

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

DCN 874
950531-21

FROM: LAWRENCE, GLENN R.	TO: WALGREN, CHIP
TITLE: EXECUTIVE DIRECTOR	TITLE: CITY AND STATE LIAISON
ORGANIZATION: GOV. IN. MIL BASE USE comm	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				CHIP WALGREN	✓		

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING COPY OF REPORT, "INDIANA DEF. READJUSTMENT STRATEGY"

Due Date: _____	Routing Date: 950531	Date Originated: 950526	Mail Date: _____
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Governor's Indiana Military Base Use Coordinating Commission

Governor Evan Bayh
Chairman

Michael G. Browning
Co-Chairman
One N. Capitol Ave., Suite 600, Indianapolis, IN 46204-2288
Telephone: (317) 233-4271
Fax: (317) 233-5985

Glenn R. Lawrence
Executive Director

May 26, 1995

Please refer to this number
when responding 950531-21

Mr. Chip Walgren
1700 N. Moore Street
Suite 1425
Arlington, Virginia 22209

Dear Mr. Walgren:

Knowing of your interest and involvement in issues concerning military base closure and federal reduction in defense allocations, I thought you would be interested to receive a copy of *Indiana Defense Readjustment Strategy*.

Governor Bayh established the Governor's Indiana Military Base Use Coordinating Commission in 1992 to assist the state and local communities in responding to the substantial impact the downsizing decision will have on our state. The strategy was developed as a part of that mission. It provides a blueprint or roadmap for Indiana and other similarly impacted states, regions and communities and can be applicable in your situation.

I hope it will of assistance to you as you work in the area of military downsizing. If you have questions or would like to discuss the contents of the book please call.

Sincerely,

A handwritten signature in cursive script that reads "Glenn R. Lawrence".

Glenn R. Lawrence



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950531-22R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 5, 1995

The Honorable Robert Dole
United States Senate
Washington, D.C. 20510

Dear Bob:

Thank you for your letter expressing your support for the Portsmouth Naval Shipyard. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. The Commission is carefully considering Admiral Boorda's views concerning our nation's nuclear submarine refueling requirements and the role he envisions for the Portsmouth Naval Shipyard in the future.

On June 2, the Commission visited Portsmouth Naval Shipyard to examine, firsthand, the operations conducted at the shipyard. On June 3, the Commission received testimony on behalf of the Portsmouth Naval Shipyard during a public regional hearing in Boston, Massachusetts. The information gained during the Commission's hearing and base visit will be carefully scrutinized by the Commissioners before a decision is rendered affecting the facility.

I appreciate your concern in this matter and I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Kindest personal regards.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

United States Senate

OFFICE OF THE MAJORITY LEADER
WASHINGTON, DC 20510

May 26, 1995

Please refer to this number
when responding 950531-22

The Honorable Alan J. Dixon
Chairman, The Defense Base Closure
and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Dear Alan:

I am writing to ask your support in preserving one of our nation's most vital national security assets, the Portsmouth Naval Shipyard. I appreciate the difficult job that you and the entire Commission have in making the final decisions regarding our military bases. Clearly, we need to reduce our defense overhead and trim excess capacity to a prudent and manageable level. You more than anyone appreciate the vast impact these decision will have on the future state of our military capabilities. Cutting waste is essential. Defense spending is limited and we must maximize every dollar we spend for national security. At the same time, the budgetary aspects of the BRAC process must not overshadow or place at risk our long term national security.

In my view, the evidence supporting retention of Portsmouth Naval Shipyard is clear. Admiral Boorda has made the case, for now, and for the future. I heartily agree with the Chief of Naval Operations. In my mind, the central question has less to do with level of modernization of drydocks and questions of "certification". I believe that the focus should be on critical skills and the record of performance. When we are dealing with something as sensitive and specialized as nuclear refueling, the proven ability to perform cannot be speculated. I know you agree that highly skilled people with a strong track record and experience are not a fungible commodity.

In addition, I believe that predicating any decision regarding submarine shipyard capacity on the current attack submarine build plan is premature. While I consider the New Attack Submarine as the next logical step in submarine warfare, it remains to be seen if the present schedule and future budgets will permit execution of the current plan. We must not foreclose the option of additional and unanticipated life extension overhauls of our 688 fleet. Our nuclear shipyards are irrecoverable assets -- once lost, they will never be reconstituted.

I appreciate your consideration in this important matter. I ask that you share this letter with the entire commission.

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Dolan". The signature is written in a cursive style and is positioned diagonally across the typed name.

BOB DOLAN

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950531-23

FROM: MOYNIHAN, DANIEL P.	TO: DIXON
TITLE: SENATOR (NY)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: ROME LAB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING LETTER FROM JAMES F. BOATRIGHT STATING AIR FORCE HAS NO PLANS OF CLOSING ROME LAB.

Due Date: 950603	Routing Date: 950531	Date Originated: 950526	Mail Date:
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ALFONSE M. D'AMATO
NEW YORK

United States Senate
WASHINGTON, DC 20510-3202

Please refer to this number
when making reference **950531-23**

May 26, 1995

Honorable Alan J. Dixon
Chairman, Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Chairman Dixon:

We are writing to express our continuing concern with the Pentagon decision to place Rome Lab on the BRAC list. Additionally in an effort to keep the Commission apprised of all the facts surrounding Rome Lab, we are also providing a copy of Deputy Assistant Secretary of the Air Force Boatwright's May 7, 1993 letter regarding Rome Lab.

We believe that there are many compelling arguments for the BRAC Commission to remove Rome Lab from the closure list. One of the most compelling is the importance of Rome Lab to the Griffiss Air Force Base reuse plan. Rome Lab plays an integral role in that reuse strategy and provides many of the jobs that the community depends upon to maintain a strong economic base capable of attracting high-tech employers.

When asked by the 1993 BRAC Commission whether or not the Air Force had any plans to close Rome Lab, Deputy Assistant Secretary, James Boatwright informed former Chairman Courter that "The Air Force has no plans to close or relocate Rome Laboratory within the next five years."

Based on this strong response relayed by the Air Force to the community, Rome Lab and the people of Rome, New York moved forward with a strong reuse plan incorporating major corporate interests as well as local universities around the laboratory. In fact, one year later, Under Secretary of the Air Force Rudy DeLeon applauded the Rome Community for their redevelopment efforts and stated that their model would serve as an "ideal model for future bases" as the military downsizes.

The Honorable Alan J. Dixon
Page 2
May 26, 1995

Based on these strong commitments by the Air Force, as well as a close look at the facts, we are sure that you and the entire Commission will agree that Rome Lab must be withdrawn from the closure list.

We appreciate your assistance in this matter.

Sincerely,



Alfonse M. D'Amato
United States Senator



Daniel Patrick Moynihan
United States Senator

OFFICE OF THE ASSISTANT SECRETARY

7 MAY 1993

Deputy Assistant Secretary
of the Air Force (Installations)
Room 4C940, Pentagon
Washington, DC 20330

Please refer to this number
when responding 980511-25

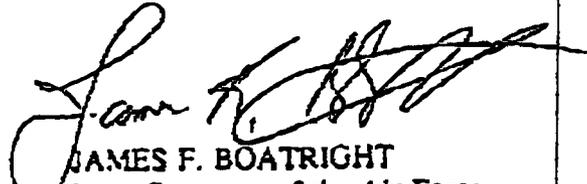
Honorable Jim Courter
Chairman, Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Chairman Courter

This letter is in response to your April 9, 1993 letter concerning the Air Force's future plans for Rome Laboratory, specifically: "Does the Air Force plan to close the Rome Laboratory in the next five years?" The Air Force has no plans to close or relocate Rome Laboratory within the next five years. However, the Air Force continues to search for more cost effective ways to meet its research and development requirement.

I hope this information is useful. Please contact me if I can provide additional information.

Sincerely



JAMES F. BOATRIGHT
Deputy Assistant Secretary of the Air Force
(Installations)



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding **950526-2321**

ALAN J. DIXON, CHAIRMAN **950531-2321**

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 5, 1995

The Honorable Alfonse M. D'Amato
United States Senate
Washington, D.C. 20510

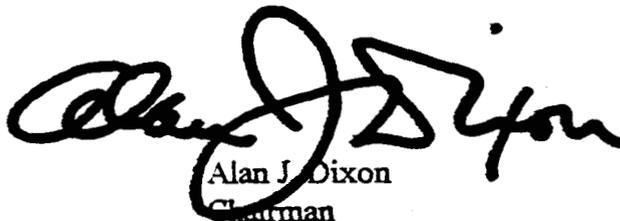
Dear Al:

Thank you for your letter regarding Rome Laboratory. I enjoyed having the opportunity to visit Rome Laboratory and I understand your interest in the future of the facility. I also appreciate your sharing with the Commission a copy of the May 7, 1993 letter from Deputy Assistant Secretary of the Air Force, James F. Boatright, concerning Rome Laboratory.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the additional information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations on Rome Laboratory. In addition, a copy of your letter, along with the letter from Secretary Boatright, has been sent to each Commissioner for their review.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding **950526-23R1**
950531-23R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
ADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 5, 1995

The Honorable Daniel Patrick Moynihan
United States Senate
Washington, D.C. 20510

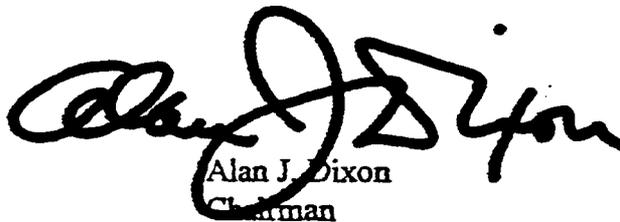
Dear Pat:

Thank you for your letter regarding Rome Laboratory. I enjoyed having the opportunity to visit Rome Laboratory and I understand your interest in the future of the facility. I also appreciate your sharing with the Commission a copy of the May 7, 1993 letter from Deputy Assistant Secretary of the Air Force, James F. Boatright, concerning Rome Laboratory.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the additional information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendations on Rome Laboratory. In addition, a copy of your letter, along with the letter from Secretary Boatright, has been provided to each Commissioner for their review.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950531-24

FROM: <u>SANTORUM, RICK</u>	TO: <u>DIXON</u>
TITLE: <u>SENATOR (PA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>FORT INDIANTOWN GAP.</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC TAKE FORT OFF LIST BECAUSE OF INFLATED COST SAVINGS DATA SUBMITTED IN RECOMMENDATION.

Due Date: <u>950603</u>	Routing Date: <u>950531</u>	Date Originated: <u>950526</u>	Mail Date:
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United States Senate

WASHINGTON, DC 20510-3804

202-224-6324

May 26, 1995

Please refer to this number
when responding 950531-24

The Honorable Alan Dixon
Chairman, Base Realignment and
Closure Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Senator Dixon:

In earlier correspondence, I requested the Commission's assistance in obtaining GAO's review of DOD's cost analysis for enclaving Fort Indiantown Gap. I greatly appreciate your willingness to request this additional scrutiny.

I'm certain that you are aware of the Fort Indiantown Gap community's position that significant elements of the Department of Defense's cost data has substantially inflated the savings to be achieved by closing the Gap except for an enclave. You will recall that DOD had initially claimed annual savings of \$23 million.

As the result of frequent communications between the Fort Indiantown Gap Coalition and the Army Base Study, Army Audit Agency and GAO personnel, resulting ultimately in a meeting May 15th, the Army has revised its figures downward to \$6.7 million in annual savings. This amounts to a decrease of 75%, or almost \$200 million less in savings over 20 years.

However, even with these concessions, the Fort Indiantown Gap community believes that this figure is still inflated and should be \$2.1 million, not \$6.7 million. There are two cost elements used by the Army that create this discrepancy. Real Property Maintenance - Army (RPMA) costs should be properly stated at \$404,000, not \$1.8 million. The Army claims savings for permanent buildings that will continue to be used for units and training activities. Secondly, civilian and military pay figures should be properly stated at \$1.56 million, not \$4.3 million as stipulated by DOD. Here, DOD claims savings for the elimination of vacant and unfunded positions that cannot be filled because of manpower ceilings. I believe the Coalition's analysis is correct and I support their conclusions.

As you can see, DOD's "savings" are rapidly approaching zero. And, other costs of closure (such as relocation of functions to other installations and the increased cost of Reserve/Guard travel to alternate training sites) are still not included. This only leads to the conclusion that DOD's

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(717) 231-7540

LEHIGH VALLEY OFFICE:
2019 INDUSTRIAL DR.
BETHLEHEM, PA 18017
(610) 865-1874

PHILADELPHIA OFFICE:
SUITE 960 WIDENER BLDG.
ONE SOUTH PENN SQUARE
PHILADELPHIA, PA 19107
(215) 864-6900

PITTSBURGH OFFICE:
SUITE 250 LANDMARKS BLDG.
ONE STATION SQUARE
PITTSBURGH, PA 15219
412-562-0533

SCRANTON OFFICE:
527 LINDEN ST.
SCRANTON, PA 18503
(717) 344-8799

The Honorable Alan Dixon

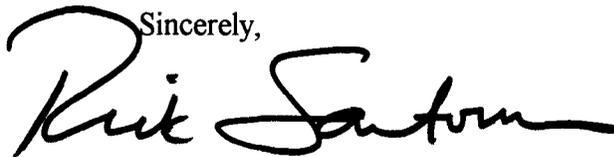
May 26, 1995

Page 2

proposal results in termination of the federal partnership and causes substantial turmoil for the Active, Reserve, and Guard, yet provides no substantial value to the government.

I recommend that you remove Fort Indiantown Gap from the BRAC list.

Sincerely,

A handwritten signature in black ink, appearing to read "Rick Santorum". The signature is written in a cursive style with a large initial "R" and a long horizontal stroke at the end.

Rick Santorum
United States Senator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please submit all correspondence
with reference number **950531-2421**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 5, 1995

The Honorable Rick Santorum
United States Senate
Washington, D.C. 20510

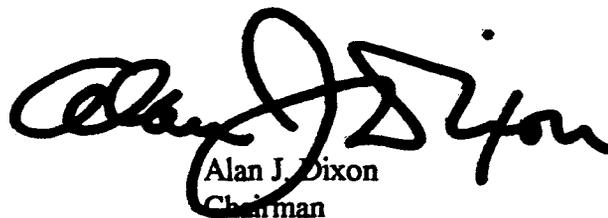
Dear Senator Santorum:

Thank you for your letter providing the Commission with additional information regarding the projected savings from the proposed closure of Fort Indiantown Gap. I appreciate your strong interest in the future of Fort Indiantown Gap and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fort Indiantown Gap.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950531-25

FROM: <u>COMBEST, LARRY</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (TX)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>REESE AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

DISCUSSING 3 CONCERNS HE HAS REGARDING AIR FORCE PILOT TRAINING BASES.
 1) REESE'S RATING 2) SENDING AETC COMMANDER TO SITE VISITS AND 3) PROJECTIONS FOR PILOT TRAINING REQUIREMENTS.

Due Date: <u>950603</u>	Routing Date: <u>950531</u>	Date Originated: <u>950526</u>	Mail Date:
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LARRY COMBEST
19TH DISTRICT, TEXAS

CHAIRMAN
PERMANENT SELECT COMMITTEE
ON INTELLIGENCE

COMMITTEE ON AGRICULTURE

Room 1511
LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-4319
(202) 225-4005

Congress of the United States

House of Representatives

May 26, 1995

DISTRICT OFFICES:

ROOM 611
GEORGE H. MAHON
FEDERAL BUILDING
LUBBOCK, TX 79401-4089
(806) 763-1611

SUITE 205
3800 E. 42ND STREET
ODESSA, TX 79762-5941
(915) 550-0743

SUITE 205
5809 S. WESTERN
AMARILLO, TX 79110-3626
(806) 353-3945

The Honorable Alan Dixon
Chairman, Base Closure and Realignment
Commission
1700 N. Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Chairman:

I am writing to bring to your attention three important matters related to Air Force pilot training bases under review by your Commission.

First, I want to make sure that you and the other Commissioners are aware that there was an error in the Base Closure and Realignment Commission (BRAC) staff analysis which was briefed to the Commission during the May 10th "add" hearing. You may recall that the staff analysis rated Reese Air Force Base (AFB) as having a tie score with Vance (AFB) (see attached charts). This proved that with a fair analysis, all of the Undergraduate Pilot Training (UPT) bases were close in rating and that Reese AFB was not a Tier III inferior base.

My staff reviewed the BRAC staff analysis and found a computational error which was brought to the staff's attention. Your staff agreed and the corrected analysis rated Reese AFB higher than Vance AFB. I believe this is of sufficient importance that it deserves to be brought to the attention to each Commissioner before they begin their UPT site visits.

I am also tremendously concerned that the Air Force has indicated its decision to send the commander of the Air Education Training Command (AETC) or his deputy to each of the three UPT site visits scheduled for next month. This irregular action did not occur when the BRAC visited Reese AFB; their presence during the upcoming visits would be an unspoken but very clear message to both the BRAC commissioners and the Air Force officers on detail to your Commission, which would jeopardize the impartiality and objectiveness demanded by this process. The Air Force will have a complete opportunity to address the members of the Commission on June 14th.

On a related matter, I want to bring to your attention the fact that the Air Force has completed a "refined COBRA analysis" with respect to Reese AFB. This "refined" analysis concludes that the savings accruing from the closure of Reese AFB would be almost double the COBRA analysis used in the DoD deliberations. This

The Honorable Alan Dixon
May 26, 1995
Page 2

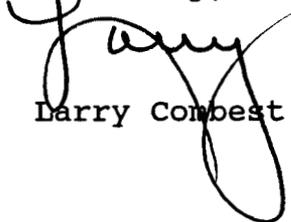
analysis is suspect for a number of reasons, but most importantly it is suspect because no "refined COBRA analysis" has been attempted for the other UPT bases under consideration and thus there is no basis for comparison.

Mr. Chairman, there is one additional concern I have which is that the present projections on pilot training requirements may be seriously underestimated. The current Air Force projections assume that the current retention rate for pilots will continue even though this is unlikely due to a projected surge in civilian airline hiring. There is also to be a likely surge in the requirements for training of Air National Guard and Air Force Reserve pilots in the coming years. I would urge you to press the Air Force for a restatement of their requirements since a UPT base closure will leave only a very modest surge capability.

Mr. Chairman, I know that you have been steadfast in your determination to maintain the integrity and fairness of the BRAC process. It is with that same determination that I ask you to consider these concerns.

I look forward to hearing from you on these matters.

Sincerely,

A handwritten signature in cursive script, appearing to read "Darryl Combest".

Darryl Combest

LC/rdl
Attachments - Revised Analysis
Charts

cc: BRAC Commissioners

CATEGORY: UNDERGRADUATE PILOT TRAINING (UPT)
STAFF ANALYSIS -II

CORRECT DATA

UPT-JCSG MEASURES OF MERIT	STAFF WEIGHT	REESE (C) (X) Closure	COLUMBUS (*) Closure	LAUGHLIN (*) Closure	RANDOLPH (*) Realignment	VANCE (*) (X) Closure
WEATHER	30	4.7	4.7	7.0	5.8	4.3
AIRSPACE	20	4.1	4.0	5.7	2.8	6.0
ENCROACHMENT	20	8.6	8.9	10.0	0.0	6.9
AIRFIELDS	15	8.2	8.9	7.7	6.0	9.2
MAINTENANCE FACILITIES	10	7.0	7.1	6.4	7.4	6.6
GROUND TRNG FACILITIES	5	7.9	7.4	7.3	8.6	7.8
TOTAL:	100	6.3	6.4	7.4	4.4	6.3
RANK:		3	2	1	5	3

UNWEIGHTED AVERAGE	SCORE	RANK	UNWEIGHTED AVERAGE	SCORE	RANK
	6.75	4	6.83	7.35	1
				5.10	5
					6.80
					3

(C) = DoD recommendation for closure
(X) = Joint Cross-Service Group option for closure
(*) = Candidate for further consideration

RF-210

**REVISED BASE REALIGNMENT AND CLOSURE COMMISSION
AIR FORCE ONLY ANALYSIS
CORRECTED DATA & CALCULATIONS, AND WEIGHTING/FORMULAS ADJUSTED
ICING DATA AND AIRSPACE OWNED AND SCHEDULED USED**

	WEIGHT	RANDOLPH	VANCE	REESE	LAU	COL					
# OF OUTLYING FLDG	0	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
MCA SPEC AIRSPACE	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
MTR SPEC AIRSPACE	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
AA SPEC AIRSPACE	0	N	0.0	Y	0.0	Y	0.0	Y	0.0	N	0.0
MANAGED TRNG AREA --		0.00001									
15000 > 80?	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
% TIME W/THR > 18000	65	63.6%	2.0	69.40%	6.3	91.00%	6.6	90.90%	8.2	89.10%	6.2
10000 > 80?	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
% TIME W/THR > 3001	45	97.90%	2.8	97.90%	2.8	96.40%	3.1	96.90%	3.5	99.00%	3.8
% TIME CROSSWIND > 15KT	10	99.40%	0.9	97.80%	0.8	93.20%	0.0	99.30%	1.0	98.20%	1.0
% TIME CROSSWIND > 25KT	12	0.10%	1.0	0.20%	1.3	1.40%	0.0	0.10%	1.6	0.10%	1.6
FREEZING PRECIP DAYS	18		1.4	19	0.1	17	0.2	21	1.4	7	1.9
ICING IN AREA DAYS	19		1.3	80	0.3	80	0.8	16	1.3	144	0.9
% MONTHS CLOSURE/ICING	65	18.00%	6.7	23.30%	1.0	19.80%	2.0	18.00%	4.0	22.90%	1.2
% TIME PLAN FCTR < 20%	0	Y	0.0	N	0.0	N	0.0	Y	0.0	N	0.0
60% TIME PLAN FCTR < 20%	30	19.00%	2.2	22.50%	1.0	27.00%	0.8	19.00%	2.2	28.00%	0.8
WEATHER --		300		8.8		4.3		4.7		7.0	
AMT MOW/AA AIRSPACE	100	9500	1.8	27214	4.7	27214	4.6	40430	6.7	20645	3.4
AVG DIST TO AIRBASE	40	43.8	0.0	12.3	4.0	32.8	1.4	18.8	3.4	33.2	1.3
# MTR'S AVAIL	20	18	1.8	32	2.0	14	1.4	10	1.0	11	1.1
NEAREST RUNGE < 60MI?	20	Y	2.0	N	0.0	N	0.0	N	0.0	Y	2.0
% ATC DELAYS > 15 MIN	0	0%	0.0	0%	0.0	0%	0.0	0%	0.0	0%	0.0
CMERC HUB W/IN 100MI	0	N	0.0	N	0.0	N	0.0	N	0.0	N	0.0
# OF SUSPECT AIRWAYS	20	MAX-FI	3	20	1.3	12	0.8	4	0.3	2	0.1
AIRBASE/FLT TRNG AREA --		200		2.8		8.0		4.1		8.7	
# OTLYG/AUX FLDG	0	1	0.0	1	0.0	1	0.0	1	0.0	1	0.0
# OUT/AUX FLD IFR CAP	0	0	0.0	0	0.0	1	0.0	0	0.0	0	0.0
MEDIAN DIST <= MAX?	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
MED DIST TO AUX/OUT	26	20	2.4	26	2.2	17	2.6	22	2.3	43	1.7
RUNWAY 6000 FT?	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
LOEST MAIN FLT RUNWAY	10	6363	0.7	9200	0.8	10500	1.0	8868	0.8	12000	1.0
# PRIMARY RUNWAYS	60	8	2.0	F	8.0	C	4.3	C	4.3	C	4.3
CONDIT OF RUNWAYS	26	86%	1.7	100%	2.6	85%	2.1	89%	2.1	100%	2.6
% TAXI/APRNS ADQ COND	20	37%	0.5	88%	1.8	32%	0.6	42%	0.8	100%	2.0
CONDIT OF UTILITIES	10	51%	0.5	97%	1.0	92%	0.9	60%	0.6	100%	1.0
% OTHER FAC ADQ COND	10	40%	0.4	68%	0.6	87%	0.0	60%	0.6	76%	0.8
AIRFIELDS --		150		6.0		9.2		8.2		7.7	
AMT ADQ TRNG FAC	14	136526	1.4	26852	0.4	89469	0.8	88320	1.0	84468	1.2
CONDITON % ADQ CLAS	0	83%	0.4	86%	0.4	100%	0.5	91%	0.5	100%	0.6
AMT ADQ TRAINERS	14	86423	1.2	76207	1.4	90603	1.1	70889	1.3	63364	1.2
CONDITON % ADQ TRNR	5	100%	0.5	100%	0.5	100%	0.6	100%	0.6	100%	0.6
AMT OTHER TRNG FAC	8	39060	0.4	66639	0.8	61672	0.6	19265	0.2	17029	0.2
CONDITON OTHER FAC	4	78%	0.3	100%	0.4	89%	0.4	54%	0.2	36%	0.1
GRNR TRNG FAC --		50		8.8		7.8		7.0		7.3	
LVL MAINT OPS	60	1	4	1	4	D	5	1	4	D	5
AMT ADQ HANGARS	28	23406	2.8	166258	1.8	147855	1.7	151340	1.8	151162	1.8
COND OF HANGARS	12	52%	0.8	84%	0.8	84%	0.8	48%	0.8	57%	0.7
AIRCFT MAINT FAC --		100		7.4		8.8		7.4		8.4	
1 OTR PR PILOT FLD	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
2+ OTR PR PILOT FLD	0	N	0.0	Y	0.0	N	0.0	N	0.0	N	0.0
1 FLD < 30MILES	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
2+ FLD < 30MILES	0	N	0.0	N	0.0	N	0.0	N	0.0	N	0.0
PROX OTHER OPT FAC --		1E-08		0.0		0.0		0.0		0.0	
IN ATTAIN/MAINT AREA	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
MOD NONATTAIN/BETTER	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
DELAYS DUE AIR QUAL	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
AIR QUALITY --		1E-14		0.0		0.0		0.0		0.0	
ACUZ CPLTD EN-COMPLD	90	N	0.0	Y	9.0	Y	9.0	Y	9.0	Y	9.0
% INCOMPAT CLR ZONE	0	0%	0.0	0%	0.0	0%	0.0	0%	0.0	0%	0.0
% INCOMPAT APZ1	60	22%	0.0	1%	4.8	0%	5.0	0%	5.0	1%	4.8
% INCOMPAT APZ2	40	18%	0.0	18%	0.0	4%	3.1	0%	4.0	0%	4.0
REAL ESTATE DISCLOS	20	N	0.0	N	0.0	N	0.0	Y	2.0	N	0.0
CLR ZONE ACQ COMPLTD	0	Y	0.0	Y	0.0	Y	0.0	Y	0.0	Y	0.0
ENCROACHMENT --		200		0.0		8.9		8.6		10.0	
AMT BOG RMS ADQ	0	656	0.0	347	0.0	152	0.0	222	0.0	264	0.0
CONDITON BOG % ADQ	0	100%	0.0	100%	0.0	100%	0.0	100%	0.0	100%	0.0
AMT SEQ RMS ADQ	0	821	0.0	442	0.0	402	0.0	300	0.0	890	0.0
CONDITON SEQ % ADQ	0	100%	0.0	100%	0.0	100%	0.0	100%	0.0	100%	0.0
% MWR/PT FAC AVAIL	0	87%	0.0	70%	0.0	93%	0.0	87%	0.0	87%	0.0
AMT MIL HSE ADQ	0	948	0.0	230	0.0	400	0.0	664	0.0	812	0.0
CONDITON HSE % ADQ	0	27%	0.0	0%	0.0	72%	0.0	54%	0.0	0%	0.0
# CHILDCAR WAIT LIST	0	79	0.0	1	0.0	37	0.0	6	0.0	4	0.0
AVG WAIT CHILDREN	0	186	0.0	30	0.0	218	0.0	160	0.0	14	0.0
SERVICES --		1E-16		0.0		0.0		0.0		0.0	

BRAC STAFF CALCULATED SCORE		RND	VNC	REE	LAU	COL	
	1000	4.4	6.3	6.3	7.4	6.4	
CORRECTED SCORE	1000	4.5	6.2	6.3	7.5	6.6	

REVISED BASE REALIGNMENT AND CLOSURE COMMISSION AIR FORCE ONLY ANALYSIS

CORRECTED DATA & CALCULATIONS, AND WEIGHTING/FORMULAS ADJUSTED
ICING DATA AND AIRSPACE OWNED AND SCHEDULED USED

	WEIGHT	RANDOLPH	VANCE	REESE	LAU	COL
# OF OUTLYING FLDs	0	1	0.0	1	0.0	1
MOA SPEC AIRSPACE	0	Y	0.0	Y	0.0	Y
MTR SPEC AIRSPACE	0	Y	0.0	Y	0.0	Y
AA SPEC AIRSPACE	0	N	0.0	Y	0.0	N
MANAGED TRNG AREA --	0.000001		0.0	0.0	0.0	0.0
1800Z > 80?	0	Y	0.0	Y	0.0	Y
% TIME W/THR > 1800Z	66	63.60%	2.0	89.40%	6.3	91.50%
1000Z > 80?	0	Y	0.0	Y	0.0	Y
% TIME W/THR > 300Z	46	97.90%	2.6	87.90%	2.6	96.40%
% TIME CROSWIND < 15KT	10	98.40%	0.9	97.80%	0.8	93.20%
% TIME CROSWIND > 25KT	18	0.10%	1.6	0.20%	1.3	1.40%
FREZING PRECIP DAYS	16	2	1.4	19	0.1	17
ICING IN AREA DAYS	16	16	1.3	80	0.3	50
% BORTIES CL/RESCHD	88	18.00%	6.7	23.30%	1.0	19.80%
SRTR PLAN FCTR > 20%	0	Y	0.0	N	0.0	N
BORTIE PLAN FCTR > 8%	30	19.00%	2.2	22.30%	1.6	27.00%
WEATHER --	300	8.8	4.3	7.0	4.7	7.0
AMT MOVAW AIRSPACE	100	8685	1.8	27919	4.7	27214
AVG DIST TO AIRCFT	40	42.8	0.0	12.3	4.0	32.6
# MTRs AVAIL	20	18	1.8	32	2.0	14
NEAREST RWY < 60MPH	20	Y	2.0	N	0.0	N
MATC DLAYS > 15 MIN	0	0%	0.0	0%	0.0	0%
CMERC HUB W/IN 100MI	0	N	0.0	N	0.0	N
# OF DIRECT AIRWAYS	20	MAX-HI	3	20	1.3	12
AIRSPACE/FLT TRNG AREA --	200	2.8	6.6	4.1	6.7	4.0
# OTLYG/AUX FLDs	0	1	0.0	1	0.0	1
# OUT/AUX FLD IFR CAP	0	0	0.0	0	0.0	1
MEDIAN DIST <= MAX?	0	Y	0.0	Y	0.0	Y
MED DIST TO AUX/OUT	26	20	2.4	26	2.2	17
RUNWAY 5000 FT?	0	Y	0.0	Y	0.0	Y
LOEST MAIN FLD RUNWY	10	6363	0.7	9200	0.8	10600
# PRIMARY RUNWAYS	60	6	2.0	F	6.0	C
CONDIT OF RUNWAYS	26	66%	1.7	100%	2.5	85%
% TAXIAPRNS ADQ COND	20	37%	0.5	88%	1.8	32%
CONDIT OF UTILITIES	10	51%	0.5	97%	1.0	92%
% OTHR FAC ADQ COND	10	40%	0.4	68%	0.6	87%
AIRFIELDS --	160	6.0	9.2	8.2	7.7	8.8
AMT ADQ TRNG FAC	14	136826	1.4	26682	0.4	89469
CONDITION % ADQ CLAS	6	83%	0.4	86%	0.4	100%
AMT ADQ TRAINERS	14	86423	1.2	76207	1.4	90683
CONDITION % ADQ TRNG	6	100%	0.5	100%	0.5	100%
AMT OTHR TRNG FAC	8	36080	0.4	68639	0.8	61672
CONDITION OTHER FAC	4	76%	0.3	100%	0.4	89%
GRNF TRNG FAC --	60	8.8	7.8	7.9	7.3	7.4
LVL MAINT OPs	60	1	4	1	4	D
AMT ADQ HANGARs	28	238406	2.8	166888	1.8	147886
COND OF HANGARs	12	62%	0.8	64%	0.8	64%
AIRCFT MAINT FAC --	100	7.4	6.8	7.4	6.4	6.4
1 OTHR PRIPILOT FLD	0	Y	0.0	Y	0.0	Y
2+ OTR PRIPILOT FLD	0	N	0.0	Y	0.0	N
1 FLD < 30MILES	0	Y	0.0	Y	0.0	Y
2+ FLDs < 30MILES	0	N	0.0	N	0.0	N
PROX OTHR SPT FAC --	1E-08	0.0	0.0	0.0	0.0	0.0
IN ATTAIN/MAINT AREA	0	Y	0.0	Y	0.0	Y
MOD NONATTAIN/BETTER	0	Y	0.0	Y	0.0	Y
DELAYS DUE AIR QUAL	0	Y	0.0	Y	0.0	Y
AIR QUALITY --	1E-14	0.0	0.0	0.0	0.0	0.0
AGUZ CPLTD ENCODED	90	N	0.0	Y	9.0	Y
% INCOMPAT CLR ZONE	0	0%	0.0	0%	0.0	0%
% INCOMPAT APZ1	50	22%	0.0	1%	4.8	0%
% INCOMPAT APZ2	40	18%	0.0	18%	0.0	4%
REAL ESTATE DISCLOS	20	N	0.0	N	0.0	N
CLR ZONE ACQ COMPLTD	0	Y	0.0	Y	0.0	Y
ENCROACHMENT --	200	0.0	6.9	6.6	10.0	6.9
AMT BOQ RMB ADQ	0	656	0.0	247	0.0	162
CONDITION BOQ % ADQ	0	100%	0.0	100%	0.0	100%
AMT BEQ RMB ADQ	0	821	0.0	442	0.0	482
CONDITION BEQ % ADQ	0	100%	0.0	100%	0.0	100%
% MTR/SPT FAC AVAIL	0	87%	0.0	70%	0.0	93%
AMT MIL HSE ADQ	0	948	0.0	230	0.0	400
CONDITION HSE % ADQ	0	27%	0.0	0%	0.0	72%
# CHLD CAR WAIT LIST	0	79	0.0	1	0.0	37
AVG WAIT CHILDREN	0	186	0.0	30	0.0	216
SERVICES --	1E-16	0.0	0.0	0.0	0.0	0.0

BRAC STAFF CALCULATED SCORE		RND	VNC	REE	LAU	COL
	1000	4.4	6.3	6.3	7.4	6.4
CORRECTED SCORE	1000	4.5	6.2	6.3	7.5	6.6



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 5, 1995

The Honorable Larry Combest
United States House of Representatives
Washington, D.C. 20515

Dear Representative Combest:

Thank you for your letter addressing your concerns with the analysis used by the Secretary of Defense regarding Reese AFB, TX. I appreciate your strong interest in the future of Reese AFB and welcome your comments.

As you know, the Secretary of Defense used analysis prepared by the Undergraduate Pilot Training - Joint Cross Service Group (UPT-JCSG) in making the recommendation to close Reese AFB. That analysis entailed use of a UPT-JCSG computer model containing several hundred data points. The Commission staff performed independent analysis using the certified information contained in this UPT-JCSG database. The error to which you refer was due to an inaccuracy in the UPT-JCSG certified information. The Commission staff has adjusted the results of their analysis, and I can assure you that the corrected results will be made available to the Commissioners prior to their UPT base visits.

In addition, you will be pleased to know that the Commission has directed the Air Force to provide us with any revisions in their pilot training requirements in order to address your concerns in this area.

I look forward to continuing to work with you during this difficult and challenging process. Please do not hesitate to contact the Commission whenever you believe we can be of assistance.

Sincerely,

Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 1, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

950531-26

Dear Colonel Jones:

Representatives of the community group opposing the realignment of Kimbrough Army Community Hospital, Fort Meade, MD have met with Commission staff and have provided the Commission with additional documentation outlining their concerns about the Army's decision to realign the hospital to an outpatient clinic. The document they provided to the Commission is attached.

I would appreciate the Army's position on the community arguments and their implications for the recommendation to realign Kimbrough Army Community Hospital. In particular, please address the comment numbered 1(a) that the Exceptional Family Member Program requires an on-base emergency room and comment 5(c) (and attachment 4) that equivalent workload will cost more to provide at Walter Reed than at Kimbrough.

Also, our discussions with the community make it clear that the recurring savings figure used by the community (and the hospital staff) differs from that used by Army in its COBRA analysis. The Army figures show \$18.5 M as a recurring savings (the \$6.4 M recurring savings in COBRA plus the the \$12.1 M funding transfer from Kimbrough to Walter Reed), while the hospital is reporting \$12.7 M as its 1994 cost of inpatient care. Please address this discrepancy as well.

I would appreciate a response by June 9, 1995. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

Edward A. Brown III
Army Team Leader

FT. MEADE ADVOCACY GROUP

MEMO: To BRAC Commission
Attn: Mr. David Lewis

May 31, 1995

SUBJ: Back-up Data for Kingrough (KACH)
Presentation

FROM: Ft. Meade Advocacy Group
Menser, (410) 381-3616

The purpose of this submission is to provide the commission with the requested backup for the 4 May 1995 presentation in Baltimore. The deviation from criteria format will be followed.

1. Current and future mission requirements and the impact on operational readiness.

a. Exceptional Family Member Program (EFMP)
Not one of the four affected services have evaluated the impact of the hospital/emergency room closure on the 778 families enrolled in the program. The presence of an on-post emergency room is a program requirement. How many of these families will have to be relocated? What will be the cost in both fiscal and human terms?

b. Joint service tenants

What will be the operational impact on NSA and the other 57 tenants?

5. The extent and timing at potential costs and savings

a. BRAC/DOD estimates a \$50M savings over 20 years. This savings is attributed to a \$3.5M annual savings in civilian personnel pay. (See Encl. #1)

b. According to TABS documentation (See Encl. #2), \$12.1M annually will be transferred from the KACH to the WRAMC budget to compensate for the inpatient workload shift. The KACH resource management division has stated (See Encl. #3), that \$3.2M of the \$12.1M is attributed to civilian personnel pay (Direct pay + step-down/support services pay).

Net savings to DOD $\$3.5M - \$3.2M = \$.3M$

c. With the closure of KACH inpatient care, 66% of the patients will go to WRAMC and 24% will be added to CHAMPUS. This is in accordance with the vector study on the NCR.

66% will go to WRAMC. WRAMC patient/RWP costs are 139% of the KACH RWP (See Encl. #4).

66% of FY94 INPT cost = \$8.4M; 139% of \$8.4M = \$11.7M.

Increased cost of going to WRAMC is $\$11.7M - \$8.4M = \$3.3M$. (See Encl. #5).

d. CHAMPUS

In accordance with the vector study, 24% of the KACH INPT will go to CHAMPUS (See Encl. #5). This equates to 532 patients x \$6,842 = \$3.6M (See Encl. #6).

c. Summary of additional costs caused by reduction of KACH to a clinic:

Additional costs of patients to WRAMC	=	\$3.3M
Additional CHAMPUS costs	=	<u>3.6M</u>
Total New Costs		\$6.9M
Civilian Pay Savings		<u>.7M</u>
Net Additional Costs		\$6.2M

Twenty year additional costs \$124M.

FT MEADE (KIMBOROUGH ARMY COMMUNITY HOSPITAL), MD

Return on Investment: The total one-time cost to implement this recommendation is \$2 million. The net of all costs and savings during the implementation period is a savings of \$16 million. Annual recurring savings after implementation are \$4 million with a return on investment expected in 1 year. The net present value of the costs and savings over 20 years is a savings of \$50 million.

COBRA REALIGNMENT SUMMARY (COBRA vs.08) - Page 1/2
 Data As Of 17:24 12/09/1994, Report Created 10:58 02/21/1995

Department : ARMY
 Option Package : JM4-1Q MEADE
 Scenario File : C:\COBRA\SECDEF\JM4-1Q.CBR
 Std Fctrs File : C:\COBRA\SF7DEC.SPF

Starting Year : 1996
 Final Year : 1996
 ROI Year : 1997 (1 Year)

NPV in 2015(\$K): -49,523
 1-Time Cost(\$K): 1,645

	Net Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	-2,705	-6,100	-6,100	-6,100	-6,100	-6,100	-33,206	-6,100
Overhd	2,813	2,593	2,593	2,593	2,593	2,593	15,779	2,593
Moving	634	0	0	0	0	0	634	0
Missio	0	0	0	0	0	0	0	0
Other	421	0	0	0	0	0	421	0
TOTAL	1,163	-3,507	-3,507	-3,507	-3,507	-3,507	-16,371	-3,507

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	20	0	0	0	0	0	20
Enl	35	0	0	0	0	0	35
Civ	74	0	0	0	0	0	74
TOT	129	0	0	0	0	0	129

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POSITIONS REALIGNED							
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Stu	0	0	0	0	0	0	0
Civ	0	0	0	0	0	0	0
TOT	0						

Summary:

- REALIGN KIMBOROUGH ARMY COMMUNITY HOSPITAL TO CLINIC
- ELIMINATE INPATIENT SERVICES
- TRANSFER 85-90% OF FT MEADE CATCHMENT AREA TRANSFERS TO WALTER REED AMC
- INCREASE CHAMPUS BY \$2,890K FOR REMAINING 10-15% OUTSIDE CATCHMENT AREA
- TRANSFER A PORTION OF MEDICAL PERSONNEL TO WRAMC TO PROVIDE INPATIENT CARE AT WRAMC
- SHUTS DOWN PORTION OF HOSPITAL FACILITY; CONVERTS SOME SPACE FOR CLINIC

TABS submission by Army
Medical Command

MEDDAC, FORT MEADE
ELIMINATION OF INPATIENT SERVICES
PROJECTED IMPACT

1. Elimination of inpatient services at Ft. Meade will not result in a decrease in costs. It will increase costs.

a. Approximately 85-90% of the current Ft. Meade catchment area. This portion will become an increased champus cost.

b. We will transfer Ft. Meade inpatient costs to WRAMC to cover the cost of patients seeking care at WRAMC.

2. Elimination of inpatient services at Ft. Meade will not result in a 100% decrease in personnel supporting the inpatient services. A portion of the personnel will transfer with the funds to provide the inpatient care at WRAMC. Personnel who provide both in/out patient care cannot always be efficiently split out. They will remain.

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Includes 15% D/AD; (1,105*.15)		166
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Includes 15% Ret., D/Ret. & Surv.		86
Total Disp going to champus		252
Projected cost based on MTF champus rate (3)	\$1,947,456	
<hr/>		
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NOTES:

Fiscal year 1994 is the baseline year for costs and workload all champus and other outside costs shown are increases above the current levels of expense unless noted as a "transfer".

NOTES CONTINUED:

(1) Source:

Workload total; IPDS, FY94 Complete as of 12-06-94

Workload by Pt Cat; IPDS, FY94, as of 12-07-94

Pt Cat totals do not match Wkld totals due to incomplete records

Totals by Pt Cat are est. based on percentages of available data.

(2) Dispositions by patient category estimates are:

Ret. = 620; D/Ret./Surv. = 794; Other = 187; Total = 1,601

$1,601 * .15 = 240 * (1:2.8) = 86$

Incorporates validated tradeoff factor of 1 Disp. per 2.8 in MTF

(3) FY 92 Ft. Meade Champus Adm cost rate less Psych inflated
10.\$5

$(\$7,000 * 1.104 = \$7,728 * \# \text{ Disp.})$

(Source: FY 92 Champus Summary Report)

(4) Includes 100% (1,084) AD, 85% D/AD; 85% Ret./Dep./Svr.
Dispositions

KACH
 Inpatient Salaries / 212.1
 FY 94

	Direct Officer Pay	Supervisory Stepdown Pay	Direct Military Pay	Stepdown Pay	Total
	\$39,809	\$926,004	\$99,657	\$1,152,091	\$2,211,560
	\$0	\$872	\$1,039	\$568	\$2,779
	\$246,463	\$64,926	\$307,026	\$118,709	\$732,140
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	\$0	\$89,742	\$590	\$196,365	\$286,697
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	\$441,940	\$100,272	\$22,334	\$130,403	\$1,255,009
	\$3,733	\$150,579	\$911	\$292,976	\$458,199
	\$6,446	\$72,741	\$8,266	\$87,921	\$177,396
	\$0	\$250,382	\$43,119	\$438,614	\$732,115
	\$0	\$54,133	\$5,908	\$96,636	\$156,677
Grand Total	\$734,412 *	\$2,472,015 *	\$1,187,466	\$3,919,330	\$8,313,243
SOURCE: Medical Expense and Performance Reporting System (MEPRS)					

\$ 3.2

FACT SHEET

MCXR-RM

22 May 95/
ms richardson/
DSN 923-3613

SUBJECT: BRAC Info - Determining Cost of Performing Kimbrough's Inpatient Services at Walter Reed Army Medical Center

1. Our analysis compared WRAMC cost per Relative Weighted Product versus Kimbrough's cost per Relative Weighted Product.

2. Relative Weighted Product (RWP) is a diagnostic related group (DRG) based measure of resource intensity. The RWP is computed based on length of stay, CHAMPUS weight, national geometric average length of stay and outlier cutoffs, for each major diagnostic category (MDC). This method of cost analysis provides a means of comparison by normalizing the various procedures within an MDC. Thus, we can compare apples to apples.

3. The figures used to compute cost per RWP, come from a combination of data contained in the Military Expense and Performance Reporting System (MEPRS) the Defense Medical Information System (DMIS), and Patient Administration Systems and Biostatistical Activity (PASBA). The following FY 92 Cost per RWP (As of Apr 95) were provided by the MEDICAL COMMAND:

FY 92 COST PER RWP at KIMBROUGH	=	\$4,006.00
FY 92 COST PER RWP at WRAMC	=	\$5,556.00

WALTER REED'S COST PER RWP is 139% of KIMBROUGH'S.

4. This means that to perform the SAME inpatient services at WRAMC would cost 139% of what it costs at Kimbrough.

AUTHENTICATED BY:

STEPHEN L. MARKELZ
Deputy Cmdr for Administration

BRAC PROPOSAL:

PROJECTED \$50M SAVINGS OR \$2.5M (NET PRESENT VALUE) * 20 YRS

OUR PROJECTION:

DIRECT HEALTH PROGRAM

PER THE NATIONAL CAPITAL AREA ECONOMIC ANALYSIS; ^{Vector} 66% OF INPATIENT WORKLOAD WOULD BE ABSORBED BY NATIONAL CAPITAL AREA DIRECT CARE SYSTEM. 24% WOULD TRANSFER TO CHAMPUS AND 10% TO THIRD PARTY INSURANCE (TPI).

FY 94 WORKLOAD = 2217 ADMISSIONS
66% OF 2217 = 1463 ADMISSIONS TO NCA
24% OF 2217 = 532 ADM TO CHAMPUS
10% OF 2217 = 222 TO TPI

APPLYING THE NCA ECONOMIC ANALYSIS METHODOLOGY TO DHP COSTS:

FY 94 INPATIENT DIRECT CARE COSTS = \$12.7M

66% OF FY 94 INPT COSTS = \$8.4M TO NCA → ^{VACUITY}
ADMISSION TO CHAMPUS * AVG GOV'T COST PER ADM = 3.6M TO CHAMPUS
(532 * \$6,843.00)
10% OF FY 94 INPT COSTS = .7M SAVINGS
= \$12.7M

(10% OF INPATIENT ADMISSIONS THAT WOULD CHOOSE TO USE TPI. THIS WOULD RESULT IN A \$700K COST AVOIDANCE TO THE GOV'T)

TO GAIN AN ACCURATE COMPARISON OF THE COSTS TO BE BORNE BY THE NCA; A COST PER RELATIVE WEIGHTED PRODUCT (RWP) MUST BE APPLIED. THE COST PER RWP NORMALIZES THE TYPES OF PROCEDURES PROVIDED AND ALLOWS A MORE ACCURATE BASIS FOR COMPARISON. THE COST PER RWP AT WRAMC IS 139% OF KIMBROUGHS.

139% OF \$8.4M = \$11.7M COST TO WRAMC TO CARE FOR 66%
INCREASED COST = 3.3M (11.7M - 8.4M = 3.3M)

THE SAVINGS OF \$.7M IS THEN SUBTRACTED FROM THE INCREASED COST (\$3.3M) FOR A NET INCREASED COST TO THE GOVERNMENT OF \$2.6M.

CHAMPUS COSTS

FY 94 CHAMPUS COSTS = \$15.2M
24% OF FY 94 TO CHAMPUS = 3.6M
PROJECTED COST TOMMOROW = 11.8M

THE FINAL ANALYSIS:

IMPLEMENTATION OF THIS BRAC PROPOSAL YIELDS AN INCREASED COST TO THE GOV'T OF \$52M (\$2.6M NET PRESENT VALUE * 20 YRS) AND NOT A SAVINGS OF \$50M.

$$\begin{array}{r} 3.6 \\ 3.3 \\ \hline 6.9 \end{array}$$

Document Separator



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
WASHINGTON, DC 20310-0200



June 6 1995

Defense Base Closure and
Realignment Commission
1700 North Moore Street
Suite 1425
ATTN: Mr Brown
Arlington, Virginia 22209

Please refer to file number

when responded 950531-26R1

Dear Mr. Brown,

In response to your letter of 1 June 95 (950531-26), the following information is provided with respect to Kimbrough Army Community Hospital, Fort Meade, MD.

The Exceptional Family Member Program (EFMP) is primarily a program for assignments overseas; however in CONUS, the Army takes into account service members and their families when they are enrolled in the EFMP. There is no regulatory requirement for families to live on-post or to have on-post emergency room facilities with respect to EFMP. Fort Meade does have a higher proportion of soldiers with family members having special health care needs; but, the tertiary care medical facilities that supported Fort Meade in the past will continue to provide an adequate level of care in the future. Those relatively small number of Fort Meade families with acute medical problems that require rapid access to level II emergency room treatment facilities will be supported by two DoD Medical Centers within 20 miles. Additionally, North Anne Arundel Hospital has a level II MTF emergency room which is only 11 miles from Fort Meade. Some families with greater medical needs may be required to relocate, under normal rotation cycles, to meet their special requirements for proximity to an emergency room.

The cost differential described in your letter refers to Relative Weighted Product (RWP) factors. This factor was described in our response to the Commission 16 May letter. A fact sheet has been attached from U.S. Army Medical Command that further clarifies the Kimbrough Hospital situation.

In reference to the Army's COBRA, the Army is only claiming \$6.4 M in recurring savings not \$18.5 M. The \$12.1 M figure is the cost associated with the funding transfer from Kimbrough to Walter Reed Medical Center. If the Army included this figure in its COBRA, we would capture it as a savings at Kimbrough and a cost at Walter Reed AMC. In this comparison

analysis, this information becomes a constant and should not be included in the analysis. The only reason to include the factors is if you accept the community RWP argument, which the Army has already disagreed with in previously correspondence. Even then it would only be the difference between the costs.

The point of contact for Kimbrough is LTC(P) Powell, (703) 697-1765.

Encl



MICHAEL G. JONES
COL, GS
Director, The Army Basing Study

RELATIVE WEIGHTED PRODUCTS
(RWPs)

Provided to LTC Powell (DA BRACO) in reference to the question of why the cost per RWP at WRAMC is higher than MEDDAC, Fort Meade.

Relative weighted products are a weighted measure of work that attempts to bring comparability to the work produced at different facilities. Ideally these would be similar types of facilities, however, RWPs can be used in comparison of different types of facilities.

