



REPLY TO
ATTENTION OF

DCN-2459
DEPARTMENT OF THE ARMY
DEPUTY CHIEF OF STAFF, G-8
700 ARMY PENTAGON
WASHINGTON DC 20310-0700
HSA-JCSG-D-04-138

DAPR-ZB

21 September 2004

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Headquarters and Support Activities (HSA) Joint Cross-Service Group Proposals #2

1. Attached, please find the HSA JCSG's second and final package of BRAC proposals for your review. These include proposals from the following areas of analysis: Major Administration and Headquarters Activities, Correctional Facilities, and Defense Agencies. They are provided to you for informational purposes only. The HSA JCSG requests you forward any comments or concerns that you may have regarding these proposals to the HSA JCSG NLT 30 Sep 04.
2. We are declaring scenarios to present to the Infrastructure Steering Group. Henceforth, all new and/or substantively revised scenarios will be entered into the OSD Scenario Tracking Tool for formal coordination. The HSA JCSG welcomes an opportunity to review your BRAC proposals. We will formally review Service/JCSG scenarios through the OSD Scenario Tracking Tool.
3. The HSA JCSG point of contact for any questions regarding scenario proposals is Col Charlie Sachs at (703) 696-9448 ext 156 or charles.sachs@wso.whs.mil.

DONALD C. TISON
Assistant Deputy Chief of Staff, G-8
Chairman HSA JCSG

Attch

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SUBJECT: Infrastructure Steering Group (ISG) Comments on the Headquarters and Support Activities Joint Cross-Service Group Draft Military Value Report

(CONT)

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MAH-MAH-0003: Create Joint Administrative Campus within DC Area (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign multiple leased and owned locations by co-locating components of Defense Information Systems Agency, Missile Defense Agency (MDA), the Office of the Secretary of Defense, Washington Headquarters Services and other DoD Activities in a joint administrative campus on a military installation within the DC Area (Location TBD). Location possibilities include at Fort Belvoir, NAS Patuxent River Webster Field, and Dahlgren, among others. (This concept may be suitable for an Enhanced Use Leasing (EUL) or a Transfer/Leaseback Project.)	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life; Deploy and Employ.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Consolidate HQs at single locations.■ Transformational Option: Co-locate functions and headquarters in “Joint Campuses” to enhance interoperability and reduce costs.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Eliminates approximately 2M USF leased space within the DC Area.■ Enhances AT/FP.■ Consolidates multiple HQ locations of two large DoD Agencies and co-locates numerous OSD administrative offices; eliminates redundancy and enhances efficiency.■ Co-location of large HQs facilitates possible consolidation of common support functions.	<ul style="list-style-type: none">■ DoD Activities may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.■ Cost.■ MDA’s large contractor community may need to relocate; this target space does not include contractors in contractor-provided space.



MAH-MAH-0001: Consolidate Defense Information Systems Agency (DISA) Components (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign multiple leased and owned locations by consolidating components of DISA on a military installation, location TBD. Location possibilities include NAS Annapolis, Carlisle Barracks, NAS Patuxent River Webster Field, Ft. Meade, and other installations outside of the DC Area. (This concept may be suitable for an Enhanced Use Leasing (EUL) or a Transfer/Leaseback Project.)	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life; Deploy and Employ.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Consolidate HQs at single locations.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Consolidation of HQ locations from 11 to 1 eliminates redundancy and enhances efficiency.■ Eliminates 560,000 USF of leased space within the DC Area.■ Relocates major tenant from Arlington Service Center and allows Navy to consider closing that installation.■ Enhances AT/FP.	<ul style="list-style-type: none">■ Relocation of large user may conflict with planned usage of space/land on the target installation.■ Cost.



