

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # ^{DCN 872} 950706-1

FROM: BOHN, JOE	TO: DIXON
TITLE:	TITLE: CHAIRMAN
ORGANIZATION: NSWC, LOUISVILLE	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NSWC, LOUISVILLE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS :	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

EXPRESSING CONCERN THAT DBCRC MAY NOT HAVE USED INFO HE SUBMITTED

Due Date: 950713	Routing Date: 950706	Date Originated: 950630	Mail Date:
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June 30, 1995

The Honorable Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950706-1

Chairman Dixon:

The undersigned are employees of NSWC, Louisville (Naval Ordnance Station) and we were tasked to compile all BRAC 95 data call responses. We represent 1800 employees and their families who want to keep this unique facility OPEN, not "privatized" as our local politicians have suggested. Your Commission is bound, by law, to consider all Activities fairly and equitably on each Activity's merit and to remain independent from political influence. The recent deliberations appeared to submit to the local politicians' desires to take control of our Activity rather than consider its value and importance to the Navy and the DoD.

In addition, our team provided a considerable amount of documentation to Mr. Brian Kerns, a staff analyst for the Joint Cross Services Group, subsequent to your visit to Louisville on April 6th. This information was provided with the intent of proving SUBSTANTIAL DEVIATION to the DoD recommendation for closure of NSWC, Louisville and to keep Louisville OPEN. It was anticipated that this information would be used by the Commission to make a fair and equitable determination concerning this installation. The team was very discouraged with the presentation made for NSWC, Louisville in the deliberations of June 22, 1995. In viewing the June 22 deliberations, it was very obvious that installation briefings by Mr. Jim Owsley, and others, in the morning session were professionally prepared presentations giving pros and cons for each Activity. The NSWC, Louisville presentation by Mr. Owsley appeared to be spontaneous, and did not include critical information that this team provided to Mr. Kerns in defense of Naval Ordnance Station. There was very little discussion or consideration given for keeping NSWC, Louisville OPEN (influence of local politicians?).

Recent discussions (June 95) with the Naval Audit Service leads this team to believe that the results of the March 3, 1995 Naval Audit Service Report would differ substantially, based on public information and documentation provided by the NSWC, Louisville Response Team. We are certain that Mr. Kerns talked with the Naval Audit Service, however, nothing was presented to represent the current conclusions of the Naval Audit Service. Only the original March 3, 1995 finding was included in Mr. Owsley's presentation and no mention was made of the fact that five of the six allegations were SUBSTANTIATED. The Navy Inspector General letter of April 6, 1995 states that they

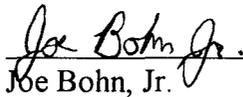
have reviewed the Naval Audit Service Report and that "NAVINGEN efforts will now shift to an analysis of the other audit findings". The Navy Inspector General has been provided additional documentation but has done nothing in follow-up of their April 6th letter.

As the last remaining "Naval Ordnance Station", who's entire workload is considered core and none of which is duplicated anywhere else, we believe that the Station did not receive a fair and equitable hearing. NSWC, Louisville functions can not be eliminated and are to be retained and transitioned to four other public Activities or "privatized in place". This team believed that all information provided would be considered during the Commission's deliberations, however, this did not happen.

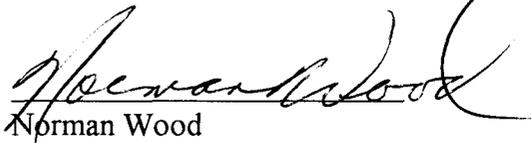
In the event the Defense Base Closure and Realignment Commission is tasked to re-evaluate Base Closure recommendations, it is requested that your staff utilize the documentation provided to Mr. Kerns, and that you contact the Naval Audit Service and the Navy Inspector General to obtain current status on Louisville's One-Time Cost of closure and Annual Savings estimates.

Thank you for your prompt attention to this urgent matter.

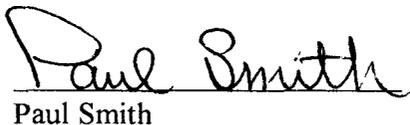
Respectfully,


Joe Bohn, Jr.


John Dailey


Norman Wood


Steve Curtis


Paul Smith

COPY TO:

The Honorable Al Cornella
Commissioner, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

The Honorable Rebecca Cox
Commissioner, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

The Honorable Gen. J.S. Davis, (USAF) (RET)
Commissioner, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

The Honorable S. Lee Kling
Commissioner, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

The Honorable RADM Benjamin F. Montoya, USN (RET)
Commissioner, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

The Honorable MG Josue Robles, Jr., USA (RET)
Commissioner, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

The Honorable Wendi Louise Steele
Commissioner, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

Mr. Joe Bohn, Jr.
Naval Surface Warfare Center
5403 Southside Drive
Louisville, Kentucky 40214-500

Please refer to this number
when responding 950706-1R

Dear Mr. Bohn:

Thank you for your recent letter concerning Naval Surface Warfare Center (NSWC), Louisville, Kentucky. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding NSWC Louisville was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on NSWC Louisville, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,


Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

Mr. Paul Smith
Naval Surface Warfare Center
5403 Southside Drive
Louisville, Kentucky 40214-500

Please refer to this number
when responding 950,706-121

Dear Mr. Smith:

Thank you for your recent letter concerning Naval Surface Warfare Center (NSWC), Louisville, Kentucky. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding NSWC Louisville was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on NSWC Louisville, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

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Sincerely,



Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

Mr. Norman Wood
Naval Surface Warfare Center
5403 Southside Drive
Louisville, Kentucky 40214-500

Please refer to this number
when responding 95-0706-1R

Dear Mr. Wood:

Thank you for your recent letter concerning Naval Surface Warfare Center (NSWC), Louisville, Kentucky. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding NSWC Louisville was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on NSWC Louisville, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

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Sincerely,



Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

Mr. John Dailey
Naval Surface Warfare Center
5403 Southside Drive
Louisville, Kentucky 40214-500

Please refer to this number:
when responding 950766-1R1

Dear Mr. Dailey:

Thank you for your recent letter concerning Naval Surface Warfare Center (NSWC), Louisville, Kentucky. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding NSWC Louisville was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on NSWC Louisville, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

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Sincerely,



Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

Mr. Steve Curtis
Naval Surface Warfare Center
5403 Southside Drive
Louisville, Kentucky 40214-500

PLEASE REFER TO FILE NUMBER
when responding 950706-1R

Dear Mr. Curtis:

Thank you for your recent letter concerning Naval Surface Warfare Center (NSWC), Louisville, Kentucky. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding NSWC Louisville was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on NSWC Louisville, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Alan J. Dixon
Chairman

AJD:cmc

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950706-2

FROM: <u>KROPP, CATHY</u>	TO: <u>CORNELLA, AL</u>
TITLE: <u></u>	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>MIDDLE RIVER ALTERNATIVES TEAM</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>ARMY PUBLICATIONS DISTRIBUTION CENTER, BALT</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS :	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

EXPRESSING CONCERN OVER CLOSURE OF CENTER - STATING DBCRC DID NOT CONSIDER ALL COMMUNITY CONCERNS

Due Date: <u>950713</u>	Routing Date: <u>950706</u>	Date Originated: <u>950630</u>	Mail Date:
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Middle River Alternatives Team
U.S. Army Publications Distribution Center
2800 Eastern Boulevard
Baltimore, MD 21220-2896

30 June 1995

Please refer to this number
when responding 950106-2

Honorable Al Cornella
Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1475
Arlington, VA 22209

Dear Commissioner Cornella:

Thank you for your vote in favor of removing the Army Publications Distribution Center from the Defense Base Realignment and Closure list, at the 23 June 1995 hearing. We had hoped that more commissioners would vote with you, but after hearing the brief testimony of Ed Brown, we were not surprised with the results.

In his testimony, Ed Brown failed to address the facts regarding the Baltimore and St. Louis Distribution Centers. He stated "The St. Louis center is completely automated while the Baltimore center is not." This is just not true. He did not visit this Center, but if you speak with your staff personnel who visited both Army centers (Mike Kennedy and Cliff Wooten), they can assure you that Baltimore is fully automated and that the only part of St. Louis that is automated is the "high-rise" which only accounts for a small percentage of their operation. St. Louis is now beginning to install a Warehouse Control Computer System that is modeled after the one installed in Baltimore in 1988. This addition to their automation won't even be ready until summer 1996. Their loose issue operation (a retail type operation) is totally manual and will cost significant dollars to change (which so far hasn't been planned). Our Center submitted several letters from private companies stating how automated we are. They can be found in the BRAC library. The statements Ed Brown made are false.

Ed Brown also stated "the St. Louis center provides more flexibility." This is also not true. As our Center downsizes, we are able to release portions of the warehouse, save lease costs, and not disrupt our operation at all. St. Louis is an "all or none" operation. Their main focus is bulk. The "tower" was designed to take care of bulk shipments (a wholesale type operation), and yet they only process about 30% of the total bulk publications and forms tonnage for the Army. This "tower" limits their flexibility. Each pallet has to be a very specific size and height and must be manually re-stacked if incorrect when received. There are a limited number of half pallet and full pallet locations available within the tower, which cannot be easily changed. If they need to put a half-full pallet in a full pallet location they must manually tape cardboard pieces to the sides of the pallet to "fool" the electric eye to allow the robot to put the stock away.

As Commissioner Robles stated, the Department of Defense has been "...looking at a whole series of high tech information technology assertions to streamline the whole process." In the future, the Army and the entire Department of Defense will eliminate much of their publications and forms paper products. Many items are being converted to CD-ROM now. This and the downsizing of the military further reduce the demand for bulk storage. As this trend continues, the St. Louis tower will become a dinosaur. The Baltimore Center, on the other hand, is flexible enough to adapt to these changes. Our full pallet locations can each be subdivided into 6 smaller sections to accommodate smaller loads and our single carton locations can each be subdivided in to 8 smaller sections to accommodate more small quantity items.

At the 4 May 95 public hearing, we demonstrated the major errors the Army made in justifying the nomination of the Middle River Publications Distribution Center for closure. The Army mischaracterized our operation as manual, missed the potential for savings available if the Center is kept open, misrepresented Baltimore's share of the publications distribution workload, and ignored the negative impact closing the Center would have on the readiness of the soldier.

Upon our review of the BRAC library material, we discovered the Army had once again submitted erroneous information in a package of "updated information," dated 4 Apr 95. We requested that information be re-run, however; as far as we know, that never happened. If the COBRA Models MI18-2 and MI18-3 are changed to reflect the numbers we submitted, you will see that the difference between the savings realized by consolidation at Baltimore or St. Louis is minimal.

When cost is no longer a significant factor, the next criteria to be examined must be Readiness. Efficiency-wise, the Baltimore Center far exceeds the capabilities of the St. Louis Center. This was especially evident during Desert Shield/Desert Storm, but is also demonstrated daily. We illustrated this with tons shipped and order fill time requirements at the 4 May Public Hearing and would be happy to provide that information again.

The savings to consolidate the Army publications distribution mission at a single location is, at best, \$27,250,000 over 6 years. The savings for DOD consolidation of publications distribution at both Army centers is expected to save 10 times that amount in that time.

For this Commission to be effective, the truth must be heard. Unfortunately, with Ed Brown presenting the Army position, rather than Mike Kennedy or Cliff Wooten presenting the facts, the truth will never be heard and the readiness of our nation's military will suffer.


for *The Middle River Alternatives Team*
Cathy Kropp
Mike Van Bibber
Bill Weiman
Debbie Wheeler



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 7, 1995

Ms. Cathy Kropp
Middle River Alternatives Team
U.S. Army Publications Distribution Center
2800 Eastern Boulevard
Baltimore, Maryland 21220-2896

Please refer to this number
950706-2R1

Dear Ms. Kropp:

Thank you for your recent letter concerning the Army Publications Distribution Center in Baltimore, Maryland. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding the Army Publications Distribution Center was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on the Army Publications Distribution Center, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Al Cornella
Commissioner

AC:cw

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950706-3

FROM: BORSKI, ROBERT A.	TO: DIXON
TITLE: REP. (PA)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NATSF, PHILADELPHIA	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:
 STATING COMMUNITY CONCERNS WERE NOT ADDRESSED DURING FINAL DELIBERATIONS, AND REQUESTING EXPLANATION FOR CENTERS CLOSURE

Due Date: 950710	Routing Date: 950706	Date Originated: 950706	Mail Date:
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ROBERT A. BORSKI
30 DISTRICT, PENNSYLVANIA

COMMITTEES:
TRANSPORTATION
AND INFRASTRUCTURE
RANKING DEMOCRAT - SUBCOMMITTEE ON
WATER RESOURCES AND ENVIRONMENT

STEERING COMMITTEE
REGIONAL WHIP

Congress of the United States
House of Representatives
Washington, DC 20515

WASHINGTON OFFICE
Room 2102
RAYBURN HOUSE OFFICE BLDG.
(202) 225-8251
FAX: (202) 226-4828
DISTRICT OFFICES:
7141 FRANKFORD AVE.
PHILADELPHIA, PA 19135
(215) 335-3355
FAX: (215) 333-4508
2630 MEMPHIS ST.
PHILADELPHIA, PA 19126
(215) 426-4616

July 6, 1995

Honorable Alan Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding **950706-3**

Dear Mr. Chairman:

I am writing to express my profound disappointment that the Base Closure Commission voted to close the Naval Air Technical Services Facility (NATSF) in Philadelphia. By disregarding the community arguments, the Commission squandered a golden opportunity to enhance readiness, preserve a skilled workforce, and save the U.S. taxpayer millions of dollars in cost avoidances.

As the community has demonstrated, the Navy's recommendation to close NATSF and relocate functions and personnel to North Island, CA will actually cost \$450,000 a year, or \$2.633 million per year more than estimated by the Department of Defense (DOD). At no time during the June 23 deliberations was this revelation debated by the Commission. In fact, the community's position on this issue was not even presented to the Commissioners prior to the vote. These cost findings were also not addressed in the Commission's July 1 report to the President.

In response to the Navy's recommendation, the employees at NATSF developed an alternative that consolidated NATSF with the Aviation Supply Office, its "landlord" command in Philadelphia. This proposal would have required no new military construction. It would have eliminated the same number of billets as the DOD recommendation, and not cost the taxpayers one dollar to implement. Most importantly, it would have resulted in \$17.8 million in annual savings. Again, these points were not presented during the June 23 deliberations.

I understand that your time was constrained during the deliberations. I hope the position of the community was fully presented to each commissioner in your closed-door meetings prior to your deliberations. However, I believe the American taxpayers deserve an explanation as to why Commission chose the Navy's recommendation, which will cost money, over the NATSF community alternative, which will save money. I would therefore appreciate any opportunity you can afford to explain to me or my staff the rationale behind the Commission's decision.

July 6, 1995
Page 2

I have enclosed a copy of a recent letter to me from representatives of the NATSF community about these matters. I urge you to give serious consideration to their concerns.

Sincerely,

A handwritten signature in black ink, appearing to read 'RAB'. The letters are stylized and somewhat cursive.

ROBERT A. BORSKI
Member of Congress

RAB/mdv
Enclosure

June 28, 1995

Congressman Robert Borski
2182 Rayburn House Office Building
Washington, D.C. 20515

Dear Congressman Borski:

On June 23, 1995, the Defense Base Closure and Realignment Commission voted to close the Naval Air Technical Services Facility (NATSF) and consolidate it with the Naval Aviation Depot, North Island, California. We, the undersigned, had prepared a community proposal, attached herewith as enclosure(1), which was formally presented to the Commission in Baltimore on March 4, 1995. Enclosure (2) is a copy of the summary slides presented at that hearing. They reflect that, due to oversights in the DoD proposal, there is actually a cost rather than a savings in effecting this closure. When the actual one-time and recurring costs and savings are totaled, the result is that there will never be a return on investment and that such a relocation will create a continuous drain on limited Navy resources. In addition, the proposal points out the devastating effect such a move will have on overall military readiness.

The proposal also presents a scenario that, if implemented, could have increased military value and resulted in an \$17.8 million annual savings. The Commission, we were told, chose to ignore this option due to exigencies of time and limited staff resources. While we felt this was somewhat shortsighted, given the Commission's charter, we could understand that more time and staff resources had to be devoted to larger installations.

In June 1995 two Commissioners, obviously interested in the facts made in our proposal, visited the Aviation Supply Office (ASO) compound in Philadelphia to speak with senior ASO command officials. At that meeting the Commissioners were given assurances that ASO could absorb NATSF and that ASO was in full agreement that such a consolidation would result in true cost savings and increased military value to the Navy.

After hearing the Commission auditor, Mr. David Epstein, identify the Staff Findings for NATSF and seeing the summary provided on his chart H-17, which is attached as enclosure (3), we realized a serious miscarriage of the facts had occurred. The column entitled "Community Position" fails to accurately summarize our proposal and, indeed, uses arguments such as "Employees can not afford to move..." which were not even in

06-28-95 11:35 AM

P03

the proposal. It also fails to address all "Issues" such as the high speed data line recurring costs. Moreover, the "R&A Staff Findings" fail to address all issues raised such as on the "One Time Costs" line. Curiously, although the proposal fully documents and justifies the costs identified and a COBRA model printout was provided by us to Mr. Epstein at the Baltimore hearings, H-17 carefully avoids any cost/savings comparisons which would have made our arguments obvious to anyone viewing it.

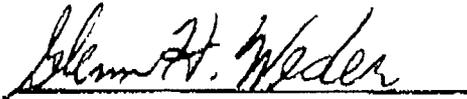
The accuracy of this chart was discussed by us during a one hour meeting in Commission headquarters on June 26, 1995 with auditors Alex Yellin and David Epstein and Counsel Elizabeth King. During this meeting they made no attempt to refute the figures in our proposal nor did they claim any of the figures were faulty or inaccurate. They denied being auditors, stated that they felt all activities were given a fair and open hearing during the voting, and added that they had no idea what was in the minds of the Commissioners when they voted.

We are addressing this issue to you in the hopes that you will help your constituents employed at NATSF receive fair and equal treatment. Whether the inaccuracies on enclosure (3) were intentional or an oversight, they present a distorted view of the true cost of moving NATSF from Philadelphia to North Island and may have misled the Commissioners in their voting. The Commission was chartered to provide an objective analysis of proposed DoD downsizing actions and to measure the Secretary of Defense's recommendations against selected criteria. The Commission, chartered and appointed by Congress, was intended to provide Legislative Branch balance to Department of Defense basing decisions within the Executive Branch. That objectivity was admirably maintained by Chairman James Courter during the 1991 and 1993 Commissions. That same objectivity is in doubt in 1995 when charts such as H-17 result in a decision that increases costs and decreases military value. Either the Commission Staff failed to properly present the true facts or some undue influence was applied. In either case the employees of NATSF and taxpayers of this country failed to get justice and an objective understanding of the true costs associated with this base closure.

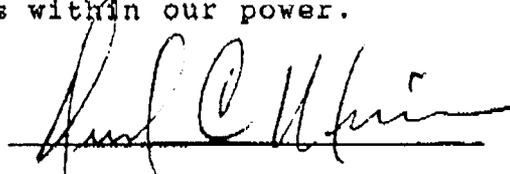
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is that everyone is entitled to a fair and impartial hearing and a decision based on the facts. It bears further investigation to determine how pervasive these inaccuracies are and to what degree the Commissioners were misled by Staff Findings.

We request that, in the interest of fairness and the original Congressional intent in establishing the Commission, your office attempt to obtain a redirection of the decision to consolidate NATSF with NADEP, North Island and instead have NATSF consolidate with ASO in Philadelphia. We stand ready to assist you by any means within our power.



Glenn H. Weder
3032 Robbins Avenue
Philadelphia, PA 19149
(215) 535-2462



Frank C. Maimone
23 Elmgate Road
Marlton, NJ 08053
(609) 983-1525

Enclosures:

- (1) Community Proposal dtd May 4, 1995
- (2) Hearing slides from May 4, 1995
- (3) Commission slide H-17 from June 23, 1995

DOD RECOMMENDATION OVERSIGHTS

ONE-TIME COSTS

JEDMICS ADP CONSTRUCTION AT NORTH ISLAND	\$ 3,000K
JEDMICS HARDWARE PURCHASE FOR ASO	211K
100 MEGABYTE HIGH-SPEED COMMUNICATIONS LINKS AT NORTH ISLAND AND ASO	500K

ANNUAL RECURRING COSTS

100 MEGABYTE HIGH-SPEED COMMUNICATIONS LINKS AT (NORTH ISLAND AND ASO)	1,200K
NORTH ISLAND AND ASO LINK MAINTENANCE	50K
ASO JEDMICS SUPPORT REQUIREMENTS	215K
NORTH ISLAND-PATUXENT RIVER TRAVEL	400K
CONTRACTING OUT OF DRAWING DUPLICATES	759K

EXISTING SYNERGIES WITH ASO, NAVILCO AND DPS

RELOCATION SITES AT NORTH ISLAND NEVER IDENTIFIED FOR
NATSF & NAESU

ALTERNATIVE RECOMMENDATION

**CONSOLIDATE NATSF, NAESU, AND NAVAIRSYSCOM FIELD ACTIVITY
TECHNICAL DOCUMENTATION PERSONNEL AT ASO**

NO CONSTRUCTION OR HARDWARE/EQUIPMENT REQUIRED

EXTENSIVE PERSONNEL REDUCTIONS:

- 250 NAVAIRSYSCOM FIELD ACTIVITIES (DUPLICATIVE FUNCTIONS)**
- 50 NATSF (DUPLICATIVE ADMINISTRATIVE SERVICES)**
- 32 NAESU (DUPLICATIVE ADMINISTRATIVE SERVICES)**

INCREASE SYNERGY AMONG ASO, NATSF, AND NAESU

**CONTINUE CONSOLIDATION OF NAVAIRSYSCOM LOGISTICS FUNCTIONS
AT ASO**

IMPACT SUMMARY

CATEGORY PROPOSAL	DOD'S \NATSF PROPOSAL	DOD'S \NATSF PROPOSAL THE TRUE COST	ALTERNATIVE PROPOSAL
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1-TIME COST	\$ 5,660K	\$ 9,246K	\$ 5,748K
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PERSONNEL REDUCTIONS	50	42	332
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RETURN ON INVESTMENT	3 YEARS	NEVER	1 YEAR
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ANNUAL IMPACT	\$ 2,183K SAVINGS	\$ 450K COST	\$ 17,822K SAVINGS
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MILCON	OVERLOOKED	\$ 3,000K	NONE REQUIRED
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SYNERGIES	IGNORED	REDUCED	ENHANCED
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ISSUES

Naval Aviation Technical Services Facility, Philadelphia, PA

ISSUE	DoD POSITION	COMMUNITY POSITION	PAA STAFF FINDINGS
Ties with Aviation Supply Office (ASO) are very strong.	Ties with NADDEP (NADEP) North Island are stronger than those with ASO.	Ties with ASO are stronger than those with NADEP.	ASO is among NATSF's largest single customers. NADEP's are responsible for much of NATSF's data.
Command structure	Move eliminates command structure	Command structure could be eliminated at ASO	Command structure could be eliminated at either NADEP or ASO
Number of positions to be eliminated	DoD proposes to eliminate 52 civilian positions	DoD overestimated number of positions it can eliminate	A 20% reduction in the number of employees is not atypical
Recurring costs (travel and high speed/volume data line)	NADEP headquarters can represent NATSF in meetings with Naval Air Systems Command (NAVAIR); location at NADEP has no net cost effect	Travel costs were omitted; more increase costs due to new location at NADEP	Travel costs were understated, but additional travel will involve fewer trips to NAVAIR than historically made; location at NADEP has no net cost effect
One time costs	COBRA accurately reflects estimated costs	Moving costs are understated, including refurbishment of office space, constructing computer facility, and installation of high speed line.	Cost of refurbishment of office space was understated
Potential loss of employees	No position	Employees can not afford to move because of housing costs; average grade level GS 8.3	Community position is believable
More is between two fully loaded bases	No position	No real savings as move is between two fully loaded bases	COBRA savings primarily due to personnel reductions

Enclosure (3)

H-17

ROBERT A. BORSKI
3D DISTRICT, PENNSYLVANIA

COMMITTEES:
TRANSPORTATION
AND INFRASTRUCTURE
RANKING DEMOCRAT—SUBCOMMITTEE ON
WATER RESOURCES AND ENVIRONMENT

STEERING COMMITTEE

REGIONAL WHIP

Congress of the United States
House of Representatives
Washington, DC 20515

WASHINGTON OFFICE:
ROOM 2182
RAYBURN HOUSE OFFICE BLDG.
(202) 225-8251
FAX: (202) 225-4628

DISTRICT OFFICES:
7141 FRANKFORD AVE.
PHILADELPHIA, PA 19135
(215) 335-3355
FAX: (215) 333-4508
2630 MEMPHIS ST.
PHILADELPHIA, PA 19125
(215) 426-4616

July 6, 1995

Honorable Alan Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 95763

Dear Mr. Chairman:

I am writing to express my profound disappointment that the Base Closure Commission voted to close the Naval Air Technical Services Facility (NATSF) in Philadelphia. By disregarding the community arguments, the Commission squandered a golden opportunity to enhance readiness, preserve a skilled workforce, and save the U.S. taxpayer millions of dollars in cost avoidances.

As the community has demonstrated, the Navy's recommendation to close NATSF and relocate functions and personnel to North Island, CA will actually cost \$450,000 a year, or \$2.633 million per year more than estimated by the Department of Defense (DOD). At no time during the June 23 deliberations was this revelation debated by the Commission. In fact, the community's position on this issue was not even presented to the Commissioners prior to the vote. These cost findings were also not addressed in the Commission's July 1 report to the President.

In response to the Navy's recommendation, the employees at NATSF developed an alternative that consolidated NATSF with the Aviation Supply Office, its "landlord" command in Philadelphia. This proposal would have required no new military construction. It would have eliminated the same number of billets as the DOD recommendation, and not cost the taxpayers one dollar to implement. Again, these points were not presented during the June 23 deliberations.

I understand that your time was constrained during the deliberations. I hope the position of the community was fully presented to each commissioner in your closed-door meetings prior to your deliberations. However, I believe the American taxpayers deserve an explanation as to why Commission chose the Navy's recommendation, which will cost money, over the NATSF community alternative, which will save money. I would therefore appreciate any opportunity you can afford to explain to me or my staff the rationale behind the Commission's decision.

July 6, 1995
Page 2

I have enclosed a copy of a recent letter to me from representatives of the NATSF community about these matters. I urge you to give serious consideration to their concerns.

Sincerely,

A large, bold, handwritten signature in black ink, appearing to read 'RAB' with a flourish at the end.

ROBERT A. BORSKI
Member of Congress

RAB/mdv
Enclosure

June 28, 1995

Congressman Robert Borski
2182 Rayburn House Office Building
Washington, D.C. 20515

Dear Congressman Borski:

On June 23, 1995, the Defense Base Closure and Realignment Commission voted to close the Naval Air Technical Services Facility (NATSF) and consolidate it with the Naval Aviation Depot, North Island, California. We, the undersigned, had prepared a community proposal, attached herewith as enclosure(1), which was formally presented to the Commission in Baltimore on March 4, 1995. Enclosure (2) is a copy of the summary slides presented at that hearing. They reflect that, due to oversights in the DoD proposal, there is actually a cost rather than a savings in effecting this closure. When the actual one-time and recurring costs and savings are totaled, the result is that there will never be a return on investment and that such a relocation will create a continuous drain on limited Navy resources. In addition, the proposal points out the devastating effect such a move will have on overall military readiness.

The proposal also presents a scenario that, if implemented, could have increased military value and resulted in an \$17.8 million annual savings. The Commission, we were told, chose to ignore this option due to exigencies of time and limited staff resources. While we felt this was somewhat shortsighted, given the Commission's charter, we could understand that more time and staff resources had to be devoted to larger installations.

In June 1995 two Commissioners, obviously interested in the facts made in our proposal, visited the Aviation Supply Office (ASO) compound in Philadelphia to speak with senior ASO command officials. At that meeting the Commissioners were given assurances that ASO could absorb NATSF and that ASO was in full agreement that such a consolidation would result in true cost savings and increased military value to the Navy.

After hearing the Commission auditor, Mr. David Epstein, identify the Staff Findings for NATSF and seeing the summary provided on his chart H-17, which is attached as enclosure (3), we realized a serious miscarriage of the facts had occurred. The column entitled "Community Position" fails to accurately summarize our proposal and, indeed, uses arguments such as "Employees can not afford to move..." which were not even in

the proposal. It also fails to address all "Issues" such as the high speed data line recurring costs. Moreover, the "R&A Staff Findings" fail to address all issues raised such as on the "One Time Costs" line. Curiously, although the proposal fully documents and justifies the costs identified and a COBRA model printout was provided by us to Mr. Epstein at the Baltimore hearings, H-17 carefully avoids any cost/savings comparisons which would have made our arguments obvious to anyone viewing it.

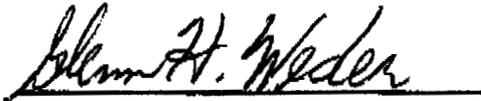
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We are addressing this issue to you in the hopes that you will help your constituents employed at NATSF receive fair and equal treatment. Whether the inaccuracies on enclosure (3) were intentional or an oversight, they present a distorted view of the true cost of moving NATSF from Philadelphia to North Island and may have misled the Commissioners in their voting. The Commission was chartered to provide an objective analysis of proposed DoD downsizing actions and to measure the Secretary of Defense's recommendations against selected criteria. The Commission, chartered and appointed by Congress, was intended to provide Legislative Branch balance to Department of Defense basing decisions within the Executive Branch. That objectivity was admirably maintained by Chairman James Courter during the 1991 and 1993 Commissions. That same objectivity is in doubt in 1995 when charts such as H-17 result in a decision that increases costs and decreases military value. Either the Commission Staff failed to properly present the true facts or some undue influence was applied. In either case the employees of NATSF and taxpayers of this country failed to get justice and an objective understanding of the true costs associated with this base closure.

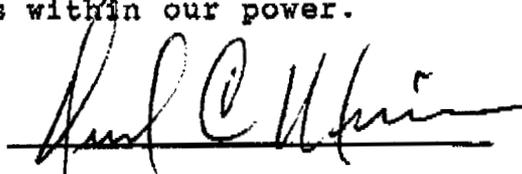
Our proposal concludes that the Secretary of Defense deviated substantially from selection criteria 1,2,3,4,5, and 8. After seeing enclosure (3) and meeting with the Commission Staff on June 26th, we conclude that they cannot find fault with the figures provided in our proposal and therefore deviated substantially from their charter in not addressing the Community Position objectively. It matters not the size of the activity or the number of people involved. What matters

is that everyone is entitled to a fair and impartial hearing and a decision based on the facts. It bears further investigation to determine how pervasive these inaccuracies are and to what degree the Commissioners were misled by Staff Findings.

We request that, in the interest of fairness and the original Congressional intent in establishing the Commission, your office attempt to obtain a redirection of the decision to consolidate NATSF with NADEP, North Island and instead have NATSF consolidate with ASO in Philadelphia. We stand ready to assist you by any means within our power.



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Enclosures:

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- (3) Commission slide H-17 from June 23, 1995

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**RELOCATION SITES AT NORTH ISLAND NEVER IDENTIFIED FOR
NATSF & NAESU**

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AT ASO**

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MILCON	OVERLOOKED	\$ 3,000K	NONE REQUIRED
SYNERGIES	IGNORED	REDUCED	ENHANCED

ISSUES

Naval Aviation Technical Services Facility, Philadelphia, PA

ISSUE	DoD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
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H-17



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 7, 1995

The Honorable Robert A. Borski
United States House of Representatives
Washington, D.C. 20515

450706-3R1

Dear Representative Borski:

Thank you for your recent letter concerning the Naval Air Technical Services Facility (NATSF) in Philadelphia. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding NATSF, Philadelphia was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realignment 132 military facilities. Each one of the Commission's decisions, including the decision on NATSF, Philadelphia, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

It is my understanding that a member of your staff has had the opportunity to discuss the community's concerns regarding the Commission's recommendation on NATSF, Philadelphia with Commission staff. If you think an additional meeting would be beneficial, please call Cece Carman, Director of Congressional Liaison, at (703) 696-0504, to arrange a mutually agreeable day and time.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Alan J. Dixon
Chairman

AJD:cw

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950706-4

FROM: MENENDEZ, ROBERT	TO: DIXON
TITLE: REP. (NW)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: MIL OCEAN TERMINAL; BAYONNE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⊙	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC REMOVE MOTBY AND OAKLAND FROM CLOSURE LIST

Due Date: 950710	Routing Date: 950706	Date Originated: 950630	Mail Date:
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ROBERT MENENDEZ
13TH DISTRICT, NEW JERSEY

COMMITTEE ON TRANSPORTATION
AND INFRASTRUCTURE

SUBCOMMITTEES:
AVIATION
WATER RESOURCES

COMMITTEE ON INTERNATIONAL
RELATIONS

SUBCOMMITTEE:
WESTERN HEMISPHERE AFFAIRS

DEMOCRATIC WHIP AT LARGE



Congress of the United States
House of Representatives
Washington, DC 20515-3013

REPLY TO:

1730 LONGWORTH HOUSE O.B.

WASHINGTON, DC 20515-3013

DISTRICT OFFICES:

911 BERGEN AVENUE
JERSEY CITY, NJ 07306
(201) 222-2828

654 AVENUE C
BAYONNE, NJ 07002
(201) 823-2900

275 HOBART STREET
PERTH AMBOY, NJ 08861
(908) 324-6212

July 3, 1995

The Honorable Alan J. Dixon
Defense Base Closure and Realignment Commission
1700 North Moore St, Suite 1425
Arlington, Virginia 22209

Please refer to the original
when necessary 950706-4

Dear Chairman Dixon:

I note with interest the reports in the Saturday July 1, 1995 Washington Post that the Commission has left the door open for further review of the list. I want to bring your attention to the profound legal and factual errors that the commission staff presented you in your consideration of the Military Ocean Terminal, Bayonne, New Jersey.

In essence, the commission found precisely what we had alleged that the Secretary had substantially deviated from the selection criteria in its recommendation to close MOTBY. However, the commission far exceeded its statutory charter by expanding the scope of realignments in a legally invalid attempt to rescue a fatally flawed DoD recommendation because the BRAC failed to add the MSC enclave at the legal deadline for the consideration of additional bases.

The BRAC, Navy and DoD also violated the letter and intent of the BRAC statute by increasing the scope of activities to be realigned away from Bayonne one week away from the Commission's final round of hearings. This left the community with no time to respond to the proposed revisions.

The BRAC compounded the legal error by its own motion realigned activities away from MOTBY to a so-called Base X. This is a violation of its own selection criteria 2 regarding the availability and condition of land, and facilities at potential receiving locations. The commission has failed to follow its own rules. By randomly assigning missions to mythical bases, the cost and manpower implications of criteria 4 become infinite.

Finally and most importantly, the commission erroneously noted:

Further, the Commission noted legal means exist through the Maritime Commission for compelling commercial operators to give priority to military deployments during contingency

situations.

This is neither factually nor legally correct. Throughout this process, the BRAC staff has been unable to comprehend the distinction between Port Planning Orders, which the Army has incorrectly assumed given access to ports, and National Shipping Authority Allocation Orders which compel the use of a port by the military. As we noted in our materials, Port Planning Orders are voluntary and are not legally binding by their own contract terms. National Shipping Authority Allocation Orders require the declaration of a national emergency under the Defense Production Act. It is not merely a nicety that there must be a minimum of disruption to commercial ports, it is a Constitutional requirement grounded in the Third Amendment limitation on martial law. **Without a declared emergency this is no authority to seize ports.**

Furthermore, as we noted in our first brief, there are active proposals to eliminate the Federal Maritime Commission and MARAD (see enclosure). This means there will be no effective means of controlling prices for ocean carriage by military shippers on an emergency basis. As a consequence, the BRAC has totally failed to consider the cost to do the mission of moving military cargo. This is a failure to follow selection criteria 4.

I understand the pressures and time constraints under which the commission was working. The BRAC did make the correct finding of deviation from selection criteria however the commission then deviated by attempting to cure a fatally flawed recommendation. I urge you to revisit this decision and remove MOTBY and Oakland from the closure list.

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Menendez", with a large, sweeping flourish extending from the end of the signature back towards the beginning.

Robert Menendez
Member of Congress

RM:bj0

NEWS

Committee on Transportation and Infrastructure U.S. House of Representatives

Congressman Bud Shuster, Pennsylvania
Chairman

FOR IMMEDIATE RELEASE: JUNE 28, 1995

CONTACT: Jeff Nelligan, Director of Communications, 225-9446

ATTENTION: FEDERAL MARITIME COMMISSION

CHAIRMAN BUD SHUSTER, CONGRESSMEN NORMAN Y. MINETA, HOWARD COBLE, AND JIM TRAFICANT ANNOUNCE OCEAN SHIPPING DEREGULATION PLAN

"The 'Ocean Shipping Reform Act' will...make the system more open and competitive," said Shuster.

Washington -- Congressman Bud Shuster (R-PA), Chairman of the House Transportation and Infrastructure Committee, Norm Mineta (D-CA), Ranking Member of the House Transportation and Infrastructure Committee, Howard Coble (R-NC), Chairman of the Subcommittee on Coast Guard and Maritime Transportation, and Jim Traficant (D-OH), Ranking Member of the Subcommittee on Coast Guard and Maritime Transportation, announced today their plans for deregulating ocean shipping and eliminating the Federal Maritime Commission. An outline of the bill, the "Ocean Shipping Reform Act", was distributed to shipper and carrier representatives yesterday.

Chairman Shuster said, "The bill will contain a phased implementation of amendments to the Shipping Act of 1984 that will:

- * Ensure a mandatory right of independent action on service contracts for all carriers operating within shipping conferences: January 1, 1997;
- * Eliminate Government tariff enforcement and regulation: January 1, 1997;
- * Eliminate Government tariff and contract filing: June 1, 1997;
- * Provide authority for shippers and carriers to agree to completely confidential service contracts: January 1, 1998;
- * Retain current Shipping Act of 1984 system of oversight and filing requirements for carrier agreements;
- * Strengthen laws related to unfair trade practices of foreign carriers and foreign governments;
- * Transfer remaining responsibilities of the Federal Maritime Commission to the Secretary of Transportation between October 1, 1995, and October 1, 1997, with appropriate funding levels, and eliminate the Federal Maritime Commission."

MORE>>>>

Shuster added "'The Ocean Shipping Reform Act' will make significant changes to the current regulatory scheme for ocean shipping and make the system more open and competitive. The bill will eliminate most of the current regulatory restrictions that place U.S. shippers of goods at a disadvantage with their foreign competitors. The phased implementation schedule for these changes will give shippers and carriers time to adjust their business practices in the deregulated environment."

"This bill not only abolishes the Federal Maritime Commission and saves the Federal Government nearly \$20 million a year, this bill will also deregulate and modernize the U.S. ocean transportation system, and significantly lower the transportation costs for U.S. exporters and importers of goods. We will complete Committee action on this bill and move it to the Floor of the House of Representatives for action as soon as possible." Coble, who is Chairman of the Subcommittee that has oversight responsibility over the Federal Maritime Commission and other maritime matters, said "I support the 'Ocean Shipping Reform Act' as a reasonable way to accomplish the goals of shipping deregulation and elimination of unnecessary Government spending."

Ranking Democratic Member Mineta said, "For 20 years I have advocated the orderly economic deregulation of American transportation systems. Air and ground transportation deregulation have been largely completed, with consumers and businesses benefitting from less government and more competition. This new proposal extends deregulation to ocean transportation. As importantly, it would accomplish that deregulation in an orderly and clear way so that all parties will know exactly what their rights and responsibilities are. We cannot end the existing system of regulation without being very clear about what replaces that system. This proposal would accomplish that. It is a common sense, balanced proposal, providing a clear road map and schedule for ocean freight deregulation. I look forward to helping reduce this proposal to legislative language."

And, Ranking Member of the Subcommittee, Jim Traficant, said, "This bill will strengthen our ability to respond to unfair and discriminatory practices by foreign governments or carriers against U.S. shippers and carriers. This will be crucial as we move into a more deregulated environment."

#####



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
when responding 950706-4R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 17, 1995

The Honorable Robert Menendez
United States House of Representatives
Washington, D.C. 20215

Dear Representative Menendez:

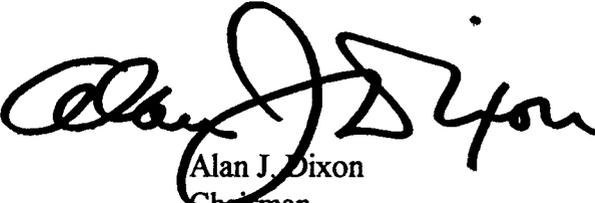
Thank you for your recent letter concerning Military Ocean Terminal, Bayonne, (MOTBY) New Jersey. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding MOTBY was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on MOTBY, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

As you know, the Commission forwarded a copy of its report to the President on July 1, 1995. After careful consideration, the President accepted the report on July 13, and as required by law, forwarded a copy of the report to Congress.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950706-5

FROM: MICA, JOHN	TO: DIXON
TITLE: REP. (FL)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: WILLIAMS ARMSTRONG LAB	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

✓ Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
✓ ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING DBCRC RELOCATE WILLIAMS ARMSTRONG LAB TO ORLANDO

Due Date: 950710	Routing Date: 950706	Date Originated: 950630	Mail Date:
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Congress of the United States
House of Representatives
Washington, DC 20515
June 30, 1995

PLEASE PRINT OR TYPE NAME AND
PHONE NUMBER 950706-5
WHEN REPLYING

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 N Moore St
Arlington, VA 22209

Dear Chairman Dixon:

We are writing today to urge you to reconsider your recommendation to reverse the 1991 BRAC decision relating to the Williams Armstrong Lab.

As you may know, the Air Force was directed by the 1991 BRAC Commission to relocate the Armstrong Laboratory's Aircrew Training Research Division (AL-ATRD) from Williams Gateway Airport in Arizona to Orlando, Florida. The 1991 BRAC recognized there were compelling reasons for consolidating our military's simulation and training functions in Orlando.

Currently, both the Naval Air Warfare Center's Training Systems Division (NAWC-TSD) and the Army's Simulation, Training and Instrumentation Command (STRICOM) are co-located in Orlando. With over 140 simulation businesses and with the University of Central Florida's Institute for Simulation and Training, Orlando is a natural center for our military's simulation and training activities.

The cost effectiveness of the colocation of NAWC-TSD and STRICOM, plus the partnerships with private industry in the simulation and training field have enabled these services to develop cutting edge technology that makes our armed services the best trained and most capable fighting force in the world. Unfortunately, the Air Force has not been a part of this community.

In this period of declining resources, our military should be adopting the most cost effective means to maintain and enhance combat readiness. We are certain you would agree that simulation activities provide opportunities for our armed services to jointly train personnel and test equipment while saving dollars, supplies and lives.

Chairman Alan J. Dixon

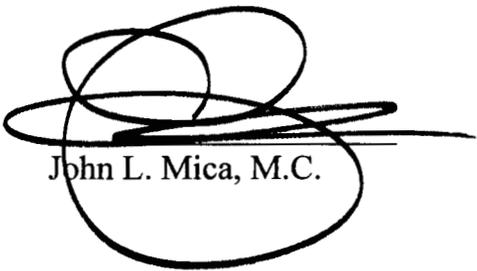
June 30, 1995

Page 2

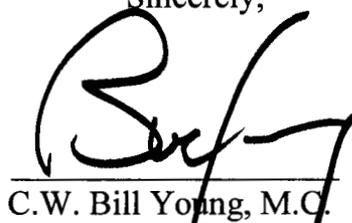
Cost benefits, as well as operational and development advantages, will be lost if we ignore the previous BRAC recommendation. Facilities already exist in Orlando for the AL-ATRD to occupy. If the Air Force had followed through on its original directive, cost savings would already have been realized and the Air Force would already be conducting consolidated exercises with the Navy and the Army.

We strongly recommend you to reconsider this matter and accept the original decision to relocate the Williams Armstrong Lab to Orlando.

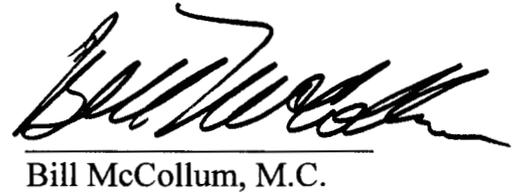
Sincerely,



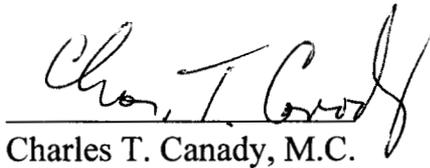
John L. Mica, M.C.



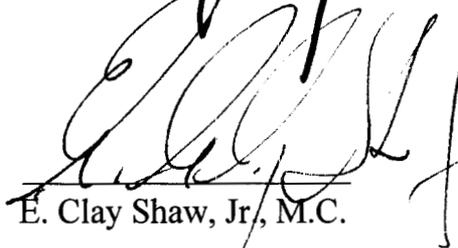
C.W. Bill Young, M.C.



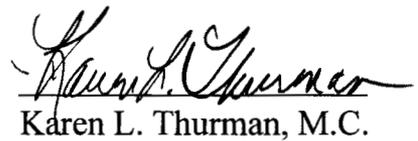
Bill McCollum, M.C.



Charles T. Canady, M.C.



E. Clay Shaw, Jr., M.C.



Karen L. Thurman, M.C.



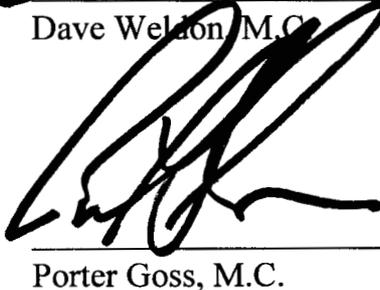
Dave Weldon, M.C.



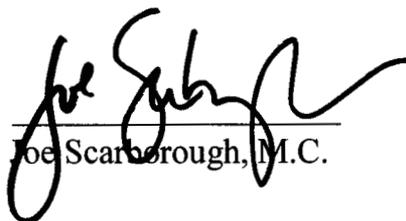
Dan Miller, M.C.



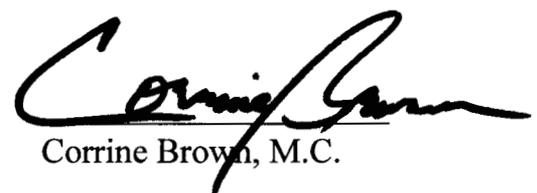
Michael Bilirakis, M.C.



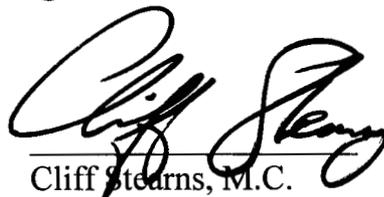
Porter Goss, M.C.



Joe Scarborough, M.C.



Corrine Brown, M.C.



Cliff Stearns, M.C.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable Corrine Brown
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Brown:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable Michael Bilirakis
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Bilirakis:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

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Sincerely,

Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable Karen L. Thurman
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Thurman:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

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Sincerely,


Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable Bill McCollum
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative McCollum:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

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Sincerely,



Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable Cliff Stearns
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Stearns:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable Joe Scarborough
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Scarborough:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

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Sincerely,



Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable Dan Miller
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Miller:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable E. Clay Shaw
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 90010-5R1

Dear Representative Shaw:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

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Sincerely,

Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable C.W. Bill Young
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R

Dear Representative Young:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon".

Alan J. Dixon
Chairman

AJD:cmc



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 10, 1995

The Honorable Porter Goss
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Goss:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 10, 1995

The Honorable Dave Weldon
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R

Dear Representative Weldon:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

July 10, 1995

The Honorable Charles T. Canady
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Canady:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,



Alan J. Dixon
Chairman

AJD:cmc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
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S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 10, 1995

The Honorable John Mica
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950706-5R1

Dear Representative Mica:

Thank you for your recent letter concerning the Armstrong Laboratory Aircrew Training Research Facility. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Armstrong Laboratory was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision to retain the Armstrong Laboratory at Williams Air Force Base, Arizona, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Alan J. Dixon
Chairman

AJD:cmc

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950706-6

FROM: EHRlich, ROBERT L.	TO: CLINTON, WILLIAM J.
TITLE: REP. (MD)	TITLE: PRESIDENT
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: UNITED STATES
INSTALLATION (S) DISCUSSED: ARMY PUBLICATIONS CENTER, BALTIMORE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

REQUESTING HE RECOMMEND B BCRRC RECONSIDER DECISION TO CLOSE CENTER

Due Date:	Routing Date: 950706	Date Originated: 950705	Mail Date:
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ROBERT L. EHRlich, JR.
2D DISTRICT, MARYLAND

COMMITTEES

GOVERNMENT REFORM
AND OVERSIGHT

VICE CHAIR, SUBCOMMITTEE ON
NATIONAL SECURITY, INTERNATIONAL AFFAIRS,
AND CRIMINAL JUSTICE

SUBCOMMITTEE ON
NATIONAL ECONOMIC GROWTH, NATURAL RESOURCES,
AND REGULATORY AFFAIRS

SUBCOMMITTEE ON POSTAL SERVICE

BANKING AND FINANCIAL SERVICES

SUBCOMMITTEE ON FINANCIAL INSTITUTIONS
AND CONSUMER CREDIT

SUBCOMMITTEE ON HOUSING
AND COMMUNITY OPPORTUNITY

Congress of the United States
House of Representatives
Washington, DC 20515-2002

July 5, 1995

315 CANNON HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-3061

DISTRICT OFFICES

1407 YORK ROAD
SUITE 304

LUTHERVILLE, MD 21093
(410) 337-7222

45 NORTH MAIN STREET
BEL AIR, MD 21014
(410) 838-2517

GOVERNMENT BUILDING
7701 WISE AVENUE
2ND FLOOR
DUNDALK, MD 21222

511-B EASTERN AVENUE
ESSEX, MD 21221

President William J. Clinton
The White House
1600 Pennsylvania Avenue, N.W.
Washington, D.C. 20500

Please refer to this number
when responding 950706-6

Dear President Clinton:

I am writing to bring your attention to numerous errors made involving the Base Realignment and Closure Commission's decision to close the **Army Publications Center in Baltimore**. Furthermore, should you recommend the BRAC Commissioners reexamine their decisions on specific bases, I respectfully request you include the Army Publications Center on this list.

During the June 23 BRAC Hearing, the Commissioners voted (6-2) to close the Army Publications Center in Baltimore and consolidate duties with the Army Publications Center in St. Louis. The Commissioners rendered a judgment based on gross errors and without the advice and testimony from the only BRAC staff members who visited the Center, Mr. Michael Kennedy and Mr. Clifford Wooten. Mr. Edward Brown, another BRAC staff member, made the presentation to the Commission and answered questions without the first-hand knowledge and facts needed to brief the members. I am completely baffled why the Commission did not hear from Mr. Kennedy or Mr. Wooten with respect to this facility.

Mr. Brown's flawed presentation and answers were exactly the same as those in the Army's error-laden report to BRAC. My community and I are willing to accept a fair judgment when accurate facts and figures are used to reach a decision. It is an affront to me and the committed workers in Baltimore to have the Commission vote based upon gross mischaracterization. Here are a few examples:

First, Mr. Brown stated the Baltimore Center is a manual center and St. Louis is fully automated. There is nothing further from the truth. The fact is both centers are automated and highly technological publication distribution centers.

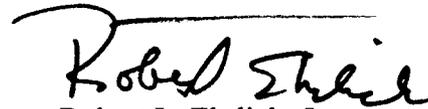
Second, Mr. Brown also stated the St. Louis Center was more flexible. The fact is the Baltimore Center is considerably more flexible than the St. Louis Center in meeting the present and future requirements of the Army.

Finally, Mr. Brown ignored the facts concerning efficiency and cost-savings. The fact is the Baltimore Center is proven to be more efficient -- *it is a winner of Vice-President Gore's Hammer Award* -- and can save significantly more time and money in shipping publications to fulfill the Army's mission.

As for a true base closing solution, we recommended a joint cross service study to consolidate all of the Department of Defense Publication facilities into 2 or 3 regional centers. Mr. Brown, however, would not comment on this suggestion because the Army has not addressed this issue. Furthermore, the Army Publication Center in Baltimore was below the threshold and did not require the BRAC Commission for closure. Common sense suggests removing the Publication Center in Baltimore from the BRAC list, executing a joint cross service study, and allowing the Army to reach a well rounded, independent decision.

President Clinton, I trust you will honor my request by recommending the Commission fully consider the facts surrounding their decision to close the Army Publication Center. While I realize you will receive similar request from my colleagues, I am certain you agree the BRAC process is tainted when the truth is not provided to the Commission. Thank you for your time and attention to this matter. If you have any questions or suggestions concerning the Army Publications Center, please do not hesitate to contact me or my staff at 225-3061.

Very truly yours,

A handwritten signature in black ink, reading "Robert Ehrlich". The signature is written in a cursive style with a large, sweeping initial "R".

Robert L. Ehrlich, Jr.
Member of Congress

cc: The Honorable Alan Dixon
Chairman of the Base Realignment and Closure Commission

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950706-7

FROM: UNDERWOOD, ROBERT	TO: CLINTON, WILLIAM J.
TITLE: REP. (GUAM)	TITLE: PRESIDENT
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: UNITED STATES
INSTALLATION (S) DISCUSSED: GUAM BASES	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

REQUESTING HE RECOMMEND THAT DBCRG DECISIONS REGARDING GUAM BASES BE RECONSIDERED

Due Date: _____	Routing Date: <u>950706</u>	Date Originated: <u>950629</u>	Mail Date: _____
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7
 ROBERT A. UNDERWOOD
 GUAM
 NATIONAL SECURITY COMMITTEE
 SUBCOMMITTEES
 MILITARY INSTALLATIONS
 RESEARCH AND DEVELOPMENT
 RESOURCES COMMITTEE
 SUBCOMMITTEES
 NATIONAL PARKS, FORESTS AND LANDS
 NATIVE AMERICAN AND INSULAR AFFAIRS



Congress of the United States
 House of Representatives
 Washington, DC 20515-5301

WASHINGTON OFFICE:
 424 CANNON HOUSE OFFICE BUILDING
 WASHINGTON, DC 20515-5301
 PH: (202) 225-1188
 FAX: (202) 226-0341

GUAM OFFICE
 SUITE 107
 120 FATHER DUENAS AVENUE
 AGANA, GU 96910
 PH: (871) 477-4272/73,74
 FAX: (871) 477-2587

June 29, 1995

Please refer to this number
 when responding 950706-7

The Honorable William J. Clinton
 President of the United States
 The White House
 Washington, D.C. 20500

Dear President Clinton,

I understand that the California Congressional Delegation has written to you to urge you to reject the recommendations of the Defense Base Closure and Realignment Commission (BRAC) for the 1995 round of base closures. The Members of Congress have raised concerns about the Commission's application of military value and economic impact criteria in their deliberations. I am writing to request that you also consider Guam's situation as you decide whether to accept or reject the Commission's recommendations.

I am concerned that Guam's military value has not been adequately considered, both by the Secretary of Defense and by the Commission. Operational commanders in the Pacific have expressed their concern that Guam's value as a forward-deployment base has not been given adequate consideration. In fact, the Department of Defense (DoD) conceded this point by agreeing to Guam's recommendation to the Commission that the redeployment of MSC supply ships and helicopters from Guam to Hawaii be delayed, and that the final disposition of these assets be made by operational commanders. Guam expects that the operational commanders would, in the final analysis, want their supply ships and support activities to remain on Guam, 10 sailing days closer to the Asian theater of operations.

Furthermore, the Commission failed to note the military value to our Asian allies of a stable U.S. military presence on Guam. Unlike other domestic bases, Guam is a visible symbol of the U.S. commitment to regional security in Asia. Any changes to the force structure on Guam could be misinterpreted by our adversaries as a lack of resolve. As you recall in the aftermath of Desert Storm, some prominent politicians charged that miscues and mixed signals encouraged Saddam Hussein to invade Kuwait. We would not want to make the same mistake with Kim Jong Il.

Letter to President Clinton
June 29, 1995
Page 2

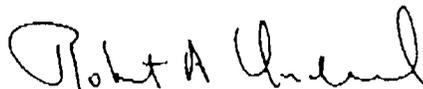
California makes a strong case for economic impact, but not as strong a case as Guam's. The Department of Defense estimates that Guam's unemployment rate could rise by as much as 10 percent over current rates. One fourth of the Guam economy could be affected, and if California were to suffer the same job loss as Guam per capita, California would be looking at a 1.5 million job loss. While Guam has received some reassurances that some assets now controlled by the Navy would be turned over to Guam for economic revitalization, more can, and should, be done by DoD to lessen the economic impact on our island. While we empathize with our fellow Americans in California, our workers at the Ship Repair Facility (SRF) on Guam cannot drive to the next county to find a job.

We are also at a loss as to why Guam is made to compete with the excess ship repair capacity at domestic bases, while the Ship Repair Facility at Yokosuka, Japan remains off limits to similar cuts. I was outraged to learn today that a rigger at SRF Guam, who learned his skills as a graduate of the SRF apprenticeship program, has been offered a position at the Yokosuka SRF. If the BRAC rules do not allow consideration of Guam's unique contribution, then the BRAC rules are fatally flawed to begin with.

A similar complaint must be lodged on the BRAC decision concerning the Fleet and Industrial Supply Center on Guam (FISC), which will be disestablished. Again, a domestic base will not fill the fleet's needs for supplies, foreign suppliers in Japan and Singapore are lined up to replace the function of American workers on Guam. In the greatest irony, DoD is even courting the Philippines to re-establish storage facilities there. Guam, the loyal partner the Western Pacific, is taken for granted again because of our stability.

I hope that you will weigh carefully the issues that California has raised, and the more compelling case that Guam makes for reconsideration of the BRAC recommendations. The BRAC process was designed to be fair, but no other American community finds itself in Guam's predicament, having to compete with domestic bases while envying the special treatment accorded to the Japanese bases. Mr. President, I urge you to return the BRAC recommendations to the Commission for another look at the criteria--too much is at stake for Americans on Guam to lose faith with the fairness of this process.

Sincerely,



ROBERT A. UNDERWOOD
Member of Congress

ROBERT A. UNDERWOOD
GUAM

NATIONAL SECURITY COMMITTEE

SUBCOMMITTEES

MILITARY INSTALLATIONS
RESEARCH AND DEVELOPMENT

RESOURCES COMMITTEE

SUBCOMMITTEES

NATIONAL PARKS, FORESTS AND LANDS
NATIVE AMERICAN AND INSULAR AFFAIRS



Congress of the United States

House of Representatives

Washington, DC 20515-5301

June 30, 1995

WASHINGTON OFFICE:
424 CANNON HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-5301
PH: (202) 225-1188
FAX: (202) 226-0341

GUAM OFFICE:
SUITE 107
120 FATHER DUENAS AVENUE
AGANA, GU 96910
PH: (871) 477-4272/73/74
FAX: (871) 477-2587

Honorable William J. Clinton
President of the United States
The White House
Washington, D.C. 20500

Dear Mr. President,

I wrote to you yesterday to inform you of my concerns about the recommendations of the Defense Base Closure and Realignment Commission (BRAC). I have just learned that, in response to a question about California being the hardest hit area under BRAC 95 at a press conference today, Chairman Dixon responded that Guam, not California, was the hardest hit community. As Chairman Dixon knows, 25% of the Guam economy may be impacted by these recommendations. California would have to lose 1.5 million jobs to suffer the same job loss per capita that we are facing.

This is not a distinction Guam welcomes, but I hope it helps others to understand the serious economic situation we are facing. Our disappointment with the BRAC recommendations is exacerbated by the Navy's eagerness to substitute work performed at Guam's Ship Repair Facility (SRF) and at our Fleet and Industrial Supply Center (FISC) with work and services at foreign ports, most notably Yokosuka, Japan and Singapore.

I urge you to return the BRAC recommendations on Guam to the Commission for further review. Guam, more so than California, makes the compelling case that the military value and economic impact criteria were not properly considered by the Commission.

Thank you for your kind consideration of our appeal.

Sincerely,

ROBERT A. UNDERWOOD
Member of Congress

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950707-1

FROM: ROWE, NANCY F.	TO: DIXON
TITLE: CHAIRMAN	TITLE: CHAIRMAN
ORGANIZATION: FOR U Comm.	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED: FORT CHAFFEE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ ✓		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ ✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:
REQUESTING ANY INFO REGARDING FORT CHAFFEE.

Due Date: 950712	Routing Date: 950705	Date Originated: 950727	Mail Date: 9507
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FOR U Committee
1505 Fort Street, #1-A
Barling, AR 72923
June 27, 1995

The Honorable Alan J. Dixon
Chairman
The Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

RE: Freedom of Information Act Request

Please refer to this number
when responding 950707-1

Dear Chairman Dixon:

By this letter, I hereby request, pursuant to the federal Freedom of Information Act, that a copy of the following documents be provided to me:

Any and all correspondence, memoranda, notes referencing telephone or other conversations, and documents submitted to the Defense Base Closure and Realignment Commission from any and all State or municipal officials of the State of Arkansas or private Arkansas citizens with regard to any future plans or proposals for or affecting Fort Chaffee, located in northwest Arkansas. Such documents are to include, but not be limited to: any correspondence, memoranda or notes referencing telephone or other conversations between any members or staff members of the Defense Base Closure and Realignment Commission and any of the following individuals:

The Honorable Tim Hutchinson, M.C. ;
Any staff member of Congressman Hutchinson's, including but not limited to one Ray Reed;
The Honorable Dale Bumpers, M.C. and/or any of his staff;
The Honorable David Pryor, M.C. and or/any of his staff;
Mr. Edward "Ed" Warmack, Civilian Aide to the Secretary of the Army;
The Honorable W.H. "Bud" Harper, Sebastian County Judge;
Any officer or staff member of the Fort Smith, AR, Chamber of Commerce, including but not limited to Mr. William "Billy" Dooley and Mr. Jack White;
Mr. Jerry Barling, Mayor, Barling, AR;
Mr. Sherman Hiatt, Mayor, Charleston, AR;
Mr. Joseph "Joe" Siegmund, former Mayor, Greenwood, AR;
Mr. Raymond Baker, Mayor, Fort Smith, AR;
Mr. Luke Gordy, officer of Citizens Bank & Trust. Van Buren, AR;
Col. Robert Boyer, USA, retired;
Mr. Rusty Meyers, member, Western Arkansas Planning Development District;
Mr. George McGill, member, Fort Smith City Planning Commission;
Mr. Emon Mahoney.

Freedom of Information Act Request, continued

The Honorable Alan Dixon
June 27, 1995
Page Two

With regard to Mr. Edward Warmack specifically, I submit the enclosed correspondence for your review as evidence of Mr. Warmack's having waived any claim whatsoever to any confidentiality privilege attaching to any of his communications between himself and the Department of the Army.

In the event that any of the above mentioned Members of Congress or their staff members assert any claim of confidentiality privilege, I specifically request that such claim on their behalf be completely severable and severed from the remainder of my Freedom of Information Act request. I shall, under such circumstances, pursue my request for Congressionally generated documents, correspondence, memoranda, and notes evidencing telephone or other conversations separately at a future time.

Because the above requested information is being requested solely in the public interest, and not for any personal or commercial profit for myself or any other individual or business, I hereby request that any and all fees generated from this request be waived. However, in the event that such a waiver determination shall or may result in any delay whatsoever in the Defense Base Closure and Realignment Commission's compliance with this Freedom of Information Act request, I affirmatively choose to take responsibility for all relevant costs incurred by the Base Closure Commission in its compliance with this request.

In addition to the above Freedom of Information Act request, I hereby also request that you explain to my why all members of the local press of the immediate community surrounding Fort Chaffee were excluded from the April 11 briefing at Fort Chaffee between Defense Base Closure and Realignment Commission member Josue Robles and certain select local city and county officials. These same local officials had already held their own closed meetings to discuss the future of Fort Chaffee, quite possibly in violation of the Arkansas Freedom of Information Act.

In view of repeated statements that have been made to me by Defense Base Closure and Realignment Commission staff members that every step of the Commission's base closure procedures was and is open to the public, and in view of Sec. 2902e(2)(a) of the Defense Base Closure and Realignment Act of 1990, which states: "Each meeting of the Commission, other than meetings in which classified information is to be discussed, shall be open to the public," I

Freedom of Information Act Request, continued

The Honorable Alan Dixon
Page Three
June 27, 1995

was quite distressed to learn that those members of the press who had arrived to attend the Robles briefing were ordered to leave the room and wait outside in the cold (needless to say, those members of the press with whom I have since spoken were also quite distressed). For the record, the local members of the press were permitted to ask the briefing participants questions after the briefing; however, they were excluded from the briefing itself.

In view of both the stated openness policy of the Commission, and the actual base closure law stated above, could you enlighten me as to why the April 11 Robles meeting at Fort Chaffee was, for all intents and purposes, closed to the public?

I shall be back in touch with your office within ten days from receipt of this request for information in order to determine the appropriate time by which I may have the above requested documents delivered to me. I hope to ascertain at that time when I may expect a response to my inquiry concerning the Commission's April 11 meeting, as well. If you or anyone on your staff has any questions pertaining to this request in the meantime, do not hesitate to call me.

Thank you for your prompt attention to this matter.

Very truly yours,



Nancy E. Rowe
Chairman
Fort Chaffee Outdoor Recreation
Users Committee (FOR U Committee)

(501) 452-5444



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 6, 1995

Ms. Nancy E. Rowe
Chairman
Fort Chaffee Outdoor Recreation Users Committee
1505 Fort Street, #1-A
Barling, AR 72923

Please refer to this number
when responding 950707-1R1

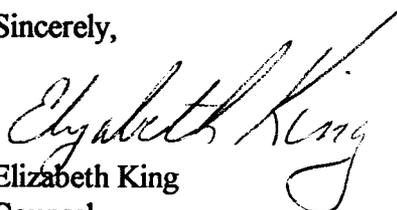
Dear Ms. Rowe:

I am writing this letter to follow up on our telephone conversation this morning. After one final review of the Commission's public files, I did find four letters written by persons listed in your June 27, 1995 letter. I have enclosed copies of these letters for your convenience.

I also have enclosed a copy of the information sent by the Commission to all bases that were visited. This page of information is the only guidance the Commission gave to each base. The itinerary of each visit and who was allowed to attend each aspect of a base visit was decided by the base commander.

If you need any additional information, the Commission library is open to the public Monday through Friday, 8:30-5:30.

Sincerely,


Elizabeth King
Counsel

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION (DBCRC)

INSTALLATION VISITS

At least one member of the 1995 DBCRC will visit each of the major installations recommended for closure or realignment by the Secretary of Defense. The primary purpose of these visits is to assess firsthand the base's military value. Each installation visit is unique in its own way, and there is reasonable latitude within the limited time Commission personnel have for on-sight investigation of pertinent issues. Please use the following checklist as a planning "tickler" or menu of suggestions:

1. Expect at least one (1) Commissioner and one (1) staff member. Usually the staff member will arrive one day in advance for informal staff coordination and to provide assistance as desired for the Commissioner's visit the next day.
2. Expect only about half a day, give or take, for the Commissioner's visit. The Commissioner will basically be in "receive mode" to look, listen, and learn as part of the independent process to investigate the issues critical to your base and its mission. Here's what past experience has shown works pretty well as a notional itinerary:
 - a. Airport pickup and transportation to the base.
 - b. Arrival of DBCRC personnel at installation.
 - c. 15 minutes max press/media availability. Your public-affairs office can easily handle setup for this. You might have him/her contact Wade Nelson, Chuck Pizer, or John Earnhardt in our Communications Department, DSN 226-0504 or commercial (703) 696-0504.
 - d. Mission/function briefing at installation conference facility/commander's office. Potential attendees: installation leadership, state elected officials, downtown leadership (mayor/city council/"save-the-base" committee spokespersons/etc.). Written materials will be placed in our library, which is available to the public, and information therein will be considered during our analyses.
 - e. Brief community presentation. As a reminder, the primary purpose of the visit is to assess military value. However, community leaders or groups may want time to present their case. Again, we accept all documents for our analyses.
 - f. Windshield/walking tour of installation/key areas.
 - g. Transportation back to airport.
3. Depending upon arrival/departure times, a working breakfast or lunch may be appropriate. If you decide to go **this** route, something simple like coffee/juice/pastries/sandwiches/soft drinks/etc. is all that is expected. We pay our **own** way in this area.
4. Please do not hesitate to call if you have any question or doubt about any aspect of the visit. There are no dumb questions or details too small! Contact Col. Wayne Purser, USAF, Military Assistant, through our main phone number DSN 226-0504 or commercial (703) 696-0504, seven days a week until July 1.

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950707-2

FROM: <u>WDIOP, CASEY</u>	TO: <u>ROBLES, JOE</u>
TITLE: <u>PRESIDENT</u>	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>IAFF LOCAL 57</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>MCLELLAN AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

EXPRESSING CONCERN OVER RECOMMENDATION TO CLOSE BASE.

Due Date: <u>950714</u>	Routing Date: <u>950707</u>	Date Originated: <u>950620</u>	Mail Date:
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**INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS
LOCAL F-57
McCLELLAN FIRE DEPARTMENT**



*McClellan
AFB
7-6*

June 20, 1995

Mr. Josue Robles
Commissioner
Defense Base Closure & Realignment Commission
1700 N. Moore St. Suite 1425
Arlington, Va. 22209

950707-2

Dear Mr. Robles,

I feel compelled to offer my opinion on the manner in which you so abruptly offered McClellan AFB up for sacrifice last Thursday. It was very evident to all those across the country who watched the proceedings that the decision to close McClellan had already been made and someone such as yourself was simply looking for an opening to offer the motion.

Equally evident was Chairman Dixon's efforts to speed up & close out the questioning period so as to create a quick window of opportunity to bring McClellan up to the chopping block. I question what has transpired between the '93 round which the commission voted 6-1 to keep McClellan open despite it being previously offered by the Air Force and '95. Not only should your motion have indicated that the DoD deviated substantially, but that the '93 commission did also. Both the Air Force and DoD were consistent with the findings of the '93 commission which no doubt understood McClellan's importance to the future.

Mr. Robles, I share an observation with you that many have made regarding your "performance" last Thursday. The American federal employee and their families, on pins and needles awaiting the fate of their futures had to endure more comments from you extolling your career as a commander and other self-serving comments than any comments made out of concern for those men, women and children whose lives are now devastated and whose communities will be decimated. In fact, I do not recall one sensitive comment from you on behalf of those people, only words about you and what you have seen and done.

Your recent comments that "every dollar for base closure is a dollar for readiness" are nothing short of wishful thinking. By your own admission, data before the commission was not certifiable, yet you now offer an opinion that closure dollars = readiness dollars. Sir, with all due respect, you have been in the military long enough to know that simply is not and will not be the case. To this date, not one dollar in savings, even from the first closure round has been realized. Your decision was wrong, and cannot be explained. It is clear this commission was intent on closing two depots long ago and no data, certifiable or otherwise would have kept you from that covert mission.

Sincerely,

Casey Judd

Casey Judd
President IAFF Local F-57



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 12, 1995

Mr. Casey Judd
President
International Association of Fire Fighters
Local F-57
Post Office Box 1441
North Highlands, California 95660-1441

Please refer to this number
when responding 950707-2R1

Dear Mr. Judd:

Thank you for your recent letter concerning McClellan Air Force Base (AFB), California. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding McClellan AFB was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on McClellan AFB, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time you have taken to share your views with the Commission.

Sincerely,

MG Josue Robles, Jr., USA (Ret.)
Commissioner

JR:cmc

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950707-3

FROM: KRIDLER, MATTHEW	TO: HALL, CRAIG A.
TITLE: CITY MANAGER	TITLE: AF GAO ANALYST
ORGANIZATION: SPRINGFIELD, OH	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: SPRINGFIELD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	L			COMMISSIONER COX			
EXECUTIVE DIRECTOR	V			COMMISSIONER DAVIS			
GENERAL COUNSEL	V			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	V		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	V		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				CRAIG HALL	V		

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	V FYI

Subject/Remarks:

THANK YOU FOR NOT CLOSING BASE.

Due Date: _____	Routing Date: 950707	Date Originated: 950703	Mail Date: _____
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city of springfield

office of the city manager
(513) 324-7300
fax (513) 328-3497

July 3, 1995

Please refer to this number
when responding 950707-3

Mr. Craig A Hall, Senior Analyst
Defense Base Closure and
Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209

RE: Springfield Air Guard Base

Dear Craig:

I cannot adequately express how pleased the community is that the BRAC Commission has again recommended that the OANG Base remain in Springfield! We think it was a wise decision and one that will prove to be in the best interest of both the taxpayers and the military.

Your willingness to give us your time and attention was a key factor in getting all the facts before the BRAC Commission. We were continually frustrated that the whole picture would not emerge and that we would be overshadowed by the sheer magnitude of the closure process.

We are extremely grateful for your professionalism and integrity in reviewing our case. It is largely through your efforts that the community was treated fairly and justly in this process.

Thank you!

Sincerely



Matthew J. Kridler
City Manager

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950710-1

FROM: <u>COMBEST, LARRY</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (TX)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>REESE AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

PROVIDING INFO SHOWING AIR FORCE UPT BASES WILL BE OPERATING AT 102% IF REESE IS CLOSED - REQUESTING WE RECONSIDER DECISION

Due Date: <u>950712</u>	Routing Date: <u>950710</u>	Date Originated: <u>950707</u>	Mail Date:
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LARRY COMBEST
19TH DISTRICT, TEXAS

CHAIRMAN
PERMANENT SELECT COMMITTEE
ON INTELLIGENCE

COMMITTEE ON AGRICULTURE

ROOM 1511
LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-4319
(202) 225-4005

Congress of the United States
House of Representatives

July 7, 1995

DISTRICT OFFICES:

ROOM 611
GEORGE H. MAHON
FEDERAL BUILDING
LUBBOCK, TX 79401-4089
(806) 763-1611

SUITE 205
3800 E. 42ND STREET
ODESSA, TX 79762-5941
(915) 550-0743

SUITE 105
5809 S. WESTERN
AMARILLO, TX 79110-3626
(806) 353-3945

The Honorable Alan J. Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore Street
Suite 1425
Arlington, Virginia 22209

950710-1

Dear Mr. Chairman:

I know that you are awaiting the President's actions on the Base Closure and Realignment Commission (BRAC) recommended list. I believe, if given the opportunity, the BRAC must revisit their decision to close one Undergraduate Pilot Training (UPT) base because of new information that has recently become available.

The new Air Force information clearly shows that the closure of any UPT base will result in the other three UPT bases operating at 102% capacity within the Five Year Defense Plan (FYDP). This shocking fact is based on the most recent Air Force data which I have enclosed. It clearly demonstrates that within the FYDP the Air Force pilot training requirements (PTR) are 1247, but only 1228 training slots will be available if Reese AFB is closed. Remarkably, this Air Force data relies on the most advantageous predictions for retention, private airline hiring, guard and reserve requirements and the progression of joint training. While current expected training requirements cannot even be met with the most favorable data assumptions, if these assumptions are incorrect, it will result in major readiness deficiencies.

Furthermore, while the Air Force has steadfastly stuck to its opinion that closing Reese AFB is a manageable risk, they contradict this notion by recently mailing thousands of letters to retired Air Force pilots asking them to return to service to help meet the service's pilot requirements. It is clear that the Air Force is so worried about meeting its pilot requirements that it is forced to bring back retirees; therefore, it is very likely that new pilot training slots will be needed in the near future.

Again, it is essential to realize that the entire Air Force scenario supporting the closure of one UPT base is grounded on numerous faulty expectations of future Air Force actions. These include higher than expected retention, lower private airline hirings, continuation of the pilot bonus program and joint training being implemented without difficulties. In fact if the Congress were to eliminate the funding for the pilot bonus

The Honorable Alan J. Dixon, Chairman
July 7, 1995
Page 2

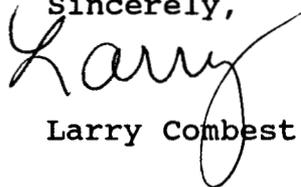
program, the Air Force's pilot training requirements would increase in the out years by more than 1,000.

Even the Air Force Chief of Staff, Ronald Fogleman, has voiced his reservations regarding the capacity of the Air Force to meet its training requirements outside the FYDP for just these factors. If the Air Force cannot meet its pilot requirements, which it appears they cannot during the FYDP, they will have no choice but to increase pilot training, and there will be no available capacity if Reese AFB is closed.

I find it difficult to accept that in the depot category, the BRAC commission was concerned about operating depots at 85% capacity, while the prospect of flight training bases operating at more than 100% is deemed acceptable. I am fearful that if this issue is not revisited immediately, the Air Force will have eliminated 40% of its training capacity within the last five years. I believe that in the very near future these unprecedented reductions will place the Air Force in a desperate search to find adequate training slots to meet the need for its growing pilot requirements.

Again, thank you for your consideration of this issue.

Sincerely,

A handwritten signature in cursive script that reads "Larry".

Larry Combest

LC/rdl
Enclosure

BACKGROUND PAPER
ON
LONG-TERM UPT REQUIREMENTS

The Defense Base Closure and Realignment Commission has requested an AF/XO and DP analysis of long-term Undergraduate Pilot Training (UPT) requirements, to include the assumptions used to derive requirements.

- o Recent input from the Reserve asks for 30 more SUPT equivalents beginning in FY98, though this has not yet been published or funded. When incorporated into the next PFT guidance letter, this will increase the official end-of-FYDP total requirement to 1108.
- o There are indicators of possible increased demand on UPT production beyond the FYDP.
- o For active duty force, production of 1100 per year average is required to sustain the 20 FWE force even after a 20% pilot staff cut, assuming continued good retention supported by the pilot bonus program. Downturns in retention could require increased production.
- o JPATS conversion will reduce capacity during the transition from the T-37 in primary training, beginning in FY02.
- o The Air Reserve Component (ARC) hiring pool will shrink significantly beginning in FY03, as small UPT year groups produced during active duty drawdown reach the end of their Active Duty Service Commitment (ADSC). The Guard and Reserve have historically hired less than 50% of active duty pilots separating after the end of their ADSC but before reaching 15 years of service. In FY03, even 100% of this potential hiring pool will fall short of the ARC requirement. Though difficult to quantify now, an increase in pilot production for the Guard and Reserve in that time frame is probably unavoidable. A recent RAND report to OSD supports this concern.

Pilot Production Capacity Analysis

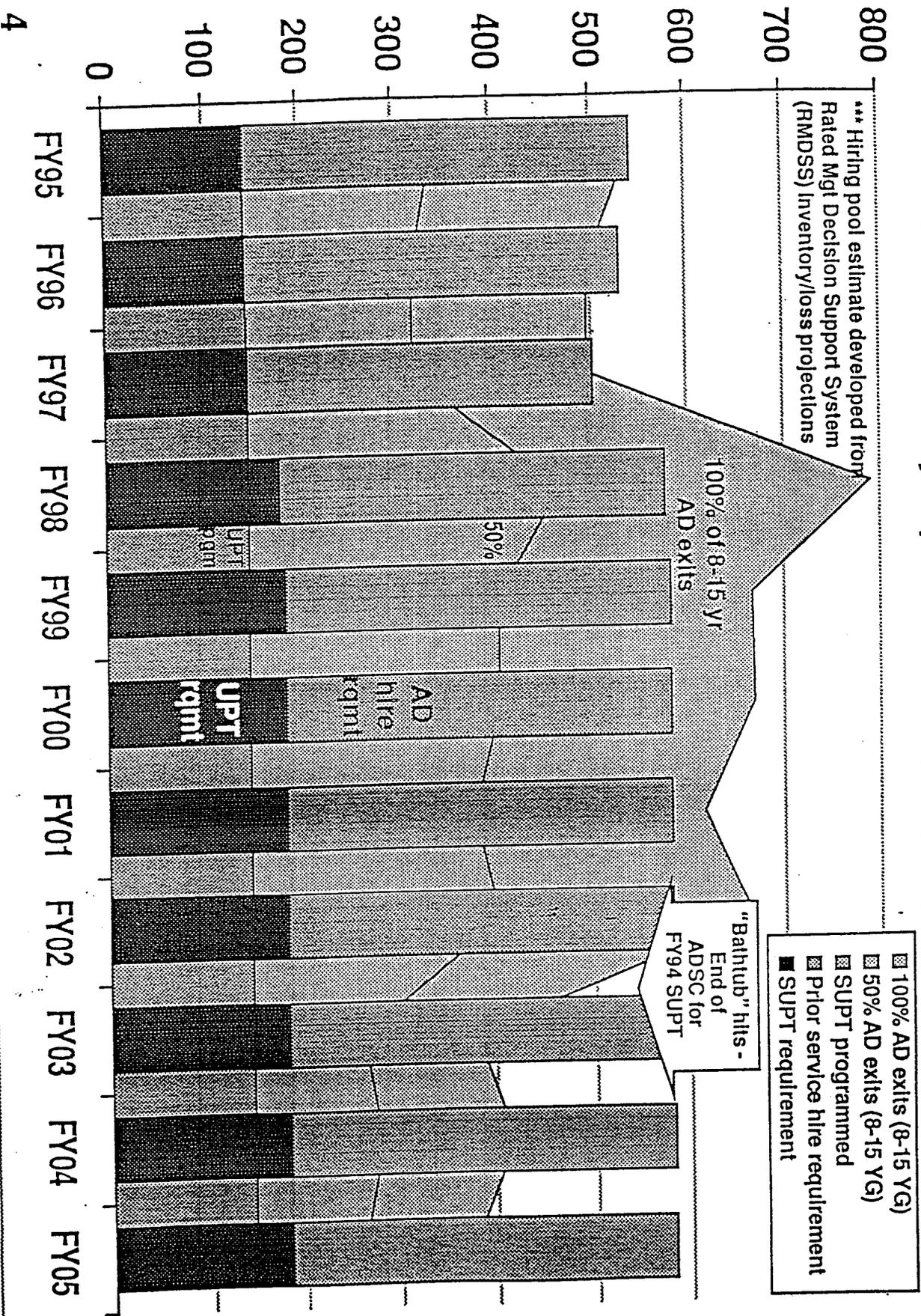
AF/XOOT

AF/DPXOF

AETC/XOTI

ARC Hiring Pool Critical in FY03

Historically <50% of 8-15 year AD exits hired to ARC; 100% insufficient in FY03. Alternatives may require increased new pilot production.

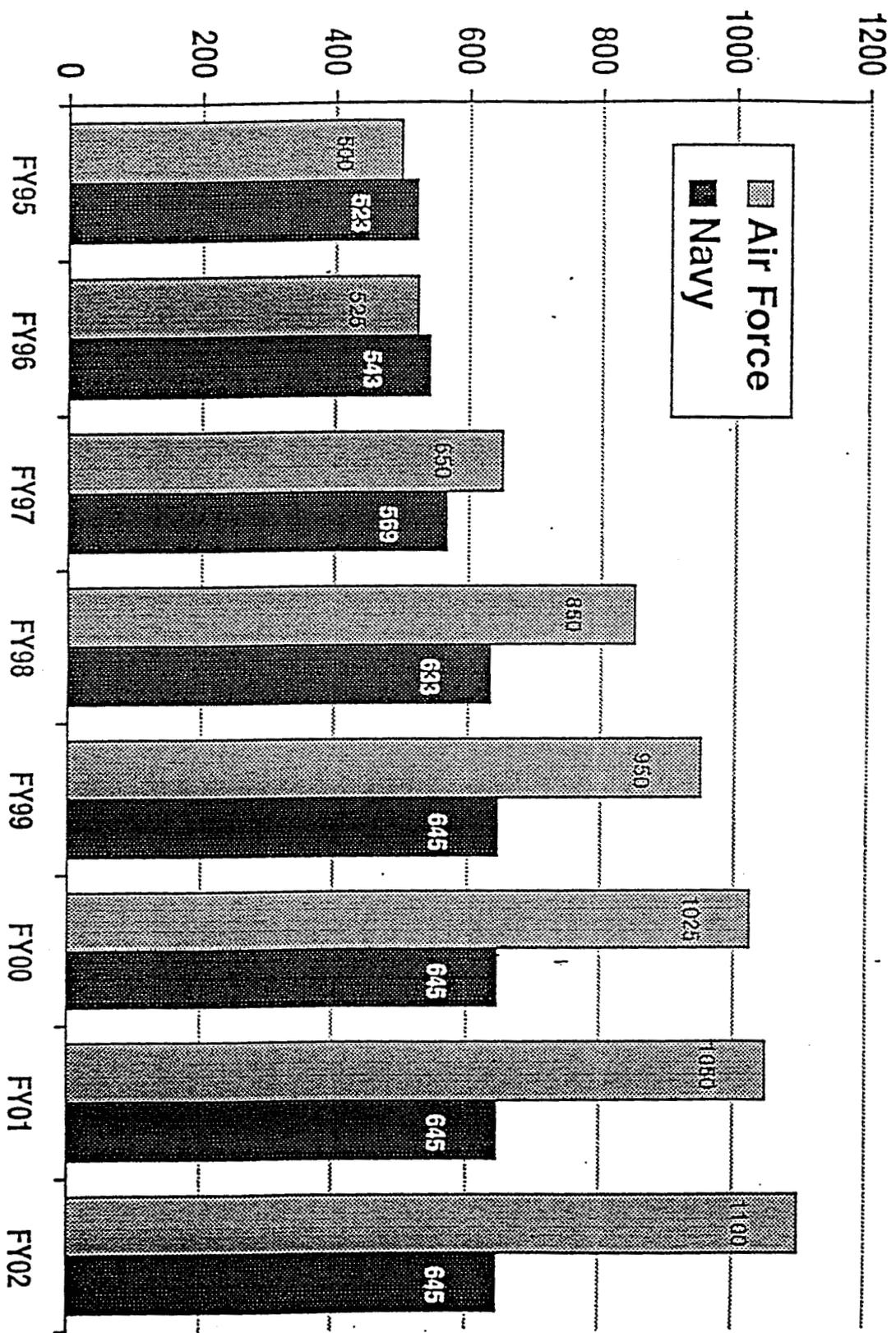


Pilot Production Concerns Beyond FYDP

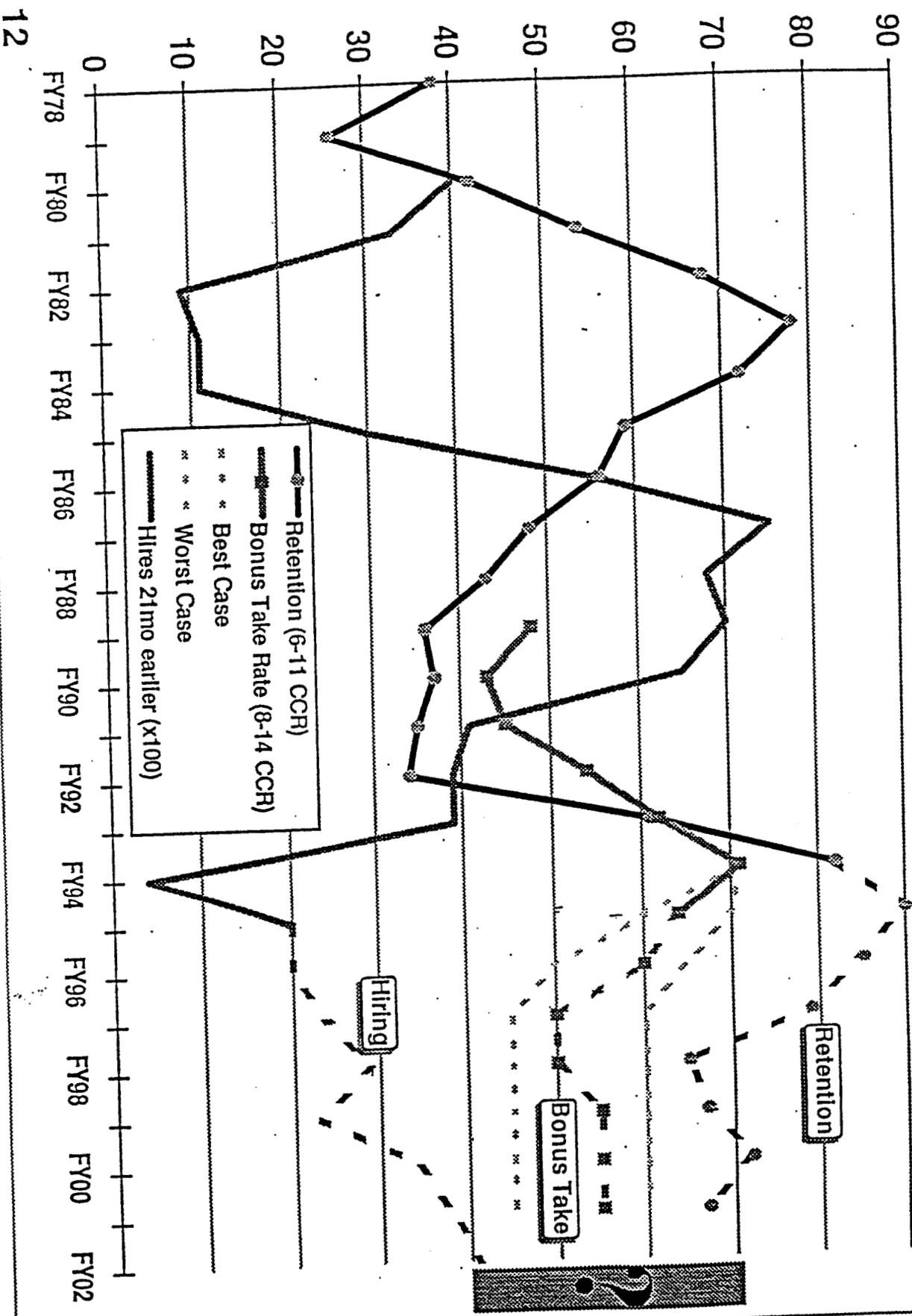
- ◆ **Need 1100/year AD average to sustain 20FWE force**
 - Correcting cumulative shortfall could require additional 100-150/yr, even with continued good retention
- ◆ **ARC hiring pool shrinks in FY03**
 - Low-production AD “bathtub” hits end of ADSC in FY03
 - Potential requirement for additional SPT for ARC
 - RAND analysis supports concerns
- ◆ **JPATS transition cuts into capacity starting FY02**
 - Capacity normally used for students taken up by conversion
- ◆ **Downturn in retention could require increased SPT**
 - Current retention estimates assume continued pilot bonus
 - Loss of bonus or surge in airline hiring could increase losses
- ◆ **Future force structure always uncertain**

Air Force and Navy Pilot Production

Active Duty



Pilot Retention Assumptions





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

File number
When received 950710-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 17, 1995

The Honorable Larry Combest
United States House of Representatives
Washington, D.C. 20215

Dear Representative Combest:

Thank you for your recent letter concerning Reese Air Force Base. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding Reese AFB was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on Reese AFB, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

As you know, the Commission forwarded a copy of its report to the President on July 1, 1995. After careful consideration, the President accepted the report on July 13, and as required by law, forwarded a copy of the report to Congress.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Alan J. Dixon
Chairman

AJD:cw

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950710-2

FROM: KODNOVICH, JACOB P.	TO: DIXON
TITLE: PRODUCTIVITY MANAGER	TITLE: CHAIRMAN
ORGANIZATION: TOBYHANNA ARMY DEPOT	ORGANIZATION: DBCR
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT	✓			ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:

COMMENDING TONI FORKIN FOR HER ASSISTANCE WITH DBCR LIBRARY.

