |
| TOTAL COSTS | 1,738 | 150 | 19,095 | 694 | 694 | 694 | 23,067 | 694 |
| ONE-TIME SAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RECURRINGSAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SAVINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar AFRC, MO | | | | | | | | |
|------------------------------|--------------|------------|---------------|------------|------------|------------|---------------|------------|
| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 1,402 | 0 | 15,576 | 0 | 0 | 0 | 16,978 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 336 | 150 | 0 | 0 | 0 | 0 | 486 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 3,003 | 0 | 0 | 0 | 3,003 | |
| TOTAL ONE-TIME | 1,738 | 150 | 18,579 | 0 | 0 | 0 | 20,467 | |
| RECURRING NET | | | | | | | | |
| -----(\$K)----- | ----- | ----- | ----- | ----- | ----- | ----- | Total | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 365 | 365 | 365 | 365 | 1,460 | 365 |
| Recap | 0 | 0 | 151 | 151 | 151 | 151 | 605 | 151 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 178 | 178 | 178 | 535 | 178 |
| TOTAL RECUR | 0 | 0 | 516 | 694 | 694 | 694 | 2,600 | 694 |
| TOTAL NET COST | 1,738 | 150 | 19,095 | 694 | 694 | 694 | 23,067 | 694 |

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)
 Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:35 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Jefferson Bar ARNG, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 67 | 0 | 0 | 0 | 0 | 67 |
| NET CHANGE-Mil | 0 | -67 | 0 | 0 | 0 | 0 | -67 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Jefferson Bar USAR, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Jefferson Bar AFRC, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

COBRA INPUT DATA REPORT (COBRA v6.10)

Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:34 PM

Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
Option Pkg Name: Jefferson Barracks, MO AFRC
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
Model does Time-Phasing of Construction/Shutdown: No

| Base Name, ST (Code) | Strategy: |
|------------------------|-------------------|
| Jefferson Bar ARNG, MO | Closes in FY 2009 |
| Jefferson Bar USAR, MO | Closes in FY 2009 |
| Jefferson Bar AFRC, MO | Realignment |

INPUT SCREEN TWO - DISTANCE TABLE
(Only shows distances where personnel or equipment are moving)

| Point A: | Point B: | Distance: |
|----------|----------|-----------|
| ----- | ----- | ----- |

INPUT SCREEN THREE - MOVEMENT TABLE

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Jefferson Bar ARNG, MO

| | | | |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees: | 6 | Base Service (for BOS/Sust): | Army |
| Total Enlisted Employees: | 61 | Total Sustainment(\$K/Year): | 584 |
| Total Student Employees: | 0 | Sustain Payroll (\$K/Year): | 0 |
| Total Civilian Employees: | 0 | BOS Non-Payroll (\$K/Year): | 131 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Officer Housing Units Avail: | 0 | Family Housing (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 23,944 |
| Starting Facilities(KSF): | 128 | Svc/Agcy Recap Rate (Years): | 103 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Civ Locality Pay Factor: | 0.000 | TRICARE | In-Pat Out-Pat |
| Area Cost Factor: | 1.09 | | Admits Visits Prescrip |
| Per Diem Rate (\$/Day): | 0 | CostFactor | 0.00 0.00 0.00 |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Vehicle Cost (\$/Lift/Mile): | 0.00 | Actv Purch | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |
| Longitude: | 0.000000 | Retiree65+ | 0 0 0 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Jefferson Bar USAR, MO

| | | | |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees: | 0 | Base Service (for BOS/Sust): | Army |
| Total Enlisted Employees: | 0 | Total Sustainment(\$K/Year): | 241 |
| Total Student Employees: | 0 | Sustain Payroll (\$K/Year): | 0 |
| Total Civilian Employees: | 0 | BOS Non-Payroll (\$K/Year): | 106 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Officer Housing Units Avail: | 0 | Family Housing (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 9,683 |
| Starting Facilities(KSF): | 53 | Svc/Agcy Recap Rate (Years): | 103 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Civ Locality Pay Factor: | 1.000 | TRICARE | In-Pat Out-Pat |
| Area Cost Factor: | 1.09 | | Admits Visits Prescrip |
| Per Diem Rate (\$/Day): | 0 | CostFactor | 0.00 0.00 0.00 |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Vehicle Cost (\$/Lift/Mile): | 0.00 | Actv Purch | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |
| Longitude: | 0.000000 | Retiree65+ | 0 0 0 |

Name: Jefferson Bar AFRC, MO

| | | | |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees: | 0 | Base Service (for BOS/Sust): | Army |
| Total Enlisted Employees: | 0 | Total Sustainment(\$K/Year): | 0 |
| Total Student Employees: | 0 | Sustain Payroll (\$K/Year): | 0 |
| Total Civilian Employees: | 0 | BOS Non-Payroll (\$K/Year): | 0 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Officer Housing Units Avail: | 0 | Family Housing (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 16,953 |
| Starting Facilities(KSF): | 0 | Svc/Agcy Recap Rate (Years): | 103 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Civ Locality Pay Factor: | 1.000 | TRICARE | In-Pat Out-Pat |
| Area Cost Factor: | 1.09 | | Admits Visits Prescrip |
| Per Diem Rate (\$/Day): | 0 | CostFactor | 0.00 0.00 0.00 |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Vehicle Cost (\$/Lift/Mile): | 0.00 | Actv Purch | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |
| Longitude: | 0.000000 | Retiree65+ | 0 0 0 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Jefferson Bar ARNG, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|------|------|------------|------|------|--------------|
| | ---- | ---- | ---- | ---- | ---- | ---- |
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Unique Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Reqd(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Start(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Save(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction Schedule(%): | 0% | 0% | 0% | 100% | 0% | 0% |
| Shutdown Schedule (%): | 0% | 0% | 0% | 100% | 0% | 0% |
| Misn Milcon Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| MTF Closure Action: | None | Fac | ShDn(KSF): | 128 | FH | ShDn: 0.000% |

Name: Jefferson Bar USAR, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|------|------|------------|------|------|--------------|
| | ---- | ---- | ---- | ---- | ---- | ---- |
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Unique Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Reqd(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Start(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Save(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction Schedule(%): | 0% | 0% | 0% | 100% | 0% | 0% |
| Shutdown Schedule (%): | 0% | 0% | 0% | 100% | 0% | 0% |
| Misn Milcon Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| MTF Closure Action: | None | Fac | ShDn(KSF): | 53 | FH | ShDn: 0.000% |

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 4
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Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Jefferson Bar AFRC, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|---------------------|------|-------|------|----------|--------|
| 1-Time Unique Cost (\$K): | 0 | 0 | 3,003 | 0 | 0 | 0 |
| 1-Time Unique Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Reqd(\$K): | 336 | 150 | 0 | 0 | 0 | 0 |
| Activ Mission Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Start(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 178 | 178 | 178 |
| Misc Recurring Save(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction Schedule(%): | 0% | 0% | 100% | 0% | 0% | 0% |
| Shutdown Schedule (%): | 0% | 0% | 100% | 0% | 0% | 0% |
| Misn Milcon Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| MTF Closure Action: | None Fac ShDn(KSF): | | | 0 | FH ShDn: | 0.000% |

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: Jefferson Bar ARNG, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
| Off Scenario Change: | 0 | -6 | 0 | 0 | 0 | 0 |
| Enl Scenario Change: | 0 | -61 | 0 | 0 | 0 | 0 |
| Civ Scenario Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Off Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu Prog nonBRAC Change: | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog FH Privatization: | 0% | 0% | 0% | 0% | 0% | 0% |

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: Jefferson Bar AFRC, MO

| FAC | UM | New MilCon | Rehab MilCon | TotCost(\$K) | FPG Con CF | FPG Sust CF |
|------|----|------------|--------------|--------------|------------|-------------|
| 1714 | SF | 92,782 | 0 Default | 0 | 137.77 | 4.15 |

Department : Army
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 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

| | | | |
|----------------------------------|------------|--------------------------------|-----------|
| Perc Officers Accompanied: | 72.00% | Priority Placement Program: | 39.97% |
| Perc Enlisted Accompanied: | 55.00% | PPP Actions Involving PCS: | 50.70% |
| Officer Salary(\$/Year): | 124,971.93 | Civilian PCS Costs (\$): | 35,496.00 |
| Enlisted Salary(\$/Year): | 82,399.09 | Home Sale Reimburse Rate: | 10.00% |
| Civilian Salary(\$/Year): | 59,959.18 | Max Home Sale Reimburs(\$): | 50,000.00 |
| Avg Unemploy Cost(\$/Week): | 272.90 | Home Purch Reimburse Rate: | 5.00% |
| Unemployment Eligibility(Weeks): | 16 | Max Home Purch Reimburs(\$): | 25,000.00 |
| Civilians Not Willing To Move: | 6.00% | Civilian Homeowning Rate: | 68.40% |
| Civilian Turnover Rate: | 9.16% | HAP Home Value Reimburse Rate: | 13.46% |
| Civilian Early Retire Rate: | 8.10% | HAP Homeowner Receiving Rate: | 18.44% |
| Civilian Regular Retire Rate: | 1.67% | RSE Home Value Reimburse Rate: | 0.00% |
| Civilian RIF Pay Factor: | 86.32% | RSE Homeowner Receiving Rate: | 0.00% |
| Civ Early Retire Pay Factor: | 18.03% | | |