The comparisons of small hospitals of limited capability (i.e., Kimbrough Army Community Hospital [KACH]) to large tertiary care, referral centers conducting multiple graduate medical education programs (Walter Reed AMC) is akin to the proverbial comparison of apples and oranges (even though the element of "comparability" is infused into the equation).

Some of the more obvious detractors to true comparability are:

The graduate medical education programs at WRAMC employ a significantly higher rate of resources (both manpower and dollars). This is a valid additional cost as evidenced by HCFA DRG rate charges that allow approximately a 20 percent add on fee for teaching hospitals. This recognizes that a hospital such as WRAMC should, by its nature, be at a higher cost than a small hospital without a teaching mission.

Physicians assigned to WRAMC provide services for and work physically at KACH (and Dewitt ACH, Fort Belvoir). The cost of these personnel is a charge against WRAMC thereby artificially lowering the KACH cost per RWP (and raising the WRAMC cost).

WRAMC, as a referral center for KACH, could (and does) have a significantly higher cost per RWP even if identical patients are treated at both WRAMC and KACH. For example, Patient 'A' admitted for a serious undiagnosed illness at WRAMC would receive all care and diagnostic testing at WRAMC and all cost would be charged to WRAMC. Patient 'B' admitted at KACH for the same illness would receive care at KACH but receive diagnostic testing/ancillary support and diagnosis at WRAMC performed by WRAMC personnel (a significant charge against WRAMC). Patient 'B' would then return to KACH for care and discharge.

Rick Jaksha
DSN: 471-7058
19 Mar 95

Document Separator



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Rick Jaksha
DSN: 471-7058
19 Mar 95



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 1, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

950531-26

Dear Colonel Jones:

Representatives of the community group opposing the realignment of Kimbrough Army Community Hospital, Fort Meade, MD have met with Commission staff and have provided the Commission with additional documentation outlining their concerns about the Army's decision to realign the hospital to an outpatient clinic. The document they provided to the Commission is attached.

I would appreciate the Army's position on the community arguments and their implications for the recommendation to realign Kimbrough Army Community Hospital. In particular, please address the comment numbered 1(a) that the Exceptional Family Member Program requires an on-base emergency room and comment 5(c) (and attachment 4) that equivalent workload will cost more to provide at Walter Reed than at Kimbrough.

Also, our discussions with the community make it clear that the recurring savings figure used by the community (and the hospital staff) differs from that used by Army in its COBRA analysis. The Army figures show \$18.5 M as a recurring savings (the \$6.4 M recurring savings in COBRA plus the the \$12.1 M funding transfer from Kimbrough to Walter Reed), while the hospital is reporting \$12.7 M as its 1994 cost of inpatient care. Please address this discrepancy as well.

I would appreciate a response by June 9, 1995. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

Edward A. Brown III
Army Team Leader

FT. MEADE ADVOCACY GROUP

MEMO: To BRAC Commission May 31, 1995
Attn: Mr. David Lewis

SUBJ: Back-up Data for Kingrough (KACH)
Presentation

FROM: Ft. Meade Advocacy Group
Menser, (410) 381-3616

The purpose of this submission is to provide the commission with the requested backup for the 4 May 1995 presentation in Baltimore. The deviation from criteria format will be followed.

1. Current and future mission requirements and the impact on operational readiness.

a. Exceptional Family Member Program (EFMP)
Not one of the four affected services have evaluated the impact of the hospital/emergency room closure on the 778 families enrolled in the program. The presence of an on-post emergency room is a program requirement. How many of these families will have to be relocated? What will be the cost in both fiscal and human terms?

b. Joint service tenants

What will be the operational impact on NSA and the other 57 tenants?

5. The extent and timing at potential costs and savings

a. BRAC/DOD estimates a \$50M savings over 20 years. This savings is attributed to a \$3.5M annual savings in civilian personnel pay. (See Encl. #1)

b. According to TABS documentation (See Encl. #2), \$12.1M annually will be transferred from the KACH to the WRAMC budget to compensate for the inpatient workload shift. The KACH resource management division has stated (See Encl. #3), that \$3.2M of the \$12.1M is attributed to civilian personnel pay (Direct pay + step-down/support services pay).

Net savings to DOD $\$3.5M - \$3.2M = \$.3M$

c. With the closure of KACH inpatient care, 66% of the patients will go to WRAMC and 24% will be added to CHAMPUS. This is in accordance with the vector study on the NCR.

66% will go to WRAMC. WRAMC patient/RWP costs are 139% of the KACH RWP (See Encl. #4).

66% of FY94 INPT cost = \$8.4M; 139% of \$8.4M = \$11.7M.

Increased cost of going to WRAMC is $\$11.7M - \$8.4M = \$3.3M$. (See Encl. #5).

d. CHAMPUS

In accordance with the vector study, 24% of the KACH INPT will go to CHAMPUS (See Encl. #5). This equates to 532 patients x \$6,842 = \$3.6M (See Encl. #6).

c. Summary of additional costs caused by reduction of KACH to a clinic:

Additional costs of patients to WRAMC	=	\$3.3M
Additional CHAMPUS costs	=	<u>3.6M</u>
Total New Costs		\$6.9M
Civilian Pay Savings		<u>.7M</u>
Net Additional Costs		\$6.2M

Twenty year additional costs \$124M.

FT MEADE (KIMBOROUGH ARMY COMMUNITY HOSPITAL), MD

Return on Investment: The total one-time cost to implement this recommendation is \$2 million. The net of all costs and savings during the implementation period is a savings of \$16 million. Annual recurring savings after implementation are \$4 million with a return on investment expected in 1 year. The net present value of the costs and savings over 20 years is a savings of \$50 million.

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 17:24 12/09/1994, Report Created 10:58 02/21/1995

Department : ARMY
 Option Package : JM4-1Q MEADE
 Scenario File : C:\COBRA\SECDEF\JM4-1Q.CBR
 Std Pctrs File : C:\COBRA\SF7DEC.SFF

Starting Year : 1996
 Final Year : 1996
 ROI Year : 1997 (1 Year)

NPV in 2015(\$K) : -49,523
 1-Time Cost(\$K) : 1,645

	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
MilCon	0	0	0	0	0	0	0	0
Person	-2,705	-6,100	-6,100	-6,100	-6,100	-6,100	-33,206	-6,100
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ELIMINATION OF INPATIENT SERVICES
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(3) FY 92 Ft. Meade Champus Adm cost rate less Psych inflated 10.\$5

$(\$7,000 * 1.104 = \$7,728 * \# \text{ Disp.})$

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KACH
 Inpatient Salaries / 2/12.1
 FY 94

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	\$3,733	\$160,579	\$911	\$292,976	\$458,199
	\$6,446	\$72,741	\$6,266	\$87,921	\$177,396
	\$0	\$250,382	\$43,119	\$436,614	\$732,115
	\$0	\$54,133	\$5,908	\$96,636	\$156,677
Grand Total	\$734,412	\$2,472,015	\$1,187,486	\$3,919,330	\$8,313,243
SOURCE: Medical Expense and Performance Reporting System (MEPRS)					

\$ 3.2

FACT SHEET

MCXR-RM

22 May 95/
ms richardson/
DSN 923-3613

SUBJECT: BRAC Info - Determining Cost of Performing Kimbrough's Inpatient Services at Walter Reed Army Medical Center

1. Our analysis compared WRAMC cost per Relative Weighted Product versus Kimbrough's cost per Relative Weighted Product.

2. Relative Weighted Product (RWP) is a diagnostic related group (DRG) based measure of resource intensity. The RWP is computed based on length of stay, CHAMPUS weight, national geometric average length of stay and outlier cutoffs, for each major diagnostic category (MDC). This method of cost analysis provides a means of comparison by normalizing the various procedures within an MDC. Thus, we can compare apples to apples.

3. The figures used to compute cost per RWP, come from a combination of data contained in the Military Expense and Performance Reporting System (MEPRS) the Defense Medical Information System (DMIS), and Patient Administration Systems and Biostatistical Activity (PASBA). The following FY 92 Cost per RWP (As of Apr 95) were provided by the MEDICAL COMMAND:

FY 92 COST PER RWP at KIMBROUGH	=	\$4,006.00
FY 92 COST PER RWP at WRAMC	=	\$5,556.00

WALTER REED'S COST PER RWP is 139% of KIMBROUGH'S.

4. This means that to perform the SAME inpatient services at WRAMC would cost 139% of what it costs at Kimbrough.

AUTHENTICATED BY:

STEPHEN L. MARKELZ
Deputy Cmdr for Administration

BRAC PROPOSAL:

PROJECTED \$50M SAVINGS OR \$2.5M (NET PRESENT VALUE) * 20 YRS

OUR PROJECTION:

DIRECT HEALTH PROGRAM

PER THE NATIONAL CAPITAL AREA ECONOMIC ANALYSIS; 66% OF INPATIENT WORKLOAD WOULD BE ABSORBED BY NATIONAL CAPITAL AREA DIRECT CARE SYSTEM. 24% WOULD TRANSFER TO CHAMPUS AND 10% TO THIRD PARTY INSURANCE (TPI).

Vector

FY 94 WORKLOAD = 2217 ADMISSIONS
66% OF 2217 = 1463 ADMISSIONS TO NCA
24% OF 2217 = 532 ADM TO CHAMPUS
10% OF 2217 = 222 TO TPI

APPLYING THE NCA ECONOMIC ANALYSIS METHODOLOGY TO DHP COSTS:

FY 94 INPATIENT DIRECT CARE COSTS = \$12.7M

66% OF FY 94 INPT COSTS = \$8.4M TO NCA → *KACIT*
ADMISSION TO CHAMPUS * AVG GOV'T COST PER ADM = 3.6M TO CHAMPUS
(532 * \$6,843.00)
10% OF FY 94 INPT COSTS = .7M SAVINGS
= -\$12.7M

(10% OF INPATIENT ADMISSIONS THAT WOULD CHOOSE TO USE TPI. THIS WOULD RESULT IN A \$700K COST AVOIDANCE TO THE GOV'T)

TO GAIN AN ACCURATE COMPARISON OF THE COSTS TO BE BORNE BY THE NCA; A COST PER RELATIVE WEIGHTED PRODUCT (RWP) MUST BE APPLIED. THE COST PER RWP NORMALIZES THE TYPES OF PROCEDURES PROVIDED AND ALLOWS A MORE ACCURATE BASIS FOR COMPARISON. THE COST PER RWP AT WRAMC IS 139% OF KIMBROUGHs.

139% OF \$8.4M = \$11.7M COST TO WRAMC TO CARE FOR 66%
INCREASED COST = 3.3M (11.7M - 8.4M = 3.3M)

THE SAVINGS OF \$.7M IS THEN SUBTRACTED FROM THE INCREASED COST (\$3.3M) FOR A NET INCREASED COST TO THE GOVERNMENT OF \$2.6M.

CHAMPUS COSTS

FY 94 CHAMPUS COSTS = \$15.2M
24% OF FY 94 TO CHAMPUS = 3.6M
PROJECTED COST TOMMOROW = 18.8M

THE FINAL ANALYSIS:

IMPLEMENTATION OF THIS BRAC PROPOSAL, YIELDS AN INCREASED COST TO THE GOV'T OF \$52M (\$2.6M NET PRESENT VALUE * 20 YRS) AND NOT A SAVINGS OF \$50M.

$$\begin{array}{r} 3.6 \\ 3.3 \\ \hline 6.9 \end{array}$$

CHAMPUS HEALTH CARE SUMMARY BY PRIMARY DIAGNOSIS
 BASED ON CARE RECEIVED FROM OCT 1993 THRU SEP 1994
 069 - KILBOURSH AH FT HEADQUARTERS

PAGE: 05
 COLLECTION PERIOD: 15 MONTHS
 UNMULTIPLICATED
 GRAND TOTAL
 CATEGORIES

PATIENT HOSPITAL SERVICES	EAR, NOSE AND THROAT	GENERAL SURGERY	NEURO-SURGERY	ORTHOPEDECS	THORACIC SURGERY	UROLOGY	UNMULTIPLICATED GRAND TOTAL CATEGORIES
BENEFICIARIES	19	91	31	52	3	26	1,177
TYPE OF ACT DUTY SPONSOR	10	347	17	117	1	12	1,186
PERCENT OF RET OR DEC SPONSOR	10	330	13	113	0	12	1,282
HOSPITAL ADMISSIONS	182	307	130	130	0	13	1,382
LENGTH OF STAY (DAYS)	2,333	3,377	3,133	3,133	0	3,003	1,382
INPATIENT COST	45,211.92	478,177.22	234,010.86	458,108.97	7,006.53	820,994.36	1,382
OUTPATIENT COST	66,661.11	186,089.91	262,102.09	550,124.33	14,583.99	1,541,933.60	1,382
GOVT AND PATIENT COST	46,211.92	666,267.13	296,112.95	7,006.53	14,583.99	1,541,933.60	1,382
GOVT COST PER DAY	1,094.08	1,994.22	7,947.66	1,078.39	6,334.30	2,778.72	1,382
INPATIENT PROFESSIONAL SERVICES	64	75	52	197	11	17	1,131
BENEFICIARIES	50	165	18	223	5	11	1,131
TYPE OF ACT DUTY SPONSOR	4	119	1	110	4	1	1,131
PERCENT OF RET OR DEC SPONSOR	10	125	0	110	16	1	1,131
HOSPITAL ADMISSIONS	30	252	110	333	16	1	1,131
LENGTH OF STAY (DAYS)	16,241	148,777.71	32,110.4	146,113.0	3,211	1,977	1,131
INPATIENT COST	2,571.7	218,864	61,120.8	191,130	7,114	51,518	1,131
OUTPATIENT COST	18,817	48,242.6	22,100.4	46,113.0	3,211	15,518	1,131
GOVT AND PATIENT COST	18,817	218,864	61,120.8	191,130	7,114	51,518	1,131
GOVT COST PER DAY	18,817	218,864	61,120.8	191,130	7,114	51,518	1,131
OUTPATIENT PROFESSIONAL SERVICES	68	77	65	207	11	17	1,131
BENEFICIARIES	54	174	20	233	5	11	1,131
TYPE OF ACT DUTY SPONSOR	4	121	1	110	4	1	1,131
PERCENT OF RET OR DEC SPONSOR	10	123	0	110	16	1	1,131
HOSPITAL ADMISSIONS	10	123	26	110	16	1	1,131
LENGTH OF STAY (DAYS)	62,191	62,191	26,712.2	60,075.9	18,530.6	135,404.9	1,131
INPATIENT COST	3,282.7	252,119.7	32,411.4	74,113.4	3,211	221,797.4	1,131
OUTPATIENT COST	65,147.7	80,823.3	32,411.4	41,211.4	3,211	221,797.4	1,131
GOVT AND PATIENT COST	3,282.7	80,823.3	32,411.4	41,211.4	3,211	221,797.4	1,131
GOVT COST PER DAY	3,282.7	80,823.3	32,411.4	41,211.4	3,211	221,797.4	1,131
OUTPATIENT PROFESSIONAL SERVICES	4,480.06	1,934.65	8,840.65	10,521.98	6,806.09	4,042.16	1,131
BENEFICIARIES	4,522	1,925	198	277	28	1,240	18,841
TYPE OF ACT DUTY SPONSOR	1,925	239	39	230	14	208	18,841
PERCENT OF RET OR DEC SPONSOR	1,925	239	39	230	14	208	18,841
HOSPITAL ADMISSIONS	8,111	1,117	81	1,117	5	1,117	18,841
LENGTH OF STAY (DAYS)	4,155.4	3,768.9	81,771	17,906.1	5,410.8	1,117	18,841
INPATIENT COST	415,214.4	3,929,077.9	45,778.2	620,987.3	21,610.8	1,117	18,841
OUTPATIENT COST	44,814.0	5,521,011.6	120,551	930,215.3	40,788.89	284,701.5	18,841
GOVT AND PATIENT COST	44,814.0	5,521,011.6	120,551	930,215.3	40,788.89	284,701.5	18,841
GOVT COST PER VISIT	50	126.06	120,551	930,215.3	234.89	101.97	18,841
CUTPATIENT CARE COST SHARED AS INPATIENT							
BENEFICIARIES	0	1	0	0	0	0	3,000
TYPE OF ACT DUTY SPONSOR	0	1	0	0	0	0	3,000
PERCENT OF RET OR DEC SPONSOR	0	1	0	0	0	0	3,000
HOSPITAL ADMISSIONS	0	1	0	0	0	0	3,000
LENGTH OF STAY (DAYS)	0	267	0	0	0	0	3,000
INPATIENT COST	0	267	0	0	0	0	3,000
OUTPATIENT COST	0	267	0	0	0	0	3,000
GOVT AND PATIENT COST	0	267	0	0	0	0	3,000
GOVT COST PER VISIT	0	267	0	0	0	0	3,000
BENEFICIARIES	4,584	1,167	233	807	33	1,260	19,519
TYPE OF ACT DUTY SPONSOR	1,338	1,382	103	514	12	1,382	19,519
PERCENT OF RET OR DEC SPONSOR	1,338	1,382	103	514	12	1,382	19,519
HOSPITAL ADMISSIONS	477	4,000	139	3,338	90	3,338	19,519
LENGTH OF STAY (DAYS)	136,000	1,382	1,003	1,172	36,154	1,382	19,519
INPATIENT COST	613,912	1,382	1,382	4,511,914	76,654	1,382	19,519
OUTPATIENT COST	136,000	1,382	1,382	4,511,914	76,654	1,382	19,519
GOVT AND PATIENT COST	136,000	1,382	1,382	4,511,914	76,654	1,382	19,519
GOVT COST PER VISIT	136,000	1,382	1,382	4,511,914	76,654	1,382	19,519

REFER TO PAGE 1 (SPECIFICATIONS PAGE) OF THIS REPORT FOR CLARIFICATION OF THE DATA WHICH APPEARS ON THIS REPORT.

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950531-27

FROM: CALVERT, KEN	TO: DIXON
TITLE: REP (CA)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCR
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⊙	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

RESPONSE TO DON ~~LETTER~~ LETTER REGARDING MARCH AFB DATED MAY 19

Due Date: 950603 Routing Date: 950531 Date Originated: 950531 Mail Date:

KEN CALVERT
43D DISTRICT, CALIFORNIA
COMMITTEE ON RESOURCES
CHAIRMAN
SUBCOMMITTEE ON ENERGY
AND MINERAL RESOURCES
COMMITTEE ON SCIENCE
SUBCOMMITTEES:
SPACE AND AERONAUTICS
TECHNOLOGY, VICE-CHAIRMAN
COMMITTEE ON AGRICULTURE
SUBCOMMITTEE:
DEPARTMENT OPERATIONS,
NUTRITION, AND FOREIGN
AGRICULTURE



WASHINGTON OFFICE:
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WASHINGTON, DC 20515-0543
(202) 225-1988
DISTRICT OFFICE:
3400 CENTRAL AVENUE
SUITE 200
RIVERSIDE, CA 92506
(800) 784-4300

Congress of the United States
House of Representatives
Washington, DC 20515-0543

May 31, 1995

Please refer to this number
when responding 950531-27

The Honorable Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

This letter is in response to the Department of Navy letter regarding March AFB dated May 19, 1995, signed by Charles Nemfakos.

First, let me say I was surprised and disappointed to find Mr. Nemfakos was responsive enough to send a copy of his letter to a local reporter, but failed to extend the same courtesy to the Congressional Representative who brought this issue before the BRAC Commission. I will separately request of the Navy that they send to my office all future correspondence on this issue.

Secondly, the Nemfakos letter totally ignores operational and safety considerations that enhance military effectiveness utilizing the March Opportunity vice the potential danger of single siting F-18's and rotary wing assets at Miramar.

Thirdly, Mr. Nemfakos is relying on Cobra algorithms, which have proven completely inaccurate thus far. More weight should be given to the "stubby pencil work" of the Marines who are responsible for the current Marine West Coast Aviation mission, as well as future realignment actions.

Quite frankly, the Navy is looking at the March-Miramar situation in a parochial fashion. In their letter to you, Nemfakos states "additional costs required to operate two bases (Miramar and March) far exceed any savings that may be attributed by reductions in military construction."

The fact that March will remain an operational base under scenario, and that the O&M costs for the Reserves to operate March on an annual basis have already been pegged at \$37 million, has been lost on the Navy. It is almost unthinkable that an objective Navy analysis would conclude O&M costs at March would increase by an additional \$40 to \$50 million with the Marines collocated at March. The entire O&M budget for March, including Active Duty, Reserves, Guard forces, and a fully operational hospital and family housing, now function at a cost of \$56 million.

The Navy is relying on the same Cobra algorithms which, two years ago, the Air Force used to forecast a downsized March that would save \$50 million in annual O&M costs. In actuality, the

March savings, excluding housing and hospital costs (those savings will be offset by increased cost at other receiving sites) are non-existent. The March Comptroller anticipates an actual increase of \$1 million of O&M costs when realignment occurs.

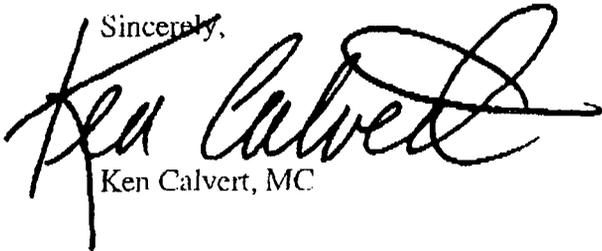
Additionally, estimated construction costs at Travis as a receiving site for March assets was pegged at \$100 million two years ago. Programmed construction costs at Travis are now just shy of \$800 million, informed sources tell my office. (We are verifying this separately with the Air Force.)

Mr. Chairman, I'm not asking you to take another look at the Air Force's decision to realign the active duty Air Force at March. I know many people, in and out of uniform, who believe that was a mistake. But... it's done. However, let's not make the same kind of mistake twice. I trust you and your Commission members will look at DOD dollars, not simply Navy dollars.

We have brought you a proposal that makes operational sense and it saves money. I know it, and down where the rubber meets the road, the Marines know it. Let's not be swayed by those Cobra algorithms that have served us so poorly in the past. I've been down that road before.

Thanks for your consideration. Please call me if you have any questions regarding the accuracy or origins of our figures.

Sincerely,

A handwritten signature in black ink, appearing to read "Ken Calvert". The signature is fluid and cursive, with a large initial "K" and "C".

Ken Calvert, MC

cc: Commission members
Department of the Navy
March AFB JPA



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
when responding. **950531-27**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 5, 1995

The Honorable Ken Calvert
United States House of Representatives
Washington, D.C. 20515

Dear Representative Calvert:

Thank you for your letter concerning the comments of Mr. Charles M. Nemfakos, Department of the Navy, in his May 19, letter to you concerning March Air Force Base (AFB). I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that this Commission is committed to evaluating military bases in a fair and objective manner. I can assure you that the information you have provided will be considered by the Commission during our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of assistance.

Sincerely,

Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950531-28

FROM: CONROY, MICKEY	TO: PERRY, WILLIAM
TITLE: ASSEMBLYMAN	TITLE: SEC DEF
ORGANIZATION: CALIFORNIA LEGISLATURE	ORGANIZATION: DEPT OF DEFENSE
INSTALLATION (S) DISCUSSED: EL TORO, TUSTIN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING HE ADD EL TORO AND TUSTIN TO STUDY TO DETERMINE WHAT TO DO WITH MILITARY BASE HOUSING AFTER CLOSURE.

Due Date: _____	Routing Date: <u>950531</u>	Date Originated: <u>950523</u>	Mail Date: _____
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Assembly California Legislature

MICKEY CONROY

ASSEMBLYMAN, SEVENTY-FIRST DISTRICT
ORANGE COUNTY

COMMITTEES
CHAIRMAN:
UTILITIES AND COMMERCE
MEMBER:
HIGHER EDUCATION
INSURANCE
HOUSING AND COMMUNITY
DEVELOPMENT

PETER M. CONATY
CHIEF OF STAFF

May 23, 1995

Please refer to this number
when responding 950531-28

The Honorable William Perry,
Secretary Of Defense,
The Pentagon, Washington D.C.,
20301-1155

Dear Mr. Perry:

It is my understanding that you are in the process of conducting a study to determine what to do with military base housing after a military installation has closed. As a State Assemblyman and Vice Chairman of the Select Committee on Defense Conversion, I represent a large portion of Orange County which includes several military installations, of which many are scheduled to be closed over the next few years. Two such bases of particular interest are Marine Corps Air Stations, El Toro and Tustin. In fact, I served aboard these Air Stations during my career as a Marine Corps Aviator. As a result of my military career I am very familiar with the housing and the families located on these particular bases as well as the economic impact the 2727 housing units have on the surrounding communities.

I am writing to request that you include MCAS, El Toro and Tustin in your study. As I stated above, El Toro and Tustin have 2727 housing units combined which are in good to excellent condition. Current proposals by the Department of Defense and the United States Marine Corps advocate the closing of Tustin and El Toro completely, forcing those Marines and Sailors living in those 2727 housing units to relocate to Miramar Naval Air Station and Camp Pendleton.

While studying this proposal it was brought to my attention that there are already over 1800 Marine and Navy families on waiting lists for base housing on Camp Pendleton. In fact, only 25% of the families that apply can live in base housing. The situation at Miramar Naval Air Station is just as bad. At Miramar, base housing totals only 527 units and there is a waiting period of anywhere from one to two years for those families waiting for base housing. Any relocation of military personnel from El Toro or Tustin to Camp Pendleton or Miramar would only exacerbate the current housing problem faced by these two military installations. If Camp Pendleton has a waiting list of over 1800 families for military housing and by closing El Toro and Tustin

OFFICES

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(916) 445-2778
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1940 N. TUSTIN ST., #102
ORANGE, CA 92665
(714) 998-0980
FAX (714) 998-7102
1-800-660-6095

you dislocate 2727 families, where will the additional housing be found? I am not aware of any housing proposals at Miramar or Camp Pendleton which could accommodate this overwhelming influx.

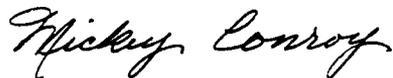
In addition to making the Marines, for all practical purposes homeless, the surrounding communities of El Toro and Tustin would suffer economically due to the lack of revenue provided by the military families.

Because of my concern for the Marines and the surrounding communities, I recommend that the 2727 housing units of El Toro and Tustin remain open and that Marine families stationed at Camp Pendleton be housed in these available facilities. When you consider that the distance between Camp Pendleton and El Toro is only 35 miles, which is the same distance between Miramar and Camp Pendleton, one realizes that there is an alternative to making Marines homeless. If the Marine Corps is willing to house Marines stationed at Miramar at Camp Pendleton, I see no reason why the Marine Corps would not be willing to house Marines stationed at Camp Pendleton at Tustin or El Toro.

By utilizing the available housing at El Toro and Tustin the Marines at Camp Pendleton would have an additional 2727 housing units in which to live. In addition, the communities which rely on the military paychecks would be saved the potential economic hardship to befall them if the Marines were to leave. The Marine Corps would also benefit because it would not have to allocate scarce financial resources to building housing for Marines which already exist.

As the Secretary of Defense, I know your first concern is for the welfare and moral of America's fighting men and women. As the Vice Chairman of the Defense Conversion Task Force in California and a former Marine Corps Aviator, I share your concern and I hope you consider my request to include Marine Corps Air Stations, El Toro and Tustin in your study.

Sincerely,



MICKEY CONROY

MC:cmm

cc: Base Realignment and Closure Commission
Commandant, United States Marine Corps
Commanding General, MCAS, El Toro
Commanding General, Camp Pendleton
Commanding Officer, MCAS, Tustin
California Congressional Delegation
Orange County Supervisors
Cities of Orange County



DEPARTMENT OF THE NAVY
PROGRAM EXECUTIVE OFFICER
TACTICAL AIRCRAFT PROGRAM
1421 JEFFERSON DAVIS HWY
ARLINGTON VA 22243

IN REPLY REFER TO

May 16, 1995

From: Program Executive Officer, Tactical Aircraft Systems, (PMA-265)
To: Base Realignment and Closure Commission, Chairman Dixon

950531-29

Subj: ALTERNATIVE CLOSURE PLAN FOR NAWC AD, INDIANAPOLIS

Having considered the SECDEF Base Realignment and Closure recommendation and its impacts to our programs at NAWC AD, Indianapolis, it is in our best interest to pursue prudent transition alternatives. While we support the process and the recommendation for closure, it can have far reaching impacts to our operational readiness and ability to provide quality products in a timely fashion. While we understand this capability could be re-located, it is highly dependent on the skilled and knowledgeable work force currently in place. Delays in currently scheduled product deliveries due to loss of key personnel or development and qualification of new sources could significantly affect our readiness and increase our costs.

The F/A-18 Program, has demonstrated its leadership in implementing a Total Quality Leadership approach. As a major acquisition organization, it is in our best interest to constantly consider innovative ways of doing business. A concept has been presented to create a public / private partnership at the Naval Air Warfare Center Aircraft Division, Indianapolis which would keep our teams together through co-location of public and private employees. We support such a concept. We support exploring the details of such an approach. As both a supplier of quality systems to our fleet and a customer of various products currently provided by Indianapolis, we believe such an approach could reduce our risk, maintain an uninterrupted supply of products to the fleet, provide substantial cost savings, and potentially establish a new competitive source of products and services commensurate with those currently received from the Indianapolis site.

As you solidify your final recommendations, we offer our support to an alternative closure scenario, specifically the Indianapolis Mayor Stephen Goldsmith's privatization approach. The approach seems to be well thought out, but will face many obstacles without your firm recommendation and endorsement.

Joe Dyer, Captain USN
F/A-18 Program Manager



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950531-30

FROM: CASEY, ROBERT	TO: DIXON
TITLE: GOVERNOR	TITLE: CHAIRMAN
ORGANIZATION: COMM OF PENNSYLVANIA	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: TOBYHANNA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⊙	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950603	Routing Date: 950531	Date Originated: 950531	Mail Date:
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ROBERT P. CASEY

Please refer to this number
when responding 950531-30

May 31, 1995

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street
Arlington, Virginia 22209

Dear Senator Dixon:

I am writing to urge you in the strongest possible terms to keep open the Tobyhanna Army Depot, the number-one rated depot in the United States Army Depot system. As you know, Tobyhanna represents a 45-year federal investment.

The retention of Tobyhanna Army Depot has been recommended by the United States Department of Defense because it is a facility recognized as having a significant military value.

As the former Governor of Pennsylvania, I can assure you that the Tobyhanna Army Depot represents the backbone of the entire Northeastern Pennsylvania regional economy. It has been estimated that the total economic impact of Tobyhanna is close to \$450 million. The closure of this facility would bring severe economic hardship upon thousands of families in Northeastern Pennsylvania who depend upon the depot for their livelihood.

Moreover, the economic ripple effect would be severely felt in a reduction of the regional tax base, an overburden on social services, serious banking and loan defaults, dampening of housing values, and a serious interruption, if not destruction, of the technology strategy which has been developed in this region over the last several years.

I believe that the best choice for our country, and Northeastern Pennsylvania, is to maintain and expand the Tobyhanna Army Depot. Neither the Base Closure and Realignment Commission, nor the United States Department of Defense, should settle for anything less than the best.

The Honorable Alan J. Dixon
May 31, 1995
Page -2-

Based upon my experience with the closure of defense bases in Pennsylvania by the federal government during my tenure as Governor, I strongly believe that Pennsylvania has already suffered disproportionately when compared to other regions in the country. Tobyhanna itself has already suffered a downsizing of approximately 1,200 jobs from its high point of employment. Any further reduction or closure, whether it be at Tobyhanna, Letterkenny Army Depot, Fort Indiantown Gap, or any other Pennsylvania military facility, is unjustified and unfair to our state and its people.

I am confident that you and the other members of the Commission will consider carefully the views I have expressed.

Congratulations and best wishes as you continue your long period of public service as chairman of the Defense Base Closure and Realignment Commission.

Sincerely,



Robert P. Casey



ROBERT P. CASEY

May 31, 1995

Please refer to this number
when responding 956531-30

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street
Arlington, Virginia 22209

Dear Senator Dixon:

I am writing to urge you in the strongest possible terms to keep open the Tobyhanna Army Depot, the number-one rated depot in the United States Army Depot system. As you know, Tobyhanna represents a 45-year federal investment.

The retention of Tobyhanna Army Depot has been recommended by the United States Department of Defense because it is a facility recognized as having a significant military value.

As the former Governor of Pennsylvania, I can assure you that the Tobyhanna Army Depot represents the backbone of the entire Northeastern Pennsylvania regional economy. It has been estimated that the total economic impact of Tobyhanna is close to \$450 million. The closure of this facility would bring severe economic hardship upon thousands of families in Northeastern Pennsylvania who depend upon the depot for their livelihood.

Moreover, the economic ripple effect would be severely felt in a reduction of the regional tax base, an overburden on social services, serious banking and loan defaults, dampening of housing values, and a serious interruption, if not destruction, of the technology strategy which has been developed in this region over the last several years.

I believe that the best choice for our country, and Northeastern Pennsylvania, is to maintain and expand the Tobyhanna Army Depot. Neither the Base Closure and Realignment Commission, nor the United States Department of Defense, should settle for anything less than the best.

The Honorable Alan J. Dixon
May 31, 1995
Page -2-

Based upon my experience with the closure of defense bases in Pennsylvania by the federal government during my tenure as Governor, I strongly believe that Pennsylvania has already suffered disproportionately when compared to other regions in the country. Tobyhanna itself has already suffered a downsizing of approximately 1,200 jobs from its high point of employment. Any further reduction or closure, whether it be at Tobyhanna, Letterkenny Army Depot, Fort Indiantown Gap, or any other Pennsylvania military facility, is unjustified and unfair to our state and its people.

I am confident that you and the other members of the Commission will consider carefully the views I have expressed.

Congratulations and best wishes as you continue your long period of public service as chairman of the Defense Base Closure and Realignment Commission.

Sincerely,

A handwritten signature in cursive script that reads "Robert P. Casey". The signature is written in dark ink and is positioned to the right of the typed name.

Robert P. Casey

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950531-31

FROM: RHOADES, JAMES J.	TO: DIXON
TITLE: STATE SENATOR	TITLE: CHAIRMAN
ORGANIZATION: SENATE OF PENNSYLVANIA	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: TOBY HANNA	ARMY DEPOT

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		ⓐ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

ⓐ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950603	Routing Date: 950531	Date Originated: 950526	Mail Date:
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29TH DISTRICT
JAMES J. RHOADES

PLEASE REPLY TO:

SENATE POST OFFICE
THE STATE CAPITOL
HARRISBURG, PA 17120-0030
(717) 787-2637

416 W. MARKET STREET
POTTSVILLE, PA 17901
(717) 628-4782

32 E. CENTRE STREET
MAHANAY CITY, PA 17948
(717) 773-0891



Senate of Pennsylvania

May 26, 1995

COMMITTEES

EDUCATION, CHAIRMAN
AGING AND YOUTH
AGRICULTURE AND RURAL AFFAIRS
APPROPRIATIONS
ENVIRONMENTAL RESOURCES AND ENERGY

PHEAA BOARD OF DIRECTORS
EDUCATION COMMITTEE OF NCSL
COMMISSIONER, EDUCATION COMMISSION OF
THE STATES

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22207

Please refer to this number
when responding 950531-31

Dear Senator Dixon:

In light of Tobyhanna Army Depot's addition to the Defense Base Closure and Realignment Commission's potential closure list, I am compelled to again register my deep concerns about the effects of this and other potential base closings in Pennsylvania.

Tobyhanna Army Depot employs many residents of my senatorial district and is a critical component of northeastern Pennsylvania's economy. Moreover, the base is the largest full-service communications and electronics maintenance facility under the Department of Defense and has consistently been rated as one of the Commonwealth's most efficient and effective installations. This, and the fact that Pennsylvania has already absorbed a disproportionate number of previous closures and realignments, clearly demonstrates that adding Tobyhanna to the already extensive list of Pennsylvania base closures makes little sense.

Pennsylvania is very proud of the efficiency and cost-effectiveness of its military installations and the dedication of the people they employ. These individuals do our state credit because they have conformed to the very highest standards of patriotic service and made the bases on which they work pictures of good management.

Bearing this in mind, I urge your commission to consider the decidedly negative human and economic consequences of closing Tobyhanna Army Depot when it weighs the causes and effects of potential base closures.

Sincerely,

Handwritten signature of James J. Rhoades in cursive script.
JAMES J. RHOADES
State Senator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding **950524-2121**
950531-3121

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 5, 1995

The Honorable James J. Rhoades
State Senator, Commonwealth of Pennsylvania
Senate Post Office
The State Capitol
Harrisburg, Pennsylvania 17120-0030

Dear Senator Rhoades:

Thank you for your letters of May 22 and May 26, 1995, expressing your support for the Tobyhanna Army Depot, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Tobyhanna Army Depot during a regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Tobyhanna Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Tobyhanna Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is rendered affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950531-32

FROM: DESTI TO, ROANN M.	TO: DIXON
TITLE: ASSEMBLYMAN	TITLE: CHAIRMAN
ORGANIZATION: STATE OF NEW YORK.	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: ROME LAB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

INFORMING THAT IF COMM CORNELLA AND KLING CANNOT VISIT LAB, THEY WOULD LIKE TO MEET WITH THEM IN WASHINGTON.

* PHONE RESPONSE *

Due Date: 950603	Routing Date: 950531	Date Originated: 950530	Mail Date:
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THE ASSEMBLY
STATE OF NEW YORK
ALBANY

RoAnn M. Destito
Member of Assembly
116th District

- COMMITTEES
 - Aging
 - Agriculture
 - Labor
 - Mental Health
 - Small Business
 - Economic Development, Job Creation, Commerce & Industry
- Majority Steering Committee
- SUB-COMMITTEES
 - Special Problems of the Aging
- COMMISSIONS
 - Legislative Commission on Science and Technology
- ASSEMBLY TASK FORCES
 - Economic Development
 - Public Authorities
 - Workers' Compensation

May 30, 1995

Mr. Alan J. Dixon, Chairman
Base Realignment & Closure Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950531-32

Re: 950515-2R1

Dear Chairman Dixon:

In response to the above referenced correspondence dated May 17, 1995, I would like to reiterate my request to have Commissioners Cornella and Kling visit Rome Lab. I can certainly appreciate the scheduling conflicts, and in the alternative that this visit is not possible, then I would request that a meeting be scheduled in Washington D.C. to afford the local community an opportunity to present additional information on Rome Lab.

Thank you very much for your consideration, and I look forward to your response.

Sincerely,

ROANN M. DESTITO
Member of Assembly

RMD:tlb



RoAnn M. Destito
Member of Assembly
116th District

THE ASSEMBLY
STATE OF NEW YORK
ALBANY

COMMITTEES
Aging
Agriculture
Labor
Mental Health
Small Business
Economic Development, Job
Creation, Commerce & Industry
Majority Steering Committee
SUB-COMMITTEES
Special Problems of the Aging
COMMISSIONS
Legislative Commission on
Science and Technology
ASSEMBLY TASK FORCES
Economic Development
Public Authorities
Workers' Compensation

May 30, 1995

Mr. Alan J. Dixon, Chairman
Base Realignment & Closure Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950515-32

Re: 950515-2R1

Dear Chairman Dixon:

In response to the above referenced correspondence dated May 17, 1995, I would like to reiterate my request to have Commissioners Cornella and Kling visit Rome Lab. I can certainly appreciate the scheduling conflicts, and in the alternative that this visit is not possible, then I would request that a meeting be scheduled in Washington D.C. to afford the local community an opportunity to present additional information on Rome Lab.

Thank you very much for your consideration, and I look forward to your response.

Sincerely,

ROANN M. DESTITO
Member of Assembly

RMD:tlb

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-1

FROM: THEOBALD, WILLIAM E.	TO: DIXON
TITLE: CHAIRMAN	TITLE: CHAIRMAN
ORGANIZATION: WAYNE CO. PLANNING COMM.	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: TOBYHANNA ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES			
				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: <u>950608</u>	Routing Date: <u>950601</u>	Date Originated: <u>950524</u>	Mail Date:
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Edward J. Coar
Director of Planning

Wayne County Department of Planning

925 COURT STREET
HONESDALE, PA 18431

BOARD MEMBERS

William E. Theobald
Chairman
Maurice E. Bateridge
Robert E. Haag
Alan J. Highhouse
George L. Hocker
Kuni M. Holbert
Daniel A. Liptak
Richard J. Nash
George W. Stanton

May 24, 1995

Hon. Alan J. Dixon, Chairman
Defense Base Closure &
Realignment Commission
1700 North Moore Street
Arlington, Virg. 22209

Please refer to this number
when recording 950601-1

Dear Chairman Dixon:

The Wayne County Planning Commission believes the possible closing of the Tobyhanna Army Depot would be devastating to not only Wayne County and northeastern Pennsylvania, but also to the mission of the Department of Defense.

Tobyhanna Army Depot located in neighboring Monroe County, employs more than 3,600 persons. Approximately 230 of these employees reside in Wayne County. These 230 jobs are very important to Wayne County's economy. Total employment of Wayne County residents is 19,000. Many of these people must find employment in neighboring counties; Tobyhanna is an example of where some people are able to find work.

Wayne County's unemployment rates are higher than the regional state and national levels. In December of 1994, Wayne County's unemployment ranking was 66th of the 67 Pennsylvania Counties.

In January and February 1995, Wayne County's unemployment rate was 11.5%. In March the rate dropped to 11.0%. You can see the hardship which would be experienced if Tobyhanna would close. The Depot itself represents 1.2% of our work force. With the devastating effects from Tobyhanna closing, northeastern Pennsylvania's economy would falter and cause such reverberations that Wayne County's unemployment rate would probably increase more than the 1.2% represented by Tobyhanna's employment.

The devastation caused to the Department of Defense would also be tremendous if Tobyhanna were to close. The Depot is strategically located in northeastern Pennsylvania. It has access to Interstate Routes 380, 80, 81, and 84. It has ready access to major east coast international airports, seaports, and military sea and air lift facilities.

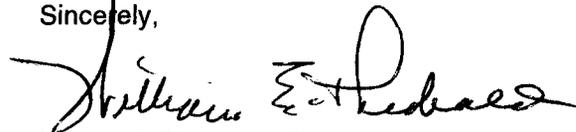
Tobyhanna's highly skilled and stable workforce contains the largest engineering staff in the army depot system. Using state-of-the-art equipment, Tobyhanna requires over 200 industrial and technical job skills.

Tobyhanna is recognized as the Department of Defense's leader of automatic test equipment, systems integration, and the downsizing of military communications - electronics systems. The depot has served as an important part of the defense of our nation for over 40 years. The record developed by Tobyhanna

is proof enough that it would be a wrong decision for this nation if Tobyhanna was closed. The quality workmanship displayed by the dedication of the Tobyhanna employees over the last 40 years will be hard to duplicate any where else.

The members of the Wayne County Planning Commission requests that you keep the best in the Department of Defense. The employees of the Tobyhanna Army Depot have demonstrated that they are the best.

Sincerely,

A handwritten signature in cursive script, appearing to read "William E. Theobald".

William E. Theobald, Chairman
Wayne County Planning Commission

WET/sh

cc: Senator Rick Santorum
Senator Arlen Specter
Congressman Joseph McDade
file



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
950601-121

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 8, 1995

Mr. William E. Theobald
Chairman
Wayne County Department of Planning
925 Court Street
Honesdale, Pennsylvania 18431

Dear Chairman Theobald:

Thank you for your letter expressing your support for the Tobyhanna Army Depot. I appreciate your strong interest in the future of Tobyhanna Army Depot and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Tobyhanna Army Depot during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Tobyhanna Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Tobyhanna Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 1, 1995

Major General Jay D. Blume, Jr. (Lt. Col. Mary Tripp)
Special Assistant to the Chief of Staff
for Base Realignment and Transition
Headquarters USAF
1670 Air Force Pentagon
Washington, D.C. 20330-1670

171
Please refer to this number
when responding 950601-1

Dear General Blume:

We request you conduct updates to the Level Playing Field COBRAs for Columbus AFB, Laughlin AFB, and Vance AFB. These focused COBRAs should be done with the same assumptions and updated personnel numbers as was done for the recently completed Reese AFB site survey COBRA.

These updated COBRA runs are needed to provide an apples-to-apples comparison between Reese AFB and the three bases added from the UPT category at the 10 May Adds Hearing. If these runs are not received we will be forced to use the Level Playing Field COBRA runs for all four UPT bases at the Final Deliberations Hearing. We would much prefer to use focused COBRA runs since these would more accurately reflect the Return on Investment to the Air Force for closing a UPT base.

In order to assist the Commission in its work, we request this information to be provided no later than June 12, 1995. My point of contact for this request is Lt Col Beyer. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo, Jr., PE
Air Force Team Leader

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-2

FROM: CIRILLO, FRANK	TO: BLUME, WAY
TITLE: AF TEAM LEADER	TITLE:
ORGANIZATION: DBCRC	ORGANIZATION:
INSTALLATION (S) DISCUSSED: COLUMBUS, LAUGHLIN AND VANCE AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

REQUESTING UPDATES TO THE LEVEL PLAYING FIELD CORRAS FOR BASES

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950601</u>	Mail Date: <u>950601</u>
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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON, DC

12 JUN 1995

HQ USAF/RT
1670 Air Force Pentagon
Washington, DC 20330-1670

Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

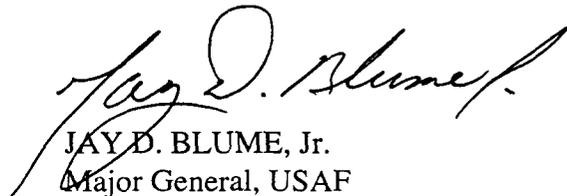
Dear Mr. Cirillo

This is in response to your letter of June 1, 1995, (Commission number: 950601-1) requesting focused COBRA runs for Columbus AFB, Laughlin AFB, and Vance AFB.

The attached COBRA runs were accomplished using the same assumptions as the recently completed site survey COBRA run for Reese AFB. However, these COBRA runs are based on table top estimates and do not reflect the fidelity available after a site survey is conducted.

We trust this information is useful for your analysis.

Sincerely

A handwritten signature in cursive script, reading "Jay D. Blume, Jr.", is written over a circular stamp. The signature is written in black ink.