Due Date:	Routing Date: 950710	Date Originated: 950630	Mail Date:
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DEPARTMENT OF THE ARMY

TOBYHANNA ARMY DEPOT
11 HAP ARNOLD BOULEVARD
TOBYHANNA, PENNSYLVANIA
18466-5081



June 30, 1995

Produced in the interest
with response 950710-2

Honorable Alan J. Dixon
Chairman, The Defense Base Closure
and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, Virginia 22209

Dear Senator Dixon:

I would like to take this opportunity to commend Ms. Antonia E. Forkin for the outstanding service she provides as the Assistant Executive Secretariat to the Defense Base Closure and Realignment Commission. In all of my dealings with Ms. Forkin, I have found her to be highly professional and willing to take the "extra step" in customer service.

Her position can be extremely demanding with pressures from both the staff and public. Her ability to handle large demands on her knowledge and service while always maintaining a very pleasant disposition is truly an example for others to follow.

She is definitely an exceptional individual and I just wanted to say thank you for a job well done.

Sincerely,

Jacob P. Kodnovich
Mr. Jacob P. Kodnovich
Productivity Manager



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

July 11, 1995

Mr. Jacob P. Kodnovich
Productivity Manager
Tobyhanna Army Depot
11 Hap Arnold Blvd.
Tobyhanna, PA 18466-5081

Please refer to this number
when responding 950710-2R1

Dear Mr. Kodnovich:

Thank you for your recent letter commending Ms. Antonia Forkin, the Assistant Executive Secretariat on the Commission staff. It was very gracious of you to take the time to write this letter. I share your view that Ms. Forkin has done an outstanding job in a very demanding position for the 1995 Defense Base Closure and Realignment Commission.

I also want to take this opportunity to thank you and the other members of the Tobyhanna community for all of your assistance to the Commission during our deliberations over the past four months.

Sincerely,


Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950710-3

FROM: CHAPMAN, HOWARD	TO: KLING, S. LEE
TITLE: DIRECTOR	TITLE: COMMISSIONER
ORGANIZATION: DEPT OF TRAFFIC & TRANS, CHARLESTON	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NAVY NUCLEAR POWER TRAINING SCHOOL	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INTT	COMMISSION MEMBERS	FYI	ACTION	INTT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER ROBLES			
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
 THANK YOU FOR MOVING SCHOOL TO CHARLESTON

Due Date: _____	Routing Date: 950710	Date Originated: 950705	Mail Date: _____
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JOSEPH P. RILEY, JR.
MAYOR

HOWARD R. CHAPMAN, P.E.
DIRECTOR

City of Charleston

SOUTH CAROLINA

Department of Traffic & Transportation

960710-3

July 5, 1995

The Honorable S. Lee Kling
c/o Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Kling:

Thank you very much for all of the courtesies extended during the 1995 base closure process. The City of Charleston is still recovering from the closure of its Naval Base during the 1993 hearings, and the efforts this year to realign the Nuclear Power Training School to Charleston were very well-received.

On several occasions I requested meetings and assistance on short notice through members of your staff, and in all cases they were extremely polite and helpful. Thanks for your help and the help of your staff.

Sincerely,

Howard R. Chapman, P.E.
Director

HRC/mj



JOSEPH P. RILEY, JR.
MAYOR

HOWARD R. CHAPMAN, P.E.
DIRECTOR

City of Charleston

SOUTH CAROLINA

Department of Traffic & Transportation

July 5, 1995

The Honorable Wendi Louise Steele
c/o Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Ms. Steele:

Thank you very much for all of the courtesies extended during the 1995 base closure process. The City of Charleston is still recovering from the closure of its Naval Base during the 1993 hearings, and the efforts this year to realign the Nuclear Power Training School to Charleston were very well-received.

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Sincerely,

Howard R. Chapman, P.E.
Director

HRC/mj

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950710-4

FROM: RILEY, JOSEPH. P.	TO: KLIWG, S. LEE
TITLE: MAYOR	TITLE:
ORGANIZATION: CHARLESTON, SC	ORGANIZATION:
INSTALLATION (S) DISCUSSED: NUCLEAR. POWER TRAINING SCHOOL	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:
 THANK YOU FOR TRANSFERRING SCHOOL
 TO CHARLESTON

Due Date:	Routing Date:	Date Originated:	Mail Date:
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City of Charleston

Joseph P. Riley, Jr.
Mayor

950710-4

June 30, 1995

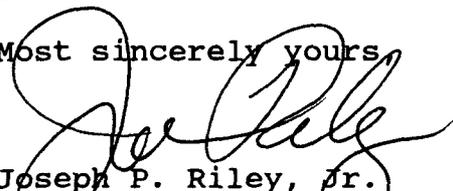
The Honorable S. Lee Kling
c/o Base Closure and Realignment
Commission
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Dear Mr. Kling:

Thank you so very much for the careful consideration that you gave our community during the base closure process, as well as the splendidly fair and thorough manner that all the communities in America affected by this process were given. Yours is a difficult, physically demanding and painful job. What is so important to our country is that it be handled in a manner that inspires confidence and trust.

I have seen a lot of committees and commissions work. I don't think I've seen a better one. During this round, of course, the Charleston community benefited by the redirect of the Nuclear Power Training School to here. Two years ago we were almost destroyed by the loss of our base and shipyard. However, those two experiences have left me with great confidence in our country and our ability to make difficult decisions with honor and integrity. Your performance has advanced that belief.

Most sincerely yours,



Joseph P. Riley, Jr.
Mayor, City of Charleston

JPR, jr/cb



P.O. Box 652, Charleston, South Carolina 29402

803-577-6970 Fax 803-720-3827



City of Charleston

Joseph P. Riley, Jr.
Mayor

June 30, 1995

The Honorable Wendi Louise Steele
c/o Base Closure and Realignment
Commission
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Dear Ms. Steele:

Wendi

Thank you so very much for the careful consideration that you gave our community during the base closure process, as well as the splendidly fair and thorough manner that all the communities in America affected by this process were given. Yours is a difficult, physically demanding and painful job. What is so important to our country is that it be handled in a manner that inspires confidence and trust.

I have seen a lot of committees and commissions work. I don't think I've seen a better one. During this round, of course, the Charleston community benefited by the redirect of the Nuclear Power Training School to here. Two years ago we were almost destroyed by the loss of our base and shipyard. However, those two experiences have left me with great confidence in our country and our ability to make difficult decisions with honor and integrity. Your performance has advanced that belief.

Most sincerely yours,

Joe

Joseph P. Riley, Jr.
Mayor, City of Charleston

JPR, jr/cb

PS Your article about The BRAC process was great. It is refreshing to see a sense of humor so intact.



P.O. Box 652, Charleston, South Carolina 29402

803-577-6970 Fax 803-720-3321

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950710-5

FROM: JONES, JONES	TO: SMITH, CHARLES
TITLE: OFFICE OF CITY MANAGER	TITLE: EXECUTIVE DIRECTOR
ORGANIZATION: RICHMOND, CA	ORGANIZATION: DBCR
INSTALLATION (S) DISCUSSED: POINTE MOLATE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:
 THANK YOU FOR ASSISTANCE DURING PROCESS

Due Date: _____	Routing Date: 950710	Date Originated: 950702	Mail Date: _____
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Office of
FLOYD T. JOHNSON
City Manager

City of
Richmond



July 3, 1995

Mr. Charles Smith
Executive Director
Defense Base Closure
and Realignment Commission
1700 N. Moore St., Ste. 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950.710-5

Dear Mr. Smith: *Charles*

What is certain to have been an exhausting process for you was fascinating for me. While the Final deliberations of the Commission were informative, they also included suspense, drama, humor and I must confess, some boredom as we waited for the FISC, Oakland item to be discussed.

On behalf of the City Manager and the Mayor, please accept our sincere appreciation for the time you spent coaching us on the BRAC process and ensuring that the Commission understood the unique situation we face in Richmond with Point Molate. During this waiting period we continue to work with the Navy on police and fire protection for Point Molate after it officially closes on September 30, 1995.

Our invitation to visit Richmond and Point Molate still stands. We would be delighted to provide you with a tour of the area as well as save time for a little golfing at one of the area's golf courses. Please contact me at any time (510 620-6952) to let me know when you'll be in the area so that we can schedule a tour, the Mayor's promised wine tasting and golf!

Sincerely,

Pat Jones

Patricia M. Jones

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950711-1

FROM: <u>RYDELL, KERMIT</u>	TO: <u>DIXON</u>
TITLE: <u>STATE SEC.</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>HONOLULU, HI</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>WAKE ISLAND AIRFIELD</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING INFO REGARDING WAKE ISLAND

Due Date: <u>950718</u>	Routing Date: <u>950711</u>	Date Originated: <u>950707</u>	Mail Date:
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Office of the State Secretary

of the
Enen Kio Aiala Government
Post Office Box 8441
Honolulu, Oahu, Hawai'i 96830
Phone/Fax (808) 926-4427

Please refer to this number
when responding 950 711-1

July 7, 1995

Honorable Chairman
Defense Base Closure & Realignment Commission
1700 N. Moore Street
Arlington, VA 22209

Mr. Dixon:

I am seeking information regarding the status of the Wake Island Airfield. Please provide answers, together with supporting documentation, if possible, to the following queries:

1. Is Wake Island Airfield currently an active military base? If so, under jurisdiction of which federal agency?
2. Has Wake Island Airfield ever been closed or "decommissioned"?
3. Is the base subject to recommendations of this Commission?
4. Is the base a subject of consideration for closure or realignment?
5. How many military and civilian personnel are assigned to the facility?
6. What is the annual budget (fiscal 1995)?
7. Is that figure expected to increase or decrease over the next three years?

In the event answers to any of the preceding questions fall outside your purview, would you kindly forward this request to the appropriate agency for response. I understand that I may acquire the requested information under provisions of the Freedom of Information Act.

This request is for the purpose of understanding the operation and activities of the federal government. Dissemination is very likely to be in the public interest, especially those concerned with such activities in the Pacific Ocean region. Requested information is new, does not appear to be generally available, nor is it disclosed in any public record accessible to me in Hawaii. There is no commercial interest or value, of which I am aware, specific to the requested information. Therefore, it is being requested with expediency and waiver of fees.

Thank you very much for your cooperation.

Sincerely yours,

Kermit Rydell
State Secretary



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

950711-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 2, 1995

The Honorable Kermit Rydell
State Secretary
Office of the Secretary of State of the
Enen Kio Atoll Government
Post Office Box 8441
Honolulu, Hawaii 96830

Dear Secretary Rydell:

Thank you for your letter regarding Wake Island Airfield. I certainly understand your interest in the base closure and realignment process and welcome your inquiry.

The Commission's 1995 base closure and realignment recommendations were recently accepted by the President on July 14, 1995. No action was taken in regards to the Wake Island Airfield. The Airfield currently is operated by the Department of the Army. I have forwarded your letter to the Assistant Secretary of the Army for Installations, Logistics and Environment, the Honorable Robert M. Walker, for his review and I have requested that he respond directly to you regarding your specific questions.

Thank you for contacting the Defense Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding 950716-121

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 2, 1995

The Honorable Robert M. Walker
Assistant Secretary of the Army
(Installations, Logistics, and Environment)
110 Army Pentagon
Washington, D.C. 20310-0110

Dear Secretary Walker:

Enclosed is a copy of a letter from the Honorable Kermit Rydell, State Secretary of the Enen Kio Atoll Government, concerning Wake Island Airfield.

Please review the questions contained in the letter and respond directly to Secretary of State Rydell. Also, I would appreciate you sending a copy of your response to me.

Please do not hesitate to contact me should you need additional assistance regarding this matter.

Sincerely,

Alan J. Dixon
Chairman

Enclosure



Office of the State Secretary

of the
Enen Kio Atoll Government
Post Office Box 8441
Honolulu, Oahu, Hawaii 96830
Phone/Fax (808) 926-4427

Please refer to this number
when responding 950711-1

July 7, 1995

Honorable Chairman
Defense Base Closure & Realignment Commission
1700 N. Moore Street
Arlington, VA 22209

Mr. Dixon:

I am seeking information regarding the status of the Wake Island Airfield. Please provide answers, together with supporting documentation, if possible, to the following queries:

1. Is Wake Island Airfield currently an active military base? If so, under jurisdiction of which federal agency?
2. Has Wake Island Airfield ever been closed or "decommissioned"?
3. Is the base subject to recommendations of this Commission?
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7. Is that figure expected to increase or decrease over the next three years?

In the event answers to any of the preceding questions fall outside your purview, would you kindly forward this request to the appropriate agency for response. I understand that I may acquire the requested information under provisions of the Freedom of Information Act.

This request is for the purpose of understanding the operation and activities of the federal government. Dissemination is very likely to be in the public interest, especially those concerned with such activities in the Pacific Ocean region. Requested information is new, does not appear to be generally available, nor is it disclosed in any public record accessible to me in Hawaii. There is no commercial interest or value, of which I am aware, specific to the requested information. Therefore, it is being requested with expediency and waiver of fees.

Thank you very much for your cooperation.

Sincerely yours,

Kermit Rydell
State Secretary

Document Separator



DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY
INSTALLATIONS LOGISTICS AND ENVIRONMENT
110 ARMY PENTAGON
WASHINGTON DC 20310-0110



November 6, 1995

Mr. Alan J. Dixon
Chairman, Base Closure and
Realignment Commission
1700 North Moore Street
Arlington, Virginia 22209

Dear Chairman Dixon:

Enclosed, as requested, is a copy of the Army's response to the Honorable Kermit Rydell, State Secretary of the Enen Kio Atoll Government, concerning Wake Island Airfield.

Sincerely,

for *Alma B. Moore*
for Robert M. Walker
Assistant Secretary of the Army
(Installations, Logistics & Environment)

Enclosure



DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY
INSTALLATIONS LOGISTICS AND ENVIRONMENT
110 ARMY PENTAGON
WASHINGTON DC 20310-0110



November 6, 1995

Mr. Kermit Rydell
State Secretary
Enen Kio Atoll Government
Post Office Box 8441
Honolulu, Oahu, Hawaii 96830

Dear Mr. Rydell:

This is in response to your letter, dated July 7, 1995, to the Chairman of the Defense Base Closure and Realignment Commission. Mr. Dixon referred the letter to my office for response.

Answers to your specific questions follow:

1. Question: Is Wake Island Airfield currently an active military base? If so, under jurisdiction of which Federal agency?

Answer: Wake Island remains an active military installation under the ownership of the U.S. Air Force from the Department of the Interior. The Air Force had determined that the continued operation of Wake Island was excess to its operational needs and had proposed the closure of the island. During the process of notification, the Ballistic Missile Defense Organization (BMDO) indicated it had continued operational requirements for the island. As a Defense organization, BMDO cannot own real property. Therefore, it requested the U.S. Army - specifically, the Space and Strategic Defense Command - to sign for the real property on Wake Island necessary to keep it in a "caretaker" status. The Air Force has granted the U.S. Army an indefinite use permit, with certain restrictions, to operate Wake Island for BMDO. The airfield is considered part of those necessary support facilities, and is now to be operated as a restricted use airfield. The airfield remains available to all aircraft with bona fide emergencies. The Air Force and U.S. Army continue negotiations for the transfer of Wake Island.

2. Question: Has Wake Island Airfield ever been closed or "decommissioned"?

Answer: The Army has no historic record of previous closings or decommissionings. This question should be directed to the U.S. Air Force. As mentioned above, the future use of Wake Island will be restricted.

3. Question: Is the base subject to recommendations of this Commission?

Answer: The wording of the law (e.g., covers all territories and possessions) would indicate that the Commission could have considered Wake Island for closure or realignment of the military facilities located thereon.

4. Question: Is the base a subject of consideration for closure or realignment?

Answer: The work of the 1995 Defense Base Realignment and Closure Commission has been completed and forwarded to Congress through the President of the United States. Wake Island was not a subject for consideration.

5. Question: How many military and civilian personnel are assigned to the facility?

Answer: There are 106 civilian contract personnel assigned to Wake Island. There are no military personnel permanently assigned.

6. Question: What is the annual budget (Fiscal 1995)?

Answer: The project operating budget for Wake Island during 1995 is approximately \$6 million. To this point, only \$5.7 million has been received.

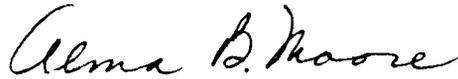
7. Question: Is that figure expected to increase or decrease over the next three years?

Answer: The specific amount for future operations is restricted "For Official Use Only."

However, there is no expectation that the amount will vary significantly from previous years.

I hope this information is helpful.

Sincerely,

A handwritten signature in cursive script that reads "Alma B. Moore".

~~for~~ Robert M. Walker
Assistant Secretary of the Army
(Installations, Logistics & Environment)

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950711-2

FROM: <u>GRANADOS, LUIS</u>	TO: <u>DIXON</u>
TITLE:	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>MCDERMOTT, WILL, EMERY</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>MCCELLEWAN AFB, KELLY AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓	X		COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES			
				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

OFFERING ASSISTANCE WITH ANY BASE PRIVATIZATION SITUATION WHERE AN ESOP COULD BE USEFUL

INFO GIVEN TO GEN COUNSEL

Due Date: <u>950718</u>	Routing Date: <u>950711</u>	Date Originated: <u>950710</u>	Mail Date:
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*A Partnership Including
Professional Corporations*
1850 K Street, N.W.
Washington, DC 20006-2296
202-887-8000
Facsimile 202-778-8335

Boston
Chicago
Los Angeles
Miami
Newport Beach
New York
St. Petersburg (Russia)
Tallinn (Estonia)
Vilnius (Lithuania)
Washington, D.C.

MCDERMOTT, WILL & EMERY

Including the practice formerly carried on by Lee, Toomey & Kent

Luis Granados
Attorney at Law
202-778-8341

Associated (Independent) Offices
Brussels
London
Paris

July 10, 1995

Hon. Alan Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore Street
Arlington, VA 22209

Dear Mr. Dixon:

As you may or may not remember, I am the former Managing Director of the ESOP Association, the national trade association of companies with Employee Stock Ownership Plans. When you were in the Senate, you worked closely with the Association on legislation to promote the use of ESOPs to help save jobs and strengthen private companies.

I have been away from the ESOP Association several years now, and have been in private practice working with ESOPs. In recent months I have been working on the use of ESOPs in connection with the privatization of federal government activities. I strongly believe that there are many cases where an ESOP can be a useful tool in the privatization process.

As you can see from the enclosed materials, the team of attorneys, investment bankers, and financial advisors that I work with on these transactions has the best credentials of anyone in the country for determining whether and how to incorporate the advantages of employee ownership into the privatization process. We would be happy to meet with you, members of your staff, or anyone else who is involved with the discussions about the McClellan or Kelly base privatization situations, or other cases where an ESOP could possibly be useful.

Sincerely,



Luis Granados

Enclosure.



FEDERAL PRIVATIZATION GROUP

Experts in Feasibility and Implementation of International, Federal, and State Privatization Efforts

Capabilities Overview

June 1995

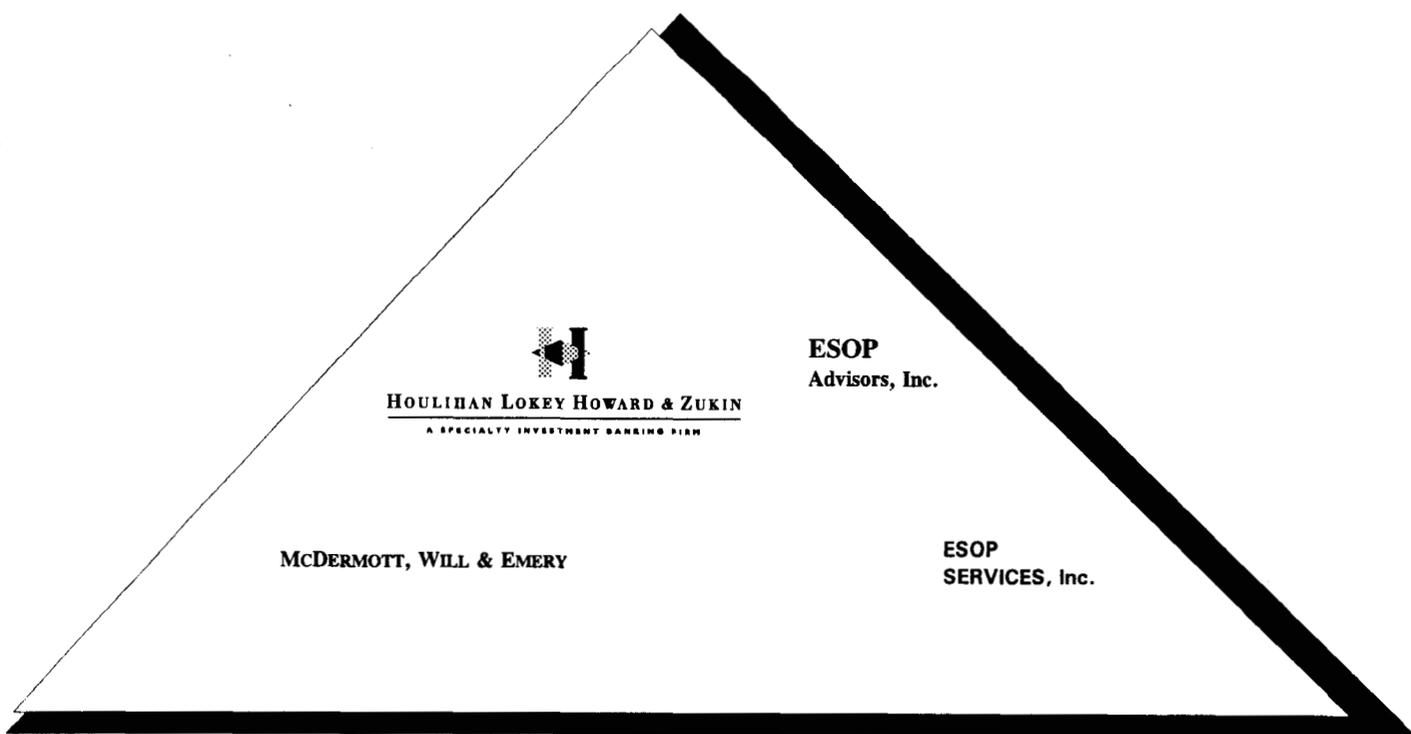


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I. Introduction

In response to the flood of privatization initiatives within the federal government The **Federal Privatization Group (FPG)** has been formed to advise government and industry on the optimum methods for applying private sector corporate restructuring techniques to current federal activity. The Federal Privatization Group brings a wealth of global experience and state-of-the-art analytical skills from the dynamic capital markets, legal framework, labor law negotiations and international privatization environments in which its members operate.

The members of FPG have, over the last several years, successfully assessed the feasibility of and implemented a large number of corporate transactions in the private sector that have resulted in the independent operation of former business units of a larger corporate parent. Many of these transactions resulted in the former employees of the corporate parent having a significant ownership position in the new independent unit through an Employee Stock Ownership Plan (ESOP). FPG's experience in the private sector, particularly in employee ownership related transactions, is directly relevant to addressing the issues and concerns of a government agency contemplating successful privatization.

Included in FPG are the largest ESOP investment banking firm in the country, the largest ESOP law firm in the country, and the only firm that has successfully designed and implemented, on behalf of the employees, a program for the forthcoming privatization of a major U.S. Government facility. In March of this year, members of FPG performed the *ground-breaking* feasibility analysis of the potential for conversion of the Office of Personnel Management's Office of Federal Investigations to an employee owned company.

The members of FPG have a long track record of many successful advisory engagements involving the restructuring, downsizing and transfer to independent ownership of private sector business operations. The team has particular specialized expertise in the design and implementation of negotiation procedures that avoid potential conflicts of interest that occur when current employees of these units negotiate the terms of their separation from the parent company. These procedures will assist in guiding those pursuing successful government privatization efforts.

The following *Capabilities Overview* provides background information on FPG key members as well as an introduction to the privatization feasibility process currently being utilized by FPG.

The Federal Privatization Group is composed of the following firms:

- ESOP Advisors
- Houlihan, Lokey, Howard & Zukin
- McDermott Will & Emery
- ESOP Services

II. FPG Group Capabilities Overview

ESOP Advisors, Inc.

ESOP Advisors, Inc. (EA) was founded in 1987 to provide strategic consulting, financial advisory and investment banking services to private industry and government. EA specializes in the application of techniques of employee ownership financing to privatization of government programs and restructuring of private enterprise.

ESOP Advisors is the only firm that has successfully designed and effected a program for the forthcoming privatization of a major U.S. government facility, the Air Guidance and Metrology Center (AGMC) at Newark Air Force Base, Newark, Ohio.

In early 1995, the Office of Personnel Management (OPM) retained EA to perform a feasibility study to analyze the process required to successfully privatize the OPM Office of Federal Investigations (OPM/OFI) through an ESOP. EA principals have briefed the U.S. Congress concerning the conclusions of this study.

EA prepared and presented to official representatives of the State of Israel recommendations for the application of employee ownership to the privatization of several state owned companies including El Al Airlines and an engineering company. ESOP Advisors personnel have also advised the U.S. government on the development of financing guidelines to implement the National Cooperative Bank, which makes financing available to start up employee owned companies resulting from private sector downsizing activity.

In the private sector, EA brings over 25 years of employee ownership experience as an investment banker and financial advisor to a worldwide array of middle market companies. Providing advisory services to U.S. Employee Stock Ownership Plans (ESOPs), and other international employee ownership vehicles, EA works with management, shareholders and outside investors seeking to use employee ownership for acquisitions and divestitures. EA also provides investment banking services to high technology companies such as wireless data service providers and media companies.

Houlihan Lokey Howard & Zukin, Inc.

Houlihan, Lokey, Howard & Zukin is a specialty investment banking firm with a broad array of corporate financial advisory, transaction funding, business restructuring, and investment analysis experience, with eight offices in the United States and Canada. The Washington, D.C. office houses key staff members with highly relevant government contracting services background, ESOP financial advisory expertise, and private company transaction experience, and domestic and international privatization involvement. The firm has provided financial advisory and corporate financing in over \$100 billion of transactions in the past ten years. Houlihan Lokey, has acted in a financial advisory and investment banking capacity in over 400 employee stock ownership plan (ESOP) transactions totalling more than \$40 billion of capital. The firm is the financial advisor and operating partner in the only capital fund (Churchill ESOP Capital Partners) dedicated to employee ownership related transactions.

Houlihan Lokey's middle market transaction structuring and funding capabilities are particularly relevant to the domestic privatization area. It is essential that any privatization feasibility analysis incorporate the prospects for accessing private market capital, evaluating strategic business and partnering opportunities, and effectively using broadened employee ownership. The firm has a national practice group and particular expertise in the government contracting arena, acting as a financial advisor and investment banker to numerous companies in the government technical services ("GTS") area and publishing the quarterly journal *GTS Advisor*.

Houlihan Lokey is most experienced in corporate divestitures or "divisional spinoffs." These initiatives are analogous to the feasibility analysis necessary to fully explore privatization alternatives. In the past five years we have completed dozens of transactions creating stand-alone companies that evolved from corporate divestitures of captive divisions. Many of these developed from initial strategic planning to operating viability and market competitiveness. The most visible sign of the firm's structuring creativity, thorough analysis, and practical implementation planning is reflected in its ability to bring to market and successfully source the capital required to establish these new business entities. As disclosed *Investment Dealers' Digest*, in 1993, and 1994, Houlihan Lokey ranked among the top twenty investment banking firms in domestic merger and acquisition activity.

McDermott, Will & Emery

McDermott, Will & Emery ("MW&E") is one of the 20 largest law firms in the United States, with over 500 attorneys. MW&E's Federal Privatization Group provides an integrated service with respect to the entire range of legal issues presented by Federal re-engineering initiatives: privatization structuring and finance, including ESOPs and government contracting aspects.

MW&E has been a pioneer in the federal privatization field for several years, consulting on projects to the Department of Defense (Air Force and Navy); the Department of Transportation and EPA. Roger Feldman, who heads the firm's Project Finance Group, is a past Chair of the American Bar Association's Privatization Committee and is also President of The National Council for Public-Private Partnerships. MW&E has financed large scale facilities secured with federal lease obligations and engaged in a variety of other innovative lease purchase transactions. Overall, it has participated in the closing of over \$8 billion in public-private ventures.

MW&E's ESOP practice is the largest nationwide. MW&E's attorneys have worked on hundreds of ESOP transactions involving billions of dollars. MW&E attorneys also have direct experience in applying ESOP concepts to the privatization of government functions, having been involved in the development of the "Fed Coop" program in 1987 and the preparation of a feasibility study for an ESOP privatization of the OPM Office of Federal Investigations.

MW&E's extensive government contracts practice includes experts in all issues pertaining to privatization and corporatization. It includes the former counsel of the DoD Packard Commission, (who had previously served as DoD Deputy Undersecretary of Defense for Research and Engineering), the former General Counsel of the Navy Department, several leading authors of government contracts treaties and a broadly experienced former government contracts auditor.

MW&E represents buyers and seller financial institutions merger and acquisition transactions throughout the country. Its practice is one of the largest in the Midwest. It has significant experience in the use of ESOPs in these transactions. Its tax support for these transactions has received top national ranking from leading publications. As appropriate, MW&E supports this practice also with attorneys from its major Environmental/OSHA, Health, Cooperative Finance and other functional departments.

ESOP Services, Inc.

ESOP Services, Inc. is an international consulting firm with over 10 years experience specializing in all aspects of Employee Stock Ownership Plans, with emphasis on the design and structure of the ESOP, the integration of the ESOP with other employee benefit plans, the coordination of all the necessary professional services to implement the ESOP, and the effective communication of the ESOP to employees. Special emphasis in the professional coordination process is placed on working with the ESOP trustee, and the trustee's legal and financial advisors.

ESOP Services, Inc., a sister company ESOPs, Inc., and its Lithuanian subsidiary ESOP Services International, collectively known as ESI, have over five years privatization/restructuring experience in Central and Eastern Europe and Latin America, with special emphasis on the financial and management aspects of privatization and restructuring. ESI has operated under Argentinean, Lithuania, Polish, Russian and World Bank contracts. ESI's most recent experience is in Lithuania. An office was established in Vilnius in September of 1992. In 1993 ESI began the preparatory work for the establishment of a Lithuanian Enterprise Pre-privatization Assistance Unit under a World Bank contract. ESI has been involved in every aspect of privatization, including pre-privatization restructuring, assisting privatized enterprises in post-privatization restructuring, and building the managerial and operational skills in privatized enterprises which are needed in the market economy.

ESI's American professionals have a combined 20+ years experience in both international privatization/restructuring projects and over 100 change of control transactions in the U.S., and assisted in the introduction of ESOP legislation in the United Kingdom.

III. Privatization Related Experience

The Group brings extraordinary direct experience and familiarity with the issues, objectives and process requirements regarding the feasibility of a privatization initiative for programs, services and divisions presently operating within the federal bureaucracy. Some of our specific expertise in privatization, corporate finance and ESOP implementation is as follows:

Domestic Privatization Initiatives

OPM

The Office of Personnel Management (OPM) has retained ESOP Advisors, Inc. to perform a feasibility study to analyze the process required to successfully privatize the OPM Office of Federal Investigations (OPM/OFI) through an ESOP. ESOP Advisors was assisted by the national law firm McDermott, Will & Emery, the specialty investment banking firm of Houlihan, Lokey, Howard & Zukin and U.S. Trust Company.

Newark Ohio Air Force Guidance & Metrology Center (AGMC)

ESOP Advisors served as the financial advisor representing the 1,800 employees of the U.S. Air Force's Newark Ohio AGMC in the privatization and conversion of this government owned and operated facility to private contractor operated facility. The AGMC repairs all of the guidance systems for the currently operating U.S. Intercontinental Ballistic Missiles and certain military aircraft, as well as providing metrology standards for calibration of these systems on a \$150 million annual budget. EA structured the successor corporation and developed a comprehensive strategic plan including identifying and negotiating with potential strategic partners in the aerospace and commercial aviation industries.

U.S. Government Defense Industrial Facilities - Norfolk, Virginia; Pensacola, Florida; Alameda, California; and Naval Air Depots, Toole, Utah

ESOP Advisors was retained by international union to develop strategy to convert these existing government facilities (employing over 10,000 people) that are slated for closure into private employee owned corporations. Services included the identification of potential strategic partners, financial restructuring of the successor corporation and development of a comprehensive strategic plan to enable the newly privatized company to compete in the government and non-government markets.

Charleston Naval Complex

Houlihan Lokey is currently reviewing background information and re-use design and planning documentation regarding our investment and advisory participation in numerous technology and business transition areas within the Naval complex. Our analysis includes assessments on production capability and capacity in place, business risk factors and capital investment requirements, legislative initiatives, and employee ownership and labor union participation.

Fed Coop

MW&E attorneys were was retained by U.S. Office of Personnel Management to assist in development of the "Fed Coop" program in 1987, as an alternative method to OMB Circular A-76 to contracting for services. Fed Coop was designed to alleviate employee resistance to the contracting process by requiring bidders to provide for partial employee ownership the contracting entity, and by providing other employee protections as well. Assisted in the preparation of a Fed Coop RFP for the National Technical Information Service of the Department of Commerce.

Healthnet

Houlihan Lokey professionals provided valuation and other advisory services including assistance at administrative hearings for the conversion of a health maintenance organization from a not-for-profit to a for-profit entity.

Consolidated Rail (Conrail)

Houlihan Lokey currently acts as financial advisor to the trustee of the Consolidated Rail Employee Stock Ownership Plan. Consolidated Rail was privatized in 1976.

International Privatization Initiatives

Hungary	Chinoin Pharmaceuticals and Chemical Works Co., Ltd. Houlihan Lokey performed valuation services for the conversion of this foreign nationalized company to a private entity.
Middle East	Designed and presented to official representatives of the State of Israel recommendations for the application of employee ownership to the privatization of several state owned companies including Israel Shipyards, El Al Airlines and Tahal Engineering.
Poland	1990-1991 - KGHM (copper mining consortium) Privatization Restructuring - 50,000 employees, ESOP Services under contract to KGHM 1991-1992 - RAFAKO (boiler manufacturer) Privatization - 2,500 employees, ESOP Services under contract to RAFAKO
Russia	1992 - BMZ (marine diesel engine and railway car manufacturer) - 20,000 employees, restructuring, ESOP Services under contract to BMZ
Lithuania	1992-1993 - ESOP Services conducted an analysis for privatization (the largest privatization was TAURUS, Lithuanian TV manufacturer) - 5,000 employees 1993-1995 - Enterprise privatization and restructuring, VILMA (electronics enterprise) - 1,400 employees, ESOP Services under contract to the World Bank
Argentina	1993 - Implementation of employee ownership in 6 privatized Argentinean Gas Companies - 5,000 employees, ESOP Services under contract to the Argentinean Government

Recent Experience in Public-Private Transportation Projects

Transportation Corridor Agency MW&E serves as special public-private partnership counsel to the public agency in charge of developing tolled highway facilities in Southern California.

Arizona Department of Transportation MW&E was retained to assist ADOT in the evaluation of proposals and negotiation of concessions for private toll roads pursuant to the state's recent legislation. This engagement entailed a grasp of state transportation law and public project finance.

Orange County, California Privatized Toll Road Project MW&E attorneys represented the developer of the State Route 91 Median Improvements toll facility in Orange County, California, with possible future expansion into Riverside County. This project is one of the four demonstration projects selected under the California AB 680 program. MW&E attorneys represented the developer in negotiating a franchise agreement with the California Department of Transportation, in negotiating ancillary arrangements with local government entities, in evaluating pending California legislation affecting the feasibility of the project, and in resolving litigation brought by opponents of the AB 680 program. On the private side, MW&E attorneys participated in the negotiation and drafting of agreements for the acquisition and installation of an automated toll collection system, handled real estate matters, and assisted in closing the construction financing for the project.

San Diego County, California
Privatized Toll Road Project

MW&E attorneys represented the developer group selected by the California Department of Transportation under the AB 680 program to develop state Route 125 as a privatized toll facility. MW&E negotiated and drafted a 35-year franchise agreement and associated documentation, including a form of air rights lease which would permit the capture of increases in land values resulting from construction of the transportation facility. Major issues addressed in the course of the negotiations for this project included: balancing the developer's need for a reasonable rate of return against the public interest in minimizing transportation costs and maximizing income to the state; integrating the development process with requirements for environmental clearances; increasing project feasibility by reducing the developer's exposure to tort claims; and balancing the developer's need for an assured market against the state's desire for flexibility in the transportation planning process.

Automated Toll Collection
Equipment

MW&E served as lender's counsel on a financing of state-of-the-art automated toll collection equipment.

Privatization of Highway
Maintenance

As a consultant to the Florida Department of Transportation, MW&E analyzed the impact of federal and state law on the feasibility of privatizing the maintenance of all or a portion of the Florida highway system.

EOTC/Massachusetts Contract

MW&E was retained to evaluate the public law issues and financing constraints in order to facilitate the merger of existing transportation authorities into one intermodal agency in Massachusetts. Its services included advice on utilization of the Intermodal Surface Transportation Efficiency Act (ISTEA) by the agency and on the potential role of public-private partnerships.

High Speed Rail

MW&E represented the consortium selected in a competitive bid process to plan and implement a statewide high-speed rail system in Ohio.

Federal Highway Administration
Consulting Contract

MW&E attorneys were responsible for legal aspects of developing a program to assist states in implementation of ISTEA, including use of state revolving funds.

Chicago-Kansas City Toll Road Project

MW&E identified and analyzed the real property and public law issues inherent in the development and financing of a public-private toll road between Chicago, Illinois and Kansas City, Missouri. Alternative structure considered for the project included public ownership and private operation, and private ownership and operation of the toll road. Revenue sources such as developer impact fees and proceeds from the sale of development rights adjacent to the toll road were considered as potential supplemental sources of support for financing the project.

Toll Bridge Project

MW&E served as legal counsel in connection with the study of the feasibility of replacing an existing toll bridge with an expanded and improved toll facility. Its services included analysis of the legal authority for the private sector participation in the ownership and operation of the bridge, and of the financing alternatives available to the project.

Suspended Light Rail Line

MW&E represented the prime contractor in a public/private partnership with the Bay Area Rapid Transit District ("BART") to develop a proposed suspended light rail line between the Oakland Coliseum and the Oakland Airport. As part of this engagement, MW&E participated in the negotiation of contracts and reviewed the structure and documentation of the project for compliance with the terms of the Intermodal Surface Transportation Efficiency Act of 1991 ("ISTEA"), the statute providing authorization and funding for the project.

Corporate Divestitures of Captive Divisions

- Aspen Systems Corporation Engaged by Aspen Systems Corporation, a provider of technical services to the U.S. government and the private sector including research, data gathering, storage, dissemination and management services with approximately 1,100 employees. Houlihan Lokey's engagement included: (i) an assessment of current operations; (ii) determination of capital requirements and identification of funding sources; (iii) an analysis of employee benefit levels/costs, giving effect to the employee buyout transactions. A model was developed to project revenues, costs and capital structure for the post-transaction organization.
- MRJ Houlihan Lokey professionals developed a transaction structure and designed securities in connection with the purchase of MRJ, from Perkin-Elmer, by management and employees. MRJ provides scientific, engineering and supercomputers-based services to government and commercial clients. The engagement included financial modeling and capital structure analysis.
- Engineering Divestiture MW&E attorneys were engaged by an architectural engineering firm subsidiary of a publicly-traded oil company to assist in its divestiture to a 100% ESOP-owned company. Transaction was successfully completed in 1988.
- Automotive Parts Divestiture MW&E attorneys were engaged by an automotive parts manufacturing subsidiary of a publicly-traded defense company to assist in its divestiture to a 100% employee-owned company. Transaction was successfully completed in 1991.
- Ontario Corp. Houlihan, Lokey acted as advisor in evaluating strategic alternatives and acted as agent in the exclusive sale assignment of this subsidiary operation.
- Burns McDonnell and Wilbur Smith & Associates Houlihan Lokey acted as financial advisor to the ESOP in this spin-off of Armco, Inc. to the managers and the ESOP.

Selected Start-Up/Stand-Alone Operations

- Transdevelopment Corporation Houlihan Lokey acted as the financial advisor to Transdevelopment in the feasibility, financial forecast modeling, capital structure design, and capital sourcing assistance in a short line railroad acquisition proposal and development of an intermodal transportation facility.
- New Haven Terminal Corporation Houlihan Lokey acting as financial advisor to employees in their acquisition and leasing of terminalling assets for a corporation in bankruptcy. Services include feasibility analysis of stand-alone operation and development of cost structure, capital requirements, and union labor agreements. Financing origination and terms negotiation as well as strategic partnering arrangement is presently being completed.
- Argonex, Inc. Houlihan Lokey acted as financial advisor to the non-profit Alton Jones Cell Science Center (CSC) Board of Directors in contemplated strategic partnering arrangement with Pharmaceutical Research Associates, Upstate Biotechnology Inc. and newly formed Argonex, Inc. Scope of work included financial analysis and investment assessment of strategic partnering alternatives, review and critique of business plan and terms negotiation on CSC's behalf.

Selected Government Contracting Firms Advisory Services

Various Professional/Technical Services Firms:

Nyma, Inc.
RJO Enterprises, Inc.
Mystech Associates, Inc.
MRJ, Inc.
Integrated Systems Analysts, Inc.
DynCorp
Maxima Corporation
Technology Service Corporation
Stanley Associates, Inc.
SAIC
Digital Systems Research, Inc.
SC&A
Presearch, Inc.
C-Cubed Corporation
VIPS, Inc.
Federal Computer Corporation

Engaged by approximately 20 professional and technical services firms, ranging from 100 to over 20,000 employees, to provide financial advisory services including: (i) financial operations analysis; (ii) capitalization requirements and appropriate funding sources; (iii) employee benefit plan analysis to ensure protection of benefits in change of control transactions; (iv) development of financial models for forecasting of revenues, expenses, assets, cash flows and compensation costs; (v) formulation of transaction structures and securities design to accommodate transfer of ownership situations; (vi) valuation analysis of companies.

IV. Privatization Feasibility Scope of Work

Introduction

The Group will present the results of its feasibility study in a report to the control federal agency ("control agency") that will be delivered as per the contract terms. This report will recommend a process that can be undertaken by the agency that will result in the transition of the subject program to the private sector in a manner that will enable the privatized program to successfully compete in the commercial and government contracting business environment.

The report will provide a business strategy and financial forecast that will identify likely revenue sources, a cost structure, capital needs and overall expected operating viability. The report will identify areas of short- and long-term cost reductions from current program operations of the subject program that can be realistically achieved and that will be required for the foundation of a competitive commercial business strategy. The feasibility study and report will also assess employee fringe benefits, including life and health insurance, profit sharing, 401(k) plan, and employee ownership that are likely to be reasonable within the competitive cost structure of a privatized stand-alone entity.

The Group has relevant experience with previous Federal privatization efforts and private sector restructuring activities that will facilitate the rapid determination of the potential for the control agency to privatize a subject program.

The Group can provide the necessary qualified professional personnel, materials, equipment and facilities to accomplish the following Scope of Work:

- (1) Determine whether the subject federal agency sector, program or division can be privatized (i.e. operate as an independent financial entity in the private sector).
- (2) Determine whether some combination of strategic partnering, investment, or acquisition by a private sector business entity can provide enhanced

service/technical capacity, more stable operating performance, and greater employment security to potential displaced federal employees.

- (3) Determine what actions must be taken to accomplish this transition to a private sector environment, including the delineation of actions that must be taken by the control agency or governmental body to successfully accomplish this transition in an efficient manner.
- (4) Determine what restructuring must be done so that the new private entity will be able to compete successfully in the private market environment.
- (5) Determine the estimated range of value to the Government in any contemplated disposition of fixed or capital assets, including a cash equivalent and market leasing arrangement.

V. Privatization Feasibility Process

Information and Data Compilation

A relationship with the controlling federal agency representatives and personnel from the subject program or division is critical to the success of the feasibility analysis. The federal liaison members will need to provide FPG necessary data and the proper interpretation of this data and information (including data on current program financial results) that will enable FPG to form an accurate baseline understanding of the current operating dynamics as well as the expected demand for program's services/output for the foreseeable future.

Viable Privatization Alternatives

Federal government privatization alternatives are a strong conceptual fit to most private sector and capital market transaction initiatives. FPG expects that privatization alternatives will fall into the following alternative structures:

- (1) A stand-alone employee owned business entity comprising fully functional areas for marketing, sales, technical and administration activities.
- (2) A strategic partnering arrangement with a private sector business, whereby each party contributes to the overall financial success of the new business. The strategic partnership could take the form of a new venture or some shared ownership in the privatized program/division.
- (3) A sale of tangible assets by the Agency and negotiation of labor agreements of existing federal personnel with a private sector third party acquiror and intended contractor.

The Group is organized to investigate the potential for application of these methods to the successful privatization of the subject federal program/division along the following task related guidelines.

Tasks

1 – Analyze Subject Program Financial Operations

At the request of FPG, the control agency liaison team will compile relevant detailed data on the financial results of operations of the subject program/division for a requisite number of historical periods. Preliminary analysis of these data will be conducted to compare the subject programs financial results to data developed on comparable industry activity and guideline private sector companies. To the extent it is relevant and will assist in the feasibility analysis, data on comparable government contractors and technical services firms will be provided by Houlihan Lokey through its Government Technical Services (GTS) Group that compiles and analyzes industry specific proprietary data. Revenue analysis will determine whether or not the structure of revenues in terms of contract size and pricing is similar to private sector companies. An analysis will be made to compare the cost structure of the subject program with the cost structures of guideline private sector companies. The cost analysis will include:

- new costs of doing business not previously reflected in program cost structure
- potential structural savings due to privatization,
- the cost of converting the subject program to a private corporation.

2 – Identify Cost Savings Initiatives

The Group will identify opportunities to reduce operating cost in the areas of: personnel, administration, and overhead. Using Houlihan Lokey's GTS Group data on guideline private companies and the industry cost structure and ESOP Advisors broad experience in defense conversion and privatization projects, comparisons will be made to current private sector business practices to:

- assess cost structure commonality and variances
- investigate underlying cost structure dynamics
- introduce areas for potential costs savings.

3 – Develop capitalization requirements for a new enterprise

The need for government equipment and facilities currently used by the privatized program will be assessed as well as the feasibility of acquisition or the future leasing arrangement for use of those facilities. As stated below, facilities and equipment needs will be assessed on the basis of expected privatized program business activity and current business practices in the private sector.

Capitalization requirements of the privatized program/division will be developed for both a stand-alone company and a partnership approach. Estimates of the required capital structure and its allocation among debt and equity will be made, and the potential for an employee ownership equity component will be determined. These estimates will be based on capital structures employed by successful private sector companies and expected capital requirements for fixed assets and working capital for both the initial period of operation, as well as the subject program's longer term needs. The capital estimates will typically assume that the privatized program will be able to achieve comparable results with respect to cash management and debt servicing capacity.

4 – Identify and assess strength of privatized program customers base

A canvas of subject program customers, with emphasis on key users will enable the Group to estimate the revenue capacity and contracting capability of the privatized program a comparable pricing basis. We will also assess the potential for competition from current private sector service companies for the current customer base, as well as the potential for expanded application of the privatized program in the marketplace.

5 – Identify legislation necessary to effect transition

Within the context of OMB Circular A-76 it is possible for the Federal Government to contract out a variety of commercial services to the private sector, without the need for special enabling legislation. It may be possible to rely on this authority to a substantial extent in a contemplated privatization initiative. However, it may also be necessary to obtain specific legislation because of the particular nature of the work performed by the subject program. It will also be necessary to examine the law to determine whether changes are necessary to

permit a privatized entity to use an existing government database or information compilation, and the laws governing sole source contracting to determine whether an appropriate "phase-in" to a fully competitive environment can be accomplished under existing statutes. In the course of our study, it is quite possible that the need may also arise to examine other areas of potential legislative change. McDermott Will & Emery will utilize its broad experience in government regulations and contract law to spearhead this component of the feasibility process.

6 – Create guidelines for involvement of program employees to include representation of appropriate union locals

In private sector employee ownership spinoff transactions, there is generally an official or unofficial employee "steering committee," sometimes called an "employee buyout association," that assists in structuring the transaction. Union representatives are often prominently represented in this group. Beyond the feasibility stage a trustee may be required to represent the employees. The Trustee should actively negotiate the transaction on the employees' behalf, and is legally liable for failure to act diligently and solely in the interests of the employees. The trustee works closely with the employee steering committee, although as the entity legally liable for the ultimate decision, the trustee is not bound by their advice. In the federal privatization context, it is extremely important that federal employees comply with the letter and the spirit of the conflicts of interest laws, which severely limit their ability to negotiate with the Government. Members of the Federal Privatization Group have extensive experience in working with the country's leading institutions that are experienced at providing independent ESOP trustee services.

At a point in time when the control federal agency has selected a specific privation course, an independent trustee, with the help of legal and financial advisors, could act in a negotiating role, and based on advice and input from an employee steering committee (including union representatives), could provide this oversight and representation in a manner that would be consistent with the conflict of interest laws. ESOP Advisors has completed a feasibility analysis for such an arrangement on behalf of employees and will lead FPG in this advisory area.

7 – Develop procedures for protecting the benefits of current employees

One of the principal attractions of federal employment is its excellent retirement system, and therefore one of the principal employee concerns with the prospect of privatization is the loss of their anticipated retirement benefits. In private sector corporate spin-off transactions, the responsibility for pension liabilities is often one of the most hotly contested negotiating points. Moreover, we are aware that there have been precedents for special "early-out" pension arrangements in connection with some of the military base closures. FPG will examine the alternatives available for protecting the employees' benefits in line with achieving operating liability, and make specific recommendations for the handling of this highly sensitive issue.

8 – Develop model structure of the new enterprise to facilitate effective competition in the private sector

This task will involve the design of a corporate governance structure for the new enterprise, the recommended structure for the conduct of business operations, and the potential for employee ownership in the privatized program. In the corporate governance area, it is essential to permit management the flexibility to make necessary decisions, while at the same time providing for ultimate accountability to the stockholders, including employees and/or a trustee. Unions can play a highly constructive role in an employee-owned company, and should be involved in helping to design that role from the outset. FPG has substantial experience with these issues that will apply directly to the proposed privatized entity.

In the employee ownership design area, there are many different issues that arise in the implementation of an Employee Stock Ownership Plan, e.g. which employees should be covered, what the vesting and benefit distribution rules should be, etc. It is also quite possible that the optimum employee ownership design would include mechanisms in addition to the standard Employee Stock Ownership Plan, such as stock options or stock purchase programs, that would allow the company to retain and incentives its management and employees in a manner competitive with the private marketplace. Lastly, the new entity must be structured to facilitate the practical (and profitable) conduct of business operations as an independent service organization. ESOP Services and McDermott Will & Emery are highly expert in the area and will lead FPG activities in this task.

9 – Provide revenue and cost projections for the new enterprise over reasonable forecast period.

A pro forma projection of an income, balance sheet, and cash flow statements will be made, based upon standard GAAP accounting. Projections over a reasonable forecast period will be based on historical results of operation of the subject program modified to reflect standard commercial business practices, anticipated cost reductions, and expected revenue sources from commercial and government sector spending. In addition, the cash flow and balanced sheet implications of providing employee ownership through the ESOP will be incorporated into the forecast model. These projections will be used as an input to the capitalization estimates. Houlihan Lokey and ESOP Advisors have developed highly sophisticated modeling tools to accomplish this component task of the feasibility process.

10 – Provide report including recommendations for a transition process that will allow privatization to be completed within a reasonable time frame.

The feasibility analysis report typically is provided in sufficient detail to allow for a very specific analytical review and thorough understanding of the conclusions, variables, and underlying assumptions contained in the document.

An Executive Summary provides a broad overview of the objectives, process and conclusions and serves as a "road map" to the more detailed discussion, schedules and modeling products contained in the report. FPG will stand ready to thoroughly present its findings and critical insights at the discretion of the control federal agency.

VI. Federal Privatization Group Key Members

The following is a brief overview of the engagement team and their relevant credentials.

Highlighted Staff Resources

Edward H. Blum (ESOP Advisors, Inc.): Mr. Blum is a Vice President of ESOP Advisors, Inc. He also serves as Chairman and Chief Executive Officer of Blum, Clark & Co. Previously, Mr. Blum was President, Chief Executive Officer, and Managing Director of Maryland National Investment Banking Company, a subsidiary of MNC Financial, then a \$23 billion bank holding company. He founded the company and in less than two years transformed a charter and a concept into a highly profitable investment bank. Mr. Blum has arranged senior and subordinated debt and equity financing for leveraged acquisitions, project financing and corporate recapitalizations, and arranged equity financing for growth companies. Mr. Blum has provided merger and acquisition and financing advice for U.S., Canadian, European, and Asian healthcare, energy, telecommunications, aerospace, government contracting, financial services, optoelectronic, computer systems integration and services, security systems, scientific instruments, electrical services and biomedical companies, software companies, specialty equipment manufacturers, transport firms, publishers, paper, advertising and broadcasting companies, medical products distributors, and electrical and electronic equipment manufacturers.

Ann Susan Gilbert (ESOP Services, Inc.): A founding member of the Board of Directors of ESOP Services, Inc., and Vice President of ESOP Services since 1984. She is president of ESOPs, Inc., the sister company of ESOP Services and parent of ESOP Services International. Since 1989, she has been the on-site coordinator of all international privatization projects including those in Argentina, Lithuania, and Poland. Her operational duties also include strategic planning, personnel selection and training, administrative coordination and personnel management.

Ronald J. Gilbert (ESOP Services, Inc.): Co-founder and president of ESOP Services, Inc., an international consulting firm specializing in all aspects of Employee Stock Ownership Plan applications for private and public companies. Clients are in a majority of the 50 states, and

Central and Eastern Europe and Latin America. Current international operations include an office in Vilnius, Lithuania, and affiliated offices in Argentina, Poland and Russia. With over 15 years domestic and international privatization and ESOP experience, Mr. Gilbert is co-author of *Employee Stock Ownership Plans; Business Planning, Implementation, Law and Taxation* published by Warren Gorham & Lamont, the most complete work on the subject.

Roger Feldman (McDermott, Will & Emery): Roger Feldman is a partner in McDermott, Will & Emery's Washington office, and is head of the firm's Project Finance department. He has been involved in the closing of more than \$6 billion of public-private transactions across the United States, and is president of the National Council for Public-Private Partnerships. He is at the forefront of national thinking on innovative approaches necessary to manage constructive relationships between government and private enterprise.

Luis Granados (McDermott, Will & Emery): Luis Granados is a partner in McDermott, Will & Emery's Washington office, specializing in ESOP law. He is a former managing director of the ESOP Association, the national non-profit organization of ESOP companies and practitioners. Mr. Granados also served as Federal ESOP Policy Advisor to the U.S. Office of Personnel Management in 1986-87. In that capacity, he was the principal author of the "FED COOP" program published by OPM, which was an alternative means on contracting out for services designed to provide affected federal employees with ownership in the contracting entity.

R. Jerry Grossman (Houlihan Lokey): Mr. Grossman heads up the Government Technical Services Group which concentrates primarily on Department of Defense contractors and high-tech military oriented manufacturers/service providers. Houlihan Lokey has over 40 ongoing clients in this area, a number of which are acquisition and diversification oriented. Mr. Grossman has closed dozens of transactions involving government related contracting firms. He has worked as an industry specialist in transactions, including numerous highly visible government contracting firm Lockheed-Martin Marietta merger.

Michael Mendelewitz (ESOP Advisors): Mr. Mendelewitz is Managing Director of ESOP Advisors, Inc. Since 1987, Mr. Mendelewitz has successfully implemented ESOP LBOs in middle market corporate transactions providing analysis, financing and structuring expertise. He also provides technical and financial analysis on privatization of government owned aerospace facilities. Additional engagements include working with a number of clients

developing and implementing strategic partnerships and acquisitions, and raising equity funding for growth companies. He has also designed and presented to official representatives of the State of Israel recommendations for the application of employee ownership to the privatization of several state owned companies including El Al Airlines and an Israeli based international engineering company.

Roger Neece (ESOP Advisors): Mr. Neece is president of ESOP Advisors, Inc. and has been active as a financial advisor to companies installing employee ownership programs for over 15 years. He was the project leader on the Newark, Ohio project. Mr. Neece has also advised the U.S. government on the privatization of federal information service programs, and has recently completed an assignment to evaluate the privatization potential and ability to compete in the commercial marketplace of five defense industrial facilities.

Louis A. Paone (Houlihan Lokey): Employee Stock Ownership Plan (ESOP) Specialist and head of Houlihan Lokey's national ESOP financial services practice. The ESOP concept is a particularly good fit for structuring emerging employee owned operations as envisioned in your internal privatization strategy. Mr. Paone has led transaction engagements totalling over \$10.0 billion of capital. Currently, he is involved with a union initiated employee buyout of Connecticut Port Authority's largest port terminal dry cargo facility.

James R. Waldo, Jr. (Houlihan Lokey): Mr. Waldo is a vice president with Houlihan Lokey and has highly relevant experience in business plan development, financial forecasting, and capital structuring models, including financial feasibility of a start-up airline, a health care related strategic partnering and financing, and numerous ESOP related transactions.

Jeffrey I. Werbalowsky (Houlihan Lokey): Mr. Werbalowsky is head of Houlihan Lokey's national financial restructuring group. He managed the Cargill Financial Services and Nomura Securities acquisition of the industrial loan portfolio of HomeFed Bank from the Resolution Trust Company. His experience also includes restructuring and financial advisory engagements with: JWP, Inc., the largest mechanical and electrical engineering contractor in the U.S.; Robertson-Ceco, an industrial developer; and Carter Hawley Hale Stores, Inc.

Upon request, FPG can forward detailed capabilities for each member of our group.

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Contacts

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Michael Mendelewitz, Managing Director

Louis A. Paone, Managing Director
R. Jerry Grossman, Senior Vice President
James R. Waldo, Jr., Vice President

Roger D. Feldman, Partner
Luis Granados, Partner

Ronald J. Gilbert, President
Ann Susan Gilbert, Vice President and
President, ESOPs Inc.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950711-2

FROM: <u>GRANADOS, LUIS</u>	TO: <u>DIXON</u>
TITLE:	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>MCDERMOTT, WILL, EMERY</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>MCCELLEWAN AFB, KELLY AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓	X		COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

OFFERING ASSISTANCE WITH ANY BASE PRIVATIZATION SITUATION WHERE AN ESOP COULD BE USEFUL

INFO GIVEN TO GEN COUNSEL

Due Date: <u>950718</u>	Routing Date: <u>950711</u>	Date Originated: <u>950710</u>	Mail Date:
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A Partnership Including
Professional Corporations
1850 K Street, N.W.
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202-887-8000
Facsimile 202-778-8335

Boston
Chicago
Los Angeles
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Tallinn (Estonia)
Vilnius (Lithuania)
Washington, D.C.

MCDERMOTT, WILL & EMERY

Including the practice formerly carried on by Lee, Toomey & Kent

Luis Granados
Attorney at Law
202-778-8341

Associated (Independent) Offices
Brussels
London
Paris

July 10, 1995

Hon. Alan Dixon, Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore Street
Arlington, VA 22209

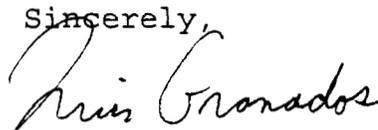
Dear Mr. Dixon:

As you may or may not remember, I am the former Managing Director of the ESOP Association, the national trade association of companies with Employee Stock Ownership Plans. When you were in the Senate, you worked closely with the Association on legislation to promote the use of ESOPs to help save jobs and strengthen private companies.

I have been away from the ESOP Association several years now, and have been in private practice working with ESOPs. In recent months I have been working on the use of ESOPs in connection with the privatization of federal government activities. I strongly believe that there are many cases where an ESOP can be a useful tool in the privatization process.

As you can see from the enclosed materials, the team of attorneys, investment bankers, and financial advisors that I work with on these transactions has the best credentials of anyone in the country for determining whether and how to incorporate the advantages of employee ownership into the privatization process. We would be happy to meet with you, members of your staff, or anyone else who is involved with the discussions about the McClellan or Kelly base privatization situations, or other cases where an ESOP could possibly be useful.

Sincerely,


Luis Granados

Enclosure.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 90711-2

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 1, 1995

Mr. Luis Granados
McDermott, Will & Emery
1850 K Street, N.W.
Washington, DC 20006-2296

Dear Mr. Granados:

Thank you for your recent letter concerning the use of employee stock ownership plans in privatization efforts at closed military bases. I appreciate you sharing this information with the Commission and I welcome your comments.

The Department of Defense is responsible for the implementation of the recommendations reached by the Commission and approved by the President and Congress. As such, I have forwarded your letter and its enclosures to Mr. Joshua Gotbaum, the Assistant Secretary of Defense for Economic Security who, along with the military services and the local community, has purview over the reuse plans for closed military installations.

Thank you for taking the time to share your views with the Commission on this matter.

Sincerely,



Alan J. Dixon
Chairman

AJD:cw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
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ALAN J. DIXON, CHAIRMAN

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MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 1, 1995

The Honorable Joshua Gotbaum
Assistant Secretary of Defense (Economic Security)
Chairman, BRAC 95 Steering Group
3310 Defense Pentagon
Room 3E808
Washington, DC 20301-3310

Dear Secretary Gotbaum:

Enclosed is a copy of letter and supplemental documents from Mr. Luis Granados, an Attorney at Law with the firm of McDermott, Will & Emery, concerning the use of employee stock ownership plans in privatization efforts at closed military bases.

I would appreciate your reviewing the attached materials and contacting Mr. Granados directly with any counsel you consider appropriate. Thank you in advance for your assistance.

Sincerely,

Alan J. Dixon
Chairman

AJD:cw
Enclosure

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950712-1

FROM: FEINGOLD, RUSSELL D.	TO: DIXON
TITLE: SEN. (WI)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: PROJECT ELF.	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input checked="" type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

STATING PROJECT ELF SHOULD BE CLOSED

* NO RESPONSE NECESSARY *

Due Date: 950714	Routing Date: 950712	Date Originated: 950706	Mail Date:
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RUSSELL D. FEINGOLD
WISCONSIN

502 HART SENATE OFFICE BUILDING
WASHINGTON, DC 20510
(202) 224-5323
(202) 224-1280 (TDD)

COMMITTEE ON THE JUDICIARY
COMMITTEE ON FOREIGN RELATIONS
SPECIAL COMMITTEE ON AGING
DEMOCRATIC POLICY COMMITTEE

United States Senate

WASHINGTON, DC 20510-4904

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- 317 FIRST STREET
ROOM 107
WAUSAU, WI 54403
(715) 848-5660
- 425 STATE STREET
ROOM 232
LA CROSSE, WI 54603
(608) 782-5585

July 6, 1995

Alan J. Dixon
1700 N Moore St # 1425
Arlington, VA 22209

Photo taken by Bill [unclear]
950712-1

Dear Alan,

Thank you for contacting me about the Extremely Low Frequency Communication System of the Navy (ELF) located at Clam Lake, Wisconsin, and Republic, Michigan. I appreciate hearing from you.

As you may know, on March 16, 1995, the Senate passed H.R. 889, the fiscal year 1995 Department of Defense Supplemental Appropriations and Rescissions Act, which included language rescinding \$16 million in FY '95 funding for Project ELF. However, the House version of the bill did not include language rescinding this funding, and it was eventually rejected by the conference committee.

On January 4, 1995, I re-introduced S.37, the Extremely Low Frequency Communication System Termination and Deficit Reduction Act of 1995. There are a number of reasons why I support the termination of Project ELF. In the post Cold War era, I question the strategic purpose and need for Project ELF. In the case of a crisis, it is vulnerable to attack, and therefore unreliable to deliver a second-strike message. I also do not accept the argument that it provides protection for submarines since once ELF notifies a Trident, the submarine must rise to the surface to receive a full communication, and then launch any missile. As such, ELF's utility is limited in the event of a nuclear attack. Absent a Soviet naval nuclear threat from which to hide, ELF's strategic purpose and usefulness are even more difficult to justify.

In addition, concerns have been raised regarding the environmental impact of ELF on the residents in Clam Lake. Though no studies have proven conclusively that ELF radiowaves are dangerous to residents in outlying areas, the research that has been done does little to comfort some of those living near Project ELF. In fact, the Navy itself has yet to conclude definitively that operating Project ELF is safe for the residents living near the site.

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950712-2

FROM: <u>WATTS, J.C.</u>	TO: <u>DIXON</u>
TITLE: <u>REP. (OK)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER ROBLES			
				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		X	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATING AIR FORCE MUST ELIMINATE EXCESS CAPACITY AT KELLY AND McLELLAN BEFORE PRIVATIZING WORK

Due Date: <u>950714</u>	Routing Date: <u>950712</u>	Date Originated: <u>950712</u>	Mail Date:
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J.C. WATTS, JR.
4TH DISTRICT, OKLAHOMA

MICHAEL J. HUNTER
CHIEF OF STAFF

COMMITTEES:
BANKING AND FINANCIAL SERVICES
SUBCOMMITTEE ON CAPITAL MARKETS,
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INTERNATIONAL MONETARY POLICY
NATIONAL SECURITY
VICE CHAIR,
SUBCOMMITTEE ON MILITARY PERSONNEL
SUBCOMMITTEE ON PROCUREMENT

Congress of the United States
House of Representatives
Washington, DC 20515-3604

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(405) 329-6500
AMERICAN NATIONAL BANK BUILDING
601 D AVENUE, SUITE 205
LAWTON, OK 73501
(405) 357-2131

July 12, 1995

Please refer to file number
when responding 950712-2

Chairman Alan J. Dixon
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Mr. Dixon:

As Chairman of the Defense Base Closure and Realignment Commission (BRAC), I salute your leadership and commitment to success. In a process that impacts tens of thousands throughout this great country, the BRAC's use of a quantitative analysis as the basis for their recommendations was the only acceptable strategy. I admire your commitment to an apolitical process and your courage to make the toughest of decisions.

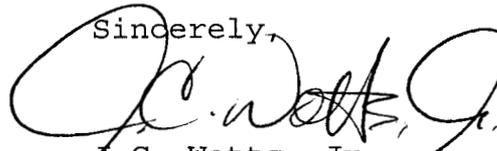
However, in a recent letter to the Deputy Secretary of Defense, you suggested consolidation of the remaining workloads at McClellan and Kelly Air Force Bases. Your comment to consolidate workloads to "...private sector commercial activities..." appears to be inconsistent with the Commission's determination of excess capacity in the depot system.

Consolidating workloads to **"...private sector commercial activities"** may have been misunderstood by the Executive Branch. Privatizing depot work at McClellan and Kelly without first eliminating excess capacity will not reduce unnecessary costs of doing business, appears to violate the 60/40 rule for the expenditure of depot maintenance funding, and may not have been part of the COBRA that served as the basis for the BRAC's quantitative analysis.

Once again, I support BRAC process. Nevertheless, your response to the Deputy Secretary of Defense inquiry may have been misunderstood if DoD does not first eliminate excess capacity at McClellan and Kelly.

I appreciate your quick response to this letter.

Sincerely,


J.C. Watts, Jr.
Member of Congress

PLEASE REPLY TO:
 WASHINGTON

NORMAN

LAWTON



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950712-2R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 10, 1995

The Honorable J.C. Watts
United States House of Representatives
Washington, DC 20515

Dear Representative Watts:

This is in response to your letter concerning my correspondence with Deputy Secretary of Defense John P. White and regarding the disposition of workloads at McClellan Air Force Base and Kelly Air Force Base. I certainly understand your interest in the base closure and realignment process and welcome your inquiry.

As you know, the Commission's recommendation to close McClellan Air Force Base and realign Kelly Air Force Base permits the Defense Department to transfer any workload, other than the common-use ground-communication electronics workload, to any other DoD depot or to any private sector commercial activity. The Commission intentionally gave the Secretary of Defense a great deal of flexibility in implementing these two actions. The Department must carry out its responsibilities in this matter consistent with all applicable laws and regulations, including, but not limited to, those cited in your letter.

Thank you for taking the time to share your concerns in this matter with the Commission. I also appreciate your generous comments about my work on the Commission.

Sincerely,



Alan J. Dixon
Chairman

AJD:js

Document Separator



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950713-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 20, 1995

The Honorable Sam Farr
House of Representatives
Congress of the United States
Washington, D.C. 20515-0517

Dear Congressman Farr:

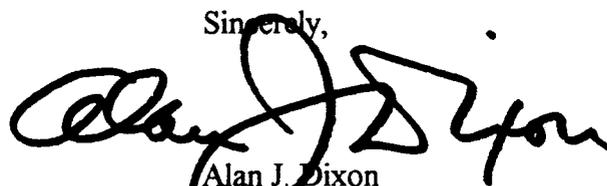
Thank you for your recent letter concerning the recommendation of the Defense Department and the Commission to realign Fort Hunter Liggett by relocating the U.S. Army Test and Experimentation Center to Fort Bliss, Texas. I appreciate your continuing interest in the base closure process and the work of the Commission.

The Commission worked diligently to arrive at a fair and objective decision on every base considered for closure or realignment. All available information regarding Fort Hunter Liggett, including all of the information provided by you and your staff, was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission found that Fort Hunter Liggett is an ideal location for the mission of the Army Test and Experimentation Center. The Army concluded, however, that this mission could be relocated to Fort Bliss without disruption, and that the realignment would result in substantial savings. After thorough review, the Commission was unable to find that the Secretary of Defense deviated substantially from either the force structure plan or the selection criteria in recommending this realignment.

The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each of the Commission's decisions, including the decision to realign Fort Hunter Liggett, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

Thank you for taking the time to share your views with the Commission on this matter.

Sincerely,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950713-1

FROM: FARR, SAM	TO: DIXON
TITLE: REP. (CA)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: FORT HUNTER LIGGETT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER ROBLES	✓		
				COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				STEVE BRADLEY			

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

EXPRESSING CONCERN OVER RECOMMENDATION TO CLOSE FORT

Due Date: 950717

Routing Date: 950713

Date Originated: 950711

Mail Date:

SAM FARR
17TH DISTRICT, CALIFORNIA

COMMITTEE ON AGRICULTURE
SUBCOMMITTEES:
DEPARTMENT OPERATIONS, NUTRITION,
AND FOREIGN AGRICULTURE
RISK MANAGEMENT AND SPECIALTY CROPS

COMMITTEE ON RESOURCES
SUBCOMMITTEES:
FISHERIES, WILDLIFE, AND OCEANS
WATER AND POWER RESOURCES

Congress of the United States
House of Representatives
Washington, DC 20515-0517

July 11, 1995

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DISTRICT OFFICES
380 ALVARADO STREET
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100 WEST ALISAL
SALINAS, CA 93901
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701 OCEAN STREET
ROOM 318
SANTA CRUZ, CA 95060
(408) 429-1976

The Honorable Alan Dixon
Chairman
Base Closure And Realignment
Commission
1700 N. Moore St., Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950713-1

Dear Mr. Chairman:

While I appreciate the extremely difficult and complex decisions the Defense Base Closure and Realignment Commission is charged with making, I am outraged that the Commissioners were misled by the Army and Commission staff to believe that there will be any return on investment from realigning the TEXCOM Experimentation Center (TEC) at Fort Hunter Liggett to Fort Bliss, Texas. I want to meet with you personally to discuss the following issues outlined below and in the enclosed documentation, and the ways in which your staff misled you after I brought these issues to the Commission's attention on numerous occasions.

I. First, I would like an explanation from you as to why the Commission staff invalidated data from several Department of the Army documents prior to the Commission's deliberations on TEC on June 23, 1995, which clearly show that there will be a substantial one-time cost to realign TEC to Fort Bliss, with no recurring savings. These documents are noted in the enclosed attachments.

II. On June 8, 1995 Representative Andrea Seastrand and I faxed correspondence to you requesting your assistance in directing Army TABS to provide us with prompt responses to six questions which were critical for the Commission's consideration before it began deliberations on June 22, 1995. Unfortunately, the Army TABS office informed my office they did not receive the questions from the Commission until June 22, 1995. Although my staff has informed me that the Commission was working our request with the Army TABS office, I am interested in learning why the Commission allowed the Army to use the BRAC process to utilize funding from the base closure accounts for consolidating an operational testing activity which has no sound mission or fiscal policy and is not uniformly supported by operational testing community throughout DoD and the Army.

I am disturbed that your staff invalidated Army documents which I provided to the Commission without an explanation. One member of your staff suggested that the information we provided from the Army in the form of an Army BRAC Technical Assessment Cost Estimate document on Fort Hunter Liggett was "bogus," and that it was unfortunate that we were provided this data. While I acknowledge that there was an error in calculating communications costs in the document summary, nonetheless this referenced Army Information Management/TEXCOM document cost estimates exceeded \$30,000,000 in one time costs to realign TEC to Fort Bliss. However, your staff refused to give us the contact names of anyone he spoke with who refuted the Army numbers, even after repeated requests from my staff.

The Honorable Alan Dixon
July 11, 1995
Page 2

III. My requests to you on April 28, 1995 in the San Francisco Regional Hearing and in my May 2, 1995 correspondence asking you to request the Department of Defense to direct the Army to reevaluate the TEC realignment recommendation as a proving ground instead of a major training area were ignored. The Army has confirmed that the Commission staff had informed the Commission would not pursue this request. Why not? As you may be aware the Secretary of Defense's recommendation which pertains to Fort Hunter Liggett and the TEC Center has nothing absolutely nothing to do with training or maneuver areas. It has everything to do with operational testing activity which is much more closely related to proving ground activities. Please advise me on this.

IV. I am perplexed why the Commission staff unilaterally disregarded the recommendations of Mr. Phil Coyle, the DoD Director of Operational Test & Evaluation who stated publically that the proposed realignment action would have a detrimental effect on operational testing, and called the proposed realignment of TEC a "major showstopper" and "in effect, a defacto closure" of operational testing facilities at Fort Hunter Liggett. It is my understanding that no one on the Commission solicited views or comments from Mr. Coyle, yet chose to disregard his public comments. His strong stated support for retaining TEC at Hunter Liggett was simply ignored. Why were Mr. Coyle's comments ignored?

V. Lastly, I am providing you with a recent U.S. Army Forces Command document which is pre-dated July 25, 1995 called: Base Realignment and Closure 1995 Implementation Plan - Realignment of Fort Hunter Liggett which substantiates the "one-time" real costs of realigning TEC.

Annex A -- The Army FORSCOM document's Executive Summary States the following:

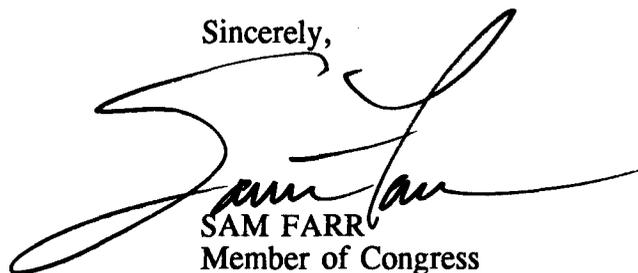
7. Financial Summary. "Significant one-time costs are \$17,370,300 for realignment of TEC. There is a steady state incremental cost increase to sustain TEC at Fort Bliss, Texas and expand National Guard training at Fort Hunter Liggett of \$3,107,800."

"... There are no savings to be realized in this action."

I am enclosing supporting documents pertaining to the issues raised in this correspondence, and I look forward to discussing these issues which are outlined in the attached documentation from Fort Hunter Liggett community military advisor, COL Lester "Red" D. Walkley, (Retired, USA).

Please advise me when you can review these issues with me. I look forward to hearing from you.

Sincerely,



SAM FARR
Member of Congress

SAM FARR
17TH DISTRICT, CALIFORNIA

COMMITTEE ON AGRICULTURE

SUBCOMMITTEES:

DEPARTMENT OPERATIONS, NUTRITION,
AND FOREIGN AGRICULTURE
RISK MANAGEMENT AND SPECIALTY CROPS

COMMITTEE ON RESOURCES

SUBCOMMITTEES:

FISHERIES, WILDLIFE, AND OCEANS
WATER AND POWER RESOURCES

Congress of the United States
House of Representatives
Washington, DC 20515-0517

July 11, 1995

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(408) 424-2229

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ROOM 318
SANTA CRUZ, CA 95060
(408) 429-1878

The Honorable Alan Dixon
Chairman
Base Closure And Realignment
Commission
1700 N. Moore St., Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950113-1

Dear Mr. Chairman:

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The Honorable Alan Dixon
July 11, 1995
Page 2

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Annex A - The Army FORSCOM document's Executive Summary States the following:

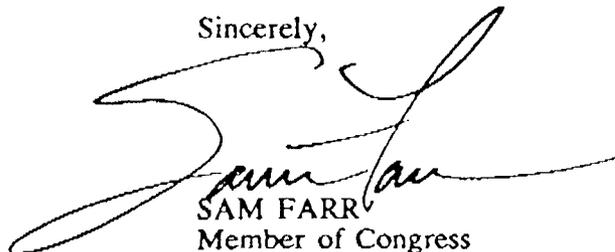
7. Financial Summary. "Significant one-time costs are \$17,370,300 for realignment of TEC. There is a steady state incremental cost increase to sustain TEC at Fort Bliss, Texas and expand National Guard training at Fort Hunter Liggett of \$3,107,800."

"... There are no savings to be realized in this action."

I am enclosing supporting documents pertaining to the issues raised in this correspondence, and I look forward to discussing these issues which are outlined in the attached documentation from Fort Hunter Liggett community military advisor, COL Lester "Red" D. Walkley, (Retired, USA).

Please advise me when you can review these issues with me. I look forward to hearing from you.

Sincerely,



SAM FARR
Member of Congress

TO: Representative Sam Farr
Representative Andrea Seastrand

SUBJECT: TEXCOM Experimentation Center (TEC) Realignment to Fort
Bliss, Texas.

DATE: July 4, 1995.

Enclosed are nine papers addressed to issues concerning the realignment of TEC from Fort Hunter Liggett to Fort Bliss. In all cases the BRAC Staff and/or Army Staff appear to have had significant difficulty in providing clear, honest data to the Commissioners for the decision process.

I have detailed omissions, half-truths and untruths (lies?) and as these papers came together I was utterly dismayed at the appearance of collusion or perhaps even conspiracy to withhold factual data from the Commissioners on the part of the BRAC Staff, the Army Staff or both.

It would seem that the arbitrary discrediting of the Fort Ritchie IMA and TEC Financial Management Data (totalling \$35,917,550.00 one-time costs); the omission of factual RPMA/BOS and family housing data based on the 60% reduction in actual military movement strength (actual v COBRA); the June 9 to June 22 delay of the Congressional questions at the TABS office; and the failure to consider the "proving ground" qualities of Fort Hunter Liggett and Fort Bliss, with respect to TEC's mission, have so severely biased this issue that the Commissioner's decision to realign TEC to Fort Bliss is invalid.

The subjects of the nine papers and the issues addressed are:

1. Congressional Questions to BRAC, June 8, 1995.
2. One-time Costs. Congressional Testimony, June 12, 1995.
3. "Uniqueness" of Fort Hunter Liggett as a test area.
4. Tests Scheduled.
5. 918Mhz/915Mhz Issue.
6. Range Instrumentation.
7. Family Housing.
8. RPMA/BOS.
9. Proving Ground.

In addition, I have transcribed the 6 minute 6 second proceeding and attached Charts A13 thru A19.

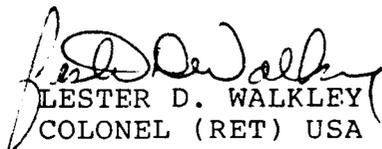
10. Transcript of Proceedings.
11. Charts A13 thru A19.

I certify that all of the data contained within the documents I have generated are true and correct to the very best of my

ability as derived from my notes, recollection and past proceedings. In addition, I have enclosed supporting data when available. As such, I have signed each paper.

Respectfully request this letter and attachments be provided Chairman Dixon, The Inspector General DA and the agency having investigative oversight of the Commission.

Sincerely,


LESTER D. WALKLEY
COLONEL (RET) USA

cf: Dave Borden, Legislative Analyst to Representative Farr.
Dave Anderson, Defense Realignment Advisors.
Peter Kozumplik, Defense Realignment Advisors.
Dr. Marion Bryson, Scientific Advisor and Director TEC
(Retired).
Supervisor Tom Perkins, Monterey County Board of Supervisors.
Colonel Michael Jackson, Commander, TEC.
LTC Tom McNierney, Commander, USAG, Ft. Hunter Liggett.
"The Rustler" King City, California.

SUBJECT: Congressional Questions to BRAC - June 8, 1995

BACKGROUND: On June 2, 1995 Colonel (Ret) Red Walkley, and Dave Anderson and Peter Kozumplik of Defense Realignment Advisors met with LTC Bailey and LTC Bivins of the BRAC staff to discuss the very obvious flaws in the COBRA analysis. From our point of view the meeting was very unsatisfactory in that LTC Bailey appeared to be unwilling to address any COBRA issues other than the obvious mistake of the overprogrammed personnel figures. As a result, the Advisors recommend that Colonel (Ret) Walkley write some very specific questions to be provided to Chairman Dixon under Congressional cover letter.

FACTS:

June 6, 1995. Questions faxed to Dave Anderson, DRA.

June 8, 1995. Questions submitted to Chairman Dixon stating "we believe that the answers to these questions are vital before final deliberations start concerning the destiny of Fort Hunter Liggett" under the signatures of Representatives Farr and Seastrand.

June 9, 1995. Questions provided to Colonel Michael G Jones (DACS-TABS) requesting review and response directly to the Representatives with a copy to the undersigned (Chairman Dixon).

June 22, 1995. Questions sent to Commander, US Army Operational Test and Evaluation Command with a 30 June Suspense. (Faxed at 1605 hours, 22 June 1995)

June 23, 1995. Five of the seven questions from OPTEC faxed to TEC for response by June 28, 1995.

June 28, 1995. Answers to the five questions faxed from TEC to OPTEC (copy not available to the undersigned.)

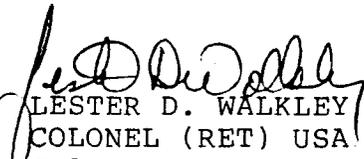
I believe the answers to the questions will contain somewhere around \$18 million of one-time costs not included in the COBRA.

ISSUE:

Was the unavailability/omission of these data a biasing factor in the decision reached by the commissioners?

Why were these questions held at TABS from June 9 until 1605 hours on June 22. (The evening before the TEC decision).

Enclosures: Copies of documents referenced above.


LESTER D. WALKLEY
COLONEL (RET) USA
July 1, 1995.

ENCL 1

BRAC
IS AN
OPPORTUNITY

DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
THE ARMY BASING STUDY



<p>TO:</p> <p><i>MAJ. Roundtree</i></p>	<p>HQDA, DACS-TABS THE PENTAGON, ROOM 2A684 WASHINGTON, DC 20310-0200</p> <p>POC: <i>LTC Bryan</i></p> <p>VOICE TELEPHONE: DSN 227-1786COM (703) 697-176616 TABS FAX TELEPHONE: (703) 693-9322/DSN 223-9322</p>	<p>DATE-TIME-GROUP <i>22JUN/1605</i></p> <p>NUMBER OF PAGES <i>148</i></p>
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PL, OACC when you receive

71X

LTC Bryan



DEPARTMENT OF THE ARMY
OFFICE OF THE CHIEF OF STAFF
300 ARMY PENTAGON
WASHINGTON DC 20310-0206



REPLY TO
ATTENTION OF

S: 30 June 1995

DACS-TAB

22 June 1995

MEMORANDUM FOR COMMANDING GENERAL U.S. ARMY OPERATIONAL TEST
AND EVALUATION COMMAND, ATTN: CSTE-OPZ (MAJ
ROUNDTREE), Park Center IV, 4501 Ford Ave, Alexander, Va.
22302-1458

SUBJECT: OPTECTEXCOM Experimental Center, Fort Hunter Liggett, Ca.

1. Request your special assistance in answer the enclosed questions from congressional leaders Farr and Seastrand submitted to the Base Realignment and Closure Commission.
2. Your input is requested not later than noon 30 June 1995.
3. Point of contact is LTC Harry Bryan, DACS-TAB, (703) 694-0077/0078, DSN 223-0077/0078.

MICHAEL G. JONES
COL, GS
Director, The Army Basing Study



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22208
703-696-0604

Please refer to this number

What is the number? 950608-191

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
ADM BENJAMIN F. MONTGOMERY, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

June 9, 1995

Colonel Michael G. Jones
Department of the Army
Office of the Chief of Staff
(DACS-TABS/Col. Jones)
Room 2A684 Pentagon
Washington, D.C. 20310-0200

Dear Colonel Jones:

Enclosed is a copy of a letter which I received from Representatives Sam Farr and Andrea Sestrand of California, concerning Fort Hunter Liggett.

Please review the questions raised by Representatives Farr and Sestrand and respond directly to their offices. Also, I would appreciate you sending a copy of your response to me.

Thank you for your assistance in this matter.

Sincerely,

Alan J. Dixon
Chairman

AJDjs
Enclosure

Congress of the United States
House of Representatives
Washington, DC 20513

June 8, 1995

The Honorable Alan J. Dixon
Chairman
The Defense Base Closure and Realignment
Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

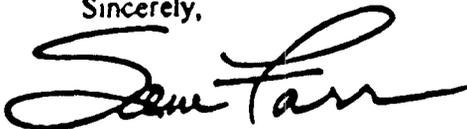
Dear Senator Dixon,

We are submitting to you a list of questions concerning Fort Hunter Liggett that we request be passed on to the Army for response. Since time is of the essence, we would greatly appreciate your help in facilitating this matter.

As you know, we are very concerned about the Department of Defense's recommendation to realign the Test & Experimentation Command (TEXCOM) from Fort Hunter Liggett to Fort Bliss. Following conversations with your staff, we believe that the answers to these questions are vital before final deliberations start concerning the destiny of Fort Hunter Liggett.

Thank you for your help in expediting this request. We look forward to learning about the responses to the questions we have posed.

Sincerely,



Sam Farr
Member of Congress



Andrea Seastrand
Member of Congress

1. Currently the TEXCOM Experimentation Center (TEC) has 172 contractors consisting of engineers, scientists, computer technicians, fabricators, operators and support staff occupying a Government Owned Contractor Operated (GOCO) computer center, experimental development (ED) laboratory, fabrication shops, and staff and storage space. The COBRA model does not address any of these elements.