STANDARD FACTORS SCREEN TWO - FACILITIES

| | Army | Navy | Air Force | Marines |
|--------------------------------|----------|--------------------------------|-----------|---------|
| Service Sustainment Rate | 87.00% | 93.00% | 92.00% | 97.00% |
| Unit Cost Adjustment (BOS) | 10332.00 | 8879.00 | 3032.00 | 3904.00 |
| Program Management Factor: | 10.00 | MilCon Site Prep Cost (\$/SF): | 0.74 | |
| Mothball (Close) (\$/SF): | 0.18 | MilCon Contingency Plan Rate: | 5.00% | |
| Mothball (Deac/Realn) (\$/SF): | 0.45 | MilCon Design Rate (Medical): | 13.00% | |
| Rehab vs. MilCon (Default): | 47.00% | MilCon Design Rate (Other): | 9.00% | |
| Rehab vs. MilCon (Red): | 64.00% | MilCon SIOH Rate: | 6.00% | |
| Rehab vs. MilCon (Amber): | 29.00% | Discount Rate for NPV/Payback: | 2.80% | |

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

| | | | |
|-----------------------------|-----------|-------------------------------|-----------|
| Material/Assigned Mil (Lb): | 710 | Storage-In-Transit (\$/Pers): | 373.76 |
| HHG Per Off Accomp (Lb): | 15,290.00 | POV Reimburse(\$/Mile): | 0.20 |
| HHG Per Enl Accomp (Lb): | 9,204.00 | Air Transport (\$/Pass Mile): | 0.20 |
| HHG Per Off Unaccomp (Lb): | 13,712.00 | IT Connect (\$/Person): | 200.00 |
| HHG Per Enl Unaccomp (Lb): | 6,960.00 | Misc Exp(\$/Direct Employee): | 1,000.00 |
| HHG Per Civilian (Lb): | 18,000.00 | Avg Mil Tour Length (Months): | 30.02 |
| Total HHG Cost (\$/100Lb): | 8.78 | One-Time Off PCS Cost(\$): | 10,477.58 |
| Equip Pack & Crate(\$/Ton): | 180.67 | One-Time Enl PCS Cost(\$): | 3,998.52 |

Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
Option Pkg Name: Jefferson Barracks, MO AFRC
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE

=====

#205 AFRC Jefferson Barracks USA 0216

Close the Bridgeton, Missouri Navy and Marine Corps Reserve Center, realign the Jefferson Barracks US Army Reserve Center, and re-locate units into a new consolidated Armed Forces Reserve Center on Jefferson Barracks, Missouri, if the Army is able to acquire suitable land for the construction of the facilities.

The new AFRC shall have the capability to accommodate Missouri Army National Guard Units from the Readiness Center in Jefferson Barracks if the State of Missouri decides to relocate those units.

FOOTNOTES FOR SCREEN FOUR

=====

Provided Data: square footage required = 159,664 X 70.8% (Joint Savings Factor) = 113,043. PRV based on 113, 043 sq ft.

FOOTNOTES FOR SCREEN FIVE

=====

No EBS as closing Army facilities are on the receiving site at Jefferson Barracks.

Env Non-Milcon for Jefferson Barracks per Air Force:
FY06 336K NEPA Documentation
FY07: 50KAir Conformity; 100K mnor air permit revision

Closing facility non-payroll federal BOS x .75 joint efficiency factor = 178.2K BOS for new AFRC facility .

One-time cost for utilities calculated using the Army's Support Utility Tool = \$3003K.

FOOTNOTES FOR SCREEN SIX

=====

Personnel reductions due to TAA

Drilling Reserve Component Personnel reduction numbers are based on unit inactivation using a full time equivalent (FTE) formula. FTE = number of personnel x 65 days per year (48 IDT days plus 17 days of annual training) divided by 365 days. Officer and enlisted numbers are calculated separately.

FOOTNOTES FOR SCREEN SEVEN

=====

89607 + 48256 = 137863 X .673 = 92781.79 SQFT

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)
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Department : Army
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 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

All values in 2005 Constant Dollars

| Base Name | Total MilCon* | Milcon Cost Avoidance | Total Net Costs |
|--------------------|------------------|--------------------------|--------------------|
| Jefferson Bar ARNG | 0 | 0 | 0 |
| Jefferson Bar USAR | 0 | 0 | 0 |
| Jefferson Bar AFRC | 16,977,945 | 0 | 16,977,945 |
| Totals: | 16,977,945 | 0 | 16,977,945 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2
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Department : Army
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 Option Pkg Name: Jefferson Barracks, MO AFRC
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MilCon for Base: Jefferson Bar AFRC, MO

All values in 2005 Constant Dollars (\$K)

| FAC Title | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 92,782 | 16,978 | 0 Default | 0 | 16,978 |
| Total Construction Cost: | | | | | | 16,978 |
| - Construction Cost Avoid: | | | | | | 0 |
| Total Net Milcon Cost: | | | | | | 16,978 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

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 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Year | Cost(\$) | Adjusted Cost(\$) | NPV(\$) |
|------|------------|-------------------|-------------|
| ---- | ----- | ----- | ----- |
| 2006 | 1,424,486 | 1,404,952 | 1,404,952 |
| 2007 | -2,748,797 | -2,637,260 | -1,232,308 |
| 2008 | 12,999,341 | 12,132,172 | 10,899,863 |
| 2009 | -6,308,268 | -5,727,093 | 5,172,771 |
| 2010 | -6,346,464 | -5,604,835 | -432,064 |
| 2011 | -6,346,464 | -5,452,174 | -5,884,238 |
| 2012 | -6,470,124 | -5,407,012 | -11,291,251 |
| 2013 | -6,470,124 | -5,259,740 | -16,550,990 |
| 2014 | -6,470,124 | -5,116,478 | -21,667,469 |
| 2015 | -6,470,124 | -4,977,119 | -26,644,588 |
| 2016 | -6,470,124 | -4,841,555 | -31,486,143 |
| 2017 | -6,470,124 | -4,709,684 | -36,195,828 |
| 2018 | -6,470,124 | -4,581,405 | -40,777,233 |
| 2019 | -6,470,124 | -4,456,620 | -45,233,853 |
| 2020 | -6,470,124 | -4,335,233 | -49,569,086 |
| 2021 | -6,470,124 | -4,217,153 | -53,786,239 |
| 2022 | -6,470,124 | -4,102,289 | -57,888,527 |
| 2023 | -6,470,124 | -3,990,553 | -61,879,081 |
| 2024 | -6,470,124 | -3,881,861 | -65,760,942 |
| 2025 | -6,470,124 | -3,776,129 | -69,537,071 |

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/4
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 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

(All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|------------|------------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 16,977,945 | |
| Total - Construction | | 16,977,945 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 306,775 | |
| Unemployment | 0 | |
| Total - Personnel | | 306,775 |
| Overhead | | |
| Program Management Cost | 35,842 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 32,666 | |
| Total - Overhead | | 68,508 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 486,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 3,003,000 | |
| Total - Other | | 3,489,000 |
| ----- | | |
| Total One-Time Costs | | 20,842,229 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 20,842,229 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Jefferson Bar ARNG, MO
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|---------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 306,775 | |
| Unemployment | 0 | |
| Total - Personnel | | 306,775 |
| Overhead | | |
| Program Management Cost | 35,842 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 23,144 | |
| Total - Overhead | | 58,986 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 0 |
| ----- | | |
| Total One-Time Costs | | 365,762 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 365,762 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Jefferson Bar USAR, MO
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 9,522 | |
| Total - Overhead | | 9,522 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 0 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 0 |
| ----- | | |
| Total One-Time Costs | | 9,522 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 9,522 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
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 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Jefferson Bar AFRC, MO
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|------------|------------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 16,977,945 | |
| Total - Construction | | 16,977,945 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 0 | |
| Total - Overhead | | 0 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 486,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 3,003,000 | |
| Total - Other | | 3,489,000 |
| ----- | | |
| Total One-Time Costs | | 20,466,945 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 20,466,945 |

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)
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 Option Pkg Name: Jefferson Barracks, MO AFRC
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| Net Change(\$K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|----------------------|-------------|-------------|------------|-------------|-------------|-------------|---------------|-------------|
| Sustain Change | 0 | 0 | 365 | -336 | -336 | -336 | -642 | -459 |
| Recap Change | -326 | -326 | -175 | -175 | -175 | -175 | -1,354 | -175 |
| BOS Change | 0 | -1 | -1 | -238 | -238 | -238 | -715 | -238 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | -326 | -327 | 189 | -748 | -748 | -748 | -2,710 | -872 |

| Jefferson Bar ARNG, MO | | | | | | | | |
|------------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-------------|
| Net Change(\$K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| Sustain Change | 0 | 0 | 0 | -496 | -496 | -496 | -1,489 | -584 |
| Recap Change | -232 | -232 | -232 | -232 | -232 | -232 | -1,395 | -232 |
| BOS Change | 0 | -1 | -1 | -131 | -131 | -131 | -395 | -131 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | -232 | -233 | -233 | -860 | -860 | -860 | -3,278 | -947 |

| Jefferson Bar USAR, MO | | | | | | | | |
|------------------------|------------|------------|------------|-------------|-------------|-------------|---------------|-------------|
| Net Change(\$K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| Sustain Change | 0 | 0 | 0 | -204 | -204 | -204 | -613 | -241 |
| Recap Change | -94 | -94 | -94 | -94 | -94 | -94 | -564 | -94 |
| BOS Change | 0 | 0 | 0 | -106 | -106 | -106 | -320 | -106 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | -94 | -94 | -94 | -405 | -405 | -405 | -1,497 | -441 |

| Jefferson Bar AFRC, MO | | | | | | | | |
|------------------------|----------|----------|------------|------------|------------|------------|--------------|------------|
| Net Change(\$K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| Sustain Change | 0 | 0 | 365 | 365 | 365 | 365 | 1,460 | 365 |
| Recap Change | 0 | 0 | 151 | 151 | 151 | 151 | 605 | 151 |
| BOS Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | 0 | 0 | 516 | 516 | 516 | 516 | 2,065 | 516 |

