

## RC Transformation in Tennessee

**Recommendation:** Close the Guerry United States Army Reserve Center, Chattanooga, Tennessee, and Bonney Oaks United States Army Reserve Center, Chattanooga, Tennessee, and relocate units into a new Armed Forces Reserve Center (AFRC) on Volunteer Army Ammunition Plant, Chattanooga, Tennessee.

Close the Kingsport Armed Forces Reserve Center (AFRC), the Kingsport Organizational Maintenance Shop (OMS), and the Army Maintenance Support Activity (AMSA), Kingsport, Tennessee, and relocate units into a new Armed Forces Reserve Center and Field Maintenance Shop on Holston Army Ammunition Plant, Kingsport, Tennessee. The new AFRC shall have the capability to accommodate Tennessee National Guard units from the Kingsport Armed Forces Reserve Center, Kingsport, Tennessee, if the state decides to relocate those National Guard units.

Close the United States Army Reserve Center outside of Fort Campbell (located in Clarksville TN), Kentucky, and relocate units, along with units currently in buildings #6912 and #2907 on Fort Campbell into a new Armed Forces Reserve Center (AFRC) and Organizational Maintenance Shop (OMS) on Fort Campbell, Kentucky. The new AFRC shall have the capability to accommodate units from the Clarksville Army National Guard Readiness Center, Clarksville, Tennessee, if the state decides to relocate those National Guard units.

**Justification:** This recommendation transforms Reserve Component facilities throughout the State of Tennessee. The implementation of this recommendation will enhance military value, improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

This recommendation is the result of a state-wide analysis of Reserve Component installations and facilities conducted by a team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command.

This recommendation closes four Army Reserve Centers, one Area Maintenance Support Activity and one Organizational Maintenance Shop throughout the state of Tennessee and constructs three multi component, multi functional Armed Forces Reserve Centers, one Field Maintenance Shop, and one Organizational Maintenance Shop capable of accommodating National Guard and Reserve units. This recommendation reduces military manpower and associated costs for maintaining existing facilities by collapsing nine geographically separated facilities into three modern Armed Forces Reserve Centers. This recommendation reduces the number of separate DoD installations by relocating to an existing base.

The Department understands that the State of Tennessee will close the Clarksville Army National Guard Readiness Center, Clarksville, Tennessee. The Armed Forces Reserve

Centers will have the capability to accommodate these units if the State decides to relocate the units from these closed facilities into the new AFRCs.

The implementation of this recommendation will enhance military value, improve homeland defense capability, greatly improve training and deployment capability, create significant efficiencies and cost savings, and is consistent with the Army's force structure plans and Army transformational objectives.

This recommendation provides the opportunity for other Local, State, or Federal organizations to partner with the Reserve Components to enhance Homeland Security and Homeland Defense at a reduced cost to those agencies.

Although not captured in the COBRA analysis, this recommendation avoids an estimated \$23.8M in mission facility renovation costs and procurement avoidances associated with meeting AT/FP construction standards and altering existing facilities to meet unit training and communications requirements. Consideration of these avoided costs would reduce costs and increase the net savings to the Department of Defense in the 6-year BRAC implementation period, and in the 20-year period used to calculate NPV.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$36.9M. The net of all costs and savings to the Department of Defense during the implementation period is a cost of \$28.2M. Annual recurring savings to the Department after implementation are \$2.7M with a payback expected in 18 years. The net present value of the costs and savings to the Department over 20 years is a cost of \$1.1M.

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 39 jobs (32 direct and 7 indirect jobs) over the 2006 – 2011 period in the Kingsport-Bristol-Bristol, TN-VA metropolitan area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

**Community Infrastructure Assessment:** A review of the community attributes revealed no significant issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impact:** An Air Conformity Analysis and New Source Review is required at Holston and Fort Campbell. Significant mitigation measures and training restrictions to limit releases may be required at Holston and Fort Campbell to reduce impacts to water quality and achieve US EPA water quality standard. This recommendation has no impact on cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste

management; or wetlands. This recommendation will require spending approximately \$0.5M for waste management and/or environmental compliance activities. These costs were included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the installations in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

## **Recommendation Supporting Information**

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#### **Competing Recommendations and Other Information:**

There are no potential or known competing recommendations that could conflict with this recommendation.

This recommendation combines the following previously approved candidate recommendations into a single candidate recommendation; USA-0159, USA-0064, USA-0026.

#### **Force Structure Capabilities:**

The Reserve Component continues to be an important and necessary part of the Army's force structure to meet its current and future operational requirements. This recommendation is consistent with and supports the Army's Force Structure Plan submitted with the FY 06 Budget Documents, and provides the necessary capacity and capability to support the units affected by this action. It considers essential manning, training, organizing, equipping, and sustaining requirements, as well as approved transformational initiatives to ensure the Army and Department of Defense have the capabilities necessary to meet mission requirements.

#### **MVA Results:**

The Department of the Army has more than 4000 Reserve Component facilities across the United States. Because of the sheer numbers of these facilities, the process the Army had developed for arriving at a quantitative military value score for its 97 major installations (including leases) was not practical for its Reserve Component facilities. Additionally, if measured by the active process, which valued training lands and ranges among other things, the Reserve Component facilities would not have compared well against the active installations. For these reasons, it was the military judgment of the Department of the Army that it needed to craft a unique approach for ascertaining the overall military value of Reserve Component facilities. A team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command conducted a military value assessment of state-owned and Army Reserve sub-threshold facilities. These facilities were assessed, specifically against DoD Criteria one through four, in their ability to support joint stationing options that enhance Army and DoD transformation; their ability to enhance Reserve Component operations training, mobilization and power projection capabilities; their ability to sustain recruiting and retention; their ability to consolidate functions wherever appropriate, to include schools, personnel, logistics, and other management functions; their ability to relocate Reserve Component units and activities from leased and encroached properties that do not meet anti-terrorism and force-protection requirements onto established military facilities; and their ability to ensure the future readiness of Army forces while reducing the long-term costs of sustaining the

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base structure. The assessments were certified by the Office of the Adjutant General and the Army Reserve Regional Readiness Command, validated by the Army Audit Agency, analyzed by the Army Basing Study Group, and utilized for deliberations.

Chattanooga: Proposal closes lower value installations (in terms of the condition of the facilities, encroachment, proper size building, military vehicle parking and storage for the type of unit) and consolidates onto existing higher value installations because it meets the requirements of the Army's Stationing Strategy for Reserve Component installations. Locates on Volunteer Army Ammunition Plant.

Kingsport: Moves onto Holston Army Ammunition Plant which ranks #83 in Military Value. Improves capabilities and force protection. Holston AAP ranks #83 in Military Value.

OMS Campbell: Closes lower value installations (in terms of the condition of the facilities, encroachment, proper size building, military vehicle parking and storage for the type of unit) and consolidates onto existing higher value installation because it meets the requirements of the Army's Stationing Strategy for Reserve Component installations. OMS Campbell locates on Ft. Campbell which ranks #14 in Military Value.

This recommendation will significantly improve readiness and home station training opportunities by collocating National Guard and Reserve Combat, Combat Support and Combat Service Support units. This collocation of multiple and varied units will allow for more effective communications, more realistic training venues and create cross-functional career development opportunities. The new AFRCs will enhance distributed learning and professional skills / sustainment training. Implementation of this recommendation will enhance individual soldier and unit readiness by providing modern facilities for Reserve Component personnel and units to execute the Train/Alert/Deploy process in support of mobilization/demobilization operations.

Collocation of multiple units into joint use, multi-functional centers provides substantially improved homeland defense capabilities throughout the State of Tennessee. Upon activation of the unit/units for emergency contingency missions, the centers will provide critical enhanced communications infrastructure and staging areas for a more rapid response. The capacity of the facilities allows for a response by larger, more capable task organized forces. Due to the existence of federally controlled enclaves and secure communication capabilities, the centers may also provide a platform for interagency participation and cooperation in response to a wide range of emergency homeland defense situations.

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This recommendation will enhance recruitment and retention of the men and women in the Reserve Component by setting the conditions for better home station training and increased support for family readiness operations for mobilized reservists.

This recommendation considered feasible locations within the demographic and geographic areas of the closing facilities and affected units. The site selected was determined as the best location because it optimizes the Reserve Components ability to recruit and retain Reserve Component soldiers and to train and mobilize units impacted by this recommendation.

#### **Capacity Analysis Results:**

A team of functional experts from Headquarters, Department of the Army, the Office of the State Adjutant General, and the Army Reserve Regional Readiness Command utilized the Department of Defense Guard and Reserve Unit Facilities System (GRUFS) database to conduct an installation inventory and capacity analysis of state-owned and Army Reserve sub-threshold facilities. These facilities were assessed against their ability to support Reserve Component training, operations, force structure stationing, mobilization, future expansion, potential surge, and anti-terrorism and force-protection requirements. Facilities that did not meet these requirements were identified for further analysis and potential closure or realignment. The assessments were certified by the Office of the Adjutant General and the Army Reserve Regional Readiness Command, validated by the Army Audit Agency, analyzed by the Army Basing Study Group, and utilized for deliberations.

**Chattanooga:** Closing facilities do not have sufficient capacity for consolidation or expansion and do not meet current force structure or unit design requirements. Gaining installation has sufficient building capacity or build-able acres to support proposal.

**Kingsport:** Closing facilities do not have sufficient capacity for consolidation or expansion. Gaining installation has sufficient building capacity or buildable acres to support proposal. Current facilities are unable to meet AT/FP..

**OMS Campbell:** Closing facilities do not have sufficient capacity for consolidation or expansion and do not meet current force structure or unit design requirements. Gaining installation has sufficient building capacity or build-able acres to support proposal. Ft Campbell has master planned ten acres for this project which will be adjacent to TNARNG Maneuver and Training Equipment Site (MATES). Ft. Campbell has over 66,000 acres of maneuver, impact and land firing ranges.

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The new AFRCs will provide capacity to meet current and future mission requirements, including increased surge capability for unforeseen missions and mobilization and modified direct deployment requirements. New AFRCs are required to correct deficiencies in the availability and condition of the land and the facilities currently in use by the affected Reserve Component units. The current properties and facilities do not meet Anti-terrorism/Force Protection (AT/FP) construction standards and they are surrounded by incompatible land uses that prohibit necessary stand off distances.

The existing facilities are outdated and can no longer support the current/evolving force structure/equipment changes and associated training requirements. The units affected by this recommendation require 200,914 Usable Square Feet (USF) of space while the closing facilities provided 183,070 USF. See Table.

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**ARMY RC ASSETS (000 ft2)**

| Inst_Name            | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|----------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| 63rd RSC             |                       |                   | 5,087           |                    |                     |                    |               | 1,497,025            |                    | 192                |                          | 225,013                  | 509,961         |
| 65th RSC             |                       |                   |                 |                    |                     |                    |               | 290,086              |                    | 40,655             |                          | 95,260                   | 201,743         |
| 70th RSC             | 12,000                |                   |                 | 19,000             |                     |                    |               | 705,061              |                    | 6,150              | 5,200                    | 120,110                  | 217,305         |
| 77th RSC             |                       |                   |                 |                    |                     |                    |               | 1,760,898            |                    |                    |                          | 352,022                  | 501,588         |
| 81st RSC             | 86,390                |                   |                 |                    | 22,209              |                    |               | 3,604,549            |                    | 8,658              |                          | 578,802                  | 1,183,963       |
| 88th RSC             |                       |                   | 5,210           | 21,954             | 38,216              |                    | 18,944        | 4,202,727            |                    | 3,280              | 8,150                    | 1,002,992                | 1,834,808       |
| 89th RSC             |                       |                   |                 |                    |                     |                    |               | 1,750,285            |                    |                    |                          | 293,984                  | 536,654         |
| 90th RSC             | 33,717                |                   |                 |                    |                     |                    |               | 2,839,776            |                    | 526                |                          | 477,381                  | 821,199         |
| 94th RSC             |                       |                   |                 |                    |                     |                    |               | 1,023,006            |                    |                    |                          | 263,910                  | 305,271         |
| 96th RSC             |                       |                   |                 |                    |                     |                    | 1,800         | 1,143,705            |                    | 1,757              |                          | 227,135                  | 359,786         |
| 99th RSC             | 164,561               |                   |                 |                    |                     |                    |               | 2,713,564            |                    | 265                |                          | 615,378                  | 988,879         |
| Alabama (-)          | 181,135               |                   | 2,800           | 88,651             | 21,327              | 3,272              |               | 2,407,896            | 7,064              | 1,718              | 280,000                  | 6,773                    | 325,746         |
| Alaska               | 114,254               | 5,000             | 12,630          | 69,539             | 36,187              |                    |               | 473,030              |                    | 432                | 44,852                   |                          | 116,297         |
| Arizona              | 147,418               | 18,250            | 27,971          | 100,790            | 15,400              | 42,575             |               | 473,502              | 6,165              | 36,614             | 195,715                  |                          | 339,875         |
| Arkansas (-)         |                       |                   |                 |                    |                     |                    |               | 985,177              |                    |                    | 80,673                   |                          |                 |
| Ashland              |                       |                   | 10,407          | 18,640             | 59,849              |                    |               |                      |                    |                    |                          |                          | 21,553          |
| California (-)       | 265,604               | 27,252            | 54,950          | 259,460            | 107,505             | 20,140             | 5,582         | 2,226,325            | 13,680             | 2,794              | 301,224                  | 62,058                   | 318,329         |
| Camp Atterbury       |                       | 3,116             | 98,967          | 12,420             | 32,826              | 15,304             |               | 64,370               | 34,844             | 12,338             | 54,779                   |                          | 175,941         |
| Camp Beauregard      |                       |                   | 34,589          | 28,740             | 18,634              | 6,289              |               | 53,909               | 8,476              |                    | 19,257                   |                          | 11,024          |
| Camp Blanding        |                       | 2,815             | 71,262          | 62,824             | 66,189              | 27,937             |               | 39,199               | 32,073             | 2,626              | 60,007                   |                          | 137,709         |
| Camp Dawson          |                       |                   | 21,537          | 16,051             | 8,595               | 1,706              | 1,200         | 19,745               | 3,982              |                    | 65,925                   |                          | 9,661           |
| Camp Dodge           |                       | 140,396           | 17,887          | 127,025            | 24,570              | 17,646             |               | 192,230              | 17,121             | 36,288             |                          |                          | 206,751         |
| Camp Edwards         |                       | 2,304             | 25,470          | 20,417             | 845                 | 28,751             |               |                      | 324                |                    | 32,135                   |                          | 199,377         |
| Camp Ethan Allen     |                       | 2,160             | 18,556          | 3,470              | 55,574              | 6,248              | 2,106         | 98,346               | 10,856             | 1,440              | 25,254                   |                          | 116,208         |
| Camp Grafton         |                       | 9,620             | 31,936          | 22,462             | 23,237              | 5,894              |               | 7,312                | 30,432             |                    | 60,858                   |                          | 122,241         |
| Camp Gruber          |                       | 2,341             | 45,530          | 14,546             | 14,893              | 13,684             |               |                      | 27,490             |                    | 21,607                   |                          | 41,090          |
| Camp Guernsey        | 2,800                 |                   | 31,619          | 15,590             | 25,003              |                    |               | 1,123                | 3,437              |                    | 26,383                   |                          |                 |
| Camp McCain          |                       | 2,840             |                 | 2,918              | 13,132              | 2,030              | 18,900        | 29,405               | 10,257             | 272                | 44,708                   |                          | 35,986          |
| Camp Rilea           |                       | 4,500             | 5,300           | 4,392              |                     | 11,934             | 13,087        | 22,620               |                    |                    | 22,583                   |                          | 66,666          |
| Camp Ripley          | 14,340                | 720               | 216,230         | 67,477             | 116,105             | 98,646             |               | 80,968               | 62,484             |                    | 329,896                  |                          | 374,909         |
| Camp Roberts         |                       |                   | 92,480          | 61,961             | 23,548              | 20,793             |               |                      | 38,616             | 801                | 94,144                   |                          | 135,304         |
| Camp Robinson        | 45,830                | 2,100             | 45,073          | 178,169            | 148,484             | 4,846              |               | 135,163              |                    | 8,260              | 191,424                  |                          | 646,686         |
| Camp Santiago        |                       |                   | 70,485          | 42,738             | 2,048               | 12,991             |               | 15,590               | 21,320             | 3,168              | 76,830                   |                          | 80,783          |
| Camp Shelby          | 35,744                | 28,159            | 244,883         | 136,155            | 157,031             | 76,015             |               | 75,786               | 96,585             | 99,674             | 207,591                  |                          | 28,733          |
| Camp Smith           |                       | 1,000             | 16,880          | 46,303             | 28,282              |                    |               | 16,186               |                    |                    | 39,076                   |                          | 134             |
| Camp Swift           |                       |                   | 19,485          | 21,608             | 2,392               | 2,386              |               | 27,490               | 8,624              | 441                | 7,910                    |                          | 3,933           |
| Camp Williams        |                       |                   | 27,470          | 64,385             | 28,929              | 14,312             | 5,400         | 64,035               | 768                | 11,481             | 13,320                   |                          | 66,925          |
| Camp Wolters         |                       |                   | 9,036           | 2,013              |                     |                    |               |                      |                    | 2,016              | 8,967                    |                          | 26,115          |
| Colorado             | 38,716                | 144               |                 | 64,737             | 31,864              | 13,128             |               | 474,487              |                    |                    | 127,779                  |                          | 73,884          |
| Connecticut          | 180,165               |                   | 5,080           | 20,264             | 117,410             | 16,410             |               | 1,036,243            | 3,840              | 2,400              | 107,451                  |                          | 82,166          |
| Custer               |                       | 23,567            | 37,844          | 9,206              | 52,168              |                    |               | 64,739               | 8,700              |                    | 12,988                   |                          | 159,112         |
| Delaware             | 40,978                | 1,920             | 8,800           | 38,244             | 10,074              |                    |               | 432,156              | 1,900              | 839                | 61,717                   |                          | 52,257          |
| District of Columbia | 20,186                |                   |                 |                    |                     |                    |               | 677,564              |                    |                    | 38,807                   |                          |                 |
| Florida (-)          | 141,838               |                   |                 | 75,018             |                     |                    |               | 1,204,945            |                    | 518                | 126,219                  |                          | 271,251         |
| Fort Chaffee         |                       |                   | 120,695         | 99,614             | 75,225              | 126,526            | 22,007        | 5,261                | 93,531             | 219,700            | 48,523                   |                          | 137,407         |
| Fort Harrison        |                       |                   | 10,239          | 40,271             | 23,321              |                    |               | 200,790              |                    |                    | 50,508                   |                          | 25,200          |
| Fort McClellan       |                       | 728               | 50,790          | 94,963             | 58,987              | 25,438             |               | 3,594                | 30,717             | 10,177             | 27,980                   |                          | 87,943          |
| Fort Pickett         | 12,810                |                   | 22,140          | 2,780              | 11,459              | 11,792             |               | 36,349               | 14,130             | 1,440              | 56,733                   | 2,688                    | 191,980         |
| Georgia              | 116,880               |                   | 240,471         | 144,886            | 23,536              | 31,010             | 17,679        | 1,117,233            | 73,420             | 5,750              | 187,180                  |                          | 656,280         |
| Gowen Field          | 83,531                | 63,548            | 38,163          | 98,046             | 3,200               | 26,679             |               | 44,670               | 89,361             | 100                | 178,375                  |                          | 388,123         |

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|--------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| Grayling           | 45,019                | 5,152             | 174,183         | 105,576            | 9,276               | 31,597             | 1,412         | 29,403               | 106,650            |                    | 66,576                   |                          | 99,330          |
| Greenleaf TS       |                       |                   | 5,104           | 4,281              | 8,000               |                    |               |                      |                    | 2,928              | 9,378                    |                          | 15,189          |
| Guam Territory     |                       | 8,150             | 4,800           | 84,137             | 4,000               |                    | 6,243         | 46,374               |                    |                    | 5,000                    |                          | 7,340           |
| Hawaii             | 101,868               |                   | 66,069          | 276,132            | 19,618              | 12,000             |               | 676,319              |                    |                    | 76,925                   |                          | 111,227         |
| Idaho (-)          |                       |                   | 4,381           | 24,974             |                     |                    |               | 295,454              |                    |                    | 34,385                   |                          | 111,827         |
| Illinois           | 83,813                | 754               | 17,152          | 131,042            | 26,760              | 32,224             |               | 2,367,689            |                    | 8,710              | 191,702                  | 22,171                   | 1,648,524       |
| Indiana (-)        | 99,105                |                   |                 | 80,921             |                     |                    |               | 1,628,801            |                    |                    | 209,400                  |                          | 650,618         |
| Indiantown Gap     | 112,565               |                   | 65,008          | 116,117            | 98,327              |                    | 22,224        | 235,275              |                    | 6,770              | 95,484                   | 39,283                   | 119,762         |
| Iowa (-)           | 114,665               | 100               |                 |                    |                     |                    |               | 852,479              |                    | 8,843              | 87,638                   |                          | 224,663         |
| Kansas             | 114,759               | 49,347            | 4,749           | 62,431             | 123,546             | 22,765             | 14,545        | 902,353              | 7,127              | 21,330             | 229,706                  |                          | 191,352         |
| Kentucky (-)       | 53,744                | 3,036             |                 | 58,042             | 2,400               | 10,000             |               | 892,130              |                    |                    | 231,887                  |                          | 292,341         |
| Louisiana (-)      | 129,932               | 10,000            | 18,003          | 82,612             | 40,090              | 4,184              | 5,525         | 1,203,345            | 4,465              | 76,210             | 219,462                  |                          | 85,182          |
| Maine              | 70,863                | 6,740             | 5,067           | 27,456             | 101,672             | 34,989             |               | 736,176              | 7,501              |                    | 92,941                   |                          | 245,389         |
| Maryland           | 51,609                | 6,385             | 7,084           | 60,741             | 43,848              | 13,226             |               | 888,195              | 6,431              | 2,629              | 131,289                  |                          | 476,196         |
| Massachusetts (-)  | 98,057                | 12,768            | 4,100           | 97,531             |                     |                    |               | 1,271,709            |                    | 11,910             | 133,354                  |                          | 343,761         |
| McCraday           |                       |                   | 19,151          | 12,146             | 194,468             | 8,414              |               |                      | 19,861             | 1,400              | 8,300                    |                          |                 |
| Michigan (-)       | 120,042               |                   |                 | 9,046              |                     |                    |               | 1,329,035            | 5,440              | 1,812              | 179,296                  |                          | 407,559         |
| Minnesota (-)      | 58,427                | 5,400             |                 | 38,153             |                     |                    |               | 1,564,864            |                    |                    | 83,000                   |                          | 292,599         |
| Mississippi (-)    | 112,727               | 5,492             |                 | 129,925            | 26,422              |                    | 4,461         | 1,343,778            |                    | 4,533              | 89,861                   |                          | 52,583          |
| Missouri           | 138,678               | 57,767            | 36,388          | 138,338            | 62,321              | 8,992              | 9,655         | 1,539,062            | 29,124             | 2,113              | 196,839                  | 5,200                    | 523,892         |
| Montana (-)        | 118,393               | 13,786            |                 |                    |                     |                    |               | 467,249              |                    |                    | 72,410                   |                          | 179,386         |
| Nebraska (-)       | 64,160                |                   |                 | 25,500             |                     |                    |               | 694,367              |                    |                    | 135,741                  |                          | 150,823         |
| Nevada             | 73,879                |                   | 3,066           | 8,055              | 5,851               |                    |               | 257,868              | 8,393              |                    | 86,124                   |                          | 216,661         |
| New Hampshire      | 21,581                | 7,162             | 5,458           | 50,594             | 10,055              |                    |               | 394,753              |                    |                    | 55,735                   |                          | 78,019          |
| New Jersey         | 199,182               | 5,687             | 20,790          | 122,417            | 120,096             | 11,766             | 22,717        | 1,472,037            |                    |                    | 213,952                  |                          | 209,308         |
| New Mexico         | 28,130                |                   | 2,727           | 121,454            | 22,621              |                    |               | 729,166              | 725                | 3,225              | 177,752                  |                          | 226,825         |
| New York (-)       | 93,120                | 6,030             | 700             | 156,227            | 13,249              | 750                |               | 3,183,718            |                    |                    | 324,429                  |                          | 346,487         |
| North Carolina     | 128,084               | 56,919            | 9,091           | 36,661             | 24,692              | 513                | 1,140         | 1,622,537            | 19,580             | 12,975             | 145,342                  |                          | 138,355         |
| North Dakota (-)   | 59,639                |                   |                 | 55,586             |                     |                    |               | 527,330              |                    |                    | 69,142                   |                          | 136,044         |
| Ohio               | 164,677               | 6,186             | 69,045          | 97,676             | 72,078              | 7,627              |               | 1,444,926            | 2,671              | 22,085             | 229,029                  |                          | 189,102         |
| Oklahoma (-)       | 108,180               |                   | 16,291          | 82,270             | 37,118              |                    |               | 1,511,300            | 1,904              | 505                | 212,091                  |                          | 51,384          |
| Oregon (-)         | 137,835               | 4,459             | 18,832          | 112,331            | 83,513              | 2,567              | 4,816         | 988,513              |                    | 998                | 195,412                  |                          | 176,388         |
| Pennsylvania (-)   |                       |                   | 7,769           | 4,314              | 15,220              |                    | 5,000         | 2,304,214            | 40,000             | 16,845             | 155,034                  |                          | 140,419         |
| Puerto Rico (-)    | 51,150                |                   | 12,674          | 45,248             | 37,910              |                    |               | 656,752              |                    | 698                | 39,629                   |                          | 397,206         |
| Rhode Island       | 68,503                |                   | 6,848           | 25,722             | 14,135              |                    | 840           | 435,024              |                    |                    | 41,595                   |                          | 114,326         |
| South Carolina (-) | 93,691                | 5,095             | 15,018          | 39,010             | 6,300               |                    | 14,569        | 1,527,226            |                    | 194,974            | 304,213                  |                          | 596,174         |
| South Dakota       | 71,545                |                   | 28,070          | 48,541             | 26,460              | 3,712              | 15,777        | 670,997              | 7,762              | 1,834              | 111,818                  |                          | 136,864         |
| Tennessee (-)      | 34,800                |                   | 14,973          | 58,832             |                     |                    | 640           | 2,124,527            | 3,144              | 9,903              | 140,936                  | 28,641                   | 588,559         |
| Texas (-)          | 273,265               | 7,520             | 10,979          | 154,721            | 38,311              |                    | 2,012         | 2,771,800            |                    | 26,383             | 654,042                  | 13,194                   | 658,933         |
| Utah (-)           | 86,046                |                   | 14,482          | 30,084             | 6,000               | 4,364              |               | 724,409              | 12,550             | 1,136              | 135,254                  |                          | 91,056          |
| Vermont (-)        | 39,744                | 2,698             | 2,031           | 32,302             | 5,025               |                    |               | 390,020              |                    |                    | 74,434                   |                          | 16,019          |
| Virgin Islands     |                       |                   |                 | 21,400             | 5,400               |                    |               | 105,924              |                    |                    | 27,064                   |                          | 4,577           |
| Virginia (-)       | 62,149                | 3,075             | 24,065          | 273,541            | 13,083              | 8,313              | 540           | 970,190              | 21,406             | 2,870              | 93,282                   |                          | 570,044         |
| VTS Milan          |                       |                   | 13,700          | 13,225             | 16,148              |                    |               |                      | 7,620              | 13,071             | 10,382                   |                          | 26,891          |
| VTS Smyrna         | 126,645               | 24,369            |                 | 69,721             | 34,643              |                    |               | 89,083               | 1,250              | 2,367              | 81,093                   |                          | 147,551         |
| Washington         | 140,624               |                   | 5,268           | 76,873             | 41,880              | 5,402              |               | 1,100,277            | 17,558             | 5,809              | 228,017                  |                          | 181,204         |
| West Virginia (-)  | 133,623               | 480,000           |                 | 89,634             |                     |                    | 1,260         | 686,239              | 2,880              |                    | 97,583                   |                          | 1,125,036       |
| Western Kentucky   |                       |                   | 10,412          | 14,492             | 19,319              | 2,812              |               |                      |                    |                    | 37,300                   |                          | 86,595          |
| Wisconsin          | 94,650                |                   | 19,512          | 107,334            | 36,017              |                    |               | 1,466,382            |                    |                    | 327,823                  |                          | 383,450         |
| Wyoming (-)        | 47,309                |                   |                 | 10,945             |                     |                    |               | 356,629              |                    | 5,964              | 31,573                   |                          | 30,814          |

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**ARMY RC ASSETS (000 ft2)**

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ARMY RC REQUIREMENTS (000 ft2)

| Inst Name            | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|----------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| 63rd RSC             | 2,000                 | 202               | 5,087           | 7,614              | 2,916               | 52,810             |               | 1,953,025            | 20,746             | 5,907              |                          | 237,193                  | 1,342,254       |
| 65th RSC             |                       |                   |                 | 4,374              | 11,340              |                    |               | 331,486              |                    | 40,655             |                          | 95,260                   | 443,564         |
| 70th RSC             |                       |                   |                 | 31,266             | 1,710               |                    |               | 659,771              |                    |                    | 5,200                    | 120,110                  | 457,408         |
| 77th RSC             |                       |                   |                 | 59,454             |                     |                    |               | 1,722,026            |                    |                    |                          | 341,867                  | 1,359,728       |
| 81st RSC             | 11,500                |                   |                 | 88,614             | 90                  | 10,528             |               | 4,925,164            | 29,887             | 11,814             |                          | 668,909                  | 2,097,238       |
| 88th RSC             |                       |                   | 5,210           | 174,636            | 4,770               |                    |               | 4,437,693            | 11,605             | 8,091              | 8,150                    | 998,349                  | 3,556,289       |
| 89th RSC             | 44,300                |                   | 1,000           | 259,173            |                     |                    |               | 2,048,875            |                    | 14,394             |                          | 227,844                  | 1,643,644       |
| 90th RSC             | 123,763               |                   |                 | 142,884            | 1,170               | 111,128            |               | 2,853,027            | 34,815             | 8,852              |                          | 1,243,683                | 2,142,407       |
| 94th RSC             |                       |                   |                 | 38,070             |                     |                    |               | 975,940              |                    |                    |                          | 265,568                  | 799,018         |
| 96th RSC             |                       |                   |                 | 44,388             |                     |                    |               | 858,701              |                    |                    |                          | 263,275                  | 733,877         |
| 99th RSC             | 2,000                 |                   |                 |                    |                     | 13,768             |               | 3,506,500            | 9,141              | 5,907              |                          | 706,705                  | 2,028,270       |
| Alabama (-)          | 155,776               |                   |                 | 194,076            | 9,234               | 27,538             |               | 3,561,770            | 11,605             | 16,350             | 304,449                  | 6,773                    | 1,939,896       |
| Alaska               | 17,500                |                   | 5,500           | 28,836             | 3,078               |                    |               | 247,381              | 1,450              |                    | 125,283                  |                          | 238,327         |
| Arizona              | 91,471                |                   |                 | 90,558             | 37,759              |                    |               | 634,480              |                    |                    | 60,426                   |                          | 583,770         |
| Arkansas (-)         |                       |                   |                 | 4,374              |                     |                    |               | 1,527,056            |                    |                    | 85,741                   |                          | 684,956         |
| Ashland              |                       |                   | 13,245          | 4,212              | 20,961              |                    |               | 26,882               |                    |                    |                          |                          | 165,169         |
| California (-)       | 342,071               |                   | 11,000          | 176,904            |                     | 3,150              |               | 3,029,187            | 5,800              | 2,310              | 454,493                  | 62,058                   | 2,316,362       |
| Camp Atterbury       | 2,000                 |                   |                 | 93,500             | 32,238              | 1,890              | 22,050        | 3,320                | 96,593             | 49,300             | 16,170                   | 60,995                   | 313,676         |
| Camp Beauregard      |                       |                   |                 | 38,500             | 36,774              | 7,470              | 9,450         | 1,660                | 87,272             | 21,750             | 6,930                    | 92,432                   | 283,848         |
| Camp Blanding        |                       |                   |                 | 11,000             | 27,378              | 15,498             | 3,150         |                      | 57,524             | 5,800              | 2,310                    | 60,007                   | 223,101         |
| Camp Dawson          |                       |                   |                 | 4,860              | 5,535               |                    |               | 67,064               | 1,450              |                    | 12,449                   |                          | 187,052         |
| Camp Dodge           |                       |                   | 38,500          | 82,296             | 9,945               | 9,450              | 1,660         | 102,573              | 20,300             | 6,930              | 81,395                   |                          | 407,694         |
| Camp Edwards         |                       |                   |                 | 27,500             | 13,284              | 5,616              | 6,300         | 1,660                | 41,240             | 14,500             | 4,620                    | 32,135                   | 216,717         |
| Camp Ethan Allen     |                       |                   |                 | 5,500              | 14,742              | 7,524              | 3,150         |                      | 55,849             | 4,350              | 2,310                    | 25,254                   | 186,124         |
| Camp Grafton         |                       |                   |                 | 11,000             | 5,670               | 14,526             | 3,150         |                      | 41,747             | 5,800              | 2,310                    | 60,858                   | 185,575         |
| Camp Gruber          |                       |                   |                 | 22,000             |                     |                    | 6,300         | 1,660                |                    | 11,600             | 4,620                    | 21,607                   | 179,109         |
| Camp Guemsey         |                       |                   |                 | 22,000             | 6,480               | 6,300              | 6,300         | 1,660                | 29,846             | 11,600             | 4,620                    | 26,383                   | 185,519         |
| Camp McCain          |                       |                   |                 | 2,916              |                     |                    |               |                      | 38,109             |                    |                          | 44,708                   | 161,498         |
| Camp Rilea           |                       |                   |                 | 5,500              | 4,374               |                    | 3,150         |                      | 29,846             | 4,350              | 2,310                    | 22,583                   | 168,152         |
| Camp Ripley          |                       |                   |                 | 55,000             | 17,172              | 11,115             | 12,600        | 1,660                | 80,968             | 29,000             | 9,240                    | 329,896                  | 310,177         |
| Camp Roberts         |                       |                   |                 | 60,500             | 28,674              | 12,906             | 15,750        | 3,320                | 40,238             | 33,350             | 11,550                   | 179,280                  | 247,139         |
| Camp Robinson        | 55,578                |                   |                 | 27,550             | 122,148             | 47,197             |               |                      | 114,816            |                    |                          | 103,737                  | 381,901         |
| Camp Santiago        |                       |                   |                 | 44,000             | 5,994               |                    | 9,450         | 1,660                | 54,998             | 21,750             | 6,930                    | 65,361                   | 217,913         |
| Camp Shelby          |                       |                   | 137,889         | 63,018             | 39,996              | 25,200             | 4,980         | 133,147              | 67,220             | 18,480             | 207,591                  |                          | 426,329         |
| Camp Smith           |                       |                   |                 | 6,318              | 9,945               |                    |               |                      | 47,896             |                    |                          | 39,076                   | 168,838         |
| Camp Swift           |                       |                   |                 |                    |                     |                    |               |                      | 26,314             |                    |                          | 7,910                    | 158,606         |
| Camp Williams        |                       | 2,697             | 18,745          | 22,032             | 19,557              |                    |               |                      | 96,541             | 1,450              |                          | 13,320                   | 285,874         |
| Camp Wolters         |                       |                   |                 |                    |                     |                    |               |                      |                    |                    |                          | 8,967                    |                 |
| Colorado             | 151,294               | 403               |                 | 23,166             | 914                 |                    |               |                      | 654,965            |                    |                          | 271,886                  | 391,727         |
| Connecticut          | 91,293                |                   |                 | 42,282             | 5,967               |                    |               |                      | 663,696            |                    |                          | 116,912                  | 426,420         |
| Custer               |                       |                   |                 | 6,318              | 11,142              |                    |               |                      | 55,878             | 1,450              |                          | 19,482                   | 192,948         |
| Delaware             | 19,590                |                   |                 | 18,792             | 3,393               |                    |               |                      | 424,470            |                    |                          | 61,717                   | 217,077         |
| District of Columbia | 22,200                |                   |                 | 35,802             | 2,826               |                    |               |                      | 164,774            |                    |                          | 38,807                   | 207,351         |
| Florida (-)          | 40,470                |                   |                 | 51,030             | 7,749               |                    |               |                      | 1,810,651          |                    |                          | 126,219                  | 1,037,276       |
| Fort Chaffee         |                       |                   |                 | 99,000             | 35,964              |                    | 22,050        | 3,320                | 40,161             | 53,650             | 16,170                   | 48,523                   | 254,835         |
| Fort Harrison        |                       |                   |                 | 5,500              | 46,980              | 3,843              |               |                      | 101,170            | 2,900              |                          | 50,508                   | 250,519         |
| Fort McClellan       |                       |                   |                 | 22,000             | 14,418              |                    | 6,300         | 1,660                | 27,003             | 13,050             | 4,620                    | 27,980                   | 207,965         |
| Fort Pickett         |                       |                   |                 | 55,000             | 21,222              | 13,473             | 12,600        | 1,660                | 116,628            | 29,000             | 9,240                    | 56,733                   | 290,756         |
| Georgia              | 29,090                |                   |                 | 66,258             | 10,431              |                    |               |                      | 1,769,897          |                    |                          | 187,180                  | 1,057,061       |
| Gowen Field          | 104,618               | 5,493             | 16,500          | 109,674            | 12,366              | 3,150              |               |                      | 114,617            | 8,700              | 2,310                    | 207,193                  | 337,288         |
| Grayling             |                       |                   | 5,500           | 13,122             |                     |                    |               |                      | 57,446             | 1,450              |                          | 66,576                   | 213,497         |

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ARMY RC REQUIREMENTS (000 ft2)

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ARMY RC REQUIREMENTS (000 ft2)

| Inst Name          | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|--------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| Greenleaf TS       |                       |                   |                 | 2,592              |                     |                    |               |                      |                    |                    | 14,600                   |                          | 151,054         |
| Guam Territory     |                       |                   |                 | 15,876             | 21,446              |                    |               | 74,416               |                    |                    | 38,000                   |                          | 64,641          |
| Hawaii             | 2,000                 |                   |                 | 46,332             | 8,460               |                    |               | 380,806              |                    |                    | 71,171                   |                          | 288,206         |
| Idaho (-)          |                       |                   |                 | 1,134              |                     |                    |               | 416,877              |                    |                    | 29,435                   |                          | 213,445         |
| Illinois           | 131,760               |                   |                 | 73,062             | 8,820               |                    |               | 1,678,689            |                    |                    | 244,739                  | 20,158                   | 1,172,365       |
| Indiana (-)        | 105,990               |                   |                 | 86,184             |                     |                    |               | 1,897,777            |                    |                    | 216,622                  |                          | 1,245,110       |
| Indiantown Gap     | 181,752               |                   | 77,389          | 203,796            | 35,361              | 12,600             | 1,660         | 167,534              | 36,770             | 9,240              | 98,592                   | 39,283                   | 573,715         |
| Iowa (-)           | 126,992               |                   |                 |                    |                     |                    |               | 1,216,413            |                    |                    | 87,638                   |                          | 677,204         |
| Kansas             | 13,500                |                   |                 | 53,622             | 16,767              |                    |               | 1,205,962            |                    |                    | 237,138                  |                          | 837,777         |
| Kentucky (-)       | 106,744               |                   |                 | 46,332             |                     |                    |               | 1,177,351            |                    |                    | 231,887                  |                          | 722,183         |
| Louisiana (-)      | 31,700                |                   |                 | 70,146             | 3,213               |                    |               | 1,709,278            |                    |                    | 244,756                  | 5,740                    | 1,100,597       |
| Maine              | 32,488                |                   |                 | 36,450             | 2,439               |                    |               | 533,324              |                    |                    | 92,941                   |                          | 293,821         |
| Maryland           |                       |                   |                 | 38,880             | 6,939               |                    |               | 1,197,130            |                    |                    | 131,289                  |                          | 636,188         |
| Massachusetts (-)  | 123,818               |                   |                 | 45,522             |                     |                    |               | 1,646,638            |                    |                    | 133,354                  |                          | 854,617         |
| McCraday           |                       |                   |                 | 8,910              | 13,797              |                    |               | 39,131               |                    |                    | 17,894                   |                          | 174,268         |
| Michigan (-)       | 29,420                |                   |                 | 51,192             |                     |                    |               | 1,335,848            |                    |                    | 179,296                  |                          | 933,553         |
| Minnesota (-)      | 116,710               |                   |                 | 51,516             |                     |                    |               | 2,149,394            |                    |                    | 83,000                   |                          | 1,069,735       |
| Mississippi (-)    | 139,593               |                   |                 | 54,918             |                     |                    |               | 3,024,365            |                    |                    | 269,000                  |                          | 1,109,568       |
| Missouri           | 189,003               |                   |                 | 66,744             | 7,875               |                    |               | 1,674,882            | 1,450              |                    | 198,339                  | 5,200                    | 1,041,752       |
| Montana (-)        | 35,180                |                   |                 |                    |                     |                    |               | 436,026              |                    |                    | 72,410                   |                          | 270,555         |
| Nebraska (-)       | 120,500               |                   |                 | 29,808             |                     |                    |               | 841,573              |                    |                    | 177,947                  |                          | 472,629         |
| Nevada             | 2,000                 |                   |                 | 32,886             | 3,483               |                    |               | 312,522              |                    |                    | 52,545                   |                          | 255,056         |
| New Hampshire      | 30,488                |                   |                 | 33,048             | 3,744               |                    |               | 397,941              |                    |                    | 55,735                   |                          | 238,802         |
| New Jersey         | 32,920                |                   |                 | 10,854             | 1,350               |                    |               | 1,079,026            |                    |                    | 221,493                  |                          | 771,451         |
| New Mexico         | 32,488                |                   |                 | 40,500             | 10,188              |                    |               | 852,231              |                    |                    | 144,947                  |                          | 571,975         |
| New York (-)       | 122,710               |                   |                 | 72,576             |                     |                    |               | 1,928,772            |                    |                    | 265,140                  |                          | 1,406,382       |
| North Carolina     | 142,944               |                   |                 | 74,358             |                     |                    |               | 1,956,816            |                    |                    | 330,773                  |                          | 1,127,939       |
| North Dakota (-)   | 17,590                |                   |                 | 20,088             |                     |                    |               | 486,044              |                    |                    | 69,142                   |                          | 386,619         |
| Ohio               | 114,550               |                   |                 | 65,124             | 10,786              |                    |               | 1,837,291            |                    |                    | 214,290                  |                          | 1,222,866       |
| Oklahoma (-)       | 100,458               |                   |                 | 67,230             | 11,799              |                    |               | 1,302,615            |                    |                    | 193,290                  |                          | 799,826         |
| Oregon (-)         | 32,488                |                   |                 | 48,276             | 8,739               |                    |               | 1,287,714            |                    |                    | 198,568                  |                          | 684,628         |
| Pennsylvania (-)   | 23,420                |                   |                 |                    |                     |                    |               | 2,665,099            |                    |                    | 176,447                  |                          | 1,756,790       |
| Puerto Rico (-)    | 8,000                 | 4,306             | 13,245          | 54,270             | 22,178              |                    |               | 1,119,852            |                    |                    | 39,629                   |                          | 710,231         |
| Rhode Island       | 29,090                |                   |                 | 20,736             | 3,672               |                    |               | 461,595              |                    |                    | 47,447                   |                          | 328,858         |
| South Carolina (-) | 40,470                |                   | 13,245          | 59,130             | 11,700              |                    |               | 2,272,754            |                    |                    | 306,588                  |                          | 1,242,420       |
| South Dakota       | 30,488                |                   | 27,500          | 32,562             | 5,589               | 6,300              | 1,660         | 682,389              | 14,500             | 4,620              | 113,331                  |                          | 491,968         |
| Tennessee (-)      | 93,442                |                   |                 | 68,202             |                     |                    |               | 2,696,291            |                    |                    | 197,275                  | 28,641                   | 1,461,272       |
| Texas (-)          | 120,750               |                   |                 | 170,586            | 3,969               |                    |               | 2,732,050            |                    |                    | 654,042                  | 13,194                   | 2,024,253       |
| Utah (-)           | 40,470                |                   |                 | 59,940             |                     |                    |               | 596,043              |                    |                    | 135,254                  |                          | 390,495         |
| Vermont (-)        | 116,659               |                   |                 | 40,662             | 8,624               |                    |               | 647,410              |                    |                    | 74,434                   |                          | 361,096         |
| Virgin Islands     | 12,980                |                   |                 | 28,350             | 1,692               |                    |               | 139,256              |                    |                    | 27,064                   |                          | 101,204         |
| Virginia (-)       | 26,480                |                   |                 | 255,312            |                     |                    |               | 1,500,409            |                    |                    | 123,396                  |                          | 875,258         |
| VTS Milan          |                       |                   |                 |                    | 1,991               |                    |               |                      |                    |                    | 12,512                   |                          | 152,037         |
| VTS Smyrna         | 8,000                 |                   |                 | 3,726              | 8,127               |                    |               | 80,385               |                    |                    | 81,093                   |                          | 251,008         |
| Washington         | 2,000                 |                   |                 | 71,280             | 10,179              |                    |               | 739,804              |                    |                    | 177,046                  |                          | 575,259         |
| West Virginia (-)  | 57,578                | 324               |                 | 31,428             | 5,784               |                    |               | 888,202              |                    |                    | 97,583                   |                          | 492,098         |
| Western Kentucky   |                       |                   |                 | 12,312             |                     |                    |               | 30,058               |                    |                    | 41,936                   |                          | 160,811         |
| Wisconsin          | 31,700                |                   |                 | 26,892             |                     |                    |               | 1,814,873            |                    |                    | 327,823                  |                          | 895,136         |
| Wyoming (-)        | 30,488                |                   |                 | 24,786             |                     |                    |               | 297,191              |                    |                    | 31,573                   |                          | 180,035         |