JAY D. BLUME, Jr.
Major General, USAF
Special Assistant to the Chief of Staff
for Base Realignment and Transition

Attachment:
UPT COBRA's

Document Separator

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Starting Year : 1996
 Final Year : 1997
 ROI Year : 1999 (2 Years)

NPV in 2015(\$K): -474,469
 1-Time Cost(\$K): 58,626

Net Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	161	11,799	0	0	0	0	11,960	0
Person	0	-7,004	-25,301	-25,301	-25,301	-25,301	-108,208	-25,301
Overhd	637	-4,096	-12,533	-12,533	-12,533	-12,533	-53,593	-12,533
Moving	0	9,192	0	0	0	0	9,192	0
Missio	0	0	0	0	0	0	0	0
Other	8,930	16,980	500	0	0	0	26,410	0
TOTAL	9,728	26,870	-37,334	-37,834	-37,834	-37,834	-114,240	-37,834

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	0	120	0	0	0	0	120
Enl	0	458	0	0	0	0	458
Civ	0	32	0	0	0	0	32
TOT	0	610	0	0	0	0	610

POSITIONS REALIGNED							
Off	0	259	0	0	0	0	259
Enl	0	196	0	0	0	0	196
Stu	0	249	0	0	0	0	249
Civ	0	299	0	0	0	0	299
TOT	0	1,003	0	0	0	0	1,003

Summary:

 COMMISSION REQUEST. DOES NOT REFLECT AIR FORCE POSITION

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

	Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,311	11,799	0	0	0	0	13,110	0
Person	0	6,740	2,187	2,187	2,187	2,187	15,490	2,187
Overhd	4,018	5,075	4,447	4,447	4,447	4,447	26,880	4,447
Moving	0	9,906	0	0	0	0	9,906	0
Missio	0	0	0	0	0	0	0	0
Other	8,930	16,980	500	0	0	0	26,410	0
TOTAL	14,259	50,499	7,134	6,634	6,634	6,634	91,795	6,634

	Savings (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,150	0	0	0	0	0	1,150	0
Person	0	13,744	27,488	27,488	27,488	27,488	123,698	27,488
Overhd	3,381	9,171	16,980	16,980	16,980	16,980	80,473	16,980
Moving	0	714	0	0	0	0	714	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	4,531	23,629	44,469	44,469	44,469	44,469	206,035	44,469

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/3
 Data As Of 07:40 06/12/1995, Report Created 09:14 06/12/1995

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

ONE-TIME COSTS -----(\$K)-----	1996 ----	1997 ----	1998 ----	1999 ----	2000 ----	2001 ----	Total -----
CONSTRUCTION							
MILCON	1,311	11,799	0	0	0	0	13,110
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	582	0	0	0	0	582
Civ Retire	0	134	0	0	0	0	134
CIV MOVING							
Per Diem	0	410	0	0	0	0	410
POV Miles	0	31	0	0	0	0	31
Home Purch	0	2,002	0	0	0	0	2,002
HHG	0	1,302	0	0	0	0	1,302
Misc	0	127	0	0	0	0	127
House Hunt	0	357	0	0	0	0	357
PPS	0	288	0	0	0	0	288
RITA	0	820	0	0	0	0	820
FREIGHT							
Packing	0	220	0	0	0	0	220
Freight	0	28	0	0	0	0	28
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	100	0	0	0	0	100
OTHER							
Program Plan	840	630	0	0	0	0	1,471
Shutdown	3,177	0	0	0	0	0	3,177
New Hire	0	0	0	0	0	0	0
1-Time Move	0	1,915	0	0	0	0	1,915
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	88	0	0	0	0	88
POV Miles	0	75	0	0	0	0	75
HHG	0	1,922	0	0	0	0	1,922
Misc	0	318	0	0	0	0	318
OTHER							
Elim PCS	0	3,735	0	0	0	0	3,735
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	1,980	1,980	0	0	0	0	3,960
Info Manage	0	0	0	0	0	0	0
1-Time Other	6,950	15,000	500	0	0	0	22,450
TOTAL ONE-TIME	14,259	43,867	500	0	0	0	58,626

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUD\COL16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	2	2	2	2	9	2
BOS	0	4,444	4,444	4,444	4,444	4,444	22,222	4,444
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	2,187	2,187	2,187	2,187	2,187	10,937	2,187
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	6,632	6,634	6,634	6,634	6,634	33,169	6,634
TOTAL COST	14,259	50,499	7,134	6,634	6,634	6,634	91,795	6,634
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	1,150	0	0	0	0	0	1,150	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	714	0	0	0	0	714	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	1,150	714	0	0	0	0	1,864	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	2,188	4,376	4,376	4,376	4,376	4,376	24,068	4,376
O&M								
RPMA	1,193	2,511	2,511	2,511	2,511	2,511	13,748	2,511
BOS	0	2,284	10,093	10,093	10,093	10,093	42,657	10,093
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	746	1,492	1,492	1,492	1,492	6,716	1,492
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	4,720	9,440	9,440	9,440	9,440	42,481	9,440
Enl Salary	0	8,278	16,556	16,556	16,556	16,556	74,501	16,556
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	3,381	22,915	44,469	44,469	44,469	44,469	204,171	44,469
TOTAL SAVINGS	4,531	23,629	44,469	44,469	44,469	44,469	206,035	44,469

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/3
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Department : Air Force
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ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	161	11,799	0	0	0	0	11,960	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	716	0	0	0	0	716	
Civ Moving	0	5,587	0	0	0	0	5,587	
Other	4,018	2,645	0	0	0	0	6,663	
MIL PERSONNEL								
Mil Moving	0	5,425	0	0	0	0	5,425	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	1,980	1,980	0	0	0	0	3,960	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	6,950	15,000	500	0	0	0	22,450	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	13,109	43,153	500	0	0	0	56,762	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	-2,188	-4,376	-4,376	-4,376	-4,376	-4,376	-24,068	-4,376
O&M								
RPMA	-1,193	-2,511	-2,509	-2,509	-2,509	-2,509	-13,739	-2,509
BOS	0	2,160	-5,649	-5,649	-5,649	-5,649	-20,434	-5,649
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-746	-1,492	-1,492	-1,492	-1,492	-6,716	-1,492
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-12,998	-25,996	-25,996	-25,996	-25,996	-116,982	-25,996
House Allow	0	2,187	2,187	2,187	2,187	2,187	10,937	2,187
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-3,381	-16,283	-37,834	-37,834	-37,834	-37,834	-171,002	-37,834
TOTAL NET COST	9,728	26,870	-37,334	-37,834	-37,834	-37,834	-114,240	-37,834

INPUT DATA REPORT (COBRA v5.08)
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Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
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INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
COLUMBUS, MS	Closes in FY 1997
LAUGHLIN, TX	Realignment
REESE, TX	Realignment
VANCE, OK	Realignment
BASE X	Realignment

Summary:

 COMMISSION REQUEST. DOES NOT REFLECT AIR FORCE POSITION

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
COLUMBUS, MS	LAUGHLIN, TX	935 mi
COLUMBUS, MS	REESE, TX	866 mi
COLUMBUS, MS	VANCE, OK	672 mi
COLUMBUS, MS	BASE X	1,000 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from COLUMBUS, MS to LAUGHLIN, TX

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	73	0	0	0	0
Enlisted Positions:	0	16	0	0	0	0
Civilian Positions:	0	213	0	0	0	0
Student Positions:	0	60	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from COLUMBUS, MS to REESE, TX

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	66	0	0	0	0
Enlisted Positions:	0	4	0	0	0	0
Civilian Positions:	0	3	0	0	0	0
Student Positions:	0	91	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
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INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from COLUMBUS, MS to VANCE, OK

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	66	0	0	0	0
Enlisted Positions:	0	4	0	0	0	0
Civilian Positions:	0	3	0	0	0	0
Student Positions:	0	98	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from COLUMBUS, MS to BASE X

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	54	0	0	0	0
Enlisted Positions:	0	172	0	0	0	0
Civilian Positions:	0	80	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: COLUMBUS, MS

Total Officer Employees:	378	RPMA Non-Payroll (\$K/Year):	2,511
Total Enlisted Employees:	535	Communications (\$K/Year):	1,347
Total Student Employees:	152	BOS Non-Payroll (\$K/Year):	6,700
Total Civilian Employees:	221	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	87.0%	Family Housing (\$K/Year):	4,376
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,542	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	14
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: LAUGHLIN, TX

Total Officer Employees:	350	RPMA Non-Payroll (\$K/Year):	3,403
Total Enlisted Employees:	519	Communications (\$K/Year):	636
Total Student Employees:	162	BOS Non-Payroll (\$K/Year):	6,424
Total Civilian Employees:	745	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	60.0%	Family Housing (\$K/Year):	3,001
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,286	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	48
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
 Std Fctr's File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: REESE, TX

Total Officer Employees:	349	RPMA Non-Payroll (\$K/Year):	1,684
Total Enlisted Employees:	411	Communications (\$K/Year):	1,277
Total Student Employees:	140	BOS Non-Payroll (\$K/Year):	16,527
Total Civilian Employees:	219	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	52.0%	Family Housing (\$K/Year):	1,541
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,960	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	73	Activity Code:	75
Enlisted VHA (\$/Month):	47		
Per Diem Rate (\$/Day):	86	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: VANCE, OK

Total Officer Employees:	320	RPMA Non-Payroll (\$K/Year):	6,164
Total Enlisted Employees:	378	Communications (\$K/Year):	798
Total Student Employees:	149	BOS Non-Payroll (\$K/Year):	17,849
Total Civilian Employees:	95	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	34.0%	Family Housing (\$K/Year):	1,469
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,473	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	88
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: BASE X

Total Officer Employees:	729	RPMA Non-Payroll (\$K/Year):	3,655
Total Enlisted Employees:	1,111	Communications (\$K/Year):	947
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	9,813
Total Civilian Employees:	1,166	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	53.0%	Family Housing (\$K/Year):	2,870
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	5,683	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	36	Activity Code:	X
Enlisted VHA (\$/Month):	25		
Per Diem Rate (\$/Day):	76	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: COLUMBUS, MS	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	6,300	15,000	500	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	1,915	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	1,980	1,980	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	1,150	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	2,542					
Perc Family Housing ShutDown:						100.0%

Name: LAUGHLIN, TX	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	450	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

Name: REESE, TX	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	50	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	100%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\C0L16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: VANCE, OK

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	150	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
			Perc Family Housing ShutDown:			

Name: BASE X

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
			Perc Family Housing ShutDown:			

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: COLUMBUS, MS

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	1	0	0	0	0
Enl Force Struc Change:	0	119	0	0	0	0
Civ Force Struc Change:	0	110	0	0	0	0
Stu Force Struc Change:	0	97	0	0	0	0
Off Scenario Change:	0	-120	0	0	0	0
Enl Scenario Change:	0	-458	0	0	0	0
Civ Scenario Change:	0	-32	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: LAUGHLIN, TX

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
ADAL Child Dev	OTHER	1,700	0	370
Air to Ground Range	OTHER	0	0	9,400

Name: REESE, TX

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
Apron	OTHER	0	0	1,500
Upgr Bldg T-1 Sim	OTHER	0	0	340

Name: VANCE, OK

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
T-38 Hangar	OTHER	0	0	1,500

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	0.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc:	Final Factors	RSE Homeowner Receiving Rate:	0.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00% 1997: 2.90% 1998: 3.00%		1999: 3.00% 2000: 3.00% 2001: 3.00%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

Department : Air Force
 Option Package : Columbus Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\COL16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	0	other	(SF)	0
Waterfront	(LF)	0	Optional Category B	()	0
Air Operations	(SF)	0	Optional Category C	()	0
Operational	(SF)	0	Optional Category D	()	0
Administrative	(SF)	0	Optional Category E	()	0
School Buildings	(SF)	0	Optional Category F	()	0
Maintenance Shops	(SF)	0	Optional Category G	()	0
Bachelor Quarters	(SF)	0	Optional Category H	()	0
Family Quarters	(EA)	0	Optional Category I	()	0
Covered Storage	(SF)	0	Optional Category J	()	0
Dining Facilities	(SF)	0	Optional Category K	()	0
Recreation Facilities	(SF)	0	Optional Category L	()	0
Communications Facil	(SF)	0	Optional Category M	()	0
Shipyards Maintenance	(SF)	0	Optional Category N	()	0
RD & E Facilities	(SF)	0	Optional Category O	()	0
POL Storage	(BL)	0	Optional Category P	()	0
Ammunition Storage	(SF)	0	Optional Category Q	()	0
Medical Facilities	(SF)	0	Optional Category R	()	0
Environmental	()	0			

**129th RESCUE GROUP
MOFFETT FEDERAL AIRFIELD**

Statement: The 129th currently occupies 384,000 square feet of space at Moffett Federal Airfield. The proposed square footage the 129th will occupy at McClellan AFB is 164,000, for a differential of 220,000 square feet. The facilities occupied at Moffett Federal Airfield are 1980's vintage while the space to be occupied at McClellan is older 1950's vintage. This flies in the face of the requisite military value test.

Answer: NASA's claim the unit occupies 384,000 square feet is erroneous. The 129th RQS currently occupies 196,000 square feet, and is planning to add to their real property records 82,000 square feet of existing Moffett Federal Airfield facilities, bringing them to 278,000 square feet. The additional 82,000 square feet of space is not on the units real property records, and at this point is not auditable and cannot be considered in the BRAC process. The unit will occupy about 196,000 square feet at McClellan AFB, not 164,000. Also, the aircraft maintenance facility at Moffett Federal Airfield is about 40% of the units current facilities and is a 1940s vintage dirigible hanger.

Statement: The airfield operating hours at McClellan AFB are from 8 am to 10 pm, while the operating hours at Moffett Federal Airfield are 7 am to 11 pm. Thus, there are two hours less time available for training daily throughout the year. There is typically more ground fog at McClellan than at Moffett during the course of the year. This fog reduces training and operations.

Answer: The airfield hours at Moffett and McClellan AFB are based on operational considerations. Relocating the 129th RQS to McClellan would require an adjustment in airfield operating hours which would be accommodated. NASA has presented no evidence that ground fog exist to a degree that will severely impact flying operations. In fact, the ceiling and visibility is typically Visual Flight Rules (1500 ft/3 miles) 92% of the year according to the certified BRAC 95 questionnaire weather data from McClellan.

Statement: The 1995 Air Force Site Survey estimated the required expenditure of \$20 million at McClellan AFB in order to properly accommodate the 129th. An additional study directed by the Base Closure Executive Group arbitrarily reduced this amount by approximately \$10 million. For example:

\$6.4 million deleted for Flying Squadron Operations
\$14 million deleted for Unit Supply
\$1.4 million deleted for Trade for Buildings 877/878

Answer: NASA is misinformed. The \$20 million estimate was from an informal two day visit prior to the BRAC recommendation going to the Commission. It was not an

in-depth study into excess capacity. The additional study NASA refers to is, in fact, the formal in depth site survey that actually looked at excess capacity at McClellan with respect to the actual square footage the 129th RQS occupies at Moffett according to the real property records.

The site survey did not arbitrarily delete the milcon that NASA believes should be spent at McClellan. Excess capacity for supply and squadron operations exists at McClellan and the \$20.4 million in milcon is not needed. McClellan is also planning to modify two more hangers by adding extensions. This is not BRAC money, nor is it milcon, but it is AFMC O&M and does not total \$1.4 million. The ANG will take one of the hangers and give the ALC back hangers 877/878. This will place the 129th Rescue Group into a better cantonment and in properly sized facilities. It will also give the ALC better facilities for the same amount of money, but not at the expense of BRAC, since the ALC has already programmed and funded the hanger extension.

What NASA also doesn't state is the Master Plan for the ANG at Moffett is on hold. In that plan will be requests for needed milcon for the 129th RQS to properly size and canton the unit at Moffett. The milcon was not programmed because of BRAC. The milcon cannot be taken as a BRAC savings cost avoidance because it will be during the out years (1999 and 2000). The additional milcon will amount to \$18.4 million.

The Air Force recommendation is to close Moffett ANG station and relocate the unit to McClellan. The purpose of BRAC is to identify savings for DoD by closing down infrastructure and overhead. The costs to the Air Force and ANG have increased at Moffett since the Navy's departure, and it is more cost effective to relocate the unit from a DoD perspective to McClellan AFB. The recommendation of the GAO to view Base Closures from a total "Federal" perspective is one that must be addressed by the Commission.

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 1/2
 Data As Of 07:49 06/12/1995, Report Created 09:10 06/12/1995

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

Starting Year : 1996
 Final Year : 1997
 ROI Year : 1998 (1 Year)

NPV in 2015(\$K): -478,431
 1-Time Cost(\$K): 56,163

Net Costs (\$K)	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
MilCon	-931	4,221	0	0	0	0	3,290	0
Person	0	-9,807	-32,822	-32,822	-32,822	-32,822	-141,097	-32,822
Overhd	493	1,761	-5,280	-5,280	-5,280	-5,280	-18,865	-5,280
Moving	2,300	13,898	0	0	0	0	16,198	0
Missio	0	0	0	0	0	0	0	0
Other	5,575	18,796	490	0	0	0	24,861	0
TOTAL	7,437	28,869	-37,612	-38,102	-38,102	-38,102	-115,613	-38,102
	1996	1997	1998	1999	2000	2001	Total	
POSITIONS ELIMINATED								
Off	0	115	0	0	0	0	115	
Enl	0	396	0	0	0	0	396	
Civ	0	249	0	0	0	0	249	
TOT	0	760	0	0	0	0	760	
POSITIONS REALIGNED								
Off	0	242	0	0	0	0	242	
Enl	0	211	0	0	0	0	211	
Stu	0	258	0	0	0	0	258	
Civ	0	611	0	0	0	0	611	
TOT	0	1,322	0	0	0	0	1,322	

Summary:

 COMMISSION REQUEST. DOES NOT REFLECT AIR FORCE POSITION

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

	Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	469	4,221	0	0	0	0	4,690	0
Person	0	7,680	2,153	2,153	2,153	2,153	16,292	2,153
Overhd	3,610	9,965	9,401	9,401	9,401	9,401	51,178	9,401
Moving	2,300	14,609	0	0	0	0	16,909	0
Missio	0	0	0	0	0	0	0	0
Other	5,575	18,796	490	0	0	0	24,861	0
TOTAL	11,954	55,271	12,043	11,553	11,553	11,553	113,930	11,553

	Savings (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,400	0	0	0	0	0	1,400	0
Person	0	17,488	34,975	34,975	34,975	34,975	157,389	34,975
Overhd	3,117	8,204	14,680	14,680	14,680	14,680	70,043	14,680
Moving	0	711	0	0	0	0	711	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	4,517	26,403	49,656	49,656	49,656	49,656	229,543	49,656

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/3
 Data As Of 07:49 06/12/1995, Report Created 09:10 06/12/1995

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
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ONE-TIME COSTS -----(\$K)-----	1996 ----	1997 ----	1998 ----	1999 ----	2000 ----	2001 ----	Total -----
CONSTRUCTION							
MILCON	469	4,221	0	0	0	0	4,690
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	1,564	0	0	0	0	1,564
Civ Retire	0	361	0	0	0	0	361
CIV MOVING							
Per Diem	0	872	0	0	0	0	872
POV Miles	0	39	0	0	0	0	39
Home Purch	0	3,903	0	0	0	0	3,903
HHG	0	2,508	0	0	0	0	2,508
Misc	0	257	0	0	0	0	257
House Hunt	0	657	0	0	0	0	657
PPS	0	2,160	0	0	0	0	2,160
RITA	0	1,604	0	0	0	0	1,604
FREIGHT							
Packing	0	268	0	0	0	0	268
Freight	0	26	0	0	0	0	26
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	269	0	0	0	0	269
OTHER							
Program Plan	753	565	0	0	0	0	1,318
Shutdown	2,857	0	0	0	0	0	2,857
New Hire	0	0	0	0	0	0	0
1-Time Move	2,300	0	0	0	0	0	2,300
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	77	0	0	0	0	77
POV Miles	0	65	0	0	0	0	65
HHG	0	1,855	0	0	0	0	1,855
Misc	0	317	0	0	0	0	317
OTHER							
Elim PCS	0	3,333	0	0	0	0	3,333
OTHER							
HAP / RSE	0	951	0	0	0	0	951
Environmental	2,845	2,845	0	0	0	0	5,690
Info Manage	0	0	0	0	0	0	0
1-Time Other	2,730	15,000	490	0	0	0	18,220
TOTAL ONE-TIME	11,954	43,718	490	0	0	0	56,163

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/3
 Data As Of 07:49 06/12/1995, Report Created 09:10 06/12/1995

Department : Air Force
 Option Package : Laughlin Commission
 Scenarip File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	9,401	9,401	9,401	9,401	9,401	47,003	9,401
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	2,153	2,153	2,153	2,153	2,153	10,764	2,153
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	11,553	11,553	11,553	11,553	11,553	57,767	11,553
TOTAL COST	11,954	55,271	12,043	11,553	11,553	11,553	113,930	11,553
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	1,400	0	0	0	0	0	1,400	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	711	0	0	0	0	711	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	1,400	711	0	0	0	0	2,111	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	1,500	3,001	3,001	3,001	3,001	3,001	16,505	3,001
O&M								
RPMA	1,617	3,403	3,403	3,403	3,403	3,403	18,632	3,403
BOS	0	1,800	8,276	8,276	8,276	8,276	34,906	8,276
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	5,807	11,614	11,614	11,614	11,614	52,262	11,614
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	4,523	9,047	9,047	9,047	9,047	40,711	9,047
Enl Salary	0	7,157	14,315	14,315	14,315	14,315	64,416	14,315
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	3,117	25,692	49,656	49,656	49,656	49,656	227,432	49,656
TOTAL SAVINGS	4,517	26,403	49,656	49,656	49,656	49,656	229,543	49,656

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/3
 Data As Of 07:49 06/12/1995, Report Created 09:10 06/12/1995

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
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ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	-931	4,221	0	0	0	0	3,290	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	1,925	0	0	0	0	1,925	
Civ Moving	0	12,295	0	0	0	0	12,295	
Other	5,910	834	0	0	0	0	6,745	
MIL PERSONNEL								
Mil Moving	0	4,935	0	0	0	0	4,935	
OTHER								
HAP / RSE	0	951	0	0	0	0	951	
Environmental	2,845	2,845	0	0	0	0	5,690	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	2,730	15,000	490	0	0	0	18,220	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	10,554	43,007	490	0	0	0	54,051	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	Beyond
FAM HOUSE OPS	-1,500	-3,001	-3,001	-3,001	-3,001	-3,001	-16,505	-3,001
O&M								
RPMA	-1,617	-3,403	-3,403	-3,403	-3,403	-3,403	-18,632	-3,403
BOS	0	7,600	1,124	1,124	1,124	1,124	12,097	1,124
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-5,807	-11,614	-11,614	-11,614	-11,614	-52,262	-11,614
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-11,681	-23,361	-23,361	-23,361	-23,361	-105,126	-23,361
House Allow	0	2,153	2,153	2,153	2,153	2,153	10,764	2,153
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-3,117	-14,138	-38,102	-38,102	-38,102	-38,102	-169,664	-38,102
TOTAL NET COST	7,437	28,869	-37,612	-38,102	-38,102	-38,102	-115,613	-38,102

INPUT DATA REPORT (COBRA v5.08)
 Data As Of 07:49 06/12/1995, Report Created 09:10 06/12/1995

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
COLUMBUS, MS	Realignment
LAUGHLIN, TX	Closes in FY 1997
REESE, TX	Realignment
VANCE, OK	Realignment
BASE X	Realignment

Summary:

 COMMISSION REQUEST. DOES NOT REFLECT AIR FORCE POSITION

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
COLUMBUS, MS	LAUGHLIN, TX	935 mi
LAUGHLIN, TX	REESE, TX	367 mi
LAUGHLIN, TX	VANCE, OK	599 mi
LAUGHLIN, TX	BASE X	1,000 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from LAUGHLIN, TX to COLUMBUS, MS

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	36	0	0	0	0
Enlisted Positions:	0	6	0	0	0	0
Civilian Positions:	0	84	0	0	0	0
Student Positions:	0	47	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from LAUGHLIN, TX to REESE, TX

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	69	0	0	0	0
Enlisted Positions:	0	17	0	0	0	0
Civilian Positions:	0	244	0	0	0	0
Student Positions:	0	107	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from LAUGHLIN, TX to VANCE, OK

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	70	0	0	0	0
Enlisted Positions:	0	15	0	0	0	0
Civilian Positions:	0	217	0	0	0	0
Student Positions:	0	104	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from LAUGHLIN, TX to BASE X

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	67	0	0	0	0
Enlisted Positions:	0	173	0	0	0	0
Civilian Positions:	0	66	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: COLUMBUS, MS

Total Officer Employees:	378	RPMA Non-Payroll (\$K/Year):	2,511
Total Enlisted Employees:	535	Communications (\$K/Year):	1,347
Total Student Employees:	152	BOS Non-Payroll (\$K/Year):	18,100
Total Civilian Employees:	221	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	87.0%	Family Housing (\$K/Year):	4,376
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,542	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	14
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: LAUGHLIN, TX

Total Officer Employees:	350	RPMA Non-Payroll (\$K/Year):	3,403
Total Enlisted Employees:	519	Communications (\$K/Year):	636
Total Student Employees:	162	BOS Non-Payroll (\$K/Year):	6,424
Total Civilian Employees:	745	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	60.0%	Family Housing (\$K/Year):	3,001
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,286	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	48
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: REESE, TX

Total Officer Employees:	349	RPMA Non-Payroll (\$K/Year):	1,684
Total Enlisted Employees:	411	Communications (\$K/Year):	1,277
Total Student Employees:	140	BOS Non-Payroll (\$K/Year):	16,527
Total Civilian Employees:	219	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	52.0%	Family Housing (\$K/Year):	1,541
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,960	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	73	Activity Code:	75
Enlisted VHA (\$/Month):	47		
Per Diem Rate (\$/Day):	86	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: VANCE, OK

Total Officer Employees:	320	RPMA Non-Payroll (\$K/Year):	6,164
Total Enlisted Employees:	378	Communications (\$K/Year):	798
Total Student Employees:	149	BOS Non-Payroll (\$K/Year):	17,849
Total Civilian Employees:	95	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	34.0%	Family Housing (\$K/Year):	1,469
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,473	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	88
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: BASE X

Total Officer Employees:	729	RPMA Non-Payroll (\$K/Year):	3,655
Total Enlisted Employees:	1,111	Communications (\$K/Year):	947
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	9,813
Total Civilian Employees:	1,166	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	53.0%	Family Housing (\$K/Year):	2,870
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	5,683	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	36	Activity Code:	X
Enlisted VHA (\$/Month):	25		
Per Diem Rate (\$/Day):	76	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: COLUMBUS, MS

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	40	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
			Perc Family Housing ShutDown:			

Name: LAUGHLIN, TX

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	2,500	15,000	490	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	2,300	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	2,845	2,845	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	1,400	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	2,286					100.0%
			Perc Family Housing ShutDown:			

Name: REESE, TX

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	20	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	100%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
			Perc Family Housing ShutDown:			

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: VANCE, OK

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	170	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
						Perc Family Housing ShutDown:

Name: BASE X

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					0.0%
						Perc Family Housing ShutDown:

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: LAUGHLIN, TX

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	7	0	0	0	0
Enl Force Struc Change:	0	88	0	0	0	0
Civ Force Struc Change:	0	115	0	0	0	0
Stu Force Struc Change:	0	96	0	0	0	0
Off Scenario Change:	0	-115	0	0	0	0
Enl Scenario Change:	0	-396	0	0	0	0
Civ Scenario Change:	0	-249	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: COLUMBUS, MS

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
T-37 Hangar	OTHER	0	0	1,350

Name: REESE, TX

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
Apron	OTHER	0	0	1,500
Upgrade T-1 Bldg	OTHER	0	0	340

Name: VANCE, OK

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
T-38 Hangar	OTHER	0	0	1,500

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	0.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc:	Final Factors	RSE Homeowner Receiving Rate:	0.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00% 1997: 2.90% 1998: 3.00%		1999: 3.00% 2000: 3.00% 2001: 3.00%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

Department : Air Force
 Option Package : Laughlin Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\LAU16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	0	other	(SF)	0
Waterfront	(LF)	0	Optional Category B	()	0
Air Operations	(SF)	0	Optional Category C	()	0
Operational	(SF)	0	Optional Category D	()	0
Administrative	(SF)	0	Optional Category E	()	0
School Buildings	(SF)	0	Optional Category F	()	0
Maintenance Shops	(SF)	0	Optional Category G	()	0
Bachelor Quarters	(SF)	0	Optional Category H	()	0
Family Quarters	(EA)	0	Optional Category I	()	0
Covered Storage	(SF)	0	Optional Category J	()	0
Dining Facilities	(SF)	0	Optional Category K	()	0
Recreation Facilities	(SF)	0	Optional Category L	()	0
Communications Facil	(SF)	0	Optional Category M	()	0
Shipyards Maintenance	(SF)	0	Optional Category N	()	0
RD & E Facilities	(SF)	0	Optional Category O	()	0
POL Storage	(BL)	0	Optional Category P	()	0
Ammunition Storage	(SF)	0	Optional Category Q	()	0
Medical Facilities	(SF)	0	Optional Category R	()	0
Environmental	()	0			

Department : Air Force
 Option Package : Vance Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\VAN16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

Starting Year : 1996
 Final Year : 1997
 ROI Year : 1999 (2 Years)

NPV in 2015(\$K): -396,736
 1-Time Cost(\$K): 53,327

Net Costs (\$K)	Constant Dollars		1998	1999	2000	2001	Total	Beyond
	1996	1997						
MilCon	306	2,754	0	0	0	0	3,060	0
Person	0	-856	-8,545	-8,545	-8,545	-8,545	-35,036	-8,545
Overhd	139	-6,060	-23,597	-23,597	-23,597	-23,597	-100,310	-23,597
Moving	0	11,290	0	0	0	0	11,290	0
Missio	0	0	0	0	0	0	0	0
Other	12,895	17,131	390	0	0	0	30,416	0
TOTAL	13,340	24,259	-31,752	-32,142	-32,142	-32,142	-90,580	-32,142

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	0	116	0	0	0	0	116
Enl	0	259	0	0	0	0	259
Civ	0	0	0	0	0	0	0
TOT	0	375	0	0	0	0	375

POSITIONS REALIGNED							
Off	0	203	0	0	0	0	203
Enl	0	119	0	0	0	0	119
Stu	0	243	0	0	0	0	243
Civ	0	95	0	0	0	0	95
TOT	0	660	0	0	0	0	660

Summary:

 COMMISSION REQUEST. DOES NOT REFLECT AIR FORCE POSITION

Department : Air Force
 Option Package : Vance Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\VAN16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

	Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	306	2,754	0	0	0	0	3,060	0
Person	0	8,706	10,261	10,261	10,261	10,261	49,751	10,261
Overhd	3,802	5,992	4,523	4,523	4,523	4,523	27,889	4,523
Moving	0	11,796	0	0	0	0	11,796	0
Missio	0	0	0	0	0	0	0	0
Other	12,895	17,131	390	0	0	0	30,416	0
TOTAL	17,003	46,378	15,175	14,785	14,785	14,785	122,911	14,785

	Savings (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	0	9,562	18,806	18,806	18,806	18,806	84,787	18,806
Overhd	3,663	12,052	28,121	28,121	28,121	28,121	128,199	28,121
Moving	0	505	0	0	0	0	505	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	3,663	22,120	46,927	46,927	46,927	46,927	213,491	46,927

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/3
 Data As Of 09:13 06/12/1995, Report Created 09:13 06/12/1995

Department : Air Force
 Option Package : Vance Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\VAN16301.CBR
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ONE-TIME COSTS -----(\$K)-----	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	306	2,754	0	0	0	0	3,060
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	164	0	0	0	0	164
Civ Retire	0	38	0	0	0	0	38
CIV MOVING							
Per Diem	0	132	0	0	0	0	132
POV Miles	0	8	0	0	0	0	8
Home Purch	0	617	0	0	0	0	617
HHG	0	404	0	0	0	0	404
Misc	0	40	0	0	0	0	40
House Hunt	0	107	0	0	0	0	107
PPS	0	0	0	0	0	0	0
RITA	0	253	0	0	0	0	253
FREIGHT							
Packing	0	155	0	0	0	0	155
Freight	0	14	0	0	0	0	14
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	28	0	0	0	0	28
OTHER							
Program Plan	1,961	1,471	0	0	0	0	3,432
Shutdown	1,841	0	0	0	0	0	1,841
New Hire	0	0	0	0	0	0	0
1-Time Move	0	8,394	0	0	0	0	8,394
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	48	0	0	0	0	48
POV Miles	0	41	0	0	0	0	41
HHG	0	1,356	0	0	0	0	1,356
Misc	0	225	0	0	0	0	225
OTHER							
Elim PCS	0	2,552	0	0	0	0	2,552
OTHER							
HAP / RSE	0	356	0	0	0	0	356
Environmental	1,775	1,775	0	0	0	0	3,550
Info Manage	0	0	0	0	0	0	0
1-Time Other	11,120	15,000	390	0	0	0	26,510
TOTAL ONE-TIME	17,003	35,934	390	0	0	0	53,327

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/3
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Department : Air Force
 Option Package : Vance Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\VAN16301.CBR
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RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	2	2	2	2	9	2
BOS	0	4,521	4,521	4,521	4,521	4,521	22,606	4,521
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	4,338	8,675	8,675	8,675	8,675	39,039	8,675
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	1,586	1,586	1,586	1,586	1,586	7,929	1,586
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	10,445	14,785	14,785	14,785	14,785	69,584	14,785
TOTAL COST	17,003	46,378	15,175	14,785	14,785	14,785	122,911	14,785
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	-----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	505	0	0	0	0	505	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	505	0	0	0	0	505	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	734	1,469	1,469	1,469	1,469	1,469	8,079	1,469
O&M								
RPMA	2,929	6,164	6,164	6,164	6,164	6,164	33,749	6,164
BOS	0	4,419	20,488	20,488	20,488	20,488	86,371	20,488
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	4,563	9,125	9,125	9,125	9,125	41,065	9,125
Enl Salary	0	4,681	9,362	9,362	9,362	9,362	42,130	9,362
House Allow	0	318	318	318	318	318	1,591	318
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	3,663	21,614	46,927	46,927	46,927	46,927	212,986	46,927
TOTAL SAVINGS	3,663	22,120	46,927	46,927	46,927	46,927	213,491	46,927

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/3
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Department : Air Force
 Option Package : Vance Commission
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ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	306	2,754	0	0	0	0	3,060	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	201	0	0	0	0	201	
Civ Moving	0	1,731	0	0	0	0	1,731	
Other	3,802	9,893	0	0	0	0	13,695	
MIL PERSONNEL								
Mil Moving	0	3,717	0	0	0	0	3,717	
OTHER								
HAP / RSE	0	356	0	0	0	0	356	
Environmental	1,775	1,775	0	0	0	0	3,550	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	11,120	15,000	390	0	0	0	26,510	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	17,003	35,428	390	0	0	0	52,821	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	Beyond
FAM HOUSE OPS	-734	-1,469	-1,469	-1,469	-1,469	-1,469	-8,079	-1,469
O&M								
RPMA	-2,929	-6,164	-6,162	-6,162	-6,162	-6,162	-33,739	-6,162
BOS	0	102	-15,967	-15,967	-15,967	-15,967	-63,765	-15,967
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	4,338	8,675	8,675	8,675	8,675	39,039	8,675
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	-9,244	-18,488	-18,488	-18,488	-18,488	-83,195	-18,488
House Allow	0	1,267	1,267	1,267	1,267	1,267	6,338	1,267
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-3,663	-11,169	-32,142	-32,142	-32,142	-32,142	-143,402	-32,142
TOTAL NET COST	13,340	24,259	-31,752	-32,142	-32,142	-32,142	-90,580	-32,142

INPUT DATA REPORT (COBRA v5.08)
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Department : Air Force
 Option Package : Vance Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\VAN16301.CBR
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INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
COLUMBUS, MS	Realignment
LAUGHLIN, TX	Realignment
REESE, TX	Realignment
VANCE, OK	Closes in FY 1997
BASE X	Realignment

Summary:

 COMMISSION REQUEST. DOES NOT REFLECT AIR FORCE POSITION

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
COLUMBUS, MS	VANCE, OK	672 mi
LAUGHLIN, TX	VANCE, OK	599 mi
REESE, TX	VANCE, OK	409 mi
VANCE, OK	BASE X	1,000 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from VANCE, OK to COLUMBUS, MS

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	34	0	0	0	0
Enlisted Positions:	0	1	0	0	0	0
Civilian Positions:	0	1	0	0	0	0
Student Positions:	0	37	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from VANCE, OK to LAUGHLIN, TX

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	78	0	0	0	0
Enlisted Positions:	0	17	0	0	0	0
Civilian Positions:	0	52	0	0	0	0
Student Positions:	0	113	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Department : Air Force
 Option Package : Vance Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\VAN16301.CBR
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INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from VANCE, OK to REESE, TX

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	69	0	0	0	0
Enlisted Positions:	0	5	0	0	0	0
Civilian Positions:	0	3	0	0	0	0
Student Positions:	0	93	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Transfers from VANCE, OK to BASE X

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	22	0	0	0	0
Enlisted Positions:	0	96	0	0	0	0
Civilian Positions:	0	39	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: COLUMBUS, MS

Total Officer Employees:	378	RPMA Non-Payroll (\$K/Year):	2,511
Total Enlisted Employees:	535	Communications (\$K/Year):	1,347
Total Student Employees:	152	BOS Non-Payroll (\$K/Year):	18,100
Total Civilian Employees:	221	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	87.0%	Family Housing (\$K/Year):	4,376
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,542	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	14
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: LAUGHLIN, TX

Total Officer Employees:	350	RPMA Non-Payroll (\$K/Year):	3,403
Total Enlisted Employees:	519	Communications (\$K/Year):	636
Total Student Employees:	162	BOS Non-Payroll (\$K/Year):	16,624
Total Civilian Employees:	745	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	60.0%	Family Housing (\$K/Year):	3,001
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,286	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	48
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Department : Air Force
 Option Package : Vance Commission
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INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: REESE, TX

Total Officer Employees:	349	RPMA Non-Payroll (\$K/Year):	1,684
Total Enlisted Employees:	411	Communications (\$K/Year):	1,277
Total Student Employees:	140	BOS Non-Payroll (\$K/Year):	16,527
Total Civilian Employees:	219	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	52.0%	Family Housing (\$K/Year):	1,541
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,960	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	73	Activity Code:	75
Enlisted VHA (\$/Month):	47		
Per Diem Rate (\$/Day):	86	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: VANCE, OK

Total Officer Employees:	320	RPMA Non-Payroll (\$K/Year):	6,164
Total Enlisted Employees:	378	Communications (\$K/Year):	798
Total Student Employees:	149	BOS Non-Payroll (\$K/Year):	17,849
Total Civilian Employees:	95	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	34.0%	Family Housing (\$K/Year):	1,469
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1,473	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	88
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Name: BASE X

Total Officer Employees:	729	RPMA Non-Payroll (\$K/Year):	3,655
Total Enlisted Employees:	1,111	Communications (\$K/Year):	947
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	9,813
Total Civilian Employees:	1,166	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	53.0%	Family Housing (\$K/Year):	2,870
Civilians Not Willing To Move:	10.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	5,683	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	36	Activity Code:	X
Enlisted VHA (\$/Month):	25		
Per Diem Rate (\$/Day):	76	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.10	Unique Activity Information:	No

Department : Air Force
 Option Package : Vance Commission
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INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: COLUMBUS, MS

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	40	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Name: LAUGHLIN, TX

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	60	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Name: REESE, TX

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	20	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	100%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Department : Air Force
 Option Package : Vance Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\VAN16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: VANCE, OK

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	-1	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	0	0	0	0	0
Stu Force Struc Change:	0	94	0	0	0	0
Off Scenario Change:	0	-116	0	0	0	0
Enl Scenario Change:	0	-259	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: COLUMBUS, MS

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
T-37 Maint Hangar	OTHER	0	0	850

Name: LAUGHLIN, TX

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
ADAL Child Dev	OTHER	1,700	0	370

Name: REESE, TX

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
Apron	OTHER	0	0	1,500
Up Bldg for T-1 Sim	OTHER	0	0	340

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	0.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc:	Final Factors	RSE Homeowner Receiving Rate:	0.00%

Department : Air Force
 Option Package : Vance Commission
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\VAN16301.CBR
 Std Fctrs File : C:\COBRA\REPORT95\COM-AUDT\FINAL.SFF

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00%	1997: 2.90%	1998: 3.00%	1999: 3.00%
		2000: 3.00%	2001: 3.00%

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	0	other	(SF)	0
Waterfront	(LF)	0	Optional Category B	()	0
Air Operations	(SF)	0	Optional Category C	()	0
Operational	(SF)	0	Optional Category D	()	0
Administrative	(SF)	0	Optional Category E	()	0
School Buildings	(SF)	0	Optional Category F	()	0
Maintenance Shops	(SF)	0	Optional Category G	()	0
Bachelor Quarters	(SF)	0	Optional Category H	()	0
Family Quarters	(EA)	0	Optional Category I	()	0
Covered Storage	(SF)	0	Optional Category J	()	0
Dining Facilities	(SF)	0	Optional Category K	()	0
Recreation Facilities	(SF)	0	Optional Category L	()	0
Communications Facil	(SF)	0	Optional Category M	()	0
Shipyard Maintenance	(SF)	0	Optional Category N	()	0
RDT & E Facilities	(SF)	0	Optional Category O	()	0
POL Storage	(BL)	0	Optional Category P	()	0
Ammunition Storage	(SF)	0	Optional Category Q	()	0
Medical Facilities	(SF)	0	Optional Category R	()	0
Environmental	()	0			

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-3

FROM: <u>BROWN, ED</u>	TO: <u>JONES, MICHAEL</u>
TITLE: <u>ARMY TEAM LEADER</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>ARMY BASING STUDY</u>
INSTALLATION (S) DISCUSSED: <u>STRATFORD ARMY ENGINE PLANT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

PLEASE RESPOND TO COMMUNITY CONCERNS THAT IF PLANT IS CLOSED IT WOULD IMPACT ON AVAILABILITY OF LANDING CRAFT; AIR CUSHIONED ENGINES FOR NAVY

Due Date:	Routing Date: <u>950501</u>	Date Originated: <u>950531</u>	Mail Date: <u>950531</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

May 31, 1995

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

Please refer to this number
when responding 950601-3

Dear Colonel Jones:

During the visit to Stratford Army Engine Plant, the community presented information that plant closure would impact on availability of Landing Craft, Air-Cushioned, (LCAC) engines for the Navy. Request that you provide comments or position on this issue.

- Did the Army coordinate with the Navy on this recommendation?
- What is the impact of closing Stratford Army Engine Plant on LCAC engine availability?

Please provide your response no later than 12 June 1995. Your response should reference the above correspondence number. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

Edward A. Brown III
Army Team Leader

EAB/rmm

Document Separator



DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
200 ARMY PENTAGON
WASHINGTON DC 20310-0200



REPLY TO
ATTENTION OF

June 8, 1995

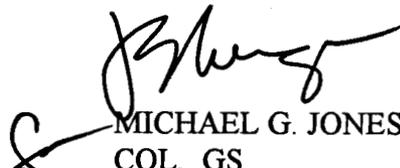
Mr. Edward A. Brown III
Army Team Leader
Defense Base Closure and
Realignment Commission
1700 North More Street
Suite 1425
Arlington, VA 22209

Request for Information
950601-3R1

Dear Mr. Brown:

The attached response is being provided to your request 950601-3, dated May 31, 1995, and responds to questions from the Commission visit to Stratford Army Engine Plant.

Point of Contact for this action is Mr. Ron Hamner, (703) 693-0077.


MICHAEL G. JONES
COL, GS
Director, TABS

Attachment

STRATFORD ARMY ENGINE PLANT
Questions from the BRAC Commission (950601-3)

During the visit to Stratford Army Engine Plant, the community presented information that plant closure would impact on availability of Landing Craft, Air-Cushioned, (LCAC) engines for the Navy. Request that you provide comments or position on this issue.

Q. Did the Army coordinate with the Navy on this recommendation?

No. The Army did not coordinate any of its recommendations among the services prior to them becoming public record. Likewise, the other services did not coordinate their recommendations. Since the information was made public by the SECDEF, the Navy has raised no objection or provided comments on the recommended closing of Stratford.

Q. What is the impact of closing Stratford Army Engine Plant on LCAC engine availability?

This question requires a Navy response.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

May 31, 1995

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

~~CONFIDENTIAL~~
950601-3

Dear Colonel Jones:

During the visit to Stratford Army Engine Plant, the community presented information that plant closure would impact on availability of Landing Craft, Air-Cushioned, (LCAC) engines for the Navy. Request that you provide comments or position on this issue.

- Did the Army coordinate with the Navy on this recommendation?
- What is the impact of closing Stratford Army Engine Plant on LCAC engine availability?

Please provide your response no later than 12 June 1995. Your response should reference the above correspondence number. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,

Edward A. Brown III
Army Team Leader

EAB/rmm

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-4

FROM: <u>DIXON, ALAN</u>	TO: <u>GOTBAUM, JOSHUA</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>ASST SEC OF DEFENSE</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>DEPT OF DEFENSE</u>
INSTALLATION (s) DISCUSSED: <u>GRAND FORKS AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:
 FOLLOW UP QUESTIONS TO MAY '91 LETTER
 INFORMING SECDEF WILL NOT DETERMINE
 THAT THE MISSILE GROUP MUST BE RETAINED
 AT GRAND FORKS.

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950530</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

May 30, 1995

The Honorable Joshua Gotbaum
Assistant Secretary of Defense (Economic Security)
3310 Defense Pentagon
Washington, D.C. 20301-3310

Please refer to this number
when recording 950601-4

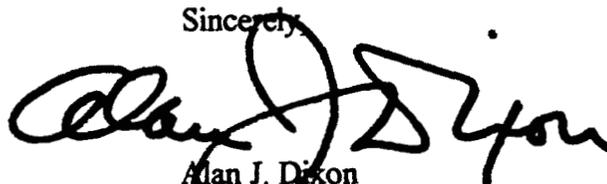
Dear Secretary Gotbaum:

Deputy Secretary Deutch notified the Commission on May 9th that a legal review by representatives of DoD, JCS, State, ACDA, and the NSC Staff had concluded "there will be no determination by the Secretary that would require retention of the missile group at Grand Forks." As a follow up to this May 9th letter, the Commission would like to ask the following questions:

1. Under the Department's recommendation, will any ICBMs or silos remain in place after inactivation of the 321st Missile Group?
2. If the 321st Missile Group is inactivated and all ICBMs are removed from Grand Forks Air Force Base, does Grand Forks Air Force Base remain an ABM site under the terms of the ABM treaty?
3. If the 321st Missile Group is inactivated, will it be necessary to demolish or relocate any of the Grand Forks ABM facilities?
4. Are there any ABM-related costs associated with the recommendation to inactivate the 321st Missile Group? If so, what are these costs, and will they be considered as part of inactivation?

In light of our upcoming deliberations, we would appreciate a response to these questions by June 9th. Thank you for your assistance in this important matter.

Sincerely,



Alan J. Dixon
Chairman

Document Separator



THE DEPUTY SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301-1000



9 May 1995

The Honorable Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

This letter follows up on my testimony before the Commission on March 1, and responds to your letter to me of March 24, concerning the proposed realignment of Grand Forks AFB through inactivation of the 321st Missile Group, and interagency review of associated treaty issues.

As you will recall, our recommendation concerning Grand Forks was made subject to a possible determination by the Secretary relating to Ballistic Missile Defense (BMD) options. Specifically, we recommended that Grand Forks AFB be realigned and the 321st Missile Group inactivated, "unless the Secretary of Defense determines that the need to retain [BMD] options effectively precludes this action." That, in turn, has been the focus of a legal review of treaty issues by representatives of the Department of Defense (including the Office of the Chairman, Joint Chiefs of Staff), the Department of State, the Arms Control and Disarmament Agency, and the National Security Council staff.

I am pleased to report that the interagency review has been completed and that the contingency has been favorably resolved. There will be no determination by the Secretary that would require retention of the missile group at Grand Forks. Realignment of Minot AFB and inactivation of the 91st Missile Group is no longer a necessary alternative. Consequently, our recommendation, as transmitted on February 28, remains that Grand Forks AFB be realigned and the 321st Missile Group inactivated.

I trust that this will enable the Commission to proceed with the formulation of its recommendation to the President.

Sincerely yours,

A handwritten signature in black ink, appearing to read "John S. ...".

5/9/95 Letter from DepSecDef to BRAC Chairman

Fax to:

The Honorable Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission

FAX: 703/696-0550

TEL: 703/696-0504



ECONOMIC
SECURITY

ASSISTANT SECRETARY OF DEFENSE

3300 DEFENSE PENTAGON
WASHINGTON DC 20301-3300



08 JUN 1995

Honorable Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 N. Moore St., Suite 1425
Arlington, VA 22209

950621-421

Dear Chairman Dixon:

I appreciate the opportunity to respond to your letter concerning the Department's recommendation to realign Grand Forks Air Force Base (AFB), North Dakota, by inactivating its missile group.

The Department's response to the questions posed by the Commission is enclosed. I trust this information is helpful.

Sincerely,

Joshua Gotbaum

Enclosure



DoD Response to Questions
by the
Defense Base Closure and Realignment Commission
on the
Recommended Realignment of Grand Forks AFB

Question 1. Under the Department's recommendation, will any ICBMs or silos remain in place after inactivation of the 321st Missile group?

Response. All ICBMs will be removed from the silos. As for the silos themselves, as stated in our recommendation, a small number may be retained if required. The Department has not yet determined whether retention of a small number of silos will be required. Further resolution of this issue will not likely be necessary until the time comes to eliminate the silos.

Question 2. If the 321st Missile Group is inactivated and all ICBMs are removed from Grand Forks Air Force Base, does Grand Forks Air Force Base remain an ABM site under the terms of the ABM Treaty?

Response. We have determined that inactivation of the 321st Missile Group and removal of the ICBMs would not affect our right to retain an ABM system deployment area at Grand Forks.

Question 3. If the 321st Missile Group is inactivated, will it be necessary to demolish or relocate any of the Grand Forks ABM facilities?

Response. As indicated in the response to the preceding question, inactivation of the 321st Missile Group would not affect our right to an ABM system deployment area at Grand Forks. As a result, it would not be necessary as a result of inactivation of the missile group to demolish or relocate any of the Grand Forks ABM facilities.

Question 4. Are there any ABM-related costs associated with the recommendation to inactivate the 321st Missile Group? If so, what are these costs, and will they be considered as part of inactivation?

Response. No ABM-related costs are included in the recommendation.

Enclosure

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-5

FROM: <u>LYLES, DAVID S.</u>	TO: <u>TRESSLER, JAMES</u>
TITLE: <u>STAFF DIRECTOR</u>	TITLE: <u>FATHER</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>HOLY TRINITY CHURCH</u>
INSTALLATION (s) DISCUSSED: <u>TORBYHANNA ARMY DEPOT</u>	

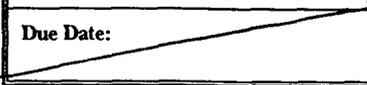
OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR SENDING PARISHIONER'S LETTERS.

Due Date: 	Routing Date: <u>950601</u>	Date Originated: <u>950526</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

May 26, 1995

Father James Tressler
Holy Trinity Church
Our Lady of Mount Carmel Church
123 West Oak Street
Hazleton, PA 18201

Dear Father Tressler:

Thank you for providing the Defense Base Closure and Realignment Commission with information concerning the 1995 round of closure and realignments. I can assure you that your parishioner's letters expressing support for Tobyhanna Army Depot will be carefully considered by the Commission during our review of the nation's military infrastructure.

I appreciate the tremendous efforts to produce and forward these letters, which will become part of the official record of the Commission. Please do not hesitate to contact the Commission in the future if you have additional information on Tobyhanna Army Depot.

Sincerely,

David S. Lyles
Staff Director

HOLY TRINITY CHURCH
OUR LADY OF MOUNT CARMEL CHURCH
OFFICE: 123 West Oak Street
Hazleton, Pennsylvania 18201

*Father
Tressler
James*

*H7
454594*

David S. Lyles
BRAC
1700 N. Moore St.
Suite 1425
Arlington, VA 22209

Dear BRAC:

I am writing as a concerned taxpayer regarding the proposed listing for your consideration of Tobyhanna, PA, Army Depot with those facilities intended for closure or re-alignment.

The United States Department of Defense has, in its recently released report, cited Tobyhanna as an outstanding example of efficiency and expertise and recommended that it remain an integral part of our nation's defense system. The Depot's high productivity rating and economy would render any decision by your committee to close this facility completely unwise.

Tobyhanna provides expert maintenance of vital, highly technical electronic equipment. Its record of high quality and excellence is widely known and admired. We cannot afford to allow the lives of our service men and women in the field to become jeopardized as a result of less skilled facilities and personnel attempting to repair and maintain this very complex and very expensive equipment.

Tobyhanna is located at the strategic junction of interstate highways 80, 81, 84, 380 and the Pennsylvania Turnpike, thus providing easier access to all parts of the nation.

In addition, as Northeast Pennsylvania's largest employer, Tobyhanna is crucial to preserving the limited growth which the area is currently experiencing. No other employer offers such substantial wages and job security to so many employees. The loss of 3,700 jobs to the area would cripple its economy.

I urge you, therefore, to consider and heed the expert recommendation of the Defense Department and vote to keep open Tobyhanna Army Depot.

Sincerely,

Mrs. Angelina Colombo

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-6

FROM: <u>DIXON</u>	TO: <u>KANAY, JOHN F.</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>POST COMMANDER</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>WALL-SERBRING POST 274</u>
INSTALLATION (S) DISCUSSED: <u>TOBYHANNA ARMY DEPT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR SENDING LETTERS.

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950524</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when reporting

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 24, 1995

Mr. John F. Kanay, Jr.
Post Commander
Wall-Sebring Post 274
P.O. Box 55
Gouldsboro, PA 18424

Dear Mr. Kanay:

Thank you for providing the Defense Base Closure and Realignment Commission with information concerning the 1995 round of closure and realignments. I can assure you that your letters expressing support for Tobyhanna Army Depot will be carefully considered by the Commission during our review of the nation's military infrastructure.

I appreciate the tremendous efforts to produce and forward these letters, which will become part of the official record of the Commission. Please do not hesitate to contact the Commission in the future if you have additional information on Tobyhanna Army Depot.

Sincerely,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-7

FROM: <u>DIXON</u>	TO: <u>HARRIS, LINDA</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>ENVIRONMENTAL DEPT</u>
ORGANIZATION: <u>DBCRK</u>	ORGANIZATION: <u>NAS SOUTH WEYMOUTH</u>
INSTALLATION (s) DISCUSSED: <u>NAS SOUTH WEYMOUTH</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/>	FYI

Subject/Remarks:

THANK YOU FOR SENDING PETITION

Due Date: <u>/</u>	Routing Date: <u>950601</u>	Date Originated: <u>950525</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding **950601-7R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

May 25, 1995

Ms. Linda Harris
Environmental Department
Code 01E
NAS South Weymouth, MA 02190

Dear Ms. Harris:

Thank you for providing the Defense Base Closure and Realignment Commission with information concerning the 1995 round of closure and realignments. I can assure you that the petition expressing support for NAS South Weymouth, MA, will be carefully considered by the Commission during our review of the nation's military infrastructure.

I appreciate the tremendous efforts to produce and forward this petition, which will become part of the official record of the Commission. Please do not hesitate to contact the Commission in the future if you have additional information on NAS South Weymouth.

Sincerely,



Alan J. Dixon
Chairman

Document Separator

Petitions to be picked up April 21

Submission



For further information contact:

Linda Harris - 617-786-2745

THE INTENT OF THIS PETITION IS TO INFORM YOU OF THE STRONG COMMUNITY SUPPORT AND BELIEF THAT NAVAL AIR STATION SOUTH WEYMOUTH REMAIN OPEN:

Name	Address
Susan Tracy Murray	1037 Liberty St. Braintree MA
Ann Howard	182 Main St Hingham MA
Amy Howard	182 Main St. Hingham, Ma.
Daphne Roggen	75 Hancock St Cambridge Ma
Walter	15 Amber road Hingham MA
Joe Koltose	46 Pioneer Rd Hingham MA
Jessie Hanson	98 Kilby St Hingham MA
John Daley	14 Brewer rd.
Molly Williams	659 Main St.
Sophie Luke - Hall	30 highview Drive
Jennifer Kuley	1 Woodbridge rd
Beth Henderson	2 Woodbridge rd Hingham
Christy Longwood	9 Nutt's Hill Rd. Hingham
Walter Ingram	22 Tower Ave Hingham
Mary Dudley	West Stoughton Village, Stoughton, MA
Robert Goble	45 Brigham St Whitman, MA
Anna Chubb	32 Centre St Rockland ma.
Kathleen Foley	41 Robert St Duxbury
Mary Sumner	23 Liberty Street Hingham, MA

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-8

FROM: <u>DIXON</u>	TO: <u>HAGEDORN, UANE</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>AM. LUNG ASSOC. OF SACRA</u>
INSTALLATION (s) DISCUSSED: <u>MCCLELLAN AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR SENDING PETITION.