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/4
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Department : Army
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 Option Pkg Name: Jefferson Barracks, MO AFRC
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| | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIREMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFs | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar ARNG, MO | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar USAR, MO | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Jefferson Bar AFRC, MO | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)
 Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:35 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri
 (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 6 | 61 | 0 | 0 |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enlisted | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | -6 | 0 | 0 | 0 | 0 | -6 |
| Enlisted | 0 | -61 | 0 | 0 | 0 | 0 | -61 |
| Civilians | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 0 | -67 | 0 | 0 | 0 | 0 | -67 |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0 | 0 | 0 | 0 |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2
 Data As Of 04/21/2005 15:45:10, Report Created 05/20/2005 4:50:35 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Jeff City\USA-0250v2 RC Transformation in Missouri (AFRC Jefferson Barracks, MO).CBR
 Option Pkg Name: Jefferson Barracks, MO AFRC
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Jefferson Bar ARNG, MO

| BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Jefferson Bar ARNG, MO | | | |
|---|----------|----------|-----------|
| Officers | Enlisted | Students | Civilians |
| ----- | ----- | ----- | ----- |
| 6 | 61 | 0 | 0 |

| SCENARIO POSITION CHANGES FOR: Jefferson Bar ARNG, MO | | | | | | | |
|---|------|------|------|------|------|------|-------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| Officers | 0 | -6 | 0 | 0 | 0 | 0 | -6 |
| Enlisted | 0 | -61 | 0 | 0 | 0 | 0 | -61 |
| Civilians | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 0 | -67 | 0 | 0 | 0 | 0 | -67 |

| BASE POPULATION (After BRAC Action) FOR: Jefferson Bar ARNG, MO | | | |
|---|----------|----------|-----------|
| Officers | Enlisted | Students | Civilians |
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

PERSONNEL SUMMARY FOR: Jefferson Bar USAR, MO

| BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Jefferson Bar USAR, MO | | | |
|---|----------|----------|-----------|
| Officers | Enlisted | Students | Civilians |
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

| BASE POPULATION (After BRAC Action) FOR: Jefferson Bar USAR, MO | | | |
|---|----------|----------|-----------|
| Officers | Enlisted | Students | Civilians |
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

PERSONNEL SUMMARY FOR: Jefferson Bar AFRC, MO

| BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Jefferson Bar AFRC, MO | | | |
|---|----------|----------|-----------|
| Officers | Enlisted | Students | Civilians |
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

| BASE POPULATION (After BRAC Action) FOR: Jefferson Bar AFRC, MO | | | |
|---|----------|----------|-----------|
| Officers | Enlisted | Students | Civilians |
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

SCENARIO ERROR REPORT (COBRA v6.10)

Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:11 PM

Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
Option Pkg Name: AFRC Kirksville, MO
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

SCENARIO DATA:

Greentop USARC's Milcon time-phasing adds up to 0%.
New Kirksville USARC's Shutdown time-phasing adds up to 0%.

OVERHEAD/SUSTAINMENT:

New Kirksville USARC had a Sustainment budget of \$0K with 0 SF of facilities.

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Starting Year : 2006
 Final Year : 2008
 Payback Year : Never

NPV in 2025(\$K): 8,500
 1-Time Cost(\$K): 7,784

| Net Costs in 2005 Constant Dollars (\$K) | | | | | | | | |
|--|------------|--------------|------------|------------|------------|------------|--------------|-----------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 522 | 5,799 | 0 | 0 | 0 | 0 | 6,321 | 0 |
| Person | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Overhd | -27 | 165 | 78 | 75 | 75 | 75 | 441 | 64 |
| Moving | 0 | 0 | 80 | 80 | 80 | 80 | 320 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 105 | 1,035 | 0 | 0 | 0 | 0 | 1,140 | 0 |
| TOTAL | 599 | 6,999 | 158 | 155 | 155 | 155 | 8,222 | 64 |

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|--|------|------|------|------|------|------|-------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- |

POSITIONS ELIMINATED

| | | | | | | | |
|-----|---|---|---|---|---|---|---|
| Off | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOT | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

POSITIONS REALIGNED

| | | | | | | | |
|-----|---|---|---|---|---|---|---|
| Off | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOT | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Summary:

 Scenario # 207 AFRC Kirksville, MO USA-0088

Close the US Army Reserve Centers in Greentop, Missouri, Garner, Iowa, Topeka, Kansas and relocate units to a new Armed Forces Reserve Center in Kirksville, Missouri, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Missouri Army National Guard Units from the Readiness Center in Kirksville, Missouri if the State of Missouri decides to relocate those units.

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Costs in 2005 Constant Dollars (\$K) | | | | | | | | |
|--------------------------------------|------------|--------------|------------|------------|------------|------------|--------------|------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 522 | 5,799 | 0 | 0 | 0 | 0 | 6,321 | 0 |
| Person | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Overhd | 0 | 192 | 281 | 278 | 278 | 278 | 1,308 | 278 |
| Moving | 0 | 0 | 80 | 80 | 80 | 80 | 320 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 105 | 1,035 | 0 | 0 | 0 | 0 | 1,140 | 0 |
| TOTAL | 627 | 7,026 | 361 | 358 | 358 | 358 | 9,089 | 278 |

| Savings in 2005 Constant Dollars (\$K) | | | | | | | | |
|--|-----------|-----------|------------|------------|------------|------------|------------|------------|
| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| MilCon | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Person | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Overhd | 27 | 27 | 203 | 203 | 203 | 203 | 867 | 214 |
| Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Missio | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 27 | 27 | 203 | 203 | 203 | 203 | 867 | 214 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)
 Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:14 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base | Personnel | | | |
|----------------------|-----------|---------|--------|---------|
| | Start* | Finish* | Change | %Change |
| Greentop USARC | 0 | 0 | 0 | 0% |
| New Kirksville USARC | 0 | 0 | 0 | 0% |
| TOTAL | 0 | 0 | 0 | 0% |

| Base | Square Footage | | | | |
|----------------------|----------------|--------|---------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Greentop USARC | 17,000 | 0 | -17,000 | -100% | 0 |
| New Kirksville USARC | 0 | 38,017 | 38,017 | 0% | 0 |
| TOTAL | 17,000 | 38,017 | 21,017 | 124% | 0 |

| Base | Base Operations Support (2005\$) | | | | |
|----------------------|----------------------------------|---------|----------|---------|---------|
| | Start* | Finish* | Change | %Change | Chg/Per |
| Greentop USARC | 116,000 | 0 | -116,000 | -100% | 0 |
| New Kirksville USARC | 0 | 0 | 0 | 0% | 0 |
| TOTAL | 116,000 | 0 | -116,000 | -100% | 0 |

| Base | Sustainment (2005\$) | | | | |
|----------------------|----------------------|---------|---------|----------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Greentop USARC | 70,200 | 0 | -70,200 | -100% | 0 |
| New Kirksville USARC | 10 | 135,898 | 135,888 | 1358878% | 0 |
| TOTAL | 70,210 | 135,898 | 65,688 | 94% | 0 |

| Base | Recapitalization (2005\$) | | | | |
|----------------------|---------------------------|--------|---------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Greentop USARC | 27,454 | 0 | -27,454 | -100% | 0 |
| New Kirksville USARC | 0 | 56,304 | 56,304 | 0% | 0 |
| TOTAL | 27,454 | 56,304 | 28,849 | 105% | 0 |

| Base | Sustain + Recap + BOS (2005\$) | | | | |
|----------------------|--------------------------------|---------|----------|----------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Greentop USARC | 213,654 | 0 | -213,654 | -100% | 0 |
| New Kirksville USARC | 10 | 192,201 | 192,191 | 1921916% | 0 |
| TOTAL | 213,664 | 192,201 | -21,463 | -10% | 0 |

| Base | Plant Replacement Value (2005\$) | | | | |
|----------------------|----------------------------------|-----------|------------|---------|---------|
| | Start | Finish | Change | %Change | Chg/Per |
| Greentop USARC | 2,827,800 | 0 | -2,827,800 | -100% | 0 |
| New Kirksville USARC | 0 | 5,799,289 | 5,799,289 | 0% | 0 |
| TOTAL | 2,827,800 | 5,799,289 | 2,971,489 | 105% | 0 |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2
Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:14 PM

Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri
(AFRC Kirksville, MO).CBR
Option Pkg Name: AFRC Kirksville, MO
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