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ARMY RC REQUIREMENTS (000 ft2)

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**ARMY RC EXCESS-SHORTAGE (000 ft2)**

| Inst_Name            | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|----------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| 63rd RSC             | -2,000                | -202              |                 | -7,614             | -2,916              | -52,810            |               | -456,000             | -20,746            | -5,715             |                          | -12,180                  | -832,293        |
| 65th RSC             |                       |                   |                 | -4,374             | -11,340             |                    |               | -41,400              |                    |                    |                          |                          | -241,821        |
| 70th RSC             | 12,000                |                   |                 | -12,266            | -1,710              |                    |               | 45,290               |                    | 6,150              |                          |                          | -240,103        |
| 77th RSC             |                       |                   |                 | -59,454            |                     |                    |               | 38,872               |                    |                    |                          | 10,155                   | -858,140        |
| 81st RSC             | 74,890                |                   |                 | -88,614            | 22,119              | -10,528            |               | -1,320,615           | -29,887            | -3,156             |                          | -90,107                  | -913,275        |
| 88th RSC             |                       |                   |                 | -152,682           | 33,446              |                    | 18,944        | -234,966             | -11,605            | -4,811             |                          | 4,643                    | -1,721,481      |
| 89th RSC             | -44,300               |                   | -1,000          | -259,173           |                     |                    |               | -298,590             |                    | -14,394            |                          | 66,140                   | -1,106,990      |
| 90th RSC             | -90,046               |                   |                 | -142,884           | -1,170              | -111,128           |               | -13,251              | -34,815            | -8,326             |                          | -766,303                 | -1,321,208      |
| 94th RSC             |                       |                   |                 | -38,070            |                     |                    |               | 47,066               |                    |                    |                          | -1,658                   | -493,747        |
| 96th RSC             |                       |                   |                 | -44,388            |                     |                    | 1,800         | 285,004              |                    | 1,757              |                          | -36,140                  | -374,091        |
| 99th RSC             | 162,561               |                   |                 |                    |                     | -13,768            |               | -792,936             |                    | -9,141             |                          | -5,642                   | -1,039,391      |
| Alabama (-)          | 25,359                |                   | 2,800           | -105,425           | 12,093              | -24,266            |               | -1,153,874           | -4,541             | -14,632            | -24,449                  |                          | -1,614,150      |
| Alaska               | 96,754                | 5,000             | 7,130           | 40,703             | 33,109              |                    |               | 225,649              | -1,450             | 432                | -80,431                  |                          | -122,030        |
| Arizona              | 55,947                | 18,250            | 27,971          | 10,232             | -22,359             | 42,575             |               | -160,978             | 6,165              | 36,614             | 135,289                  |                          | -243,895        |
| Arkansas (-)         |                       |                   |                 | -4,374             |                     |                    |               | -541,879             |                    |                    | -5,068                   |                          | -684,956        |
| Ashland              |                       |                   | -2,838          | 14,428             | 38,888              |                    |               | -26,882              |                    |                    |                          |                          | -143,616        |
| California (-)       | -76,467               | 27,252            | 43,950          | 82,556             | 107,505             | 16,990             | 5,582         | -802,862             | 7,880              | 484                | -153,269                 |                          | -1,998,033      |
| Camp Atterbury       | -2,000                | 3,116             | 5,467           | -19,818            | 30,936              | -6,746             | -3,320        | -32,223              | -14,456            | -3,832             | -6,216                   |                          | -137,735        |
| Camp Beauregard      |                       |                   | -3,911          | -8,034             | 11,164              | -3,161             | -1,660        | -33,363              | -13,274            | 12,327             | -16,702                  |                          | -272,824        |
| Camp Blanding        |                       | 2,815             | 60,262          | 35,446             | 50,691              | 24,787             |               | -18,325              | 26,273             | 316                |                          |                          | -85,393         |
| Camp Dawson          |                       |                   | 21,537          | 11,191             | 3,060               | 1,706              | 1,200         | -47,319              | 2,532              |                    | 53,476                   |                          | -177,391        |
| Camp Dodge           |                       | 140,396           | -20,613         | 44,729             | 14,625              | 8,196              | -1,660        | 89,657               | -3,179             | 29,358             |                          |                          | -200,943        |
| Camp Edwards         |                       | 2,304             | -2,030          | 7,133              | -4,771              | 22,451             | -1,660        | -41,240              | -14,176            | -4,620             |                          |                          | -17,340         |
| Camp Ethan Allen     |                       | 2,160             | 13,056          | -11,272            | 48,050              | 3,098              | 2,106         | 42,497               | 6,506              | -870               |                          |                          | -69,916         |
| Camp Grafton         |                       | 9,620             | 20,936          | 16,792             | 8,711               | 2,744              |               | -34,435              | 24,632             | -2,310             |                          |                          | -63,334         |
| Camp Gruber          |                       | 2,341             | 23,530          | 14,546             | 14,893              | 7,384              | -1,660        |                      | 15,890             | -4,620             |                          |                          | -138,019        |
| Camp Guernsey        | 2,800                 |                   | 9,619           | 9,110              | 18,703              | -6,300             | -1,660        | -28,723              | -8,163             | -4,620             |                          |                          | -185,519        |
| Camp McCain          |                       | 2,840             |                 | 2                  | 13,132              | 2,030              | 18,900        | -8,704               | 10,257             | 272                |                          |                          | -125,512        |
| Camp Rilea           |                       | 4,500             | -200            | 18                 |                     | 8,784              | 13,087        | -7,226               | -4,350             | -2,310             |                          |                          | -101,486        |
| Camp Ripley          | 14,340                | 720               | 161,230         | 50,305             | 104,990             | 86,046             | -1,660        |                      | 33,484             | -9,240             |                          |                          | 64,732          |
| Camp Roberts         |                       |                   | 31,980          | 33,287             | 10,642              | 5,043              | -3,320        | -40,238              | 5,266              | -10,749            | -85,136                  |                          | -111,835        |
| Camp Robinson        | -9,748                | 2,100             | 17,523          | 56,021             | 101,287             | 4,846              |               | 20,347               |                    | 8,260              | 87,687                   |                          | 264,785         |
| Camp Santiago        |                       |                   | 26,485          | 36,744             | 2,048               | 3,541              | -1,660        | -39,408              | -430               | -3,762             | 11,469                   |                          | -137,130        |
| Camp Shelby          | 35,744                | 28,159            | 106,994         | 73,137             | 117,035             | 50,815             | -4,980        | -57,361              | 29,365             | 81,194             |                          |                          | -397,596        |
| Camp Smith           |                       | 1,000             | 16,880          | 39,985             | 18,337              |                    |               | -31,710              |                    |                    |                          |                          | -168,704        |
| Camp Swift           |                       |                   | 19,485          | 21,608             | 2,392               | 2,386              |               | 1,176                | 8,624              | 441                |                          |                          | -154,673        |
| Camp Williams        |                       | -2,697            | 8,725           | 42,353             | 9,372               | 14,312             | 5,400         | -32,506              | -682               | 11,481             |                          |                          | -218,949        |
| Camp Wolters         |                       |                   | 9,036           | 2,013              |                     |                    |               |                      |                    | 2,016              |                          |                          | 26,115          |
| Colorado             | -112,578              | -259              |                 | 41,571             | 30,950              | 13,128             |               | -180,478             |                    |                    | -144,107                 |                          | -317,843        |
| Connecticut          | 88,872                |                   | 5,080           | -22,018            | 111,443             | 16,410             |               | 372,547              | 3,840              | 2,400              | -9,461                   |                          | -344,254        |
| Custer               |                       | 23,567            | 37,844          | 2,888              | 41,026              |                    |               | 8,861                | 7,250              |                    | -6,494                   |                          | -33,836         |
| Delaware             | 21,388                | 1,920             | 8,800           | 19,452             | 6,681               |                    |               | 7,686                | 1,900              | 839                |                          |                          | -164,820        |
| District of Columbia | -2,014                |                   |                 | -35,802            | -2,826              |                    |               | 512,790              |                    |                    |                          |                          | -207,351        |
| Florida (-)          | 101,368               |                   |                 | 23,988             | -7,749              |                    |               | -605,706             |                    | 518                |                          |                          | -766,025        |
| Fort Chaffee         |                       |                   | 21,695          | 63,650             | 75,225              | 104,476            | 18,687        | -34,900              | 39,881             | 203,530            |                          |                          | -117,428        |
| Fort Harrison        |                       |                   | 4,739           | -6,709             | 19,478              |                    |               | 99,620               | -2,900             |                    |                          |                          | -225,319        |
| Fort McClellan       |                       | 728               | 28,790          | 80,545             | 58,987              | 19,138             | -1,660        | -23,409              | 17,667             | 5,557              |                          |                          | -120,022        |
| Fort Pickett         | 12,810                |                   | -32,860         | -18,442            | -2,014              | -808               | -1,660        | -80,279              | -14,870            | -7,800             |                          |                          | -98,776         |
| Georgia              | 87,790                |                   | 240,471         | 78,628             | 13,105              | 31,010             | 17,679        | -652,664             | 73,420             | 5,750              |                          |                          | -400,781        |
| Gowen Field          | -21,087               | 58,055            | 21,663          | -11,628            | -9,166              | 23,529             |               | -69,947              | 80,661             | -2,210             | -28,818                  |                          | 50,835          |
| Grayling             | 45,019                | 5,152             | 168,683         | 92,454             | 9,276               | 31,597             | 1,412         | -28,043              | 105,200            |                    |                          |                          | -114,167        |

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**ARMY RC EXCESS-SHORTAGE (000 ft2)**

**Draft Deliberative Document - For Discussion Purposes Only - Do Not Release Under FOIA**

**ARMY RC EXCESS-SHORTAGE (000 ft2)**

| Inst Name          | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|--------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| Greenlief TS       |                       |                   | 5,104           | 1,689              | 8,000               |                    |               |                      |                    | 2,928              | -5,222                   |                          | -135,865        |
| Guam Territory     |                       | 8,150             | 4,800           | 68,261             | -17,446             |                    | 6,243         | -28,042              |                    |                    | -33,000                  |                          | -57,301         |
| Hawaii             | 99,868                |                   | 66,069          | 229,800            | 11,158              | 12,000             |               | 295,513              |                    |                    | 5,754                    |                          | -176,979        |
| Idaho (-)          |                       |                   | 4,381           | 23,840             |                     |                    |               | -121,423             |                    |                    | 4,950                    |                          | -101,618        |
| Illinois           | -47,947               | 754               | 17,152          | 57,980             | 17,940              | 32,224             |               | 689,000              |                    | 8,710              | -53,037                  | 2,013                    | 476,159         |
| Indiana (-)        | -6,885                |                   |                 | -5,263             |                     |                    |               | -268,976             |                    |                    | -7,222                   |                          | -594,492        |
| Indiantown Gap     | -69,187               |                   | -12,381         | -87,679            | 62,966              | -12,600            | 20,564        | 67,741               | -36,770            | -2,470             | -3,108                   |                          | -453,953        |
| Iowa (-)           | -12,327               | 100               |                 |                    |                     |                    |               | -363,934             |                    | 8,843              |                          |                          | -452,541        |
| Kansas             | 101,259               | 49,347            | 4,749           | 8,809              | 106,779             | 22,765             | 14,545        | -303,609             | 7,127              | 21,330             | -7,432                   |                          | -646,425        |
| Kentucky (-)       | -53,000               | 3,036             |                 | 11,710             | 2,400               | 10,000             |               | -285,221             |                    |                    |                          |                          | -429,842        |
| Louisiana (-)      | 98,232                | 10,000            | 18,003          | 12,466             | 36,877              | 4,184              | 5,525         | -505,933             | 4,465              | 76,210             | -25,294                  | -5,740                   | -1,015,415      |
| Maine              | 38,375                | 6,740             | 5,067           | -8,994             | 99,233              | 34,989             |               | 202,852              | 7,501              |                    |                          |                          | -48,432         |
| Maryland           | 51,609                | 6,385             | 7,084           | 21,861             | 36,909              | 13,226             |               | -308,935             | 6,431              | 2,629              |                          |                          | -159,992        |
| Massachusetts (-)  | -25,761               | 12,768            | 4,100           | 52,009             |                     |                    |               | -374,929             |                    | 11,910             |                          |                          | -510,856        |
| McCraday           |                       |                   | 19,151          | 3,236              | 180,671             | 8,414              |               | -39,131              | 19,861             | 1,400              | -9,594                   |                          | -174,268        |
| Michigan (-)       | 90,622                |                   |                 | -42,146            |                     |                    |               | -6,813               | 5,440              | 1,812              |                          |                          | -525,994        |
| Minnesota (-)      | -58,283               | 5,400             |                 | -13,363            |                     |                    |               | -584,530             |                    |                    |                          |                          | -777,136        |
| Mississippi (-)    | -26,866               | 5,492             |                 | 75,007             | 26,422              |                    | 4,461         | -1,680,587           |                    | 4,533              | -179,139                 |                          | -1,056,985      |
| Missouri           | -50,325               | 57,767            | 36,388          | 71,594             | 54,446              | 8,992              | 9,655         | -135,820             | 27,674             | 2,113              | -1,500                   |                          | -517,860        |
| Montana (-)        | 83,213                | 13,786            |                 |                    |                     |                    |               | 31,223               |                    |                    |                          |                          | -91,169         |
| Nebraska (-)       | -56,340               |                   |                 | -4,308             |                     |                    |               | -147,206             |                    |                    | -42,206                  |                          | -321,806        |
| Nevada             | 71,879                |                   | 3,066           | -24,831            | 2,368               |                    |               | -54,654              | 8,393              |                    | 33,579                   |                          | -38,395         |
| New Hampshire      | -8,907                | 7,162             | 5,458           | 17,546             | 6,311               |                    |               | -3,188               |                    |                    |                          |                          | -160,783        |
| New Jersey         | 166,262               | 5,687             | 20,790          | 111,563            | 118,746             | 11,766             | 22,717        | 393,011              |                    |                    | -7,541                   |                          | -562,143        |
| New Mexico         | -4,358                |                   | 2,727           | 80,954             | 12,433              |                    |               | -123,065             | 725                | 3,225              | 32,805                   |                          | -345,150        |
| New York (-)       | -29,590               | 6,030             | 700             | 83,651             | 13,249              | 750                |               | 1,254,946            |                    |                    | 59,289                   |                          | -1,059,895      |
| North Carolina     | -14,860               | 56,919            | 9,091           | -37,697            | 24,692              | 513                | 1,140         | -334,279             | 19,580             | 12,975             | -185,431                 |                          | -989,584        |
| North Dakota (-)   | 42,049                |                   |                 | 35,498             |                     |                    |               | 41,286               |                    |                    |                          |                          | -250,575        |
| Ohio               | 50,127                | 6,186             | 69,045          | 32,552             | 61,292              | 7,627              |               | -392,365             | 2,671              | 22,085             | 14,739                   |                          | -1,033,764      |
| Oklahoma (-)       | 7,722                 |                   | 16,291          | 15,040             | 25,319              |                    |               | 208,685              | 1,904              | 505                | 18,801                   |                          | -748,442        |
| Oregon (-)         | 105,347               | 4,459             | 18,832          | 64,055             | 74,774              | 2,567              | 4,816         | -299,201             |                    | 998                | -3,156                   |                          | -508,240        |
| Pennsylvania (-)   | -23,420               |                   | 7,769           | 4,314              | 15,220              |                    | 5,000         | -360,885             | 40,000             | 16,845             | -21,413                  |                          | -1,616,371      |
| Puerto Rico (-)    | 43,150                | -4,306            | -571            | -9,022             | 15,732              |                    |               | -463,100             |                    | 698                |                          |                          | -313,025        |
| Rhode Island       | 39,413                |                   | 6,848           | 4,986              | 10,463              |                    | 840           | -26,571              |                    |                    | -5,852                   |                          | -214,532        |
| South Carolina (-) | 53,221                | 5,095             | 1,773           | -20,120            | -5,400              |                    | 14,569        | -745,528             |                    | 194,974            | -2,375                   |                          | -646,246        |
| South Dakota       | 41,057                |                   | 570             | 15,979             | 20,871              | -2,588             | 14,117        | -11,392              | -6,738             | -2,786             | -1,513                   |                          | -355,104        |
| Tennessee (-)      | -58,642               |                   | 14,973          | -9,370             |                     |                    | 640           | -571,764             | 3,144              | 9,903              | -56,339                  |                          | -872,713        |
| Texas (-)          | 152,515               | 7,520             | 10,979          | -15,865            | 34,342              |                    | 2,012         | 39,750               |                    | 26,383             |                          |                          | -1,365,320      |
| Utah (-)           | 45,576                |                   | 14,482          | -29,856            | 6,000               | 4,364              |               | 128,366              | 12,550             | 1,136              |                          |                          | -299,439        |
| Vermont (-)        | -76,915               | 2,698             | 2,031           | -8,360             | -3,599              |                    |               | -257,390             |                    |                    |                          |                          | -345,077        |
| Virgin Islands     | -12,980               |                   |                 | -6,950             | 3,708               |                    |               | -33,332              |                    |                    |                          |                          | -96,627         |
| Virginia (-)       | 35,669                | 3,075             | 24,065          | 18,229             | 13,083              | 8,313              | 540           | -530,219             | 21,406             | 2,870              | -30,114                  |                          | -305,214        |
| VTS Milan          |                       |                   | 13,700          | 13,225             | 14,157              |                    |               |                      | 7,620              | 13,071             | -2,130                   |                          | -125,146        |
| VTS Smyrna         | 118,645               | 24,369            |                 | 65,995             | 26,516              |                    |               | 8,698                | 1,250              | 2,367              |                          |                          | -103,457        |
| Washington         | 138,624               |                   | 5,268           | 5,593              | 31,701              | 5,402              |               | 360,473              | 17,558             | 5,809              | 50,971                   |                          | -394,055        |
| West Virginia (-)  | 76,045                | 479,676           |                 | 58,206             | -5,784              |                    | 1,260         | -201,963             | 2,880              |                    |                          |                          | 632,938         |
| Western Kentucky   |                       |                   | 10,412          | 2,180              | 19,319              | 2,812              |               | -30,058              |                    |                    | -4,636                   |                          | -74,216         |
| Wisconsin          | 62,950                |                   | 19,512          | 80,442             | 36,017              |                    |               | -348,491             |                    |                    |                          |                          | -511,686        |
| Wyoming (-)        | 16,821                |                   |                 | -13,841            |                     |                    |               | 59,438               |                    | 5,964              |                          |                          | -149,221        |

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**ARMY RC EXCESS-SHORTAGE (000 ft2)**

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**ARMY RC SURGE (000 ft2)**

| Inst_Name            | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|----------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| 63rd RSC             |                       |                   |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| 65th RSC             |                       |                   |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| 70th RSC             | 12,000                |                   |                 |                    |                     |                    |               | 45,290               |                    | 6,150              |                          |                          |                 |
| 77th RSC             |                       |                   |                 |                    |                     |                    |               | 38,872               |                    |                    |                          | 10,155                   |                 |
| 81st RSC             | 74,890                |                   |                 |                    | 22,119              |                    |               |                      |                    |                    |                          |                          |                 |
| 88th RSC             |                       |                   |                 |                    | 33,446              |                    | 18,944        |                      |                    |                    |                          | 4,643                    |                 |
| 89th RSC             |                       |                   |                 |                    |                     |                    |               |                      |                    |                    |                          | 66,140                   |                 |
| 90th RSC             |                       |                   |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| 94th RSC             |                       |                   |                 |                    |                     |                    |               | 47,066               |                    |                    |                          |                          |                 |
| 96th RSC             |                       |                   |                 |                    |                     |                    | 1,800         | 285,004              |                    | 1,757              |                          |                          |                 |
| 99th RSC             | 162,561               |                   |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| Alabama (-)          | 25,359                |                   | 2,800           |                    | 12,093              |                    |               |                      |                    |                    |                          |                          |                 |
| Alaska               | 96,754                | 5,000             | 7,130           | 40,703             | 33,109              |                    |               | 225,649              |                    | 432                |                          |                          |                 |
| Arizona              | 55,947                | 18,250            | 27,971          | 10,232             |                     | 42,575             |               |                      | 6,165              | 36,614             | 135,289                  |                          |                 |
| Arkansas (-)         |                       |                   |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| Ashland              |                       |                   |                 | 14,428             | 38,888              |                    |               |                      |                    |                    |                          |                          |                 |
| California (-)       |                       | 27,252            | 43,950          | 82,556             | 107,505             | 16,990             | 5,582         |                      | 7,880              | 484                |                          |                          |                 |
| Camp Atterbury       |                       | 3,116             | 5,467           |                    | 30,936              |                    |               |                      |                    |                    |                          |                          |                 |
| Camp Beauregard      |                       |                   |                 |                    | 11,164              |                    |               |                      |                    | 12,327             |                          |                          |                 |
| Camp Blanding        |                       | 2,815             | 60,262          | 35,446             | 50,691              | 24,787             |               |                      | 26,273             | 316                |                          |                          |                 |
| Camp Dawson          |                       |                   | 21,537          | 11,191             | 3,060               | 1,706              | 1,200         |                      | 2,532              |                    | 53,476                   |                          |                 |
| Camp Dodge           |                       | 140,396           |                 | 44,729             | 14,625              | 8,196              |               | 89,657               |                    | 29,358             |                          |                          |                 |
| Camp Edwards         |                       | 2,304             |                 | 7,133              |                     | 22,451             |               |                      |                    |                    |                          |                          |                 |
| Camp Ethan Allen     |                       | 2,160             | 13,056          |                    | 48,050              | 3,098              | 2,106         | 42,497               | 6,506              |                    |                          |                          |                 |
| Camp Grafton         |                       | 9,620             | 20,936          | 16,792             | 8,711               | 2,744              |               |                      | 24,632             |                    |                          |                          |                 |
| Camp Gruber          |                       | 2,341             | 23,530          | 14,546             | 14,893              | 7,384              |               |                      | 15,890             |                    |                          |                          |                 |
| Camp Guernsey        | 2,800                 |                   | 9,619           | 9,110              | 18,703              |                    |               |                      |                    |                    |                          |                          |                 |
| Camp McCain          |                       | 2,840             |                 | 2                  | 13,132              | 2,030              | 18,900        |                      | 10,257             | 272                |                          |                          |                 |
| Camp Rilea           |                       | 4,500             |                 | 18                 |                     | 8,784              | 13,087        |                      |                    |                    |                          |                          |                 |
| Camp Ripley          | 14,340                | 720               | 161,230         | 50,305             | 104,990             | 86,046             |               |                      | 33,484             |                    |                          |                          | 64,732          |
| Camp Roberts         |                       |                   | 31,980          | 33,287             | 10,642              | 5,043              |               |                      | 5,266              |                    |                          |                          |                 |
| Camp Robinson        |                       | 2,100             | 17,523          | 56,021             | 101,287             | 4,846              |               | 20,347               |                    | 8,260              | 87,687                   |                          | 264,785         |
| Camp Santiago        |                       |                   | 26,485          | 36,744             | 2,048               | 3,541              |               |                      |                    |                    | 11,469                   |                          |                 |
| Camp Shelby          | 35,744                | 28,159            | 106,994         | 73,137             | 117,035             | 50,815             |               |                      | 29,365             | 81,194             |                          |                          |                 |
| Camp Smith           |                       | 1,000             | 16,880          | 39,985             | 18,337              |                    |               |                      |                    |                    |                          |                          |                 |
| Camp Swift           |                       |                   | 19,485          | 21,608             | 2,392               | 2,386              |               | 1,176                | 8,624              | 441                |                          |                          |                 |
| Camp Williams        |                       |                   | 8,725           | 42,353             | 9,372               | 14,312             | 5,400         |                      |                    | 11,481             |                          |                          |                 |
| Camp Wolters         |                       |                   | 9,036           | 2,013              |                     |                    |               |                      |                    | 2,016              |                          |                          | 26,115          |
| Colorado             |                       |                   |                 | 41,571             | 30,950              | 13,128             |               |                      |                    |                    |                          |                          |                 |
| Connecticut          | 88,872                |                   | 5,080           |                    | 111,443             | 16,410             |               | 372,547              | 3,840              | 2,400              |                          |                          |                 |
| Custer               |                       | 23,567            | 37,844          | 2,888              | 41,026              |                    |               | 8,861                | 7,250              |                    |                          |                          |                 |
| Delaware             | 21,388                | 1,920             | 8,800           | 19,452             | 6,681               |                    |               | 7,686                | 1,900              | 839                |                          |                          |                 |
| District of Columbia |                       |                   |                 |                    |                     |                    |               | 512,790              |                    |                    |                          |                          |                 |
| Florida (-)          | 101,368               |                   |                 | 23,988             |                     |                    |               |                      |                    | 518                |                          |                          |                 |
| Fort Chaffee         |                       |                   | 21,695          | 63,650             | 75,225              | 104,476            | 18,687        |                      | 39,881             | 203,530            |                          |                          |                 |
| Fort Harrison        |                       |                   | 4,739           |                    | 19,478              |                    |               | 99,620               |                    |                    |                          |                          |                 |
| Fort McClellan       |                       | 728               | 28,790          | 80,545             | 58,987              | 19,138             |               |                      | 17,667             | 5,557              |                          |                          |                 |
| Fort Pickett         | 12,810                |                   |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| Georgia              | 87,790                |                   | 240,471         | 78,628             | 13,105              | 31,010             | 17,679        |                      | 73,420             | 5,750              |                          |                          |                 |
| Gowen Field          |                       | 58,055            | 21,663          |                    |                     | 23,529             |               |                      | 80,661             |                    |                          |                          | 50,835          |

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**ARMY RC SURGE (000 ft2)**

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**ARMY RC SURGE (000 ft2)**

| Inst Name          | Aircraft Maint Hangar | Applied Inst Bldg | Dining Facility | General Admin Bldg | Gen Purp Instr Bldg | Large Unit HQ Bldg | Org Classroom | RC Training Facility | Small Unit HQ Bldg | Vehicle Maint Shop | Vehicle Maint Shop, ARNG | Vehicle Maint Shop, USAR | Vehicle Parking |
|--------------------|-----------------------|-------------------|-----------------|--------------------|---------------------|--------------------|---------------|----------------------|--------------------|--------------------|--------------------------|--------------------------|-----------------|
| Graying            | 45,019                | 5,152             | 168,683         | 92,454             | 9,276               | 31,597             | 1,412         |                      | 105,200            |                    |                          |                          |                 |
| Greenlief TS       |                       |                   | 5,104           | 1,689              | 8,000               |                    |               |                      |                    | 2,928              |                          |                          |                 |
| Guam Territory     |                       | 8,150             | 4,800           | 68,261             |                     |                    | 6,243         |                      |                    |                    |                          |                          |                 |
| Hawaii             | 99,868                |                   | 66,069          | 229,800            | 11,158              | 12,000             |               | 295,513              |                    |                    | 5,754                    |                          |                 |
| Idaho (-)          |                       |                   | 4,381           | 23,840             |                     |                    |               |                      |                    |                    | 4,950                    |                          |                 |
| Illinois           |                       | 754               | 17,152          | 57,980             | 17,940              | 32,224             |               | 689,000              |                    | 8,710              |                          | 2,013                    | 476,159         |
| Indiana (-)        |                       |                   |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| Indiantown Gap     |                       |                   |                 |                    | 62,966              |                    | 20,564        | 67,741               |                    |                    |                          |                          |                 |
| Iowa (-)           |                       | 100               |                 |                    |                     |                    |               |                      |                    | 8,843              |                          |                          |                 |
| Kansas             | 101,259               | 49,347            | 4,749           | 8,809              | 106,779             | 22,765             | 14,545        |                      | 7,127              | 21,330             |                          |                          |                 |
| Kentucky (-)       |                       | 3,036             |                 | 11,710             | 2,400               | 10,000             |               |                      |                    |                    |                          |                          |                 |
| Louisiana (-)      | 98,232                | 10,000            | 18,003          | 12,466             | 36,877              | 4,184              | 5,525         |                      | 4,465              | 76,210             |                          |                          |                 |
| Maine              | 38,375                | 6,740             | 5,067           |                    | 99,233              | 34,989             |               | 202,852              | 7,501              |                    |                          |                          |                 |
| Maryland           | 51,609                | 6,385             | 7,084           | 21,861             | 36,909              | 13,226             |               |                      | 6,431              | 2,629              |                          |                          |                 |
| Massachusetts (-)  |                       | 12,768            | 4,100           | 52,009             |                     |                    |               |                      |                    | 11,910             |                          |                          |                 |
| McCraday           |                       |                   | 19,151          | 3,236              | 180,671             | 8,414              |               |                      | 19,861             | 1,400              |                          |                          |                 |
| Michigan (-)       | 90,622                |                   |                 |                    |                     |                    |               |                      | 5,440              | 1,812              |                          |                          |                 |
| Minnesota (-)      |                       | 5,400             |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| Mississippi (-)    |                       | 5,492             |                 | 75,007             | 26,422              |                    | 4,461         |                      |                    | 4,533              |                          |                          |                 |
| Missouri           |                       | 57,767            | 36,388          | 71,594             | 54,446              | 8,992              | 9,655         |                      | 27,674             | 2,113              |                          |                          |                 |
| Montana (-)        | 83,213                | 13,786            |                 |                    |                     |                    |               | 31,223               |                    |                    |                          |                          |                 |
| Nebraska (-)       |                       |                   |                 |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| Nevada             | 71,879                |                   | 3,066           |                    | 2,368               |                    |               |                      | 8,393              |                    | 33,579                   |                          |                 |
| New Hampshire      |                       | 7,162             | 5,458           | 17,546             | 6,311               |                    |               |                      |                    |                    |                          |                          |                 |
| New Jersey         | 166,262               | 5,687             | 20,790          | 111,563            | 118,746             | 11,766             | 22,717        | 393,011              |                    |                    |                          |                          |                 |
| New Mexico         |                       |                   | 2,727           | 80,954             | 12,433              |                    |               |                      | 725                | 3,225              | 32,805                   |                          |                 |
| New York (-)       |                       | 6,030             | 700             | 83,651             | 13,249              | 750                |               | 1,254,946            |                    |                    | 59,289                   |                          |                 |
| North Carolina     |                       | 56,919            | 9,091           |                    | 24,692              | 513                | 1,140         |                      | 19,580             | 12,975             |                          |                          |                 |
| North Dakota (-)   | 42,049                |                   |                 | 35,498             |                     |                    |               | 41,286               |                    |                    |                          |                          |                 |
| Ohio               | 50,127                | 6,186             | 69,045          | 32,552             | 61,292              | 7,627              |               |                      | 2,671              | 22,085             | 14,739                   |                          |                 |
| Oklahoma (-)       | 7,722                 |                   | 16,291          | 15,040             | 25,319              |                    |               | 208,685              | 1,904              | 505                | 18,801                   |                          |                 |
| Oregon (-)         | 105,347               | 4,459             | 18,832          | 64,055             | 74,774              | 2,567              | 4,816         |                      |                    |                    | 998                      |                          |                 |
| Pennsylvania (-)   |                       |                   | 7,769           | 4,314              | 15,220              |                    | 5,000         |                      | 40,000             | 16,845             |                          |                          |                 |
| Puerto Rico (-)    | 43,150                |                   |                 |                    | 15,732              |                    |               |                      |                    |                    | 698                      |                          |                 |
| Rhode Island       | 39,413                |                   | 6,848           | 4,986              | 10,463              |                    | 840           |                      |                    |                    |                          |                          |                 |
| South Carolina (-) | 53,221                | 5,095             | 1,773           |                    |                     |                    | 14,569        |                      |                    | 194,974            |                          |                          |                 |
| South Dakota       | 41,057                |                   | 570             | 15,979             | 20,871              |                    | 14,117        |                      |                    |                    |                          |                          |                 |
| Tennessee (-)      |                       |                   | 14,973          |                    |                     |                    | 640           |                      | 3,144              | 9,903              |                          |                          |                 |
| Texas (-)          | 152,515               | 7,520             | 10,979          |                    | 34,342              |                    | 2,012         | 39,750               |                    | 26,383             |                          |                          |                 |
| Utah (-)           | 45,576                |                   | 14,482          |                    | 6,000               | 4,364              |               | 128,366              | 12,550             | 1,136              |                          |                          |                 |
| Vermont (-)        |                       | 2,698             | 2,031           |                    |                     |                    |               |                      |                    |                    |                          |                          |                 |
| Virgin Islands     |                       |                   |                 |                    | 3,708               |                    |               |                      |                    |                    |                          |                          |                 |
| Virginia (-)       | 35,669                | 3,075             | 24,065          | 18,229             | 13,083              | 8,313              | 540           |                      | 21,406             | 2,870              |                          |                          |                 |
| VTS Milan          |                       |                   | 13,700          | 13,225             | 14,157              |                    |               |                      | 7,620              | 13,071             |                          |                          |                 |
| VTS Smyrna         | 118,645               | 24,369            |                 | 65,995             | 26,516              |                    |               | 8,698                | 1,250              | 2,367              |                          |                          |                 |
| Washington         | 138,624               |                   | 5,268           | 5,593              | 31,701              | 5,402              |               | 360,473              | 17,558             | 5,809              | 50,971                   |                          |                 |
| West Virginia (-)  | 76,045                | 479,676           |                 | 58,206             |                     |                    | 1,260         |                      | 2,880              |                    |                          |                          | 632,938         |
| Western Kentucky   |                       |                   | 10,412          | 2,180              | 19,319              | 2,812              |               |                      |                    |                    |                          |                          |                 |
| Wisconsin          | 62,950                |                   | 19,512          | 80,442             | 36,017              |                    |               |                      |                    |                    |                          |                          |                 |
| Wyoming (-)        | 16,821                |                   |                 |                    |                     |                    |               | 59,438               |                    | 5,964              |                          |                          |                 |

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**ARMY RC SURGE (000 ft2)**

ADDER COMBINED SUMMARY REPORT (ADDER v6.10) - Page 1/2  
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ADDER Data File: J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\TN 04\_22.ADR

Starting Year : 2006  
 Final Year : 2008  
 Payback Year : 2026 (18 Years)

NPV in 2025(\$K): 1,148  
 1-Time Cost(\$K): 36,922

Net Costs in 2005 Constant Dollars (\$K)

|              | 2006         | 2007          | 2008          | 2009          | 2010          | 2011          | Total         | Beyond        |
|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|              | ----         | ----          | ----          | ----          | ----          | ----          | -----         | -----         |
| MilCon       | 2,538        | 28,200        | 0             | 0             | 0             | 0             | 30,738        | 0             |
| Person       | 0            | 0             | -1,134        | -2,634        | -2,634        | -2,634        | -9,038        | -2,634        |
| Overhd       | -240         | 622           | 60            | 22            | 22            | 22            | 509           | -67           |
| Moving       | 10           | 0             | 35            | 0             | 0             | 0             | 45            | 0             |
| Missio       | 0            | 5             | 0             | 0             | 0             | 0             | 5             | 0             |
| Other        | 410          | 5,504         | 0             | 0             | 0             | 0             | 5,914         | 0             |
| <b>TOTAL</b> | <b>2,718</b> | <b>34,331</b> | <b>-1,039</b> | <b>-2,612</b> | <b>-2,612</b> | <b>-2,612</b> | <b>28,174</b> | <b>-2,701</b> |

|                             | 2006     | 2007     | 2008      | 2009     | 2010     | 2011     | Total     |
|-----------------------------|----------|----------|-----------|----------|----------|----------|-----------|
|                             | ----     | ----     | ----      | ----     | ----     | ----     | -----     |
| <b>POSITIONS ELIMINATED</b> |          |          |           |          |          |          |           |
| Off                         | 0        | 0        | 1         | 0        | 0        | 0        | 1         |
| Enl                         | 0        | 0        | 29        | 0        | 0        | 0        | 29        |
| Civ                         | 0        | 0        | 2         | 0        | 0        | 0        | 2         |
| <b>TOT</b>                  | <b>0</b> | <b>0</b> | <b>32</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>32</b> |

|                            |          |          |          |          |          |          |          |
|----------------------------|----------|----------|----------|----------|----------|----------|----------|
| <b>POSITIONS REALIGNED</b> |          |          |          |          |          |          |          |
| Off                        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Enl                        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Stu                        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Civ                        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| <b>TOT</b>                 | <b>0</b> |

ADDER Data File: J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\TN 04\_22.ADR

Costs in 2005 Constant Dollars (\$K)

|        | 2006  | 2007   | 2008  | 2009 | 2010 | 2011 | Total  | Beyond |
|--------|-------|--------|-------|------|------|------|--------|--------|
|        | ----  | ----   | ----  | ---- | ---- | ---- | ----   | ----   |
| MilCon | 2,538 | 28,200 | 0     | 0    | 0    | 0    | 30,738 | 0      |
| Person | 0     | 0      | 183   | 0    | 0    | 0    | 183    | 0      |
| Overhd | 0     | 862    | 1,000 | 962  | 962  | 962  | 4,750  | 962    |
| Moving | 10    | 0      | 35    | 0    | 0    | 0    | 45     | 0      |
| Missio | 0     | 5      | 0     | 0    | 0    | 0    | 5      | 0      |
| Other  | 410   | 5,504  | 0     | 0    | 0    | 0    | 5,914  | 0      |
| TOTAL  | 2,958 | 34,571 | 1,218 | 962  | 962  | 962  | 41,635 | 962    |

Savings in 2005 Constant Dollars (\$K)

|        | 2006 | 2007 | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
|--------|------|------|-------|-------|-------|-------|--------|--------|
|        | ---- | ---- | ----  | ----  | ----  | ----  | ----   | ----   |
| MilCon | 0    | 0    | 0     | 0     | 0     | 0     | 0      | 0      |
| Person | 0    | 0    | 1,317 | 2,634 | 2,634 | 2,634 | 9,221  | 2,634  |
| Overhd | 240  | 240  | 940   | 940   | 940   | 940   | 4,241  | 1,030  |
| Moving | 0    | 0    | 0     | 0     | 0     | 0     | 0      | 0      |
| Missio | 0    | 0    | 0     | 0     | 0     | 0     | 0      | 0      |
| Other  | 0    | 0    | 0     | 0     | 0     | 0     | 0      | 0      |
| TOTAL  | 240  | 240  | 2,257 | 3,574 | 3,574 | 3,574 | 13,461 | 3,664  |

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| ONE-TIME COSTS<br>----- (\$K) ----- | 2006<br>---- | 2007<br>---- | 2008<br>---- | 2009<br>---- | 2010<br>---- | 2011<br>---- | Total<br>----- |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| CONSTRUCTION                        |              |              |              |              |              |              |                |
| MILCON                              | 2,538        | 28,200       | 0            | 0            | 0            | 0            | 30,738         |
| O&M                                 |              |              |              |              |              |              |                |
| CIV SALARY                          |              |              |              |              |              |              |                |
| Civ RIF                             | 0            | 0            | 52           | 0            | 0            | 0            | 52             |
| Civ Retire                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| CIV MOVING                          |              |              |              |              |              |              |                |
| Per Diem                            | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| POV Miles                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Home Purch                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| HHG                                 | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Misc                                | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| House Hunt                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| PPP                                 | 0            | 0            | 35           | 0            | 0            | 0            | 35             |
| RITA                                | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| FREIGHT                             |              |              |              |              |              |              |                |
| Packing                             | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Freight                             | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Vehicles                            | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Unemployment                        | 0            | 0            | 4            | 0            | 0            | 0            | 4              |
| OTHER                               |              |              |              |              |              |              |                |
| Info Tech                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Prog Manage                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Supt Contract                       | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Mothball                            | 0            | 0            | 37           | 0            | 0            | 0            | 37             |
| 1-Time Move                         | 10           | 0            | 0            | 0            | 0            | 0            | 10             |
| MIL PERSONNEL                       |              |              |              |              |              |              |                |
| MIL MOVING                          |              |              |              |              |              |              |                |
| Per Diem                            | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| POV Miles                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| HHG                                 | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Misc                                | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| OTHER                               |              |              |              |              |              |              |                |
| Elim PCS                            | 0            | 0            | 126          | 0            | 0            | 0            | 126            |
| OTHER                               |              |              |              |              |              |              |                |
| HAP / RSE                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Environmental                       | 410          | 72           | 0            | 0            | 0            | 0            | 482            |
| Msn Contract                        | 0            | 5            | 0            | 0            | 0            | 0            | 5              |
| 1-Time Other                        | 0            | 5,432        | 0            | 0            | 0            | 0            | 5,432          |
| TOTAL ONE-TIME                      | 2,958        | 33,709       | 256          | 0            | 0            | 0            | 36,960         |