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950524</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425 Please refer to this number
ARLINGTON, VA 22209 when responding _____
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

May 24, 1995

Ms. Jane Hagedorn
Director, American Lung Association
of Sacramento-Emigrant Trails
909 12th Street
Sacramento, CA 95814-2942

Dear Ms. Hagedorn:

Thank you for providing the Defense Base Closure and Realignment Commission with information concerning the 1995 round of closure and realignments. I can assure you that the petition expressing support for McClellan AFB will be carefully considered by the Commission during our review of the nation's military infrastructure.

I appreciate the tremendous efforts to produce and forward this petition, which will become part of the official record of the Commission. Please do not hesitate to contact the Commission in the future if you have additional information on McClellan AFB.

Sincerely,



Alan J. Dixon
Chairman

Jane Hagedorn, Director

McClellan
17

AMERICAN  LUNG ASSOCIATION

of SACRAMENTO-EMIGRANT TRAILS
The Christmas Seal People

The undersigned strongly support the new vision of McClellan Air Force Base to expand the base into a model dual-use industrial facility and, in particular, its mission of applied research, development and demonstration of electric vehicles. We ask that McClellan AFB be allowed to continue its work to be a world leader in the 21st Century in providing technological advances on a wide variety of projects including future transportation/ clean air systems.

Signature

(Print name)

Address

Sequest Nancy W. SEQUEST 4046 HILLSWOOD DR SAC. 95821

Richard Sequest RICHARD SEQUEST 4046 Hillswood Dr. SAC 95821

Peter C Lemieux Peter C. Lemieux 8541 Graybill Lane Elk Grove 95624

Diana M Parker Diana M Parker 3313 OAK Stream Ct Carmichael CA 95608

Stuart N. Husband Stuart N. Husband 622 Lake Front #41 Sacramento, CA 95831

Ruth McElwain RUTH McELWAIN 1726 BANNON CREEK DR

J.D. Stack J.D. Stack SACRAMENTO, CA 95833
1316 47th St, Sacramento, CA 95819

108 Signatures of business and community leaders of Sacramento

KEEP McCLELLAN AFB OFF THE BRAC LIST!

Collect after the Luncheon.

7

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-9

FROM: <u>DIXON</u>	TO: <u>ADZIMA, CAROLE</u>
TITLE: <u>CHAIRMAN</u>	TITLE:
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>STRATFORD CHAMBER</u>
INSTALLATION (S) DISCUSSED: <u>STRATFORD ARMY ENGINE PLANT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

THANK YOU FOR SENDING PETITION,

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950524</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425 Please refer to this number
ARLINGTON, VA 22209 when responding _____
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

May 24, 1995

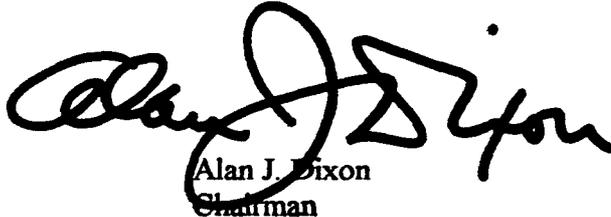
Ms. Carole Adzima
Stratford Chamber of Commerce
P.O. Box 999
Bridgeport, CT 06601-0999

Dear Ms. Adzima:

Thank you for providing the Defense Base Closure and Realignment Commission with information concerning the 1995 round of closure and realignments. I can assure you that the petition expressing support for the Stratford Army Engine Plant in Stratford, CT, will be carefully considered by the Commission during our review of the nation's military infrastructure.

I appreciate the tremendous efforts to produce and forward this petition, which will become part of the official record of the Commission. Please do not hesitate to contact the Commission in the future if you have additional information on Stratford Army Engine Plant.

Sincerely,



Alan J. Dixon
Chairman



ALLIED SIGNAL/STRATFORD ARMY ENGINE PLANT COALITION
PETITION

THE REGION LOVES ALLIED SIGNAL!
JOIN THIS COMMUNITY EFFORT TO KEEP ALLIED SIGNAL IN STRATFORD!

We, the undersigned, feel that the Army's recommendation to close Allied Signal in Stratford Connecticut will have a devastating economic impact on the region. We urge the Base Closing Commission to reconsider its decision.

NAME	ADDRESS	PHONE
<i>Nancy G. Finin</i>	<i>800 Knapp Rd, Stratford</i>	<i>378-4291</i>
<i>[Signature]</i>	<i>6 Harbor View Pl Stratford</i>	<i>375-9109</i>
<i>Robert Laughlin</i>	<i>1035 Fairfield Ave. BPT.</i>	<i>333-7497</i>
<i>Nichole L. Buckley</i>	<i>12 Clocus Lane Stramb</i>	<i>459-0881</i>
<i>Mark F. Calder</i>	<i>3446 Main St. J.F.P.</i>	<i>375-0265</i>
<i>Carrie R. Akin</i>	<i>397 Garibaldi Ave Strat</i>	<i>378-2449</i>
<i>[Signature]</i>	<i>100- [unclear] CA Strat</i>	<i>311 1011</i>
<i>[Signature]</i>	<i>117 Leroy Ct Strat</i>	<i>377-1732</i>
<i>[Signature]</i>	<i>20 Steep Hill Weston</i>	<i>454-740</i>
<i>Michael F. Zmiewski</i>	<i>332 B. H. Ave Strat</i>	<i>375-2431</i>
<i>[Signature]</i>	<i>55 Coada Henri Rd Stratford</i>	<i>375-2377</i>
<i>[Signature]</i>	<i>20 Fairfield St Stratford</i>	<i>397-1024</i>

Please return all petitions with any signatures to:
Carole Adzima, Stratford Chamber of Commerce
P. O. Box 999, Bridgeport, Connecticut 06601-0999

<i>[Signature]</i>	<i>61 Kobayashi</i>	<i>879-61</i>
<i>[Signature]</i>	<i>40 Woodlawn Rd, Monroe</i>	<i>268-5745</i>
<i>[Signature]</i>	<i>200 Twin Oaks Terr, Stratford</i>	<i>375-1150</i>
<i>[Signature]</i>	<i>106 Soundview Ave Stratford</i>	<i>375-1161</i>
<i>Frank Yaworski</i>	<i>67 Concord Street Stratford</i>	<i>375-4712</i>

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-10

FROM: LYLES, DAVID	TO: KIZIS, KENNETH G.
TITLE: STAFF DIRECTOR	TITLE: PASTOR
ORGANIZATION: DBCRC	ORGANIZATION: ST MICHAEL'S RECTORY
INSTALLATION (S) DISCUSSED: TOBYHANNA ARMY DEPT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

THANK YOU FOR SENDING PARISH IOWER'S LETTERS

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950524</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding _____

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 24, 1995

Father Kenneth G. Kizis
Pastor, St. Michael's Rectory
132 Lincoln Street
Olyphant, PA 18447

Dear Father Kizis:

Thank you for providing the Defense Base Closure and Realignment Commission with information concerning the 1995 round of closure and realignments. I can assure you that your parishioner's letters expressing support for the Tobyhanna Army Depot will be carefully considered by the Commission during our review of the nation's military infrastructure.

I appreciate the tremendous efforts to produce and forward these letters, all of which will become part of the official record of the Commission. Please do not hesitate to contact the Commission in the future if you have additional information on the Tobyhanna Army Depot.

Sincerely,

David S. Lyles
Staff Director

717

Phone 489-0623

St. Michael's Rectory

132 LINCOLN STREET
OLYPHANT, PA.

18447

May 21, 1995

Mr. David S. Lyles
BRAC
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Dear Mr. Lyles:

Enclosed are 256 letters of our parishioners who are vitally concerned that the TOBYHANNA DEPOT be kept open.

Our total Northeastern Pennsylvania economy would receive a disastrous blow if the TOBYHANNA DEPOT were to close.

Many of our families are depended upon its continuance both directly and in an ancillary way.

Let's KEEP THE BEST!

Sincerely yours,

Fr. Kenneth G. Kizis
Pastor

COPIES: 3

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-11

FROM: LYLES, DAVID	TO: EUANOWSKI, BERNARD P.
TITLE: STAFF DIRECTOR	TITLE: PASTOR
ORGANIZATION: DBCRC	ORGANIZATION: CHURCH OF ST PATRICK
INSTALLATION (S) DISCUSSED: TOBYHANNA ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR SENDING PARISHIONER'S LETTERS.

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950524</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding _____

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

May 24, 1995

Reverend Bernard P. Evanofski
Pastor, Church of St. Patrick
Main & High Streets
Nicholson, PA 18446

Dear Rev. Evanofski:

Thank you for providing the Defense Base Closure and Realignment Commission with information concerning the 1995 round of closure and realignments. I can assure you that your parishioner's letters expressing support for Tobyhanna Army Depot will be carefully considered by the Commission during our review of the nation's military infrastructure.

I appreciate the tremendous efforts to produce and forward these letters, which will become part of the official record of the Commission. Please do not hesitate to contact the Commission in the future if you have additional information on Tobyhanna Army Depot.

Sincerely,

David S. Lyles
Staff Director



Church of St. Patrick

Main & High Streets
Nicholson, PA 18446
(717) 942-6602

May 22, 1995

David S. Lyles
BRAC
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Dear BRAC:

Enclosed are copies of letters signed by parishioners of St. Patrick's Church in Nicholson, Pennsylvania on the weekend of May 20, 21st.

We at St. Patrick's Church are strongly in favor of Tobyhanna Army Depot remaining open.

We hope that you will give strong consideration to these letters, as well as the many other requests you are receiving to keep the Depot open.

Sincerely,

Rev. Bernard P. Evanofski
Rev. Bernard P. Evanofski
Pastor

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 95060-12

FROM: LENSING, JACK	TO: WEST, TOGO D.
TITLE: CHAIRMAN	TITLE: SEC OF THE ARMY
ORGANIZATION: COMM TO RETAIN SIERRA	ORGANIZATION:
INSTALLATION (S) DISCUSSED: SIERRA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING QUESTIONS REGARDING THE INTEGRATED AMMUNITION STOCKPILE MANAGEMENT PLAN!!

Due Date:	Routing Date: 950601	Date Originated: 950524	Mail Date:
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Lassen County Chamber of Commerce

P.O. Box 338 • 84 N. Lassen Street • Susanville, CA 96130 • (916) 257-4323

May 24, 1995

The Honorable Togo D. West, Jr.
Secretary of the Army
The Pentagon, Room 3E718
Washington, D.C. 20330

Please refer to this number
when responding 950601-12

Dear Secretary West:

In Brigadier General William R. Holmes' March 3 response to questions submitted by Senators Boxer and Feinstein, along with Congressman Herger, he wrote:

"The Integrated Ammunition Stockpile Management Plan is not a static plan. Changes in doctrine, threat, requirements, and international conditions may influence the feasibility of fully implementing the plan as originally written. As changes occur, the Plan will be reevaluated and updated as required."

If the plan is "a work in progress," how can the results of its subordinate analysis, the Tier Study, be inserted into a process that drives such clear finality as BRAC? The recommendations made concerning the ammunition storage installations do not seem to support an ability to reevaluate and update the implementation of the original plan. If, indeed, it's the Army's desire to have the flexibility Gen. Holmes refers to, there is no surer way of denying it than through the BRAC process. As you know, BRAC actions, once approved and passed into law, can't be altered without additional legislation. Therefore, regardless of changes which would have resulted in a decision to modify the original implementation, the Army will be statutorily prohibited from acting upon them. Would you please explain how your recommendation supports the stated goal of having a plan that can respond to the myriad uncertainties of the future?

I would appreciate your most timely response to this inquiry. My Congressional Delegation's opportunities to address the BRAC Commission are marching smartly toward me and I don't believe I have a satisfactory appreciation of how your recommendations support the flexibility ascribed to the plan for ammunition storage. A reply by June 1 is essential so I

The Honorable Togo D. West, Jr.
Secretary of the Army
May 24, 1995
Page 2

and my Delegation can review the information and provide timely comments to the BRAC Commission. I look forward to your response.

Sincerely,



Jack Lensing, Chairman
Committee to Retain Sierra Army Depot

JL:nes

cc: The Honorable Dianne Feinstein
The Honorable Barbara Boxer
The Honorable Wally Herger
BRAC Commission (Attn: Army Analysis Team)

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-13

FROM: TOOLE, WILFRID E.	TO: DIXON
TITLE: CITY CLERK	TITLE: CHAIRMAN
ORGANIZATION: PITTSTON, PA	ORGANIZATION: OBCRC
INSTALLATION (S) DISCUSSED: TOSY HANNA ARMY DEPOT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

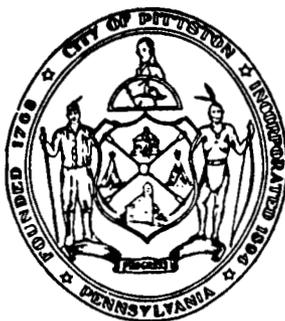
<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT,

Due Date: 950608	Routing Date: 950601	Date Originated:	Mail Date:
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WILFRID E. TOOLE
City Clerk / Administrator
Phone: (717) 654-0513



Please refer to this number
when responding **950601-13**

Administrative Offices
City of Pittston
35 Broad Street
Pittston, PA 18640

City of Pittston
Pennsylvania

Honorable Alan J. Dixon
Chairman, Defense Base Closure and Realignment Commission
1700 N. Moore Street - Suite 1425
Arlington, VA 22209

Dear Chairman Dixon,

It is with great urgency that I take the time to write to you with regard to the possible closing of the Tobyhanna Army Depot, Tobyhanna, PA. My first employment after leaving the military in 1965 was at the Depot as an electronic technician, repairing various types of radios and electronic gear. This experience taught me the value of the Depot and I witnessed first hand the work ethic and dedication of the employees.

I have been made aware of a recently released report of the Department of Defense which cited TOBYHANNA as an outstanding example of efficiency and expertise. The report also recommended that the depot remain an integral part of our nation's defense system.

On the local level, the depot is a vital part of our economy. Closing TOBYHANNA would result in the loss of over 3700 jobs and more than \$450 million annually from our economy. Since the end of the second world war, the Northeastern Pennsylvania economy has lost what was then the economic backbone of the area, the coal industry and the dress manufacturing industry. Dozens of industrial type manufacturing plants have left the area for many reasons causing a high unemployment rate and a noticeable absence of high paying industrial jobs. The potential loss of the Tobyhanna Army Depot would be more than crippling, it would be disastrous.

Your personal support and efforts to maintain the current status of the depot will be greatly appreciated.

Sincerely,

Wilfrid E. Toole,
City Clerk/Administrator



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding A50601-13R1

June 6, 1995

Mr. Wilfrid E. Toole
City Clerk/Administrator
City of Pittston
35 Broad Street
Pittston, Pennsylvania 18640

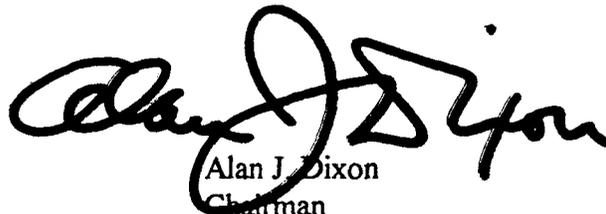
Dear Mr. Toole:

Thank you for your letter expressing your support for the Tobyhanna Army Depot, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Tobyhanna Army Depot during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Tobyhanna Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Tobyhanna Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-14

FROM: <u>SACKELA, ANDREW</u>	TO: <u>DIXON</u>
TITLE: <u>SERVICE OFFICER</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>DIS. Am; VETERANS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>YOUNGSTOWN ARS</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950608 Routing Date: 950601 Date Originated: 950527 Mail Date:

DISABLED AMERICAN VETERANS

YOUNGSTOWN CHAPTER No. 2



ANDREW SACKELA
6342 DUNCAN DRIVE
YOUNGSTOWN OH 44514



YOUNGSTOWN, OHIO 44514

May 27, 1995

Please refer to this number
when responding 950601-14

Mr. Alan J. Dixon, Chairman
Base Closure & Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22208

Dear Chairman Dixon;

Just a few lines to let you know that the Youngstown, Ohio, Air Reserve Station is important to this valley and has the support of the entire community.

The Youngstown Air Reserve Station is an integral part of the future development of the adjacent Youngstown-Warren Regional Airport.

Your favorable support in retaining this station would be greatly appreciated. And we thank you.

Respectfully yours,

Andrew Sackela
Service Officer





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when requesting 950601-1421

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 6, 1995

Mr. Andrew Sackela
6342 Duncan Drive
Youngstown, Ohio 44514

Dear Mr. Sackela: -

Thank you for your letter expressing your support for the Youngstown-Warren Air Reserve Station (ARS), Ohio. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Youngstown-Warren ARS during a public regional hearing in Chicago, Illinois, on May 31, 1995. In addition, the Commission visited Youngstown-Warren ARS on May 30, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Youngstown-Warren ARS, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950601-15

FROM: ENGLER, DAVID	TO: DIXON
TITLE: PRESIDENT	TITLE: CHAIRMAN
ORGANIZATION: MAHONING CO. BOARD OF COMM.	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: YOUNGSTOWN - WARREN ARS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

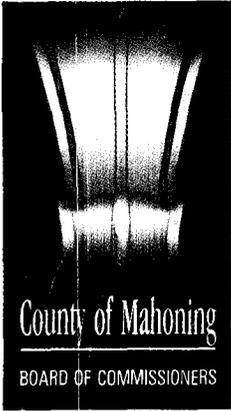
Ⓢ Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
X ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950603	Routing Date: 950601	Date Originated: 950525	Mail Date:
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May 25, 1995



The Honorable Alan J. Dixon
Chairman
Base Realignment and Closure Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22208

Please refer to this number
when responding 95060115

BOARD OF
COUNTY
COMMISSIONERS

Re: 910th Tactical Airlift Wing

David L. Engler
Frank A. Lordi
Edward J. Reese

Dear Mr. Dixon:

As co-owners of the Youngstown-Warren Regional Airport and responsible for the well-being of some 265,000 area residents, the Board of Mahoning County Commissioners urges the Base Realignment and Closure Commission to by-pass the 910th Tactical Airlift Wing and allow the Air Force to continue its expansion there.

CLERK OF
THE BOARD

Robert J. Wasko

The Mahoning and Trumbull County Commissioners jointly created the Western Reserve Port Authority to take title to and operate the Airport. We jointly fund its on-going operations and capital improvements. We fully recognize the contribution the Air Force makes to the Airport. We also know that both the Air Force and the community have benefited from the close relationship that exists between the base and various civilian entities.

COUNTY
ADMINISTRATOR

Gary Kubic

The Mahoning County Commissioners understand why the Air Force chose to expand the 910th Tactical Airlift Wing, most of which revolve around the available capacity to accommodate the military's current and future needs.

We urge the BRAC Commission to recognize the locational advantages of having the 910th located at the Youngstown-Warren Regional Airport and allow the Air Force to continue its expansion here.

Sincerely,

David L. Engler, President
Mahoning County Board of Commissioners





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950601-15 R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 6, 1995

Mr. David L. Engler
President
Mahoning County Board of Commissioners
120 Market Street
Youngstown, Ohio 44503-1724

Dear Mr. Engler:

Thank you for your letter expressing your support for the Youngstown-Warren Air Reserve Station (ARS), Ohio. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Youngstown-Warren ARS during a public regional hearing in Chicago, Illinois, on May 31, 1995. In addition, the Commission visited Youngstown-Warren ARS on May 30, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Youngstown-Warren ARS, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-16

FROM: <u>GROSSMAN, HOWARD J.</u>	TO: <u>Dixon</u>
TITLE: <u>CO-CHAIRMAN</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>NE PA STAKEHOLDERS ALLIANCE</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>TOBYHANNA ARMY DEPOT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

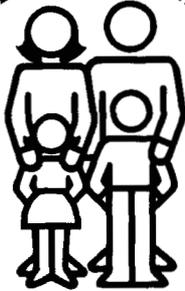
Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: <u>950608</u>	Routing Date: <u>950601</u>	Date Originated: <u>950523</u>	Mail Date:
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NORTHEASTERN
PENNSYLVANIA



**STAKEHOLDERS
ALLIANCE**

Please refer to this number
when responding 950601-16

May 23, 1995

Honorable Alan J. Dixon
Chairman
Defense Base Closure and
Realignment Commission
1700 North Moore Street
Arlington, VA 22209

Dear Chairman Dixon:

The Northeastern Pennsylvania Stakeholders Alliance is an organization concerned with job retention in our region. This region has been hard hit in recent times with the closure of the Leslie Fay facility and the loss of over 1,200 jobs in the region. This region cannot withstand the closure of Tobyhanna Army Depot which is the largest employer in Northeastern Pennsylvania. We wish to go on record on behalf of the Stakeholders Alliance in support of the removal of Tobyhanna Army Depot from the BRAC closure list. We know you are receiving many letters and communications regarding the need to retain the important role which Tobyhanna Army Depot plays with respect to the nation and its significant military value. Furthermore, as the largest employer in our region, and as a relatively high paying salary structure compared to most industries in this region, the loss of these jobs would set back the region's economic vitality for many years into the future. We have studied this situation carefully, heard reports on the role which Tobyhanna Army Depot plays in the region, and are extremely supportive of the work of the Economic Development Council of Northeastern Pennsylvania (EDCNP) Tobyhanna Army Depot Blue Ribbon Task Force. For these reasons and many others, we strongly believe that Tobyhanna Army Depot cannot, and should not be closed or realigned.

We look forward to a favorable conclusion by your Commission to remove Tobyhanna Army Depot from the closure list.

Sincerely,

Father William Pickard
Co-Chairmen

Howard J. Grossman
Co-Chairmen

WP:HJG



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please call this number
when you call 950601-1621

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 9, 1995

Father William Pickard
Co-Chairman
Northeastern Pennsylvania Stakeholders
Alliance
P.O. Box 2592
Wilkes-Barre, Pennsylvania 18703

Dear Father Pickard:

Thank you for your letter expressing your support for the Tobyhanna Army Depot, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Tobyhanna Army Depot during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Tobyhanna Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Tobyhanna Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,

Alan J. Dixon
Chairman

AJD:cmc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this letter
when responding 950601-1621

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 9, 1995

Mr. Howard J. Grossman
Co-Chairman
Northeastern Pennsylvania Stakeholders
Alliance
P.O. Box 2592
Wilkes-Barre, Pennsylvania 18703

Dear Mr. Grossman:

Thank you for your letter expressing your support for the Tobyhanna Army Depot, Pennsylvania. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Tobyhanna Army Depot during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Tobyhanna Army Depot on June 1, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Tobyhanna Army Depot, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-17

FROM: <u>UASQUEZ, JOE</u>	TO: <u>DIXON</u>
TITLE: <u>MAYOR</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>CITY OF ROSEMEAD, CA</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>LONG BEACH NAVAL SHIPYARD</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING RES # 95-23 IN SUPPORT OF SHIPYARD.

Due Date: <u>950603</u>	Routing Date: <u>950601</u>	Date Originated: <u>950525</u>	Mail Date:
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MAYOR:
JOE VASQUEZ

MAYOR PRO TEM:
MARGARET CLARK

COUNCILMEMBERS:
ROBERT W. BRUESCH
JAY T. IMPERIAL
GARY A. TAYLOR



City of Rosemead

8838 E. VALLEY BOULEVARD • P.O. BOX 399
ROSEMEAD, CALIFORNIA 91770
TELEPHONE (818) 288-6671
TELECOPIER 8183079218

May 25, 1995

Please refer to this number
when recording 950601-17

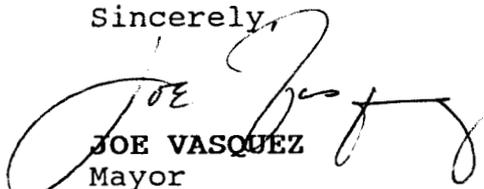
Alan J. Dixon, Chairman
Defense Base Closure and
Realignment Commission
1700 North Moore Street
Arlington, Virginia 22209

Dear Mr. Dixon:

On May 23, 1995, the Rosemead City Council adopted Resolution No. 95-23 supporting the continued operations of the Long Beach Naval Shipyard and other Southern California military facilities.

Enclosed is a certified copy of this resolution.

Sincerely,


JOE VASQUEZ
Mayor
City of Rosemead

JV:nv

MM:d-26:1

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
ROSEMEAD SUPPORTING THE CONTINUED OPERATIONS OF
THE LONG BEACH NAVAL SHIPYARD AND OTHER SOUTHERN
CALIFORNIA MILITARY FACILITIES

WHEREAS, the State of California has endured billions of dollars in losses through a disproportionate share of Department of Defense closures as mandated by the Federally appointed Base Closures and Realignment Commissions in 1988, 1991 and 1993; and

WHEREAS, it has been documented that the State of California has suffered more than its share of economic devastation during the current worldwide recession, and will be the last of the states to show signs of a positive recovery; and

WHEREAS, the State of California has sustained both human and natural disasters in recent years from earthquakes in San Francisco and Los Angeles areas, fires in Northern and Southern California, and from the civil unrest in the greater Los Angeles area; and

WHEREAS, the State of California through its world preminence in the technologies of earth and space travel, military defense systems and interglobal communications has been the free world's greatest guarantor of peace through strength of leadership; and

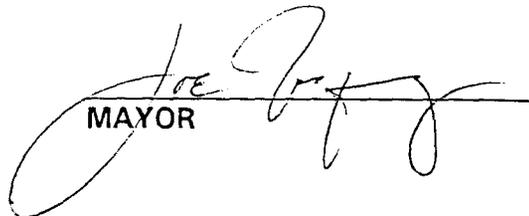
WHEREAS, the Southern California region has suffered significant job losses due to federally mandated base closures in 1991-1993; and

WHEREAS, 970 private sector businesses will be affected by the closure of Long Beach Naval Shipyard.

NOW, THEREFORE, BE IT RESOLVED, that the City Council of the City of Rosemead supports the continued operations of the Long Beach Naval Shipyard and all other military facilities in the Southern California region and will transmit this resolution to the President of the United States and the members of the State of California Congressional delegation in Washington, D.C.; and

BE IT FURTHER RESOLVED by the City Rosemead that the City Clerk certify the adoption of this Resolution.

PASSED, APPROVED AND ADOPTED THIS 23rd DAY OF MAY, 1995.


MAYOR

ATTEST:


CITY CLERK

I hereby certify that the foregoing Resolution No. 95-23 was duly and regularly adopted by the Rosemead City Council at a regular meeting held on the 25th day of May, 1995 by the following vote:

Yes: Vasquez, Clark, Bruesch, Imperial
No: None
Absent: Taylor; Abstain: None





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

950601-172

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 12, 1995

The Honorable Joe Vasquez
Mayor, City of Rosemead
8838 East Valley Boulevard
P.O. Box 399
Rosemead, California 91770

Dear Mayor Vasquez:

Thank you for providing the Commission with a copy of Rosemead City Council Resolution Number 95-23 in support of the Long Beach Naval Shipyard, California. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of Long Beach Naval Shipyard.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-18

FROM: <u>Brown, ED</u>	TO: <u>JONES, MICHAEL</u>
TITLE: <u>ARMY TEAM LEADER</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>ARMY BASING STUDY</u>
INSTALLATION (S) DISCUSSED: <u>REAR RIVER ARMY DEPOT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

PLEASE PROVIDE COMMENTS ON INFO PROVIDED TO DBCRC BY COMMUNITY.

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950601</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 1, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

Please refer to this number
when responding 950601-18

Dear Colonel Jones:

In review of information provided by the community about the recommendation to close Red River Army Depot, there are several issues that your response. Request that you provide comments or position on these issues.

- The community states that enclaving of activities at Lone Star Army Ammunition Plant will require an additional 70 personnel for tenant support. At enclosure one is a list of the specific positions they think are necessary. Are these additional personnel necessary? How do they impact on the original recommendation?
- Language in the recommendation does not account for enclaving the National Guard currently located at Red River Army Depot. Should enclaving be in the recommendation and, if so, how?
- Your analysis does not account for military construction (MILCON) at Anniston Army Depot and has only five million dollars for movement of equipment from Red River Army Depot. Personnel at Anniston Army Depot provided a list of five minor projects, all below MILCON threshold. This list is at enclosure two. The community estimate for MILCON is \$ 15 million for combat vehicles. Their source is the Joint Cross-Service Working Group data at enclosure three. Please verify the necessary military construction at Anniston Army Depot and the cost to move equipment.
- Disposition of vehicles currently in storage in Defense Logistics Agency storage at Red River and Letterkenny is a community concern. The recommendation does not specifically direct where they will go. What is the Army's desire? Is the plan to keep all of these vehicles? Are there any vehicles that will go through disposal? Where would the Army prefer to store these vehicles?

Please provide your response no later than 12 June 1995. Your response should reference the above correspondence number. Thank you for your assistance. I appreciate your time and cooperation.

Sincerely,


Edward A. Brown III
Army Team Leader

EAB/rmm
encls.

LTC Miller:

Tenant support of remaining enclaved operations of Ammunition, Missile Recertification, Rubber Products, and School of Engineering and Logistics is required. Additionally, several of the tenants provide services to customers external of Red River Army Depot. Recommend the following tenants be retained with authorized strength as listed.

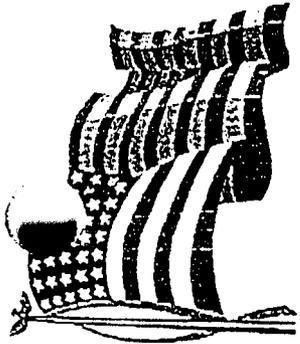
GSA	2 CIV
Defense Printing	10 CIV
TMDE	11 CIV
DRMO	28 CIV
AAFES	7 CIV
ACTUSA Medical Department	<u>14 CIV</u>
TOTAL	70 CIV

*Note: In addition to the above, recommend (1) the DFAS Non Appropriated Fund Office be enclaved to Lone Star (10 CIV), (2) the Missile Recertification Office be enclaved as a part of the Ammunition Operations to be enclaved to Lone Star since it is basically an Ammunition Surveillance Operation (83 CIV).

Anniston Army Depot Military Construction

The following list shows Anniston Army Depot's estimation for necessary construction to accept missions from Red River Army Depot and Stratford Army Engine Plant. The depot commander presented this list during a staff base visit on 11 April 1995. All of the projects are below the \$ 300,000 threshold for treatment as military construction. Estimate for cost of all five projects is \$ 1.1 million. Two of them may not be necessary.

- Recoil Room Expansion
- Firing Range Upgrade
- Tritium Storage Area (Defense Logistics Agency)
- Recoil Honing Facility
- Transmission Dynamometer Test Facility



Construction Requirements at Anniston

- Realign Combat Vehicles \$15 million*
- Realign DLA Supply Support \$19 million**
- Total \$34 million

*Source Joint Cross-Service Working Group

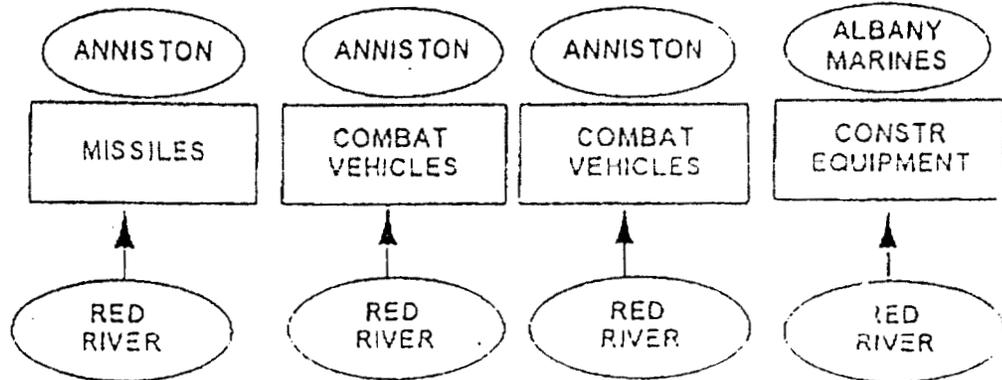
**Source DLA Cobra



Chart back up

CLOSEHOLD / SENSITIVE

Joint Cross-Service Working Group DEPOT



COSTS (\$M)

O&M	.8	14.6	1.3	.2
MILCON	5.1	10.0	5.0	0
OTHER	.06	1.1	.1	.02
TOTAL	6.0	25.7	6.4	.2

PAYBACK PERIOD (YEARS)	60	11	45	0
BREAK EVEN (YEAR)	2056	2007	2041	1996
STEADY STATE SAVINGS (\$M)	.2	3	.3	.6
(YEAR)	2052	2008	2037	1997
20 YR NPV (\$M)	-208.0	17.8	-2.5	9.8

PERSONNEL:

ELIMINATIONS	0	0	0	11
REALIGNMENTS	36	708	66	0

CLOSEHOLD / SENSITIVE

THE ARMY BASING STUDY

12:55 PM

12:55 PM

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-19

FROM: <u>BROWN, ED</u>	TO: <u>JONES, MICHAEL</u>
TITLE: <u>ARMY TEAM LEADER</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>ARMY BASING STUDY</u>
INSTALLATION (S) DISCUSSED: <u>ATCOM</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING QUESTIONS REGARDING THE REVISED COBRA RUN FOR ATCOM.

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950601</u>	Mail Date: <u>950601</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 1, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

Please refer to this number
when responding 950601-19

Dear Colonel Jones:

We have reviewed the revised COBRA for the Aviation-Troop Command, and have identified the following questions. Please respond by June 8, 1995

1. The revised COBRA includes a recurring base operations savings of \$18 million. Data provided by the ATCOM BRAC Office indicate the Other Engineering Support included \$3.8 million for one-time renovations and BRAC 91 merger costs, and the records management category included \$751k for mission workload printing costs. Thus, they claim these costs should not be counted as savings. Please comment.
2. The BRAC office also believes none of SIMA's base operations costs should be counted as savings since their mission remains the same. Please comment.
3. The recommendation now includes \$2.4 million for a child care center at Redstone Arsenal. With 172 military relocating to Redstone Arsenal, please provide documentation supporting this requirement.

Please provide answers by June 8, 1995. If you need any clarification, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,


Edward A. Brown III
Army Team Leader

EB/mk



DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
200 ARMY PENTAGON
WASHINGTON DC 20310-0200



REPLY TO
ATTENTION OF

June 8, 1995

The Honorable Alan J. Dixon
Chairman, The Defense Base Closure
and Realignment Commission
1700 North Moore Street, Ste. 1425
Arlington, Virginia 22209

Dear Chairman Dixon:

The Army Basing Study has reviewed the letter from the Defense Base Closure and Realignment Commission, dated Jun 1, 1995 regarding ATCOM. The following provides the answers to the questions raised by your staff:

Question 1: Two units not included in the original recommendation, the ACTINVES Services and USA ME College, are not being eliminated. Please explain why they were added to the recommendation.

Answer 1: The ACTINVES Services unit (UIC W4VK21) was included in the original recommendation. The revised COBRA reflects personnel adjustments which were based on the Army's Stationing Installation Plan (ASIP), Nov 94. The ACTINVES Services unit reflected a total of 5 civilians, which was a change from the ASIP (May 94). It was determined that the 5 civilians would be eliminated. This change was captured by the revised COBRA for ATCOM (Scenario # LE2-6B).

The USA ME College was not included in the original recommendation because it was not in the ASIP (May 94). The Army Basing Study utilized as a baseline the ASIP dated 16 May 94. The ASIP was updated 18 Nov 94 and it was here that USA ME College (UIC W2EK1B) was added as a tenant of ATCOM. The total population reported for this activity was 5 civilians. It was determined that the 5 civilians would be eliminated. This change was captured by the revised COBRA for ATCOM (Scenario # LE2-6B).

Question 2: Nine military and 19 civilian medical positions are now being eliminated. However, only 4 of these civilian positions are located at ATCOM. The other 24 positions are located in downtown St. Louis. Please explain the rationale for eliminating all medical position.

Answer 2: The ACTUSA MEDDAC (UIC W1ML06) has 9 military and 19 civilians per ASIP (Nov 94). The guidance with regard to Army medical treatment facilities on installations identified for closure by BRAC, was they could be eliminated. By eliminating the MEDDAC at ATCOM, it does not prevent personnel assigned in the St. Louis area from receiving medical care. The multiple units existing in the St. Louis area, have their own source of medical treatment facilities. These units are not dependent upon ATCOM's MEDDAC for medical care.



Question 3: The number of positions being eliminated from headquarters ATCOM is 73 fewer than the original recommendation. Please explain.

Answer 3: The revised COBRA was adjusted to ASIP (Nov 94). There were personnel changes between ASIP dated May 94 and Nov 94. Accordingly, the base operating support had to be revised for the gaining installations. The base operating support for the ATCOM personnel being relocated to Redstone Arsenal increased for a total of 60 civilians. This combined with the base operating support of personnel relocating to Natick RDEC (13 civilians), equals a total of 73 civilians. The number of personnel eliminations was adjusted to accommodate the base operating support required at the gaining installations.

The information provided is accurate and complete to the best of our knowledge and belief. If you need any clarification to these responses, please contact Cathy Polmateer (703) 693-0077/8.



sa

MICHAEL G. JONES
COL, GS

Director, The Army Basing Study



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
 1700 NORTH MOORE STREET SUITE 1425
 ARLINGTON, VA 22209
 703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
 AL CORNELLA
 REBECCA COX
 GEN J. B. DAVIS, USAF (RET)
 S. LEE KLING
 RADM BENJAMIN F. MONTOYA, USN (RET)
 MG JOSUE ROBLES, JR., USA (RET)
 WENDI LOUISE STEELE

June 5, 1995

Colonel Michael G. Jones
 Director, The Army Basing Study
 200 Army Pentagon
 Washington, D.C. 20310-0200

950605-12

Dear Colonel Jones:

We have reviewed the revised personnel elimination's for the Aviation-Troop Command, and have identified the following questions. Please respond by June 9, 1995.

1. Two units not included in the original recommendation, the ACTINVES Services and USA (WEEKLE) ME College, are now being eliminated. Please explain why they were added to the recommendation. (WAVK 21)
2. Nine military and 19 civilian medical positions are now being eliminated. However, only 4 of these civilian positions are located at ATCOM. The other 24 positions are located in downtown St. Louis. Please explain the rationale for eliminating all medical positions. (CMMLOG)
3. The number of positions being eliminated from headquarters ATCOM is 73 fewer than the original recommendation. Please explain.

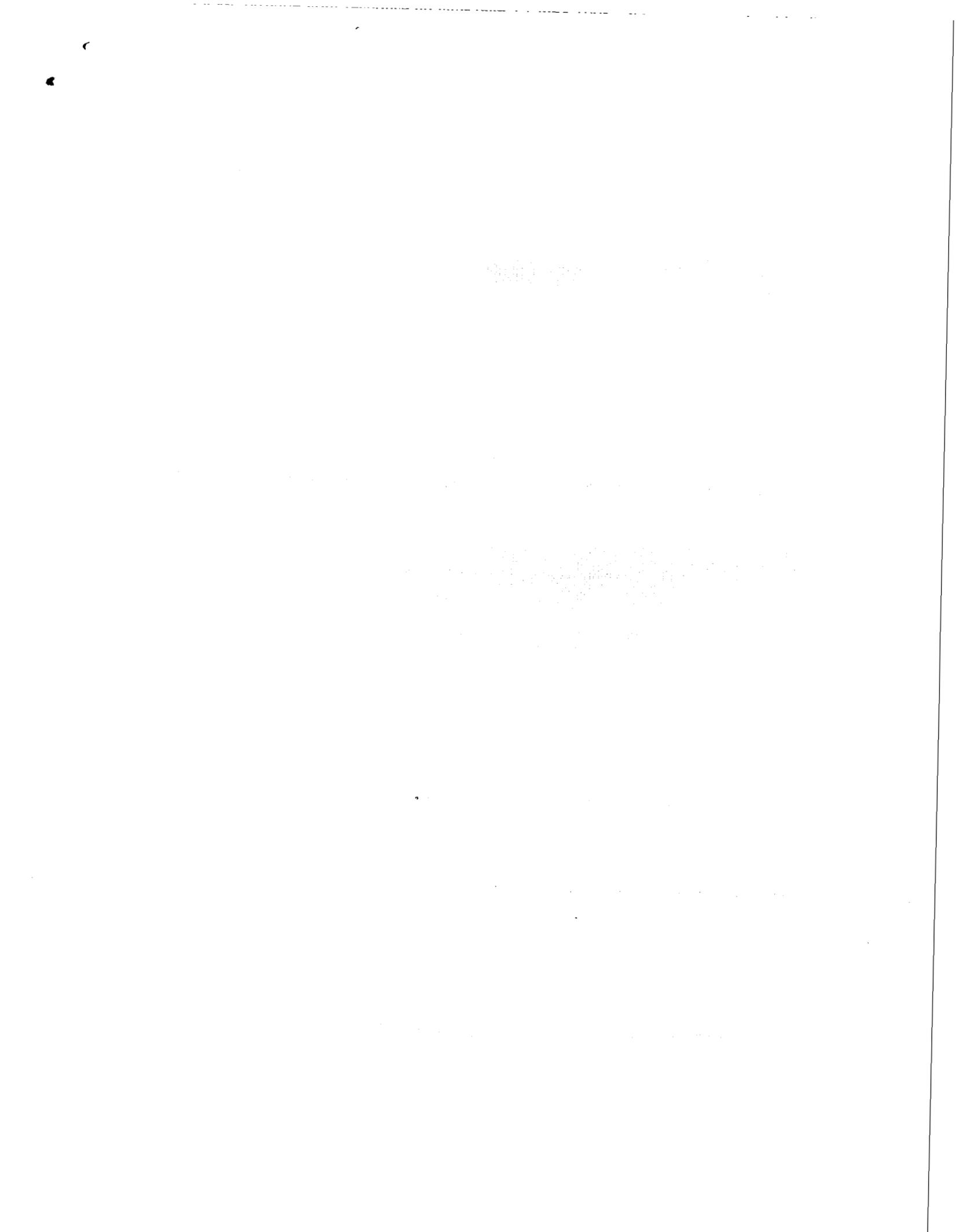
If you need any clarification of these questions, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,

Edward A. Brown III
 Army Team Leader

EB/mk





DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
200 ARMY PENTAGON
WASHINGTON DC 20310-0200



REPLY TO
ATTENTION OF

June 7, 1995

The Honorable Alan J. Dixon
Chairman, The Defense Base Closure
and Realignment Commission
1700 North Moore Street, Ste. 1425
Arlington, Virginia 22209

950601-19R2

Dear Chairman Dixon:

The Army Basing Study has reviewed the letter from the Defense Base Closure and Realignment Commission, dated June 1, 1995 regarding ATCOM. The following provides the answers to the questions raised by your staff:

Question 1: The revised COBRA includes a recurring base operations savings of \$18 million. Data provided by the ATCOM BRAC Office indicate the Other Engineering Support included \$3.8 million for one-time renovations and BRAC 91 merger costs, and the records management category included \$751k for mission workload printing costs. Thus, they claim these costs should not be counted as savings. Please comment.

Answer 1: Based on the definition contained in Volume II of the Army report, ATCOM and SIMA had over \$18 million in base operations cost. This information was reported as requested by ATCOM to the Defense Base Closure and Realignment Commission (DBRAC). DBRAC questioned the Army Basing Study as to what portion of these costs would be saved by relocating to Redstone Arsenal and why didn't the Army collect this data for lease facilities?

The Army determined they would save all of these costs if ATCOM relocates. Because COBRA model transfers funds to the gaining locations based on the population moving, the Army considered all of the costs currently paid at ATCOM as a savings. In the Army's initial recommendation, no savings in BASOPS was generated. The Army did not collect BASOPS data on lease facilities because most leases do not have separate accountability in BASOPS budgets and data could not be captured. TABS adjusted the screen 4 number for ATCOM COBRA scenario. The supporting documentation was provided to your office with TABS Letter dated May 25, 1995.

Question 2: The BRAC office also believes none of SIMA's base operations costs should be counted as savings since their mission remains the same. Please comment.

Answer 2: Though SIMA's mission remains the same, the DoD recommendation is to vacate the lease and realign SIMA's mission to Redstone Arsenal. COBRA model transfers funds to the gaining locations based on the populations moving. Therefore, the Army considered all of the



BASOPS cost currently paid at SIMA as a savings and will continue to do so.

Question 3: The recommendation now includes \$2.4 million for a child care center at Redstone Arsenal. With 172 military relocating to Redstone Arsenal, please provide documentation support this requirement.

Answer 3: The Child Day care requirement of 17KSF is based on the total personnel (172 military / 2383 civilians) being relocated from ATCOM to Redstone Arsenal, not just the military being relocated. The supporting documentation for this requirement is attached for your information.

The information provided is accurate and complete to the best of our knowledge and belief. If you need any clarification to these responses, please contact Cathy Polmateer (703) 693-0077/8.



MICHAEL G. JONES
COL, GS

Director, The Army Basing Study

LEASED FACILITIES ANALYSIS

STUDY CANDIDATE: LE2-6B

OPTION DESCRIPTION: Move ATCOM & PEOs to RSA

Population Summary: Attached Stationing moves ATCOM HQ and associated PEOs to Redstone Arsenal. Population moved is 172 Military and 2383 Civilians. In addition, 2 Military and 160 Civilians are moved to Natick, 154 Civilians are moved to Detroit, 167 Civilians are move to Fort Monmouth and 31 Civilians are moved to BASE X.

Assumptions:

* Requirements for Runways and related AF OPS, Liquid Fuel Storage, TASC, Community Facilities (except Fitness and Child Day Care Centers) Infrastructure, Officer & Senior Enlisted Unaccompanied Quarters, Dining Facilities, and Medical Facilities were assumed not funded for this study and are not included. Adequate warehouse space (regardless of type) is assumed available.

* Assume that 1500 people (300KSF) can be accomodated in renovated facilities at RSA.

Conclusions:

ADMIN @ RSA	=	200 gross SF per person = 200 x 2555 = 511KSF (211KSF New)	
	=	511K X MCAUCF X PCF X ACF X IF	
	=	211K X 102.08 X 1.33 X .78 X 1.1929 = \$26.7M	
	=	300K X 102.08 X 1.33 X .78 X 1.1929 X 59% = \$22.4M	
		TOTAL	(\$49.1M)
Child Day Care requirement is		17KSF	(\$2.5M)
ADMIN @ Natick	=	162SF X 162 = 26.2KSF (Renovate)	
	=	26.2K X 102.08 x 1.33 x 1.28 x 1.1929 x 59% =	(\$3.2M)
ADMIN @ Detroit	=	162SF X 154 = 24.9K (Renovate)	
	=	24.9K X 102.08 x 1.33 x 1.22 x 1.1929 x 59% =	(\$2.9M)
ADMIN @ FT Monmouth	=	162SF X 167 = 27K	
	=	27K X 102.08 X 1.33 X 1.19 X 1.1929 =	(\$5.2M)

GRAND TOTAL:	\$62.9M
---------------------	----------------

7 JUN 2



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

- AL CORNELLA
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- S. LEE KLING
- RADM BENJAMIN F. MONTOYA, USN (RET)
- MG JOSUE ROBLES, JR., USA (RET)
- WENDI LOUISE STEELE

June 1, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

Please refer to this number
when responding: 950601-19

Dear Colonel Jones:

We have reviewed the revised COBRA for the Aviation-Troop Command, and have identified the following questions. Please respond by June 8, 1995

1. The revised COBRA includes a recurring base operations savings of \$18 million. Data provided by the ATCOM BRAC Office indicate the Other Engineering Support included \$3.8 million for one-time renovations and BRAC 91 merger costs, and the records management category included \$751k for mission workload printing costs. Thus, they claim these costs should not be counted as savings. Please comment.
2. The BRAC office also believes none of SIMA's base operations costs should be counted as savings since their mission remains the same. Please comment.
3. The recommendation now includes \$2.4 million for a child care center at Redstone Arsenal. With 172 military relocating to Redstone Arsenal, please provide documentation supporting this requirement.

Please provide answers by June 8, 1995. If you need any clarification, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,


Edward A. Brown III
Army Team Leader

EB/mk

Rec'd 2 days before deadline 95

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-20

FROM: <u>Brown, ED</u>	TO: <u>JONES, MICHAEL</u>
TITLE: <u>ARMY TEAM LEADER</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCR</u>	ORGANIZATION: <u>ARMY BASING STUDY</u>
INSTALLATION (S) DISCUSSED: <u>PRICE SUPPORT CENTER</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING QUESTIONS REGARDING THE REUSED COBRA RUN FOR PRICE SUPPORT CENTER

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950601</u>	Mail Date: <u>950601</u>
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Document Separator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 1, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

Please refer to this number
when responding 950601-20

Dear Colonel Jones:

We have reviewed the revised COBRA for the Price Support Center, and have identified the following issues.

1. The revised COBRA includes a \$715,000 miscellaneous recurring cost for housing allowances. Please provide supporting documentation.
2. The recommendation does not address the relocation of other tenants. A survey by the Price BRAC Office indicates the major tenants have 45,000 tons of materiel to move (see attachment). In addition, these tenants have identified requirements to lease or construct new warehouse space. Since the Army is closing Price, shouldn't these costs be included in COBRA?
3. The OMA funded portion of the base support contract is \$7 million. How much of this is required by the Reserves to operate the enclave?

Please provide answers by June 8, 1995. If you need any clarification, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,

Edward A. Brown III
Army Team Leader

EB/mk
Attachment

**MATERIEL STORED BY MAJOR TENANT
PRICE SUPPORT CENTER**

TENANT	TONS
Naval Air Warfare Center	2,048
DRMO, Scott AFB	22
Coast Guard	760
Department of Agriculture	3,580
Strategic Stockpile, DLA	39,076 (1)

Note:

- (1) This represents lead, tin , and zinc which is stored in covered sheds.
- (2) This does not include Hill AFB, DLA which is a major tenant at Price.

Document Separator



DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
200 ARMY PENTAGON
WASHINGTON DC 20310-0200



REPLY TO
ATTENTION OF

June 8, 1995

The Honorable Alan J. Dixon
Chairman, The Defense Base Closure
and Realignment Commission
1700 North Moore Street, Ste. 1425
Arlington, Virginia 22209

950601-
R

Dear Chairman Dixon:

The Army Basing Study has reviewed the letter from the Defense Base Closure and Realignment Commission, dated June 1, 1995 regarding Price Support Center.

The following responses are the answers to the questions raised by your staff:

Question 1: The revised COBRA includes a \$715,000 miscellaneous recurring cost for housing allowances. Please provide supporting documentation.

Answer 1: See attachment for how the recurring BAQ/VHA costs were developed and implemented in the revised COBRA.

Question 2: The recommendation does not address the relocation of other tenants. A survey by the Price BRAC Office indicated the major tenants have 45,000 tons of materiel to move. In addition, these tenants have identified requirements to lease or construct new warehouse space. Since the Army is closing Price, shouldn't these costs be included in COBRA?

Answer 2: No. The Army provides this excess space for use by other agencies, but does not assume any obligation to move tenants in or out of the facilities. These other tenants reimburse the Army for the use of space at Price. When the tenants leave Price they will no longer reimburse the Army. Tenants will have ample notice to move to another location or possibly claim the space under the reuse screening program.