* "Start" and "Finish" values for Personnel and BOS both include the Programmed
Installation Population (non-BRAC) Changes, so that only changes attributable
to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/9
 Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:14 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri
 (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME COSTS -----(\$K)----- | 2006 ---- | 2007 ---- | 2008 ---- | 2009 ---- | 2010 ---- | 2011 ---- | Total ----- |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| CONSTRUCTION | | | | | | | |
| MILCON | 522 | 5,799 | 0 | 0 | 0 | 0 | 6,321 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 80 | 80 | 80 | 80 | 320 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 3 | 0 | 0 | 0 | 3 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 5 | 8 | 0 | 0 | 0 | 0 | 13 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 100 | 1,027 | 0 | 0 | 0 | 0 | 1,127 |
| TOTAL ONE-TIME | 627 | 6,834 | 83 | 80 | 80 | 80 | 7,784 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/9
 Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:15 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| RECURRINGCOSTS -----(\$K)----- | 2006 ---- | 2007 ---- | 2008 ---- | 2009 ---- | 2010 ---- | 2011 ---- | Total ----- | Beyond ----- |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|-----------------|
| O&M | | | | | | | | |
| Sustainment | 0 | 136 | 136 | 136 | 136 | 136 | 679 | 136 |
| Recap | 0 | 56 | 56 | 56 | 56 | 56 | 281 | 56 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 86 | 86 | 86 | 86 | 344 | 86 |
| TOTAL RECUR | 0 | 192 | 278 | 278 | 278 | 278 | 1,305 | 278 |
| TOTAL COST | 627 | 7,026 | 361 | 358 | 358 | 358 | 9,089 | 278 |
| ONE-TIME SAVES -----(\$K)----- | 2006 ---- | 2007 ---- | 2008 ---- | 2009 ---- | 2010 ---- | 2011 ---- | Total ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| RECURRINGSAVES -----(\$K)----- | 2006 ---- | 2007 ---- | 2008 ---- | 2009 ---- | 2010 ---- | 2011 ---- | Total ----- | Beyond ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 60 | 60 | 60 | 60 | 239 | 70 |
| Recap | 27 | 27 | 27 | 27 | 27 | 27 | 165 | 27 |
| BOS | 0 | 0 | 116 | 116 | 116 | 116 | 464 | 116 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 27 | 27 | 203 | 203 | 203 | 203 | 867 | 214 |
| TOTAL SAVINGS | 27 | 27 | 203 | 203 | 203 | 203 | 867 | 214 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/9
 Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:15 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME NET ----(\$K)---- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
|--------------------------------|------|-------|------|------|------|------|-------|--------|
| CONSTRUCTION | | | | | | | | |
| MILCON | 522 | 5,799 | 0 | 0 | 0 | 0 | 6,321 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 0 | 0 | 80 | 80 | 80 | 80 | 320 | |
| Other | 0 | 0 | 3 | 0 | 0 | 0 | 3 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 5 | 8 | 0 | 0 | 0 | 0 | 13 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 100 | 1,027 | 0 | 0 | 0 | 0 | 1,127 | |
| TOTAL ONE-TIME | 627 | 6,834 | 83 | 80 | 80 | 80 | 7,771 | |
| RECURRING NET ----(\$K)---- | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 136 | 76 | 76 | 76 | 76 | 441 | 66 |
| Recap | -27 | 29 | 29 | 29 | 29 | 29 | 117 | 29 |
| BOS | 0 | 0 | -116 | -116 | -116 | -116 | -464 | -116 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 86 | 86 | 86 | 86 | 344 | 86 |
| TOTAL RECUR | -27 | 165 | 75 | 75 | 75 | 75 | 437 | 64 |
| TOTAL NET COST | 599 | 6,999 | 158 | 155 | 155 | 155 | 8,222 | 64 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Greentop USARC, MO | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|--------------------------|------|------|------|------|------|------|-------|
| ONE-TIME COSTS | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 80 | 80 | 80 | 80 | 320 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 3 | 0 | 0 | 0 | 3 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 0 | 8 | 0 | 0 | 0 | 0 | 8 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 8 | 83 | 80 | 80 | 80 | 331 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Greentop USARC, MO | | | | | | | | |
|--------------------------|------|------|------|------|------|------|-------|--------|
| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL COSTS | 0 | 8 | 83 | 80 | 80 | 80 | 331 | 0 |
| ONE-TIME SAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RECURRINGSAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 60 | 60 | 60 | 60 | 239 | 70 |
| Recap | 27 | 27 | 27 | 27 | 27 | 27 | 165 | 27 |
| BOS | 0 | 0 | 116 | 116 | 116 | 116 | 464 | 116 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 27 | 27 | 203 | 203 | 203 | 203 | 867 | 214 |
| TOTAL SAVINGS | 27 | 27 | 203 | 203 | 203 | 203 | 867 | 214 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Greentop USARC, MO | | | | | | | | |
|--------------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 0 | 0 | 80 | 80 | 80 | 80 | 320 | |
| Other | 0 | 0 | 3 | 0 | 0 | 0 | 3 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 0 | 8 | 0 | 0 | 0 | 0 | 8 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ONE-TIME | 0 | 8 | 83 | 80 | 80 | 80 | 331 | |
| RECURRING NET | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | Total | Beyond |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | -60 | -60 | -60 | -60 | -239 | -70 |
| Recap | -27 | -27 | -27 | -27 | -27 | -27 | -165 | -27 |
| BOS | 0 | 0 | -116 | -116 | -116 | -116 | -464 | -116 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | -27 | -27 | -203 | -203 | -203 | -203 | -867 | -214 |
| TOTAL NET COST | -27 | -19 | -120 | -123 | -123 | -123 | -536 | -214 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: New Kirksville USARC, MO | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|--------------------------------|------|-------|------|------|------|------|-------|
| ONE-TIME COSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION | | | | | | | |
| MILCON | 522 | 5,799 | 0 | 0 | 0 | 0 | 6,321 |
| O&M | | | | | | | |
| CIV SALARY | | | | | | | |
| Civ RIFs | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Retire | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIV MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Home Purch | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Hunt | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PPP | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RITA | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FREIGHT | | | | | | | |
| Packing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Freight | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Vehicles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unemployment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Prog Manage | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contrac | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mothball | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | |
| MIL MOVING | | | | | | | |
| Per Diem | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| POV Miles | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HHG | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| Elim PCS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Environmental | 5 | 0 | 0 | 0 | 0 | 0 | 5 |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 100 | 1,027 | 0 | 0 | 0 | 0 | 1,127 |
| TOTAL ONE-TIME | 627 | 6,826 | 0 | 0 | 0 | 0 | 7,453 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: New Kirksville USARC, MO

| RECURRINGCOSTS | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|-------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| O&M | | | | | | | | |
| Sustainment | 0 | 136 | 136 | 136 | 136 | 136 | 679 | 136 |
| Recap | 0 | 56 | 56 | 56 | 56 | 56 | 281 | 56 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 86 | 86 | 86 | 86 | 344 | 86 |
| TOTAL RECUR | 0 | 192 | 278 | 278 | 278 | 278 | 1,305 | 278 |
| TOTAL COSTS | 627 | 7,018 | 278 | 278 | 278 | 278 | 8,758 | 278 |
| ONE-TIME SAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| CONSTRUCTION | | | | | | | | |
| MILCON | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| 1-Time Move | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Environmental | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ONE-TIME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RECURRINGSAVES | | | | | | | | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recap | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Off Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enl Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECUR | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SAVINGS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: New Kirksville USARC, MO | | | | | | | | |
|--------------------------------|------------|--------------|------------|------------|------------|------------|--------------|------------|
| ONE-TIME NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | |
| CONSTRUCTION | | | | | | | | |
| MILCON | 522 | 5,799 | 0 | 0 | 0 | 0 | 6,321 | |
| O&M | | | | | | | | |
| Civ Retir/RIF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Civ Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Info Tech | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| MIL PERSONNEL | | | | | | | | |
| Mil Moving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| OTHER | | | | | | | | |
| HAP / RSE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Environmental | 5 | 0 | 0 | 0 | 0 | 0 | 5 | |
| Misn Contract | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1-Time Other | 100 | 1,027 | 0 | 0 | 0 | 0 | 1,127 | |
| TOTAL ONE-TIME | 627 | 6,826 | 0 | 0 | 0 | 0 | 7,453 | |
| | | | | | | | | |
| RECURRING NET | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | ----- |
| FAM HOUSE OPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| O&M | | | | | | | | |
| Sustainment | 0 | 136 | 136 | 136 | 136 | 136 | 679 | 136 |
| Recap | 0 | 56 | 56 | 56 | 56 | 56 | 281 | 56 |
| BOS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civ Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRICARE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MIL PERSONNEL | | | | | | | | |
| Mil Salary | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| House Allow | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OTHER | | | | | | | | |
| Procurement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mission Activ | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recur | 0 | 0 | 86 | 86 | 86 | 86 | 344 | 86 |
| TOTAL RECUR | 0 | 192 | 278 | 278 | 278 | 278 | 1,305 | 278 |
| | | | | | | | | |
| TOTAL NET COST | 627 | 7,018 | 278 | 278 | 278 | 278 | 8,758 | 278 |

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)
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Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Greentop USARC, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

New Kirksville USARC, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Mil | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Civ | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Gained-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Jobs Lost-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| NET CHANGE-Stu | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