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| RECURRINGCOSTS<br>-----(\$K)----- | 2006  | 2007   | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
|-----------------------------------|-------|--------|-------|-------|-------|-------|--------|--------|
| O&M                               |       |        |       |       |       |       |        |        |
| Sustainment                       | 0     | 588    | 588   | 588   | 588   | 588   | 2,942  | 588    |
| Recap                             | 0     | 274    | 274   | 274   | 274   | 274   | 1,369  | 274    |
| BOS                               | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Civ Salary                        | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| TRICARE                           | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| MIL PERSONNEL                     |       |        |       |       |       |       |        |        |
| Off Salary                        | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Enl Salary                        | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| House Allow                       | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| OTHER                             |       |        |       |       |       |       |        |        |
| Mission Activ                     | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Misc Recur                        | 0     | 0      | 100   | 100   | 100   | 100   | 401    | 100    |
| TOTAL RECUR                       | 0     | 862    | 962   | 962   | 962   | 962   | 4,712  | 962    |
| TOTAL COST                        | 2,958 | 34,571 | 1,218 | 962   | 962   | 962   | 41,635 | 962    |
| ONE-TIME SAVES<br>-----(\$K)----- | 2006  | 2007   | 2008  | 2009  | 2010  | 2011  | Total  |        |
| CONSTRUCTION                      |       |        |       |       |       |       |        |        |
| MILCON                            | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| O&M                               |       |        |       |       |       |       |        |        |
| 1-Time Move                       | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| MIL PERSONNEL                     |       |        |       |       |       |       |        |        |
| Mil Moving                        | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| OTHER                             |       |        |       |       |       |       |        |        |
| Environmental                     | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| 1-Time Other                      | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| TOTAL ONE-TIME                    | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| RECURRINGSAVES<br>-----(\$K)----- | 2006  | 2007   | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
| FAM HOUSE OPS                     | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| O&M                               |       |        |       |       |       |       |        |        |
| Sustainment                       | 0     | 0      | 527   | 527   | 527   | 527   | 2,110  | 617    |
| Recap                             | 240   | 240    | 261   | 261   | 261   | 261   | 1,525  | 261    |
| BOS                               | 0     | 0      | 88    | 88    | 88    | 88    | 353    | 88     |
| Civ Salary                        | 0     | 0      | 60    | 120   | 120   | 120   | 420    | 120    |
| MIL PERSONNEL                     |       |        |       |       |       |       |        |        |
| Off Salary                        | 0     | 0      | 62    | 125   | 125   | 125   | 437    | 125    |
| Enl Salary                        | 0     | 0      | 1,195 | 2,389 | 2,389 | 2,389 | 8,363  | 2,389  |
| House Allow                       | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| OTHER                             |       |        |       |       |       |       |        |        |
| Procurement                       | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Mission Activ                     | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Misc Recur                        | 0     | 0      | 63    | 63    | 63    | 63    | 252    | 63     |
| TOTAL RECUR                       | 240   | 240    | 2,257 | 3,574 | 3,574 | 3,574 | 13,461 | 3,664  |
| TOTAL SAVINGS                     | 240   | 240    | 2,257 | 3,574 | 3,574 | 3,574 | 13,461 | 3,664  |

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| ONE-TIME NET<br>-----(\$K)-----  | 2006  | 2007   | 2008   | 2009   | 2010   | 2011   | Total  |        |
|----------------------------------|-------|--------|--------|--------|--------|--------|--------|--------|
| CONSTRUCTION                     |       |        |        |        |        |        |        |        |
| MILCON                           | 2,538 | 28,200 | 0      | 0      | 0      | 0      | 30,738 |        |
| O&M                              |       |        |        |        |        |        |        |        |
| Civ Retir/RIF                    | 0     | 0      | 52     | 0      | 0      | 0      | 52     |        |
| Civ Moving                       | 0     | 0      | 35     | 0      | 0      | 0      | 35     |        |
| Info Tech                        | 0     | 0      | 0      | 0      | 0      | 0      | 0      |        |
| Other                            | 10    | 0      | 42     | 0      | 0      | 0      | 52     |        |
| MIL PERSONNEL                    |       |        |        |        |        |        |        |        |
| Mil Moving                       | 0     | 0      | 126    | 0      | 0      | 0      | 126    |        |
| OTHER                            |       |        |        |        |        |        |        |        |
| HAP / RSE                        | 0     | 0      | 0      | 0      | 0      | 0      | 0      |        |
| Environmental                    | 410   | 72     | 0      | 0      | 0      | 0      | 482    |        |
| Misn Contract                    | 0     | 5      | 0      | 0      | 0      | 0      | 5      |        |
| 1-Time Other                     | 0     | 5,432  | 0      | 0      | 0      | 0      | 5,432  |        |
| TOTAL ONE-TIME                   | 2,958 | 33,709 | 256    | 0      | 0      | 0      | 36,922 |        |
| RECURRING NET<br>-----(\$K)----- | 2006  | 2007   | 2008   | 2009   | 2010   | 2011   | Total  | Beyond |
| FAM HOUSE OPS                    | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| O&M                              |       |        |        |        |        |        |        |        |
| Sustainment                      | 0     | 588    | 61     | 61     | 61     | 61     | 833    | -28    |
| Recap                            | -240  | 33     | 12     | 12     | 12     | 12     | -156   | 12     |
| BOS                              | 0     | 0      | -88    | -88    | -88    | -88    | -353   | -88    |
| Civ Salary                       | 0     | 0      | -60    | -120   | -120   | -120   | -420   | -120   |
| TRICARE                          | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| MIL PERSONNEL                    |       |        |        |        |        |        |        |        |
| Mil Salary                       | 0     | 0      | -1,257 | -2,514 | -2,514 | -2,514 | -8,801 | -2,514 |
| House Allow                      | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| OTHER                            |       |        |        |        |        |        |        |        |
| Procurement                      | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| Mission Activ                    | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| Misc Recur                       | 0     | 0      | 37     | 37     | 37     | 37     | 149    | 37     |
| TOTAL RECUR                      | -240  | 622    | -1,295 | -2,612 | -2,612 | -2,612 | -8,749 | -2,701 |
| TOTAL NET COST                   | 2,718 | 34,331 | -1,039 | -2,612 | -2,612 | -2,612 | 28,174 | -2,701 |

ADDER ECONOMIC IMPACT REPORT (ADDER v6.10)  
Report Created 05/20/2005 12:33:42 PM

Installation: 21128 CAMPBELL

State: KY Service: Army Year: 2006

Current Base Pers- Off: 2,943, Enl: 20,829, Civ: 3,059, Stu: 161

Action: Realignment

|                | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
|----------------|------|------|------|------|------|------|------|------|
| Mil Reloc(OUT) | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |
| Mil Dis (OUT)  | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |
| Civ Reloc(OUT) | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |
| Civ Dis (OUT)  | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |
| Stu Reloc(OUT) | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |
| Mil Reloc (IN) | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |
| Civ Reloc (IN) | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |
| Stu Reloc (IN) | 0    | 0    | 0    | 0    | 0    | 0    | 0    | 0    |

ADDER INPUT DATA REPORT (ADDER v6.10)  
Report Created 05/20/2005 12:33:42 PM

ADDER Data File: J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\TN 04\_22.ADR

COBRA Scenario Files used:

J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR

J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR

J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR

ADDER COMBINED NET PRESENT VALUES REPORT (ADDER v6.10)  
 Report Created 05/20/2005 12:33:42 PM

| Year  | Cost(\$)   | Adjusted Cost(\$) | NPV(\$)    |
|-------|------------|-------------------|------------|
| ----- | -----      | -----             | -----      |
| 2006  | 2,717,690  | 2,680,423         | 2,680,423  |
| 2007  | 34,331,076 | 32,938,039        | 35,618,462 |
| 2008  | -1,039,146 | -969,826          | 34,648,635 |
| 2009  | -2,611,994 | -2,371,353        | 32,277,282 |
| 2010  | -2,611,994 | -2,306,764        | 29,970,519 |
| 2011  | -2,611,994 | -2,243,934        | 27,726,585 |
| 2012  | -2,701,596 | -2,257,695        | 25,468,890 |
| 2013  | -2,701,596 | -2,196,201        | 23,272,689 |
| 2014  | -2,701,596 | -2,136,382        | 21,136,307 |
| 2015  | -2,701,596 | -2,078,193        | 19,058,114 |
| 2016  | -2,701,596 | -2,021,588        | 17,036,526 |
| 2017  | -2,701,596 | -1,966,526        | 15,070,000 |
| 2018  | -2,701,596 | -1,912,963        | 13,157,037 |
| 2019  | -2,701,596 | -1,860,859        | 11,296,178 |
| 2020  | -2,701,596 | -1,810,174        | 9,486,005  |
| 2021  | -2,701,596 | -1,760,869        | 7,725,135  |
| 2022  | -2,701,596 | -1,712,908        | 6,012,227  |
| 2023  | -2,701,596 | -1,666,253        | 4,345,974  |
| 2024  | -2,701,596 | -1,620,869        | 2,725,105  |
| 2025  | -2,701,596 | -1,576,720        | 1,148,385  |
| 2026  | -2,701,596 | -1,533,775        | -385,390   |

ADDER COMBINED ONE-TIME COST REPORT (ADDER v6.10)  
 Report Created 05/20/2005 12:33:42 PM

(All values in 2005 Constant Dollars)

| Category                                 | Cost       | Sub-Total  |
|------------------------------------------|------------|------------|
| -----                                    | ----       | -----      |
| <b>Construction</b>                      |            |            |
| Military Construction                    | 30,737,797 |            |
| Total - Construction                     |            | 30,737,797 |
| <b>Personnel</b>                         |            |            |
| Civilian RIF                             | 51,757     |            |
| Civilian Early Retirement                | 0          |            |
| Eliminated Military PCS                  | 126,435    |            |
| Unemployment                             | 4,451      |            |
| Total - Personnel                        |            | 182,642    |
| <b>Overhead</b>                          |            |            |
| Program Planning Support                 | 0          |            |
| Support Contract Termination             | 0          |            |
| Mothball / Shutdown                      | 37,477     |            |
| Total - Overhead                         |            | 37,477     |
| <b>Moving</b>                            |            |            |
| Civilian Moving                          | 0          |            |
| Civilian PPP                             | 35,496     |            |
| Military Moving                          | 0          |            |
| Freight                                  | 0          |            |
| Information Technologies                 | 0          |            |
| One-Time Moving Costs                    | 9,940      |            |
| Total - Moving                           |            | 45,436     |
| <b>Other</b>                             |            |            |
| HAP / RSE                                | 0          |            |
| Environmental Mitigation Costs           | 482,000    |            |
| Mission Contract Startup and Termination | 5,000      |            |
| One-Time Unique Costs                    | 5,432,200  |            |
| Total - Other                            |            | 5,919,200  |
| -----                                    |            |            |
| Total One-Time Costs                     |            | 36,922,553 |
| -----                                    |            |            |
| <b>One-Time Savings</b>                  |            |            |
| Military Construction Cost Avoidances    | 0          |            |
| Military Moving                          | 0          |            |
| One-Time Moving Savings                  | 0          |            |
| Environmental Mitigation Savings         | 0          |            |
| One-Time Unique Savings                  | 0          |            |
| -----                                    |            |            |
| Total One-Time Savings                   |            | 0          |
| -----                                    |            |            |
| Total Net One-Time Costs                 |            | 36,922,553 |

SCENARIO ERROR REPORT (COBRA v6.10)

Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:51 AM

Department : Army  
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
Option Pkg Name: AFRC Chattanooga, TN  
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

OVERHEAD/SUSTAINMENT:

AFRC VAAP Chattanooga had a Sustainment budget of \$0K with 0 SF of facilities.

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Starting Year : 2006  
 Final Year : 2008  
 Payback Year : Never

NPV in 2025(\$K): 11,110  
 1-Time Cost(\$K): 10,678

| Net Costs in 2005 Constant Dollars (\$K) |            |               |           |           |           |           |               |           |
|------------------------------------------|------------|---------------|-----------|-----------|-----------|-----------|---------------|-----------|
|                                          | 2006       | 2007          | 2008      | 2009      | 2010      | 2011      | Total         | Beyond    |
|                                          | ----       | ----          | ----      | ----      | ----      | ----      | -----         | -----     |
| MilCon                                   | 747        | 8,296         | 0         | 0         | 0         | 0         | 9,042         | 0         |
| Person                                   | 0          | 0             | 0         | 0         | 0         | 0         | 0             | 0         |
| Overhd                                   | -60        | 215           | 77        | 69        | 69        | 69        | 438           | 46        |
| Moving                                   | 10         | 0             | 0         | 0         | 0         | 0         | 10            | 0         |
| Missio                                   | 0          | 0             | 0         | 0         | 0         | 0         | 0             | 0         |
| Other                                    | 5          | 1,613         | 0         | 0         | 0         | 0         | 1,618         | 0         |
| <b>TOTAL</b>                             | <b>702</b> | <b>10,124</b> | <b>77</b> | <b>69</b> | <b>69</b> | <b>69</b> | <b>11,109</b> | <b>46</b> |

|                      | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|----------------------|------|------|------|------|------|------|-------|
|                      | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| POSITIONS ELIMINATED |      |      |      |      |      |      |       |
| Off                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enl                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOT                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

|                     | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---------------------|------|------|------|------|------|------|-------|
|                     | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| POSITIONS REALIGNED |      |      |      |      |      |      |       |
| Off                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enl                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Stu                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOT                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

Summary:

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 PIMS # 69 Chattanooga, TN USA # 159

Close the Guerry United States Army Reserve Center, Chattanooga, Tennessee, and Bonney Oaks United States Army Reserve Center, Chattanooga, Tennessee, and relocate units into a new Armed Forces Reserve Center (AFRC) on Volunteer Army Ammunition Plant, Chattanooga, Tennessee.

Uses AAA validated numbers.

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Costs in 2005 Constant Dollars (\$K) |            |               |            |            |            |            |               |            |
|--------------------------------------|------------|---------------|------------|------------|------------|------------|---------------|------------|
|                                      | 2006       | 2007          | 2008       | 2009       | 2010       | 2011       | Total         | Beyond     |
|                                      | ----       | ----          | ----       | ----       | ----       | ----       | ----          | -----      |
| MilCon                               | 747        | 8,296         | 0          | 0          | 0          | 0          | 9,042         | 0          |
| Person                               | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Overhd                               | 0          | 275           | 300        | 292        | 292        | 292        | 1,452         | 292        |
| Moving                               | 10         | 0             | 0          | 0          | 0          | 0          | 10            | 0          |
| Missio                               | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Other                                | 5          | 1,613         | 0          | 0          | 0          | 0          | 1,618         | 0          |
| <b>TOTAL</b>                         | <b>761</b> | <b>10,183</b> | <b>300</b> | <b>292</b> | <b>292</b> | <b>292</b> | <b>12,122</b> | <b>292</b> |

| Savings in 2005 Constant Dollars (\$K) |           |           |            |            |            |            |              |            |
|----------------------------------------|-----------|-----------|------------|------------|------------|------------|--------------|------------|
|                                        | 2006      | 2007      | 2008       | 2009       | 2010       | 2011       | Total        | Beyond     |
|                                        | ----      | ----      | ----       | ----       | ----       | ----       | ----         | -----      |
| MilCon                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0            | 0          |
| Person                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0            | 0          |
| Overhd                                 | 60        | 60        | 223        | 223        | 223        | 223        | 1,014        | 246        |
| Moving                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0            | 0          |
| Missio                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0            | 0          |
| Other                                  | 0         | 0         | 0          | 0          | 0          | 0          | 0            | 0          |
| <b>TOTAL</b>                           | <b>60</b> | <b>60</b> | <b>223</b> | <b>223</b> | <b>223</b> | <b>223</b> | <b>1,014</b> | <b>246</b> |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)  
 Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:51 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base                  | Personnel |         |        |         |
|-----------------------|-----------|---------|--------|---------|
|                       | Start*    | Finish* | Change | %Change |
| Guery USARC           | 0         | 0       | 0      | 0%      |
| Bonney Oaks USARC     | 0         | 0       | 0      | 0%      |
| AFRC VAAP Chattanooga | 0         | 0       | 0      | 0%      |
| TOTAL                 | 0         | 0       | 0      | 0%      |

| Base                  | Square Footage |        |         |         |         |
|-----------------------|----------------|--------|---------|---------|---------|
|                       | Start          | Finish | Change  | %Change | Chg/Per |
| Guery USARC           | 34,260         | 0      | -34,260 | -100%   | 0       |
| Bonney Oaks USARC     | 10,590         | 0      | -10,590 | -100%   | 0       |
| AFRC VAAP Chattanooga | 0              | 65,590 | 65,590  | 0%      | 0       |
| TOTAL                 | 44,850         | 65,590 | 20,740  | 46%     | 0       |

| Base                  | Base Operations Support (2005\$) |         |         |         |         |
|-----------------------|----------------------------------|---------|---------|---------|---------|
|                       | Start*                           | Finish* | Change  | %Change | Chg/Per |
| Guery USARC           | 10,800                           | 0       | -10,800 | -100%   | 0       |
| Bonney Oaks USARC     | 12,670                           | 0       | -12,670 | -100%   | 0       |
| AFRC VAAP Chattanooga | 0                                | 0       | 0       | 0%      | 0       |
| TOTAL                 | 23,470                           | 0       | -23,470 | -100%   | 0       |

| Base                  | Sustainment (2005\$) |         |          |          |         |
|-----------------------|----------------------|---------|----------|----------|---------|
|                       | Start                | Finish  | Change   | %Change  | Chg/Per |
| Guery USARC           | 117,000              | 0       | -117,000 | -100%    | 0       |
| Bonney Oaks USARC     | 36,170               | 0       | -36,170  | -100%    | 0       |
| AFRC VAAP Chattanooga | 10                   | 194,196 | 194,186  | 1941864% | 0       |
| TOTAL                 | 153,180              | 194,196 | 41,016   | 27%      | 0       |

| Base                  | Recapitalization (2005\$) |        |         |         |         |
|-----------------------|---------------------------|--------|---------|---------|---------|
|                       | Start                     | Finish | Change  | %Change | Chg/Per |
| Guery USARC           | 45,718                    | 0      | -45,718 | -100%   | 0       |
| Bonney Oaks USARC     | 14,132                    | 0      | -14,132 | -100%   | 0       |
| AFRC VAAP Chattanooga | 0                         | 80,540 | 80,540  | 0%      | 0       |
| TOTAL                 | 59,850                    | 80,540 | 20,690  | 35%     | 0       |

| Base                  | Sustain + Recap + BOS (2005\$) |         |          |          |         |
|-----------------------|--------------------------------|---------|----------|----------|---------|
|                       | Start                          | Finish  | Change   | %Change  | Chg/Per |
| Guery USARC           | 173,518                        | 0       | -173,518 | -100%    | 0       |
| Bonney Oaks USARC     | 62,972                         | 0       | -62,972  | -100%    | 0       |
| AFRC VAAP Chattanooga | 10                             | 274,736 | 274,726  | 2747266% | 0       |
| TOTAL                 | 236,500                        | 274,736 | 38,236   | 16%      | 0       |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2  
 Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:51 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base                  | Plant Replacement Value (2005\$) |           |            |         |         |
|-----------------------|----------------------------------|-----------|------------|---------|---------|
|                       | Start                            | Finish    | Change     | %Change | Chg/Per |
| Guery USARC           | 4,709,000                        | 0         | -4,709,000 | -100%   | 0       |
| Bonney Oaks USARC     | 1,455,600                        | 0         | -1,455,600 | -100%   | 0       |
| AFRC VAAP Chattanooga | 0                                | 8,295,637 | 8,295,637  | 0%      | 0       |
| TOTAL                 | 6,164,600                        | 8,295,637 | 2,131,037  | 35%     | 0       |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 3  
Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:51 AM

Department : Army  
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
Option Pkg Name: AFRC Chattanooga, TN  
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

\* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/12  
 Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:52 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME COSTS<br>-----(\$K)----- | 2006<br>---- | 2007<br>---- | 2008<br>---- | 2009<br>---- | 2010<br>---- | 2011<br>---- | Total<br>----- |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| CONSTRUCTION                      |              |              |              |              |              |              |                |
| MILCON                            | 747          | 8,296        | 0            | 0            | 0            | 0            | 9,042          |
| O&M                               |              |              |              |              |              |              |                |
| CIV SALARY                        |              |              |              |              |              |              |                |
| Civ RIF                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Civ Retire                        | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| CIV MOVING                        |              |              |              |              |              |              |                |
| Per Diem                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| POV Miles                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Home Purch                        | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| HHG                               | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Misc                              | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| House Hunt                        | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| PPP                               | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| RITA                              | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| FREIGHT                           |              |              |              |              |              |              |                |
| Packing                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Freight                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Vehicles                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Unemployment                      | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| OTHER                             |              |              |              |              |              |              |                |
| Info Tech                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Prog Manage                       | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Supt Contract                     | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Mothball                          | 0            | 0            | 8            | 0            | 0            | 0            | 8              |
| 1-Time Move                       | 10           | 0            | 0            | 0            | 0            | 0            | 10             |
| MIL PERSONNEL                     |              |              |              |              |              |              |                |
| MIL MOVING                        |              |              |              |              |              |              |                |
| Per Diem                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| POV Miles                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| HHG                               | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Misc                              | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| OTHER                             |              |              |              |              |              |              |                |
| Elim PCS                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| OTHER                             |              |              |              |              |              |              |                |
| HAP / RSE                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Environmental                     | 5            | 16           | 0            | 0            | 0            | 0            | 21             |
| Misn Contract                     | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| 1-Time Other                      | 0            | 1,597        | 0            | 0            | 0            | 0            | 1,597          |
| TOTAL ONE-TIME                    | 761          | 9,909        | 8            | 0            | 0            | 0            | 10,678         |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/12  
 Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:53 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| RECURRINGCOSTS  | 2006 | 2007   | 2008 | 2009 | 2010 | 2011 | Total  | Beyond |
|-----------------|------|--------|------|------|------|------|--------|--------|
| -----(\$K)----- | ---- | ----   | ---- | ---- | ---- | ---- | -----  | -----  |
| O&M             |      |        |      |      |      |      |        |        |
| Sustainment     | 0    | 194    | 194  | 194  | 194  | 194  | 971    | 194    |
| Recap           | 0    | 80     | 80   | 80   | 80   | 80   | 403    | 80     |
| BOS             | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Civ Salary      | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| TRICARE         | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL   |      |        |      |      |      |      |        |        |
| Off Salary      | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Enl Salary      | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| House Allow     | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER           |      |        |      |      |      |      |        |        |
| Mission Activ   | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Misc Recur      | 0    | 0      | 18   | 18   | 18   | 18   | 70     | 18     |
| TOTAL RECUR     | 0    | 275    | 292  | 292  | 292  | 292  | 1,444  | 292    |
| TOTAL COST      | 761  | 10,183 | 300  | 292  | 292  | 292  | 12,122 | 292    |
| ONE-TIME SAVES  | 2006 | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |        |
| -----(\$K)----- | ---- | ----   | ---- | ---- | ---- | ---- | -----  |        |
| CONSTRUCTION    |      |        |      |      |      |      |        |        |
| MILCON          | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| O&M             |      |        |      |      |      |      |        |        |
| 1-Time Move     | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| MIL PERSONNEL   |      |        |      |      |      |      |        |        |
| Mil Moving      | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| OTHER           |      |        |      |      |      |      |        |        |
| Environmental   | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| 1-Time Other    | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| TOTAL ONE-TIME  | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| RECURRINGSAVES  | 2006 | 2007   | 2008 | 2009 | 2010 | 2011 | Total  | Beyond |
| -----(\$K)----- | ---- | ----   | ---- | ---- | ---- | ---- | -----  | -----  |
| FAM HOUSE OPS   | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| O&M             |      |        |      |      |      |      |        |        |
| Sustainment     | 0    | 0      | 130  | 130  | 130  | 130  | 521    | 153    |
| Recap           | 60   | 60     | 60   | 60   | 60   | 60   | 359    | 60     |
| BOS             | 0    | 0      | 23   | 23   | 23   | 23   | 94     | 23     |
| Civ Salary      | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL   |      |        |      |      |      |      |        |        |
| Off Salary      | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Enl Salary      | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| House Allow     | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER           |      |        |      |      |      |      |        |        |
| Procurement     | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Mission Activ   | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Misc Recur      | 0    | 0      | 10   | 10   | 10   | 10   | 40     | 10     |
| TOTAL RECUR     | 60   | 60     | 223  | 223  | 223  | 223  | 1,014  | 246    |
| TOTAL SAVINGS   | 60   | 60     | 223  | 223  | 223  | 223  | 1,014  | 246    |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/12  
 Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:53 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME NET    | 2006 | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |        |
|-----------------|------|--------|------|------|------|------|--------|--------|
| -----(\$K)----- | ---- | ----   | ---- | ---- | ---- | ---- | -----  |        |
| CONSTRUCTION    |      |        |      |      |      |      |        |        |
| MILCON          | 747  | 8,296  | 0    | 0    | 0    | 0    | 9,042  |        |
| O&M             |      |        |      |      |      |      |        |        |
| Civ Retir/RIF   | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| Civ Moving      | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| Info Tech       | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| Other           | 10   | 0      | 8    | 0    | 0    | 0    | 18     |        |
| MIL PERSONNEL   |      |        |      |      |      |      |        |        |
| Mil Moving      | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| OTHER           |      |        |      |      |      |      |        |        |
| HAP / RSE       | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| Environmental   | 5    | 16     | 0    | 0    | 0    | 0    | 21     |        |
| Misn Contract   | 0    | 0      | 0    | 0    | 0    | 0    | 0      |        |
| 1-Time Other    | 0    | 1,597  | 0    | 0    | 0    | 0    | 1,597  |        |
| TOTAL ONE-TIME  | 761  | 9,909  | 8    | 0    | 0    | 0    | 10,657 |        |
| RECURRING NET   | 2006 | 2007   | 2008 | 2009 | 2010 | 2011 | Total  | Beyond |
| -----(\$K)----- | ---- | ----   | ---- | ---- | ---- | ---- | -----  | -----  |
| FAM HOUSE OPS   | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| O&M             |      |        |      |      |      |      |        |        |
| Sustainment     | 0    | 194    | 64   | 64   | 64   | 64   | 450    | 41     |
| Recap           | -60  | 21     | 21   | 21   | 21   | 21   | 43     | 21     |
| BOS             | 0    | 0      | -23  | -23  | -23  | -23  | -94    | -23    |
| Civ Salary      | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| TRICARE         | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL   |      |        |      |      |      |      |        |        |
| Mil Salary      | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| House Allow     | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER           |      |        |      |      |      |      |        |        |
| Procurement     | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Mission Activ   | 0    | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Misc Recur      | 0    | 0      | 8    | 8    | 8    | 8    | 30     | 8      |
| TOTAL RECUR     | -60  | 215    | 69   | 69   | 69   | 69   | 430    | 46     |
| TOTAL NET COST  | 702  | 10,124 | 77   | 69   | 69   | 69   | 11,109 | 46     |

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 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Guery USARC, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------|------|------|------|------|------|------|-------|
| ONE-TIME COSTS        | ---- | ---- | ---- | ---- | ---- | ---- | ----  |
| -----(\$K)-----       |      |      |      |      |      |      |       |
| CONSTRUCTION          |      |      |      |      |      |      |       |
| MILCON                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| O&M                   |      |      |      |      |      |      |       |
| CIV SALARY            |      |      |      |      |      |      |       |
| Civ RIFs              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ Retire            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIV MOVING            |      |      |      |      |      |      |       |
| Per Diem              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Home Purch            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| House Hunt            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| PPP                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| RITA                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| FREIGHT               |      |      |      |      |      |      |       |
| Packing               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Freight               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Vehicles              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Unemployment          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                 |      |      |      |      |      |      |       |
| Info Tech             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Prog Manage           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Supt Contrac          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Mothball              | 0    | 0    | 6    | 0    | 0    | 0    | 6     |
| 1-Time Move           | 7    | 0    | 0    | 0    | 0    | 0    | 7     |
| MIL PERSONNEL         |      |      |      |      |      |      |       |
| MIL MOVING            |      |      |      |      |      |      |       |
| Per Diem              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                 |      |      |      |      |      |      |       |
| Elim PCS              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                 |      |      |      |      |      |      |       |
| HAP / RSE             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Environmental         | 0    | 8    | 0    | 0    | 0    | 0    | 8     |
| Misn Contract         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Other          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL ONE-TIME        | 7    | 8    | 6    | 0    | 0    | 0    | 21    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Guery USARC, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------------|------|------|------|------|------|------|-------|--------|
| RECURRINGCOSTS        |      |      |      |      |      |      |       |        |
| -----(\$K)-----       | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| O&M                   |      |      |      |      |      |      |       |        |
| Sustainment           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE               | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL         |      |      |      |      |      |      |       |        |
| Off Salary            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER                 |      |      |      |      |      |      |       |        |
| Mission Activ         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL COSTS           | 7    | 8    | 6    | 0    | 0    | 0    | 21    | 0      |
| ONE-TIME SAVES        | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |        |
| -----(\$K)-----       | ---- | ---- | ---- | ---- | ---- | ---- | ----- |        |
| CONSTRUCTION          |      |      |      |      |      |      |       |        |
| MILCON                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| O&M                   |      |      |      |      |      |      |       |        |
| 1-Time Move           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| MIL PERSONNEL         |      |      |      |      |      |      |       |        |
| Mil Moving            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| OTHER                 |      |      |      |      |      |      |       |        |
| Environmental         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| 1-Time Other          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| TOTAL ONE-TIME        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| RECURRINGSAVES        | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)-----       | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M                   |      |      |      |      |      |      |       |        |
| Sustainment           | 0    | 0    | 99   | 99   | 99   | 99   | 398   | 117    |
| Recap                 | 46   | 46   | 46   | 46   | 46   | 46   | 274   | 46     |
| BOS                   | 0    | 0    | 11   | 11   | 11   | 11   | 43    | 11     |
| Civ Salary            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL         |      |      |      |      |      |      |       |        |
| Off Salary            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER                 |      |      |      |      |      |      |       |        |
| Procurement           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR           | 46   | 46   | 156  | 156  | 156  | 156  | 715   | 173    |
| TOTAL SAVINGS         | 46   | 46   | 156  | 156  | 156  | 156  | 715   | 173    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Guery USARC, TN |            |            |             |             |             |             |             |             |
|-----------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| ONE-TIME NET          | 2006       | 2007       | 2008        | 2009        | 2010        | 2011        | Total       |             |
| -----(\$K)-----       | ----       | ----       | ----        | ----        | ----        | ----        | -----       |             |
| <b>CONSTRUCTION</b>   |            |            |             |             |             |             |             |             |
| MILCON                | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| <b>O&amp;M</b>        |            |            |             |             |             |             |             |             |
| Civ Retir/RIF         | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Civ Moving            | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Info Tech             | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Other                 | 7          | 0          | 6           | 0           | 0           | 0           | 13          |             |
| <b>MIL PERSONNEL</b>  |            |            |             |             |             |             |             |             |
| Mil Moving            | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| <b>OTHER</b>          |            |            |             |             |             |             |             |             |
| HAP / RSE             | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Environmental         | 0          | 8          | 0           | 0           | 0           | 0           | 8           |             |
| Misn Contract         | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| 1-Time Other          | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| <b>TOTAL ONE-TIME</b> | <b>7</b>   | <b>8</b>   | <b>6</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    | <b>21</b>   |             |
| <b>RECURRING NET</b>  |            |            |             |             |             |             |             |             |
| -----(\$K)-----       | ----       | ----       | ----        | ----        | ----        | ----        | -----       | Beyond      |
| FAM HOUSE OPS         | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>O&amp;M</b>        |            |            |             |             |             |             |             |             |
| Sustainment           | 0          | 0          | -99         | -99         | -99         | -99         | -398        | -117        |
| Recap                 | -46        | -46        | -46         | -46         | -46         | -46         | -274        | -46         |
| BOS                   | 0          | 0          | -11         | -11         | -11         | -11         | -43         | -11         |
| Civ Salary            | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| TRICARE               | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>MIL PERSONNEL</b>  |            |            |             |             |             |             |             |             |
| Mil Salary            | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| House Allow           | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>OTHER</b>          |            |            |             |             |             |             |             |             |
| Procurement           | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| Mission Activ         | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| Misc Recur            | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>TOTAL RECUR</b>    | <b>-46</b> | <b>-46</b> | <b>-156</b> | <b>-156</b> | <b>-156</b> | <b>-156</b> | <b>-715</b> | <b>-173</b> |
| <b>TOTAL NET COST</b> | <b>-38</b> | <b>-38</b> | <b>-150</b> | <b>-156</b> | <b>-156</b> | <b>-156</b> | <b>-694</b> | <b>-173</b> |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Bonney Oaks USARC, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------------|------|------|------|------|------|------|-------|
| ONE-TIME COSTS              | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| -----(\$K)-----             | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION                |      |      |      |      |      |      |       |
| MILCON                      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| O&M                         |      |      |      |      |      |      |       |
| CIV SALARY                  |      |      |      |      |      |      |       |
| Civ RIFs                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ Retire                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIV MOVING                  |      |      |      |      |      |      |       |
| Per Diem                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Home Purch                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG                         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc                        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| House Hunt                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| PPP                         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| RITA                        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| FREIGHT                     |      |      |      |      |      |      |       |
| Packing                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Freight                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Vehicles                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Unemployment                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                       |      |      |      |      |      |      |       |
| Info Tech                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Prog Manage                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Supt Contrac                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Mothball                    | 0    | 0    | 2    | 0    | 0    | 0    | 2     |
| 1-Time Move                 | 2    | 0    | 0    | 0    | 0    | 0    | 2     |
| MIL PERSONNEL               |      |      |      |      |      |      |       |
| MIL MOVING                  |      |      |      |      |      |      |       |
| Per Diem                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG                         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc                        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                       |      |      |      |      |      |      |       |
| Elim PCS                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                       |      |      |      |      |      |      |       |
| HAP / RSE                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Environmental               | 0    | 8    | 0    | 0    | 0    | 0    | 8     |
| Misn Contract               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Other                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL ONE-TIME              | 2    | 8    | 2    | 0    | 0    | 0    | 12    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Bonney Oaks USARC, TN

| RECURRINGCOSTS  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| O&M             |      |      |      |      |      |      |       |        |
| Sustainment     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Off Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Mission Activ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL COSTS     | 2    | 8    | 2    | 0    | 0    | 0    | 12    | 0      |
| ONE-TIME SAVES  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |        |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |        |
| CONSTRUCTION    |      |      |      |      |      |      |       |        |
| MILCON          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| O&M             |      |      |      |      |      |      |       |        |
| 1-Time Move     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Mil Moving      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| OTHER           |      |      |      |      |      |      |       |        |
| Environmental   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| 1-Time Other    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| TOTAL ONE-TIME  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| RECURRINGSAVES  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M             |      |      |      |      |      |      |       |        |
| Sustainment     | 0    | 0    | 31   | 31   | 31   | 31   | 123   | 36     |
| Recap           | 14   | 14   | 14   | 14   | 14   | 14   | 85    | 14     |
| BOS             | 0    | 0    | 13   | 13   | 13   | 13   | 51    | 13     |
| Civ Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Off Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Procurement     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR     | 14   | 14   | 57   | 57   | 57   | 57   | 258   | 63     |
| TOTAL SAVINGS   | 14   | 14   | 57   | 57   | 57   | 57   | 258   | 63     |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Bonney Oaks USARC, TN |            |            |            |            |            |            |             |            |
|-----------------------------|------------|------------|------------|------------|------------|------------|-------------|------------|
| ONE-TIME NET                | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | Total       |            |
| -----(\$K)-----             | ----       | ----       | ----       | ----       | ----       | ----       | -----       | -----      |
| <b>CONSTRUCTION</b>         |            |            |            |            |            |            |             |            |
| MILCON                      | 0          | 0          | 0          | 0          | 0          | 0          | 0           |            |
| <b>O&amp;M</b>              |            |            |            |            |            |            |             |            |
| Civ Retir/RIF               | 0          | 0          | 0          | 0          | 0          | 0          | 0           |            |
| Civ Moving                  | 0          | 0          | 0          | 0          | 0          | 0          | 0           |            |
| Info Tech                   | 0          | 0          | 0          | 0          | 0          | 0          | 0           |            |
| Other                       | 2          | 0          | 2          | 0          | 0          | 0          | 4           |            |
| <b>MIL PERSONNEL</b>        |            |            |            |            |            |            |             |            |
| Mil Moving                  | 0          | 0          | 0          | 0          | 0          | 0          | 0           |            |
| <b>OTHER</b>                |            |            |            |            |            |            |             |            |
| HAP / RSE                   | 0          | 0          | 0          | 0          | 0          | 0          | 0           |            |
| Environmental               | 0          | 8          | 0          | 0          | 0          | 0          | 8           |            |
| Misn Contract               | 0          | 0          | 0          | 0          | 0          | 0          | 0           |            |
| 1-Time Other                | 0          | 0          | 0          | 0          | 0          | 0          | 0           |            |
| <b>TOTAL ONE-TIME</b>       | <b>2</b>   | <b>8</b>   | <b>2</b>   | <b>0</b>   | <b>0</b>   | <b>0</b>   | <b>12</b>   |            |
| <b>RECURRING NET</b>        |            |            |            |            |            |            |             |            |
| -----(\$K)-----             | -----      | -----      | -----      | -----      | -----      | -----      | -----       | -----      |
| FAM HOUSE OPS               | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| <b>O&amp;M</b>              |            |            |            |            |            |            |             |            |
| Sustainment                 | 0          | 0          | -31        | -31        | -31        | -31        | -123        | -36        |
| Recap                       | -14        | -14        | -14        | -14        | -14        | -14        | -85         | -14        |
| BOS                         | 0          | 0          | -13        | -13        | -13        | -13        | -51         | -13        |
| Civ Salary                  | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| TRICARE                     | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| <b>MIL PERSONNEL</b>        |            |            |            |            |            |            |             |            |
| Mil Salary                  | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| House Allow                 | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| <b>OTHER</b>                |            |            |            |            |            |            |             |            |
| Procurement                 | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| Mission Activ               | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| Misc Recur                  | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| <b>TOTAL RECUR</b>          | <b>-14</b> | <b>-14</b> | <b>-57</b> | <b>-57</b> | <b>-57</b> | <b>-57</b> | <b>-258</b> | <b>-63</b> |
| <b>TOTAL NET COST</b>       | <b>-11</b> | <b>-6</b>  | <b>-56</b> | <b>-57</b> | <b>-57</b> | <b>-57</b> | <b>-246</b> | <b>-63</b> |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: AFRC VAAP Chattanooga, TN | 2006 | 2007  | 2008 | 2009 | 2010 | 2011 | Total  |
|---------------------------------|------|-------|------|------|------|------|--------|
| ONE-TIME COSTS                  | 2006 | 2007  | 2008 | 2009 | 2010 | 2011 | Total  |
| -----(\$K)-----                 | ---- | ----  | ---- | ---- | ---- | ---- | -----  |
| CONSTRUCTION                    |      |       |      |      |      |      |        |
| MILCON                          | 747  | 8,296 | 0    | 0    | 0    | 0    | 9,042  |
| O&M                             |      |       |      |      |      |      |        |
| CIV SALARY                      |      |       |      |      |      |      |        |
| Civ RIFs                        | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Civ Retire                      | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| CIV MOVING                      |      |       |      |      |      |      |        |
| Per Diem                        | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| POV Miles                       | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Home Purch                      | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| HHG                             | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Misc                            | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| House Hunt                      | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| PPP                             | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| RITA                            | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| FREIGHT                         |      |       |      |      |      |      |        |
| Packing                         | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Freight                         | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Vehicles                        | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Unemployment                    | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| OTHER                           |      |       |      |      |      |      |        |
| Info Tech                       | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Prog Manage                     | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Supt Contrac                    | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Mothball                        | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| 1-Time Move                     | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| MIL PERSONNEL                   |      |       |      |      |      |      |        |
| MIL MOVING                      |      |       |      |      |      |      |        |
| Per Diem                        | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| POV Miles                       | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| HHG                             | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Misc                            | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| OTHER                           |      |       |      |      |      |      |        |
| Elim PCS                        | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| OTHER                           |      |       |      |      |      |      |        |
| HAP / RSE                       | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| Environmental                   | 5    | 0     | 0    | 0    | 0    | 0    | 5      |
| Misn Contract                   | 0    | 0     | 0    | 0    | 0    | 0    | 0      |
| 1-Time Other                    | 0    | 1,597 | 0    | 0    | 0    | 0    | 1,597  |
| TOTAL ONE-TIME                  | 752  | 9,893 | 0    | 0    | 0    | 0    | 10,644 |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: AFRC VAAP Chattanooga, TN

| RECURRINGCOSTS  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| O&M             |      |      |      |      |      |      |       |        |
| Sustainment     | 0    | 194  | 194  | 194  | 194  | 194  | 971   | 194    |
| Recap           | 0    | 80   | 80   | 80   | 80   | 80   | 403   | 80     |
| BOS             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Off Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Mission Activ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur      | 0    | 0    | 18   | 18   | 18   | 18   | 70    | 18     |
| TOTAL RECUR     | 0    | 275  | 292  | 292  | 292  | 292  | 1,444 | 292    |

TOTAL COSTS 752 10,167 292 292 292 292 292 12,088 292

| ONE-TIME SAVES  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| CONSTRUCTION    |      |      |      |      |      |      |       |        |
| MILCON          | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M             |      |      |      |      |      |      |       |        |
| 1-Time Move     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Mil Moving      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Environmental   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| 1-Time Other    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL ONE-TIME  | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |

| RECURRINGSAVES  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS   |      |      |      |      |      |      |       |        |
| FAM HOUSE OPS   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M             |      |      |      |      |      |      |       |        |
| Sustainment     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Off Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Procurement     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur      | 0    | 0    | 10   | 10   | 10   | 10   | 40    | 10     |
| TOTAL RECUR     | 0    | 0    | 10   | 10   | 10   | 10   | 40    | 10     |
| TOTAL SAVINGS   | 0    | 0    | 10   | 10   | 10   | 10   | 40    | 10     |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: AFRC VAAP Chattanooga, TN |            |               |            |            |            |            |               |            |
|---------------------------------|------------|---------------|------------|------------|------------|------------|---------------|------------|
| ONE-TIME NET                    | 2006       | 2007          | 2008       | 2009       | 2010       | 2011       | Total         |            |
| -----(\$K)-----                 | ----       | ----          | ----       | ----       | ----       | ----       | -----         | -----      |
| <b>CONSTRUCTION</b>             |            |               |            |            |            |            |               |            |
| MILCON                          | 747        | 8,296         | 0          | 0          | 0          | 0          | 9,042         |            |
| <b>O&amp;M</b>                  |            |               |            |            |            |            |               |            |
| Civ Retir/RIF                   | 0          | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Civ Moving                      | 0          | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Info Tech                       | 0          | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Other                           | 0          | 0             | 0          | 0          | 0          | 0          | 0             |            |
| <b>MIL PERSONNEL</b>            |            |               |            |            |            |            |               |            |
| Mil Moving                      | 0          | 0             | 0          | 0          | 0          | 0          | 0             |            |
| <b>OTHER</b>                    |            |               |            |            |            |            |               |            |
| HAP / RSE                       | 0          | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Environmental                   | 5          | 0             | 0          | 0          | 0          | 0          | 5             |            |
| Misn Contract                   | 0          | 0             | 0          | 0          | 0          | 0          | 0             |            |
| 1-Time Other                    | 0          | 1,597         | 0          | 0          | 0          | 0          | 1,597         |            |
| <b>TOTAL ONE-TIME</b>           | <b>752</b> | <b>9,893</b>  | <b>0</b>   | <b>0</b>   | <b>0</b>   | <b>0</b>   | <b>10,644</b> |            |
| <b>RECURRING NET</b>            |            |               |            |            |            |            |               |            |
| -----(\$K)-----                 | -----      | -----         | -----      | -----      | -----      | -----      | -----         | -----      |
| FAM HOUSE OPS                   | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>O&amp;M</b>                  |            |               |            |            |            |            |               |            |
| Sustainment                     | 0          | 194           | 194        | 194        | 194        | 194        | 971           | 194        |
| Recap                           | 0          | 80            | 80         | 80         | 80         | 80         | 403           | 80         |
| BOS                             | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Civ Salary                      | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| TRICARE                         | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>MIL PERSONNEL</b>            |            |               |            |            |            |            |               |            |
| Mil Salary                      | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| House Allow                     | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>OTHER</b>                    |            |               |            |            |            |            |               |            |
| Procurement                     | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Mission Activ                   | 0          | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Misc Recur                      | 0          | 0             | 8          | 8          | 8          | 8          | 30            | 8          |
| <b>TOTAL RECUR</b>              | <b>0</b>   | <b>275</b>    | <b>282</b> | <b>282</b> | <b>282</b> | <b>282</b> | <b>1,404</b>  | <b>282</b> |
| <b>TOTAL NET COST</b>           | <b>752</b> | <b>10,167</b> | <b>282</b> | <b>282</b> | <b>282</b> | <b>282</b> | <b>12,048</b> | <b>282</b> |