MAH-MAH 0004: Co-locate Missile and Space Defense Agencies (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none"> ■ Realign multiple leased and owned locations in the DC Area by co-locating components of Missile Defense Agency (MDA), USA Space and Missile Defense Command Headquarters (SMDC), and Naval Network and Space Operations Command with existing offices of SMDC and MDA at Redstone Arsenal/Huntsville. Alternative Location: Peterson AFB. Consider including Air Force Space Command. (This concept may be suitable for an Enhanced Use Leasing (EUL) or a Transfer/Leaseback Project.) 	<ul style="list-style-type: none"> ■ Principles: Organize; Quality of Life; Deploy and Employ. ■ Transformational Option: Eliminate leased space US-wide. ■ Transformational Option: Consolidate HQs at single locations. ■ Transformational Option: Rationalize presence in the DC area.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none"> ■ Eliminates at least 370,000 USF of leased space. ■ Enhances AT/FP. ■ Consolidation of HQs from multiple to single locations, e.g. MDA from at least 9 to 1, eliminates redundancy and enhances efficiency. ■ Co-location of large HQs facilitates possible consolidation of common support functions. ■ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy. 	<ul style="list-style-type: none"> ■ MILDEPs possible objection to co-location and/or Huntsville location. ■ Cost. ■ Relocation of large users may conflict with planned usage of space/land on the target installation. ■ MDA’s desire to remain in DC Area. ■ MDA’s large contractor community may need to relocate; this target space does not include contractors in contractor-provided space.



MAH-MAH-0002: Consolidate Missile Defense Agency (MDA) within DC Area (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign multiple leased locations and Federal Office Building 2 (FOB 2) by consolidating MDA and relocating to a military installation within the DC Area, location TBD. Location possibilities include: Ft. Belvoir, Ft. Meade, Dahlgren, Indian Head, NAS Annapolis, among others. (This concept may be suitable for an Enhanced Use Leasing (EUL) or a Transfer/Leaseback Project.)	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life; Deploy and Employ.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Consolidate HQs at single locations.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Consolidation of HQ locations from at least 9 to 1 eliminates redundancy and enhances efficiency.■ Eliminates over 300,000 USF of leased space within the DC Area (may be low).■ Enhances AT/FP.■ Relocates major tenant from FOB 2, which is projected to close in 2010+.	<ul style="list-style-type: none">■ Large contractor community may need to relocate; this target space does not include contractors in contractor-provided space.■ Cost.■ Relocation of large user may conflict with planned usage of space/land on the target installation.



MAH-MAH-0020: Relocate USA Space and Missile Defense Command (SMDC) Headquarters (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign two leased space locations in Arlington by relocating the Headquarters of USA Space and Missile Command to Redstone Arsenal. Location Alternatives include Peterson AFB and Offutt AFB.	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Rationalize presence in the DC area.■ Transformational Option: Consolidate HQs at single locations.■ Transformational Option: Eliminate Stand-Alone HQs.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Eliminates 23,150 USF of leased space within the DC Area.■ Enhances AT/FP.■ Consolidation of HQs from multiple to single locations eliminates redundancy.	<ul style="list-style-type: none">■ Command may prefer alternative location.



MAH-MAH-0022: Co-locate Miscellaneous OSD and 4th Estate Leased Locations (14 Sep 04)

Scenario	Drivers/Assumptions
<p>■ Realign multiple leased and owned locations by co-locating various Office of the Secretary of Defense, Washington Headquarters Services, and DoD Activities Admin offices (List TBD) in the DC Area to an administrative campus on a military installation within the DC Area (Location TBD). Location possibilities include the Ft. Belvoir, Ft. Meade, and Andrews AFB, among others. (This concept may be suitable for an Enhanced Use Leasing (EUL) or a Transfer/Leaseback Project.)</p> <p>Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates over 1.1M USF of leased space within the DC Area.■ Enhances AT/FP.■ Consolidation of HQ location with sub-components eliminates redundancy and enhances efficiency.	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Co-locate functions and headquarters in “Joint Campuses” to enhance interoperability and reduce costs. <p>Potential Conflicts</p> <ul style="list-style-type: none">■ Location not in close proximity to Pentagon could impact operations.■ Cost.



MAH-MAH-0032: Admin Space for Potential Pentagon Renovation Overflow (14 Sep 04)

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none">■ Realign a portion of leased space that is designated as Pentagon Renovation temporary space to an administrative space enclave on a Military Installation near the Pentagon. Location TBD.	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none">■ Provides permanent replacement space for as much as 800,000 USF that may not be able to accommodated in the Pentagon post-Renovation.■ Enhances AT/FP.	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none">■ Need for space still being confirmed.■ Not possible to determine occupants of this space at this time.