- A. What becomes of the contractor? Will the contract be closed out and rebid at Fort Bliss? If so, are there any closing, opening, severance, etc., costs associated with this action?
- B. What provision has the Army made for duplicating Fort Hunter-Liggett's GOCO computer center, ED laboratory and fabrication shops at Fort Bliss? Does sufficient space exist at Fort Bliss? What are the costs of modification and upgrade of facilities at Fort Bliss? If modification and upgrade of facilities cannot be accomplished, what is the military construction cost to provide these facilities?
- C. What is the square footage occupancy of Fort Hunter-Liggett TEC GOCO facilities?

2. To bring Fort Bliss up to the level of the modern electronic battlefield will require placement of telemetry stations, digitization of the battlefield, and establishment of forward support facilities, all of which are already in place at Fort Hunter-Liggett. There are no cost considerations in the COBRA model for this issue.

A. What will the costs be to duplicate at Fort Bliss the Fort Hunter-Liggett elements and facilities required to provide the same level of quality and effectiveness currently enjoyed (at Fort Hunter-Liggett)?

3. Fort Hunter-Liggett allows 360-degree low-level tactical aircraft free play, non eye-safe laser use, and broad spectrum radio frequency jamming. We have been told that restrictions on these elements will be required at Fort Bliss due to the lack of terrain to contain non eye-safe lasers. In addition, a major city, an international airport, and an international boundary will restrict the 360-degree low-level free play of tactical aircraft and disallow broad spectrum radio frequency jamming.

A. Is this true? If so, what is the degradation level in simulation quality of these vital battlefield elements?

4. Director Coyle of DOD Operational Test and Evaluation has stated "... Recognizing the special value of Fort Hunter-Liggett, the Army has proposed to continue to test at Fort Hunter-Liggett on a campaign basis. My concern is that moving the test command to Fort Bliss could become a de facto closing from a test point of view." For example, the Apache-Longbow test was originally scheduled for Fort Bliss, then rescheduled for Fort Hunter-Liggett to overcome the terrain, airspace and laser safety restrictions at Fort Bliss.

- A. Please estimate the cost of TEC deployment from Fort Bliss to Fort Hunter-Liggett, with their military and contract workforce in temporary duty status; reestablishment of the computer operations center, battlefield telemetry, and airfield operations; movement of tanks and fighting vehicles; and facilities use.
- B. Would this cost have been decisive in testing the Apache-Longbow system at Fort Bliss as originally planned versus achieving the higher quality results from unrestricted test at Fort Hunter-Liggett?

5. The Sergeant York antiaircraft system was tested at Fort Bliss in the early 1980's. We have been told the system was then retested at Fort Hunter-Liggett in the mid 1980's to confirm Fort Bliss' positive results before the final decision to buy the \$3 billion system. Fort Hunter-Liggett's varied terrain and vegetation and the unrestricted use of non eye-safe lasers proved the system's acquisition radar incapable of finding and engaging enemy aircraft.

A. Is this true?

B. What would prevent the acquisition of a future defective system if the cost of deploying the test agency with all the necessary personnel and gear to Fort Hunter-Liggett proved to be expensive?

6. The Commission has two letters from the California Army National Guard dated 30 September 1993 and 14 April 1995. The first letter supported the installation remaining in the inventory and highly recommended TEXCOM Experimentation Center become the installation command element. On 18 November 1993 the Acting Secretary of the Army approved retention of Fort Hunter-Liggett, but transferred installation command to the United States Army Reserve Command. The second letter strongly supports retention of Fort Hunter-Liggett for use by the California Army and Air National Guard elements. It also suggests "... it may be more efficient to license the maneuver, range, and buildings requested by us (California Army National Guard)." These letters appear to suggest very strongly that Fort Hunter-Liggett remain open, as an alternative to the proposed TEXCOM Experimentation Center realignment to Fort Bliss. Fort Hunter-Liggett currently is commanded by the United States Army Reserve Command. The US Army Reserve and California Army National Guard are both elements of the Reserve Component and, as such, the total force. There does not appear to be a Commission issue here (command or licensure of an installation), unless the Commission recommends closure of Fort Hunter-Liggett -- which it has not done.

A. Is there a Commission issue here?

SUBJECT: One-Time Costs/Congressional Testimony, June 12, 1995.

BACKGROUND: Congressional testimony of Representative Farr to the BRAC Commission on June 12, 1995 provided U.S. Army working papers showing one-time costs for realignment of TEC at about \$40.9 million. (Non-duplicated COBRA costs added to the papers).

FACTS:

At 12:20 PM (PST), June 20, 1995 Congressman Farr's legislative assistant Dave Borden, DRA's Dave Anderson and Colonel (Ret) Walkley participated in a four way telephone conversation with LTC Bailey. LTC Bailey was highly agitated, stated he was "crashing" and would be doing so until midnight and did not have time to talk to us. Colonel (Ret) Walkley asked what he (LTC Bailey) had done with the \$40.9 million figure from Congressman Farr's testimony. LTC Bailey responded that it was "unfortunate" we were provided those numbers and that he had already "discredited" almost all of the figures. Colonel (Ret) Walkley then asked would he (LTC Bailey) "share the sources he used to discredit the numbers?" LTC Bailey responded "no" and hung-up on Borden, Anderson and Walkley.

The \$11,293,800.00 one-time costs from the TEC Annex H (Financial Management Action Plan); the \$24,623,750.00 one-time costs from the Fort Ritchie Information Area Assessment and the non-duplicated COBRA costs equaled \$40,880,769.00 one-time costs. Note that all three documents are US Army documents. Chart A13 (decision brief charts) shows one-time costs of \$6.7 million.

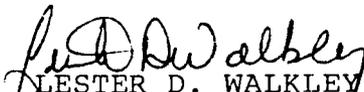
Chart A19 (not briefed) shows TEC movement strength will be 181 military/25 civilians (total 206). Add to this 206 the 21 military/6 civilians to Base X and the realignment/eliminated strength becomes a total of 233. However, Chart A13 shows 473 military/79 civilians for a realignment/eliminated strength of 552. 233 is 42% of 552. So, it would seem that the recurring savings of \$5.7 million annual (A13) are overstated by at least 58% since these savings are personnel strength driven.

COMMENT:

The apparently arbitrary "discrediting" of \$35.9 million one-time costs provided in Representative Farr's testimony, by LTC Bailey, coupled with the obvious overstated COBRA one-time costs and recurring savings data (based on 58% overstated personnel) casts serious doubt on the veracity of the entire monetary presentation to the Commissioners for their decision.

ISSUE:

Were the Commissioners provided incorrect one-time costs and annual recurring savings which severely biased the decision making process?


LESTER D. WALKLEY
COLONEL (RET) USA
July 1, 1995

SUBJECT: "Uniqueness" of Fort Hunter Liggett Test Area.

BACKGROUND: Two of the Nation's leading experts on operational testing (Director Philip E. Coyle, DoD Operational Test and Evaluation; and Doctor Marion Bryson, Retired Scientific Advisor and later Director of TEC) testified that there were a number of unique qualities conducive to high quality testing at FHL. All were not addressed by the BRAC staff, however, LTC Bailey responded to the 360 degree non-eye safe laser issue that it was "unique" and then added "... (a) capability available at - uh - few other installations in the United States." LTC Bailey went on to say "...at Fort Bliss you can conduct 180 degree testing of that nature - and it is not a unique requirement. Only one test to date has required it - and - that was the Apache Longbow test."

FACTS:

180 degree use of non-eye safe lasers establishes a battlefield, with the exception of parts of the Gulf War battlefield, that the U.S. Army has not fought on since the end of the Korean War. In addition BRAC staff neither acknowledged or commented on the fact that at Fort Bliss only air to ground non-eye safe lasers may be employed thereby eliminating another free play scenario. (with 180 degree and air to ground only it really ends up with half the battlefield and none of the air.)

Tests at Fort Hunter Liggett requiring the use of 360 degree non-eye safe laser free play have been:

- Sergeant York - 1985
- Army Aerial Scout Test (Kiowa) - 1986/1987
- Pedestal Mounted Stinger (Avenger) - 1989
- LOS-F-H (Line of Sight-Forward-Heavy) - 1989/1990
- Longbow Apache - 1994/1995

Additionally, TEC at Fort Hunter Liggett did extensive testing of the M1A2 Tank non-eye safe laser range finder in support of the M1A2 Tank IOTE at Ft. Hood in 1993. (Only filtered lasers can be employed at Ft. Hood.)

ISSUES:

Was the simplistic BRAC staff presentation indicating that half of the battlefield was as good as a whole battlefield misleading to the Commissioners?

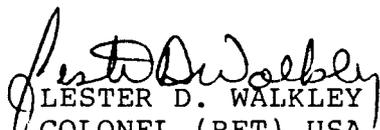
Was the BRAC staff omission that only air to ground non-eye safe lasers could be employed on half the battlefield significant to the Commissioner's decision?

Was the BRAC staff untruth that the Longbow Apache had been the "only" test at Fort Hunter Liggett requiring 360 degree non-eye safe laser free play significant to the Commissioner's decision?

What "other installations" have the quality of Fort Hunter Liggett's varied terrain and vegetative cover contained in a 360 degree non-eye safe laser bowl?

Were these "other installations" considered by the U.S. Army in this realignment issue?

Who of the few remaining "national experts" on operational testing stated that the significant restrictions of Fort Bliss would not affect the quality of test results?


LESTER D. WALKLEY
COLONEL (RET) USA
July 1, 1995

SUBJECT: Tests Scheduled as of May 5, 1995 and June 23, 1995.

TESTIMONY FROM TRANSCRIPT OF JUNE 23 DECISION:

Commissioner Steele:

"And I believe when we asked (unintelligible) - I did the site visit there - there was nothing scheduled."

LTC Bailey:

"That is correct the Apache Longbow test, completed last year, was the last major test - uh - the Commander told us that there were no tests scheduled that he knew of for at least the next year and a half..."

FACTS:

Attached is the weekly significant activities, dated 5 May 1995, (the week following the site visit) which shows that:

Longbow Apache IOTE ended 30 March 1995 (not "last year")

Mobile Automated Instrumentation Suite (MAIS) scheduled 14 August 1996 - 21 January 1997 with "current proposed plan is to have MAIS at FHL for DT starting in June 95.

DISSTAF 29 May - 15 June 1995 Phase I; 2-27 October 1995 Phase II. Phase I of this test was conducted and Phase II is pending 1996 funding. Vehicles remain at Fort Hunter Liggett.

MILES 2000 IOTE 8-27 July 1996.

SEP 95-2 1 Aug - 30 Sep 1995.

BCIS 24 Oct - 3 Nov 1995.

In addition under the "Activities" portion of the Weekly Significant activities report it is apparent that cleanup from Longbow Apache and preparation for other tests is on-going.

The weekly schedule for week ending June 23, 1995:

MAIS now projected for Ft Hood.

DISSTAF Phase I completed 15 Jun

DISSTAF Phase II still depends on FY 96 funding.

MILES 2000 no change

SEP 95-2 on schedule

BCIS on schedule

JAVELIN LUT 3 April - 3 May 1996 (an addition since May 5)

Again - the "Activities" section shows significant on-going operations. Also coordination for "Trackwolf Test Requirements at Ft Hunter Liggett" was underway.

Of interest, with respect to test scheduling, is that the Longbow Apache decision to shift the test from Ft. Bliss to Ft. Hunter Liggett was made April 12, 1994. The test started on November 7, 1994 and ended on March 31, 1995. (An 11½ month window from decision to end of test.)

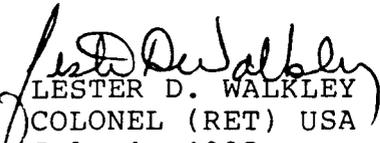
COMMENT:

I believe the Commander stated there were no "major" test scheduled in the next 18 months, however, he would have said the

same thing in April of 1994 and 8 months later would have had a major test called Longbow Apache under operational testing. The point is that testing is extremely flexible and is dependent on a myriad of components. Also noted, later in the proceedings, when a Commissioner asked "How often are the the tests?" LTC Bailey responded: "The tests, I am told are three or four times a year ----- and again, TEC has no tests scheduled uh - for the foreseeable future."

ISSUE:

Were LTC Bailey's responses indicating to the Commissioners that TEC would be inoperative for the next "year and a half" or "foreseeable future" a factor in biasing the Commissioner's decision?


LESTER D. WALKLEY
COLONEL (RET) USA
July 1, 1995.

b. Alternative 2. Test at Fort Hunter Liggett, CA with all player units included.

c. Alternative 3. Test at Fort Hood, TX with player unit participants provided by the EXFOR.

d. Alternative 4. Test at Fort Hood, TX per current OTP.

Tasking was passed to TEC on 4 May with suspense of 11 May.

ID - No change. A tasker was received from TEXCOM to review the MAIS matrix and provide inputs to the DT/OT options for MAIS with suspense of 28 Apr. ID will assist Test Div in forming a TEC response. Current proposed plan is to have MAIS at FHL for DT starting in Jun 95, then deploying to Ft Hood for an OT combined with TFXXI.

ID this (50) why don't we have a DT plan for FHL?

ACTIVITY/TEST: Distributed Interactive Simulation Search & Target Acquisition Fidelity Customer Test (DISSTAF)

TEST DATES: 29 May- 15 June (Phase I) 2-27 Oct (Phase II)

TEST LOCATION: Ft Hunter Liggett

PROJECT OFFICER: LTC Lovell

ALTERNATE PROJECT OFFICER: MAJ Frank /Mr. Bill Powell

STATUS: Green. Test Div - TRR was conducted on 3-4 May. The decision to proceed with the test was made dependent upon receipt of funds from NVESD, CCD and TRADOC. NVESD funds have been transferred. The decision to proceed was made by the test sponsor. The three ITTS vehicles arrived on 4 May and instrumentation began on 5 May. A post TRR for COL Jackson has been tentatively scheduled for 1530 10 May. Mr. Hollis has been rescheduled from 25 May to 22 May for his site visit. MAJ Rasmussen continues to recon target positions and develop movement plans.

ID - Instrumentation installation started on three OTSA vehicles.

ACTIVITY/TEST: MILES 2000 Initial Operational Test and Evaluation (MILES 2000).

TEST DATES: 8 - 27 Jul 96

TEST LOCATION: Ft Hunter Liggett

PROJECT OFFICER: Mr. Lew

ALTERNATE: CPT Green

STATUS: Green - No Change. The test was officially transferred to TEC from Close Combat Test Directorate by TEXCOM OPSD on 18

Oct. The revised OTP reflecting TEC as tester instead of CCTD was submitted to TSARC on 25 Oct. STRICOM has released the request for Best and Final Offers. STRICOM hopes to have a contract award sometime in the near future. A TIWG will be scheduled after the contract award.

ACTIVITY/TEST: Soldier Enhancement Program (SEP 95-2)

TEST DATES: 1 Aug - 30 Sep 95

TEST LOCATION: Ft
Hunter Liggett

PROJECT OFFICER: CPT Keenan

ALTERNATE PROJECT OFFICER: Mr. Lew

STATUS: Green. Test Div - Lightweight Leader's Computer (LLC) was ~~dropped~~ from the 95-2 test window due to contractor delays. This item is tentatively slated for testing in the 96-1 test window. LLC TIWG at Fort Benning for 25 April cancelled until further notice.

Draft TEP completed and available for review within TEC. A Senior TIWG for the SEP and CIE programs is scheduled for 11 May 1995 at Fort Benning. PM Soldier added 2 CIE type items (helmet and chin strap) for testing.

Status of remaining SEP 95-2 items: Close Combat Optics, Modular Weapons System, Machine gun mount all green. Use of TA 13 (old KD range) for range requirements was finalized with range control on 14 March. DOL finalized coordination for 40 M31A1 pop up target mechanisms with Camp Roberts. A survey of the range for 5 firing lanes is pending submission of task assignment. Record of environmental consideration submitted to environmental office on 13 April. TEXCOM OPSD tasked ABNSOTD for airborne test requirements on 21 April.

ACTIVITY/TEST: Battlefield Combat Identification System (BCIS)
Limited User Test & Evaluation

TEST DATES: 24 Oct - 3 Nov 95

TEST LOCATION: Ft
Hunter Liggett

PROJECT OFFICER: Mr. Lew

ALTERNATE PROJECT OFFICER:

STATUS: Green. Test Div - Test transferred from TEXCOM CCTD. Mr. Lew attended TIWG 4 - 5 April at Fort Monmouth. Test will consist of 2 M1A1 equipped with BCIS and 2 M2 equipped with BCIS firing gunnery tables on MPRC. PM has agreed to slip test by an additional week (total of 2 week slip). Contract provisions will not allow for greater slip. CCTD has cost test for \$ 800K. PM ~~announced at TIWG that he will fully fund test with FY 95/96 funds.~~ Revised OTP with TEC as tester and test location as FHL was submitted at TSARC WG on 25 Apr.

what is cost
for TEC to conduct
at FHL?

ACTIVITIES

INSTRUMENTATION DIVISION ACTIVITIES (Ed Buntz, Chief):

K-Band Test Obscuration Pairing System (KTOPS): Effort to increase the total number of new production KTOPS authorized in the existing contract from 22 to 75 has been started. The Transmitter Controller and Receiver Processor boards have been assembled and are in test. The contract is proceeding as scheduled.

Operational Test Instrumentation Program (OTIP): No Change. Bruce Coons attended the OTIP Conference on 28-29 Mar at OPTEC Hqs. MTEC and KTOPS were confirmed for FY96-97 funding, but PEGASUS remained below the funding line. LTC Bryant did agree to work the PEGASUS funding issue with TEC before the next OTIC. Summary of the OTIC was distributed via email; official minutes will follow from OPTEC.

TFXIII/MTEC:

All efforts this week were directed at further defining requirements and responsibilities. A meeting will be conducted at HQ, OPTEC next week to resolve many of those issues.

Ed Buntz attending
Status on new contract - exhaustive

A modified task assignment was prepared bringing the SSL tasking up to date with known changes such as early deployment to Ft. Hood and instrumentation of vehicular rather than dismounted players.

PEGASUS/E2DIS: Mike Tedeschi attended the TFXXI Symposium in Laurel, MD, 10-13 Apr. He did not meet with Mr. Gehrig (TEMA) and Dr. Brown (TECOM) personally to discuss PEGASUS applications to the Virtual Range, but will pursue some follow-up coordination.

Hap Miller and Jim Lankford provided one more week's effort to make OT-VIS and PEGASUS interoperable, and to study potential of making OT-VIS a real time system.

TEXCOM GPS User's Group: TEC, ID hosted the TEXCOM GPS Users Group (TGUG) on 26 and 27 April. TEC's broadcast differential corrections network will probably become the basis for a TEXCOM standard system. TESA at Ft. Hood and IEWTD at Ft. Huachuca will likely be the first directorates to adopt TEC's system. The SSL will be tasked to produce systems for all TEXCOM directorates as required.

Tell me more about this.

- Test Computer Branch (Maj Ward, Chief)

Activity/Test: Operations Section (CPT Chachakis, Chief of

Operations; MSG Allen, NCOIC)

Why are we waiting until FY96 to turn in?

1. ICN Maintenance: Maintenance, with Support Platoon help, moved MMCS trailer-A to the ID Compound for trailer improvements and maintenance. Maintenance also switched disk drives from the VAX 8650 to the VAX 780. The VAX 8650 is currently down, and will not be fixed unless the SSL/TCB maintenance budget is increased or the new fiscal year is reached. The cost to fix the VAX 8650 is in excess of \$7,000 for parts. The VAX 8650 is not required to support any test or known requirement for the remainder of this year, and we're planning to turn it in as excess in FY96. Finally, Maintenance moved VIPS stations and other terminals from I²C to the CCF trailer to support MTEC deployment.

2. Current Operations: TCB is conducting one shift operations.

3. Future Operations: C Class scheduled for June 12 - 16. MTEC deployment scheduled for June.

ACTIVITY/TEST: Data Communications Network Software Maintenance (TCB Project Officer / W. B. Smedley, ext 2239)

STATUS: Double node tests are being conducted on the network from MMCS to show the effect of load on ARIES if it does differential correction. Tests results are incomplete pending return of test person from vacation.

ARIES telemetry is running tests to determine effect of interaction with PEGASUS for LOS. Tests will be reiterative based on results which are under review.

Revising MMCS documentation to conform to ARIES documentation standards by implementing unit folders for Programs.

SSL delivered ARIES overall documentation writeup.

What other ARIES/MTEC documentation still outstanding?

Programming is continuing on IFCAS and Recovery routines.

The VIPS operation manual is being revised to conform to the more recent changes.

Building 301A has been rearranged to allow real-time operators desk space.

Harris representatives are to be here 5 May 95 to discuss remaining Harris computer and software problems.

Anything major?

- Instrumentation Support Branch - (Ray Nesbitt, Chief)

1. Longbow Apache. The Electronics Branch (EB) and Range Systems Branch (RSB) continues the TI of Longbow instrumentation

and cables. The current status is: Instrumentation 75% complete and cables 45% complete. Recovery of Longbow RMS array is 20% complete with work continuing. The cable inspection is revealing a large number of cables that will not pass a high resistance test. The major cause of the problem is corrosion caused by moisture intrusion.

2. MTEC. The acquisition of excess rolling stock is progressing smoothly. A 5-ton tractor was received and the 5-ton wrecker has been shipped by TESCO. Four flat bed trailers from the DOE at Mercury have also been received.

3. DISSTAF. The mechanical shop has completed work on the HMMWV VISMOD, and 14 sets of TANS Vector mounting and adjusting assemblies and brackets are in work and on schedule. Work continues on Admin trailer II to accommodate the NATO participant needs.

4. Other ISB Activities:

a. The National Training Center at Fort Irwin returned the 50 Micro-B's borrowed for their April Rotation.

b. Calibration Issues: One set of truck axle scales remain to be completed. These items will be transported to Vandenburg AFB or to Ft. Lewis by the end of May.

OPERATIONS DIVISION ACTIVITIES- Mr. Lew

SFC DeLaCruz and SFC Turner continued support of Inf Co gunnery throughout the week.

Trackwolf test officer from IEW Test Directorate will visit on 8 May to coordinate Trackwolf test requirements at FHL.
(POC: Mr. Lew)

Coordinations in progress with Lockheed to support sensor data gathering effort in late April with target array of 1 tank and 1 Bradley and/or targets of opportunity for the Precision Mortar Munition Program. (POC: Mr. Lew)

Test & Evaluation Course (TEBC): The next TEBC session is scheduled for 9-19 May at Fort Hood, Texas. The TEBC schedule for calendar year 1995 is:

- 9-19 May (Fort Hood, Texas)
- 12-22 Sep (Fort Hood, Texas)
- 28 Nov-8 Dec (Fort Hood, Texas)

Are they paying us anything?

Following personnel have been nominated for attendance at the May TEBC class in order of attendance priority:

SFC Perry
MSG Bennett
SSG Weatherly
Dr. Russell
MAJ Binkley
SSG Cruz
Mr. Del Presto

Personnel:

CPT Green is anticipating immediate reassignment to a duty station that has the necessary medical support for his medical problems.

MAJ Christopherson requested transition leave to start on 3 Jun 95. He will be on PTDY or annual leave to transition to civilian life from 24 Apr till his leave.

SPC McDowell is expecting orders for Germany assignment with projected August loss.

SPC Fassbender is ETSing on 15 May.

TDY:

SFC Perry, MSG Bennett, Dr. Russell 9 - 19 May 95
Ron Del Presto, SFC Weatherly, CPT Oliphant
Purpose - TEBC attendance Killeen, Tx

CPT Keenan 8 - 9 May 95 29 Palms, CA
Purpose - SEP 95-2 Coordinations

MAJ Campbell 9 - 11 May OPTEC Hdqs
Purpose - HQ, OPTEC for TF21 Requirements Mtg

Mr. Lew 10 - 12 May 95 FT Benning, GA
Purpose - Attend SEP Senior TIWG

CPT Keenan 10 - 12 May 95 FT Benning, GA
Purpose - Attend LLC/SEP TIWGs

Dave Truxal - Extended TDY to Ft Drum, NY, 10 Apr - 20 Dec 95,
Purpose - Warrior Focus

Leaves

Ed Buntz 27 Apr - 9 May 95

Mr. Woo 27 Apr - 15 May 95

MAJ Christopherson 8 - 12 May 95 (PTDY)
15 - 19 May 95
22 - 25 May 95
CPT Green 10 - 14 May 95 (medical appt/pass)
MAJ Jackson 15 - 19 May 95
MAJ Robertson 3 July 95 (PCS)

DIRECTORATE OF OPERATIONS, INSTRUMENTATION, AND TESTING
WEEKLY SIGNIFICANT ACTIVITIES
Week Ending: 23 June 1995

TEST: Mobile Automated Instrumentation Suite (MAIS) Operational Test

TEST DATES: 3 Jun - 2 Oct 96

TEST LOCATION: Fort Hood - Projected

PROJECT OFFICER: CPT Green

ALTERNATE: MAJ Jackson

STATUS: Green. Test Div - CPT Green, Mr. Coons, Mr. Lew and Dr. Russell are scheduled to attend the EVT scheduled for 27 - 30 June in Sunnyvale.

ID - No change. Instrumentation is awaiting resolution of the Ft Hood/FHL options. ID has been informed that Ft Hood using EXFOR is the OPTEC position, and that ACTID will write a concept for conducting the test in conjunction with TF XXI.

ACTIVITY/TEST: Distributed Interactive Simulation Search & Target Acquisition Fidelity Customer Test (DISSTAF) PHASE I

TEST DATES: 29 May - 16 Jun 95 TEST LOCATION: Ft Hunter Liggett

PROJECT OFFICER: LTC Lovell

ALTERNATE PROJECT OFFICER: Mr. Powell/MAJ Robertson

STATUS: Green - Phase I completed 15 June. Post test activities continue.

ID - No change. Instrumentation support was characterized as being exceptional by the proponents.

ACTIVITY/TEST: Distributed Interactive Simulation (DIS) Search & Target Acquisition (STA) Fidelity Customer Test - Phase II (DISSTAF II).

TEST DATES: 2 - 27 Oct 95 TEST LOCATION: Ft Hunter Liggett

PROJECT OFFICER: Mr. Powell

ALTERNATE PROJECT OFFICER:

STATUS: Amber - No change. FY 95 funding does not appear to be available for the second phase of DISSTAF. Test activities will have to be delayed till October, unless TEC is willing to operate in September without funds - pending availability of FY96 funds.

All agencies were informed during 10 June working group meeting that DISSTAF cannot go beyond scheduled test window in October due to other test programs. Next working group meeting is scheduled for 12 July at Fort Belvoir.

ID - No change. Phase II planning continues. The primary issue that remains open is when will money be available to buy TANSVector units for the additional target vehicles. The the phase I test.

ACTIVITY/TEST: MILES 2000 Initial Operational Test ~~by~~ Liggett Evaluation (MILES 2000).

TEST DATES: 8 - 27 Jul 96 TEST LOCATION: Ft Hunter

PROJECT OFFICER: Mr. Lew
ALTERNATE: CPT Green

STATUS: Green - The MILES 2000 contract has been awarded to Cubic in San Diego, CA. STRICOM has updated the TEMP and expects ~~instrumentation requirements by next week~~ ~~AdTAWG~~ ~~hang~~ ~~been~~ same used for 9-10 August 95 to be held at STRICOM. Mr. Lew will attend the TIWG since CPT Green will be on leave during this timeframe.

ACTIVITY/TEST: Soldier Enhancement Program (SEP 95-2)

TEST DATES: 11 Sept - 13 Oct 95 TEST LOCATION: Ft
Hunter Liggett

PROJECT OFFICER: CPT Keenan
ALTERNATE PROJECT OFFICER: Mr. Lew

STATUS: Green. Test Div - The test will include the Close Combat Optic (CCO), Modular Weapon System (MWS) for the M16E4 and M4E2 Carbine, HMMWV machine gun mount for cargo and hard top vehicles, and kevlar helmet improvements.

Planning continues to include deployment of the test unit to 29 Palms from 6 - 30 September for the rifle firing events.

ABNSOTD tasked for airborne test requirements. Airborne test requirements for the test items is tentatively scheduled to occur after completion of test activity at FHL.

ACTIVITY/TEST: Battlefield Combat Identification System (BCIS) Limited User Test & Evaluation

TEST DATES: 24 Oct - 3 Nov 95 TEST LOCATION: Ft
Hunter Liggett

PROJECT OFFICER: Mr. Woo
ALTERNATE PROJECT OFFICER: Mr. Lew

STATUS: Green. Test Div - Test transferred from TEXCOM CCTD. Mr. Woo observed BCIS Orientation for TRADOC unit trainers at Yuma Proving Ground, 16-23 May.

PM has agreed to slip T-Date to 30 OCT (3 week slip). Contract provisions will not allow for a greater slip. CCTD has estimated test cost to be \$800K. PM announced at TIWG that he will fully fund test with FY 95/96 funds. Revised OTP with TEC as tester and test location as FHL was submitted at TSARC WG on 25 APR.

ACTIVITY/TEST: Soldier Enhancement Program Test Window 96-1 (SEP 96-1)

TEST DATES: 5 Feb - 1 Mar 96

TEST LOCATION: Ft
Hunter Liggett

PROJECT OFFICER: CPT Keenan
ALTERNATE PROJECT OFFICER:

STATUS: Green - Lightweight Video Reconnaissance System (LVRS), Lightweight Leader Computer (LLC), Armor Crew/Infantry Protective Mask (XM45) and Stabilized Binoculars (SB) are systems identified for test during SEP 96-1.

ACTIVITY/TEST: JAVELIN Limited User Test (JAVELIN LUT)

TEST DATES: 3 Apr - 3 May 96

TEST LOCATION: Ft
Hunter Liggett

PROJECT OFFICER: MAJ Jackson
ALTERNATE PROJECT OFFICER:

STATUS: Green - Coordination meeting was held on 20 June with the CCTD Test Officer and TEC staff. Several issues were identified but nothing that will cause any significant problems. Planning continues. An OTRR is scheduled at Ft. Hood on 26 July. MAJ Jackson will attend.

ACTIVITIES

INSTRUMENTATION DIVISION ACTIVITIES (Ed Buntz, Chief):

K-Band Test Obscuration Pairing System (KTOPS): Effort to increase the total number of new production KTOPS authorized in the existing contract from 22 to 75 is being worked. Guidance on how to revise the existing J&A is being sought from OCA. A sample draft copy of a DA3953 for adding an additional \$2M to the contract in FY-96 was faxed for OCA's review and comment. (Mr. Baker)

Smart SAT - M60 Laser Mount : TEC is charging Warrior Focus \$4,000.00 for the design and construction of eight M60 Laser

Mounts for the Smart SAT lasers. Laser mounts must be delivered to Ft. Drum, NY, by 10 Jul 95. Design phase is complete. First article has been produced. Monday, 26 Jun 95, laser mount will be tested by firing blanks from M60 with laser attached. (M. Weber)

Operational Test Instrumentation Program (OTIP): Next OTIP Conference is changed to Ft Hood 25-26 Jul 95; but will be hosted by FSTD. Complete procurement packages for FY96 projects are being finalized. (Mr. Coons)

TF XII/MTEC:

A revised TF21 budget was prepared and submitted to the ACTID. Further action will take place next week to refine the budget and input it into the required spreadsheet format. The budget briefing originally scheduled to be given to BG Madora on 22 Jun has been postponed. However, the test funding still reflects a major disconnect between estimated requirements and available budget.

Mr. Menefee of TESA briefed the TEXCOM CG on a TF XXI firer/target interface chart. Mr. Buntz attended.

The Chief Engineer from PM TRADE, Mr. Truog, called MAJ Campbell and received a telephonic briefing about MTEC's capabilities. He actually sounded impressed and would like to have a tour the next time he is scheduled to be on the West Coast (at the NTC).

Ron Kapper, the LORAL AGES II Program Manager called and would like to visit TEC as soon as possible to discuss Longbow training solutions. LTC Gunning, (Longbow PMO) pointed him in our direction, but funding for support has not been discussed.

Preparations are underway for the MTEC EFT which is scheduled to begin with a sand table exercise on 28 June.

PEGASUS/E2DIS: OT-PV2 development continues with successful digitization of Ft. Hood map and familiarization of the Ft. Hood elevation data file left by TRAC White Sands.

Proposals were sent to Ed Sowell for both SIMTECH and AMIP programs. The SIMTECH proposal, if funded, will give us some R&D funds for the Multi Media portion of OT-PV2. The AMIP proposal is directed towards capturing environmental parameters, from met data and engagement data and presenting it in conjunction with event data.

Follow up coordination was made with LTC Woods from TRAC-Monterey and with Dr. Baer with suggestions on what we think Dr. Dubin will want to see at TRAC Monterey.

Preparations for a TEC high tech presentation for Dr. Dubin were made. The demo should be very similar to the old VIPS PEGASUS demo only with OTVIS filling in for VIPS followed by the multi media AAR demo on the big Screen. (Mike Tedeschi)

Global Positioning System (GPS): TEC has been tasked by TEXCOM to "clone" our Differential Corrections Broadcast System (DCBS) at Fort Hood. TEXCOM has FY95 OPA funds available for this project. The Contracting Officer has issued the TA to the SSL with authority to proceed immediately with authority to expend up to \$100K pending receipt of funding. Fund transfer has started and the contract mod will be prepared upon TIP approval. Work on this project has started, with an estimated completion date of late October 1995. (Mr. Coons)

TEC has also been approached by a representative of White Sands Missile Range asking for assistance in developing a DCBS similar to what we are doing for TEXCOM. Requirements and details are not yet known, but are being pursued. The WSMR POC is currently TDY and has not yet been contacted. (Mr. Coons)

KINETO TRACKING MOUNT (KTM): Connie Carey, SSL Contracting Officer (KO), has initiated a contract mod to task the SSL to assist the Airborne/Special Operations Test Directorate (ABSOTD) in developing, integrating, and fabricating improvements to existing KTMs. This was originally an OTIP Resource Enhancement Program (REP) project at ABSOTD, but it ran into trouble with funding and timing problems. We have received and reviewed the requirements and it appears that TEC and the SSL could perform the work on an above base basis. OPTEC DCSOPS Instr Div supports this approach and continuation of the funding/project into FY96 with the SSL. (Mr. Coons)

- Test Computer Branch (Maj Ward, Chief)

Activity/Test: Operations Section (CPT Chachakis, Chief of Operations; SGT Bianchi, NCOIC)

1. ICN Maintenance: Maintenance continued work on the maintenance trailer for MTEC, installed a video graphics card on a SPARC system, connected VIPS 1 to the large screen projector, and received, and tested, a print control box that was earlier sent to Tektronix Corp for repairs.

2. Current Operations:

a. The "C" class held 12 - 16 June was a success, three officers, six enlisted soldiers, three DA civilians, and six contractor employees took the five day course. Each student earned a certificate from the Army Management Engineering College and two college credits.

b. CPT Chachakis is working with Mr Bachman to get the Harris 5800 realtime systems from the PM, Tactical Management Information Systems (TMIS). Three are available for sale at \$160K each. We want to secure them at no cost in an organization to organization transfer. Currently, we are working on a Mission Essential statement to forward to TMIS.

c. TCB will take over all Security functions from the TEC Security Office, including issuing and maintaining swipe cards and maintaining the swipe card reader system, by 31 Jul 95. TEC Security will retain security clearance verification oversight.

d. All access door combinations will change by COB 23 Jun 95, and all system passwords will change by 30 Jun as per AR 380-19 and AR 190-13.

3. Future Operations: CTT Testing on 11 and 13 Jul. MTEC field testing in Jul.

4. MAJ Ward assumed the IMSO responsibilities from MAJ Nicholson and the TCOR transition efforts are underway.

ACTIVITY/TEST: Data Communications Network Software Maintenance
(TCB Project Officer / W. B. Smedley, ext 2239)

STATUS: The CSC programmers attended C programming class last week.

Live Player to Simulator Link: As a side to the OMNI trip preparation, Dr. Dubin asked about progress on transforming real time data into simulator formats. This will be a topic of discussion during Dr. Dubin's 29 June visit to TEC.
(Mr. Tedeschi)

- Instrumentation Support Branch - (Ray Nesbitt, Chief)

1. Longbow Apache. All instrumentation and cables have been inspected and the majority of repairs should be completed by the end of June.

2. MTEC. Modification and painting of MTEC trailers are on schedule. The mechanical portion of the fabrication of 30 M1 Fire Interface Boxes is complete. The electrical portion of the fabrication will begin in early July. Mechanical and electrical work continues on 35 TEC Large Gun Lasers.

a. As part of the MTEC Engineering Field Test, the SSL is going to deploy selected elements of the MTEC support suite to the field in the middle of July. DOL is working an unfunded request for the support items required for this test. Fuel and porta pots are the major unfunded items.

b. The TDA change request to add three AB-1309 Quick Erection Masts is presently being staffed at TEXCOM. A TDA request to add 13 SINCGARS radios and related auxiliary items to the ID TDA is being staffed at TEC.

c. Fifty vestpacks have been assembled and issued to engineering to facilitate MTEC testing.

3. General.

a. The complete inventory and new bar code effort continues in the EPB warehouse. This information is being used as a test bed to prove transformation from the old inventory bar code system into the EASE system works. At the successful completion of the test all SSL GFE property will be inventoried and bar coded.

b. Several hundred obsolete and excess items that include vehicles, instrumentation, furniture, ADP, scrap metal and materials were transported by DOL in two 40 foot trailers to the Camp Park DRMO on 22 Jun 95.

c. Construction of a cement pad for the EDL antenna tower has been delayed until 29 June.

d. Fabrication of eight MILES M60 mounts for the AWE at Fort Drum began 23 Jun 95.

e. The Calibration Team has arrived. They are assisting us with the HEMMIT fuel gauge accuracy problem.

TEST DIVISION ACTIVITIES- Mr. Lew

Trackwolf test officer from IEW Test Directorate visited on 8 May to coordinate Trackwolf test requirements at FHL. Appropriate test location and support requirements were identified. (POC: MAJ Jackson)

Coordinations in progress with Lockheed to support sensor data gathering effort in late April with target array of 1 tank and 1 Bradley and/or targets of opportunity for the Precision Mortar Munition Program. (POC Mr. Lew)

The TEBC schedule for remainder of calendar year 1995 is:

12-22 Sep (Fort Hood, Texas)
28 Nov-8 Dec (Alexandria, VA)

Personnel:

SSG Reynolds, 19K, reported to division for duty as replacement for SFC Banes.

MAJ(P) Malto has been assigned to TEC as Senior Test Officer, with reporting date of Jan 96. He visited FHL on 14 June; signed in; applied for quarters; and signed back out on leave. He will return in about 30 days to get family settled, work for couple months and then go to Program Manager's Course (Sep - Dec).

SFC Turner departed on 23 May on leave enroute for his TDY to Fort Drum for tasking as Operations NCO till Nov 95 for Warrior Focus.

SPC McDowell is expecting orders for Germany assignment with projected August loss.

SFC Banes' last day will be 26 June.

MAJ Robertson will PCS on 3 July.

TDY:

Dave Truxal - Extended TDY to Ft Drum, NY, 10 Apr - 20 Dec 95,
Purpose - Warrior Focus

CPT Green 27 - 30 Jun 95 Sunnyvale, CA
Dr. Russell
Mr. Lew
Mr. Coons
Purpose - Attend MAIS EVT

CPT(P) Keenan 26 - 27 Jun 95 Monterey, CA
(Permissive TDY)
Purpose - Professional Engr Conference

CPT(P) Keenan 28 - 29 Jun 95 29 Palms, CA
Purpose - SEP 95-2 Coordinations

CPT Wilk 26-28 Jun 95 Pentagon, Wash, D.C.
Purpose - To brief TEC construction requirements at Ft. Bliss

Leaves

Kim Kelley 19 Jun - 1 Jul 95

MAJ Frank 26 Jun - 6 Jul 95
 29 Jul - 31 Jul (Terminal leave)

MAJ Robertson 3 July 95 (PCS)

LTC Lovell 26 - 28 June

SUBJECT: 918Mhz/915Mhz Issue.

BACKGROUND: The Community Task Force noted that previously the frequency of 918Mhz had not been available for testing at Fort Bliss. They also estimated that realignment and replacement of old equipment that could not be realigned would cost in the \$2 to \$4 million range. Commissioner Steele questioned this and the following day the TEC Commander affirmed this issue and estimated the cost would be more in the \$5 to \$8 million range. These data were provided in writing to Commissioner Steele at the San Francisco hearing. During a 13-14 June 1995 meeting at Fort Bliss that number was revised upward to \$12 million. (Copy of attendees at "BRAC" Frequency Meeting appended). That \$12.0 million estimate replaced an \$11.4 million cost listed under "Equipment Frequency Modification and Micro A & B Replacement" contained in the May 30, 1995 "Information Management Area (IMA) Cost Breakdown for TEXCOM Relocation" from the Fort Ritchie meeting. The \$11.4 million from the IMA paper was part of the summary costs presented in Congressman Farr's June 12 testimony which was "discredited" by LTC Bailey (See the "Congressional Testimony Paper).

On June 23, 1995 during the Commission's consideration of the realignment of TEC from Fort Hunter Liggett to Fort Bliss, LTC Bailey stated relative the 918Mhz/915Mhz issue: "The Army has stated they will easily resolve this, simply by scheduling tests - uh - as required or by having White Sands change their frequency so that is not an issue."

FACTS:

White Sands Missile Range (WSMR) drone and safety frequency of 915Mhz is not an issue. It apparently does not affect operations at Ft Bliss.

TEC operational test frequency of 918Mhz is the issue. The power and range apparently will not only affect the WSMR drone and safety net but also the WSMR weather radar and the Fort Bliss wireless LANS and JTIDS.

There was an apparent consensus at the 13-14 June meeting that TEC's 918Mhz frequency was just plain unusable at Ft Bliss.

In addition WSMR will, in the future, change to a system called "Next Generation Target Tracking System (NUGGETS)" operating in the 1500Mhz range. (If 918Mhz was usable by TEC at Ft Bliss this would obviously answer the problem).

Also, sharing of frequencies by test and other operations seldom works out because the exigencies of testing require tests to be conducted at dawn, dusk, in total darkness (not available at Ft Bliss), in the midday sun, inclement weather or whatever. Who gets the priority of frequency when the test schedule is dictated by the above considerations?

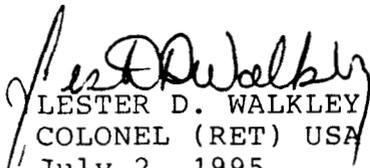
COMMENT:

It is not within the capability of the Community Task Force to thoroughly address this issue but it is apparent there is a significant issue (somewhere between the Army estimates of \$5 and \$12 million) that was washed away in the BRAC staff testimony at the decision hearing on June 23, 1995.

ISSUE:

Did the BRAC staff ignore, arbitrarily "discredit" or what, the data provided in Congressional Testimony to the BRAC Commission on June 12, 1995?

Would the IMA cost of \$11.4 million one-time cost for this single issue have affected the Commissioners decision making process?


LESTER D. WALKLEY
COLONEL (RET) USA
July 2, 1995.

SUBJECT: Range Instrumentation.

BACKGROUND: In response to Congressman Farr's question of duplicating the instrumentation suite currently at Fort Hunter Liggett at Fort Bliss, Director Coyle responded: "For the right amount of money, the instrumentation at Fort Hunter-Liggett could be duplicated at Fort Bliss. If as good a job were done as has been done at Fort Hunter-Liggett, it could be as effective at Ft Bliss."

During the final hearings while LTC Bailey was providing his estimate of 1 to 2 million dollars to digitize Fort Bliss test areas, Commissioner Steele questioned whether the 1 to 2 million dollars "...digitized and instrumentized..." Fort Bliss to the Fort Hunter Liggett quality. LTC Bailey's response indicated the cost of instrumentation was still being worked but then Commissioner Steele asked again "But they estimate that they think they can do it within that cost range to meet the requirement?" LTC Bailey's response: "That is the estimate that I was given - that's correct Commissioner."

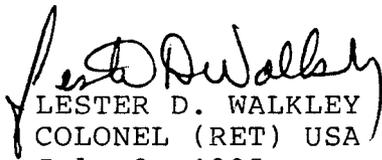
FACTS:

The Information Mission Area (IMA) summary, from Fort Ritchie, introduced in Congressman Farr's testimony lumped LAN resources, LAN classroom, benchstock, briefing room, auditorium and range measuring system together and totalled these elements at \$11.4 million. (LAN - Local Area Network). The community task force has no capability to detail what portion of that \$11.4 million is actually attributable to the range measuring system. When the Army responds to Congressman Farr's questions the community may have more specific data.

There appears to be a few million dollar discrepancy between the 1 to 2 million dollars for digitization and the actual cost of the "...digitized and instrumentized..." range.

ISSUE:

Would a clearer response indicating the 1 to 2 million dollar estimate was only for digitization and that there was some additional millions for instrumentation have influenced the Commissioner's vote?


LESTER D. WALKLEY
COLONEL (RET) USA
July 2, 1995.

SUBJECT: Family Housing.

BACKGROUND: COBRA shows recurring cost (at Ft. Hunter Liggett) of \$1,456K and recurring savings of \$2,006K at Ft. Bliss with a recurring net of (\$550K). The community task force pointed out in the briefings and the first meeting with BRAC staff that the COBRA figure of 6.9% of military families living on base at Ft. Hunter Liggett was based on the original 24 houses not the current 87 sets of quarters. Also that since only 43.8% of military families live on base at Ft. Bliss, that at least initially, all or almost all TEC families would live off-post. In essence, at Ft. Bliss, 100% of families would receive housing allowance and VHA until they were assimilated then only about 57% would continue. In addition the community task force noted that the actual number of military at Ft. Hunter Liggett in 1998 (at the time of the move) would be 151 enlisted and 30 officers, with 87 sets of quarters available. Standard factors for COBRA are 77% officers married and 58.5% of enlisted married. Therefore, $77\% \times 30 = 23$ and $58.5\% \times 151 = 88$ for a total of 111. About 75% of married TEC personnel would live in quarters at Fort Hunter Liggett versus the 43.8% at Ft Bliss.

FACTS:

During the 2 June 1995 meeting (see "Congressional questions to BRAC - June 8, 1995) Walkley asked LTC Bailey if he had reexamined the family housing issue based on our previous input. LTC Bailey responded with words to the effect - there will be 400 new sets of quarters available at Ft. Bliss at the time of the move which will take care of most, not all, but most of the TEC personnel.

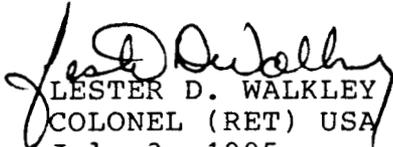
Colonel (Ret) Walkley was later able to get a copy of the Ft. Bliss briefing book which shows that Ft. Bliss has 4,581 sets of government owned or leased family quarters. 400 additional sets is less than a 10% gain, and with the increased personnel strength that would mean somewhere around 50% (versus the current 43.8%) of families would live in government quarters at Ft. Bliss.

COMMENT:

This issue was on the the BRAC briefing charts (A19) but was not visited because the motion was made before Charts A18 and A19 were displayed. Not knowing what LTC Bailey would have said, only the words on chart A19 are available and it appears that "housing supply ample" is another easy answer. The housing supply at Ft. Bliss may be "ample" but it is significantly less "ample" than the supply at Ft. Hunter Liggett with respect to TEC. By community task force estimates the actuality of this issue will not only delete the (\$550K) but turn it into a positive factor, meaning there will be a housing allowance COST at Ft. Bliss and a housing allowance SAVINGS at Ft. Hunter Liggett.

ISSUE:

Does the BRAC staff's failure to reexamine this COBRA issue, even after acknowledging personnel strengths are 58% overstated in the COBRA, provide significant additional misinformation to the Commissioners?


LESTER D. WALKLEY
COLONEL (RET) USA
July 3, 1995.

SUBJECT: RPMA/BOS.

BACKGROUND: The U.S. Army Reserve Command briefing presented to Commissioner Steele at Fort Hunter Liggett showed FY 95 BASOPS funding at \$12,590K. The Command while using slides titled "Support provided to TEC, BASOPS Support TEC Provides to Itself Due to Lack of Capability of USAG and Support Received from TEC" stated that there would be very little or no BASOPS support savings because the funding level was so low and the staff was so meager (some individuals perform multi-functions and many functions have only one individual) that the current staff and funding level would be continued to support the Reserve Component Mission. The community task force also made this issue with respect to the USARC briefing and the overstated personnel numbers. Although this subject was brought up in a meeting with BRAC staff on April 20, at Ft. Hunter Liggett on April 26, San Francisco on April 28, and finally again at the June 2 meeting with LTC Bailey, the issue was never readdressed nor made a part of the decision brief "ISSUES".

In addition the same sequence of events applies with respect to Real Property Maintenance Allowance (RPMA) shown in the COBRA as a 100% annual recurring savings of \$2,169K. In essence the COBRA assumes all the buildings will be boarded up, the roads allowed to deteriorate to dirt, the fire breaks allowed to grow over, etc!

FACTS:

The COBRA RPMA charge per person is \$4,538.00
The COBRA BOS charge per person is \$5,868.00
The COBRA total RPMA annual savings is \$2,169,000.00 (100%)
The COBRA total BOS annual savings is \$2,804,939.00 (54%)
SLIDE A19 acknowledges 1998 movement strength is 181 military
SLIDE A13 shows COBRA movement strength is 452 military.
181 is 40% of 452.
RPMA - 60% of \$2,169,000.00 is \$1,301,400.00 OVERSTATED.
BOS - 60% of \$2,804,939.00 is \$1,682,963.40 OVERSTATED.

COBRA OVERSTATEMENT of RPMA/BOS, based on actual movement strength is \$2,984,363.40 of \$4,973,939.00 (DELTA is \$1,989,575.60).

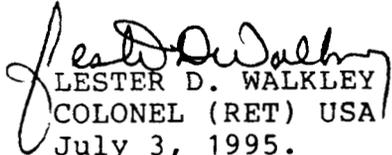
COMMENT: Even if the BRAC staff totally ignores the U.S. Army Reserve Command's statement that NO RPMA/BOS SAVINGS WILL OCCUR AT FT HUNTER LIGGETT, the mere overstatement of personnel strength would reduce the "annual recurring savings from \$4,973,939.00 to \$1,989,575.60.

ISSUE:

Had this very obvious overstatement of almost \$3 million RPMA/BOS of the \$5.7 million annual savings (A13) been shared with the Commissioners might it have been a significant factor in their decision process?

Emel 8

Why was the U.S. Army Reserve Command's statement of no
RPMA/BOS savings ignored or at least never addressed publicly?


LESTER D. WALKLEY
COLONEL (RET) USA
July 3, 1995.



FORT HUNTER LIGGETT



SUPPORT PROVIDED TO TEC

- BILLETING
- HOUSING
- ADMIN SPACE
- WAREHOUSE SPACE
- MORALE, WELFARE, RECREATION
- OFFICIAL TRAVEL
- ENVIRONMENTAL
- MAIL AND TELEPHONE
- DRUG AND ALCOHOL
- TRANSPORTATION MOTOR POOL
- DINING FACILITY
- SOME SHIPPING & RECEIVING
- CIVILIAN PERSONNEL OFFICE
- LAUNDRY
- ARMY COMMUNITY SERVICES
- ARMY EMERGENCY RELIEF
- BASIC MEDICAL AND DENTAL CARE
- MILITARY PERSONNEL OFFICE

*Not much change
if TEC departs*



FORT HUNTER LIGGETT



BASOPS SUPPORT TEC PROVIDES TO ITSELF DUE TO LACK OF CAPABILITY OF USAG

- **GSA CONTRACT FOR NON-TACTICAL VEHICLES**
- **CENTRAL ISSUE FACILITY FOR INDIVIDUAL MILITARY EQUIPMENT**
- **SOME SHIPPING & RECEIVING**
- **PUBLIC AFFAIRS OFFICE**
- **PROTOCOL**
- **GENERAL SUPPORT MAINTENANCE FOR TACTICAL VEHICLES**



FORT HUNTER LIGGETT



SUPPORT RECEIVED FROM TEC

- **FREQUENCY MANAGEMENT**
- **WEATHER FORCASTING (FROM MET TEAM WHICH SUPPORTS TEC)**
- **MINOR ENGINEER SUPPORT**
- **CHAPLAIN**
- **LOCAL AREA NETWORK - ELECTRONIC MAIL**
- **SOME PUBLIC AFFAIRS**

SUBJECT: PROVING GROUND.

BACKGROUND: Congressman Farr requested (verbally to the best of the undersigned's knowledge) that Fort Hunter Liggett be evaluated as a Proving Ground with respect to TEC. At the April 28 San Francisco briefing LTC Bailey acknowledged the BRAC staff owed a response to Congressman Farr on that subject.

MAY 2, 1995 - written request also made.

FACTS:

Fort Hunter Liggett is a "Major Training Area"

Fort Bliss is a "Training School"

The TEC mission of testing relates the area where testing is accomplished to a proving ground (a mission within a mission or a sub-mission to the installation) which does not detract from the major mission that provides an installation designation.

Slide A16 states FHL has been a Major Training Area for 55 years. It is also true FHL has been a major testing area for 35 years.

COMMENT:

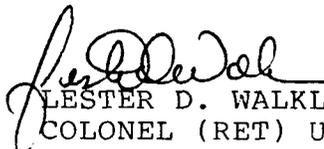
The installation is properly categorized, however, both Fort Hunter Liggett and Fort Bliss should have been evaluated under the "proving ground" rules (page 149-152, Volume II, DA, IA Process and Support Data) for purposes of the "testing" mission.

It is noted that evaluation of proving grounds places 45% of the total evaluation weight on "Test and Evaluation Mission Diversity, Ranges, and Facilities".

ISSUE:

Was Ft. Hunter Liggett and/or Ft. Bliss evaluated as a "proving ground" and then a decision made or was there a mere decision made that Fort Hunter Liggett was "correctly categorized"?

Had the two installations been evaluated as "proving grounds" for purposes of best location for TEC's mission, would not issues #2, #4, and #5 (A16) and #8 (A19) of the decision brief slides been in favor of FHL as was the case of #3 (A16)? (e.g., digitization is totally unimportant for either installation's mission - it is only important to the testing (proving ground) mission of TEC!).


LESTER D. WALKLEY
COLONEL (RET) USA
July 3, 1995.

Attachment
encl 9

TRANSCRIPT OF FORT HUNTER LIGGETT (NOT FORT HUNTER-LIGGETT)
HEARINGS ON C-SPAN.

LTC BAILEY: THANK YOU, MISTER CHAIRMAN. THE SECRETARY OF
DEFENSE RECOMMENDED THAT FORT HUNTER LIGGETT BE REALIGNED, AND
CLIFF IF YOU'LL PUT UP CHARTS A13 AND A14, PLEASE.

THE REALIGNMENT RECOMMENDATION WOULD ENTAIL THE FOLLOWING -
RELOCATING THE U.S. ARMY TEST AND EXPERIMENTATION COMMAND, KNOWN
AS TEC, T - E - C, MISSIONS AND FUNCTIONS TO FORT BLISS, TEXAS,
ELIMINATING THE ACTIVE COMPONENT MISSION AND RETAINING MINIMUM
ESSENTIAL FACILITIES AND THE TRAINING AREA AS AN ENCLAVE TO
SUPPORT RESERVE COMPONENT TRAINING.

(LTC BAILEY FLIPS SOME PAGES AT THIS POINT)

ON CHART THIR - A13 YOU CAN SEE THE SAVINGS AND ECONOMIC DATA
ASSOCIATED WITH THE REALIGNMENT OF FORT HUNTER LIGGETT. THE TEST
AND EXPERIMENTATION COMMAND'S EXPERIMENTATION CENTER, THE ONLY
MAJOR ACTIVE COMPONENT TENANT CURRENTLY AT HUNTER LIGGETT, AND IS
DOWNSIZING FROM 384 TO 206 PEOPLE BY 1998 WOULD MOVE TO FORT
BLISS. THE U.S. ARMY RESERVE COMMAND GARRISON, WHICH IS CURRENTLY
AT THE POST, WOULD REMAIN AND THE POST WOULD CONTINUE AS A
SUBINSTALLATION OF FORT McCOY WISCONSIN. TO PROVIDE A MAJOR
TRAINING AREA FOR RESERVE COMPONENT FORCES IN THE WESTERN UNITED
STATES.

CHART A15 PLEASE.

THIS CHART DEPICTS THE KEY ISSUES THAT WE REVIEWED IN OUR
ANALYSIS OF THIS RECOMMENDATION. ON THE NEXT CHART - A16 -
AND CLIFF, IF YOU'LL ALSO PUT UP A17 PLEASE I'LL REVIEW THE
ISSUES WITH YOU.

THE CALIFORNIA NATIONAL GUARD INTEREST IS KEEN AND THEY PLAN TO
CONTINUE TRAINING AT THE INSTALLATION.

IT IS TRUE THAT FORT HUNTER LIGGETT HAS A NATURAL BOWL OF TERRAIN
IN WHICH YOU CAN DO 360 DEGREE, NON-EYE SAFE LASER TESTING, A
UNIQUE CAPABILITY AVAILABLE AT - UH - FEW OTHER INSTALLATIONS IN
THE UNITED STATES. HOWEVER, EVEN THOUGH YOU CANNOT DO 360 DEGREE
- UH - EYE - NON-EYE SAFE LASER TESTING AT FORT BLISS YOU CAN
CONDUCT 180 DEGREE TESTING OF THAT NATURE - AND IT IS NOT A
UNIQUE REQUIREMENT. ONLY ONE TEST TO DATE HAS REQUIRED IT -
AND - THAT WAS THE APACHE LONGBOW TEST -

COMMISSIONER STEELE:

AND I BELIEVE WHEN WE ASKED (UNINTELLIGIBLE) - I DID THE SITE
VISIT THERE - THERE WAS NOTHING SCHEDULED.

LTC BAILEY:

THAT IS CORRECT THE APACHE LONGBOW TEST, COMPLETED LAST YEAR, WAS

THE LAST MAJOR TEST AND - UH - THE COMMANDER TOLD US THAT THERE WERE NO TESTS SCHEDULED THAT HE KNEW OF FOR AT LEAST THE NEXT YEAR AND A HALF. IT - UH - IT IS ALSO VALID THAT - UH - FORT HUNTER LIGGETT IS FULLY DIGITIZED IN THE MAJOR TRAINING AND TESTING AREA - WHICH IS AN ADVANTAGE - AND IN MY INDEPENDENT JUDGEMENT, WOULD BE A REQUIREMENT FOR FULL SCALE TESTING. UH - THAT DOES NOT CURRENTLY EXIST AT FORT BLISS, HOWEVER, THE ARMY PLANS TO IMPLEMENT - UH - THE DIGITIZATION OF THE REQUIRED AREAS OF FORT BLISS AND THAT WILL COST APPROXIMATELY ONE TO TWO MILLION DOLLARS.

COMMISSIONER STEELE:

QUESTION FOR YA ON THAT ONE - UHM - SINCE WE WERE OUT THERE THAT DAY WE DIDN'T HAVE A NUMBER TO GO WITH THAT. THIS ONE TO TWO MILLION IS IT - UHM - DIGITIZED AND INSTRUMENTIZED TO THE SAME DEGREE AT FORT BLISS THAT WE CURRENTLY HAVE AT FORT HUNTER LIGGETT OR DID THEY COMPROMISE ON THE - AH

LTC BAILEY:

I - I - I CANNOT GIVE YOU AN ADEQUATE ANSWER TO THAT - UH - WE HAVE ASKED THE QUESTION, THE ARMY IS STILL WORKING THIS AND THEY PLAN TO HAVE IT TO THE SAME DEGREE BUT I CANNOT CERTIFY, NOR CAN THEY, AT THIS POINT, HOW MANY SQUARE MILES THAT WILL ENTAIL (UNINTELLIGIBLE) THEY HAVE A PLANNING MEETING THAT'S GOING ON ON THE 27TH OF JUNE AT FORT BLISS TO TRY TO FINALIZE THE PLAN TO DO THIS.

COMMISSIONER STEELE:

BUT THEY ESTIMATE THAT THEY THINK THEY CAN DO IT WITHIN THAT COST RANGE TO MEET THE REQUIREMENT.

LTC BAILEY:

THAT IS THE ESTIMATE THAT I WAS GIVEN - THAT'S CORRECT COMMISSIONER.

- UH - ANOTHER ISSUE THAT WAS RAISED - UH - BY - UH - ADVOCATES OF RETAINING TEC AT FORT HUNTER LIGGETT, WHICH IS A GOOD TEST LOCATION OF COURSE - UH - BUT IS NOT UNIQUE IS THAT - UH - SOMETIMES WHEN WHITE SANDS MISSILE RANGE FLIES THEIR DRONES FOR TESTING THEY USE A FREQUENCY OF - UH - 918 MEGAHERTZ OR 915 MEGAHERTZ. THE - SOME OF THE TELEMETRY EQUIPMENT WHICH THE PEOPLE AT TEC UTILIZE NOW IS HARD WIRED FOR A FREQUENCY OF 915 MEGAHERTZ OR 918 MEGAHERTZ AND THAT - UH - BLEED OVER WOULD PRESENT A CONFLICT. UH - IT HAS BEEN CLAIMED WE WOULD HAVE TO GO OUT AND PURCHASE ALL NEW EQUIPMENT FOR TESTS. THE ARMY HAS STATED THEY WILL EASILY RESOLVE THIS, SIMPLY BY SCHEDULING TESTS - UH - AS REQUIRED OR BY HAVING WHITE SANDS CHANGE THEIR FREQUENCY SO THAT IS NOT AN ISSUE.

COMMISSIONER (UNKNOWN):
HOW OFTEN ARE THE TESTS?

LTC BAILEY:

THE TESTS, I AM TOLD ARE THREE OR FOUR TIMES A YEAR. -----
AND AGAIN, TEC HAS NO TESTS SCHEDULED - UH - FOR THE FORESEEABLE
FUTURE.

CHAIRMAN DIXON:

ANY FURTHER QUESTIONS? ANY COMMENTS? WHAT'S THE PLEASURE OF THE
COMMISSION WITH FORT HUNTER LIGGETT, CALIFORNIA?

COMMISSIONER STEELE:

UHM - I'LL MAKE A MOTION MISTER CHAIRMAN.

WE HAD - WE HAVE SOME BIG ISSUES THAT COULD HAVE BEEN SHOWSTOPPERS
BUT THE ARMY APPEARS TO BE - HAVE BEEN VERY RESPONSIVE AND
STAFFED AND TRACKED DOWN THESE ISSUES - AND IT - UH - SEEMS THEY
CAN MOVE TO FORT BLISS WITHOUT ANY DEGRADATION OF MISSION - SO -
I MOVE THE COMMISSION FIND THE SECRETARY OF DEFENSE DID NOT
DEVIATE SUBSTANTIALLY FROM THE FORCE STRUCTURE PLAN AND FINAL
CRITERIA AND, THEREFORE, THE COMMISSION ADOPT THE FOLLOWING
RECOMMENDATION OF THE SECRETARY OF DEFENSE.

REALIGN FORT HUNTER LIGGETT BY RELOCATING THE U.S. ARMY TEST AND
EXPERIMENTATION CENTER MISSION AND FUNCTIONS TO FORT BLISS TEXAS,
ELIMINATE THE ACTIVE COMPONENT MISSION, RETAIN MINIMUM ESSENTIAL
FACILITIES AND TRAINING AREA AS AN ENCLAVE TO SUPPORT RESERVE
CONMPONENTS.

CHAIRMAN DIXON:

I SECOND THAT MOTION. ARE THERE ANY FURTHER COMMENTS OR QUESTIONS
BY ANY COMMISSIONERS? COUNSEL WILL CALL THE ROLL.

ROLL: 8 AYES 0 NAYS.

TOTAL TIME: 6 MINUTES 6 SECONDS.

THE ABOVE WAS TRANSCRIBED FROM C-SPAN:
THE TEXT IS CORRECT TO THE BEST OF MY ABILITY.


RED WALKLEY
COL (RET) USA

Monday June 26, 1995

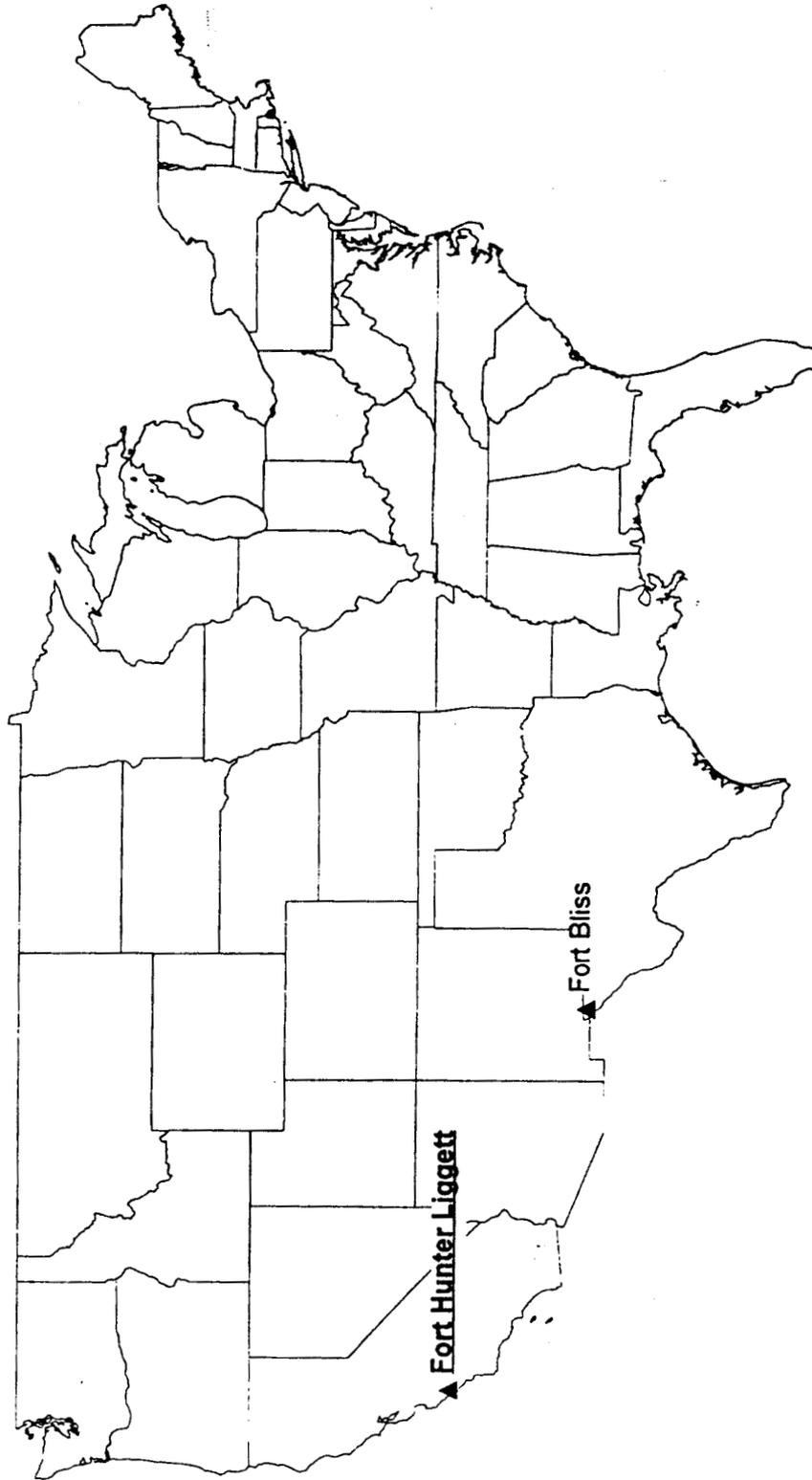
BASE ANALYSIS FORT HUNTER LIGGETT, CALIFORNIA

DOD RECOMMENDATION: Realign Fort Hunter Liggett by relocating the U. S. Army Test and Experimentation Center missions and functions to Fort Bliss, Texas. Eliminate the Active Component mission. Retain minimum essential facilities and training area as an enclave to support the Reserve Components (RC).

CRITERIA	DOD RECOMMENDATION
MILITARY VALUE	7 of 10
FORCE STRUCTURE	No Impact
ONE-TIME COSTS (\$ M)	6.7
ANNUAL SAVINGS (\$ M)	5.7
RETURN ON INVESTMENT	1999 (1 Year)
NET PRESENT VALUE (\$ M)	67.6
BASE OPERATING BUDGET (\$ M)	10.6
PERSONNEL ELIMINATED (MIL / CIV)	21 / 6
PERSONNEL REALIGNED (MIL / CIV)	452 / 73
ECONOMIC IMPACT (BRAC 95 / CUM)	- 0.3 % / - 3.2 %
ENVIRONMENTAL	No known impediments

A-13

Relocation of TEC



Evolution
Closure
Realignment

A-14

**ISSUES REVIEWED
FORT HUNTER LIGGETT, CALIFORNIA**

CALIFORNIA NATIONAL GUARD INTEREST

NON-EYE-SAFE LASER TESTING

DIGITIZATION AT FORT BLISS

FREQUENCY CONFLICT AT WHITE SANDS

TRAINING AREA VS. TEST FACILITY

ECONOMIC IMPACT

SUPPORT AT FORT BLISS/HOUSING

TEST ENVIRONMENT

FORCE STRUCTURE REDUCTIONS

ISSUES

FORT HUNTER LIGGETT, CALIFORNIA

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
CALIFORNIA NATIONAL GUARD INTEREST	<ul style="list-style-type: none"> • RETAIN MINIMUM ESSENTIAL FACILITIES & TRAINING AREA FOR RC ENCLAVE 	<ul style="list-style-type: none"> • NATIONAL GUARD DOES NOT WANT CANTONMENT AREA-- BUT USARC DOES. • LOCALS WANT STATUS QUO FOR ENTIRE POST. 	<ul style="list-style-type: none"> • NATIONAL GUARD WILL HAVE ACCESS TO TRAINING FACILITIES AND TRAINING AREA
NON-EYE-SAFE LASER TESTING	<ul style="list-style-type: none"> • CAN BE DONE WITHIN 180 DEGREE LIMITS AT FORT BLISS • ADEQUATE FOR MOST TESTS 	<ul style="list-style-type: none"> • HUNTER LIGGETT HAS A NATURAL BOWL FOR 360 DEGREE TESTING & IS THE ONLY TEST SITE POSSIBLE 	<ul style="list-style-type: none"> • ONLY 1 TEST EVER HAD NEED FOR 360 DEGREE LIMITS
DIGITIZATION AT FORT BLISS	<ul style="list-style-type: none"> • AREAS OF FORT BLISS TERRAIN CAN BE DIGITIZED 	<ul style="list-style-type: none"> • MOST OF HUNTER LIGGETT IS DIGITIZED & IS ESSENTIAL TO TESTS 	<ul style="list-style-type: none"> • DIGITIZATION REQUIRED • COST OF \$1-2 M
FREQUENCY CONFLICT AT WHITE SANDS	<ul style="list-style-type: none"> • CAN BE DECONFLICTED BY CHANGING FREQUENCY 	<ul style="list-style-type: none"> • REQUIRES PURCHASE OF NEW TEST EQUIPMENT FOR TEC COSTING \$5-8 M 	<ul style="list-style-type: none"> • SCHEDULING CAN RESOLVE CONFLICT
TRAINING AREA VS. TEST FACILITY	<ul style="list-style-type: none"> • FORT HUNTER LIGGETT HAS BEEN A MAJOR TRAINING AREA FOR 55 YEARS 	<ul style="list-style-type: none"> • FORT HUNTER LIGGETT SHOULD BE EVALUATED AS A TEST FACILITY, NOT A TRAINING AREA 	<ul style="list-style-type: none"> • INSTALLATION CORRECTLY CATEGORIZED

ISSUES
FORT HUNTER LIGGETT, CALIFORNIA
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
ECONOMIC IMPACT	<ul style="list-style-type: none">• 0.3% DECREASE IN EMPLOYMENT• - 3.2% CUMULATIVE	<ul style="list-style-type: none">• LOCAL & STATE OFFICIALS CLAIM HIGH CUMULATIVE IMPACT	<ul style="list-style-type: none">• -0.3% IMPACT

SCENARIO SUMMARY FORT HUNTER LIGGETT, CALIFORNIA

DOD RECOMMENDATION		COMMISSION ALTERNATIVE	
<p>Realign Fort Hunter Liggett by relocating the U. S. Army Test and Experimentation Center missions and functions to Fort Bliss, Texas. Eliminate the Active Component mission. Retain minimum essential facilities and training area as an enclave to support the Reserve Components (RC).</p>			
<p>One-Time Costs (\$M): 6.7 Annual Savings (\$M): 5.7 Return on Investment: 1999 (1 Year) Net Present Value (\$M): 67.6</p>		<p>One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • ELIMINATES UNNECESSARY ACTIVE GARRISON PERSONNEL • SAVES MONEY • LOCATES TEC NEARER TO OTHER TEST RANGES • PRESERVES TRAINING AREA FOR RC 	<ul style="list-style-type: none"> • TERRAIN NOT AS VARIED 		

**ISSUES
FORT HUNTER LIGGETT, CALIFORNIA**

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
SUPPORT AT FORT BLISS/HOUSING	<ul style="list-style-type: none"> • WILL BE SATISFACTORY 	<ul style="list-style-type: none"> • WON'T WORK • HOUSING SHORTAGE 	<ul style="list-style-type: none"> • BLISS CAN SUPPORT • HOUSING SUPPLY AMPLE
TEST ENVIRONMENT	<ul style="list-style-type: none"> • FORT BLISS/WHITE SANDS MISSILE RANGE IS GOOD LOCATION 	<ul style="list-style-type: none"> • HUNTER LIGGETT IS IDEAL DUE TO VARIED TERRAIN, ISOLATION • MAJOR HIGHWAY BISECTS BLISS TEST AREA 	<ul style="list-style-type: none"> • BOTH ARE GOOD LOCATIONS • U.S. HIGHWAY 54 GOES THRU PART OF BLISS & BETWEEN BLISS & WSMR--NOT TEST AREA
FORCE STRUCTURE REDUCTIONS	<ul style="list-style-type: none"> • APPROVED NON-BRAC REDUCTIONS IN TEC WILL LOWER NUMBER TO MOVE 	<ul style="list-style-type: none"> • SOME MAY CONFUSE ORGANIZATIONAL CHANGE WITH MOVEMENT PLAN 	<ul style="list-style-type: none"> • NEW TEC END STRENGTH WILL BE 206--181 MIL/25 CIV

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950713-2

FROM: HANSEN, JAMES U.	TO: DIXON
TITLE: REP. (UT)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: AIR FORCE DEPOTS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER ROBLES	✓		
DIR./COMMUNICATIONS				COMMISSIONER STEELE	✓		
EXECUTIVE SECRETARIAT				REVIEW AND ANALYSIS			
DIRECTOR OF ADMINISTRATION				DIRECTOR OF R & A	✓		
CHIEF FINANCIAL OFFICER				ARMY TEAM LEADER			
DIRECTOR OF TRAVEL				NAVY TEAM LEADER			
DIR./INFORMATION SERVICES				AIR FORCE TEAM LEADER			
				INTERAGENCY TEAM LEADER	✓		
				CROSS SERVICE TEAM LEADER		X	

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

EXPRESSING CONCERN OVER POSSIBILITY JOBS MAY BE PRIVATIZED AT MCCLELLAN AND KELLY

Due Date: 950717	Routing Date: 950713	Date Originated: 950712	Mail Date:
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JAMES V. HANSEN
1ST DISTRICT, UTAH

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Congress of the United States
House of Representatives
Washington, DC 20515-4401

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(801) 626-6477
(801) 461-5827
435 EAST TABERNAACLE
SUITE 301
ST. GEORGE, UT 84770
(801) 828-1071

July 12, 1995

The Honorable Alan Dixon
Chairman, Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

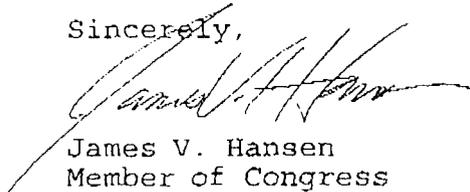
Please refer to this number
when responding 950.713-2

Dear Chairman Dixon,

I have enclosed a letter from myself and
Representatives Watts and Chambliss. I hope you will share this
letter with your fellow Commissioners. If the reports that the
letter alludes to are true, they are very troubling. I am sure
you feel the same way and look forward to your response.

Thank you for your prompt attention to this matter and
your continued service to country.

Sincerely,



James V. Hansen
Member of Congress

JAMES V. HANSEN
1ST DISTRICT, UTAH

COMMITTEES:
NATIONAL SECURITY
RESOURCES
SELECT COMMITTEE ON
INTELLIGENCE

WASHINGTON OFFICE:
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WASHINGTON, DC 20515-4401
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Congress of the United States
House of Representatives
Washington, DC 20515-4401

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ST. GEORGE, UT 84770
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July 12, 1995

The Honorable Alan Dixon
Chairman, Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Priority to this number
when responding 950713-2

Dear Chairman Dixon,

We are very concerned over reports we are hearing that the Pentagon and the White House are attempting to subvert the BRAC process and are using a letter you recently sent to Deputy Secretary White to support this disturbing position. These reports suggest that Air Force Material Command has been ordered to develop an implementation plan to "privatize in-place" at least five thousand positions at McClellan AFB. We do not believe this is in keeping with the Commission's findings or in the best interests of the nation or the Defense Department.

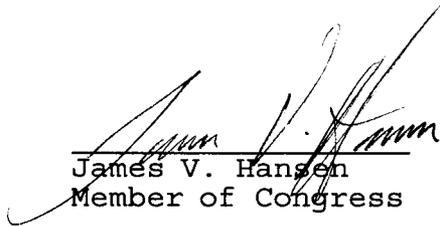
The Commission's findings and recommendations clearly allowed for some privatization. As you pointed out in your letter, the Commission recommendation stated, "Consolidate the remaining workloads to other DoD depots or to private sector commercial activities as determined by the Defense Depot Maintenance Council." This recommendation does not support pre-determined, privatization in-place without competition or review.

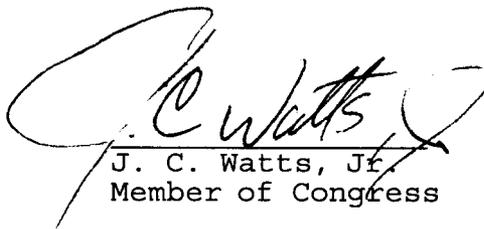
Taken out of context, this recommendation also ignores the Commission findings that "the closure of McClellan AFB (and the San Antonio Air Logistics Center) permits significantly improved utilization of the remaining depots and reduces DoD operating costs." The closure was deemed a "necessity" given the "significant amount of excess depot capacity and limited Defense resources." Any administration policy to direct a pre-determined, privatization in-place of significant depot workloads would undermine the independent and quantitative recommendations of the BRAC Commission in the name of political expediency. Without addressing the fundamental excess capacity questions, the remaining defense depot maintenance system will continue to "bleed defense dollars," as the Secretary of the Army testified. It is also obvious that all bases would prefer a second chance to save the majority of the jobs through privatization. Support of this option will endanger the entire BRAC process and the billions of dollars in defense savings it represents.

We ask the Commission to ensure this process remains open, analytical, and free from political considerations. The Commission can be justifiably proud of the hard work all of you accomplished and the tremendous service you have done for your country. We ask you to continue to display the same level of unquestioned integrity until this process is validated with a vote in the Congress.

Thank you, again, for your attention and the honest leadership you have displayed throughout this difficult process.

Sincerely,


James V. Hansen
Member of Congress


J. C. Watts, Jr.
Member of Congress


Saxby Chambliss
Member of Congress



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

950713-2R1

July 18, 1995

The Honorable J. C. Watts, Jr.
United States House of Representatives
Washington, DC 20515

Dear Congressman Watts:

Thank you for your recent letter concerning the disposition of workload at McClellan Air Force Base and Kelly Air Force Base. I appreciate your continued interest in the base closure process and welcome your comments. I have shared a copy of your letter with my fellow Commissioners.

The Commission position on the disposal of workload at McClellan and Kelly AFB is very clear. It is my view, and the General Counsel of the Commission's view, that the Commission's recommendation in the case of both McClellan AFB and Kelly AFB authorizes the transfer of any workload, other than the common-use ground-communication electronics workload, to any other DoD depot or to any private sector commercial activity, local or otherwise, including privatization in place. This recommendation also permits the Defense Department, in my view and that of the Commission's General Counsel, to carry out any activities associated with privatization, such as allowing necessary DoD personnel to remain in place to support transition activities.

I appreciate the opportunity to share my views with you on this important issue.

Sincerely,



Alan J. Dixon
Chairman



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950713-2R1

July 18, 1995

The Honorable James Hansen
United States House of Representatives
Washington, DC 20515

Dear Congressman Hansen:

Thank you for your recent letter concerning the disposition of workload at McClellan Air Force Base and Kelly Air Force Base. I appreciate your continued interest in the base closure process and welcome your comments. I have shared a copy of your letter with my fellow Commissioners.

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I appreciate the opportunity to share my views with you on this important issue.

Sincerely,



Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950713-3

FROM: <u>DIXON</u>	TO: <u>WHITE, JOHN P.</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>DEP. SEC DEF</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>DEPT OF DEF</u>
INSTALLATION (S) DISCUSSED: <u>MCCLELLAN, KELLY</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

STATING DOD HAS FLEXIBILITY IN DECIDING WHERE WORKLOADS WILL BE TRANSFERRED

Due Date: _____	Routing Date: <u>950713</u>	Date Originated: <u>950717</u>	Mail Date: _____
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

July 8, 1995

The Honorable John P. White
Deputy Secretary of Defense
Department of Defense
Washington, D.C. 20301

Please refer to this number
when responding 950713-3

Dear Mr. Secretary:

This is in response to your request for my views on the Defense Base Closure and Realignment Commission's recommendations concerning the disposition of the workloads at McClellan Air Force Base and Kelly Air Force Base.

Let me say that, in general, the Commission was very supportive of the concept of privatization of DoD industrial and commercial activities, as noted in Chapter 3 of the Commission's Report:

"The Commission believes reducing infrastructure by expanding privatization to other DoD industrial and commercial activities will reduce the cost of maintaining and operating a ready military force. ... Privatization of these functions would reduce operating costs, eliminate excess infrastructure, and allow uniformed personnel to focus on skills and activities directly related to their military missions."

The Commission's recommendations for the closure of McClellan Air Force Base and the realignment of Kelly Air Force Base include the following sentence:

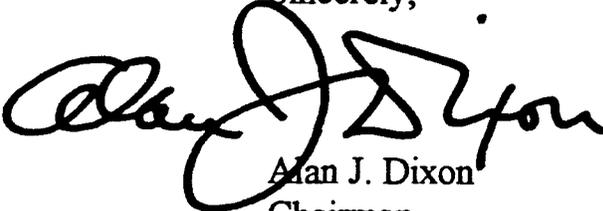
"Consolidate the [remaining] workloads to other DoD depots or to private sector commercial activities as determined by the Defense Depot Maintenance Council."

The word "remaining" is used only in the Commission's recommendation for McClellan Air Force Base because the Commission directed the movement of the common-use ground-communication electronics workload currently performed at McClellan Air Force Base to Tobyhanna Army Depot.

It is my view, and the view of the Commission's General Counsel, that the Commission's recommendation in the case of both McClellan Air Force Base and Kelly Air Force Base authorizes the transfer of any workload, other than the common-use ground-communication electronics workload, to any other DoD depot or to any private sector commercial activity, local or otherwise, including privatization in place. This recommendation also permits the Defense Department, in my view and that of the Commission's General Counsel, to carry out any activities associated with privatization, such as allowing necessary DoD personnel to remain in place to support transition activities.

I appreciate the opportunity to share my views with you on this important issue.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950713-4

FROM: CLINTON, WILLIAM	TO: DIXON
TITLE: PRESIDENT	TITLE: CHAIRMAN
ORGANIZATION: UNITED STATES	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INFORMING THAT HE IS FORWARDING
~~PH~~ DBCRC LETTER TO CONGRESS

Due Date:	Routing Date: 950713	Date Originated: 950713	Mail Date:
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THE WHITE HOUSE

WASHINGTON

July 13, 1995

Please refer to this number
when responding 950.73-4

Dear Mr. Chairman:

In consultation with the Secretary of Defense and the Chairman of the Joint Chiefs of Staff, I have reviewed the recommendations of the Defense Base Closure and Realignment Commission (BRAC) submitted to me on July 1, 1995. Because of the overwhelming national security interest in reducing our base structure in line with the personnel reductions that have already taken place, I have decided, with reluctance and with the clear understanding that the Secretary of Defense can implement a privatization plan for McClellan Air Force Base (AFB), in Sacramento, California, and Kelly AFB, in San Antonio, Texas, that reduces the economic impact on these communities and avoids unacceptable disruption of Air Force readiness, to accept the Commission's recommendations. As stated in his letter of July 13, 1995 (attached), Secretary Perry recommended that I approve this course of action.

I recognize that the Commission had a difficult job to perform. I also recognize that the Commission was subject to intense political pressures from Congress and others who lobbied on behalf of communities that surround defense installations and facilities across the country.

That said, I regret that in your own words, the 1995 BRAC produced "the greatest single deviation from the recommendation of the Secretary of Defense in the history of the base closure process," including the rejection of 23 of the base closures or realignments recommended by Secretary Perry and the addition of 9 others that he had not recommended.

I do not disagree with all of your changes, but I believe that there was too much deviation from the DoD recommendations. Moreover, it appears that military readiness factors were applied inconsistently. For example, in the case of Red River Army Depot, in Texas, you rejected the DoD's recommendation that the installation be closed, citing "too much a risk in readiness" if these activities were relocated to Anniston Army Depot, Alabama. Yet in the cases of the huge air logistics centers (ALCs) at McClellan and Kelly AFBs, you disregarded the Air Force's

conclusion that closure would unacceptably disrupt Air Force readiness due to the turmoil associated with relocating these extensive and complex mission-critical activities.

In addition, I believe that the harshness of economic impact, on balance, is greater under your plan than under the DoD recommendations, for savings that were about the same as the Defense plan. Although the law requires consideration of economic impact, it does not appear that this crucial factor was adequately taken into account in some of your decisions. The Commission acknowledged but disregarded the economic impact of closing Kelly AFB, and in a number of public statements you have denied that a disproportionate impact is being inflicted on California.

In the Commission's comments on Kelly AFB, it acknowledged that closing the base would have a severe economic impact and produce a 73% increase in San Antonio Hispanic unemployment. Yet it is not clear that the reassignment of airfield operations at Kelly and certain tenant units to adjoining Lackland AFB would have adequately mitigated this impact had we not also been able to preserve jobs at the ALC through privatization.

Here are the facts on California: when the base closure rounds first began California accounted for 13 percent of the U.S. population, 15 percent of DoD military and civilian personnel and almost 20 percent of defense contract dollars. Yet in the three previous base closing rounds California suffered 52 percent of the direct jobs that were eliminated or relocated. Two of the deviations made by your Commission -- the recommendations to close McClellan and Kelly AFBs -- could, had we not clarified the options available to the Secretary of Defense, have exacerbated this previous cumulative impact and, as noted, unacceptably disrupted Air Force readiness.

The Department of Defense had carefully assessed the economic impact on communities in accordance with the established criteria for determining closure recommendations in developing its recommendations to you. Regrettably, in adding McClellan AFB, Oakland Army Base and the Fleet Industrial Supply Center, Oakland, to the closure list, the Commission's recommendations would again hit California with roughly half of all jobs eliminated or relocated in BRAC 95 -- a percentage that is both disproportionate, far in excess of that recommended by DoD and clearly unsupportable in light of new BRAC closings.

At the same time, the goal of streamlining our defense infrastructure by closing bases we no longer need is important to our national security. My Administration has pursued this goal through our support for the BRAC 1993 Commission recommendations

and our February 28, 1995, recommendations to you for a robust and balanced base closing round. We also have a commitment to treat fairly the dedicated men and women who work at these bases and the communities that have so faithfully supported our Armed Forces at these facilities.

As we reviewed your report, the Secretary of Defense advised me that if he had the clear authority to transfer work at McClellan and Kelly to the private sector -- on site or in the community -- and thereby make productive use of most of the highly skilled work force and specialized equipment in place, the operational risks and costs of the transition at these two bases would be reduced, while mitigating the adverse economic impacts on the surrounding communities.

This privatization approach is fully consistent with my Administration's initiative to reinvent government and with the recent recommendation of the Commission on Roles and Missions of the Armed Forces to establish a time-phased plan to privatize essentially all existing depot-level maintenance, including the five ALCs. This is, moreover, an approach that the Defense Department has in fact begun to implement at other facilities. For example a privatization competition is currently underway for work being performed at Newark AFB, Ohio, which was slated for closure in FY 1997 by the 1993 BRAC. I strongly support the Defense Department's pursuit of this and other suitable opportunities for privatization. Candidates identified by your Commission include the Naval Air Warfare Center in Indianapolis and the Naval Surface Warfare Center in Louisville.

In this regard, I was pleased to learn that in a July 8, 1995, letter to Deputy Secretary of Defense White, you confirmed that the Commission's recommendations permit the Department of Defense to privatize the work loads of the McClellan and Kelly facilities in place or elsewhere in their respective communities. The ability of the Defense Department to do so mitigates the economic impact on those communities and should protect against job loss, while helping the Air Force avoid the disruption in readiness that would result from relocation, as well as preserve the important defense work forces there.