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)

Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:50 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Guery USARC, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

| Bonney Oaks USARC, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

| AFRC VAAP Chattanooga, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---------------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

COBRA INPUT DATA REPORT (COBRA v6.10)

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 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006  
 Model does Time-Phasing of Construction/Shutdown: No

|                           |                   |
|---------------------------|-------------------|
| Base Name, ST (Code)      | Strategy:         |
| -----                     | -----             |
| Guery USARC, TN           | Closes in FY 2008 |
| Bonney Oaks USARC, TN     | Closes in FY 2008 |
| AFRC VAAP Chattanooga, TN | Realignment       |

INPUT SCREEN TWO - DISTANCE TABLE  
 (Only shows distances where personnel or equipment are moving)

|          |          |           |
|----------|----------|-----------|
| Point A: | Point B: | Distance: |
| -----    | -----    | -----     |

INPUT SCREEN THREE - MOVEMENT TABLE

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Guery USARC, TN

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 0        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 0        | Total Sustainment(\$K/Year):  | 117                    |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 0        | BOS Non-Payroll (\$K/Year):   | 11                     |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 4,709                  |
| Starting Facilities(KSF):     | 34       | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 1.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 0.82     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.00     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 2  
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 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Bonney Oaks USARC, TN

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 0        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 0        | Total Sustainment(\$K/Year):  | 36                     |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 0        | BOS Non-Payroll (\$K/Year):   | 13                     |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 1,456                  |
| Starting Facilities(KSF):     | 10       | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 1.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 0.82     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.00     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

Name: AFRC VAAP Chattanooga, TN

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 0        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 0        | Total Sustainment(\$K/Year):  | 0                      |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 0        | BOS Non-Payroll (\$K/Year):   | 0                      |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 0                      |
| Starting Facilities(KSF):     | 0        | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 1.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 0.82     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.00     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

Department : Army  
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 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

| Name: Guery USARC, TN      | 2006                | 2007 | 2008 | 2009 | 2010     | 2011   |
|----------------------------|---------------------|------|------|------|----------|--------|
|                            | ----                | ---- | ---- | ---- | ----     | ----   |
| 1-Time Unique Cost (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Unique Save (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Cost (\$K):  | 7                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Save (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Env Non-MilCon Req'd(\$K): | 0                   | 8    | 0    | 0    | 0        | 0      |
| Activ Mission Cost (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Activ Mission Save (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Start(\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Term (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Supt Contract Term (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Cost(\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Save(\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| One-Time IT Costs (\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Construction Schedule(%):  | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Shutdown Schedule (%):     | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Misn Milcon Avoidnc(\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Procurement Avoidnc(\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| MTF Closure Action:        | None Fac ShDn(KSF): |      |      | 34   | FH ShDn: | 0.000% |

| Name: Bonney Oaks USARC, TN | 2006                | 2007 | 2008 | 2009 | 2010     | 2011   |
|-----------------------------|---------------------|------|------|------|----------|--------|
|                             | ----                | ---- | ---- | ---- | ----     | ----   |
| 1-Time Unique Cost (\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Unique Save (\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Cost (\$K):   | 2                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Save (\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Env Non-MilCon Req'd(\$K):  | 0                   | 8    | 0    | 0    | 0        | 0      |
| Activ Mission Cost (\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Activ Mission Save (\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Start(\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Term (\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Supt Contract Term (\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Cost(\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Save(\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| One-Time IT Costs (\$K):    | 0                   | 0    | 0    | 0    | 0        | 0      |
| Construction Schedule(%):   | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Shutdown Schedule (%):      | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Misn Milcon Avoidnc(\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| Procurement Avoidnc(\$K):   | 0                   | 0    | 0    | 0    | 0        | 0      |
| MTF Closure Action:         | None Fac ShDn(KSF): |      |      | 10   | FH ShDn: | 0.000% |

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 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: AFRC VAAP Chattanooga, TN

|                            | 2006                | 2007  | 2008 | 2009 | 2010     | 2011   |
|----------------------------|---------------------|-------|------|------|----------|--------|
| 1-Time Unique Cost (\$K):  | 0                   | 1,597 | 0    | 0    | 0        | 0      |
| 1-Time Unique Save (\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| 1-Time Moving Cost (\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| 1-Time Moving Save (\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| Env Non-MilCon Reqd(\$K):  | 5                   | 0     | 0    | 0    | 0        | 0      |
| Activ Mission Cost (\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| Activ Mission Save (\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| Misn Contract Start(\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| Misn Contract Term (\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| Supt Contract Term (\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| Misc Recurring Cost (\$K): | 0                   | 0     | 18   | 18   | 18       | 18     |
| Misc Recurring Save(\$K):  | 0                   | 0     | 10   | 10   | 10       | 10     |
| One-Time IT Costs (\$K):   | 0                   | 0     | 0    | 0    | 0        | 0      |
| Construction Schedule(%):  | 0%                  | 100%  | 0%   | 0%   | 0%       | 0%     |
| Shutdown Schedule (%):     | 0%                  | 100%  | 0%   | 0%   | 0%       | 0%     |
| Misn Milcon Avoidnc(\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| Procurement Avoidnc(\$K):  | 0                   | 0     | 0    | 0    | 0        | 0      |
| MTF Closure Action:        | None Fac ShDn(KSF): |       |      | 0    | FH ShDn: | 0.000% |

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: AFRC VAAP Chattanooga, TN

| FAC  | UM | New MilCon | Rehab MilCon | TotCost(\$K) | FPG Con CF | FPG Sust CF |
|------|----|------------|--------------|--------------|------------|-------------|
| 1714 | SF | 65,590     | 0 Default    | 0            | 137.77     | 4.15        |

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

|                                  |            |                                |           |
|----------------------------------|------------|--------------------------------|-----------|
| Perc Officers Accompanied:       | 72.00%     | Priority Placement Program:    | 39.97%    |
| Perc Enlisted Accompanied:       | 55.00%     | PPP Actions Involving PCS:     | 50.70%    |
| Officer Salary(\$/Year):         | 124,971.93 | Civilian PCS Costs (\$):       | 35,496.00 |
| Enlisted Salary(\$/Year):        | 82,399.09  | Home Sale Reimburse Rate:      | 10.00%    |
| Civilian Salary(\$/Year):        | 59,959.18  | Max Home Sale Reimburs(\$):    | 50,000.00 |
| Avg Unemploy Cost(\$/Week):      | 272.90     | Home Purch Reimburse Rate:     | 5.00%     |
| Unemployment Eligibility(Weeks): | 16         | Max Home Purch Reimburs(\$):   | 25,000.00 |
| Civilians Not Willing To Move:   | 6.00%      | Civilian Homeowning Rate:      | 68.40%    |
| Civilian Turnover Rate:          | 9.16%      | HAP Home Value Reimburse Rate: | 13.46%    |
| Civilian Early Retire Rate:      | 8.10%      | HAP Homeowner Receiving Rate:  | 18.44%    |
| Civilian Regular Retire Rate:    | 1.67%      | RSE Home Value Reimburse Rate: | 0.00%     |
| Civilian RIF Pay Factor:         | 86.32%     | RSE Homeowner Receiving Rate:  | 0.00%     |
| Civ Early Retire Pay Factor:     | 18.03%     |                                |           |

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STANDARD FACTORS SCREEN TWO - FACILITIES

|                                | Army     | Navy                           | Air Force | Marines |
|--------------------------------|----------|--------------------------------|-----------|---------|
| Service Sustainment Rate       | 87.00%   | 93.00%                         | 92.00%    | 97.00%  |
| Unit Cost Adjustment (BOS)     | 10332.00 | 8879.00                        | 3032.00   | 3904.00 |
| Program Management Factor:     | 10.00    | MilCon Site Prep Cost (\$/SF): | 0.74      |         |
| Mothball (Close) (\$/SF):      | 0.18     | MilCon Contingency Plan Rate:  | 5.00%     |         |
| Mothball (Deac/Realn) (\$/SF): | 0.45     | MilCon Design Rate (Medical):  | 13.00%    |         |
| Rehab vs. MilCon (Default):    | 47.00%   | MilCon Design Rate (Other):    | 9.00%     |         |
| Rehab vs. MilCon (Red):        | 64.00%   | MilCon SIOH Rate:              | 6.00%     |         |
| Rehab vs. MilCon (Amber):      | 29.00%   | Discount Rate for NPV/Payback: | 2.80%     |         |

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

|                             |           |                               |           |
|-----------------------------|-----------|-------------------------------|-----------|
| Material/Assigned Mil (Lb): | 710       | Storage-In-Transit (\$/Pers): | 373.76    |
| HHG Per Off Accomp (Lb):    | 15,290.00 | POV Reimburse(\$/Mile):       | 0.20      |
| HHG Per Enl Accomp (Lb):    | 9,204.00  | Air Transport (\$/Pass Mile): | 0.20      |
| HHG Per Off Unaccomp (Lb):  | 13,712.00 | IT Connect (\$/Person):       | 200.00    |
| HHG Per Enl Unaccomp (Lb):  | 6,960.00  | Misc Exp(\$/Direct Employee): | 1,000.00  |
| HHG Per Civilian (Lb):      | 18,000.00 | Avg Mil Tour Length (Months): | 30.02     |
| Total HHG Cost (\$/100Lb):  | 8.78      | One-Time Off PCS Cost(\$):    | 10,477.58 |
| Equip Pack & Crate(\$/Ton): | 180.67    | One-Time Enl PCS Cost(\$):    | 3,998.52  |

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 6  
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FOOTNOTES FOR SCREEN ONE

=====

PIMS # 69 Chattanooga, TN USA # 159

Close the Guerry United States Army Reserve Center, Chattanooga, Tennessee, and Bonney Oaks United States Army Reserve Center, Chattanooga, Tennessee, and relocate units into a new Armed Forces Reserve Center (AFRC) on Volunteer Army Ammunition Plant, Chattanooga, Tennessee.

Uses AAA validated numbers.

FOOTNOTES FOR SCREEN FOUR

=====

USES VOLUNTEER ORDINANCE AREA COST FACTOR

PRV:

FAC 1714 (65590 sq ft = 9015.8) = PRV TOTAL

FOOTNOTES FOR SCREEN FIVE

=====

\$8K EBS for Guerry Center/AMSA.

\$8K EBS for Bonney Oaks USARC

\$5K NEPA for receiving location.

One time moving cost Guerry Center = \$7.4K.

One time moving cost for Bonney Oaks Center = \$2.54K.

Closing facility non-payroll Federal BOS x .75 joint efficiency factor = 17.61K BOS for new AFRC facility .

One-time cost for utilities calculated using the Army's Support Utility Tool = \$1597.2K.

Savings from termination of lease at Bonny Oaks and Guerry is \$10K.

FOOTNOTES FOR SCREEN SEVEN

=====

SF for new facility is base on Chatanooga AFRC matrix, Enclosure 2.

New construction meets transformation objectives.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)  
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 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

All values in 2005 Constant Dollars

| Base Name             | Total<br>MilCon* | Milcon Cost<br>Avoidance | Total<br>Net Costs |
|-----------------------|------------------|--------------------------|--------------------|
| -----                 | -----            | -----                    | -----              |
| Guery USARC           | 0                | 0                        | 0                  |
| Bonney Oaks USARC     | 0                | 0                        | 0                  |
| AFRC VAAP Chattanooga | 9,042,245        | 0                        | 9,042,245          |
| -----                 | -----            | -----                    | -----              |
| Totals:               | 9,042,245        | 0                        | 9,042,245          |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

MilCon for Base: AFRC VAAP Chattanooga, TN

All values in 2005 Constant Dollars (\$K)

| FAC Title                                | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|------------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 65,590     | 9,042     | 0 Default              | 0           | 9,042       |
| Total Construction Cost:                 |    |            |           |                        |             | 9,042       |
| - Construction Cost Avoid:               |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                   |    |            |           |                        |             | 9,042       |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

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 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Year | Cost(\$)   | Adjusted Cost(\$) | NPV(\$)    |
|------|------------|-------------------|------------|
| ---- | -----      | -----             | -----      |
| 2006 | 701,697    | 692,075           | 692,075    |
| 2007 | 10,123,713 | 9,712,928         | 10,405,003 |
| 2008 | 76,894     | 71,765            | 10,476,768 |
| 2009 | 68,821     | 62,481            | 10,539,249 |
| 2010 | 68,821     | 60,779            | 10,600,028 |
| 2011 | 68,821     | 59,124            | 10,659,152 |
| 2012 | 45,846     | 38,313            | 10,697,465 |
| 2013 | 45,846     | 37,269            | 10,734,735 |
| 2014 | 45,846     | 36,254            | 10,770,989 |
| 2015 | 45,846     | 35,267            | 10,806,256 |
| 2016 | 45,846     | 34,306            | 10,840,562 |
| 2017 | 45,846     | 33,372            | 10,873,934 |
| 2018 | 45,846     | 32,463            | 10,906,397 |
| 2019 | 45,846     | 31,579            | 10,937,976 |
| 2020 | 45,846     | 30,719            | 10,968,695 |
| 2021 | 45,846     | 29,882            | 10,998,577 |
| 2022 | 45,846     | 29,068            | 11,027,645 |
| 2023 | 45,846     | 28,276            | 11,055,921 |
| 2024 | 45,846     | 27,506            | 11,083,427 |
| 2025 | 45,846     | 26,757            | 11,110,184 |

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/4  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

(All values in 2005 Constant Dollars)

| Category                                 | Cost      | Sub-Total  |
|------------------------------------------|-----------|------------|
| -----                                    | ----      | -----      |
| Construction                             |           |            |
| Military Construction                    | 9,042,245 |            |
| Total - Construction                     |           | 9,042,245  |
| Personnel                                |           |            |
| Civilian RIF                             | 0         |            |
| Civilian Early Retirement                | 0         |            |
| Eliminated Military PCS                  | 0         |            |
| Unemployment                             | 0         |            |
| Total - Personnel                        |           | 0          |
| Overhead                                 |           |            |
| Program Management Cost                  | 0         |            |
| Support Contract Termination             | 0         |            |
| Mothball / Shutdown                      | 8,073     |            |
| Total - Overhead                         |           | 8,073      |
| Moving                                   |           |            |
| Civilian Moving                          | 0         |            |
| Civilian PPP                             | 0         |            |
| Military Moving                          | 0         |            |
| Freight                                  | 0         |            |
| Information Technologies                 | 0         |            |
| One-Time Moving Costs                    | 9,940     |            |
| Total - Moving                           |           | 9,940      |
| Other                                    |           |            |
| HAP / RSE                                | 0         |            |
| Environmental Mitigation Costs           | 21,000    |            |
| Mission Contract Startup and Termination | 0         |            |
| One-Time Unique Costs                    | 1,597,200 |            |
| Total - Other                            |           | 1,618,200  |
| -----                                    |           |            |
| Total One-Time Costs                     |           | 10,678,458 |
| -----                                    |           |            |
| One-Time Savings                         |           |            |
| Military Construction Cost Avoidances    | 0         |            |
| Military Moving                          | 0         |            |
| One-Time Moving Savings                  | 0         |            |
| Environmental Mitigation Savings         | 0         |            |
| One-Time Unique Savings                  | 0         |            |
| -----                                    |           |            |
| Total One-Time Savings                   |           | 0          |
| -----                                    |           |            |
| Total Net One-Time Costs                 |           | 10,678,458 |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Guery USARC, TN  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost  | Sub-Total |
|------------------------------------------|-------|-----------|
| -----                                    | ----  | -----     |
| Construction                             |       |           |
| Military Construction                    | 0     |           |
| Total - Construction                     |       | 0         |
| Personnel                                |       |           |
| Civilian RIF                             | 0     |           |
| Civilian Early Retirement                | 0     |           |
| Eliminated Military PCS                  | 0     |           |
| Unemployment                             | 0     |           |
| Total - Personnel                        |       | 0         |
| Overhead                                 |       |           |
| Program Management Cost                  | 0     |           |
| Support Contract Termination             | 0     |           |
| Mothball / Shutdown                      | 6,167 |           |
| Total - Overhead                         |       | 6,167     |
| Moving                                   |       |           |
| Civilian Moving                          | 0     |           |
| Civilian PPP                             | 0     |           |
| Military Moving                          | 0     |           |
| Freight                                  | 0     |           |
| Information Technologies                 | 0     |           |
| One-Time Moving Costs                    | 7,400 |           |
| Total - Moving                           |       | 7,400     |
| Other                                    |       |           |
| HAP / RSE                                | 0     |           |
| Environmental Mitigation Costs           | 8,000 |           |
| Mission Contract Startup and Termination | 0     |           |
| One-Time Unique Costs                    | 0     |           |
| Total - Other                            |       | 8,000     |
| -----                                    |       |           |
| Total One-Time Costs                     |       | 21,567    |
| -----                                    |       |           |
| One-Time Savings                         |       |           |
| Military Construction Cost Avoidances    | 0     |           |
| Military Moving                          | 0     |           |
| One-Time Moving Savings                  | 0     |           |
| Environmental Mitigation Savings         | 0     |           |
| One-Time Unique Savings                  | 0     |           |
| -----                                    |       |           |
| Total One-Time Savings                   |       | 0         |
| -----                                    |       |           |
| Total Net One-Time Costs                 |       | 21,567    |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 3/4  
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 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Bonney Oaks USARC, TN  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost  | Sub-Total |
|------------------------------------------|-------|-----------|
| -----                                    | ----  | -----     |
| Construction                             |       |           |
| Military Construction                    | 0     |           |
| Total - Construction                     |       | 0         |
| Personnel                                |       |           |
| Civilian RIF                             | 0     |           |
| Civilian Early Retirement                | 0     |           |
| Eliminated Military PCS                  | 0     |           |
| Unemployment                             | 0     |           |
| Total - Personnel                        |       | 0         |
| Overhead                                 |       |           |
| Program Management Cost                  | 0     |           |
| Support Contract Termination             | 0     |           |
| Mothball / Shutdown                      | 1,906 |           |
| Total - Overhead                         |       | 1,906     |
| Moving                                   |       |           |
| Civilian Moving                          | 0     |           |
| Civilian PPP                             | 0     |           |
| Military Moving                          | 0     |           |
| Freight                                  | 0     |           |
| Information Technologies                 | 0     |           |
| One-Time Moving Costs                    | 2,540 |           |
| Total - Moving                           |       | 2,540     |
| Other                                    |       |           |
| HAP / RSE                                | 0     |           |
| Environmental Mitigation Costs           | 8,000 |           |
| Mission Contract Startup and Termination | 0     |           |
| One-Time Unique Costs                    | 0     |           |
| Total - Other                            |       | 8,000     |
| -----                                    |       |           |
| Total One-Time Costs                     |       | 12,446    |
| -----                                    |       |           |
| One-Time Savings                         |       |           |
| Military Construction Cost Avoidances    | 0     |           |
| Military Moving                          | 0     |           |
| One-Time Moving Savings                  | 0     |           |
| Environmental Mitigation Savings         | 0     |           |
| One-Time Unique Savings                  | 0     |           |
| -----                                    |       |           |
| Total One-Time Savings                   |       | 0         |
| -----                                    |       |           |
| Total Net One-Time Costs                 |       | 12,446    |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 4/4  
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 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: AFRC VAAP Chattanooga, TN  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost      | Sub-Total  |
|------------------------------------------|-----------|------------|
| -----                                    | ----      | -----      |
| Construction                             |           |            |
| Military Construction                    | 9,042,245 |            |
| Total - Construction                     |           | 9,042,245  |
| Personnel                                |           |            |
| Civilian RIF                             | 0         |            |
| Civilian Early Retirement                | 0         |            |
| Eliminated Military PCS                  | 0         |            |
| Unemployment                             | 0         |            |
| Total - Personnel                        |           | 0          |
| Overhead                                 |           |            |
| Program Management Cost                  | 0         |            |
| Support Contract Termination             | 0         |            |
| Mothball / Shutdown                      | 0         |            |
| Total - Overhead                         |           | 0          |
| Moving                                   |           |            |
| Civilian Moving                          | 0         |            |
| Civilian PPP                             | 0         |            |
| Military Moving                          | 0         |            |
| Freight                                  | 0         |            |
| Information Technologies                 | 0         |            |
| One-Time Moving Costs                    | 0         |            |
| Total - Moving                           |           | 0          |
| Other                                    |           |            |
| HAP / RSE                                | 0         |            |
| Environmental Mitigation Costs           | 5,000     |            |
| Mission Contract Startup and Termination | 0         |            |
| One-Time Unique Costs                    | 1,597,200 |            |
| Total - Other                            |           | 1,602,200  |
| -----                                    |           |            |
| Total One-Time Costs                     |           | 10,644,445 |
| -----                                    |           |            |
| One-Time Savings                         |           |            |
| Military Construction Cost Avoidances    | 0         |            |
| Military Moving                          | 0         |            |
| One-Time Moving Savings                  | 0         |            |
| Environmental Mitigation Savings         | 0         |            |
| One-Time Unique Savings                  | 0         |            |
| -----                                    |           |            |
| Total One-Time Savings                   |           | 0          |
| -----                                    |           |            |
| Total Net One-Time Costs                 |           | 10,644,445 |

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Net Change(\$K)      | 2006       | 2007       | 2008      | 2009      | 2010      | 2011      | Total      | Beyond    |
|----------------------|------------|------------|-----------|-----------|-----------|-----------|------------|-----------|
| Sustain Change       | 0          | 194        | 64        | 64        | 64        | 64        | 450        | 41        |
| Recap Change         | -60        | 21         | 21        | 21        | 21        | 21        | 43         | 21        |
| BOS Change           | 0          | 0          | -23       | -23       | -23       | -23       | -94        | -23       |
| Housing Change       | 0          | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| <b>TOTAL CHANGES</b> | <b>-60</b> | <b>215</b> | <b>61</b> | <b>61</b> | <b>61</b> | <b>61</b> | <b>400</b> | <b>38</b> |

Guery USARC, TN

| Net Change(\$K)      | 2006       | 2007       | 2008        | 2009        | 2010        | 2011        | Total       | Beyond      |
|----------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sustain Change       | 0          | 0          | -99         | -99         | -99         | -99         | -398        | -117        |
| Recap Change         | -46        | -46        | -46         | -46         | -46         | -46         | -274        | -46         |
| BOS Change           | 0          | 0          | -11         | -11         | -11         | -11         | -43         | -11         |
| Housing Change       | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>TOTAL CHANGES</b> | <b>-46</b> | <b>-46</b> | <b>-156</b> | <b>-156</b> | <b>-156</b> | <b>-156</b> | <b>-715</b> | <b>-173</b> |

Bonney Oaks USARC, TN

| Net Change(\$K)      | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | Total       | Beyond     |
|----------------------|------------|------------|------------|------------|------------|------------|-------------|------------|
| Sustain Change       | 0          | 0          | -31        | -31        | -31        | -31        | -123        | -36        |
| Recap Change         | -14        | -14        | -14        | -14        | -14        | -14        | -85         | -14        |
| BOS Change           | 0          | 0          | -13        | -13        | -13        | -13        | -51         | -13        |
| Housing Change       | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0          |
| <b>TOTAL CHANGES</b> | <b>-14</b> | <b>-14</b> | <b>-57</b> | <b>-57</b> | <b>-57</b> | <b>-57</b> | <b>-258</b> | <b>-63</b> |

AFRC VAAP Chattanooga, TN

| Net Change(\$K)      | 2006     | 2007       | 2008       | 2009       | 2010       | 2011       | Total        | Beyond     |
|----------------------|----------|------------|------------|------------|------------|------------|--------------|------------|
| Sustain Change       | 0        | 194        | 194        | 194        | 194        | 194        | 971          | 194        |
| Recap Change         | 0        | 80         | 80         | 80         | 80         | 80         | 403          | 80         |
| BOS Change           | 0        | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| Housing Change       | 0        | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| <b>TOTAL CHANGES</b> | <b>0</b> | <b>275</b> | <b>275</b> | <b>275</b> | <b>275</b> | <b>275</b> | <b>1,374</b> | <b>275</b> |

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/4  
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 Option Pkg Name: AFRC Chattanooga, TN  
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|                                     | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIREMENTS    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFs                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 2/4  
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 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Guery USARC, TN               | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 3/4  
 Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:50 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Bonney Oaks USARC, TN         | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 4/4  
 Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:50 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: AFRC VAAP Chattanooga, TN Rate | 2006   | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|--------------------------------------|--------|------|------|------|------|------|-------|
| CIVILIAN POSITIONS REALIGNING OUT    | 0      | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*              | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)     |        | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available         |        | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED        | 0      | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                     | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                   | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                    | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*              | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                  | 39.97% | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move          |        | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                     |        | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)        |        | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN     | 0      | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                     |        | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                  |        | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions             |        | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS      |        | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                  |        | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS#  |        | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES             |        | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)

Data As Of 04/22/2005 12:12:22, Report Created 05/20/2005 11:56:50 AM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
 Option Pkg Name: AFRC Chattanooga, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| -----    | -----    | -----    | -----     |
| 0        | 0        | 0        | 0         |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Students  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| -----    | -----    | -----    | -----     |
| 0        | 0        | 0        | 0         |

Department : Army  
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Chattanooga,TN\AFRC Chattanooga, TN\_QC\_Checked.CBR  
Option Pkg Name: AFRC Chattanooga, TN  
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Guery USARC, TN

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Guery USARC, TN

| Officers   | Enlisted   | Students   | Civilians  |
|------------|------------|------------|------------|
| -----<br>0 | -----<br>0 | -----<br>0 | -----<br>0 |

BASE POPULATION (After BRAC Action) FOR: Guery USARC, TN

| Officers   | Enlisted   | Students   | Civilians  |
|------------|------------|------------|------------|
| -----<br>0 | -----<br>0 | -----<br>0 | -----<br>0 |

PERSONNEL SUMMARY FOR: Bonney Oaks USARC, TN

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Bonney Oaks USARC, TN

| Officers   | Enlisted   | Students   | Civilians  |
|------------|------------|------------|------------|
| -----<br>0 | -----<br>0 | -----<br>0 | -----<br>0 |

BASE POPULATION (After BRAC Action) FOR: Bonney Oaks USARC, TN

| Officers   | Enlisted   | Students   | Civilians  |
|------------|------------|------------|------------|
| -----<br>0 | -----<br>0 | -----<br>0 | -----<br>0 |

PERSONNEL SUMMARY FOR: AFRC VAAP Chattanooga, TN

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: AFRC VAAP Chattanooga, TN

| Officers   | Enlisted   | Students   | Civilians  |
|------------|------------|------------|------------|
| -----<br>0 | -----<br>0 | -----<br>0 | -----<br>0 |

BASE POPULATION (After BRAC Action) FOR: AFRC VAAP Chattanooga, TN

| Officers   | Enlisted   | Students   | Civilians  |
|------------|------------|------------|------------|
| -----<br>0 | -----<br>0 | -----<br>0 | -----<br>0 |





Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Starting Year : 2006  
 Final Year : 2008  
 Payback Year : Never

NPV in 2025(\$K): 12,956  
 1-Time Cost(\$K): 12,845

| Net Costs in 2005 Constant Dollars (\$K) |              |               |           |           |           |           |               |           |
|------------------------------------------|--------------|---------------|-----------|-----------|-----------|-----------|---------------|-----------|
|                                          | 2006         | 2007          | 2008      | 2009      | 2010      | 2011      | Total         | Beyond    |
|                                          | ----         | ----          | ----      | ----      | ----      | ----      | -----         | -----     |
| MilCon                                   | 882          | 9,800         | 0         | 0         | 0         | 0         | 10,682        | 0         |
| Person                                   | 0            | 0             | 0         | 0         | 0         | 0         | 0             | 0         |
| Overhd                                   | -37          | 216           | 54        | 43        | 43        | 43        | 361           | 28        |
| Moving                                   | 0            | 0             | 0         | 0         | 0         | 0         | 0             | 0         |
| Missio                                   | 0            | 5             | 0         | 0         | 0         | 0         | 5             | 0         |
| Other                                    | 250          | 1,897         | 0         | 0         | 0         | 0         | 2,147         | 0         |
| <b>TOTAL</b>                             | <b>1,095</b> | <b>11,917</b> | <b>54</b> | <b>43</b> | <b>43</b> | <b>43</b> | <b>13,194</b> | <b>28</b> |

|                      | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|----------------------|------|------|------|------|------|------|-------|
|                      | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| POSITIONS ELIMINATED |      |      |      |      |      |      |       |
| Off                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enl                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOT                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

|                     | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|---------------------|------|------|------|------|------|------|-------|
|                     | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| POSITIONS REALIGNED |      |      |      |      |      |      |       |
| Off                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enl                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Stu                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOT                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

Summary:

-----  
 Scenario #153 AFRC\_OMS Fort Campbell, KY USA#26

Close the United States Army Reserve Center outside of Fort Campbell, Kentucky, and relocate units, along with units currently in buildings #6912 and #2907 on Fort Campbell into a new Armed Forces Reserve Center (AFRC) and Organizational Maintenance Shop (OMS) on Fort Campbell, Kentucky. The new AFRC shall have the capability to accommodate units from the Clarksville Army National Guard Readiness Center, Clarksville, Tennessee, if the state decides to relocate those National Guard units.

Uses AAA validated numbers.

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Costs in 2005 Constant Dollars (\$K) |              |               |            |            |            |            |               |            |
|--------------------------------------|--------------|---------------|------------|------------|------------|------------|---------------|------------|
|                                      | 2006         | 2007          | 2008       | 2009       | 2010       | 2011       | Total         | Beyond     |
|                                      | ----         | ----          | ----       | ----       | ----       | ----       | ----          | -----      |
| MilCon                               | 882          | 9,800         | 0          | 0          | 0          | 0          | 10,682        | 0          |
| Person                               | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Overhd                               | 0            | 253           | 280        | 269        | 269        | 269        | 1,340         | 269        |
| Moving                               | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Missio                               | 0            | 5             | 0          | 0          | 0          | 0          | 5             | 0          |
| Other                                | 250          | 1,897         | 0          | 0          | 0          | 0          | 2,147         | 0          |
| <b>TOTAL</b>                         | <b>1,132</b> | <b>11,954</b> | <b>280</b> | <b>269</b> | <b>269</b> | <b>269</b> | <b>14,174</b> | <b>269</b> |

| Savings in 2005 Constant Dollars (\$K) |           |           |            |            |            |            |            |            |
|----------------------------------------|-----------|-----------|------------|------------|------------|------------|------------|------------|
|                                        | 2006      | 2007      | 2008       | 2009       | 2010       | 2011       | Total      | Beyond     |
|                                        | ----      | ----      | ----       | ----       | ----       | ----       | ----       | -----      |
| MilCon                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0          | 0          |
| Person                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0          | 0          |
| Overhd                                 | 37        | 37        | 226        | 226        | 226        | 226        | 980        | 241        |
| Moving                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0          | 0          |
| Missio                                 | 0         | 0         | 0          | 0          | 0          | 0          | 0          | 0          |
| Other                                  | 0         | 0         | 0          | 0          | 0          | 0          | 0          | 0          |
| <b>TOTAL</b>                           | <b>37</b> | <b>37</b> | <b>226</b> | <b>226</b> | <b>226</b> | <b>226</b> | <b>980</b> | <b>241</b> |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)  
 Data As Of 04/22/2005 12:14:20, Report Created 05/20/2005 12:04:12 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base              | Personnel |         |        |         |
|-------------------|-----------|---------|--------|---------|
|                   | Start*    | Finish* | Change | %Change |
| CAMPBELL          | 26,992    | 26,992  | 0      | 0%      |
| USAR Lease        | 0         | 0       | 0      | 0%      |
| Clarksville, ARNG | 0         | 0       | 0      | 0%      |
| TOTAL             | 26,992    | 26,992  | 0      | 0%      |

| Base              | Square Footage |            |         |         |         |
|-------------------|----------------|------------|---------|---------|---------|
|                   | Start          | Finish     | Change  | %Change | Chg/Per |
| CAMPBELL          | 33,867,000     | 33,910,240 | 43,240  | 0%      | 0       |
| USAR Lease        | 0              | 0          | 0       | 0%      | 0       |
| Clarksville, ARNG | 21,790         | 0          | -21,790 | -100%   | 0       |
| TOTAL             | 33,888,790     | 33,910,240 | 21,450  | 0%      | 0       |

| Base              | Base Operations Support (2005\$) |            |         |         |         |
|-------------------|----------------------------------|------------|---------|---------|---------|
|                   | Start*                           | Finish*    | Change  | %Change | Chg/Per |
| CAMPBELL          | 70,880,440                       | 70,880,440 | 0       | 0%      | 0       |
| USAR Lease        | 7,200,000                        | 7,200,000  | 0       | 0%      | 0       |
| Clarksville, ARNG | 14,430                           | 0          | -14,430 | -100%   | 0       |
| TOTAL             | 78,094,870                       | 78,080,440 | -14,430 | 0%      | 0       |

| Base              | Sustainment (2005\$) |            |         |         |         |
|-------------------|----------------------|------------|---------|---------|---------|
|                   | Start                | Finish     | Change  | %Change | Chg/Per |
| CAMPBELL          | 39,744,310           | 39,882,359 | 138,049 | 0%      | 0       |
| USAR Lease        | 0                    | 0          | 0       | 0%      | 0       |
| Clarksville, ARNG | 95,330               | 0          | -95,330 | -100%   | 0       |
| TOTAL             | 39,839,640           | 39,882,359 | 42,719  | 0%      | 0       |

| Base              | Recapitalization (2005\$) |            |         |         |         |
|-------------------|---------------------------|------------|---------|---------|---------|
|                   | Start                     | Finish     | Change  | %Change | Chg/Per |
| CAMPBELL          | 42,415,465                | 42,489,619 | 74,154  | 0%      | 0       |
| USAR Lease        | 0                         | 0          | 0       | 0%      | 0       |
| Clarksville, ARNG | 37,246                    | 0          | -37,246 | -100%   | 0       |
| TOTAL             | 42,452,711                | 42,489,619 | 36,908  | 0%      | 0       |

| Base              | Sustain + Recap + BOS (2005\$) |             |          |         |         |
|-------------------|--------------------------------|-------------|----------|---------|---------|
|                   | Start                          | Finish      | Change   | %Change | Chg/Per |
| CAMPBELL          | 153,040,215                    | 153,252,419 | 212,203  | 0%      | 0       |
| USAR Lease        | 7,200,000                      | 7,200,000   | 0        | 0%      | 0       |
| Clarksville, ARNG | 147,006                        | 0           | -147,006 | -100%   | 0       |
| TOTAL             | 160,387,221                    | 160,452,419 | 65,197   | 0%      | 0       |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base              | Plant Replacement Value (2005\$) |               |            |         |         |
|-------------------|----------------------------------|---------------|------------|---------|---------|
|                   | Start                            | Finish        | Change     | %Change | Chg/Per |
| CAMPBELL          | 4,368,792,900                    | 4,376,430,783 | 7,637,883  | 0%      | 0       |
| USAR Lease        | 0                                | 0             | 0          | 0%      | 0       |
| Clarksville, ARNG | 3,836,300                        | 0             | -3,836,300 | -100%   | 0       |
| TOTAL             | 4,372,629,200                    | 4,376,430,783 | 3,801,583  | 0%      | 0       |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 3  
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Department : Army  
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
Option Pkg Name: AFRC\_OMS Ft Campbell KY  
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

\* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

Department : Army  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME COSTS  | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |
|-----------------|-------|--------|------|------|------|------|--------|
| -----(\$K)----- | ----  | ----   | ---- | ---- | ---- | ---- | -----  |
| CONSTRUCTION    |       |        |      |      |      |      |        |
| MILCON          | 882   | 9,800  | 0    | 0    | 0    | 0    | 10,682 |
| O&M             |       |        |      |      |      |      |        |
| CIV SALARY      |       |        |      |      |      |      |        |
| Civ RIF         | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Civ Retire      | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| CIV MOVING      |       |        |      |      |      |      |        |
| Per Diem        | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| POV Miles       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Home Purch      | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| HHG             | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Misc            | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| House Hunt      | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| PPP             | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| RITA            | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| FREIGHT         |       |        |      |      |      |      |        |
| Packing         | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Freight         | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Vehicles        | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Unemployment    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER           |       |        |      |      |      |      |        |
| Info Tech       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Prog Manage     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Supt Contrac    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Mothball        | 0     | 0      | 11   | 0    | 0    | 0    | 11     |
| 1-Time Move     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| MIL PERSONNEL   |       |        |      |      |      |      |        |
| MIL MOVING      |       |        |      |      |      |      |        |
| Per Diem        | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| POV Miles       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| HHG             | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Misc            | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER           |       |        |      |      |      |      |        |
| Elim PCS        | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER           |       |        |      |      |      |      |        |
| HAP / RSE       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Environmental   | 250   | 8      | 0    | 0    | 0    | 0    | 258    |
| Misn Contract   | 0     | 5      | 0    | 0    | 0    | 0    | 5      |
| 1-Time Other    | 0     | 1,889  | 0    | 0    | 0    | 0    | 1,889  |
| TOTAL ONE-TIME  | 1,132 | 11,702 | 11   | 0    | 0    | 0    | 12,845 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/12  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| RECURRINGCOSTS  | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  | Beyond |
|-----------------|-------|--------|------|------|------|------|--------|--------|
| -----(\$K)----- | ----  | ----   | ---- | ---- | ---- | ---- | -----  | -----  |
| O&M             |       |        |      |      |      |      |        |        |
| Sustainment     | 0     | 158    | 158  | 158  | 158  | 158  | 788    | 158    |
| Recap           | 0     | 95     | 95   | 95   | 95   | 95   | 476    | 95     |
| BOS             | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Civ Salary      | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| TRICARE         | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL   |       |        |      |      |      |      |        |        |
| Off Salary      | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Enl Salary      | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| House Allow     | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER           |       |        |      |      |      |      |        |        |
| Mission Activ   | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Misc Recur      | 0     | 0      | 16   | 16   | 16   | 16   | 65     | 16     |
| TOTAL RECUR     | 0     | 253    | 269  | 269  | 269  | 269  | 1,329  | 269    |
| TOTAL COST      | 1,132 | 11,949 | 280  | 269  | 269  | 269  | 14,169 | 269    |
| ONE-TIME SAVES  | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |        |
| -----(\$K)----- | ----  | ----   | ---- | ---- | ---- | ---- | -----  |        |
| CONSTRUCTION    |       |        |      |      |      |      |        |        |
| MILCON          | 0     | 0      | 0    | 0    | 0    | 0    | 0      |        |
| O&M             |       |        |      |      |      |      |        |        |
| 1-Time Move     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |        |
| MIL PERSONNEL   |       |        |      |      |      |      |        |        |
| Mil Moving      | 0     | 0      | 0    | 0    | 0    | 0    | 0      |        |
| OTHER           |       |        |      |      |      |      |        |        |
| Environmental   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |        |
| 1-Time Other    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |        |
| TOTAL ONE-TIME  | 0     | 0      | 0    | 0    | 0    | 0    | 0      |        |
| RECURRINGSAVES  | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  | Beyond |
| -----(\$K)----- | ----  | ----   | ---- | ---- | ---- | ---- | -----  | -----  |
| FAM HOUSE OPS   | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| O&M             |       |        |      |      |      |      |        |        |
| Sustainment     | 0     | 0      | 101  | 101  | 101  | 101  | 403    | 115    |
| Recap           | 37    | 37     | 58   | 58   | 58   | 58   | 307    | 58     |
| BOS             | 0     | 0      | 14   | 14   | 14   | 14   | 58     | 14     |
| Civ Salary      | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL   |       |        |      |      |      |      |        |        |
| Off Salary      | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Enl Salary      | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| House Allow     | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER           |       |        |      |      |      |      |        |        |
| Procurement     | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Mission Activ   | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Misc Recur      | 0     | 0      | 53   | 53   | 53   | 53   | 212    | 53     |
| TOTAL RECUR     | 37    | 37     | 226  | 226  | 226  | 226  | 980    | 241    |
| TOTAL SAVINGS   | 37    | 37     | 226  | 226  | 226  | 226  | 980    | 241    |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/12  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME NET    | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |       |
|-----------------|-------|--------|------|------|------|------|--------|-------|
| -----(\$K)----- | ----  | ----   | ---- | ---- | ---- | ---- | -----  | ----- |
| CONSTRUCTION    |       |        |      |      |      |      |        |       |
| MILCON          | 882   | 9,800  | 0    | 0    | 0    | 0    | 10,682 |       |
| O&M             |       |        |      |      |      |      |        |       |
| Civ Retir/RIF   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |       |
| Civ Moving      | 0     | 0      | 0    | 0    | 0    | 0    | 0      |       |
| Info Tech       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |       |
| Other           | 0     | 0      | 11   | 0    | 0    | 0    | 11     |       |
| MIL PERSONNEL   |       |        |      |      |      |      |        |       |
| Mil Moving      | 0     | 0      | 0    | 0    | 0    | 0    | 0      |       |
| OTHER           |       |        |      |      |      |      |        |       |
| HAP / RSE       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |       |
| Environmental   | 250   | 8      | 0    | 0    | 0    | 0    | 258    |       |
| Misn Contract   | 0     | 5      | 0    | 0    | 0    | 0    | 5      |       |
| 1-Time Other    | 0     | 1,889  | 0    | 0    | 0    | 0    | 1,889  |       |
| TOTAL ONE-TIME  | 1,132 | 11,702 | 11   | 0    | 0    | 0    | 12,587 |       |
| RECURRING NET   |       |        |      |      |      |      |        |       |
| -----(\$K)----- | ----  | ----   | ---- | ---- | ---- | ---- | -----  | ----- |
| FAM HOUSE OPS   | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0     |
| O&M             |       |        |      |      |      |      |        |       |
| Sustainment     | 0     | 158    | 57   | 57   | 57   | 57   | 386    | 43    |
| Recap           | -37   | 58     | 37   | 37   | 37   | 37   | 168    | 37    |
| BOS             | 0     | 0      | -14  | -14  | -14  | -14  | -58    | -14   |
| Civ Salary      | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0     |
| TRICARE         | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0     |
| MIL PERSONNEL   |       |        |      |      |      |      |        |       |
| Mil Salary      | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0     |
| House Allow     | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0     |
| OTHER           |       |        |      |      |      |      |        |       |
| Procurement     | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0     |
| Mission Activ   | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0     |
| Misc Recur      | 0     | 0      | -37  | -37  | -37  | -37  | -147   | -37   |
| TOTAL RECUR     | -37   | 216    | 43   | 43   | 43   | 43   | 349    | 28    |
| TOTAL NET COST  | 1,095 | 11,912 | 54   | 43   | 43   | 43   | 13,189 | 28    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: CAMPBELL, KY (21128) | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |
|----------------------------|-------|--------|------|------|------|------|--------|
| ONE-TIME COSTS             | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |
| -----(\$K)-----            | ----  | ----   | ---- | ---- | ---- | ---- | -----  |
| CONSTRUCTION               |       |        |      |      |      |      |        |
| MILCON                     | 882   | 9,800  | 0    | 0    | 0    | 0    | 10,682 |
| O&M                        |       |        |      |      |      |      |        |
| CIV SALARY                 |       |        |      |      |      |      |        |
| Civ RIFs                   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Civ Retire                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| CIV MOVING                 |       |        |      |      |      |      |        |
| Per Diem                   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| POV Miles                  | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Home Purch                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| HHG                        | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Misc                       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| House Hunt                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| PPP                        | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| RITA                       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| FREIGHT                    |       |        |      |      |      |      |        |
| Packing                    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Freight                    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Vehicles                   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Unemployment               | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER                      |       |        |      |      |      |      |        |
| Info Tech                  | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Prog Manage                | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Supt Contrac               | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Mothball                   | 0     | 0      | 7    | 0    | 0    | 0    | 7      |
| 1-Time Move                | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| MIL PERSONNEL              |       |        |      |      |      |      |        |
| MIL MOVING                 |       |        |      |      |      |      |        |
| Per Diem                   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| POV Miles                  | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| HHG                        | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Misc                       | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER                      |       |        |      |      |      |      |        |
| Elim PCS                   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER                      |       |        |      |      |      |      |        |
| HAP / RSE                  | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Environmental              | 250   | 0      | 0    | 0    | 0    | 0    | 250    |
| Misn Contract              | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| 1-Time Other               | 0     | 1,889  | 0    | 0    | 0    | 0    | 1,889  |
| TOTAL ONE-TIME             | 1,132 | 11,689 | 7    | 0    | 0    | 0    | 12,828 |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: CAMPBELL, KY (21128) |       |        |      |      |      |      |        |        |
|----------------------------|-------|--------|------|------|------|------|--------|--------|
| RECURRINGCOSTS             | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  | Beyond |
| -----(\$K)-----            | ----  | ----   | ---- | ---- | ---- | ---- | -----  | -----  |
| O&M                        |       |        |      |      |      |      |        |        |
| Sustainment                | 0     | 158    | 158  | 158  | 158  | 158  | 788    | 158    |
| Recap                      | 0     | 95     | 95   | 95   | 95   | 95   | 476    | 95     |
| BOS                        | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Civ Salary                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| TRICARE                    | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL              |       |        |      |      |      |      |        |        |
| Off Salary                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Enl Salary                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| House Allow                | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER                      |       |        |      |      |      |      |        |        |
| Mission Activ              | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Misc Recur                 | 0     | 0      | 16   | 16   | 16   | 16   | 65     | 16     |
| TOTAL RECUR                | 0     | 253    | 269  | 269  | 269  | 269  | 1,329  | 269    |
| TOTAL COSTS                | 1,132 | 11,941 | 276  | 269  | 269  | 269  | 14,157 | 269    |
| ONE-TIME SAVES             |       |        |      |      |      |      |        |        |
| -----(\$K)-----            | ----  | ----   | ---- | ---- | ---- | ---- | -----  | -----  |
| CONSTRUCTION               |       |        |      |      |      |      |        |        |
| MILCON                     | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| O&M                        |       |        |      |      |      |      |        |        |
| 1-Time Move                | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL              |       |        |      |      |      |      |        |        |
| Mil Moving                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER                      |       |        |      |      |      |      |        |        |
| Environmental              | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| 1-Time Other               | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| TOTAL ONE-TIME             | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| RECURRINGSAVES             |       |        |      |      |      |      |        |        |
| -----(\$K)-----            | ----  | ----   | ---- | ---- | ---- | ---- | -----  | -----  |
| FAM HOUSE OPS              | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| O&M                        |       |        |      |      |      |      |        |        |
| Sustainment                | 0     | 0      | 20   | 20   | 20   | 20   | 79     | 20     |
| Recap                      | 0     | 0      | 21   | 21   | 21   | 21   | 84     | 21     |
| BOS                        | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Civ Salary                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL              |       |        |      |      |      |      |        |        |
| Off Salary                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Enl Salary                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| House Allow                | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER                      |       |        |      |      |      |      |        |        |
| Procurement                | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Mission Activ              | 0     | 0      | 0    | 0    | 0    | 0    | 0      | 0      |
| Misc Recur                 | 0     | 0      | 53   | 53   | 53   | 53   | 212    | 53     |
| TOTAL RECUR                | 0     | 0      | 94   | 94   | 94   | 94   | 375    | 94     |
| TOTAL SAVINGS              | 0     | 0      | 94   | 94   | 94   | 94   | 375    | 94     |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: CAMPBELL, KY (21128) |                                                                                                           |               |            |            |            |            |               |            |
|----------------------------|-----------------------------------------------------------------------------------------------------------|---------------|------------|------------|------------|------------|---------------|------------|
| ONE-TIME NET               | 2006                                                                                                      | 2007          | 2008       | 2009       | 2010       | 2011       | Total         |            |
| -----(\$K)-----            | ----                                                                                                      | ----          | ----       | ----       | ----       | ----       | -----         | -----      |
| <b>CONSTRUCTION</b>        |                                                                                                           |               |            |            |            |            |               |            |
| MILCON                     | 882                                                                                                       | 9,800         | 0          | 0          | 0          | 0          | 10,682        |            |
| <b>O&amp;M</b>             |                                                                                                           |               |            |            |            |            |               |            |
| Civ Retir/RIF              | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Civ Moving                 | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Info Tech                  | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Other                      | 0                                                                                                         | 0             | 7          | 0          | 0          | 0          | 7             |            |
| <b>MIL PERSONNEL</b>       |                                                                                                           |               |            |            |            |            |               |            |
| Mil Moving                 | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             |            |
| <b>OTHER</b>               |                                                                                                           |               |            |            |            |            |               |            |
| HAP / RSE                  | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Environmental              | 250                                                                                                       | 0             | 0          | 0          | 0          | 0          | 250           |            |
| Misn Contract              | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             |            |
| 1-Time Other               | 0                                                                                                         | 1,889         | 0          | 0          | 0          | 0          | 1,889         |            |
| <b>TOTAL ONE-TIME</b>      | <b>1,132</b>                                                                                              | <b>11,689</b> | <b>7</b>   | <b>0</b>   | <b>0</b>   | <b>0</b>   | <b>12,828</b> |            |
| <b>RECURRING NET</b>       |                                                                                                           |               |            |            |            |            |               |            |
| -----(\$K)-----            | ---- <th>2007</th> <th>2008</th> <th>2009</th> <th>2010</th> <th>2011</th> <th>Total</th> <th>Beyond</th> | 2007          | 2008       | 2009       | 2010       | 2011       | Total         | Beyond     |
| FAM HOUSE OPS              | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>O&amp;M</b>             |                                                                                                           |               |            |            |            |            |               |            |
| Sustainment                | 0                                                                                                         | 158           | 138        | 138        | 138        | 138        | 710           | 138        |
| Recap                      | 0                                                                                                         | 95            | 74         | 74         | 74         | 74         | 392           | 74         |
| BOS                        | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Civ Salary                 | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| TRICARE                    | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>MIL PERSONNEL</b>       |                                                                                                           |               |            |            |            |            |               |            |
| Mil Salary                 | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| House Allow                | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>OTHER</b>               |                                                                                                           |               |            |            |            |            |               |            |
| Procurement                | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Mission Activ              | 0                                                                                                         | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Misc Recur                 | 0                                                                                                         | 0             | -37        | -37        | -37        | -37        | -147          | -37        |
| <b>TOTAL RECUR</b>         | <b>0</b>                                                                                                  | <b>253</b>    | <b>175</b> | <b>175</b> | <b>175</b> | <b>175</b> | <b>954</b>    | <b>175</b> |
| <b>TOTAL NET COST</b>      | <b>1,132</b>                                                                                              | <b>11,941</b> | <b>183</b> | <b>175</b> | <b>175</b> | <b>175</b> | <b>13,783</b> | <b>175</b> |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: USAR Lease | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------------|------|------|------|------|------|------|-------|
| ONE-TIME COSTS   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| -----(\$K)-----  |      |      |      |      |      |      |       |
| CONSTRUCTION     |      |      |      |      |      |      |       |
| MILCON           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| O&M              |      |      |      |      |      |      |       |
| CIV SALARY       |      |      |      |      |      |      |       |
| Civ RIFs         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ Retire       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIV MOVING       |      |      |      |      |      |      |       |
| Per Diem         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Home Purch       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| House Hunt       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| PPP              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| RITA             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| FREIGHT          |      |      |      |      |      |      |       |
| Packing          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Freight          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Vehicles         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Unemployment     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER            |      |      |      |      |      |      |       |
| Info Tech        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Prog Manage      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Supt Contract    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Mothball         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Move      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| MIL PERSONNEL    |      |      |      |      |      |      |       |
| MIL MOVING       |      |      |      |      |      |      |       |
| Per Diem         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER            |      |      |      |      |      |      |       |
| Elim PCS         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER            |      |      |      |      |      |      |       |
| HAP / RSE        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Environmental    | 0    | 8    | 0    | 0    | 0    | 0    | 8     |
| Misn Contract    | 0    | 5    | 0    | 0    | 0    | 0    | 5     |
| 1-Time Other     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL ONE-TIME   | 0    | 13   | 0    | 0    | 0    | 0    | 13    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: USAR Lease | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|------------------|------|------|------|------|------|------|-------|--------|
| RECURRINGCOSTS   |      |      |      |      |      |      |       |        |
| -----(\$K)-----  | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| O&M              |      |      |      |      |      |      |       |        |
| Sustainment      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE          | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL    |      |      |      |      |      |      |       |        |
| Off Salary       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER            |      |      |      |      |      |      |       |        |
| Mission Activ    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL COSTS      | 0    | 13   | 0    | 0    | 0    | 0    | 13    | 0      |
| ONE-TIME SAVES   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |        |
| -----(\$K)-----  | ---- | ---- | ---- | ---- | ---- | ---- | ----- |        |
| CONSTRUCTION     |      |      |      |      |      |      |       |        |
| MILCON           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| O&M              |      |      |      |      |      |      |       |        |
| 1-Time Move      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| MIL PERSONNEL    |      |      |      |      |      |      |       |        |
| Mil Moving       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| OTHER            |      |      |      |      |      |      |       |        |
| Environmental    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| 1-Time Other     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| TOTAL ONE-TIME   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| RECURRINGSAVES   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)-----  | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M              |      |      |      |      |      |      |       |        |
| Sustainment      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL    |      |      |      |      |      |      |       |        |
| Off Salary       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER            |      |      |      |      |      |      |       |        |
| Procurement      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL SAVINGS    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: USAR Lease | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |        |
|------------------|------|------|------|------|------|------|-------|--------|
| ONE-TIME NET     |      |      |      |      |      |      |       |        |
| -----(\$K)-----  | ---- | ---- | ---- | ---- | ---- | ---- | ----- |        |
| CONSTRUCTION     |      |      |      |      |      |      |       |        |
| MILCON           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| O&M              |      |      |      |      |      |      |       |        |
| Civ Retir/RIF    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Civ Moving       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Info Tech        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Other            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| MIL PERSONNEL    |      |      |      |      |      |      |       |        |
| Mil Moving       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| OTHER            |      |      |      |      |      |      |       |        |
| HAP / RSE        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Environmental    | 0    | 8    | 0    | 0    | 0    | 0    | 8     |        |
| Misn Contract    | 0    | 5    | 0    | 0    | 0    | 0    | 5     |        |
| 1-Time Other     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| TOTAL ONE-TIME   | 0    | 13   | 0    | 0    | 0    | 0    | 13    |        |
| RECURRING NET    | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)-----  | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M              |      |      |      |      |      |      |       |        |
| Sustainment      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE          | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL    |      |      |      |      |      |      |       |        |
| Mil Salary       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER            |      |      |      |      |      |      |       |        |
| Procurement      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur       | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL NET COST   | 0    | 8    | 0    | 0    | 0    | 0    | 8     | 0      |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Clarksville, ARNG, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------------------|------|------|------|------|------|------|-------|
| ONE-TIME COSTS              | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| -----(\$K)-----             | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION                |      |      |      |      |      |      |       |
| MILCON                      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| O&M                         |      |      |      |      |      |      |       |
| CIV SALARY                  |      |      |      |      |      |      |       |
| Civ RIFs                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ Retire                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIV MOVING                  |      |      |      |      |      |      |       |
| Per Diem                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Home Purch                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG                         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc                        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| House Hunt                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| PPP                         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| RITA                        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| FREIGHT                     |      |      |      |      |      |      |       |
| Packing                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Freight                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Vehicles                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Unemployment                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                       |      |      |      |      |      |      |       |
| Info Tech                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Prog Manage                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Supt Contrac                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Mothball                    | 0    | 0    | 4    | 0    | 0    | 0    | 4     |
| 1-Time Move                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| MIL PERSONNEL               |      |      |      |      |      |      |       |
| MIL MOVING                  |      |      |      |      |      |      |       |
| Per Diem                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG                         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc                        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                       |      |      |      |      |      |      |       |
| Elim PCS                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                       |      |      |      |      |      |      |       |
| HAP / RSE                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Environmental               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misn Contract               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Other                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL ONE-TIME              | 0    | 0    | 4    | 0    | 0    | 0    | 4     |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Clarksville, ARNG, TN

| RECURRINGCOSTS  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| O&M             |      |      |      |      |      |      |       |        |
| Sustainment     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Off Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Mission Activ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |

TOTAL COSTS 0 0 4 0 0 0 4 0

| ONE-TIME SAVES  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| CONSTRUCTION    |      |      |      |      |      |      |       |        |
| MILCON          | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M             |      |      |      |      |      |      |       |        |
| 1-Time Move     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Mil Moving      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Environmental   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| 1-Time Other    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL ONE-TIME  | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |

| RECURRINGSAVES  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M             |      |      |      |      |      |      |       |        |
| Sustainment     | 0    | 0    | 81   | 81   | 81   | 81   | 324   | 95     |
| Recap           | 37   | 37   | 37   | 37   | 37   | 37   | 223   | 37     |
| BOS             | 0    | 0    | 14   | 14   | 14   | 14   | 58    | 14     |
| Civ Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Off Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Procurement     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR     | 37   | 37   | 133  | 133  | 133  | 133  | 605   | 147    |
| TOTAL SAVINGS   | 37   | 37   | 133  | 133  | 133  | 133  | 605   | 147    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Clarksville, ARNG, TN |            |            |             |             |             |             |             |             |
|-----------------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| ONE-TIME NET                | 2006       | 2007       | 2008        | 2009        | 2010        | 2011        | Total       |             |
| -----(\$K)-----             | ----       | ----       | ----        | ----        | ----        | ----        | -----       | -----       |
| <b>CONSTRUCTION</b>         |            |            |             |             |             |             |             |             |
| MILCON                      | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| <b>O&amp;M</b>              |            |            |             |             |             |             |             |             |
| Civ Retir/RIF               | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Civ Moving                  | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Info Tech                   | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Other                       | 0          | 0          | 4           | 0           | 0           | 0           | 4           |             |
| <b>MIL PERSONNEL</b>        |            |            |             |             |             |             |             |             |
| Mil Moving                  | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| <b>OTHER</b>                |            |            |             |             |             |             |             |             |
| HAP / RSE                   | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Environmental               | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| Misn Contract               | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| 1-Time Other                | 0          | 0          | 0           | 0           | 0           | 0           | 0           |             |
| <b>TOTAL ONE-TIME</b>       | <b>0</b>   | <b>0</b>   | <b>4</b>    | <b>0</b>    | <b>0</b>    | <b>0</b>    | <b>4</b>    |             |
| <b>RECURRING NET</b>        |            |            |             |             |             |             |             |             |
| -----(\$K)-----             | -----      | -----      | -----       | -----       | -----       | -----       | -----       | -----       |
| FAM HOUSE OPS               | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>O&amp;M</b>              |            |            |             |             |             |             |             |             |
| Sustainment                 | 0          | 0          | -81         | -81         | -81         | -81         | -324        | -95         |
| Recap                       | -37        | -37        | -37         | -37         | -37         | -37         | -223        | -37         |
| BOS                         | 0          | 0          | -14         | -14         | -14         | -14         | -58         | -14         |
| Civ Salary                  | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| TRICARE                     | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>MIL PERSONNEL</b>        |            |            |             |             |             |             |             |             |
| Mil Salary                  | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| House Allow                 | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>OTHER</b>                |            |            |             |             |             |             |             |             |
| Procurement                 | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| Mission Activ               | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| Misc Recur                  | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>TOTAL RECUR</b>          | <b>-37</b> | <b>-37</b> | <b>-133</b> | <b>-133</b> | <b>-133</b> | <b>-133</b> | <b>-605</b> | <b>-147</b> |
| <b>TOTAL NET COST</b>       | <b>-37</b> | <b>-37</b> | <b>-129</b> | <b>-133</b> | <b>-133</b> | <b>-133</b> | <b>-601</b> | <b>-147</b> |

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)

Data As Of 04/22/2005 12:14:20, Report Created 05/20/2005 12:04:11 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

CAMPBELL, KY (21128)

|                 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

USAR Lease

|                 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

Clarksville, ARNG, TN

|                 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

COBRA INPUT DATA REPORT (COBRA v6.10)

Data As Of 04/22/2005 12:14:20, Report Created 05/20/2005 12:04:11 PM

Department : Army  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006  
 Model does Time-Phasing of Construction/Shutdown: No

|                       |                   |
|-----------------------|-------------------|
| Base Name, ST (Code)  | Strategy:         |
| -----                 | -----             |
| CAMPBELL, KY (21128)  | Realignment       |
| USAR Lease            | Realignment       |
| Clarksville, ARNG, TN | Closes in FY 2008 |

INPUT SCREEN TWO - DISTANCE TABLE  
 (Only shows distances where personnel or equipment are moving)

|          |          |           |
|----------|----------|-----------|
| Point A: | Point B: | Distance: |
| -----    | -----    | -----     |

INPUT SCREEN THREE - MOVEMENT TABLE

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: CAMPBELL, KY (21128)

|                               |            |                               |                        |
|-------------------------------|------------|-------------------------------|------------------------|
| Total Officer Employees:      | 3,002      | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 20,781     | Total Sustainment(\$K/Year):  | 51,654                 |
| Total Student Employees:      | 161        | Sustain Payroll (\$K/Year):   | 11,910                 |
| Total Civilian Employees:     | 3,059      | BOS Non-Payroll (\$K/Year):   | 70,901                 |
| Accomp Mil not Receiving BAH: | 0.0%       | BOS Payroll (\$K/Year):       | 72,316                 |
| Officer Housing Units Avail:  | 0          | Family Housing (\$K/Year):    | 10,331                 |
| Enlisted Housing Units Avail: | 0          | Installation PRV(\$K):        | 4,368,793              |
| Starting Facilities(KSF):     | 33,867     | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 775        | Homeowner Assistance Program: | Yes                    |
| Enlisted BAH (\$/Month):      | 604        |                               |                        |
| Civ Locality Pay Factor:      | 1.110      | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 1.05       |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 86         | CostFactor                    | 7,249.00 106.00 23.96  |
| Freight Cost (\$/Ton/Mile):   | 0.33       | Actv MTF                      | 4,598 417,295 404,300  |
| Vehicle Cost (\$/Lift/Mile):  | 4.84       | Actv Purch                    | 987 25,815             |
| Latitude:                     | 36.659800  | Retiree                       | 548 60,669 183,973     |
| Longitude:                    | -87.461720 | Retiree65+                    | 86 7,222 121,312       |

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 2  
 Data As Of 04/22/2005 12:14:20, Report Created 05/20/2005 12:04:11 PM

Department : Army  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: USAR Lease

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 0        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 0        | Total Sustainment(\$K/Year):  | 0                      |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 0        | BOS Non-Payroll (\$K/Year):   | 7,200                  |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 0                      |
| Starting Facilities(KSF):     | 0        | Svc/Agcy Recap Rate (Years):  | 0                      |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 1.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 1.00     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.00     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

Name: Clarksville, ARNG, TN

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 0        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 0        | Total Sustainment(\$K/Year):  | 95                     |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 0        | BOS Non-Payroll (\$K/Year):   | 14                     |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 3,836                  |
| Starting Facilities(KSF):     | 22       | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 1.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 1.05     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.33     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

| Name: CAMPBELL, KY (21128) | 2006 | 2007  | 2008       | 2009 | 2010 | 2011         |
|----------------------------|------|-------|------------|------|------|--------------|
|                            | ---- | ----  | ----       | ---- | ---- | ----         |
| 1-Time Unique Cost (\$K):  | 0    | 1,889 | 0          | 0    | 0    | 0            |
| 1-Time Unique Save (\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| 1-Time Moving Cost (\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| 1-Time Moving Save (\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| Env Non-MilCon Reqd(\$K):  | 250  | 0     | 0          | 0    | 0    | 0            |
| Activ Mission Cost (\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| Activ Mission Save (\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| Misn Contract Start(\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| Misn Contract Term (\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| Supt Contract Term (\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| Misc Recurring Cost (\$K): | 0    | 0     | 16         | 16   | 16   | 16           |
| Misc Recurring Save(\$K):  | 0    | 0     | 53         | 53   | 53   | 53           |
| One-Time IT Costs (\$K):   | 0    | 0     | 0          | 0    | 0    | 0            |
| Construction Schedule(%):  | 0%   | 100%  | 0%         | 0%   | 0%   | 0%           |
| Shutdown Schedule (%):     | 0%   | 0%    | 100%       | 0%   | 0%   | 0%           |
| Misn Milcon Avoidnc(\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| Procurement Avoidnc(\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| MTF Closure Action:        | None | Fac   | ShDn(KSF): | 17   | FH   | ShDn: 0.000% |

| Name: USAR Lease          | 2006 | 2007 | 2008       | 2009 | 2010 | 2011         |
|---------------------------|------|------|------------|------|------|--------------|
|                           | ---- | ---- | ----       | ---- | ---- | ----         |
| 1-Time Unique Cost (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| 1-Time Unique Save (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| 1-Time Moving Cost (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| 1-Time Moving Save (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Env Non-MilCon Reqd(\$K): | 0    | 8    | 0          | 0    | 0    | 0            |
| Activ Mission Cost (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Activ Mission Save (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Misn Contract Start(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Misn Contract Term (\$K): | 0    | 5    | 0          | 0    | 0    | 0            |
| Supt Contract Term (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Misc Recurring Cost(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Misc Recurring Save(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| One-Time IT Costs (\$K):  | 0    | 0    | 0          | 0    | 0    | 0            |
| Construction Schedule(%): | 0%   | 0%   | 100%       | 0%   | 0%   | 0%           |
| Shutdown Schedule (%):    | 0%   | 0%   | 100%       | 0%   | 0%   | 0%           |
| Misn Milcon Avoidnc(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Procurement Avoidnc(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| MTF Closure Action:       | None | Fac  | ShDn(KSF): | 0    | FH   | ShDn: 0.000% |

Department : Army  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Clarksville, ARNG, TN

|                           | 2006                | 2007 | 2008 | 2009 | 2010     | 2011   |
|---------------------------|---------------------|------|------|------|----------|--------|
|                           | ----                | ---- | ---- | ---- | ----     | ----   |
| 1-Time Unique Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Unique Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Env Non-MilCon Reqd(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Activ Mission Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Activ Mission Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Start(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Term (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Supt Contract Term (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Cost(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Save(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| One-Time IT Costs (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Construction Schedule(%): | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Shutdown Schedule (%):    | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Misn Milcon Avoidnc(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Procurement Avoidnc(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| MTF Closure Action:       | None Fac ShDn(KSF): |      |      | 22   | FH ShDn: | 0.000% |

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: CAMPBELL, KY (21128)

|                          | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
|                          | ---- | ---- | ---- | ---- | ---- | ---- |
| Off Scenario Change:     | 0    | 0    | 0    | 0    | 0    | 0    |
| Enl Scenario Change:     | 0    | 0    | 0    | 0    | 0    | 0    |
| Civ Scenario Change:     | 0    | 0    | 0    | 0    | 0    | 0    |
| Off Prog nonBRAC Change: | -79  | 0    | 20   | 0    | 0    | 0    |
| Enl Prog nonBRAC Change: | -274 | 0    | 310  | 12   | 0    | 0    |
| Civ Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Stu Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Prog FH Privatization:   | 100% | 0%   | 0%   | 0%   | 0%   | 0%   |

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: CAMPBELL, KY (21128)

| FAC  | UM | New MilCon | Rehab MilCon | TotCost(\$K) | FPG Con CF | FPG Sust CF |
|------|----|------------|--------------|--------------|------------|-------------|
|      |    | -----      | -----        | -----        | -----      | -----       |
| 1714 | SF | 48,500     | 0 Default    | 0            | 137.77     | 4.15        |
| 2142 | SF | 11,498     | 0 Default    | 0            | 144.86     | 2.01        |

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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

|                                  |            |                                |           |
|----------------------------------|------------|--------------------------------|-----------|
| Perc Officers Accompanied:       | 72.00%     | Priority Placement Program:    | 39.97%    |
| Perc Enlisted Accompanied:       | 55.00%     | PPP Actions Involving PCS:     | 50.70%    |
| Officer Salary(\$/Year):         | 124,971.93 | Civilian PCS Costs (\$):       | 35,496.00 |
| Enlisted Salary(\$/Year):        | 82,399.09  | Home Sale Reimburse Rate:      | 10.00%    |
| Civilian Salary(\$/Year):        | 59,959.18  | Max Home Sale Reimburs(\$):    | 50,000.00 |
| Avg Unemploy Cost(\$/Week):      | 272.90     | Home Purch Reimburse Rate:     | 5.00%     |
| Unemployment Eligibility(Weeks): | 16         | Max Home Purch Reimburs(\$):   | 25,000.00 |
| Civilians Not Willing To Move:   | 6.00%      | Civilian Homeowning Rate:      | 68.40%    |
| Civilian Turnover Rate:          | 9.16%      | HAP Home Value Reimburse Rate: | 13.46%    |
| Civilian Early Retire Rate:      | 8.10%      | HAP Homeowner Receiving Rate:  | 18.44%    |
| Civilian Regular Retire Rate:    | 1.67%      | RSE Home Value Reimburse Rate: | 0.00%     |
| Civilian RIF Pay Factor:         | 86.32%     | RSE Homeowner Receiving Rate:  | 0.00%     |
| Civ Early Retire Pay Factor:     | 18.03%     |                                |           |

STANDARD FACTORS SCREEN TWO - FACILITIES

|                                | Army     | Navy                           | Air Force | Marines |
|--------------------------------|----------|--------------------------------|-----------|---------|
|                                | -----    | -----                          | -----     | -----   |
| Service Sustainment Rate       | 87.00%   | 93.00%                         | 92.00%    | 97.00%  |
| Unit Cost Adjustment (BOS)     | 10332.00 | 8879.00                        | 3032.00   | 3904.00 |
| Program Management Factor:     | 10.00    | MilCon Site Prep Cost (\$/SF): | 0.74      |         |
| Mothball (Close) (\$/SF):      | 0.18     | MilCon Contingency Plan Rate:  | 5.00%     |         |
| Mothball (Deac/Realn) (\$/SF): | 0.45     | MilCon Design Rate (Medical):  | 13.00%    |         |
| Rehab vs. MilCon (Default):    | 47.00%   | MilCon Design Rate (Other):    | 9.00%     |         |
| Rehab vs. MilCon (Red):        | 64.00%   | MilCon SIOH Rate:              | 6.00%     |         |
| Rehab vs. MilCon (Amber):      | 29.00%   | Discount Rate for NPV/Payback: | 2.80%     |         |

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

|                             |           |                               |           |
|-----------------------------|-----------|-------------------------------|-----------|
| Material/Assigned Mil (Lb): | 710       | Storage-In-Transit (\$/Pers): | 373.76    |
| HHG Per Off Accomp (Lb):    | 15,290.00 | POV Reimburse(\$/Mile):       | 0.20      |
| HHG Per Enl Accomp (Lb):    | 9,204.00  | Air Transport (\$/Pass Mile): | 0.20      |
| HHG Per Off Unaccomp (Lb):  | 13,712.00 | IT Connect (\$/Person):       | 200.00    |
| HHG Per Enl Unaccomp (Lb):  | 6,960.00  | Misc Exp(\$/Direct Employee): | 1,000.00  |
| HHG Per Civilian (Lb):      | 18,000.00 | Avg Mil Tour Length (Months): | 30.02     |
| Total HHG Cost (\$/100Lb):  | 8.78      | One-Time Off PCS Cost(\$):    | 10,477.58 |
| Equip Pack & Crate(\$/Ton): | 180.67    | One-Time Enl PCS Cost(\$):    | 3,998.52  |

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 6  
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Option Pkg Name: AFRC\_OMS Ft Campbell KY  
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE

=====

Scenario #153 AFRC\_OMS Fort Campbell, KY USA#26

Close the United States Army Reserve Center outside of Fort Campbell, Kentucky, and relocate units, along with units currently in buildings #6912 and #2907 on Fort Campbell into a new Armed Forces Reserve Center (AFRC) and Organizational Maintenance Shop (OMS) on Fort Campbell, Kentucky. The new AFRC shall have the capability to accommodate units from the Clarksville Army National Guard Readiness Center, Clarksville, Tennessee, if the state decides to relocate those National Guard units.

Uses AAA validated numbers.

FOOTNOTES FOR SCREEN TWO

=====

Zero miles Source for Distance  
Used certified COBRA data call from States/RRC

FOOTNOTES FOR SCREEN FIVE

=====

\$5K one-time lease termination cost for USAR facility. (\$53K annual lease will be terminated.)  
ENV NON MILCON: \$8K for each closing facility except National Guard facilities = \$8K total. \$250K for NEPA Record of Environmental Consideration. (Air Conformity Analysis = \$50K, New Source Review = \$100K and Re-alignment NEPA (EA) = \$100K)

\$21,630 is the combined BOS Non-payroll reduced by 25% to account for joint efficiencies = \$16.2K.

One-time cost for utilities calculated using the Army's Support Utility Tool = \$1,889K

16,758 square foot closure at Ft. Campbell are buildings #2907 and #6912.

FOOTNOTES FOR SCREEN SIX

=====

Personnel decreases and increases are Programmed Installation Changes (non BRAC).

FOOTNOTES FOR SCREEN SEVEN

=====

New construction to meet transformational objectives.

Includes and AFRC and OMS facility.

Square footage required by SRC/RPLAN: 62,021 x 78.2% (Joint Savings Factor for 244 soldiers) = 48,500 square feet to build.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)  
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 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

All values in 2005 Constant Dollars

| Base Name         | Total<br>MilCon* | Milcon Cost<br>Avoidance | Total<br>Net Costs |
|-------------------|------------------|--------------------------|--------------------|
| CAMPBELL          | 10,681,608       | 0                        | 10,681,608         |
| USAR Lease        | 0                | 0                        | 0                  |
| Clarksville, ARNG | 0                | 0                        | 0                  |
| Totals:           | 10,681,608       | 0                        | 10,681,608         |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

MilCon for Base: CAMPBELL, KY (21128)

All values in 2005 Constant Dollars (\$K)

| FAC Title                                | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|------------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 48,500     | 8,551     | 0 Default              | 0           | 8,551       |
| 2142 Vehicle Maintenance Shop, Depot     | SF | 11,498     | 2,131     | 0 Default              | 0           | 2,131       |
| Total Construction Cost:                 |    |            |           |                        |             | 10,682      |
| - Construction Cost Avoid:               |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                   |    |            |           |                        |             | 10,682      |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
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| Year | Cost(\$)   | Adjusted Cost(\$) | NPV(\$)    |
|------|------------|-------------------|------------|
| ---- | -----      | -----             | -----      |
| 2006 | 1,094,722  | 1,079,710         | 1,079,710  |
| 2007 | 11,917,252 | 11,433,691        | 12,513,401 |
| 2008 | 54,160     | 50,547            | 12,563,949 |
| 2009 | 42,697     | 38,763            | 12,602,712 |
| 2010 | 42,697     | 37,708            | 12,640,420 |
| 2011 | 42,697     | 36,680            | 12,677,101 |
| 2012 | 28,397     | 23,731            | 12,700,832 |
| 2013 | 28,397     | 23,085            | 12,723,917 |
| 2014 | 28,397     | 22,456            | 12,746,374 |
| 2015 | 28,397     | 21,845            | 12,768,218 |
| 2016 | 28,397     | 21,250            | 12,789,468 |
| 2017 | 28,397     | 20,671            | 12,810,139 |
| 2018 | 28,397     | 20,108            | 12,830,247 |
| 2019 | 28,397     | 19,560            | 12,849,807 |
| 2020 | 28,397     | 19,027            | 12,868,835 |
| 2021 | 28,397     | 18,509            | 12,887,344 |
| 2022 | 28,397     | 18,005            | 12,905,349 |
| 2023 | 28,397     | 17,515            | 12,922,864 |
| 2024 | 28,397     | 17,038            | 12,939,901 |
| 2025 | 28,397     | 16,573            | 12,956,475 |

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/4  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

(All values in 2005 Constant Dollars)

| Category                                 | Cost       | Sub-Total  |
|------------------------------------------|------------|------------|
| -----                                    | ----       | -----      |
| Construction                             |            |            |
| Military Construction                    | 10,681,608 |            |
| Total - Construction                     |            | 10,681,608 |
| Personnel                                |            |            |
| Civilian RIF                             | 0          |            |
| Civilian Early Retirement                | 0          |            |
| Eliminated Military PCS                  | 0          |            |
| Unemployment                             | 0          |            |
| Total - Personnel                        |            | 0          |
| Overhead                                 |            |            |
| Program Management Cost                  | 0          |            |
| Support Contract Termination             | 0          |            |
| Mothball / Shutdown                      | 11,463     |            |
| Total - Overhead                         |            | 11,463     |
| Moving                                   |            |            |
| Civilian Moving                          | 0          |            |
| Civilian PPP                             | 0          |            |
| Military Moving                          | 0          |            |
| Freight                                  | 0          |            |
| Information Technologies                 | 0          |            |
| One-Time Moving Costs                    | 0          |            |
| Total - Moving                           |            | 0          |
| Other                                    |            |            |
| HAP / RSE                                | 0          |            |
| Environmental Mitigation Costs           | 258,000    |            |
| Mission Contract Startup and Termination | 5,000      |            |
| One-Time Unique Costs                    | 1,889,000  |            |
| Total - Other                            |            | 2,152,000  |
| -----                                    |            |            |
| Total One-Time Costs                     |            | 12,845,071 |
| -----                                    |            |            |
| One-Time Savings                         |            |            |
| Military Construction Cost Avoidances    | 0          |            |
| Military Moving                          | 0          |            |
| One-Time Moving Savings                  | 0          |            |
| Environmental Mitigation Savings         | 0          |            |
| One-Time Unique Savings                  | 0          |            |
| -----                                    |            |            |
| Total One-Time Savings                   |            | 0          |
| -----                                    |            |            |
| Total Net One-Time Costs                 |            | 12,845,071 |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 2/4  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: CAMPBELL, KY (21128)  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost       | Sub-Total  |
|------------------------------------------|------------|------------|
| -----                                    | ----       | -----      |
| Construction                             |            |            |
| Military Construction                    | 10,681,608 |            |
| Total - Construction                     |            | 10,681,608 |
| Personnel                                |            |            |
| Civilian RIF                             | 0          |            |
| Civilian Early Retirement                | 0          |            |
| Eliminated Military PCS                  | 0          |            |
| Unemployment                             | 0          |            |
| Total - Personnel                        |            | 0          |
| Overhead                                 |            |            |
| Program Management Cost                  | 0          |            |
| Support Contract Termination             | 0          |            |
| Mothball / Shutdown                      | 7,541      |            |
| Total - Overhead                         |            | 7,541      |
| Moving                                   |            |            |
| Civilian Moving                          | 0          |            |
| Civilian PPP                             | 0          |            |
| Military Moving                          | 0          |            |
| Freight                                  | 0          |            |
| Information Technologies                 | 0          |            |
| One-Time Moving Costs                    | 0          |            |
| Total - Moving                           |            | 0          |
| Other                                    |            |            |
| HAP / RSE                                | 0          |            |
| Environmental Mitigation Costs           | 250,000    |            |
| Mission Contract Startup and Termination | 0          |            |
| One-Time Unique Costs                    | 1,889,000  |            |
| Total - Other                            |            | 2,139,000  |
| -----                                    |            |            |
| Total One-Time Costs                     |            | 12,828,149 |
| -----                                    |            |            |
| One-Time Savings                         |            |            |
| Military Construction Cost Avoidances    | 0          |            |
| Military Moving                          | 0          |            |
| One-Time Moving Savings                  | 0          |            |
| Environmental Mitigation Savings         | 0          |            |
| One-Time Unique Savings                  | 0          |            |
| -----                                    |            |            |
| Total One-Time Savings                   |            | 0          |
| -----                                    |            |            |
| Total Net One-Time Costs                 |            | 12,828,149 |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 3/4  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: USAR Lease  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost  | Sub-Total |
|------------------------------------------|-------|-----------|
| -----                                    | ----  | -----     |
| Construction                             |       |           |
| Military Construction                    | 0     |           |
| Total - Construction                     |       | 0         |
| Personnel                                |       |           |
| Civilian RIF                             | 0     |           |
| Civilian Early Retirement                | 0     |           |
| Eliminated Military PCS                  | 0     |           |
| Unemployment                             | 0     |           |
| Total - Personnel                        |       | 0         |
| Overhead                                 |       |           |
| Program Management Cost                  | 0     |           |
| Support Contract Termination             | 0     |           |
| Mothball / Shutdown                      | 0     |           |
| Total - Overhead                         |       | 0         |
| Moving                                   |       |           |
| Civilian Moving                          | 0     |           |
| Civilian PPP                             | 0     |           |
| Military Moving                          | 0     |           |
| Freight                                  | 0     |           |
| Information Technologies                 | 0     |           |
| One-Time Moving Costs                    | 0     |           |
| Total - Moving                           |       | 0         |
| Other                                    |       |           |
| HAP / RSE                                | 0     |           |
| Environmental Mitigation Costs           | 8,000 |           |
| Mission Contract Startup and Termination | 5,000 |           |
| One-Time Unique Costs                    | 0     |           |
| Total - Other                            |       | 13,000    |
| -----                                    |       |           |
| Total One-Time Costs                     |       | 13,000    |
| -----                                    |       |           |
| One-Time Savings                         |       |           |
| Military Construction Cost Avoidances    | 0     |           |
| Military Moving                          | 0     |           |
| One-Time Moving Savings                  | 0     |           |
| Environmental Mitigation Savings         | 0     |           |
| One-Time Unique Savings                  | 0     |           |
| -----                                    |       |           |
| Total One-Time Savings                   |       | 0         |
| -----                                    |       |           |
| Total Net One-Time Costs                 |       | 13,000    |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 4/4  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Clarksville, ARNG, TN  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost  | Sub-Total |
|------------------------------------------|-------|-----------|
| -----                                    | ----  | -----     |
| Construction                             |       |           |
| Military Construction                    | 0     |           |
| Total - Construction                     |       | 0         |
| Personnel                                |       |           |
| Civilian RIF                             | 0     |           |
| Civilian Early Retirement                | 0     |           |
| Eliminated Military PCS                  | 0     |           |
| Unemployment                             | 0     |           |
| Total - Personnel                        |       | 0         |
| Overhead                                 |       |           |
| Program Management Cost                  | 0     |           |
| Support Contract Termination             | 0     |           |
| Mothball / Shutdown                      | 3,922 |           |
| Total - Overhead                         |       | 3,922     |
| Moving                                   |       |           |
| Civilian Moving                          | 0     |           |
| Civilian PPP                             | 0     |           |
| Military Moving                          | 0     |           |
| Freight                                  | 0     |           |
| Information Technologies                 | 0     |           |
| One-Time Moving Costs                    | 0     |           |
| Total - Moving                           |       | 0         |
| Other                                    |       |           |
| HAP / RSE                                | 0     |           |
| Environmental Mitigation Costs           | 0     |           |
| Mission Contract Startup and Termination | 0     |           |
| One-Time Unique Costs                    | 0     |           |
| Total - Other                            |       | 0         |
| -----                                    |       |           |
| Total One-Time Costs                     |       | 3,922     |
| -----                                    |       |           |
| One-Time Savings                         |       |           |
| Military Construction Cost Avoidances    | 0     |           |
| Military Moving                          | 0     |           |
| One-Time Moving Savings                  | 0     |           |
| Environmental Mitigation Savings         | 0     |           |
| One-Time Unique Savings                  | 0     |           |
| -----                                    |       |           |
| Total One-Time Savings                   |       | 0         |
| -----                                    |       |           |
| Total Net One-Time Costs                 |       | 3,922     |

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Net Change(\$K)      | 2006       | 2007       | 2008      | 2009      | 2010      | 2011      | Total      | Beyond    |
|----------------------|------------|------------|-----------|-----------|-----------|-----------|------------|-----------|
| Sustain Change       | 0          | 158        | 57        | 57        | 57        | 57        | 386        | 43        |
| Recap Change         | -37        | 58         | 37        | 37        | 37        | 37        | 168        | 37        |
| BOS Change           | 0          | 0          | -14       | -14       | -14       | -14       | -58        | -14       |
| Housing Change       | 0          | 0          | 0         | 0         | 0         | 0         | 0          | 0         |
| <b>TOTAL CHANGES</b> | <b>-37</b> | <b>216</b> | <b>79</b> | <b>79</b> | <b>79</b> | <b>79</b> | <b>496</b> | <b>65</b> |

CAMPBELL, KY (21128)

| Net Change(\$K)      | 2006     | 2007       | 2008       | 2009       | 2010       | 2011       | Total        | Beyond     |
|----------------------|----------|------------|------------|------------|------------|------------|--------------|------------|
| Sustain Change       | 0        | 158        | 138        | 138        | 138        | 138        | 710          | 138        |
| Recap Change         | 0        | 95         | 74         | 74         | 74         | 74         | 392          | 74         |
| BOS Change           | 0        | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| Housing Change       | 0        | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| <b>TOTAL CHANGES</b> | <b>0</b> | <b>253</b> | <b>212</b> | <b>212</b> | <b>212</b> | <b>212</b> | <b>1,102</b> | <b>212</b> |

USAR Lease

| Net Change(\$K)      | 2006     | 2007     | 2008     | 2009     | 2010     | 2011     | Total    | Beyond   |
|----------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Sustain Change       | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Recap Change         | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| BOS Change           | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Housing Change       | 0        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| <b>TOTAL CHANGES</b> | <b>0</b> |

Clarksville, ARNG, TN

| Net Change(\$K)      | 2006       | 2007       | 2008        | 2009        | 2010        | 2011        | Total       | Beyond      |
|----------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sustain Change       | 0          | 0          | -81         | -81         | -81         | -81         | -324        | -95         |
| Recap Change         | -37        | -37        | -37         | -37         | -37         | -37         | -223        | -37         |
| BOS Change           | 0          | 0          | -14         | -14         | -14         | -14         | -58         | -14         |
| Housing Change       | 0          | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>TOTAL CHANGES</b> | <b>-37</b> | <b>-37</b> | <b>-133</b> | <b>-133</b> | <b>-133</b> | <b>-133</b> | <b>-605</b> | <b>-147</b> |

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/4  
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 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
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|                                     | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIREMENTS    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFs                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 2/4  
 Data As Of 04/22/2005 12:14:20, Report Created 05/20/2005 12:04:11 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: CAMPBELL, KY (21128)          | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFs                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: USAR Lease                    | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Clarksville, ARNG, TN         | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)

Data As Of 04/22/2005 12:14:20, Report Created 05/20/2005 12:04:11 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 3,002    | 20,781   | 161      | 3,059     |

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | -79  | 0    | 20   | 0    | 0    | 0    | -59   |
| Enlisted  | -274 | 0    | 310  | 12   | 0    | 0    | 48    |
| Students  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL     | -353 | 0    | 330  | 12   | 0    | 0    | -11   |

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,943    | 20,829   | 161      | 3,059     |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Students  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,943    | 20,829   | 161      | 3,059     |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2  
 Data As Of 04/22/2005 12:14:20, Report Created 05/20/2005 12:04:11 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA FT Campbell, KY\AFRC Ft Campbell,KY\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC\_OMS Ft Campbell KY  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: CAMPBELL, KY (21128)

BASE POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 3,002    | 20,781   | 161      | 3,059     |

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: CAMPBELL, KY (21128)

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | -79  | 0    | 20   | 0    | 0    | 0    | -59   |
| Enlisted  | -274 | 0    | 310  | 12   | 0    | 0    | 48    |
| Students  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL     | -353 | 0    | 330  | 12   | 0    | 0    | -11   |

BASE POPULATION (Prior to BRAC Action) FOR: CAMPBELL, KY (21128)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,943    | 20,829   | 161      | 3,059     |

BASE POPULATION (After BRAC Action) FOR: CAMPBELL, KY (21128)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,943    | 20,829   | 161      | 3,059     |

PERSONNEL SUMMARY FOR: USAR Lease

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: USAR Lease

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

BASE POPULATION (After BRAC Action) FOR: USAR Lease

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

PERSONNEL SUMMARY FOR: Clarksville, ARNG, TN

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Clarksville, ARNG, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

BASE POPULATION (After BRAC Action) FOR: Clarksville, ARNG, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |



SCENARIO ERROR REPORT (COBRA v6.10)

Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:37 PM

Department : Army  
Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
Option Pkg Name: AFRC, Kingsport, TN  
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

OVERHEAD/SUSTAINMENT:

New Kingsport AFRC had a Sustainment budget of \$0K with 0 SF of facilities.