Question 3: The OMA funded portion of the base support contract is \$7 million. How much of this is required by the Reserves to operate the enclave?

Answer 3: Based on the 29% reduction in the population of Price, COBRA estimates a savings of about \$1.6M in nonpayroll base support. The amount remaining to provide support to the enclave would be \$5.4M.



The information provided is accurate and complete to the best of our knowledge and belief. If you need any clarification to these responses, please contact Cathy Polmateer (703) 693-0077/8.


for MICHAEL G. JONES
COL, GS
Director, The Army Basing Study

Attachment

RECURRING BAQ/VHA COST
(ST. LOUIS, MO AREA)

Officer Quarters X (VHA Rate + BAQ Rate)

X (121 X 12) + (7717)

X \$ 9,169

19 X \$ 9,169 = \$ 174,211.00

NOTE: No BOQs to add to total # Officer Quarters

Enlisted Quarters X (VHA Rate + BAQ Rate)

X (77 X 12) + (5223)

X (\$ 6,147)

65 units + 1 SEQ + 22 JEQ X \$ 6,147 =

88 X \$ 6,147 = \$ 540,936.00

The "Recurring BAQ/VHA Costs" for Military Remaining in St. Louis, MO area computes as follows:

\$ 174,211.00 + \$ 540,936.00 = \$ 715,147.00

S: 8/5/95



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

- AL CORNELLA
- REBECCA COX
- GEN J. B. DAVIS, USAF (RET)
- S. LEE KLING
- RADM BENJAMIN F. MONTOYA, USN (RET)
- MG JOSUE ROBLES, JR., USA (RET)
- WENDI LOUISE STEELE

June 1, 1995

Colonel Michael G. Jones
Director, The Army Basing Study
200 Army Pentagon
Washington, D.C. 20310-0200

Please refer to this number
when responding 950601-20

Dear Colonel Jones:

We have reviewed the revised COBRA for the Price Support Center, and have identified the following issues.

- ✓ 1. The revised COBRA includes a \$715,000 miscellaneous recurring cost for housing allowances. Please provide supporting documentation.
- ✓ 2. The recommendation does not address the relocation of other tenants. A survey by the Price BRAC Office indicates the major tenants have 45,000 tons of materiel to move (see attachment). In addition, these tenants have identified requirements to lease or construct new warehouse space. Since the Army is closing Price, shouldn't these costs be included in COBRA?
3. The OMA funded portion of the base support contract is \$7 million. How much of this is required by the Reserves to operate the enclave?

Please provide answers by June 8, 1995. If you need any clarification, please contact Mike Kennedy, the Army Team Analyst.

I appreciate your assistance and cooperation.

Sincerely,

TO: TABS

FR: DBCRC

9 PAGES FOLLOW

Edward A. Brown III
Army Team Leader

EB/mk
Attachment

Rec'd 20 Jun 95 10600 [unclear] AP

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950601-21

FROM: MEADOWS, JAMES E.	TO: DIXON
TITLE: EXECUTIVE DIRECTOR	TITLE: CHAIRMAN
ORGANIZATION: LOWRY REDEV. AUTHORITY	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: LOWRY AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATING THEY DESIRE THE 1001ST SPACE SUPPORT SQUADRON TO BE CLOSED.

Due Date: 950603	Routing Date: 950601	Date Originated: 950531	Mail Date:
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LOWRY REDEVELOPMENT AUTHORITY

8000 6th Avenue Parkway Phone: 303.343.0276
Denver, Colorado 80220 Fax: 303.343.9135

THE LANDINGS

AT LOWRY

May 31, 1995

Please refer to this number
when responding 95060121

Senator Alan J. Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209

Attn: Mark A. Pross

Dear Senator Dixon:

I have been asked by Mr. Mark Pross to provide your office with a position statement from the Denver community on your Commission's study of the recommendation to change the 1991 BRAC concerning the 1001st Space Support Squadron located at the closed Lowry AFB in Denver, Colorado.

The Lowry Redevelopment Authority (LRA) is a governmental authority established by the cities of Denver and Aurora. The LRA is charged with the redevelopment of Lowry AFB in Denver Colorado. Lowry AFB was closed on September 30, 1994, under the 1991 BRAC regulations. On August 1, 1994, the Air Force issued its Record of Decision (ROD) which incorporated the LRA's Reuse Plan without change. That same Reuse Plan formed the basis for the Environmental Impact Statement (EIS) used as the basis for the Air Force ROD and the detailed planning by the LRA since closure. The 1001st Space Support Squadron complex lies in the very center of Lowry AFB and the LRA reuse plan area.

The LRA position, representing the communities of Denver and Aurora, on this matter is as follows:

1. In the context of the already existing closure of Lowry AFB (and its 10,000 jobs) and the rapid redevelopment planned for the entire Lowry base area, the LRA supports the closure of the 1001st Space Support Squadron and the closure of all related building structures.
2. The LRA supports the acceleration of the closure process to match the Major Command's schedule of moving in fiscal 1997 rather than the latest possible closure which might extend into the next century.
3. The LRA opposes the retention of the structures by the Air Force for contingency uses by other missions based at nearby Buckley AFB. In its policies, the Air Force has spoken specifically against retention of islands of operations within closed bases where alternatives already exist which consolidate operations and save operational funding. This alternative exists at Buckley ANGB 13 miles east of Lowry AFB.
4. The LRA requests that standard Air Force policies be followed concerning real property and personal property and further requests that the Base Closure Commission not be drawn into these detailed policies, such as retention or removal of individual air conditioning equipment improvements currently planned for the 1001st Space Support Squadron complex.

The LRA Reuse Plan includes plans for the 1001st Space Support Squadron complex. Although the area is designated as open space, it is in a critical location for handling the water drainage flows between two dams, created by the Air Force but assigned to local urban drainage control years prior to the closure of Lowry AFB.

When closed, the building complex will be either modified as a recreational center to anchor this 800 acre openspace/parks system and/or portions demolished to enhance the water drainage requirements required to bring the closed base back to State and Denver standards.

During the 1991 BRAC hearing process, it was disclosed that the 1001st Space Support Command Detachment #1 would remain open. It was also disclosed and discussed that the 1001st would, probably, be closed within five years. That disclosure had a significant impact on the Reuse Plan implemented by the LRA.

Acceleration of the closure of the complex would enhance and help accelerate the Reuse Plan for all of Lowry which would further the goals of replacement of the 10,000 lost jobs associated with the main base closure.

Keeping the 1001st complex open, after the departure of Detachment #1, as a contingency operational base for operations at the nearby Buckley AFB is a redundancy that the LRA opposes for inconsistency with the Lowry Reuse Plan and the costs to be incurred.

The cost to the Air Force for a highly secretive mission with this redundancy would be prohibitive in the several areas: building maintenance, costs of utilities and the extremely high cost of security within a closed base with open gates, civilian residents and college students having free access. The mission's primary location is only 13 miles east at Buckley ANGB.

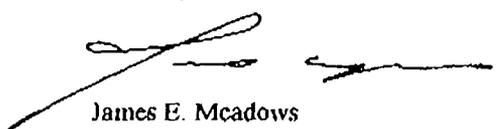
The costs to the LRA of this mostly unused complex would include a delay in the redevelopment process, increased costs to reroute drainage systems and decreased quality of the redevelopment given the nature of the 1001st mission and the negative image of the double barbed wire fences and guards in the middle of a Denver neighborhood.

Although the LRA has been asked to comment on the very detailed issue of retention of a series of planned improvements to the complex, including new air conditioning systems, the LRA feels that it is not appropriate for the LRA to comment on internal Air Force policy issues. In addition we wonder if this is an issue for the Commission.

In closing, the LRA supports the expeditious closure of the 1001st Space Support Command, Detachment #1, mission and physical structures in order to facilitate and unify the Lowry Reuse Plan.

Thank you for your consideration.

Sincerely



James E. Mcadows
Executive Director



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950601-2121

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 8, 1995

Mr. James E. Meadows
Executive Director, The Landings at Lowry
Lowry Redevelopment Authority
8000 6th Avenue Parkway
Denver, Colorado 80220

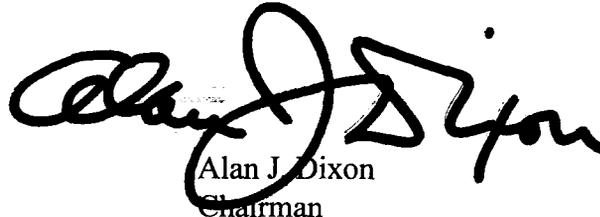
Dear Mr. Meadows:

Thank you for your letter regarding your support to accelerate the closure of Lowry AFB, including the 1001st Space Support Squadron. I certainly understand your interest in the reuse process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Department of Defense in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation regarding the 1001st Space Support Squadron.

Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

Lowry
6's



AT LOWRY
May 31, 1995

Senator Alan J. Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209

Please refer to the subject
when responding 950601-21

Attn: Mark A. Pross

Dear Senator Dixon:

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- 2. The LRA supports the acceleration of the closure process to match the Major Command's schedule of moving in fiscal 1997 rather than the latest possible closure which might extend into the next century.**
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In closing, the LRA supports the expeditious closure of the 1001st Space Support Command, Detachment #1, mission and physical structures in order to facilitate and unify the Lowry Reuse Plan.

Thank you for your consideration.

Sincerely



James E. Meadows
Executive Director

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-22

FROM: <u>GAGLIARDI, ALBERT</u>	TO: <u>BEYER, MERRILL</u>
TITLE:	TITLE: <u>AIR FORCE OOD ANALYST</u>
ORGANIZATION:	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>LAUGHLIN AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
				<u>DIXON</u>	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				<u>MARK PROSS</u>	✓		

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING CRITIQUE OF THE JOINT CROSS SERVICE WORKING GROUP ANALYSES OF UPT.

Due Date:	Routing Date: <u>950601</u>	Date Originated: <u>950529</u>	Mail Date:
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May 29, 1995

Please refer to this number
when responding 950601-22

Merrill Beyer
Lt. Col., USAF
Defense Base Closure
and Realignment Commission
1700 N. Moore St., Suite 1425
Arlington, VA 22209

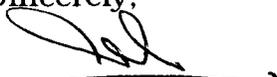
Dear Merrill,

I have enclosed for you a short one-man critique of the Joint Group and USAF analyses of UPT. If you have the time, please look it over and see if there are any glowing errors in your mind. I have sent a copy to Lt. Gen. Boles at AETC for his staff's review, since he will be present at Laughlin for my presentation. Much of my defense of Laughlin will follow the thoughts in the critique.

I appreciate all you have done in the BRAC assessment of UPT. You got it exactly right-Laughlin is the best we have. I just feel sorry for the folks in Del Rio having to go through this exercise and spend a lot of money which a very poor community could spend elsewhere. Thanks for having the integrity to do the job right.

I look forward to seeing you in Texas.

Sincerely,



Albert A. Gagliardi, Jr.
14218 Bold Ruler
San Antonio, TX 78248
210-492-1932

**Joint Cross-Service
Working Group
and USAF Analyses
of
Undergraduate Pilot Training**

A CRITIQUE

**Albert A. Gagliardi, Jr.
Brigadier General, USAF, Ret.
Del Rio Military Affairs Association
1915 Ave. F
Del Rio, TX 78840**

GENERAL COMMENTS

Little consideration in either the Joint Cross-Service Group or Air Force Analyses seems to focus on flight safety. When a disaster occurs we always ask why didn't we see it coming? In the pilot training business which is inherently risky, the problems which could lead to a disaster come from poor weather, overcrowded skies and population centers or encroachment on the ground. We don't teach our children to drive automobiles on crowded freeways for safety reasons. We should teach our student pilots to fly in uncrowded skies and free as much as possible from risk to the student, an airline passenger, general aviation buff, and citizens on the ground. Only one base fits that criteria to a tee -- Laughlin. Why didn't we ask the FAA about their opinion as to overall air safety and where they feel pilot training is best accomplished for all concerned?

If one takes the Joint Cross-Service Working Group Analysis and averages the three scores for the three tracks flown in USAF UPT, the result is that Randolph AFB is the best place to do UPT. In any case, it is rated higher than Laughlin. That is out of touch with reality. Ask Houston Center for their opinion. I did. Their reaction - Laughlin is the perfect place for UPT. Randolph has only two runways and they both direct the final turn back into the base housing area. The Randolph high school and much of Universal City is under the traffic pattern. San Antonio International is within about 15 miles and the air traffic there is growing and will continue to grow. Light airplanes fly I-10 and I-35 to get from San Antonio to Houston and Austin -right off the ends of runways 14 and 32. The airspace is relatively removed from the home field generating wasted training time. The weather is not as good as that found further west in Del Rio. Do we really want primary solo students flying around Randolph? We know the answer to that question is no, but who even decided to consider Randolph as a UPT base. Not me. When it ranks at or near the top after the analysis, it looks silly and totally discredits the analysis that placed it there. Randolph received the highest score among the Air Force bases to conduct fighter/bomber training. The aircraft for that track is the T-38 which we still plan on flying for 25 more years with an upcoming multi-million dollar avionics upgrade. Did anyone of the people doing the study know that we don't do multiple night landings at Randolph because of the problem with bat ingestion into the J-85 engine? Would we not conduct night flying? Once again, I realize that no one plans on using Randolph as a UPT base but when we include it and say it is the best, the USAF looks rather bad. I have received unsolicited a paper from citizens in Seguin who are opposed to fighter type aircraft at Randolph. I don't think you'd ever see the like in Del Rio. The author makes three points with regard to flight safety:

1. Disaster potentials are determined by the USAF after they happen
2. Randolph jet fighters train too close to civilians for a safe accident potential
3. Relocating to a remote site lowers the chance for a major civilain disaster

I think it is interesting how perceptive they are. Here they are saying move heavy flight

operations to wide open areas like Laughlin and the USAF analysis says it's better done at Randolph. I think the folks in Seguin have a better view of the big picture. When I visited the Pentagon with a group of Del Rio citizens, I presented to Mr. Jim Boatright, AF Installations, a copy of 27 letters from retired senior officers, people like Generals Bob Oaks, Andy Iosue, Bennie Davis, John Roberts, Pat Smothermon, Chris Divich and the like. All testified that Laughlin was the best UPT base. Mr. Boatright said that the letters meant nothing because the analysis would show the best base. As I said, if I average the three track scores in USAF UPT that base is Randolph. I cannot accept that!! The analysis shows nothing.

Consider the following rank order which was derived by averaging the flying training mission ratings in the same way that the USAF did with the mission ratings for their bases.

- | | |
|---------------|--------------|
| 1. Kingsville | 6. Corpus |
| 2. Pensacola | 7. Vance |
| 3. Whiting | 8. Sheppard |
| 4. Meridian | 9. Randolph |
| 5. Columbus | 10. Laughlin |
| | 11. Reese |

I will readily admit that I am not a Navy pilot training expert although I do consider myself an Air Force expert. I do realize that the best pilot training bases are derived from good weather, unencumbered airspace, and being free from population centers. Given the gulf coast weather, relatively heavy airline and general aviation traffic along the coast line and growing population centers why does the Navy rate so high? Shouldn't we consider additional costs associated with coastal operations -corrosion, search and rescue requirements, water survival training requirements, life support equipment, risk of drowning and salvage costs after mishaps? The Navy has requirements to train over water but not in the early stages of UPT-primary specifically. The cost of doing primary at a Navy base far outweighs the cost at an Air Force base and it is safer for the student inland. I postulate that primary pilot training for all of DOD could be done at Laughlin at significantly lower costs to the American taxpayer and at significant lower risk to the entire U.S. military and civil aviation community as well as citizens on the ground.

When the Air Force did its analysis they took the flying training mission ratings, which are suspect, and then averaged them to derive a score for each Air Force base. If we are going to average scores of the various flying training programs they should be weighted averages. We have generally over twice the instructors, students and aircraft assigned to primary pilot training. It is the most expensive flight training program, but the USAF weighs it the same as Panel Navigation a much cheaper program. That is not good logic or a sound analytical method.

Not enough weight was given to Airspace, Weather and Encroachment by the Joint Group and the results were just accepted by the USAF. The highest percentage was

47% of the score in Flight Screening. These are the three items money cannot buy. If we need hangars, aux fields, longer runways etc., we can buy them. Protect those things you can't control. There will never be an airspace problem in Del Rio. Can we say that about any other flying training base? The weather at Laughlin is acknowledged as the best. It won't change in lifetimes to come. There is no community buildup near the home field or auxiliary field. When the BRAC staff did their analysis they realized this and gave Airspace, Weather and Encroachment 70% of the pie. Logical!

WEATHER ATTRITION

BASE	1993		1995 PRIMARY	PLANNING FACTOR
	T-37	T-38		
LAUGHLIN	18.6	21.3	18.0	19.0
VANCE	22.7	22.4	23.3	22.3
COLUMBUS	22.5	22.9	22.9	26.0
REESE	27.1	27.0	19.8	27.0
RANDOLPH			15.0	19.0
CORPUS			22.2	18.0
KINGSVILLE			10.0	11.0
PENSACOLA			9.0	22.0

	PANEL NAV	
LAUGHLIN	18.0	19.0
VANCE	23.3	23.0
COLUMBUS	22.9	25.0
REESE	19.8	28.0
RANDOLPH	15.0	20.0
CORPUS	9.0	9.0
KINGSVILLE	10.0	11.0
PENSACOLA	9.0	10.5

1. Quote from 1993 Data Call on Reese AFB, "Weather attrition (high winds in the spring and highpressure altitude in the summer) is the highest of any UPT base" 1993 data which is 10 year averages supports statement while 1995 is underreported. 1995 reported planning factor supports that about 27% is correct attrition for Reese.
2. Randolph 15% attrition is based on PIT not UPT. No adjustment for solo students.
3. Do we really believe that Kingsville and Pensacola can do primary pilot training at 9 & 10 % attrition while all the other bases report 18% and higher?
4. Does the Air Force expect that Panel Navigation training flown in a Boeing 737 (T-43) by experienced pilots will incur the same attrition as Primary Pilot Training with solo students? See data. The Navy adjusted Corpus why didn't the Air Force adjust their bases. What is even more illogical is that Vance, Reese, and Randolph all report even higher planning factors for Panel Nav than Primary.
5. The Navy reports much lower attrition throughout. Is the coast that much better than the desert in terms of flying weather?
6. Air Force uses UPT/PIT attrition in all tracks, primary. fighter/bomber/ strk/adv etc. , Navy varies and in general is much lower. Again given the acknowledged inferior flying weather along the coast, why should these numbers not have been questioned by study groups?

AIRSPACE

What is magic about the more the better. That is how we rate airspace. It would seem that if a base has enough and if it's free from encroachment by others that should count for something. Moreover, it's distance from the home field and the efficiency that it brings to the training mission that is of far more importance than just a lot of airspace. Also, in Laughlin's case if they wanted more cubic miles they could get them. In the fighter/bomber case Pensacola claims 135,531 cubic miles, Kingsville 136,737 while Vance and Reese report 35,644 and 30,958. If they can do the job in less airspace why should they be penalized? Another important factor about airspace is being off the beaten path. There is no air service to the Laughlin area. Airliners probably never get closer than 100 nautical miles in any direction. There are virtually no population centers in the bottom of that airspace, an important factor when aircraft go down which they will. Unencumbered airspace is the best life insurance policy that we can provide to a solo student.

MTRs

Again the more the better. Why? In the primary track for example Vance reports 32 within 100 NM, Whiting 21 and Laughlin 10. Does Laughlin have enough? Of course. Why should they be given fewer points. In fact, when there are that many MTRs within 100 NM we should ask who else uses them and doesn't that suggest congestion of air traffic?

Other Primary Fields

Points are given for other airfields within 30 NM capable of supporting primary, fighter/bomber and other flying training missions. Why? Do we need them? These are not, I think, auxiliary fields as they have their own category. I don't want other fields within 30 miles of my base if I train primary students. Congestion, mid-air potential etc. We can fly out and back to obtain instrument approaches and strange field landings but bases within 30 miles seems risky. Why give points for this?

Adequate Training Facilities

Another how much is enough. What are we counting? If Vance and Meridian can adequately train in 26652 sq ft and 20385 of training facility space respectively why does Pensacola and Randolph report need 184,423 and 135,526. A little more might help Vance and Meridian but to compare to another base doing supposedly the same mission with 6 to 9 times the space seems excessive. Are they counting space used by other training programs that would have to be moved to free the space up for

that mission track? If more is better, shouldn't we undertake programs to build more in spite of need?

ENCROACHMENT

In the Joint Group Analysis, Randolph scores 5.0 and Pensacola 4.2. The BRAC staff gave Randolph zero (0) points out of 10. If the 5.0 and 4.2 are correct that's scary. I know how congested it is around Randolph. Pensacola, with more encroachment, still had the second best scores for a pilot training base. That seems out of touch with reality. Where does safety play for those in the air and on the ground? Laughlin received a perfect score of 10 from the BRAC staff.

LEVEL OF MAINTENANCE OPERATIONS

Incorrectly reported. Reese and Columbus are given credit for Depot level operations while the others are scored as Intermediate level. All UPT bases are the same. There may be some confusion over the fact that T-37s and T-38s have no Programmed Depot Maintenance (PDM) but in any case the bases do the same work on their aircraft. If I am wrong I'd like somebody to tell me as I have talked to former ATC/LG people and a former Kelly commander and they all agree with me.

HANGAR SPACE

Another how much do you need. Corpus reports 1,854,292 square feet. Wow! They score 9.9. Laughlin reports 151,346 they score 4.7. The total for 6 Air Force bases is just over one million. Corpus counted the Army Helicopter Repair Depot. Is that available to pilot training at no cost? Do we need over 12 times the hangar space at Corpus compared to Laughlin who still gets the job done. Randolph reports LSI and hangers which Kelly uses. They support UPT not just Randolph. Share the wealth. Sheppard reports hangar space from tech training. Was there any thought of efficiency? The logic throughout the DOD analysis favors large bases with multiple missions and lots of buildings, airspace, runways etc.. We count them all, give them points, and never assess a cost to moving the other missions or saying you don't need that much and are inefficient if you do. Another reason that the Navy scores so high is that they report approximately three times the hanger space at five fields compared to that reported by the Air Force at six fields. Efficiency?

Services

One area of the Cross-Service Training Group Analysis dealt with Services, basically number of units of military housing, BOQs and UEQs. The rationale was that "quality of life plays a significant role in determining installation compatibility with the training mission." I agree. However all the analysis did was count the number of units available without regard to the number of people assigned to the base and personnel assigned to other than the training mission.

Some of the scores assigned:

Sheppard -----9.2
Pensacola ----- 8.1
Columbus ----- 7.2
Randolph ----- 7.7
Laughlin ----- 6.6
Vance ----- 6.3
Reese ----- 5.9

Consider the last four Air Force bases:

Base	Military Personnel	UEQs	BOQs	Mil Housing
Randolph	5607	521	558	948
Laughlin	1326	400	222	654
Vance	831	442	247	230
Reese	1350	462	152	400

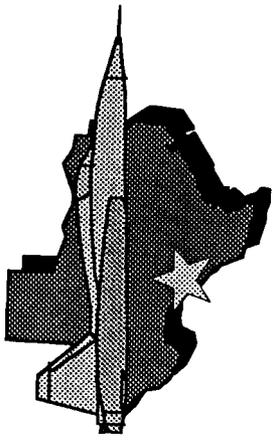
Anyone can see that the opportunity for military people to receive quarters on base is greater at Laughlin, Vance and Reese yet they score lower.. Later on in the Air Force Analysis color coding is assigned to On Base Housing. See Department of the Air Force Analyses and Recommendations -Volume V -Appendix 11 6.

Columbus -- Yellow +
Laughlin --- Green-
Randolph -- Red
Reese ----- Green
Vance ----- Green

Since the numerical data above was used in the Flying Training Mission ratings assigned in Volume V -Appendix 11 5, we have the interesting anomaly that the three rated lowest by the Joint Group -Laughlin, Vance and Reese are now green while Randolph and Columbus which were the top point getters are now red and yellow+ respectively. Completely reversed in the same USAF analysis. Explanation??

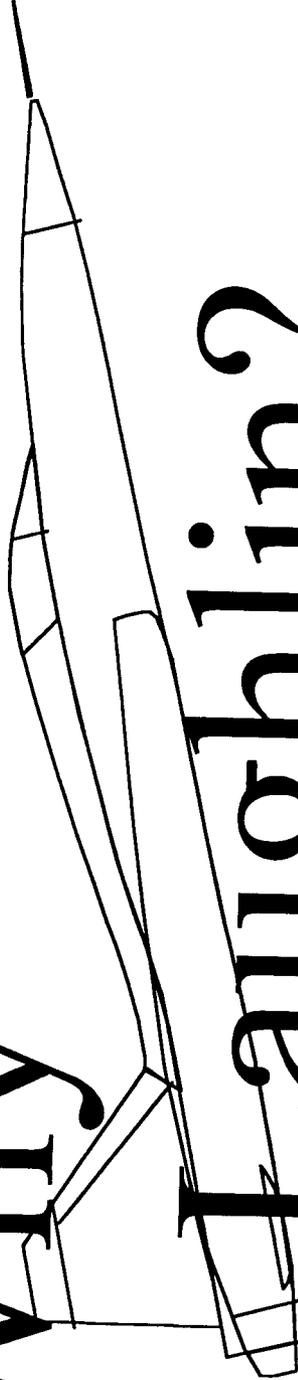
The most amazing is Sheppard scoring highest with 8034 UEQ rooms. I hope they have a lot, it is a big technical training center. What does that have to do with pilot training? Using the logic of the more the better, Vance, with empty rooms, should build more to score better as a UPT base. Again big bases with multiple missions and large numbers of personnel score highest because no one bothered to factor in that their were more people as well.

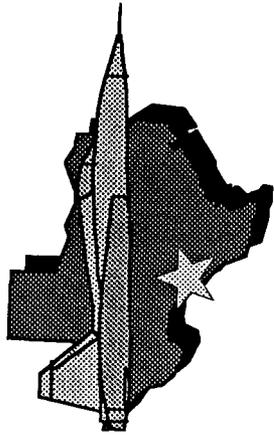
To further highlight some of the illogical aspects of the Joint Group Analysis, the services area in the flying mission rating for Panel Navigator is 8%of the total installation score. Weather, where we report 23.3 % cancellations is only given 7%. The analysis says we lose one in about every four missions and it's only 7% of the point total? The mission is flying !! Of course, we would never have 23.3% attrition and weather should be weighted more but why did all these inconsistencies get through? Why didn't somebody say "You won't lose 23.3% at Vance flying T-43s with rated and experienced pilots using weather radar and capable of flying state of the art coupled instrument approaches." ? These same things occur in virtually every flying mission area -primary, fighter/bomber, etc.. Who reviewed the analyses????



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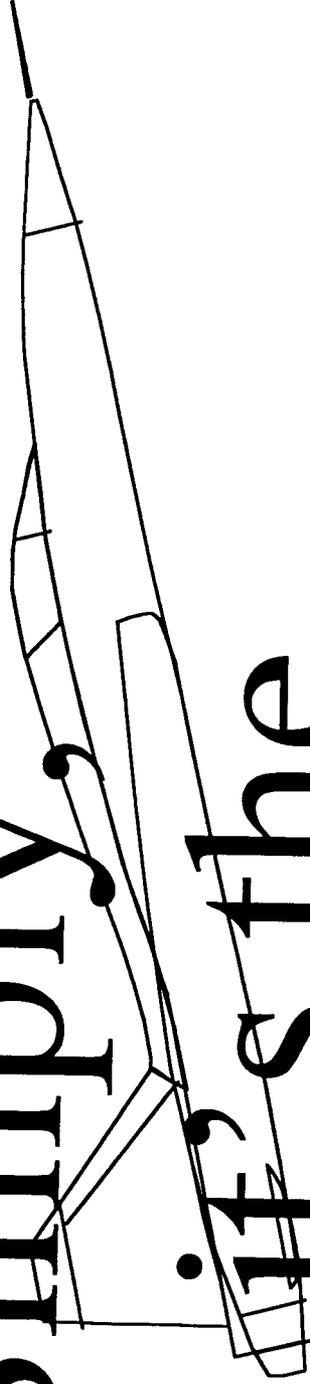
Why Laughlin?



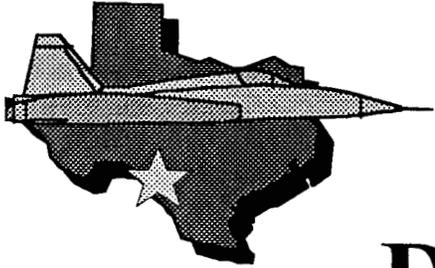


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Simply,
it's the



Best !!!



Del Rio Military Affairs Association

DOD Joint Cross-Service Working Group Analysis

1. Flight Safety

2. Reality

-- Randolph

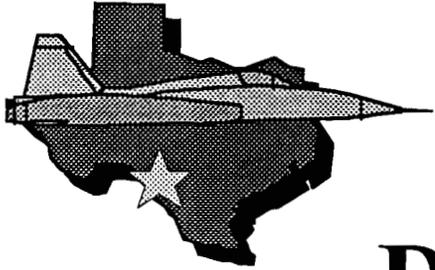
-- Navy and Air Force

-- Weather Attrition

-- Hangers

-- Airspace/MTRs

-- Family Housing, BEQs, & BOQs



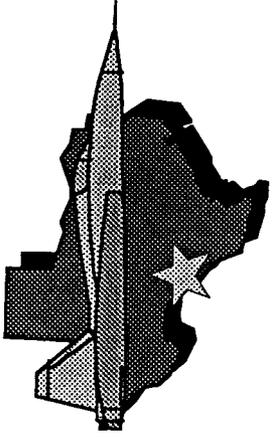
Del Rio Military Affairs Association

DOD Joint Cross-Service Working Group Analysis

3. Flying Training Mission Ratings

4. Mission Factor Weightings

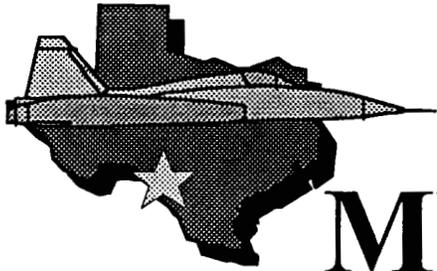
- Weather**
- Airspace**
- Encroachment**



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BRAC FINAL SELECTION CRITERIA

- ~~Military Value~~
- Return on Investment
- Impacts

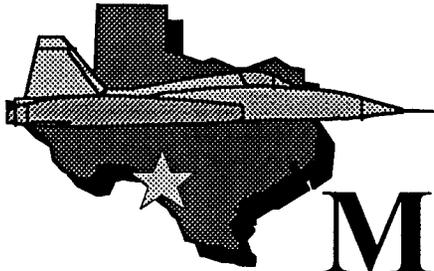


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MILITARY VALUE

“It should be noted that in an intensive flying training operation, airspace and weather are by far the most important factors. ~~Without airspace and suitable weather, the other factors become relatively insignificant.~~”

USAF Data Call, 1991



Del Rio Military Affairs Association

MILITARY VALUE

**“Of all the factors influencing flying training,
none are more important than the airspace to do it in
and the weather to permit it.”**

ECI Consultants, 1994

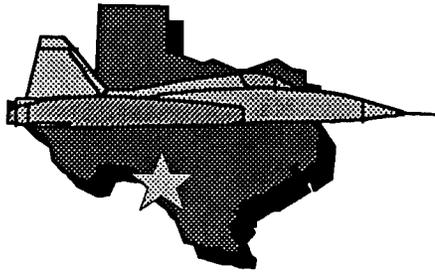


Del Rio Military Affairs Association

WEATHER ATTRITION

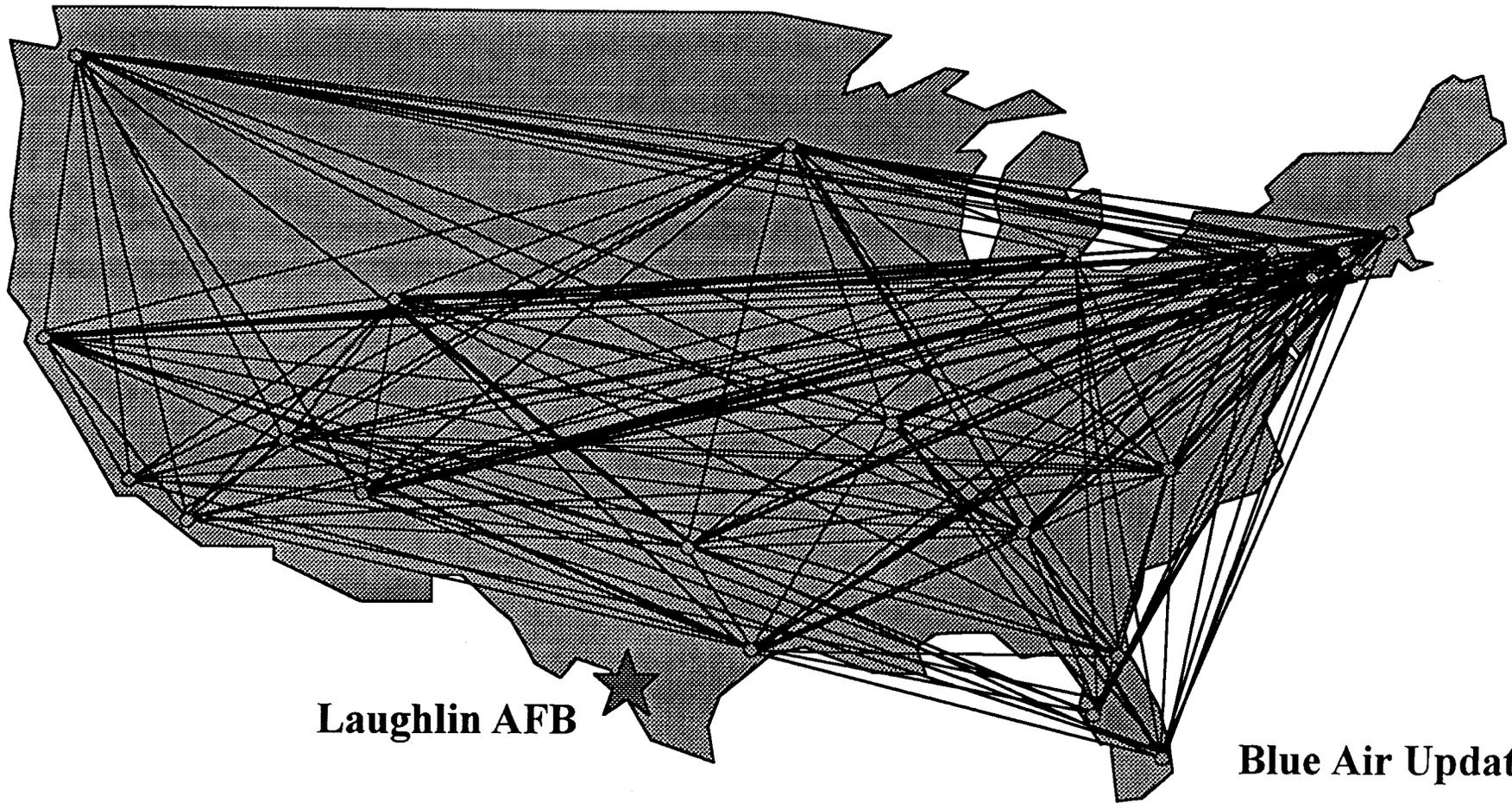
	<u>T-37</u>	<u>T-38</u>
LAUGHLIN	18.6	21.3
VANCE	22.7	22.4
COLUMBUS	22.5	22.9
REESE	27.1	27.0

10 year averages, USAF Data Call, 1993



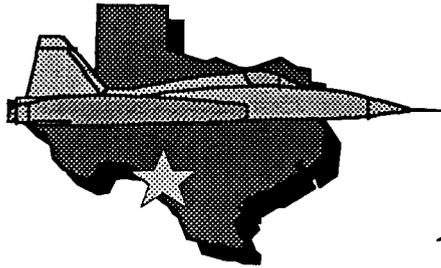
Del Rio Military Affairs Association

SCHEDULED AIRLINE TRAFFIC



Laughlin AFB

Blue Air Update



Del Rio Military Affairs Association

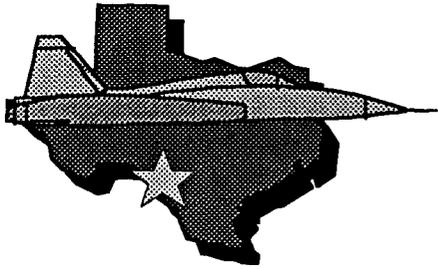
AIRSPACE COMMENTS

LAUGHLIN

OPS LIMITATIONS:

The largest USAF operation in Houston Center's area is at Laughlin AFB. According to Houston Center, the several hundred sorties generated at Laughlin are almost flawless. (Blue Air)

MAJCOM/Wing inputs



Del Rio Military Affairs Association

SENIOR OFFICER TESTIMONIALS

**“There is no better place to train military pilots than
Laughlin AFB.”**

4 ATC Commanders

3 Vice Commanders

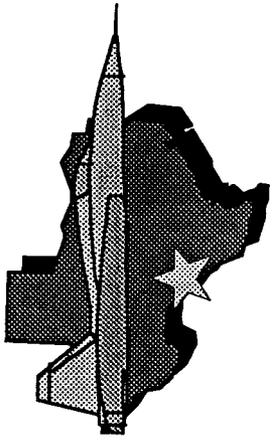
3 Deputy Chiefs of Staff, Operations

6 Inspector Generals

1 Deputy Chief of Staff, Logistics

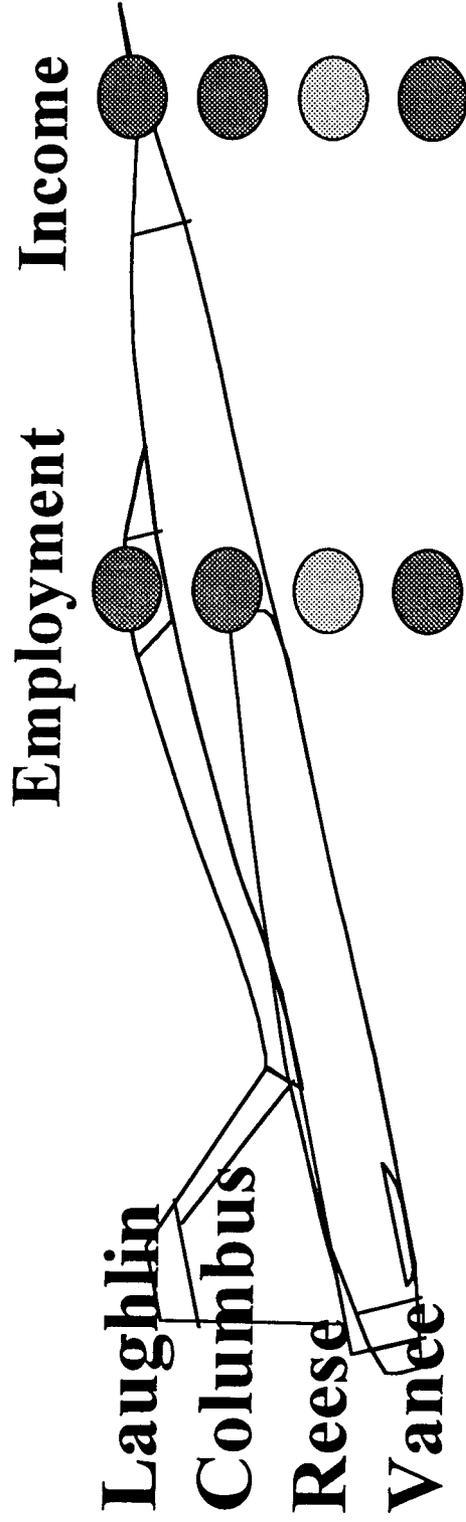
7 Wing Commanders

(Vance, Reese, Sheppard, Columbus)



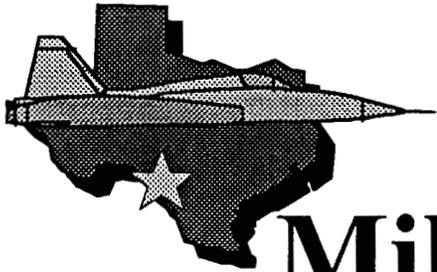
Del Rio Military Affairs Association

Economic Impact



Green - Exceeds Historic High

Yellow - Within 50% of Historic High



Del Rio Military Affairs Association

Military Base Expenditures

Base	County	Total Impact in Thousands	% of County Gross Product
Kelly AFB	Bexar	\$1,481,089	5.27%
Laughlin AFB	Val Verde	\$144,713	24.22%
Randolph AFB	Bexar	\$574,637	2.05%
Reese AFB	Lubbock	\$170,146	3.35%

Source: Texas Dept. of Commerce Office of Economic Transition

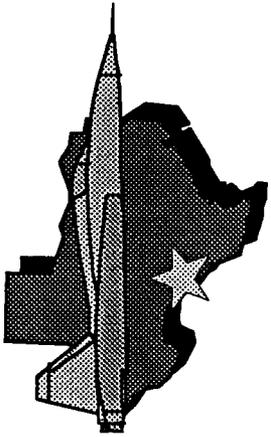


Del Rio Military Affairs Association

Military Base Employment

Base	County	Direct Indirect Base Employment	% of County Employment
Kelly AFB	Bexar	40,784	6.46%
Laughlin AFB	Val Verde	3,747	21.66%
Randolph AFB	Bexar	15,365	2.43%
Reese AFB	Lubbock	3,160	2.79%

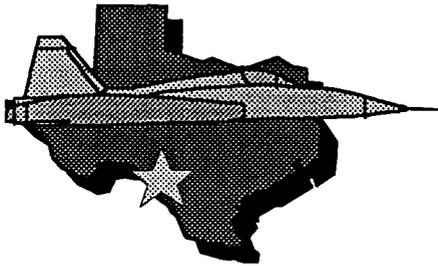
Source: Texas Dept. of Commerce Office of Economic Transition



Del Rio Military Affairs Association

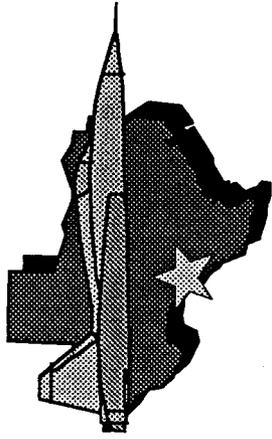
Economic Impact 1995 USAF Analysis

Base	Per Capita Income	Unemployment
Columbus	\$14,706	8.1
<u>Laughlin</u>	<u>\$11,167</u>	<u>14.2</u>
Randolph	\$17,284	6.7
Reese	\$17,185	5.7
Vance	\$17,398	5.6



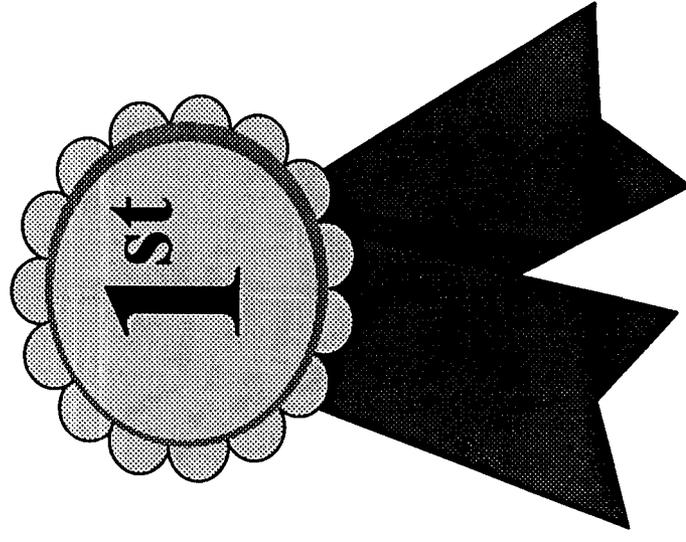
Del Rio Military Affairs Association
Economic Impact
1995 USAF Analysis

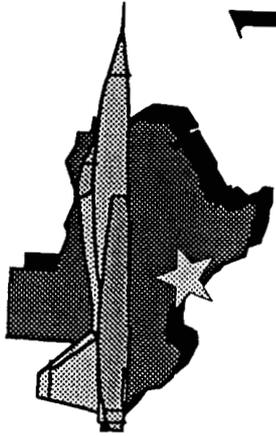
Base	Area Employment	Job loss	Percent
Columbus	48,953	2,661	5.4
<u>Laughlin</u>	<u>16,109</u>	<u>3,368</u>	<u>20.9</u>
Randolph	730,857	13,992	1.9
Reese	132,010	2,702	2.0
Vance	32,341	3,028	9.4



Del Rio Military Affairs Association

Laughlin Everyone's Number One

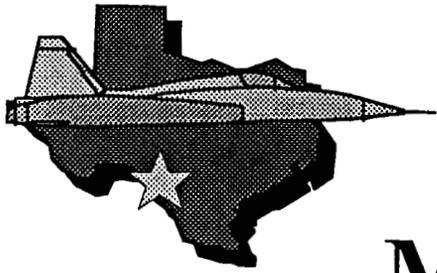




Del Rio Military Affairs Association

1991 BRAC Commission Air Force Staff Analysis

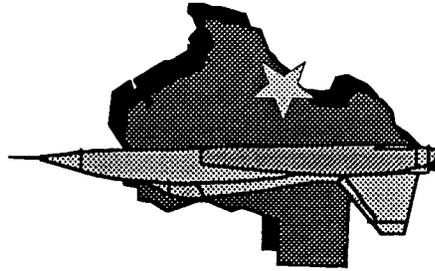
<u>Laughlin</u>	-----	<u>129</u>
Reese	-----	125
Columbus	-----	124
Vance	-----	122
Williams	-----	90



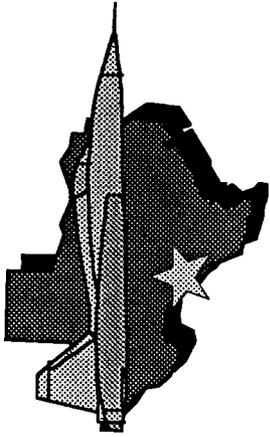
Del Rio Military Affairs Association
South Texas
Military Facilities Task Force
ECI Consultants, Inc.

	<u>Salt Water</u>	<u>w/o Salt Water</u>
Kingsville	42	39
<u>Laughlin</u>	<u>39</u>	<u>38</u>
Corpus	41	38
Sheppard	39	38
Columbus	37	36
Randolph	35	34
Vance	33	32
Meridian	31	30
Pensacola	32	29
Reese	29	28
Whiting	29	26

Del Rio Military Airline Association
1995 UPT Analysis
Results Corrected
City of Lubbock, Texas



Base	Corrected Data	Corrected Data Icing Instead of Wind
<u>Laughlin</u>	<u>7.35</u>	<u>7.65</u>
Columbus	7.18	7.01
Reese	6.97	7.28
Vance	6.79	6.99



Del Rio Military Affairs Association

1995 UPT Analysis

BRAC Staff

Revised Weighting of Measures of Merit

I II

<u>Laughlin</u>	<u>7.8</u>	<u>7.4</u>
Columbus	7.2	6.4
Vance	6.7	6.3
Reese	6.4	6.3
Randolph	5.3	4.4

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-23

FROM: <u>SINNOTT, CLIFF</u>	TO: <u>DIXON</u>
TITLE: <u>EXECUTIVE DIRECTOR</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>ROCKINGHAM PLANNING Comm</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>PORTSMOUTH NAVAL SHIPYARD</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⊙	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING RES IN SUPPORT OF SHIPYARD.

Due Date: <u>950608</u>	Routing Date: <u>950601</u>	Date Originated: <u>950530</u>	Mail Date:
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Rockingham Planning Commission

121 Water Street, Exeter, N.H. 03833
603-778-0885 Fax 603-778-9183

May 30, 1995

Please refer to this number
when responding 950601-23

Mr. Allen Dixon, Chairman
Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

RE: Portsmouth Naval Shipyard

Dear Chairman Dixon:

The Rockingham Planning Commission wishes to express and reaffirm its strong support for maintaining the Portsmouth Naval Shipyard as an active military installation.

During the 1993 "round" of military installation reviews by the Department of Defense (DOD) and the Base Closure Commission, the Rockingham Planning Commission (RPC) unanimously adopted the enclosed resolution in support of the Portsmouth Naval Shipyard. At the RPC's monthly meeting earlier this month, the resolution was reaffirmed.

The Rockingham Planning Commission is the regional planning agency established under New Hampshire law responsible for developing coordinated development plans for the region encompassing land use, transportation and economic development. Our region includes the City of Portsmouth, which directly abuts the Shipyard, as well as other communities whose economic well being is, in part, tied to the Shipyard.

As a region, the Seacoast area of New Hampshire and Maine is continuing to adjust to the economic and sociological ramifications of the closure of Pease Air Force Base in 1990-91. The possibility of now losing the region's largest single employer through a second major military base closure is cause for great concern in our communities.

In addition to the well documented virtues of the Shipyard itself, including its strategic importance, productivity, capabilities, workmanship, and local support, we ask that you consider the cumulative economic impact of closing the Shipyard in light of the Pease closure.

*Resolution in Support of the Portsmouth Naval Shipyard
May 30, 1995; Page 2*

We are very aware of the difficult choices you must make in fulfilling your mandate, but hope and trust that you will consider these factors as well as the DOD's own recommendation in determining the Shipyard's future.

Sincerely,

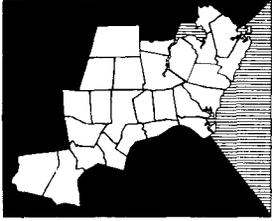


Cliff Sinnott, Executive Director
Rockingham Planning Commission

Enclosure: RPC Resolution Regarding Portsmouth Naval Shipyard

cc: Governor Stephen Merrill
N.H. Senators Smith and Gregg
N.H. Congressmen Zeff and Bass
Maine Senators Cohen and Snowe
Maine Congressman Jim Longly
Honorable William Perry, Secretary of Defense
Honorable John Dalton, Secretary of the Navy
Major Eileen Foley, City of Portsmouth
Captain William McDonough (Retired), Seacoast Shipyard Association
Portsmouth, Hampton & Exeter Chambers of Commerce
RPC Commissioners

D:\RPCADMIN\NAVYYARD.LTR



Rockingham Planning Commission

121 Water Street, Exeter, N.H. 03833
603-778-0885 Fax 603-778-9183

RESOLUTION

WHEREAS, the Portsmouth Naval Shipyard is being considered for closure under the Base Closure and Realignment Act due to changing defense needs of the country;

WHEREAS, the Portsmouth Naval Shipyard is one of the largest single employers in the Seacoast area of NH and Maine, and the RPC region;

WHEREAS, the country can ill-afford to lose the highly trained and motivated workforce nor the specialized and costly infrastructure necessary to support submarine building and maintenance technology;

WHEREAS, the Department of Defense has recently completed major renovations and improvements to the PNS facilities including the construction of a \$29 million enclosed drydock and should not sacrifice those investments;

WHEREAS, the Portsmouth Naval Shipyard facility has unique strategic assets including its location in the northern-most, ice free, deep water port on the east coast, and its location in an area served by exceptional air, rail and highway transportation infrastructure;

WHEREAS, the cumulative effect of the Closure of both the Pease AFB in 1990 and the Portsmouth Naval Shipyard in the near term would cause severe economic hardship to this region,

WHEREAS, the New England region has suffered a disproportionate number of military base closure or impending closures during the past 20 years, including Pease AFB, Fort Devens, Loring AFB, Dow AFB, Westover AFB, Otis AFB and Quonsoitt Point NAS. These closures, taken together, leave the region without significant contact, experience and benefit from the military segment of society.