COBRA INPUT DATA REPORT (COBRA v6.10)

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Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006
 Model does Time-Phasing of Construction/Shutdown: No

| | |
|--------------------------|-------------------|
| Base Name, ST (Code) | Strategy: |
| ----- | ----- |
| Greentop USARC, MO | Closes in FY 2008 |
| New Kirksville USARC, MO | Realignment |

INPUT SCREEN TWO - DISTANCE TABLE
 (Only shows distances where personnel or equipment are moving)

| | | |
|----------|----------|-----------|
| Point A: | Point B: | Distance: |
| ----- | ----- | ----- |

INPUT SCREEN THREE - MOVEMENT TABLE

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Greentop USARC, MO

| | | | |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees: | 0 | Base Service (for BOS/Sust): | Army |
| Total Enlisted Employees: | 0 | Total Sustainment(\$K/Year): | 70 |
| Total Student Employees: | 0 | Sustain Payroll (\$K/Year): | 0 |
| Total Civilian Employees: | 0 | BOS Non-Payroll (\$K/Year): | 116 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Officer Housing Units Avail: | 0 | Family Housing (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 2,828 |
| Starting Facilities(KSF): | 17 | Svc/Agcy Recap Rate (Years): | 103 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Civ Locality Pay Factor: | 1.000 | TRICARE | In-Pat Out-Pat |
| Area Cost Factor: | 0.99 | | Admits Visits Prescrip |
| Per Diem Rate (\$/Day): | 0 | CostFactor | 0.00 0.00 0.00 |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Vehicle Cost (\$/Lift/Mile): | 0.00 | Actv Purch | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |
| Longitude: | 0.000000 | Retiree65+ | 0 0 0 |

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 2
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Department : Army
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 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: New Kirksville USARC, MO

| | | | |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees: | 0 | Base Service (for BOS/Sust): | Army |
| Total Enlisted Employees: | 0 | Total Sustainment(\$K/Year): | 0 |
| Total Student Employees: | 0 | Sustain Payroll (\$K/Year): | 0 |
| Total Civilian Employees: | 0 | BOS Non-Payroll (\$K/Year): | 0 |
| Accomp Mil not Receiving BAH: | 0.0% | BOS Payroll (\$K/Year): | 0 |
| Officer Housing Units Avail: | 0 | Family Housing (\$K/Year): | 0 |
| Enlisted Housing Units Avail: | 0 | Installation PRV(\$K): | 0 |
| Starting Facilities(KSF): | 0 | Svc/Agcy Recap Rate (Years): | 103 |
| Officer BAH (\$/Month): | 0 | Homeowner Assistance Program: | No |
| Enlisted BAH (\$/Month): | 0 | | |
| Civ Locality Pay Factor: | 1.000 | TRICARE | In-Pat Out-Pat |
| Area Cost Factor: | 0.99 | | Admits Visits Prescrip |
| Per Diem Rate (\$/Day): | 0 | CostFactor | 0.00 0.00 0.00 |
| Freight Cost (\$/Ton/Mile): | 0.00 | Actv MTF | 0 0 0 |
| Vehicle Cost (\$/Lift/Mile): | 0.00 | Actv Purch | 0 0 0 |
| Latitude: | 0.000000 | Retiree | 0 0 0 |
| Longitude: | 0.000000 | Retiree65+ | 0 0 0 |

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Greentop USARC, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|----------------------------|---------------------|------|------|------|----------|--------|
| | ---- | ---- | ---- | ---- | ---- | ---- |
| 1-Time Unique Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Unique Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Reqrd(\$K): | 0 | 8 | 0 | 0 | 0 | 0 |
| Activ Mission Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Start(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Save(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 80 | 80 | 80 | 80 |
| Construction Schedule(%): | 0% | 0% | 0% | 0% | 0% | 0% |
| Shutdown Schedule (%): | 0% | 0% | 100% | 0% | 0% | 0% |
| Misn Milcon Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| MTF Closure Action: | None Fac ShDn(KSF): | | | 17 | FH ShDn: | 0.000% |

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 3
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Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: New Kirksville USARC, MO

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|---------------------|-------|------------|------|--------|------|
| | ---- | ---- | ---- | ---- | ---- | ---- |
| 1-Time Unique Cost (\$K): | 100 | 1,027 | 0 | 0 | 0 | 0 |
| 1-Time Unique Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| 1-Time Moving Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Env Non-MilCon Reqd(\$K): | 5 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Cost (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Activ Mission Save (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Start(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misn Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Supt Contract Term (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Misc Recurring Cost(\$K): | 0 | 0 | 86 | 86 | 86 | 86 |
| Misc Recurring Save(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| One-Time IT Costs (\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Construction Schedule(%): | 0% | 100% | 0% | 0% | 0% | 0% |
| Shutdown Schedule (%): | 0% | 0% | 0% | 0% | 0% | 0% |
| Misn Milcon Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| Procurement Avoidnc(\$K): | 0 | 0 | 0 | 0 | 0 | 0 |
| MTF Closure Action: | None Fac ShDn(KSF): | | 0 FH ShDn: | | 0.000% | |

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: New Kirksville USARC, MO

| FAC | UM | New MilCon | Rehab MilCon | TotCost(\$K) | FPG Con CF | FPG Sust CF |
|-------|-------|------------|--------------|--------------|------------|-------------|
| ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| 1714 | SF | 38,017 | 0 Default | 0 | 137.77 | 4.15 |

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

| | | | |
|----------------------------------|------------|--------------------------------|-----------|
| Perc Officers Accompanied: | 72.00% | Priority Placement Program: | 39.97% |
| Perc Enlisted Accompanied: | 55.00% | PPP Actions Involving PCS: | 50.70% |
| Officer Salary(\$/Year): | 124,971.93 | Civilian PCS Costs (\$): | 35,496.00 |
| Enlisted Salary(\$/Year): | 82,399.09 | Home Sale Reimburse Rate: | 10.00% |
| Civilian Salary(\$/Year): | 59,959.18 | Max Home Sale Reimburs(\$): | 50,000.00 |
| Avg Unemploy Cost(\$/Week): | 272.90 | Home Purch Reimburse Rate: | 5.00% |
| Unemployment Eligibility(Weeks): | 16 | Max Home Purch Reimburs(\$): | 25,000.00 |
| Civilians Not Willing To Move: | 6.00% | Civilian Homeowning Rate: | 68.40% |
| Civilian Turnover Rate: | 9.16% | HAP Home Value Reimburse Rate: | 13.46% |
| Civilian Early Retire Rate: | 8.10% | HAP Homeowner Receiving Rate: | 18.44% |
| Civilian Regular Retire Rate: | 1.67% | RSE Home Value Reimburse Rate: | 0.00% |
| Civilian RIF Pay Factor: | 86.32% | RSE Homeowner Receiving Rate: | 0.00% |
| Civ Early Retire Pay Factor: | 18.03% | | |

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

STANDARD FACTORS SCREEN TWO - FACILITIES

| | Army | Navy | Air Force | Marines |
|--------------------------------|----------|--------------------------------|-----------|---------|
| Service Sustainment Rate | 87.00% | 93.00% | 92.00% | 97.00% |
| Unit Cost Adjustment (BOS) | 10332.00 | 8879.00 | 3032.00 | 3904.00 |
| Program Management Factor: | 10.00 | MilCon Site Prep Cost (\$/SF): | | 0.74 |
| Mothball (Close) (\$/SF): | 0.18 | MilCon Contingency Plan Rate: | | 5.00% |
| Mothball (Deac/Realn) (\$/SF): | 0.45 | MilCon Design Rate (Medical): | | 13.00% |
| Rehab vs. MilCon (Default): | 47.00% | MilCon Design Rate (Other): | | 9.00% |
| Rehab vs. MilCon (Red): | 64.00% | MilCon SIOH Rate: | | 6.00% |
| Rehab vs. MilCon (Amber): | 29.00% | Discount Rate for NPV/Payback: | | 2.80% |

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

| | | | |
|-----------------------------|-----------|-------------------------------|-----------|
| Material/Assigned Mil (Lb): | 710 | Storage-In-Transit (\$/Pers): | 373.76 |
| HHG Per Off Accom (Lb): | 15,290.00 | POV Reimburse(\$/Mile): | 0.20 |
| HHG Per Enl Accom (Lb): | 9,204.00 | Air Transport (\$/Pass Mile): | 0.20 |
| HHG Per Off Unaccomp (Lb): | 13,712.00 | IT Connect (\$/Person): | 200.00 |
| HHG Per Enl Unaccomp (Lb): | 6,960.00 | Misc Exp(\$/Direct Employee): | 1,000.00 |
| HHG Per Civilian (Lb): | 18,000.00 | Avg Mil Tour Length (Months): | 30.02 |
| Total HHG Cost (\$/100Lb): | 8.78 | One-Time Off PCS Cost(\$): | 10,477.58 |
| Equip Pack & Crate(\$/Ton): | 180.67 | One-Time Enl PCS Cost(\$): | 3,998.52 |

Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
Option Pkg Name: AFRC Kirksville, MO
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE

=====

Scenario # 207 AFRC Kirksville, MO USA-0088

Close the US Army Reserve Centers in Greentop, Missouri, Garner, Iowa, Topeka, Kansas and relocate units to a new Armed Forces Reserve Center in Kirksville, Missouri, if the Army is able to acquire suitable land for the construction of the facilities. The new AFRC shall have the capability to accommodate Missouri Army National Guard Units from the Readiness Center in Kirksville, Missouri if the State of Missouri decides to relocate those units.