MAH-MAH-0015: Co-locate Miscellaneous Army Leased Locations (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign miscellaneous USA leased locations (list TBD) to administrative facility at Ft. Belvoir. Alternative Locations include: Arlington Hall or Ft. McNair, if space available. (This concept may be suitable for an Enhanced Use Lease (EUL) or a Transfer/Leaseback Project.)	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates over 600,000 USF of leased space.■ Enhances AT/FP.■ Co-location of organizations facilitates possible consolidation of common support functions.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Location too far from Pentagon could negatively impact USA operations.



MAH-MAH-0024: Co-locate Miscellaneous USAF Leased Locations (14 Sep 04)

Scenario	Drivers/Assumptions
<p>■ Realign miscellaneous USAF leased locations (list TBD) to administrative facility at Bolling AFB.</p> <p>Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates 125,000 USF of leased space within DC Area.■ Enhances AT/FP.■ Co-location of organizations facilitates possible consolidation of common support functions.	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide. <p>Potential Conflicts</p> <ul style="list-style-type: none">■ Relocation of large users may conflict with planned usage of space/land on the target installation.



MAH-MAH-0025: Co-locate Miscellaneous USN Leased Locations (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign miscellaneous Navy leased locations (list TBD) to Washington Navy Yard.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates approximately 140,000 USF of leased space within DC Area.■ Enhances AT/FP.■ Co-location of organizations facilitates possible consolidation of common support functions.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Relocation of large users may conflict with planned usage of space on the target installation.



MAH-MAH-0006: Co-locate MILDEP and DoD Legal Activities (14 Sep 04)

Scenario	Drivers/Assumptions
<p>■ Realign multiple leased and owned locations by co-locating the following Legal Entities on a military installation within the National Capital Region: AF Legal Services Agency, AF Judge Advocate General (AF/JA), USA Office of the Judge Advocate General, Army Legal Services Agency, USA Judge Advocate General School, Navy Legal Services Command, Navy Judge Advocate General, Navy Trial Service Office Northeast, and Components of the Defense Legal Services Agency. Location possibilities include: Ft. Belvoir, Bolling AFB, and Andrews AFB, among others. (This concept may be suitable for an Enhanced Use Leasing (EUL) or a Transfer/Leaseback Project.)</p>	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Eliminate stand-alone HQs.■ Transformational Option: Co-locate functions and headquarters in “Joint Campuses” to enhance interoperability and reduce costs.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Eliminates nearly 200,000 USF of leased space within the DC Area.■ Enhances AT/FP.■ Co-location of organizations facilitates possible consolidation of common support functions and costly legal support facilities (i.e. law libraries, hearing rooms, etc.).■ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy.	<ul style="list-style-type: none">■ The noted Activities may object to co-location and may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.■ Cost.



MAH-MAH-0023: Consolidate and Co-locate USAF Legal Activities (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign a leased location and AF space on the Pentagon Reservation by co-locating the AF Judge Advocate General (AF/JA) with the AF Legal Services Agency at Bolling AFB.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Eliminate stand-alone HQs.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates 29,000 USF of leased space within DC Area.■ Enhances AT/FP.■ Co-location of organizations with like missions creates opportunities for synergy.■ Co-location of organizations facilitates possible consolidation of common support functions.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Relocation of large user(s) may conflict with planned usage of space/land on the target installation.



MAH-MAH-0005: Consolidate and Co-locate USA Legal Activities (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign leased space in Arlington and Charlottesville, Virginia by consolidating and co-locating USA Office of the Judge Advocate General, Army Legal Services Agency, and the USA Judge Advocate General School at Ft. Belvoir. (Alternative for JAG School is co-location with other schools at Ft. Jackson.)	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Eliminate stand-alone HQs.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Eliminates approximately 150,00 USF of leased space within DC Area.■ Enhances AT/FP.■ Co-location of organizations with like missions creates opportunities for synergy■ Co-location of organizations facilitates possible consolidation of common support functions.	<ul style="list-style-type: none">■ None.