NOW THEREFORE, BE IT RESOLVED that the Rockingham Planning Commission supports the maintenance of the Portsmouth Naval Shipyard as an active military installation and asks all those involved in deciding its future to fully consider the cumulative social and economic impacts of past military base closures on the region, as well as other factors described above which argue strongly for its continuation.

(Adopted January 28, 1993)

D:\RPCADMIN\NAVYYARD.LTR



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number

when responding 950601-2321

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 8, 1995

Mr. Cliff Sinnott
Executive Director
Rockingham Planning Commission
121 Water Street
Exeter, New Hampshire 03833

Dear Mr. Sinnott:

Thank you for your letter expressing your support for the Portsmouth Naval Shipyard, Maine. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Portsmouth Naval Shipyard during a public regional hearing in Boston, Massachusetts, on June 3, 1995. In addition, the Commission visited Portsmouth Naval Shipyard on June 2, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Portsmouth Naval Shipyard, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 95060124

FROM: <u>WUNN, SAM</u>	TO: <u>DIXON</u>
TITLE: <u>SENATOR (GA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>DEF CONTRACT MANAGEMENT DISTRICT SOUTH</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER		X	
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
X ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING LETTER FROM MR STEPHEN CARL, WHO IS EXPRESSING CONCERN OVER DECISION TO CLOSE FACILITY,

Due Date: <u>950603</u>	Routing Date: <u>950601</u>	Date Originated: <u>950501</u>	Mail Date:
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STROM THURMOND, SOUTH CAROLINA, CHAIRMAN

JOHN W. WARNER, VIRGINIA
WILLIAM S. COHEN, MAINE
JOHN McCAIN, ARIZONA
TRENT LOTT, MISSISSIPPI
DAN COATS, INDIANA
BOB SMITH, NEW HAMPSHIRE
DIRK KEMPTHORNE, IDAHO
KAY BAILEY HUTCHISON, TEXAS
JAMES M. INHOFE, OKLAHOMA
RICK SANTORUM, PENNSYLVANIA

SAM NUNN, GEORGIA
J. JAMES EXON, NEBRASKA
CARL LEVIN, MICHIGAN
EDWARD M. KENNEDY, MASSACHUSETTS
JEFF BINGAMAN, NEW MEXICO
JOHN GLENN, OHIO
ROBERT C. BYRD, WEST VIRGINIA
CHARLES S. ROBB, VIRGINIA
JOSEPH I. LIEBERMAN, CONNECTICUT
RICHARD H. BRYAN, NEVADA

RICHARD L. REYNARD, STAFF DIRECTOR
ARNOLD L. PUNARO, STAFF DIRECTOR FOR THE MINORITY

United States Senate

COMMITTEE ON ARMED SERVICES

WASHINGTON, DC 20510-6050

May 1, 1995

The Honorable Alan J. Dixon
Chairman
Base Closure and Realignment Commission
Suite 1425
1700 N. Moore Street
Arlington, Virginia 22209

Please refer to this number
when responding 95060124

Dear Chairman Dixon:

I have been contacted by a constituent, Mr. Stephen Carl, regarding the proposed disestablishment of the Defense Contract Management District South (DCMDS) at Dobbins Air Force Base in Marietta, Georgia, and the continuation of operations at DCM offices in Los Angeles and Boston. A copy of Mr. Carl's letter is enclosed for your review.

As you will see, Mr. Carl has raised valid concerns regarding the cost of the proposed changes and the military value such changes would yield. I have received additional letters from Georgians associated with DCMDS who have expressed similar concerns. Consistent with your established guidelines and procedures, I would appreciate your keeping in mind the concerns raised by Mr. Carl as you and the members of the Commission continue your deliberations as part of the 1995 base closure round.

Thank you for your kind attention to this matter.

Sincerely,



Sam Nunn

RECEIVED FEB 14 1995

Stephen P. Carl
2110 Northfield Court
Marietta, GA 30066

March 9, 1995

CORRESPONDENCE # 623857
ID # 320560
INDIVIDUAL CODE _____
INTEREST CODE _____
INTEREST CODE _____
FILE _____
COMMENTS _____

Senator Sam Nunn
303 Senate Dirksen Office Building
Washington, DC 20510-1001

Dear Senator Nunn:

I am certain you will be receiving mail about the recent BRAC announcement some of which will be pleased that Georgia has escaped relatively unscathed from the axe. Unfortunately, DOD-DLA-DCMC have placed the Defense Contract Management District South (DCMDS) HQ on the list to be dis-established in favor of leaving Los Angeles (DCMDW) and Boston (DCMDN) as the two surviving domestic arms for contract management. Although we have previously survived cuts and consolidations beginning soon after creation in 1965, it appears that survival this time is remote at best. Yet Admiral Straw has written that he is not in favor of consolidation for the sake of consolidation in either his role as DLA Director or as Coordinator of the Defense Performance Review. Puzzling!

However, I believe that the criteria used to reach this decision, while described by DoD as fair, open, objective and impartial, are significantly flawed. This is true regardless of whether the objective is stated in terms of "military value" or "cost." Let me explain what I mean by this and then ask for your help, either within the early part of the process during the Commission's investigations and deliberations or within the White House and the Congress.

1. Cost: DCMDS is located in Air Force-owned property at Dobbins AFB while DCMDN is in questionable space in Boston. The area in Marietta where DCMDS is located is very safe while the area in Boston requires a security guard to constantly patrol the fenced-in parking area for employees - essentially this is a very unsafe area of Boston. Boston is an extremely high cost area for federal employees to relocate to for everything ranging from real estate to transportation which makes recruitment very difficult. Atlanta is the very opposite of the latter. (For example: Median house prices in Boston - around \$240,000; Atlanta - around \$100,000.) Operational costs to reach the customers (contractors) for half the country is higher from Boston than from Atlanta due primarily to the more central location of the latter and the far better air connections from Atlanta's Hartsfield International Airport than Boston's Logan. It seems incongruous that DoD would move in the opposite direction from the private sector in consolidating operations in the far northeast corner of the country when virtually all considerations have favored movement into the South and West. In fact, I believe it to be anachronistic.

2. Military Value: The primary reason for DCMDS' or any DCMC activity's existence is to administer and manage Government contracts in privately-owned plants and facilities although the mission has been expanded in recent years to include Government-owned Contractor-operated (GOCO) facilities formerly managed by the Services. NASA and other non-DoD contract business is also conducted by DCMC activities. The question which should be asked regarding military value is "How can DCMC most efficaciously serve the national defense?" I believe that it is best served by being as close in terms of time and distance to the contracts being administered as possible. DCMDS at Dobbins AFB outside Atlanta is 2 hours from any destination in the eastern two-thirds of the continental U.S. Change of planes to get to those destinations is rarely needed. Customers on both sides of the DCMC world - the procuring activities and the contractor producing the goods or services - are by far and away most efficaciously served by DCMDS' location.

I can only conclude that DCMDS was scrapped by DoD/DLA/DCMC because, politically, it was the easiest to do. It is the smallest of the three CONUS Districts; Lockheed at Air Force Plant 6 has expressed a desire to reclaim the vastly-improved (at taxpayer expense) office space occupied by DCMDS; Georgia's primary military bases have been largely spared by this BRAC DoD list, making it highly unlikely that Georgia's Congressional delegation would raise the issue of a small, largely unknown agency's closure of a 235-space headquarters. The criteria listed are nebulous enough to allow the results for BRAC determinations to be skewed anyway that DCMC and DLA care to do so.

Please consider the gist of this letter before sending it to DoD-DLA-DCMC for a "Congressional Inquiry." The normal bureaucratic response will simply provide you and me with the usual self-justifying answers that support the already-made decision. Taxpayer, national security, military value; all of these will be best served if, at the very least, the BRAC Commission adds DCMDN in Boston and DCMDW in Los Angeles to the list for an independent and, hopefully, objective comparative analysis and evaluation. Please consider carefully this aspect of DoD's preliminary BRAC list before you dismiss it. Overall, the decision makes very little common sense, regardless of the so-called "open, fair and objective" criteria used to base the decision.

Your assistance and attention to this matter is greatly appreciated as has been your assistance on similar matters in the past.

Sincerely,



STEPHEN P. CARL
Safety & Occupational Health
Manager



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950601-2421

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 8, 1995

The Honorable Sam Nunn
United States Senate
Washington, D.C. 20510

Dear Sam:

Thank you for forwarding to the Commission a copy of a letter from Mr. Stephen Carl concerning the Secretary of Defense's recommendation to disestablish the Defense Contract Management District South at Dobbins Air Force Base in Marietta, Georgia. I certainly understand his interest in the base closure and realignment process and welcome his comments.

You may be certain that the Commission will thoroughly review the information used by the Department of Defense in making its recommendations. I can assure you that the information provided in Mr. Carl's letter will be given careful attention by our review and analysis staff. I will also respond directly to Mr. Carl's letter.

Please do not hesitate to contact me whenever you believe I may be of service.

Kindest personal regards.

Sincerely,

Alan J. Dixon
Chairman

DSL:cw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this letter
when responding 9506DI-2421

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 8, 1995

Mr. Stephen P. Carl
2110 Northfield Court
Marietta, GA 30066

Dear Mr. Carl:

Senator Sam Nunn forwarded to me a copy of your letter expressing your support for the Defense Contract Management District South at Dobbins Air Force Base. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Department of Defense in making its recommendations. I can assure you that the information you provided will be given careful attention by our review and analysis staff.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-25

FROM: <u>GLENN, JOHN</u>	TO: <u>DIXON</u>
TITLE: <u>SENATOR (OH)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>YOUNGSTOWN - WARRENARS</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT FOR THE STATION;

Due Date: <u>950603</u>	Routing Date: <u>950601</u>	Date Originated: <u>950527</u>	Mail Date:
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JOHN GLENN
OHIO

COMMITTEES:

- GOVERNMENTAL AFFAIRS
- ARMED SERVICES
- SELECT COMMITTEE ON INTELLIGENCE
- SPECIAL COMMITTEE ON AGING

United States Senate

WASHINGTON, DC 20510-3501

May 27, 1995

The Honorable Alan J. Dixon
Chairman
Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22203

Please refer to this letter
when responding 9150601-25

Dear Chairman Dixon:

The Base Closure Commission recently announced that it would consider the possible closure of the Youngstown-Warren Air Reserve Station. I am writing to express my opposition to its closure.

As you know, neither the Air Force nor the Department of Defense believed the Air Reserve Station at Youngstown should be closed. To the contrary, the Air Force plans to expand the size and mission of the 910th Tactical Airlift Wing to 16 aircraft and to add aerial spraying to the new Wing's mission.

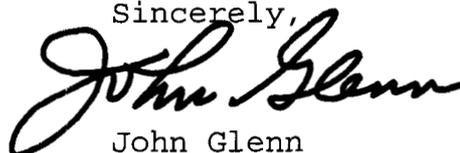
The decision to expand operations at Youngstown was based both on the 910th's past record of outstanding performance and on the capacity available at the base.

In addition to Youngstown's significant contribution in military terms, I urge the Commission to consider the local community's support for the base. It is one of the area's largest employers and the community depends heavily on critical capabilities like the base's full time fire crash rescue capability.

The base is an important one and the 910th has performed its mission well. Consequently, I request that the facility remain open as recommended by both the Secretary of the Air Force and the Secretary of Defense.

Best regards.

Sincerely,



John Glenn
United States Senator

JHG/sm



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding: **950601-25R1**

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 5, 1995

The Honorable John Glenn
United States Senate
Washington, D.C. 20510

Dear John:

Thank you for your letter expressing your support for the 910th Airlift Wing based at the Youngstown Air Reserve Station (ARS). I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Youngstown ARS during a public regional hearing in Chicago, Illinois, on May 31, 1995. In addition, the Commission visited Youngstown ARS on May 30, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Youngstown ARS, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me when you believe I may be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-26

FROM: SPECTER, ARLEN	TO: DIXON
TITLE: SENATOR (PA)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT INDIANTOWN GAP	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:
 STATING THAT SINCE ARMY HAS CONCEDED THAT COST SAVINGS FROM CLOSURE ARE 25% OF WHAT WAS PROJECTED, FORT SHOULD NOT BE CLOSED

Due Date: 950603 Routing Date: 950601 Date Originated: 950525 Mail Date:

United States Senate

WASHINGTON, DC 20510-3802

May 25, 1995

Please refer to this number
when responding 950601-26

The Honorable Alan J. Dixon
Chairman
The Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Senator Dixon:

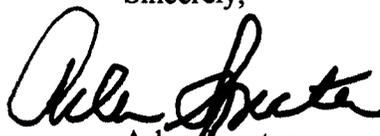
As you are aware, on May 12, 1995, the Pennsylvania Congressional Delegation wrote to you to express our opposition to the proposed closure of the Fort Indiantown Gap installation. I am writing today as a follow-up to that letter to emphasize my own concerns about the accuracy of the cost savings estimates upon which the Defense Department has based its recommendation to close Fort Indiantown Gap.

I am advised that the Army Basing Study has now conceded that the annual cost savings that would result from the closure of Fort Indiantown Gap are not \$23 million, as originally claimed, but rather \$6.7 million -- a difference of almost 75 percent. Indeed, community officials involved in this issue have gone on to cite other errors in the Army's original cost savings estimates which suggest that annual savings might amount only to \$2.1 million.

In the light of these figures, it is all the more difficult to believe that the closure of Fort Indiantown Gap would actually reap any sort of benefit for our nation's armed forces. Fort Indiantown Gap is one of our nation's most important training facilities, and the training of our soldiers remains one of the U.S. military's most important responsibilities.

I am confident that your Commission will assess the Defense Department's misguided recommendation to close Fort Indiantown Gap in light of these revised cost savings estimates, and I urge you to remove this installation from the 1995 list. Thank you for your continued consideration.

Sincerely,



Arlen Specter

AS/pdw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number when responding 950601-26 R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

June 8, 1995

The Honorable Arlen Specter
United States Senate
Washington, D.C. 20510

Dear Arlen:

Thank you for your letter expressing your concerns about the Department of Defense's estimated cost savings from the proposed closure of Fort Indiantown Gap. I appreciate your strong interest in the future of Fort Indiantown Gap and welcome your comments.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the information you have provided will be considered by the Commission in our review and analysis of the Secretary of Defense's recommendation on Fort Indiantown Gap.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I may be of service.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-28

FROM: MARTIN, EDWARD D.	TO: GENERAL
TITLE: PRINC DEPASST SECDEF	TITLE:
ORGANIZATION: DEPT OF DEF	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: BROOK ARMY MEDICAL CENTER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING COPY OF BRIEFING ON GRADUATE MEDICAL EDUCATION INTEGRATION IN THE SAN ANTONIO AREA. PRESENTED BY THE COMMANDER OF BROOKE ARMY MEDICAL CENTER.

Due Date:	Routing Date: 950601	Date Originated: 950508	Mail Date:
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HEALTH AFFAIRS

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1200

Please refer to this number
when responding 9150601-28

MAY 08 1995

MEMORANDUM FOR OFFICE OF THE ASD (ECONOMIC SECURITY)
ATTN: DIRECTOR, BASE CLOSURES

SUBJECT: Defense Base Closure and Realignment Commission Request for Information

Mr. David Lewis, from the Defense Base Closure and Realignment Commission staff, has requested information regarding initiatives to reduce Military Health Services System infrastructure through means other than the base realignment and closure (BRAC) process. Our memorandum dated April 11, 1995 responded to this request. Subsequently additional details, by location, has been requested and that information is now being prepared.

A briefing on graduate medical education integration in the San Antonio, Texas area was recently presented by the Commander, Brooke Army Medical Center. The attached slides summarize the presentation and may be useful to the Commission's understanding of our ongoing initiatives in that area.

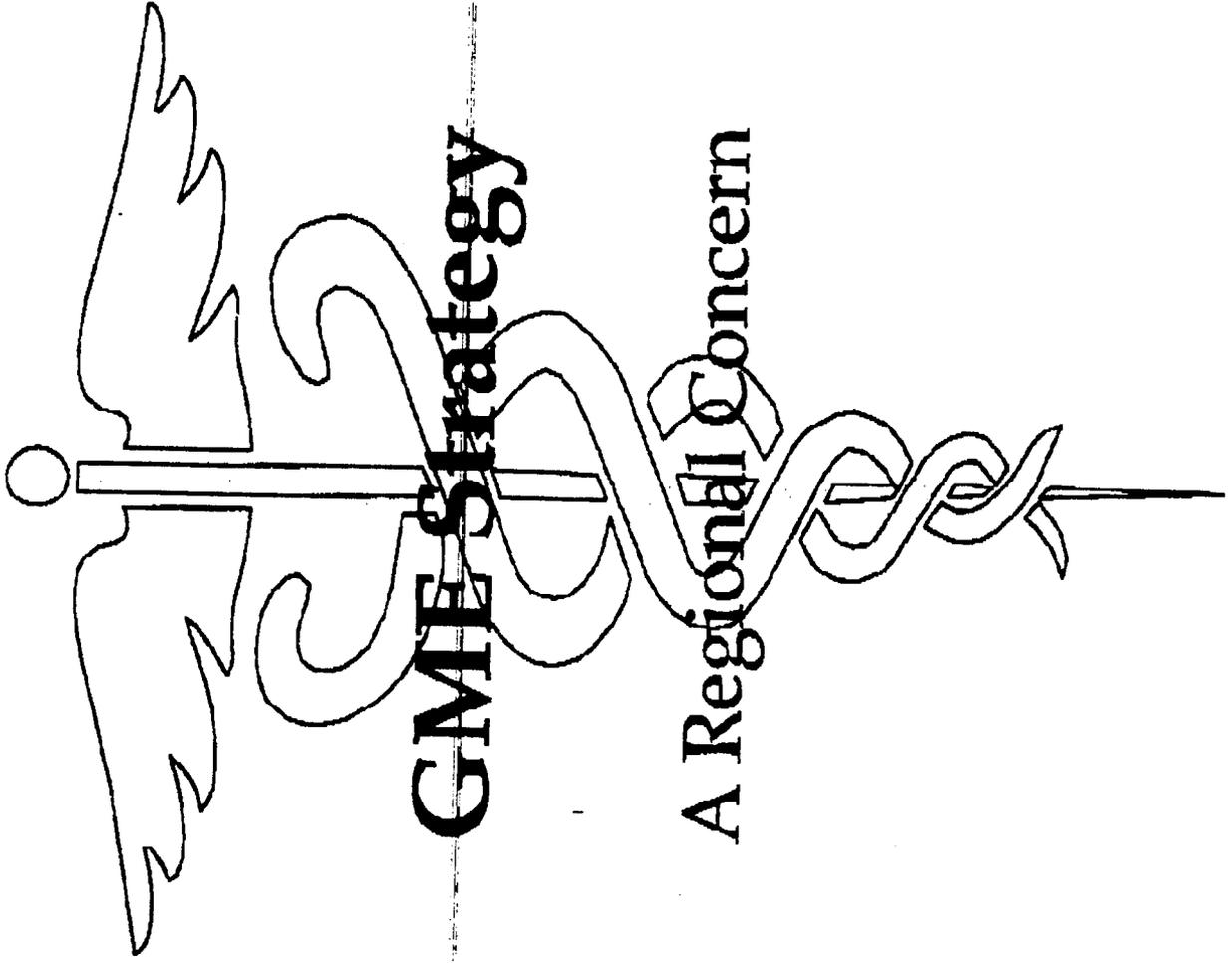
This presentation was not part of the base closure and realignment decision making process and therefore is not subject to certification. The briefing was presented after the Secretary's recommendations to the Commission had been announced.

Point-of-contact for additional information is LTC Richard A. Jones (703) 614-4705.

Edward D. Martin

Edward D. Martin, M.D.
Principal Deputy Assistant Secretary

Attachment:
As stated



GME Strategy

A Regional Concern





Systematic Approach



Both BAMC and WHMC have reached concurrence that the primary force driving re-engineering in Region 6 should be a cost effective, customer-focused health care delivery system, that supports medical readiness.



Integrative Programs

- Urology
- Emergency Medicine
- Pathology
- Cytopathology
- Ophthalmology
- Otolaryngology
- Nuclear Medicine
- Infectious Disease
- Critical Care





Duplicated

Non-integrated GME



● Internal Medicine

● Ob-Gyn

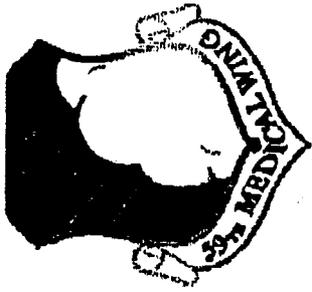
● General Surgery

● Orthopedic Surgery

● Diagnostic Radiology

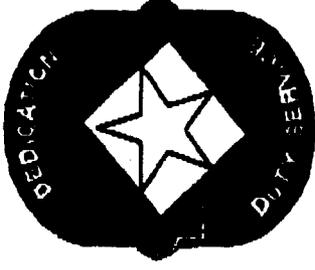
● Pediatrics





Duplicated

Non-integrated GME

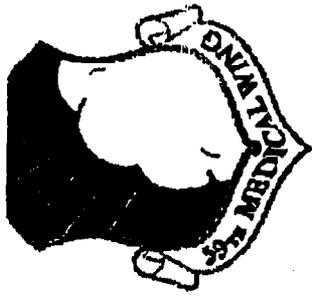


- Anesthesiology
- Dermatology
- Pulmonary
- Cardiology
- Hematology-Oncology
- Transitional Year
- Gastroenterology



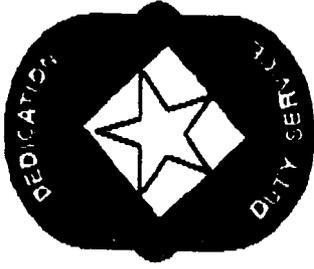
Timeline

- Deploy strategy locally (USAF/USA) -
Mar-Apr 95
 - Start inter-service departmental working groups
 - Collect and collate data
- BAMC/WHMC concept agreement -
1Apr 95
- Business Case Analysis of specific programs by-**Jul 95**



Timeline

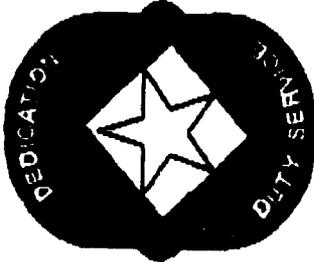
(continued)



- Plan for regional "umbrella" for GME -

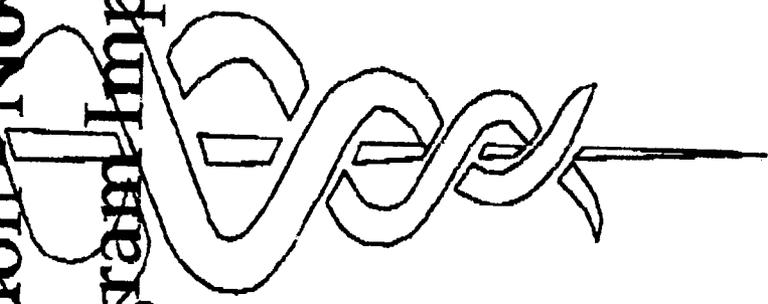
July 95

- Facility plans BAMC/WHMC - Dec 95
- RRC Coordination - 1996
- BAMC/WHMC Functional Implementation (BAMC opens) - Mar96



Timeline (continued)

- Resident selection Nov/Dec 95 and 96
- Full GME program Implementation -
July 97-98





Where We Are

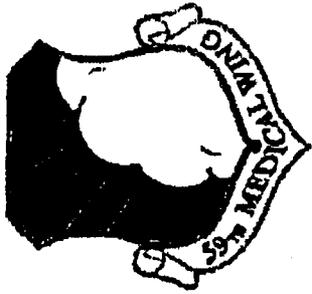
- Integration of 9 target programs on schedule
- Concurrence on Regional Health Care concept
- Program Directors guidance
- Concurrence on need for GME consortial “umbrella”
- Concurrence that we must first define healthcare corridors and align GME accordingly.



Systematic Approach



- Recognize GME form follows regional health care SYSTEM function
- Set up regional health care system with consistent GME to follow
- GME programs sited in most logical location
- Ties with Universities and VA's where advantageous

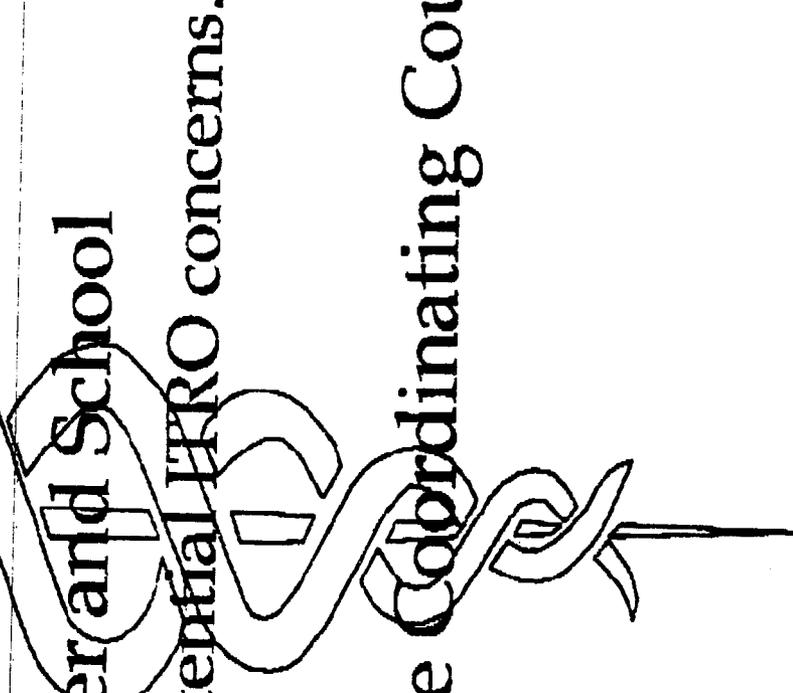


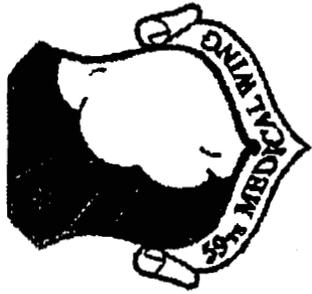
GME "Umbrella"



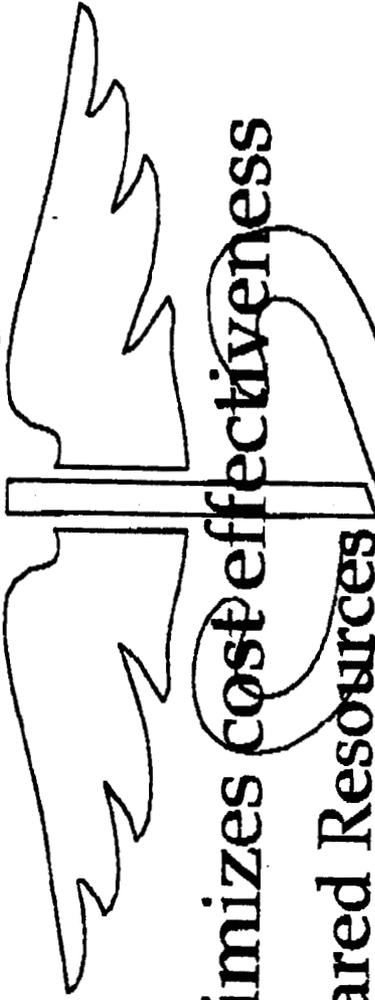
Options

- USUHS
- UTSA
- AMEDD Center and School
 - Anticipate potential HRO concerns.
- Lead Agent
- SA Health Care Coordinating Council

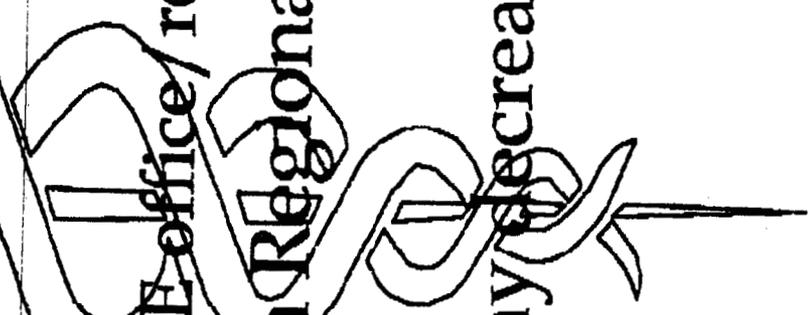




Advantages



- Maximizes cost effectiveness
 - Shared Resources
 - Shared Faculty
 - Integrated GME office/ records
- Consistent with Regional Outreach Plans
- Consortium may "address" problems





Program Directors Guidance



- GME sited to meet regional health care needs
- GME will be integrated by 1998
- Everything on the table
- Look for cost effective health care
- Integration personnel neutral or better



Examples of Systematic



- Dermatology

- NICU merger

- Product line Development



Program Directors

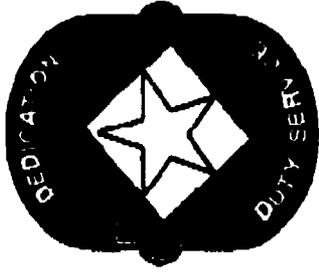


Guidance

- Coordinate everywhere
- Recommendations due by 1 August 95
- Recommendations taken seriously!



Additional Features



- Develop Darnall Army Hospital as major teaching and readiness site
- Develop Regional GME "umbrella"
- Associate Directors at each training site
- Consider regional research approach
- Other GME initiatives
 - JRTC
 - Family Practice
 - Neurosurgery

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-29

FROM: MARTIN, EDWARD D.	TO: GENERAL
TITLE: PRIN. DEP. ASST. SEC DEF	TITLE:
ORGANIZATION: DEPT OF DEF.	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: WILFORD HALL MEDICAL CENTER	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING DOCUMENTS PRESENTED TO COMM KLING DURING DISCUSSION ON PLANS FOR INFRASTRUCTURE REDUCTIONS IN SAN ANTONIO.

Due Date: _____	Routing Date: <u>950601</u>	Date Originated: <u>950512</u>	Mail Date: _____
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HEALTH AFFAIRS

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1200

MAY 12 1995

MEMORANDUM FOR OFFICE OF THE ASD (ECONOMIC SECURITY)
ATTN: DIRECTOR, BASE CLOSURES

SUBJECT: Defense Base Closure and Realignment Commission Request for Information

On May 9, 1995, I met with the Honorable S. Lee Kling and staff from the Defense Base Closure and Realignment Commission to discuss our plans for infrastructure reductions in San Antonio, Texas. During the meeting I provided Mr. Kling with copies of the attached documents.

These documents were not part of the base closure and realignment decision-making process and are not subject to certification. They were prepared after the Secretary's recommendations to the Commission had been announced. The information addresses specific questions the Department and Air Force have received from the Commission and helps explain our initiatives in the San Antonio area, and nation-wide.

The point-of-contact for additional information is LTC Richard A. Jones, (703) 614-4705.

Edward D. Martin
Edward D. Martin, M.D.
Principal Deputy Assistant Secretary

Attachments:
As stated



HEALTH AFFAIRS

THE ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, D. C. 20301-1200

MAY 09 1995

Honorable S. Lee Kling
Commissioner
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Kling:

As you are aware, in January 1994, as part of the 1995 base realignment and closure process, the Secretary of Defense established Joint Cross-Service Groups in six areas that he believed had significant potential for Cross-Service impacts. One of those groups was Military Treatment Facilities, including Graduate Medical Education. The purpose of the group was to evaluate Cross-Service opportunities for Single-Service asset sharing, to reduce excess capacity, and to decrease duplication within the Military Health Services System. The Joint Cross-Service Group for Medical Treatment Facilities' analysis resulted in an alternative being provided to the Air Force for *consideration* that realigned Wilford Hall Medical Center (WHMC) in San Antonio, Texas, to a clinic.

The Air Force evaluated and strongly rejected this alternative, citing the essential role this flagship medical facility plays in Air Force medical readiness, specialty care, and graduate medical education. A detailed analysis of this issue is included in the Air Force's 5 May 95 letter. The Department reviewed the response from the Air Force and agrees with their assessment. Their evaluation, coupled with our own plans for the San Antonio area, resulted in the proposal specifically not being included in Secretary Perry's recommendation to the Commission. We believe there are additional opportunities to reduce our infrastructure and streamline our medical operations in San Antonio--and many other locations across the country and are aggressively pursuing these rightsizing initiatives through Defense program and budget review processes. In addition, San Antonio is the DoD leader in implementing a consolidated GME concept between WHMC and Brooke Army Medical Center that combines seven individual programs, thereby eliminating duplication.

We are confident that the management initiatives now underway can achieve the goals we have established. The fact that we have reduced the number of hospitals by 35 percent, and achieved a 42 percent reduction in bed capacity, since the end of the Cold War is testament to our ability to manage the necessary cuts in our infrastructure. We do not believe that significant change to the organization or mission of WHMC is the proper course of action from a readiness and medical service perspective.

Sincerely,

A handwritten signature in black ink, appearing to read "Stephen C. Joseph".

Stephen C. Joseph, M.D., M.P.H.



HEALTH AFFAIRS

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1200

MAY - 9 1995

MEMORANDUM FOR OFFICE OF THE ASD (ECONOMIC SECURITY)
ATTN: DIRECTOR, BASE CLOSURES

SUBJECT: Defense Base Closure and Realignment Commission Questions for the Record

This responses to your memorandum dated 27 April, 1995, subject as above, and is a follow up to telephonic conversations between, LTC Jones and Mr. McAndrew from your office.

Attached is my draft input to the questions for the record from the Defense Base Closure and Realignment Commission. I would appreciate also receiving a final copy of the consolidated response on all issues, including Service specific replies, that involve the Defense Health Program.

My point-of-contact for additional information is LTC Richard A. Jones (703) 614-4705.

Edward D. Martin

Edward D. Martin, M.D.
Principal Deputy Assistant Secretary

Attachment:
As stated

MEDICAL JOINT CROSS-SERVICE GROUP

PROCESS

Questions submitted to Dr. Edward Martin

1. All but one of the 16 Joint Cross Service Group alternatives describe realignment on an acute care hospital to an outpatient clinic.

QUESTION: Why were so many of the Joint Cross Service Group's alternatives realignments rather than closures?

ANSWER: The Joint Cross Service Group (JCSG) did not attempt to eliminate a medical presence unless the medical facility was the host unit or the installation closed and there was not a significant active duty population projected to remain in the area. If a significant active duty population does remain, then a minimum of an ambulatory clinic will be required. This was the reason most of the proposed alternatives that the JCSG developed called for realignment to clinic status.

QUESTION: Is realignment to a clinic a cost effective way to eliminate excess capacity?

ANSWER: Yes, if it is clear that the hospital capability is not required. We parallel the civilian health care industry's move toward increased use of ambulatory service clinics instead of inpatient hospitals. The most significant difference in a super clinic and a small hospital is the requirement NOT to maintain a 24 hour blood bank, 24 hour nursing care and 24 hour ancillary services, such as pharmacy, laboratory and radiology. This is especially cost effective at locations with small inpatient services, and adequate civilian facilities in the immediate communities.

QUESTION: Would it be more cost effective to close rather than realign hospitals, especially in areas that have additional hospitals or substantial civilian capacity?

ANSWER: The "733 Study" states that "on average, MTFs appear to provide a given amount of care at significantly less cost than is the case in the private sector." Aside from this, however, there are many other issues which mandate a medical presence on an installation other than the cost effectiveness of the medical care. Our rightsizing initiatives take into account factors such as readiness, operational medicine in support of a flying or other mission, lost time from training, TRICARE, etc.

2. **QUESTION:** What exactly did the Joint Cross Service Group have in mind when it used the word "clinic."

ANSWER: The simplest definition of a "clinic" is a military treatment facility without inpatient services. In its April 15, 1995 Report to the BRAC 95 Review Group, the BRAC 95 Joint Cross-Service Group for MTFs and GME defined a clinic as "An outpatient treatment facility that has a commanding officer, receives funds directly from the Service headquarters, and provides care to active duty and other beneficiaries."

It is expected that the medical service plans developed for each realignment location will specify the services and personnel required to best support the remaining beneficiary population. In some cases that may be a "super clinic" in which there is significant capability to provide comprehensive ambulatory services to include same day surgery, laboratory, pharmacy and radiology services. A super clinic might also often include the capability for overnight care for active duty personnel who cannot return to the billets.

3. **QUESTION:** Who has the final say as to what is included in a clinic, and who decides how many people it takes to operate one?

ANSWER: The Military Departments have responsibility for providing medical and dental care for their personnel and allocation of staffing to provide those services. This is done by the medical command or line authority responsible for the military treatment facility. The responsible command takes many factors, including operational medicine, special base concerns, and local circumstances into consideration as they make these determinations.

TRICARE, the Department's regionalized managed care plan brings together the health care delivery system of each of the military services, as well as the Civilian Health and Medical Program of the Uniformed Services (CHAMPUS), in a cooperative and supportive manner to better serve military patients and to better use the resources available to military medicine. The organization of TRICARE includes twelve regions, each administered by a lead agent, who is a commander of one of the military medical centers located within the region. These lead agents have developed, and are in the process of implementing, in collaboration with all the military treatment facility commanders in the region, integrated plans for the delivery of health care to beneficiaries residing in the region. This will shape the level of service and staffing found in each facility.

4. **QUESTION:** Given that direct care services in military hospitals are essentially free to beneficiaries, while services received under CHAMPUS involve copayments and deductibles, do you believe it is reasonable to conclude that demand for services may diminish when direct care services are reduced?

ANSWER: It is possible that the number of visits may decrease slightly, but there probably would not be a corresponding decrease in the intensity of services. Various DoD studies, including the "733 study", found an "induced-demand" effect given free MTF care in lieu of CHAMPUS; however, this applied mostly to routine outpatient care and not specialty care.

PRIOR ROUND AND NON-BRAC ACTIONS

5. **QUESTION:** Please describe how reductions in the medical area fit into the larger, DoD-wide drawdown context?

ANSWER: The Department of Defense is changing and so is its medical support. Assuming all BRAC and other DHP programming actions are implemented, the Department will have reduced our infrastructure by 59 hospitals and 12,000 beds worldwide since 1988,. This is a 35% reduction in hospitals and a 42% reduction in bed capacity. 17 facilities overseas were closed and 42 inpatient facilities within CONUS have been closed or realigned. 25 of those inpatient facilities have occurred due to BRAC 88, 91, and 93.

6. **QUESTION:** Do past BRAC actions and the current set of recommendations keep pace with changes in the rest of the military or are medical assets drawing down at a faster or slower pace?

ANSWER: Medical infrastructure reductions parallel similar changes occurring elsewhere in the Department. Overall active duty strength has decreased approximately 30% with a corresponding 35% reduction in hospitals and a 42% reduction in bed capacity.

7. **Question:** In meetings with Commission staff, you described a number of hospital realignment actions taking place outside of the BRAC process. Please include name of hospital, details of the action, and the time frame during which the action is to occur.

ANSWER: Since the end of the Cold War, the Department has aggressively sought to reduce excess infrastructure. Over 58 hospitals will have closed or realigned. The Defense Health Program has also experienced approximately 12,000 normal bed reduction during this period. These reductions account for a 43% decrease in beds and a 35% decrease in number of inpatient facilities since 1988.

Within the continental United States, 42 hospitals will have closed by the end of BRAC 95, assuming the current recommendations are accepted. These actions were accomplished by the cumulative base realignment and closure rounds and the Defense Health Program initiatives. These initiatives include, but are not limited to the following type actions:

- Small Hospital Study
- Realignment of hospitals to ambulatory care centers
- Modification of emergency room services
- Evaluation of alternative staffing options and delivery models
- Reshaping the medical force to focus toward managed care and shift to ambulatory surgery
- Joint staffing
- Sharing agreements with the Department of Veterans Affairs

Discontinuation of inpatient services:

- Naval Station, Adak, Alaska
- Naval Home, Gulfport, Mississippi
- McConnell Air Force Base, Kansas
- Kirtland Air Force Base, New Mexico (resource sharing with DVA)
- Malstrom AFB, Montana
- Naval Hospital, Newport, Rhode Island
- Grissom Air Force Base, Indiana
- Reese Air Force Base, Texas
- McGuire Air Force Base, New Jersey

Defense Programming Action is slated to terminate inpatient services in the following Navy hospitals:

- Naval Hospital Charleston, South Carolina
- Naval Hospital Patuxent River, Maryland
- Naval Hospital Millington, Tennessee
- Naval Hospital Corpus Christi, Texas
- Naval Hospital Groton Connecticut

Discontinuation of emergency room services:

Emergency room services have been modified at 18 Air Force bases (level III to level IV emergency services)

- Seymour Johnson Air Force Base, North Carolina
- Griffiss Air Force Base, Indiana
- Sawyer Air Force Base, Michigan
- Moody Air Force Base, Georgia
- Cannon Air Force Base, New Mexico
- Holloman Air Force Base, New Mexico
- Castle Air Force Base, California
- Beale Air Force Base, California
- Little Rock Air Force Base, Arkansas
- Whiteman Air Force Base, Missouri
- Plattsburgh Air Force Base, New York
- Columbus Air Force Base, Ohio
- Laughlin Air Force Base, Texas
- Tyndall Air Force Base, Florida
- Reese Air Force Base, Texas
- McGuire Air Force Base, New Jersey
- Grand Forks Air Force Base, North Dakota
- Maxwell Air Force Base, Alabama

The Air Force is evaluating two other facilities.

Termination of Obstetric and nursery Services:

- March Air Force Base, California
- McClellan Air Force Base, California
- Beale Air Force Base, California
- Fairchild Air Force Base, Washington
- The Air Force is evaluating an additional eight facilities.

Question: In particular, please describe current or planned actions for realignment, consolidation, or other "right sizing" at the following facilities:

ANSWER:

--Blanchfield Army Community Hospital, Fort Campbell, Kentucky

--Ireland Army Community Hospital, Fort Knox, Kentucky

Ireland Army Community Hospital is consolidating small outlying clinics and realigning internally to focus on product line management.

--Madigan Army Medical Center, Fort Lewis, Washington

--Naval Hospital Bremerton, Washington

--Naval Hospital Oak Harbor, Washington

These three facilities are all in DoD Health Service Region 11 which recently began implementation of TRICARE, our regionalized managed care program for the Department of Defense. Madigan Army Medical Center (MAMC) is the lead agent for this area and has developed, and is in the process of implementing, in collaboration with all the military treatment facility commanders in this region, integrated plans for the delivery of health care to beneficiaries residing within the region. TRICARE brings together the health care delivery systems of each of the military services, as well as the Civilian Health and Medical Program of the Uniformed Services (CHAMPUS), in a cooperative and supportive effort to better serve military patients and to better use the resources available to military medicine.

The Puget Sound Federal Health Council was established three years ago. It includes representatives from the Military Departments, Veterans Administration, Coast Guard and University of Washington. The council fosters resource sharing initiatives, such as:

- o consolidation of laboratory functions so as to obtain bulk rates on supplies and the designation of MAMC as the sole site for certain tests
- o regionalization of the pharmacy to maximize prime vendor efforts
- o transportation sharing to enhance medical evacuation between the facilities.

While Madigan Army Medical Center (MAMC) has no current plans to reduce beds or service from their present levels, these issues are, and have been, under constant review. As a result of utilization reviews and implementation of improved pre-admission process for surgical candidates, MAMC has reduced bed capacity to better match care requirements. Changes in services are also anticipated at a number of outlying clinics in response to BRAC initiatives now under study.

The Navy is realigning nine officer and seven enlisted billets to Naval Hospital, Bremerton, Washington to meet anticipated increase of over 9,100 active duty and their family members. There is a BRAC military construction project scheduled for FY 98 for ambulatory care additions.

- Walter Reed Army Medical Center, DC
- Dewitt Army Community Hospital, Fort Belvoir, Virginia
- National Navy Medical Center, Maryland
- Malcolm Grow USAF Medical Center, Andrews AFB, Maryland

ASD(Health Affairs) Medical Program Guidance, FY 1997 - 2001, requires the Services "to integrate, right size and eliminate unnecessary duplication in the National Capital Region." The medical treatment facilities in this area are aggressively working to pursue graduate medical education consolidation as well as clinical services realignment/integration. This is a maturing initiative with the two most mature actions being the OB/GYN/NICU realignment between Walter Reed Army Medical Center (WRAMC) and the National Navy Medical Center (NNMC) and mental health initiatives that involve all three medical centers in the national capital area. The OB/GYN/NICU initiative will permit concentration of resources for accommodation of larger beneficiary workloads (WRAMC will provide specialty gynecological services; NNMC will be responsible for neonatal ICU and problem obstetric cases). A similar initiative to consolidate and eliminate redundant mental health services within the region is expected to result in a 30% - 40% reduction in inpatient beds in the national capital area with significantly reduced outpatient CHAMPUS costs as well.

By October 1, 1995 WRAMC will have integrated all the Army medical assets within this area to provide command and control of a cost effective, multidisciplinary, customer focused health care network. This will allow appropriate shifting, consolidation, and efficiencies. DeWitt Army Community Hospital is in the middle of a major primary care initiative aimed at recapture of the primary care base in Northern Virginia and involves major realignments within the hospital and between outlying clinics to include PRIMUS clinics.

Malcolm Grow USAF Medical Center has decreased inpatient operating beds by 31% in the last two years.

- McDonald Army Community Hospital, Fort Eustis, Virginia
- Naval Hospital Portsmouth, Virginia
- 1st Medical Group, Langley AFB, Virginia

The military services have a long tradition of cooperation and collaboration in the Tidewater area as evidenced by the many tri-service health care initiatives in this area in recent years. The Navy Medical Center, Portsmouth, Virginia is the Lead Agent for DoD Health Service Region II which includes all three facilities. Recent initiatives in this area include:

- o the establishment of voice and data communication networks to allow joint utilization of medical resources
- o integration of major information management systems to create enrollment, health care finder and provider networks
- o establishment of a patient service center
- o increased use of inpatient military resources and better, smarter, utilization of assets in the civilian community is resulting in a decline in both outpatient visits and hospital admissions.

The Navy is evaluating current staffing in this area and may realign some manpower resources into their Branch Clinic at Oceana. The 1st Medical Group at Langley AFB has decreased inpatient operating beds by 20% in the last two years and has developed resource sharing agreements in ENT and neonatology. In addition they have developed an oxygen contract buy-in with the Hampton VA Medical Center. McDonald Army Community Hospital will have a "TriPrime Clinic" open in January 1996 in a continuing effort to develop their primary care network.

- Munson Army Community Hospital, Fort Leavenworth, Kansas**
- Irwin Army Community Hospital, Fort Riley, Kansas**
- 351st Medical Group, Whiteman AFB, Missouri**

The distance between these facilities, and their relative size and mission, diminish many of the opportunities for effective resource sharing between them. Individually however they have all incorporated managed care principles into their operations which contribute to efficiency and right-sizing at their own facilities. For example, Irwin ACH at Fort Riley, Kansas has combined its pediatric and medical/surgical wards into one in an effort to better utilize available health care resources for the community they serve.

- Womack Army Community Hospital, Fort Bragg, North Carolina**
- Naval Hospital Cherry Point, North Carolina**
- Naval Hospital Camp Lejeune, North Carolina**
- 4th Medical Group, Seymour Johnson AFB, NC**

These facilities are part of DoD Health Services Region Two; the Lead Agent being the Navy Medical Center, Portsmouth, Virginia. A managed care organization, Eastern Carolina Coordinated Care, has been established to maximize referrals to the MTFs through the TRICARE Service Center that assists in locating appointments for beneficiaries with preferred and participating providers.

Womack Army Medical Center continues to develop its primary care initiative, started in January 1992, with the objective of developing a primary care network that would be capable of offering managed care enrollment to 80% of the eligible population in preparation for the transition to TRICARE. The 4th Medical Group at Seymour Johnson AFB modified emergency medicine services from level III to level IV in 1993.

- Naval Hospital Camp Pendleton, California**
- Naval Hospital San Diego, California**

These facilities are part of DoD Health Services Region Nine; the Lead Agent being the Navy Medical Center, San Diego, California. San Diego is just entering its implementation of region-wide resource sharing. They have a long standing association with the Naval Hospital Camp Pendleton to assist in graduate medical training. Some general surgical residents from the Naval Medical Center, San Diego obtain their obstetrics training at Pendleton and transitional inters perform their family practice rotation there. In addition family practice residents from Camp Pendleton rotate through the medical center for specialty training not available at their facility. In addition, NMC San Diego routinely provides specialty physicians to NH Camp Pendleton, in particular pediatric support and orthopedic support assist in reducing CHAMPUS and supplemental care expenditures.

- Evans Army Community Hospital, Fort Carson, Colorado**
- USAF Academy Hospital, Colorado**

ASD(Health Affairs) Medical Program Guidance, FY 1997 - 2001, requires the Services "to integrate, right size and eliminate unnecessary duplication at... Ft. Carson Army Community Hospital/Air Force Academy Hospital." The two facilities have formed the Pikes Peak Area Initiative in a proactive effort to improve cooperation and collaboration between their facilities. Resource sharing in urology and ENT is underway. Evans ACH has reduced inpatient beds from 110 to 85 and combined medical and surgical wards.

- Bliss Army Community Hospital, Fort Huachuca, Arizona**
- 355th Medical Group, Davis-Monthan AFB, Arizona**

These facilities are part of DoD Health Services Region Seven; the Lead Agent being William Beaumont Army Medical Center (WBAMC), Texas. There is a joint Davis-Monthan/WBAMC preferred provider network that covers all specialties. Referral workload is sent to William Beaumont and Wilford Hall Medical Center. The Air Force also used the Navy Clinic, Yuma, AZ for orthopedic cases. The Air Force hospital has decreased inpatient operating beds by 14% in the last two years.

- Naval Hospital Pensacola, Florida**
- 646th Medical Group, Eglin AFB, Florida**
- 325th Medical Group, Tyndall AFB, Florida**
- Keesler USAF Medical Center, Keesler AFB, Mississippi**

These facilities are all part of DoD Health Services Region Four; the Lead Agent being Keesler USAF Medical Center. The lead agent is exploring the idea of locating a tri-service alcohol rehabilitation program at Pensacola Naval Hospital for all the southeast. A region-wide reference laboratory service, for all beneficiaries in this area is also being pursued.

Pensacola NH and Keesler USAF Medical Center have agreements regarding several training programs and reciprocal medical board processing. Pensacola NH and the 646th Medical Group at Eglin AFB have combined efforts in procuring some highly specialized diagnostic equipment for their facilities. In addition Eglin cares for Pensacola's inpatient psychiatric patients in exchange for Pensacola taking Eglin's outpatient alcohol rehabilitation patients. Tyndall AFB refers all specialty required work to Keesler.

Other right-sizing initiatives have resulted in the 646th Medical Group decreasing inpatient operating beds by 19% in the last two years while Keesler has decreased beds by 8% in this same period.

- Martin Army Community Hospital, Fort Benning, Georgia**
- Lyster Army Community Hospital, Fort Rucker, Alabama**
- 502nd Medical Group, Maxwell AFB, Alabama**
- 653rd Medical Group, Robins AFB, Georgia**

The relative distance between these facilities limits many types of right-sizing opportunities although they do share assets. Robbins AFB is exploring possible sharing agreements with the Veterans Administration medical center in the area and with a local civilian medical facility. There has been a 50% decrease in operating beds at Maxwell AFB in the last two years.