Today I have forwarded the Commission's recommendations to the Congress in accordance with Public Law 101-510, as amended, and recommended that they be approved. In my communication with the Congress, I have made clear that the Commission's agreement that the Secretary enjoys full authority and discretion to transfer workload from these two installations to the private sector, in place, locally or otherwise, is an integral part of the overall BRAC 95 package it will be considering. Moreover, should the Congress approve this package but then subsequently take action

in other legislation to restrict privatization options at McClellan or Kelly, I will regard this as a breach of Public Law 101-510 in the same manner as if the Congress were to attempt to reverse by legislation any other material direction of this or any other BRAC.

Please thank the members of the Commission for their hard work. The BRAC process is the only way that the Congress and the executive branch have found to make closure decisions with reasonable objectivity and with finality.

Sincerely,

A handwritten signature in black ink that reads "Bin Clinton" with a long horizontal flourish extending to the right.

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and
Realignment Commission
Suite 1425
1700 North Moore Street
Arlington, Virginia 22209



THE SECRETARY OF DEFENSE

WASHINGTON, THE DISTRICT OF COLUMBIA

July 13, 1995

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

My staff and I have reviewed the recommendations of the Defense Base Closure and Realignment Commission thoroughly and dispassionately to assess their impact on the military posture of the United States Armed Forces, on the costs of maintaining a strong national defense, and on the communities that have supported our Armed Forces.

I am pleased that the Commission followed the recommendations of the Department on the closing or realignment of 127 bases. But I am concerned that it made more changes in the Department's recommendations than did any other Commission. Some of its recommendations deviate substantially from those of the Department. The Commission rejected 23 of our recommendations to close or realign bases, and decided to close 9 bases which we wanted to retain.

In sum, the Commission's recommendations would bring about as much in 20-year savings as the Department's; however, the costs of carrying out the Commission's recommendations, both in military readiness and dollars, would be substantially higher over the next five-year period -- a period during which we know that budget funds will be tight.

I am particularly concerned with the Commission's recommendations to close the Kelly Air Logistics Center and the McClellan Air Logistics Center and associated activities. As you know, the Air Force proposed to consolidate and down-size all five of its logistics centers, and anticipated substantial productivity gains as a result. The Commission's recommendations would cost more in the near-term and would undermine the Air Force's ability to fund its operational and modernization requirements during that period. Those recommendations could also unacceptably disrupt Air Force readiness through the turmoil caused by the proposed relocation of such extensive and highly complex, mission-critical work and highly skilled personnel.

I am also concerned about the effects of the Commission's decisions on Sacramento, California, and San Antonio, Texas. Among the selection criteria which the BRAC law requires us to apply is "the economic impact on communities," including "cumulative economic impact on communities" from prior BRAC rounds. The Commission's revisions appear not to have taken this important factor adequately into account, with California being especially hard hit -- about one-half of the job losses of the previous BRAC closings were borne by California. The Department weighed this factor, among others, in preparing its 1995 BRAC recommendations. Even so, we did recommend the closing of the Long Beach Naval Shipyard, which entailed the loss of 13,000 direct and indirect jobs. If the Commission's recommendations are followed, California will lose 38,000 jobs, directly and indirectly, about half of the total job losses of the 1995 BRAC.

In spite of the problems posed by the Commission's recommendations, I believe that it is critically important to proceed with base closings under BRAC. BRAC 95, under either the Department's or the Commission's recommendations, will allow savings approaching \$20 billion during the next 20 years. These savings are critical to our plans to maintain the operational readiness and modernization of our military forces. Therefore, the Department sought to find a way to accept the Commission's recommendations while at the same time mitigating their effects on readiness and on the communities involved.

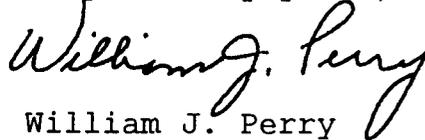
In mitigating the deleterious effect of the Commission's recommendations on Kelly and McClellan, it was particularly important that the Department have adequate flexibility and authority to manage and privatize functions at Kelly and McClellan consistent with the Department's operational and readiness needs. We need to be able to privatize the work of these depots in place or locally, so that the Department can work with the communities and industry to privatize, minimize workload disruption, preserve the skilled labor force, and achieve the necessary cost savings at less expense.

I am satisfied that these challenges can be met. As confirmed by Chairman Dixon's letter of July 8, 1995 to Deputy Secretary White, the Commission intended to provide the Department with the flexibility to privatize in place or in the communities involved. This is fully consistent with your initiative to reinvent government, and with the recent recommendations of the Commission on Roles and Missions of the Armed Forces for privatization in general. This is, moreover, an approach that the Department has in fact begun to implement at other facilities (e.g., Newark Air Force Base, Ohio), and which this Commission has allowed at such additional facilities as the

Naval Air Warfare Center, Indiana, the Naval Surface Warfare Center, Kentucky, and the Letterkenny Army Depot, Pennsylvania.

On the understandings reflected above, I recommend that you transmit the Commission's recommendations to the Congress together with your certification of approval. I am satisfied that the recommendations as a whole will permit us to meet our operational and readiness needs while achieving projected cumulative savings in excess of \$40 billion from this and prior BRAC rounds. This is an achievement in which the BRAC Commissions, the Congress and the Executive Branch all share.

Respectfully yours, *

A handwritten signature in cursive script that reads "William J. Perry". The signature is written in dark ink and is positioned above the typed name.

William J. Perry

THE WHITE HOUSE
Office of the Press Secretary

For Immediate Release

July 13, 1995

STATEMENT BY THE PRESS SECRETARY

President Clinton approved today the recommendations of the 1995 Defense Base Closure and Realignment Commission (BRAC) and forwarded the Commission's report to Congress. In approving the BRAC recommendations, as he did in 1993, the President noted that the recommendations meet important national security and budgetary goals. Although the Commission's recommendations deviated substantially from the Defense Department's original plan, they are expected to achieve the objective of saving an estimated \$20 billion over the next 20 years. These savings are essential to maintain the operational readiness and modernization of our military forces.

President Clinton stressed the Administration's continuing commitment to treating fairly the dedicated men and women who work at these bases and the communities that have supported them. Using the same program that has helped the host communities since 1993, the Administration will press for the successful re-use of the bases' valuable assets by the communities. The Administration will assist with (1) transferring property so as to create the greatest number of jobs; (2) dispatching task forces to help communities in transition and redevelopment; (3) assigning of local transition coordinators (4) awarding economic development planning grants and (5) achieving fast-track environmental clean-up.

In some cases, the economic impact on states from base closure and realignments will be reduced through relocating operational units to other bases within that state.

- At Long Beach Naval Shipyard, many units and personnel will be relocated to the Naval Weapons Station, Seal Beach, and other naval facilities in the San Diego area.
- A number of functions performed by military units at McClellan Air Force Base in California will be moved to Beale and Travis Air Force Bases, thereby keeping the units in the Sacramento area.

- At Kelly Air Force Base in San Antonio, several base units -- as well as airfield operations -- will be transferred to the neighboring Lackland Air Force Base.

In his transmittal letter to Congress (attached), the President placed special emphasis on a July 8, 1995 letter from BRAC Chairman Alan Dixon to Deputy Secretary of Defense John P. White (attached). In that letter, Chairman Dixon made clear that the Commission's recommendations provide the Secretary of Defense authority to "privatize in place" the remaining operations of air logistics centers (ALCs) slated for closure at McClellan and Kelly Air Force Bases. The President stressed that Chairman Dixon's letter is an integral part of the BRAC recommendations. In addition, the President wrote that should Congress approve the Commission's recommendations but then attempt to restrict privatization options at either McClellan or Kelly, he would regard this as a breach of the 1990 base closure law.

The privatization plan the Administration will implement at McClellan and Kelly is fully consistent with the Administration's broader program to make government more efficient and the military more cost-effective. The plan is also consistent with the recent recommendation of the Commission on Roles and Missions of the Armed Forces to privatize virtually all existing depot-level maintenance, including all five Air Force ALCs. The Defense Department has already begun to use this approach at other facilities, including Newark AFB, Ohio. The BRAC Commission has recommended that similar privatization plans be implemented at the Naval Air Warfare Center in Indianapolis, Indiana and the Naval Surface Warfare Center in Louisville, Kentucky.

In a separate letter to Commission Chairman Dixon (attached), the President expressed his concerns about the Commission's many deviations from the Department of Defense recommendations and its disregard for the cumulative economic impact of BRAC rounds on California and Texas. The President emphasized the critical importance of the Administration's action to clarify the privatization authority of the Secretary of Defense at McClellan and Kelly. Without this, the BRAC recommendation to close these two ALCs would have greatly worsened this impact. In addition, it could have disrupted Air Force readiness to an unacceptable degree through the turmoil caused by relocating such extensive and complex mission-critical activities.

To further reduce the economic impact at McClellan and Kelly and the surrounding communities, the President directed the Secretary of Defense to space out the privatization over a five-year period. As a result, approximately 8,700 jobs at McClellan and 16,000 jobs at Kelly will be retained at the end of this

period. Thereafter, DoD plans to continue the contractor work for at least five years; during that time DoD personnel assisting in the transition will depart.

Eight years after the transition begins at McClellan, the Defense Department anticipates that the workforce remaining there and at other AFBs in the Sacramento area will be more than half the number that the Air Force had planned to maintain at McClellan under its original downsizing plan. At Kelly, the remaining workforce after eight years of this initiative is anticipated to be roughly two-thirds of the original Air Force plan. Throughout this period, Federal agencies will assist local authorities to develop plans to generate jobs through economic reuse. If private-sector job creation proceeds at a rate comparable to that at the now-closed Sacramento Army Depot, there may well be no net loss of jobs.

#



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

July 14, 1995

The President
The White House
Washington, D.C. 20500

Please refer to this number
when responding 950713-4R1

Dear Mr. President:

Thank you for your letter indicating that you have decided to accept the recommendations of the 1995 Defense Base Closure and Realignment Commission and forward them to the Congress. I believe that these recommendations are in the best interests of our national security, and I hope they will be supported by the Congress.

The Commission's recommendations were arrived at fairly and openly, and will result in the prudent reduction of the Defense Department's excess infrastructure. The resulting savings will provide our military with financial resources needed to maintain readiness and support future modernization, and will assure the most efficient possible use of taxpayer dollars.

Like previous Commissions, the 1995 Commission made changes to the list of closures and realignments forwarded to us by the Secretary of Defense in those cases where we found that the Secretary deviated substantially from the force structure plan or the selection criteria. Of the 146 recommendations on Secretary Perry's original list, the Commission approved 123, or 84 percent. This is very similar to previous commissions. The 1993 Commission accepted 84 percent of the Defense Department's recommendations, and the 1991 Commission accepted 83 percent. Of the 23 DOD recommendations which the Commission rejected, 4 were rejected at the specific request of the Defense Department.

The Commission also closed or realigned 9, or 28 percent, of the 32 additional bases added by the Commission for consideration. Again, this is

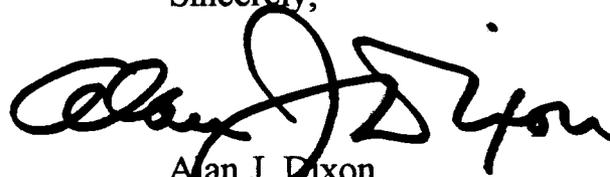
consistent with past practice. Of the 72 bases added for consideration by the 1993 Commission, that Commission closed or realigned 18, or 25 percent.

Mr. President, I want to assure you that the Commission was very cognizant of the economic impact and cumulative economic impact of all of the recommendations that we acted on. Our primary focus, however, was on military value. Of the 8 selection criteria used by the Department of Defense for the 1991, 1993 and 1995 base closure rounds, the first four deal with considerations of military value. Under the Defense Department's own guidance, these four military value criteria were given priority consideration. The economic impact criterion was important, but was not given the same priority by either the Defense Department or the Commission in deciding which bases to close or realign.

The decision to close any military installation is a very painful one. Every installation recommended for closure by this Commission has a proud history of service to our nation. At the same time, as you indicated in your remarks to the media yesterday, the Defense Department has many more bases than it needs to support our forces. I am convinced that closing bases today is the key to the future readiness and modernization of our military forces.

I appreciate the opportunity you have given me to serve the country again as Chairman of the 1995 Defense Base Closure and Realignment Commission.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large loop at the beginning and a long tail extending to the right.

Alan J. Dixon
Chairman

TO THE CONGRESS OF THE UNITED STATES:

I transmit herewith the report containing the recommendations of the Defense Base Closure and Realignment Commission pursuant to section 2903 of Public Law 101-510, 104 Stat. 1810, as amended.

I hereby certify that I approve all the recommendations contained in the Commission's report.

In a July 8, 1995 letter to Deputy Secretary of Defense White (attached), Chairman Dixon confirmed that the Commission's recommendations permit the Department of Defense to privatize the workloads of the McClellan and Kelly facilities in place or elsewhere in their respective communities. The ability of the Defense Department to do this mitigates the economic impact on those communities, while helping the Air Force avoid the disruption in readiness that would result from relocation, as well as preserve the important defense workforces there.

As I transmit this report to Congress, I want to emphasize that the Commission's agreement that the Secretary enjoys full authority and discretion to transfer workload from these two installations to the private sector, in place, locally or otherwise, is an integral part of the report. Should Congress approve this package but then subsequently take action in other legislation to restrict privatization options at McClellan or

Kelly, I would regard that action as a breach of P.L. 101-510 in the same manner as if Congress were to attempt to reverse by legislation any other material direction of this or any other BRAC.

THE WHITE HOUSE,

Attachment

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950714-1

FROM: MACKF, R.C.	TO: CORNELLA, AL
TITLE: COMMANDER IN CHIEF	TITLE: COMMISSIONER
ORGANIZATION: U.S. PACIFIC COMMAND	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR WORK ON DBCRC!

Due Date:

Routing Date:

Date Originated:

Mail Date:



**COMMANDER IN CHIEF
U.S. PACIFIC COMMAND
CAMP H.M. SMITH, HAWAII 96861-5025**

7 July 1995

Dear Mr. Cornella,

I would like to thank you and your staff, particularly Mrs. King and Mr. Lindenbaum, for your insight and commitment throughout the Base Realignment and Closure deliberations.

I have reviewed the language of the final recommendations to be issued by the Commission in its report to the President and am pleased that the language provides additional flexibility in basing our assets. That flexibility supports our policy of maintaining presence in locations that best contribute to USPACOM's missions. The decision to modify some of the proposals demonstrates a clear understanding of the Services' need to reduce operating costs through infrastructure consolidation.

Your efforts to optimize the cooperative partnership among the local communities and the Services, and your support of the U.S. Pacific Command throughout the process are much appreciated.

Take Care.

Sincerely,

R.C. MACKE
Admiral, U.S. Navy

The Honorable Al Cornella
Defense Base Closure
and Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, Va 22209

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950717-1

FROM: WILLIAMSON, PATRICIA	TO: DIXON
TITLE: EDITOR	TITLE: CHAIRMAN
ORGANIZATION: FLEET RESERVE ASSOCIATION	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: _____	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING COPY OF THE JULY 1995 "NAVAL AFFAIRS."

Due Date: _____	Routing Date: <u>950717</u>	Date Originated: <u>950714</u>	Mail Date: _____
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125 N. West Street, Alexandria, Virginia 22314-2754
(703) 683-1400 • (800) FRA-1924 • FAX (703) 549-6610

14 July 1995

Mr. Alan J. Dixon
Chairman
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Dixon:

I hope you will enjoy reading the enclosed, complimentary copy of the July 1995 *Naval Affairs*. While I am sure you will find many items of interest, I invite your specific attention to page 12.

With best wishes, I remain in

Loyalty, Protection and Service,

Patricia Williamson
PATRICIA J. WILLIAMSON
Editor

PJW:aaw
Encl.

Document Separator



AFFAIRS

July 1995

VOLUME 74 NUMBER 7

FRA'S MAGAZINE FOR ALL ENLISTED
PERSONNEL OF THE U.S. NAVY,
MARINE CORPS, AND COAST GUARD

NAVAL TAVAN

FLEET

RESERVE

ASSOCIATION

125 N. West Street

Alexandria, VA 22314-2754

*Celebrating America's Birthday ...
219 Years Young*

FRA National Leaders Participate In White House Memorial Day Ceremonies

FRA national officers, along with Postmaster General Marvin Runyon, veterans and officials from the Departments of Defense and Veterans Affairs and representatives from veterans organizations, took part in White House Memorial Day events on 29 May 1995 honoring American Ex-Prisoners of War (POWs), those Missing-in-Action (MIAs) and veterans of all U.S. conflicts.

FRA's National President George Hyland and National Financial Secretary George Kaye were among the guests who attended a White House reception, hosted by President Clinton, to mark the unveiling of the new POW-MIA Stamp, followed by a Wreath-Laying Ceremony at the Tomb of the Unknowns at Arlington National Cemetery.

"We are proud to have you all here at the White House, and honored to unveil this stamp, which honors the extraordinary sacrifice of American prisoners of war, and the memory of those who never came home. It will help to ensure that all these Americans, who gave so much to our freedom, are never forgotten," Clinton said.

After recognizing former POWs — who were veterans of World War II, the Korean War, the Vietnam War and Operation Desert Storm — the President said, "They represent a half-century of commitment to the principles that our nation has stood for throughout the world...They had to bear hardships but never faltered. I am pleased now that millions of Americans will be reminded every day of the extraordinary service they rendered, and all others like them rendered, by this new stamp.

"We also remember those who answered the call but never came home," Clinton added. "Their loss is the greatest cost our nation has paid for freedom. We know very well our obligation to them and their families to leave no stone unturned as we try to account for their fate, and if possible, bring them home."

The President emphasized his commitment to protect veterans' health care, to confront the legacy of Agent Orange and to get to the bottom of Gulf War-related illnesses. "We must uphold our solemn obligation to our veterans - not for a few months or for a few years, but for the entire life-



President Clinton greeted FRA's National President George Hyland (R) and National Financial Secretary George Kaye (C) after the POW/MIA Stamp Unveiling on The White House South Lawn.



NP Hyland (R) and NFS Kaye (L) display the FRA wreath which was placed at the Tomb of the Unknowns.



NP Hyland (R) and NFS Kaye (L) carry FRA's wreath through Arlington National Cemetery Memorial Plaza Amphitheater as a member of the Honor Guard readies to assist them with the wreath-laying ceremony.



The scene on the new stamp honoring America's POWs and MIAs, is a pair of military identification tags with the words "POW & MIA - NEVER FORGOTTEN," displayed in front of the U.S. Flag.

time of this nation."

Speaking to a packed audience in the Memorial Amphitheater at Arlington Cemetery, President Clinton recalled that 50 years ago on this day the war in Europe was over, but the fighting still raged on in the Pacific Theater. Okinawa, the bloodiest battle in the Far East that was already two months old, he noted, would claim more than 12,000 American lives.

"Many who fell there are now here in Arlington, in this hallowed ground," Clinton said. "We come here to honor their sacrifice, to give them thanks for safeguarding our homes and our liberties, and for giving us another 50 years of freedom."

The President also emphasized the importance of military readiness. "In an uncertain world, we still know we must maintain Armed Forces that are the best-trained, best-equipped, and best-prepared in the world. This is the surest guarantee of our security and the surest guarantee that we will not



Pictured together at The White House during the Memorial Day Ceremonies (L-R) are PRPNEng LA FRA Eileen Hyland, NP George Hyland, Master Chief Petty Officer of the Navy John Hagan and Mary Kaye.

repeat the mistakes of the past, when America disarmed encouraged people to abuse the decent liberties we all are willing to fight for."

At the conclusion of the Memorial Day ceremonies, FRA NP Hyland and NFS Kaye placed a wreath, on behalf of FRA Shipmates, at the Tomb of the Unknowns.

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Dear (Your Senator/Representative Name):

I urge you to support legislation to allow Medicare to reimburse the Department of Defense (DoD) for care provided to Medicare-eligible military beneficiaries in military treatment facilities (MTFs), a concept called "Medicare subvention".

Military retirees and their families are entitled to medical treatment in MTFs on a space available basis. However, this is an unfulfilled commitment because budget cuts have forced military hospital commanders to deny health care to retirees 65 and older. Older retirees, who fought in World War II, Korea and Vietnam, are especially hard hit.

To compound the problem, Medicare-eligible retirees and their spouses are being "locked out" of Tricare Prime (DoD's HMO-like plan). That's because DoD's appropriated dollars, which go for CHAMPUS and MTF operations, are diminishing. DoD asserts it will have virtually no "space available" care for older retirees, since current law doesn't allow Medicare to reimburse DoD for care it provides to retirees over 65. DoD actually can treat older retirees for less than Medicare would pay civilian providers, but says it can't afford to enroll Medicare-eligible retirees in the Tricare program unless Congress changes the law to allow reimbursement from Medicare (subvention). Without your help in enacting subvention, older military retirees will be limited to using Medicare in the civilian community at higher cost to everyone -- Medicare, taxpayers and beneficiaries.

Older retirees have earned military health care through decades of arduous and selfless service to this great country. I need your help on this important issue, and I look forward to your reply.

Sincerely,

(Your signature and a handwritten P.S. lets Washington know of your active involvement.)

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The Navy's Shore Sailor of the Year Candidates and their spouses and Master Chief Petty Officer of the Navy John Hagan recently visited the FRA's Administrative Headquarters in Alexandria, Virginia, for a briefing on FRA activities and a tour of the building. FRA also hosted a luncheon for the candidates and their families. Shown from (L-R) in front of a local restaurant are FRA NES Norm Pearson, Yoanny Rodriguez, YN1(SW) Manuel Rodriguez, CTR1 (SS/SW/AW/NAC) Dominic Lovello, Holly Beth Hammer (wife of Shima), ET1(SW) Patrick Shima, ET1 (SW/AW) Mark Anderson, AK1(AW) Maureen Sims, AKC(AW) Douglas Sims (Sim's husband), MCPON Hagan, and FRA NFS George Kaye.

JULY 1995

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PERSONNEL OF THE U.S. NAVY, MARINE CORPS AND COAST GUARD

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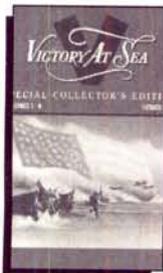
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On the Cover...Fireworks light up the Washington, D.C., night sky above the Lincoln Memorial during the National Victory Celebration being held in honor of the Allied forces' liberation during Operation Desert Storm. (Official U.S. Navy photo by Michael E. Buchanan).

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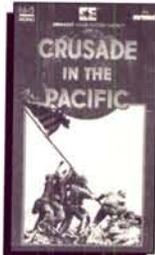
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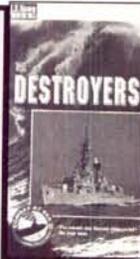


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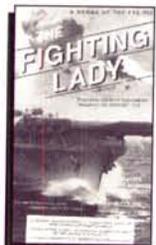


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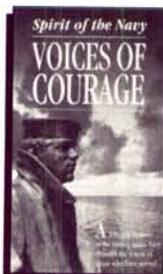
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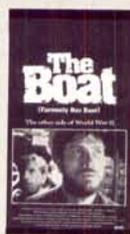
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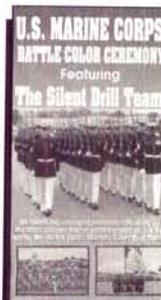
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FRA Queries President Clinton About "Medicare Subvention"

White House Media Roundtable Focuses on Veterans' Issues

The Fleet Reserve Association participated in a Media Roundtable discussion with President Clinton at The White House on 26 May 1995 that focused on issues affecting active and retired veterans.

The President and Deputy Secretary of Veterans Affairs (VA) Hershel Gober openly responded to media queries, expressing their views on health care, compensation and other veterans' concerns.

Taking part in the candid discussion in the Theodore Roosevelt Room of The White House were the Editor of *Naval Affairs*, the Editor of *The Star and Stripes* (*The National Tribune*) and a representative from each of the following organizations: American Legion, AMVETS, Association of the U.S. Army, Disabled American Veterans, Jewish War Veterans, National Association for the Uniformed Services, Paralyzed Veterans of America, Veterans of Foreign Wars and Vietnam Veterans of America. The following comments are excerpts of the President's remarks during the Roundtable discussion.

Medicare Subvention

The Editor of *Naval Affairs* led off the Media Roundtable discussion by asking President Clinton the following question related to the health care of Medicare-eligible veterans:

The Fleet Reserve Association supports a concept called "Medicare Subvention" — a plan that would allow the Health Care Financing Administration to reimburse the Department of Veterans Affairs and the Defense Department for medical services provided to veterans, age 65 and older. We believe "Subvention" would free up more hospital space for our veterans and save taxpayer dollars because VA and DoD health facilities are generally less expensive than civilian providers. We'd appreciate your comments on Medicare Reimbursements.

"It was part of my health care reform package," said President Clinton. "I still have some hope that before the budget process is finalized,

when the Senate and House Republicans look at the magnitude of the cuts they've proposed in Medicare and Medicaid, they will be willing to sit down with me and work through some health care reforms that will enable us to achieve some savings, lower inflation and health care costs in the outyears and also provide for better care.

"In lieu of that, we've recently proposed, in the second round of our Reinventing Government proposal, increasing the eligibility of our veterans to use Medicare in different ways," Clinton added.

"I believe, if the Veterans' [Administration] facilities were able to compete for veterans who are eligible for Medicare, they might do quite well," Clinton said. "We're going to try to run some pilot projects around the country to demonstrate that this is a good and effective way to provide Medicare for veterans.

"I don't think the cost [for Medicare reimbursements] would increase spending on Medicare," the President said. "I believe that Medicare is going to be hurt very badly if it's cut as much as the House and Senate bills call for it to be cut. Before the budget is finally written, I think we'll probably be able to come together on something that will take us to a balanced budget that doesn't cut Medicare as much as this program does."

"We want to get into the Medicare business because we think we can do it cheaper," said Deputy Secretary of Veterans Affairs Hershel Gober. "I understand that there has been some thought of DoD doing something like this also."

In discussing the importance of "Medicare Subvention" for DoD, Clinton said: "The Defense Department is looking at it now. I'm encouraged that the Senate Budget, I believe, adopted my defense recommendations to the dollar. Within that context, we're examining this health care issue....There are some areas where the military population itself has gone down, but the retired popu-

lation is staggering. I still believe that before we get through this next round of base closings we ought to have a clear economic analysis of what the impact would be and whether those hospitals are the most efficient and cost-effective way to provide health care."

Each representative had an opportunity to ask the President one question. Listed below are other topics that were discussed:

Defense Budget

"I think we have pretty good agreement in the Congress with the Administration on what the general defense budget is going to be," Clinton said. "That's one of the happy conclusions that you can draw from these budget battles. I think there's broad agreement that we ought to have a long-term plan to bring a balanced budget, and significant agreement on what the defense baseline should be. Defense has sustained major cuts since 1987, and we're pretty clear on what we now have to do to maintain readiness."

Recruiting and Retention

Acknowledging that the services are having a tougher time attracting recruits, Clinton said, "I was very concerned that one of the disincentives to getting really talented, gifted young people into the military was the continued erosion in the quality of life portion of the defense budget. The \$25 billion I asked Congress to add back into the defense budget over the next five years, even though we're cutting spending, is heavily devoted to quality of life and readiness. I want our recruiters to be able to advertise to young people exactly what the conditions of living will be and exactly what the commitment to training and readiness will be. Now, a majority of people in the military are married. So, these quality of life issues have become even more important. Every time I go to a military base now, either Hillary or I, if she's with me, always try to inquire: What are the child care facilities like?

What kinds of supports do the families have? How are they dealing with the extra stresses of having fewer people in the military and having more far flung assignments? As time goes on, we may have to reexamine the educational benefit in the context of our overall examination of educational programs. The Montgomery Bill is a great bill, but the stipend hasn't been increased in awhile, and the cost is going up."

CPI/Cost of Living Adjustments

"The short answer to your question is I don't know, and neither do they," said President Clinton, in response to the question of whether the Chairman of the Federal Reserve Board Alan Greenspan and key Congressional leaders were correct in saying that the Consumer Price Index, the measure used to set annual cost of living adjustments, overstates inflation.

"That's why a system was set up to regularly review the cost of living adjustment and to assess whether or not it was accurate. To be fair to Mr. Greenspan and to the Congress, there are many people who believe that inflation and the cost of living allowance are somewhat too high because we've had 30-year lows in inflation. But there's a designated legal process for review and the next announced cost of living allowance is supposed to be in 1998."

Referring to the House and Senate Budget Resolutions that adopted different standards for lowering the cost of living adjustment in 1998, Clinton said, "Since it's a future budgeting technique, it might be acceptable if it's made conditional. In other words, if Congress is saying, 'This is what we think is going to happen, but if it doesn't, we'll pay you whatever the inflation rate is' - that's one thing. If they're

saying, 'We're going to do it regardless of what the experts say' - that's quite another.

"Both retirement and tax rates are adjusted by inflation. If in 1998, the rate is reduced, then the annual increase in retirement checks would be reduced, and the annual adjustment on your taxes for inflation also would be less. That's a fair thing to do if inflation is really lower on a more or less permanent basis over a 5-year



Shown at the Media Roundtable with President Clinton (L-R) are Patricia Williamson, NAVAL AFFAIRS Editor; Chuck Partridge, National Association for the Uniformed Services; Richard Flanagan, AMVETS; Mokie Porter, Vietnam Veterans of America; John Grady, Association of the U.S. Army; Bob Currie, Veterans of Foreign Wars; David Autry, Disabled American Veterans; President Clinton and Deputy Secretary of Veterans Affairs Hershel Gober. (Official White House Photo)

period, but it ought to be done in an entirely non-political way based on the best available evidence.

"We've given some thought to this because we'll participate with the Congress in the ultimate resolution of this budget difficulty. There are a lot of people who believe, as Alan Greenspan does, that inflation's slightly overstated, but no one knows by exactly how much. So, if there's a budget number in there for the future, I think there ought to be some escape hatch, some clear acknowledgement by Congress, that if they turn out to be wrong, they're not going to deprive people of what they're entitled to because of inflation."

Persian Gulf Illnesses

During the media discussion, President Clinton announced that he would release an Executive Order

establishing the Persian Gulf Advisory Committee. "I decided to do this because there were so many continuing questions about whether there had been a truly independent look at what was causing the Persian Gulf Illnesses."

The President said the 12-member committee would include scientists, health care professionals, veterans and policy experts. "I've met some of these Persian Gulf War veterans," said

Clinton, "and I believe they did get whatever it is that's bothering them as a result of their service there. I think that the weight of evidence is there. We may never know exactly what caused these illnesses, but I feel that the people who served there and their families are entitled to know that an independent commission, with no ax to grind and no interest to protect, has gone the extra mile to try to research this issue and get the whole truth out. It's just part of this whole business of keeping

faith. These people that showed up for the Gulf War were keeping faith with America, and we ought to keep faith with them.

"I cannot promise that this committee will find out the answers, but at least everybody will know that a committee of experts did their best to find out everything that could be found out. I say that, not to criticize the people in DoD or anyplace else, I just think that it's important that the veterans and families and their communities have the piece of mind of knowing we've gone the extra mile."

Reinventing Government Proposals

Responding to a question about when he would introduce a legislative package for his Reinventing Government proposals, Clinton said, "The bills are ready. I think that the Republican Congress might adopt a

lot of statutory changes we want because it helps them. Almost all of the Republicans voted for the procurement reform we put through last year. It saved the Defense Department money, but it also helped the budget. A lot of things we're doing in reinventing government are proving you can do more with less."

Regarding VA medical facilities, the President added, "The mission has to be to take care of veterans and their health care needs. A lot of [Veterans'] hospitals will have to make the kinds of adjustments we see in the private sector all over the country. We're going to have to do a lot more outpatient [care] and use some of those facilities for clinics. If we could work out the eligibility and mission problems of the institutions, a lot of places that look like empty hospitals now would become very busy clinics. I'm confident that would happen in which case the care itself would be cheaper as all outpatient care normally is.

"I've been trying for two years to get something done on the eligibility issue. We feel that if we can make the overall budget case to Congress and hit their budget number, that we can get there. Now, I'm arguing strongly that they ought to balance the budget in 9 or 10 years not seven. It makes a huge difference in our ability to take care of the fundamental needs of the people of the country, especially in education and health care."

Spinal Injury Care/Research

The President assured the group that he has no intention of allowing the

quality or availability of the VA's spinal injury care to erode. "There is some very exciting research going on in San Diego around the Veterans Administration operation there that for the first time gives at least some glimmer of hope of rebuilding cell structure," Clinton said. "One of the unusual things that happened in the Senate debate on the Balanced Budget Amendment was that a Republican from Oregon, Mark Hatfield, who is the head of the Appropriations Committee, offered an amendment to put back \$11 billion over a seven-year period into medical research for the National Institute of Health, and it passed with overwhelming bipartisan support."

POW/MIA Issue

Referring to a recent report on efforts to locate American POW/MIAs in Vietnam, Clinton said, "Our people came home with over a hundred new documents and every one of them said that the level of cooperation seems to be increasing. The cooperation has been reasonably good throughout my administration, but it seems to be getting better.

"On the Vietnam issue," the President noted, "I've always tried to be very open and up front with everyone and very deliberate in the way we've done it. What we, as a country, have achieved there is unprecedented in the history of warfare...My position vis a vis Vietnam has always been that we would make our judgments about how we related to them country to country based primarily on the evidence of the progress in resolving this matter...These new documents may be a substantial thing, but we have to access and evaluate them. I think we ought to keep an open mind and look at the evidence as it unfolds. One of the most amazing things about this whole enterprise has been the interaction between the American veterans and the Vietnamese."

The President noted that the involvement of veterans' organizations in helping the Vietnamese locate their MIAs has been reciprocated by the Vietnamese, and he promised the new information would be released as soon as possible to assist veterans' groups involved in POW/MIA accounting efforts.

Service Connected Eligibility

President Clinton was asked to comment on a concept being discussed in Congress that would redefine service-connected eligibility. It's been suggested, if a service member suffers an injury that's not directly related to combat or training (such as an automobile accident), the individual should not be compensated. The FRA opposes any effort to restrict the definition. The present service-connected eligibility calls for "line of duty" — which means that a service member is on duty 24 hours a day. "Unless there's something to this issue that I don't understand, I agree with you," Clinton said. "That whole thing runs counter to what I'm trying to get done with Persian Gulf Illnesses and what we did there."

U.S. Flag Amendment

Responding to an inquiry about his support for a Constitutional Amendment to ban desecration of the U.S. Flag, Clinton said, "The President neither signs nor vetoes proposed Constitutional Amendments; they are referred to the States."

Recalling his efforts, as Governor of Arkansas, to promote protection of the U.S. Flag, the President said, "I disagreed with the Supreme Court decision [Texas vs. Johnson] that said the statutes weren't legal, and I supported statutory relief. I had a Flag education program that we organized with the veterans' groups in Arkansas. We went into every 5th grade class in the state with a program that earned national recognition. I'm very proud of that.

"I don't believe the desecration of the Flag has to be legal. I think you can make it illegal. Having said that, I have to tell you, as a man who has been the target of a lot of exercise of the first amendment, I'm always loathe to see the Constitution amended, when it affects the first amendment, because I'm afraid of how the courts are going to interpret it. But I personally believe that people should not desecrate the Flag and I've done what I can. I thought we had the best response in the country to Flag burning, both in the legislation we passed, which was subsequently set aside by the court, and also in the education program we promoted."

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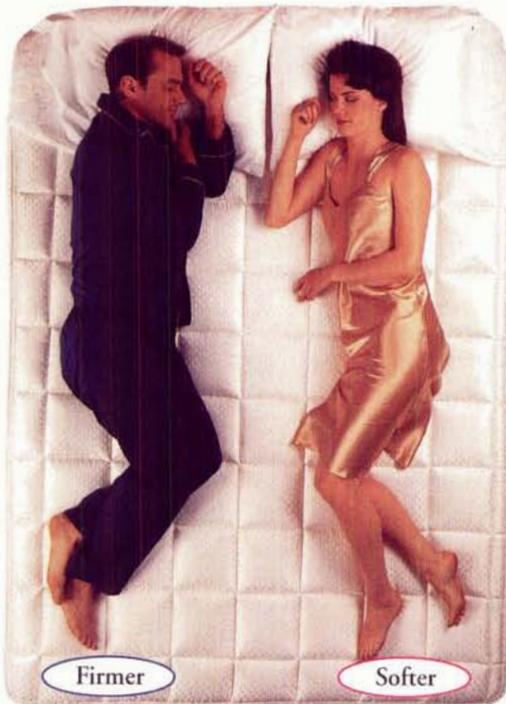
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Subvention Will Save Your Health Care Benefit

The Defense Department's new managed health care program, TRICARE, bars all Medicare-eligible retirees and family members from enrolling in TRICARE Prime. This policy will affect you and all career personnel and their families, because even if you enroll in TRICARE, **you will be dropped when you reach age 65.**

In theory, military retirees can use military health care facilities (MTFs) on a "space available" basis, but "space available" care will soon become non-existent as more military hospitals close and TRICARE is implemented nationwide. (See "Lifeline," page 22, for TRICARE details.)

Under current law, DoD doesn't receive Medicare reimbursements for health care services provided to retirees, age 65 and older. As the Pentagon budget gets smaller, DoD says it can't afford to treat older retirees and more retirees are pushed out of the military system onto Medicare. The irony is that Medicare costs the government and the retiree more money; it would be cheaper to treat retirees in the military system.

There's a simple fix: Medicare Subvention. Change the law to allow Medicare to reimburse DoD for health care services provided to military retirees and their spouses over age 65 in military treatment facilities (MTFs). It's a win, win situation for everyone — Medicare, DoD and the taxpayer.

If we have a solution, why haven't we fixed the problem? It directly relates to how the government budgets for health care. DoD receives appropriated funding for active duty and CHAMPUS-eligible retirees; but MTFs have to absorb the costs for treating Medicare-eligible retirees. Medicare avoids paying retirees and DoD if retirees receive treatment in MTFs. Medicare officials have not acknowledged that their costs will increase when TRICARE is fully implemented in 1997, and they're not anxious to pick up the approximately \$1 billion cost that DoD has been absorbing.

We need legislation to resolve the problem. **Rep. Joel Hefley (R-CO)** has introduced a "Medicare Subvention"

bill, **H.R. 580**, that would guarantee Medicare reimbursements to DoD. As we go to press, 151 members of the House have signed on as cosponsors. FRA is working to find a Senate sponsor committed to "Subvention."

Shipmates, we need your support. If you don't take this issue seriously, neither will your lawmakers, and one day you'll wake up and find yourself "locked out" of the military system.

The cosponsors for H.R. 580 are listed below. If your Representative is not listed, call the hotline number **1-900-288-1776** to request personalized letters asking your legislators to support "Subvention" (details on page 1). Act now! The stakes are high — your military health care benefit hangs in the balance!



Rep. Joel Hefley (R-CO)

COLA Equity ... The Battle Is Not Over!

So far, military retiree Cost-of-Living Adjustments have been spared in the budget cutting process for fiscal year 1996. The **Chairman of the Senate Budget Committee Pete Domenici (R-NM)** delivered on his promise of COLA Equity for military retirees. The Senate Budget Resolution would fix the COLA dates by equalizing military and federal civilian COLAs for the next three years (1996 through 1998), but the House Budget Resolution did not even advance the military COLA from 1 Oct. to 1 April for FY-1996. The COLA issue will be resolved by House-Senate conference in June. The FRA has launched an aggressive campaign to convince House-Senate Budget conferees to accept the Senate plan for permanent COLA Equity in the final Budget Resolution.

As we go to press, 169 members have signed on as cosponsors to **Rep. Jim Moran's (D-VA) COLA Equity bill, H.R. 38**, but a total of 218 cosponsors are required to bring the bill to the House floor. Without your continued grassroots support, military retired COLAs will be delayed until 1 October for the next three years. Shipmates, we urge you

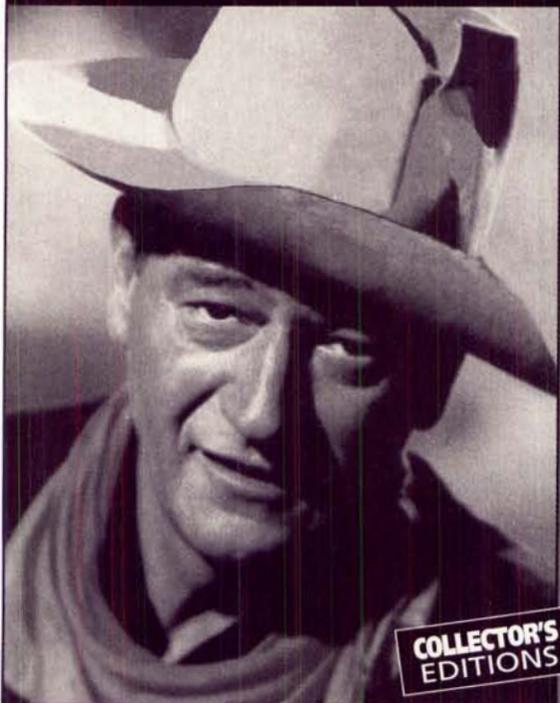
<p>"Medicare Subvention" H.R. 580 by Rep. Joel Hefley (R-CO)</p> <p><i>In January, Rep. Joel Hefley (R-CO) introduced a "Medicare Subvention" bill in the House that would require Medicare to reimburse the Military Health Services System for care provided to Medicare-eligible military retirees and their spouses. As of 5 June, 151 cosponsors have signed on in support of this bill.</i></p> <p>Abercrombie (D-HI) Ackerman (D-NY) Baker, R. (R-LA) Barcia (D-MI)</p>	Barr, B. (R-GA)	Cramer (D-AL)	Geren (D-TX)	Kolbe (R-AZ)	Pickett (D-VA)	Stump (R-AZ)
	Bartlett, R. (R-MD)	Cunningham (R-CA)	Gonzalez (D-TX)	Lewis, Jerry (R-CA)	Pryce, D. (R-OH)	Tanner (D-TN)
	Barton, J. (R-TX)	Davis (R-VA)	Goodlatte, R. (R-VA)	Lewis, R. (R-KY)	Rahall (D-WV)	Tate (R-WA)
	Bateman (R-VA)	DeFazio (D-OR)	Goodling, B. (R-PA)	Lincoln (D-AR)	Riggs (R-CA)	Taylor, C. (R-NC)
	Bilbray (R-CA)	Deutsch (D-FL)	Gordon, B. (D-TN)	Linder (R-GA)	Roberts (R-KS)	Tejeda (D-TX)
	Blute (R-MA)	Diaz-Balart (R-FL)	Green, G. (D-TX)	Lowey (D-NY)	Rohrabacher (R-CA)	Thornberry (R-TX)
	Bonilla (R-TX)	Doolittle (R-CA)	Greenwood, J. (R-PA)	Lucas (R-OK)	Rose (D-NC)	Thurman, K. (D-FL)
	Boucher (D-VA)	Dornan, R. (R-CA)	Gutknecht (R-MN)	Manton (D-NY)	Roukema (R-NJ)	Torricelli (D-NJ)
	Bryant, E. (R-TN)	Doyle (D-PA)	Hall, R. (D-TX)	Martinez (D-CA)	Saxton (R-NJ)	Underwood (D-GU)
	Bunn, J. (R-OR)	Ehlers (R-MI)	Hall, T. (D-OH)	McCrery (R-LA)	Scarborough (R-FL)	Volkmer (D-MO)
	Burton, D. (R-IN)	Emerson (R-MO)	Hancock (R-MO)	McHugh (R-NY)	Schaefer (R-CO)	Vucanovich (R-NV)
	Callahan (R-AL)	Engel (D-NY)	Hansen (R-UT)	McInnis (R-CO)	Schiff (R-NM)	Wamp (R-TN)
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to take time to write, call, or visit your lawmakers today. Help us convince Congress to permanently fix the COLA disparity!

Revised CPI Could Lead to Reduced COLAs

Both the House and the Senate Budget Committees have agreed that the Consumer Price Index (CPI), the measure on which the COLAs are based, overstates inflation. The Senate Budget Committee assumes a .2 percentage point reduction beginning in 1998, but recommends a non-partisan commission be appointed to determine the proper adjustment. The House Budget Committee wants to reduce the CPI by .6 of a percentage point.

The CPI, now computed by the Bureau of Labor Statistics, is the only comprehensive index of inflation used by the government. Any action to reduce the CPI would reduce the annual COLAs for all federal retirees, federal annuity recipients, veterans compensation recipients, and social security annuitants. FRA applauds the Senate recommendation to conduct a bipartisan study before making any changes, but we strongly believe that any CPI reform should be applied equally across-the-board to all COLA recipients.

Grassroots Campaign Kills Proposed COLA Cuts

Shipmates, thanks to your strong response to our COLA Alerts and the FRA's and The Military Coalition's aggressive lobbying efforts, the House and Senate Budget Committees backed down from plans introduced by **Sen. Judd Gregg's (R-NH)** Task Force that threatened the military retirement system. Both Committees rejected proposals to eliminate COLAs for military retirees under 62 years of age, to "means test" COLAs, or limit COLAs to the first \$14,000 of retired pay.

The Committees also did not agree to cap COLAs at 1.5 percent below the annual inflation rate, as **House Budget Committee Rep. John Kasich (R-OH)** suggested, or to change the retirement rules to a high three-year averaging for active duty members who entered the military before 1980.

A WELL DONE TO ALL! Our collective efforts helped to defeat these onerous threats. The letter campaigns initiated from the FRA Headquarters to key Congressional leaders made a difference. FRA lobbyists and The Military Coalition visited the offices of every Senator and each member of the House Budget and National Security Committees in early May to explain our position and provide handouts asking them to honor America's long-standing "Contract With Military Service Members." These lobbying actions helped eliminate the direct attacks on COLAs. In addition, FRA wrote to the service chiefs and Department of Defense officials urging them to come out against tampering with the military retirement system.

Other House and Senate Budget Resolution Actions

The House Budget plan would boost the Defense budget by \$70 billion over five years, while the Senate version follows the Administration's budget request, providing about \$258 billion for Defense spending. In addition to changes in the Consumer Price Index formula, House and

Senate Budget Committees unveiled several proposals to balance the federal budget that would affect the military community.

Both Committees rejected **House Budget Chairman Kasich's (R-OH)** proposal to eliminate Impact Aid (a federal program that provides financial assistance to public schools educating military children), but followed **President Clinton's** plan to cut funding by 15%. The House and Senate Committees also agreed to fund a 2.4% military pay raise and didn't cut the subsidy to military commissaries.

Provisions of the FY-96 Senate Budget Resolution would:

- Raise the VA \$2 prescription fee for veterans with less than a 50% disability.
- Raise the cost of enrolling in the GI Bill from \$1200 to \$1600.
- Limit future retiree disability and death benefits to injuries or illnesses related directly to military service.
- Cut \$256 billion in Medicare over seven years.

Provisions of the FY-96 House Budget Resolution would:

- Cap COLAs at one-half for survivors of E-7s who died before 1993. This provision goes against previous full-COLA commitments to veterans and widows.
- Cut the annual increase in the GI Bill COLA in half.
- Raise the VA \$2 prescription fee for veterans with less than a 50% disability; raise co-payments from \$2 to \$5 in '96 and to \$8 in '98.
- Eliminate Earned Income Tax Credit for junior enlistees.
- Set the BAQ rate at 5.2%; provides VHA rate protection.

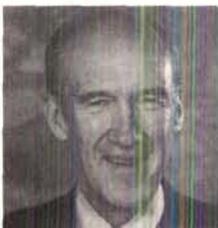
Before a final budget is adopted, House-Senate conferees must negotiate their differences. After the House and Senate have agreed on a plan to set federal spending priorities, the Congressional Committees must adhere to the spending targets but have some flexibility in working out the details of the various programs.

New COLA Attacks, Kerrey/Simpson Are Back

Remember the proposals of the Presidential Bipartisan Entitlement Commission to reduce the national budget deficit by cutting military COLAs, VA benefits, Social Security and Medicare? **We warned you that they'd be back again.** This time, **Sens. Bob Kerrey (D-NE)** and **Alan Simpson (R-WY)** are armed with a new package of bills that



Sen. Bob Kerrey
(D-NE)



Sen. Alan Simpson
(R-WY)

would cut benefits.

- **S. 818** would increase the normal retirement age to 70 by 2029 and raise the early retirement age to 65 by the year 2017.
- **S. 819** would reform the retirement systems for members of Congress and staffers to be more like the civil service formula for years of

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THE LEGISLATIVE LINE

service after 1 Jan. 1996.

- **S. 820** would change the retirement rules for those who entered the military after 31 July '86. The retired pay multiplier for each year of service beyond 20 years would drop from 3.5% to 2%.
- **S. 821** would establish a commission to study and reduce the CPI by .5% of a percentage point.
- **S. 822** would cap COLA adjustments to military retired pay and Social Security (means testing). The poorest 30% would receive full COLAs, but everyone else would receive the same flat-rate COLA amount.
- **S. 824** would allow employees to put part of their Social Security payroll tax into an IRA type account instead of the Social Security Trust.
- **S. 825** (also sponsored by **Sen. Chuck Robb, D-VA**) would combine parts of bills 818, 821, 822, and 824 with a proposal to cut the Social Security Survivor's benefit by one third over a 15 year period, 2000-2015.

The Senators did not offer their recommendations as part of the Budget Resolution, but hope to have them considered later. It's unlikely any of the proposals will receive serious consideration, but they are potentially deadly.

House Military Personnel Subcommittee Actions

The House National Security Military Personnel Subcommittee, chaired by **Rep. Robert K. Dornan (R-CA)**, adopted on 18 May its portion of the Defense budget, including several provisions that are likely to touch off fierce debate. The legislation requires the military to maintain personnel levels of 395,000 for the Navy and 174,000 for the Marine Corps.



Rep. Robert Dornan (R-CA)

Other provisions include reinstating the ban on military abortions overseas, requiring the military to discharge personnel who test HIV positive, and requiring military personnel to forfeit pay and allowances during a period of confinement resulting from a court-martial.

The Subcommittee helped bridge the gap between military and private sector pay and reduce service members' out-of-pocket housing costs by raising the Basic Allowance for Quarters to 5.2%, and provided increased health care to military families by expanding the immunization and well-baby care for dependents up to age 6 (the current limit is 2).

Base Closure Panel Adds Bases

The Defense Base Closure and Realignment Commission on 10 May 1995, added 31 military bases to the list of facilities it will consider for closure or realignment. The panel also said that four bases originally proposed for possible downsizing would be considered for more substantial realignment or closure.

"Just because a base was added to the list today doesn't mean it will close or be realigned," said **former Sen. Alan J. Dixon**, the commission chairman. "It means the commission believes a fuller evaluation of the base is a reasonable thing to undertake at this time."

All five Air Force depots were among the panel's additions to the list of 146 bases suggested for either closing or

realignment by **Defense Secretary Perry** in February 1995. The independent commission will use the expanded roster to compile a final list of closings.

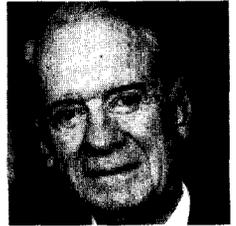
California took the biggest hit in bases added, as the commission voted to add to the list the Air Logistics Center in Sacramento, the Naval Air Station in Point Mugu, the Oakland Army Base, the Engineering Field Facility in San Bruno and a shipbuilding, conversion and repair center in San Francisco.

McClellan Air Force Base in Sacramento was added to the list along with the four other Air Force maintenance bases: Kelly in Texas, Tinker in Oklahoma, Robins in Georgia, and Hill in Utah.

The panel also voted to add the Portsmouth Naval Shipyard, which straddles the Maine-New Hampshire border, and the Grand Forks Air Force Base, North Dakota.

Military Housing Assistance Act of 1995

The House National Security Committee approved a measure on 24 May authorizing a \$10 million test program that would help enlisted service members and junior officers in pay grades O-3 and below to obtain lower-cost mortgages in areas where military housing is inadequate.



Rep. G. V. "Sonny" Montgomery (D-MS)

The measure, introduced by **Rep. G. V. "Sonny" Montgomery (D-MS)** as an amendment of the FY-1996 Defense Authorization bill, would permit the Defense Department in cooperation with the Department of Veterans Affairs to help first-time home buyers while reducing the service's cost of building new housing.

Under the plan, DoD would be authorized to buy down the interest rate for certain active duty personnel purchasing off-base housing using the VA guaranteed home loan. The buydown would lower monthly payments on loans for the first three years of the mortgage. DoD would pay to reduce the interest rate by three percentage points the first year, two the second year, and one in the third year. Loans covered by this proposal would be provided by a private lender but the government would guarantee the loan to the lending institution if the buyer defaulted on the loan.

The plan, which has been strongly endorsed by **Defense Secretary William Perry**, still must be approved by the House and Senate.

Coast Guard Budget/Closures

The House passed legislation (H.R. 1361) to authorize FY-1996 funding of \$3.7 billion for Coast Guard. Of that total, \$2.6 billion would go for operation expenses, \$582 million for retirement expenses and \$428 million for construction and acquisition.

The House gave the Coast Guard the green light to close nearly two dozen small-boat rescue stations. The stations' fate was tied to H.R. 1361. The Coast Guard has been trying for years to cut costs by consolidating its smaller rescue stations, but Congress has resisted. The stations

Continued on Page 24

1930's

Hooray... It's The Depression!

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The Unclouded Day
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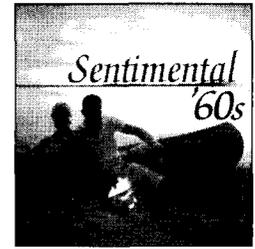
Music, Music, Music Teresa Brewer • **You Belong To Me** Jo Stafford • **Love Is A Many Splendored Thing** The Four Aces • **Slowpoke** Pee Wee King • **Sincerely** The McGuire Sisters • **Heartaches By The Number** Guy Mitchell • **Tennessee Waltz** Patti Page • **That's Amore** Dean Martin • **Blue Tango** Leroy Anderson • **Because Of You** Tony Bennett • **Be My Love** Mario Lanza • **I'm Walking Behind You** Eddie Fisher • **Que Sera Sera** Doris Day • **Sh-Boom** The Crew Cuts • **The Naughty Lady Of Shady Lane** The Ames Brothers • **Mona Lisa** Nat King Cole • **Catch A Falling Star** Perry Como • **Cherry Pink And Apple Blossom White** Perez Prado • **He'll Have To Go** Jim Reeves • **Oh Lonesome Me** Don Gibson • **Oh My Pa-Pa** Eddie Fisher • **Round And Round** Perry Como • **The Wayward Wind** Gogi Grant • **Sixteen Tons** Tennessee Ernie Ford • **The Three Bells** The Browns • **Autumn Leaves** Roger Williams • **April Love** Pat Boone • **Tammy** Debbie Reynolds • **Chantanogie Shoe Shine Boy** Red Foley • **Sugartime** The McGuire Sisters • **Volare** Domenico Modugno • **This Ole House** Rosemary Clooney • **Patricia** Perez Prado • **My Prayer** The Platters • **Don't Be Cruel** Elvis Presley • **The Rock And Roll Waltz** Kay Starr • **You, You, You** The Ames Brothers • **Cattle Call** Eddy Arnold • **Mack The Knife** Bobby Darin • **The Thing** Phil Harris • **Mister Sandman** Chordettes • **Hot Diggity** Perry Como • **Purple People Eater** Sheb Wooley • **Moonglow And Theme From Picnic** Morris Stoloff • **Hearts Of Stone** Fontane Sisters • **Rag Mop** Ames Brothers • **Chances Are** Johnny Mathis • **Love Me Tender** Elvis Presley • **Little Things Mean A Lot** Kitty Kallen • **Goodnight Irene** Gordon Jenkins with The Weavers

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FRA Candidates For National

National President



Shipmate National Vice President J. C. "Jim" Eblen has been nominated by Pomona Valley Branch 211 for the office of National President for the Association Year 1995-1996.

He has served at the Branch Level as Chairman of Branch Committees, a member of the Board of Directors, Vice President and President, while serving on active duty in the U.S. Navy.

On the Regional level, Shipmate Eblen has served on all committees as either a member, chairman or as an advisor, and twice as Regional Parliamentarian. He served as Regional Vice President Southwest, 1987-88, and Regional President Southwest, 1988-89.

On the National level, he has served on the following committees: Youth Activities; Naval Affairs; Membership and Retention; Hospitals, Welfare and Rehabilitation; Americanism-Patriotism (as Co-Chairman one year) and as a member of the Time and Place Committee (one year). He also served three years on the Finance Committee, assuming the duties as Chairman prior to the 1992 National Convention and as Chairman

for the 1992-93 Association Year. Presently, he serves as National Vice President.

As a continuous member of the FRA since 1963, Shipmate Eblen has attended 21 mid-year conferences, 18 Southwest Regional Conventions, eight other Regional Conventions, six Pilgrimages, and 15 National Conventions. He is also a recipient of numerous recruiting awards including the Gold Lapel Button Award with the Number Seven pendant; he is a Life Member of the FRA. Shipmate Eblen now serves as a member of the Branch Board of Directors. He is employed by the Northrop/Grumman Corporation in Hawthorne, California, as a Maintainability Engineer.

National Executive Secretary



Shipmate National Executive Secretary Norman E. Pearson has been nominated for reelection to his third three-year term for the Association Years 1995-98 by Pearl Harbor-Honolulu Branch 46.

In the nominating resolution, Branch 46 Shipmates say this about Shipmate Pearson:

"This highly motivated Shipmate was elected to the office of National

Executive Secretary in September 1989, reelected in September 1992 ... In his nearly five years in office this Shipmate has:

(1) Presided over the relocation and modernization of the Association's National Offices; (2) Implemented Association programs that were approved to enhance retention of members and membership growth; (3) Supported Association fundraising endeavors that have eliminated the normal need for a member dues increase; (4) Expanded the Association's magazine *Naval Affairs* and changed the mailing class to expedite delivery; (5) Obtained authorization for a toll free number that has enhanced communications for members with the Administrative Headquarters; (6) Continued the Association's aggressive legislative efforts on behalf of its members; (7) Exercised fiscal restraint in the management of the National Offices; and (8) Has continually displayed excellent Administrative and management skills.

"... This fine Shipmate has been most responsive to inquiries from his Shipmates and has kept abreast of the desires and needs of the Association members by frequently attending Branch, area, and Regional meetings.

"...His accomplishments, excellent performance, devotion to his Shipmates, progressive attitude, motivation, and initiative make this Shipmate a most definite asset to the Association."

A member of the FRA over 30 years, Shipmate Pearson has served his Shipmates in several offices and as chairman or a member of numerous committees at the Branch, Regional and National Levels.



Shipmate JrPRPNeg Charles L. "Chuck" Calkins has been nominated by Blackstone Valley Branch 132 for the office of National Executive Secretary for the Association Years 1995-1998.

He is a Life Member of the FRA with more than 20 years of continuous service. He has served as Branch President for five consecutive years, Branch Secretary for two consecutive years, Branch Vice President for three consecutive years and

as a member of the Branch Board of Directors for more than ten years.

On the Regional level, Shipmate Calkins served as Chairman of Youth Activities for three consecutive years, and has chaired three New England Region Quarterly meetings and one Regional Convention. He served as New England's Regional Vice President in 1992-93 and Regional President in 1993-94.

Nationally, Shipmate Calkins has served on the Youth Activities and Honorary Membership Committees, and is currently serving as Vice-Chairman of the Constitution, Bylaws and Resolutions Committee.

During his Navy career, he served two tours as Recruiter-in-Charge of large Recruiting stations. While serving in the *USS LONG BEACH*, he was instrumental in the Navy's Race Relations Program as a Racial Awareness Facilitator Trainer. These experiences led him to pursue a career in Personnel Services with the U.S. Postal Service after retiring from active duty.

For the past eleven years, he has held postal positions as: Supervisor, Compensation and Staffing; Supervisor, Employment and Placement; and, most recently, Human Resources Specialist in the U.S. Post Office, Providence, Rhode Island.

Shipmate Calkins' extensive knowledge and experience in: office management, public speaking, recruiting, personnel services, training and development, employee counseling in both placement and retirement, federal and state employment regulations, along with chairing and conducting several retirement seminars with more than 400 attendees, have prepared him for this most important office. He is ready to serve you, the Shipmates of the Fleet Reserve Association.

Office

National Vice President



Shipmate PRPSE Thomas I. Williams has been nominated by Middle Tennessee Branch 110 for the office of National Vice President.

He has served in all offices and on all committees as well as on the Board of Directors at the Branch level in both the East Coast and Southeast Regions.

Shipmate Williams Co-Chaired the regional convention of the Southeast Region in 1980, and was Convention Chairman of the National Convention hosted by Branch 110 in Nashville, Tennessee, in 1989.

He was elected to serve the Southeast Region as Regional Vice President in 1983-84 and as the Regional President in 1984-85. During his term of office, the Southeast Region had the largest ever increase in membership.

Shipmate Williams has been a delegate to the last 17 Regional and National Conventions. He has also attended many Regional Conventions and Mid-Year Meetings of the East Coast, North Central and South Central Regions.

A Life Member of the FRA with 39 years of continuous, active service in the Association, Shipmate Williams has been an active member of many Regional and National Committees, too numerous to detail.

Shipmate Williams is retired from a management position with the Whirlpool Corporation. He also owned and operated a successful heating and air conditioning business for the past 17 years which he has turned over to his son.



Shipmate PRPEC Robert "Bob" E. Fudge has been nominated by Charlotte Branch 228 for the office of National Vice President.

He has served in the FRA as a member of every committee and in every Branch position, including Board of Directors, and currently serves as the Branch Vice President.

He has also served as a member and was elected to positions in Branches 4, 37, 41, 90, 100, 131, 181, 187, 189, 228 and 334.

Shipmate Fudge has served on every Regional Committee, and held the office of Regional Vice President East Coast in 1970-71 and Regional President East Coast in 1971-72.

Nationally, Shipmate Fudge has chaired three National Committees, and has served on every National Committee and every National Convention Committee.

As Co-Chairman of the USS ARIZONA Committee, he helped to raise necessary funds to build the Arizona Memorial in Pearl Harbor, and was instrumental in having the Association's name displayed on network television. His leadership in promoting the Contingency Option Act of 1954 resulted in the enactment of this pay bill by Congress.

During his Navy career, he served on the Staffs of: the Commander in Chief, U.S. Naval Forces, Europe; the Chairman, Joint Chiefs of Staff; and the Assistant Secretary of the Navy.

Shipmate Fudge has held numerous civilian positions: Associate Editor for *Navy Times*; Manager, *Frenchman's Reef Hotel*, St. Thomas, VI; and Director, Public Relations, *Seagram Distillers*, London, England. He has helped Shipmates on the local, Regional and National levels during his more than 45 years of continuous service with the FRA.



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1995-1996 Annual Fleet Reserve Association Americanism Essay Contest Announced

*By Lawrence J. Winn, Chairman,
National Committee on
Americanism- Patriotism*

The National Committee on Americanism-Patriotism has chosen "WHAT PATRIOTISM MEANS TO ME" as its theme for the FRA's 1995-1996 Americanism Essay Contest. This year's awards include: a Grand National Prize of a \$1000.00 Savings Bond with \$500.00, \$200.00 and \$100.00 Savings Bonds awarded to the first, second, and third place winners in Grades 7 through Grades 12.

All Regional winners will be judged at the National level and will receive a Certificate of Recognition. Other prizes are awarded at the Branch and Regional Levels. The Fleet Reserve Association will have awarded thousands of dollars in awards by the end of the 1995-96 Contest.

The rules for entry in the Essay Contest are as follows:

- All entrants must be students in Grades 7 through 12.
- All entrants must be sponsored by an FRA member or a Branch.
- The essay must be legibly written or printed in black ink or type-

written on one side of a sheet of paper.

- A student may only enter once in any year.

the school, school grade, number of words in the essay, social security number, parents' or guardian's name, sponsor's name or Branch/Unit number.

- Entries sponsored by Branches or Branch members must be submitted to their respective Branch Americanism-Patriotism Committee, and must be post-marked **no later than 1 December 1995** for judging at the Branch level.
- Entries from Members-at-Large (MAL members) must be submitted to the National Americanism-Patriotism Chairman. **All MAL entries must be post-marked no later than 1 December 1995.** MAL-sponsored essays may be forwarded to: National Chairman, Americanism-Patriotism Committee, c/o the Fleet Reserve Association, 125 N. West Street, Alexandria, VA 22314-2754.

Remember that every student in Grades 7 through 12 can enter the contest. However, each student must be sponsored by an FRA member or a Branch of the FRA. **All entries become the property of the Fleet Reserve Association.**

ESSAY CONTEST



Theme: "What Patriotism Means to Me"

<p>GRAND PRIZE \$1,000 SAVINGS BOND</p>	<p>ALSO 18 NATIONAL AWARDS PLUS REGIONAL & LOCAL PRIZES</p>
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Submission Deadline: 1 December 1995
Sponsored by the
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FOR INFORMATION CONTACT

Guidance Counselor: _____
OR
Essay Chairman: _____
FRA Branch: _____ Telephone: _____

- Each entry must be accompanied by a separate sheet of paper stating the following information: the student's name, address, zip code, telephone and area code, name of

National Americanism Essay Contest Winners for 1994-1995

National Grand Winner (Best Overall)

Richelle-Tressa Valesco Magday

Honolulu, Hawaii

Pearl Harbor-Honolulu Branch 46

7th Grade Winners

- 1st - Lisa Sofio, Wrightwood, CA, Branch 81
2nd - Rachel Wysong, Strongsville, OH, Branch 17
3rd - Jesse Kline, Minersville, PA, Branch 115

8th Grade Winners

- 1st - Andrew S. Jensen, Stockton, CA, Branch 113
2nd - Shawana Richmond, Mena, Arkansas, Branch 372
3rd - Emily Kalogeropoulos, Norfolk, VA, Branch 60

9th Grade Winners

- 1st - Kristin Kauten, Garden Grove, CA, Branch 175
2nd - Joseph Spektor, Fremont, CA, Branch 266
3rd - Andrew C. Stoeckel, Titusville, FL, Branch 263

10th Grade Winners

- 1st - Truyen Tran, Dallas, TX, Branch 96
2nd - Abbey Davis, Newport News, VA, Branch 172
3rd - Manuel L. Ramirez III, Stockton, CA, Branch 113

11th Grade Winners

- 1st - Richelle-Tressa Valesco Magday, Honolulu, HI, Br. 46
2nd - Tessa J. Aglupos, Niland, CA, Branch 150
3rd - Mark Trimbell, Etna, CA, Branch 283

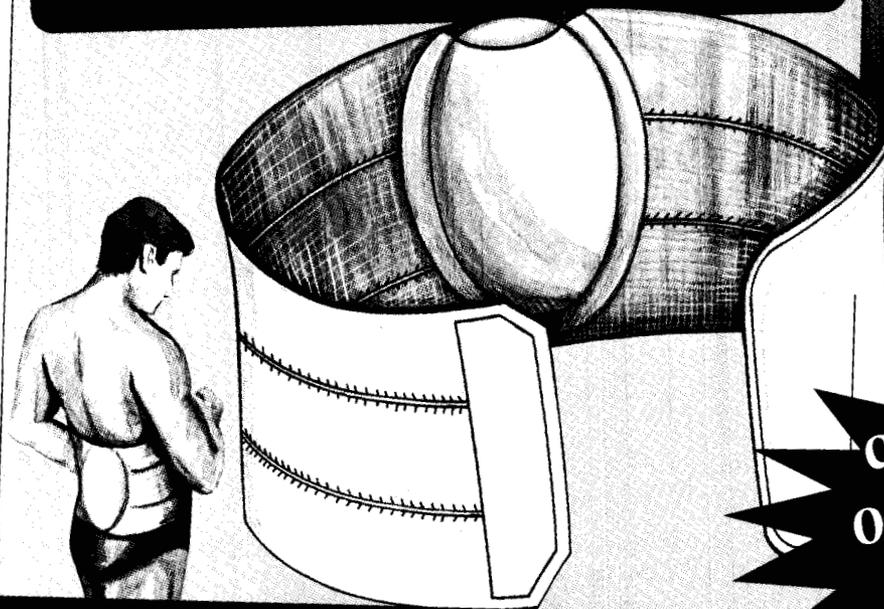
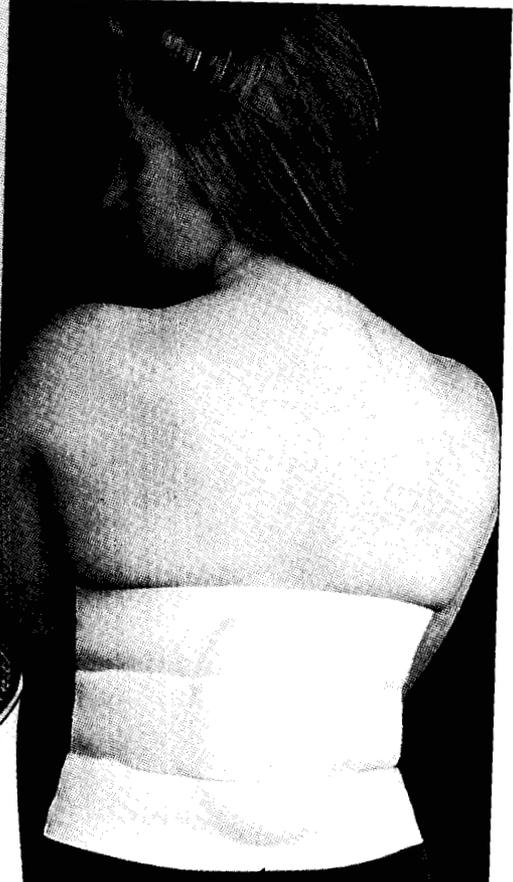
12th Grade Winners

- 1st - David J. Resetar, East Lyme, CT, Branch 237
2nd - Thomas W. Dunning, Ferndale, CA, Branch 326
3rd - Tammy A. Qualls, Long Beach, CA, Branch 43

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NEWS FROM THE BRANCHES



Niantic, CT - During a recent **Niantic Branch 237** meeting, National and Branch officers are pictured with Shipmate **George O. Jones** after he was presented a pin and certificate for 40 years of continuous FRA membership. Shown (L-R) are Branch President **Bonnie DeMaria**, Shipmate Jones, National President **George Hyland** and National Chaplain "Jane" **Mundis** — all members of Branch 237.



Tacoma, WA - On behalf of **Navy World Branch 117, Orlando, FL**, Northwest Region members visited Shipmate **Willis Pepper** at his home in Tacoma, WA, to present a 40-year continuous Membership Certificate. Shown (L-R) are **Nahum Doskow** (Br. 104), **RPNW Don Bordwell** (Br. 174), **PNP Pete Ross** (Br. 333), Shipmate **Pepper** (Br. 117) and **PRPNW Del Miller** (Br. 104 President).



Grafton, MA - **George T. Higgins Branch 75** presented its first annual FRA Award to Cadet **Brad Senckowski** at the first "Annual Inspection and Pass in Review" of the newly formed NJROTC Unit at North High School, Worcester, MA. Branch President **Bernard Champion** and **PRPNW Eng Ralph Schmidt** presented a ribbon, medal, certificate and cash award to **Senckowski**. Shown (L-R) are **Carroll O'Connor**, **Champion**, **Senckowski**, **Oscar Graveline** and **Joseph Daige**.



San Antonio, TX - On behalf of **Alamo City Branch 203**, Branch President **Jim Taylor** recently presented an engraved FRA plaque to **Gunnery Sergeant Danny R. Truini, USMC**, for being selected outstanding Marine Corps Recruiter for the San Antonio area.



Everett, WA - **Everett Branch 170** President, **PRPNW John Carroll**, presented an FRA plaque and a \$100 savings bond to **MS1 Adolph K. Weidanz**, Everett Naval Base 1994 Sailor of the Year, at the Northwest Midwinter Regional Convention.



Jacksonville, FL - **West Jacksonville Branch 126** recently hosted an annual "Ladies Appreciation Night" to honor Unit 126 ladies for their work on behalf of the Branch and Unit. Seated (L-R) are **PRPSE Barbara French**, **PNP Virginia Wilson**, Unit VP **Ford** and Unit Treasurer **Shirley Attebery**. Standing (L-R) are **PRPSE Wilson**, Br. President **Barry Klinikowski**, **PRPSE French** and Shipmate Troop.



Suitland, MD - **Thomas Stone Senior High School** student **Chris Christie** received a U.S. flag that was flown over the U.S. Navy Memorial and a certificate for placing first among **Capital City Branch 67's** entries for FRA's 1994-95 Americanism Essay Contest. Shown (L-R) are **Christina Fink**, Chris' mother, the 1994 Shore Sailor of the Year **OSC(SW) Joe Ervin, USN**, a member of Branch 67. **Christie** and high school principal **Herman Murrell**.



Philadelphia, PA - **George Carlin Branch 1** President **William Reese** presented awards to three Shipmates, who collectively represented 115 years of continuous FRA membership. Shown (L-R) are **Henry Smith**, 35 years; **Milano Leonardis**, 40 years; **Louis Savino**, 40 years; and **Reese**.



Anderson, SC - **Foothills Branch 234** President **Ken Cowles** (L) and Secretary **Dick Gillette** (R) man a recruiting booth at a large flea market in the local area.

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Tricare - What it is, What it is not

Much talk of the new Department of Defense (DoD) managed health care system, Tricare, has been bouncing off the bulkheads in recent months. A number of questions have been raised by this rhetoric. What is this program? What is it intended to do? Will it be good for me? These are the questions I will address in this Lifeline article.

First, a little history - - In 1956, the Military Dependents Medical Care Act became law, authorizing limited civilian health care for our active duty families. It was amended in 1966 to create the current CHAMPUS program. In 1967, retirees, their families and certain surviving family members were brought into the program. CHAMPUS fitfully sailed along until 1988 when the CHAMPUS Reform Initiative, featuring managed care, was implemented in California and Hawaii. This test project was successful in cost containment and led to the Tricare system currently being implemented.

What is Tricare Intended to Do?

Managed care can be defined as a plan that controls utilization, quality and claims using a variety of cost containment methods. The primary goal is to deliver cost effective health care without sacrificing quality or access. This was DoD's objective when Tricare was introduced in late 1993. Tricare is the Pentagon's answer to health care reform and involves significant changes in the method of delivery of health care to eligible beneficiaries.

Tricare calls for combining all military hospitals and clinics from all branches of service into regional networks. The Military Treatment Facilities' (MTF) capabilities will be supplemented with a series of civilian resource contracts to provide medical services for a fixed fee. Each region will have a designated Lead Agent who will be the senior uniformed medical officer in the region. Lead Agents may be from any of the three services.

Tricare is being phased in for military retirees region by region commencing with Washington and Oregon this past March 1 and culminating in middle to late 1997.

You Have Three Options

Tricare Prime is a managed care program similar to a Health

Maintenance Organization (HMO), which requires eligible beneficiaries to enroll for a minimum of 12 months, pay an annual enrollment fee (*for retirees only*) of \$230 per person or \$460 per family, and pay a co-pay for office visits and services. For instance, the co-pay for an office visit is \$12. All health care will be coordinated through a Primary Care Manager (PCM). The PCM can either be a military or civilian clinic or doctor. The PCM will conduct initial treatment and direct the beneficiary to specialized care as needed. Under this option, there is no freedom of choice...you see the PCM you are assigned to...and you may not see the same doctor on each visit.

Tricare Extra is a Preferred Provider Organization (PPO) which will offer discounted (5%) co-payments when the Lead Agent approved network of providers is used. There are also no excess charges billed to the individuals when this network is used. You will, however, have to meet the normal CHAMPUS deductibles. This option provides beneficiaries more choice in choosing physicians, but you are limited to the approved network.

Tricare Standard is basically just like the CHAMPUS plan you are currently using. This option allows total freedom to choose the physician you desire to see for your health care.

There are many more details to each of the options that I will not cover due to space limitations.

So - - we have talked about Tricare being used to control the cost to DoD of providing health care to active and retired CHAMPUS eligible beneficiaries by managing the care provided and increasing the efficiency of health care delivery to the beneficiaries. We've also very briefly outlined what the various options of the plan are. But - - that leaves the question -

Will It Be Good For Me?

NOT IF YOU ARE ELIGIBLE FOR MEDICARE. Currently, the Tricare system is designed to take only those who are CHAMPUS eligible. Shipmates who are on Medicare would be seen only on a space available basis as determined by the individual Regional Lead Agent. The reason - - the Health Care Financing Agency (HCFA) is prohibited by statute from reimbursing the DoD for your health

care. Unless a procedure that would allow HCFA to reimburse the DoD is adopted, you will not be enrolled in Tricare Prime or be eligible to use any of the other Tricare options.

NOT IF YOU WANT TO SEE A SPECIFIC DOCTOR. Many of us have conditions, such as arthritis or heart problems, that require continuous treatment. Most of us have established a relationship with a physician and it would not be in our best interest to bounce from doctor to doctor within the Prime option.

NOT IF YOU LIVE IN A REMOTE AREA. There is no guarantee that Tricare will reach out to all areas of the United States.

Shipmates and Ladies, these are not all of the reasons the system may not be for you, but you get the drift. Let me share some concerns about Tricare with you.

First, the cost: Federal Budgets are not going to increase and CHAMPUS funding will probably stay flat. Where then are the dollars going to come from to offset inflation in the health care industry? From us, that's where. Tricare is basically shifting the cost of health care to the user, plain and simple. If the cost of delivery of service to us goes up.....our cost share will go up.

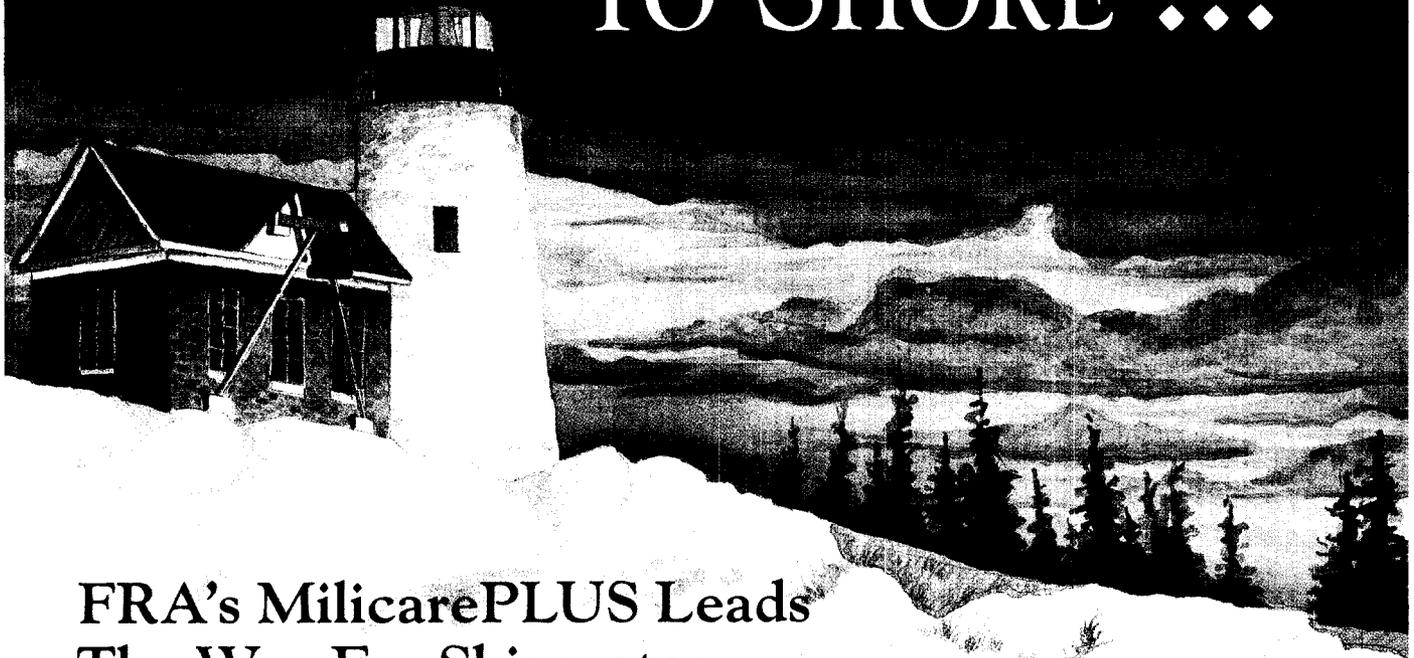
Second, freedom of choice: I believe we are entitled to the freedom to choose our physicians just as we would choose any other family advisor, whether it is a pastor or a lawyer. Tricare Prime will remove that choice from you. I don't know about you, but I'm not ready to buy into that deal.

Finally, quality of care: What quality control and oversight will be focused on the contractors who will be providing the care for many of us? I don't know...but I would sure like to find out.

The best advice I could give in this situation is to hang tough...protect yourself and your family. If you rely on the current CHAMPUS program and a supplement for your health care.....stick with it for awhile. Even if you enroll in the Prime option, don't throw away your insurability by canceling your supplement until you are absolutely sure you are satisfied with the care you are getting and the choice of physicians you have.

Above all, check out the system before you use it. Understand it. You will be given an opportunity before enrollment to ask your questions...do so...be a good consumer of health care.

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SHIPMATES' REUNIONS

USS HARLAN R. DICKSON (DD-708): 11-14 SEP '95, Buffalo, NY. Contact Louis A. Suski, 161 Briscoe Avenue, Buffalo, NY 14211-2125, (716) 892-6379.

STEWARDS BRANCH OF U.S. NAVY CLASSES, 1919-74: 28 SEP - 1 OCT '95, Norfolk, VA. Contact Redell J. Collins, Jr., 1508 Dandridge Dr., Portsmouth, VA 23701, (804) 487-5733.

USS KENMORE (AP-162/AK-221) WWII 1943-46, INCLUDING BOAT GROUP: OCT 95, San Francisco, CA. Contact W.R. Graybill, 1400 Meadowlark Ln., Sweet Home, OR 97386.

USS GATLING (DD-671): 5-8 OCT '95, Seattle, WA. Contact Gene

Woodward, 3301 Maverick Street, Virginia Beach, VA 23452-5447, (804) 340-1496.

USS LOS ANGELES (CA-135): 5-8 OCT '95, San Pedro, CA. Contact Norm Booth, 1589 N. Grand Oaks Ave., Pasadena, CA 91104, (818) 791-2617.

U.S. NAVAL UNIT CAMP DETRICK BW DIVISION (WWII - 1949): 12-16 OCT '95, Tampa, FL. Contact George Bonzagni, 5645 Flora Avenue, Holiday, FL 34690, (813) 934-7805.

USS BENHAM (DD-796) 52-70: 17-21 OCT '95, Savannah, GA. Contact Ed Bennett (609) 786-0196.

SEABEE VETERANS OF AMERICA, ISLAND X-14: 26-28 OCT '95, Ocala, FL. Contact Roy Rupe, 1108 N.E. 24th St., Ocala, FL 34470-4427, (904) 620-

0319.

ALL NAVY MUSICIANS: 24-27 APR '96, Norfolk, VA. Contact B.A. Waltrip, Box 370, Buffalo Gap, TX 79508, (915) 572-3719.

USS SEBEC (AO-87): 17-19 MAY '96, St. Louis, MO. Contact Jack M. Dietz, 7905 Jackson Springs Road, Tampa, FL 33615-3338, (813) 888-7902.

USS NEW ORLEANS (CA-32): 2-6 JUN '96, Las Vegas, NV. Contact Arthur Morsch, 3940 Extenso Dr., Las Vegas, NV 89030, (702) 631-1640.

USS TOLEDO (CA-133/SSN-769): OCT '96, Philadelphia, PA. Contact Ken Crosby, 1951 Kingston Ave., Norfolk, VA 23503-2651, (804) 583-7552.

1995 Uniformed Services Almanacs

The 1995 editions of the *Uniformed Services Almanac* are now available. These military reference books provide up-to-date information on military pay, allowances, and benefits. Each volume also contains information on health care, federal and state taxes, survivor benefits, insurance and veterans' benefits.

The *Uniformed Services Almanac for active-duty personnel* contains detailed pay tables reflecting basic pay and allowances and tax withholding. It lists special and incentive pays and bonuses, and also covers such subjects as health care, CHAMPUS, Space A, overseas dependent schools, military facilities and other topics of interest.

The *Reserve Forces and National Guard Almanac*, specifically prepared for members of these components, contains drill pay tables, information on the RCSBP and military retirement. Also included are locations of Reserve and Guard units, promotion criteria, and other pertinent information.

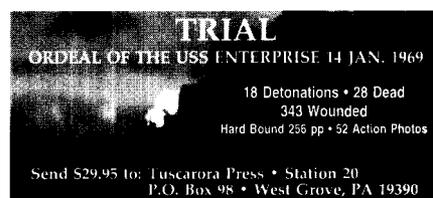
The *Retired Military Almanac* is designed for retirees and those approaching retirement. In addition to detailed pay tables, it also provides locations and phone numbers for military and VA hospitals. Listings of military facilities show the availability of

temporary quarters, exchanges and commissaries, golf courses and recreation areas. Also included are sections on taxes, death benefits, burial, national and VA cemeteries, and listings of retirement residences and organizations.

By special arrangement with the publisher, FRA is making these valuable books available to members at a reduced rate of only \$5.95 each, including shipping, a savings of \$1.00 from the regular mail order rate. Send orders to: **Uniformed Services Almanac, Inc., P.O. Box 4144, Falls Church, VA 22044.** Call 703-532-1631 for more information or to place credit card orders. (Mention FRA membership to obtain this special price.)

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THE LEGISLATIVE LINE

Continued from page 12

slated for closure - most of them in New Jersey, Michigan and Oregon — service some of the Coast Guard's smaller search-and-rescue boats.

Former Spouses' Protection Act

The FRA has continually urged key Congressional leaders to amend current provisions of the **Uniformed Services Former Spouse Protection Act (USFSPA)** to make the law more equitable. In late April, **Rep. Robert Dornan (R-CA)**, chairman of the House National Security Committee's Subcommittee on Military Personnel, demanded that representatives from both sides of the issue agree on a specific change or changes to the law prior to consideration by the Subcommittee. After frank and open discussion with members of The Military Coalition (representing FRA and other military groups) and former spouses, no consensus was reached. The Subcommittee will therefore not consider amendments to the USFSPA this year.

Dialog continues on this issue, and the FRA is pressing for amendments to the law. We urge you to communicate directly with your Senators and Representative, asking them to change the USFSPA to make the law more equitable for military retirees.

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CORRECTION

The name of Shipmate CWO4 Robert L. Goller was mistakenly submitted to Administrative Headquarters and published in "Taps," May '95 issue. FRA apologizes to Shipmate Goller for this error.

