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IN REPLY  
REFER TO

INFO MEMO

May 21, 2004, 1600

FOR: ACTING UNDER SECRETARY OF DEFENSE      OSD BRAC Ofc \_\_\_\_\_  
(ACQUISITION, TECHNOLOGY AND LOGISTICS)

FROM: Keith W. Lippert, VADM, SC, USN, Director, Defense Logistics Agency (DLA) *K. Lippert*

SUBJECT: Principles and Imperatives

- As requested by the Infrastructure Steering Group (ISG) Chair, DLA's recommended principles and imperatives are submitted for ISG review and discussion.

RECOMMENDATION: We propose that the attached (TAB A) overarching principles be used in the Base Realignment and Closure (BRAC) deliberative process.

COORDINATION: None.

Attachment:  
As stated

Prepared by: Mr. Frank O'Rourke, DSS-DB, (703)767-2470 *FOR 5/13/04*



## **Defense Logistics Agency (DLA) BRAC 2005 Principles and Imperatives**

1. **Principles:** Top level strategic concepts that foster transformation, embrace change, and avoid capacity reductions that reduce essential military capabilities.
  - a. An interoperable, expeditionary fueling capability to support joint air, ground, and over-the-shore operations.
  - b. Strategically located platforms that provide operational and combat ready weapon system distribution support services required by the Joint Chiefs of Staff contingency scenarios.
  - c. Organic capability to ensure uninterrupted national inventory management services throughout the supply chain.
  - d. Organic distribution depot infrastructure (facilities, equipment, and highly qualified workforce) to support current and future Department of Defense (DOD) depot maintenance requirements.
  - e. Organic capability to provide uninterrupted logistics enterprise (DOD-wide) information support services.
  
2. **Imperatives:** Detailed statements that are tied to the principles. Imperatives function chiefly to prevent scenarios from generating specific recommendation that would violate the principles. Note: Imperatives require certain outcomes that enhance military capabilities.
  - a. DLA will consolidate the development and acquisition of expeditionary fueling equipment in to a single DOD National Inventory Control Point.
  - b. DLA will retain east and west coast strategic distribution platforms.
  - c. DLA will retain inventory control point management facilities at disbursed geographic locations.
  - d. DLA will retain co-located distribution support services at Service Component depot maintenance activities.
  - e. DLA will retain DOD enterprise logistics information management and oversight capabilities:
    - Data standardization
    - Information routing
    - Supply chain efficiency information capture
    - Item description information