

ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

OCT 14 2003

MEMORANDUM FOR CHAIRMAN, SUPPLY AND STORAGE JOINT CROSS-SERVICE GROUP

SUBJECT: Follow-up to Capacity Analysis Briefing

Thank you for briefing the Infrastructure Steering Group (ISG) on your approach to capacity analysis. The ISG appreciates the work that you and the members of your group are devoting to the base realignment and closure effort. The ISG agreed with your report and overall approach, and believes the Supply & Storage Joint Cross-Service Group (S&S JCSG) is on the right track as it proceeds.

I understand that you have already assigned responsibility for analyzing the Defense Reutilization and Marketing Office functions to the Clothing and Troop Support subgroup. It was not clear during the briefing where this responsibility would be performed within the S&S JCSG.

As we discussed during the meeting, there are a few other issues that the ISG requests the S&S JCSG consider as the analysis unfolds. The definition of "installations and below" should include the word "operational" to more fully characterize the needs being supported. As the S&S JCSG develops recommendations, assessment of risks would be an important consideration for the senior leadership. The ISG will assess the risk that is acceptable to the Department, especially when considering the reliability of the private sector to meet Defense needs. Additionally, the S&S JCSG should assess how technology insertion affects supply and storage operations. The ISG understands that, considering the world events of the recent past, the S&S JCSG will have to determine what constitutes a "normal" year for measuring throughput (2002 or 2003 or some other year).

I ask that you finalize your data call questions by October 24, 2003, and provide them to Pete Potochney, the OSD BRAC Director. My BRAC team stands ready to assist you in this effort. Please do not hesitate to seek their advice.

A handwritten signature in black ink, appearing to read "Michael W. Wynne".

Michael W. Wynne
(Acting USD (Acquisition, Technology & Logistics))
Chairman, Infrastructure Steering Group