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TOTAL FRA MEMBERSHIP ON 30 April 1995	160,601
GAINS FOR MAY 1995	
NEW AND REINSTATED MEMBERS	+1,607
SUBTOTAL	162,208
LOSSES FOR MAY 1995	
Deaths	216
Non-Payment of Dues	1,022
Others	101
TOTAL LOSSES	-1,339
TOTAL FRA MEMBERSHIP ON 31 MAY 1995	160,869
NET GAIN FOR MAY 1995	268
NUMBER OF FRA BRANCHES	319

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AFLLEJE, Jose T., PO3 USN	302	FOSTER, Oscar R., HMCS	MAL	PINNICK, Mason, BTC	47
AGUIAR, Arthur R., BMC	60	FOX, George C., COL USMC	24	PROSPER, Lawrence F., AKC	176
ALAMA, Henry, HMC	120	FRANCIS, Paul M., USN RET	MAL	PULLIE, O'Neal Sr., SD3	41
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ALLEN, John P. Jr., IC3	MAL	FUERTE, Gervacio, MS3	57	RICHARDSON, S. M. Jr., EMC	60
ALLISON, Carl B., GMC	361	GAMMON, Charles L., STCM	290	RICHNER, Charles H., AOC	342
AMBROSE, Birch V., HTC	60	GENTRY, James R., CSC	MAL	RIEKEN, Henry J., BM1	24
ANDERSEN, Edward, GMM1	MAL	GEORGIE, Daniel R., DC1	MAL	ROBERTS, George A., LT USN	22
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BOBRINK, Frank W., ADC	161	HODGE, Robert H., BMC	52	SMITH, Melvin A., MMC	157
BRANDT, Richard K., ADJC	170	HODGES, Henry J., ETC	5	SMITH, Thomas F., SK1	66
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BROWN, Willis L., CSC	60	HUGHES, George W., PHCS	47	SPIVEY, John W., BTCS	126
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CAMPBELL, Robert N., ENC	57	KOHL, Orlin A., LCDR USN	346	STEGEMAN, Arthur W., RMC	MAL
CARLSON, Floyd A., FTCC	MAL	KRIGBAUM, Willard L., MUC	18	STUMP, Lloyd F., HTC	320
CARROL, William B., MSGT	342	KUZULKA, Nicholai, SMCS	180	TANIS, Gysbertus, CPO USN	MAL
CARSON, Francis T. Jr., DKCS	19	LEEMAN, John R., AKC	321	TAYLOR, Dee O., CWO2 USN	263
CARTER, Joseph T., OSC	MAL	LESSMAN, Gerald E., ACCS	MAL	TAYLOR, Vernon, EMC	8
CAUTHEN, Thomas C., EMCS	5	LESTER, Edward B., GMC	MAL	THOMAS, Claude J., CTMC	142
CHAMP, Henry, SKC	163	LEUCK, Richard J., EOCS	120	TINDELL, Addison B., HTC	139
CLANCY, William Jr., BT1	42	LINDSAY, David W., BTC	81	TURNER, Allen D., SDC	1
CLARK, John B., LT USN	147	LITTLE, David B., CAPT USN	MAL	UMPHRESS, Jack, YNCS	57
COCHRAN, Calvin E., ADR1	MAL	MAAS, Theodor G. Jr., DTI	49	UNDERWOOD, John B. Jr., CPO USN	89
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COLLINGE, Walter E., EOC	376	MARCOTTE, Paul E., DSC	MAL	WEST, James J., PO1 USN	MAL
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COSNAHAN, James M., AWC	MAL	MATHIS, Don L., SKC	61	WHITEHOUSE, T. G., TDC	MAL
COUK, Robert A., CSC	183	MATTHEWS, William E., 1STSGT USMC	40	WIGHT, Lambert A., ADC	9
COY, Robert W., YNC	60	McCONNELL, Luther A., EMC	67	WILKIE, Vincent M., SW1	264
DANCE, Fred W., ADC	126	McDONALD, Daniel S., MK3	24	WILSON, Leonard R., ENS	18
DICKERSON, Robert F. Jr., SGTMAJ	MAL	McGEORGE, Charles E., LCDR USN	MAL	WIXOM, George C., ADCS	61
DOCKERY, Willard, QM1	91	McGRATH, James J., CDR USN	342	WRONA, Bruno E., CS1	12
DONNELLY, Bernard L., ADC	289	McNATT, Kenneth H., BMC	60	YELVERTON, P. C. Jr., ATCS	147
DORNATH, Arthur L., MSGT	MAL	McRAE, Murray T., QMC	43	YOUNG, Henry, SH3	37
DORSEY, Thomas Jr., BM1	210	MEDLEY, Albert J., HTC	151		
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Oak Ridge Boys |
| Bless This House
Perry Como | I'll Fly Away
Charley Pride | Sweet Hour Of Prayer
Jim Nabors | Brighten The Corner
Anita Kerr | Softly and Tenderly
Guy & Raina |
| In The Garden
Loretta Lynn | Standing On The Promises
Johnson Family | The Bible Tells Me So
Roy Rogers and Dale Evans | Rock Of Ages
B.J. Thomas | A Beautiful Life
Statler Brothers |
| Take My Hand, Precious Lord
Eddy Arnold | Church In The Wildwood
Mike Curb Congregation | When The Roll Is Called Up Yonder
Marty Robbins | Old Rugged Cross
Ray Price | Swing Low, Sweet Chariot
Doris Ackers |
| Wings Of A Dove
Dolly Parton | When They Ring Those Golden Bells
David Houston | The Family That Prays
Porter Wagoner | Jesus Loves Me
Tennessee Ernie Ford | Whispering Hope
The Browns |
| I Love To Tell The Story
Pat Boone | Lily Of The Valley
Wayne Newton | I Need Thee Every Hour
Scott Singers | Peace In The Valley
Floyd Cramer | Someone To Care
Jimmie Davis |
| Me and Jesus
Tammy Wynette & George Jones | Blessed Assurance
George Beverly Shea | What A Friend We Have In Jesus
Norma Zimmer & Jim Roberts | Will The Circle Be Unbroken
The Carter Family | Bringing In The Sheaves
Burl Ives |
| Abide With Me
Don Hustad Chorale | In The Sweet By and By
Johnny Cash | Precious Memories
Jimmy Dean | Beyond The Sunset
Red Foley | Help Me
Larry Gatlin |
| He Touched Me
Bill Gaither Trio | Amazing Grace
Willie Nelson | Beautiful Isle of Somewhere
The Three Suns | Crying In The Chapel
Elvis Presley | Just A Closer Walk With Thee
Anita Bryant |
| Nearer My God To Thee
Jack Halloran Male Chorus | One Day At A Time
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LA FRA Pilgrimage to Arlington National Cemetery

Each year, members of the Ladies Auxiliary of the Fleet Reserve Association (LA FRA) from Units around the country make an annual Pilgrimage to Arlington National Cemetery to hold a commemorative service honoring America's servicemen and women. This year's ceremonies were held on 21 May 1995.

The events, led by LA FRA National President Ruth Eblen, included a wreath-laying ceremony at the Tomb of the Unknowns, a flag procession to the Mast of the *USS MAINE*, and wreath-laying and solemn ceremony in front of the *MAINE* Memorial.

The following remarks are excerpts of a eulogy delivered by NP Eblen to the Ladies, Shipmates and guests at the *MAINE* Memorial:

"The tradition of Memorial Day started on 26 May 1866, following the Civil War," NP Eblen said. "It was originated to honor the men who gave their lives fighting for their country. All of these people, the famous and the unknown, should be remembered as heroes. Many are buried here at Arlington National Cemetery. Arlington Cemetery is the largest of 97 national cemeteries in the United States...The Tomb of the Unknowns is a memorial to our unknown heroes of World Wars I and II, Korea and Vietnam."

Reflecting on the tragedy of the *USS MAINE*, NP Eblen said, "On February 15, 1898, an explosion destroyed the *MAINE* and killed 260

persons on board. Although the cause of the explosion was never definitely determined, the outraged American public blamed Spain. This action brought about the Spanish American War and marked the United States as a world power."

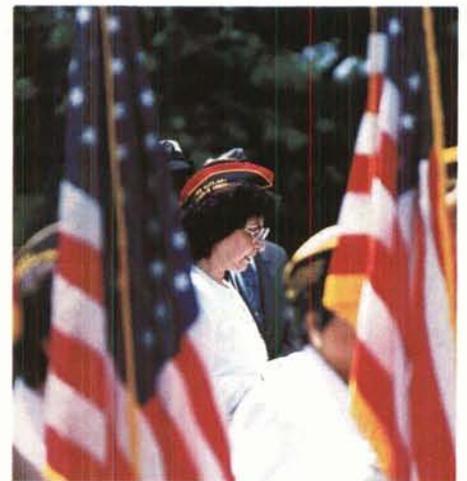
Recalling the history of the Pilgrimage, NP Eblen said that, in 1934, a wreath was placed at the Tomb of the Unknown Soldier ... as it was called then ... in the name of the Fleet Reserve Association Auxiliary. Later, in 1937, the ceremony was expanded to include a wreath-laying ceremony at the Mast of the battleship *MAINE*. There were no Pilgrimages held from 1941-43 due to travel restrictions during World War II.

At the conclusion of her remarks, NP Eblen told the Ladies, Shipmates and guests that it was an honor and privilege to represent the Ladies Auxiliary at the event. She also thanked the National Pilgrimage Chairman PNP LA FRA Doreen Huylebroeck and all those who helped to make the weekend a memorable one for her husband, NVP Jim Eblen, and herself.

Editor's Note: Article contributed by Mary Kaye, LA FRA Unit 60.



LA FRA NP Eblen lays a wreath at the Tomb of the Unknowns.



LA FRA NP Eblen delivers her eulogy in front of the *USS MAINE* Memorial.



LA FRA NP Eblen leads a Flag Procession from the Tomb of the Unknowns to the Mast of the *MAINE*.



FRA National President George Hyland and LA FRA National President Ruth Eblen are shown in front of the *USS MAINE* Memorial at the conclusion of the wreath-laying ceremony.

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TITLE: MAYOR	TITLE: CHAIRMAN
ORGANIZATION: CITY OF CHARLESTON	ORGANIZATION: DBCRC
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DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER ROBLES			
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				REVIEW AND ANALYSIS			
EXECUTIVE SECRETARIAT				DIRECTOR OF R & A	✓		
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CHIEF FINANCIAL OFFICER				AIR FORCE TEAM LEADER			
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Subject/Remarks:

THANK YOU AND JOB WELL DONE, RESPONSE SENT THIS DATE.

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City of Charleston

Joseph D. Riley, Jr.
Mayor

950717-2

June 30, 1995

The Honorable Alan J. Dixon
Chairman, Base Closure and Realignment
Commission
Bryan and Cave
211 N. Broadway, Suite 3600
St. Louis, MO 63102-2750

Dear Senator Dixon:

During the course of the many hearings, you mentioned your 43 years of experience in public service. I have not been in public office quite that long, as I am approaching 26 years. However, in my 26 years I have never seen a better Chair of any committee or commission than you. You set a new standard in my opinion. Punctuality was honored; courtesy was unfailingly present; attention and consideration were given to every speaker, whether it was a citizen standing up at the public comment or a distinguished member of Congress. A commission like this has such extraordinary power. It is so important that those who lose have the feeling that they were given complete fairness and the most thorough consideration. Your leadership accomplished this to an extraordinary degree.

Of course, in this round Charleston was helped. Two years ago we were almost destroyed. I want you to know that my comments about your leadership and stewardship have nothing to do with our success, but rather as a fellow public servant and a student of processes like this, my recognition is that you are the best I have ever seen.

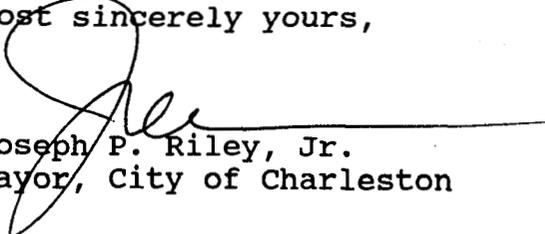
Congratulations on such a great job.



P.O. Box 652, Charleston, South Carolina 29402
803-577-6970 Fax 803-720-9827

Senator Alan Dixon
June 30, 1995; Page two

Most sincerely yours,



Joseph P. Riley, Jr.
Mayor, City of Charleston

JPR,jr/cb

MEMO FROM ALAN J. DIXON

no

TO: DAVID LYLES

DATE: July 12, 1995

Dear David:

I enclose a letter from Joseph P. Riley, Jr., Mayor of Charleston, which is self explanatory.

David, would you please send a nice letter to the mayor acknowledging his letter and thanking him for his compliment.

AJD



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
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Please refer to file number
950717-2R1

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WENDI LOUISE STEELE

July 17, 1995

The Honorable Joseph P. Riley
Mayor
City of Charleston
P.O. Box 652
Charleston, SC 29402

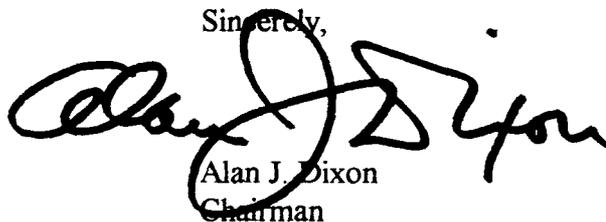
Dear Mayor Riley:

Thank you for your recent letter concerning the work of the 1995 Defense Base Closure and Realignment Commission. I appreciate very much your generous comments about my role on the Commission.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on all of the bases considered for closure and realignment. All available information regarding the movement of the Navy Nuclear Power Propulsion Training Center to Naval Weapons Station, Charleston was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military installations. Each one of the Commission's decisions, including the decision on the Nuclear Propulsion Training Center, was an important step in making sure that our nation's military infrastructure is as efficient as possible.

I appreciate your taking the time to share your views with me.

Sincerely,



Alan J. Dixon
Chairman

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950720-1

FROM: <u>INOUE, DAN</u>	TO: <u>STEELE</u>
TITLE: <u>U.S. SENATOR (HI)</u>	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
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Subject/Remarks:

THANK YOU LETTER.

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Routing Date: 950720

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Mail Date: _____

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United States Senate

COMMITTEE ON APPROPRIATIONS

WASHINGTON, DC 20510-6025

950720-1

July 15, 1995

Commissioner Wendi Steele
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mrs. *Wendi Steele*

Thank you for your note and for sharing your insight on the Base Closure Commission's recommendation. I was very impressed with your performance on the Commission, especially with your review of matters pertaining to the Pacific and DoD's depot maintenance activities. I know yours was a very difficult task, but I must say, you performed it with the utmost professionalism. Your service on the Commission was of great value to the American people and the Congress. We are in your debt. I am proud to have introduced you to the Committee on Armed Services and I wish you all the best in your future endeavors.

Sincerely,

Daniel K. Inouye
Daniel K. Inouye
Ranking Member
Subcommittee on Defense
Committee on Appropriations

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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ORGANIZATION: <u>AFA of Georgia</u>	ORGANIZATION: <u>DBCR</u>
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AFA Field Resolution

Privatization of Air Force Depot Activities

AFA should support legislation to prohibit privatization of Air Force depot activities (maintenance and management) without a clear definition of those Core activities that should be performed by DOD employees to ensure the readiness and sustainment of United States Air Forces.

Background:

The 1995 Base Realignment and Closure Commission recommended closing the Sacramento Air Logistics Center and a major realignment of the one in San Antonio. This decision was based on their analysis of excess capacity in Air Force Depots. Closure of two depots would allow for workloading the remaining depots more effectively with Core workload. Core work is that required by organic Air Force depots to retain the capability to support the forces engaged in two Major Regional Conflicts (MRC). Core capability in organic depots ensures the Air Force will have a ready and controllable workforce to support war scenarios.

The President is now proposing privatizing in place much of the work performed at the two bases closed/realigned by the BRAC Commission. This defeats the commission's intention of ensuring remaining depots would be efficiently and effectively workloaded providing the most cost effective logistics support for two MRCs. Such privatization also rejects the need to perform Core work at organic facilities.

From World War II to Desert Storm organic depots have proven their worth and criticality time and time again. So have private sector contractors. Both are needed. Any decision to abandon the organic Core jeopardizes the future ability of the Air Force to fly and fight!

Submitted by:
Georgia State AFA

"Everyday in Georgia is Air Force Appreciation Day"

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input checked="" type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/>	FYI

Subject/Remarks:

ENCLOSED LETTER FROM CARL ZIMMERMAN WHO IS EXPRESSING CONCERNS/ASKING QUESTIONS; REQUESTING RESPONSE.

* COPY OF REPORT SENT *

Due Date: 950726	Routing Date: 950724	Date Originated: 950729	Mail Date:
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TOM HARKIN
IOWA

(202) 224-3254
TTY (202) 224-4633

Tom_Harkin@Harkin.Senate.Gov

United States Senate

WASHINGTON, DC 20510-1502

COMMITTEES:
AGRICULTURE

APPROPRIATIONS

SMALL BUSINESS

LABOR AND HUMAN
RESOURCES

June 29, 1995

Please refer to this number
950724-2

Alan Dixon
Chairman, BRAC
1700 North Moore Street
Arlington, VA 22209

Dear Alan:

Enclosed is a letter from one of my constituents who has a concern over the administration's policy on the impact of base realignments and closures on Guard and Reserve units. I respectfully ask you to review the administration's policy on this issue and send me a clarification so that I might be able to respond to my constituent's questions. It would be helpful if you could mark your correspondence with my office to the attention of Donna Claycomb.

Thank you in advance for your assistance on this matter.

Sincerely,



Tom Harkin
United States Senator

TH/dmc

BOX 74884
CEDAR RAPIDS, IA 52407-4884
(319) 365-4504

210 WALNUT ST.
733 FEDERAL BLDG.
DES MOINES, IA 50308
(515) 284-4574

131 E. 4TH ST.
314B FEDERAL BLDG.
DAVENPORT, IA 52801
(319) 322-1336

350 WEST 6TH ST.
315 FEDERAL BLDG.
DUBUQUE, IA 52001
(319) 582-2130

320 6TH ST.
110 FEDERAL BLDG.
SIOUX CITY, IA 51101
(712) 252-1550

85077

Zimmerman Law Office
208 Waterloo Building
531 Commercial at West Fourth
WATERLOO, IOWA 50701-5495

Carl B. Zimmerman
Arthur A. Zimmerman (1888-1972)

1995 JUN 19 AM 11:08

Area Code 319
Phone 234-0339

June 16, 1995

The Honorable Tom Harkin
United States Senate
531 Hart Office Building
Washington, D.C. 20510

RE: Base Realignment & Closures
and Impact on Guard & Reserve
Units/Manning of BRAC

Dear Tom:

I: As you consider and act on the above subject, please examine the July 29, 1994, Report to Congressional Requesters by the U.S. General Accounting Office, National Security and International Affairs Division and signed by Richard Davis as Director of National Security Analysis. The first of the four addressees being The Honorable Charles E. Grassley.

The topic is Future Years Defense Program and it is titled "Optimistic Estimates Lead to Billions in Over-programing." On 8 of the 13 pages of text that report calls attention to and documents some of the fiscal blunders by DOD in the 1st 4 rounds of base closings with gross underestimates of costs that do not even include environmental costs.

It also reports a March '94 report of the CBO that DOD's estimates of environmental restoration costs might be understated by \$20-Billion, ie, \$4-Billion a year over the next 5-years, and that the average cleanup costs at bases selected for closing are 60% higher than initially projected.

This entire BRAC process appears to be fatally flawed and rife with gross opportunities for repeated conflicts of interest, waste and fraud.

The disposal of closed facilities represents huge give aways, of improvements many times extremely well built and relatively new. For example, Chanute AFB, Illinois. For current examples contact me for the name of the person in charge of a base closure now in process, i.e., the site manager.

Can we afford to close more and the continued throwing of good money after bad?

II: I also write to you today to remind you of the critical roles that facilities location and demographics play in the ability of the Reserve components of our Armed Forces to fulfill their missions as key elements of the Total Force and the significant effect that the decisions of the Base Closure and Realignment (BRAC) Commission will have upon that ability.

As I am sure you are aware, members of the Reserve components are civilians who are also part-time soldiers, airmen and sailors whose dedication, professional achievement and reliability have stood our nation in good stead since its very beginnings, many of whom most recently served superbly in Operations Desert Shield and Desert Storm and subsequent contingencies. Unlike the Active components that can assign and move their full-time personnel from one unit and location to another, the Reserve components are constrained by the demographics of the population centers in which their members live and work in their civilian status. Simply put, Reserve units and their facilities must follow their members if they are to be effective.

As a practical matter there are limitations on just how far Reservists might be reasonably be expected/asked (and can afford) to commute regularly to train as unit members or as individual citizen-soldiers, sailors and airmen. Thus, the closing of a local Reserve center or other training facility can have the effect of denying the Reserve components access to highly qualified, experienced personnel who would otherwise have served and obviate the need for substantial training replacement costs.

Many factors are considered in base realignment and closure decisions. Included are military requirements, costs, environmental issues, the economic impact on surrounding communities and other issues. I am concerned that the calculation of the military value of facilities does not quantify the unique needs and priorities of the Reserve components and their members.

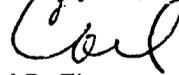
Emphasis is being placed upon the shared use of facilities. Sharing a facility by two or more Reserve components or the use of an Active component facility by a Reserve component can eliminate duplication and thus be cost-effective; however, I caution that there are real limitations to the shared use of facilities. It is not realistic to close a Reserve facility in an area where a large number of Reservists reside and expect those Reservists to travel great distances to train at another site.

There may be a conception that the drawdown of the Active forces will free facilities for use by the Reserve components. The ability to save additional funds in this manner is minimal. The instances of Reserve components being able to take over facilities previously used by Active forces without alteration or renovation have been and will continue to be very few. Because of the demographic factor, facilities used by the Active forces often will not meet the needs of the Reserve components. To the extent that

Active component facilities can be usefully transferred to the Reserve components, those actions have already been considered in current planning and are reflected in the President's budget request.

I hope that you will encourage the Commission to carefully weigh all of these issues when reaching its decisions regarding the future of Reserve component facilities being considered for closure or realignment. Given the proper resources, the Reserve components can continue to be the best bargain in the Department of Defense today. With your help they will have the facilities they need to play their critical role in the Total Force.

Sincerely yours,



Carl B. Zimmerman

CBZ/mlm

CC: District Office;

Chm Allen Dixon, Base Closure and Realignment Commission, 1700 N. Moore St., Ste 1425, Arlington, VA 22209

P.S.: Why were no Air National Guard facilities added to the list along with the several Air Reserve Units?

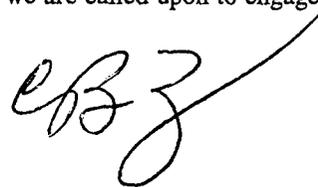
Do you know that the Air Guard and Air Force Reserve stations are adjacent to one another on the north side of Minneapolis/St. Paul International Airport? Why was only the Air Reserve Unit singled out for the "hit list"?

You should also be on the look-out for and guard against politically motivated "land grabs" as evidenced by the unseemly efforts to close the Air Force Reserve Unit at O'Hare International Airport.

I'll bet that move was largely inspired/orchestrated to serve the goals of the Mayor of Chicago and his allies who have made no secret that they have lusted after that real estate for several years.

You should examine the excessive costs/waste and fraud in the clean-up and give away of bases already closed.

Base closings to date are resulting in overcrowding of remaining bases due to consolidation of activities (i.e., Keesler AFB, MS) and that leaves precious little room for any expansion of training facilities if we are called upon to engage in a rapid build up of forces as has happened at least 3 times in this century.





THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding 950724-2R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 7, 1995

The Honorable Tom Harkin
United States Senate
Washington, D.C. 20510

Dear Tom:

Thank you for forwarding to me a copy of a letter from your constituent, Mr. Carl B. Zimmerman, concerning the disposal of closed military facilities and the impact of base realignment and closure actions on the nation's Reserve and National Guard components. I appreciate his interest in the base closure process and welcome his comments.

Mr. Zimmerman expressed concern that the Commission's recommendations could adversely affect the readiness of the nation's Reserve and National Guard components. I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding each installation was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. Demographics played an integral role in the Commission's decisions when considering the impact of base closures on the Reserve and National Guard forces. Each one of the Commission's decisions, including those affecting the Reserve and National Guard forces, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I have enclosed a copy of the Commission's 1995 Report to the President which may be helpful to Mr. Zimmerman. Please feel free to contact me in the future if I may be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:cw

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950724-3

FROM: <u>JUDD, CASEY</u> TITLE: <u>PRESIDENT</u> ORGANIZATION: <u>IAF LOCAL F-57</u>	TO: <u>DIXON</u> TITLE: <u>CHAIRMAN</u> ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>MCCLELLAN AFB (ALC)</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

①	Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

EXPRESSING DISAPPOINTMENT IN RESPONSE LETTERS FROM DIXON AND ROBLES ON PREVIOUS LETTERS OF CONCERN. REQUEST MORE PERSONAL RESPONSE AND ANSWERS TO QUESTIONS. ORIGINAL LTR AND RESPONSE IS ATTACHED (950707-2).

Due Date: <u>950731</u>	Routing Date: <u>950724</u>	Date Originated: <u>950718</u>	Mail Date:
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**INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS
LOCAL F-57
McCLELLAN FIRE DEPARTMENT**



July 18, 1995

950724-3

The Honorable Alan J. Dixon
Chairman
Defense Base Closure & Realignment Commission
1700 North Moore Street Suite 1425
Arlington, VA 22209

Dear Chairman Dixon,:

I have recently written both you and Commissioner Robles regarding the decision to close McClellan AFB and have asked each one of you some specific questions pertaining to the methodology used to arrive at that decision as well as inquiring as to why the American federal employee and their families who were facing an uncertain future and watching in horror at the proceedings had to endure more self-serving comments from Commissioner Robles about his accomplishments as an Army commander than any sympathetic, empathetic words for those federal employees.

I specifically asked what had changed since the 1993 BRAC voted to keep all Air Force ALC's open. I asked whether this commission in fact was now finding that the 1993 commission "deviated substantially" from the criteria by retaining McClellan, and if so, how.

I received a response from you dated June 28th, pleasantly expedient, however rather generic in nature and which failed to address the questions I had posed. I recently received a response from Commissioner Robles to my letter to him. Since my letter to him addressed some of his personal actions and comments during the hearing, I expected some personal response. Instead, I was disappointed to receive a letter identical to yours in the body of the text and which therefore failed to address my questions and comments.

I certainly understand how busy all of you are. However I hope you can understand how busy I am trying to secure a future for my family. This is my life and my future and that of thousands of other base employees, many of whom have dedicated substantial years of their lives to the federal government. With all due respect, I think a more personal response, addressing my questions and concerns is appropriate given the finality of such a decision to close a base and affect so many lives.

I would sincerely appreciate a response addressing the questions I raised in my letter to you and Commissioner Robles. Your consideration of this request is appreciated.

Respectfully,


Casey Judd
President



**INTERNATIONAL ASSOCIATION OF FIRE FIGHTERS
LOCAL F-57
McCLELLAN FIRE DEPARTMENT**



June 20, 1995

Mr. Josue Robles
Commissioner
Defense Base Closure & Realignment Commission
1700 N. Moore St. Suite 1425
Arlington, Va. 22209

*McClellan
AFB
7-6*

*Please refer to the attached
when responding 950707-2*

Dear Mr. Robles,

I feel compelled to offer my opinion on the manner in which you so abruptly offered McClellan AFB up for sacrifice last Thursday. It was very evident to all those across the country who watched the proceedings that the decision to close McClellan had already been made and someone such as yourself was simply looking for an opening to offer the motion.

Equally evident was Chairman Dixon's efforts to speed up & close out the questioning period so as to create a quick window of opportunity to bring McClellan up to the chopping block. I question what has transpired between the '93 round which the commission voted 6-1 to keep McClellan open despite it being previously offered by the Air Force and '95. Not only should your motion have indicated that the DoD deviated substantially, but that the '93 commission did also. Both the Air Force and DoD were consistent with the findings of the '93 commission which no doubt understood McClellan's importance to the future.

Mr. Robles, I share an observation with you that many have made regarding your "performance" last Thursday. The American federal employee and their families, on pins and needles awaiting the fate of their futures had to endure more comments from you extolling your career as a commander and other self-serving comments than any comments made out of concern for those men, women and children whose lives are now devastated and whose communities will be decimated. In fact, I do not recall one sensitive comment from you on behalf of those people, only words about you and what you have seen and done.

Your recent comments that "every dollar for base closure is a dollar for readiness" are nothing short of wishful thinking. By your own admission, data before the commission was not certifiable, yet you now offer an opinion that closure dollars = readiness dollars. Sir, with all due respect, you have been in the military long enough to know that simply is not and will not be the case. To this date, not one dollar in savings, even from the first closure round has been realized. Your decision was wrong, and cannot be explained. It is clear this commission was intent on closing two depots long ago and no data, certifiable or otherwise would have kept you from that covert mission.

Sincerely,

Casey Judd
Casey Judd

President IAFF Local F-57



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 12, 1995

Mr. Casey Judd
President
International Association of Fire Fighters
Local F-57
Post Office Box 1441
North Highlands, California 95660-1441

Please refer to this number
when responding 950707-2R1

Dear Mr. Judd:

Thank you for your recent letter concerning McClellan Air Force Base (AFB), California. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding McClellan AFB was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on McClellan AFB, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I appreciate the time you have taken to share your views with the Commission.

Sincerely,

MG Josue Robles, Jr., USA (Ret.)
Commissioner

JR:cmc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950724-3R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 7, 1995

Mr. Casey Judd
President, Local F-57
McClellan Fire Department
P.O. Box 1441
North Highlands, California 95660-1441

Dear Mr. Judd:

Thank you for your follow-up letter concerning McClellan AFB. I appreciate your continued interest in the base closure process and regret that you feel my initial response did not adequately address the concerns raised in your letter.

The Defense Base Closure and Realignment Act requires that all military installations in the United States shall be considered equally in each closure round without regard to whether the installation has been considered for closure or realignment in previous rounds. The 1995 Commission did not investigate whether or not the 1993 Commission deviated substantially from the base closure criteria by recommending to keep McClellan AFB open. However, the 1995 Commission's decision to close McClellan AFB reflected different conditions compared to the 1993 base closure round. The Defense Department's force structure plan, for example, declined between 1993 and 1995. The Commission's recommendation to close McClellan AFB is consistent with the 1995 force structure plan.

The Commission found significant excess infrastructure and capacity in the Air Force depot system. After careful review, the Commission concluded that the Air Force recommendation to downsize all Air Force depots, in lieu of closure, failed to eliminate infrastructure and reduce overhead costs. Each Air Force depot was analyzed in accordance with the eight criteria developed by the Department of Defense and the 1995 force structure plan.

I certainly understand your strong concern with this particular recommendation. McClellan AFB and the surrounding community have made an important contribution to our nation's defense establishment for decades, and the decision to recommend closure of McClellan AFB was a difficult one. The Commission carefully and objectively weighed each of

the arguments pertaining to bases considered for closure and realignment and reached decisions which I believe will streamline and strengthen our military infrastructure and make the most efficient use of our scarce defense financial resources.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with the first name "Alan" written in a more rounded script and "J. Dixon" in a more angular, upright style.

Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950725-1

FROM: <u>RASS, CHARLES F.</u>	TO: <u>DIXON</u>
TITLE: <u>U.S. REP. (N.H.)</u>	TITLE: DRFC <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBRC</u>
INSTALLATION (s) DISCUSSED: <u>PORTSMOUTH, NH</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

THANK YOU FOR LETTER.

Due Date: _____	Routing Date: <u>950725</u>	Date Originated: <u>950724</u>	Mail Date: _____
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CHARLES F. BASS, M.C.
2D DISTRICT, NEW HAMPSHIRE

COMMITTEES:
BUDGET
GOVERNMENT REFORM
AND OVERSIGHT
SUBCOMMITTEES:
VICE CHAIR
CIVIL SERVICE
GOVERNMENT MANAGEMENT, INFORMATION
AND TECHNOLOGY

Congress of the United States
House of Representatives
Washington, DC 20515-2902

WASHINGTON OFFICE:
1728 LONGWORTH BUILDING
WASHINGTON, DC 20515-2902
(202) 225-5206

DISTRICT OFFICES:
142 NO. MAIN ST.
CONCORD, NH 03301
(603) 226-0249
170 MAIN ST.
NASHUA, NH 03062
(603) 889-8772

July 24, 1995

Please refer to this number
when responding 950725-1

Mr. Allen Dixon
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Dixon:

Thank you for contacting my office to express your views on the Portsmouth Naval Shipyard. I appreciate hearing from you.

The dialogue I have with the citizens of New Hampshire is an integral part of my job here in Washington. In a state of this size, it is vital to be aware of all the views and opinions across both districts. You have certainly raised some noteworthy points that deserve due consideration. I appreciate hearing these concerns and assure you that I will keep your comments in mind as Congress considers these and other issues.

As you may know, it is customary in House of Representatives to forward out-of-district correspondence to the congressman who represents your district. I have taken the liberty of passing a copy of your letter along to Representative Bill Zeliff, as he represents the First District of New Hampshire.

Once again, thank you for taking the time to share your views with me.

Sincerely,



Charles F. Bass
Member of Congress

CFB:jm

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950726-1

FROM: GOLDSMITH, STEPHEN	TO: OWSLEY/YELLIN/EPSTEIN
TITLE: MAYOR	TITLE: CROSS/NAVY LEADER
ORGANIZATION: CITY OF INDIANAPOLIS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NAWC INDIANAPOLIS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

THANK YOU LETTERS.

Due Date: _____	Routing Date: <u>950726</u>	Date Originated: <u>950724</u>	Mail Date: _____
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CITY OF INDIANAPOLIS

STEPHEN GOLDSMITH
MAYOR

Please refer to this number
when responding 950726-1

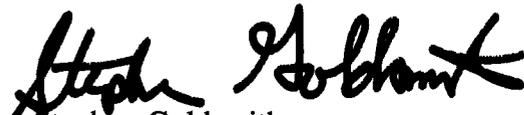
July 24, 1995

Mr. Jim Owsley
Joint Cross Service Team Leader
Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Owsley:

Thank you for providing the City of Indianapolis with an opportunity to negotiate with the Navy and Department of Defense to implement our privatization proposal for the Naval Air Warfare Center in Indianapolis. We are beginning discussions with the Navy and DOD to reach an agreement on our proposal.

Yours truly,


Stephen Goldsmith

SG:js

cc: Larry Gigerich, Executive Assistant for Economic Development

f:berc.ty





CITY OF INDIANAPOLIS

STEPHEN GOLDSMITH
MAYOR

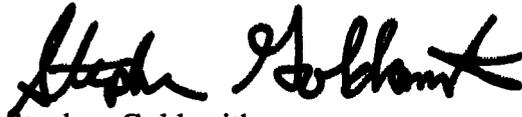
July 24, 1995

Mr. Alex Yellin
Navy Team Leader
Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Yellin:

Thank you for providing the City of Indianapolis with an opportunity to negotiate with the Navy and Department of Defense to implement our privatization proposal for the Naval Air Warfare Center in Indianapolis. We are beginning discussions with the Navy and DOD to reach an agreement on our proposal.

Yours truly,



Stephen Goldsmith

SG:js

cc: Larry Gigerich, Executive Assistant for Economic Development

f:berc.ty



CITY OF INDIANAPOLIS

STEPHEN GOLDSMITH
MAYOR

July 24, 1995

Mr. David Epstein
Navy Analyst
Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Epstein:

Thank you for providing the City of Indianapolis with an opportunity to negotiate with the Navy and Department of Defense to implement our privatization proposal for the Naval Air Warfare Center in Indianapolis. We are beginning discussions with the Navy and DOD to reach an agreement on our proposal.

Yours truly,

Stephen Goldsmith

SG:js

cc: Larry Gigerich, Executive Assistant for Economic Development

f:berc.ty



Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950726-2

FROM: ARMSTRONG, LYNN	TO: DIXON
TITLE: OFFICE OF THE CITY CLERK	TITLE: CHAIRMAN
ORGANIZATION: CITY OF WARREN, MI.	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		(✓)		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING CERTIFIED COPY OF RESOLUTION OPPOSING CLOSURE OF WARREN TANK PLANT. REQUESTING ASSISTANCE.

Due Date: 950802	Routing Date: 950726	Date Originated: 950711	Mail Date:
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Placed refer to file number
950726-2

CITY OF WARREN

Office of the City Clerk

LYNN ARMSTRONG

29500 VAN DYKE AVENUE • WARREN, MICHIGAN 48093 • (313) 574-4557 • FAX (313) 574-4556

July 11, 1995

Honorable Alan Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore Street Suite 1425
Arlington, VA 20510

RE: Resolution Opposing the Closing of the Warren Tank Plant

Honorable Chairman:

At its meeting of June 27, 1995, the Warren City Council adopted the above-described resolution and requested that a certified copy be forwarded to your office.

Your assistance in this matter would be greatly appreciated.

Sincerely,

Lynn Armstrong
City Clerk

/sb

enclosure

RESOLUTION

015393

A meeting of the City Council of the City of Warren, County of Macomb, Michigan, held on June 27, 1995, at 8:00 o'clock p.m. Eastern Daylight Time, in the Council Chamber of the Edward A. Rea Judicial Building.

PRESENT: Councilperson Bates, Busse, Chupa, Dimas, Fouts, Omelenchuk, St. Pierre, Sinclair and Sulaka

ABSENT: Councilperson None

The following preamble and resolution were offered by Councilperson Fouts and supported by Councilperson Busse.

WHEREAS, the Warren Tank Plant which has been in existence for over fifty (50) years has been an outstanding symbol of Detroit's role as the arsenal of Democracy in World War II; and

WHEREAS, the Warren Tank Plant played a decisive role that brought about the U.S. victory in World War II; and

WHEREAS, several hundred people will be adversely affected as a result of closing the Warren Tank Plant; and

WHEREAS, the closure of the Warren Tank Plant will render it useless, thereby negating any additional contracts with foreign or domestic opportunities in the manufacturing facility; and

WHEREAS, the decision to close the Warren Tank Plant will result in loss

of additional jobs of supplier plants and the corresponding economic stimulus generated by the supplier facilities; and

WHEREAS, because of the interdependency of the Warren Tank Plant with its sister plant, this lack of reciprocity between Lima and Warren Tank Plant may result in inadequacy or shortage of skilled manpower; and

WHEREAS, this shortage may cost the United States additional millions of dollars due to possible shortsighted calculations; and

WHEREAS, the U.S. Army has failed to take into account the cost of equipment being moved from the Warren Tank Plant to a sister plant in Ohio; and

WHEREAS, there has been no due process for those who will be displaced by this plant closing; and

WHEREAS, there has not been a public hearing in the Warren Tank Plant area to be closed by the U.S. Government; and

WHEREAS, the closure of the Warren Tank Plant has failed to take into account the right mixture of industrial, commercial, and residential land use that the City of Warren can present with a more than ample pool of skilled labor needed to accomplish the task; and

WHEREAS, the Warren City Council urges that the Congressional Base Realignment and Closure Commission to conduct a public hearing in the City of Warren before a final decision is made regarding the closure of the Tank Plant.

NOW, THEREFORE, BE IT RESOLVED, that the Warren City Council goes on record urging the Congressional Base Realignment and Closure Commission to reconsider its decision to close the Warren Tank Plant based upon the above concerns;

and

NOW, THEREFORE, BE IT FURTHER RESOLVED, that the Warren City Council urges President Clinton to reconsider the closing based upon the above concerns.

AYES: Councilperson Fouts, Busse, Bates, Chupa, Dimas, Omelenchuk, St. Pierre, Sinclair and Sulaka

NAYS: Councilperson None

RESOLUTION DECLARED ADOPTED this 27th day of June, 1995.

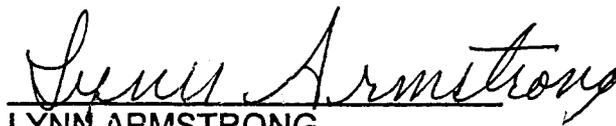


GEORGE L. DIMAS
Secretary of the Council

CERTIFICATION

STATE OF MICHIGAN)
)
COUNTY OF MACOMB)

I, LYNN ARMSTRONG, duly appointed City Clerk for the City of Warren, Macomb County, Michigan, hereby certify that the foregoing is a true and correct copy of the resolution adopted by the Council of the City of Warren at its meeting held on June 27, 1995.



LYNN ARMSTRONG
City Clerk



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
when responding 950726-2R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 7, 1995

The Honorable Lynn Armstrong
City Clerk
City of Warren
29500 Van Dyke Avenue
Warren, Michigan 48093

Dear Ms. Armstrong:

Thank you for sending me a copy of the Warren City Council's resolution in support of the Detroit Army Tank Plant. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding the Detroit Army Tank Plant was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in 178 recommendations to close or realign military facilities. Each one of the Commission's decisions, including the decision to close the Detroit Army Tank Plant, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

The Commission's Report was forwarded to the Congress by President Clinton on July 13. Under the Base Closure and Realignment Act of 1990, Congress can enact a Resolution of Disapproval overturning the Commission's Report. However, there is no opportunity for the Commission to reconsider its decisions once the President has forwarded its Report to the Congress. Thank you for taking the time to share your views with the Commission on this matter.

Sincerely,

Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950727-1

FROM: <u>GEPHARDT, RICHARD A.</u>	TO: <u>DIXON</u>
TITLE: <u>U.S. REP (MO)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

THANK YOU LETTER. (SENT TO EACH COMMISSIONER)

Due Date:	Routing Date: <u>950727</u>	Date Originated: <u>950726</u>	Mail Date:
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RICHARD A. GEPHARDT
THIRD DISTRICT, MISSOURI
DEMOCRATIC LEADER

WASHINGTON OFFICE:
1226 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-2503
PHONE: (202) 225-2671

Congress of the United States
House of Representatives
Washington, DC 20515-2503

DISTRICT OFFICES:
11140 SOUTH TOWNE SQUARE
ROOM 201
ST. LOUIS, MO 63123
PHONE: (314) 894-3400

998 E. GANNON DR.
P.O. Box 392
FESTUS, MO 63028
PHONE: (314) 937-6399

July 26, 1995

Please refer to file number

950727-1

Hon. Alan J. Dixon
Chairman
Defense Base Closure & Realignment Commission
1700 N. Moore St.
Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

As the BRAC 95 process draws to a close, I wanted to take this opportunity to thank you for your committed service. I know that you were faced with a number of extremely difficult and painful decisions, and I admire the integrity with which you approached your task.

Thank you again for your willingness to serve our nation.

Yours very truly,



Richard A. Gephardt

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950731-1

FROM: FRANCIS, BOB / MARQUET, LEO	TO: LYLES
TITLE:	TITLE: STAFF DIRECTOR
ORGANIZATION: KIRTLAND RETENTION TASK FORCE	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR ASSISTANCE DURING BRAC PROCESS.

Due Date: _____	Routing Date: 950731	Date Originated: 950719	Mail Date: _____
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KIRTLAND RETENTION TASK FORCE

320 Gold Suite 200
Albuquerque, NM 87102
(505) 766-6471
Fax (505) 766-6474

July 19, 1995

I received your letter to this committee
with response 950731-1

**KIRTLAND
RETENTION
TASK FORCE
STEERING
COMMITTEE:**

Bob Francis

Leo Marquez

Sherman McCorkle

Hanson Scott

Charlie Thomas

John Vuksich

**Task Force
Coordinator:**

Leo Marquez

David Lyles
Staff Director
Defense Base Realignment and Closure Commission
Suite 1425
1700 North Moore Street
Arlington, VA 22209

Dear Mr. Lyles:

We would like to thank you and your staff for your professional assistance during the Base Realignment and Closure process just completed. Your candor and cooperation during the entire Base Realignment and Closure process was most helpful to us as we analyzed the DOD proposal regarding Kirtland AFB. We also appreciate your willingness to share the information you had, which reinforced the Chairman's statement that this would indeed be an open process. The professional manner in which you and your staff handled this matter, which was of such importance not only to the communities affected, but to the National Defense posture was commendable.

You and the entire BRAC staff are to be commended for your professionalism and hard work. You have done a great job!

Bob Francis

Bob Francis

Hanson Scott

Hanson Scott

Leo Marquez

Leo Marquez

Charlie Thomas

Charles Thomas

Sincerely,

Sherman McCorkle

Sherman McCorkle

John Vuksich

John Vuksich

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950731-2

FROM: HUTCHISON, KAY BAILEY	TO: DIXON
TITLE: U.S. SENATE (TX)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: D&CRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓	 		COMMISSIONER STEELE			
DIR./COMMUNICATIONS	✓			REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

THANK YOU FOR SERVICE TO NATION.

Due Date: 950731	Routing Date: 950731	Date Originated: 950718	Mail Date:
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United States Senate

WASHINGTON, DC 20510-4304

July 18, 1995

Please refer to this number
when responding 950731-2

The Honorable Alan J. Dixon
7535 Claymount Court
Belleville, Illinois 62223

Dear Alan:

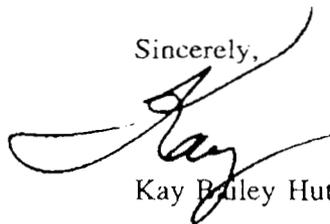
I want to take this opportunity to express my personal appreciation for your service to the nation as a member of the 1995 Defense Base Closure and Realignment Commission.

In the best tradition of American service, you accepted this important and often thankless task at great personal sacrifice. The decisions you were called upon to make were all the more difficult in that previous base closure commissions had already made the easier decisions, and all the remaining bases under consideration made strong cases based on the vital military missions they perform.

While I may not have personally agreed with all the decisions the commission reached, I know that you gave serious attention and thoughtful consideration to every vote you cast. I would also like to take this opportunity to thank you for the extra effort you made to visit bases in Texas in order to gain a firsthand understanding of the effect closure would have on the local communities.

I appreciate your time and dedication to this very difficult process and look forward to working with you again in some future endeavor.

Sincerely,



Kay Bailey Hutchison

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950731-3

FROM: _____	TO: GENERAL
TITLE: _____	TITLE: _____
ORGANIZATION: WASHINGTON POST ARTICLE	ORGANIZATION: _____
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

WASH POST ARTICLE; RESPONSE SENT.

Due Date: _____	Routing Date: 950731	Date Originated: _____	Mail Date: _____
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John E. White

Playing Politics? The Charge Is Baseless

Washington Post
July 27, 1995

Many of the facts about the latest round of military base closings have been ignored. But the facts won't go away. The Department of Defense depends on the base closure process. We have more bases than we need, and for years Congress simply wouldn't let us close any of them. This process, established by law, is finally permitting us to close bases, saving a projected \$65 billion required for readiness and force modernization.

Nonetheless, both military and civilians in the Pentagon disagreed with some key actions of the 1995 Base Closure and Realignment Commission (commonly known as BRAC). It's worth explaining why.

Fact No. 1: The Defense Department spent thousands of hours and more than a year weighing the issues and deciding which bases to recommend for closure or realignment. By law, our recommendations must rely on public information and follow objective criteria. They reflect the best judgment of the secretary, the chairman of the Joint Chiefs of Staff and the military services.

The commission's job is to review those recommendations. It is not easy: Commissioners are pressured by mayors, governors, senators, representatives and many well-heeled lobbyists.

And commissioners have only four months to complete the job. In the end, they substituted their judgment for ours in more than 30 cases. The commission protected 23 bases that the Defense Department said we couldn't afford. To compensate, it added nine facilities to the closure list—bases we believe are more critical to military readiness.

This was the largest alteration to Defense recommendations in the history of the process. However, neither the president nor the department has the power to change a BRAC recommendation—only to accept or reject the entire list. Since we believed that it was far more important to preserve the process than to correct every commission misjudgment, we recommended that the president accept the list. In our judgment, the BRAC '95 list was far from perfect—but it was infinitely better than having no base closings at all.

Fact No. 2: Job losses do matter. Ever since the first round of base closings, economic impact on communities has been a required part of selection criteria. In some cases that impact has been severe, and California turns out to be a special case. It is a large state with a large share of government defense jobs—about one in every six. But the impact of closings on California has

been massive and disproportionate—over half of all prior BRAC job losses nationwide were in California alone. Despite this fact, the commission proposed approximately 38,000 more job cuts in California communities that were already reeling. During the cumulative BRAC process, California has been harder hit than the next 10 states combined. That is not fair.

Fact No. 3: BRAC is about running the Defense Department well on a reduced budget, not about politics. Many tongues have wagged about the department's concern over the closures of McClellan Air Force Base in California and Kelly Air Force Base in Texas, implying that those concerns are political. Not so.

In fact, it was Air Force military leadership that recommended keeping these bases open. Because the aircraft maintenance facilities at those bases are critical to combat readiness, it would be excessively costly to move the equipment and people to other facilities, and doing so would disrupt all such operations nationwide.

Fact No. 4: We've worked out a good solution: "privatization in place." For several years, the commission—and others—has recommended that the Pentagon transfer its facilities to private-sector management. The Air Force has

already begun to do so at Newark Air Force Base in Ohio. We intend to apply that approach at other large defense industrial facilities. By privatizing work in these communities, we cut costs through the elimination of excess facilities—and without losing local skilled workers and specialized equipment. We avoid the disruption and cost of relocating thousands of workers and gain the benefits of private-sector practices and efficiencies.

Privatization in place at Kelly and McClellan means we'll maintain Air Force readiness. It will mitigate the heavy toll on communities affected by base closures. It helps us with the post-Cold War military downsizing. And it helps us ensure that we maintain the best-trained, best equipped, most effective fighting forces in the world.

We make this commitment because we have a stake in the success of this approach. I recommended privatization as chairman of the congressionally mandated Commission on Roles and Missions of the Armed Forces. Now, working with all of the military services, we are putting it into action.

The writer is deputy secretary of defense.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

Exclusive to The Washington Post

July 31, 1995

Dear Editor:

My friend John White brings a wealth of public and private sector experience to his new position as the Deputy Secretary of Defense, most recently having served as the Chairman of the Commission on Roles and Missions of the Armed Forces. I would like to respond to his recent article on the actions of the Defense Base Closure and Realignment Commission, particularly his premise that any alteration made by the Commission to the Defense Department closure or realignment recommendations represents a "commission misjudgment."

The base closure process includes a system of checks and balances, including review by the General Accounting Office (GAO), to ensure that the final closure and realignment actions are in the best interest of the country as a whole. The Base Closure Commission was created by Congress specifically to provide an independent review of the Defense Department's base closure and realignment recommendations. The eight members of the 1995 Commission could not have taken this responsibility more seriously.

The 1995 Commission accepted 84 percent of the Pentagon's recommendations (123 of 146), which is the same percentage as the 1993 Commission and one percent higher than the 1991 Commission. The 1995 Commission kept open 19 bases that the Department originally recommended for closure. In spite of the "thousands of hours and more than a year weighing the issues" by the Defense Department which Deputy Secretary White referred to, errors occurred. Four of these bases, including the largest base recommended for closure by the Air Force, Kirtland Air Force Base in New Mexico, were kept open at the specific request of the Secretary of Defense. The Commission closed only five bases not recommended by the Secretary. We kept open some bases that the Department wanted to close, but the savings we achieved with our list are greater than the level contemplated by the Pentagon

The Air Force depots at McClellan and Kelly Air Force Bases have been the center of the recent controversy. The Air Force, as well as the DOD Depot Maintenance Joint Cross-Service Group, found significant excess capacity at all five of the depots and originally looked at the possibility of closing the two lowest ranked depots, Kelly and McClellan. The Air Force did not recommend closing any depots because of what appeared to be high closing costs and small savings.

The GAO questioned the validity of the Air Force cost estimates because they were based on ongoing, incomplete studies which had begun in July of 1994, just six months before the recommendations were submitted to the Commission. In our careful review of this issue, we concluded that the Air Force overstated the costs to close and understated the savings from closing the depots. As a result, although it was a very difficult decision, the Commission recommended McClellan Air Force Base for closure and Kelly Air Force Base for realignment.

The commissioners reviewed the economic impact of every recommendation that came before us. Was the Commission unfair to California? The eight selection criteria for closure and realignment -- written by the Defense Department and concurred in by Congress -- clearly make economic impact a secondary consideration to military value. Economic impact is important, but it was not given the same priority as military value in deciding which bases to close or realign by either the Defense Department or the Commission.

It is true that California experienced the greatest number of job losses in this round. In terms of percentage of total jobs lost in each state, however, California ranked seventh -- behind Guam (where almost eight percent of the island's jobs were eliminated), Alaska, Texas, Alabama, Connecticut and North Dakota. As Deputy Secretary White notes, California has more defense jobs than any other state in the country.

It is important to point out that the recommendations of the 1995 Commission are the first to result both in greater savings and fewer direct jobs lost than the DOD recommendations.

The decision to close any military base is a painful one. The Commission was created because Congress could not endure that pain. We arrived at our recommendations openly and fairly and we stand by them. They represent a prudent and necessary reduction in the excess infrastructure of the Defense Department.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with the first name "Alan" being particularly prominent.

Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950731-4

FROM: TAYLOR, JOHN M. TITLE: ORG. 5006/MS0469 ORGANIZATION: SANDIA NAT'L LABORATORIES INSTALLATION (s) DISCUSSED:	TO: DIXON TITLE: CHAIRMAN ORGANIZATION: DBCRC
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OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓟ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓟ	Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

QUOTE FROM BOOK ON HISTORY OF THE NAVAJO NATION.

Due Date: 950807	Routing Date: 950731	Date Originated: 950726	Mail Date:
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Sandia National Laboratories

P.O. Box 5800
Albuquerque, New Mexico 87185-0469

Managed by Martin Marietta Corporation
for the U.S. Department of Energy

File in this number
950731-4

FACSIMILE TRANSMITTAL COVER SHEET

From: John M. Taylor, Org. 5006/MS0469
Phone: (505) 844-8207
FAX (505) 844-0017 **Verify (505) 844-4972**

Date: 7/26/95

To: Mr. Alan J. Dixon

Fax #: 703 696 0550

of Pages 2

Subject/Message:

Dear Mr. Dixon -

I ran across the attached quote in an otherwise unremarkable book on the history of the Navajo nation. It seems that the more things change, the more they stay the same! Delejinimi non corborundem! Stay the course - you have grass roots support



SENT BY: SANDIA NATIONAL LABS : 7-26-95 : 7:31AM

DP SECTOR-

the Legislative Assembly of the Territory."

Following Chavez' success, the office of the governor was flooded with similar petitions from New Mexicans who desired official sanction of their expeditions into *Dinehtah* which, of course, were to be made for the explicit purpose of garnering a quick profit on captives and stolen property. Calhoun granted permission for each and every petition as long as he was in power to do so and, of course, his actions only incited the Navajos to further depredations. The Navajos, masters at offensive warfare, had long been in the habit of vanishing into the mountains when invaded rather than make a defensive stand. But as expedition after expedition invaded their homeland they began to alter their tactics. For example, early in June when a large expedition of New Mexicans invaded *Dinehtah*, they stood their ground and killed eight of the New Mexicans while losing two men and one woman. Following the expedition back toward the Rio Grande, they attacked Laguna and raided nearby ranches.

Calhoun's proclamation officially sanctioned Indian slavery—and Indian slave raiding—and that was the way matters stayed in New Mexico until a federal law outlawed such slavery in 1867. Both institutions continued "unofficially" for several more years.

On July 19, 1851, Colonel Murroe was replaced as commander of the Ninth Military Department, which included almost all of New Mexico and Arizona, by Colonel Edwin Vose Sumner. Sumner arrived in Santa Fe with specific instructions from Secretary of War C. M. Conrad to strengthen frontier defenses and with drastic plans to reorganize the costly command. Conrad's orders to Sumner were to "revise the whole system of defense (for the protection of New Mexico (and) the defense of the Mexico territory, when we are bound to protect against the Indians within our borders . . . to remove the troops out of the towns where they are now stationed and . . . more towards the frontier and nearer the Indians." Conrad added: "From all the information that has reached the Department, it is induced to believe that no permanent peace can exist with the Indians, and no treaty will be regarded by them until they have been made to feel the power of our arms. You will, therefore, as early as practicable, make an expedition against the Navajos . . ."

Sumner was also instructed to "act in concert with the Superintendent of Indian Affairs in New Mexico, whom you will allow to accompany you in the expedition into the Indian territory . . ."

"My first step," Sumner reported later, "was to break up the post at Santa Fe, that sink of vice and extravagance . . ." He also withdrew the garrisons from Las Vegas, Rayado, Cebolleta, Albuquerque, Socorro, Dona Ana, San Elizario and El Paso; transferred one company of dragoons and two companies of infantry to Fort Fillmore, which he established at Cottonwood, midway between El Paso and Dona Ana to restrict the Apaches and the south plains tribes from making their frequent forays into Mexico; erected a new post which he named Fort Conrad at Valverde and another near Mora which he named Fort Union and designated as departmental headquarters to replace Fort Marcy.

Governor Calhoun and the citizens of Santa Fe, of course, protested the removal of the troops from Fort Marcy, to which Sumner replied to Adjutant General Jones: "I understand that many applications have been made to the government, by the people of Santa Fe, to have the troops ordered back there. I have no hesitation in saying that I believe most of these applications proceed directly or indirectly from those who have hitherto managed to live, in some way, from the extravagant expenditures of the government. I trust their petitions will not be heeded."

If Santa Fe disgusted him, the citizens of his new command fared no better. In Sumner's opinion "The New Mexicans are thoroughly debased and totally incapable of self-government, and there is no latent quality about them that can ever make them respectable.

"They have more Indian blood than Spanish, and in some respects are below the Pueblo Indians, for they are not as honest or as industrious."

And as for Calhoun, Sumner said: "No civil Government emanating from the Government of the United States can be maintained here without the aid of a military force, in fact, without its being virtually a military government . . . All branches of this civil government have equally failed—the executive for want of power, the judiciary from the total incapacity and want of principle in juries, and the legislative from want of knowledge." Later he seriously

1581

from an otherwise unremarkable book on the history of the Navajos 261



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950732-4R1

August 7, 1995

Mr. John M. Taylor
Org. 5006/MS0469
Sandia National Laboratories
P.O. Box 5800
Albuquerque, New Mexico 87185-0469

Dear Mr. Taylor:

Thank you for your recent fax expressing your support for the actions taken by the Defense Base Closure and Realignment Commission. I appreciate your interest in the base closure process and welcome your comments.

I also appreciated receiving the excerpt from your book on the history of the Navajo Nation. Thank you for taking the time to share it with me.

Sincerely,

A handwritten signature in black ink that reads "Alan J. Dixon". The signature is stylized and cursive.

Alan J. Dixon
Chairman

AJD:cw

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950731-5

FROM: FARR, LEROY A. CAPT, USN	TO: CORNELLA / FARRINGTON / KERNS
TITLE: COMMANDING OFFICER	TITLE: COMMISSIONER
ORGANIZATION: NAES LAKEHURST	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓	✗		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

THANK YOU LETTER.

Due Date:	Routing Date: <u>950731</u>	Date Originated: <u>950725</u>	Mail Date:
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**Commanding Officer
Naval Air Engineering Station
Lakehurst, NJ 08733-5000**

25 JUL 1995

Please refer to this number
when responding: 950731-5

Commissioner A. Cornella
Defense Base Closure and
Realignment Commission
1700 North Moore St.
Suite 1425
Arlington, VA 22209

Dear Commissioner Cornella:

Every person who works at Navy Lakehurst is extremely pleased and relieved that Lakehurst was removed from the BRAC list. As a member of the BRAC Commission, we thank you for your support and for this Commission decision; however, from a personal standpoint, the real reason that I wanted to write this letter to you is to thank you for your objectivity and search for the facts about Lakehurst and our mission to the Navy and the country.

The base realignment and closure process was set up by Congress specifically to deal with this issue in a straightforward, objective manner based on the facts and merits of each base. It was not until you and the BRAC Commission staff became active in the process that I felt confident that the facts were being fairly presented and that the final outcome would be objective and based on merit. Again, I want to personally thank you for your superb efforts and objectivity in this process.

Sincerely,

A handwritten signature in cursive script, appearing to read "Leroy A. Farr".

LEROY A. FARR
Captain USN



Commanding Officer
Naval Air Engineering Station
Lakehurst, NJ 08733-5000

25 JUL 1995

Mr. L. Farrington
Defense Base Closure and
Realignment Commission
1700 North Moore St.
Suite 1425
Arlington, VA 22209

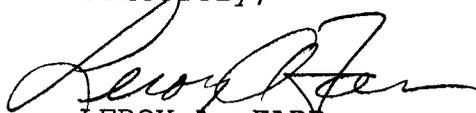
Dear Mr. ~~162~~ Farrington,

Every person who works at Navy Lakehurst is extremely pleased and relieved that Lakehurst was removed from the BRAC list. As a key member of the BRAC Commission Staff, we thank you for your efforts and the role you played that lead to this Commission decision; however, from a personal standpoint, the real reason that I wanted to write this letter to you is to thank you for your objectivity, professionalism, and pro-active search for the facts about Lakehurst and our mission to the Navy and the country. The way you handled this entire effort was most commendable regardless of the final vote outcome.

The base realignment and closure process was set up by Congress specifically to deal with this issue in a straightforward, objective manner based on the facts and merits of each base. It was not until you, Brian Kerns and the Commissioners became active in the process that

I felt confident that the facts were being fairly presented and that the final outcome would be objective and based on merit. Again, I want to personally thank you for your superb efforts, objectivity, professionalism and honesty in this entire process.

Sincerely,



LERROY A. FARR
Captain USN



Commanding Officer
Naval Air Engineering Station
Lakehurst, NJ 08733-5000

25 JUL 1995

Mr. Brian Kerns
Defense Base Closure and
Realignment Commission
1700 North Moore St.
Suite 1425
Arlington, VA 22209

Dear Mr. ^{Benn} Kerns,

Every person who works at Navy Lakehurst is extremely pleased and relieved that Lakehurst was removed from the BRAC list. As a key member of the BRAC Commission Staff, we thank you for your efforts and the role you played that led to this Commission decision; however, from a personal standpoint, the real reason that I wanted to write this letter to you is to thank you for your objectivity, professionalism, and pro-active search for the facts about Lakehurst and our mission to the Navy and the country. The way you handled this entire effort was most commendable regardless of the final vote outcome.

The base realignment and closure process was set up by Congress specifically to deal with this issue in a straightforward, objective manner based on the facts and merits of each base. It was not until you, Les Farrington and the Commissioners became active in the

process that I felt confident that the facts were being fairly presented and that the final outcome would be objective and based on merit. Again, I want to personally thank you for your superb efforts, objectivity, professionalism and honesty in this entire process.

Sincerely,

A handwritten signature in cursive script, appearing to read "Leroy A. Farr".

LEROY A. FARR
Captain USN

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950802-1

FROM: HORN, STEPHEN	TO: MANTOYA
TITLE: U.S. REP (CA)	TITLE: COMMISSIONER
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: LONG BCH NS4	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MANTOYA	✓		
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

THANK YOU LETTER.

Due Date: _____	Routing Date: <u>950802</u>	Date Originated: <u>950725</u>	Mail Date: _____
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Please refer to file number
when responding: 950802-1

HOUSE OF REPRESENTATIVES
WASHINGTON, D.C. 20515

STEPHEN HORN
THIRTY-EIGHTH DISTRICT
CALIFORNIA

July 25, 1995

Admiral Benjamin F. Montoya, Commissioner
Defense Base Closure and Realignment Commission
1700 North Moore St., Suite 1425
Arlington, Virginia 22209

Dear Admiral,

I deeply appreciate all that you did to bring out the case for the Long Beach Naval Shipyard.

It has been a pleasure to meet you. I know the high regard in which you are held by Admiral Hekman. The employees of the Yard and I will not forget your visits, your interest, and your helpfulness.

With kindest regards,

Sincerely yours,

A handwritten signature in cursive script, appearing to read "Steve".

Stephen Horn
U.S. Representative

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950802-2

FROM: MONTGOMERY, GILLESPIE V.	TO: SMITH
TITLE: U.S. REP (MS)	TITLE: EXEC. DIR.
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

INVITATION LETTER.

Due Date: _____ Routing Date: 950802 Date Originated: 950801 Mail Date: _____



Please refer to this number
when responding: 950802-2

HOUSE OF REPRESENTATIVES
WASHINGTON, D. C. 20515

GILLESPIE V. MONTGOMERY
THIRD DISTRICT
MISSISSIPPI

August 1, 1995

Dear Charlie:

Members of the Mississippi Bankers Association will be visiting Washington in September for their annual governmental affairs meeting. On Tuesday, September 12, the Mississippi Bankers and I are sponsoring a reception in the Veterans' Affairs hearing room, (334 Cannon) from 6:00 to 7:30 p.m.

The reception provides an opportunity for the bankers to visit informally with members of the House and Senate Banking Committees, as well as top Administration, financial agency and defense officials, and Washington friends. I would consider it an honor for you to join us.

Please RSVP to Susan Margaret at 225-5031. I look forward to seeing you September 12.

Sincerely,

GILLESPIE V. MONTGOMERY
Member of Congress

Mr. Charles Smith
Defense Base Closure and Realignment Commission
1700 N. Moore Street
Suite 1425
Arlington, Virginia 22209

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950802-3

FROM: <u>GRAHAM, BOB</u>	TO: <u>DIXON</u>
TITLE: <u>U.S. SENATE (FL)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING	✓		
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

THANK YOU LETTER TO CHAIRMAN AND EACH COMMISSIONER.
(ORIGINAL LETTERS SENT TO COMMISSIONERS)
8/3 - letters sent to Madelyn, CeCe, Chip, Charlie, David.

Due Date:	Routing Date: <u>950802</u>	Date Originated: <u>950728</u>	Mail Date:
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BOB GRAHAM
FLORIDA



United States Senate
WASHINGTON, D. C. 20510

Please refer to this number
when replying 950802-3

July 28, 1995

The Honorable Alan J. Dixon
Chairman
Defense Base Realignment
And Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Alan:

I thank you for the fine work that you and your colleagues on the BRAC Commission have done during this year's BRAC. Under your leadership as Chairman, the Commission negotiated the difficult challenges it faced -- downsizing our military infrastructure without jeopardizing our national security.

I wish you well in "life after BRAC." Your willingness to take on the difficult responsibilities as the Chairman is testament to your strong commitment to public service. As always, please feel free to contact me at any time in the future if there is anything that I can do to be of assistance.

With warm regards,

Sincerely,

A handwritten signature in black ink, appearing to be "Bob Graham", written in a cursive style.

United States Senator

BG/jmp

BOB GRAHAM
FLORIDA

United States Senate

WASHINGTON, DC 20510-0903

July 28, 1995

Ms. Madelyn Creedon
General Counsel
Defense Base Realignment
And Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Madelyn:

Congratulations on the completion of BRAC 95. I appreciate all of your hard work and dedicated service throughout this often long and difficult process.

I am glad I had the opportunity to run into you on June 12; however, I only wish that we could have had more time to talk. I look forward to seeing you again in the future, perhaps again in the Senate.

With warm regards,

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Graham", with a stylized flourish at the end.

United States Senator

BG/jmp

United States Senate

WASHINGTON, DC 20510-0903

July 28, 1995

Ms. Ce Ce Carman
Director of Congressional and Intergovernmental Affairs
Defense Base Realignment
And Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Ce Ce:

Thank you for your assistance during BRAC 95. I appreciate all of your hard work and dedicated service throughout this long and often difficult process. Moreover, I am very impressed with the fine job that you did in coordinating the Commission's activities with congressional offices, including my own.

Your personal demeanor and expert judgement were noticed and very much appreciated. Please feel free to contact me at anytime if I can ever be of assistance to you.

With warm regards,

Sincerely,



United States Senator

BG/jmp

BOB GRAHAM
FLORIDA

United States Senate

WASHINGTON, DC 20510-0903

July 28, 1995

Mr. Chip Walgren
Manager, State and Local Liaison
Defense Base Realignment
And Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Chip:

Thank you for all of your help during BRAC 95. I really appreciate the extraordinary sensitivity and courtesy that you provided to my staff and Florida communities.

Your job was an incredibly critical part of the overall BRAC process. It helped to ensure that it was an open and interactive process throughout, and I appreciate how difficult it must have been to ensure that community needs were taken into account.

I sincerely wish you the best in all of your future endeavors and feel free to contact me at anytime in the future.

With warm regards,

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Graham", written in a cursive style.

United States Senator

BG/jmp

BOB GRAHAM
FLORIDA

United States Senate

WASHINGTON, DC 20510-0903

July 28, 1995

Mr. Charlie Smith
Executive Director/Special Assistant
C/o Defense Base Realignment
And Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Charlie:

Congratulations on the completion of BRAC 95. Thank you for the work that you did as Special Assistant to Chairman Dixon. Your handling of these complex and very difficult issues was remarkable. I appreciate all of your efforts in this regard.

I wish you continued success post-BRAC. I am certain that you will continue to make significant contributions to our nation in future endeavors.

With warm regards,

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Graham", written in a cursive style.

United States Senator

BG/jmp

United States Senate

WASHINGTON, DC 20510-0903

July 28, 1995

Mr. David Lyles
Staff Director
Defense Base Realignment
And Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear David:

Congratulations on the completion of BRAC 95. Thank you very much for your hard work throughout this difficult and challenging process. All of the members of your staff did an outstanding job, and you should be very proud of them.

As you proved with your work on the Senate Armed Services Committee, you again did an great job in BRAC 95. Your ability to coordinate the Commission's extensive and highly skilled staff was remarkable. I wish you the best as the Commission winds down its activities.

With warm regards,

Sincerely,

A handwritten signature in black ink, appearing to read "Bob Graham", written in a cursive style.

United States Senator

BG/jmp

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950802-4

FROM: <u>LYLES</u>	TO: <u>THE EDITOR</u>
TITLE: <u>STAFF DIR.</u>	TITLE: _____
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>ARMY MAGAZINE</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

LETTER AND REPORT SENT TO EDITOR OF "ARMY MAGAZINE."

Due Date: _____	Routing Date: <u>950802</u>	Date Originated: <u>95082</u>	Mail Date: _____
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950802-4

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 2, 1995

The Editor
ARMY Magazine
2425 Wilson Boulevard
Arlington, VA 22201-3385

Dear Editor:

Your article, "Commission Makes Base Closure Recommendations," in the August 1995 issue of *ARMY* contained several inaccuracies regarding the Defense Base Closure and Realignment Commission's action affecting Army installations.

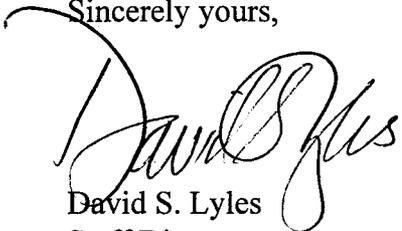
The following comments correct those inaccuracies:

- Space and Strategic Defense Command (leased buildings), Ala. – The Commission did not recommend closure of this installation. The installation was added by the Commission for further consideration at its May 10th hearing, but no motion was offered at the Final Deliberation Hearing, and no action was recommended.
- Price Support Center, Ill. – The Commission rejected the Defense Department recommendation to close this installation.
- Hingham Cohasset, Mass. – This activity that the Commission recommended for closure is approximately 150,000 square feet of administrative, storage, and production facilities on 125 acres, not a housing complex.
- Selfridge Army Garrison, Mich. – The Commission rejected the DoD recommendation to close this installation.
- Caven Point Reserve Center, N.J. – The Commission rejected the DoD recommendation to close this installation at the request of the Secretary of Defense (see enclosed letter).
- Tobyhanna Army Depot, Pa. – The Commission did not recommend closure of this installation. The installation was added by the Commission for further consideration at its May 10th hearing, but no motion was offered at the Final Deliberation Hearing, and no action was recommended.

- Red River Army Depot, Tex. – The Commission rejected the DoD recommendation to close this installation. Instead, the Commission recommended realignment of the depot by relocating all maintenance workload except that associated with the Bradley Fighting Vehicle series.
- Valley Grove Area Maintenance Support Activity, W. Va. – The Commission rejected the DoD recommendation to close this installation at the request of the Secretary of Defense (see enclosed letter).
- Ft. Hamilton, N.Y. – The Commission rejected the DoD recommendation to realign this installation.
- Dugway Proving Ground, Utah – The Commission rejected the DoD recommendation to realign this installation at the request of the Secretary of Defense (see enclosed letter).

A copy of the Commission's report to the President is enclosed for your information.

Sincerely yours,



David S. Lyles
Staff Director

Enclosures



THE SECRETARY OF DEFENSE

WASHINGTON, DC 20301-1000

14 JUN 1995

Honorable Alan J. Dixon, Chairman
Defense Base Closure and
Realignment Commission
1700 North Moore Street Suite 1425
Arlington, Virginia 22209

Dear Mr. Chairman:

Since I delivered the Department of Defense's base realignment and closure recommendations to the Commission in March, it has come to my attention that one significant change in the Army's list is justified. The Army has learned new information which makes the recommendation to realign one of its installations no longer supportable. I support removing the following recommendation:

Dugway Proving Ground. The Army recommended the realignment of Dugway, the relocation of some testing functions and disposal of the English Village base support area. Upon further consideration, the Army has determined that operational considerations no longer warrant relocating chemical/biological testing elements to Aberdeen Proving Ground and smoke/obscurants testing to Yuma Proving Ground. Since testing must remain because of facility restrictions and permit requirements, the base operating support, including English Village, should remain commensurate with the testing mission.

In addition, the Army has new information that warrants minor modification to several other recommendations. I support the following adjustments to the original list:

Caven Point, NJ, U.S. Army Reserve Center. The Army recommended closing this facility and relocating its units to Fort Hamilton, NY. It has been discovered that unanticipated new construction is required to execute the move. The minor savings from the closure do not justify this expense. This recommendation is no longer supportable.

Valley Grove, WV, Area Maintenance Support Activity. The Army recommended closing this leased site and relocating to Kelly Support Center, PA. We have since learned that construction of a new maintenance shop for this mission is in progress at the Wheeling-Ohio County Airport. With the project already underway, the recommendation is no longer viable.

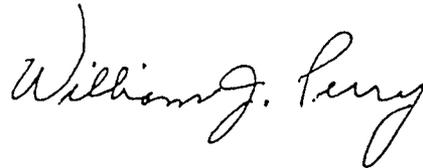
Fitzsimons Medical Center, CO. The Army recommended closing this facility and relocating its Medical Equipment and Optical School and the Optical Fabrication Laboratory to Fort Sam Houston, Texas. DoD is evaluating a number of joint service training consolidation alternatives that could result in a decision to relocate the school elsewhere. Modifying the language of the recommendation so it does not specify the gaining location is desirable.

Sierra Army Depot, CA. The Army recommended realigning this facility, eliminating the conventional ammunition mission and retaining an enclave for materiel storage. The Army will be unable to demilitarize all of the obsolete conventional ammunition by 2001. Modifying the language of the recommendation to permit the retention of a conventional ammunition demilitarization capability is desirable.

Bayonne Military Ocean Terminal. The Army recommended closing this facility, relocating the Eastern Area Command Headquarters and 1301st Major Port Command to Fort Monmouth, New Jersey, and retaining an enclave for existing Navy tenants. The Army's Military Traffic Management Command is considering an internal reorganization which could result in the merger of their area commands at another eastern installation besides Fort Monmouth. Further, the Navy has indicated a preference for moving its activities. Modifying the language of the recommendation so it does not specify the gaining location or retention of an enclave is desirable.

I urge that you consider these recommendations in your final deliberations.
Thank you for your consideration.

Sincerely,

A handwritten signature in cursive script, reading "William J. Perry". The signature is written in dark ink and is positioned below the word "Sincerely,".

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950802-5

FROM: SEAUX, J. GILBERT	TO: LYLES
TITLE: CFO	TITLE: STAFF DIR.
ORGANIZATION: OPM	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER	✓			INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION LETTER. RESPONSE ATTACHED.

Due Date:	Routing Date: 950802	Date Originated: 950718	Mail Date: 950802
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United States
**Office of
Personnel Management**
Retirement and Insurance Service

Washington, D.C. 20415-0001

Please refer to this number
when responding: 950802-5

In Reply Refer To:

Your Reference:

David Lyles
Staff Director
Defense Base Closure and Realignment Commission
1700 N. Moore Steet Suite 1425
Arlington, VA 22209

Dear Mr. Lyles:

In my letter of May, 1995, I invited you to designate a representative to attend the first meeting of the Interagency Advisory Group (IAG) Committee on Retirement and Insurance Service, Financial Management Subcommittee held on June 14. Your representative was apparently unable to attend. Because we feel we have important information about the administration of the Federal employee benefit programs (Retirement, Health Benefits and Life Insurance) to share with you, we will convene a make-up meeting on **August 24 at 10:00 A.M.** in the Office of Personnel Management (OPM) auditorium.

As you may know, OPM established the IAG a number of years ago as a mechanism for consultation with employing agencies about issues affecting Federal employees. A variety of IAG committees have been formed over the years to exchange information about specific subjects. One is the Committee on Retirement and Insurance, dedicated to issues involving the employee benefit programs. This Committee is comprised of two Subcommittees -- one dedicated to personnel-related issues and the other to financial management issues.

We ask that you designate your representative(s) to the **Financial Management Subcommittee** using the enclosed form. If you believe it is appropriate to designate more than one individual to represent your agency, please have a separate form completed for each. I have also enclosed for your information the most recent membership of the Subcommittee (formerly, the Subcommittee on Payroll Office Procedures). Due to the new financial management organizational structures in many agencies, pursuant to the Chief Financial Officer's Act and other factors, we suspect you will want to change your representative(s). If you decide to retain your current representative(s), we ask he or she be redesignated so that we may update our membership records. Experience has shown that the most effective representative is one with some working knowledge of payroll

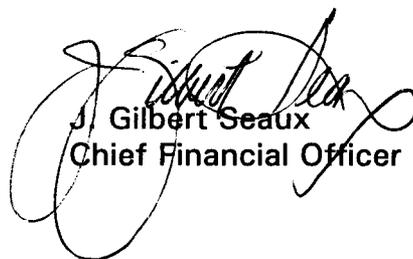
operations, end-user automated data processing, and the Treasury's central accounting and reporting requirements.

Please inform your designee(s) of the August 24 meeting and ask that he/she fax the membership designation form to us on 202-606-1338 by **August 8**. The staff of the Retirement and Insurance Service's Financial Management Division is available to answer your questions on 202-606-0666.

In a related matter, we will soon be providing you our new "Self Evaluation Guide for Agency Administration of Employee Benefit Programs". We believe the Guide will help you ensure that your agency administers the employee benefit programs in accordance with the law, regulation and guidelines and that the systems you employ are protected from fraud, waste and abuse. We hope you will encourage the responsible financial managers in your agency to use it.

Thank you in advance for your cooperation.

Sincerely,



J. Gilbert Seaux
Chief Financial Officer

Enclosures



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

950802-SR1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 2, 1995

Mr. J. Gilbert Seaux
United States Office of Personnel Management
Retirement and Insurance Service
Washington DC, 20415-0001

Dear Mr. Seaux:

Thank you for your July 18, 1995 letter inviting a representative of the Defense Base Closure and Realignment Commission to the August 24, 1995 OPM Subcommittee meeting on employee benefit programs. In accordance with your instructions, I have designated our Personnel and Finance Officer, Mr. Paul Stilp to attend, and I have enclosed a completed copy of the Subcommittee attendance form.

Please call me with any questions concerning our attendance at the August 24, 1995 Subcommittee meeting. Thank you for your assistance.

Sincerely,

Christopher J. Goode
Director of Administration

**Interagency Committee on Retirement and Insurance
Subcommittee on Benefits Financial Management**

Representative's Name:

Agency:

Title / Position:

Address:

City: **State:** **Zip Code:**

Telephone: **Fax:**

Payroll Offices Represented

(use additional sheet, if needed)

<i>e.g., 12 - 34 - 5678</i>	

Your name:

Agency:

Telephone: **Date:**

Regarding the Subcommittee meeting on August 24, this employee:

will attend **will not attend** **not sure**

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950803-1

FROM: WOOLERY, STEPHEN C.	TO: DIXON / BRYAN CAVE, LLP
TITLE: EMPLOYEE	TITLE: CHAIRMAN
ORGANIZATION: ATCOM	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER SENT TO BRYAN CAVE, C/O ALAN DIXON. CONCERN FOR TSMO/ATCOM. RESPONSE LETTER SENT.

Due Date: _____	Routing Date: 950803	Date Originated: 950718	Mail Date: 950803
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MEMO FROM ALAN J. DIXON

TO: DAVE LYLES
BRAC DIRECTOR
FAX # 703-696-0647

7/19

Please refer to this number
when responding 950803-1

Dear Dave -

Please contact Stephen Woolery
of Lebanon about the attached letter,
& advise me!

BRYAN CAVE LLP

To	David Lyles	Date	7/19	No. of Pages	10
Co.	BRAC	From	AJ Dixon		
Matter #	NO1628	Phone No.	314 259-2550		
Fax No.	703 696-0647	Fax No.			

BRYAN CAVE LLP
ONE METROPOLITAN SQUARE
211 NORTH BROADWAY, SUITE 3600
ST. LOUIS, MISSOURI 63102-2750

DIRECT NUMBER: (314) 259-2550
FACSIMILE: (314) 259-2020

July 18, 1995

Stephen C. Woolery
1003 Belleville Street
Lebanon, Illinois 62254-1333

Mr. Bryan Care, LLD
c/o Honorable Alan J. Dixon
#1 Metropolitan Square
211 North Broadway
Suite 3600
St. Louis, MO 63102- 2750

Dear Sir:

Attached is a copy of a letter that was sent to President Clinton. The letter was prepared by myself and several other personnel from our office- the Transportation Systems Management Office (TSMO), an office within the Aviation and Troop Command (ATCOM). It applies to the recent actions of the Base Realignment and Closure (BRAC) Commission. I would like to add some personal information to the issue.

We in the TSMO are a unique organization. The parameters established by the BRAC Commission do not fit us. In accordance with the BRAC guidelines ATCOM's functions were to be split along commodity command lines- i.e.- aviation items to the Missile Command, troop items to the Soldiers Support Center and engineer items to the Tank and Automotive Command (TACOM). The functions performed for the Army by our office do not fit into those parameters and, therefore, we are asking your help and support in reevaluating the BRAC actions as they pertain to our office- the TSMO.

There is a concern that this arbitrary assignment of the TSMO functions to the TACOM commodity command may be a mistake and cause long term damage to our primary function- supporting the U. S. Army's' strategic mobility and force projection efforts.

The TSMO has the responsibility for managing the Army's watercraft, rail and diving systems and materiel. Army watercraft, rail and diving equipment is very similar to our industrial (commercial) counterparts, except for required hardening and special tactical requirements. We use industry available systems and add military peculiar components (weapons, secure communications, etc.) to make them acceptable for military (Army) usage. We are not fully understood within our own Command- ATCOM. During the preliminary discussions with TACOM, they did not realize that we existed and were initially not interested in accepting the mission that we provide to the Army.

We are concerned that we will be *lost* in the transfer to TACOM and that key personnel will choose not to relocate to TACOM. The corporate knowledge for these, our, peculiar systems would be lost and many years would be required to regain that expertise.

I am an employee at ATCOM and I have work in the TSMO and its predecessor offices for approximately 9 years. For three years prior to that time I worked in a support office on the same system. I have almost 12 years of continuous and detailed experience on my specific system. I am the Army's subject matter expert on the system. I have two U. S. Patents on my watercraft system. In my previous job as the training manager for the same systems I established the Army's training program. I have overseen the administration of two Army competitive Contracts to procure components and systems. I am routinely involved with my Navy and Coast Guard counterparts to resolve detailed technical issues. I, as do all of my coworkers, regularly meet with and discuss technical issues with various offices and agencies of the U. S. Navy, U. S. Department of Transportation (DOT), the U. S. Coast Guard and the U. S. Transportation Command. We have on several occasions procured vessels for foreign governments and agencies. This office is a voice within various trade organization that are unique to the TSMO. My background is not unique in our office. I am the norm. We are filled with very specialized technical personnel that may be lost to the programs if the move to TACOM is consummated. I do not mean to brag or attempt to impress you, but I do want to make the point that I am not the exception. There are many others in our office with similar and more impressive credentials. The feeling is that less than half of them will elect to move to TACOM. They will not seek outside employment, some will move to other Government jobs and employment and some will leave the Government. The losses in personnel and expertise will be harmful and hurt these watercraft, rail and diving programs.

I am asking you to help us in our efforts to intercede with the applicable Congressional and Department of Defense offices and agencies to allow this office to relocate to the Charles Melvin Price Support Center (CMPSC) in Granite City, Illinois. Adequate office space is available and the facility is operated by our parent organization- Army Materiel Command (AMC). The costs associated with this move would be minimal. The CMPSC is less than 10 miles from our existing location and a suitable and recently renovated building will be available. This move does not involve a change of location for any of the TSMO employees.

Additionally, we are seeking the establishment of an AMC Transportation Systems Program Management Office from the existing core of TSMO personnel. Our ongoing efforts provide a key function for the U. S. Army. The criticality of maintaining and enhancing the Army and U. S. Governments capability to execute force projections across unimproved beaches and support Logistics Over The Shore in this era of reduce overseas bases is growing more critical. We do not have the foreign host nation support or bases or the financial wherewithal to establish and maintain forces at diverse foreign bases around the world. We are required to have a continental based U. S. Military force capable of rapid deployment and operations at any location worldwide.

The loss to the St. Louis region of ATCOMs functions and personnel will and has had a devastating effect on the local economy. In addition to the losses of ATCOM and, specifically, TSMO personnel there will be consequential losses to Command and office support personnel and families. Many TSMO families, most two income families, will be required to uproot and move or seek other employment. Support contractors and their families will be adversely affected.

The loss to the metropolitan area of the long, proud history of supporting our military is being lost a piece at a time.

The attached letter enumerates the areas of concern much better than I can. It was signed by most of the personnel from the TSMO. At any given time 30-40% of our office is at other locations performing their jobs or on leave, so that not all TSMO members could sign the letter. Every person available signed the letter. To a man (person) we are of the feeling that the Army would be better served in establishing an AMC Program Management Office at the CMPSC.

I have been a resident of St. Clair County since 1953. I have lived in Lebanon for the last 24 years and do not really desire to relocate to another state. My wife and my parents are in there late 70s and 80s and are in ill health. To move would force undue hardships on myself and my family.

I and our whole office would appreciate any help or support that your good offices may be able to provide in our support. We thank you in advance for any support or help that you might be able to provide.

STEPHEN C. WOOLERY

July 13, 1995

**President Bill Clinton
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500**

Dear Mr. President,

We are writing to ask your assistance with a matter in regards to the Base Realignment and Closure (BRAC) actions.

We work for the Transportation Systems Management Office (TSMO) within the Army Aviation and Troop Command (ATCOM) which has been slated for closure and the realignment of its functions. Our office administers and oversees the Army's Watercraft, Diving and Rail acquisition, fielding, sustainment and disposal programs. We are a unique and special purpose function that does not fit within the guidelines set forth in the BRAC mandates for relocation. Our single largest function and purpose is to support the Army's strategic mobility requirements and programs. The areas specifically identified in the BRAC for relocation and realignment do not include the Rail, Diving and Watercraft functions. We are asking for your support and assistance in relocating our office and functions to the Charles Melvin Price Support Center (CMPSC). Our request is supported by the examination of our functions and missions.

The DOD and BRAC Commission recommendation states that automotive materiel management functions would be transferred to TACOM. We do not fit within that criteria and should not be transferred. Over 85% of our office functions deal directly with watercraft related strategic mobility issues. The functions are being transferred to those commands which received Research, Development, Test & Engineering (RDT&E) responsibility as a result of the closing of the U. S. Army Belvoir Research and Development Center under BRAC 93. Our RDT&E transferred to the TSMO and we have been performing this mission ever since.

The equipment we support is dispersed in locations around the world. Some of these diverse locations include- Kwajalien Missile Range, Hythe (England), Fort Clayton (Panama) and the Far East, as well as, all rail and watercraft located within the continental U. S. Army. We routinely work with elements and personnel from the U. S. Navy, Foreign Navies and Government representatives, the U. S. Department of Transportation and the U. S. Coast Guard to name a few. We regularly interface with commercial and industrial organizations such as the American Bureau of Shipping (ABS), the Diving Equipment Manufacturers Association (DEMA) and the Association of American Railroads (AAR).

We are a very specialized organization. Over 95% of all of our acquisition programs are through commercial and/or non-developmental processes. Rarely do we procure systems and components that comply to strict military specification, nor does our office develop new systems from the conceptual phase. We are a self sufficient and self supporting office. We perform all program actions from initial acquisition and fielding to the ultimate disposal at the end of the materiel life cycle.

We are composed of a group of 90+ very highly motivated and competent civilian and military personnel who would like to retain direct contact with the users and remain a key player in the Army and DOD strategic mobility programs at or near our present location. At the proposed local relocation site our agency, the TSMO, could be left within close proximity of the DOD agency responsible for the U. S. Governments Strategic Mobility Program oversight- the U. S. Transportation Command (TRANSCOM) located at Scott AFB, IL.

The relocation of our office will cause severe programmatic impacts in the critical strategic mobility programs administered by personnel within the TSMO. The reality is that 60-80% of the our critical strategic mobility program personnel may not choose to uproot their families and move to the TACOM area. Many key personnel within the TSMO have in excess of 15 years experience on their assigned systems. Relocation will require the selection and retraining of replacement personnel in these critical areas. Loss of this corporate knowledge will be devastating and the Army will not recover for many years. In addition this alternative would not require the personnel who elect to remain in the TSMO to uproot their families.

The suggested alternate location, the Charles Melvin Price Support Center (CMPSC), is located approximately 10 miles from our existing facilities. This location has the required facilities and the support functions in place to support our vital and critical mission. The movement of the TSMO to the CMPSC involves no permanent change of station and, therefore, no resultant costs associated with relocating any personnel to TACOM or another location. The physical movement to the CMPSC would not force a break in program execution and our ongoing efforts.

The management of the TSMO could be realigned with the Army Materiel Command (AMC) headquarters, or as a remote site under the operational control of a major subordinate command, such as TACOM, to provide an organizational home for the TSMO. We are writing to request your support in the transfer of the TSMO functions and capabilities to the CMPSC, Granite City, IL. It is further suggested that the Army Materiel Command (AMC) establish a Transportation Systems Program Management Office using the existing core of personnel within the TSMO. There exists no office performing this mission. The critical issues related to the U. S. Government strategic mobility and worldwide deployment requirements in support of the Armys' mission warrants this elevated level of exposure and oversight. These facts have been demonstrated during the last several years of support provided to Desert Storm, Operation Restore Hope and aid provided to Haiti.

TSMO personnel routinely interface with agencies and offices within DOD and commercial entities and trade organizations at the Program Manager level to address and resolve Army support and deployment requirements. Our office currently is the de facto Program Management Office and single point of contact with the industrial base for Army rail, diving and watercraft issues.

In summation, it is imprudent to relocate a functioning and self-sustaining special purpose organization to a distant location and, potentially, lose the critical expertise required to adequately manage a key part of the nations strategic mobility requirements. TACOM has little or no knowledge or understanding of our function or mission requirements and would add nothing to the management process, except possibly an organizational home.

We would ask your support and assistance in convincing the appropriate agencies and personnel that it would be more prudent and beneficial to the Government to relocate the TSMO to the CMPSC and retain the operational control of the TSMO within the AMC structure as a Program Management Office.