MAH-MAH-0007: Co-locate MILDEP Investigation Agencies (14 Sep 04)

Scenario	Drivers/Assumptions
<p>■ Realign Washington Navy Yard, Andrews AFB, and Ft. Belvoir by co-locating Navy Criminal Investigation Service, AF Office of Special Investigation, and USA Criminal Investigation Command at Ft. Meade.</p> <p>Justification/Impact</p> <ul style="list-style-type: none">■ Frees up approximately 475,000 GSF close to Pentagon for other uses.■ Navy NCIS needs upgraded HQ facility.■ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy.■ Co-location of organizations facilitates possible consolidation of common support functions.	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Co-locate functions and headquarters in “Joint Campuses” to enhance interoperability and reduce costs. <p>Potential Conflicts</p> <ul style="list-style-type: none">■ The noted Activities may object to co-location and may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.■ Cost.



MAH-MAH-0008: Co-locate Research Agencies and Defense Advanced Research Projects Agency (DARPA) (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign multiple leased space locations in Arlington, Virginia by co-locating Office of Naval Research, Naval Systems Management Activity, other MILDEP Research Activities (list TBD), and DARPA at the Naval Research Laboratory (NRL) site on Chesapeake Bay. (Alternatives: NRL site in SE Washington, Aberdeen Proving Ground).	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Eliminates over 400,000 USF of leased space within the DC Area.■ Enhances AT/FP.■ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy.■ Co-location of organizations facilitates possible consolidation of common support functions.	<ul style="list-style-type: none">■ The noted Activities may object to co-location and may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.■ DARPA may object to relocating.■ DARPA’s large contractor community may need to relocate; this target space does not include contractors in contractor-provided space.



MAH-MAH-0009: Co-locate Installation Management Agencies (Revised-TBD)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign multiple leased space locations by co-locating USN Chief of Naval Installations (leased - moving to Anacostia Annex), and USA Installation Management Agency at a military installation. (Location TBD – consider inside and outside of DC area, possibly Fort Lee.)■ Consolidate 4 IMA Regional HQs into 2 – SE and NE with IMA HQs at location TBD; SW and NW at Fort Sam Houston.■ Close leased space in Alexandria, Virginia by co-locating USA Community and Family Support Center (CFSC) with IMA headquarters. <h3>Justification/Impact</h3> <ul style="list-style-type: none">■ Eliminates as much as 235,000 USF of leased space within the DC Area.■ Enhances AT/FP.■ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy.■ Co-location of organizations facilitates possible consolidation of common support functions.■ USA estimated personnel reduction of up to 200 positions (IMA Regions).	<h3>Potential Conflicts</h3> <ul style="list-style-type: none">■ The noted Activities may object to co-location and may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.



MAH-MAH-0011: Co-locate MILDEP and DoD Medical Activities (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign multiple leased and owned locations by co-locating the following medical entities on a military installation within the DC Area: USA Office of the Surgeon General, Tricare Management Agency, AF Medical Operations Agency, AF Surgeon General, AF Medical Support Agency, and Navy Bureau of Medicine. Location possibilities include Ft. Detrick, Bethesda NMC, Bolling AFB, Walter Reed AMC.	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Eliminates 167,000 USF of leased space within the DC Area.■ Enhances AT/FP.■ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy.■ Co-location of organizations facilitates possible consolidation of common support functions.■ Relocates major tenant from Potomac Annex and allows Navy to consider closing that installation.	<ul style="list-style-type: none">■ The noted Activities may object to co-location and may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.■ Cost.



MAH-MAH-0012: Create New Agency for Media and Publications (Revised-TBD)