- Reynolds Army Community Hospital, Fort Sill, Oklahoma**
- 97th Medical group, Altus AFB, Oklahoma**
- 654th Medical Group, Tinker AFB, Oklahoma**
- 396th Medical Group, Sheppard AFB, Texas**

Reynolds Army Community Hospital has several initiatives to maximize assets. Resource sharing agreement with the adjacent VA outpatient clinic has been completed. Reynolds anticipates completion later this year of resource sharing agreements with two nearby Air Force facilities through their "Friends and Neighbors" program that promotes cost avoidance in such areas as orthopedics, general surgery, neurology, and dermatology. Their outlying family practice facilities have been consolidated in the main hospital facility thereby allowing turn in of excess buildings. Other consolidations of wards, clinics and staff have also occurred.

Tinker AFB, OK provides orthopedic surgeons to assist McDonnell AFB, KS. A proposal to convert the emergency room at Tinker AFB into a 24 hour acute care clinic is currently being developed. Sheppard AFB provides monthly manning assistance to Altus, Tinker, and Reese AFBs in such areas as ENT, audiology, orthopedics and podiatry. Other such cross-sharing of assets is frequent between these facilities. Inpatient beds at Altus AFB have declined by 53% in the last two years and 29% at Tinker AFB.

- Moncrief Army Community Hospital, Fort Stewart, Georgia**
- 363rd Medical Group, Shaw AFB, South Carolina**

Inpatient operating beds have decreased 17% in the last two years at Shaw AFB and the Special Care Inpatient Nursing Unit is being evaluated for closure. Air Force ophthalmologists care for Army beneficiaries at Moncrief Army Community Hospital. Army radiologists read mammography films for Shaw AFB and the Air Force provides gynecological care to Army beneficiaries at SHAW AFB.

- Winn Army Community Hospital, Fort Stewart, Georgia**
- Naval Hospital Beaufort, South Carolina**

No formal agreements or programs are in place though they share assets on a frequent basis. 66 miles separate the facilities making routine sharing difficult.

QUESTION: In regards to planned actions, please be specific about the status of those plans in the Defense Health Program budgeting.

ANSWER: ASD(Health Affairs) Medical Program Guidance, FY 1997 - 2001, requires the Services "to integrate, right size and eliminate unnecessary duplication at Ft. Carson Army Community Hospital/Air Force Academy, at Brooke Army Medical Center/Wilford Hall USAF Medical Center, and in the National Capital Region."

In addition the programming guidance addresses graduate medical education: " The components shall integrate remaining duplicate training GME programs in the National Capital Region and San Antonio, Texas not later than FY 1998."

QUESTION: Also, please describe in detail the status of current plans to convert Naval Hospital Charleston, SC; Naval Hospital Patuxent River, Maryland 9th Medical Group, Beale AFB, CA; 323rd FTW Hospital, Mather AFB, CA and 438th Medical Group, Fort Dix, NJ into outpatient clinics.

ANSWER:

Navy hospitals

A "quick analysis" of these five facilities was performed in April 1994 and it was determined that ambulatory health care centers were viable alternatives at these sites. As a result of this "rightsizing," Navy could optimize manpower and fiscal resources by transferring end strength from these facilities to OCONUS and Fleet units, and by off-setting very expensive contracts in Navy MTFs. The contractual and MILCON savings realized by this action equate to over \$270 million dollars across the FYDP.

A complete analysis of each facility is currently in progress by BUMED. It is anticipated that this detailed analysis will be completed later this summer. If the analysis supports the earlier review, then the projected transition date should coincide with the implementation plan for realignment.

Change in service dates, now projected, are as follows:

Naval Hospital, Millington	Nov 96
Naval Hospital, Groton	Nov 97
Naval Hospital, Patuxent River	Nov 97
Naval Hospital, Corpus Christi	Nov 96
Naval Hospital, Charleston	Nov 97

Naval Hospital, Charleston

As a result of BRAC actions closing Naval Base Charleston and the decommissioning of many associated fleet units and the migration of many others, it became necessary to right-size the Naval Hospital, Charleston to support remaining active duty members and their families.

Naval Hospital, Charleston reduced operating beds from 130 to 90 in December 1992. As of October 1995, it is projected that approximately 29,000 active duty and family members will remain in the Charleston catchment area. Historic utilization rates project an average daily inpatient census of between 35 and 37 for that remaining population and the decision was made to further reduce operating beds to 40 effective 1 October 1995. As a result, external partnerships for routine inpatient obstetric service and inpatient psychiatric services were initiated and are in place.

The result of BRAC 95 and other fleet and operational movements is being carefully monitored to determine if it will be necessary to increase operating beds or, with the arrival of TRICARE in May 1997, to further decrease or eliminate inpatient beds. The plan would use contracts and partnerships for the limited number of active duty inpatient beds required and rightsize the Naval Hospital to an ambulatory care center later in 1997.

Air Force Hospitals

9th Medical Group, Beale AFB

A change from hospital to clinic status is currently being evaluated. Obstetrical services closed in 1994 and inpatient operating beds have decreased 17% in the last two years.

323rd FTW Hospital, McClellan AFB

Obstetrical services closed in 1994. Inpatient operating beds have declined 17% in the last two years.

438th Medical Group, Ft Dix,

This facility was reduced to clinic status from an inpatient facility on 1 January 1995.

QUESTION: Why isn't the Department doing these actions through the BRAC process?

Answer: Our purpose during BRAC 95 was to evaluate cross Service opportunities for Single Service asset sharing, decrease excess capacity, and reduce duplication within the Military Health Service System (MHSS). The alternatives submitted by the Joint Cross-Service Group on Military Treatment Facilities have been largely accomplished through the BRAC process and other ongoing management initiatives. I understand and support the rationale the Services have provided for maintaining most of the remaining facilities that were provided for their consideration.

The MHSS is sensitive to structuring itself to the needs of the world-wide community it serves, and has been aggressively addressing this issue outside the BRAC process. Additional rightsizing initiatives, such as the planned integration of Wilford Hall USAF Medical Center and Brooke Army Medical Center and the integration of Evans Army Community Hospital and the USAF Academy Hospital, will be addressed thorough future Defense program and budget review processes.

Our goal is to reduce unneeded infrastructure thus allowing us to use our resources for more critical requirements. The Services have taken different approaches to how to accomplish this. We are concerned with the results, not the process the Military Departments have taken to achieve them. Our cumulative record of infrastructure reductions since the end of the Cold War demonstrate the success of our efforts.

QUESTION: Given the frequency with which budgets can and do change, what assurances do you and the Commission have that these actions are really going to take place?

ANSWER: The ASD(Health Affairs) has been the program manager for the Department's health resources since 1991. As a consequence, we have worked on a joint basis for several years and will continue to develop and implement programs and systems that facilitate effective and efficient use of resources.

QUESTION: Do you believe it would be beneficial for the Commission to add any or all of the actions you describe to its list of actions to consider?

ANSWER: I don't think this is necessary. We are confident that the rightsizing initiatives now underway and planned can achieve the management goals we have established.

8. San Antonio, Texas is home to two large military medical centers and a large number of civilian hospitals. This appears to be an example of an opportunity to eliminate a substantial portion of excess capacity, and, indeed the Air Force facility, Wilford Hall, was on the Joint Cross Service Group list of realignment alternatives. Yet neither facility is on the DoD list.

QUESTION: Why?

Why did the Air Force choose not to realign Wilford Hall to either a clinic, as the Joint Service Group alternative suggests, or a community hospital?

Is there a plan to realign and consolidate services at Wilford Hall and Brooke Army Medical Center? If so, what is its status?

Are you comfortable with the Army and Air Force plans to enact such an alternative through the budget process? If, do you feel that Commission action could better ensure that the necessary realignment takes place?

Given the unique aspects within both the Brooke Army Medical center and Wilford Hall, would you envision any actual infrastructure operating efficiencies by a consolidation? Would you actually be able to close a facility by consolidation?

ANSWER: The Joint-Cross Service Group for Medical Treatment Facilities analysis did provide an alternative for consideration by the Air Force that realigned Willford Hall Medical Center (WHMC) to a clinic. This option was based on computer modeling that consolidated the acute and medical center inpatient care requirements in San Antonio at Brooke Army Medical Center and converted Willford Hall to an ambulatory care facility. The alternative was based on quantitative modeling results that suggest the reduced beds are not needed for wartime demand nor to meet the projected peacetime direct care inpatient requirements.

The Air Force evaluated, and strongly rejected, this alternative based on consideration of several additional factors that were not included in the model. Wilford Hall Medical Center is the premier Air Force medical facility and is known internationally for its specialty medical services and graduate medical education teaching program. It is the largest, single contributor to their readiness capability, houses 34% of their GME training programs of which 27 are unique to WHMC, and accounts for 41% of the total physician training man-years, is the only designated Specialty Treatment Center in the Air Force, as well as its only operating Level 1 Trauma Center. The Air Force believed that any decrease in capability along the lines of the two options indicated will impact negatively on both their wartime readiness mission and operational healthcare costs.

The Department fully agreed with the Air Force's assessment. We are currently developing a plan for consolidating health services throughout DoD Health Service Region VI that includes most of Texas, Oklahoma, Louisiana and Arkansas. One aspect of this is the integration Wilford Hall USAF Medical Center and Brooke Army Medical Center so as to eliminate any nonessential duplication of services in the San Antonio area. Integration of graduate medical education programs between these two facilities is already underway.

I believe this can, and will, be achieved by the management initiatives now planned and underway. It is expected there will be considerable operating efficiencies gained through these actions. I don't think action by the Defense Base Closure and Realignment Commission is necessary. We are confident that the rightsizing initiatives now underway and planned can achieve the management goals we have established.

REQUIREMENTS

9. QUESTION: The Commission staff understands that there is some disagreement within the Department in the area of wartime readiness requirements for hospital beds.

However, do even the highest estimates of required wartime beds exceed the current inventory of over 20,000 mobilization beds?

ANSWER: The General Accounting Office's report on DoD's 1995 process and recommendations for closure and realignment states, "several key variables that greatly affect the wartime demand for medical care are still in debate. And, while the cross-service group's analysis and other studies indicate some excess capacity in medical facilities will remain after BRAC 1995, it is unclear that there is consensus on wartime requirements and therefore on how much excess capacity exists DoD-wide."

Overall active duty strength has decreased approximately 30% with a corresponding 35% reduction in hospitals and a 42% reduction in bed capacity. For BRAC 95, our wartime requirements were based on the most current Defense Planning Guidance, which was approximately 10,000 beds. Our modeling of the MHSS required that any alternative solution retain the aggregate number of wartime beds to meet the MHSS system wide and Service specific bed requirements. We also defined requirements based on FY 94 direct care inpatient rates for active duty members, retired personnel, and their family members. The rates were applied to the projected 2001 populations associated with each catchment area and resulted in a bed requirement for each MTF. This requirement could be met by either the direct care system or civilian sector resources. Our model ensured enough beds were retained in the aggregate MHSS to meet the non-wartime requirement.

Tertiary care demand was also based on FY 94 direct care rates for our GME facilities. Demand was generated based on populations east and west of the Mississippi. Our model then found the "best fit" of our MHSS resources to meet the requirements.

**SERVICES' RESPONSES TO JOINT CROSS SERVICE GROUP
ALTERNATIVES**

10. **QUESTION:** Eleven of the sixteen alternatives provided to the Services by the Joint Cross Service Group were not accepted.

Are you satisfied that the DoD list goes as far as it should in reducing medical infrastructure? Do the eleven rejected alternatives represent missed opportunities?

There is probably some excess capacity still in our system. I don't at all consider these "missed opportunities." The alternatives submitted by the Joint Cross-Service Group on Military Treatment Facilities have been largely accomplished through the BRAC process and other ongoing management initiatives. I understand and support the rationale the Services have provided for maintaining most of the remaining facilities that were provided for their consideration. Additional rightsizing initiatives will be addressed thorough future Defense program and budget review processes.



DEPARTMENT OF THE AIR FORCE
 HEADQUARTERS UNITED STATES AIR FORCE
 WASHINGTON DC

- 5 MAY 1995

MEMORANDUM FOR THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
 ATTN: MR. BORDEN

FROM: HQ USAF/RT
 1670 Air Force Pentagon
 Washington, DC 20330-1670

SUBJECT: Request for Analyses - WHMC Medical Center (Your Ltr 21 Apr 95)

We received your tasker on 27 April 1995 requesting Air Force cost of base realignment actions (COBRA) and other appropriate analyses for two options regarding WHMC Medical Center (WHMC). You also requested that the overall feasibility, cost, quality, and access implications of the two options be provided. An Air Force-only evaluation of each of these options is attached.

The Air Force feels strongly in stating that WHMC is the premier Air Force medical facility known internationally for its specialty medical services and GME teaching programs. It has a long and distinguished history in delivering health care to a population spanning the globe and in its medical research and technology development. Any decrease in capability along the lines of the two options will impact negatively on the Air Force's wartime readiness mission and operational healthcare costs.

The Air Force performed no COBRAs on WHMC during the Service's review or in the Medical Joint Cross-Service Group's study. The Air Force prefers to facilitate medical mission changes programmatically rather than through BRAC law in order to maintain a degree of flexibility in sculpting its future medical force. Flexibility is important in implementing TRICARE initiatives and delivery of healthcare to all beneficiaries. The Air Force advocates aggressive efforts in rightsizing its medical facilities based on its readiness mission, along with TRICARE, through a strategic resourcing methodology. This methodology forges the results of a population-based, demand projection, business case analysis with capitated based resource allocation and incorporates best business practices to culminate in the most effective and efficient use of healthcare resources. Using these tools will methodically and purposely eliminate duplication of services and provide for an optimum product-line and personnel mix.

We are unable to complete the requested COBRA analysis within the time constraints of your request. The Air Force has serious operational concerns with these proposed actions and believes COBRA analysis, even if available, should not be a decisive factor. Please contact Col Mayfield, HQ USAF/RTR, at DSN 225-6766 if you have any questions.

Jay D. Blume Jr.
 JAY D. BLUME JR., Major General, USAF
 Special Assistant to Chief of Staff for Realignment
 and Transition

Attachment:
 As Stated

cc:
 OASD/EA
 HQ USAF/SC

Response To Base Realignment And Closure (BRAC) Commission's Options

For

WHMC USAF Medical Center (WHMC)

Introduction

The Air Force does not support any BRAC initiative that eliminates a major Air Force medical presence in the San Antonio region. By any standard, the Air Force is the major Service component represented in the San Antonio area. Operationally, it is home to the only Air Force induction and basic military training center. It contains four major Air Force installations, including two major commands, with WHMC representing the total Air Force bed capacity. Air Force beneficiaries outnumber other service beneficiaries by an overwhelming margin. Medically, WHMC is the flagship of the Air Force Medical Service. It is the largest, single contributor to our readiness capability, houses 34 percent of our GME training programs of which 27 are unique to WHMC, and accounts for 41% of the total physician training man-years, is the only designated Specialty Treatment Center in the Air Force, as well as its only operating Level 1 Trauma Center.

Due to the nature of Graduate Medical Education and specialty training programs, large teaching complexes are absolutely essential to generate the volume and types of patients required to support graduate medical education and other specialty training programs. The Air Force has only one such hospital in their system and depends on WHMC as the foundation on which the remainder of the Air Force and DoD regional healthcare system is designed. The other three graduate medical education sites are very limited in their scope, capability, demand and capacity.

Evaluation of both options proposed for WHMC involve a review of three major functions: 1) medical readiness; 2) clinical capability (to include graduate medical education); and 3) managed care. Each of these topics impact on cost, quality, access, and feasibility are discussed in detail below. It is impossible to separate any of these issues and fully understand the significance of WHMC's status as the "flagship" for Air Force medicine. Any dramatic change in the operational capability of WHMC threatens the viability of the entire Air Force Medical Service (AFMS) structure. It is not just the Air Force structure that is threatened by the options. The Air Force's substantial DoD mission is magnified by support of the entire San Antonio community. This total demand forced establishment of a consolidated WHMC/BAMC operating Level 1 Trauma training center. This unique mission is integral to the support of the 56 training programs and 4 organ transplant missions. In addition, a portion of the civilian indigent health care in San Antonio is supported through Congressional appropriations. In essence, the total demand generated by Lackland AFB and its external forces continue to support the requirement for WHMC. Brooke Army Medical Center (BAMC) has practically no physical capacity to support this demand. In addition, the worldwide referral pattern also focus on

WHMC's tertiary and quaternary care capabilities and any reduction in capability, as it exists today, will degrade the overall AFMS mission effectiveness. Most critically, relocating our readiness missions, training programs and redesigning the entire DoD and AFMS referral process will raise costs and lower access to specialty and subspecialty healthcare and the quality of this care.

The Military Health Service System (MHSS) is sensitive to structuring itself to the needs of the world-wide community it serves, and is addressing this issue outside the BRAC process. In San Antonio, the Army Medical Center at Ft Sam Houston is built recognizing the size and capability of WHMC, eliminating duplication of services and creating economies of scale. In addition, the designated operating capacity of WHMC has been judiciously decreased from 1,000 beds to its present level of 530. Additional economies in this community may be warranted; however, it is the position of the Air Force and DoD that such actions be incorporated through careful and programmatic analyses of all pertinent factors. Weaknesses in the Joint Cross-Service Group (JCSG) model were evident in its handling of referral flow patterns, neglect of BRAC closure nominees, and an inordinate reliance on the age of facilities without regard to overall operational considerations. By any measure of merit, other than facility age, the major medical player in San Antonio is the Air Force.

Medical Readiness

WHMC has the largest single medical deployment mission in the Air Force. It consists of the following personnel and equipment packages: a 750-bed contingency hospital, an air transportable hospital, three 40-bed hospital surgical expansion teams, and various other taskings totaling 1360 personnel and involving 26 Unit Type Codes (UTC's).

Transfer of these taskings is impossible without moving existing medical subspecialties. Certain medical specialties are nearly 100% utilized throughout the AFMS. These include surgery, urology, aerospace medicine, anesthesiology, nephrology, pulmonary/critical care, and associated ancillary support which must be retained and relocated to other medical centers. With WHMC deployable specialty capability representing 20-30% of the total AFMS readiness mission, these taskings then could be relocated, but not without substantial medical military construction (MILCON) costs and redistribution of referral workload. Again, the demand for these critical subspecialties already exists in the greater San Antonio area and is increased by the existing AFMS referrals. These subspecialties are also integral to meeting the American College of Surgeon's Level I trauma center requirements as well as the national accreditation requirements for the 33 medical residencies and fellowships currently located at WHMC. To challenge the need for WHMC is to challenge the very essence of the AFMS delivery system and compromises our readiness mission creating a shortfall in critical specialty areas.

World events challenged the personnel assigned to this facility. During, Operation Desert Storm (ODS) tasked 1047 personnel from WHMC. Similarly, taskings for operations

other than war (OOTW) locations such as Haitian/Cuban support (424 personnel) have been supported by deployments from WHMC. The Air Force's most effectively trained trauma personnel either are based at WHMC or have rotated through its Level I Trauma center. Deployment requirements tasked to smaller AFMS medical facilities often force a degradation of beneficiary care. WHMC must experience a very large tasking before this would occur.

The Air Force blood program receives 25-30% of its total annual support from WHMC. This is achievable since Lackland AFB is the induction and basic military training site for the entire Air Force. WHMC also has the casualty reception center for the entire San Antonio area. This 50-bed aeromedical staging facility (expandable to 250-beds) supports casualty reception in peace and war. Casualties returning from Just Cause, Operation Desert Storm, and other humanitarian peacetime operations are sent to San Antonio for care and most frequently to WHMC for treatment. WHMC is unique in its ability to provide all levels of casualty healthcare. These capabilities must continue in the San Antonio area.

WHMC's extensive medical capabilities and leadership places them at the forefront in deployable specialty care. An example is the development of the Mobile Field Surgical Team (MFST) and Critical Care Transport (CCT) Teams. These unique capabilities are designed to deliver highly mobile, subspecialty care far forward. As a result, more critical casualties can be treated at the point of injury and then transported safely to more definitive sources of care. Both the MFST and CCT have been deployed to support of White House and Special Operations taskings. Again, this is an innovative by-product of WHMC's clinical capabilities.

WHMC and medical readiness and the AFMS cannot be separated. The vast capabilities demanded by the local community and base mission support the worldwide casualties transferred to this hospital. The entire AFMS is predicated on use of this "flagship" as the focal point for our operational readiness. Use of this focal point ensures that its graduate medical education programs turn out medical personnel who are the best qualified personnel in the world to respond to trauma in contingency situations. Diffusing this health care delivery system based upon either option proposed would drastically reduce our patient care capability and greatly increase the cost of obtaining this same capability at other locations.

Clinical Capability

WHMC represents a unique entity which would be extremely expensive to disperse or replicate anywhere in the MHSS. Located in San Antonio, it has one of the largest local beneficiary populations in the world. Over the years many military beneficiaries have relocated to San Antonio because of the vast and often unique medical services available. These include services for many children with complex medical needs and specialties for retired groups with increasing needs for medical and surgical care. Located in southwest San Antonio, the civilian community generates over 800 cases of very serious trauma per year treated at WHMC (representing 25-33% of all cases in San Antonio). The large community combined with the

large referral workload have justified the development of highly specialized services, many of which are unique in DoD.

There is limited capacity in the San Antonio area to absorb the care now being provided at WHMC particularly as it applies to quaternary services. Furthermore, there is little capacity in the MHSS to absorb the clinical training now being conducted at WHMC. Finally, there are both clinical services and clinical training that are unique to WHMC that could be provided in a community hospital. These services would be difficult to defend or establish in other DoD facilities, and extremely expensive to access in the civilian community.

Realignment of WHMC as a clinic or community hospital would result in significant decrements in clinical services as well as clinical training. Providing these clinical services and clinical training in other locations would be costlier in many cases and unfeasible in many others. The overall impact on cost, quality and access to the widest range of general and highly specialized services would be severe if WHMC was realigned as a community hospital. The effects are worsened substantially if WHMC is realigned as a clinic. In both options, WHMC would be unable to provide the following services now offered by the medical center:

a. Specialized Treatment Service for autologous and allogeneic bone marrow transplantation. This requires additional clinical specialties and laboratory services not justifiable in a community hospital. This service would have to be relocated to another appropriate facility along with its vast support structure in both specialty and ancillary services. This transfer would be at great expense to the DoD.

b. Level I Trauma Services. A community hospital would not have the requisite specialty services, critical care units, patient acuity, or volume to support a full service trauma facility. WHMC has the only Air Force military trauma center which qualifies for Level I Trauma Center Certification providing this service in peacetime. This trauma center supports Mobile Surgical Team (MST) training and the Trauma and Critical Care Course for Surgeons which provides intensive refresher training for dozens of Air Force surgeons annually. The trauma center also provides the training opportunity for many Army, Navy and Air Force special forces paramedics.

c. Critical Care Units. Critical care units are seldom provided in community hospitals. These units currently provide essential clinical services and a major training environment for numerous medical personnel as well as the newly established Critical Care Transport Teams.

d. Emergency Services. An estimated two thousand Code III emergency patients would be diverted or retransported to other facilities due to limited hospital capability. This introduces additional risk and morbidity to these patients and legal exposure for the Air Force.

e. Organ Donation. Participation in the San Antonio Emergency Medical System as a Level I Trauma Center has produced the majority of organ donors for the DoD Liver Transplant STS and the only DoD Eye Bank and it has also produced a substantial number of donors as a substantial community service.

f. Solid organ transplant services include the DoD Liver Transplant STS, and kidney and pancreas transplant programs. A community hospital lacks the requisite specialty services, critical care units, patient acuity or volume to support a solid organ transplant program.

g. Specialty medical and surgical services. Few community hospitals can justify the full range of medical and surgical subspecialties. These patients would exceed Brooke's planned capability and would be seen at substantial expense in the community. An ambulatory surgery facility would not be justified in a free standing clinic serving the military population alone.

h. Clinical outreach services. WHMC currently provides specialty services at outlying military facilities in DoD Region VI. These would be unsupportable as a community hospital.

i. Reference laboratory services and specialized laboratory services to support HIV and transplant services would no longer be required. This requirement would continue to exist and need to be transferred.

j. A unique DoD stereotactic radiation therapy and neurosurgery capability would no longer be justified but its requirement would continue.

k. Inpatient mental health currently serving Region 6 could not be justified in a community hospital. Absence of an inpatient mental health unit in the clinic scenario would seriously degrade support for the military training center at Lackland. No inpatient mental health unit is planned for BAMC.

l. Pediatric Intensive Care Unit (PICU). This is the only PICU in DoD (400 admissions per year). BAMC will not have a PICU. Local civilian facilities are frequently closed to PICU patients.

m. Extensive services for multiple handicapped children are available. These services are at WHMC principally because they serve a worldwide population. However, many active and retired personnel have relocated to the WHMC catchment area because of the availability of these specialized capabilities.

n. Neonatal Intensive Care. The 34 bed NICU supports critical neonates from a worldwide referral base. Military and civilian NICUs are often saturated; civilian NICU care is extremely expensive and very limited in capacity. Specialized services like extracorporeal

membrane oxygenation and high frequency oxygenation would have to be sought elsewhere at great expense. WHMC is the only DoD facility that has this capability.

o. Dental. WHMC hosts 84% of the Air Force's dental GME program.

Both discussions on medical readiness and clinical capabilities have documented a substantial demand base supporting the population in the San Antonio area. Referrals from Region 6 in addition to the worldwide focus on WHMC as a source of many unique sources of care within the DoD compound the need for the health delivery system that WHMC represents. Clearly, immense costs would be driven to shift these services to other locations. Quality of patient care and access to the complete range of services currently offered by WHMC would not be possible. As documented earlier, removing the nucleus of the AFMS delivery system by changing the structure of WHMC threatens to severely limit the capability of the entire system resulting in shifted workload to much more costly civilian sources of care.

Similarly, clinical education for Air Force physicians, dentists, nurses, scientists and numerous other disciplines would be severely decremented in either scenario. The large San Antonio patient base, substantial worldwide referral patient demand, and designation as the only Level I Trauma training center have fostered the establishment of 56 graduate medical education programs including 33 medical residencies and fellowships. This demand has created a highly centralized Air Force Graduate Medical, Advanced Medical Education and Dental programs at WHMC.

AFMS personnel train in 119 different graduate programs. WHMC operates 40 of these training programs (34%); 27 of these programs are unique to WHMC. WHMC's training programs represent 471 of 1489 training years for all corps (32%) and 398 of 965 medical corps training years (41%).

The Air Force already has the leanest in-house GME program of the 3 Services relying upon sponsorship of trainees in civilian and military training programs and deferment of trainees in civilian programs. As a result of having only one major medical center, AF makes greatest use of civilian deferred status. Historical data show that physicians trained in civilian deferred status have poorer retention than those trained in military programs (20% vs. 40%). Having a greater proportion of physicians in civilian training requires AF to have more total physicians in GME training than either the Army or Navy.

Maintaining the current level of military GME programs is vital to our readiness mission. Instructors/staff actually deploy to operations or contingencies, bringing back levels of experience not available by any other means (contingency operations, utilization of military-unique equipment and apparatus). Trainees who study under these instructors gain from this experience (obviating the need to gain the experience "on-the-ground" at the time of deployment).

WHMC, by virtue of its size and location, provides a "critical mass" of organic patient population, referral patients, experienced staff, and support programs to support the training of combat critical specialties. Residency Review Committees (RRC) of Accreditation Council for Graduate Medical Education (ACGME) requires presence of supporting training programs to maintain accreditation of numerous militarily critical specialties. National healthcare economics and certain specialty RRC decisions are leading to downsizing or **elimination of civilian training programs** in these critical specialties, making it more difficult to defer trainees to these programs. Training programs in these specialties in other Services cannot produce the combined output required by their own Services and the Air Force. Therefore, WHMC's programs would have to be relocated to another medical center (none of which is large enough or has the patient base to support them or their attendant specialty programs) if WHMC was downsized. To transfer GME programs, the gaining medical center would require additional catchment area population sufficient to support the additional training requirements, akin to transfer of the Air Force beneficiary population from the San Antonio catchment area. Relocation or changes in existing GME programs require accreditation by the RRC as new programs, a process that is neither simple nor guaranteed.

STSs provide highly specialized, cost effective alternatives to civilian referral. Many would not be possible or would be much more expensive without support of GME residents and fellows. STS services must be provided in larger medical centers since smaller centers cannot provide the ancillary support or supporting specialty services necessary to make the STS effective.

Elimination of all GME programs at WHMC will deprive the Air Force of critical medical, dental, and ancillary support specialists. Transfer of GME programs from WHMC will dilute the specialty training program mix necessary to provide the highly specialized medical specialists necessary to meet the healthcare needs of TRICARE beneficiaries into the next century.

In conclusion, the medical readiness, clinical capabilities and graduate medical education programs are inextricably combined. Either option would force a dilution of medical capabilities within the entire spectrum of the AFMS to a point that the AFMS may not be able to regain. Certainly, any such change would be far more costly than the continued existence of WHMC.

Managed Care

WHMC is the keystone to the DoD's managed care program called TRICARE for Health Service Region (HSR) 6. TRICARE represents a system that integrates quality, cost, and accessibility in the delivery of healthcare to our patient population. It also expands the lead agency concept from management of overlapping catchment areas to oversight of entire, considerably larger regions. HSR 6 is the second largest of the twelve regions with a total population of 1,031,513 and 17 military medical treatment facilities, of which 14 are Air Force.

Any significant realignment or reduction of WHMC's capability will significantly impact its awarded TRICARE managed care support contract. The recently awarded \$1.82 billion TRICARE managed care support contract was based on existing DoD health care resources and capacities, CHAMPUS utilization rates, and estimated future workload and physical plant capacities. By 1997, all DoD HSRs will have a single, private TRICARE support contractor responsible for developing civilian health care networks and managing the DoD health benefit in support of the Services. The contractor is "hired" to supplement the DoD direct care system based on known capacities and demand at the time of awarding the contract. Any changes to the baseline will require major revisions to the contract creating the potential for a tremendous escalation in the cost of the contract through extensive bid-price adjustments. Changing the capacity of WHMC does not negate the population's need for health care, either within the San Antonio catchment area, or within the entire region for which the contract and regional planning are based.

While government direct care savings may initially accrue from resizing WHMC, the potential savings generated will in all probability be greatly offset by the increased contract costs. Using the assumptions in the Section 733 Study, government costs could increase 10% to 24% on a per-unit basis for the same care provided in the civilian network.

TRICARE support contracts. Changing the contract-provided capacities of either WHMC or any other bedded military medical treatment facility, such as BAMC will have the following affects:

a. Affect on local catchment DoD and beneficiary costs and access. Overall, DoD and beneficiary-shared costs will increase to the extent direct care workload (inpatient and outpatient) is shifted to civilian providers. The trade-off factors identified in the CHAMPUS Reform Initiative studies may be too conservative for WHMC, given the higher demand for non-elective specialty care services, and the fact a significant portion is based on referral. Although the contractor's civilian network will be held to the same access standards as the MTF, retirees over the age of 65 (who are ineligible for TRICARE and CHAMPUS) will face both increased costs and greater difficulty accessing providers.

b. Affect on DoD Region 6 costs and beneficiary access. Because about half of WHMC's inpatient workload originates from outside the catchment area, it is probable that bid-price adjustments will occur in other regional managed care support contracts as well as Region 6's. There is extremely limited capacity at BAMC to absorb any additional inpatient workload in Region 6. Other MTFs will

refer care to their local civilian network, increasing the number of non-availability statements issued, causing an unfavorable bid-price adjustment. Again, as previously mentioned, retirees over the age of 65 will face both increased costs and greater difficulty accessing providers. Increased wait times may occur for patients with elective cases which would have to remain in their local area for care.

c. **Affect on DoD HSRs other than Region 6.** Depending on the extent of reductions to services at WHMC affecting its reception of patients from outside Region 6, the extremely limited ability of BAMC to absorb the difference, and concomitant reduction in overall San Antonio direct care system capacity to absorb referral workload, outlying catchment areas will either have to increase direct care service capability, or increase reliance on civilian provider network workload. While this may have minimal impact on primary and secondary care, it will greatly impact tertiary and quaternary care services (e.g., bone marrow transplant, liver transplant), especially in smaller metropolitan areas (e.g., Laughlin, Reese, etc.). Limitation of WHMC's capabilities may drive increased demand for care in the local community and local MHSS facilities with resultant increase in queuing.

d. **Outreach Care capability.** Eliminating the WHMC capability would either show a reduction in outlying MTF workload or would have to increase local MTF resources accordingly. Given the smaller size of most other MTF populations in the region, to compensate for the loss of just one surgeon in the WHMC's Outreach program would require more than a one-to-one surgeons elsewhere in the region due to lower economies of scale at smaller MTFs. That is, if several or all MTFs attempted to continue the same level of surgical services provided currently through the Outreach program each MTF would have to procure the services of at least one surgeon. This phenomenon is due to the ability of WHMC to use its marginal available capability to assist other MTFs (at an overall savings to the Air Force, as well as to the beneficiaries, who would otherwise use CHAMPUS). Reduction to the Outreach program would increase other MTF costs to the extent additional manpower were added to the MTFs to maintain the same capability. Without re-deploying those assets, at a greater than one-for-one basis, local CHAMPUS and beneficiary costs will increase.

Temporary deployment of clinical assets from WHMC under the Outreach program to outlying smaller MTFs provides several quality opportunities.

(a) **Beneficiaries receive an enhanced direct care medical benefit than might otherwise be provided locally, and may continue receiving their care in the same institution, rather than being referred to local, off-base civilian providers.**

(b) The local MTF providers receive enriched clinical opportunities as they participate in clinical practice with WHMC experts, and receive continuing medical education.

Beneficiaries currently receiving care via these TDY resources, if discontinued, would be disengaged from the direct care system, and required to access these services in the local community.

e. Impact of reduction on DoD national and regional STSs. WHMC has two of only three DoD-designated National DoD STSs: liver transplants (since 2 Dec 93) and allogenic/autologous adult bone marrow transplant (since Dec 94). WHMC's STS programs are nationally acclaimed resources serving the DoD that required years of development and system maturation. They are predicated, as are the other GME-related services, on a core local population requirement supporting an appropriate mix of diversity in patient condition, chronicity, and clinic need.

Reduction in WHMC capability and inability of BAMC to absorb these critical STS programs will require transfer and maturation of the programs elsewhere in DoD (thus MILPERS, equipment and time-related costs), or transfer of these programs to the civilian community (at increased TRICARE contractual costs), and loss of a benefit for those patients 65 years of age or older. In addition, it would affect the continuity of treatment currently provided to patients, and the critical loss of GME and clinical treatment synergies arising from multi-disciplinary and highly specialized services. Access, of course, would diminish for patients required to transfer to the civilian network, if eligible, or to fee-for-service or private HMOs if Medicare eligible.

f. Impact on AFMS quality standards. WHMC compares very favorably, or exceeds, national indicators of quality health as follows:

JCAHO Grid Scores:
AF Average- 90
Civilian Average- 83
WHMC- 98

JCAHO Accreditation With Commendation:
AF- 22%
Civilian- 10%

WHMC- All major categories received "1s" (highest score possible), no "Type 1" recommendations

MHA Quality Indicators:

AF Better than National Average on 11 of 14 Indicators

WHMC - better than the median in 19 of 23 indicators

Physician Specialty Board Completion (pass rate, first testing):

AF - 92-100%, depending on specialty

- All of our physicians (non resident) are Board Certified

Civilian- 83-92%

WHMC- The five year first time pass rates are as follows: 100% in 19 of 27 medical specialties, 95% or better in four, 90% or better in three, and one at 81%.

g. Physical plant. The new BAMC facility was planned, budgeted, and approved by Congress based on WHMC's capabilities to avoid unnecessary duplication of services. The new BAMC will not have the capacity to absorb both the inpatient and outpatient medical requirements of the local community, let alone GME/tertiary care and referral requirements, without substantial MILCON and O&M funded enhancements.

h. Reduction of services. Reduction of WHMC capabilities will degrade its Level I Trauma Center capabilities. Loss of this vital military and civilian community emergency asset will reduce access to exigent care services. A significant amount of uncompensated emergency care is also provided to the community by WHMC on an annual basis. Trauma care is usually associated with catchment and near catchment populations, and could not realistically support that population's trauma needs if transferred to another major DoD medical center (e.g. Keesler or Travis).

The new BAMC was not planned or designed to accommodate WHMC's trauma workload, but, rather, to supplement WHMC's capability. MILCON and O&M funds will be required at BAMC to maintain the same DoD capability in the community. Otherwise, the TRICARE support contract will require modification, at increased costs, since true trauma care is a local requirement, and not elective, hence, not subject to the "trade-off" factors.

Emergent patients will have to seek care elsewhere, potentially at lower level emergency medicine departments with fewer specialties immediately available. Medical staff, especially specialists, will suffer reduced opportunities for practicing wartime trauma skills. These staff could practice emergency skills in a

local civilian emergency medicine department, but would then be unavailable for more routine care, consultation and continuing provider education.

Summary

This document substantiates two key points:

a. WHMC is a unique platform in the AFMS providing world-class training and medical capabilities whose continuation are critical to the entire Air Force Medical Service. No other platform exists that can accommodate the infrastructure required to support many of the medicine and surgical subspecialty training programs that are required. Diffusion of the graduate medical education program to other locations would not replace the capability that WHMC represents nationally today.

b. No COBRA has been done. If a platform could be found to accommodate this vast mission, the cost of transferring the programs and associated infrastructure would be staggering.

It is therefore critical that WHMC be maintained at its existing operational capability. Any changes to the structure of WHMC should be made programmatically and not through the BRAC process.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-30

FROM: MEYER, BOB	TO: LYLES, DAVID
TITLE: DIRECTOR	TITLE: STAFF DIRECTOR
ORGANIZATION: BASE CLOSURE OFFICE	ORGANIZATION: DBRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING DISA'S COST ESTIMATE TO RENOVATE EXISTING FACILITIES AT NSWC, ANNAPOLIS FOR USE BY THE JOINT SPECTRUM CENTER; ALSO NAVY BSEC COMMENTS ON PROPOSED MOVE.

Due Date: _____ Routing Date: 950601 Date Originated: 950525 Mail Date: _____



ECONOMIC SECURITY

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
3300 DEFENSE PENTAGON
WASHINGTON, DC 20301-3300

12 5 MAY 1995



Mr. David S. Lyles
Defense Base Closure and
Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950601-30

Dear Mr. Lyles:

I am forwarding information requested by Commissioner Cox regarding the movement of the Defense Information Systems Agency's (DISA) Joint Spectrum Center (JSC) onto the Naval Surface Warfare Center Annapolis.

Enclosure 1 is DISA's cost estimate to renovate existing facilities at NSWC for use by the JSC. Enclosure 2 is the Navy Base Structure Evaluation Committee's comments on the proposed move.

While the Navy states that DISA's \$11.7 million renovation estimate appears to fall within a reasonable range, there are significant Base Operating Support (BOS) and personnel and equipment movement costs that have not yet been addressed. The Navy estimates that the annual BOS costs at NSWC could equal or exceed DISA's current annual lease cost for the JSC.

Please call me if you need additional information.

R.L. Meyer
Director
Base Closure Office

Enclosures





RECEIVED DEFENSE INFORMATION SYSTEMS AGENCY

701 S. COURT HOUSE ROAD
ARLINGTON, VIRGINIA 22204-2199

MAY 11 1995

OASD(ES)



IN REPLY
REFER TO: **Strategic Plans and Policy (D5)**

5 May 1995

MEMORANDUM FOR ASSISTANT SECRETARY OF DEFENSE (ECONOMIC SECURITY)

SUBJECT: Response to BRAC 95 Commission

1. Enclosed is information requested by the Base Realignment and Closure of FY 95 (BRAC 95) Commissioner, Ms. Rebecca Cox, during her 27 March 1995 visit to the Naval Surface Warfare Center (NSWC), Carderock Division Detachment, Annapolis, Maryland. The Joint Spectrum Center (JSC) is currently a tenant at NSWC, a site proposed for closure under BRAC 95. The Defense Information Systems Agency will become the executive agent for the JSC on 1 October 1995.

2. Ms. Cox asked the commander of JSC to provide an estimate of the costs to renovate current structures on the base to house a JSC contractor staff of approximately 600. They are now housed in commercially leased space in Annapolis. Enclosure 1 provides the estimate developed by the JSC and certified by Col George Flock, Commander, JSC. Enclosure 2 is a copy of the certification. Since the estimate was developed at the Commissioner's request, none of this data was used in the Navy's BRAC 95 submission.

3. I would appreciate your forwarding this information to Ms. Cox at the BRAC 95 Commission as we are providing it in response to her request. DISA is currently conducting analyses to determine how best to deal with potential BRAC 95 actions that might affect JSC and other DISA activities. If you need further information, please contact Mr. Bob Hutten, the Acting Deputy Director for Strategic Plans and Policy, at 703-607-6230.

- 2 Enclosures:
- 1 Joint Spectrum Center
BRAC Renovation
Estimate
- 2 BRAC 95 Certification


ALBERT J. EDMONDS
Lieutenant General, USAF
Director

**JOINT SPECTRUM CENTER
BRAC RENOVATION ESTIMATE FOR NSWC-ANNAPOLIS STRUCTURES**

26-Apr-95

BLDG #	# OF FLOORS	SQ FT	BRAC COST/ SQ FT (COBRA)	TOTAL COST
B3A1	1	7,522	\$50.00	\$376,100
B3A2	1	8,465	\$50.00	\$423,250
B3A3	1	5,036	\$50.00	\$251,800
B3B2	1	8,484	\$50.00	\$424,200
B119	2	12,744	\$123.00	\$1,567,512
B120	4	67,066	\$123.00	\$8,249,118
B182	1	4,704	\$92.25	\$433,944
TOTAL: 3, 119, 120, 182		114,021		\$11,725,924

BRAC-95 CERTIFICATION

I certify that the information contained herein is accurate and complete to the best of my knowledge and belief and is based upon BRAC cost estimating guidelines included in the COBRA (Version 5.08) Model.

George Flock Col. USAF
NAME (Please print or type)

George Flock
Signature

Commander
Title

14 April 1995
Date

Joint Spectrum Center
Activity



DEPARTMENT OF THE NAVY
OFFICE OF THE SECRETARY
WASHINGTON, D.C. 20350-1000

MM-0771-F15
BSAT/DMW
19 May 1995

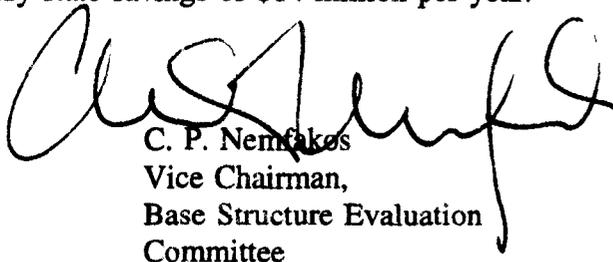
MEMORANDUM FOR DIRECTOR, BASE CLOSURE AND UTILIZATION, OFFICE OF
THE DEPUTY ASSISTANT SECRETARY OF DEFENSE
(ECONOMIC REINVESTMENT AND BRAC)

Subj: DEPARTMENT OF NAVY COMMENTS ON DEFENSE INFORMATION
SYSTEMS AGENCY (DISA) RESPONSE TO BRAC-95 COMMISSION -
INFORMATION MEMORANDUM

We have reviewed the Defense Information Systems Agency estimate of the cost to relocate the Joint Spectrum Center (JSC) onto NSWC Annapolis, and the following comments are provided. First, it should be noted that DISA did not contact the Department of the Navy during their development of this estimate. In regard to military construction requirements, while we cannot attest to the accuracy of this estimate, it appears that the \$12 million estimate to rehabilitate existing facilities may be reasonable (our experience in BRAC-95 COBRA analyses would suggest that rehabilitation could range from \$9 million to \$16.5 million for this size project, depending upon the extent of rehabilitation required).

The DISA cost estimate does not, however, address significant other costs associated with this type of action. The cost estimate makes no mention of the increases in base operating support costs at NSWC Annapolis which would be required to accommodate 600 additional personnel. We estimate that this cost at NSWC Annapolis could range from \$1.7 million to \$2.3 million per year. (We have been advised that the current JSC lease is \$1.7 million per year). In addition, the estimate does not include any moving costs associated with this action.

Finally, and most importantly, this type of relocation could only be accommodated if the BRAC-95 Department of Defense recommendation to close NSWC Annapolis is not enacted. Keeping NSWC Annapolis open would force the Department to retain unneeded excess capacity and forego annual steady-state savings of \$14 million per year.


C. P. Nemfakes
Vice Chairman,
Base Structure Evaluation
Committee

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-31

FROM: LEE, DEBORAH	TO: DIXON
TITLE: ASST SEC DEF (RES AFFAIRS)	TITLE: CHAIRMAN
ORGANIZATION: SEC OF DEF	ORGANIZATION: DBCRCL
INSTALLATION (S) DISCUSSED: NAS, JOINT RESERVE BASE, FORT WORTH	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATING THAT THE 301ST FIGHTER WING SHOULD REMAIN AT BASE.

Due Date: _____	Routing Date: 950601	Date Originated: 950518	Mail Date: _____
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RESERVE AFFAIRS

ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1500

1 8 MAY 1995

MEMORANDUM FOR CHAIRMAN, THE DEFENSE BASE CLOSURE AND
REALIGNMENT COMMISSION

SUBJECT: Naval Air Station, Joint Reserve Base, Fort Worth (Carswell AFB)

I wanted to personally let you know that one of the more successful products of BRAC 91 and BRAC 93 is the Joint Reserve Base (JRB) Fort Worth. This base will provide facilities for the Naval Reserve assets at Naval Air Station (NAS) Dallas, the Air Force Reserves' 301st Fighter Wing, the Marine Reserve Air Group 41, and elements of the Texas Air and Army National Guard. This joint base conforms to the requirements of Title 10 USC 18231(2) that facilities for Reserve components be shared by two or more components while providing a true experiment in jointness and the economies and efficiencies associated with it.

I have visited the base and seen first hand how the structure of the Air Force Reserve components can supplement and complement the Naval Reserve squadrons that must rely on others for support. Through the efforts of the energetic commanders assigned to the JRB, parochial service barriers are broken down and efforts at commonality are established. The integration of assets and potential to reduce cost will provide efficient day-to-day training in a joint atmosphere while not impacting readiness.

To maximize the economies and efficiencies envisioned for this first JRB, it is imperative that the Air Force Reserves' 301st Fighter Wing, a major tenant and leader in the experiment, remain assigned to the JRB Fort Worth.

I encourage you to personally visit the base and see the progress that Captain Beaver, U.S. Navy; the site commander, and Colonel Efferson, U.S. Air Force; the 301st Wing commander, have made toward creating a truly joint installation.

A handwritten signature in cursive script, reading "Deborah R. Lee".

Deborah R. Lee

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950601-32

FROM: REICHARD, LARRY D.	TO: Dixon
TITLE: EXECUTIVE DIRECTOR	TITLE: CHAIRMAN
ORGANIZATION: PENN. NW DEU CORP	ORGANIZATION: DBRC
INSTALLATION (S) DISCUSSED: Youngstown ARS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓	X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT.

Due Date: 950608	Routing Date: 950601	Date Originated: 950519	Mail Date:
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PENN
NORTHWEST
DEVELOPMENT
CORPORATION

147 North Diamond St., Mercer, PA 16137-1280
Phone (412) 662-3705
Fax (412) 662-0283

May 19, 1995

Please refer to this number
when responding 950601-32

The Honorable Alan J. Dixon, Chairman
Base Realignment and Closure Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22208

RE: Youngstown Air Reserve Station - Youngstown/Warren
Regional Airport - Vienna, Ohio

Dear Chairman Dixon:

As the Executive Director and on behalf of the Penn-Northwest Development Corporation in Mercer County, Pennsylvania, we submit our strong objections to the potential closure of the Youngstown Air Reserve Station in Vienna, Ohio.

The Air Reserve Station employs a total of 1500 persons at the facility of which 1100 are Air Force Reservists. Total annual payroll approximates \$24.6 million and swells to \$75.6 million when the more than 6400 retirees are counted. The 1995 base construction budget alone exceeds \$13.2 million and records reflect \$3 million in contracts for supplies and materials in the local economy. These basic figures reflect a facility with tremendous positive economic impact in eastern Ohio and western Pennsylvania.

More importantly, the Youngstown Air Reserve Station is an integral part of the future development of the adjacent Youngstown/Warren Regional Airport. Plans are underway to develop a regional "cargo hub" at the regional airport, which would tie in with the new philosophy of being able to expedite movement of goods and services via air transport. The cargo hub is supported by a broad multi county consortium in Ohio and Pennsylvania. The station provides full-time fire/crash rescue capabilities for the regional airport and has numerous mutual aid agreements with surrounding communities, all of which are essential to achieving this regional economic development, cargo hub, objective.

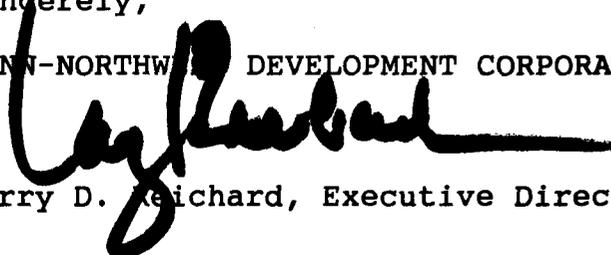
In view of the present and potential economic impact, the Air Reserve base provides within the region, we strongly urge the Commission's rejection of any decisions to close the Youngstown Air Reserve Station. Should you have questions regarding our position on this closure issue or

The Honorable Alan J. Dixon
May 19, 1995
Page 2

should we be able to provide additional supporting documentation, please contact the Penn-Northwest Development Corporation accordingly.

Sincerely,

PENN-NORTHWEST DEVELOPMENT CORPORATION



Larry D. Reichard, Executive Director

LDR:tlc

cc: Congressman James Traficant
Congressman Phil English
Commander, Youngstown/Warren Regional Airport Air
Reserve Station
Reid Dulberger, Youngstown/Warren Regional Chamber
Olivia Lazor, Chair, Mercer County Board of
Commissioners
Richard Werner, Chairman, PNDC



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please call this number
when contacting 950601-32R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 6, 1995

Mr. Larry D. Reichard
Executive Director
Penn-Northwest Development Corporation
147 North Diamond Street
Mercer, Pennsylvania 16137-1280

Dear Mr. Reichard:

Thank you for your letter expressing your support for the Youngstown-Warren Air Reserve Station (ARS), Ohio. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Youngstown-Warren ARS during a public regional hearing in Chicago, Illinois, on May 31, 1995. In addition, the Commission visited Youngstown-Warren ARS on May 30, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Youngstown-Warren ARS, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950602-1

FROM: GUTMAN, ALBERTO	TO: DIXON
TITLE: STATE SENATOR	TITLE: CHAIRMAN
ORGANIZATION: STATE OF FLORIDA	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: HOMESTEAD AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT

Due Date: 950606	Routing Date: 950602	Date Originated: 950519	Mail Date:
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THE FLORIDA SENATE

Tallahassee, Florida 32399-1100

SENATOR ALBERTO "AL" GUTMAN

34th District

COMMITTEES:

Health Care,
Vice Chairman
International Trade, Economic
Development and Tourism,
Vice Chairman
Agriculture
Finance, Taxation and Claims
Natural Resources and Conservation

May 19, 1995

Please refer to this number
when responding 950602-1

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Monroe Street, Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

The South Florida Community was deeply shaken last week by the news that Homestead Air Reserve Base will be considered for closure by the 1995 Defense Base Closure and Realignment Commission.