We thank you for any assistance you might be able to provide in this matter. Movement of the TSMO to TACOM is a mistake.

CF: Senator Paul Simon
Senator Carol Mosely-Braun
Representative Jerry Costello
Representative Dick Durbin
Governor Jim Edgar
Mayor Ronald Selph

Senator Christopher Bond
Senator John Ashcroft
Representative Richard Gephardt
Representative William Clay
Governor Mel Carnahan
Mayor Freeman Bosley

Respectfully Yours:

Stephen Woolery

Allan R. Signorino

Ronald J. Sutton

Glenn H. Barr

Robert Matuschek

Earl B. Moore

Janetta E. Jones-White

Robert J. O'Neill

Peter J. Ludwig

James Guffick

J. E. Megaron

John J. Vaughan

Charles M. Meyer

Henry S. Tallent

Margaret M. Becker

Howard Reid, Jr.

Glenn

William Hauer

Respectfully Yours:

Carl D. Barton

Deje Fuller

Stanley R. Korte

Paul Kuntz

Conrad S. Ogden

Laura J. Quentes-Webb

Carolyn A. Sutton

Daniel J. Browning

Karl J. Vay

H. A. W. W.

Robert L. Miller

Rosie M. Davis

Keena L. Luzzi

John F. Burke

Sherrill Riebold

Margaret C. M. H. H.

Kenneth W. Smith

Ray H. Hoffman

Respectfully Yours:

Raymond

Paul Schaffke

Wht D. Stant

Howard Reeves

Judy Barklage

Mani C. Welmer

Phyllis Pope

MIKE

Laura M. Bascum

Quanita Vance

James Lee

Ronald Scharf

Frank & Bryan

Daryl

Lakeisha Woods

Walter G. Hurd

Christina Bailey



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to the number of
letter responding 950803-1R1

August 2, 1995

Mr. Stephen C. Woolery
1003 Belleville St.
Lebanon, IL 62254-1333

Dear Mr. Woolery:

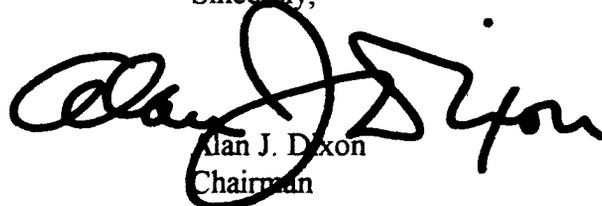
Thank you for your recent letter concerning the actions of the Defense Base Closure and Realignment Commission regarding the Transportation Systems Management Office (TSMO) within the Aviation and Troop Command (ATCOM). I certainly understand your interest in this subject.

The Secretary of Defense recommended that ATCOM be disestablished and that its major functions be transferred to Redstone Arsenal, Huntsville, Alabama; Natick Research, Development, Engineering Center, Massachusetts; Communications-Electronics Command, Fort Monmouth, New Jersey; and Tank-Automotive and Armaments Command, Detroit, Michigan. The Commission approved this recommendation by the Secretary of Defense. In making the recommendation to transfer the functions of ATCOM to other locations, neither the Secretary nor the Commission specifically identified the TSMO, or directed a receiving location for this activity. In light of this fact, it is up to the Defense Department to determine the appropriate receiving location for the TSMO.

The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each of the Commission's decisions, including the decision to disestablish ATCOM, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

Thank you for taking the time to share your views with the Commission on this matter. I hope this information has been helpful.

Sincerely,



Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950804-1

FROM: <u>GLIME, RAYMOND G.</u>	TO: <u>CORNELLA</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>COMMISSIONER</u>
ORGANIZATION: <u>SAVE OUR SELFRIDGE (SOS)</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX	✓		
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS	✓		
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA	✓		
				COMMISSIONER ROBLES	✓		
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

THANK YOU LETTER TO COMMISSIONERS.

Due Date: _____	Routing Date: <u>950804</u>	Date Originated: <u>950802</u>	Mail Date: _____
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SOS

Ray Glime - Chairman

**CITIZENS DEDICATED TO SAVING OUR SELFRIDGE ANG
AS AN ACTIVE AND INTEGRAL MEMBER OF OUR COMMUNITY.**

Please refer to this number
when responding 950804-1

August 2, 1995

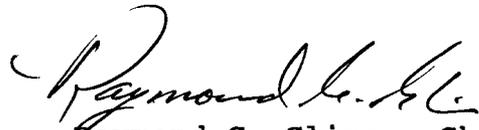
Mr. Al Cornella
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Cornella:

Thank you for your support and your vote to remove our base from the realignment and closure list.

Thank you, also, for meeting with a few of our spokespersons after the BRAC regional meeting in Chicago last April. Your private comments and personal insight into the process was helpful and encouraging to us, and we appreciate the interest and effort you exerted on behalf of our community and our country.

Kind personal regards,


Raymond G. Glime - Chairman
Save Our Selfridge

RGG/daf

SOS

Ray Glime - Chairman

**CITIZENS DEDICATED TO SAVING OUR SELFRIDGE ANG
AS AN ACTIVE AND INTEGRAL MEMBER OF OUR COMMUNITY.**

August 2, 1995

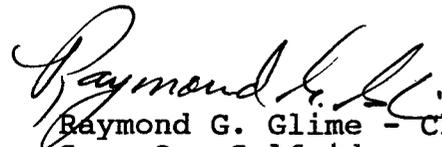
Ms. Rebecca G. Cox
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Cox:

Thank you for your assistance, your support and your vote in removing our base from the realignment and closure list.

Your private comments and personal insight into the process on our behalf was appreciated by those whom you met with in Washington last Spring, and we thank you for the interest and effort you extended on behalf of our community and our country.

Kind personal regards,


Raymond G. Glime - Chairman
Save Our Selfridge

RGG/daf

SOS

Ray Glime - Chairman

**CITIZENS DEDICATED TO SAVING OUR SELFRIDGE ANG
AS AN ACTIVE AND INTEGRAL MEMBER OF OUR COMMUNITY.**

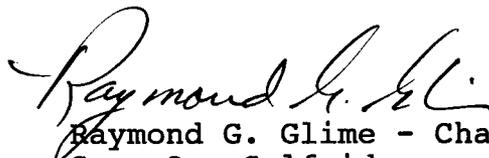
August 1, 1995

Mr. James B. Davis
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Davis:

Thank you for your assistance, your support and your vote in removing our base from the realignment and closure list.

We appreciate the interest and effort you exerted on behalf of our community and our country.


Raymond G. Glime - Chairman
Save Our Selfridge

RGG/daf

SOS

Ray Glime - Chairman

**CITIZENS DEDICATED TO SAVING OUR SELFRIDGE ANG
AS AN ACTIVE AND INTEGRAL MEMBER OF OUR COMMUNITY.**

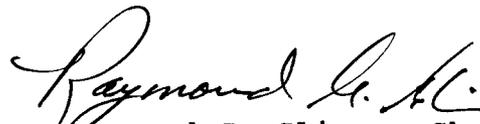
August 1, 1995

Mr. Benjamin F. Montoya
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Montoya:

Thank you for your assistance, your support and your vote in removing our base from the realignment and closure list.

We appreciate the interest and effort you exerted on behalf of our community and our country.


Raymond G. Glime - Chairman
Save Our Selfridge

RGG/daf

SOS

Ray Glime - Chairman

**CITIZENS DEDICATED TO SAVING OUR SELFRIDGE ANG
AS AN ACTIVE AND INTEGRAL MEMBER OF OUR COMMUNITY.**

August 1, 1995

Mr. Josue Robles, Jr.
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Robles:

Thank you for your assistance, your support and your vote in removing our base from the realignment and closure list.

We appreciate the interest and effort you exerted on behalf of our community and our country.


Raymond G. Glime - Chairman
Save Our Selfridge

RGG/daf

SOS

Ray Glime - Chairman

**CITIZENS DEDICATED TO SAVING OUR SELFRIDGE ANG
AS AN ACTIVE AND INTEGRAL MEMBER OF OUR COMMUNITY.**

August 2, 1995

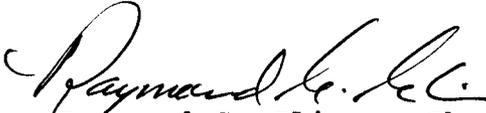
Ms. Wendi L. Steele
The Defense Base Closure and
Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Commissioner Steele:

Thank you for visiting our base and performing such a conscientious job for us as a BRAC Commissioner. It was a pleasure to meet you in person and introduce you to our community.

Many of us watched the proceeding on C-SPAN, of course, and were pleased that "our" BRAC Commissioner spoke favorably in support of our efforts. We appreciate your vote of confidence.

Kind personal regards,


Raymond G. Glime - Chairman
Save Our Selfridge

RGG/daf

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950807-1

FROM: FINKLE, JEFFREY A.	TO: DIXON
TITLE: EXECUTIVE DIRECTOR	TITLE: CHAIRMAN
ORGANIZATION: NAT'L COUNCIL FOR URBAN ECON. DEV.	ORGANIZATION: DBERC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE	✓			COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

INVITATION TO OCT 2-3 CONFERENCE.

* REGRETTED BY PHONE *

Due Date: _____	Routing Date: <u>950807</u>	Date Originated: <u>950712</u>	Mail Date: _____
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National Council for Urban Economic Development

1730 K Street, N.W., Suite 915, Washington, D.C. 20006 • Telephone (202) 223-4735 • Fax (202) 223-4745
Jeffrey A. Finkle, Executive Director

July 12, 1995

Mr. Alan J. Dixon
Chairman
Base Realignment and Closure Commission
1700 North Moore Street
Arlington, VA 22209

Dear Mr. Dixon:

On behalf of the Board of Directors of the National Council for Urban Economic Development (CUED), I am writing to invite you to speak at our fall conference, "Urban Economic Development Summit." The conference will be held October 2-3, 1995, at the Hyatt Regency Hotel in Crystal City, Virginia.

The focus of this conference is on how we preserve and grow jobs in our nation's urban centers and how changes in federal programs, regulations, and authorizations affect these communities. This past year has brought significant change and anxiety for those individuals whose job it is to assist businesses to grow, locate, or stay in our nation's cities. This will be one of the most important conferences in our history because of all the proposed changes in support of job development in urban places.

CUED is the leading economic development organization serving public and private participants in economic development across the United States and in international settings. Since 1967, CUED has been providing information to its members who build local economies through the tools used to create, attract, and retain jobs. Our 1,600 members include the nation's top city, state, and county economic development professionals in addition to chamber of commerce directors, bankers, consultants, investment bankers, developers, academicians, and utility executives.

This is the second year that CUED has held a conference entirely devoted to federal programs and legislative issues, where more than 200 expected attendees will learn about the newest trends in economic development-related programs. In addition, the attendees are coming to hear about what is happening on the Hill in these areas. Other invitees include President Bill Clinton, Secretary of Commerce Ron Brown, and House Speaker Newt Gingrich.

*Regretted by phone -
8/2/95, am*

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950807-2

FROM: CRAIG, LARRY	TO: DIXON
TITLE: PRESIDENT	TITLE: CHAIRMAN
ORGANIZATION: LOCAL LODGE 830, IAM & AW	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

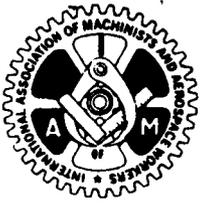
OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓟ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		Ⓟ	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER		Ⓟ	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/>	FYI

Subject/Remarks:
 QUESTION CONCERNING NSWC, CRANE DIVISION, NOS, LOUISVILLE, KY.

Due Date: <u>950814</u>	Routing Date: <u>950807</u>	Date Originated: <u>950724</u>	Mail Date:
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LOCAL LODGE 830

INTERNATIONAL ASSOCIATION OF MACHINISTS AND AEROSPACE WORKERS

5330 A SO. THIRD STREET, SUITE 136 • LOUISVILLE, KENTUCKY 40214
(502) 368-2593



Please refer to this number
when responding 95080.7-2

24 July 1995

The Honorable Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22208

Dear Chairman Dixon:

I write on behalf of the bargaining unit employees at the Naval Surface Warfare Center, Crane Division, Naval Ordnance Station, Louisville, Kentucky. There is a question we have in regards to the BRACC decision rendered on June 22, 1995. We hope you can clear this up for us.

As we understand it, under the decision, the Navy could attempt to privatize the work, in place at Louisville, and if unsuccessful must go forward with its original recommendation and move the work to the so designated Activities.

Q: Is there any possible way for the Navy to do something different than one of these two options? More specifically, if the privatization effort failed, for any reason at any step along the way, could under any circumstances the private contractor end up with the work anyway? Then could the contractor take the work to a different location and cause the original Navy recommendation evaporate?

Your early reply to this question will be greatly appreciated.

Thanking you in advance,

Larry Craig
President
Local Lodge 830, IAM & AW



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950807-2R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

September 29, 1995

Mr. Larry Craig
President, Local Lodge 830
International Association of
Machinists and Aerospace Workers
5330 A South Third Street, Suite 136
Louisville, KY 40214

Dear Mr. Craig:

Thank you for your recent letter to Chairman Dixon concerning Naval Surface Warfare Center, Crane Division Detachment, Louisville, Kentucky. I appreciate your interest in the base closure process and welcome your questions.

Under the recommendation of the 1995 Commission, the Navy must close NSWC, Crane Division Detachment, Louisville, Kentucky. The Navy may proceed in one of two ways during implementation. The Navy may transfer the workload equipment and facilities to the private sector if the private sector can accommodate the workload onsite in Louisville, Kentucky. If the workload at NSWC cannot be privatized in place, the Navy must then relocate the necessary functions along with necessary personnel, equipment and support to other naval technical activities, primarily Naval Shipyard, Norfolk, Virginia; Naval Surface Warfare Center, Hueneme, California; and the Naval Surface Warfare Center, Crane, Indiana.

I hope this responds to your question. If you have further questions, please do not hesitate to contact me.

Sincerely,

Madelyn R. Creedon
General Counsel

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950807-3

FROM: LIEFER, JOEL	TO: BORDEN /
TITLE: STAFF MEMBER	TITLE: R & A CHIEF
ORGANIZATION: SHOCK & VIBRATION INFO ANAL. CENTER	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Ⓢ	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

INVITATION TO SPEAK AT OCT 31 OPENING SESSION; FRANK CIRILLO TO ATTEND IN YOUR ABSENCE. PHONE RESPONSE 9/1

RECOMMEND PHONE RESPONSE

Due Date: 950814	Routing Date: 950807	Date Originated: 950712	Mail Date:
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**SHOCK & VIBRATION
INFORMATION ANALYSIS CENTER**

2221 CRYSTAL DRIVE • SUITE 711 • ARLINGTON, VA 22202

TELEPHONE (703) 412-7712 OR 7958
FAX (703) 412 7500

12 July, 1995

Mr. Benton Borden
Defense Base Closure and Realignment Commission
1700 North Moore St. Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950807-3

Dear Mr. Borden,

The Shock & Vibration Symposium, an annual conference serving the structural dynamics community, will be held in Biloxi, MS at the Grand Casino Biloxi Hotel in 1995. The USAE Waterways Experiment Station, poc Dr. Charles Robert Welch, is the hosting organization. On behalf of the Program Committee, the Shock & Vibration Information Analysis Center would be pleased to have either you or Col. Frank Cirillo address the opening session on Tuesday morning, 31 October. I understand from a conversation with Col. Cirillo that the BRAC is scheduled to complete its work before this date, however, the Program Committee believes a presentation from an insider on the process and your thoughts on the future would provide a valuable service to the members of this community.

Dr. Robert Whalin, the Director of the US Army Corp of Engineers Waterways Experiment Station (WES), has been invited to talk about WES as the Keynote speaker. Our other invited speakers are Dr. David Ewins of the Imperial College of Science, Technology and Medicine, London, and CDR Ernest Valdes, the Director for Surface Combatants, Office of the Deputy Assistant Secretary of the Navy for Ship Programs. Dr. Ewins will present "Promoting Best Practice in S&V Testing: The Dynamic Testing Agency (DTA)", and CDR Valdes will speak on Navy ship shock trials. The morning session will conclude with a presentation by myself on the Shock & Vibration Information Analysis Center.

The Shock and Vibration Information Analysis Center (SAVIAC) is operated by Booz, Allen & Hamilton Inc. for the Department of Defense. Our subscribers are technical government agencies (DoD, DoE, NASA, etc.) and their contractors involved in research and development activities in the area of structural dynamics. We publish a monthly newsletter, and the Shock & Vibration Journal in addition to organizing the symposium. The 66th S&V Symposium will be held at the Grand Casino Biloxi hotel in Biloxi, MS, from 30 October to 3 November. The opening session will be on Tuesday morning, 31 October. If you have any questions, please contact me at (703) 412 7774 or by e-mail at leiferj@bah.com.

Sincerely,



Joel Leifer

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950808-1

FROM: <u>KARGMAN, STEVEN T.</u>	TO: <u>DIXON</u>
TITLE:	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>N.Y. CITIZEN</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓		<u>DR</u>	COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION	<u>Ⓢ</u>	<u>Ⓢ</u>		AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/>	FYI

Subject/Remarks:

REQUEST FOR EMPLOYMENT; RESUME ATTACHED.

Due Date: _____	Routing Date: <u>950807</u>	Date Originated: <u>950801</u>	Mail Date: _____
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Steven T. Kargman
500 East 77th Street, Apt. 1714
New York, NY 10162
(212) 288-5492

Please refer to this number
when responding 950808-1

August 1, 1995

Honorable Alan Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 N. Moore Street, #1425
Arlington, VA 22209

Dear Senator Dixon:

I am writing to apply for a position on your staff with the Defense Base Closure and Realignment Commission. I am enclosing a resume for your consideration.

I have had a broad background in economic/budget policy, finance, law and government that I believe would be relevant to the work of your office, particularly with respect to the issue of defense conversion. I am currently serving as General Counsel of the New York State Financial Control Board, the chief oversight body for New York City, where I have had extensive exposure to public finance and fiscal oversight matters, including issues related to privatization and merger of public entities. I was previously a senior corporate associate at the New York law firm of Debevoise & Plimpton and worked on a wide array of complex transactions, particularly in the areas of finance and securities law.

Furthermore, I have had valuable experience in economic policy, including work with the President's Commission on Industrial Competitiveness, the Federal Reserve Bank of New York, the Senate Judiciary Committee and the National Productivity Board of Singapore. In addition, I have been involved in defense policy issues through my membership on the Committee on Military Affairs of the Bar Association of the City of New York and from having served as Chairman of the Yale Association of International Law at Yale Law School. (I have attached an addendum to my resume detailing my background in international affairs and defense policy.)

In light of my background and experience in economic/budget policy as well as defense policy, I would be very interested in exploring any opportunities on your staff. I am available for an interview at your earliest convenience, and I look forward to hearing from you.

Thank you very much for your consideration.

Sincerely,


Steven T. Kargman

Enclosure

STEVEN T. KARGMAN
500 East 77th Street, Apt. 1714
New York, NY 10162
Home: (212) 288-5492

EDUCATION

Yale Law School, New Haven, CT

J.D., 1986

Editor, *Yale Law Journal*; Author, Note, *OMB Intervention in Agency Rulemaking; The Case for Broadened Record Review*, 95 *Yale Law Journal* 1789 (1986).

Recipient, Thomas I. Emerson Prize, Distinction for Legislative Project Activities: Chairman, Yale Association of International Law; Chairman, Yale Legislative Services; and Yale Moot Court of Appeals.

Honors course work in finance, antitrust and international law subjects.

Swarthmore College, Swarthmore, PA

B.A., with Honors, Political Science/Economics, 1982

Phi Beta Kappa

Sarah Kaighn Cooper Scholar, Outstanding Junior

Flack Achievement Award, Outstanding Sophomore

Activities: Conference Director, "U.S. Industrial Policy in the 1980s and Beyond"; Student Life Committee, Board of Managers; Dean Search Committee; Committee on the Structure of the Deanship; News Editor and Associate Editor, *The Phoenix*; Chester Tutorial; Cooper Foundation Committee; and Squash Team.

Phillips Academy, Andover, MA

Diploma, 1978

Phillipian Prize, Excellence in Journalism

LEGAL EXPERIENCE

1994 - Present

GENERAL COUNSEL, **New York State Financial Control Board**, New York, NY

Serve as principal legal advisor to Control Board, State's chief fiscal oversight agency for New York City, with respect to wide range of legal matters affecting financial interests of City; review State legislation and fiscal issues in light of interplay between State Local Finance Law and laws specifically applicable to City such as Financial Emergency Act and City Charter; address legal issues arising in connection with major public policy issues such as health care (e.g., privatization of hospitals), tort reform and merger of public entities; conduct oversight of City's quasi-independent corporations; maintain intergovernmental relations with other State and City offices; monitor major financially-oriented City lawsuits and assess legal authority of City to effectuate certain proposals; consider effect of federal constitutional questions on certain fiscal issues; review City's official statements for debt offerings; issue legal opinions; and handle agency ethics matters.

1987 - 1994

Summer 1986

CORPORATE ASSOCIATE, **Debevoise & Plimpton**, New York, NY

Represented domestic and international clients with respect to finance, securities and banking matters. Drafted and negotiated agreements for private placements on behalf of institutional investors; handled project finance; public offerings (debt, equity/ADRs, preferred stock and shelf registrations); credit facilities; restructurings; real estate joint ventures; general corporate matters; and advisory work concerning shareholder proposal/corporate governance, bank regulatory and broker-dealer matters.

1986 - 1987

LAW CLERK, **Hon. Gilbert S. Merritt**, U.S. Court of Appeals, Sixth Circuit, Nashville, TN

Summer 1985

SUMMER ASSOCIATE, **Milbank, Tweed, Hadley & McCloy**, New York, NY
Offer extended.

FELLOWSHIP

1982 - 1983

Henry Luce Scholar, based in Singapore, serving as Special Assistant to the Executive Director of the National Productivity Board, with program-related travel throughout Asia.

GOVERNMENT EXPERIENCE

Summer 1984

CONSULTANT, **President's Commission on Industrial Competitiveness**, Task Force on State and Local Government Initiatives, New York, NY

Authored paper on entrepreneurship laying the groundwork for Task Force hearing on the subject.

1982 - 1983

SPECIAL ASSISTANT TO THE EXECUTIVE DIRECTOR, **National Productivity Board**, Republic of Singapore

Represented Board on overseas study mission to Japan involving major Japanese corporations; assisted Executive Director on wide range of policy-oriented projects related to labor-management relations; developed plan for national council on training; and prepared staff work for Committee on Productivity in the Manufacturing Sector.

Summer,
1981 and 1982

SPECIAL ASSISTANT TO VICE PRESIDENT FOR RESEARCH, **Federal Reserve Bank of New York**, New York, NY

Revised major publications on foreign exchange markets and conducted projects related to economic impact of defense buildup, economic competitiveness strategy and S&L industry.

Summer 1980

STAFF AIDE, **U.S. Senate Judiciary Committee**, Washington, D.C.

Conducted projects concerning energy and economic policy. Prepared analysis forecasting major rescheduling of Third World debt; drafted letters of inquiry to Attorney General and Secretary of Energy relating to 1979 gasoline shortages/Iranian oil crisis; and helped launch GAO study of nation's energy contingency planning.

1975 - 1976

U.S. SENATE PAGE, **U.S. Senate**, Washington, D.C.

CONGRESSIONAL TESTIMONY

Testimony before **U.S. Senate Governmental Affairs Committee**, Subcommittee on Intergovernmental Relations, Hearing on the Oversight of the OMB Regulatory Review and Planning Process (1986).

PUBLICATIONS

Author of several articles on environmental and space policy.

PROFESSIONAL AFFILIATIONS AND ACTIVITIES

Association of the Bar of the City of New York (Committee on Health Law, 1994-present; Committee on Military Affairs and Justice, 1992-present); National Health Lawyers Association; American Public Health Association; New York County Lawyers Association; and I Have A Dream Foundation (Member, Steering Committee, 1986; Special Adviser to Eugene M. Lang, Chairman and Founder, 1986-1992).

BAR ADMISSION

New York (1988); U.S. Court of Appeals for the Armed Forces (1995).

REFERENCES

Furnished upon request.

Steven T. Kargman

Background in Defense Policy and International Affairs

- Member, Committee on Military Affairs and Justice, Association of the Bar of the City of New York, 1992-present.
- Attorney with experience in international transactions, Debevoise & Plimpton, 1987-1994.
- Chairman, Yale Association of International Law, Yale Law School, 1984-86.
- Henry Luce Scholar, Special Assistant to Executive Director, National Productivity Board, Republic of Singapore, 1982-1983. Program-related travel throughout Asia, including Japan, China and Hong Kong.
- Special Assistant to Vice President for Research, Federal Reserve Bank of New York. International economic issues, including LDC debt, foreign exchange and economic impact of defense buildup.
- Staff Aide, Senate Judiciary Committee. International energy issues, including analysis of 1979 Iranian oil crisis and energy contingency planning.
- Honors course work at Yale Law School in the following international law courses: (a) international law, (b) international trade, and (c) arms control.
- Senior Honors thesis in American foreign policy and paper on space policy for defense policy course culminating in published article, Swarthmore College.
- Admitted to practice before the U.S. Court of Appeals for the Armed Forces.
- Delegate, SCUSA Conference, U.S. Military Academy, West Point, 1980.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950828-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 7, 1995

Mr. Steven T. Kargman
500 East 77th Street, Apt. 1714
New York, NY, 10162

Dear Mr. Kargman:

Thank you for expressing an interest in joining the staff of the Defense Base Closure and Realignment Commission. We appreciated receiving your inquiry, particularly because of your strong qualifications. As you may know, the Commission concluded its final deliberations in late June and delivered its final report to the President on July 1, 1995. The Commission will be disbanded under Public Law 101-510 on December 31, 1995.

At the present time the Commission is fully staffed, and I do not anticipate any openings in the future. Again, thank you for your interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,

David S. Lyles
Staff Director

DSL:cjg

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950808-2

FROM: <u>DIXON</u> TITLE: <u>CHAIRMAN</u> ORGANIZATION: <u>DBCRC</u> INSTALLATION (s) DISCUSSED:	TO: <u>MEMBERS OF CONGRESS</u> TITLE: ORGANIZATION: <u>U.S. CONGRESS</u>
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OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature Prepare Reply for Staff Director's Signature ACTION: Offer Comments and/or Suggestions	Prepare Reply for Commissioner's Signature Prepare Direct Response FYI
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Subject/Remarks:

FORWARDING NEW YORK TIMES ARTICLE TO MEMBERS OF CONGRESS LISTED ON ATTACHED PAGE.

Due Date: _____	Routing Date: <u>950808</u>	Date Originated: <u>980808</u>	Mail Date: _____
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to this number
950808-2

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 8, 1995

The Honorable Robert Dole
Majority Leader
S-230, The Capitol
Washington, D.C. 20510

Dear Bob:

As the Congress continues to review the Report of the 1995 Defense Base Closure and Realignment Commission, there are two recommendations which the Commission made regarding the future of the base closure process which I would like to bring to your attention.

The first recommendation is that Congress authorize another base closure round in 2001. Department of Defense officials as well as the General Accounting Office testified before the Commission this year that even after the 1995 realignments and closures are carried out, there will still be excess infrastructure in the Department of Defense. Both Secretary Perry and General Shalikashvili indicated that the Defense Department would need additional base closing authority in the future.

I believe there is widespread agreement that the base closure process established in the Base Closure and Realignment Act of 1990 has worked well. The 1990 Act requires that all closures be completed within six years, which means that by 2001, all closures from the 1995 and previous rounds will be completed. Waiting until 2001 will give Congress and the Defense Department the opportunity to assess the full impact of four rounds of base closings, and give communities and elected officials a "cooling off" period after the intense experience of the last seven years.

Our second recommendation is that Congress establish a process to allow revisions to the 1995 and prior Base Closure Commission recommendations between now and the time that another base closure round is authorized. During the 1995 Commission process, the Commission approved 27 changes to the recommendations of prior Commissions. The 1991 and 1993 Commissions also made changes to prior Commission recommendations, and it is very likely that modifications or changes will be required to other Commission recommendations in the future.

Currently, legislation is needed to change any of the recommendations of the Base Closure Commissions. I believe it is very important for the Congress and the Defense Department to reach agreement on a process to modify Base Closure Commission recommendations which would not require Congress to legislate every single change. Any modifications under this process should be covered by the same special statutory and regulatory provisions addressing the disposal and reuse of military installations closed under the 1988 and 1990 base closure statutes.

I appreciate the opportunity to share the Commission's views with you on the future of the base closure process. I am enclosing a recent editorial from the New York Times which also addresses this matter.

Sincerely,



Alan J. Dixon
Chairman

Enclosure

The New York Times

Founded in 1851

ADOLPH S. OCHS, *Publisher 1896-1935*
 ARTHUR HAYS SULZBERGER, *Publisher 1935-1961*
 ORVILLE DRYFOOS, *Publisher 1961-1963*
 ARTHUR OCHS SULZBERGER, *Publisher 1963-1992*

ARTHUR OCHS SULZBERGER JR., *Publisher*

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Keep the Base-Closing Machinery Alive

The House National Security Committee verified last week that military bases must be closed, like it or not, and that the current nonpolitical procedure for closing them is the way to do it. By a convincing vote of 43 to 10, the committee rejected an attempt by a member from Texas to block last month's recommendations by the independent base closure commission.

But it appears that the political heat generated by this round of closings, particularly from Texas and California, has dampened Congress's interest in continuing the process. The base-closings law expires at the end of the year, and no one is pressing for its continuation.

That is a mistake. Because there will be more closings in the future, it makes sense to keep the procedure alive, and to maintain continuity and data with a token staff — as has been done for the three rounds of closings over the past five years. Moreover, experience indicates that the Pentagon will want to modify some of the closings and the rearrangement of functions that have been set in motion. Under the current law, those changes have been reviewed by each new commission. The cur-

rent commission approved 27 changes this year. But after Dec. 31 there will be no commission and no authority to change anything.

The current procedure was adopted to break a stalemate between Congress and the Pentagon that had lasted 13 years. Members of Congress were afraid of voting to close bases in their constituencies, and the Pentagon did not help matters by proposing closings that seemed to target unfriendly members. Eventually Congress passed a law with so many restrictions that it became impossible to close anything. If the current procedure is allowed to expire, those restrictions will come back into play, because that law is still on the books.

The commission system has worked. Including this year's recommendations, 329 bases will have been closed and 132 others have had their functions reduced or consolidated. There have been four commissions, convened in odd-numbered years — to avoid election years — starting in 1989. There is no need to keep up the same pace. Congress wants a rest, and the Pentagon needs time to digest what has already been started. But it would be irresponsible to let this 'successful process lapse altogether.

DOLE
McCain
DASCHLE
THURMOND
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HATFIELD
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DELLUMS
OBEY
ORTIZ
HEENER

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950809-1

FROM: HATCH, ORRIN G. TITLE: U.S. SENATOR (UT) ORGANIZATION: U.S. CONGRESS	TO: STEELE TITLE: COMMISSIONER ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE	✓		
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature -----	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR SHARING YOUR POEMS.

Due Date: _____	Routing Date: <u>950809</u>	Date Originated: <u>950731</u>	Mail Date: _____
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UNITED STATES SENATE
WASHINGTON, D. C.

ORRIN G. HATCH
UTAH

Please refer to this number
when responding 950809-1

July 31, 1995

Dear Wendi:

Thanks so much for sending the updated poems. I really enjoyed them. I particularly liked the "100 Woolly Ones," "Snuggles," "Dag-Nabbit, Goodness Gracious," "Ashley's Angel," "The Potter," and "Faces." In fact, I like them all.

Keep writing. You are doing a good job.

Warmest regards,

A handwritten signature in black ink, appearing to be "Orrin G. Hatch", written over a circular scribble.

Orrin G. Hatch
United States Senator

Ms. Wendi Lou Steele
Commissioner
Defense Base Closure and
Realignment Commission
1700 N. Moore Street, Suite 1425
Arlington, VA 22209

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950811-1

FROM: SIMON, PAUL	TO: CARMAN
TITLE: U.S. SENATOR (IL)	TITLE: DIR CONG LIAISON
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBERC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Ⓢ	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

FORWARDING LETTER FROM Sgt. VAN ZANST WITH SPECIFIC QUESTIONS.

Due Date: 950813	Routing Date: 950811	Date Originated: 950809	Mail Date:
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PAUL SIMON
ILLINOIS

COMMITTEES:
LABOR AND HUMAN RESOURCES
JUDICIARY
BUDGET
INDIAN AFFAIRS

United States Senate

WASHINGTON, DC 20510-1302

August 9, 1995

Please refer to this number
when responding 950811-V

Ms. Cece Carmen
Defense Base Closure and Realignment Commission
1700 North Moore
Suite 1425
Arlington, Virginia 22209

Dear Ms. Carmen:

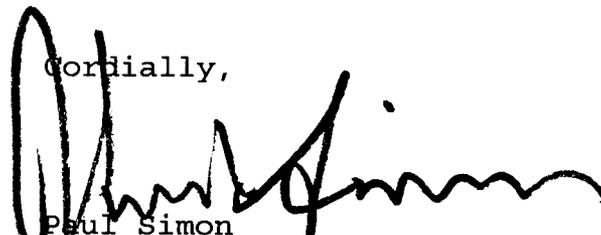
I am writing on behalf of Sgt. Van Zandt, who contacted my office with specific questions regarding BRAC and its recommendations. For a more detailed explanation, please refer to the enclosed letter.

I would appreciate your looking into this matter and responding to Sgt. Van Zandt. In addition, please send a copy of your response to the attention of my staff assistant, Corbin Stone.

Thank you for your attention to this matter.

My best wishes.

Cordially,



Paul Simon
U. S. Senator

PS/cls
Enclosure

462 DIRKSEN BUILDING
WASHINGTON, DC 20510-1302
202/224-2152
TDD: 202/224-5469

230 S. DEARBORN
KLUCZYNSKI BLDG., 38TH FLOOR
CHICAGO, IL 60604
312/353-4952
TDD: 312/786-0308

3 WEST OLD CAPITOL PLAZA
SUITE 1
SPRINGFIELD, IL 62701
217/492-4960
TDD: 217/544-7524

250 WEST CHERRY
ROOM 115-B
CARBONDALE, IL 62901
618/457-3653

CLS

THE HONORABLE
SENATOR PAUL SIMON
250 W CHERRY
CARBONDALE, IL 62901

JUL 28 1995

DONALD F. VAN ZANDT, TSGT, USAF(RET)
P.O. BOX 408 - 510 UNION AVE.
DOWELL, IL 62927-0408

DEAR SENATOR SIMON,

I AM WRITING TO YOU ABOUT SOMETHING ON MY MIND FOR A LONG TIME NOW AND IT HAS RECENTLY BEEN IN THE NEWS.

"BASE CLOSURES". WHAT I WOULD LIKE TO KNOW IS HOW MANY AMERICANS HAVE LOST THEIR JOBS, AND WILL LOSE THEIR JOBS (WITH THE RECENT ANNOUNCEMENT), VERSUS FOREIGN NATIONALS OVERSEAS. IN THIS I INCLUDE; AIR FORCE, NAVY, MARINES, ARMY, AND ALL THEIR SITES AND INSTALLATIONS.

IN THE NEWS I HAVE NEVER SEEN ANY STATISTICS PERCENTAGE WISE OF FOREIGNERS VS AMERICANS THAT HAVE LOST OR WILL LOSE THEIR JOBS, DUE TO "BASE CLOSURES".

I CAN'T UNDERSTAND WHY WE STILL HAVE SO MANY INSTALLATIONS OVERSEAS SINCE THE BREAKUP OF THE USSR AND THE MERGE OF EAST AND WEST GERMANY. WHY ARE WE STILL IN SO MANY PLACES OVERSEAS KEEPING FOREIGN NATIONALS WORKING, YET PUTTING AMERICANS OUT OF WORK. IF MANY OF THE OVERSEAS INSTALLATIONS WERE CLOSED AND STATESIDE ONES REOPENED WE WOULD HAVE THE STRONGEST NATION ON THIS EARTH AND I BELIEVE ONE THAT NO ONE WOULD MESS WITH.

I HEAR A LOT ABOUT HOW MUCH OUR AMERICAN DOLLAR IS WORTH IN DIFFERENT COUNTRIES. I WONDER HOW MUCH DIFFERENCE THERE WOULD BE IF THOSE DOLLARS BEING SPENT IN FOREIGN LANDS WERE SPENT IN AMERICA INSTEAD. I HAVE BEEN OVERSEAS WHEN OUR AMERICAN DOLLAR HAS BEEN DEVALUED AND I KNOW HOW IT WORKS.

RE

I KNOW WE HAVE AGREEMENTS WITH FOREIGN COUNTRIES BUT THEY WE/MAINLY WRITTEN TO STOP AGRESSION AND THE THREAT OF AGRESSION. WE ALL SAW HOW SOON WE CAN RESPOND TO AGRESSION IN THE GULF WAR. I DO NOT BELIEVE WE SHOULD DROP OUR PROMISE TO SUPPORT OUR FRIENDS IN FOREIGN LANDS, BUT I DO NOT BELIEVE WE NEED TO BE AS STRONG AS WE ARE OVERSEAS, YET GROW WEAKER HERE IN THIS GREAT COUNTRY.

ANOTHER THING I WOULD LIKE TO SEE MADE PUBLIC IS HOW MANY AMERICAN DOLLARS ARE BEING SPENT ON INSTALLATIONS, ONCE THE ARE PUT ON THE "HIT LIST", FOR NEW CONSTRUCTION. I REMEMBER A BUILDING AT CHANUTE AFB, RANTOUL, IL, THAT WAS FINISHED AND HAD IT'S GRAND OPENING ONE DAY AND THE VERY NEXT DAY THE BASE CLOSED. HOW MANY DOLLARS ARE BEING SPENT ON CONSTRUCTION ON FOREIGN INSTALLATIONS.

ONE MORE THING, WHILE STATIONED IN ENGLAND I HAD TWO FOREIGN KEY PUNCH OPERATORS WHO WERE ASSIGNED UNDER ME. THEY WERE BOTH GETTING SOMETHING LIKE 40 POUNDS A WEEK WHICH WAS LESS THAN 80 DOLLARS AT THAT TIME. IN TRYING TO GET THEM A PROFECIENCY PAY RAISE, I DISCOVERED THAT THE AMERICAN GOVERNMENT WAS PAYING THE BRITISH GOVERNMENT TWICE WHAT THE WORKERS WERE GETTING. I HAVE NEVER FORGOTTEN THIS AND WONDER ON HOW MANY BASES IN HOW MANY FOREIGN LANDS THIS IS THE PRACTICE AND WHY THIS ISN'T MADE PUBLIC TO AMERICAN TAX PAYERS?

I AM NOT ASKING FOR CLOSING ALL FOREIGN INSTALLATIONS, BECAUSE I UNDERSTAND ABOUT REFUELING AND RESUPPLY, BUT I THINK THE AMERICAN TAXPAYER SHOULD BE MORE INFORMED. I ALSO BELIEVE WE SHOULD KEEP AMERICA STRONG. I WOULD LIKE ANSWERS FROM CONGRESS TO ALL OF THE AMERICAN PEOPLE, NOT JUST ME, AND NOT FROM JUST YOU.

THANK YOU,

Donald F. Van Zandt

SENATOR SIMON,

IN ADDITION TO THE FIRST PAGE I HAVE A FEW MORE COMMENTS I WOULD LIKE TO EXPRESS.

I WONDER WHAT KIND OF COUNTRY WE WOULD HAVE IF WE SPENT MORE ON HOMELESS PEOPLE HERE IN AMERICA, THOSE ON WELFARE, THOSE OUT OF WORK AND LESS ON FOREIGN LANDS. MOST WINTERS I READ IN NEWSPAPERS OR SEE ON TV NEWS ABOUT SOME OLD PERSON OR COUPLE THAT ARE FOUND DEAD IN THE HOMES WITH NO HEAT, OR ~~THE~~ ONLY DOG FOOD IN THEIR REFRIGERATOR WITH NO DOGS TO BE FOUND.

WHEN ARE WE AS A NATION GOING TO START TAKING CARE OF OUR OWN?

ONE LAST ITEM. ABOUT THREE WEEKS AGO I HAD TO TAKE MY WIFE TO THE EMERGENCY ROOM AT SCOTT AFB HOSPITAL. WHILE THERE SHE WAS TOLD WE WOULD HAVE TO GO TO THE PRIMARY CARE CLINIC BEFORE THE LAST OF AUGUST TO GET PUT ON A PANEL, IN ORDER TO BE SEEN BY APPOINTMENT IN THE FUTURE. LAST WEEK I WENT TO SCOTT AFB TO DO JUST THAT AND GO COMMISSARY SHOPPING. I WAS GIVEN A FORM TO REGISTER, BUT I WAS TOLD BY A LT., AT THE PRIMARY CARE DESK THAT I WOULD PROBABLY NOT BE PUT ON A PANEL BECAUSE THEY WERE NOT GIVING RETIREES APPOINTMENTS ANYMORE. ALL THE YEARS I WAS IN THE SERVICE A VERY STRONG INCENTIVE FOR REENLISTMENT WAS I WAS TOLD IF I STAYED IN AND RETIRED BOTH ME AND MY FAMILY WOULD HAVE FREE MEDICAL BENEFITS FOR THE REST OF OUR LIVES, EXCEPT CHILDREN ONCE REACHING CERTAIN AGE.

THEY ALL TELL US THAT WE HAVE CHAMPUS. LET ME TELL YOU, CHAMPUS SUCKS! LET ME GIVE YOU AN EXAMPLE. A FEW YEARS BACK MY SON WAS INJURED WHILE PLAYING SOFTBALL WITH HIS CHURCH TEAM. THE MEDICAL BILLS TOTALLED OVER \$10,000, FOR SURGERY, HOSPITAL STAY OF FOUR DAYS, ANESTHESIA, PHYSICAL THERAPY (EXTENSIVE), LAB TESTS ETC. FOR A RETIREE CHAMPUS PAYS 75% OF FAIR AND REASONABLE CHARGES. CHAMPUS CONSIDERED ABOUT \$3300 AS FAIR AND REASONABLE CHARGES AND PAID AROUND \$2700. I ALSO WAS OPERATED ON THE 6TH OF JULY. IN ADVANCE I PHONED CHAMPUS AND WAS INFORMED THEY WOULD NOT PAY ANYTHING UNTIL ALL OTHER INSURANCES PAID AND THEY WERE NOT A SECONDARY INSURANCE AND IF MY WORK INSURANCE PAID 75% OF WHAT THEY CONSIDERED FAIR AND REASONABLE CHARGES THEY WOULD PROBABLY NOT BE OBLIGATED TO PAY ANYTHING. THIS OPERATION WAS DONE BY DR. VALDES OF CARBONDALE BECAUSE SCOTT AFB WOULD NOT SEE ME, LET ALONE OPERATE, BY THEIR ORTHOPEDIC DOCTORS. BOTH OF MY SONS HAVE HAD SURGERY BY LOCAL ORTHOPEDIC SURGEONS SINCE AT SCOTT, THEY WOULDN'T EVEN SEE THEM. DOES THIS SOUND ANYTHING LIKE, "WHEN YOU REENLIST AND STAY IN UNTIL RETIREMENT, YOU AND YOUR FAMILY WILL HAVE FREE MEDICAL"?

I ENLISTED INTO THE AIR FORCE IN 1960, I WAS NOT DRAFTED, BUT THOSE THAT WERE, THAT BELIEVED WHAT THEY WERE TOLD, NOW FIND OUT THAT WE MEAN NOTHING TO THE AMERICAN PEOPLE, THAT WE ARE JUST ANOTHER GROUP OF CITIZENS WHO CAN BE SHIT ON BY CONGRESS, WHILE SUPPLYING FOREIGN TO ANY COUNTRY THAT HOLDS OUT THEIR HAND. WHAT ABOUT US? WHAT ABOUT THE AMERICAN SERVICEMEN AND WOMEN WHO SERVED THEIR COUNTRY PROUDLY AND ARE NOW TOLD, SORRY YOU'LL HAVE TO GO PAY FOR MEDICAL YOURSELF AT A CIVILIAN DOCTOR. WHAT THEY DON'T SAY IS OUR REPRESENTATIVES AND SENATORS DON'T GIVE ONE SECOND OF THEIR TIME, THEY WON'T HIRE MORE DOCTORS OR ENLARGE HOSPITALS BECAUSE THEY HAVE TO SPEND ALL THE MONEY IN FOREIGN LANDS, NOT ON OUR OWN PEOPLE.

AGAIN, THANK YOU,

Donald F. Van Zandt

DONALD F. VAN ZANDT, TS/SGT, USAF (RET)
P.O. BOX 408 - 510 UNION AVE
DOWELL, IL, 62927-0408



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

COMMISSION REPORT TO THE SENATE
DATE: 9/29/95
BY: [Signature]
950811-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

September 29, 1995

The Honorable Paul Simon
United States Senate
Washington, DC 20510

Dear Senator Simon:

Thank you for forwarding a copy of a letter from Mr. Donald Van Zandt, TSGT, USAF (Ret.) concerning military base closures overseas, military construction at installations identified for closure or realignment, and CHAMPUS.

By law, the Defense Base Closure and Realignment Commission is responsible for recommending installations for closure or realignment in the continental United States. The Department of Defense, along with the military services, has authority to close or realign overseas military installations. In addition, the military services and Congress are responsible for identifying new construction at all military installations.

Although I appreciate your contacting the Commission for assistance, I recommend that you contact the Department of Defense to best address Mr. Van Zandt's concerns. For your additional review, I am forwarding back to you a copy of Mr. Van Zandt's letter.

Sincerely,

Cece Carman

Director of Congressional and Intergovernmental
Affairs

Enclosure

THE HONORABLE
SENATOR PAUL SIMON
230 W CHERRY
CARBONDALE, IL 62901

JUL 28 1993

DONALD F. VAN ZANDT, TSPT, USAF(RET)
P.O. BOX 408 - 810 UNION AVE.
DCWELL, IL 62927-0408

DEAR SENATOR SIMON,

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THANK YOU,

Donald F. Van Zandt

DONALD F. VAN ZANDT, 1ST LT, USAF (RET)
P.O. BOX 408 - 510 UNION AVE
DOWELL, IL, 62927-0408

Donald F. Van Zandt
AGAIN, THANK YOU,

I ENLISTED INTO THE AIR FORCE IN 1960, I WAS NOT DEPARTED, BUT THOSE THAT
WERE, THAT BELIEVED WHAT THEY WERE TOLD, NOW FIND OUT THAT WE MEAN NOTHING TO
THE AMERICAN PEOPLE, THAT WE ARE JUST ANOTHER GROUP OF CITIZENS WHO CAN BE SHIT
ON BY CONGRESS, WHILE SUPPLYING FOREIGN TO ANY COUNTRY THAT HOLDS OUT THEIR
HAND. WHAT ABOUT US? WHAT ABOUT THE AMERICAN SERVICEMEN AND WOMEN WHO SERVED
THEIR COUNTRY PROUDLY AND ARE NOW TOLD, SORRY YOU HAVE TO GO TO PAY FOR MEDICAL
TREATMENT AT A CIVILIAN DOCTOR. WHAT THEY DON'T SAY IS OUR SERVICEMEN AND
SENATORS DON'T GIVE ONE SECOND OF THEIR TIME, THEY DON'T CARE MORE DOCTORS OR
ENLARGE HOSPITALS BECAUSE THEY HAVE TO SPEND ALL THE MONEY IN FOREIGN LANDS,
NOT ON OUR OWN PEOPLE.

FAMILY WILL HAVE FREE MEDICAL?
THING LIKE, "WHEN YOU REENLIST AND STAY IN UNTIL RETIREMENT, YOU AND YOUR
SURGEONS SINCE AT SCOTLAND, THEY WOULD NOT EVEN SEE THEM. DOES THIS SOUND ANY
ORTHOPEDIC DOCTORS. BOTH OF MY SONS HAVE HAD SURGERY BY LOCAL ORTHOPEDIC
CARBONATE BECAUSE SCOTLAND WOULD NOT SEE ME, LET ALONE OPERATE, BE THEIR
OBLIGATED TO PAY ANYTHING. THIS OPERATION WAS DONE BY DR. VALENTINE OF
WHAT THEY CONSIDERED FAIR AND REASONABLE CHARGES THEY WOULD PROBABLY NOT BE
AND THEY WERE NOT A SECONDARY INSURANCE AND IN MY WORK INSURANCE PAID 75% OF
AND WAS INFORMED THEY WOULD NOT PAY ANYTHING UNTIL ALL OTHER INSURANCES PAID
\$2700. I ALSO WAS OPERATED ON THE 6TH OF JULY. IN ADVANCE I PHONED CHAMPUS
CHAMPUS CONSIDERED ABOUT \$2500 AS FAIR AND REASONABLE CHARGES AND PAID AROUND
THE BEST \$100. FOR A REFERRAL CHAMPUS PAYS 75% OF FAIR AND REASONABLE CHARGES.
SURGERY, HOSPITAL STAY OF FOUR DAYS, ANESTHESIA, PHYSICAL THERAPY (EXTENSIVE),
SUPPORT WITH HIS CHURCH TEAM. THE MEDICAL BILLS TOTALLED OVER \$10,000, FOR
LET ME GIVE YOU AN EXAMPLE. A FEW YEARS BACK MY SON WAS INJURED WHILE PLAYING
THEY ALL TELL US THAT HE HAD CHAMPUS. LET ME TELL YOU, CHAMPUS SUCKS!

FOR THE REST OF OUR LIVES, EXCEPT CHILDREN ONCE REACHING CERTAIN AGE.
I SERVED IN AND RETIRED BOTH ME AND MY FAMILY WOULD HAVE FREE MEDICAL BENEFITS
WAS IN THE SERVICE A VERY STRONG INCENTIVE FOR REENLISTMENT WAS I WAS TOLD IN
BECAUSE THEY WERE NOT GIVING RETIREEES APPOINTMENTS ANYMORE. ALL THE YEARS I
BY A LT, AT THE PRIMARY CARE DESK THAT I WOULD PROBABLY NOT BE PUT ON A PANEL
THAT AND GO COMMISSARY SHOPPING. I WAS GIVEN A FORM TO REGISTER, BUT I WAS TOLD
BE SEEN BY APPOINTMENT IN THE SURGE. LAST WEEK I WENT TO SCOTLAND TO DO JUST
PRIMARY CARE CLINIC BEFORE THE LAST OF AUGUST TO GET PUT ON A PANEL, IN ORDER TO
ROOM AT SCOTLAND HOSPITAL. WHILE THERE SHE WAS TOLD WE WOULD HAVE TO GO TO THE
ONE LAST WEEK. ABOUT THREE WEEKS AGO I HAD TO TAKE MY WIFE TO THE EMERGENCY

WHEN ARE WE AS A NATION GOING TO START TAKING CARE OF OUR OWN?
THE ONLY DOG GOOD IN THEIR REARRANGEMENT WITH NO DOGS TO BE FOUND.
SOME OLD PERSON OR COUPLE THAT ARE FOUND DEAD IN THE HOMES WITH NO HEAT, OR
FORGIVEN LANDS. MOST WITNESSES I READ IN NEWSPAPERS OR SEE ON TV NEWS ABOUT
PROBLEMS HERE IN AMERICA, THESE OUT OF WORK AND LESS ON
I WONDER WHAT KIND OF COUNTRY WE WOULD HAVE IF WE SPENT MORE ON HOMELESS

IN ADDITION TO THE COMMENTS I HAVE I HAVE A FEW MORE COMMENTS I WOULD LIKE TO
EXPRESS.

SENATOR SIMON,

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950811-2

FROM: DIXON	TO: WITT, OSMNS, BROWNER, BROWN
TITLE: CHAIRMAN	TITLE:
ORGANIZATION: DBCRC	ORGANIZATION:
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
				DAVE HENRY	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

RECOGNITION LETTER CONCERNING DAVE HENRY, BOB WILSON,
DEIRDRE NURRE, AND JON FLIPPEN.

Due Date: _____	Routing Date: 950811	Date Originated: 950810	Mail Date: _____
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
when responding 950811-2

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 10, 1995

Honorable James Lee Witt
Director
Federal Emergency Management Agency
500 C Street, SW
Washington, DC 20472

Dear Director Witt:

As you may know, the Defense Base Closure and Realignment Commission submitted its recommendations to the President on July 1, 1995. The President accepted our recommendations and forwarded them to the Congress on July 13, 1995. I am confident that our recommendations will streamline and strengthen our nation's defense infrastructure and make the most efficient use of our scarce defense financial resources. I am especially pleased to recognize the contributions of Mr. Robert Wilson of FEMA's Policy and Oversight Division. Bob was detailed to the Commission for three months and provided critical expertise and knowledge which proved instrumental to the success of the 1995 base closure round.

Bob volunteered to work with the Commission and served as the Commission's Senior Analyst for economic issues. He performed direct economic analysis not only on the DoD closure and realignment candidates, but also on installations added to the DoD list for further consideration by the Commission. The economic impact on communities affected by potential closures and realignments was a source of major concern and discussion. Both direct and cumulative economic impacts on affected communities were constantly questioned and examined by communities and elected officials. Therefore, it was essential that any economic analysis be thorough, complete, and supportable. Bob consistently provided the precise economic analysis required by this Commission.

Bob's extensive background allowed him to quickly grasp the central issues to be studied. He worked directly with the Bureau of Labor Statistics and the Federal Emergency Management Agency to cross reference data and to verify findings. He carefully scrutinized and audited DoD data and reconciled differences between the two major Commission and DoD data bases. The result was an analysis which was universally accepted by virtually all interested individuals and groups.

In the final analysis, Bob was instrumental in helping the Commission achieve success in its overall objective - eliminating excess defense infrastructure while maintaining a strong military. It was a pleasure having Bob on our staff and I appreciate your assistance in having him detailed to the

Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Bob and his supervisor for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

cc: Dr. John D. Hwang
Associate Director, Information Technology Services Directorate
Federal Emergency Management Agency
500 C Street, SW
Washington, DC 20472

cc: Mr. Edward W. Kernan
Director, Policy and Oversight Division
Information Technology Services Directorate
Federal Emergency Management Agency
500 C Street, SW
Washington, DC 20472



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

Please refer to file number

950811-2

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 10, 1995

The Honorable Carol M. Browner
Administrator
U.S. Environmental Protection Agency
401 M Street, SW
Room 1200, West Tower
Washington, DC 20460

Dear Administrator Browner:

As you may know, the Defense Base Closure and Realignment Commission submitted its recommendations to the President on July 1, 1995. The President accepted our recommendations and forwarded them to the Congress on July 13, 1995. I am confident that our recommendations will streamline and strengthen our nation's defense infrastructure and make the most efficient use of our scarce defense financial resources. I am especially pleased to recognize the contributions of Ms. Deirdre M. Nurre. Deirdre was detailed to the Commission for five months and provided critical expertise and knowledge which proved instrumental to the success of the 1995 base closure round.

Deirdre joined the Commission staff from EPA's Region 9 in February and served as the Commission's Senior Environmental Analyst. She provided exceptional support in filling this requirement. Deirdre not only provided the Commission staff with valuable environmental insights, but was also the direct liaison between the Commission, the EPA, and bases recommended for closure and realignment. She met regularly with community groups and provided thoughtful analysis and commentary concerning their positions on environmental matters. Deirdre also attended Commission hearings as the environmental expert, personally testified before the Commissioners, and actively assisted over forty analysts in preparation for their own testimony. I believe the relationships established by Deirdre with key personnel at closing bases and with the local community leaders of affected bases will serve the EPA well during the implementation phase of base closures, especially on the west coast.

Deirdre's extensive background allowed her to quickly grasp the central issues, isolate pertinent facets, gather extensive data, and perform comprehensive analysis. Her work ethic and willingness to do whatever was required to get the job done were simply superb. Deirdre traveled to a number of sites to insure the accuracy of her data and attended the Commission's regional hearings to assess community input. At the specific request of Commissioners, she developed an environmental cost comparison of competing closure candidates.

Deirdre also evaluated the ability of communities to accept new missions at local bases based on the strengths of their infrastructure and local economies. Deirdre's analysis was superb and regularly conducted under extreme deadlines. All of her analyses were universally accepted by virtually all interested individuals and groups.

Deirdre was instrumental in helping the Commission achieve success in its overall objective - eliminating excess defense infrastructure while maintaining a strong military. It was a pleasure having Deirdre on our staff and I appreciate your assistance in having her detailed to the Commission. I would appreciate it if you would insure that this letter is included in her personnel file. Please pass along my appreciation to Deirdre and her supervisor for her outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

cc: Ms. Felicia Marcus
Regional Administrator
U.S. Environmental Protection Agency
75 Hawthorne Street
San Francisco, CA 94105



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
with response 950811-2

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 10, 1995

The Honorable Ronald H. Brown
Department of Commerce
Herbert C. Hoover Building
14th and Constitution Ave. NW
Washington, DC 20230

Dear Mr. Secretary:

As you may know, the Defense Base Closure and Realignment Commission submitted its recommendations to the President on July 1, 1995. The President accepted our recommendations and forwarded them to the Congress on July 13, 1995. I am confident that our recommendations will streamline and strengthen our nation's defense infrastructure and make the most efficient use of our scarce defense financial resources. I am especially pleased to recognize the contributions of Mr. Dave Henry. Dave was detailed to the Commission for six months and provided critical expertise and knowledge which proved instrumental to the success of the 1995 base closure round.

Dave joined the Commission staff from the Department of Commerce in February and served as the Commission's Chief Economist. He provided exceptional support in filling this requirement. Dave served with the Commission in 1993 and brought a unique background that combined base closure experience with technical knowledge of current economic issues as they relate to the base closure process. Dave not only provided the Commission staff valuable economic insights, but was also the direct liaison between the Commission, DoD, the Bureau of Labor Statistics and the Federal Emergency Management Agency. He met regularly with community groups and provided thoughtful analysis and commentary concerning their positions. Dave also attended all Commission hearings as the economic expert and actively assisted over forty analysts prepare for their testimony before the Commissioners.

The most important function Dave performed was the direct economic analysis of both the DoD closure and realignment candidates and the installations added to the list for further consideration by the Commission. The economic impact on communities affected by potential closures and realignments was a source of major concern and discussion. The Commissioners, Members of Congress, DoD, and community groups were extremely interested in the economic analysis performed by the Commission staff. Both direct and cumulative economic impacts on affected communities were constantly questioned and examined. Therefore, it was essential that any economic analysis be thorough, complete, and supportable. Dave provided the precise economic analysis required by this Commission.

The analysis which Dave compiled was absolutely superb. His extensive background allowed him to quickly grasp the central issues. Dave isolated pertinent issues and performed a comprehensive comparative analyses. He worked directly with the Bureau of Labor Statistics and the Federal Emergency Management Agency to cross reference his data and to verify his findings. Dave also tediously audited data and reconciled differences between the two major Commission and DoD data bases. The result was an analysis which was universally accepted by virtually all interested individuals and groups.

Dave's dedication and professionalism were exemplary. As he did in 1993, Dave again was a superstar among a staff of high quality individuals. In the final analysis, he was instrumental in helping the Commission achieve success in its overall objective - eliminating excess defense infrastructure while maintaining a strong military. It was a pleasure having Dave on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Dave and his supervisor for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

cc: Honorable Everett M. Ehrlich
Under Secretary for Economic Affairs
US Department of Commerce
14th & Constitution Ave, NW
Room 4848
Washington, DC 20230



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding. 950811-2

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
ADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 10, 1995

Ms. Lynn A. Osmus
Chief of Staff, AOA-2
Federal Aviation Administration
800 Independence Ave, SW
Washington DC 20591

Dear Ms. Osmus:

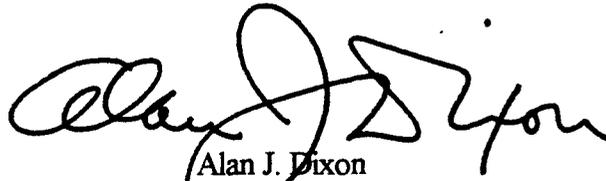
As you may know, the Defense Base Closure and Realignment Commission submitted its recommendations to the President on July 1, 1995. The President accepted our recommendations and forwarded them to the Congress on July 13, 1995. I am confident that our recommendations will streamline and strengthen our nation's defense infrastructure and make the most efficient use of our scarce defense financial resources. I am especially pleased to recognize the contributions of Mr. Jon "Ed" Flippen. Ed was detailed to the Commission for five months and provided critical expertise and knowledge which proved instrumental to the success of the 1995 base closure round.

Ed joined the Commission staff from FAA's Western-Pacific Region in February and served as the Commission's Senior Analyst for airspace issues. He provided exceptional support in filling this requirement. Ed served with the Commission in 1993 and brought a unique background that combined base closure experience with technical knowledge of current airspace issues. Ed not only provided the Commission staff valuable insights into the civil aviation world, but was also the direct liaison between the Commission, the FAA, and bases recommended for closure and realignment. He met regularly with community groups and provided thoughtful analysis and commentary concerning their positions. Ed also attended Commission hearings as the FAA expert and actively assisted both the Air Force and Navy team analysts prepare for their testimony before the Commissioners. I believe the relationships established by Ed with key personnel at closing bases and with the local community leaders of affected bases will serve the FAA well during the implementation phase of base closures.

In the final analysis, Ed was instrumental in helping the Commission achieve success in its overall objective - eliminating excess defense infrastructure while maintaining a strong military. It was a pleasure having Ed on our staff and I appreciate your assistance in having him detailed to the

Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Ed and his supervisor for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

cc: Mr. Richard R. Lien
Federal Aviation Administration
Manager, Air Traffic Division
Western-Pacific Region Headquarters
PO Box 92007
World Postal Center
Los Angeles, CA 90009



THE SECRETARY OF COMMERCE
Washington, D.C. 20230

SEP - 8 1995

Please refer to this number
when responding: 950811-2R

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Alan:

Thank you for your letter commending David Henry's participation in the 1995 round of the Defense Base Closure and Realignment Commission. It is always a pleasure to hear of outstanding performance by Commerce employees. Your kind words have been conveyed to Mr. Henry.

I strongly support the work of the Commission and commend you and your staff for successfully accomplishing a most difficult task. I am very pleased that Mr. Henry was able to contribute substantively to the effort.

Sincerely,

A handwritten signature in black ink, appearing to be "R. H. Brown", is written over a large, sweeping horizontal stroke that extends from the left side of the page towards the center.

Ronald H. Brown

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950811-3

FROM: <u>DIXON</u>	TO: <u>EBERHART, RALPH E.</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>LGEN</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>DCC PLANS AND OPERATIONS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

RECOGNITION LETTER CONCERNING MERRILL BEYER.

Due Date: _____	Routing Date: <u>950811</u>	Date Originated: <u>950811</u>	Mail Date: _____
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950811-3

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 11, 1995

Lieutenant General Ralph E. Eberhardt
DCS Plans and Operations
HQ USAF/XO
1630 Air Force Pentagon
Washington, DC 20330-1630

Dear General Eberhardt:

As you know, the Defense Base Closure and Realignment Commission submitted its recommendations to the President on July 1, 1995. The President accepted our recommendations and forwarded them to the Congress on July 13, 1995. I am confident that our recommendations will streamline and strengthen our nation's defense infrastructure and make the most efficient use of our scarce defense financial resources. I am especially pleased to recognize the contributions of Lt. Col. Merrill Beyer. Merrill was detailed to the Commission for five months and provided critical expertise and knowledge which proved instrumental to the success of the 1995 base closure round.

Merrill was an outstanding asset to the Commission from the moment of his selection. Lt. Col. Beyer did an excellent job analyzing three complex and mission critical categories - Small Aircraft, Undergraduate Flying Training and Fighter Reserve bases. Lt. Col. Beyer's background, knowledge and flying operations experience were instrumental in providing an independent perspective to the Commission decision process. The end result of Merrill's careful analysis was a number of critical recommendations in the Commission's Report to the President that will support the current and future mission requirements of the Air Force.

I strongly endorse Lt. Col. Beyer as a "Definitely Promote" candidate for immediate selection to advanced rank. Lt. Col. Beyer is a consummate professional and leader. Thank you again for your help in detailing this talented and dedicated officer to work on the staff of the 1995 Defense Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950814-1

FROM: <u>WALTHALL, STEPHEN L.</u>	TO: <u>DIXON</u>
TITLE: <u>ATTORNEY</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>KELLY & WALTHALL, P.C.</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED: <u>GRIFFISS AFB</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⊙		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		⊙	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⊙	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

CONCERN ABOUT FUTURE OF CONTRACTOR/SUBCONTRACTOR AT GRIFFISS AFB; LIST THREE AREAS/QUESTIONS FOR DBCRC REVIEW/RESPONSE.

* HANDELED BY PHONE *

Due Date: <u>950821</u>	Routing Date: <u>950814</u>	Date Originated: <u>950807</u>	Mail Date:
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LAW OFFICES OF
KELLY & WALTHALL, P.C.

SUITE 400 MAYRO BUILDING
239 GENESEE STREET
UTICA, NEW YORK 13501
TELEPHONE 315-724-3158

WILLIAM W. KELLY
STEPHEN L. WALTHALL

ANNE M. ZIELENSKI
PARALEGAL

Please refer to this number
when responding 950814-1

August 7, 1995

Alan Dickson
Chairman of BRAC
1700 N. Moore Street
Suite 1425
Arlington, VA 00029

Re: Griffiss Air Force Base

Dear Mr. Dickson:

We are the attorneys for Ocuto Blacktop and Paving Co., Inc., a small business located in Rome, New York which, in the past, has engaged in various activities at Griffiss Air Force Base as both a prime and subcontractor.

As we all know, Griffiss, a large customer of Ocuto, has been realigned to the point of effective closure, a fact which has greatly impacted everyone in Rome, New York, and especially the businesses such as Ocuto which served the base.

Presumably, because of the impact of base closures such as this, Congress included language at §2912 of the Defense Authorization Act of 1994 which requires the Secretary of Defense to give preference to local and small businesses affected by base closures or realignments. The language reads as follows:

Sec. 2912, Preference for Local and Small Businesses.

(a) PREFERENCE REQUIRED. In entering into contracts with private entities as part of the closure or realignment of a military installation under a base closure law, the Secretary of Defense shall give preference, to the greatest extent practicable, to qualified businesses located in the vicinity of the installation and to small business concerns and small disadvantaged business concerns. Contracts for which this preference shall be given shall include contracts to carry out activities for the environmental restoration

and mitigation at military installations to be closed or realigned.

In turn, this requirement was apparently implemented by the Defense Federal Acquisition Regulation Supplement (48 CFR Part 226.71) (copy enclosed). In short, the mandate seems clear - use local and small businesses.

Although this requirement exists, it appears that it cannot for some reason be implemented at Griffiss. For instance, there is environmental remediation activity presently ongoing at Griffiss which was given to Haliburton NUS Group as General Contractor, subcontracted to Brown and Root, and further subcontracted to CCC Group, Inc., all non-local businesses. This is apparently done because the Base Closure Agency uses Service Centers (eg. Air Force Center of Environmental Excellence (AFCEE)) who deal with national Indefinite Duration, Indefinite Quantity (IDIQ) contracts and national contractors rather than local ones. The service centers are apparently used at the discretion of the Base Closure Agency since there are no longer any local contract officers at Griffiss. AFCEE apparently takes the position that, because the work to be done at Griffiss is or will be covered under IDIQ contracts awarded prior to 1994, the local priority mandate does not apply, which in turn limits its requirements to round four closures only and removes Griffiss and all other present closures/realignments from its application. The end result seems to be the use of non-local contractors at considerably greater expense, while local contractors, preferred by Congress, may not be included in the subcontracting process and are completely excluded from any possibility whatever of becoming a prime contractor.

We are advised that there are contracts for work at Griffiss for 1995 and 1996 yet to be awarded, some of which are scheduled to be given during August 1995. These will be some of the last projects to come from Griffiss, and it appears that, unless your assistance is obtained, these contracts, too, will be awarded through service centers to national contractors to the exclusion, whole or partial, of local contractors such as Ocuto, and in frustration of the Congressional mandate.

It is extremely important that local contractors not be denied the opportunity of being notified of, and bidding on, the remaining projects at Griffiss, either as subcontractors or prime contractors. At present, the system apparently being used absolutely denies a local contractor even the possibility of receiving a prime contract, thus discriminating against the very businesses that Congress mandated preference for.

We seek your assistance in correcting this anomaly in the present system. What can and should be done:

1. to give local small businesses such as Ocuto the chance to obtain through the normal bidding process the award of prime and sub contracts at Griffiss;

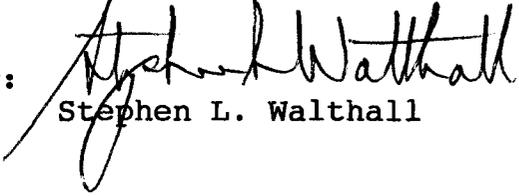
2. to prevent national contractors from obtaining the few contracts remaining at Griffiss;
3. to insure that the Congressional mandate of \$2912 is fulfilled and applied immediately.

As time is of the essence if the remaining contracts are to be saved, your immediate attention and reply to this inquiry is greatly appreciated.

Very truly yours,

KELLY & WALTHALL, P.C.

By:


Stephen L. Walthall

SLW:clm
Enclosure

**Subpart 226.71—Preference for
Local and Small Businesses**

SOURCE: 59 FR 12192, Mar. 16, 1994, unless otherwise noted.

226.7100 Scope of subpart.

This subpart implements section 2912 of the fiscal year 1994 Defense Authorization Act, Public Law 103-160.

[59 FR 12192, Mar. 16, 1994; 59 FR 15501, Apr. 1, 1994]

226.7101 Definition.

Vicinity, as used in this subpart, means the county or counties in which the military installation to be closed or realigned is located and all adjacent counties.

226.7102 Policy.

Businesses located in the vicinity of a military installation that is being closed or realigned under a base closure law, including 10 U.S.C. 2687, and small and small disadvantaged businesses shall be provided maximum practicable opportunity to participate in acquisitions that support the closure or realignment, including acquisitions for environmental restoration and mitigation.

226.7103 Procedure.

In making set-aside decisions under subpart 219.5 and FAR Subpart 19.5 for acquisitions in support of a base closure or realignment, the contracting officer shall—

(a) Determine whether there is a reasonable expectation that offers will be received from responsible business concerns located in the vicinity of the military installation that is being closed or realigned.

(b) If offers can not be expected from business concerns in the vicinity, proceed with section 8(a) or set-aside consideration as otherwise indicated in part 219 and FAR part 19.

(c) If offers can be expected from business concerns in the vicinity—

(1) Set aside the acquisition for small disadvantaged business only if one of the expected offers is from a small disadvantaged business located in the vicinity.

(2) Set aside the acquisition for small business only if one of the expected offers is from a small business located in the vicinity.

[59 FR 12192, Mar. 16, 1994; 59 FR 15501, Apr. 1, 1994]

**Subpart 226.72—Base Closures
and Realignments**

226.7200 Scope.

This subpart identifies the various policies and statutory authorities that affect contracts associated with the closure and realignment of military installations. These policies and authorities are—

(a) *Right of first refusal of employment.* This authority is embodied in a clause for use in solicitations and contracts arising from the closure of a military installation. The clause established employment rights for Government employees who are adversely affected by closure of the installation (see subpart 222.71).

(b) *Preference for local and small business.* This authority allows contracting officers, when entering into a contract as part of the closure or realignment of a military installation, to give preference, to the greatest extent practicable, to qualified businesses located in the vicinity of the installation and to small and small disadvantaged business concerns (see subpart 226.71).

(c) *Services at installations being closed.* This authority allows DoD, under certain conditions, to contract with local governments for police, fire protection airfield operations and other community services at installations being closed (see subpart 237.74).

[59 FR 36089, July 15, 1994]

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950815-1

FROM: BIDEN, JOSEPH R. JR.	TO: SMITH
TITLE: U.S. SENATOR (DE)	TITLE: EXEC DIR.
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/> FYI

Subject/Remarks:

FORWARDING CONSTITUENT LETTERS FROM HERBERT AND TEAFF;
BOTH HAVE CONCERNS REGARDING RESERVE STATIONS.

Due Date: 950817	Routing Date: 950815	Date Originated: 950731	Mail Date:
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JOSEPH R. BIDEN, JR.
DELAWARE

United States Senate

WASHINGTON, DC 20510-0802

Transmitted to file number
950815-1

July 31, 1995

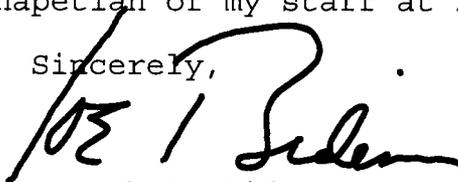
Mr. Charlie Smith
Base Closure
and Realignment Commission
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Dear Ms. Smith

Mr. Eugene Hebert and Ms. Mary Teaff, two constituents, have contacted me regarding the Defense Base Closure and Realignment Commission's (BRAC) decision-making process. Enclosed for your review is a copy of their comments.

I would appreciate any information you may be able to provide on this matter. If you have any questions, please feel free to contact Kate Nahapetian of my staff at 224-8889.

Sincerely,



Joseph R. Biden, Jr.
United States Senator

Enclosures

L
KTN
DA 165777

Dear *Senator Biden,*

I write to you today to remind you of the critical roles that facilities location and demographics play in the ability of the Reserve components of our Armed Forces to fulfill their missions as key elements of the Total Force and the significant effect that the decisions of the Base Closure and Realignment (BRAC) Commission will have upon that ability.

As I am sure you are aware, members of the Reserve components are civilians who are also part-time soldiers -- soldiers whose dedication, professional achievement, and reliability have stood our nation in good stead since its very beginnings, and who most recently served superbly in Operations Desert Shield and Desert Storm and subsequent contingencies. Unlike the Active components, which assign and move their full-time personnel from one unit and location to another, the Reserve components are constrained by the demographics of the population centers in which their members live and work in their civilians status. Simply put, Reserve units and their facilities must follow their members if they are to be effective.

As a practical matter there are limitations on just how far Reservists might be reasonably be asked (and can afford) to commute regularly to train as unit members or as individual citizen-soldiers, sailors, and airmen. Thus, the closing of a local Reserve center or other training facility can have the effect of denying the Reserve components access to highly qualified, experienced personnel who would otherwise have served, and obviated the need for substantial training replacement costs.

Many factors are considered in base realignment and closure decisions. Included are military requirements, costs, environmental issues, the economic impact on surrounding communities, and other issues. I am concerned that the calculation of the military value of facilities does not quantify the unique needs and priorities of the Reserve components.

Emphasis is being placed upon the shared use of facilities. Sharing a facility by two or more Reserve components or the use of an Active component facility by a Reserve component can eliminate duplication and thus be cost-effective; however, I caution that there are real limitations to the shared use of facilities. It is not realistic to close a Reserve facility in an area where a large number of Reservists reside and expect those Reservists to travel great distances to train at another site.

There may be a conception that the drawdown of the Active forces will free facilities for use by the Reserve components. The ability to save additional funds in this manner is minimal. The instances of Reserve components being able to take over facilities previously used by Active forces without alteration or renovation have been, and will continue to be, very few. Because of the demographic factor, facilities used by the Active forces often will not meet the needs of the Reserve components. To the extent that Active component facilities can be usefully transferred to the Reserve components, those actions have already been considered in current planning and are reflected in the President's budget request.

I hope that you will encourage the Commission to carefully weigh all of these issues when reaching its decisions regarding the future of Reserve component facilities being considered for closure or realignment. Given the proper resources, the Reserve components can continue to be the best bargain in the Department of Defense today. With your help they will have the facilities they need to play their critical role in the Total Force.

Sincerely,

2962 *Mary Lepp*
Delaware ROA Club

165 Railroad Avenue
Post Office Box 168
Houston, Delaware 19954
12 June 1995

L
K7N
DG 6

165 763

Senator Joseph R. Biden, Jr.
United States Senate
Washington, DC 20510

Dear Senator Biden,

I write to you today of the critical roles that facilities' location and demographics play in the ability of the Reserve components of our Armed Forces to fulfill their missions as key elements of the Total Force and the significant effect that the decisions of the Base Closure and Realignment Commission (BRAC) will have upon that ability.

Members of the reserve components are civilians who are also part-time soldiers, sailors, marines and airmen -- whose dedication, professional achievement and reliability have stood our nation in good stead since its very beginning. Most recently, many of them served superbly in Operations Desert Shield and Desert Storm, and subsequent contingencies. The active components move their personnel from one location to another about every two years. The reserve components are constrained the demographics of the population centers in which the members live and work as civilians. Simply put, Reserve units and their facilities must follow their members if they are to be effective.

There are limitations on how far reservists will travel to train as unit members or as individuals. The closing of a local reserve facility can have the effect of denying the Reserve components access to highly qualified, experienced personnel and increasing training costs to provide replacements.

I am concerned that the unique needs and priorities of the reserve components are not included in the calculation of military value, nor in the factors considered in the realignment and closure decisions. For example, emphasis is being placed on the shared use of facilities. At Dover Air Force Base, DE, the sharing of facilities and equipment by the active and reserve wings is one of the success stories of the total force. However, I am concerned we may be adopting a "one size fits all" mentality. It is not reasonable to close a Reserve facility where a large number of reservists live and expect those reservists to travel great distances to train at another site.

Use of former Active force facilities by the Reserve component is not as cost-effective as one would imagine. The financial burden of restoring aged and obsolescent infrastructure, establishing environmental stability, facility incompatibilities and location are all issues to be considered before making the decision. The more facilities ceded to the Reserve component, the more expensive to operate the Reserve component becomes.

I hope you will encourage the Commission to carefully weigh all these issues when reaching its decisions. Given the proper resources, the Reserve components can continue to be the best bargain in the department of Defense today. With your help they will have the facilities they need to play their critical role in the Total Force.

Sincerely,



EUGENE A. HEBERT, Colonel, USAF (Ret)

cc:
Chairman Allan Dixon



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950815-121

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

September 11, 1995

The Honorable Joseph R. Biden, Jr.
United States Senate
Washington, D.C. 20510

Dear Joe:

Thank you for sending me copies of the letters Ms. Mary Teaff and Mr. Eugene A. Hebert sent to you regarding the crucial role played by our nation's Reserve forces. I appreciate their interest in the base closure process and welcome their comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. The Commission, in conjunction with Department of Defense officials, carefully considered the role of demographics when considering Reserve bases. In particular, the Commission analyzed the ability to recruit and maintain a qualified Reserve force within reasonable travel distances from bases hosting Reserve forces. The Commission's final deliberations resulted in 178 recommendations to close or realign military facilities. Each one of the Commission's decisions, including the decisions regarding Reserve Component facilities, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner.

I have enclosed two copies of the Commission's Final Report to the President for your constituents' review. I appreciate your taking the time to share their views with the Commission.

Sincerely,

Alan J. Dixon
Chairman

AJD:cw
Enclosure (2)

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950815-2

FROM: <u>RHOADS, BARRY D.</u>	TO: <u>BIVENS</u>
TITLE: <u>ATTORNEY</u>	TITLE: <u>ANALYST COBRA</u>
ORGANIZATION: <u>VERNER, LIFFERT</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF RECOGNITION / THANKS.

Due Date: _____	Routing Date: <u>950815</u>	Date Originated: <u>950814</u>	Mail Date: _____
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VERNER, LIIPFERT, BERNHARD, MCPHERSON AND HAND

CHARTERED

901-15TH STREET, N.W.
WASHINGTON, D.C. 20005-2301

(202) 371-6000
TELECOPIER: (202) 371-6279

Please refer to this number
when responding 950815-2

August 14, 1995

Lt. Col. Robert L. Bivens
Defense Base Closure and
Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Re: Appreciation of Outstanding Assistance

Dear Bob:

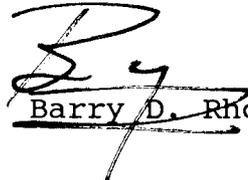
Just about the time I could start to recover from BRAC 95, I had to go to Germany for two weeks of active duty. I apologize that it has taken this long for me to write and thank you for your invaluable assistance over the past several months.

I know from personal experience that your job is one of the most demanding positions on the entire BRAC staff. The huge total of different COBRAs that you had to generate was exceeded only by the numerous questions you received as a result. I appreciate your hard work and patience in helping us and our clients understand the numbers behind the decisions.

I hope you are starting to recover from the BRAC 95 process. I want you to know that all of the long nights and weekends were truly appreciated.

Very truly yours,

VERNER, LIIPFERT, BERNHARD,
MCPHERSON AND HAND


Barry D. Rhoads

BDR:sgm

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950815-3

FROM: <u>D'AMATO, ALFONSE M.</u>	TO: <u>CARMAN</u>
TITLE: <u>U.S. SENATOR (NY)</u>	TITLE: <u>DIR. CONG. LIAISON</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓	Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input type="checkbox"/>	FYI

Subject/Remarks:

D'AMATO FORWARDING WALTHAM LETTER PREVIOUSLY RECEIVED UNDER ECTS # 950814-1; RECOMMEND PHONE RESPONSE.

* HANDELED BY PHONE *

Due Date: <u>950817</u>	Routing Date: <u>950815</u>	Date Originated: <u>950815</u>	Mail Date:
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ALFONSE M. D'AMATO
NEW YORK

1259 FEDERAL BUILDING
P.O. Box 7216
SYRACUSE, NY 13261-7216
(315) 423-5471

United States Senate
WASHINGTON, DC 20510-3202

please refer to this number
950815-3
950814-1

VIA FAX

August 15, 1995

Mr. C.C. Carmen
Congressional Liaison
Base Realignment and Closure Commission
1700 North Moore Street
Arlington, VA 22209

Dear Mr. Carmen:

Because of the desire of this office to be responsive to all inquiries and communications, your consideration of the attached is requested. It appears that some of the contracts are to be awarded this month so any expedited consideration you could accord their request for a response would be appreciated.

Your findings and views, in duplicate form, will be appreciated.

Please reply to my Syracuse office.

Sincerely,



Alfonse M. D'Amato
United States Senator

AMD/mt

LAW OFFICES OF

KELLY & WALTHALL, P.A. 08
95 AUG 14

SUITE 400 MAYRO BUILDING
239 GENESEE STREET
UTICA, NEW YORK 13501
TELEPHONE 315-724-3158

WILLIAM W. KELLY
STEPHEN L. WALTHALL

ANNE M. ZIELENSKI
PARALEGAL

August 7, 1995

Alphonse D'Amato
Senator
420 Lee O'Brien Federal Office Building
Albany, NY 12207

Re: Griffiss Air Force Base

Dear Mr. D'Amato:

We are the attorneys for Ocuto Blacktop and Paving Co., Inc., a small business located in Rome, New York which, in the past, has engaged in various activities at Griffiss Air Force Base as both a prime and subcontractor.

As we all know, Griffiss, a large customer of Ocuto, has been realigned to the point of effective closure, a fact which has greatly impacted everyone in Rome, New York, and especially the businesses such as Ocuto which served the base.

Presumably, because of the impact of base closures such as this, Congress included language at §2912 of the Defense Authorization Act of 1994 which requires the Secretary of Defense to give preference to local and small businesses affected by base closures or realignments. The language reads as follows:

Sec. 2912, Preference for Local and Small Businesses.

(a) **PREFERENCE REQUIRED.** In entering into contracts with private entities as part of the closure or realignment of a military installation under a base closure law, the Secretary of Defense shall give preference, to the greatest extent practicable, to qualified businesses located in the vicinity of the installation and to small business concerns and small disadvantaged business concerns. Contracts for which this preference shall be given shall include contracts to carry out activities for the environmental restoration and mitigation at military installations to be

closed or realigned.

In turn, this requirement was apparently implemented by the Defense Federal Acquisition Regulation Supplement (48 CFR Part 226.71) (copy enclosed). In short, the mandate seems clear - use local and small businesses.

Although this requirement exists, it appears that it cannot for some reason be implemented at Griffiss. For instance, there is environmental remediation activity presently ongoing at Griffiss which was given to Haliburton NUS Group as General Contractor, subcontracted to Brown and Root, and further subcontracted to CCC Group, Inc., all non-local businesses. This is apparently done because the Base Closure Agency uses Service Centers (eg. Air Force Center of Environmental Excellence (AFCEE)) who deal with national Indefinite Duration, Indefinite Quantity (IDIQ) contracts and national contractors rather than local ones. The service centers are apparently used at the discretion of the Base Closure Agency since there are no longer any local contract officers at Griffiss. AFCEE apparently takes the position that, because the work to be done at Griffiss is or will be covered under IDIQ contracts awarded prior to 1994, the local priority mandate does not apply, which in turn limits its requirements to round four closures only and removes Griffiss and all other present closures/realignments from its application. The end result seems to be the use of non-local contractors at considerably greater expense, while local contractors, preferred by Congress, may not be included in the subcontracting process and are completely excluded from any possibility whatever of becoming a prime contractor.

We are advised that there are contracts for work at Griffiss for 1995 and 1996 yet to be awarded, some of which are scheduled to be given during August 1995. These will be some of the last projects to come from Griffiss, and it appears that, unless your assistance is obtained, these contracts, too, will be awarded through service centers to national contractors to the exclusion, whole or partial, of local contractors such as Ocuto, and in frustration of the Congressional mandate.

It is extremely important that local contractors not be denied the opportunity of being notified of, and bidding on, the remaining projects at Griffiss, either as subcontractors or prime contractors. At present, the system apparently being used absolutely denies a local contractor even the possibility of receiving a prime contract, thus discriminating against the very businesses that Congress mandated preference for.

We seek your assistance in correcting this anomaly in the present system. What can and should be done:

1. to give local small businesses such as Ocuto the chance to obtain through the normal bidding process the award of prime and sub contracts at Griffiss;
2. to prevent national contractors from obtaining the few

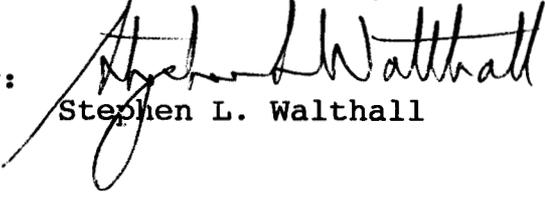
- contracts remaining at Griffiss;
3. to insure that the Congressional mandate of \$2912 is fulfilled and applied immediately.

As time is of the essence if the remaining contracts are to be saved, your immediate attention and reply to this inquiry is greatly appreciated.

Very truly yours,

KELLY & WALTHALL, P.C.

By:


Stephen L. Walthall

SLW:clm
Enclosure

**Subpart 226.71—Preference for
Local and Small Businesses**

SOURCE: 59 FR 12192, Mar. 16, 1994, unless otherwise noted.

226.7100 Scope of subpart.

This subpart implements section 2912 of the fiscal year 1994 Defense Authorization Act, Public Law 103-160.

[59 FR 12192, Mar. 16, 1994; 59 FR 15501, Apr. 1, 1994]

226.7101 Definition.

Vicinity, as used in this subpart, means the county or counties in which the military installation to be closed or realigned is located and all adjacent counties.

226.7102 Policy.

Businesses located in the vicinity of a military installation that is being closed or realigned under a base closure law, including 10 U.S.C. 2687, and small and small disadvantaged businesses shall be provided maximum practicable opportunity to participate in acquisitions that support the closure or realignment, including acquisitions for environmental restoration and mitigation.

226.7103 Procedure.

In making set-aside decisions under subpart 219.5 and FAR Subpart 19.5 for acquisitions in support of a base closure or realignment, the contracting officer shall—

(a) Determine whether there is a reasonable expectation that offers will be received from responsible business concerns located in the vicinity of the military installation that is being closed or realigned.

(b) If offers can not be expected from business concerns in the vicinity, proceed with section 8(a) or set-aside consideration as otherwise indicated in part 219 and FAR part 19.

(c) If offers can be expected from business concerns in the vicinity—

(1) Set aside the acquisition for small disadvantaged business only if one of the expected offers is from a small disadvantaged business located in the vicinity.

(2) Set aside the acquisition for small business only if one of the expected offers is from a small business located in the vicinity.

[59 FR 12192, Mar. 16, 1994; 59 FR 15501, Apr. 1, 1994]

**Subpart 226.72—Base Closures
and Realignments**

226.7200 Scope.

This subpart identifies the various policies and statutory authorities that affect contracts associated with the closure and realignment of military installations. These policies and authorities are—

(a) *Right of first refusal of employment.* This authority is embodied in a clause for use in solicitations and contracts arising from the closure of a military installation. The clause established employment rights for Government employees who are adversely affected by closure of the installation (see subpart 222.71).

(b) *Preference for local and small business.* This authority allows contracting officers, when entering into a contract as part of the closure or realignment of a military installation, to give preference, to the greatest extent practicable, to qualified businesses located in the vicinity of the installation and to small and small disadvantaged business concerns (see subpart 226.71).

(c) *Services at installations being closed.* This authority allows DoD, under certain conditions, to contract with local governments for police, fire protection airfield operations and other community services at installations being closed (see subpart 237.74).