FOOTNOTES FOR SCREEN FOUR

=====

USed Certified COBRA datacall from States/RRC

FOOTNOTES FOR SCREEN FIVE

=====

1 NEPA Record of Environmental Consideration (REC) = \$5,000

1 Basic EBS * \$8,000 = \$8,000 for closing facilities

Misc Recurring Cost is BOS Cost = \$86,015 from RRC/States COBRA Input datacall

\$1,027,431 in utility support costs as determined by the Army's utility support tool.

Recurring savings based on the elimination of an \$80,000 annual lease at Greentop USARC.

One-Time land acquisition cost of \$100K

FOOTNOTES FOR SCREEN SEVEN

=====

SF Requirement derived from State / RRC certified COBRA input data sheet.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)
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Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
Option Pkg Name: AFRC Kirksville, MO
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

All values in 2005 Constant Dollars

| Base Name | Total MilCon* | Milcon Cost Avoidance | Total Net Costs |
|----------------------|------------------|--------------------------|--------------------|
| ----- | ----- | ----- | ----- |
| Greentop USARC | 0 | 0 | 0 |
| New Kirksville USARC | 6,321,225 | 0 | 6,321,225 |
| ----- | ----- | ----- | ----- |
| Totals: | 6,321,225 | 0 | 6,321,225 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2
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 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

MilCon for Base: New Kirksville USARC, MO

All values in 2005 Constant Dollars (\$K)

| FAC Title | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|--|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 38,017 | 6,321 | 0 Default | 0 | 6,321 |
| Total Construction Cost: | | | | | | 6,321 |
| - Construction Cost Avoid: | | | | | | 0 |
| Total Net Milcon Cost: | | | | | | 6,321 |

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

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 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Year | Cost(\$) | Adjusted Cost(\$) | NPV(\$) |
|------|-----------|-------------------|-----------|
| ---- | ----- | ----- | ----- |
| 2006 | 599,482 | 591,261 | 591,261 |
| 2007 | 6,999,026 | 6,715,030 | 7,306,291 |
| 2008 | 158,127 | 147,579 | 7,453,870 |
| 2009 | 155,067 | 140,781 | 7,594,651 |
| 2010 | 155,067 | 136,946 | 7,731,597 |
| 2011 | 155,067 | 133,216 | 7,864,814 |
| 2012 | 64,537 | 53,933 | 7,918,747 |
| 2013 | 64,537 | 52,464 | 7,971,211 |
| 2014 | 64,537 | 51,035 | 8,022,246 |
| 2015 | 64,537 | 49,645 | 8,071,891 |
| 2016 | 64,537 | 48,293 | 8,120,184 |
| 2017 | 64,537 | 46,977 | 8,167,161 |
| 2018 | 64,537 | 45,698 | 8,212,859 |
| 2019 | 64,537 | 44,453 | 8,257,312 |
| 2020 | 64,537 | 43,242 | 8,300,554 |
| 2021 | 64,537 | 42,064 | 8,342,619 |
| 2022 | 64,537 | 40,919 | 8,383,538 |
| 2023 | 64,537 | 39,804 | 8,423,342 |
| 2024 | 64,537 | 38,720 | 8,462,062 |
| 2025 | 64,537 | 37,665 | 8,499,728 |

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/3
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 (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

(All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-----------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 6,321,225 | |
| Total - Construction | | 6,321,225 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 3,060 | |
| Total - Overhead | | 3,060 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 320,000 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 320,000 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 13,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 1,127,000 | |
| Total - Other | | 1,140,000 |
| ----- | | |
| Total One-Time Costs | | 7,784,285 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 7,784,285 |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 2/3
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 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Greentop USARC, MO
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|---------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 0 | |
| Total - Construction | | 0 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 3,060 | |
| Total - Overhead | | 3,060 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 320,000 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 320,000 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 8,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 0 | |
| Total - Other | | 8,000 |
| ----- | | |
| Total One-Time Costs | | 331,060 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 331,060 |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 3/3
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Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri
 (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: New Kirksville USARC, MO
 (All values in 2005 Constant Dollars)

| Category | Cost | Sub-Total |
|--|-----------|-----------|
| ----- | ---- | ----- |
| Construction | | |
| Military Construction | 6,321,225 | |
| Total - Construction | | 6,321,225 |
| Personnel | | |
| Civilian RIF | 0 | |
| Civilian Early Retirement | 0 | |
| Eliminated Military PCS | 0 | |
| Unemployment | 0 | |
| Total - Personnel | | 0 |
| Overhead | | |
| Program Management Cost | 0 | |
| Support Contract Termination | 0 | |
| Mothball / Shutdown | 0 | |
| Total - Overhead | | 0 |
| Moving | | |
| Civilian Moving | 0 | |
| Civilian PPP | 0 | |
| Military Moving | 0 | |
| Freight | 0 | |
| Information Technologies | 0 | |
| One-Time Moving Costs | 0 | |
| Total - Moving | | 0 |
| Other | | |
| HAP / RSE | 0 | |
| Environmental Mitigation Costs | 5,000 | |
| Mission Contract Startup and Termination | 0 | |
| One-Time Unique Costs | 1,127,000 | |
| Total - Other | | 1,132,000 |
| ----- | | |
| Total One-Time Costs | | 7,453,225 |
| ----- | | |
| One-Time Savings | | |
| Military Construction Cost Avoidances | 0 | |
| Military Moving | 0 | |
| One-Time Moving Savings | 0 | |
| Environmental Mitigation Savings | 0 | |
| One-Time Unique Savings | 0 | |
| ----- | | |
| Total One-Time Savings | | 0 |
| ----- | | |
| Total Net One-Time Costs | | 7,453,225 |

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)
 Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:14 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Net Change(\$K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|----------------------|------------|------------|------------|------------|------------|------------|-----------|------------|
| Sustain Change | 0 | 136 | 76 | 76 | 76 | 76 | 441 | 66 |
| Recap Change | -27 | 29 | 29 | 29 | 29 | 29 | 117 | 29 |
| BOS Change | 0 | 0 | -116 | -116 | -116 | -116 | -464 | -116 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | -27 | 165 | -11 | -11 | -11 | -11 | 93 | -21 |

| Greentop USARC, MO | | | | | | | | |
|----------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Net Change(\$K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| Sustain Change | 0 | 0 | -60 | -60 | -60 | -60 | -239 | -70 |
| Recap Change | -27 | -27 | -27 | -27 | -27 | -27 | -165 | -27 |
| BOS Change | 0 | 0 | -116 | -116 | -116 | -116 | -464 | -116 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | -27 | -27 | -203 | -203 | -203 | -203 | -867 | -214 |

| New Kirksville USARC, MO | | | | | | | | |
|--------------------------|----------|------------|------------|------------|------------|------------|------------|------------|
| Net Change(\$K) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| Sustain Change | 0 | 136 | 136 | 136 | 136 | 136 | 679 | 136 |
| Recap Change | 0 | 56 | 56 | 56 | 56 | 56 | 281 | 56 |
| BOS Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Housing Change | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CHANGES | 0 | 192 | 192 | 192 | 192 | 192 | 961 | 192 |

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/3
 Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:14 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIREMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFs | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Greentop USARC, MO | Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| | ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFS | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: New Kirksville USARC, MO Rate | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|-------|
| ---- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement* | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement* | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover* | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Positions Available | | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS ELIMINATED | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Early Retirement | 8.10% | 0 | 0 | 0 | 0 | 0 | 0 |
| Regular Retirement | 1.67% | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian Turnover | 9.16% | 0 | 0 | 0 | 0 | 0 | 0 |
| Civs Not Moving (RIFs)* | 6.00% | 0 | 0 | 0 | 0 | 0 | 0 |
| Priority Placement# | 39.97% | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Available to Move | | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilian RIFs (the remainder) | | 0 | 0 | 0 | 0 | 0 | 0 |
| CIVILIAN POSITIONS REALIGNING IN | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians Moving | | 0 | 0 | 0 | 0 | 0 | 0 |
| New Civilians Hired | | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Civilian Additions | | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN EARLY RETIRMENTS | | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN RIFS | | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# | | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CIVILIAN NEW HIRES | | 0 | 0 | 0 | 0 | 0 | 0 |

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)
 Data As Of 04/21/2005 15:48:10, Report Created 05/20/2005 4:49:13 PM

Department : Army
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
 Option Pkg Name: AFRC Kirksville, MO
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|------------|------------|------------|------------|
| ----- 0 | ----- 0 | ----- 0 | ----- 0 |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enlisted | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Students | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO):

| | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Enlisted | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Civilians | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|------------|------------|------------|------------|
| ----- 0 | ----- 0 | ----- 0 | ----- 0 |

Department : Army
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Kirksville\USA-0250v2 RC Transformation in Missouri (AFRC Kirksville, MO).CBR
Option Pkg Name: AFRC Kirksville, MO
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Greentop USARC, MO

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Greentop USARC, MO

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

BASE POPULATION (After BRAC Action) FOR: Greentop USARC, MO

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

PERSONNEL SUMMARY FOR: New Kirksville USARC, MO

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: New Kirksville USARC, MO

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

BASE POPULATION (After BRAC Action) FOR: New Kirksville USARC, MO

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| ----- | ----- | ----- | ----- |
| 0 | 0 | 0 | 0 |