Scenario	Drivers/Assumptions
<p>■ Realign Naval Base Norfolk; Fort Belvoir; Anacostia Annex; and leased space in Alexandria and Norfolk, VA, and San Antonio, TX, by consolidating Army Broadcasting Service, Soldiers Radio & TV; Soldiers Magazine, Air Force News Agency, Army/Air Force Hometown News Service; Naval Media Center; and Navy's Fleet Hometown News at Fort Meade, MD.</p> <p>■ Realign leased space in Alexandria, VA, by co-locating the American Forces Information Service with the Defense Information School and MILDEP media centers at Fort Meade, MD.</p>	<p>■ Principles: Organize; Quality of Life.</p> <p>■ Transformational Option: Eliminate leased space US-wide.</p>
Justification/Impact	Potential Conflicts
<p>■ Eliminates 33,000 USF of leased space within the DC Area.</p> <p>■ Enhances AT/FP.</p> <p>■ Co-location of organizations with like missions promotes "jointness" and creates opportunities for synergy.</p> <p>■ Co-location of organizations facilitates possible consolidation of common support functions.</p>	<p>■ The noted Activities may object to co-location and may not want to share support functions.</p> <p>■ Relocation of large users may conflict with planned usage of space/land on the target installation.</p> <p>■ Cost.</p>



MAH-MAH-0013: Co-locate TRANSCOM Components (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign Washington Navy Yard and leased space in Alexandria by co-locating USN Military Sealift Command and USA Surface Deployment and Distribution Command (SDDC) with existing SDDC offices at Ft. Eustis. (Alternative: Include SDDC at Ft. Eustis with above and relocate all to NS Norfolk or relocate all to Scott AFB with TRANSCOM HQ.)	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Consolidate HQs at single locations.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Eliminates 179,000 USF of leased space within the DC Area.■ Enhances AT/FP.■ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy.■ Co-location of organizations facilitates possible consolidation of common support functions.	<ul style="list-style-type: none">■ Relocation of large users may conflict with planned usage of space/land on the target installation.



MAH-MAH-0017: Co-locate Acquisitions Agencies (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign multiple leased space locations in Northern Virginia by co-locating the Secretary of the Air Force Acquisitions (SAF/AQ) and the Secretary of the Army for Acquisition, Logistics, and Technology (ASA ALT)) at a military installation (Location TBD in the DC area).	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.
<h3>Justification/Impact</h3> <ul style="list-style-type: none">■ Eliminates 186,000 USF of leased space within the DC Area.■ Enhances AT/FP.■ Co-location of organizations with like missions promotes “jointness” and creates opportunities for synergy.■ Co-location of organizations facilitates possible consolidation of common support functions.	<h3>Potential Conflicts</h3> <ul style="list-style-type: none">■ The noted Activities may object to co-location and may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.



MAH-MAH-0019: Co-locate Analysis Agencies (14 Sep 04)

Scenario	Drivers/Assumptions
<p>■ Realign leased space locations in Arlington by co-locating AF Studies and Analysis Agency and consolidating the Deputy Under Secretary of the Army OR (DUSA OR) with USA Center for Army Analysis at Ft. Belvoir.</p> <p>Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates 32,000 USF of leased space within the DC Area.■ Enhances AT/FP.■ Consolidation of DUSA OR with CAA eliminates redundancy and enhances efficiency.■ Co-location of organizations facilitates possible consolidation of common support functions.	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide. <p>Potential Conflicts</p> <ul style="list-style-type: none">■ The noted Activities may object to co-location and may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.



MAH-MAH-0033: Co-locate Army Contracting Agency (ACA) HQs & ACA Regional HQs with Installation Management (IMA) HQs (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign leased space in the NCR and Fort Monroe by co-locating ACA HQs and North Regional HQs with the NE and SE IMA Regions with IMA HQs at location TBD.■ Realign Rock Island Arsenal by co-locating South Regional HQs with Southern Hemisphere Regional HQs and SW and NW IMA Regions at Ft. Sam Houston.■ Consider Co-locating any similar Navy Activity.	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Rationalize presence in DC.■ Transformational Option: Consolidate multi-location HQs at a single locations.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Consolidation moves units off higher cost installations and introduces efficiencies for ACA.■ Leased space cost avoidance \$2M annually (FY04\$).■ Aligns with IMA HQs/regions (previous proposal) – IMA is ACA’s biggest customer.	<ul style="list-style-type: none">■ Activities may object to co-location and may not want to share support functions.■ Relocation of large users may conflict with planned usage of space/land on the target installation.