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Starting Year : 2006  
 Final Year : 2008  
 Payback Year : 2013 (5 Years)

NPV in 2025(\$K): -22,918  
 1-Time Cost(\$K): 13,399

| Net Costs in 2005 Constant Dollars (\$K) |            |               |               |               |               |               |              |               |
|------------------------------------------|------------|---------------|---------------|---------------|---------------|---------------|--------------|---------------|
|                                          | 2006       | 2007          | 2008          | 2009          | 2010          | 2011          | Total        | Beyond        |
|                                          | ----       | ----          | ----          | ----          | ----          | ----          | ----         | -----         |
| MilCon                                   | 909        | 10,104        | 0             | 0             | 0             | 0             | 11,014       | 0             |
| Person                                   | 0          | 0             | -1,134        | -2,634        | -2,634        | -2,634        | -9,038       | -2,634        |
| Overhd                                   | -143       | 191           | -71           | -89           | -89           | -89           | -290         | -141          |
| Moving                                   | 0          | 0             | 35            | 0             | 0             | 0             | 35           | 0             |
| Missio                                   | 0          | 0             | 0             | 0             | 0             | 0             | 0            | 0             |
| Other                                    | 155        | 1,994         | 0             | 0             | 0             | 0             | 2,149        | 0             |
| <b>TOTAL</b>                             | <b>921</b> | <b>12,290</b> | <b>-1,170</b> | <b>-2,723</b> | <b>-2,723</b> | <b>-2,723</b> | <b>3,871</b> | <b>-2,776</b> |

|                             | 2006     | 2007     | 2008      | 2009     | 2010     | 2011     | Total     |
|-----------------------------|----------|----------|-----------|----------|----------|----------|-----------|
|                             | ----     | ----     | ----      | ----     | ----     | ----     | -----     |
| <b>POSITIONS ELIMINATED</b> |          |          |           |          |          |          |           |
| Off                         | 0        | 0        | 1         | 0        | 0        | 0        | 1         |
| Enl                         | 0        | 0        | 29        | 0        | 0        | 0        | 29        |
| Civ                         | 0        | 0        | 2         | 0        | 0        | 0        | 2         |
| <b>TOT</b>                  | <b>0</b> | <b>0</b> | <b>32</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>32</b> |

|                            |          |          |          |          |          |          |          |
|----------------------------|----------|----------|----------|----------|----------|----------|----------|
| <b>POSITIONS REALIGNED</b> |          |          |          |          |          |          |          |
| Off                        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Enl                        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Stu                        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| Civ                        | 0        | 0        | 0        | 0        | 0        | 0        | 0        |
| <b>TOT</b>                 | <b>0</b> |

Summary:

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 PIMS # 70 AFRC Kingspor, TN USA # 64

Close the Kingsport Armed Forces Reserve Center (AFRC), the Kingsport Organizational Maintenance Shop (OMS), and the Army Maintenance Support Activity (AMSA), Kingsport, Tennessee, and relocate units into a new Armed Forces Reserve Center and Field Maintenance Shop on Holston Army Ammunition Plant, Kingsport, Tennessee. The new AFRC shall have the capability to accommodate Tennessee National Guard units from the Kingsport Armed Forces Reserve Center, Kingsport, Tennessee, if the state decides to relocate those National Guard units.

Uses AAA validated numbers.

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Costs in 2005 Constant Dollars (\$K) |              |               |            |            |            |            |               |            |
|--------------------------------------|--------------|---------------|------------|------------|------------|------------|---------------|------------|
|                                      | 2006         | 2007          | 2008       | 2009       | 2010       | 2011       | Total         | Beyond     |
|                                      | ----         | ----          | ----       | ----       | ----       | ----       | ----          | -----      |
| MilCon                               | 909          | 10,104        | 0          | 0          | 0          | 0          | 11,014        | 0          |
| Person                               | 0            | 0             | 183        | 0          | 0          | 0          | 183           | 0          |
| Overhd                               | 0            | 335           | 419        | 401        | 401        | 401        | 1,957         | 401        |
| Moving                               | 0            | 0             | 35         | 0          | 0          | 0          | 35            | 0          |
| Missio                               | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Other                                | 155          | 1,994         | 0          | 0          | 0          | 0          | 2,149         | 0          |
| <b>TOTAL</b>                         | <b>1,064</b> | <b>12,433</b> | <b>637</b> | <b>401</b> | <b>401</b> | <b>401</b> | <b>15,338</b> | <b>401</b> |

| Savings in 2005 Constant Dollars (\$K) |            |            |              |              |              |              |               |              |
|----------------------------------------|------------|------------|--------------|--------------|--------------|--------------|---------------|--------------|
|                                        | 2006       | 2007       | 2008         | 2009         | 2010         | 2011         | Total         | Beyond       |
|                                        | ----       | ----       | ----         | ----         | ----         | ----         | ----          | -----        |
| MilCon                                 | 0          | 0          | 0            | 0            | 0            | 0            | 0             | 0            |
| Person                                 | 0          | 0          | 1,317        | 2,634        | 2,634        | 2,634        | 9,221         | 2,634        |
| Overhd                                 | 143        | 143        | 490          | 490          | 490          | 490          | 2,247         | 542          |
| Moving                                 | 0          | 0          | 0            | 0            | 0            | 0            | 0             | 0            |
| Missio                                 | 0          | 0          | 0            | 0            | 0            | 0            | 0             | 0            |
| Other                                  | 0          | 0          | 0            | 0            | 0            | 0            | 0             | 0            |
| <b>TOTAL</b>                           | <b>143</b> | <b>143</b> | <b>1,807</b> | <b>3,125</b> | <b>3,125</b> | <b>3,125</b> | <b>11,467</b> | <b>3,177</b> |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10)  
 Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:38 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base               | Personnel |         |        |         |
|--------------------|-----------|---------|--------|---------|
|                    | Start*    | Finish* | Change | %Change |
| Kingsport AFRC     | 0         | 0       | 0      | 0%      |
| New Kingsport AFRC | 0         | 0       | 0      | 0%      |
| Kingsport OMS      | 0         | 0       | 0      | 0%      |
| Kingsport AMSA     | 32        | 0       | -32    | -100%   |
| TOTAL              | 32        | 0       | -32    | -100%   |

| Base               | Square Footage |        |         |         |         |
|--------------------|----------------|--------|---------|---------|---------|
|                    | Start          | Finish | Change  | %Change | Chg/Per |
| Kingsport AFRC     | 72,070         | 0      | -72,070 | -100%   | 0       |
| New Kingsport AFRC | 0              | 75,326 | 75,326  | 0%      | 0       |
| Kingsport OMS      | 4,800          | 0      | -4,800  | -100%   | 0       |
| Kingsport AMSA     | 22,800         | 0      | -22,800 | -100%   | 712     |
| TOTAL              | 99,670         | 75,326 | -24,344 | -24%    | 761     |

| Base               | Base Operations Support (2005\$) |         |         |         |         |
|--------------------|----------------------------------|---------|---------|---------|---------|
|                    | Start*                           | Finish* | Change  | %Change | Chg/Per |
| Kingsport AFRC     | 50,500                           | 0       | -50,500 | -100%   | 0       |
| New Kingsport AFRC | 0                                | 0       | 0       | 0%      | 0       |
| Kingsport OMS      | 0                                | 0       | 0       | 0%      | 0       |
| Kingsport AMSA     | 0                                | 0       | 0       | 0%      | 0       |
| TOTAL              | 50,500                           | 0       | -50,500 | -100%   | 1,578   |

| Base               | Sustainment (2005\$) |         |          |          |         |
|--------------------|----------------------|---------|----------|----------|---------|
|                    | Start                | Finish  | Change   | %Change  | Chg/Per |
| Kingsport AFRC     | 261,200              | 0       | -261,200 | -100%    | 0       |
| New Kingsport AFRC | 10                   | 236,619 | 236,609  | 2366091% | 0       |
| Kingsport OMS      | 15,290               | 0       | -15,290  | -100%    | 0       |
| Kingsport AMSA     | 72,360               | 0       | -72,360  | -100%    | 2,261   |
| TOTAL              | 348,860              | 236,619 | -112,241 | -32%     | 3,507   |

| Base               | Recapitalization (2005\$) |        |          |         |         |
|--------------------|---------------------------|--------|----------|---------|---------|
|                    | Start                     | Finish | Change   | %Change | Chg/Per |
| Kingsport AFRC     | 102,056                   | 0      | -102,056 | -100%   | 0       |
| New Kingsport AFRC | 0                         | 98,102 | 98,102   | 0%      | 0       |
| Kingsport OMS      | 7,169                     | 0      | -7,169   | -100%   | 0       |
| Kingsport AMSA     | 33,913                    | 0      | -33,913  | -100%   | 1,060   |
| TOTAL              | 143,137                   | 98,102 | -45,035  | -31%    | 1,407   |

COBRA PERSONNEL/SF/SUSTAINMENT/RECAP/BOS DELTAS REPORT (COBRA v6.10) - Page 2  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base               | Sustain + Recap + BOS (2005\$) |         |          |          |         |
|--------------------|--------------------------------|---------|----------|----------|---------|
|                    | Start                          | Finish  | Change   | %Change  | Chg/Per |
| Kingsport AFRC     | 413,756                        | 0       | -413,756 | -100%    | 0       |
| New Kingsport AFRC | 10                             | 334,721 | 334,711  | 3347114% | 0       |
| Kingsport OMS      | 22,459                         | 0       | -22,459  | -100%    | 0       |
| Kingsport AMSA     | 106,273                        | 0       | -106,273 | -100%    | 3,321   |
| TOTAL              | 542,497                        | 334,721 | -207,776 | -38%     | 6,493   |

| Base               | Plant Replacement Value (2005\$) |            |             |         |         |
|--------------------|----------------------------------|------------|-------------|---------|---------|
|                    | Start                            | Finish     | Change      | %Change | Chg/Per |
| Kingsport AFRC     | 10,511,770                       | 0          | -10,511,770 | -100%   | 0       |
| New Kingsport AFRC | 0                                | 10,104,536 | 10,104,536  | 0%      | 0       |
| Kingsport OMS      | 738,390                          | 0          | -738,390    | -100%   | 0       |
| Kingsport AMSA     | 3,493,000                        | -0         | -3,493,000  | -100%   | 109,156 |
| TOTAL              | 14,743,160                       | 10,104,536 | -4,638,624  | -31%    | 144,957 |

\* "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/15  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME COSTS<br>-----(\$K)----- | 2006<br>---- | 2007<br>---- | 2008<br>---- | 2009<br>---- | 2010<br>---- | 2011<br>---- | Total<br>----- |
|-----------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| CONSTRUCTION                      |              |              |              |              |              |              |                |
| MILCON                            | 909          | 10,104       | 0            | 0            | 0            | 0            | 11,014         |
| O&M                               |              |              |              |              |              |              |                |
| CIV SALARY                        |              |              |              |              |              |              |                |
| Civ RIF                           | 0            | 0            | 52           | 0            | 0            | 0            | 52             |
| Civ Retire                        | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| CIV MOVING                        |              |              |              |              |              |              |                |
| Per Diem                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| POV Miles                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Home Purch                        | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| HHG                               | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Misc                              | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| House Hunt                        | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| PPP                               | 0            | 0            | 35           | 0            | 0            | 0            | 35             |
| RITA                              | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| FREIGHT                           |              |              |              |              |              |              |                |
| Packing                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Freight                           | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Vehicles                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Unemployment                      | 0            | 0            | 4            | 0            | 0            | 0            | 4              |
| OTHER                             |              |              |              |              |              |              |                |
| Info Tech                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Prog Manage                       | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Supt Contract                     | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Mothball                          | 0            | 0            | 18           | 0            | 0            | 0            | 18             |
| 1-Time Move                       | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| MIL PERSONNEL                     |              |              |              |              |              |              |                |
| MIL MOVING                        |              |              |              |              |              |              |                |
| Per Diem                          | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| POV Miles                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| HHG                               | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Misc                              | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| OTHER                             |              |              |              |              |              |              |                |
| Elim PCS                          | 0            | 0            | 126          | 0            | 0            | 0            | 126            |
| OTHER                             |              |              |              |              |              |              |                |
| HAP / RSE                         | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| Environmental                     | 155          | 48           | 0            | 0            | 0            | 0            | 203            |
| Misn Contract                     | 0            | 0            | 0            | 0            | 0            | 0            | 0              |
| 1-Time Other                      | 0            | 1,946        | 0            | 0            | 0            | 0            | 1,946          |
| TOTAL ONE-TIME                    | 1,064        | 12,098       | 236          | 0            | 0            | 0            | 13,399         |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/15  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| RECURRINGCOSTS  | 2006  | 2007   | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
|-----------------|-------|--------|-------|-------|-------|-------|--------|--------|
| -----(\$K)----- | ----  | ----   | ----  | ----  | ----  | ----  | -----  | -----  |
| O&M             |       |        |       |       |       |       |        |        |
| Sustainment     | 0     | 237    | 237   | 237   | 237   | 237   | 1,183  | 237    |
| Recap           | 0     | 98     | 98    | 98    | 98    | 98    | 490    | 98     |
| BOS             | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Civ Salary      | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| TRICARE         | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| MIL PERSONNEL   |       |        |       |       |       |       |        |        |
| Off Salary      | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Enl Salary      | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| House Allow     | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| OTHER           |       |        |       |       |       |       |        |        |
| Mission Activ   | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Misc Recur      | 0     | 0      | 66    | 66    | 66    | 66    | 266    | 66     |
| TOTAL RECUR     | 0     | 335    | 401   | 401   | 401   | 401   | 1,939  | 401    |
| TOTAL COST      | 1,064 | 12,433 | 637   | 401   | 401   | 401   | 15,338 | 401    |
| ONE-TIME SAVES  | 2006  | 2007   | 2008  | 2009  | 2010  | 2011  | Total  |        |
| -----(\$K)----- | ----  | ----   | ----  | ----  | ----  | ----  | -----  |        |
| CONSTRUCTION    |       |        |       |       |       |       |        |        |
| MILCON          | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| O&M             |       |        |       |       |       |       |        |        |
| 1-Time Move     | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| MIL PERSONNEL   |       |        |       |       |       |       |        |        |
| Mil Moving      | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| OTHER           |       |        |       |       |       |       |        |        |
| Environmental   | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| 1-Time Other    | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| TOTAL ONE-TIME  | 0     | 0      | 0     | 0     | 0     | 0     | 0      |        |
| RECURRINGSAVES  | 2006  | 2007   | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
| -----(\$K)----- | ----  | ----   | ----  | ----  | ----  | ----  | -----  | -----  |
| FAM HOUSE OPS   | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| O&M             |       |        |       |       |       |       |        |        |
| Sustainment     | 0     | 0      | 296   | 296   | 296   | 296   | 1,186  | 349    |
| Recap           | 143   | 143    | 143   | 143   | 143   | 143   | 859    | 143    |
| BOS             | 0     | 0      | 50    | 50    | 50    | 50    | 202    | 50     |
| Civ Salary      | 0     | 0      | 60    | 120   | 120   | 120   | 420    | 120    |
| MIL PERSONNEL   |       |        |       |       |       |       |        |        |
| Off Salary      | 0     | 0      | 62    | 125   | 125   | 125   | 437    | 125    |
| Enl Salary      | 0     | 0      | 1,195 | 2,389 | 2,389 | 2,389 | 8,363  | 2,389  |
| House Allow     | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| OTHER           |       |        |       |       |       |       |        |        |
| Procurement     | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Mission Activ   | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| Misc Recur      | 0     | 0      | 0     | 0     | 0     | 0     | 0      | 0      |
| TOTAL RECUR     | 143   | 143    | 1,807 | 3,125 | 3,125 | 3,125 | 11,467 | 3,177  |
| TOTAL SAVINGS   | 143   | 143    | 1,807 | 3,125 | 3,125 | 3,125 | 11,467 | 3,177  |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 3/15  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| ONE-TIME NET    | 2006  | 2007   | 2008   | 2009   | 2010   | 2011   | Total  |        |
|-----------------|-------|--------|--------|--------|--------|--------|--------|--------|
| -----(\$K)----- | ----  | ----   | ----   | ----   | ----   | ----   | -----  |        |
| CONSTRUCTION    |       |        |        |        |        |        |        |        |
| MILCON          | 909   | 10,104 | 0      | 0      | 0      | 0      | 11,014 |        |
| O&M             |       |        |        |        |        |        |        |        |
| Civ Retir/RIF   | 0     | 0      | 52     | 0      | 0      | 0      | 52     |        |
| Civ Moving      | 0     | 0      | 35     | 0      | 0      | 0      | 35     |        |
| Info Tech       | 0     | 0      | 0      | 0      | 0      | 0      | 0      |        |
| Other           | 0     | 0      | 22     | 0      | 0      | 0      | 22     |        |
| MIL PERSONNEL   |       |        |        |        |        |        |        |        |
| Mil Moving      | 0     | 0      | 126    | 0      | 0      | 0      | 126    |        |
| OTHER           |       |        |        |        |        |        |        |        |
| HAP / RSE       | 0     | 0      | 0      | 0      | 0      | 0      | 0      |        |
| Environmental   | 155   | 48     | 0      | 0      | 0      | 0      | 203    |        |
| Misn Contract   | 0     | 0      | 0      | 0      | 0      | 0      | 0      |        |
| 1-Time Other    | 0     | 1,946  | 0      | 0      | 0      | 0      | 1,946  |        |
| TOTAL ONE-TIME  | 1,064 | 12,098 | 236    | 0      | 0      | 0      | 13,196 |        |
| RECURRING NET   | 2006  | 2007   | 2008   | 2009   | 2010   | 2011   | Total  | Beyond |
| -----(\$K)----- | ----  | ----   | ----   | ----   | ----   | ----   | -----  | -----  |
| FAM HOUSE OPS   | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| O&M             |       |        |        |        |        |        |        |        |
| Sustainment     | 0     | 237    | -60    | -60    | -60    | -60    | -3     | -112   |
| Recap           | -143  | -45    | -45    | -45    | -45    | -45    | -368   | -45    |
| BOS             | 0     | 0      | -50    | -50    | -50    | -50    | -202   | -50    |
| Civ Salary      | 0     | 0      | -60    | -120   | -120   | -120   | -420   | -120   |
| TRICARE         | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| MIL PERSONNEL   |       |        |        |        |        |        |        |        |
| Mil Salary      | 0     | 0      | -1,257 | -2,514 | -2,514 | -2,514 | -8,801 | -2,514 |
| House Allow     | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| OTHER           |       |        |        |        |        |        |        |        |
| Procurement     | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| Mission Activ   | 0     | 0      | 0      | 0      | 0      | 0      | 0      | 0      |
| Misc Recur      | 0     | 0      | 66     | 66     | 66     | 66     | 266    | 66     |
| TOTAL RECUR     | -143  | 191    | -1,406 | -2,723 | -2,723 | -2,723 | -9,528 | -2,776 |
| TOTAL NET COST  | 921   | 12,290 | -1,170 | -2,723 | -2,723 | -2,723 | 3,871  | -2,776 |

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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport AFRC, TN | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total |
|--------------------------|-------|-------|-------|-------|-------|-------|-------|
| ONE-TIME COSTS           | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| -----(\$K)-----          | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| CONSTRUCTION             |       |       |       |       |       |       |       |
| MILCON                   | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| O&M                      |       |       |       |       |       |       |       |
| CIV SALARY               |       |       |       |       |       |       |       |
| Civ RIFs                 | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Civ Retire               | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| CIV MOVING               |       |       |       |       |       |       |       |
| Per Diem                 | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| POV Miles                | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Home Purch               | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| HHG                      | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Misc                     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| House Hunt               | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| PPP                      | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| RITA                     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| FREIGHT                  |       |       |       |       |       |       |       |
| Packing                  | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Freight                  | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Vehicles                 | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Unemployment             | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| OTHER                    |       |       |       |       |       |       |       |
| Info Tech                | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Prog Manage              | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Supt Contract            | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Mothball                 | 0     | 0     | 13    | 0     | 0     | 0     | 13    |
| 1-Time Move              | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| MIL PERSONNEL            |       |       |       |       |       |       |       |
| MIL MOVING               |       |       |       |       |       |       |       |
| Per Diem                 | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| POV Miles                | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| HHG                      | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Misc                     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| OTHER                    |       |       |       |       |       |       |       |
| Elim PCS                 | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| OTHER                    |       |       |       |       |       |       |       |
| HAP / RSE                | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Environmental            | 0     | 8     | 0     | 0     | 0     | 0     | 8     |
| Misn Contract            | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| 1-Time Other             | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| TOTAL ONE-TIME           | 0     | 8     | 13    | 0     | 0     | 0     | 21    |

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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport AFRC, TN | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total | Beyond |
|--------------------------|-------|-------|-------|-------|-------|-------|-------|--------|
| RECURRINGCOSTS           |       |       |       |       |       |       |       |        |
| -----(\$K)-----          | ----- | ----- | ----- | ----- | ----- | ----- | ----- | -----  |
| O&M                      |       |       |       |       |       |       |       |        |
| Sustainment              | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| Recap                    | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| BOS                      | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| Civ Salary               | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| TRICARE                  | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| MIL PERSONNEL            |       |       |       |       |       |       |       |        |
| Off Salary               | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| Enl Salary               | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| House Allow              | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| OTHER                    |       |       |       |       |       |       |       |        |
| Mission Activ            | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| Misc Recur               | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| TOTAL RECUR              | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| TOTAL COSTS              | 0     | 8     | 13    | 0     | 0     | 0     | 21    | 0      |
| ONE-TIME SAVES           | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total |        |
| -----(\$K)-----          | ----- | ----- | ----- | ----- | ----- | ----- | ----- |        |
| CONSTRUCTION             |       |       |       |       |       |       |       |        |
| MILCON                   | 0     | 0     | 0     | 0     | 0     | 0     | 0     |        |
| O&M                      |       |       |       |       |       |       |       |        |
| 1-Time Move              | 0     | 0     | 0     | 0     | 0     | 0     | 0     |        |
| MIL PERSONNEL            |       |       |       |       |       |       |       |        |
| Mil Moving               | 0     | 0     | 0     | 0     | 0     | 0     | 0     |        |
| OTHER                    |       |       |       |       |       |       |       |        |
| Environmental            | 0     | 0     | 0     | 0     | 0     | 0     | 0     |        |
| 1-Time Other             | 0     | 0     | 0     | 0     | 0     | 0     | 0     |        |
| TOTAL ONE-TIME           | 0     | 0     | 0     | 0     | 0     | 0     | 0     |        |
| RECURRINGSAVES           | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total | Beyond |
| -----(\$K)-----          | ----- | ----- | ----- | ----- | ----- | ----- | ----- | -----  |
| FAM HOUSE OPS            | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| O&M                      |       |       |       |       |       |       |       |        |
| Sustainment              | 0     | 0     | 222   | 222   | 222   | 222   | 888   | 261    |
| Recap                    | 102   | 102   | 102   | 102   | 102   | 102   | 612   | 102    |
| BOS                      | 0     | 0     | 50    | 50    | 50    | 50    | 202   | 50     |
| Civ Salary               | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| MIL PERSONNEL            |       |       |       |       |       |       |       |        |
| Off Salary               | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| Enl Salary               | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| House Allow              | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| OTHER                    |       |       |       |       |       |       |       |        |
| Procurement              | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| Mission Activ            | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| Misc Recur               | 0     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |
| TOTAL RECUR              | 102   | 102   | 374   | 374   | 374   | 374   | 1,702 | 414    |
| TOTAL SAVINGS            | 102   | 102   | 374   | 374   | 374   | 374   | 1,702 | 414    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport AFRC, TN |      |      |      |      |      |      |        |        |
|--------------------------|------|------|------|------|------|------|--------|--------|
| ONE-TIME NET             | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total  |        |
| -----(\$K)-----          | ---- | ---- | ---- | ---- | ---- | ---- | -----  |        |
| CONSTRUCTION             |      |      |      |      |      |      |        |        |
| MILCON                   | 0    | 0    | 0    | 0    | 0    | 0    | 0      |        |
| O&M                      |      |      |      |      |      |      |        |        |
| Civ Retir/RIF            | 0    | 0    | 0    | 0    | 0    | 0    | 0      |        |
| Civ Moving               | 0    | 0    | 0    | 0    | 0    | 0    | 0      |        |
| Info Tech                | 0    | 0    | 0    | 0    | 0    | 0    | 0      |        |
| Other                    | 0    | 0    | 13   | 0    | 0    | 0    | 13     |        |
| MIL PERSONNEL            |      |      |      |      |      |      |        |        |
| Mil Moving               | 0    | 0    | 0    | 0    | 0    | 0    | 0      |        |
| OTHER                    |      |      |      |      |      |      |        |        |
| HAP / RSE                | 0    | 0    | 0    | 0    | 0    | 0    | 0      |        |
| Environmental            | 0    | 8    | 0    | 0    | 0    | 0    | 8      |        |
| Misn Contract            | 0    | 0    | 0    | 0    | 0    | 0    | 0      |        |
| 1-Time Other             | 0    | 0    | 0    | 0    | 0    | 0    | 0      |        |
| TOTAL ONE-TIME           | 0    | 8    | 13   | 0    | 0    | 0    | 21     |        |
| RECURRING NET            |      |      |      |      |      |      |        |        |
| -----(\$K)-----          | ---- | ---- | ---- | ---- | ---- | ---- | -----  | Beyond |
| FAM HOUSE OPS            | 0    | 0    | 0    | 0    | 0    | 0    | 0      | 0      |
| O&M                      |      |      |      |      |      |      |        |        |
| Sustainment              | 0    | 0    | -222 | -222 | -222 | -222 | -888   | -261   |
| Recap                    | -102 | -102 | -102 | -102 | -102 | -102 | -612   | -102   |
| BOS                      | 0    | 0    | -50  | -50  | -50  | -50  | -202   | -50    |
| Civ Salary               | 0    | 0    | 0    | 0    | 0    | 0    | 0      | 0      |
| TRICARE                  | 0    | 0    | 0    | 0    | 0    | 0    | 0      | 0      |
| MIL PERSONNEL            |      |      |      |      |      |      |        |        |
| Mil Salary               | 0    | 0    | 0    | 0    | 0    | 0    | 0      | 0      |
| House Allow              | 0    | 0    | 0    | 0    | 0    | 0    | 0      | 0      |
| OTHER                    |      |      |      |      |      |      |        |        |
| Procurement              | 0    | 0    | 0    | 0    | 0    | 0    | 0      | 0      |
| Mission Activ            | 0    | 0    | 0    | 0    | 0    | 0    | 0      | 0      |
| Misc Recur               | 0    | 0    | 0    | 0    | 0    | 0    | 0      | 0      |
| TOTAL RECUR              | -102 | -102 | -374 | -374 | -374 | -374 | -1,702 | -414   |
| TOTAL NET COST           | -102 | -94  | -362 | -374 | -374 | -374 | -1,681 | -414   |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: New Kingsport AFRC, TN | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |
|------------------------------|-------|--------|------|------|------|------|--------|
| ONE-TIME COSTS               | 2006  | 2007   | 2008 | 2009 | 2010 | 2011 | Total  |
| -----(\$K)-----              | ----  | ----   | ---- | ---- | ---- | ---- | -----  |
| CONSTRUCTION                 |       |        |      |      |      |      |        |
| MILCON                       | 909   | 10,104 | 0    | 0    | 0    | 0    | 11,014 |
| O&M                          |       |        |      |      |      |      |        |
| CIV SALARY                   |       |        |      |      |      |      |        |
| Civ RIFs                     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Civ Retire                   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| CIV MOVING                   |       |        |      |      |      |      |        |
| Per Diem                     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| POV Miles                    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Home Purch                   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| HHG                          | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Misc                         | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| House Hunt                   | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| PPP                          | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| RITA                         | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| FREIGHT                      |       |        |      |      |      |      |        |
| Packing                      | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Freight                      | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Vehicles                     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Unemployment                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER                        |       |        |      |      |      |      |        |
| Info Tech                    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Prog Manage                  | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Supt Contrac                 | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Mothball                     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| 1-Time Move                  | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| MIL PERSONNEL                |       |        |      |      |      |      |        |
| MIL MOVING                   |       |        |      |      |      |      |        |
| Per Diem                     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| POV Miles                    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| HHG                          | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Misc                         | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER                        |       |        |      |      |      |      |        |
| Elim PCS                     | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| OTHER                        |       |        |      |      |      |      |        |
| HAP / RSE                    | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| Environmental                | 155   | 0      | 0    | 0    | 0    | 0    | 155    |
| Misn Contract                | 0     | 0      | 0    | 0    | 0    | 0    | 0      |
| 1-Time Other                 | 0     | 1,946  | 0    | 0    | 0    | 0    | 1,946  |
| TOTAL ONE-TIME               | 1,064 | 12,050 | 0    | 0    | 0    | 0    | 13,115 |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: New Kingsport AFRC, TN |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
|------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|------------------------------------|--------|--------|
| RECURRINGCOSTS               | 2006                                                                                                      | 2007                                                                                        | 2008                                                                          | 2009                                                            | 2010                                              | 2011                               | Total  | Beyond |
| -----(\$K)-----              | ----                                                                                                      | ----                                                                                        | ----                                                                          | ----                                                            | ----                                              | ----                               | -----  | -----  |
| O&M                          |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| Sustainment                  | 0                                                                                                         | 237                                                                                         | 237                                                                           | 237                                                             | 237                                               | 237                                | 1,183  | 237    |
| Recap                        | 0                                                                                                         | 98                                                                                          | 98                                                                            | 98                                                              | 98                                                | 98                                 | 490    | 98     |
| BOS                          | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| Civ Salary                   | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| TRICARE                      | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| MIL PERSONNEL                |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| Off Salary                   | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| Enl Salary                   | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| House Allow                  | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| OTHER                        |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| Mission Activ                | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| Misc Recur                   | 0                                                                                                         | 0                                                                                           | 66                                                                            | 66                                                              | 66                                                | 66                                 | 266    | 66     |
| TOTAL RECUR                  | 0                                                                                                         | 335                                                                                         | 401                                                                           | 401                                                             | 401                                               | 401                                | 1,939  | 401    |
| TOTAL COSTS                  | 1,064                                                                                                     | 12,385                                                                                      | 401                                                                           | 401                                                             | 401                                               | 401                                | 15,054 | 401    |
| ONE-TIME SAVES               |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| -----(\$K)-----              | ---- <td>---- <td>---- <td>---- <td>---- <td>---- <td>-----</td> <td>-----</td> </td></td></td></td></td> | ---- <td>---- <td>---- <td>---- <td>---- <td>-----</td> <td>-----</td> </td></td></td></td> | ---- <td>---- <td>---- <td>---- <td>-----</td> <td>-----</td> </td></td></td> | ---- <td>---- <td>---- <td>-----</td> <td>-----</td> </td></td> | ---- <td>---- <td>-----</td> <td>-----</td> </td> | ---- <td>-----</td> <td>-----</td> | -----  | -----  |
| CONSTRUCTION                 |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| MILCON                       | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| O&M                          |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| 1-Time Move                  | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| MIL PERSONNEL                |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| Mil Moving                   | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| OTHER                        |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| Environmental                | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| 1-Time Other                 | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| TOTAL ONE-TIME               | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| RECURRINGSAVES               |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| -----(\$K)-----              | ---- <td>---- <td>---- <td>---- <td>---- <td>---- <td>-----</td> <td>-----</td> </td></td></td></td></td> | ---- <td>---- <td>---- <td>---- <td>---- <td>-----</td> <td>-----</td> </td></td></td></td> | ---- <td>---- <td>---- <td>---- <td>-----</td> <td>-----</td> </td></td></td> | ---- <td>---- <td>---- <td>-----</td> <td>-----</td> </td></td> | ---- <td>---- <td>-----</td> <td>-----</td> </td> | ---- <td>-----</td> <td>-----</td> | -----  | -----  |
| FAM HOUSE OPS                | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| O&M                          |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| Sustainment                  | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| Recap                        | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| BOS                          | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| Civ Salary                   | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| MIL PERSONNEL                |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| Off Salary                   | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| Enl Salary                   | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| House Allow                  | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| OTHER                        |                                                                                                           |                                                                                             |                                                                               |                                                                 |                                                   |                                    |        |        |
| Procurement                  | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| Mission Activ                | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| Misc Recur                   | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| TOTAL RECUR                  | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |
| TOTAL SAVINGS                | 0                                                                                                         | 0                                                                                           | 0                                                                             | 0                                                               | 0                                                 | 0                                  | 0      | 0      |

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 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: New Kingsport AFRC, TN |              |               |            |            |            |            |               |            |
|------------------------------|--------------|---------------|------------|------------|------------|------------|---------------|------------|
| ONE-TIME NET                 | 2006         | 2007          | 2008       | 2009       | 2010       | 2011       | Total         |            |
| -----(\$K)-----              | ----         | ----          | ----       | ----       | ----       | ----       | -----         | -----      |
| <b>CONSTRUCTION</b>          |              |               |            |            |            |            |               |            |
| MILCON                       | 909          | 10,104        | 0          | 0          | 0          | 0          | 11,014        |            |
| <b>O&amp;M</b>               |              |               |            |            |            |            |               |            |
| Civ Retir/RIF                | 0            | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Civ Moving                   | 0            | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Info Tech                    | 0            | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Other                        | 0            | 0             | 0          | 0          | 0          | 0          | 0             |            |
| <b>MIL PERSONNEL</b>         |              |               |            |            |            |            |               |            |
| Mil Moving                   | 0            | 0             | 0          | 0          | 0          | 0          | 0             |            |
| <b>OTHER</b>                 |              |               |            |            |            |            |               |            |
| HAP / RSE                    | 0            | 0             | 0          | 0          | 0          | 0          | 0             |            |
| Environmental                | 155          | 0             | 0          | 0          | 0          | 0          | 155           |            |
| Misn Contract                | 0            | 0             | 0          | 0          | 0          | 0          | 0             |            |
| 1-Time Other                 | 0            | 1,946         | 0          | 0          | 0          | 0          | 1,946         |            |
| <b>TOTAL ONE-TIME</b>        | <b>1,064</b> | <b>12,050</b> | <b>0</b>   | <b>0</b>   | <b>0</b>   | <b>0</b>   | <b>13,115</b> |            |
| <b>RECURRING NET</b>         |              |               |            |            |            |            |               |            |
| -----(\$K)-----              | -----        | -----         | -----      | -----      | -----      | -----      | -----         | -----      |
| FAM HOUSE OPS                | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>O&amp;M</b>               |              |               |            |            |            |            |               |            |
| Sustainment                  | 0            | 237           | 237        | 237        | 237        | 237        | 1,183         | 237        |
| Recap                        | 0            | 98            | 98         | 98         | 98         | 98         | 490           | 98         |
| BOS                          | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Civ Salary                   | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| TRICARE                      | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>MIL PERSONNEL</b>         |              |               |            |            |            |            |               |            |
| Mil Salary                   | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| House Allow                  | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| <b>OTHER</b>                 |              |               |            |            |            |            |               |            |
| Procurement                  | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Mission Activ                | 0            | 0             | 0          | 0          | 0          | 0          | 0             | 0          |
| Misc Recur                   | 0            | 0             | 66         | 66         | 66         | 66         | 266           | 66         |
| <b>TOTAL RECUR</b>           | <b>0</b>     | <b>335</b>    | <b>401</b> | <b>401</b> | <b>401</b> | <b>401</b> | <b>1,939</b>  | <b>401</b> |
| <b>TOTAL NET COST</b>        | <b>1,064</b> | <b>12,385</b> | <b>401</b> | <b>401</b> | <b>401</b> | <b>401</b> | <b>15,054</b> | <b>401</b> |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport OMS, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------|------|------|------|------|------|------|-------|
| ONE-TIME COSTS          | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
| -----(\$K)-----         | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION            |      |      |      |      |      |      |       |
| MILCON                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| O&M                     |      |      |      |      |      |      |       |
| CIV SALARY              |      |      |      |      |      |      |       |
| Civ RIFs                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ Retire              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIV MOVING              |      |      |      |      |      |      |       |
| Per Diem                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Home Purch              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| House Hunt              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| PPP                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| RITA                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| FREIGHT                 |      |      |      |      |      |      |       |
| Packing                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Freight                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Vehicles                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Unemployment            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                   |      |      |      |      |      |      |       |
| Info Tech               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Prog Manage             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Supt Contrac            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Mothball                | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| 1-Time Move             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| MIL PERSONNEL           |      |      |      |      |      |      |       |
| MIL MOVING              |      |      |      |      |      |      |       |
| Per Diem                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc                    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                   |      |      |      |      |      |      |       |
| Elim PCS                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER                   |      |      |      |      |      |      |       |
| HAP / RSE               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Environmental           | 0    | 20   | 0    | 0    | 0    | 0    | 20    |
| Misn Contract           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Other            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL ONE-TIME          | 0    | 20   | 1    | 0    | 0    | 0    | 21    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport OMS, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-------------------------|------|------|------|------|------|------|-------|--------|
| RECURRINGCOSTS          |      |      |      |      |      |      |       |        |
| -----(\$K)-----         | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| O&M                     |      |      |      |      |      |      |       |        |
| Sustainment             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap                   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL           |      |      |      |      |      |      |       |        |
| Off Salary              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER                   |      |      |      |      |      |      |       |        |
| Mission Activ           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL COSTS             | 0    | 20   | 1    | 0    | 0    | 0    | 21    | 0      |
| ONE-TIME SAVES          | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |        |
| -----(\$K)-----         | ---- | ---- | ---- | ---- | ---- | ---- | ----- |        |
| CONSTRUCTION            |      |      |      |      |      |      |       |        |
| MILCON                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| O&M                     |      |      |      |      |      |      |       |        |
| 1-Time Move             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| MIL PERSONNEL           |      |      |      |      |      |      |       |        |
| Mil Moving              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| OTHER                   |      |      |      |      |      |      |       |        |
| Environmental           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| 1-Time Other            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| TOTAL ONE-TIME          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| RECURRINGSAVES          | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)-----         | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M                     |      |      |      |      |      |      |       |        |
| Sustainment             | 0    | 0    | 13   | 13   | 13   | 13   | 52    | 15     |
| Recap                   | 7    | 7    | 7    | 7    | 7    | 7    | 43    | 7      |
| BOS                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL           |      |      |      |      |      |      |       |        |
| Off Salary              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER                   |      |      |      |      |      |      |       |        |
| Procurement             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR             | 7    | 7    | 20   | 20   | 20   | 20   | 95    | 22     |
| TOTAL SAVINGS           | 7    | 7    | 20   | 20   | 20   | 20   | 95    | 22     |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport OMS, TN |      |      |      |      |      |      |       |        |
|-------------------------|------|------|------|------|------|------|-------|--------|
| ONE-TIME NET            | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |        |
| -----(\$K)-----         | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| CONSTRUCTION            |      |      |      |      |      |      |       |        |
| MILCON                  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| O&M                     |      |      |      |      |      |      |       |        |
| Civ Retir/RIF           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Civ Moving              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Info Tech               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Other                   | 0    | 0    | 1    | 0    | 0    | 0    | 1     |        |
| MIL PERSONNEL           |      |      |      |      |      |      |       |        |
| Mil Moving              | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| OTHER                   |      |      |      |      |      |      |       |        |
| HAP / RSE               | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Environmental           | 0    | 20   | 0    | 0    | 0    | 0    | 20    |        |
| Misn Contract           | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| 1-Time Other            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| TOTAL ONE-TIME          | 0    | 20   | 1    | 0    | 0    | 0    | 21    |        |
| RECURRING NET           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)-----         | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS           |      |      |      |      |      |      |       |        |
| O&M                     |      |      |      |      |      |      |       |        |
| Sustainment             | 0    | 0    | -13  | -13  | -13  | -13  | -52   | -15    |
| Recap                   | -7   | -7   | -7   | -7   | -7   | -7   | -43   | -7     |
| BOS                     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL           |      |      |      |      |      |      |       |        |
| Mil Salary              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER                   |      |      |      |      |      |      |       |        |
| Procurement             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur              | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR             | -7   | -7   | -20  | -20  | -20  | -20  | -95   | -22    |
| TOTAL NET COST          | -7   | 13   | -19  | -20  | -20  | -20  | -74   | -22    |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport AMSA, TN | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total |
|--------------------------|-------|-------|-------|-------|-------|-------|-------|
| ONE-TIME COSTS           | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| -----(\$K)-----          |       |       |       |       |       |       |       |
| CONSTRUCTION             |       |       |       |       |       |       |       |
| MILCON                   | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| O&M                      |       |       |       |       |       |       |       |
| CIV SALARY               |       |       |       |       |       |       |       |
| Civ RIFs                 | 0     | 0     | 52    | 0     | 0     | 0     | 52    |
| Civ Retire               | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| CIV MOVING               |       |       |       |       |       |       |       |
| Per Diem                 | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| POV Miles                | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Home Purch               | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| HHG                      | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Misc                     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| House Hunt               | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| PPP                      | 0     | 0     | 35    | 0     | 0     | 0     | 35    |
| RITA                     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| FREIGHT                  |       |       |       |       |       |       |       |
| Packing                  | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Freight                  | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Vehicles                 | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Unemployment             | 0     | 0     | 4     | 0     | 0     | 0     | 4     |
| OTHER                    |       |       |       |       |       |       |       |
| Info Tech                | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Prog Manage              | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Supt Contract            | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Mothball                 | 0     | 0     | 4     | 0     | 0     | 0     | 4     |
| 1-Time Move              | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| MIL PERSONNEL            |       |       |       |       |       |       |       |
| MIL MOVING               |       |       |       |       |       |       |       |
| Per Diem                 | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| POV Miles                | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| HHG                      | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Misc                     | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| OTHER                    |       |       |       |       |       |       |       |
| Elim PCS                 | 0     | 0     | 126   | 0     | 0     | 0     | 126   |
| OTHER                    |       |       |       |       |       |       |       |
| HAP / RSE                | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| Environmental            | 0     | 20    | 0     | 0     | 0     | 0     | 20    |
| Misn Contract            | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| 1-Time Other             | 0     | 0     | 0     | 0     | 0     | 0     | 0     |
| TOTAL ONE-TIME           | 0     | 20    | 222   | 0     | 0     | 0     | 242   |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport AMSA, TN | 2006 | 2007 | 2008  | 2009  | 2010  | 2011  | Total | Beyond |
|--------------------------|------|------|-------|-------|-------|-------|-------|--------|
| RECURRINGCOSTS           |      |      |       |       |       |       |       |        |
| -----(\$K)-----          | ---- | ---- | ----  | ----  | ----  | ----  | ----- | -----  |
| O&M                      |      |      |       |       |       |       |       |        |
| Sustainment              | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| Recap                    | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| BOS                      | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| Civ Salary               | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| TRICARE                  | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| MIL PERSONNEL            |      |      |       |       |       |       |       |        |
| Off Salary               | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| Enl Salary               | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| House Allow              | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| OTHER                    |      |      |       |       |       |       |       |        |
| Mission Activ            | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| Misc Recur               | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| TOTAL RECUR              | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| TOTAL COSTS              | 0    | 20   | 222   | 0     | 0     | 0     | 242   | 0      |
| ONE-TIME SAVES           | 2006 | 2007 | 2008  | 2009  | 2010  | 2011  | Total |        |
| -----(\$K)-----          | ---- | ---- | ----  | ----  | ----  | ----  | ----- |        |
| CONSTRUCTION             |      |      |       |       |       |       |       |        |
| MILCON                   | 0    | 0    | 0     | 0     | 0     | 0     | 0     |        |
| O&M                      |      |      |       |       |       |       |       |        |
| 1-Time Move              | 0    | 0    | 0     | 0     | 0     | 0     | 0     |        |
| MIL PERSONNEL            |      |      |       |       |       |       |       |        |
| Mil Moving               | 0    | 0    | 0     | 0     | 0     | 0     | 0     |        |
| OTHER                    |      |      |       |       |       |       |       |        |
| Environmental            | 0    | 0    | 0     | 0     | 0     | 0     | 0     |        |
| 1-Time Other             | 0    | 0    | 0     | 0     | 0     | 0     | 0     |        |
| TOTAL ONE-TIME           | 0    | 0    | 0     | 0     | 0     | 0     | 0     |        |
| RECURRINGSAVES           | 2006 | 2007 | 2008  | 2009  | 2010  | 2011  | Total | Beyond |
| -----(\$K)-----          | ---- | ---- | ----  | ----  | ----  | ----  | ----- | -----  |
| FAM HOUSE OPS            | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| O&M                      |      |      |       |       |       |       |       |        |
| Sustainment              | 0    | 0    | 61    | 61    | 61    | 61    | 246   | 72     |
| Recap                    | 34   | 34   | 34    | 34    | 34    | 34    | 203   | 34     |
| BOS                      | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| Civ Salary               | 0    | 0    | 60    | 120   | 120   | 120   | 420   | 120    |
| MIL PERSONNEL            |      |      |       |       |       |       |       |        |
| Off Salary               | 0    | 0    | 62    | 125   | 125   | 125   | 437   | 125    |
| Enl Salary               | 0    | 0    | 1,195 | 2,389 | 2,389 | 2,389 | 8,363 | 2,389  |
| House Allow              | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| OTHER                    |      |      |       |       |       |       |       |        |
| Procurement              | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| Mission Activ            | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| Misc Recur               | 0    | 0    | 0     | 0     | 0     | 0     | 0     | 0      |
| TOTAL RECUR              | 34   | 34   | 1,413 | 2,730 | 2,730 | 2,730 | 9,670 | 2,741  |
| TOTAL SAVINGS            | 34   | 34   | 1,413 | 2,730 | 2,730 | 2,730 | 9,670 | 2,741  |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport AMSA, TN |            |            |               |               |               |               |               |               |
|--------------------------|------------|------------|---------------|---------------|---------------|---------------|---------------|---------------|
| ONE-TIME NET             | 2006       | 2007       | 2008          | 2009          | 2010          | 2011          | Total         |               |
| -----(\$K)-----          | ----       | ----       | ----          | ----          | ----          | ----          | -----         | -----         |
| <b>CONSTRUCTION</b>      |            |            |               |               |               |               |               |               |
| MILCON                   | 0          | 0          | 0             | 0             | 0             | 0             | 0             |               |
| <b>O&amp;M</b>           |            |            |               |               |               |               |               |               |
| Civ Retir/RIF            | 0          | 0          | 52            | 0             | 0             | 0             | 52            |               |
| Civ Moving               | 0          | 0          | 35            | 0             | 0             | 0             | 35            |               |
| Info Tech                | 0          | 0          | 0             | 0             | 0             | 0             | 0             |               |
| Other                    | 0          | 0          | 8             | 0             | 0             | 0             | 8             |               |
| <b>MIL PERSONNEL</b>     |            |            |               |               |               |               |               |               |
| Mil Moving               | 0          | 0          | 126           | 0             | 0             | 0             | 126           |               |
| <b>OTHER</b>             |            |            |               |               |               |               |               |               |
| HAP / RSE                | 0          | 0          | 0             | 0             | 0             | 0             | 0             |               |
| Environmental            | 0          | 20         | 0             | 0             | 0             | 0             | 20            |               |
| Misn Contract            | 0          | 0          | 0             | 0             | 0             | 0             | 0             |               |
| 1-Time Other             | 0          | 0          | 0             | 0             | 0             | 0             | 0             |               |
| <b>TOTAL ONE-TIME</b>    | <b>0</b>   | <b>20</b>  | <b>222</b>    | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>242</b>    |               |
| <b>RECURRING NET</b>     |            |            |               |               |               |               |               |               |
| -----(\$K)-----          | -----      | -----      | -----         | -----         | -----         | -----         | -----         | -----         |
| FAM HOUSE OPS            | 0          | 0          | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>O&amp;M</b>           |            |            |               |               |               |               |               |               |
| Sustainment              | 0          | 0          | -61           | -61           | -61           | -61           | -246          | -72           |
| Recap                    | -34        | -34        | -34           | -34           | -34           | -34           | -203          | -34           |
| BOS                      | 0          | 0          | 0             | 0             | 0             | 0             | 0             | 0             |
| Civ Salary               | 0          | 0          | -60           | -120          | -120          | -120          | -420          | -120          |
| TRICARE                  | 0          | 0          | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>MIL PERSONNEL</b>     |            |            |               |               |               |               |               |               |
| Mil Salary               | 0          | 0          | -1,257        | -2,514        | -2,514        | -2,514        | -8,801        | -2,514        |
| House Allow              | 0          | 0          | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>OTHER</b>             |            |            |               |               |               |               |               |               |
| Procurement              | 0          | 0          | 0             | 0             | 0             | 0             | 0             | 0             |
| Mission Activ            | 0          | 0          | 0             | 0             | 0             | 0             | 0             | 0             |
| Misc Recur               | 0          | 0          | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>TOTAL RECUR</b>       | <b>-34</b> | <b>-34</b> | <b>-1,413</b> | <b>-2,730</b> | <b>-2,730</b> | <b>-2,730</b> | <b>-9,670</b> | <b>-2,741</b> |
| <b>TOTAL NET COST</b>    | <b>-34</b> | <b>-14</b> | <b>-1,190</b> | <b>-2,730</b> | <b>-2,730</b> | <b>-2,730</b> | <b>-9,428</b> | <b>-2,741</b> |