Economic Impact Report

This report depicts the economic impact of the following Scenarios:

USA-0250: RC Trans in MO (Jefferson Barracks)

The data in this report is rolled up by Action

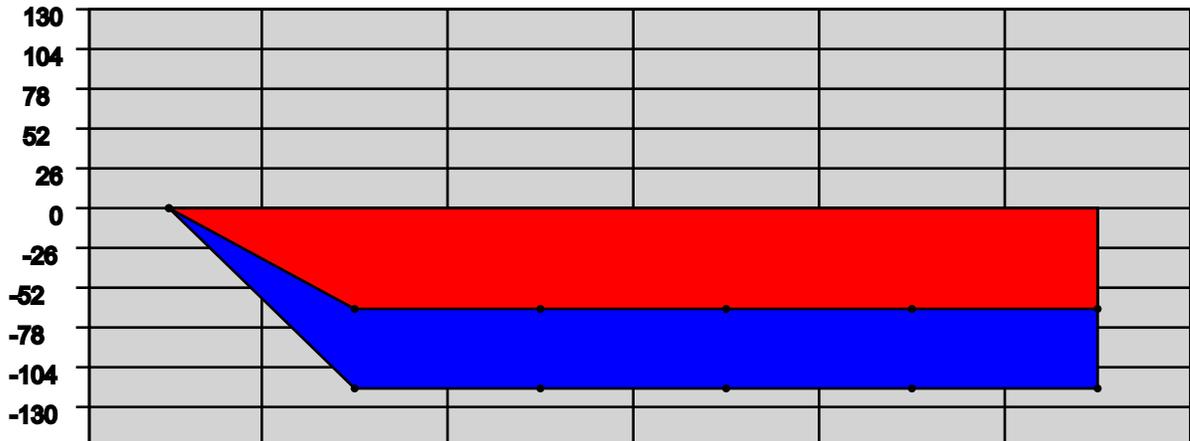
ECONOMIC IMPACT DATA

Scenario: RC Trans in MO (Jefferson Barracks)
Economic Region of Influence(ROI): St. Louis, MO-IL Metropolitan Statistical Area
Base: Lambert - St. Louis IAP AGS
Action: Jefferson Barracks ARNG, MO

Overall Economic Impact of Proposed BRAC-05 Action:

| | |
|--|-----------|
| ROI Population (2002): | 2,746,765 |
| ROI Employment (2002): | 1,668,793 |
| Authorized Manpower (2005): | 379 |
| Authorized Manpower(2005) / ROI Employment(2002): | 0.02% |
| Total Estimated Job Change: | -121 |
| Total Estimated Job Change / ROI Employment(2002): | -0.01% |

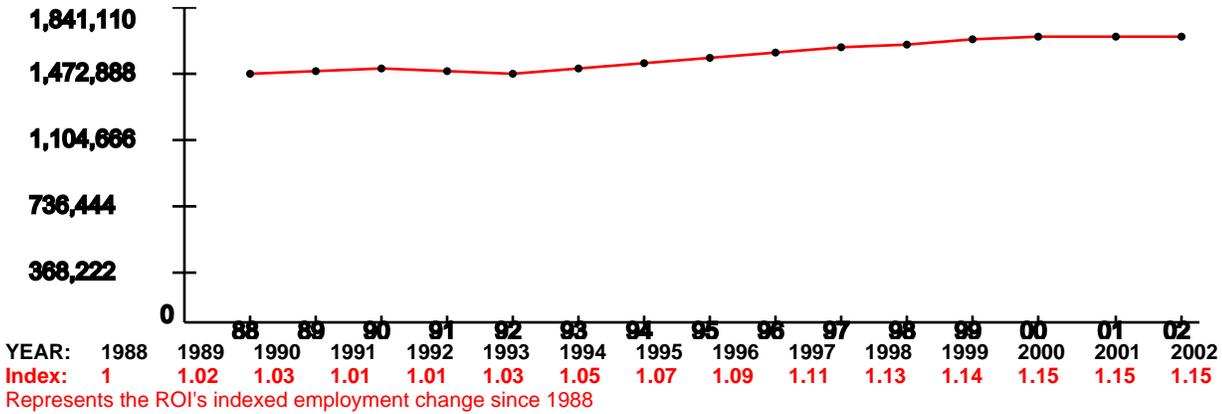
Cumulative Job Change (Gain/Loss) Over Time:



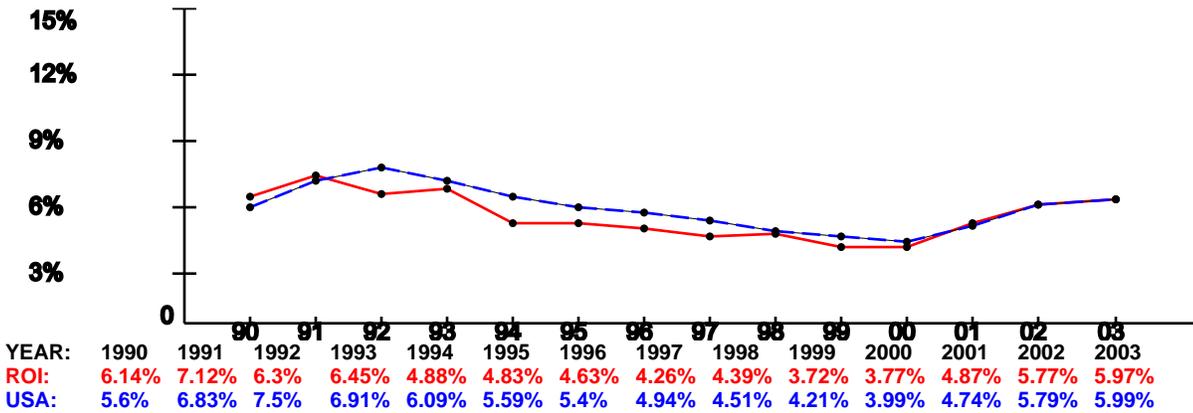
| YEAR: | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|------|------|------|------|------|------|
| Direct Military: | 0 | -67 | 0 | 0 | 0 | 0 |
| Direct Civilian: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Student: | 0 | 0 | 0 | 0 | 0 | 0 |
| Direct Contractor: | 0 | 0 | 0 | 0 | 0 | 0 |
| Cumulative Direct: | 0 | -67 | -67 | -67 | -67 | -67 |
| Cum Indlr/Induc: | 0 | -54 | -54 | -54 | -54 | -54 |
| Cumulative Total: | 0 | -121 | -121 | -121 | -121 | -121 |

St. Louis, MO-IL Metropolitan Statistical Area Trend Data

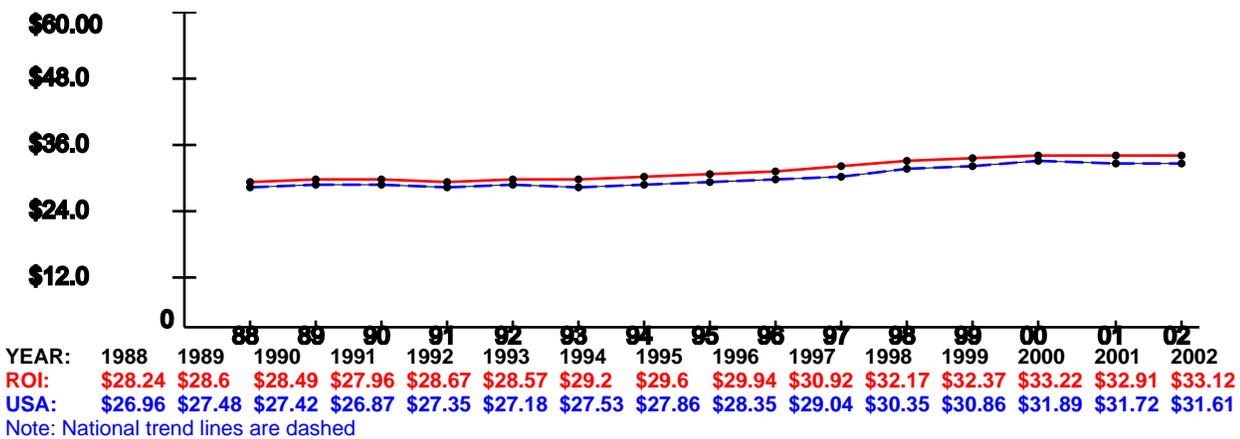
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



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Lambert - St. Louis IAP AGS, MO (Proxy for AFRC Jefferson Barracks, USARC Jefferson Barracks, and Jefferson Barracks Armory)

Demographics

The following tables provide a short description of the area near the installation/activity. Lambert - St. Louis IAP AGS is within St. Louis, MO, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA | Population |
|---------------------|------------|
| St Louis, MO-IL MSA | 2,603,607 |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Jefferson | 198099 |
| Madison | 11800 |
| St Charles | 283883 |
| St Louis | 1016315 |
| Total | 1,510,097 |