MAH-MAH-0014: Relocate Army Materiel Command (AMC) (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign Ft. Belvoir by relocating AMC and the Security Assistance Command (SAC, an AMC sub-component) to Aberdeen Proving Ground. (Alternatives: Relocate to Ft. Lee, Wright Patterson AFB or leave in temporary space at Fort Belvoir.)	<ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Rationalize presence in the DC area.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Frees up small amount of permanent space at Ft. Belvoir.■ Provides for permanent facilities for Army MACOM.	<ul style="list-style-type: none">■ AMC's desire to stay at Ft. Belvoir.



MAH-MAH-0016: Relocate USA Community and Family Support Center (Deleted/Combined w/#0009)



MAH-MAH-0018: Relocate Army Test and Evaluation Command (ATEC) Headquarters (14 Sep 04)

Scenario	Drivers/Assumptions
<p>■ Realign leased location in Alexandria by consolidating Army Test and Evaluation Command (ATEC) HQ and an office of the Army Evaluation Center (sub-component of ATEC) with ATEC sub-components at Aberdeen Proving Ground (APG).</p> <p>Justification/Impact</p> <ul style="list-style-type: none"> ■ Eliminates 83,000 USF of leased space within the DC Area. ■ Enhances AT/FP. ■ Consolidation of HQ location with sub-components eliminates redundancy and enhances efficiency. ■ Army estimates leased space cost avoidance at \$3.3M annually (FY04 cost). ■ Admin space is available at APG. 	<p>Potential Conflicts</p> <ul style="list-style-type: none"> ■ None.



MAH-MAH-0026: Relocate USAF Flight Standards Agency (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign Andrews AFB by relocating the USAF Flight Standards Agency to Tinker AFB.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Eliminate Stand-Alone HQs.■ Transformational Option: Rationalize presence in the DC area.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Enhances AT/FP.■ Frees up 38,000 GSF close to Pentagon for other uses.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Command may not want to relocate.



MAH-MAH-0027: Relocate USMC HQ

(14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign FOB 2 by relocating USMC HQ to MCB Quantico.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Consolidate HQs at single locations.■ Transformational Option: Eliminate Stand-Alone HQs.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Relocates major tenant from FOB 2, which is projected to close in 2010+.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ None.



MAH-MAH-0028: Consolidate NAVAIR (14 Sep 04)

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none">■ Realign leased locations in Patuxent River and Lexington Park, Maryland by relocating NAVAIR Components to NAS Patuxent River Main Base or Webster Field.	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Consolidate HQs at single locations.■ Transformational Option: Eliminate Stand-Alone HQs.
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates 92,000 USF of leased space within DC Area.■ Enhances AT/FP.■ Consolidation of HQs from multiple to single locations eliminates redundancy.	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none">■ Some or all of the indicated leased spaces may be contractor-provided and not subject to a relocation action.



MAH-MAH-0029: Relocate USMC Institute (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign Washington Navy Yard by relocating USMC Institute and related activities to MCB Quantico.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ USMC Activity would be better suited for location on USMC installation.■ Frees up approximately 132,500 GSF close to Pentagon for other uses.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ None.



MAH-MAH-0030: Relocate DCMA HQ

(14 Sep 04)

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none">■ Close leased space locations in Springfield, VA and relocate DCMA Headquarters to TBD (outside of DC Area).	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Consolidate HQs at single locations.■ Transformational Option: Eliminate Stand-Alone HQs.■ Transformational Option: Rationalize Presence in DC Area.
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates over 80,000 USF of leased space within DC Area.■ Enhances AT/FP.■ Consolidation of HQs from multiple to single locations eliminates redundancy.	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none">■ Activity may not want to relocate from DC Area.



MAH-MAH-0021: Consolidate Defense Logistics Agency (DLA) (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign leased space occupied by components of DLA by consolidating with DLA HQ at Ft. Belvoir, Virginia.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principle: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Consolidate HQs at single locations.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates 45,000 USF of leased space within the DC Area.■ Enhances AT/FP.■ Eliminates redundancy and duplication; increase efficiency by co-locating and consolidating with parent HQs.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Missions of sub-components in leased space may require specific locations.