Only Homestead Air Reserve Base is able to meet the unique challenges of the Caribbean Basin, as demonstrated so dramatically by the Haitian buildup, and the continued uncertainty of America's relations with Cuba. Homestead ably satisfies the strategic and operational requirements of the Air Force and Department of Defense.

We believe that it is neither necessary nor in the country's best interests to revisit closing Homestead. We wholeheartedly support:

The continued presence of the 482nd Fighter Wing
The return of the 301st Rescue Squadron
The economically feasible transfer of base facilities
to local authorities

Thank you for your attention to this very important matter. If you have any questions or if I can be of any assistance, please do not hesitate to contact me.

Sincerely,

Alberto "Al" Gutman
State Senator
Dist. #34

REPLY TO:

- 1800 S. W. 27th Avenue, Suite 300, Miami, Florida 33145 (305) 442-6990
- 204 Senate Office Building, Tallahassee, Florida 32399-1100 (904) 487-5109

PAT THOMAS
President

ANDER CRENSHAW
President Pro Tempore

JOE BROWN
Secretary

WAYNE W. TODD, JR.
Sergeant at Arms



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950602-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 13, 1995

The Honorable Alberto "Al" Gutman
Florida State Senate
204 Senate Office Building
Tallahassee, Florida 32399-1100

Dear Senator Gutman:

Thank you for your letter expressing your support for the Homestead Air Reserve Station (ARS), Florida. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Homestead ARS during a public regional hearing in Atlanta, Georgia, on June 9, 1995. In addition, the Commission visited Homestead ARS on May 26, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Homestead ARS, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950602-2

FROM: MICHELAKIS, CHRIST	TO: DIXON
TITLE: TRUMBULL CO TREASURER	TITLE: CHAIRMAN
ORGANIZATION: TRUMBULL CO, OH	ORGANIZATION: OBCRC
INSTALLATION (S) DISCUSSED: YOUNGSTOWN-WARREN AIR RESERVE STATION	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF SUPPORT

Due Date: 950609	Routing Date: 950602	Date Originated: 950526	Mail Date:
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TREASURER'S OFFICE
TRUMBULL COUNTY

160 HIGH STREET, N.W.
WARREN, OHIO 44481-1090
PHONE: (216) 675-2436 FAX: (216) 675-2443

CHRIST MICHELAKIS
Treasurer

JOSEPH J. MELFI
Chief Deputy Treasurer

BARBARA A. KATZENBERGER
Administrative Assistant

May 26, 1995

The Honorable Mr. Alan J. Dixon, Chairman
Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22208

Please refer to this number
when responding 950602-2

RE: Youngstown Air Reserve Station

Dear Mr. Dixon:

As a resident of Howland Township and the Treasurer of Trumbull County, Ohio, I would like to express to you my opposition to any plan that would result in the closure of the Youngstown Air Reserve Station in Vienna Ohio.

Since 1947 this area has benefited from the Youngstown Air Reserve Station. There are 1,500 people on its payroll, including civilian and military personnel. The loss of the Station would have the same devastating effect on the Warren-Youngstown area as would the loss of a steel mill or a factory. The trickle down effect of a closing would adversely impact on a number of local businesses, on mutual aid agreements with the regional airport and surrounding communities, (such as the Reserve Station Fire Department) and many programs for visitors to, and tenants of the facility.

The Youngstown Air Reserve Station is an integral part of the proposed cargo hub at the regional airport. Said cargo hub would have a very positive effect on the growth and economic development of the area.

The ongoing military training includes air drop and air-to-land techniques for low-level infiltration during combat situations. During peacetime, Air Force Reserve crews maintain a state of readiness and assist in non military projects.

We would very much like to keep this base open. Thank you for your attention to this matter.

Respectfully yours,

A handwritten signature in cursive script, appearing to read "Christ Michelakis".

Christ Michelakis
Trumbull County Treasurer

CM/bak



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
when responding 950602-221

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 6, 1995

Mr. Christ Michelakis
Trumbull County Treasurer
160 High Street, N.W.
Warren, Ohio 44481-1090

Dear Mr. Michelakis:

Thank you for your letter expressing your support for the Youngstown-Warren Air Reserve Station (ARS), Ohio. I certainly understand your interest in the base closure and realignment process and welcome your comments.

I can assure you that this Commission is committed to evaluating military bases in a fair and objective manner. As you may know, the Commission recently received testimony on behalf of the Youngstown-Warren ARS during a public regional hearing in Chicago, Illinois, on May 31, 1995. In addition, the Commission visited Youngstown-Warren ARS on May 30, 1995 to examine, firsthand, the operations conducted at the base. The information gained during the hearing and base visit, in addition to all other sources of information provided to the Commission and pertaining to Youngstown-Warren ARS, will be carefully scrutinized by the Commissioners and staff before a decision is reached affecting the facility.

Please do not hesitate to contact me if you have additional information to bring to the attention of the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950602-3

FROM: FLYNN, MICHAEL D	TO: REESE, ANN
TITLE: DIR, SPACE & 31 SYSTEMS DIR	TITLE: CROSS SERVICE ADD ANALYSIS
ORGANIZATION: MCCLELLAN AFB	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: MCCLELLAN AFB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING REPORT ENTITLED 'FUNCTIONAL VALUE ANALYSIS OF THE CROSS SERVICING CAPACITIES AND CAPABILITIES FOR GROUND COMMUNICATIONS ELECTRONICS DEPOT MAINTENANCE'

Due Date:	Routing Date: <u>950602</u>	Date Originated: <u>950526</u>	Mail Date:
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DEPARTMENT OF THE AIR FORCE

HEADQUARTERS SACRAMENTO AIR LOGISTICS CENTER (AFMC)
McCLELLAN AIR FORCE BASE, CALIFORNIA

MEMORANDUM FOR DEFENSE BASE CLOSURE AND REALIGNMENT
COMMISSION

26 MAY 1995

ATTENTION: MS. ANN REESE
1700 N Moore St, Ste 1425
Arlington VA 22209

FROM: SM-ALC/LH
5049 Dudley Blvd
McClellan AFB CA 95652-1028

SUBJECT: Ground Communications-Electronics (C-E) Information (BRAC Tour,
22 May 95)

1. We prepared the attached folder in response to your comment at the end of Monday's tour, "that all this workload could be transferred to Tobyhanna." It is our intention that this will provide you with a better picture of unique capabilities between the two centers.
2. We believe the JCSG-DM report underscores the following:
 - a. Cost-per-hour figures support SM-ALC as the best value for ground C-E.
 - b. Depicts our technological leadership in area of functional value (Tab A). (Note: Our "electronic warfare" work is under "radar" stock class, therefore, not comparable to the JCSG definition).
 - c. The JCSG functional capacity data analysis supports our ability to absorb the total TOAD ground C-E workload.
3. We have included (Tabs C, D, and E) additional information on our extensive antenna testing capabilities, capabilities not found at TOAD or elsewhere in the Department of Defense.
4. Please advise if we can provide additional assistance or call M. Greg Schellhase, (916) 643-3906.

FOR THE COMMANDER

MICHAEL D. FLYNN, Col, USAF
Director
Space & C³I Systems Directorate

Attachment:
Functional Value Analysis

FUNCTIONAL VALUE ANALYSIS
OF THE
CROSS-SERVICING CAPACITIES AND
CAPABILITIES
FOR
GROUND COMMUNICATIONS-
ELECTRONICS DEPOT MAINTENANCE

BY

INDUSTRIAL OPERATIONS DIVISION
SPACE AND C3I SYSTEMS DIRECTORATE
MCCLELLAN AFB

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T A B

A

FUNCTIONAL VALUE DATA ANALYSIS

(Information from the JCSG-DM REPORT, 28 NOV. 94, unless otherwise noted)

FUNCTIONAL VALUE SUMMARY FOR GROUND COMMUNICATIONS-ELECTRONICS

	McCLELLAN		TOAD	
	<u>points</u>	<u>ranking</u>	<u>points</u>	<u>ranking</u>
RADIO	47.0	1	45	3
RADAR	56.5	1	43	4
NAVIGATIONAL AIDS	52.5	1	44	3
SATELLITE CONTROL/SENSORS	65.5	1	19	2
WIRE	47.5	2	41	3
ELECTRO-OPTICS/NIGHT VISION	46.5	2	20	6
ELECTRONIC WARFARE	7.5	4	57.5	1
TACTICAL SYSTEMS SOFTWARE	44.0	4	42.5	5
SUPPORT EQUIPMENT SOFTWARE	49.5	3	NONE	NONE
TOTAL	372.5		269.5	

BUDGET LABOR HOUR COST ANALYSIS

	MCCLELLAN	TOAD
BUDGETED LABOR HOUR COST	\$65.27*	\$66.65**
PROGRAMMED WORKLOAD AT TOAD	1641800	1641800
COST TO PERFORM	\$107,160,290.00	\$109,425,970.00

**ECONOMIC IMPACT: CONSOLIDATION OF THE GCE WORKLOAD FROM TOAD TO
MCCLELLAN WOULD RESULT IN A NET SAVINGS OF \$2,265,684.00**

*source: GO35A-HF3-MM-8BV dated 2/94, for GCE workload only

**source: DOD DEPOT MAINTENANCE OPERATIONS INDICATORS REPORT FOR 2/94 for GCE workload only

FUNCTIONAL CAPACITY DATA ANALYSIS

(all figures are in manhours from the JCSG-DM Report, 28 Nov. 94, unless otherwise noted)

Programmed GCE Workload	MCCLELLAN	1221950	MCCLELLAN max GCE Capacity	3052181
	TOAD	1641800	Consolidated GCE manhours	2863759
	TOTAL	2,863,759	DIFFERENCE	188422

TOTAL CONSOLIDATION OF GCE WORKLOAD REPRESENTS JUST 93% OF GCE CAPACITY AT MCCLELLAN

CORE WORKLOAD & TECHNOLOGY CAPABILITIES MATRIX

	MCCLELLAN	TOAD
RADAR	YES	YES*
RADIO	YES	YES
WIRE	YES	YES
ELECTRONIC WARFARE	YES	YES
NAVIGATIONAL AIDS	YES	YES
ELECTRO-OPTICS/NIGHT VISION	YES	NO
SATELLITE CONTROL/SENSORS	YES	NO
RADAR ANTENNA TESTING	YES	NO
E/O NIGHT VISION TEST FIXTURES	YES	NO
non-GCE FACILITIES AVAILABLE FOR EXPANSION	YES	NO
TACTICAL SYSTEMS SOFTWARE	YES	YES**
SUPPORT EQUIPMENT SOFTWARE	YES	NO

* Commerce Business Daily, 29 June 94, solicitation issued by U.S. ARMY CECOM: "The requirements for contractor support is due to the lack of adequate radar range facilities at Tobyhanna Army Depot (TOAD)".

** MCCLELLAN'S tactical software capacity exceeds TOAD by 398%. This lack of capacity at TOAD would necessitate duplicate facilities maintained at MCCLELLAN, in order to ensure adequate software support.

T A B

B

EXECUTIVE SUMMARY

The economies of scale sought by interservicing can only be achieved through functional and economic analysis of a depots existing capability and capacity for a **specific** commodity group and the indentured categories. Data for the Ground and Shipboard Communications and Electronic Equipment Commodity Group (categories 7A-H) is recorded in the Joint Cross Service Group for Depot Maintenance (JCSG-DM) study. This data readily lends itself to accurate, categorical Ground Communications-Electronics (GCE) interservicing/consolidation functional analysis. By using the **specific** data for each GCE category found in this study pertinent to an individual depots capacity and capability, an accurate picture is drawn of that individual depots strengths and weaknesses in comparison to other depots for GCE depot maintenance.

In the Ground and Shipboard Communications and Electronic Equipment Commodity Group (categories 7A-H), the JCSG-DM study rated McClellan higher than the 11 other DOD depots presently performing depot maintenance for GCE. Results from data gathered from all DOD depots show that McClellan received the highest rating in Radar, Radio, Navigational Aids, and Satellite Control/Sensors. McClellan was ranked second highest in Wire and Electron Optics/Night Vision, and fourth in Electronic Warfare for an overall numeric value of 323 (GCE only). Although Tobyhanna Army Depot (TOAD) is the only other depot with programmed workload in all categories, it garnered only 1 high rating, and was rated as low as sixth (Electro-optics/Night Vision), with an overall numeric value of 269.5 (GCE only). More importantly, this study reveals that McClellan is the only DOD facility with CORE capability in all GCE categories, with TOAD retaining NO CORE capability for either Satellite Control/Sensors or Electro-optics/Night Vision. Clearly, the only depot that has the technology in place to support interservicing of all GCE is McClellan.

Today's complex GCE systems require software to operate, and this highly complex circuitry requires automated test equipment at the depot for accurate diagnostics and quick turn around times. In the JCSG-DM Software Commodity Group are the categories of Tactical Systems Software and Support Equipment Software. Of the 11 depots that perform various levels of GCE maintenance, 7 also have workload in the software commodity group. Here, McClellan is ranked 4th in tactical system software, and TOAD is ranked 5th. However, McClellan's capacity for tactical systems software exceeds TOAD by **398%**, indicating that if TOAD constructed the necessary buildings (high bays) for tactical radar overhaul, they would still be non-compliant, as their low software capacity could not support the increased and diverse demand for software support. This would require duplicate facilities at the Inventory Control Point, to ensure adequate software support.

Another example of McClellan keeping pace with depot maintenance technology is in support equipment software. McClellan has become a leader in automatic test equipment test program set development, and is ranked 3rd in the support equipment software category. In this commodity (group 12.b), TOAD received **no ranking**, as TOAD has **no capacity or CORE identified** for support equipment software.

An indicator that McClellan is the ideal interservicing GCE depot is the fact that McClellan won 5 out of 9 competitions for Army workloads, which equates to 75% of the dollar value of awarded Sacramento Army Depot workload, with cost as the driving factor. According to the DOD Depot Maintenance Operation Indicator Report for the 2nd quarter of 94 (most recent data available for McClellan and TOAD, the only two depots with workload in all categories), TOAD's budgeted hourly rate (the rate given to the customer so they may plan accordingly) was \$66.55. McClellan's rate for GCE depot maintenance during this time frame was \$65.27 (source: GO35A-HF3-MM-8BV, for GCE workload only). This difference of \$1.38 an hour equates to a savings of \$2,265,684.00 by performing TOAD's workload at McClellan. Bring to this the fact that only McClellan has a technological CORE for all categories, makes McClellan the leader in economic value for GCE depot maintenance.

As shown by the results of the JCSG-DM questionnaires for CORE, Maximum capacity and capability (Table 13.1.a), TOAD has NO CORE capability for commodity groups 7E, Electro-optics/Night Vision or 7G, Satellite Control/Sensors. These categories are extremely important to supporting regional conflicts, as seen in Desert Storm: The Defense Support Program and the Global Positioning System (FAD 1-1 satellite control sensor systems) where key to our success, and our "night strike" capability led to an early and decisive victory. As of today, only McClellan has the CORE resources in place to ensure future successes, as well as a funded workload **above CORE level requirements** to maintain these resources. As of today, TOAD's funded workload is below CORE level, seriously jeopardizing its ability to support the resources necessary for interservicing.

As indicated, only McClellan can support the GCE workloads presently at McClellan, and capable of the additional TOAD GCE workload, as well. What this documentation doesn't readily indicate is that McClellan's technological base reduces dependence on outside resources. In the Commerce Business Daily, dated 29 June 94, the U.S. ARMY CECOM issues a solicitation for depot services of a Doppler navigational system because **"The requirement for contractor support is due to the lack of adequate radar range facilities at Tobyhanna Army Depot (TOAD)"**. Since becoming the Technological Repair Center for C3I in 1974, McClellan has made the capital investments necessary to keep pace with technology, with 6 antenna test ranges available for radar technologies. As such, the need for contractor support would be reduced by consolidating GCE workload at McClellan, supporting the congressional mandate of the "60/40" split, and ensuring a technological CORE for all GCE commodity categories, and the software it depends on for either depot maintenance or real time operation.

T A B

C

ANTENNA TESTING AT MCCLELLAN AFB

Excerpt for Commerce Business Daily, 29 JUNE 1994: "The requirement for contractor support is due to the lack of adequate radar range repair facilities at Tobyhanna Army Depot (TOAD)"... US ARMY CECOM, Command, Control, Communications and Intelligence (C3I) Acquisition Center, Ft Monmouth NJ.

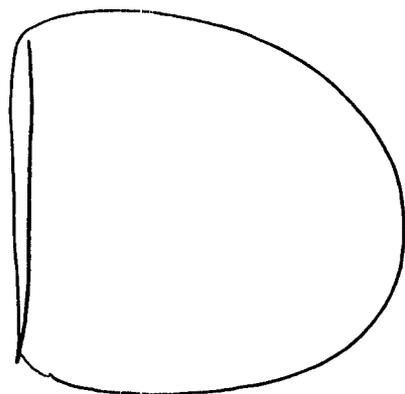
McClellan presently has six ranges specifically for radar antenna testing (see photographs)

Antenna testing at McClellan is just part of the largest radar depot in DoD, with a programmed workload three times greater than TOAD. (Source: JCSG-DM, 28 Nov 94).

McClellan capable of supporting antenna testing for all types of wave propagation technologies, from parabolic reflector through phased array.

McClellan diverse test facilities range include anechoic test chambers, engineering/design parametric test ranges, near field, low power test ranges, and far field testing for antenna and radar system accuracy.

TAB



NARRATIVE FOR PICTURES

1. FPS-117 LOGSET

FPS-117, Surveillance radar used throughout world. Mock-up/test range used to test hardware and software changes. Logset is the only facility available for engineering in the world.

2. TEST RANGE FOR US ARMY FIREFINDER RADARS

Used as an anechoic chamber to test each individual antenna module and as test pad for field test to determine overall radar accuracy.

3. NEAR-FIELD TEST RANGE/ANECHOIC CHAMBER

To evaluate receive/transmission properties of antennas.

4. PRECISION APPROACH RADAR ANTENNA TEST TOWER

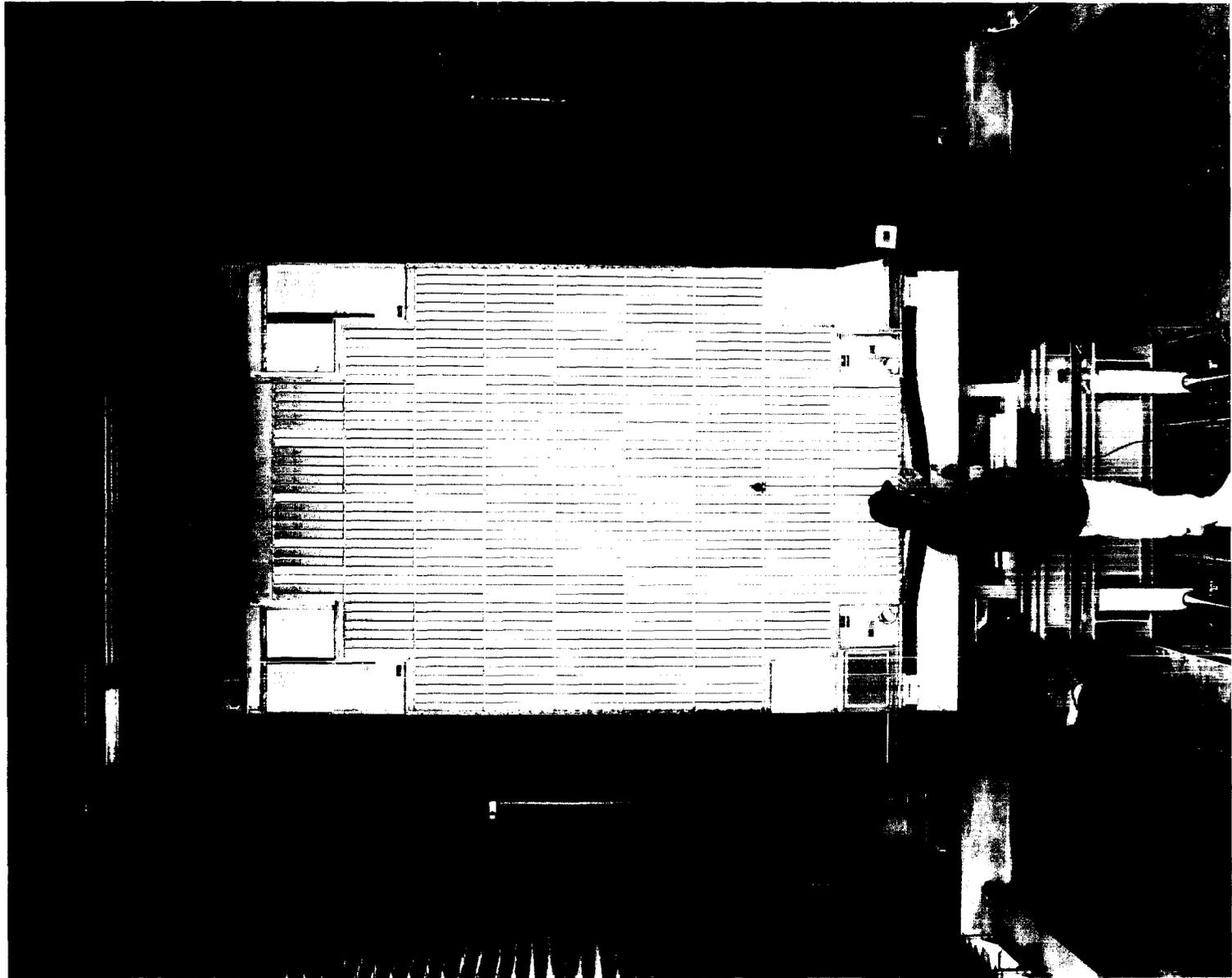
Far-field test range receives signals from across runway for operational certification of FAA and Air Force radars.

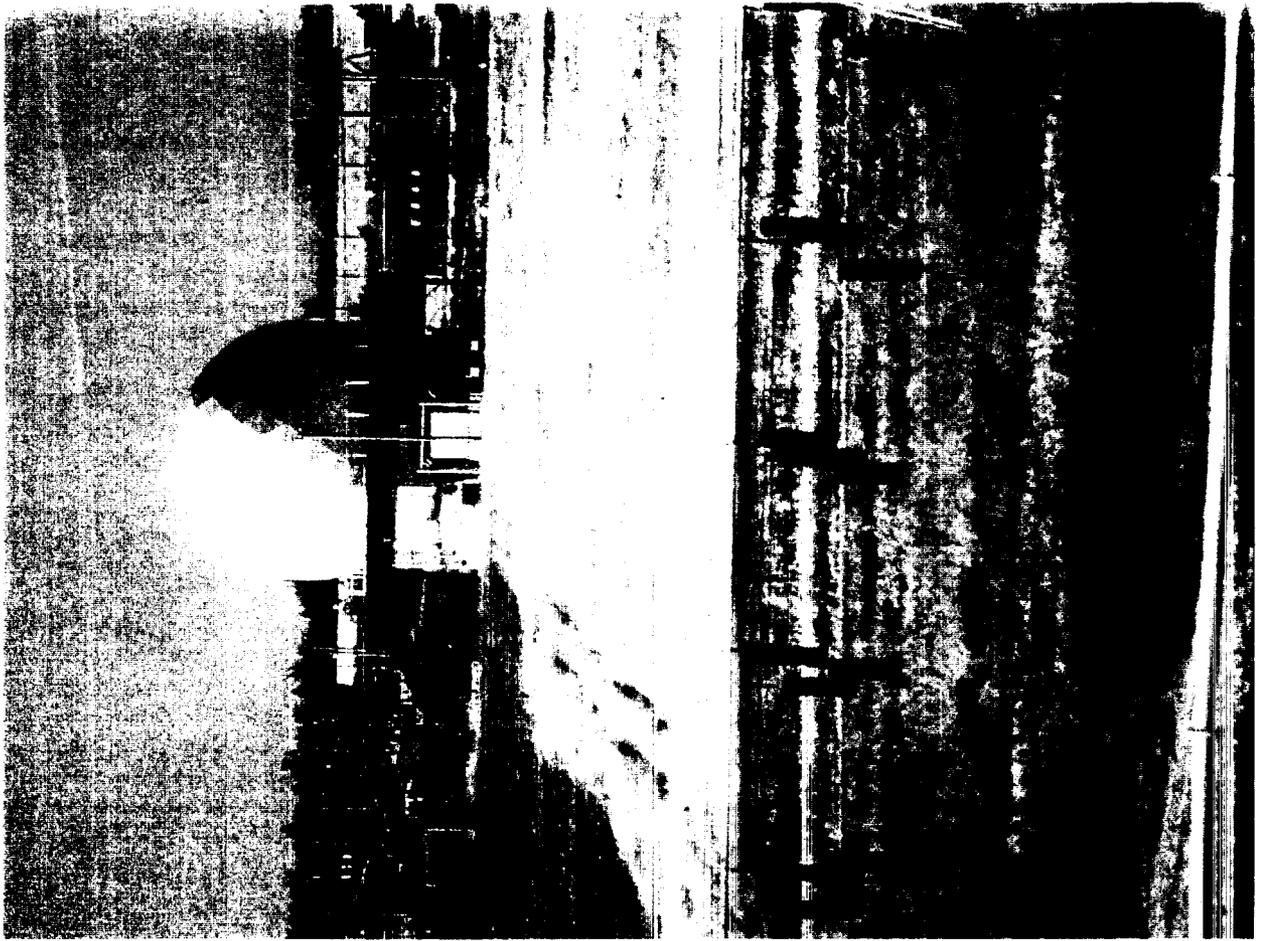
5. TEST PAD

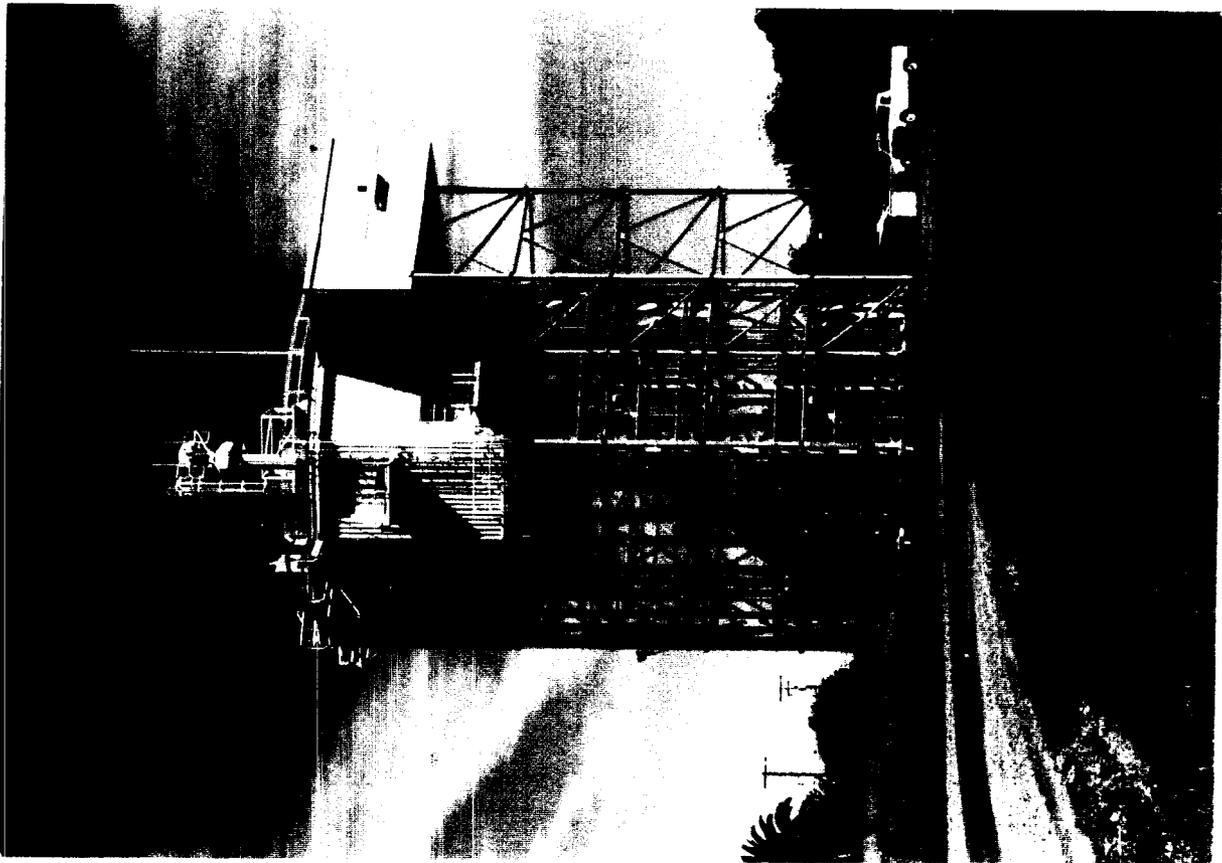
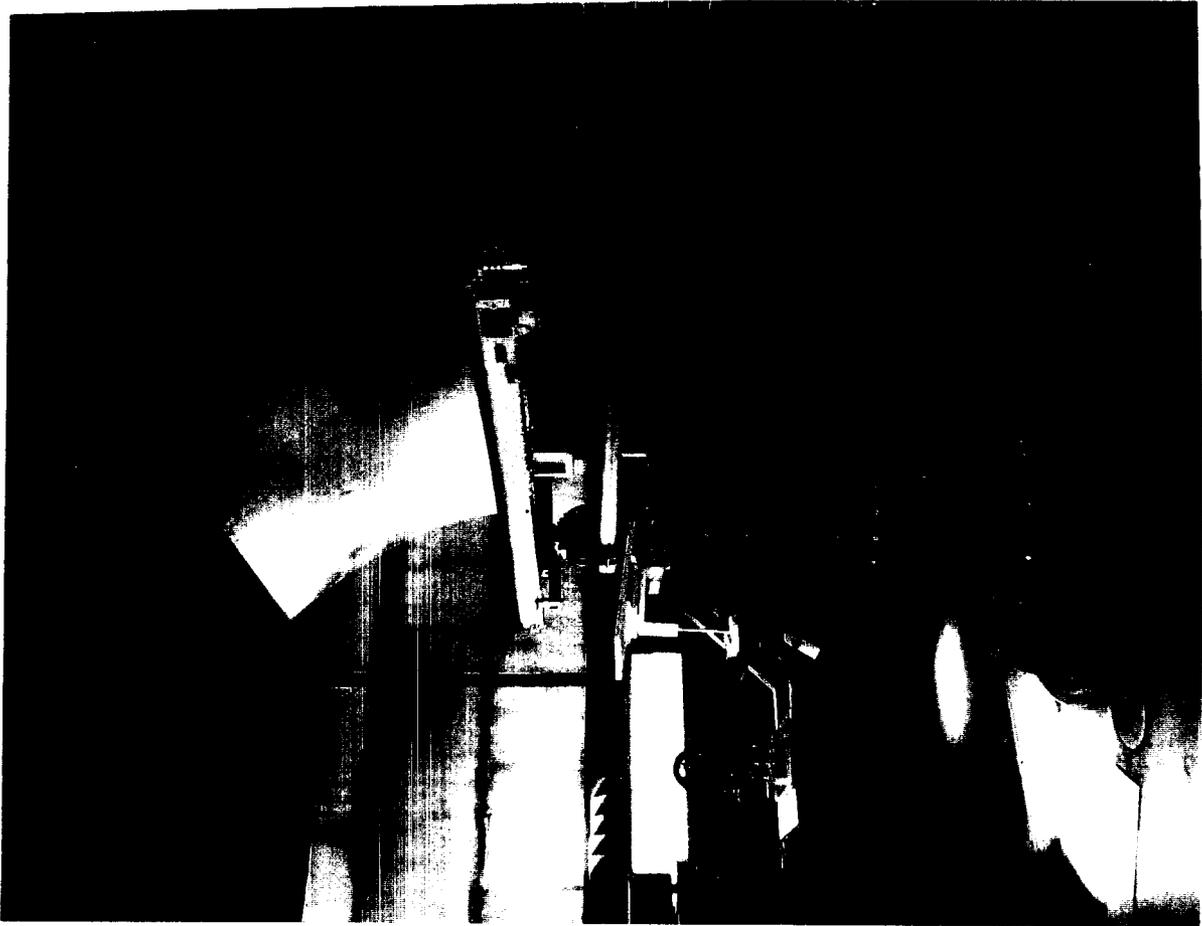
Used for all types of tactical radars and electronic warfare/range threat radars.

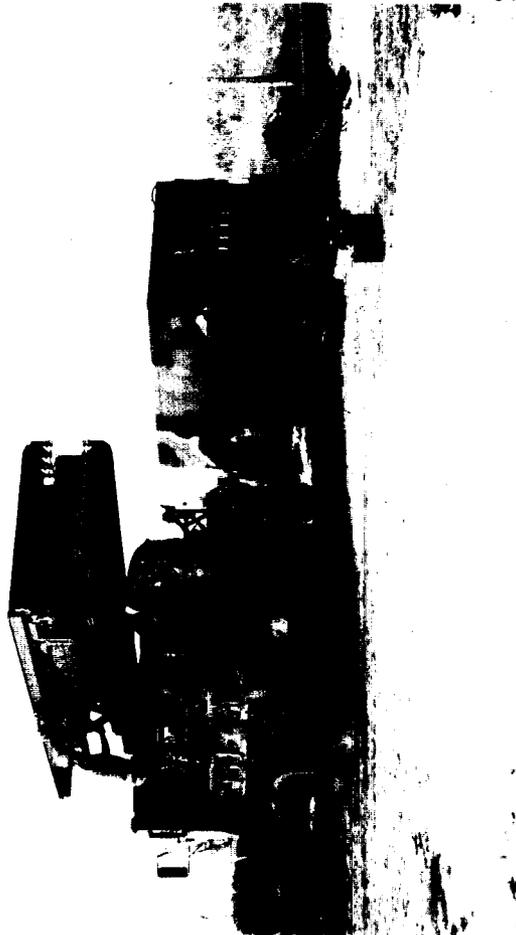
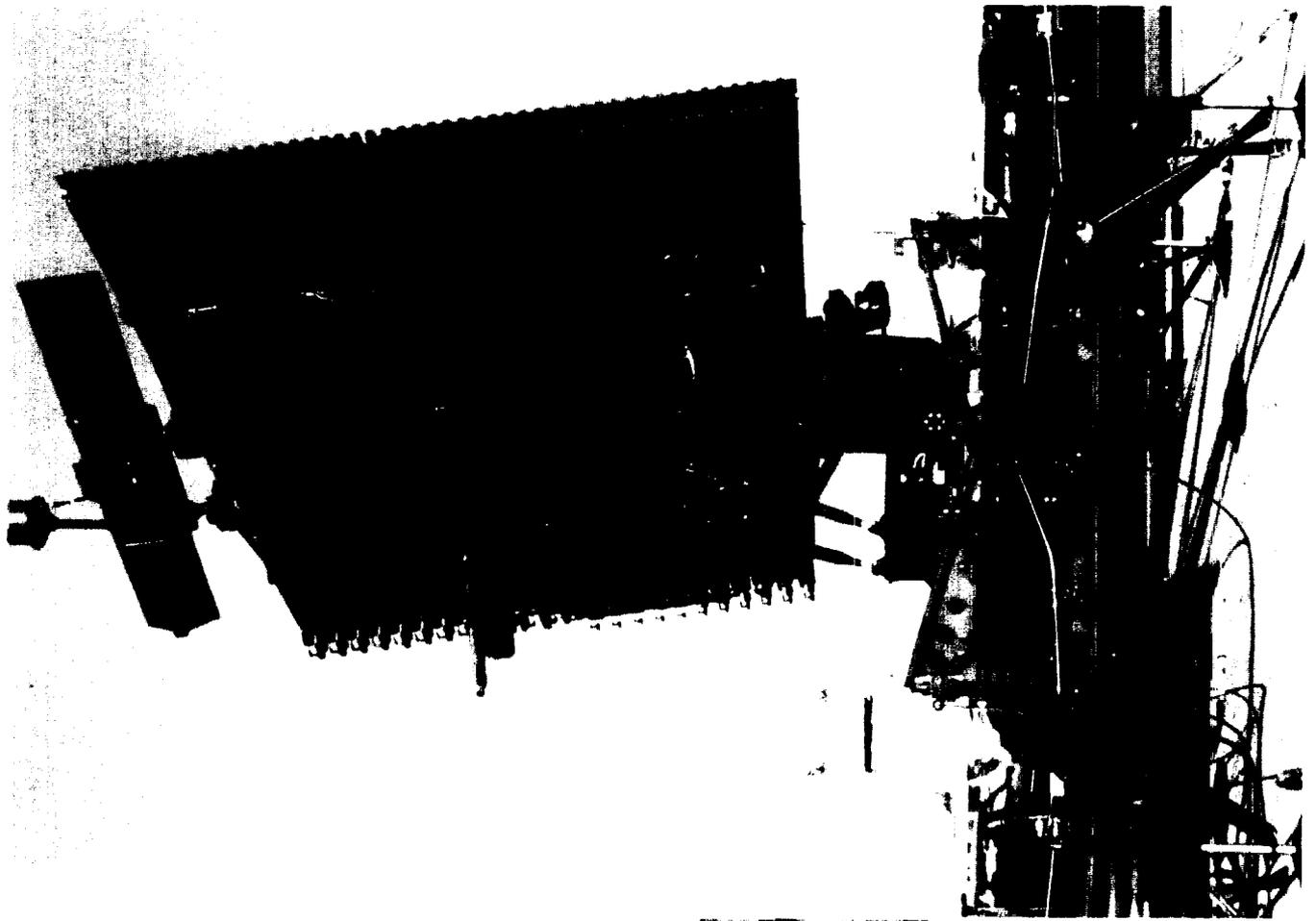
6. NOT PICTURED: TACAN anechoic test chamber in Building 251, used to test and ensure accuracy of Air Force and Navy TACAN antennas.

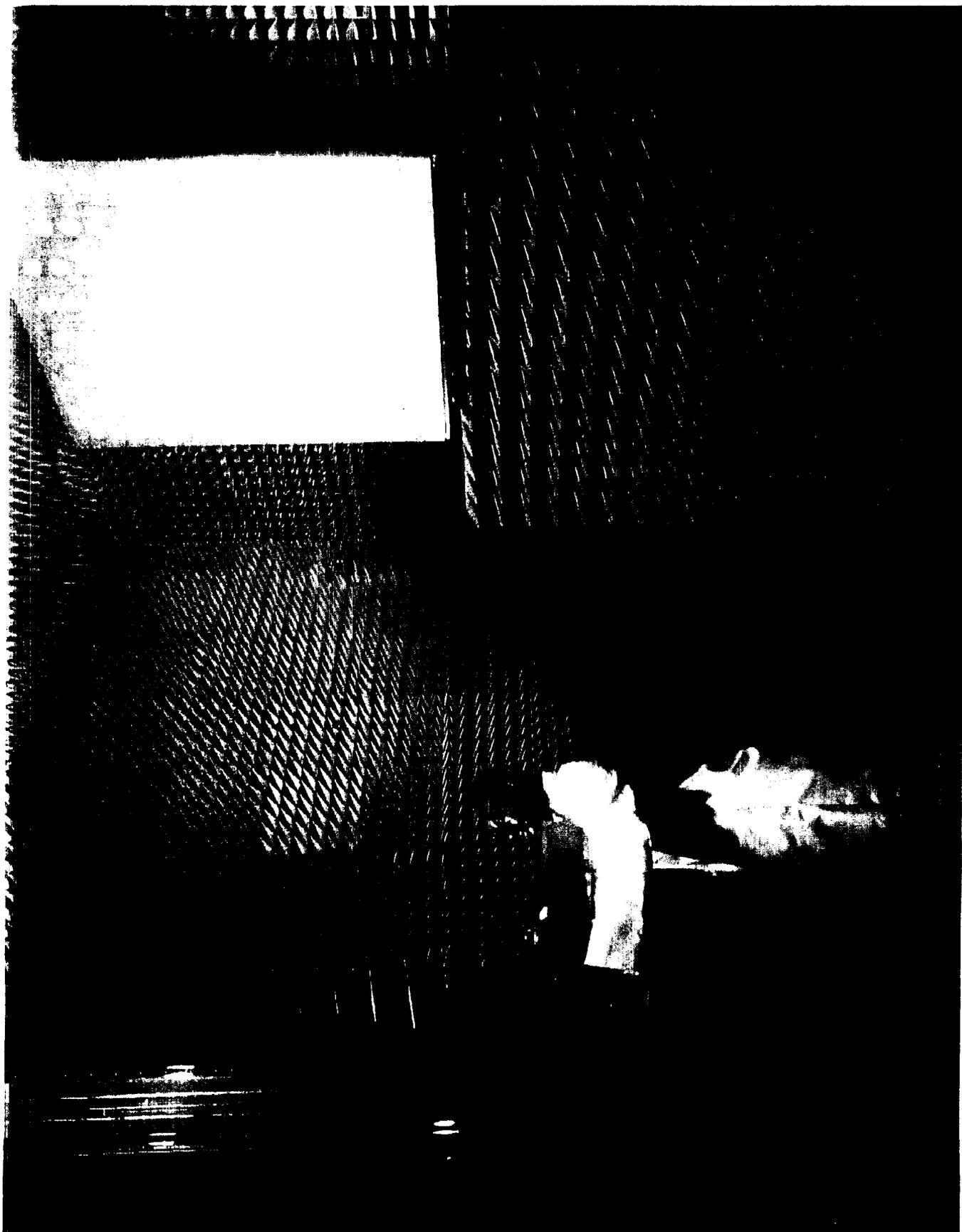
The antenna test capabilities for ground communication-electronics at McClellan Air Force Base are not duplicated at any single location with the Department of Defense or industry.











TARB

E

Construction by Present/Temp

Sheet 1
Total Current Capacity (Average)

facility
Construction

	Table 1.1 Cap Index			Table 1.3 Max Cap		
	SM-ALC	TOAD	SA-ALC	SM-ALC	TOAD	SA-ALC
1 AIRCRAFT AIR FRAME						
1C1 TRANS/TNKR/BOMB	812471		1562600	963790		3250896
1C2 LIGHT COMBAT	1448159			1487959		
1C4 TRAINER			265800			795123
1D OTHER				162332		
TOTAL						
2 AIRCRAFT COMPONENTS						
2B AIRCRAFT STRUCTURES	227364		93800	596138		161844
2C HYDRAULIC/PNEUMATIC	486371		3020	778016		3672
2D INSTRUMENTS	279113		12280	529839		24230
2E LANDING GEAR			7400			15085
2F AVIATION ORDNANCE						
2G AVIONICS/ELECTRIC	451822	390000	112080	818920	774000	141768
2H APU			294980			558624
2I OTHER			250800			442575
2J MANUFACTURING/FABRICATION	566477		368940	821848		1057660
TOTAL						
3A ENGINES (GTEs) - Acft			4951320			7317828
4A MISSILES- STRATEGIC-NUCLEAR			107100			199618
4B TAC MISSILES		93000			129000	
7 GRND & SHIP COM & ELEC						
7A RADAR	708742	110000		1192080	186000	
7B RADIO	337270	1036000		740991	1757000	
7C WIRE	211625	311000		230614	527000	
7D EW		591000		8414	1003000	
7E NAVIGATION AIDS	276544	19000		506941	33000	
7F ELEC-OPTIC/NIGHT VISION	165740	5000		188649	8000	
7G SATELLITE CONT/SENSORS	171271	242000		184492	410000	
TOTAL	1371196	2296900		3052191	3924000	
10 GROUND GEN PURPOSE						
10C MUNITIONS/ORDNANCE			2780			5544
10D GROUND GENERATORS	99294			108676		
10E OTHER	64763	320000		64763	444000	
TOTAL						
12 SOFTWARE						
12A TACTICAL SYSTEMS	398483	10000	20000	450314	16000	25620
12B SUPPORT EQUIPMENT	326032		185420	405071		241179
TOTAL						
13C SPEC INT		505000	660580		622000	978486
14 OTHER	36769	1001000		36898	1697000	
TOTAL	7068310	4633000	8898900	10276745	7606000	15219752

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F

T A B

G

Table 3.1.b			Table 12.1.a			Table 12.2.a			Ser
Prog Wkld			Service Req'd Core			Core Cap retained for Other Services			
SM-ALC	TOAD	SA-ALC	SM-ALC	TOAD	SA-ALC	SM-ALC	TOAD	SA-ALC	SM-ALC
									N/A
604288.4		933914.6	506704.5		832605				
1120528			850233.3						
		194439.2							
166496.2		54997	237645		90060				
379537.4		2776.8	404947.8		7702				
204365.8		6800.2	296755.5		2514				
		4409.8			6503				
					8				
354218.4	481800	93128	394792.3	33000	28482				
		160545.8			102322				
		179028.8	697.75		181503				
418832		144615	639836		154730				
		3548334			2552505			7025	
		99803.8			50587				
	86800			76000					
A	456598	143000	397658.8	28000		105			
B	219816.2	672800	212151	1263000			6000		
C	137195.8	148800	5250.5	185000					
D	0	505000	3901	371000			14000		
E	180482.8	16000	173626.5	8000		4675			
F	116789.8	4000				127071			
G	111067	152200	38461.25						
STAL	1221952	1641600	831049	1855000		131851	20000		
						20,000			
						15,551			
		2686.4							
	89394.6		59193.25			10980			
	62774	377400							
	306982.6	8000	262034.8	30000	17337				
	251166		183259.6	214655	281273				
		237600	465673	268000	113385				
	30543	772400	466	512000					
5211076	3605800	6074412	4699010	2774000	4421516	142831	20000	7025	N/A

2

Table 12.3.a		Table 13.1.a		
Ice-Controlled		Total Core Workloads		
Core (Title 10)		SM-ALC	TOAD	SA-ALC
TOAD	SA-ALC			
	N/A			
		441201		801836
		867088		
				25538.75
		163738		17697.25
		356703		2574.25
		200980.3		5771.25
				4164
33000		340503	273250	33244
				108636.3
				92278
		419718.8		119870
				2641638
				60027.25
			71000	
2516000				
		400939	70000	
		177156	680250	
		100150.8	137750	
			371000	
		164644	8000	
		115134.3		
		32271		
		990294	1267000	
				1576.75
		61624		
		210729	8000	15701.5
		183656		153723
225000			211000	405222.3
		399	512000	
2774000	N/A	4236635	2342250	4489498

3

TAB

H

Functional Value Summary

Commodity Group	Air Logistics Centers					Army Depots				Naval Av Depots				Naval Shipyards				Others						
	OC	OO	SA	SM	WR	TOAD	CCAD	ANAD	RAD	LEAD	North Island	Cherry Pt	Jacksonville	Norfolk	Lang Beach	Pearl Hrbr	Puget Snd	Portsmouth	MCL-B-A	MCL-B-B	Crane	Keyport	Louisville	
1 Aircraft Air Frame	0	0	0	0	0	0	64.5					57.5												
1a Rotary	0	0	0	0	0	0						70												
1b Vistol	0	0	0	0	0	0																		
1c Fixed Wing	0	0	0	0	0	0						20												
1c1 Trans/Tnkr/Bomb	64	39	55	27.5	56																			
1c2 Comm And Cont	71	0	0	0	0																			
1c3 Light Combat	0	51.5	0	54	40.5																			
1c4 Admin/Training	0	0	0	0	0							17.5												
1d Other	0	0	0	0	0						48.5	20	40.5											
2 Aircraft Components	0	0	0	0	0																			
2a Dynamic Components	45	35	28	30.5	37		59				26	64.5												
2b Aircraft Structures	39	19	37	51.5	10		54				35.5	29	46.5											
2c Hydraulic/Pneumatic	44	36	38	35.5	39		54				25.5	48	27.5											
2d Instruments	0	54	29	0	10		46				30.5	28	25.5											
2e Landing Gear	20	49.5	10	0	10		10				28.5	25	29.5											
2f Ordnance	27	28	30	37.5	50	33	30	18			27	26.5	56											
2g Avionics/Electric	0	30	53	0	0		36				26	44.5												
2h Apu	0	30	53	0	0		36				27.5	47	24.5											
2i Other	38	30	37	7.5	36		38																	
3 Engines	52	20	53	0	0		56																	
3a Aircraft	0	0	0	0	0																			
3b Ship	0	0	0	0	0																			
3c Tank	0	0	0	0	0																			
3d Blades/Vanes	56.5	0	0	0	0																			
4 Missiles	0	67	47	0	0																			
4a Strategic	0	53	0	0	0																			
4b Tactical/Mirs	0	0	0	0	0																			
5 Amphibians	0	0	0	0	0																			
5a Vehicles	0	0	0	0	0																			
5b Components	0	0	0	0	0																			
6 Ground Combat Vehicles	0	0	0	0	0																			
6a Self-Propelled	0	0	0	0	0																			
6b Tanks	0	0	0	0	0																			
6c Towed	0	0	0	7.5	0																			
6d Components	0	0	0	0	0																			
7 Grnd & Ship Com & Elec	0	0	0	56.5	10	43																		
7a Rdr	0	0	0	47.5	10	45																		
7b Rdo	0	0	0	47.5	10	41																		
7c Wire	0	0	0	7.5	0	44																		
7d Electronic Warfare	0	0	0	7.5	0	37.5																		
7e Nav Iglation Aids	0	0	0	52.5	10	44																		

Functional Value Summary

Commodity Group	Air Logistics Centers				Army Depots				Naval Av Depots				Naval Shipyards				Others						
	OC	OO	SA	SM	WR	TOAD	CCAD	ANAD	RRAD	LEAD	North Island	Cherry Pt	Jacksonville	Norfolk	Lang Beach	Pearl Hrbr	Puget Snd	Portsmouth	MCLB-A	MCLB-B	Crane	Keyport	Louisville
7l Elec-Optic/Night Vision	0	0	0	46.5	10	20	10								17.5		34	95	20	51.5	29.5		
7g Satellite Cont/Sensors	0	0	0	65.5	0	19									17.5								
7h Crypto	0	0	0	68	0	68																	
8 Auto/Constr Equipment	0	0	0	0	0	0		52.5											58.5	55			
9 Tactical Vehicle	0	0	0	0	0	0		10															
9a Tactical Auto Vehicle	0	0	0	0	0	0		10															
9b Components	0	0	0	0	0	0		20											67	60.5			
10 Ground Group	0	0	0	0	0	0																	
10a Ground Support	0	0	0	0	0	0																	
10b Small Arms/Pers Wpns	0	0	0	0	0	0		58.5															
10c Munitions/Ordnance	0	0	0	20	0	20		20		14													
10d Ground Generators	0	0	0	62.5	0	62.5			14	15													
10e Other	0	36.5	0	17.5	0	20		19	31.5	15													
11 Sea System	0	0	0	0	0	0																	
11a Ships	0	0	0	0	0	0																	
11b Weapon Systems +(Other)	0	0	0	0	0	0								53.5	51	50.5	57.5	52.5	53	38	38	58.5	61.5
12 Software	52.5	49.5	37.5	44	51.5	42.5																	
12a Tacticalsystems	33	48	64	49.5	53																		
12b Support Equipment																							
13 Special Interest Items	45	21	0	0	0	45																	
13a Bearings Relurbish	0	0	0	0	0																		
13b Calibration	20	0	42	0	0	62																	
13c Test Measurement																							
14 Other	0	0	0	17.5	0	19																	
15 Manufacturing/Fabrication	19	20	21	21.5	23	42																	
16 Fleet Support																							
Total	626	687	591.5	787.5	485	576	544.5	260	289	219.5	678.5	847	603	327.5	398	454	408.5	282.5	781	695	236	58.5	61.5