



DEPUTY SECRETARY OF DEFENSE

1010 DEFENSE PENTAGON
WASHINGTON, DC 20301-1010

SEP 3 2004

MEMORANDUM FOR INFRASTRUCTURE EXECUTIVE COUNCIL MEMBERS
INFRASTRUCTURE STEERING GROUP MEMBERS
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE

SUBJECT: BRAC 2005 Military Value Principles

The Department has determined that the most appropriate way to ensure that military value is the primary consideration in making closure and realignment recommendations is to determine military value through the exercise of military judgment built upon a quantitative analytical foundation. By applying the BRAC selection criteria to rank the facilities for which they have responsibility, the Joint Cross-Service Groups and the Military Departments build the quantitative analytical foundation. The exercise of military judgment occurs through the application of the attached principles. Limited in number and written broadly, the principles enumerate the essential elements of military judgment to be applied in the BRAC process. The Military Departments and the Joint Cross-Service Groups shall use the principles when applying military judgment in their deliberative processes.

Attachment:
As Stated

A handwritten signature in black ink, appearing to read "Paul Wolfowitz".

OSD 13369-04

BRAC Principles

Recruit and Train: The Department must attract, develop, and retain active, reserve, civilian, and contractor personnel who are highly skilled and educated and have access to effective, diverse, and sustainable training space in order to ensure current and future readiness, to support advances in technology, and to respond to anticipated developments in joint and service doctrine and tactics.

Quality of Life: The Department must provide a quality of life, including quality of work place that supports recruitment, learning, and training, and enhances retention.

Organize: The Department needs force structure sized, composed, and located to match the demands of the National Military Strategy, effectively and efficiently supported by properly aligned headquarters and other DoD organizations, and that takes advantage of opportunities for joint basing.

Equip: The Department needs research, development, acquisition, test, and evaluation capabilities that efficiently and effectively place superior technology in the hands of the warfighter to meet current and future threats and facilitate knowledge-enabled and net-centric warfare.

Supply, Service, and Maintain: The Department needs access to logistical and industrial infrastructure capabilities optimally integrated into a skilled and cost efficient national industrial base that provides agile and responsive global support to operational forces.

Deploy & Employ (Operational): The Department needs secure installations that are optimally located for mission accomplishment (including homeland defense), that support power projection, rapid deployable capabilities, and expeditionary force needs for reach-back capability, that sustain the capability to mobilize and surge, and that ensure strategic redundancy.

Intelligence: The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analysis, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.

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ACQUISITION,
TECHNOLOGY
AND LOGISTICS

THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010



ACTION MEMO

TO: DEPUTY SECRETARY OF DEFENSE

FROM: MR. MICHAEL WYNNE, ACTING USD (ATL)

MW

AUG 27 2004

SUBJECT: Base Realignment and Closure (BRAC) Military Value Principles

- In response to your request for coordination (TAB B), the Infrastructure Executive Council members and the General Counsel have concurred with the BRAC principles (TAB C). The General Counsel provided minor edits that have been incorporated in the final version.
- The BRAC statute requires that military value be the primary consideration in making closure and realignment decisions. The ISG has agreed that the most appropriate way to ensure that military value is the primary consideration is to determine military value through the exercise of military judgment built upon a quantitative foundation. Originally, the ISG believed that the exercise of military judgment would occur through the development and application of broadly written principles from which more specific imperatives would flow. As initially envisioned, the imperatives would be specific detailed statements that flow from the principles and act as “control rods” on the BRAC process.
- Upon closer examination of the draft imperatives, the ISG agreed that the principles enumerate the essential elements of military judgment sufficiently and that mandating the use of the detailed imperatives was unnecessary and potentially too constraining.
- The concepts contained in the draft imperatives will be recast as considerations for the Military Departments and Joint Cross-Service Groups (JCSGs) to use in their deliberations.
- The memorandum at TAB A issues the principles agreed to by the IEC. Once signed, I will forward the principles to the JCSG Chairmen in my role as Chairman of the ISG.

COORDINATION: TAB C

RECOMMENDATION: That the Deputy Secretary sign the memorandum at TAB A.

PREPARED BY: Mr. Raymond F. DuBois, DUSD(I&E)

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Patton 8/30