MAH-MAH-0031: Relocate Department of Defense Education Activity (DoDEA) (14 Sep 04)

<p style="text-align: center;">Scenario</p> <ul style="list-style-type: none">■ Realign leased space in Arlington, Virginia and Atlanta, Georgia by consolidating DoDEA on an Army installation – location TBD. Location possibilities include: Ft. Bragg and Ft. Campbell.	<p style="text-align: center;">Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principles: Organize; Quality of Life.■ Transformational Option: Eliminate leased space US-wide.■ Transformational Option: Consolidate HQs at single locations.■ Transformational Option: Eliminate Stand-Alone HQs.
<p style="text-align: center;">Justification/Impact</p> <ul style="list-style-type: none">■ Eliminates approx. 82,000 USF of leased space within DC Area.■ Enhances AT/FP.■ Consolidation of HQs from multiple to single locations eliminates redundancy and enhances efficiency.	<p style="text-align: center;">Potential Conflicts</p> <ul style="list-style-type: none">■ Activity may not want to relocate from DC Area.■ Activity may be reduced in size per IGPBS.



MAH-R&RC-0016: Relocate Naval Reserve & Marine Corps Reserve Commands & NAVCRUITCOM

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign NSA New Orleans, LA by co-locating Naval Reserve Command with Commander Fleet Forces Command at Norfolk, VA., Marine Corps Reserve Command with HQ Marine Corps and Marine Corps Recruiting Command at MCB Quantico, VA and NAVCRUITCOM (NSA New Orleans office) with NAVCRUITCOM at NSA Millington, TN.	<ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Eliminate stand-alone HQs.■ Transformational Option: Consolidate HQs at single locations.■ Transformational Option: Co-locate Recruiting HQs.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ Enhances Service RC interoperability.■ Merge common support functions.■ Potential to close NSA New Orleans.	<ul style="list-style-type: none">■ None.



GC-CF-0011: Regionalize Correctional Facilities (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign 16 correctional facilities by consolidating into 6 Joint regional correctional facilities, locations: NW-(TBD)(II); SW-MCAS Miramar (II); Mid-west-Ft Leavenworth (III); SE-NAS Pensacola (I); SE-NWS Charleston (II); Mid-Atlantic-(TBD)(II).	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Consolidate correctional facilities.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Improves jointness. Footprint reduction of older facilities in the inventory,.■ Catalyst to creating a DoD correctional system with a single executive agent.■ Creates potential manpower reductions based on economies of scale through consolidation.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Cultural: Fewer DoD-level correctional facilities amongst military departments.



GC-CF-0012: Create a Single Northwestern Regional Correctional Facility (14 Sep 04)

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign Bangor, Fort Lewis and Camp Pendleton by disestablishing the correctional facilities and relocating the mission to a single level II correctional facility located in the Northwest (TBD). <p>Justification/Impact</p> <ul style="list-style-type: none">■ Improve jointness, catalyst to creating a DoD correctional system with a single executive agent.■ Subase Bangor (1995)/(42); Ft Lewis (1957)/(213); Pendleton (1972)/(206).■ Buildable land is available at Ft Lewis, questionable as to availability of land at Subase Bangor.	<ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Consolidate correctional facilities. <p>Potential Conflicts</p> <ul style="list-style-type: none">■ Cultural: Fewer DoD-level correctional facilities amongst military departments.



GC-CF-0013: Create a Single Southwestern Regional Correctional Facility (14 Sep 04)

Scenario	Drivers/Assumptions
<p>■ Realign MCAS Miramar, Edwards AFB and Camp Pendleton by disestablishing the correctional facilities and relocating the mission to a single level II correctional facility to be located at MCAS Miramar.</p> <p>Justification/Impact</p> <ul style="list-style-type: none">■ Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.■ MCAS Miramar (1995)/(320); Edwards AFB (1950)/(?); Camp Pendleton (1972)/(206).■ Buildable acres available @ MCAS Miramar.■ MCAS Miramar remains executive agent for Level III females.	<ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Consolidate correctional facilities. <p>Potential Conflicts</p> <ul style="list-style-type: none">■ Cultural: Fewer DoD-level correctional facilities amongst military departments.