[59 FR 36089, July 15, 1994]

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950816-1

FROM: THURMOND, STROM	TO: DIXON
TITLE: U.S. SENATOR (S.C)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBERC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE	✓			COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

THANK YOU FOR RECOMMENDATIONS REGARDING FUTURE OF BASE CLOSURE PROCESS; HOPE TO RESCHEDULE HEARING FOR LATER THIS YEAR.

Due Date:	Routing Date: 950816	Date Originated: 950814	Mail Date:
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STROM THURMOND, SOUTH CAROLINA, CHAIRMAN

JOHN W. WARNER, VIRGINIA
WILLIAM S. COHEN, MAINE
JOHN McCAIN, ARIZONA
TRENT LOTT, MISSISSIPPI
DAN COATS, INDIANA
BOB SMITH, NEW HAMPSHIRE
DIRK KEMPTHORNE, IDAHO
KAY BAILEY HUTCHISON, TEXAS
JAMES M. INHOFE, OKLAHOMA
RICK SANTORUM, PENNSYLVANIA

SAM NUNN, GEORGIA
J. JAMES EXON, NEBRASKA
CARL LEVIN, MICHIGAN
EDWARD M. KENNEDY, MASSACHUSETTS
JEFF BINGAMAN, NEW MEXICO
JOHN GLENN, OHIO
ROBERT C. BYRD, WEST VIRGINIA
CHARLES S. ROBB, VIRGINIA
JOSEPH I. LIEBERMAN, CONNECTICUT
RICHARD H. BRYAN, NEVADA

RICHARD L. REYNARD, STAFF DIRECTOR
ARNOLD L. PUNARO, STAFF DIRECTOR FOR THE MINORITY

United States Senate

COMMITTEE ON ARMED SERVICES

WASHINGTON, DC 20510-6050

Change letter to this number
Date changed to 950816-1

August 14, 1995

Honorable Alan Dixon
Chairman
Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Alan:

Thank you for sharing with me your recommendations regarding the future of the base closure process. It was good hearing from you and I appreciate your dedication and hard work as Chairman of the Base Closure and Realignment Commission.

Be assured that the Armed Services Committee is interested in the future of the base closure process. As you may recall, I had tentatively scheduled a hearing last month for the Base Closure and Realignment Commission to present its recommendations on the needs for another base closure round to the Armed Services Committee. Regrettably, other matters forced a delay in the hearing.

Alan, I hope to be able to reschedule the hearing for later this year and look forward to your testimony.

With kindest regards and best wishes,

Sincerely,

Strom Thurmond
Strom Thurmond

ST/p

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950822-1

FROM: OSMUS, LYNN	TO: DIXON
TITLE: CHIEF OF STAFF	TITLE: CHAIRMAN
ORGANIZATION: U.S. DEPT OF TRANS. (FAA)	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

THANK YOU FOR "FLIPPEN" RECOGNITION LETTER.

Due Date: _____	Routing Date: 950822	Date Originated: 950817	Mail Date: _____
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U.S. Department
of Transportation
**Federal Aviation
Administration**

Office of the Administrator

800 Independence Ave., S.W.
Washington, D.C. 20591

950822-1

August 17, 1995

Mr. Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 North Moore Street
Arlington, VA 22209

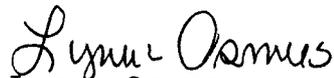
Dear Mr. Dixon:

Thank you for your letter regarding the assistance you received from Ed Flippen.

I very much appreciate your kind remarks about Ed. I have taken the liberty of passing your letter to him, along with my personal thanks for a job well done.

Thanks again for taking the time to let me know about the contributions of our employees.

Sincerely,


Lynne Osmus
Chief of Staff

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950822-2

FROM: SERVICE, ROBERT M.	TO: DIXON
TITLE: MINISTER	TITLE: CHAIRMAN
ORGANIZATION: ROBERT & ANNE SERVICE (A) MINISTRIES	ORGANIZATION: DSCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✗	Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

① Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING PROPOSAL TO ESTABLISH STRUCTURE AND MASTER PLAN FOR THE CRISTIAN LAND SETTLEMENTS MISSION (CLSM); REQUEST OUR REVIEW AND COMMENTS.

Handled by phone 9/6

Due Date: 950829	Routing Date: 950822	Date Originated: 950822	Mail Date:
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Robert & Anne Service Lay Ministries

950822-2

August 22, 1995

BASE CLOSURE & REALIGNMENT COMMISSION
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Attention: Mr. Alan J. Dixon, Chairman

Dear Chairman Dixon:

Robert and Anne Service Lay Ministries is preparing to draft a formal proposal to establish the structure and master plan for the Christian Land Settlements Mission (CLSM).

We would like an opportunity to now draft this proposal to meet your requirements should your organization be interested in the donation or granting of lands to CLSM for its intended purpose to assist homeless, unemployed, and refugee people in becoming self-supporting and productive.

The attached concept draft for CLSM is sent for your review and comments on the operational objectives and focus that it presents. We seek all possible opportunities to carry this work forward to accomplish its intended purposes and meet the challenges this will present.

Sincerely,



Robert M. Service

RMS:ae
Attachments (2)

Concept Draft for New Mission Organization
the
CHRISTIAN LAND SETTLEMENTS MISSION (CLSM)

Primary Organizational Objectives and Focus

1. CLSM shall seek to acquire by grant or donation lands from federal and state governmental agencies and from private donors for projects ranging from 640 acres to 3,200 acres each in land area.
2. CLSM shall fund raise from the body of Christ to secure money to develop project lands with permanent improvements for residential housing and with new small businesses for temporary and permanent residents, primarily unemployed, homeless, and refugee families and individuals
3. CLSM will grant its developed project lots to homeless, unemployed, and/or refugee families and individuals for permanent residential use.
4. CLSM will finance without downpayment or interest appropriate low-cost single family and multiple family housing for these project lot owners from its own revolving loan fund which it shall support from its general fund raising efforts.
5. CLSM shall provide temporary housing on project common ground for recipients planning permanent residency on the project and may also provide temporary housing for homeless, unemployed, and refugee peoples in emergency circumstances but not necessarily planning future project residency.
6. CLSM will provide small business training and develop new small businesses for its recipients using retired and non-retired Christian business owners, managers, and executives plus appropriate technology.
7. CLSM will work to help its recipients achieve self-sufficiency through employment and self-employment. It may give preference in any assistance to families and single parents with children in their care.
8. CLSM shall oversee the management of any commonly held project lands as well as assist with any community owned small business operations.
9. All project recipients shall be responsible for the repayment of their housing loans except where the CLSM governing board determines a recipient family or individual to be both physically and mentally unable to work.
10. CLSM projects will normally be designated as General Assistance Projects purposed to foster permanent community among homeless, unemployed, and refugee recipients. Project occupancy will be on a need and first come basis.
11. The first CLSM pilot projects are planned to be completed in North America. All projects shall cooperate with appropriate local churches, mission organizations, and other parachurch Christian organizations.
12. CLSM shall adopt an appropriate non-profit corporate structure designed to accomplish the above organizational objectives in their entirety.

The following sources are considered to be realistic holders of lands that could be made available by grant to CLSM for uses outlined in CLSM's organizational objectives and focus.

1. U. S. Department of Defense, Base Closure and Utilization Program
2. U. S. General Services Administration, Real Estate Sales Office
3. State of Alaska
4. State of Wyoming
5. Corporate donors
6. Private donors

CLSM shall work closely with the following Christian organizations in identifying and meeting human needs that are specified in its organizational objectives and focus.

1. Food For The Hungry, Inc. Scottsdale, Arizona
2. MAP International Brunswick, Georgia
3. Operation Mercy Bramhult, Sweden
4. Servants In Faith & Technology Lineville, Alabama
5. World Concern Seattle, Washington
6. World Relief Corporation Carol Stream, Illinois

Robert & Anne Service Lay Ministries shall assist CLSM in the selection of project sites and in reviewing all proposed project development costs for comparison with customary contractor charges for each type of improvement. There will be no charge for this assistance to CLSM.

CHRISTIAN LAND SETTLEMENTS MISSION
STATEMENT OF FAITH

We believe in a triune God who reigns over the universe offering everlasting life and an inheritance in His kingdom to those who receive His Son Jesus Christ as Savior and Lord by grace through faith and walk in obedience doing His Word to the least of these through the indwelling power and leading of His Holy Spirit. We believe in a victorious intangible church body that is being drawn into unity and perfection through their love, commitment, and surrender to Him and His plans for His people collectively and singularly.

Robert M. Service

Robert M. Service
Co-founder

Aug 22, 1995

Anne N. Service

Anne N. Service
Co-founder

Aug 22, 1995

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950822-3

FROM:	TO: SMITH
TITLE:	TITLE: EXEC. DIR.
ORGANIZATION: VILLAGE OF GLENVIEW	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

FORWARDING INFO FOR DIXON AUG. 21 MEETING WITH MR. NEMFAKOS.

Due Date: _____	Routing Date: 950822	Date Originated: 950820	Mail Date: _____
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ASAP

950822-3

FACSIMILE COVER SHEET

VILLAGE OF GLENVIEW

1225 Waukegan Road
Glenview, Illinois 60025

Phone: (708) 724-1700, ext. 200

Fax: (708) 724-1518

Notice of Confidentiality	
<p>The documents accompanying this facsimile transmission contain information from the Village of Glenview, Office of Economic Redevelopment which is confidential and privileged. The information is intended to be for the individual or entity named on this transmission sheet. If you are not the intended recipient, be aware that any disclosure, copying, distribution, or use of the contents of this facsimile information is prohibited. If you have received this telecopy in error, please notify us by telephone immediately so that we may arrange for the retrieval of the transmitted documents at no cost to you.</p>	

DATE: August 20, 1995
TO: Charles Smith
FIRM: Defense Base Closure & Realignment Commission
FAX #: (703) 696-0550
OF PAGES: 22 (including cover sheet)

The following information is provided for Senator Dixon's August 21st meeting with Mr. Nemfakas:

1. Background Memo
2. Historical CDC enrollment/closure date
3. NAS Glenview six year construction program
4. CDC cancellation letter
5. Revised DD1391 for CDC MILCON
6. Senators Simon/Moseley-Braun letter delineating draft legislation for last year's Defense Authorization Bill
7. **Final Report Language/FY-95 Defense Authorization Act**
8. VADM Kihune letter stating RADM Gaston represented CNET
9. RADM Gaston letter stating that the CDC is his top priority for proceeds from sale of golf course
10. Navy Times article on CDC shortfalls
11. Glenview Park District letter to Senator Dixon
12. Village of Glenview letter (partial) to CAPT Anderson (CO. PWC Great Lakes)

MEMO - NAS GLENVIEW GOLF COURSE NEGOTIATED SALE**Background:**

As part of the BRAC '93 decision to close NAS Glenview, but retain military housing, the Navy will lose the Child Development Center that has supported family housing since 1942. The existing CDC located in building 43 was closed 30 Jun 95 and is scheduled for conveyance and demolition as part of the Consensus Reuse Plan.

Enclosure (2) lists historical enrollment requirements of approximately 160 children prior to the base closure announcement in 1993 (only 54 children were actually served with over 100 on the waiting list). Enrollment in 1993 and 1994 went down as families relocated off base (the 100 pad trailer park was closed and 220 new townhomes are scheduled for construction (BRACON) to support the expansion of Naval Training Center, Great Lakes.

A replacement CDC was authorized by Public Law 101-510 of 5 Nov 90, but appropriated funds were not approved. NAS Glenview continued to request MILCON for this project each year until closure.

Enclosure (3) shows the CDC as the #1 priority for NAS Glenview in the six year construction program.

Enclosure (4) was the cancellation of P-998 (CDC MILCON) due to BRAC '93.

Senators Simon & Moseley-Braun worked with you to get legislation introduced into the FY-95 Defense Authorization Bill to rectify the situation by allowing the proceeds of the sale of the golf course to be used to build a CDC.

Enclosure (5) is the updated DD1391 data on the CDC project.

Enclosure (6) outlines Senators Simon/Moseley-Braun's attempt to modify the FY-95 Defense Authorization Bill.

Enclosure (7) is the final report language that ended up in the bill.

CNET/NTC Great Lakes' (major claimant responsible for the Morale, Welfare, & Recreation of the new remote family housing site at Glenview) top priority for the proceeds from the golf course sale is for a CDC.

Enclosure (8) is CNET's letter stating that RADM Gaston (CO, NTC Great Lakes) represents CNET's interests on this issue.

Enclosure (9) is RADM Gaston's letter stating his top priority is the CDC.

DoD, and the Navy in particular, has a severe shortage of CDCs.

Enclosure (10) is a Navy Times article that gives data and percentages of CDC shortfalls (Navy is only meeting 39% of the needs).

The Glenview Park District is the third party in this negotiated sale to the Village of Glenview who will provide funds via the Village to buy the golf course (by building a CDC as in-kind payment).

ENCL (1)

Enclosures (11) and (12) summarize some of the key information they have communicated on this issue.

Current Situation:

A Memorandum of Understanding has been drafted and agreed upon by the Village of Glenview and Southern Division, Naval Facilities Engineering Command to transfer the golf course (a negotiated sale at Fair Market Value) to the Village of Glenview in exchange for the construction of a CDC (in-kind payment).

Recently, the Naval Facilities Engineering Command (Mr. Bill Robinson & staff lawyers) has expressed concern that (1) this transaction would create the impression that the MILCON process was being bypassed, and (2) the Congressional Oversight Committee would have a problem with a "public golf course" reuse as "not being the highest and best use." They recommended that the golf course be folded in with an Economic Development Conveyance for the rest of the base, and stated that a MILCON project might be in work for the FY-96 Defense Authorization Bill.

As a point of interest, the Glenview Park District has volunteered to run a summer care program in the current closed CDC to assist Navy families. The Navy has no immediate solution to the problem other than trying to use the Family Home Care program which will not come close to handling the need.

Concern:

The Naval Facilities Engineering Command and DASN (Conv & Redev) staffs will review and approve the Village's application for an Economic Development Conveyance for the base. The Village cannot afford to create ill will between itself and these staffs over this CDC/golf course issue.

Solution:

Enable the Navy to accept the negotiated sale of the golf course by proving that it is a replacement for the existing, fully justified CDC that was formerly approved under the 1990 MILCON process.

ENCL (1)

5/15/95

NAS GLENVIEW CHILD DEVELOPMENT CENTER ENROLLMENT/WAITING LIST

	<u>MAR 94</u>	<u>MAR 93</u>	<u>MAR 92</u>	<u>JUN 90</u>	<u>DEC 89</u>
INFANTS	7(18)	8(13)	8(31)	0(?)	2(?)
PRETODDLERS	12(14)	13(30)	12(26)	9(?)	8(?)
TODDLERS	12(7)	13(4)	12(33)	14(?)	16(?)
PRESCHOOL	<u>22(7)</u>	<u>24(8)</u>	<u>25(19)</u>	<u>30(?)</u>	<u>25(?)</u>
TOTALS	53(46)	58(55)	<u>57(109)</u>	<u>53(138)</u>	<u>52(103)</u>

NOTE: WAITING LIST IS SHOWN IN PARENTHESES ().

Per BRAC '93 requirements, the NAS Glenview CDC closed 30 June 95.

ENC L (2)



DEPARTMENT OF THE NAVY
NAVAL AIR STATION
GLENVIEW, ILLINOIS 60026-3000

IN REPLY REFER TO:
11000
Ser 70,0139
24 Jan 93

From: Commanding Officer, Naval Air Station, Glenview
To: Commander, Naval Reserve Force (Code 08)

Subj: MILITARY CONSTRUCTION NAVAL RESERVE (MCNR) SIX YEAR CONSTRUCTION PROGRAM

Ref: (a) DOD Directive 1225.3
(b) Military Construction Requirement List (MILCONRL) Report 1360
(c) COMNAVRESFOR Ltr 11000 Ser 911/1320 of 21 Dec 92
(d) PHONCON 4th MARDIV Major Blanc/NAS Glenview (Code 89) S. Sangar of 04 Jan 93

Encl: (1) Priority Listing of MCNR Projects
(2) Priority Listing of Minor MCNR Projects
(3) 1992 Priority Listing of MCNR Projects Submitted Jan 92

- Enclosures (1) and (2) are submitted per references (a) and (b).
- Enclosures (1) and (2) do not list fixed FY93 and FY94 projects per reference (c). The following MCNR projects are currently programmed for this station for fiscal years 93 through 98.

Project #	Description	Program Amount	
		Year	(\$000)
P-138	Gymnasium	93	3,900
P-158	Fuel Farm Modifications	93	6,900
P-139	Perimeter Road Rehab.	97	1,850

- There are no Marine Corps projects programmed for this station per reference (d). There is one Marine Corps project programmed for Naval Air Reserve Center, Twin Cities.

Project #	Description	Program Amount	
		Year	(\$000)
P-152	Auto Vehicle Maintenance Shop	97	1,630

- Enclosure (3) shows MCNR and minor MCNR project priorities submitted in 1992.

3. Point of contact is Mr. Shiv Sangar, A/V 932-2313 or Comm. (708) 557-2513.

P. W. KINNEBERG

Copy to:
4th MAR DIV
4th MAW
SOUTHNAVFACENCOM (Code 201)

ENCL (3)

PRIORITY LISTING OF MILITARY CONSTRUCTION
 NAVAL RESERVE PROJECTS FOR NAVAL AIR STATION
 GLENVIEW, ILLINOIS
 SUBMITTED: 27 JAN 1993

PRI NO.	PROJ. NO.	TITLE AND LOCATION	SCOPE/NO. SIZE (SF)	DOLLAR (000)	FY
1.	P-998	CHILD CARE CENTER	11,700	1,500	95
2.	P-139	PERIMETER ROAD REHAB		1,540	97
3.	P-159	BACHELOR ENLISTED QUARTERS (115 PN)	47,120	5,200	UP
4.	P-915	DINING FACILITY	791 MN	6,000	UP
5.	P-121	50-METER INDOOR SWIMMING POOL	22,000	2,000	UP
6.	P-137	BOWLING ALLEY	13,700	2,200	UP
7.	P-944	THEATER FACILITY	7,350	1,000	UP
8.	P-174	YOUTH CENTER	5,670	900	UP
9.	P-173	FIRE/RESCUE STATION	23,910	4,400	UP
10.	P-179	BEQ (114 PN)	40,000	5,000	UP
11.	P-172	CONSTRUCT PARKING LOTS	29,000SY	1,500	UP
12.	P-161	RELOCATE LOX/NIT FACILITY	2,704	800	UP
13.	P-165	AIRCRAFT MAINTENANCE AND OPERATIONS HANGAR	66,776	9,350	UP
14.	P-169	FLIGHT LINE/SECURITY CONTROLS	LS	2,500	UP
15.	P-916	BOQ (140 PN)	81,200	10,000	UP
16.	P-887	TAXIWAY AND HOLDING APRON 17-35	298,554	5,000	UP
17.	P-976	TAXIWAY AND HOLDING APRON 9-27	379,754	3,500	UP
18.	P-156	REGIONAL NAVAL INTELLIGENCE APPLIED INSTRUCTION AND SECURITY FACILITY	38,000	6,000	UP
19.	P-143	REMOVE ABANDONED CONCRETE	400,000SY	600	UP
20.	P-154	REPAIR BY REPLACEMENT R/W 9/27	107,600SY	9,500	UP
21.	P-157	REPAIR BY REPLACEMENT R/W 17/35	160,000SY	14,418	UP
22.	P-934	STATION ADMINISTRATION BUILDING	33,685	4,500	UP
23.	P-162	CHAPEL	10,080	1,500	UP
24.	P-113	RELIGIOUS EDUCATION BUILDING	4,200	800	UP
25.	P-933	DISPENSARY/DENTAL CLINIC	17,400	4,300	UP
26.	P-170	RADAR AIR TRAFFIC CONTROL CTR	3,629	800	UP
27.	P-994	ACQUISITION OF CLEARANCE ZONES 17-35 LAND ACQUISITION	122 AC	105,000	UP
28.	P-995	ACQUISITION OF CLEARANCE ZONES RW 9-27 LAND ACQUISITION	168 AC	145,000	UP
29.	P-165	LIBRARY	6,250	1,000	UP
30.	P-171	OPERATIONAL VEHICLE GARAGE	21,714	3,000	UP
31.	P-160	FAMILY SERVICE CENTER	5,150	910	UP
32.	P-150	ADDITION TO GOLF/CLUB HOUSE	4,251	550	UP

PRIORITY LISTING OF MILITARY CONSTRUCTION
 NAVAL RESERVE PROJECTS FOR NAVAL AIR STATION
 GLENVIEW, ILLINOIS

PRI NO.	PROJ. NO.	TITLE AND LOCATION	SCOPE/NO. SIZE (SF)	DOLLAR (000)	FY
1.	P-998	CHILD CARE CENTER	11,700	1,500	95

This project will replace existing child care center which is a converted WWII semi-permanent facility. The new facility will be designed to current fire protection and state of the art requirements and will reduce existing waiting list.

PRI NO.	PROJ. NO.	TITLE AND LOCATION	SCOPE/NO. SIZE (SF)	DOLLAR (000)	FY
2.	P-139	PERIMETER ROAD REHAB	LS	1,540	97

This project will provide an adequate roadway for year-round access to the ordinance magazine, control tower, air control operational areas, and station utilities located on the east side of the airfield. These are currently accessible by crossing an active runway.

PRI NO.	PROJ. NO.	TITLE AND LOCATION	SCOPE/NO. SIZE (SF)	DOLLAR (000)	FY
3.	P-159	BACHELOR ENLISTED QUARTERS (115 PN)	47,120	5,200	UP

This project will construct a facility that complies with current criteria, configuration and fire protection requirements and provide a decent living environment for both permanent party and drilling reservist. This project is justified by a recent update to station FPD documents which indicates a significant growth in enlisted population.

Enclosure 3

DEPARTMENT OF THE NAVY
NAVAL AIR STATION
GLENVIEW, ILLINOIS 60028-8000



IN REPLY REFER TO:

11000
Ser 80/0860
6 Jul 93

From: Commanding Officer, Naval Air Station, Glenview
To: Commander, Naval Reserve Force (Code 08)
Subj: GUIDANCE FOR CONSTRUCTION AT INSTALLATIONS AFFECTED BY BRAC 93
Ref: (a) COMNAVRESFOR 251616Z Mar 93
(b) COMNAVRESFOR 291648Z Mar 93
(c) NAS Glenview ltr 11000 Ser 80/0478 of 9 Apr 93
(d) COMNAVRESFOR 181502Z Jun 93

1. References (a) and (b) provided guidance concerning execution of military construction and special projects at NAS Glenview. We provided our initial recommendations in reference (c).

2. Since closure of NAS Glenview is scheduled for FY-94, we have again reviewed our construction program. The following are our recommendations for each military construction project and incomplete FY-91, FY-92 and FY-93 special project. Changes to our previous recommendations are noted with an asterisk.

P-120. BEQ - Complete entire contract.

* P-140. AIMD Facility - Phase I (new facility) is completed. Phases II and III (existing space renovation and building demolition, respectively) should be deleted with a deductive modification. We believe a deductive modification is consistent with the latest guidance from CNO and must be executed immediately to preclude waste.

* P-142. Handicap Access - This contract should be terminated for convenience. No work has been accomplished to date and we need help in obtaining CNO approval for termination.

* P-158. Fuel Farm Mod - Cancel project.

* P-183. Gym - Cancel project.

* P-998. Child Development Center - Cancel project.

* C29-91. Construct Gate House - Cancel project.

* R2-90. Replace Lighting and Wiring, R/W 17/35 - This contract has been suspended and will be terminated for convenience.

* R3-90. Repair Steam Manholes and Related Work;
R4-90. Asbestos Removal, Building 11;
R5-90. Rewire Building 11;
R7-88. Whole Building Repair, VP Hangar 106;
R7-89. Repairs to Army Hangar, Building 124 - Cancel projects.

*Project cancelled
due to BRAC 93*

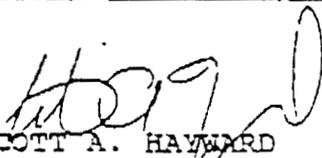
ENCL (1)

Subj: GUIDANCE FOR CONSTRUCTION AT INSTALLATIONS AFFECTED BY
BRAC 93

- * R11-90, Asbestos Removal, Building 39 - Cancel contract award. The asbestos to be removed is in good condition and will not prevent excessing this property.
- * R114-89, Repairs to Intl Building 28;
R37-92, Repair Small Arms Ranges, Bldg 61 - Cancel projects.
- RC12-88, Repairs/Alts to Building 16 - This project has been terminated for convenience.
- RC9-88, Whole Building Repairs, Hangar 1, Phase I - Complete contract with exception of window replacement.
- R12-89, Miscellaneous Repairs, Supply, Building 15 - Complete contract with exception of new duct work.
- * ER15-82, Mods to LOX & LN2 Farm Equipment - This contract has been suspended and should be terminated for convenience (project was not listed in our previous recommendations).

3. The following are our recommendations for FY-93 special projects.

- * All projects except R25-88, R38-92, and R4-91 - Cancel projects.
- * R25-88, Repair South Apron - Cancel project.
- * R38-92, Repair Fire Alarm, Hangar P1, Twin Cities;
R39-92, Repair Roof, Hangar P1, Twin Cities - R38-92 should be designed and constructed simultaneously with the other Twin Cities' projects listed in reference (d). R39-92 should be designed immediately by Engineering Field Activity, Midwest.
- * R4-91, Repair Cathodic Protection for Natural Gas Lines - Cancel project.


SCOTT A. HAYWARD
By direction

Copy to:
EPA Midwest (Code 09)
NAVRESCEN Minneapolis

ENCL (4)

3-05-94 10:43

303 713 0752

9. NAVFAC CODE 03

003-902

1. COMPONENT NAVY		FY 1995 MILITARY CONSTRUCTION PROJECT DATA			2. DATE 1-May-94	
3. INSTALLATION AND LOCATION NTC/PWC GREAT LAKES GLENVIEW REMOTE HOUSING AREA				4. PROJECT TITLE CHILD DEVELOPMENT CENTER		
5. PROGRAM ELEMENT MILCON		6. CATEGORY CODE 740-74	7. PROJECT NUMBER P-998		8. PROJECT COST (\$,000) \$1,900	
9. COST ESTIMATES						
ITEM		U/M	QUANTITY	UNIT COST	COST (\$,000)	
PRIMARY FACILITY					1,230	
CHILD DEVELOPMENT CTR		SF	11,500	107.00	(1,230)	
SUPPORTING FACILITIES					402	
ELECTRICAL UTILITIES		LS	-	-	(104)	
MECHANICAL UTILITIES		LS	-	-	(209)	
PAVING AND SITE WORK		LS	-	-	(89)	
SUBTOTAL					1,632	
Contingency (5%)					32	
TOTAL CONTRACT COST					1,714	
SIOH (6.0%)					103	
TOTAL REQUEST					1,816	
TOTAL REQUEST (ROUNDED)					1,800	
EQUIPMENT FROM OTHER APPROPRIATIONS				(NON-ADD)	(143)	
10. DESCRIPTION OF PROPOSED CONSTRUCTION:						
<p>The proposed construction consists of single story, brick masonry with a membrane roof system, utilities, parking lot, picnic shelter, demolition and site improvements.</p>						
11. REQUIREMENT: 11,500 SF ADEQUATE: 0 SF SUBSTANDARD: 0 SF						
PROJECT: Will construct a Child Development Center for pre-school age children and infants.						
REQUIREMENT: To provide a facility to support 500 remote family housing units that will remain after NAS Glenview closes. The existing facility is inadequate and is located on property to be excessed by the Navy as part of the BRAC 93 closure of NAS Glenview.						
CURRENT SITUATION: The existing facility used for child care at NAS Glenview is inadequate and will be excessed as part of the BRAC 93 closure of the installation. Child care on the local economy costs about \$800 per month which makes it totally unaffordable to Navy families that will reside in the Glenview Housing Area.						
IMPACT IF NOT PROVIDED: No adequate and affordable child care facility within a 15 mile radius will be available to the 500 Navy families who will reside in the Glenview Housing Area.						

05-18-94 01:43PM FROM SEN. PAUL SIMON D.C. TO 317097241313

7002

PAUL SIMON
KUN016

COMMITTEES:
LABOR AND HUMAN RESOUR
JUDICIARY
FOREIGN RELATIONS
BUDGET
INDIAN AFFAIRS

United States Senate

WASHINGTON, DC 20510-1302

May 18, 1994

The Honorable Sam Nunn
Chairman, Committee on Armed Services
SR-228
INSIDE MAIL

Dear Mr. Chairman:

We are writing about the Navy's disposal of property associated with Glenview Naval Air Station (GNAS) in Glenview, Illinois. GNAS was recommended for closure under the 1993 Defense Base Closure and Realignment Commission (BRAC) and with the consent of Congress and the President.

We request that the Committee on Armed Services consider adding language to its version of the FY 1995 Defense Authorization bill to assist the Navy and the Village of Glenview in its cooperative efforts to close GNAS.

Despite the closure of GNAS, the Navy will maintain over 500 new and existing family housing units at GNAS for Navy personnel stationed at Great Lakes Naval Training Center (GLNTC). After the closure of GNAS, the Navy personnel and their families based at Glenview will be left with no Morale, Welfare, and Recreation (MWR) facilities. Congress expressed its concern about the MWR facilities for GLNTC personnel living at remote housing at Glenview and Fort Sheridan in the Conference Report of the FY 1994 Defense Authorization Act.

In the spirit of Senator Pryor's amendments to this Act, the Village of Glenview has proposed a variety of options to assist the Navy with its MWR needs through in-kind services and cash payments in exchange for title to the GNAS golf course. The Navy would receive cash and in-kind services equal to the value of the golf course, and the Village of Glenview would grant Navy personnel and their dependents discounted access to all recreation facilities in Glenview.

Glenview benefits from the additional revenue brought in by another golf course, and the Navy benefits by tapping into the village's extensive recreation facilities at a discounted rate. The local Navy officials at GLNTC and GNAS have been very receptive to this proposal.

ENCL(6)

08-21-95 01:43PM FROM SEN. PAUL SIMON D.C. TO 311087241816

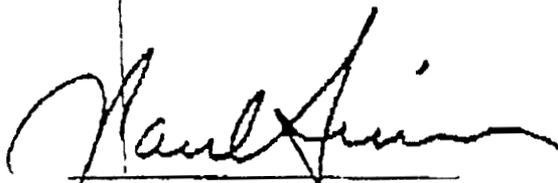
2003

Furthermore, we are concerned that these 500-plus Navy families based at GNAS have access to a child development center. We believe the Navy should construct a center at Glenview as previously authorized by Public Law 101-510. It is the fiduciary responsibility of the Navy to provide personnel based at GNAS and Fort Sheridan with access to adequate child care facilities. The Village of Glenview is also proposing unique options to assist the Navy in operating and maintaining a child development center.

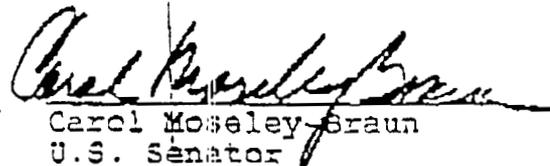
We believe the cooperation between the Navy and the Village of Glenview can be used as a model for other communities facing the loss of military facilities. As our armed forces are restructured in light of our budget constraints, we need to look at new and different options so our military personnel and their families can maintain an adequate quality of life.

We therefore request that you consider adding the enclosed draft language to the Senate's FY 1995 Defense Authorization Bill. If you have any questions about this request, please contact Drew Onufer at (202) 224-6184.

Cordially,



Paul Simon
U.S. Senator



Carol Moseley Braun
U.S. Senator

Enclosure: Draft MWR and CDC Language

ENCL (6)

05-18-94 01:43PM FROM SEN. PAUL SIMON D.C. TO 017087241318

PO94

SUGGESTED DRAFT LANGUAGE FOR GLENVIEW NAVAL AIR STATION

18 MAY 1994

The conference report of the FY 1994 Defense Authorization Act directed The Secretary of the Navy to devise a plan for the utilization of the Morale, Welfare, and Recreation (MWR) facilities supporting the Great Lakes Naval Training Center (GLNTC), which includes remote family housing at Glenview Naval Air Station (GNAS) and Fort Sheridan.

The Committee believes that remedies exist that can benefit the needs of the Navy and the communities surrounding GNAS and Fort Sheridan.

(a) IN GENERAL - Subject to subsections (b) through (e), the Secretary of the Navy may convey to the Village of Glenview, Illinois, all right, title and interest of the United States in and to a parcel of land, and improvements thereon, consisting of approximately 140 acres of land and comprising the golf course area at the Naval Air Station in Glenview, Illinois.

(b) CONSIDERATION - As consideration for the conveyance under subsection (a), the Village shall pay to the United States an amount equal to the fair market value of the property to be conveyed under subsection (a) as determined by the Secretary and as if the property were restricted to golf course or similar recreational use. The Secretary may accept as part of consideration to be paid under this paragraph:

(1) Reduced rate fees for military members at GNAS Family Housing Area for use of recreation facilities, including the golf course.

(2) Construction of a Child Development Center associated facilities at the GNAS Family Housing Area as previously authorized by Public Law 101-510 of 5 November 1990.

(c) USE OF PROCEEDS - (1) If the Village of does not construct the Child Development Center referred to in paragraph (b) (2) the Secretary may use \$2,000,000 of the amount paid by the Village under subsection (b) to build a Child Development Center and associated facilities at the Glenview Family Housing Area as previously authorized by Public Law 101-510 of 5 November 1990.

(2) Any portion of the compensation to be paid in cash under subsection (b) and not expended under paragraph (1) of this subsection shall be used in direct support of the Morale, Welfare, and Recreation MWR Quality of Life programs for military family members at GNAS Family Housing Area.

(d) DESCRIPTION OF PROPERTY - The exact acreage and legal

ENC 1 (2)

05-19-94 01:43PM FROM SEN. PAUL SIMON D. C. TO 317087241513

8005

description of real property to be conveyed under subsection (a) shall be determined by a survey satisfactory to the Secretary. The cost of such survey shall be borne by the Village.

(e) ADDITIONAL TERMS AND CONDITIONS - The Secretary may require such additional terms and conditions in connection with the conveyance authorized by subsection (a) as the Secretary considers to be necessary to protect the interests of the United States.

ENCL (6)

REPORT LANGUAGE (retyped to ensure legibility)

Morale, welfare, and recreation (MWR) support for Naval Air Station Glenview

The statement of managers accompanying the National Defense Authorization Act for Fiscal Year 1994 (H. Rept. 2401) directed the Secretary of the Navy to devise a plan for utilization of morale, welfare, and recreation (MWR) facilities that support the Great Lakes Naval Training Center. These facilities include the family and housing area of Naval Air Station Glenview, an installation to be closed as a result of the Base Realignment and Closure Commission's actions in 1993.

The committee appreciates the efforts promulgated by the Secretary of the Navy, the Village of Glenview, Illinois, and the Glenview Park District to ensure that those servicemembers and their families who are assigned quarters at Naval Air Station Glenview are afforded the opportunity to enjoy MWR or similar facilities. All property at Naval Air Station Glenview will be disposed of by the Navy except the family housing area. The Navy expects to transfer title for the golf property to the Village of Glenview for equivalent value as agreed to by the Village and the Navy. Equivalent value can be in either in-kind services, cash payments, or a combination of both. These services will be used to support MWR quality of life programs for military family members that reside in the Glenview area.

Proper care for these family members also requires the reinstatement of a child development center at the Glenview family housing area previously authorized in the National Defense Authorization Act for Fiscal Year 1991. The committee directs the Secretary of the Navy to reinstate this project in the budget request for fiscal year 1996 or through other action.

ENC 7

190

of tracking and analyzing progress made in this area. A uniform, comprehensive system of measurement would provide the Services an opportunity to perform self- and comparative assessments, and enable the efficient and effective allocation of resources in this area.

The committee intends to conduct vigorous oversight of the problem of sexual harassment in the military and looks forward to receiving the recommendations of the ad hoc committee.

Morale, welfare, and recreation (MWR) support for Naval Air Station Glenview

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Appropriated fund support of MWR activities

The committee has clearly stated, in previous legislation and committee reports, that appropriated fund support of morale, welfare, and recreation (MWR) activities is limited solely to those activities that are essential in meeting the organizational objectives of the military services, such as fitness facilities and libraries which support the physical and mental wellbeing of the servicemember. Other MWR activities are not to be supported by appropriated funds, including using military personnel in a duty status to staff these activities.

The committee is aware of several instances in which it is alleged that different standards have been applied to reserve component forces, especially during annual training, than those applied to active forces and installations. The committee expects the MWR poli-

ENCL (7)

MAR-28-94 MON 17:52

GLENVIEW PARK DISTRICT

FAX NO. 17087248601

P. 01



CHIEF OF NAVAL EDUCATION AND TRAINING
NAG PENSACOLA, FLORIDA 32508-5100

23 Mar 1994

Dear Mr. Richardson,

Thank you for your letter of 28 February.

Rear Admiral Mack Gaston at Naval Training Center, Great Lakes represents my command in determining support programs that the Navy will continue to operate at Glenview after closure of the Naval Air Station. He also represents me in negotiation matters related to the closure and turnover of residual Navy assets to the community.

The Navy is most fortunate to have a public agency of your high caliber with which to negotiate the future quality of life needs of the residents at Glenview, and we very much appreciate your offer of assistance in this matter.

Hopefully, by working together as you propose, we can make the reuse negotiation process result in continued availability of wholesome recreational opportunities for the benefit of all the residents of Glenview.

Sincerely,



R. K. U. KIHUNE
Vice Admiral, U.S. Navy

Mr. Thomas J. Richardson
General Superintendent
Glenview Park District
Glenview, Illinois 60025-2800

ENC (8)

TIME TO PROCEED FROM PAPER



DEPARTMENT OF THE NAVY
NAVAL TRAINING CENTER
2701 SHERIDAN ROAD
GREAT LAKES, ILLINOIS 60089-6001

1.710
SER 07/
OCT 0 1994 005383

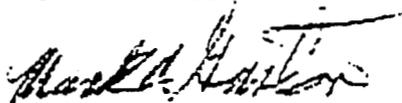
From: Commander, Naval Training Center, Great Lakes
To: Chief of Naval Personnel (Pers-65)
Via: Chief of Naval Education and Training (N-43)

Subj: NAVAL AIR STATION GLENVIEW REMOTE HOUSING

Ref: (a) Mtg btwn CNTC, GLAKES/Dir, HWR Pers-65 of 14 Oct 94

1. Per reference (a), my top priority is to use the proceeds from the NAS Glenview Golf Course to build a child development center at the Glenview Remote Housing Complex.

2. My point of contact is Mr. Jerry Hieb who can be reached at DSN 792-2239 or commercial (708) 688-2339.


MACK C. GASTON

Copy to:
COMNAVRESPOUR
CO, NAS Glenview

ENCL (9)

July 3, 1995/NAVY TIMES

Child-care centers get a huge House boost

By Rick Maze
Times staff writer

WASHINGTON — The House of Representatives has more than doubled the administration's request to fund new and expanded child-care centers in hopes of reducing a 83,400 shortfall in available spaces.

The Pentagon had asked Congress for \$22.9 million to build nine child development centers, but the House added 10 centers and \$34.3 million to the administration's request.

The money, contained in the 1996 military construction appropriations bill approved by the House June 21, will be used to either build new centers or expand existing ones.

Rep. Barbara F. Vucanovich, R-Nev., chairman of the House military construction appropriations subcommittee, said the boost in child care was possible because of a \$500 million increase in construction spending over the administration's request.

About 90 percent of the increase went to barracks, family housing and day care, she said.

The fate of the additional child-care centers depends on what the Senate does later this year when it writes its version of the same bill.

In a report accompanying the funding bill, the House Appropriations Committee says none of the services has reached the Pentagon's goal of providing care for at least 65 percent of the eligible children.

The shortfall will get even larger if the Pentagon raises its goal to serving 80 percent of eligible children, the report says.

Navy needs the most

The Navy is the furthest behind, having enough spaces in its child-care centers and family-care programs to meet only 39 percent of the need, the report says.

That means 56,000 more spaces are needed, using the Pentagon's current standard.

The Marine Corps can meet 60 percent of the need, with a deficit of 18,000 spaces.

The Army meets 61 percent of the need, being 18,800 spaces short of the standard. The Air Force meets 53 percent of the need; it is short 4,578 spaces, the June 18 report says.

The nine centers requested by the Pentagon and approved by the House are at:

Maxwell Air Force Base, Ala.; Camp Pendleton, Calif.; Point Mugu Naval Air Warfare Center, Calif.; U.S. Air Force Academy, Colorado Springs, Colo.; Naval Technical Training Center, Fla.; Lakshur Naval Air Warfare Center, N.J.; Vogelweh, Germany; Incirlik, Turkey; and RAF Mildenhall, U.K.

The 10 centers added to the

bill were all in the services' long-range construction plans. They were picked because construction can start in 1996, the committee

report says.

The added centers:

Fort Huachuca, Ariz.; Marine Corps Logistics Base, Albany,

Ga.; Moody Air Force Base, Ga.; Fort Leonard Wood, Mo.; U.S. Military Academy West Point, N.Y.; Altus Air Force Base, Okla.;

Fort Bliss, Texas; Goodfellow Air Force Base, Texas; F.E. Warren Air Force Base, Wyo.; and Youngsan Garrison, Seoul, Korea.

Why improved on-time performance
Rush and Scurry own the airline.



Leo Scurry and
are two employees
United Airlines. Two of 55,000. Owning the airline they helped build
into many phases for you. Like getting you where you're going, on time.
In these past few months, our record has been
nothing short of amazing.

Come fly our friendly skies

As all of United's proud new owners say,
"It's obvious we don't just work here."

 UNITED AIRLINES

ENCL(10)



GLENVIEW PARK DISTRICT

1930 PRAIRIE STREET, GLENVIEW, ILLINOIS 60025-2800, (708) 724-5673, FAX: (708) 724-8601

Highly Confidential Legal Matter
(by facsimile; original to follow.)

COMMISSIONERS:

Judy Beck
Catherine Crowley
Michael D. Downing
Thomas Pontarelli
Stephen C. Schulte
W. Brad Stetson
William Zanoni

Attorney:
Samuel W. Witwer, Jr.

Treasurer:
Russell W. Wende

ADMINISTRATION:

Thomas J. Richardson,
Secretary/General
Superintendent

Cheryl L. Deom,
Director of Special
Facilities

Frederick W. Gullen,
Director of Parks

Stephen L. Rauwolf,
Business Manager

Robert D. Quill
Director of
Recreation Services

July 5, 1994

Senator Alan J. Dixon
Bryan Cave
One Metropolitan Square
211 N. Broadway, Suite 3600
St. Louis, MO 63012-2750

Subject: Glenview Naval Air Station/Golf Course

Dear Mr. Dixon:

Thank you for your guidance in this recent matter of the legislation for the community of Glenview to receive the GNAS golf course for certain considerations.

My Navy contact in SouthDiv, Charleston, S.C. (who has been very much on the community's side from the beginning and must remain a confidential source) is not military but influential in getting things done once the language is signed. He is not in the legislative shop of the Navy but converses with some of them on occasion. He said he may have some of the names and ranks, and even departments slightly off. He gleans much of this from side conversations and his asking for too much information could be counterproductive, if not destructive in our information gathering process, in his estimation. I hope what is offered will be enough for your contacts to recognize names and locations so that they can get the Navy and Department of Defense to support the language and find a way to accomplish our task.

I have some observations....

- ♦ The people in Great Lakes (GLNTC) have the ear of a Lt. Commander Tom Liedke N-44 from SouthDiv who is in the real estate department and negotiates deals. As an 11 handicap, he fancies himself a golf course appraisal expert, even though he told me he has never been involved in the purchase or sale of one. The MWR Director at GLNTC, Jerry Hieb, and Liedke think that the course is worth much more than the local professional appraiser does.

Writer's Direct Line:

657-3224



ENCL (11)

Hieb wants cash to go to GLMWR efforts (and we believe to the detriment of those to be housed in Glenview) and may be doing their best to subvert this legislative/report language getting through, because of this. The man may not even know that knocking the language to the point of getting it out of the Bill will keep him from getting a penny for his MWR operations.

- It seems to me that if they look at the language as a positive directive that includes building a child development center and allowing our community to offer recreation programs and facility that no other military base has or will have, they can do anything they want within the language once it is adopted.
- According to my contact, Senator Glenn is scrutinizing everything in the bill. The Glenview proposal is so out of the ordinary that the Navy is concerned with it staying in. Would it be possible for you to make contact with Mr. Glenn?
- If the authorization bill directs the Navy to put this in the 1996 budget, is it time to visit Senator Inouye for his assistance?

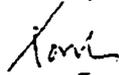
I believe that the Senate committee staff must convince the people named in the attached information that that this is the case.

One of the people named in the attached told my contact that ".....Norton does not have the horsepower" to get the proper language in the bill to get this done.

Alan, I know that his seems confusing and rambling, but I have tried to put it into some kind of understandable presentation. The attached page has less editorializing and fewer personal comments.

Please call if you have any questions.

Sincerely,



Thomas J. Richardson
General Superintendent

ENCL (11)

7/5/94

Morale, Welfare and Recreation (MWR) support for Naval Air Station Glenview... language in the Senate Armed Services Authorization Bill for Fiscal Year 1996.

Comments and Concerns.

Word has it that the Navy Legislative Department and at least one member of the SouthDiv Real Estate Department believe that either the above-titled language is not strong or clear enough for the Navy to do what it wants - or - that it is because it is in Report Language and not the Bill, it doesn't have enough weight to be considered seriously and accomplish what the Navy and community of Glenview want to do.

The people involved in this opinion, other than Liedke include....

Dillard Osgood (?) - Office of Legislative Affairs with either DOD or the Navy. Office believed to be in D.C. area.

Charlie Cox - NAVFAC Director of Real Estate Policy Division.
Alexandria, Va. (703) 325-7342.

Lt. Commander Tom Liedke - N-44; Real Estate Department, NAVFAC, SouthDiv,
Charleston, N.C.

The concern about the language not being strong or clear enough may have some merit if read literally. Paragraph two, sentences three and four appear to authorize transfer of the golf course to the village for value through cash, in-kind services, or a combination of both. Many people would look at that and say that all or part of that value could come in the form of cash (to even build a child development center - CDC) or in the form of the village actually building a CDC and somehow turning it over to the Navy, to having the village operating recreation programs, facilities and/or a CDC for the Navy.

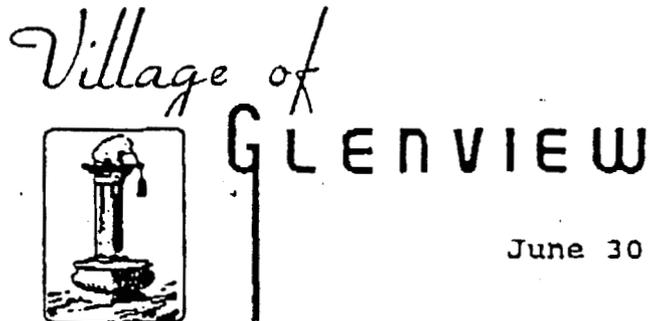
When reading paragraph three, it appears that the last sentence negates those assumptions that have been made from the second paragraph. Then, in that last sentence of the language it says, "....or through other action", which can confuse things even further.

It seems that a positive thinker would say that the CDC could be built through any means, the sailors and families would receive recreational services and facilities from the community, and the community would get the golf course. For some reason, the Navy seems to want to sit back and not make a decision, but be told how to think and what to do. One way to do that is have the language authors tell them what it says and how they should proceed. Another way is to have the language changed.

The language directs the Navy to pay for a CDC out of the 1996 budget, but there is a concern that this is being directed to be done out of appropriate funds when it is a non appropriated funds project.

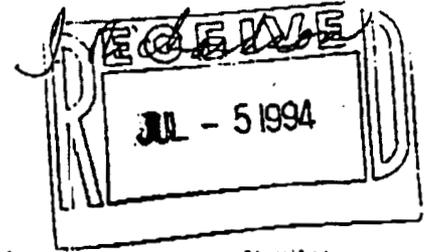
Currently Senator Glenn is scrutinizing everything on base closures and the Glenview proposal is so out of the norm, it could be a problem and cut out completely. The effect would be the loss of the enabling legislation being sought to transfer the golf course to the community.

ENCL (11)



TELEPHONE
708-724-1700
FAX 708-724-0916

June 30, 1994 1225 WAUKEGAN ROAD
GLENVIEW, ILLINOIS 60025-3071



Captain Bill Anderson
Commanding Officer
Navy Public Works Center
Building A-1
Great Lakes, Illinois 60088-5600

Re: Great Lakes Annex, Glenview, Illinois
Updated EA/SEI Report

Dear Captain Anderson:

The Village of Glenview is pleased to have the opportunity to review the Updated Environmental Assessment/Site Evaluation Investigation Report (EA/SEI) for Navy Family Housing at The Great Lakes Annex at Glenview, Illinois, as well as the minutes of the previous meetings regarding this project, and offer the following comments:

I. Child Care

A Child Development Center sized and equipped to meet the expected population described in the SEI report must be included in the project plan. The existing CDC on base "could not service 100% of the demand for child care services as evidenced by the previous waiting list of 80 children." (EA/SEI, page 5-33). This long standing deficiency was acknowledged by the Navy four years ago when a new CDC was requested and ultimately approved by Congress. Unfortunately, that facility was cancelled by "BRAC '93." A net increase of 106 units of family housing, generating an estimated 286 additional persons, will exacerbate the problem. Given the physical distances involved and the extraordinarily high cost of day care in the Glenview area, where infant day care cost is \$940 per month which would represent over half of an average E-5 monthly pay of \$1,873 including housing allowance (e.g. \$1,458 & 415 BAQ), the Village strenuously disagrees with the contention that these needs can be adequately served at Great Lakes or off station. The CDC must be incorporated into the project.

The appropriate zoning for the CDC would be B-2 within the Planned Development. Likewise, the community center/housing office parcel should be zoned B-2 within the Planned Development overlay zone. Your attention is invited to the park design suggested in paragraph II C below. Consideration should be given for budgetary and other reasons to treating such consolidated park as an ancillary facility of the CDC itself. If some of the costs attributed to the park construction as detailed in the attached costs estimate dated June 17, 1994, exceed the available resources of the Family Housing Project budget, perhaps they

ENC. A1

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950823-1

FROM: <u>DIXON</u>	TO: <u>GENERAL</u>
TITLE: <u>CHAIRMAN</u>	TITLE:
ORGANIZATION: <u>DBRC</u>	ORGANIZATION: <u>Different Agencies</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

Recognition letters for RAO Staff, WASLESKI, EPSTEIN, KNOEFLER, HELMER, FARRINGTON, KENNEDY, LEWIS, HALL, PROSS, AND REEDY.

Due Date:	Routing Date: <u>950823</u>	Date Originated: <u>950822</u>	Mail Date:
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 22, 1995

Honorable Charles A. Bowsher
Comptroller General of the United States
General Accounting Office
441 G St. NW
Washington, D.C. 20548

Dear Mr. Bowsher:

As the Defense Base Closure and Realignment Commission completes its work, I want to take this opportunity to thank you for all of the assistance which the General Accounting Office provided to the Commission during our review of the Secretary of Defense's base closure and realignment recommendations.

Your staff was very helpful in identifying and detailing talented and knowledgeable individuals to serve on the Commission staff. We simply could not have carried out our review and analysis of the Secretary of Defense's recommendations without the number of GAO staff members that you made available to the Commission, and without the expertise and experience which these individuals brought to our review and analysis staff. Each one of the ten GAO staff members who was detailed to the Commission staff carried out their responsibilities in a highly professional and objective manner.

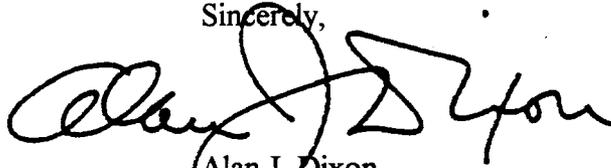
GAO's Analysis of DOD's 1995 Process and Recommendations for Closure and Realignment was a thorough and comprehensive review of the Department's closure and realignment recommendations and was very helpful to the Commission. Assistant Comptroller General Henry Hinton's testimony before the Commission was also an important contribution to our understanding and analysis of the Department's proposals.

Throughout the four months of the Commission's deliberations, GAO's staff, particularly the staff of the National Security and International Affairs Division, was very responsive to the needs of the Commission. GAO staff members here in Washington and in your field offices repeatedly answered questions or conducted research on specific closure or realignment issues for the Commission staff, and always provided objective answers and information in a timely fashion.

I believe that the recommendations of the 1995 Defense Base Closure and Realignment Commission will allow the military services to eliminate unneeded infrastructure in a prudent manner that will maintain readiness and preserve the force structure necessary to protect our

nation's vital interests in the future. The Commission could not have carried out our responsibilities without the tremendous support that we received from GAO. I hope you will convey my sincere thanks to all of the members of your staff who worked with the Commission over the past eight months.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with the first name "Alan" being more prominent and the last name "Dixon" following in a similar style.

Alan J. Dixon
Chairman

CHARLES A. BOWSHER



COMPTROLLER GENERAL
OF THE UNITED STATES

Please refer to this number
when responding 950823-1R1

September 8, 1995

The Honorable Alan J. Dixon, Chairman
The Defense Base Closure and
Realignment Commission
Suite 1425
1700 North Moore Street
Arlington, VA 22209

Dear *Alan* Chairman Dixon:

Thank you for your letter and kind words of August 22, 1995. I was extremely pleased to hear about the value you placed on our report, our testimony before your Commission, and the work of of our staff in directly assisting the Commission's deliberations. We, along with you take very seriously the legislative role we have been given in the base closure and realignment process, and the importance of streamlining our nation's defense infrastructure to better ensure the most effective use of defense resources for the future.

You, the other commissioners, and staff are to be commended for your willingness to take on this painful, time-consuming, politically difficult, but necessary endeavor. We appreciate the opportunity to work with you.

Sincerely yours,

A handwritten signature in cursive script that reads "Charles A. Bowshe".

Charles A. Bowshe
Comptroller General
of the United States



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

950823-1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 22, 1995

Mr. Henry L. Hinton, Jr.
Assistant Comptroller General
National Security and International Affairs Division
US General Accounting Office
Room 4039
441 G Street, NW
Washington, DC 20548

Dear Mr. Hinton:

As you may know, the Defense Base Closure and Realignment Commission submitted its recommendations to the President on July 1, 1995. The President accepted our recommendations and forwarded them to the Congress on July 13, 1995. I am confident that our recommendations will streamline and strengthen our nation's defense infrastructure and make the most efficient use of our scarce defense financial resources. I am especially pleased to recognize the contributions of Ms. Marilyn Wasleski. Marilyn was detailed to the Commission for 6 months and provided critical expertise and knowledge which proved instrumental to the success of the 1995 base closure round.

Marilyn volunteered to perform direct analysis on closure candidates recommended by the Defense Logistics Agency (DLA) and the Defense Investigative Service (DIS). Her analysis was superb. She quickly mastered the missions of DLA and DIS, isolated the pertinent issues, gathered extensive data, performed comprehensive comparative analysis, and expertly prepared for the Commission deliberations. She visited sites with individual Commissioners, met regularly with the community leaders affected by the base closure process, and worked with DLA to insure that the pertinent data was correct. Her dedication and professionalism were exemplary.

Marilyn provided important testimony during the Commission's final deliberations. Her testimony was clear, to the point, and allowed for informed decisions by the Commissioners. In the final analysis, Marilyn was instrumental in helping the Commission achieve success in its overall objective - eliminating excess defense infrastructure while maintaining a strong military. It was a pleasure having Marilyn on our staff and I appreciate your assistance in having her detailed to

the Commission. I would appreciate it if you would insure that this letter is included in her personnel file. Please pass along my appreciation to Marilyn for her outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

cc: Mr. David R. Warren
Director
Defense Management & NASA Issues
US General Accounting Office
Room 4A12
441 G Street, NW
Washington, DC 20548



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

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ALAN J. DIXON, CHAIRMAN

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WENDI LOUISE STEELE

August 22, 1995

Mr. Henry L. Hinton
Assistant Comptroller General
National Security and International Affairs Division
U.S. General Accounting Office
441 G Street, NW
Washington, DC 20548

Dear Mr. Hinton:

I would like to take this opportunity to commend Mr. David Epstein for his performance as a Senior Analyst in the Office of Review and Analysis on the Defense Base Closure and Realignment Commission.

Mr. Epstein was selected for detail to the staff of the Defense Base Closure and Realignment Commission because of his demonstrated ability to analyze complex issues and develop independent objective evaluations. He showed exceptional competence working with the public, including private citizens, community organizations, elected representatives, and congressional staff. His exceptional performance is further demonstrated because he was requested to return to the staff in 1995 after working as a detailee in 1993, and was one of only two GAO employees to work on two base closure rounds.

Mr. Epstein reviewed the DoD recommendations concerning Navy supply centers and technical centers. That analysis, coupled with his review of material comments provided by Congressional representatives, community organizations, and private citizens, enabled the Commissioners to thoroughly review the DoD recommendations.

Mr. Epstein's objective, fair, and professional analyses were indispensable to the Commissioners and contributed immeasurably to the decisions they made in the nation's best interests. It was a pleasure having David on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to David for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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ALAN J. DIXON, CHAIRMAN

August 22, 1995

COMMISSIONERS:

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MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

Mr. Henry L. Hinton
Assistant Comptroller General
National Security and International Affairs Division
U. S. General Accounting Office
441 G Street, NW
Washington, DC 20548

Dear Mr. Hinton:

I am writing to commend the superior performance of Mr. M. Glenn Knoepfle, who served as a Senior Analyst on the Review and Analysis staff of the Defense Base Closure and Realignment Commission during the 1995 round.

Mr. Knoepfle immersed himself in direct analysis on Army and Air Force maintenance depot installations recommended for closure or realignment by the Secretary of Defense. His work was excellent. He quickly mastered complex base closure issues as he developed independent, objective evaluations regarding the installations under consideration. He was able to isolate the most pertinent issues, perform comprehensive comparative analyses, and expertly prepare for the Commission's public deliberations.

In addition, Mr. Knoepfle was very effective in working with the Commissioners themselves, Members of Congress and their staffs, state and local officials and community representatives, while he developed a highly effective liaison with the Army and Air Force and non-DoD government agencies. The 1995 base closure round was the second time Mr. Knoepfle served on the Commission staff and he eagerly shared his previous knowledge with other staff members. His leadership and cooperation were instrumental in helping the Commission eliminate excess defense infrastructure in a prudent and cost effective manner.

Mr. Knoepfle's objective, fair and accurate analyses were indispensable to the Commissioners and allowed them to make informed decisions in the best interests of the Nation.

It was a pleasure having Glenn on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Glenn for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

950823-1

ALAN J. DIXON, CHAIRMAN

August 22, 1995

COMMISSIONERS:
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MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

Mr. Henry L. Hinton
Assistant Comptroller General
National Security and International Affairs Division
U. S. General Accounting Office
441 G Street, NW
Washington, DC 20548

Dear Mr. Hinton:

I am writing to commend the dedicated performance of Mr. Dick Helmer, who served as Senior Analyst on the Review and Analysis staff of the Defense Base Closure and Realignment Commission during its 1995 round.

Mr. Helmer performed direct analysis on a major installation, Rome Laboratory, and contributed to the analysis of several other installations recommended for closure or realignment by the Secretary of Defense. His work was thorough and his past career experience in defense laboratories and test and evaluation brought much-needed expertise to the Commission.

In addition, Mr. Helmer demonstrated high competence in working with the Commissioners themselves, Members of Congress and their staffs, state and local officials and community representatives, while he developed a highly effective liaison with the Army and Air Force and non-DoD government agencies. He handled a wide variety of installations in a most professional manner.

Mr. Helmer's objective, fair and accurate analyses were indispensable to the Commissioners and allowed them to make informed decisions in the best interests of the Nation. It was a pleasure having Dick on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Dick for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

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ALAN J. DIXON, CHAIRMAN

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WENDI LOUISE STEELE

August 22, 1995

Mr. Henry L. Hinton
Assistant Comptroller General
National Security and International Affairs Division
U. S. General Accounting Office
441 G Street, NW
Washington, DC 20548

Dear Mr. Hinton:

I am writing to commend the dedicated performance of Mr. Les Farrington, who served as a Senior Analyst on the Review and Analysis staff of the Defense Base Closure and Realignment Commission during the 1995 round.

Mr. Farrington performed direct analysis on several major installations in the category of test and evaluation and laboratories recommended for closure or realignment by the Secretary of Defense. His work was thorough and his past career experience in defense test and evaluation issues brought much-needed expertise to the Commission.

In addition, Mr. Farrington was very effective in working with the Commissioners themselves, Members of Congress and their staffs, state and local officials and community representatives, while he developed a highly effective liaison with the military services and non-DoD government agencies. He handled a wide variety of issues in a most professional manner.

Mr. Farrington's objective, fair and accurate analyses were indispensable to the Commissioners and allowed them to make informed decisions in the best interests of the Nation. It was a pleasure having Les on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Les for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,

Alan J. Dixon
Chairman



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ALAN J. DIXON, CHAIRMAN

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RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 22, 1995

Mr. Henry L. Hinton, Jr.
Assistant Comptroller General
National Security and International Affairs Division
U.S. General Accounting Office
441 G Street, N.W.
Washington, D.C. 20548

Dear Mr. Hinton:

I would like to take this opportunity to commend Mr. Michael Kennedy for his performance as a Senior Analyst in the Office of Review and Analysis on the Defense Base Closure and Realignment Commission from January 9, 1995 to July 3, 1995.

Mr. Kennedy was selected for detail to the staff of the Defense Base Closure and Realignment Commission because of his demonstrated ability to analyze complex issues and develop independent, objective evaluations. He demonstrated exceptional competence working with the public-private citizens, community organizations, elected representatives, and congressional staff-while he developed a highly effective staff liaison with the Department of the Army and non-DoD government agencies.

Mr. Kennedy reviewed the DoD recommendations to relocate activities from leased facilities-Aviation-Troop Command, Missouri; Concepts Analysis Agency, Maryland; and Information Systems Software Center, Virginia-to ensure compliance with the DoD force-structure plan and the Congressionally-approved selection criteria. That, coupled with his analysis of material comments provided by Congressional representatives, community organizations, and private citizens, enabled the Commissioners to conclude the DoD recommendations are consistent with the current and future mission requirements and the operational readiness of DoD's total force. In addition, his analysis of the DoD recommendations to close the Price Support Center, Illinois, and Selfridge Army Garrison, Michigan, convinced the Commissioners to reject these recommendations since they were not in the best interests of soldiers and their families.

Mr. Kennedy's objective, fair, and professional analyses were indispensable to the Commissioners and contributed immeasurably to the decisions they made in the nation's best interests.

It was a pleasure having Mike on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Mike for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

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ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 22, 1995

Ms. Janet L. Shikles
Assistant Comptroller General
Health, Education and Human Services Division
U.S. General Accounting Office
441 G Street, N.W.
Washington, D.C. 20548

Dear Ms. Shikles:

I would like to take this opportunity to commend Mr. David Lewis for his performance as a Senior Analyst in the Office of Review and Analysis on the Defense Base Closure and Realignment Commission from January 30, 1995 to July 21, 1995.

Mr. Lewis was selected for detail to the staff of the Defense Base Closure and Realignment Commission because of his extensive knowledge of medical infrastructure issues and his demonstrated ability to transfer that knowledge to an independent evaluation of that infrastructure in light of the reduction in the size of the Department of Defense (DoD). He demonstrated exceptional competence working with the public-private citizens, community organizations, elected representatives, and congressional staff-while he developed a highly effective staff liaison with the Office of the Assistant Secretary of Defense (Health Affairs) and non-DoD government agencies.

Mr. Lewis reviewed the DoD recommendations to close Fitzsimons Army Medical Center, Colorado, and to realign the community hospitals at Fort Lee, Virginia, and Fort Meade, Maryland, to clinics to compliance with the DoD force-structure plan and the Congressionally-approved selection criteria. That, coupled with his analysis of material provided by Congressional representatives, community organizations, and private citizens, enabled the Commissioners to conclude the DoD recommendations are consistent with the current and future mission requirements and the operational readiness of DoD's total force. In addition, his analysis of excess capacity in overlapping catchment areas convinced the Commission to encourage the Defense Department to continue the aggressive pursuit of military hospital restructuring initiatives, to include partnership with civilian sector medical resources.

Mr. Lewis's objective, fair, and professional analyses were indispensable to the Commissioners and contributed immeasurably to the decisions they made in the nation's best interests.

It was a pleasure having David on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to David for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Pls refer to this subject
when responding 950823-1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 22, 1995

Mr. Henry L. Hinton, Jr.
Assistant Comptroller General
National Security and International Affairs Division
U.S. General Accounting Office
441 G Street, N.W.
Washington, D.C. 20548

Dear Mr. Hinton:

I would like to take this opportunity to commend Mr. Craig Hall for his performance as a Senior Analyst in the Office of Review and Analysis on the Defense Base Closure and Realignment Commission from February to August, 1995.

Mr. Hall was selected for detail to the staff of the Defense Base Closure and Realignment Commission because of his enthusiasm, professionalism and demonstrated ability to analyze complex issues and develop independent, objective evaluations. Mr. Hall became an immediate asset to the Commission due to his innovative organizational suggestions that were adopted by the Air Force Analysis Team. His recommendations insured that the Commission was properly organized to independently assess the Secretary of Defense's recommendations for Air Force closures and realignments. Mr. Hall assumed responsibility for the Air National Guard category and partial responsibility for the Air Reserve Tactical Airlift bases. In addition, Mr. Hall was the team coordinator for all economic matters and the overall team lead for developing analysis plans. Besides his primary responsibilities, Mr. Hall voluntarily assisted the Cross Service Team in the analysis of two critical laboratory facilities.

Mr. Hall was instrumental in collecting, analyzing and publicly portraying information that in one case uncovered flawed DoD data that could have jeopardized the mission performance and cost effective operations of the Springfield, Ohio Air National Guard unit and in another case demonstrated a more cost effective approach to relocate a unit from Roslyn, New York. Mr. Hall's oral and written communication efforts were superb while conducting meetings with communities and members of congress, testifying at public hearings and drafting necessary report language. Mr. Hall's objective, fair, and accurate analyses were indispensable to the commissioners and contributed immeasurably to the decisions they made in the nation's best interests.

It was a pleasure having Craig on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Craig for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

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ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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S. LEE KLING

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MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 22, 1995

Mr. Henry L. Hinton, Jr.
Assistant Comptroller General
National Security and International Affairs Division
U.S. General Accounting Office
441 G Street, N.W.
Washington, D.C. 20548

Dear Mr. Hinton:

I would like to take this opportunity to commend Mr. Mark Pross for his performance as a Senior Analyst in the Office of Review and Analysis on the Defense Base Closure and Realignment Commission from February to August 1995.

Mr. Pross was selected for detail to the staff of the Defense Base Closure and Realignment Commission because of his demonstrated ability to analyze complex issues and develop independent, objective evaluations and a strong background in assessing military flying operations. He demonstrated superb analytical and communication skills while assigned the responsibility for flying training, fighter reserve and space operations categories. Those three Air Force categories received intense congressional and public input, extensive meetings and reports to resolve commissioner concerns. The categories required a combination of mathematical and objective assessments, evaluation of sensitive joint-service and classified issues and the ability to portray all analytical approaches in a level, unbiased manner.

Mr. Pross was outstanding in all regards. That, coupled with his analysis of material provided by Congressional representatives, community organizations, and private citizens, enabled the commissioners to conclude the DoD recommendations are consistent with the current and future mission requirements and the operational readiness of DoD's total force. On the other hand, he was instrumental in determining that the Secretary of Defense's recommendation for Kirtland Air Force Base, New Mexico, was not in the best interest of national defense and would in fact result in cost overruns exceeding \$200 million with minimal return on investment. The Secretary of Defense formally agreed that the recommendation was no longer supportable and the Commission rejected the realignment proposal.

Mr. Pross's objective, fair, and accurate analyses were indispensable to the commissioners and contributed immeasurably to the decisions they made in the nation's best interests. It was a pleasure having Mark on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Mark for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

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ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

August 22, 1995

Mr. Henry L. Hinton
Assistant Comptroller General
National Security and International Affairs Division
U.S. General Accounting Office
441 G Street, NW
Washington, DC 20548

Dear Mr. Hinton:

I would like to take this opportunity to commend Mr. Doyle Reedy for his performance as a Senior Analyst in the Office of Review and Analysis on the Defense Base Closure and Realignment Commission.

Mr. Reedy was selected for detail to the staff of the Defense Base Closure and Realignment Commission because of his demonstrated ability to analyze complex issues and develop independent objective evaluations. He showed exceptional competence working with the public, including private citizens, community organizations, elected representatives, and congressional staff.

Mr. Reedy reviewed the DoD recommendations concerning Navy reserve and operational air stations. That analysis coupled with his review of material comments provided by Congressional representatives, community organizations, and private citizens, enabled the Commissioners to thoroughly review the DoD recommendations.

Mr. Reedy's objective, fair, and professional analyses were indispensable to the Commissioners and contributed immeasurably to the decisions they made in the nation's best interests. It was a pleasure having Doyle on our staff and I appreciate your assistance in having him detailed to the Commission. I would appreciate it if you would insure that this letter is included in his personnel file. Please pass along my appreciation to Doyle for his outstanding contributions to the 1995 Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950824-1

FROM: <u>McDERMOTT, TERRANCE M.</u>	TO: <u>DIXON</u>
TITLE: <u>EXEC V.P. - CEO</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>American Institute of Architects</u>	ORGANIZATION: <u>DBERC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	Ⓟ	Ⓟ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

INVITATION FOR PUBLIC ADDRESS.

* HANDLED BY PHONE / RITA *

Due Date: 950831

Routing Date: 950824

Date Originated: 950817

Mail Date:

THE AMERICAN INSTITUTE OF ARCHITECTS



August 17, 1995

950824-1
Terrence M. McDermott
Executive Vice President/CEO

The Honorable Alan J. Dixon
Chairman, Defense Base Closure
and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

On behalf of the American Institute of Architects and Governing Magazine, I would like to invite you to address our national public policy forum entitled, "Base Reuse and Livable Communities--Are They Compatible?" This forum will be held on Monday and Tuesday, December 11-12, 1995, at the AIA's national headquarters facilities at 1735 New York Avenue, NW, Washington, DC.

The AIA is the national professional society of 56,000 members representing America's architects. Governing Magazine with a circulation of 85,000, is a monthly professional management tool for senior-level state and local government leaders. Both organizations have tremendous interest in furthering the dialogue on base reuse.

This forum is designed to consider the public policy issues surrounding the reuse of closed military facilities and the goal of integrating them into the economic and social life of their host communities and regions. The 200 people we expect to participate in this event would represent a broad base of public and private interests. The participants will discuss these issues and fashion recommendations to forward to policymakers at various levels of government.

As a major national figure in defense and base realignment, and as a former U.S. Senator with experience in urban affairs and community development policy as well as transportation and infrastructure, we believe that you would make an ideal principal speaker for our forum. Your insights and perspective about issues

August 17, 1995
The Honorable Alan J. Dixon
Page 2

surrounding the transfer of military facilities to localities and their reuse as civilian economic assets would be most valuable to conference participants. Your address would take place on the first day of the forum at 9 AM on Monday, December 11, 1995 in the Board Room of the American Institute of Architects at the address noted above.

We would be happy to make any arrangements that we can to facilitate your appearance. We hope that your schedule will permit you to attend this event, and we very much look ahead to your favorable response at your earliest convenience. Thank you for your consideration of this request.

Sincerely,



Terrence M. McDermott
Executive Vice-President/CEO
American Institute of Architects

Sincerely,



Peter A. Harkness
Editor and Publisher
Governing Magazine

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950828-1

FROM: <u>PIECK, GREGORY H.</u>	TO: <u>DIXON</u>
TITLE: <u>STAFF</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>USAMMA</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

DATA SUBMITTED FOR REVIEW; POINTS MADE; POINTS OF CONTACT GIVEN.

Due Date: _____ Routing Date: 950828 Date Originated: 950821 Mail Date: _____

Please refer to file number
950828-1

August 21, 1995

Honorable Alan J. Dixon
Chairman, Defense Base Closure and Realignment Commission
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Dear Senator Dixon:

We the undersigned are employed by the United States Army Medical Materiel Agency (USAMMA), Medical Maintenance Operations Division, a tenant activity at Tobyhanna Army Depot. Our function is to repair and calibrate a wide variety of medical equipment for all branches of the military and some non-Department of Defense activities. Our chain of command is as follows: Office of the Surgeon General, Medical Command (MEDCOM) at Ft. Sam Houston, Texas and our Headquarters at Ft. Detrick, Frederick, Maryland. There are currently three Medical Maintenance Operations Division: one located at Tracy California which employs 18 civilians, one located at Ogden Utah which has 6 civilian and 2 military employees; Tobyhanna has 25 civilian and 7 military employees.

Our Headquarters is in the process of down-sizing. The tentative plan is to consolidate the three Medical Maintenance Divisions to Defense Logistics Agency (DLA) in Ogden, Utah because that is where the Deployable Medical Systems (DEPMEDS) mission is currently located. We were informed that a Reduction in Force (RIF) action will take place within a few weeks. We would lose 12 positions in the first RIF, and the remaining positions within six months to a year. It was mentioned that we would not be offered jobs in Utah. In plain words, they want our positions, but not us.

We are fortunate enough to be a tenant activity at Tobyhanna which was rated the #1 Depot. Tobyhanna offers complete up to date facilities. They have complete computerized sheet metal, machine, paint and welding shops. Compared to Ogden Depot in Utah which has no facilities to offer and are not self sufficient. Ogden had 6 military from the 147th MEDLOG Battalion on a long term Temporary Duty (TDY) to repair medical equipment when all the repairs could have been performed right here by our technicians. We here at Tobyhanna, are the money makers for USAMMA.

It would cost approximately two million dollars to move our operation. We currently have a well equipped Medical Standby Program (MEDSTEP), about 5000 medical parts, numerous DEPMEDS repair parts kits and a group of employees that do an excellent job of repairing medical equipment.

The ironic part about all of this is - Ogden Depot is scheduled to close as the result of the recent BRAC decision. All the equipment parts etc. which will be transferred to Ogden may have to be moved to another location when that Depot is closed, probably using BRAC money.

The point of contacts at our headquarters is:

Col. James P. Normile
U.S. Army Medical Materiel Agency
ATTN: MCMR-MMZ-A
Ft. Detrick
Frederick, MD. 21702-5001
Tele: (301) 619-7461

Mr. Allen Kasten
U.S. Army Medical Materiel Agency
ATTN: MCMR-MMM
Fort Detrick
Frederick, MD 21702-5001
Tele: (301) 619-4407

Col. Mack C. Hill
Chief Logistics Division
Office of the Surgeon General
5109 Leesburg Pike
Falls Church, VA. 22041

Gregory H. Pieck
GREGORY H. PIECK
95 N. EMPIRE ST
WILKES-BARRE PA 18702

Barbara Reinhardt
BARBARA REINHARDT
RD. #13 BOX 3148B
STRAUDSBURG, PA 18360

Marie Falvo
MARIE FALVO
Box 89
TANNERSVILLE PA 18372

George E. Cole
GEORGE E. COLE
177 TOMPKINS ST.
PITTSBURGH, PA 18640-1013

John J. Mellow
John J. Mellow
HC 88 Box 100
POCONO LAKE, PA 18347-9728

Vincent J. Pariso
VINCENT J. PARISO
1611 HICKORY ST
SCRANTON PA. 18505

John Kistler
JOHN KISTLER
119 VALENTINE ST.
MOOSIC PA 18507

Louis R. Huber
LOUIS R. HUBER
1019 CENTER ST.
JIM THORPE, PA 18229

John W. Michalchik
JOHN W. MIHALCHIK
84 CAREY ST.
ASHLEY, PA. 18706-1529

Lori A. Brenkosh
LORI A. BRENKOSH
RR4 Box 4707
MOSCOW PA 18444

Carol A. Hatchard
CAROL A. HATCHARD
PO BOX 456
MT POCONO PA 18344

Francis J. Martinsky
FRANCIS J. MARTINSKY
47 HUYHOS ST
FOUNTAIN FORT, PA 18704

Ronald P. Cannon
RONALD P. CANNON
149 E. CHURCH ST.
NANTICOKE, PA 18634

Richard K. Ladlee
RICHARD K. LADLEE
HC 1 BOX 40
BARTONSVILLE, PA 18321

Barbara J. Krell
BARBARA J. KRELL
PO BOX 71
EFFORT, PA 18330

TO THE CONGRESS OF THE UNITED STATES:

I transmit herewith the report containing the recommendations of the Defense Base Closure and Realignment Commission pursuant to section 2903 of Public Law 101-510, 104 Stat. 1810, as amended.

I hereby certify that I approve all the recommendations contained in the Commission's report.

In a July 8, 1995 letter to Deputy Secretary of Defense White (attached), Chairman Dixon confirmed that the Commission's recommendations permit the Department of Defense to privatize the workloads of the McClellan and Kelly facilities in place or elsewhere in their respective communities. The ability of the Defense Department to do this mitigates the economic impact on those communities, while helping the Air Force avoid the disruption in readiness that would result from relocation, as well as preserve the important defense workforces there.

As I transmit this report to Congress, I want to emphasize that the Commission's agreement that the Secretary enjoys full authority and discretion to transfer workload from these two installations to the private sector, in place, locally or otherwise, is an integral part of the report. Should Congress approve this package but then subsequently take action in other legislation to restrict privatization options at McClellan or

Kelly, I would regard that action as a breach of P.L. 101-510 in the same manner as if Congress were to attempt to reverse by legislation any other material direction of this or any other BRAC.

THE WHITE HOUSE,

Attachment



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0304

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
J. LEE KLING
RADM BENJAMIN F. MONTOLA, USN (R)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 8, 1995

The Honorable John P. White
Deputy Secretary of Defense
Department of Defense
Washington, D.C. 20301

Dear Mr. Secretary:

This is in response to your request for my views on the Defense Base Closure and Realignment Commission's recommendations concerning the disposition of the workloads at McClellan Air Force Base and Kelly Air Force Base.

Let me say that, in general, the Commission was very supportive of the concept of privatization of DoD industrial and commercial activities, as noted in Chapter 3 of the Commission's Report:

"The Commission believes reducing infrastructure by expanding privatization to other DoD industrial and commercial activities will reduce the cost of maintaining and operating a ready military force. ... Privatization of these functions would reduce operating costs, eliminate excess infrastructure, and allow uniformed personnel to focus on skills and activities directly related to their military missions

The Commission's recommendations for the closure of McClellan Air Force Base and the realignment of Kelly Air Force Base include the following sentence:

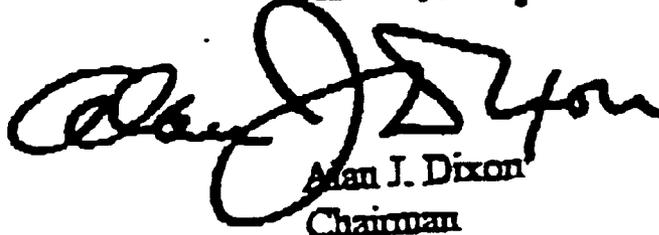
"Consolidate the [remaining] workloads to other DoD depots or to private sector commercial activities as determined by the Defense Depot Maintenance Council."

The word "remaining" is used only in the Commission's recommendation for McClellan Air Force Base because the Commission directed the movement of the common-use ground-communication electronics workload currently performed at McClellan Air Force Base to Tobyhanna Army Depot.

It is my view, and the view of the Commission's General Counsel, that the Commission's recommendation in the case of both McClellan Air Force Base and Kelly Air Force Base authorizes the transfer of any workload, other than the common-use ground-communication electronics workload, to any other DoD depot or to any private sector commercial activity, local or otherwise, including privatization in place. This recommendation also permits the Defense Department, in my view and that of the Commission's General Counsel, to carry out any activities associated with privatization, such as allowing necessary DoD personnel to remain in place to support transition activities.

I appreciate the opportunity to share my views with you on this important issue.

Sincerely,



Alan J. Dixon
Chairman

THE WHITE HOUSE

WASHINGTON

July 13, 1995

Dear Mr. Chairman:

In consultation with the Secretary of Defense and the Chairman of the Joint Chiefs of Staff, I have reviewed the recommendations of the Defense Base Closure and Realignment Commission (BRAC) submitted to me on July 1, 1995. Because of the overwhelming national security interest in reducing our base structure in line with the personnel reductions that have already taken place, I have decided, with reluctance and with the clear understanding that the Secretary of Defense can implement a privatization plan for McClellan Air Force Base (AFB), in Sacramento, California, and Kelly AFB, in San Antonio, Texas, that reduces the economic impact on these communities and avoids unacceptable disruption of Air Force readiness, to accept the Commission's recommendations. As stated in his letter of July 13, 1995 (attached), Secretary Perry recommended that I approve this course of action.

I recognize that the Commission had a difficult job to perform. I also recognize that the Commission was subject to intense political pressures from Congress and others who lobbied on behalf of communities that surround defense installations and facilities across the country.

That said, I regret that in your own words, the 1995 BRAC produced "the greatest single deviation from the recommendation of the Secretary of Defense in the history of the base closure process," including the rejection of 23 of the base closures or realignments recommended by Secretary Perry and the addition of 9 others that he had not recommended.

I do not disagree with all of your changes, but I believe that there was too much deviation from the DoD recommendations. Moreover, it appears that military readiness factors were applied inconsistently. For example, in the case of Red River Army Depot, in Texas, you rejected the DoD's recommendation that the installation be closed, citing "too much a risk in readiness" if these activities were relocated to Anniston Army Depot, Alabama. Yet in the cases of the huge air logistics centers (ALCs) at McClellan and Kelly AFBs, you disregarded the Air Force's

conclusion that closure would unacceptably disrupt Air Force readiness due to the turmoil associated with relocating these extensive and complex mission-critical activities.

In addition, I believe that the harshness of economic impact, on balance, is greater under your plan than under the DoD recommendations, for savings that were about the same as the Defense plan. Although the law requires consideration of economic impact, it does not appear that this crucial factor was adequately taken into account in some of your decisions. The Commission acknowledged but disregarded the economic impact of closing Kelly AFB, and in a number of public statements you have denied that a disproportionate impact is being inflicted on California.

In the Commission's comments on Kelly AFB, it acknowledged that closing the base would have a severe economic impact and produce a 73% increase in San Antonio Hispanic unemployment. Yet it is not clear that the reassignment of airfield operations at Kelly and certain tenant units to adjoining Lackland AFB would have adequately mitigated this impact had we not also been able to preserve jobs at the ALC through privatization.

Here are the facts on California: when the base closure rounds first began California accounted for 13 percent of the U.S. population, 15 percent of DoD military and civilian personnel and almost 20 percent of defense contract dollars. Yet in the three previous base closing rounds California suffered 52 percent of the direct jobs that were eliminated or relocated. Two of the deviations made by your Commission -- the recommendations to close McClellan and Kelly AFBs -- could, had we not clarified the options available to the Secretary of Defense, have exacerbated this previous cumulative impact and, as noted, unacceptably disrupted Air Force readiness.

The Department of Defense had carefully assessed the economic impact on communities in accordance with the established criteria for determining closure recommendations in developing its recommendations to you. Regrettably, in adding McClellan AFB, Oakland Army Base and the Fleet Industrial Supply Center, Oakland, to the closure list, the Commission's recommendations would again hit California with roughly half of all jobs eliminated or relocated in BRAC 95 -- a percentage that is both disproportionate, far in excess of that recommended by DoD and clearly unsupportable in light of new BRAC closings.

At the same time, the goal of streamlining our defense infrastructure by closing bases we no longer need is important to our national security. My Administration has pursued this goal through our support for the BRAC 1993 Commission recommendations

and our February 28, 1995, recommendations to you for a robust and balanced base closing round. We also have a commitment to treat fairly the dedicated men and women who work at these bases and the communities that have so faithfully supported our Armed Forces at these facilities.

As we reviewed your report, the Secretary of Defense advised me that if he had the clear authority to transfer work at McClellan and Kelly to the private sector -- on site or in the community -- and thereby make productive use of most of the highly skilled work force and specialized equipment in place, the operational risks and costs of the transition at these two bases would be reduced, while mitigating the adverse economic impacts on the surrounding communities.

This privatization approach is fully consistent with my Administration's initiative to reinvent government and with the recent recommendation of the Commission on Roles and Missions of the Armed Forces to establish a time-phased plan to privatize essentially all existing depot-level maintenance, including the five ALCs. This is, moreover, an approach that the Defense Department has in fact begun to implement at other facilities. For example a privatization competition is currently underway for work being performed at Newark AFB, Ohio, which was slated for closure in FY 1997 by the 1993 BRAC. I strongly support the Defense Department's pursuit of this and other suitable opportunities for privatization. Candidates identified by your Commission include the Naval Air Warfare Center in Indianapolis and the Naval Surface Warfare Center in Louisville.

In this regard, I was pleased to learn that in a July 8, 1995, letter to Deputy Secretary of Defense White, you confirmed that the Commission's recommendations permit the Department of Defense to privatize the work loads of the McClellan and Kelly facilities in place or elsewhere in their respective communities. The ability of the Defense Department to do so mitigates the economic impact on those communities and should protect against job loss, while helping the Air Force avoid the disruption in readiness that would result from relocation, as well as preserve the important defense work forces there.

Today I have forwarded the Commission's recommendations to the Congress in accordance with Public Law 101-510, as amended, and recommended that they be approved. In my communication with the Congress, I have made clear that the Commission's agreement that the Secretary enjoys full authority and discretion to transfer workload from these two installations to the private sector, in place, locally or otherwise, is an integral part of the overall BRAC 95 package it will be considering. Moreover, should the Congress approve this package but then subsequently take action

in other legislation to restrict privatization options at McClellan or Kelly, I will regard this as a breach of Public Law 101-510 in the same manner as if the Congress were to attempt to reverse by legislation any other material direction of this or any other BRAC.

Please thank the members of the Commission for their hard work. The BRAC process is the only way that the Congress and the executive branch have found to make closure decisions with reasonable objectivity and with finality.

Sincerely,

Bill Clinton

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and
Realignment Commission
Suite 1425
1700 North Moore Street
Arlington, Virginia 22209



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

July 14, 1995

The President
The White House
Washington, D.C. 20500

Please refer to this number
when responding 950.143-4R1

Dear Mr. President:

Thank you for your letter indicating that you have decided to accept the recommendations of the 1995 Defense Base Closure and Realignment Commission and forward them to the Congress. I believe that these recommendations are in the best interests of our national security, and I hope they will be supported by the Congress.

The Commission's recommendations were arrived at fairly and openly, and will result in the prudent reduction of the Defense Department's excess infrastructure. The resulting savings will provide our military with financial resources needed to maintain readiness and support future modernization, and will assure the most efficient possible use of taxpayer dollars.

Like previous Commissions, the 1995 Commission made changes to the list of closures and realignments forwarded to us by the Secretary of Defense in those cases where we found that the Secretary deviated substantially from the force structure plan or the selection criteria. Of the 146 recommendations on Secretary Perry's original list, the Commission approved 123, or 84 percent. This is very similar to previous commissions. The 1993 Commission accepted 84 percent of the Defense Department's recommendations, and the 1991 Commission accepted 83 percent. Of the 23 DOD recommendations which the Commission rejected, 4 were rejected at the specific request of the Defense Department.

The Commission also closed or realigned 9, or 28 percent, of the 32 additional bases added by the Commission for consideration. Again, this is

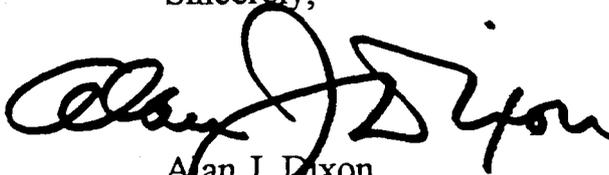
consistent with past practice. Of the 72 bases added for consideration by the 1993 Commission, that Commission closed or realigned 18, or 25 percent.

Mr. President, I want to assure you that the Commission was very cognizant of the economic impact and cumulative economic impact of all of the recommendations that we acted on. Our primary focus, however, was on military value. Of the 8 selection criteria used by the Department of Defense for the 1991, 1993 and 1995 base closure rounds, the first four deal with considerations of military value. Under the Defense Department's own guidance, these four military value criteria were given priority consideration. The economic impact criterion was important, but was not given the same priority by either the Defense Department or the Commission in deciding which bases to close or realign.

The decision to close any military installation is a very painful one. Every installation recommended for closure by this Commission has a proud history of service to our nation. At the same time, as you indicated in your remarks to the media yesterday, the Defense Department has many more bases than it needs to support our forces. I am convinced that closing bases today is the key to the future readiness and modernization of our military forces.

I appreciate the opportunity you have given me to serve the country again as Chairman of the 1995 Defense Base Closure and Realignment Commission.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large loop at the end.

Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950828-2

FROM: <u>PLUMER, WANDA L.</u>	TO: <u>GELIN</u>
TITLE: <u>EXECUTIVE DIRECTOR</u>	TITLE: <u>NAVY LEADER</u>
ORGANIZATION: <u>BATH CH. OF COMMERCE</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

THANK YOU LETTER.