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)

Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:35 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Kingsport AFRC, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|--------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

| New Kingsport AFRC, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|------------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

| Kingsport OMS, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Civ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Gained-Stu   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

| Kingsport AMSA, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|--------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil      | 0    | 0    | 30   | 0    | 0    | 0    | 30    |
| NET CHANGE-Mil     | 0    | 0    | -30  | 0    | 0    | 0    | -30   |
| Jobs Gained-Civ    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ      | 0    | 0    | 2    | 0    | 0    | 0    | 2     |
| NET CHANGE-Civ     | 0    | 0    | -2   | 0    | 0    | 0    | -2    |
| Jobs Gained-Stu    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

COBRA INPUT DATA REPORT (COBRA v6.10)

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Department : Army  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006  
 Model does Time-Phasing of Construction/Shutdown: No

| Base Name, ST (Code)   | Strategy:         |
|------------------------|-------------------|
| -----                  | -----             |
| Kingsport AFRC, TN     | Closes in FY 2008 |
| New Kingsport AFRC, TN | Realignment       |
| Kingsport OMS, TN      | Closes in FY 2008 |
| Kingsport AMSA, TN     | Closes in FY 2008 |

INPUT SCREEN TWO - DISTANCE TABLE  
 (Only shows distances where personnel or equipment are moving)

| Point A: | Point B: | Distance: |
|----------|----------|-----------|
| -----    | -----    | -----     |

INPUT SCREEN THREE - MOVEMENT TABLE

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Kingsport AFRC, TN

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 0        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 0        | Total Sustainment(\$K/Year):  | 261                    |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 0        | BOS Non-Payroll (\$K/Year):   | 50                     |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 10,512                 |
| Starting Facilities(KSF):     | 72       | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 0.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 0.87     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.00     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: New Kingsport AFRC, TN

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 0        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 0        | Total Sustainment(\$K/Year):  | 0                      |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 0        | BOS Non-Payroll (\$K/Year):   | 0                      |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 0                      |
| Starting Facilities(KSF):     | 0        | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 1.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 0.87     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.00     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

Name: Kingsport OMS, TN

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 0        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 0        | Total Sustainment(\$K/Year):  | 15                     |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 0        | BOS Non-Payroll (\$K/Year):   | 0                      |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 738                    |
| Starting Facilities(KSF):     | 5        | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 1.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 0.87     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.00     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

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Department : Army  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Kingsport AMSA, TN

|                               |          |                               |                        |
|-------------------------------|----------|-------------------------------|------------------------|
| Total Officer Employees:      | 1        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 29       | Total Sustainment(\$K/Year):  | 72                     |
| Total Student Employees:      | 0        | Sustain Payroll (\$K/Year):   | 0                      |
| Total Civilian Employees:     | 2        | BOS Non-Payroll (\$K/Year):   | 0                      |
| Accomp Mil not Receiving BAH: | 0.0%     | BOS Payroll (\$K/Year):       | 0                      |
| Officer Housing Units Avail:  | 0        | Family Housing (\$K/Year):    | 0                      |
| Enlisted Housing Units Avail: | 0        | Installation PRV(\$K):        | 3,493                  |
| Starting Facilities(KSF):     | 23       | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 0        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 0        |                               |                        |
| Civ Locality Pay Factor:      | 1.000    | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 1.00     |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 0        | CostFactor                    | 0.00 0.00 0.00         |
| Freight Cost (\$/Ton/Mile):   | 0.00     | Actv MTF                      | 0 0 0                  |
| Vehicle Cost (\$/Lift/Mile):  | 0.00     | Actv Purch                    | 0 0 0                  |
| Latitude:                     | 0.000000 | Retiree                       | 0 0 0                  |
| Longitude:                    | 0.000000 | Retiree65+                    | 0 0 0                  |

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Kingsport AFRC, TN

|                           | 2006                | 2007 | 2008 | 2009 | 2010     | 2011   |
|---------------------------|---------------------|------|------|------|----------|--------|
|                           | ----                | ---- | ---- | ---- | ----     | ----   |
| 1-Time Unique Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Unique Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Env Non-MilCon Req(\$K):  | 0                   | 8    | 0    | 0    | 0        | 0      |
| Activ Mission Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Activ Mission Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Start(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Term (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Supt Contract Term (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Cost(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Save(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| One-Time IT Costs (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Construction Schedule(%): | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Shutdown Schedule (%):    | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Misn Milcon Avoidnc(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Procurement Avoidnc(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| MTF Closure Action:       | None Fac ShDn(KSF): |      |      | 72   | FH ShDn: | 0.000% |

Department : Army  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: New Kingsport AFRC, TN

|                           | 2006 | 2007  | 2008       | 2009 | 2010 | 2011         |
|---------------------------|------|-------|------------|------|------|--------------|
|                           | ---- | ----  | ----       | ---- | ---- | ----         |
| 1-Time Unique Cost (\$K): | 0    | 1,946 | 0          | 0    | 0    | 0            |
| 1-Time Unique Save (\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| 1-Time Moving Cost (\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| 1-Time Moving Save (\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| Env Non-MilCon Reqd(\$K): | 155  | 0     | 0          | 0    | 0    | 0            |
| Activ Mission Cost (\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| Activ Mission Save (\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| Misn Contract Start(\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| Misn Contract Term (\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| Supt Contract Term (\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| Misc Recurring Cost(\$K): | 0    | 0     | 66         | 66   | 66   | 66           |
| Misc Recurring Save(\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| One-Time IT Costs (\$K):  | 0    | 0     | 0          | 0    | 0    | 0            |
| Construction Schedule(%): | 0%   | 100%  | 0%         | 0%   | 0%   | 0%           |
| Shutdown Schedule (%):    | 0%   | 100%  | 0%         | 0%   | 0%   | 0%           |
| Misn Milcon Avoidnc(\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| Procurement Avoidnc(\$K): | 0    | 0     | 0          | 0    | 0    | 0            |
| MTF Closure Action:       | None | Fac   | ShDn(KSF): | 0    | FH   | ShDn: 0.000% |

Name: Kingsport OMS, TN

|                           | 2006 | 2007 | 2008       | 2009 | 2010 | 2011         |
|---------------------------|------|------|------------|------|------|--------------|
|                           | ---- | ---- | ----       | ---- | ---- | ----         |
| 1-Time Unique Cost (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| 1-Time Unique Save (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| 1-Time Moving Cost (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| 1-Time Moving Save (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Env Non-MilCon Reqd(\$K): | 0    | 20   | 0          | 0    | 0    | 0            |
| Activ Mission Cost (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Activ Mission Save (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Misn Contract Start(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Misn Contract Term (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Supt Contract Term (\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Misc Recurring Cost(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Misc Recurring Save(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| One-Time IT Costs (\$K):  | 0    | 0    | 0          | 0    | 0    | 0            |
| Construction Schedule(%): | 0%   | 0%   | 100%       | 0%   | 0%   | 0%           |
| Shutdown Schedule (%):    | 0%   | 0%   | 100%       | 0%   | 0%   | 0%           |
| Misn Milcon Avoidnc(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| Procurement Avoidnc(\$K): | 0    | 0    | 0          | 0    | 0    | 0            |
| MTF Closure Action:       | None | Fac  | ShDn(KSF): | 5    | FH   | ShDn: 0.000% |

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 Option Pkg Name: AFRC, Kingsport, TN  
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

| Name: Kingsport AMSA, TN  | 2006                | 2007 | 2008 | 2009 | 2010     | 2011   |
|---------------------------|---------------------|------|------|------|----------|--------|
|                           | ----                | ---- | ---- | ---- | ----     | ----   |
| 1-Time Unique Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Unique Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| 1-Time Moving Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Env Non-MilCon Reqd(\$K): | 0                   | 20   | 0    | 0    | 0        | 0      |
| Activ Mission Cost (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Activ Mission Save (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Start(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misn Contract Term (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Supt Contract Term (\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Cost(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Misc Recurring Save(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| One-Time IT Costs (\$K):  | 0                   | 0    | 0    | 0    | 0        | 0      |
| Construction Schedule(%): | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Shutdown Schedule (%):    | 0%                  | 0%   | 100% | 0%   | 0%       | 0%     |
| Misn Milcon Avoidnc(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| Procurement Avoidnc(\$K): | 0                   | 0    | 0    | 0    | 0        | 0      |
| MTF Closure Action:       | None Fac ShDn(KSF): |      |      | 23   | FH ShDn: | 0.000% |

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

| Name: Kingsport AMSA, TN | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
|                          | ---- | ---- | ---- | ---- | ---- | ---- |
| Off Scenario Change:     | 0    | 0    | -1   | 0    | 0    | 0    |
| Enl Scenario Change:     | 0    | 0    | -29  | 0    | 0    | 0    |
| Civ Scenario Change:     | 0    | 0    | -2   | 0    | 0    | 0    |
| Off Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Enl Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Civ Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Stu Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Prog FH Privatization:   | 0%   | 0%   | 0%   | 0%   | 0%   | 0%   |

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: New Kingsport AFRC, TN

| FAC  | UM | New MilCon | Rehab MilCon | TotCost(\$K) | FPG Con CF | FPG Sust CF |
|------|----|------------|--------------|--------------|------------|-------------|
|      |    | -----      | -----        | -----        | -----      | -----       |
| 1714 | SF | 75,326     | 0 Default    | 0            | 137.77     | 4.15        |

Department : Army  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:

|                                  |            |                                |           |
|----------------------------------|------------|--------------------------------|-----------|
| Perc Officers Accompanied:       | 72.00%     | Priority Placement Program:    | 39.97%    |
| Perc Enlisted Accompanied:       | 55.00%     | PPP Actions Involving PCS:     | 50.70%    |
| Officer Salary(\$/Year):         | 124,971.93 | Civilian PCS Costs (\$):       | 35,496.00 |
| Enlisted Salary(\$/Year):        | 82,399.09  | Home Sale Reimburse Rate:      | 10.00%    |
| Civilian Salary(\$/Year):        | 59,959.18  | Max Home Sale Reimburs(\$):    | 50,000.00 |
| Avg Unemploy Cost(\$/Week):      | 272.90     | Home Purch Reimburse Rate:     | 5.00%     |
| Unemployment Eligibility(Weeks): | 16         | Max Home Purch Reimburs(\$):   | 25,000.00 |
| Civilians Not Willing To Move:   | 6.00%      | Civilian Homeowning Rate:      | 68.40%    |
| Civilian Turnover Rate:          | 9.16%      | HAP Home Value Reimburse Rate: | 13.46%    |
| Civilian Early Retire Rate:      | 8.10%      | HAP Homeowner Receiving Rate:  | 18.44%    |
| Civilian Regular Retire Rate:    | 1.67%      | RSE Home Value Reimburse Rate: | 0.00%     |
| Civilian RIF Pay Factor:         | 86.32%     | RSE Homeowner Receiving Rate:  | 0.00%     |
| Civ Early Retire Pay Factor:     | 18.03%     |                                |           |

STANDARD FACTORS SCREEN TWO - FACILITIES

|                                | Army     | Navy                           | Air Force | Marines |
|--------------------------------|----------|--------------------------------|-----------|---------|
|                                | -----    | -----                          | -----     | -----   |
| Service Sustainment Rate       | 87.00%   | 93.00%                         | 92.00%    | 97.00%  |
| Unit Cost Adjustment (BOS)     | 10332.00 | 8879.00                        | 3032.00   | 3904.00 |
| Program Management Factor:     | 10.00    | MilCon Site Prep Cost (\$/SF): | 0.74      |         |
| Mothball (Close) (\$/SF):      | 0.18     | MilCon Contingency Plan Rate:  | 5.00%     |         |
| Mothball (Deac/Realn) (\$/SF): | 0.45     | MilCon Design Rate (Medical):  | 13.00%    |         |
| Rehab vs. MilCon (Default):    | 47.00%   | MilCon Design Rate (Other):    | 9.00%     |         |
| Rehab vs. MilCon (Red):        | 64.00%   | MilCon SIOH Rate:              | 6.00%     |         |
| Rehab vs. MilCon (Amber):      | 29.00%   | Discount Rate for NPV/Payback: | 2.80%     |         |

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

|                             |           |                               |           |
|-----------------------------|-----------|-------------------------------|-----------|
| Material/Assigned Mil (Lb): | 710       | Storage-In-Transit (\$/Pers): | 373.76    |
| HHG Per Off Accomp (Lb):    | 15,290.00 | POV Reimburse(\$/Mile):       | 0.20      |
| HHG Per Enl Accomp (Lb):    | 9,204.00  | Air Transport (\$/Pass Mile): | 0.20      |
| HHG Per Off Unaccomp (Lb):  | 13,712.00 | IT Connect (\$/Person):       | 200.00    |
| HHG Per Enl Unaccomp (Lb):  | 6,960.00  | Misc Exp(\$/Direct Employee): | 1,000.00  |
| HHG Per Civilian (Lb):      | 18,000.00 | Avg Mil Tour Length (Months): | 30.02     |
| Total HHG Cost (\$/100Lb):  | 8.78      | One-Time Off PCS Cost(\$):    | 10,477.58 |
| Equip Pack & Crate(\$/Ton): | 180.67    | One-Time Enl PCS Cost(\$):    | 3,998.52  |

COBRA INPUT DATA REPORT (COBRA v6.10) - Page 7  
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Department : Army  
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Option Pkg Name: AFRC, Kingsport, TN  
Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

FOOTNOTES FOR SCREEN ONE

=====

PIMS # 70 AFRC Kingsport, TN USA # 64

Close the Kingsport Armed Forces Reserve Center (AFRC), the Kingsport Organizational Maintenance Shop (OMS), and the Army Maintenance Support Activity (AMSA), Kingsport, Tennessee, and relocate units into a new Armed Forces Reserve Center and Field Maintenance Shop on Holston Army Ammunition Plant, Kingsport, Tennessee. The new AFRC shall have the capability to accommodate Tennessee National Guard units from the Kingsport Armed Forces Reserve Center, Kingsport, Tennessee, if the state decides to relocate those National Guard units.

Uses AAA validated numbers.

FOOTNOTES FOR SCREEN FIVE

=====

Closing facility non-payroll federal BOS x .75 joint efficiency factor = \$66,405 = MISC RECURRING COSTS

1 Basic EBS for Kingsport AFRC = 8K

2 Complex EBSs \$20,000 = \$40,000 (AMSA 147 and OMS 17)

1 NEPA Record of Environmental Consideration (REC) = \$5,000 (Holston) , Air Conformity Analysis = \$50K and New Source Review = \$100K = (Total \$155K)

One-time cost for utilities calculated using the Army's Support Utility Tool = \$1946K

FOOTNOTES FOR SCREEN SIX

=====

TAA Reductions

Drilling Reserve Component Personnel reduction numbers are based on unit inactivation's using a full time equivalent (FTE) formula. FTE = number of personnel x 65 days per year (48 IDT days plus 17 days of annual training) divided by 365 days. Officer and enlisted numbers are calculated separately.

FOOTNOTES FOR SCREEN SEVEN

=====

96K sf of MilCon estimated as required by the customer was adjusted by a factor of .782 derived from the Joint Savings Factor number equivalent to two units co-locating. Table developed by Mr Johnston of NGB to capture joint efficiencies.

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)  
 Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:37 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation  
 in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC  
 Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

All values in 2005 Constant Dollars

| Base Name          | Total<br>MilCon* | Milcon Cost<br>Avoidance | Total<br>Net Costs |
|--------------------|------------------|--------------------------|--------------------|
| -----              | -----            | -----                    | -----              |
| Kingsport AFRC     | 0                | 0                        | 0                  |
| New Kingsport AFRC | 11,013,944       | 0                        | 11,013,944         |
| Kingsport OMS      | 0                | 0                        | 0                  |
| Kingsport AMSA     | 0                | 0                        | 0                  |
| -----              | -----            | -----                    | -----              |
| Totals:            | 11,013,944       | 0                        | 11,013,944         |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10) - Page 2  
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Department : Army  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

MilCon for Base: New Kingsport AFRC, TN

All values in 2005 Constant Dollars (\$K)

| FAC Title                                | UM | New MilCon | New Cost* | Using Rehab Rehab Type | Rehab Cost* | Total Cost* |
|------------------------------------------|----|------------|-----------|------------------------|-------------|-------------|
| 1714 Reserve Component Training Facility | SF | 75,326     | 11,014    | 0 Default              | 0           | 11,014      |
| Total Construction Cost:                 |    |            |           |                        |             | 11,014      |
| - Construction Cost Avoid:               |    |            |           |                        |             | 0           |
| Total Net Milcon Cost:                   |    |            |           |                        |             | 11,014      |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)

Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:42 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Year | Cost(\$)   | Adjusted Cost(\$) | NPV(\$)     |
|------|------------|-------------------|-------------|
| ---- | -----      | -----             | -----       |
| 2006 | 921,271    | 908,638           | 908,638     |
| 2007 | 12,290,110 | 11,791,420        | 12,700,057  |
| 2008 | -1,170,201 | -1,092,139        | 11,607,918  |
| 2009 | -2,723,512 | -2,472,598        | 9,135,321   |
| 2010 | -2,723,512 | -2,405,251        | 6,730,070   |
| 2011 | -2,723,512 | -2,339,738        | 4,390,332   |
| 2012 | -2,775,840 | -2,319,739        | 2,070,593   |
| 2013 | -2,775,840 | -2,256,556        | -185,963    |
| 2014 | -2,775,840 | -2,195,093        | -2,381,056  |
| 2015 | -2,775,840 | -2,135,304        | -4,516,360  |
| 2016 | -2,775,840 | -2,077,144        | -6,593,505  |
| 2017 | -2,775,840 | -2,020,569        | -8,614,074  |
| 2018 | -2,775,840 | -1,965,534        | -10,579,607 |
| 2019 | -2,775,840 | -1,911,998        | -12,491,605 |
| 2020 | -2,775,840 | -1,859,920        | -14,351,525 |
| 2021 | -2,775,840 | -1,809,261        | -16,160,786 |
| 2022 | -2,775,840 | -1,759,981        | -17,920,767 |
| 2023 | -2,775,840 | -1,712,044        | -19,632,811 |
| 2024 | -2,775,840 | -1,665,412        | -21,298,223 |
| 2025 | -2,775,840 | -1,620,051        | -22,918,274 |

TOTAL COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 1/5  
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Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

(All values in 2005 Constant Dollars)

| Category                                 | Cost       | Sub-Total  |
|------------------------------------------|------------|------------|
| -----                                    | ----       | -----      |
| Construction                             |            |            |
| Military Construction                    | 11,013,944 |            |
| Total - Construction                     |            | 11,013,944 |
| Personnel                                |            |            |
| Civilian RIF                             | 51,757     |            |
| Civilian Early Retirement                | 0          |            |
| Eliminated Military PCS                  | 126,435    |            |
| Unemployment                             | 4,451      |            |
| Total - Personnel                        |            | 182,642    |
| Overhead                                 |            |            |
| Program Management Cost                  | 0          |            |
| Support Contract Termination             | 0          |            |
| Mothball / Shutdown                      | 17,941     |            |
| Total - Overhead                         |            | 17,941     |
| Moving                                   |            |            |
| Civilian Moving                          | 0          |            |
| Civilian PPP                             | 35,496     |            |
| Military Moving                          | 0          |            |
| Freight                                  | 0          |            |
| Information Technologies                 | 0          |            |
| One-Time Moving Costs                    | 0          |            |
| Total - Moving                           |            | 35,496     |
| Other                                    |            |            |
| HAP / RSE                                | 0          |            |
| Environmental Mitigation Costs           | 203,000    |            |
| Mission Contract Startup and Termination | 0          |            |
| One-Time Unique Costs                    | 1,946,000  |            |
| Total - Other                            |            | 2,149,000  |
| -----                                    |            |            |
| Total One-Time Costs                     |            | 13,399,023 |
| -----                                    |            |            |
| One-Time Savings                         |            |            |
| Military Construction Cost Avoidances    | 0          |            |
| Military Moving                          | 0          |            |
| One-Time Moving Savings                  | 0          |            |
| Environmental Mitigation Savings         | 0          |            |
| One-Time Unique Savings                  | 0          |            |
| -----                                    |            |            |
| Total One-Time Savings                   |            | 0          |
| -----                                    |            |            |
| Total Net One-Time Costs                 |            | 13,399,023 |

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Kingsport AFRC, TN  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost   | Sub-Total |
|------------------------------------------|--------|-----------|
| -----                                    | ----   | -----     |
| Construction                             |        |           |
| Military Construction                    | 0      |           |
| Total - Construction                     |        | 0         |
| Personnel                                |        |           |
| Civilian RIF                             | 0      |           |
| Civilian Early Retirement                | 0      |           |
| Eliminated Military PCS                  | 0      |           |
| Unemployment                             | 0      |           |
| Total - Personnel                        |        | 0         |
| Overhead                                 |        |           |
| Program Management Cost                  | 0      |           |
| Support Contract Termination             | 0      |           |
| Mothball / Shutdown                      | 12,972 |           |
| Total - Overhead                         |        | 12,972    |
| Moving                                   |        |           |
| Civilian Moving                          | 0      |           |
| Civilian PPP                             | 0      |           |
| Military Moving                          | 0      |           |
| Freight                                  | 0      |           |
| Information Technologies                 | 0      |           |
| One-Time Moving Costs                    | 0      |           |
| Total - Moving                           |        | 0         |
| Other                                    |        |           |
| HAP / RSE                                | 0      |           |
| Environmental Mitigation Costs           | 8,000  |           |
| Mission Contract Startup and Termination | 0      |           |
| One-Time Unique Costs                    | 0      |           |
| Total - Other                            |        | 8,000     |
| -----                                    |        |           |
| Total One-Time Costs                     |        | 20,973    |
| -----                                    |        |           |
| One-Time Savings                         |        |           |
| Military Construction Cost Avoidances    | 0      |           |
| Military Moving                          | 0      |           |
| One-Time Moving Savings                  | 0      |           |
| Environmental Mitigation Savings         | 0      |           |
| One-Time Unique Savings                  | 0      |           |
| -----                                    |        |           |
| Total One-Time Savings                   |        | 0         |
| -----                                    |        |           |
| Total Net One-Time Costs                 |        | 20,973    |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 3/5  
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Department : Army  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: New Kingsport AFRC, TN  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost       | Sub-Total  |
|------------------------------------------|------------|------------|
| -----                                    | ----       | -----      |
| Construction                             |            |            |
| Military Construction                    | 11,013,944 |            |
| Total - Construction                     |            | 11,013,944 |
| Personnel                                |            |            |
| Civilian RIF                             | 0          |            |
| Civilian Early Retirement                | 0          |            |
| Eliminated Military PCS                  | 0          |            |
| Unemployment                             | 0          |            |
| Total - Personnel                        |            | 0          |
| Overhead                                 |            |            |
| Program Management Cost                  | 0          |            |
| Support Contract Termination             | 0          |            |
| Mothball / Shutdown                      | 0          |            |
| Total - Overhead                         |            | 0          |
| Moving                                   |            |            |
| Civilian Moving                          | 0          |            |
| Civilian PPP                             | 0          |            |
| Military Moving                          | 0          |            |
| Freight                                  | 0          |            |
| Information Technologies                 | 0          |            |
| One-Time Moving Costs                    | 0          |            |
| Total - Moving                           |            | 0          |
| Other                                    |            |            |
| HAP / RSE                                | 0          |            |
| Environmental Mitigation Costs           | 155,000    |            |
| Mission Contract Startup and Termination | 0          |            |
| One-Time Unique Costs                    | 1,946,000  |            |
| Total - Other                            |            | 2,101,000  |
| -----                                    |            |            |
| Total One-Time Costs                     |            | 13,114,944 |
| -----                                    |            |            |
| One-Time Savings                         |            |            |
| Military Construction Cost Avoidances    | 0          |            |
| Military Moving                          | 0          |            |
| One-Time Moving Savings                  | 0          |            |
| Environmental Mitigation Savings         | 0          |            |
| One-Time Unique Savings                  | 0          |            |
| -----                                    |            |            |
| Total One-Time Savings                   |            | 0          |
| -----                                    |            |            |
| Total Net One-Time Costs                 |            | 13,114,944 |

Department : Army  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Kingsport OMS, TN  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost   | Sub-Total |
|------------------------------------------|--------|-----------|
| -----                                    | ----   | -----     |
| Construction                             |        |           |
| Military Construction                    | 0      |           |
| Total - Construction                     |        | 0         |
| Personnel                                |        |           |
| Civilian RIF                             | 0      |           |
| Civilian Early Retirement                | 0      |           |
| Eliminated Military PCS                  | 0      |           |
| Unemployment                             | 0      |           |
| Total - Personnel                        |        | 0         |
| Overhead                                 |        |           |
| Program Management Cost                  | 0      |           |
| Support Contract Termination             | 0      |           |
| Mothball / Shutdown                      | 864    |           |
| Total - Overhead                         |        | 864       |
| Moving                                   |        |           |
| Civilian Moving                          | 0      |           |
| Civilian PPP                             | 0      |           |
| Military Moving                          | 0      |           |
| Freight                                  | 0      |           |
| Information Technologies                 | 0      |           |
| One-Time Moving Costs                    | 0      |           |
| Total - Moving                           |        | 0         |
| Other                                    |        |           |
| HAP / RSE                                | 0      |           |
| Environmental Mitigation Costs           | 20,000 |           |
| Mission Contract Startup and Termination | 0      |           |
| One-Time Unique Costs                    | 0      |           |
| Total - Other                            |        | 20,000    |
| -----                                    |        |           |
| Total One-Time Costs                     |        | 20,864    |
| -----                                    |        |           |
| One-Time Savings                         |        |           |
| Military Construction Cost Avoidances    | 0      |           |
| Military Moving                          | 0      |           |
| One-Time Moving Savings                  | 0      |           |
| Environmental Mitigation Savings         | 0      |           |
| One-Time Unique Savings                  | 0      |           |
| -----                                    |        |           |
| Total One-Time Savings                   |        | 0         |
| -----                                    |        |           |
| Total Net One-Time Costs                 |        | 20,864    |

COBRA ONE-TIME COST REPORT (COBRA v6.10) - Page 5/5  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

Base: Kingsport AMSA, TN  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost    | Sub-Total |
|------------------------------------------|---------|-----------|
| -----                                    | ----    | -----     |
| Construction                             |         |           |
| Military Construction                    | 0       |           |
| Total - Construction                     |         | 0         |
| Personnel                                |         |           |
| Civilian RIF                             | 51,757  |           |
| Civilian Early Retirement                | 0       |           |
| Eliminated Military PCS                  | 126,435 |           |
| Unemployment                             | 4,451   |           |
| Total - Personnel                        |         | 182,642   |
| Overhead                                 |         |           |
| Program Management Cost                  | 0       |           |
| Support Contract Termination             | 0       |           |
| Mothball / Shutdown                      | 4,104   |           |
| Total - Overhead                         |         | 4,104     |
| Moving                                   |         |           |
| Civilian Moving                          | 0       |           |
| Civilian PPP                             | 35,496  |           |
| Military Moving                          | 0       |           |
| Freight                                  | 0       |           |
| Information Technologies                 | 0       |           |
| One-Time Moving Costs                    | 0       |           |
| Total - Moving                           |         | 35,496    |
| Other                                    |         |           |
| HAP / RSE                                | 0       |           |
| Environmental Mitigation Costs           | 20,000  |           |
| Mission Contract Startup and Termination | 0       |           |
| One-Time Unique Costs                    | 0       |           |
| Total - Other                            |         | 20,000    |
| -----                                    |         |           |
| Total One-Time Costs                     |         | 242,242   |
| -----                                    |         |           |
| One-Time Savings                         |         |           |
| Military Construction Cost Avoidances    | 0       |           |
| Military Moving                          | 0       |           |
| One-Time Moving Savings                  | 0       |           |
| Environmental Mitigation Savings         | 0       |           |
| One-Time Unique Savings                  | 0       |           |
| -----                                    |         |           |
| Total One-Time Savings                   |         | 0         |
| -----                                    |         |           |
| Total Net One-Time Costs                 |         | 242,242   |

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)  
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 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Net Change(\$K)      | 2006        | 2007       | 2008        | 2009        | 2010        | 2011        | Total       | Beyond      |
|----------------------|-------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Sustain Change       | 0           | 237        | -60         | -60         | -60         | -60         | -3          | -112        |
| Recap Change         | -143        | -45        | -45         | -45         | -45         | -45         | -368        | -45         |
| BOS Change           | 0           | 0          | -50         | -50         | -50         | -50         | -202        | -50         |
| Housing Change       | 0           | 0          | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>TOTAL CHANGES</b> | <b>-143</b> | <b>191</b> | <b>-155</b> | <b>-155</b> | <b>-155</b> | <b>-155</b> | <b>-573</b> | <b>-208</b> |

| Kingsport AFRC, TN   |             |             |             |             |             |             |               |             |
|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-------------|
| Net Change(\$K)      | 2006        | 2007        | 2008        | 2009        | 2010        | 2011        | Total         | Beyond      |
| Sustain Change       | 0           | 0           | -222        | -222        | -222        | -222        | -888          | -261        |
| Recap Change         | -102        | -102        | -102        | -102        | -102        | -102        | -612          | -102        |
| BOS Change           | 0           | 0           | -50         | -50         | -50         | -50         | -202          | -50         |
| Housing Change       | 0           | 0           | 0           | 0           | 0           | 0           | 0             | 0           |
| <b>TOTAL CHANGES</b> | <b>-102</b> | <b>-102</b> | <b>-374</b> | <b>-374</b> | <b>-374</b> | <b>-374</b> | <b>-1,702</b> | <b>-414</b> |

| New Kingsport AFRC, TN |          |            |            |            |            |            |              |            |
|------------------------|----------|------------|------------|------------|------------|------------|--------------|------------|
| Net Change(\$K)        | 2006     | 2007       | 2008       | 2009       | 2010       | 2011       | Total        | Beyond     |
| Sustain Change         | 0        | 237        | 237        | 237        | 237        | 237        | 1,183        | 237        |
| Recap Change           | 0        | 98         | 98         | 98         | 98         | 98         | 490          | 98         |
| BOS Change             | 0        | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| Housing Change         | 0        | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| <b>TOTAL CHANGES</b>   | <b>0</b> | <b>335</b> | <b>335</b> | <b>335</b> | <b>335</b> | <b>335</b> | <b>1,673</b> | <b>335</b> |

| Kingsport OMS, TN    |           |           |            |            |            |            |            |            |
|----------------------|-----------|-----------|------------|------------|------------|------------|------------|------------|
| Net Change(\$K)      | 2006      | 2007      | 2008       | 2009       | 2010       | 2011       | Total      | Beyond     |
| Sustain Change       | 0         | 0         | -13        | -13        | -13        | -13        | -52        | -15        |
| Recap Change         | -7        | -7        | -7         | -7         | -7         | -7         | -43        | -7         |
| BOS Change           | 0         | 0         | 0          | 0          | 0          | 0          | 0          | 0          |
| Housing Change       | 0         | 0         | 0          | 0          | 0          | 0          | 0          | 0          |
| <b>TOTAL CHANGES</b> | <b>-7</b> | <b>-7</b> | <b>-20</b> | <b>-20</b> | <b>-20</b> | <b>-20</b> | <b>-95</b> | <b>-22</b> |

| Kingsport AMSA, TN   |            |            |            |            |            |            |             |             |
|----------------------|------------|------------|------------|------------|------------|------------|-------------|-------------|
| Net Change(\$K)      | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | Total       | Beyond      |
| Sustain Change       | 0          | 0          | -61        | -61        | -61        | -61        | -246        | -72         |
| Recap Change         | -34        | -34        | -34        | -34        | -34        | -34        | -203        | -34         |
| BOS Change           | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0           |
| Housing Change       | 0          | 0          | 0          | 0          | 0          | 0          | 0           | 0           |
| <b>TOTAL CHANGES</b> | <b>-34</b> | <b>-34</b> | <b>-95</b> | <b>-95</b> | <b>-95</b> | <b>-95</b> | <b>-449</b> | <b>-106</b> |

TOTAL COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 1/5  
 Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:36 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

|                                     | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 2    | 0    | 0    | 0    | 2     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| Civilians Available to Move         |        | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIREMENTS    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFs                 |        | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport AFRC, TN            | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 3/5  
 Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:36 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: New Kingsport AFRC, TN        | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport OMS, TN             | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL IMPACT REPORT (COBRA v6.10) - Page 5/5  
 Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:37 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

| Base: Kingsport AMSA, TN            | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
|                                     | ----   | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 2    | 0    | 0    | 0    | 2     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| Civilians Available to Move         |        | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 1    | 0    | 0    | 0    | 1     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)

Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:35 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 1        | 29       | 0        | 2         |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Students  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | -1   | 0    | 0    | 0    | -1    |
| Enlisted  | 0    | 0    | -29  | 0    | 0    | 0    | -29   |
| Civilians | 0    | 0    | -2   | 0    | 0    | 0    | -2    |
| TOTAL     | 0    | 0    | -32  | 0    | 0    | 0    | -32   |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

COBRA PERSONNEL SUMMARY REPORT (COBRA v6.10) - Page 2  
 Data As Of 04/20/2005 16:37:38, Report Created 05/20/2005 12:07:36 PM

Department : Army  
 Scenario File : J:\RECOMMENDATION DEVELOPMENT\REVIEW FINAL\Completed\Sent to OSD\USA-0238v2 RC Transformation in Tennessee\USA-0238v2 RC Transformation in Tennessee-Criterion 5-COBRA\Criterion 5-COBRA Kingsport, TN\AFRC Kingsport, TN\_QC\_Checkedkw.CBR  
 Option Pkg Name: AFRC, Kingsport, TN  
 Std Fctrs File : D:\Army COBRA 6.10\BRAC2005.SFF

PERSONNEL SUMMARY FOR: Kingsport AFRC, TN

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Kingsport AFRC, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

BASE POPULATION (After BRAC Action) FOR: Kingsport AFRC, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

PERSONNEL SUMMARY FOR: New Kingsport AFRC, TN

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: New Kingsport AFRC, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

BASE POPULATION (After BRAC Action) FOR: New Kingsport AFRC, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

PERSONNEL SUMMARY FOR: Kingsport OMS, TN

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Kingsport OMS, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

BASE POPULATION (After BRAC Action) FOR: Kingsport OMS, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |

PERSONNEL SUMMARY FOR: Kingsport AMSA, TN

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Kingsport AMSA, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 1        | 29       | 0        | 2         |

SCENARIO POSITION CHANGES FOR: Kingsport AMSA, TN

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | -1   | 0    | 0    | 0    | -1    |
| Enlisted  | 0    | 0    | -29  | 0    | 0    | 0    | -29   |
| Civilians | 0    | 0    | -2   | 0    | 0    | 0    | -2    |
| TOTAL     | 0    | 0    | -32  | 0    | 0    | 0    | -32   |

BASE POPULATION (After BRAC Action) FOR: Kingsport AMSA, TN

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 0        | 0        | 0        | 0         |



# Economic Impact Report

This report depicts the economic impact of the following Scenarios:

USA-0064: AFRC Kingsport TN

The data in this report is rolled up by Action

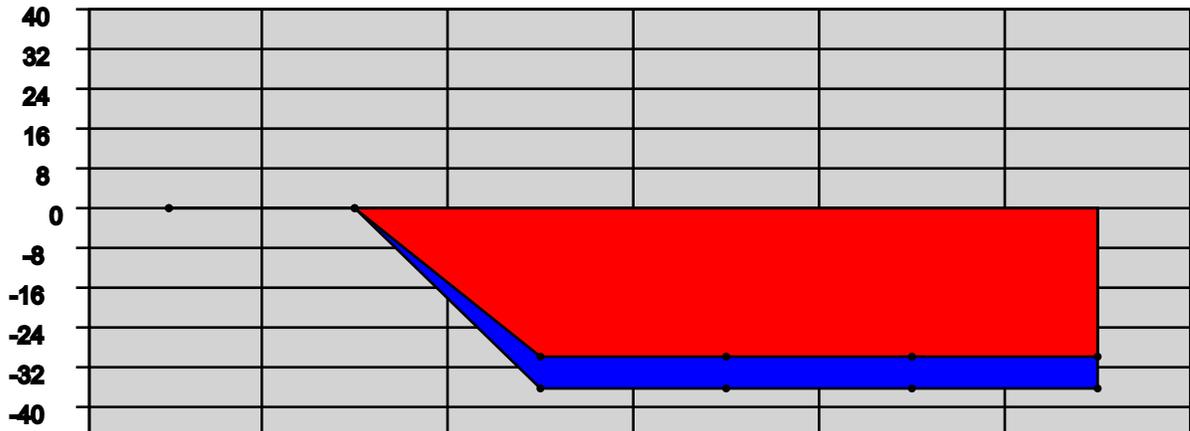
ECONOMIC IMPACT DATA

**Scenario:** AFRC Kingsport TN  
**Economic Region of Influence(ROI):** Kingsport-Bristol-Bristol, TN-VA Metropolitan Statistical Area  
**Base:** KINGSPORT AFRC/AMSA 147 (G)  
**Action:** TAA Kingsport