GC-CF-0014: Create a Single Midwestern Regional Correctional Facility (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign Fort Leavenworth, Fort Knox, Fort Sill and Fort Lewis by disestablishing the correctional facilities and relocating the mission to a single level III correctional facility to be located at the USDB, Fort Leavenworth.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Consolidate correctional facilities.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.■ Ft Leavenworth (2001)/(450); Ft Knox (1953)/(156); Ft Sill (19??)/(123); Ft Lewis (1957)/(213).■ Buildable acres available @ Ft Leavenworth.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Cultural: Fewer DoD-level correctional facilities amongst military departments.



GC-CF-0015: Create a Single Mid-Atlantic Regional Correctional Facility (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign NS Norfolk, MCB Quantico and Camp Lejeune by disestablishing the correctional facilities and relocating the mission to a single level II correctional facility to be located in Chesapeake, Va.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Consolidate correctional facilities.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.■ NS Norfolk (1972)/(148); MCB Quantico (1972)/(46); Camp Lejeune (1969)/(232).■ Buildable acres available @ location in Chesapeake, Va.■ 400 bed facility.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Cultural: Fewer DoD-level correctional facilities amongst military departments.



GC-CF-0016: Create a Single Southern Regional Correctional Facility (14 Sep 04)

<p>Scenario</p> <ul style="list-style-type: none">■ Realign NAS Pensacola, Kirtland AFB and Edwards AFB by disestablishing the correctional facilities and relocating the mission to a single level I correctional facility to be located at NAS Pensacola.	<p>Drivers/Assumptions</p> <ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Consolidate correctional facilities.
<p>Justification/Impact</p> <ul style="list-style-type: none">■ Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.■ NAS Pensacola (1995)/(36); Kirtland AFB (1950)/(??); Lackland AFB (1996)/(??).■ Buildable acres available/expansion capabilities @ NAS Pensacola questionable.■ Requires a 100 bed facility.	<p>Potential Conflicts</p> <ul style="list-style-type: none">■ Cultural: Fewer DoD-level correctional facilities amongst military departments.



GC-CF-0017: Create a Single Southeastern Regional Correctional Facility (14 Sep 04)

Scenario	Drivers/Assumptions
<p>■ Realign NWS Charleston, Camp Lejeune and NAS Jacksonville by disestablishing the correctional facilities and relocating the mission to a single level II correctional facility to be located at NWS Charleston.</p> <p>Justification/Impact</p> <ul style="list-style-type: none">■ Improves jointness, catalyst to creating a DoD correctional system with a single executive agent.■ NWS Charleston (1989)/(241); Camp Lejeune (1969)/(232); NAS Jacksonville (1990)/(40).■ Buildable acres available @ NWS Charleston.	<ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Consolidate correctional facilities. <p>Potential Conflicts</p> <ul style="list-style-type: none">■ Cultural: Fewer DoD-level correctional facilities amongst military departments.■ Reduction of USMC opportunities to develop skills in operating military prisons critical in operating detention camps.



GC-DA-0003: Consolidate DSS/CIFA

Scenario	Drivers/Assumptions
<ul style="list-style-type: none">■ Realign Fort Jackson, SC, and leased space in Arlington, VA, and Linthicum and Elkridge, MD, by disestablishing Defense Security Service (DSS) and Defense Counterintelligence Field Activity (CIFA) and consolidating functions under newly-created organization, e.g., DoD Counterintelligence and Security Support Agency, location TBD in the National Capital Area, e.g., Fort Meade, MD.	<ul style="list-style-type: none">■ Principle: Organize.■ Transformational Option: Eliminate leased space in U.S.■ Transformational Option: Eliminate stand-alone headquarters.
Justification/Impact	Potential Conflicts
<ul style="list-style-type: none">■ DSS Personnel Security Investigations Program moving to OPM; shrinking from 1800 to 600 people, shedding 73% of mission.■ Fills DoD Security program management void.■ Reduces duplication, centralizes management, concentrates complementary functions, enhances overlapping Research Technology Protection, Information Protection, protection against unauthorized disclosure and other significant security violations with counterintelligence in a single activity bolstering DoD's capability to address the insider threat program.■ Enhances information sharing, eliminates leased space, improves Continuity of Operations.	<ul style="list-style-type: none">■ May conflict with long-held beliefs.■ May conflict with long-standing institutional approaches.