Due Date: _____

Routing Date: 950828

Date Originated: 950823

Mail Date: _____

Chamber of Commerce

of the Bath-Brunswick Region

ADMINISTRATIVE OFFICE:
59 Pleasant Street
Brunswick, Maine 04011
(207) 725-8797
FAX: (207) 725-9787

BATH OFFICE:
45 Front Street
Bath, Maine 04530
(207) 443-9751
FAX: (207) 442-0808

August 23, 1995

File number
950828-2

Mr. Alex Yellin
Naval Team Leader
Base Closure & Realignment Comm.
1700 N. Moore St. Suite 1425
Arlington, VA 22209

Dear Mr. Yellin,

Personally and on behalf of the entire Bath-Brunswick community, thank you for all your help and support of Naval Air Station Brunswick during BRAC '95. We are, of course, extremely pleased that the Northeast's only remaining operational airfield will remain to contribute to the Nation's defense.

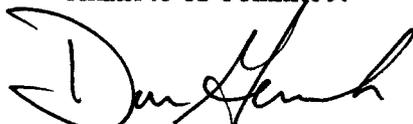
BRAC '95 was a long and arduous process that, nevertheless, taught us a great deal about the issues surrounding base closure. While we all heartily hope never to go through this again, please be assured we will remain diligent on behalf of NASB.

Thank you again for your support.

Sincerely,



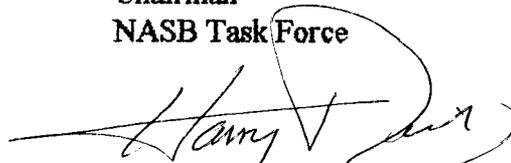
WANDA L PLUMER
Executive Director
Chamber of Commerce



DONALD GERRISH
Manager
Town of Brunswick



ROBERT C. SHEPHERD
Chairman
NASB Task Force



HARRY RICH, RADM USN (Ret.)
NASB Task Force

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950828-3

FROM: CASSINELLI, ROBERT J.	TO: DIXON
TITLE: CITIZEN	TITLE: CHAIRMAN
ORGANIZATION: SACRAMENTO, CA.	ORGANIZATION: DBRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

① Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

CONCERNED ABOUT McCLELLAN ALC; FORWARDING ARTICLES FOR REVIEW.

Due Date: 950904	Routing Date: 950828	Date Originated: 950821	Mail Date:
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ROBERT J. CASSINELLI

2410 Auburn Boulevard, #4
Sacramento, CA 95821
(916) 486-3566

Please refer to this number
when responding 950828-3

21 August 1995

The Honorable Alan Dixon, Chairman
The Base Realignment and Closing Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Dixon:

And are you able to see the DIA offices in Rosslyn from where you are located?

Enclosed herewith are various letters and a newspaper column I have written on the unconscionably reckless and shortsighted decision of the BRAC to close McClellan Air Force Base. And please spare me the nostrum about Kelly AFB; it is **not being closed** as you well know. I am sure that Mr. Gramm and Mr. Arme y are appropriately grateful.

Whatever animus you bear within your being regarding the closing of Chanute should be put aside when it comes to the best interests of the United States. And regardless of how many of those who are now sitting in positions of power and influence feel about the events of the 1960s and 1970s during the Vietnam War (yes, I am a veteran of that "police action."), the long-term foreign policy goals are not being served well at all with this decision.

There is much, much more I could say herein; however, I believe that the beginning of a dialogue requires someone who is willing to listen. I am that person I believe. I will toss the gauntlet at your feet: Prove to me that we will continue to need a Eurocentric foreign and military policy into the 21st Century. What will our friends and allies in the Pacific think of this decision once its ramifications have become clear to them? I will be so bold to suggest that they will look elsewhere for guarantors of their continued economic and political well-being (Beijeng?).

Do not forget that the Pacific portion of WWII was principally fought and paid for by the United States. We have longstanding, historical ties in the region which require a foreign policy and military policy which recognizes this and protects allies from aggression, whether military or economic.

Respectfully,



Robert J. Cassinelli

Enclosure

GUEST COMMENTARY

By Robert J. Cassinelli

Looking Critically At McClellan's Future



Robert J. Cassinelli is retired from the U.S. Air Force and is a third-generation Sacramentan.

San Antonio, Texas, and Sacramento, Calif., have much in common: multicultural populations; rich, middle-class and poor enclaves; a river or two; and most significantly, two of the largest, if

not *the* largest, retired military communities in the United States.

What they do not have in common is the loss of a military installation. Kelly Air Force Base is *not* scheduled to close, and McClellan AFB *is*. San Antonio's Air Logistics Center will close, but other organizations that call Kelly AFB home will remain in place. Well into the 21st century, this central Texas city will have six operational military installations; Sacramento, near the Pacific Rim, will have none.

How difficult is it going to be for workers at Kelly to find comparable

work at any of the six area bases? Not very, if it is as it has always been for civil service workers.

Meanwhile, the logistics line of communication for U.S. military forces will be 1,300-plus miles longer by 2001.

A careful perusal of congressional defense budgeting into the 21st century shows the Base Realignment and Closing Commission (BRAC) has been engaged in a political version of that old sideshow game, "hide the pea."

There is much speechifying about "excess capacity" within the context of the charter given to the BRAC commissioners. But after three rounds, the U.S. Army, the world's largest air force, continues to have 21 (air-ground) logistics centers. Georgia, which has 15 military installations and is the home state of Sen. Sam Nunn and Newt "small government" Gingrich, has yet to take a major hit.

The false economies of moving missions to others installations beg the question as well. If the work at McClellan is excess to the needs of

the Air Force, then why it is being *moved* to Tobyhannah, Pa.? This is a base we are told was operating at 50 percent of capacity; how was it allowed to remain open? McClellan has always operated at its fullest capacity. The closure of Mather AFB did not obviate the Air Force's need for well-trained navigators for its aircraft and space programs. And lest we forget, there are those navi-

The Base Realignment and Closing Commission (BRAC) has been engaged in a political version of that old sideshow game, "hide the pea."

gators from our allies, particularly on the Pacific/Asian Rim, who received advanced training at Mather. Those monies and that mission are now in TEXAS!

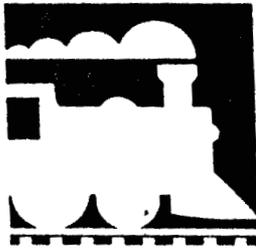
What is even more disturbing about this is the fact that responsible staff people of our elected representatives did not know the circumstances of the "closure" at Kelly's ALC. It should be noted that there has yet to be a vote on the proposed list by the full Congress; the list has been voted out of the House Armed Services Committee. And this city's daily newspaper has yet to give full and complete coverage to the exact nature of this latest list. Perhaps the Bee needs a refresher course on the exact nature of civil service.

As one of the approximately 400,000 retired military members who resides in Northern California, I have to be concerned about the continued diminishment of the benefits I was promised for committing myself to a military career. And the state, county and local officials need to examine closely the consequences of 400,000 retirement and post-retire-

ment earnings being slowly and inexorably withdrawn from the tax rolls.

McClellan needs to be kept open as a necessary part of the historic fit between military readiness and foreign policy objectives in the Pacific Rim and the surrounding geopolitical reality—i.e. the potential trading partners who will be looking to the United States to continue its role as guarantor of national sovereignty. Considering the C-5s flying into and from Travis AFB, how is it that more maintenance for them is not being done at McClellan?

More than 11,000 workers at McClellan have been affected by the "fuzzy logic" of the BRAC and the politicians who have corrupted the process. I can foresee a time when the policymakers and military "experts" will find a need to go to Congress for funds to establish that which existed before—a Western Air Logistics Center. Adding 1,300-plus miles to the logistics lines of communication in the Pacific sends the wrong message to friend and potential foe alike. Congress should reject the list as it has been presented. □



13 July 95

A FAX FROM

Roundhouse Press

4339 Auburn Blvd.
Sacramento, CA 95841
Phone: (916) 488-8305
FAX: 488-8173

TO: Ms. JANICE MORRIS, LEGISLATIVE DIRECTOR

FROM: ROBERT J. CASSINELLI

NUMBER OF PAGES: 6

MESSAGE: Thank you for returning my call. Herewith copies of
my facsimiles to the White House. The letter to the Sec
never saw light of day. I've decided to send it to the
President as well. Thought Mr. Fazio might be interested.
Please excuse, sometimes repetitive nature of Mr. Cassinelli's
letters, but the geo-strategic consequences are tremendous
regarding this SRAC decision.

ROBERT J. CASSINELLI

2410 Auburn Boulevard, #4
Sacramento, CA 95821
(916) 486-3566 FAX: (916) 863-6822

13 July 1995

TO: The Honorable William J. Clinton
President of the United States
The White House
Washington, D.C. 20500

FAX: (202) 456-2461

Dear President Clinton:

Of 20 major military installations closed in the United States in the last three closure rounds California suffers the closure of 8 (40%!); and of these Sacramento with only three installations total (I certainly do not consider Mather AFB a minor installation considering what its mission was.), loses all three (37.5%!)

Why is San Antonio, Texas still the best defended city outside of Washington, D.C.? How is it possible that 21 U.S. Army Air Logistics Centers remain open? Is it because they are not called Air Logistics Center but rather Logistics Centers? I noted with some degree of interest the latest cover story of the Army Times regarding the air role the U.S. Army was prepared to play in the Bosnian situation.

Speaking of Bosnia-Serbia, can you spell Berlin Airlift? Instead of C-46 and C-47 aircraft, how about a variety of rotary winged aircraft to move the supplies in to repair the airport at Sarajevo, followed rather quickly by C-141s and C-5s? The latter could be flown from both the coasts of the United States, refueled by KC-135s and KC-10s. Diego Garcia, a Pacific Command responsibility might even serve as a staging base into the underbelly of Southern Europe. And I'm sure we could use Egyptian and Saudi Arabian air installations as staging bases as well since the humanitarian mission would be in support of the Bosnian Muslims.

The economic ramifications for Sacramento and Northern California are like the layers of an onion. With the closure of the remaining major military installation in close proximity to the foothill and mountain communities of the Sierra Nevada and Northern California (an estimated 400,000 retirees and their families), they will soon vote with their feet. The consequent economic drain on the region will further retard economic recovery here. It is unconscionable that this is even being contemplated.

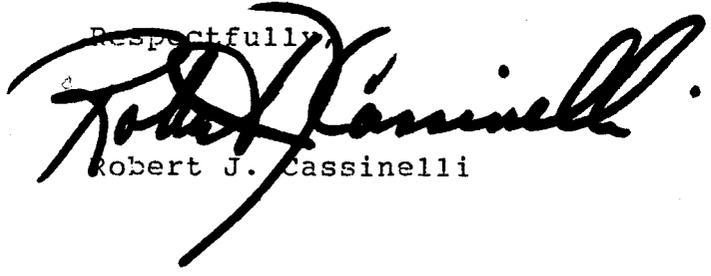
And why should we trust the words of a Commission which, despite the original purported apoliticism, has demonstrated time and again its influencibility by the members of the Eastern and Southeastern political caucuses? I speak specifically of Sam Nunn and his cronies. And I note with some degree of irony that the ALC in Jesse Helm's state was barely mentioned in passing. Why do you suppose this is?

If you saw the news last evening regarding the feelings of the workers at McClellan, you know without question the consequences

in 1996. And I would assert that the animosity to the hopes of the Democrats to retain the White House into the 21st Century will be severely impacted as well. And despite the closures, California's population will continue to grow with the subsequent increase in her Congressional delegation and electoral college representation making it very possible no one wins the Presidential election without California.

Previously, I offered that you should weigh all the considerations of acceptance of this latest round of closures. What I am hearing being bandied about by members of the commission and congress ~~is~~ (even the occasional White House "source") leads me to believe that no one knows what you have decided. The corruptability of the process undertaken by the BRAC was demonstrated in the last round; this latest only confirms it. For once let us have a President who looks beyond the immediate (instant gratification) and has the foresight and vision to gaze long and hard into the future and make a reasonable and reasoned decision.

Respectfully,



Robert J. Cassinelli

ROBERT J. CASSINELLI

2410 Auburn Boulevard, #4
Sacramento, CA 95821
(916) 486-3566

23 July 95

Congressman Vic Fazio
ATTENTION: Mr. Duncan McFetridge

FAX: 202-225-5141

Dear Mr. McFetridge:

Behind this is the letter which is going to The Bee. Herewith some more on the "closure" of Kelly AFB. How difficult is it going to be for the workers at Kelly to find comparable work at any of the six bases in the San Antonio area? Not very if it is as it always has been for civil service workers. As retirements and other attrition sets in at those other installations and with the units remaining at the "closed" Kelly AFB, the workers of the Air Logistics Center will be able to remain in the area, not sell their homes, not move their children from schools, (the schools won't lose their federal dollars either as will the schools here in Sacramento)

Mr. Fazio as one of the more powerful Democrats in the House needs to buttonhole Sam Nunn. And if Nunn doesn't understand the geo-strategic, geo-political stupidity of this decision, I would certainly be happy to address the issue with him.

Naturally, as a military retiree I have some selfish interest; but quite frankly, if it made good sense to close McClellan, I would say "Do it." But the reality of the world in which we live mitigates against such a decision. The potential trading partners of the Western Pacific Rim will be looking to the United States to continue its role as a guarantor of national sovereignty. Historically, the Indian Ocean and the South Asian region have been the military responsibility of the Pacific Commanders by dint of the workload borne by the Atlantic Commanders in Europe, Africa, and the Mediterranean Basin. I cannot foresee that this will change in the ~~foreseeable~~ future (Bosnia notwithstanding!).

I do think there has been too little effort undertaken to mobilize the retired military community which is going to be impacted by this decision. Simply put, the military community, retired and active, in the San Antonio area can afford to rest easy on their laurels given the reality of the situation there. We in Sacramento have been asked to bear an unequal share of the burden of military "downsizing." And how is it downsizing when missions, i.e., the Air Force Navigators Schools is not closed only transferred to another community. The long term need for navigators is going to be there, now a Texas community is part of the dollar multiplier effect of military money.

Thank you for listening. Certainly, I think more should have been done in terms of what was being given to the media. The issues I have addressed have not seen light of day. Are there remarks in the Congressional Record regarding these concerns? There should be.

Robert J. Cassinelli



A FAX FROM

Roundhouse Press

4339 Auburn Blvd.
Sacramento, CA 95841
Phone: (916) 488-8305
FAX: 488-8173

25 JUL 95

TO: Mr. Joe Jackson
FROM: Robert Cassinell

NUMBER OF PAGES: 1

MESSAGE: I will follow up with the letter
I sent to the White House. I'll let
money the President was not apprised
of this situation with Kelly. I believe
there should be a Congressional investigation
of this whole corrupted BRAC process.
Deals were cut with members of the Commission.
I'd look real hard at Dixon (or was it?)

ROBERT J. CASSINELLI

2410 Auburn Boulevard, #4
Sacramento, CA 95821
(916) 486-3566

26 July 1995

Muriel Johnson, Chairperson
County Board of Supervisors
700 H Street, Room 2450
Sacramento, CA 95814

Dear Ms. Johnson:

It has come to my attention that the Sacramento County Board of Supervisors has been designated the lead agency in determining what actions are to be taken regarding the fate of McClellan AFB.

Enclosed herewith is a brief resume which outlines some of my considerable experience in policy analysis and subsequent decisions made therefrom. Please be advised as a third generation Sacramentan and a retired military veteran I am very concerned about the consequences for Sacramento and the surrounding area in light of the Base Realignment and Closing Commission's decision. I would consider myself a disloyal native son were I not to offer to step forward and be part of the planning which must take place over the next months and years.

I would like very much to have the opportunity of discussing with you the possibilities. By the way, did you know that Texas has had for several years now, German Air Force planes, crews and support personnel stationed there? I wonder if it might be possible to persuade other foreign governments that some of their aircraft maintenance could be done at McClellan, i.e., Japan, South Korea, Thailand, etc?

Please give me a call.

Best regards,



Robert J. Cassinelli

Enclosure

ROBERT J. CASSINELLI

26 July 95

Dear Mr. Eres,

Thank you for taking my call this morning. Herewith the material I promised. The letter to the White House of 11 JUL had its 2nd page changed; albeit I've included for you.

I would like to discuss with you courses of action yet to be taken.

Robert Cassinelli.

ROBERT J. CASSINELLI

2410 Auburn Boulevard, #4
Sacramento, CA 95821
(916) 486-3566

25 June 1995

The Honorable William J. Clinton
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear President Clinton:

The decision to close McClellan Air Force Base by the BRAC group was interservice politics at its worst. It was a decision also made in vacuo and without regard to the geopolitical reality of U.S. foreign policy interests on the Pacific Rim. If not already being done, it is long past time when the DoD and the Joint Chiefs of Staff looked into the 21st Century and the need for one (1) service. By the way, does the U.S. Army still maintain the world's largest air force? Why?

I will not threaten you with the withdrawal of my support since I believe that in the main you have been trying your level best to be a President for all the people. However, political realism suggests that the unconscionable number of hits that Sacramento has taken in terms of base closures, will lead this, the second most important capital in the free world, to look elsewhere for leadership. And why are San Antonio and Washington, D.C., the two best defended cities in the United States?

Please veto this decision and require the BRAC to do a better job in examining the needs of a 21st Century military force.

Sincerely,

A large, stylized handwritten signature in black ink, appearing to read "Robert J. Cassinelli". The signature is written in a cursive, flowing style with a prominent initial "R".

Robert J. Cassinelli

ROBERT J. CASSINELLI

2410 Auburn Boulevard
 Sacramento, CA 95821
 FAX: (916) 863-6822

29 June 1995

TO: The Honorable William J. Clinton
 President of the United States
 The White House
 Washington, D.C. 20500

FAX: 202-456-2461

Dear President Clinton:

I have called and I have written you a letter on the subject of the BRAC's action in naming McClellan AFB as a target for closure. I'm sure you have seen numerous missives and had a like number of telephone calls about the unfairness of it. I am not sure that you have seen my focus on the issue (except perhaps from me in my communications). I'm also sure you have seen the usual communications regarding your electability in 1996 without California's 54 votes.

The latter "threat" is specious on its face for me since if the closure of McClellan AFB would be of benefit to the U.S. and its foreign policy, I would say "Damn the torpedoes, full speed ahead!" The simple facts are plain: The closure of McClellan is not a wise or astute long-range geo-politically aware planning decision.

For too many decades the foreign policy establishment has focussed the majority of its energies on Europe and the surrounding area. This has ignored the constant and consistent **WESTWARD** thrust of this nation toward the Pacific Rim (east and west!) and the concomitant journey of the largest percentage of our immigrants and emigrants (internal, state-to-state). Fully 25% of new immigrants to the U.S. come to California; and after a slight decline during the early 90's, emigration to California from other states is moving upward again. Would you believe 56-58 electoral votes in 2000?

If U.S. foreign and economic policy ^{focus} (witness the latest round with Japan - well done, by the way!) is to the Pacific Rim, then the means whereby our interests can be defended and supported must needs be in place. If there is to be closure of a logistics center or two, then two of the three in the center of the nation should be closed, i.e., Hill, Kelly or Tinker. And this occasions re-iteration of my question to you in my letter regarding the Free World's largest air force - the U.S. Army's: How many of their logistics and repair depots have been examined for their continued usefulness and contribution to the military mission of the U.S. armed forces? And this of course means I must ask again: When is DoD going to force examination of **one united armed force**? No more inter-service squabbling and petty jealousies/politics!

McClellan needs to be kept open as a necessary part of that historic fit between military readiness and foreign policy objectives vide the Pacific and the surrounding geopolitical reality. Pay now or pay more later to re-establish it in the face of a real national threat.

Respectfully, Robert J. Cassinelli.

ROBERT J. CASSINELLI

2410 Auburn Boulevard, #4
Sacramento, CA 95821
(916) 486-3566 FAX: (916) 863-6822

11 July 1995

TO: The Honorable William J. Clinton
President of the United States
The White House
Washington, D.C. 20500

FAX: 202-456-2461

Dear President Clinton:

There continues to be a decided dearth of discussion regarding the very real long-range consequences of your acceptance of the recommendations of the BRAC vide the closing of the sole West Coast U.S. Air Force Air Logistics Center, McClellan AFB. What I do continue to see and hear is a considerable demonstration of inter-service parochialism and inter-state rivalry.

And, of course, we now have the redoubtable suggestion that the jobs being done at McClellan can "possibly be privatized and probably kept in Sacramento." I have to wonder at which company or companies these are which are going to forego the bottom lines (never mind ignoring their fiduciary responsibilities to their stockholders) and engage in the sort of high stakes industrial gambling that such a plan requires. I quickly note the uncertainty inherent in "possibly" and "probably." We were probably going to launch the Space Shuttle from Vandenberg AFB; it didn't happen but that is another story.

I will not delve again into the continued refusal of the Eastern foreign policy mavens to accept the reality of the U.S. historic western movement. However, the success of your efforts with the Japanese demonstrates, I believe, Tokyo's understanding of the importance of its biggest trading partner well into the 21st Century. As you can guess, I do not agree with the groups in the Eastern policy analysis circles who see your success with Tokyo as some sort of betrayal. Your globalism is to be commended.

What continues to puzzle me is the continued lack of coverage in the media and the failure by the Pentagon to address the real geo-strategic value of a West Coast USAF Air Logistics Center. I will not suggest that the U.S. will find itself embroiled in another Vietnam (as a Viet Vet, it is the last thing I would wish); however, I do argue we have a moral imperative to provide political, economic and, if necessary, military support to the duly-elected governments of our allies in the most volatile regions of the world, the most explosive of which remains as it ever was, Asia, South Asia, East Africa and the Persian Gulf region.

For the better part of more than half a century the United States has been the most powerful and potent force for democracy and its continued growth in far off places. The movement across the

Pacific can be seen as an accident of history or a natural consequence of the events of the 19th Century (see Turner's Thesis). Whatever one chooses to believe, the reality of our time will not change. Never more clearly has been evident that democracy, the freedom to be free, can happen on a global basis; we are a global community. The role of the United States in this cannot be gainsaid. Our ability to assist friends and allies, particularly in the regions I have outlined above cannot and must not be compromised. That the current BRAC has completely ignored the compelling need of the United States in this regard is unconscionable. Your own Secretaries of Defense and the Air Force spoke with one voice on the issue of the ALCs. Remember what defeated Hitler: not winter, but his forces were too far from the logistics and repair facilities. The same could be said of Napoleon. Which is not suggest that the United States should dream of Empire or 1000 year Reichs; it is only a reminder of Santayana's words on learning from history. Pearl Harbor found us little prepared to wage war on two fronts. Without a West Coast Air Logistics Center, how efficiently can the Air Force support the foreign policy and military goals of the United States vis-a-vis those in the West who will seek our help?

The false economies of moving missions to other bases begs the question. The Sacramento area has already been victimized by this. Navigators are still needed by the U.S. Air Force and those foreign air forces whose personnel now go to Texas and spend their money there. And how much did it cost to move the Navigation school, its students and instructors and associated equipment to Texas instead of across town to McClellan AFB?

Military downsizing is a necessary consequence of the end of the Cold War. But in the rush to do so, are we once again not heeding history and trodding the same path before us in the aftermath of WWI and WWII? I believe we are. And yet I was particularly struck at the Commission's refusal to give credence to the well-documented Air Force case viz. the five ALC's. On the other hand, I hear or read nothing about the **twenty-one U.S. Army** air logistics centers which will remain open. And just how efficient is the Army at repairing the high-tech equipment in its charge, particularly the aircraft? And why were Army and Navy statistical methods used in judging the value of McClellan and Kelly? Do you suppose the USAF could use its numbers on the aforementioned U.S. Army centers and reach the same conclusions the Army did regarding usefulness and excess capacity?

Policymakers and military "experts" will find themselves trying to legitimize the re-establishment of a West Coast USAF Logistics Center within a decade. The expense of such an endeavor is to be contemplated carefully.

The "buck stops here" was on HST's desk for good reasons; and it wasn't for/about popularity. Please concern yourself with making the right decision based upon careful consideration of **all** the facts, geo-strategic and parochial. Should you do so, I believe you will recognize the necessary role of McClellan AFB in the foreign policy objectives of the United States.

Respectfully submitted,



Changed

2

Pacific can be seen as an accident of history or a natural consequence of the events of the 19th Century (See Turner's Thesis). Whatever of these one chooses to believe, it does not change the reality of the time in which we live. And for a Commission to flatly ignore, as this current BRAC has done, the compelling need of the United States vis-a-vis its ability to be able to respond quickly and efficiently is unconscionable.

The false economies of moving missions to other installations beg the question as well. There is no greater example of such falsity than the closure of Mather AFB, the previous great blow the Sacramento region absorbed. Into the foreseeable future the U.S. Air Force and certain of our allies Air Forces will have need of competent, well-trained navigators. False economy is the tremendous cost of moving the navigation school, its faculty and equipment to Texas rather than consolidating facilities and missions at McClellan Air Force Base. The Cold War may have been in the midst of its last ebbs and flows, but the requirement for navigators remained. Why disrupt the training process and spend funds to move 1500 miles when all that was required was a study into the mechanism of a move across town?

I will not at this time address the betrayal of the second largest retired military community in the nation. At this point in time, with the continued erosion of my benefits, I am, quite frankly, too angry to address the issue with any semblance of equanimity.

There is a legitimate reason to examine the issue of military downsizing. But in the rush to do so, are we once again headed down the track this nation rushed in the aftermath of WWI and less so after WWII? The military and community parochialism has been very much evident in the last two rounds of base closures. I am particularly struck by the refusal of BRAC members to accept what the Air Force offers as legitimation of its position regarding the logistics centers; and yet, I hear or read nothing about the **Twenty-one** U.S. Army air logistics centers and the real need to examine the efficacy of this system. The position espoused by Mr. Nunn is emblematic of the egregious nature of regional parochialism.

I can foresee a time when the policymakers and military "experts" will find themselves once again going to Congress for funds to re-establish that which had existed before - a West Coast Air Logistics Center - for the repair and maintenance of the high tech components of aircraft which themselves are maintained by the original airframe manufacturer.

"The buck stops here" was on HST's desk for good reasons. Sir, do not worry about the "popular" decision. Concern yourself, rather, with making the right decision based upon consideration of all the facts. Should you do so, I believe you will recognize the necessary role of McClellan AFB in the foreign policy objectives of the United States.

Respectfully submitted,

Robert J. Cassinelli

P.S. The letter attached is about the F-15C incident over Iraq.

ROBERT J. CASSINELLI

2410 Auburn Boulevard, #4
Sacramento, CA 95821
(916) 486-3566

24 July 1995

The Sacramento Bee
P.O. Box 15779
Sacramento, CA 95821

To the Editors:

Do not confuse what is happening to San Antonio, Texas, and the economic disaster which has been inflicted upon this community, the workers at McClellan AFB and, more important, the retired military community (variously estimated at between 90-125,000 in the immediate vicinity of Sacramento and over 400,000 in Northern California).

READ MY LIPS: **Kelly Air Force Base is not repeat not going to close!!**

Kelly Air Force Base is losing the Air Logistics Center. However, the base proper will come under the control of Lackland Air Force Base. A variety of tenant organizations will remain at Kelly AFB into the foreseeable future. This is but a partial list (and understand that these organizations are essential to the mission of the U.S. Air Force and to the personnel of the U.S. Armed Forces): Air Intelligence Agency (formerly Air Force Intelligence Service), 433 Airlift Wing (C-5 combat airlift support), 149th Tactical Fighter Group, Defense Commissary Agency, Armed Forces News Service, Air Force Information Agency. There are other, smaller tenant organizations which will remain in place at Kelly into the future.

According to the data available in open sources, San Antonio will continue to have six operational military installations well into the 21st Century. We in Sacramento will have lost all three.

There is validity to the idea of privatization. At the same time, however, the geo-strategic and geo-political reality of the world in which the United States must live and do business has not received due consideration in this whole process. Excess capacity has nothing to do with the plain and simple politics of what has taken place in this last round of closings.

Sam Nunn: Why were there no closures of the approximately 15-16 military installations in your state?

Dick Arney and Phil Gramm: How was it possible that San Antonio remained sacrosanct in this whole process? Why couldn't that C-5 wing be moved to Tinker (closer to its repair facilities) or for that matter to Travis and repairs be done at McClellan? If the thrust of U.S. foreign economic development is toward the western Pacific Rim, how do the technocrats propose we protect our vital interests there by lengthening the supply and repair lines by closing the sole remaining Air Force logistics center. Oh, I see! The 21 U.S. Army air logistics centers will take up the slack.

But this occasions a question: What do Caribou and helicopter maintenance people know about jet-over-two repair requirements? I see a problem here, however, the majority of the Army air logistics centers are in the area of the country east of the Sierra Nevada Mountain range.

By the way, considering the numbers of C-5s which fly into and from Travis AFB on a daily basis, I don't think it likely a new wing would make operations anymore difficult there. After all, such a transfer would require moving the associated support personnel as well. Property values would probably rise in Fairfield and Vacaville though, meaning more homes might have to be built, more apartments, perhaps a school or two, etc. But then why would Fairfield and Vacaville want to see this happen; after all the military is an anachronism in this age of peace and global prosperity.

There is much more I could address, but this perhaps will be a basis for some greater action in the Sacramento area regarding the terrible economic injustice which has been visited upon more than a few thousand workers at McClellan Air Force Base.

 Robert J. Cassinelli



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

please refer to this number
when responding 950828-3R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

September 5, 1995

Mr. Robert J. Cassinelli
2410 Auburn Boulevard, #4
Sacramento, California 95821

Dear Mr. Cassinelli:

Thank you for your recent letter concerning McClellan AFB. I appreciate your interest in the base closure process and welcome your comments and enclosures.

I can assure you that this Commission was committed to making fair and objective decisions on the bases considered for closure and realignment. All available information regarding McClellan AFB was carefully considered by the Commission before a decision was reached affecting the facility. The Commission's final deliberations resulted in 176 recommendations to close or realign military facilities. Each one of the Commission's decisions, including the decision on McClellan AFB, was a tough but necessary step to adequately downsize the nation's military infrastructure.

Thank you for sharing your opinions with the Commission. I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

Alan J. Dixon
Chairman

AJD:js

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950828-4

FROM: <u>HORSLEY, JACK E.</u>	TO: <u>DIXON</u>
TITLE: <u>ATTORNEY</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>CRAIG & CRAIG</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

⓪ Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU LETTER CONCERNING 126TH AIRLIFT WING.

Due Date:	Routing Date: <u>950828</u>	Date Originated: <u>950704</u>	Mail Date:
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(1895-1981)

FRED H. KELLY
(1894-1971)

ROBERT M. WERDEN
(1908-1969)

GEORGE N. GILKERSON
(1911-1985)

PLEASE REPLY TO:

P.O. BOX 689
MATTOON
61938-0689

July 4, 1995

Please refer to this number
when responding 950828-4

Alan J. Dixon, Esq.
Chairman, U.S. Base Closure
and Realignment Commission
Department of the Army
Defense Department
The Pentagon
Washington, D.C. 20310

PERSONAL

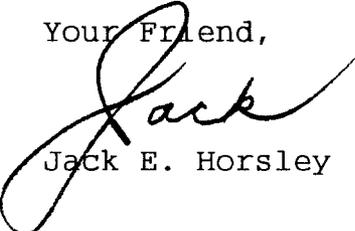
Dear Alan:

Your Commission must be commended on its determination to shut down the 928th Airlift Wing and move the 126th Airlift Wing to Scott Airforce Base. This is a cogent determination. And you were, of course, as you always have been, prudent to recuse yourself from the decision because Scott is in your home area.

It gratifies me to see the good, discriminating and conscientious attention given the matter of reducing federal expense by the careful decisions being made by your Commission.

With best personal regards, I remain

Your Friend,


Jack E. Horsley

JEH/sc



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950828-421

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

August 28, 1995

Mr. Jack E. Horsley
Craig & Craig
P.O. Box 689
Mattoon, IL 61038-0689

Dear Jack:

Thank you for your letter last month concerning the decision of the Defense Base Closure and Realignment Commission involving the relocation of the 928th Airlift Wing. As you know, I recused myself from the Commission's consideration of this and all other issues affecting any military installation in Illinois.

Jack, I appreciate your generous comments about my work as Chairman of the Commission. I can assure you that the Commission worked diligently to arrive at fair and objective decisions on every base which was considered for closure or realignment. Each of our decisions was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate way.

Kindest personal regards.

Your friend,

Alan J. Dixon
Chairman

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950908-1

FROM: <u>LYLES</u>	TO: <u>VADM'S EARNER AND STERNER</u>
TITLE: <u>STAFF DIRECTOR</u>	TITLE:
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. NAVY</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU TO INDIVIDUAL AND STAFF FOR SUPPORT THROUGHOUT DBCRC PROCESS.

Due Date: _____	Routing Date: <u>950908</u>	Date Originated: <u>950905</u>	Mail Date: _____
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

For so refer to this number
in response: 950908-1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

September 5, 1995

Vice Admiral George R. Sterner
Commander, Naval Sea Systems Command
2531 Jefferson Davis Hwy
Arlington, VA 22242-5160

Dear Admiral Sterner:

I want to express the Commission's thanks to you and your staff for providing several excellent briefings to selected Commissioners and staff during the course of our review and analysis of bases under consideration for closure and realignment. The issues of regional maintenance, submarine maintenance, and future composition of the attack fleet were of considerable importance in this round of base closures.

On several occasions we had the opportunity to meet with Mr. William Ryzewic to discuss shipyard and submarine maintenance issues. His presentations were outstanding and his answers to our questions were thorough and informative. The briefings and discussions provided us with a great deal of valuable information, which proved crucial to the Commission during our review of the recommendations of the Secretary of Defense.

As in 1993, Mr. Ryzewic's work played an important role in helping the Commission to understand fully the Navy's recommendations on shipyards, and greatly enhanced our ability to make informed and objective decisions. Please extend our appreciation to Mr. Ryzewic for his assistance and flexibility in meeting our ever-changing schedule. It was truly a pleasure to work with such a professional.

Sincerely,

David S. Lyles
Staff Director



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when correspond: 950908-1

ALAN J. DIXON, CHAIRMAN

September 5, 1995

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

Vice Admiral William Earner
Deputy Chief of Naval Operations (Logistics)
Office of the Chief of Naval Operations
Pentagon, Navy Department, N-4
Washington, DC 20350

Dear Admiral Earner:

I want to express the Commission's thanks to you and your staff for providing several excellent briefings to selected Commissioners and staff during the course of our review and analysis of bases under consideration for closure and realignment. The issues of regional maintenance, submarine maintenance, and future composition of the attack fleet were of considerable importance in this round of base closures.

On several occasions we had the opportunity to meet with Rear Admiral James Taylor to discuss these issues. His presentations were outstanding and his answers to our questions were thorough and informative. The briefings and discussions provided us with a great deal of valuable information, which proved crucial to the Commission during our review of the recommendations of the Secretary of Defense.

Rear Admiral Taylor's work played an important role in helping the Commission to understand fully the Navy's recommendations on shipyards, and greatly enhanced our ability to make informed and objective decisions. Please extend our appreciation to Admiral Taylor for his assistance and flexibility in meeting our ever-changing schedule. It was truly a pleasure to work with such a professional.

Sincerely,

David S. Lyles
Staff Director

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950911-1

FROM: <u>QUINTO, NANCY</u>	TO: <u>DIXON</u>
TITLE: <u>SEC. OF THE SENATE</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>ALASKA STATE LEGISLATURE</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

①	Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING A COPY OF SENATE RESOLVE NO. 3.

* NO RESPONSE NECESSARY *

Due Date: 950918

Routing Date: 950911

Date Originated: 950905

Mail Date:



OFFICIAL BUSINESS

Alaska State Legislature
Senate
Office of the Secretary

950911-1

STATE CAPITOL
JUNEAU, ALASKA 99801-1182
(907) 465-3701
FAX: 465-2832

September 5, 1995

The Honorable Alan J. Dixon
Chair of the Defense Base Closure
and Realignment Commission
1700 N. Moore St., Suite 1425
Arlington, VA 22209

Dear Mr. Chairman:

Enclosed is a copy of Senate Resolve No. 3 (Relating to the conversion of the Naval Air Facility in Adak) which I have been directed to forward to you.

Sincerely,

Nancy Quinto
Nancy Quinto
Secretary of the Senate

NQ:hv
Enclosure

STATE OF ALASKA
SENATE

1995

Source
SR 3

Senate
Resolve No.
3



Relating to the conversion of the Naval Air Facility in Adak.

BE IT RESOLVED BY THE SENATE:

WHEREAS the closure of the Naval Air Facility in Adak, Alaska, is anticipated to occur in 1995; and

WHEREAS the land and existing infrastructure of the facility could be used after the closure to benefit people and businesses in the state, as well as to serve the long-term interests of the state and the federal government; and

WHEREAS the closure of the facility presents a unique opportunity to develop a new community for the western Aleutians, to promote commercial ventures, and to use the existing land and infrastructure for community purposes; and

WHEREAS, unless appropriate steps are taken immediately to preserve the buildings and other infrastructure from damage by wind and moisture, the future use of the existing infrastructure and the development of the Adak community will be jeopardized;

BE IT RESOLVED that the Senate supports the conversion of the Naval Air Facility in Adak, Alaska, into a facility that can be used beneficially by the citizens of the western Aleutians; and be it

FURTHER RESOLVED that the Senate respectfully requests the United States

Department of Defense to

(1) take effective and timely measures to preserve the infrastructure that constitutes the Naval Air Facility in Adak, Alaska;

(2) work closely with all federal and state agencies, the Department of the Navy, and the Aleut Corporation regarding the future use of the facility after its closure;

(3) designate in a timely manner an authority, preferably the Aleut Corporation, for developing the future use of the property constituting the facility; and

(4) arrange for the transfer of the property that constitutes the facility to the Aleut Corporation as part of the corporation's entitlement under 43 U.S.C. 1601 - 1641 (Alaska Native Claims Settlement Act).

COPIES of this resolution shall be sent to the Honorable Bill Clinton, President of the United States; to the Honorable Al Gore, Jr., Vice-President of the United States and President of the U.S. Senate; the Honorable Newt Gingrich, Speaker of the U.S. House of Representatives; the Honorable William J. Perry, Secretary of Defense; the Honorable John H. Dalton, Secretary of the Navy; the Honorable Alan J. Dixon, Chair of the Defense Base Closure and Realignment Commission; and to the Honorable Ted Stevens and the Honorable Frank Murkowski, U.S. Senators, and the Honorable Don Young, U.S. Representative, members of the Alaska delegation in Congress.

Document Separator



OFFICE OF THE VICE COMMANDER

DEPARTMENT OF THE AIR FORCE
HEADQUARTERS AIR FORCE MATERIEL COMMAND
WRIGHT-PATTERSON AIR FORCE BASE, OHIO 45433-5001

Please refer to this number
when responding 950911-2

6 September 1995

Mr. David Lyles
Staff Director
Base Realignment and Closure Commission
Washington DC 20330-1040

Dear Mr. Lyles / *DAVID*

On 10 and 11 October 1995, we will host our annual conference for Air Force Materiel Command (AFMC) Senior Executive Service (SES) and Scientific and Professional (ST) members. This event provides us the opportunity to review the command's top issues and current national concerns with our senior executives.

We would be delighted to have you as a guest speaker on the afternoon of 10 October 1995 (1500-1600), to present your insight into the BRAC process as they developed their recommendations and findings. We anticipate approximately 80 SES/ST participants from throughout AFMC.

Ms. Maribeth Cynkar, Chief, Senior Civilian Management, HQ AFMC/DPK, DSN 787-1094, will work closely with your office concerning the specific details of your participation. I look forward to seeing you at this very special event.

Sincerely

LAWRENCE P. FARRELL, JR.
Lieutenant General, USAF
Vice Commander

OVERVIEW

As of 29 Aug 95

1995 AFMC Senior Civilian (SES/SL/ST) Top Issues Days 10-11 Oct 95
(Location: Wright-Patt AFB OH (Hope Hotel & Conference Center))

PURPOSE: 4th Annual AFMC Top Issues Days Conference

- Executives meet with Gen Viccellio to discuss command perspectives and national issues
- Fosters senior civilian networking and interchange with senior staff

1995 THEME: Managing in a Constrained Environment

HOST: Gen Henry Viccellio, Jr., AFMC Commander

MCs: Lt Gen Farrell, AFMC Vice Commander
Mr Sutton, SES, Chair, AFMC Civilian Executive Advisory Board

INVITED SPEAKERS:

Top ranking officials from AF, OSD, Congress, BRAC and related organizations, e.g., AFA, SEA, etc.

AUDIENCE: All AFMC SES/SL/ST members invited (110+5 SAF/HAF)

- Senior executives include administrative, professional and scientific careerists leading the development, acquisition and sustainment of AF weapon systems
- Expect **80** attending all or most of the 2 days

TENTATIVE SCHEDULE (AGENDA TBD):

Tuesday, 10 Oct (1245-1700)

Keynote Address
Life After BRAC

Speaker
AFMC/CC

Wednesday, 11 Oct

0800-1700

AF Logistics
DDR&E Views
AF Personnel Issues
Lunch
Acquisition Reform
AF Executive Resources Board Improvements
SES/SL/ST Program Update
Discussion/Closing Remarks

AFMC/CV

1830

Social/Dinner (CC Host)
(Spouses invited)

SAF/US

POC: Ms. Pat Shama, Senior Civilian Mgt Division, HQ AFMC/DPK, (513) 257-1094 or
DSN 787-1094; FAX DSN 787-3928

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950911-3

FROM: <u>BOYER, BARBARA</u>	TO: <u>DIXON</u>
TITLE: <u>U.S. SENATOR (CA)</u>	TITLE: <u>CHAIRMAN</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

①	Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING CONSTITUENT LETTER FROM MS. HALLOCK WHO REQUESTS INFORMATION.

Due Date: <u>950913</u>	Routing Date: <u>950911</u>	Date Originated: <u>950912</u>	Mail Date:
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BARBARA BOXER
CALIFORNIA

COMMITTEE ON ENVIRONMENT
AND PUBLIC WORKS

COMMITTEE ON BANKING,
HOUSING, AND URBAN AFFAIRS

COMMITTEE ON THE BUDGET

United States Senate

HART SENATE OFFICE BUILDING
SUITE 112
WASHINGTON, DC 20510-0505
(202) 224-3553

1700 MONTGOMERY STREET
SUITE 240
SAN FRANCISCO, CA 94111
(415) 403-0100

2250 EAST IMPERIAL HIGHWAY
SUITE 545
EL SEGUNDO, CA 90245
(310) 414-5700

525 B STREET
SUITE 990
SAN DIEGO, CA 92101
(619) 239-3884

2300 TULARE STREET
SUITE 130
FRESNO, CA 93721
(209) 497-5109

September 12, 1995

Please refer to this number
when responding **950911-3**

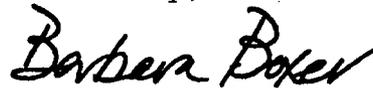
Mr. Allan Dixon
Defense Base Closure and Realignment Commission
1700 N. Moore St., Suite 1425
Arlington, Virginia 22209

Dear Mr. Dixon:

Please find enclosed a copy of a letter from one of my constituents, Beverley W. Hallock. In her letter, she requests information about bases, located in the Washington, D.C. area, that were not included on the base closure and realignment list.

I would appreciate if you would look into her requests and respond to her directly. Thank you for your time and attention to this matter.

Sincerely,



Barbara Boxer
United States Senator

BB:lg
CC: Beverly Hallock
Enclosure

LG

363512

April 26, 1995
4376 Loren Drive
Fremont, Ca. 94536

Senator Barbara Boxer
Senate Office Building
Washington D.C.

Re: BRAC

Dear Senator Boxer:

Could you please find out for me,
and have one of your staff reply, as to
why the BRAC people do not plan on
closing of the following bases that seem
obsolete according to their criteria. All
of the bases are in the D.C. area
and I am very familiar with all of them.

(1) Marine Barracks 8th & I. Sts.
(A base that houses the Marine Corp
Band & is all ceremonial. The members
of the Corps there could be housed or
based at Quantico, Va. & bused to their

Capital functions

(2) Fort Meyer, Va. Houses horses for ceremony; houses big brass & is a lovely place for the retired brass to go to.

(3) Army War College (D.C.) nice place for housing for big brass & commissary shopping. Officers could be educated at the Pentagon - a classroom is a classroom!

(4) Bolling Field - Can't be used for anything but small planes. Communication to & from there could be done somewhere else

(5) Andrews Air Force Base - you don't need the hospital - there is Bethesda Naval Hosp. & Walter Reed. Sec has been disassembled so you don't need it. The President's Air Craft ^(NASA) can be ~~kept~~ kept at Langley, Va. & be

can helicopter across the River, as well as he can helicopter up Penn Ave.

(6) The Naval Gun factory + Anacostia Naval Air.

All these bases are really places to house the big brass. Housing can be expensive + the up-keep + support people who keep the maintenance of the bases, their apparatus and officers and EM clubs are not necessary to the security of the country.

If all the other states have taken the BRAC hits then it is about time that the Country Club bases around D.C. take their hit. I've been to the Clubs at Bolling and Andrews, and have seen the Wm College and Ft. Meyer. They are all expendable and all the Govt people and retired and active brass can find somewhere else to go just like they have done out here.

4

I want to know in detail why
these names are not on any hit list
when they are all just extra baggage.

Sincerely,
Beverly W. Harlock

P.S. I was born and raised in D.C.
and my family goes back 4 generations
in D.C. The state of the city saddens
me and I no longer enjoy visiting there.
Hopefully, one day, it will again be
a city we can be proud of as our
Nation's Capital.

B



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
when responding 950911-321

ALAN J. DIXON, CHAIRMAN

September 21, 1995

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

Ms. Beverly Hallock
4376 Lorren Drive
Fremont, California 94536

Dear Ms. Hallock:

Senator Barbara Boxer forwarded to the Commission your letter concerning military facilities in the Washington, D.C. area for our review and reply. I appreciate your interest in the base closure process and welcome your comments.

The Secretary of Defense recommended 146 bases for closure and realignment in its report to the Commission on February 28, 1995. The Secretary of Defense did not recommend the facilities cited in your letter for either realignment or closure. Similarly, during 16 weeks of careful review and analysis, the Commission did not find adequate grounds under the law authorizing the base closure process, PL 101-510, to add the facilities to the Secretary's list for further consideration.

I can assure you that this Commission was devoted to making fair and objective decisions on the bases considered for closure and realignment. The Commission's final deliberations resulted in 176 recommendations to close or realign military facilities. Each one of the Commission's decisions was a tough but necessary step to adequately downsize the nation's military infrastructure.

I appreciate you sharing your thoughts on this difficult and challenging process.

Sincerely,

David S. Lyles
Staff Director

DSL:js



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950911-321

ALAN J. DIXON, CHAIRMAN

September 21, 1995

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

The Honorable Barbara Boxer
United States Senate
Washington, D.C., 20510

Dear Senator Boxer:

Thank you for forwarding to the Commission a letter from your constituent, Ms. Beverly Hallock, concerning Washington D.C. area military facilities. I appreciate her interest in the base closure process and responded directly to her inquiry as you requested.

The Secretary of Defense recommended 146 bases for closure and realignment in its report to the Commission on February 28, 1995. The Secretary of Defense did not recommend the six Washington D.C. facilities cited in her letter for either realignment or closure. Similarly, during 16 weeks of careful review and analysis, the Commission did not find adequate grounds under the law authorizing the base closure process, PL 101-510, to add the facilities to the Secretary's list for further consideration.

I can assure you that this Commission was devoted to making fair and objective decisions on the bases considered for closure and realignment. The Commission's final deliberations resulted in 176 recommendations to close or realign military facilities. Each one of the Commission's decisions was a tough but necessary step to adequately downsize the nation's military infrastructure.

I appreciate the time and commitment you have devoted to this difficult and challenging process.

Sincerely,

David S. Lyles
Staff Director

DSL:js

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950911-4

FROM: <u>DIXON</u>	TO: <u>CLINTON, BILL</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>PRESIDENT</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S.A.</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER OF RESIGNATION.

Due Date: _____	Routing Date: <u>950911</u>	Date Originated: <u>950911</u>	Mail Date: _____
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when recording 950911-4

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOKA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

September 11, 1995

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

I hereby resign as Chairman of the Defense Base Closure and Realignment Commission effective immediately.

Although closing bases today is essential to the future readiness and modernization of our military forces, deciding which military bases to close is a very painful process. I am proud of the way that the Commission carried out its responsibilities, and I believe that our recommendations are in the best interests of the Department of Defense.

Mr. President, I am grateful for the opportunity you have given me to serve the country again as Chairman of the Defense Base Closure and Realignment Commission.

Sincerely,

Alan J. Dixon
Chairman

THE WHITE HOUSE

WASHINGTON

September 8, 1995

TOP SECRET//SI//NF//NOFORN

950911-4

General J. B. Davis, USAF, Ret.
Commissioner
Defense Base Closure and
Realignment Commission
Suite 1425
1700 North Moore Street
Arlington, Virginia 22209

Dear General Davis:

I have received your letter advising me of your resignation from the Defense Base Closure and Realignment Commission. As you requested, I hereby accept your resignation, effective immediately.

I appreciate your hard work with the Commission and your efforts to help our nation maintain a strong military. On behalf of all who have benefited from your service, I thank you for a job well done.

Best wishes for every future success.

Sincerely,

Bill Clinton

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950915-1

FROM: <u>WATTS, J.C. JR</u>	TO: <u>COMMISSIONERS</u>
TITLE: <u>U.S. REP (OK)</u>	TITLE: _____
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: <u>DBERC</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

① Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

SEEKING ANSWERS TO PARTICULAR QUESTIONS CONCERNING "PRIVATIZATION"

ALL COMMISSIONERS RECEIVED LETTER

Due Date: <u>950917</u>	Routing Date: <u>950915</u>	Date Originated: <u>950914</u>	Mail Date:
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J.C. WATTS, JR.
4TH DISTRICT, OKLAHOMA

MICHAEL J. HUNTER
CHIEF OF STAFF

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950915-1
SEP 14 1995

Commissioner Alton W. Cornella
The Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Commissioner Cornella:

This country is at a crossroads in the Defense Base Realignment and Closure (BRAC) process. As a Commissioner I seek your views on how we, as a nation, can best be served.

President Clinton has proposed a "privatize-in-place" option for McClellan and Kelly air logistics centers. However, I question the viability and merit of this plan. Simply put, I have thought through Dr. White's proposal and cannot make sense out of it. A few questions come to mind:

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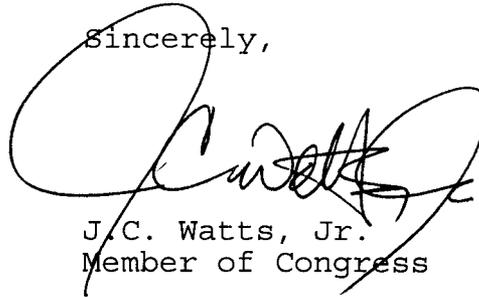
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I look forward to your response.

Sincerely,

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J.C. Watts, Jr.
Member of Congress

JCW/ebl

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4TH DISTRICT, OKLAHOMA

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CHIEF OF STAFF

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950915-1

Commissioner Josue Robles, Jr.
Major General, USA (Ret.)
The Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Commissioner Robles:

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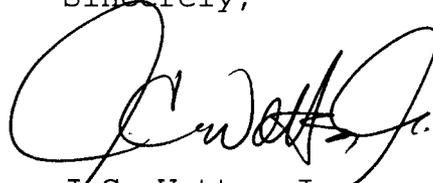
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J.C. Watts, Jr.
Member of Congress

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Commissioner Wendi L. Steele
The Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Commissioner Steele:

This country is at a crossroads in the Defense Base Realignment and Closure (BRAC) process. As a Commissioner I seek your views on how we, as a nation, can best be served.

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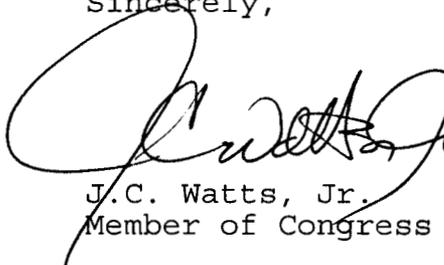
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J.C. Watts, Jr.
Member of Congress

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JCW/eb1

J.C. WATTS, JR.
4TH DISTRICT, OKLAHOMA

MICHAEL J. HUNTER
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SEP 14 1995

Commissioner Rebecca G. Cox
The Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Commissioner Cox:

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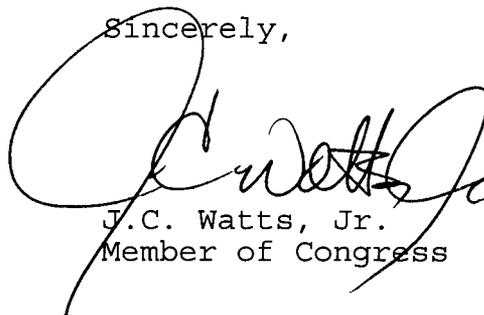
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Member of Congress

Thanks Rebecca.

JCW/ebl

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4TH DISTRICT, OKLAHOMA

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PLEASE REFER TO THE FOLLOWING
WHEN REPLYING: 950915-1

1 SEP 14 1995

Commissioner James B. Davis
General, USAF (Ret.)
The Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Commissioner Davis:

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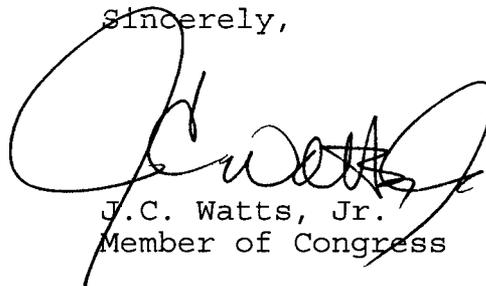
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SEP 14 1995

Commissioner S. Lee Kling
The Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Commissioner Kling:

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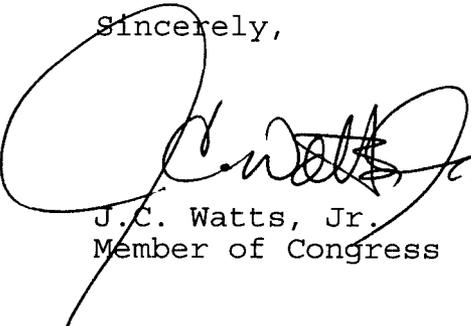
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J.C. Watts, Jr.
Member of Congress

JCW/ebl

J.C. WATTS, JR.
4TH DISTRICT, OKLAHOMA

MICHAEL J. HUNTER
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SEP 14 1995

Commissioner Benjamin F. Montoya
Rear Admiral, USN (Ret.)
The Defense Base Closure and Realignment Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Dear Commissioner Montoya:

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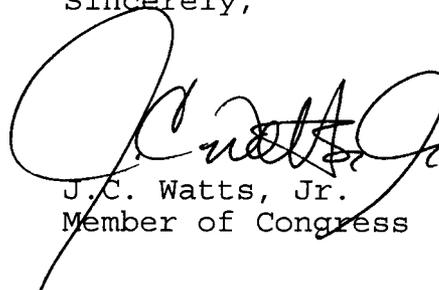
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Member of Congress

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S. LEE KLING

1401 SOUTH BRENTWOOD BOULEVARD
ST. LOUIS, MISSOURI 63144
(314) 963-2501
FAX (314) 968-1255

September 29, 1995

Honorable J.C. Watts, Jr.
Congress of the United States
House of Representatives
Washington, D.C. 20515-3604

Handwritten note: "Please refer to this number 950915-162"

Dear Congressman Watts:

Thank you for your recent letter concerning the issue of privatization in place for the workload of the Sacramento and San Antonio Air Logistics Centers. I certainly understand your interest in this question.

As Chairman Dixon noted in his July 8 letter to Deputy Secretary of Defense John White, the Commission was generally very supportive of the concept of privatization of DoD industrial and commercial activities. This is consistent with the May, 1995 Report of the Commission on Roles and Missions of the Armed Forces, which concluded that "with proper oversight, private contractors could provide essentially all of the depot-level maintenance services now conducted in government facilities within the United States." Privatization is very beneficial in certain situations but not all.

In the specific cases of Sacramento and San Antonio Air Logistics Centers, the Commission was very aware that we were recommending the closure of two very large industrial activities. The Commission's recommendation to consolidate the workloads of these two Air Logistics Centers "to other DoD depots or to private sector commercial activities as determined by the Defense Depot Maintenance Council" was intended to give the Air Force and the Secretary of Defense the maximum flexibility to implement the closure of these two Air Logistics Centers in a way that would eliminate excess capacity without harming ongoing Air Force operations and provide the greatest savings. With the exception of the direction to move the common-use ground-communication electronics workload currently performed at Sacramento Air Logistics Center to Tobyhanna Army Depot, the Commission did not direct any of the workload of McClellan or San Antonio Air Force Bases to any specific DoD depot or to the private sector. We felt that the Defense Department was in the best position to make these judgments.

The Commission's review clearly documented significant excess capacity in the five Air Force Air Logistics Centers. Privatization in place of all of the workload of Sacramento and San Antonio Air Logistics Centers could result in little or no savings to the Air Force by the closures. Further, it might result in privatizing excess capacity rather than eliminating it and could also miss the opportunity to improve the efficiency of other DoD depots by increasing their utilization.

Thank you for your continuing interest in the base closure process.

Kindest regards,

A handwritten signature in black ink, appearing to read 'S. Lee Kling', with a stylized flourish at the end.

S. Lee Kling



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0804

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

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REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STRELE

September 21, 1995

The Honorable J. C. Watts, Jr.
U. S. House of Representatives
Washington, D.C. 20515

Dear Representative Watts,

Thank you for your letter of September 15 and questions regarding the issue of privatization in place for the workload of the Sacramento and San Antonio Air Logistics Centers.

The Commission was, in general, supportive of privatization of DoD industrial activities where appropriate. However, privatization as a concept and forced-privatization in place of what is clearly excess depot capacity are two very different issues.

In the specific cases of the Sacramento and San Antonio ALCs, the Commission was very aware that we were recommending the closure of two very large industrial activities. The Commission's recommendation to consolidate these workloads, other than common-use ground-communication and electronics work, "to other DoD depots or to private sector commercial activities as determined by the Defense Depot Maintenance Council. Move the required equipment . . . to the receiving locations" was intended to move that workload to the most cost-effective and operationally sound location after closure of the ALCs and elimination of that capacity.

We felt that the Depot Maintenance Council, rather than the Air Force, would be in the best position to proceed in good faith to maximize efficiencies by determining what portions of that workload should be interserviced, moved to another ALC or transferred to the private sector (not necessarily "in place"). Forced privatization in place of all of the workload is contrary to the intent of our Report language.

The only instance I am aware of the Commission specifically discussing the possibility of significant ALC privatization in place, or a government owned/contractor operated facility (GO/CO), was the C-5 work at Kelly (excluding engines). That would assume it could be accomplished by a private contractor at that location for less than the savings and efficiencies which would be realized by moving it. By all of our measures, it appeared that the long-term savings to DoD would be substantial by moving that workload to another ALC, but we did not want to pre-determine the outcome of a complete and fair analysis by the Depot Maintenance Council, which the President's proposal disallows.

Though the Commission did not direct the engine work to move to another ALC, our Findings state, "The Commission urges the Air Force to consolidate engine maintenance activity at Tinker to reduce excess capacity. The Commission firmly believes that consolidation of engine activities will result in lower costs and increased efficiencies."

Privatization in place of all the workload of the 2 closing ALCs would enhance our national security posture only when:

- o moving the work to another DoD depot or to a private activity would have unmanageable operational/readiness risk;
- o the costs to move the work would outweigh the long-term efficiencies and savings which would be realized (capacity utilization, reduction in overhead, etc.); or
- o a truly unique capability or strategically important redundancy would be lost or unable to be cost-effectively replicated elsewhere in the public or private sector.

It's important to remember that both DoD and the Commission's review clearly documented significant excess capacity in the 5 ALCs. Privatization in place of all of the workload of Sacramento and San Antonio would result in shifting excess capacity to what appears would be a competitively protected segment of the private sector rather than eliminating it, and further, would miss the opportunity to improve the efficiency of the other DoD depots.

The Commission clearly did not intend to privatize in place all of the workload from the 2 ALCs we voted to close, as noted in our Findings, "closure . . . permits significantly improved utilization of the remaining depots and reduces DoD operating costs." Where the Commission encouraged privatization in place, our Report addresses it directly (see pgs. 1-58 to 1-61). Such was not the case with the ALCs.

Moreover, not allowing the remaining ALCs -- all of which ranked higher in military value -- to compete for the additional workload, will cause them to become increasingly less cost-competitive in the future. Even beyond common sense issues of most effectively utilizing our limited defense resources, I am at a loss to understand why it would be in the Air Force's best interest to protect its lowest ranking depots at the expense of its 3 superior installations.

As difficult as it was to vote for the closure of 2 facilities of this size and quality, the Commission voted 6-2 to do so because we felt that it was in the best interest of the Air Force, DoD, and the American taxpayers. If any Commissioner had offered a motion to privatize in place, as the President proposes, I am 100% certain that such a motion would have been defeated handily.

Representative Watts, I hope I have answered your questions. Please feel free to contact me if I might be of further service on this or any other matter.

Highest regards,


Wendi L. Steele
Commissioner

J.B. DAVIS & ASSOCIATES
3600 Windber Blvd.
Palm Harbor, FL 34685

October 4, 1995

Honorable J.C. Watts, Jr.
Congress of the United States
House of Representatives
Washington, D.C. 20515-3604

Dear Congressman Watts:

Thank you for your recent letter concerning the issue of privatization in place for the workload of the Sacramento and San Antonio Air Logistics Centers. I certainly understand your interest in this question.

As Chairman Dixon noted in his July 8 letter to Deputy Secretary of Defense John White, the Commission was generally very supportive of the concept of privatization of DoD industrial and commercial activities. This is consistent with the May, 1995 Report of the Commission on Roles and Missions of the Armed Forces, which concluded that "with proper oversight, private contractors could provide essentially all of the depot-level maintenance services now conducted in government facilities within the United States."

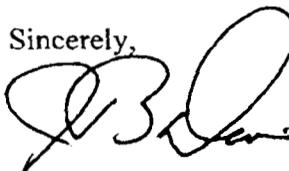
In the specific cases of Sacramento and San Antonio Air Logistics Centers, the Commission was very aware that we were recommending the closure of two very large industrial activities. The Commission's recommendation to consolidate the workloads of these two Air Logistics Centers "to other DoD depots or to private sector commercial activities as determined by the Defense Depot Maintenance Council" was intended to give the Air Force and the Secretary of Defense the maximum flexibility to implement the closure of these two Air Logistics Centers in a way that would eliminate excess capacity without harming ongoing Air Force operations. With the exception of the direction to move the common-use ground-communication electronics workload currently performed at Sacramento Air Logistics Center to Tobyhanna Army Depot, the Commission did not direct any of the workload of McClellan or San Antonio Air Force Bases to any specific DoD depot or to the private sector. We felt that the Defense Department was in the best position to make these judgments.

The Commission's review clearly documented significant excess capacity in the five Air Force Air Logistics Centers. Privatization in place of all of the workload of Sacramento and San Antonio Air Logistics Centers could result in privatizing excess capacity rather than eliminating it, and could also miss the opportunity to improve the efficiency of other DoD depots by increasing their utilization.

The Commission recommendations have no impact on the existing statutory and regulatory authorities governing Department of Defense procurement, contracting and acquisition practices. The Commission could not and did not relieve the Department of Defense from its compliance responsibilities or otherwise waive any of these authorities for the closure of the Sacramento and San Antonio Air Logistics Centers. We also assumed that all closure activities would be guided by the need to achieve operating efficiencies and cost savings.

Thank you for your continuing interest in the base closure process.

Sincerely,

A handwritten signature in black ink, appearing to read 'J.B. Davis', written in a cursive style.

Gen. (R) J.B. Davis
USAF



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

October 9, 1995

Honorable J.C. Watts, Jr.
Congress of the United States
House of Representatives
Washington, D.C. 20515-3604

Dear Congressman Watts:

Thank you for your recent letter concerning the issue of privatization in place for the workload of the Sacramento and San Antonio Air Logistics Centers. I certainly understand your interest in this question.

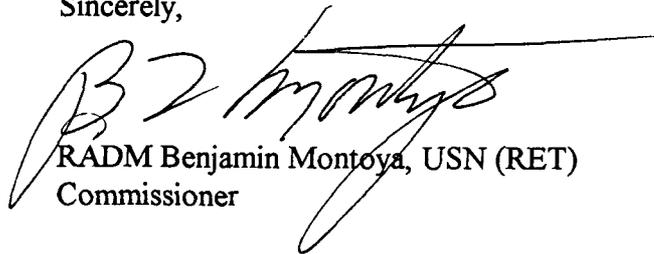
As Chairman Dixon noted in his July 8 letter to Deputy Secretary of Defense John White, the Commission was generally very supportive of the concept of privatization of DoD industrial and commercial activities. This is consistent with the May, 1995 Report of the Commission on Roles and Missions of the Armed Forces, which concluded that "with proper oversight, private contractors could provide essentially all of the depot-level maintenance services now conducted in government facilities within the United States."

In the specific cases of Sacramento and San Antonio Air Logistics Centers, the Commission was very aware that we were recommending the closure of two very large industrial activities. The Commission's recommendation to consolidate the workloads of these two Air Logistics Centers "to other DoD depots or to private sector commercial activities as determined by the Defense Depot Maintenance Council" was intended to give the Air Force and the Secretary of Defense the maximum flexibility to implement the closure of these two Air Logistics Centers in a way that would eliminate excess capacity without harming ongoing Air Force operations. With the exception of the direction to move the common-use ground-communication electronics workload currently performed at Sacramento Air Logistics Center to Tobyhanna Army Depot, the Commission did not direct any of the workload of McClellan or San Antonio Air Force Bases to any specific DoD depot or to the private sector. We felt that the Defense Department was in the best position to make these judgments.

The Commission's review clearly documented significant excess capacity in the five Air Force Air Logistics Centers. Privatization in place of all of the workload of Sacramento and San Antonio Air Logistics Centers could result in privatizing excess capacity rather than eliminating it, and could also miss the opportunity to improve the efficiency of other DoD depots by increasing their utilization.

In summary, I believe it was our intent to give the Department of Defense the necessary flexibility to reduce overall costs in the Air Logistics Centers. It is my belief that alternatives short of full consolidation at the three remaining Air Logistics Centers must survive a strict cost and efficiency standard which results in lower appropriations. If that does not occur, I concur in your assessment that the BRAC process has been "turned on its ear" for other purposes.

Sincerely,

A handwritten signature in black ink, appearing to read "B. Montoya", is written over a horizontal line. The signature is stylized and cursive.

RADM Benjamin Montoya, USN (RET)
Commissioner

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950915-2

FROM: <u>LYLES</u>	TO: <u>LAYCHAK, ROBERT L.</u>
TITLE: <u>STAFF DIRECTOR</u>	TITLE: <u>DIRECTOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>INFO. MGMT. SPT. CTR.</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

THANK YOU FOR THE LOAN OF COMPUTER EQUIPMENT.

Due Date: _____

Routing Date: 950915

Date Originated: 950915

Mail Date: _____



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

September 15, 1995

Mr. Robert L. Laychak
Director
Information Management Support Center
6602 Army Pentagon
Washington, D.C. 20310-6602

Please refer to this number
when responding 950915-2

Dear Bob:

On behalf of the Commissioners and staff of the Defense Base Closure and Realignment Commission, I want to thank you for the loan of computer equipment from June, 1994 to September, 1995.

The loan of this equipment permitted the Commission staff to become familiar with Microsoft Office applications and to adopt them for our work during the 1995 base closure round. Your generous agreement to extend the loan of this equipment beyond the original 180-day period allowed the Commission to conserve scarce resources when we purchased compatible computer equipment for the expanded Commission staff.

Bob, I am very much in your debt. The Chairman, the Commissioners and all of the staff are grateful to you for your assistance.

Sincerely,

David S. Lyles

Staff Director

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950918-1

FROM: <u>STILWELL, JAMES</u>	TO: <u>LYLES</u>
TITLE: <u>INTERIM GENERAL MGR.</u>	TITLE: <u>STAFF DIR</u>
ORGANIZATION: <u>SAN MATEO COUNTY HARBOR DISTRICT</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./ CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./ COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./ INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	①	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

STATES THAT HE HAS NOT HEARD FROM THE A.F. CONVERSION AGENCY AND THAT SIX MONTHS HAVE ELAPSED; ORIGINAL LETTER ATTACHED.

Due Date: <u>950925</u>	Routing Date: <u>950918</u>	Date Originated: <u>950914</u>	Mail Date:
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SAN MATEO COUNTY HARBOR DISTRICT

BOARD OF
HARBOR COMMISSIONERS

SALLY R. CAMPBELL
FRANK LEE
DONALD W. SHERER
JAMES STILWELL
BETTY M. STONE

GENERAL MANAGER
DONALD F. GULUZZY

September 14, 1995

Placed into file 950918-1
- 950918-1

Mr. David Lyles, Staff Director
Defense Base Closure & Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

No. 950303-12R1

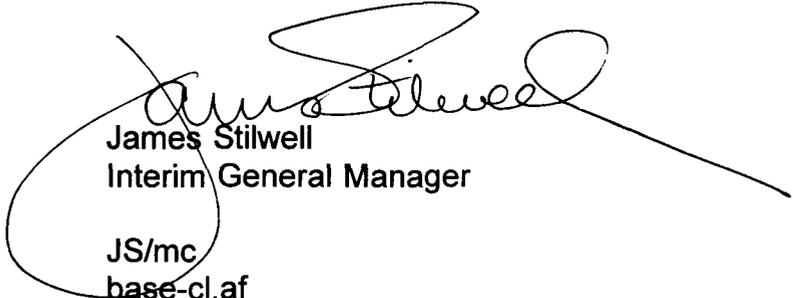
Dear Mr. Lyles:

As of this date, we have not heard from the Air Force Conversion Agency.
A period of six months has now elapsed.

Please respond with their full address and a point of contact which will
allow us to expedite this matter.

Sincerely,

SAN MATEO COUNTY HARBOR DISTRICT


James Stilwell
Interim General Manager

JS/mc
base-cl.af

cc: Senator Diane Feinstein
1700 Montgomery Street, #305
San Francisco, CA 94111



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950303-12 R1

Mr. Donald F. Guluzzy
General Manager
San Mateo County Harbor District
One Johnson Pier
P.O. Box 39
El Granada, CA 94108

RECEIVED

MAR 31 1995

Dear Mr. Guluzzy:

DONALD F. GULUZZY
GENERAL MANAGER
S.M.C.H.D.

Thank you for your recent letter to the Defense Base Closure and Realignment Commission.

The issue of property disposal is under the jurisdiction of the Department of Defense. We have taken the liberty of forwarding your inquiry to the Air Force Conversion Agency. In addition, we have requested that the Air Force respond directly to you.

Again, thank you for contacting the Commission.

Sincerely,

David Lyles
Staff Director

DL:cw



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

original to the recipient
copy responding 95018-1R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

September 28, 1995

Mr. James Stilwell
Interim General Manager
San Mateo County Harbor District
Post Office Box 39
El Granada, California 94018

Dear Mr. Stilwell:

Thank you for your most recent letter to the Defense Base Closure and Realignment Commission concerning the disposal of Air Force property in the San Mateo County Harbor District.

It is my understanding that Mr. Frank Cirillo, the Commission's Air Force Team Leader, and Ms. Lynn Hunter, of the Air Force Conversion Agency, have contacted you directly to discuss San Mateo County Harbor District's interest in Pillar Point AFS.

Again, thank you for contacting the Commission. Please feel free to contact me at (703) 696-0504 if you have further questions regarding this issue.

Sincerely,

David S. Lyles
Staff Director

Document Separator

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950926-1

FROM: FINKLE, JEFF	TO: DIXON
TITLE: EXECUTIVE DIRECTOR	TITLE: CHAIR
ORGANIZATION: CUED	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		⓪		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				BRITTA BRACKNEY		⓪	

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	✓	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

INVITATION LETTER TO HILL RECEPTION.

* NO RESPONSE NECESSARY PER DAVID LYLES. *

Due Date: 9509 951003	Routing Date: 950926	Date Originated: 950922	Mail Date:
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National Council for Urban Economic Development

1730 K Street, N.W., Suite 915, Washington, D.C. 20006 • Telephone (202) 223-4735 • Fax (202) 223-4745
Jeffrey A. Finkle, Executive Director

Print order to this number
when responding 950926-1

MEMORANDUM

TO: Friends of CUED

FROM: Jeff Finkle

RE: Reception on Capitol Hill - October 2, 1995

DATE: September 22, 1995

Please join the participants of the Urban Economic Development Summit at a reception on Capitol Hill on Monday, October 2, 1995 from 5:30 pm - 7:00 pm. The reception will be held in the beautiful Rayburn House Office Building, Room 2168.

If you are interested in attending our reception please R.S.V.P. to Steve Ross at (202) 223-4735 by COB Thursday, September 28, 1995.

Document Separator

JOE SCARBOROUGH
1ST DISTRICT, FLORIDA
NATIONAL SECURITY
COMMITTEE
GOVERNMENT REFORM AND
OVERSIGHT COMMITTEE

Congress of the United States
House of Representatives
Washington, DC 20515-0901

WASHINGTON OFFICE:
1523 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-4136

DISTRICT OFFICES:
4300 BAYOU BOULEVARD
SUITE 37
PENSACOLA, FL 32503
(904) 479-1183
348 S.W. MIRACLE STRIP PARKWAY
UNIT 21
FORT WALTON BEACH, FL 32548
(904) 664-1266

September 20, 1995

Hon. Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to file number
950927-1

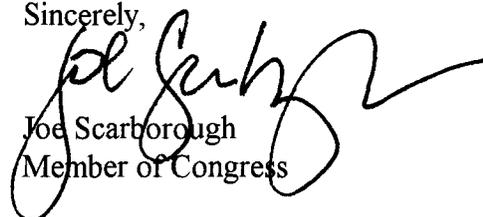
Dear Chairman Dixon:

A few questions have come up concerning language included in the 1995 Base Closure and Realignment Commission law. I request clarification regarding the intent of the Commission's recommendation language on Eglin Air Force Base relative to Electronic Combat (EC) Test and Evaluation (TE). Specifically:

1. Was it the intent of BRAC that the movement of the eight EC threat simulator systems and two EC pod systems would be the only actions authorized by BRAC? Further, was it the intention that any additional realignment of Eglin EC Test and Evaluation capabilities be deferred until DoD compliance with Congressional requirement for an EC Master Plan?
2. Was it the intent of BRAC to authorize reallocation of any Eglin manpower and workload to the Nellis Range Complex or just the assets from those facilities?
3. Were the eight threat simulators designated by BRAC specifically identified, or was that decision left to Air Force discretion?
4. Was the intent of BRAC to terminate all capabilities associated with the remaining EC threat systems except their emitter operations? As you know, EC operational test and evaluation conducted by USAF Air Warfare Center and Air Force Special Operations Command requires threat system receiver operation as well as instrumentation to achieve their test objectives.

Any assistance you could provide in answering these inquiries would be appreciated. If you have any questions concerning this request, please feel free to contact Bart Roper of my staff.

Sincerely,


Joe Scarborough
Member of Congress

CJS/bbr

Thanks!



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOKA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

October 31, 1995

Honorable Joe Scarborough
Congress of the United States
House of Representatives
Washington, D.C. 20515-0901

Dear Congressman Scarborough:

This is in response to your letter to Chairman Dixon concerning the Commission's actions with respect to Electronic Combat Test and Evaluation activities at Eglin Air Force Base.

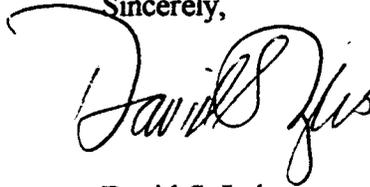
The Commission concurred with the recommendation of the Secretary of Defense to relocate eight electronic combat threat simulator systems and two electronic combat pod systems from Eglin Air Force Base to Nellis Air Force Base. In concurring with this recommendation, the Commission noted in our findings that the Defense Department has not completed an electronic combat master plan for consolidation of electronic combat assets throughout the Department of Defense, and we noted that such a masterplan should be used to establish the electronic combat infrastructure for optimum utilization in the future.

The recommendation of the Secretary of Defense to transfer these activities did not address the transfer of workload and personnel from Eglin Air Force Base to Nellis Air Force Base. The supporting material in the Cost of Base Realignment Actions (COBRA) submitted to the Commission by the Air Force in support of this recommendation included the transfer of military and civilian personnel from Eglin to Nellis. While the Commission expressed concern that the total costs of this transfer as reported by the Air Force might be understated, the Commission ultimately approved the transfer of these activities as proposed by the Secretary of Defense. Although the eight threat simulators proposed for transfer from Eglin Air Force Base were not specifically identified in the recommendation of the Secretary of Defense to the Commission, these eight simulators are specifically identified in the Air Force COBRA supporting data.

Your final question involved the termination of other electronic combat testing at Eglin Air Force Base. The recommendation of the Secretary of Defense, which the Commission adopted, stated that "Those emitter-only systems at the Air Force Development Test Center (AFDTC) at Eglin AFB necessary to support Air Force Special Operations Command (AFSOC), the USAF Air Warfare Center, and Air Force Materiel Command Armaments/Weapons Test and Evaluation activities will be retained. All other activities and facilities associated with Eglin will remain open."

I appreciate this opportunity to respond to your questions regarding the Commission's recommendation relative to electronic combat test and evaluation activities at Eglin Air Force Base.

Sincerely,

A handwritten signature in black ink, appearing to read "David S. Lyles". The signature is written in a cursive style with a large, sweeping initial "D".

David S. Lyles
Staff Director

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950927-1

FROM: SCARBOROUGH, JOE	TO: DIXON
TITLE: U.S. REP. (FLA')	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON	✓			COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

REQUEST CLARIFICATION REGARDING INTENT OF COMMISSION'S RECOMMENDATION LANGUAGE ON EGLIN AFB RELATIVE TO ELECTRONIC COMBAT TEST AND EVALUATION; SPECIFIC QUESTIONS ATTACHED.

Due Date: 950929	Routing Date: 950927	Date Originated: 950920	Mail Date:
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Document Separator

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 951004-1

FROM: WEDLEY, TERRINA	TO: DIXON
TITLE: CITIZEN	TITLE: CHAIRMAN
ORGANIZATION: PERRY, MI	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	Ⓢ	FYI

Subject/Remarks:

CITIZEN WITH QUESTIONS/CONCERNS.

Due Date:	Routing Date: 951004	Date Originated: 950909	Mail Date: 951004
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September 9, 1995

Please refer to this number
when responding 95004-X

The Honorable Alan J. Dixon
The Defense Base Closure and Realignment Commission
1700 North Moore Street Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

I am writing you today to express my concern about The Defense Base and Realignment Act (P.L. 101-510). I am strongly against the governmental process of closing national defense bases across the country. In the age of uncertainty we live, I fail to see the advantages that the closing of our nations' defense bases will bring.

One concern about this issue is the loss of jobs and the affect on the community. The military has been a long employer of many civilians willing to serve their country. The closure of installations affect not only the civilians employed there but the community as a whole. For some of these communities, the military base is a major source of their livelihood. Closing the base breaks down the structure of the community as well as raising the unemployment rates.

Another concern of the American public, if not the biggest, is the security of the nation. Even though the Cold War is over, the public is worried about the threat of foreign invaders. With the continued closures/downsizing of our military, the public is more fearful that the U.S may be vulnerable should a crisis arise. Which is a reasonable concern considering earlier and continued problems with the Middle East.

The last of the BRAC rounds were finalized yesterday, but it is far from over. It will take six years to complete the process. During these six years, according to your commissions' report to the President, you would like to implement another round of closures in 2001. Before this takes place, I strongly encourage you weigh that decision. Looking at all aspects of the issue and understanding the repercussions of the decision. I also encourage

you to take that time to give the public a clearer view of this process.

I would be pleased and appreciate any response you may have. Any further information explaining the progress made by this committee would be appreciated also.

Sincerely,

Terrina Wedley
4301 W. Lansing Rd.
Perry, MI 48872
(517) 625-4242



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

951004-7R1

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

October 4, 1995

Ms. Terrina Wedley
4301 W. Lansing Road
Perry, MI, 48872

Dear Ms. Wedley:

Thank you for your letter to Chairman Dixon concerning the Defense Base Closure and Realignment Act. I appreciate your interest in the base closure process and welcome your comments.

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. The Commission, in conjunction with the Department of Defense, carefully considered the military value and the consequences on local employment during our review and analysis of bases considered for closure and realignment. The Commission never wavered from its obligation to consider the national security implications of its decisions. To this end, the Commission closely adhered to the Department of Defense's force structure plan when reaching its decisions. Each one of the Commission's final decisions was a difficult but necessary step to streamline the nation's military infrastructure in a careful and deliberate manner.

The Commission recommended that another base closure round take place in 2001 because senior military and civilian leaders in the Department of Defense indicated that excess infrastructure will remain following the implementation of all previous base closure rounds. Implementation of an additional round of base closures, however, would require enactment of new legislation by the Congress.

I appreciate your taking the time to share your views with the Commission.

Sincerely,

David S. Lyles
Staff Director

Document Separator

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 951012-1

FROM: <u>GILMAN, BENJAMIN A.</u>	TO: <u>GENERAL</u>
TITLE: <u>U.S. REP. (NY)</u>	TITLE: <u>DBCRC</u>
ORGANIZATION: <u>U.S. CONGRESS</u>	ORGANIZATION: _____
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		①		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	① Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

FORWARDING CONSTITUENT LETTER WITH CONCERNS REGARDING BAYONNE.

Due Date: <u>951014</u>	Routing Date: <u>951012</u>	Date Originated: <u>951003</u>	Mail Date:
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

October 26, 1995

The Honorable Benjamin Gilman
United States House of Representatives
Washington, DC 20515

Dear Congressman Gilman:

Thank you for forwarding a copy of a letter from Mr. Richard P. Thorsen concerning the Military Ocean Terminal, Bayonne, New Jersey (MOTBY).

I can assure you that this Commission worked diligently to arrive at fair and objective decisions on the bases considered for closure and realignment. All available information regarding MOTBY was carefully considered by the Commissioners and the Commission staff during our sixteen week review and analysis process. The Commission's final deliberations resulted in recommendations to close or realign 132 military facilities. Each one of the Commission's decisions, including the decision on MOTBY, was a difficult but necessary step to reduce the size of our nation's military infrastructure in a careful and deliberate manner. In the case of the Military Sealift Command Atlantic (MSCLANT), which Mr. Thorsen is interested in, the Commission recommended that this activity be moved "to a location to be determined". The final decision on the new location of MSCLANT will be up to the Department of Defense.

Your continued interest in this matter is appreciated. As you requested, I have enclosed a copy of Mr. Thorsen's letter back to you.

Sincerely,

A handwritten signature in cursive script, appearing to read "David Lyles".

David Lyles
Staff Director

Enclosure

BENJAMIN A. GILMAN
20TH DISTRICT, NEW YORK

INTERNATIONAL RELATIONS
COMMITTEE
CHAIRMAN

SUBCOMMITTEE:
INTERNATIONAL OPERATIONS
AND HUMAN RIGHTS

GOVERNMENT REFORM
AND OVERSIGHT COMMITTEE

SUBCOMMITTEES:
POSTAL SERVICE
CIVIL SERVICE

Congress of the United States
House of Representatives

Washington, DC 20515-3220

October 3, 1995

Please refer to the number
951012-1

Base Realignment and Closure Commission
1700 North Moore St., Suite 1425
Arlington, VA 22206

To Whom It May Concern:

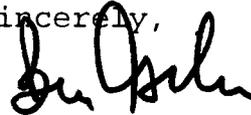
I have received the attached communication from my constituent, Richard Thorsen, of Monroe, New York, regarding his concern with the decision by the Commission to close the Military Ocean Terminal.

I would welcome your review of Mr. Thorsen's concerns as well as the Commission's view on this matter.

Please provide me with a report of your findings when your review has been completed and have the constituent's letter returned to the attention of Todd Burger of my staff.

Thank you for your kind attention.

Sincerely,



BENJAMIN A. GILMAN
Member of Congress

BAG:ptb
Enclosure

PLEASE REPLY TO:

WASHINGTON OFFICE:
2449 RAYBURN BUILDING
WASHINGTON, DC 20515-3220
 TELEPHONE: (202) 225-3776

DISTRICT OFFICE:
407 EAST MAIN STREET
SUITE 2
P.O. Box 358
MIDDLETOWN, NY 10940-0358
 TELEPHONE: (914) 343-6666

DISTRICT OFFICE:
377 ROUTE 59
MONSEY, NY 10952-3498
 TELEPHONE: (914) 357-9000

DISTRICT OFFICE:
32 MAIN STREET
HASTINGS-ON-HUDSON,
NY 10706-1602
 TELEPHONE: (914) 478-5550

29 August 1995

46 Fredrick Drive
Monroe, NY 10950

Hon. Benjamin A. Gilman
377 Route 59
Monsey, NY 10952

Dear Congressman Gilman,

I am writing to express my concern with the recent Base Realignment and Closure Commission (BRAC) recommendation to close the Military Ocean Terminal (MOT) in Bayonne, NJ, and relocate one of the tenant commands on that base, the Military Sealift Command Atlantic (MSCLANT), to Norfolk, VA. To synopsise my concern, it appears that a proposed relocation of MSCLANT to Norfolk is functionally unnecessary, and if permitted to happen will impose an unnecessary expense.

Before I discuss my concerns further I would like to give you a little background on myself. In 1975, I received a nomination from you to attend the U.S. Merchant Marine Academy at Kings Point, NY. I graduated from the Academy in 1980 and I have worked in the marine industry for the last fifteen years. Most of my career has been spent supporting the design and operation of U.S. Naval ships. I am currently the Director of the Naval Fleet Auxiliary Force for the Military Sealift Command Atlantic, where I manage engineering operations for a fleet of seven fuel replenishment tankers which support U.S. Naval operations worldwide. I am proud to be employed in Government service, and I am sincerely thankful to you for the nomination you gave me twenty years ago to set me on my course.

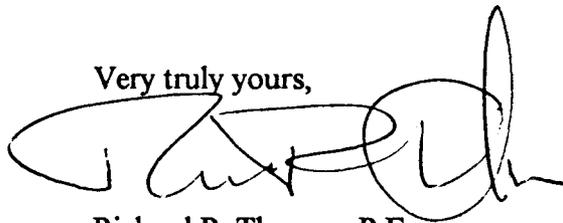
In this era of cost reduction, I am aware of the sacrifices we are all being asked to make, and I have personally and professionally accepted the challenge to find ways to reduce spending and improve the efficiency of our business. When it was announced that MOT was to close, the expectation among MSCLANT employees was that MSCLANT would relocate to another facility within the NY/NJ metropolitan area, presumably at the least possible cost. MSCLANT has operated from this area since it's inception in the late 1940s, having previously been located in the former Brooklyn Navy Yard until 1970. Over the years, MSCLANT has obtained many talented, dedicated professionals from the NY/NJ area, and has successfully operated ships worldwide from this location.

Last year an effort was announced to reorganize and streamline all of MSC, including a desired relocation of MSCLANT to the Norfolk, VA area. Most of us at MSCLANT realize that it does not matter much where we are physically located. Although several of the ships we operate frequent the Norfolk area, many of our jobs do not involve actually being aboard the ships. When ship visits are required, employees simply travel to the ships, conduct their business, and return. I realize there is a genuine need to close and consolidate military bases worldwide and I fully support these actions. I am opposed, however, to any unnecessary spending which may be proposed in light of these efforts. I am writing to urge you and your colleagues in Congress to

carefully scrutinize all proposed funding which may be requested for BRAC to relocate "orphaned" tenants of closed military bases, and to carefully determine whether or not any drastic relocations are functionally necessary and cost effective. In the case of MSCLANT, many of us employed here do not see where a move to the Norfolk area, estimated between \$45-55M, can be justified to the taxpayer. We believe we can continue to successfully operate from the NY/NJ area, and find suitable office space either on another military base, or in a federal office building. This would be the least cost option, and in my opinion the best option. As you may already know, Rep. Susan Molinari has already proposed that MSCLANT relocate to the now vacant homeport facility on Staten Island. Such a move not only saves taxpayer dollars, but saves jobs for the NY/NJ area as well.

I am certain that there are other proposed relocations through the actions of BRAC which will incur unnecessary expense if not scrutinized and stopped. If we in Government are truly committed to cost savings, then the final outcome of BRAC should be based on business-like, cost effective decisions. Every proposed relocation should not be approved unless functionally and economically justified. I thank you for your time and efforts in this matter, and wish you continued success in your service to the United States of America.

Very truly yours,



Richard P. Thorsen, P.E.

Lynch
Carter

BRAC

1700 N Moore St

AS 1475

AS 100 20206

(703) 696-0504