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 42

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

| | | | |
|--|----------------------|----------|---------------|
| Median Household Income | (US Avg \$41,994) | \$44,437 | Basis: MSA |
| Median House Value | (US Avg \$119,600) | \$99,400 | |
| GS Locality Pay | ("Rest of US" 10.9%) | 11.3% | |
| O-3 with Dependents BAH Rate | | \$1,251 | |
| In-state Tuition for Family Member | | Yes | |
| In-state Tuition Continues if Member PCSs Out of State | | No | |

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Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR”--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

| | | Basis |
|--|---------|-----------------------------|
| School District(s) Capacity | 238,661 | 39 of 39 districts |
| Students Enrolled | 238,582 | 39 of 39 districts |
| Average Pupil/Teacher Ratio | 15.5:1 | 39 of 39 districts |
| High School Students Enrolled | 61,792 | 36 of 36 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 92.3% | 36 of 36 districts |
| Average Composite SAT I Score (US Avg 1026) | 1117 | 14 of 36 districts, 22 MFRs |
| Average ACT Score (US Avg 20.8) | 20 | 36 of 36 districts |
| Available Graduate/PhD Programs | 3 | |
| Available Colleges and/or Universities | 5 | |
| Available Vocational and/or Technical Schools | 4 | |

Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 3.7% | 3.7% | 4.8% | 5.7% | 5.9% |
| National | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

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The annual job growth rate for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|-------|-------|------|
| Local Data | .7% | 2.7% | - .4% | -2.2% | 1.6% |
| National | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis: | MSA | MSA | MSA | MSA | MSA |

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

| | | |
|----------------------------|--------|---------------|
| Total Vacant Housing Units | 80,496 | Basis: MSA |
| Vacant Sale Units | 14,128 | |
| Vacant Rental Units | 27,339 | |

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

| | # Physicians | # Beds | Population | |
|-----------------------|--------------|---------|------------|---------------|
| Local Community | 7,458 | 8,627 | 2,603,607 | Basis: MSA |
| Ratio | 1:349 | 1:302 | | |
| National Ratio (2003) | 1:421.2 | 1:373.7 | | |

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

| | | |
|--------------|---------|--------------|
| Local UCR | 4,602.4 | Basis: state |
| National UCR | 4,118.8 | |

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

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Distance from Lambert - St. Louis IAP AGS to nearest commercial airport: .1 miles

Is Lambert - St. Louis IAP AGS served by regularly scheduled public transportation?

Yes

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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AFRC KIRKSVILLE, MO (Proxy for AFRC Kirksville, USARC Greentop, and Kirksville Armory)

Demographics

The following tables provide a short description of the area near the installation/activity. AFRC Kirksville, MO is 180 miles from Kansas City, MO, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA | Population |
|------------------|------------|
| Columbia, MO MSA | 135,454 |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Adair | 24,977 |
| Total | 24,977 |

Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 14

Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

| | | | |
|--|----------------------|----------|---------------|
| Median Household Income | (US Avg \$41,994) | \$26,677 | Basis: MHA |
| Median House Value | (US Avg \$119,600) | \$73,900 | |
| GS Locality Pay | ("Rest of US" 10.9%) | 10.9% | |
| O-3 with Dependents BAH Rate | | \$903.00 | |
| In-state Tuition for Family Member | | Yes | |
| In-state Tuition Continues if Member PCSs Out of State | | No | |

Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT

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I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR” means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

| | | Basis |
|--|-------|------------------|
| School District(s) Capacity | 0* | 1 of 1 districts |
| Students Enrolled | 2,396 | 1 of 1 districts |
| Average Pupil/Teacher Ratio | 13:1 | 1 of 1 districts |
| High School Students Enrolled | 766 | 1 of 1 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 84.4% | 1 of 1 districts |
| Average Composite SAT I Score (US Avg 1026) | 0 | 1 of 1 districts |
| Average ACT Score (US Avg 20.8) | 20.8 | 1 of 1 districts |
| Available Graduate/PhD Programs | 2 | |
| Available Colleges and/or Universities | 2 | |
| Available Vocational and/or Technical Schools | 1 | |

* Data not currently available

Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|--------|--------|--------|--------|--------|
| Local Data | 1.8% | 2.1% | 3.5% | 3.1% | 3.8% |
| National | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis: | County | County | County | County | County |

The annual job growth rate for the last five-years:

| | 1999 | 2000 | 2001 | 2002 | 2003 |
|--|------|------|------|------|------|
| | | | | | |

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| | | | | | |
|------------|--------|--------|--------|--------|--------|
| Local Data | -1.3% | 0.4% | -0.9% | -3% | -0.5% |
| National | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis: | County | County | County | County | County |

Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

| | | |
|----------------------------|--------|------------------|
| Total Vacant Housing Units | 1, 157 | Basis: County |
| Vacant Sale Units | 220 | |
| Vacant Rental Units | 344 | |

Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

| | | | | |
|-----------------------|--------------|---------|------------|------------------|
| | # Physicians | # Beds | Population | Basis: County |
| Local Community | 90 | 109 | 24,977 | |
| Ratio | 1:277 | 1:229 | | |
| National Ratio (2003) | 1:421.2 | 1:373.7 | | |

Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

| | | |
|--------------|---------|--------------|
| Local UCR | 4,602.4 | Basis: State |
| National UCR | 4,118.8 | |

Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from AFRC Kirksville, MO to nearest commercial airport: 180.0 miles
Is AFRC Kirksville, MO served by regularly scheduled public transportation? No

Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

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Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Transformation Missouri Language - Criteria 8 PIMS Language

This recommendation has no impact on air quality, cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation will require spending approximately \$499,000 for waste management and/or environmental compliance activities. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Transformation Missouri Language - Criteria 8 PIMS Language

Lambert IAP AGS (Jefferson Barracks):

Minor revisions to the air permit may be needed. The installation has 0 unconstrained acres available for development and the recommendation requires approximately 10 acres. Therefore, it may be necessary to build on constrained acreage. The state does require a permit for groundwater withdrawals. Finally, a wetlands survey may need to be conducted. No adverse impacts to any other environmental resource areas are expected.

All Other Installations:

This recommendation has no impact on air quality, cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands.

This recommendation will require spending approximately \$499,000 for waste management and/or environmental compliance activities. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities.

Proposal # 207 / USA-0088

Title: AFRC Kirksville, MO

Analyst _____

Last Update: 04/15/05

| | <i>Gaining Installation Assessment AFRC Kirksville, MO</i> | <i>Losing Installation Assessment Kirksville Readiness Center Greentop USARC, USARC Garner, IA, USARC Topeka, KS,</i> |
|--|---|---|
| <u>Environmental Resource Areas</u> Air Quality; Cultural/Archeological/Tribal Resources; Dredging; Land Use Constraints/Sensitive Resource Areas; Marine Mammals/Marine Resources/Marine Sanctuaries; Noise; Threatened & Endangered Species/Critical Habitat; Waste Management; Water Resources; Wetlands | No Impacts New location has not been identified, so impacts cannot be assessed until EA is performed – no significant impacts expected | No Impacts There are no known environmental restoration problems at closing facilities |
| <u>Compliance</u> (e.g., pollution prevention, air permits, etc.) | 1 NEPA REC at AFRC Kirksville, MO | 3 Basic EBS for Greentop, Garner, Topeka, |
| <u>Restoration</u> (AEDBR data, CERCLA work) | | |
| <u>Waste Management</u> (RCRA – Haz. Waste, OB/OD areas, radiological, etc.) | | |
| COBRA Costs: | 1 NEPA Record of Environmental Consideration (REC) = \$5,000 TOTAL = \$5,000 | 3 Basic EBS * \$8,000 = \$24,000 TOTAL = \$24,000 |

- Kirksville Readiness Center is state-owned, so EBS costs are omitted.

Proposal # 205

Title: JAFRC Jefferson Barracks, MO

Analyst _____ Last Update 04/15/04

| | <i>Gaining Installation Assessment Jefferson Barracks / Lambert IAP AGS</i> | <i>Losing Installation Assessment Jefferson Barracks Armory/OMS 10, USMC RC Bridgeton</i> |
|--|---|---|
| <u>Environmental Resource Areas</u> Air Quality; Cultural/Archeological/Tribal Resources; Dredging; Land Use Constraints/Sensitive Resource Areas; Marine Mammals/Marine Resources/Marine Sanctuaries; Noise; Threatened & Endangered Species/Critical Habitat; Waste Management; Water Resources; Wetlands | See Air Force SSEI attachment, Scenario ID "JAST-0015" | No Impacts |
| <u>Compliance</u> (e.g., pollution prevention, air permits, etc.) | See Air Force SSEI attachment, Scenario ID "JAST-0015" | |
| <u>Restoration</u> (AEDBR data, CERCLA work) | See Air Force SSEI attachment, Scenario ID "JAST-0015" | |
| <u>Waste Management</u> (RCRA – Haz. Waste, OB/OD areas, radiological, etc.) | See Air Force SSEI attachment, Scenario ID "JAST-0015" | |
| COBRA Costs: | Re: Air Force SSEI attachment, Scenario ID "JAST-0015", costs include: FY06 NEPA Documentation \$336K FY07 Air conformity analysis: \$50K FY07 minor air permit revision: \$100K | None. |

- USMC RC Bridgeton is a Marine Corp facility and so no EBS costs are required
- No EBS costs for Jefferson Barracks Readiness Center, and Jefferson Barracks USARC, as both are located on Jefferson Barracks, which is also the receiving site (no installation closing).