**Overall Economic Impact of Proposed BRAC-05 Action:**

|                                                    |         |
|----------------------------------------------------|---------|
| ROI Population (2002):                             | 298,901 |
| ROI Employment (2002):                             | 161,187 |
| Authorized Manpower (2005):                        | 313     |
| Authorized Manpower(2005) / ROI Employment(2002):  | 0.19%   |
| Total Estimated Job Change:                        | -39     |
| Total Estimated Job Change / ROI Employment(2002): | -0.02%  |

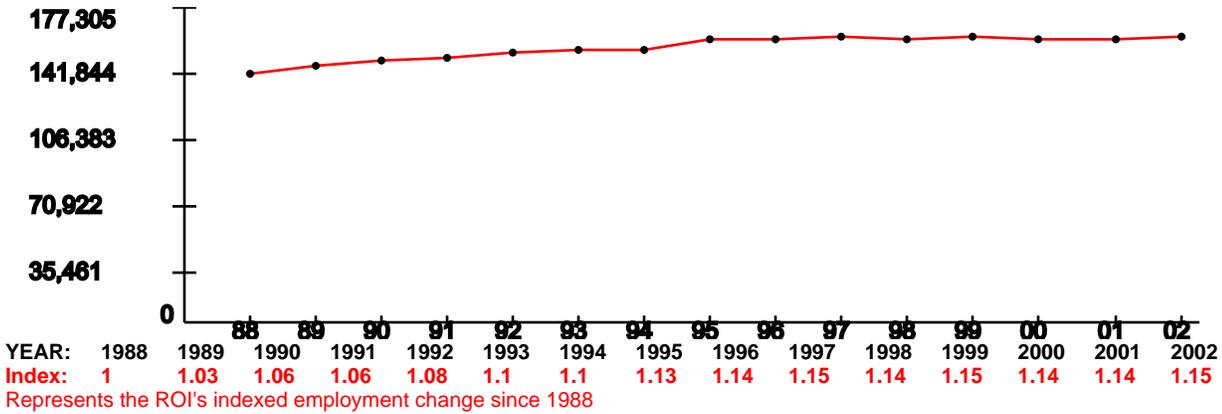
**Cumulative Job Change (Gain/Loss) Over Time:**



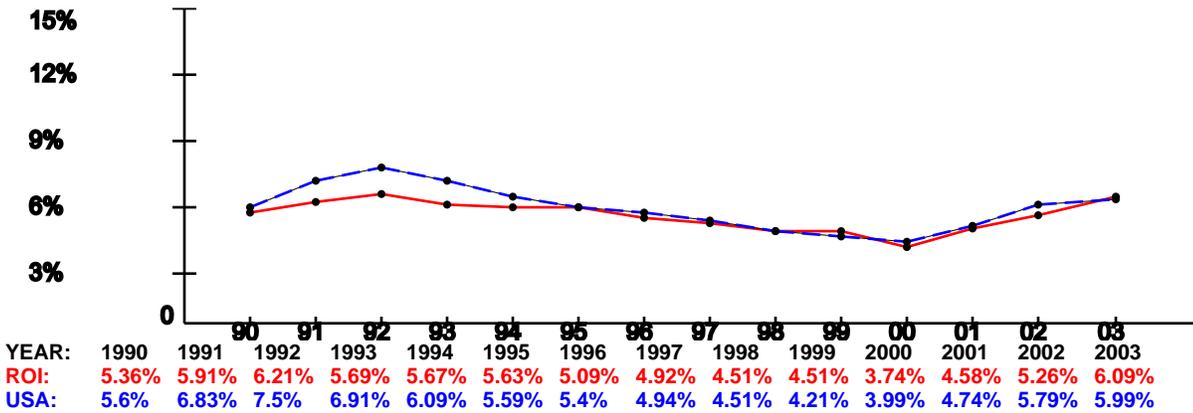
| YEAR:                     | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|---------------------------|------|------|------|------|------|------|
| <b>Direct Military:</b>   | 0    | 0    | -30  | 0    | 0    | 0    |
| <b>Direct Civilian:</b>   | 0    | 0    | -2   | 0    | 0    | 0    |
| <b>Direct Student:</b>    | 0    | 0    | 0    | 0    | 0    | 0    |
| <b>Direct Contractor:</b> | 0    | 0    | 0    | 0    | 0    | 0    |
| <b>Cumulative Direct:</b> | 0    | 0    | -32  | -32  | -32  | -32  |
| <b>Cum Indlr/Induc:</b>   | 0    | 0    | -7   | -7   | -7   | -7   |
| <b>Cumulative Total:</b>  | 0    | 0    | -39  | -39  | -39  | -39  |

Kingsport-Bristol-Bristol, TN-VA Metropolitan Statistical Area Trend Data

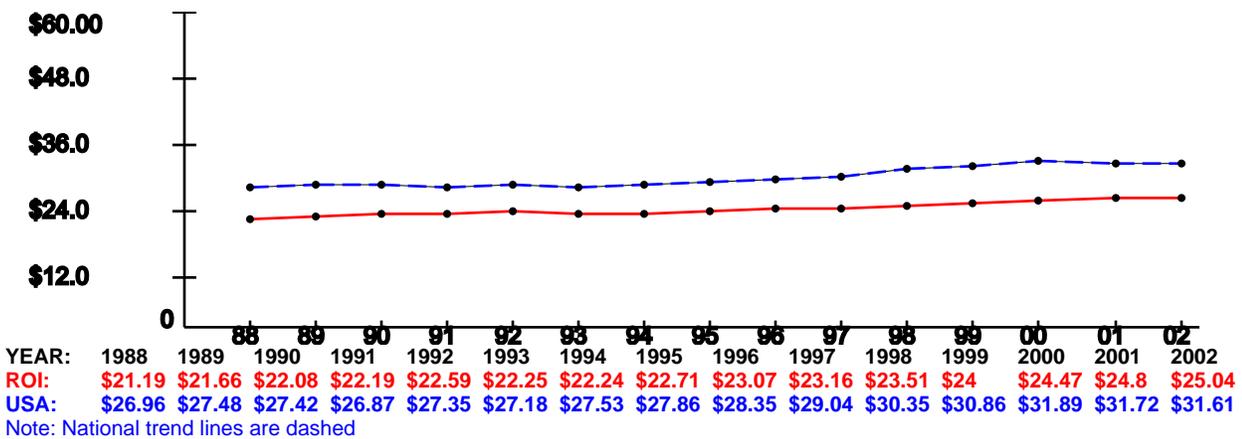
**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



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## **FORT CAMPBELL, KY (Proxy for AFRC OMS Fort Campbell, USARC Clarksville, and Clarksville Armory)**

### **Demographics**

The following tables provide a short description of the area near the installation/activity. FORT CAMPBELL is 0.3 miles from Clarksville, TN, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA                          | Population |
|------------------------------|------------|
| Clarksville-Hopkinsville MSA | 207,033    |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Christian   | 72265      |
| Montgomery  | 134768     |
| Stewart     | 12370      |
| Trigg       | 12597      |
| Total       | 232,000    |

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 3

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                                                        |                      |          |               |
|--------------------------------------------------------|----------------------|----------|---------------|
| Median Household Income                                | (US Avg \$41,994)    | \$36,313 | Basis:<br>MSA |
| Median House Value                                     | (US Avg \$119,600)   | \$82,400 |               |
| GS Locality Pay                                        | ("Rest of US" 10.9%) | 10.9%    |               |
| O-3 with Dependents BAH Rate                           |                      | \$ 775   |               |
| In-state Tuition for Family Member                     |                      | Yes      |               |
| In-state Tuition Continues if Member PCSs Out of State |                      | Yes      |               |

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## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR”--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

|                                                    |        | Basis            |
|----------------------------------------------------|--------|------------------|
| School District(s) Capacity                        | 43,449 | 3 of 3 districts |
| Students Enrolled                                  | 37,468 | 3 of 3 districts |
| Average Pupil/Teacher Ratio                        | 20.9:1 | 3 of 3 districts |
| High School Students Enrolled                      | 10,019 | 3 of 3 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 82.8%  | 3 of 3 districts |
| Average Composite SAT I Score (US Avg 1026)        | 1161   | 3 of 3 districts |
| Average ACT Score (US Avg 20.8)                    | 20     | 3 of 3 districts |
| Available Graduate/PhD Programs                    | 2      |                  |
| Available Colleges and/or Universities             | 3      |                  |
| Available Vocational and/or Technical Schools      | 4      |                  |

## Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

|            | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 3.3% | 3.5% | 4.9% | 5.0% | 5.4% |
| National   | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis:     | MSA  | MSA  | MSA  | MSA  | MSA  |

The annual job growth rate for the last five-years:

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|            |      |      |      |       |      |
|------------|------|------|------|-------|------|
|            | 1999 | 2000 | 2001 | 2002  | 2003 |
| Local Data | 5.3% | 1.3% | .2%  | .3%   | .3%  |
| National   | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis:     | MSA  | MSA  | MSA  | MSA   | MSA  |

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                            |       |               |
|----------------------------|-------|---------------|
| Total Vacant Housing Units | 6,162 | Basis:<br>MSA |
| Vacant Sale Units          | 1,379 |               |
| Vacant Rental Units        | 2,466 |               |

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                       |              |         |            |               |
|-----------------------|--------------|---------|------------|---------------|
|                       | # Physicians | # Beds  | Population | Basis:<br>MSA |
| Local Community       | 268          | 340     | 207,033    |               |
| Ratio                 | 1:773        | 1:609   |            |               |
| National Ratio (2003) | 1:421.2      | 1:373.7 |            |               |

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

|              |         |            |
|--------------|---------|------------|
| Local UCR    | 4,945.0 | Basis: MSA |
| National UCR | 4,118.8 |            |

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT CAMPBELL to nearest commercial airport: 62.3 miles  
Is FORT CAMPBELL served by regularly scheduled public transportation? Yes

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## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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## **NAVMARCORESCEN\_CHATTANOOGA\_TN, TN (Proxy for AFRC Chattanooga, USARC Guery, and USARC Bonney)**

### **Demographics**

The following tables provide a short description of the area near the installation/activity. NAVMARCORESCEN\_CHATTANOOGA\_TN is 100 miles from Knoxville, TN, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA                    | Population |
|------------------------|------------|
| Chattanooga, TN-GA MSA | 465,161    |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Catoosa     | 53282      |
| Dade        | 15154      |
| Hamilton    | 307896     |
| Marion      | 27776      |
| Walker      | 61053      |
| Total       | 465,161    |

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 30

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                              |                      |          |               |
|------------------------------|----------------------|----------|---------------|
| Median Household Income      | (US Avg \$41,994)    | \$37,411 | Basis:<br>MSA |
| Median House Value           | (US Avg \$119,600)   | \$89,500 |               |
| GS Locality Pay              | ("Rest of US" 10.9%) | 10.9%    |               |
| O-3 with Dependents BAH Rate |                      | \$ 900   |               |

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|                                                        |     |  |
|--------------------------------------------------------|-----|--|
| In-state Tuition for Family Member                     | Yes |  |
| In-state Tuition Continues if Member PCSs Out of State | Yes |  |

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR”--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

|                                                    |        | Basis           |
|----------------------------------------------------|--------|-----------------|
| School District(s) Capacity                        | 55,000 | 1 of 1 district |
| Students Enrolled                                  | 54,250 | 1 of 1 district |
| Average Pupil/Teacher Ratio                        | 26.0:1 | 1 of 1 district |
| High School Students Enrolled                      | 12,186 | 1 of 1 district |
| Average High School Graduation Rate (US Avg 67.3%) | 90.0%  | 1 of 1 district |
| Average Composite SAT I Score (US Avg 1026)        | 1056   | 1 of 1 district |
| Average ACT Score (US Avg 20.8)                    | 20     | 1 of 1 district |
| Available Graduate/PhD Programs                    | 5      |                 |
| Available Colleges and/or Universities             | 5      |                 |
| Available Vocational and/or Technical Schools      | 6      |                 |

## Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

|            | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 3.5% | 2.9% | 3.2% | 3.9% | 3.9% |
| National   | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis:     | MSA  | MSA  | MSA  | MSA  | MSA  |

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The annual job growth rate for the last five-years:

|            | 1999 | 2000 | 2001  | 2002  | 2003  |
|------------|------|------|-------|-------|-------|
| Local Data | 3.9% | 1.0% | - .2% | 1.6%  | - .4% |
| National   | 1.5% | 2.4% | .03%  | -.31% | .86%  |
| Basis:     | MSA  | MSA  | MSA   | MSA   | MSA   |

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                            |        |               |
|----------------------------|--------|---------------|
| Total Vacant Housing Units | 15,283 | Basis:<br>MSA |
| Vacant Sale Units          | 3,177  |               |
| Vacant Rental Units        | 5,364  |               |

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                       | # Physicians | # Beds  | Population |               |
|-----------------------|--------------|---------|------------|---------------|
| Local Community       | 1,153        | 1,642   | 465,161    | Basis:<br>MSA |
| Ratio                 | 1:403        | 1:283   |            |               |
| National Ratio (2003) | 1:421.2      | 1:373.7 |            |               |

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

|              |         |            |
|--------------|---------|------------|
| Local UCR    | 5,503.9 | Basis: MSA |
| National UCR | 4,118.8 |            |

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## **Transportation**

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from NAVMARCORESCEN\_CHATTANOOGA\_TN to nearest commercial airport: 2.0 miles

Is NAVMARCORESCEN\_CHATTANOOGA\_TN served by regularly scheduled public transportation? No

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

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## **HOLSTON AAP, TN (Proxy for AFRC Kingsport, Kingsport OMS, Kingsport AMSA)**

### **Demographics**

The following tables provide a short description of the area near the installation/activity. HOLSTON AAP is 101.37 miles from Knoxville, TN, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA                                 | Population |
|-------------------------------------|------------|
| Johnson City-Kingsport- Bristol MSA | 480,091    |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Bristol     | 17367      |
| Carter      | 56742      |
| Hawkins     | 53563      |
| Scott       | 23403      |
| Sullivan    | 153048     |
| Washington  | 107198     |
| Washington  | 51103      |
| Total       | 462,424    |

### **Child Care**

This attribute captures the number of nationally accredited child-care centers within the local community: 6

### **Cost of Living**

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities. For median household income and house value, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                              |                      |          |               |
|------------------------------|----------------------|----------|---------------|
| Median Household Income      | (US Avg \$41,994)    | \$31,596 | Basis:<br>MSA |
| Median House Value           | (US Avg \$119,600)   | \$86,300 |               |
| GS Locality Pay              | ("Rest of US" 10.9%) | 10.9%    |               |
| O-3 with Dependents BAH Rate |                      | \$ 865   |               |

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|                                                        |     |  |
|--------------------------------------------------------|-----|--|
| In-state Tuition for Family Member                     | Yes |  |
| In-state Tuition Continues if Member PCSs Out of State | Yes |  |

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: “MFR”--means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information. For each entry, the number of school districts for which data are available of the total number of school districts reported, and the number of MFRs is indicated.

|                                                    |        | Basis                    |
|----------------------------------------------------|--------|--------------------------|
| School District(s) Capacity                        | 26,400 | 3 of 3 districts         |
| Students Enrolled                                  | 27,233 | 3 of 3 districts         |
| Average Pupil/Teacher Ratio                        | 15.8:1 | 3 of 3 districts         |
| High School Students Enrolled                      | 8,157  | 3 of 3 districts         |
| Average High School Graduation Rate (US Avg 67.3%) | 77.7%  | 3 of 3 districts         |
| Average Composite SAT I Score (US Avg 1026)        | 1131   | 1 of 3 districts, 2 MFRs |
| Average ACT Score (US Avg 20.8)                    | 21     | 3 of 3 districts         |
| Available Graduate/PhD Programs                    | 3      |                          |
| Available Colleges and/or Universities             | 2      |                          |
| Available Vocational and/or Technical Schools      | 1      |                          |

## Employment

Unemployment and job growth rates provide an indicator of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

The unemployment rates for the last five years:

|            | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 4.4% | 4.0% | 4.6% | 5.4% | 5.9% |
| National   | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |

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|        |     |     |     |     |     |
|--------|-----|-----|-----|-----|-----|
| Basis: | MSA | MSA | MSA | MSA | MSA |
|--------|-----|-----|-----|-----|-----|

The annual job growth rate for the last five-years:

|            |      |       |      |       |       |
|------------|------|-------|------|-------|-------|
|            | 1999 | 2000  | 2001 | 2002  | 2003  |
| Local Data | .8%  | -2.1% | .6%  | 2.2%  | -1.0% |
| National   | 1.5% | 2.4%  | .03% | -.31% | .86%  |
| Basis:     | MSA  | MSA   | MSA  | MSA   | MSA   |

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: According to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal total Vacant Housing Units. Vacant housing units may also include units that are vacant but not on the market for sale or rent. For each entry, the basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                            |        |               |
|----------------------------|--------|---------------|
| Total Vacant Housing Units | 18,972 | Basis:<br>MSA |
| Vacant Sale Units          | 3,248  |               |
| Vacant Rental Units        | 5,826  |               |

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population. The basis of the data (either MSA or number of counties in the MHA or the county of the installation) is indicated.

|                       |              |         |            |               |
|-----------------------|--------------|---------|------------|---------------|
|                       | # Physicians | # Beds  | Population | Basis:<br>MSA |
| Local Community       | 1,359        | 2,003   | 480,091    |               |
| Ratio                 | 1:353        | 1:240   |            |               |
| National Ratio (2003) | 1:421.2      | 1:373.7 |            |               |

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002 is provided. The basis of the data (either MSA or state) is indicated.

|              |         |            |
|--------------|---------|------------|
| Local UCR    | 3,664.0 | Basis: MSA |
| National UCR | 4,118.8 |            |

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## **Transportation**

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from HOLSTON AAP to nearest commercial airport: 19.8 miles  
Is HOLSTON AAP served by regularly scheduled public transportation? No

## **Utilities**

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

**Summary of Scenario Environmental Impacts for RCPAT Proposals  
- RC Sites -**

Proposal # 153 / USA-0026

Title: AFRC OMS Fort Campbell

Analyst \_\_\_\_\_

Last Update: 4/15/05

| Env Resource Area                             | <b>Gaining Installation Assessment<br/>Inst Name: Ft. Campbell</b>                                                                                                                                                                                                                                                                                                                                                                                                    | <b>Analyst Comments<br/>( &amp; data source(s) that drive assessment)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Air Quality                                   | <p>Impact Expected.<br/>Ft. Campbell is in marginal non-attainment for Ozone.</p> <p>Added operations will require New Source Review permitting and Air Conformity Analysis.</p>                                                                                                                                                                                                                                                                                      | <p>#213 – In marginal non-attainment for Ozone (8-hour)<br/>#211 –No permit or Major Source thresholds projected to be exceeded based on 1% increase at Ft Campbell.<br/>#220 – Holds 1 Major Operating Permit (SIC code 9700)<br/>#222 – No Emissions Credit Trading program available<br/>#218 – No restrictions to operations reported due to air quality requirements</p>                                                                                                                                                                                                                              |
| Cultural/Archeological/Tribal Resources       | <p>1 archeological site and 2537 historic properties identified. 5 Native American tribes have asserted an interest in archeological sites and burial sites.</p> <p>Potential impact may occur as a result of increased time delays and negotiated restrictions.</p> <p>Cultural / archeological / tribal resources currently restrict operations. Additional operations may impact these resources and result in further restrictions on training or operations.</p> | <p>#230 – 1 archeological resources on installation; restrictions reported- State SHPO considers potentially eligible as a Historic District, requires consultation with SHPO prior to work.<br/>#231 – Native People sites identified<br/>#233- 90% surveyed<br/>#235 –2537 historic properties identified covering 2601 acres<br/>#229 –Limitations to fee-simple ownership reported<br/>#236 – Programmatic Agreement with SHPO<br/>#234 – 5 tribes assert interest in archeological sites and burial sites; in formal consultation<br/>#232 – Areas with high archaeological potential identified.</p> |
| Dredging                                      | No impact                                                                                                                                                                                                                                                                                                                                                                                                                                                             | #226-228 –N/A.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Land Use Constraints/Sensitive Resource Areas | No impact                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <p>#30 – 3825 buildable acres reported, approximately 7 acres needed (assuming small admin building, plus OMS).<br/>#201 – 2 restrictions reported-Surface area danger zone for training on stinger missiles/0001-2400 daily and Noise restrictions 0001-2400 daily<br/>#256 – 1 Sensitive Resource Area identified but cause no restrictions<br/>CERL Study – moderate encroachment projected</p>                                                                                                                                                                                                         |

**Summary of Scenario Environmental Impacts for RCPAT Proposals  
- RC Sites -**

|                                                              |                                                                                                                                                                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Marine Mammals/ Marine Resources/ Marine</b>              | No impact                                                                                                                                                                                                                       | #248, #249, #250, #252, #253 - No restrictions                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Noise</b>                                                 | No impact.                                                                                                                                                                                                                      | #239 – Installation has 16818 acres of Noise Zone 2, and 5605 acres of Noise Zone 3 that extend off the range, and 11765 acres of Noise Zone 2, and 2168 acres of Noise Zone 3 that extend off the installation. Installation is moderately encroached by development.<br>#202 – Installation has published noise abatement procedures “Fort Campbell Installation Environmental Noise Management Plan, Cam Reg 95-1, FLIPS, JLUS, ICUS Pamphlet”<br>#201 –Noise restrictions 0001-2400 daily |
| <b>Threatened &amp; Endangered Species/ Critical Habitat</b> | TES listed include Indiana Bat and Grey Bat, but no restrictions to operations are reported.<br><br>Additional operations may impact threatened / endangered species possibly leading to restrictions on training or operations | #259 – TES listed include Indiana Bat and Grey Bat. No restrictions reported.<br>#260 – No critical habitat identified<br>#261 – No Biological Opinion<br>#262 – No restrictions reported<br>#263, #264 – No candidate species/habitat reported<br>#201- No restrictions reported                                                                                                                                                                                                             |
| <b>Waste Management</b>                                      | No impact                                                                                                                                                                                                                       | #269 – No RCRA Subpart X permit.<br>#265- No TSD facility -Withdrawal of the Part B application for the hazardous waste OBOD Unit at 101ST Airborne Division (Air Assault) AND Fort Campbell, Clarksville, TN (EPA ID. NUMBER: TN 5210020140, TDEC letter dated 28 June, 2002 TN Rule 1200-1-11-.05(07) 40 CFR 262.34(a)<br>#272 –Has permitted solid waste disposal facility, 12.6% filled                                                                                                   |

**Summary of Scenario Environmental Impacts for RCPAT Proposals  
- RC Sites -**

|                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Water Resources</b> | <p>Installation is located over the recharge zone of a sole-source aquifer, which may result in future regulatory limitations on training activities.</p> <p>Water quality is impaired by pollutant loadings. Significant mitigation measures to limit releases may be required to reduce impacts to water quality and achieve US EPA water quality standards. Water quality issues currently restrict operations. Increases in personnel may further restrict operations and / or require implementation of enhanced mitigation measures.</p> | <p>#276 – Installation is located over a sole-source aquifer<br/>         #278 – McCarren Amendment does not apply<br/>         #293 – No Potable water restrictions<br/>         #291 – Installation uses one On Military Installation Govt Privatized Plant for potable water<br/>         IREM indicates remaining capacity for potable water to support 17,447 personnel<br/>         #279 –Installation discharges to 3 impaired waterways, installation further contributes to impairment– all 3 are sources of potable water<br/>         #297 – Installation uses 1 On Military Installation Privatized Plant for sewage treatment<br/>         #282 – No Industrial Gov’t owned wastewater treatment system<br/>         Final Stat Packages- Scenario increases current population by approximately 0.2%<br/>         ISR2 – WQM issues adversely affect mission</p> |
| <b>Wetlands</b>        | <p>No impact</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <p>#251- Wetlands survey complete 02/02<br/>         #257 – Wetlands restrict 0.0006% of range and restrict operations on 0.01% of installation -If wetlands are destoried for a MCA project, mitigations will be required.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

**Summary of Scenario Environmental Impacts for RCPAT Proposals  
- RC Sites -**

**IMPACTS OF COSTS/COST SUMMARY**

| Env Resource Area                                                                                                                                                                                                                                                                                                        | <i>Gaining</i> Installation Assessment<br>Ft. Campbell, KY (21128)                                                                                                                                                                                                                                                              | <i>Losing</i> Installation Assessment<br>Clarksville, ARNG, TN<br>USARC Lease, KY |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|
| <b><u>Environmental Resource Areas</u></b><br>Air Quality;<br>Cultural/Archeological/Tribal Resources; Dredging; Land Use Constraints/Sensitive Resource Areas; Marine Mammals/Marine Resources/Marine Sanctuaries; Noise; Threatened & Endangered Species/Critical Habitat; Waste Management; Water Resources; Wetlands | See Assessment above                                                                                                                                                                                                                                                                                                            | No Impacts                                                                        |
| <b><u>Compliance</u></b> (e.g., pollution prevention, air permits, etc.)                                                                                                                                                                                                                                                 | -Realignment NEPA at gaining installation - \$100K (EA) (less than 1K pop increase)<br>-Air Conformity Analysis - \$25K-\$75K<br>-New Source Review & Permitting - \$100K-\$500K<br>-Conduct Tribal govt to govt consultation - \$500- \$2000 per meeting.<br>-Endangered Species Management (includes monitoring) - \$20K-\$2M | 1 Basic EBS for USARC Lease.                                                      |
| <b><u>Restoration</u></b><br>(AEDBR data, CERCLA work)                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                 |                                                                                   |
| <b><u>Waste Management</u></b><br>(RCRA – Haz. Waste, OB/OD areas, radiological, etc.)                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                 |                                                                                   |
| <b>COBRA Costs:</b>                                                                                                                                                                                                                                                                                                      | -Air Conformity Analysis - \$50K<br>-New Source Review - \$100K<br>-Re-alignment NEPA (EA) - \$100K (EA)<br><br>Total = \$250,000                                                                                                                                                                                               | 1 Basic EBS = \$8,000<br><br>Total = \$8,000                                      |

- Clarksville ARNG is a state-owned facility so no EBS costs are reported.

**Summary of Scenario Environmental Impacts for RCPAT Proposals  
- RC Sites -**

Proposal # 70 / USA-0064 Title: AFRC Kingsport, TN

Analyst \_\_\_\_\_ Last Update: 04/15/05

| Env Resource Area                             | <i>Gaining Installation Assessment</i><br>Inst Name: <u>Holston AAP</u>                                                                                                      | Analyst Comments<br>(& data source(s) that drive assessment)                                                                                                                                                                                                                                                                                            |
|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Air Quality                                   | Impact Expected.<br>Installation is in proposed non-attainment for Ozone.<br><br>Added operations will require New Source Review permitting and Air Conformity Analysis.     | #213 The receiving installation will be in Non-Attainment for Ozone (area proposed for Non-Attainment).<br>#220 Major Source and Title V permits.<br>#211 – Additional operations appear to be within operating permit buffers.<br>#212 - Exceedences reported for Hydrofluoric Acid and Hydrochloric Acid<br>#218 – No restrictions reported           |
| Cultural/Archeological/Tribal Resources       | 18 historic properties identified.<br><br>Potential impacts may occur since resources must be evaluated on a case-by-case basis, thereby causing increased delays and costs. | #230 No archeological resources identified<br>#232 But, sites with high potential for archeological finds were identified<br>#235 1 Historic district identified and 18 historic bldgs located in main installation parcel.<br>#236 No programmatic agreement in place.<br>#231-No Native People sites<br>#233-100% surveyed<br>#234-No Tribal interest |
| Dredging                                      | No Impact                                                                                                                                                                    | #226 There are no dredging impacts for this proposal.                                                                                                                                                                                                                                                                                                   |
| Land Use Constraints/Sensitive Resource Areas | No Impact                                                                                                                                                                    | #30 1,031 acres of unidentified land use available for development; approx 22 acres required (based on ½ the size of a large admin organ)<br>CERL Encroachment Study – high encroachment projected.                                                                                                                                                     |
| Marine Mammals/Marine Resources/Sanctuaries   | No Impact                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                         |
| Noise                                         | No Impact                                                                                                                                                                    | No noise constraints currently and incoming bldg. will not generate noise at levels of concern                                                                                                                                                                                                                                                          |

**Summary of Scenario Environmental Impacts for RCPAT Proposals  
- RC Sites -**

|                                                                    |                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|--------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p><b>Threatened &amp; Endangered Species/Critical Habitat</b></p> | <p>TES on installation include Bald Eagle and Gray Bat. TES already restrict operations. Additional operations may further impact TES leading to additional restrictions on operations.</p>                                                                       | <p>#259 2 TES species identified (Bald Eagle, Gray Bat). Restrictions on training and development near streams.<br/>#260 No critical habitats<br/>#261-#264 – No restrictions</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <p><b>Waste Management</b></p>                                     | <p>No Impact</p>                                                                                                                                                                                                                                                  | <p># 269 USARC and TRARNG do not intend to store/handle large munitions. Gaining installation has a RCRA Subpart X Permit and permitted TSDF.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <p><b>Water Resources</b></p>                                      | <p>Water quality impaired by pollutant loadings. Current operations may contribute to impaired water quality. Significant mitigation measures to limit releases may be required to reduce impacts to water quality and achieve USEPA Water Quality Standards.</p> | <p>#276 Installation not over a recharge zone<br/>#278 Not subject to McCarren Act<br/>#279 Installation does discharge to an impaired waterway (Fecal coliform), but current operations do not currently impair waterway but is a source of drinking water<br/>#282 Has industrial waster water treatment plant<br/>#293 No potable water restrictions<br/>#297- One Off Military Installation Publicly Owned Plant for sewage treatment<br/>#291 – One Off Military Installation Publicly Owned plant for potable water<br/>#282 – One On Military Installation Govt Owned Plant for industrial wastewater<br/>IREM –infrastructure can support additional 3,084 personnel</p> |
| <p><b>Jurisdictional Wetlands</b></p>                              | <p>No Impact</p>                                                                                                                                                                                                                                                  | <p>#257 1% of installation is constrained by wetlands. Required mitigation during construction, avoidance of critical areas, compliance with regulations during construction.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

**Summary of Scenario Environmental Impacts for RCPAT Proposals  
- RC Sites -**

**IMPACTS OF COSTS/COST SUMMARY**

|                                                                                                                                                                                                                                                                                                                          | <b><i>Gaining</i> Installation Assessment<br/>Kingsport AFRC on Holston AAP</b>                                                                                                                                                                                                                                                                           | <b><i>Losing</i> Installation Assessment<br/>Kingsport OMS, TN<br/>Kingsport AMSA, TN<br/>Kingsport AFRC, TN</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| <b><u>Environmental Resource Areas</u></b><br>Air Quality;<br>Cultural/Archeological/Tribal Resources; Dredging; Land Use Constraints/Sensitive Resource Areas; Marine Mammals/Marine Resources/Marine Sanctuaries; Noise; Threatened & Endangered Species/Critical Habitat; Waste Management; Water Resources; Wetlands | See Assessment above                                                                                                                                                                                                                                                                                                                                      | No Impacts                                                                                                       |
| <b><u>Compliance</u></b> (e.g., pollution prevention, air permits, etc.)                                                                                                                                                                                                                                                 | 1 NEPA Record for Environmental Consideration for Holston AAP<br><br>Air Conformity Analysis = \$25K -\$75K<br>New Source Review = \$100K-\$500K<br><br>Develop Programmatic Agreement \$10K<br><br>Install Best Management Practices (BMPs) to protect impaired waterways and reduce non-point source runoff from training areas and ranges -\$100K-\$3M | 2 Complex EBSs for Kingsport OMS and Kingsport AMSA, TN<br><br>1 Basic EBS for Kingsport AFRC                    |
| <b><u>Restoration</u></b><br>(AEDBR data, CERCLA work)                                                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                  |
| <b><u>Waste Management</u></b><br>(RCRA – Haz. Waste, OB/OD areas, radiological, etc.)                                                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                           |                                                                                                                  |
| <b>COBRA Costs:</b>                                                                                                                                                                                                                                                                                                      | 1 NEPA Record of Environmental Consideration (REC) = \$5,000<br>Air Conformity Analysis = \$50K<br>New Source Review = \$100K<br><br>TOTAL = \$155,000                                                                                                                                                                                                    | 2 Complex EBSs * \$20,000 = \$40,000<br>1 Basic EBS = \$8,000<br><br>TOTAL = \$48,000                            |

**Summary of Scenario Environmental Impacts for RCPAT Proposals  
- RC Sites -**

**Proposal #** 69 / USA-0159

**Title:** AFRC Chattanooga, TN

**Analyst** \_\_\_\_\_

**Last Update:** 04/15/05

|                                                                                                                                                                                                                                                                                                                          | <i>Gaining Installation Assessment<br/>AFRC VAAP Chattanooga, TN</i>                | <i>Losing Installation Assessment<br/>Guery USARC, TN<br/>Bonney Oaks USARC, TN<br/>NMCRC Chattanooga</i> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| <b><u>Environmental Resource Areas</u></b><br>Air Quality;<br>Cultural/Archeological/Tribal Resources; Dredging; Land Use Constraints/Sensitive Resource Areas; Marine Mammals/Marine Resources/Marine Sanctuaries; Noise; Threatened & Endangered Species/Critical Habitat; Waste Management; Water Resources; Wetlands | No Impacts                                                                          | No Impacts                                                                                                |
| <b><u>Compliance</u></b> (e.g., pollution prevention, air permits, etc.)                                                                                                                                                                                                                                                 | 1 NEPA REC for Volunteer AAP, TN                                                    | 2 Basic EBSs for Guery USARC and Bonney Oaks USARC                                                        |
| <b><u>Restoration</u></b><br>(AEDBR data, CERCLA work)                                                                                                                                                                                                                                                                   |                                                                                     |                                                                                                           |
| <b><u>Waste Management</u></b><br>(RCRA – Haz. Waste, OB/OD areas, radiological, etc.)                                                                                                                                                                                                                                   |                                                                                     |                                                                                                           |
| <b>COBRA Costs:</b>                                                                                                                                                                                                                                                                                                      | 1 NEPA Record of Environmental Consideration (REC) = \$5,000<br><br>TOTAL = \$5,000 | 2 Basic EBSs * \$8,000 = \$16,000<br><br>TOTAL = \$16,000                                                 |

- NMCRC Chattanooga is DON-owned, so no EBS costs are reported.

*Summary of Scenario Environmental Impacts for RCPAT Proposals*  
*- RC Sites -*

**INSTALLATION ENVIRONMENTAL PROFILE**  
**HOLSTON AAP**

**1. Air Quality (DoD Question #210-225):**

- a. The Clean Air Act (CAA) establishes health-based standards for air quality and all areas of the country are monitored to determine if they meet the standards. A major limiting factor is whether the installation is in an area designated nonattainment or maintenance (air quality is not meeting the standard) and is therefore subject to more stringent requirements, including the CAA General Conformity Rule. Conformity requires that any new emissions from military sources brought into the area must be offset by credits or accounted for in the State Implementation Plan (SIP) emissions budget. The criteria pollutants of concern include: CO, O<sub>3</sub> (1 hour & 8 Hour), and PM (PM<sub>10</sub>, and PM<sub>2.5</sub>). Installations in attainment areas are not restricted, while activities for installations in non-attainment areas may be restricted. Non-attainment areas are classified as to the degree of non-attainment: Marginal, Moderate, Serious, and in the case of O<sub>3</sub>, Severe and Extreme. SIP Growth Allowances and Emission Reduction Credits are tools that can be used to accommodate increased emissions in a manner that conforms to a state's SIP. All areas of the country require operating permits if emissions from stationary sources exceed certain threshold amounts. Major sources already exceed the amount and are subject to permit requirements. Synthetic minor means the base has accepted legal limits to its emissions to stay under the major source threshold. Natural or true minor means the actual and potential emissions are below the threshold.
- b. [HOLSTON AAP is in Attainment for all Criteria Pollutants. HOLSTON AAP is proposed to be in Nonattainment \(Deferred\) for Ozone \(8 hour\). It holds 2 CAA Major Operating Permits. HOLSTON AAP is in an area projected or proposed to be designated nonattainment for the 8-hour Ozone or the PM2.5 NAAQS. Permit exceedances reported.](#)

**2. Cultural/Archeological/Tribal Resources (DoD Question #229-237):**

- a. Many installations have historical, archeological, cultural and Tribal sites of interest. These sites and access to them often must be maintained, or consultation is typically required before changes can be made. The sites and any buffers surrounding them may reduce the quantity or quality of land or airspace available for training and maneuvers or even construction of new facilities. The presence of such sites needs to be recognized, but the fact that restrictions actually occur is the overriding factor the data call is trying to identify. A programmatic agreement with the State Historic Preservation Office (SHPO) facilitates management of these sites.
- b. [Historic property has been identified on HOLSTON AAP. There is no programmatic agreement for historic property in place with the SHPO. It has sites with high archeological potential identified, which do not restrict construction and do not restrict operations. Contact with Native Tribes has rarely occurred.](#)

**3. Dredging (DoD Question # 226-228):**

- a. Dredging allows for free navigation of vessels through ports, channels, and rivers. Identification of sites with remaining capacity for the proper disposal of dredge spoil is the primary focus of the profile. However, the presence of unexploded ordnance or any other impediment that restricts the ability to dredge is also a consideration.

- b. [HOLSTON AAP](#) has no impediments to dredging.

**4. Land Use Constraints/Sensitive Resource Areas (DoD Question #198-201, 238, 240-247, 254-256, 273):**

- a. Land use can be encroached from both internal and external pressures. This resource area combines several different types of possible constraints. It captures the variety of constraints not otherwise covered by other areas that could restrict operations or development. The areas include electromagnetic radiation or emissions, environmental restoration sites (on and off installation), military munitions response areas, explosive safety quantity distance arcs, treaties, underground storage tanks, sensitive resource areas, as well as policies, rules, regulations, and activities of other federal, state, tribal and local agencies. This area also captures other constraining factors from animals and wildlife that are not endangered but cause operational restrictions. This resource area specifically includes information on known environmental restoration costs through FY03 and the projected cost-to-complete the restoration.
- b. [HOLSTON AAP](#) reports that 1031 unconstrained acres are available for development out of 6117 total acres. [HOLSTON AAP](#) has spent \$13.199999999999999M thru FY03 for environmental restoration, and has estimated the remaining Cost to Complete at \$10M. [HOLSTON AAP](#) has Explosive Safety Quantity Distance Arcs, some of which require safety waivers, and some with the potential for expansion.

**5. Marine Mammal/Marine Resources/Marine Sanctuaries (DoD Question #248-250, 252-253):**

- a. This area captures the extent of any restrictions on near shore or open water testing, training or operations as a result of laws protecting Marine Mammals, Essential Fish Habitat, and other related marine resources.
- b. [HOLSTON AAP](#) is not impacted by laws and regulations pertaining to Marine Mammal Protection Act, Essential Fish Habitats & Fisheries and Marine Sanctuaries, which may adversely restrict navigation and operations.

**6. Noise (DoD Question # 202-209, 239):**

- a. Military operations, particularly aircraft operations and weapons firing, may generate noise that can impact property outside of the installation. Installations with significant noise will typically generate maps that predict noise levels. These maps are then used to identify whether the noise levels are compatible with land uses in these noise-impacted areas. Installations will often publish noise abatement procedures to mitigate these noise impacts.
- b. [HOLSTON AAP](#) does not have noise contours that extend off the installation's property. It does not have published noise abatement procedures for the main installation.

**7. Threatened and Endangered Species/Critical Habitat (DoD Question #259-264)**

- a. The presence of threatened and endangered species (TES) can result in restrictions on training, testing and operations. They serve to reduce buildable acres and maneuver space. The data in this section reflects listed TES as well as candidate species, designated critical habitat as well as proposed habitat, and restrictions from Biological Opinions. The legally binding conditions in Biological Opinions are designed to protect TES, and critical habitat. The data call seeks to identify the presence of the resource, TES, candidate or critical habitat, even if they don't result in restrictions, as well places where restrictions do exist.
- b. **HOLSTON AAP** reported that federally-listed TES **are present**, candidate species **are not present**, critical habitat **is not present**, and the installation **does not have** a Biological **Opinion**.

**8. Waste Management (DoD Question # 265-272):**

- a. This resource area identifies whether the installation has existing waste treatment and/or disposal capabilities, whether there is additional capacity, and in some cases whether the waste facility can accept off-site waste. This area includes Resource Conservation and Recovery Act (RCRA) Treatment, Storage and Disposal facilities, solid waste disposal facilities, RCRA Subpart X (open/burning/open detonation) and operations.
- b. **HOLSTON AAP does not have** a permitted RCRA Treatment Storage and Disposal Facility (TSDF). **HOLSTON AAP has** an interim or final RCRA Part X facility **that accepts off-site waste**. **HOLSTON AAP has an on-base solid waste disposal facility that is 28% filled**.

**9. Water Resources (DoD Question # 258, 274-299):**

- a. This resource area asks about the condition of ground and surface water, and the legal status of water rights. Water is essential for installation operations and plays a vital role in the proper functioning of the surrounding ecosystems. Contamination of ground or surface waters can result in restrictions on training and operations and require funding to study and remediate. Federal clean water laws require states to identify impaired waters and to restrict the discharge of certain pollutants into those waters. Federal safe drinking water laws can require alternative sources of water and restrict activities above groundwater supplies particularly sole source aquifers. Water resources are also affected by the McCarran Amendment (1952), where Congress returned substantial power to the states with respect to the management of water. The amendment requires that the Federal government

waive its sovereign immunity in cases involving the general adjudication of water rights. On the other hand existence of Federal Reserve Water Rights can provide more ability to the government to use water on federal lands.

- b. **HOLSTON AAP discharges** to an impaired waterway. Groundwater contamination **is** reported. Surface water contamination **is** reported. **(The following water quantity data is from DoD Question # 282, 291, 297, 822, 825, 826):**  
**HOLSTON AAP** has **347254.40000000002** Acre-Feet of surplus water potentially available for expansion. On average, it uses **2.77** MGD of potable and non-potable water, with the capacity to produce **1.8** MGD. It processed on average **0.46000000000000002** MGD of domestic wastewater in the peak month (past 3 years), with the capacity to process **0.71999999999999997** MGD. It processed on average **45.109999999999999** MGD of industrial wastewater in the peak month (past 3 years), with the capacity to process **7.5** MGD.

**10. Wetlands (DoD Question # 251, 257):**

- a. The existence of jurisdictional wetlands poses restraints on the use of land for training, testing or operations. In the data call the installations were asked to report the presence of jurisdictional wetlands and compare the percent of restricted acres to the total acres. The presence of jurisdictional wetlands may reduce the ability of an installation to assume new or different missions, even if they do not presently pose restrictions, by limiting the availability of land.
- b. **HOLSTON AAP** reported **1%** wetland restricted acres on the main installation, and **no** wetland restricted acres on ranges.