

DEFENSE DISTRIBUTION DEPOT RED RIVER

3 X 5 CARD INFORMATION

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DISTRIBUTION SUPPORT TO RUBBER PRODUCTS AND AMMUNITION

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RRAD/DDRT MAINTENANCE MISSION - WORK/STORAGE CAPACITY

DEFENSE DISTRIBUTION DEPOT RED RIVER - DDRT - THE CENTRAL PLACE TO BE

PHYSICAL PLANT

TOOLING/EQUIPMENT

RESOURCES

DEMIL IMPACTS

MR. ROBERT COOK - 6 APRIL 95 - ITEMS OF INTEREST

LARGEST EMPLOYERS IN ANNISTON

SERVICEABLE/UNSERVICEABLE MATERIEL FOR ROADWHEELS & TRACK

TRACK SHOE PRESERVATION OPERATIONS

ESTIMATED COST TO RELOCATE NATIONAL STOCKPILE - ASBESTOS

SINGGARS (SINGLE CHANNEL GROUND & AIRBORNE RADIO SYSTEM)

USAMICOM FAX - IMPACT OF POSSIBLE CLOSURE OF DDRT ON MICOM

COMPARISON OF COSTS TO PROCESS VEHICLES

ISSUES WORKLOAD COMPARISON

IMPACT PAPER FROM BRADLEY PM AT TACOM

IMPACT PAPER FROM BRADLEY PM AT TACOM

DDRT MAJOR END ITEMS WORKLOAD ACCOMPLISHED

IMPACT PAPER FROM PM SINGGARS AT CECOM

COSTS PER TON ISSUED

ANALYSIS OF COST PER TON ISSUED DEVELOPMENT

MILITARY INSTALLATION COMPLEX

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DDRT DISTRIBUTION SUPPORT OPERATIONS

BENEFITS OF DDRT SYSTEM

DDRT - SUPPORT PROVIDED BY SPECIAL PROJECTS OFFICE

DDRT SUPPORT TO UNIT ROTATIONAL TRAINING - NATIONAL TRAINING CENTER

DDRT SUPPORT TO UNIT ROTATIONAL TRAINING PRE-DEPLOYMENT

PLANNING & PREPARATION

SPECIAL PROJECTS OFFICE SUPPORT

RED RIVER JRTC SUPPORT

RED RIVER JRTC SUPPORT CONTINUED

RED RIVER JRTC SUPPORT CONTINUED

SPECIAL PROJECTS OFFICE SUPPORT GENERATING WORKLOAD FOR V&A

DDRT RESPONSIBILITIES

DDRT SUPPLY OPERATIONS

MISSION STATEMENT

DOCUMENTATION FLOW CHART

ADVANTAGES OF DDRT SUPPORT

PMO M9 ACE AND USMC RESPONSIBILITIES

SUPPLY OPERATIONS

ADVANTAGES OF DDRT SUPPORT

SUPPORT CAPABILITIES

COMPUTER PROGRAMS

CENTRAL REQUISITIONING ACTIVITY

USACIMMC RESPONSIBILITIES

DDRT RESPONSIBILITIES

WEAPON SYSTEMS SUPPORTED

AH-64A APACHE HELICOPTER

SERVICES SUPPORTED

**DDRT PROVIDES WORLDWIDE SUPPORT -
POINT PAPER - TEST MEASUREMENT & DIAGNOSTIC EQUIPMENT SUPPORT
CENTER (TSC)**

**INFORMATION PAPER - TMDE SUPPORT CENTER (TSC) - RED RIVER
RED RIVER TMDE SUPPORT CENTER - AMMUNITION & SMALL ARMS CUSTOMERS
INFORMATION PAPER - RESERVE TRAINING**

DDRT SUPPORT TO ARMY RESERVES

The Red River Defense Complex trains 40% of all Army Reserve and National Guard units trained in the U.S.

Transportation units routinely haul materiel for DDRT as part of their training saving many dollars which would otherwise be paid to Commercial Carriers.

Supply units assist in the Preservation and Packaging areas assembling tool kits, etc.

MITLA

Micro Circuit Technology for Logistics Applications

Utilizes Radio Frequency (RF) and Logistics Marking and Reading System (LOGMARS) technologies to improve efficiency in shipment processing.

AUTOTRAC

Automated Tracking and Control System

Implemented in Aug 82 to provide real-time visibility of MROs through DDRT operations.

REIMBURSABLE WORKLOAD

For Period of FY93 - FY94

Cost Estimates Totaling \$124M

Reimbursable Dollars Received \$93.7M

Over 300 Separate Jobs

RAILROAD NETWORK

Serviced by On-Site Rail Head:

Texas Northeastern Railroad
Cotton Belt Railroad

90 Miles of Track Linked to
Buildings/Warehouses

Two Storage Yards - 5 and 9 Tracks

INTERSTATE NETWORK

I-20 (From Ft Worth/Shreveport)

I-30 (From Texarkana)

I-35 (From Ft Worth)

I-40 (From Little Rock)

I-45 (From Dallas)

I-49 (From New Orleans)

WATER PORTS

Houston (286 Miles Away)	Sabine Pass
Beaumont	Texas City
Brownsville	
Corpus Christi	
Freeport	
Galveston	
Harbor Island	
Orange	
Point Comfort	
Port Arthur	
Port Isabel	
Port Mansfield	

DDRT EXPANDABILITY

Occupies 249 Buildings of 1400 at Site

Utilizes 800 Acres of 19,000 on Site

3,264 Buildable Acres Available for Expansion

60-TON BRIDGE CRANE COMPLEX

700' Long x 126' Wide x 40' High Gantry Crane

Two 30-ton Capacity Hoists

Total Load Capacity of 120,000 Pounds

Crane Travels 720 Feet

Will Accommodate 100 M113's or 80 Bradleys at Once

AIRLIFT CAPABILITY

Aircraft Capability exists for MLRS, BFVS,
and M113FOV Combat Vehicles from

Barksdale AFB

Texarkana Regional Airport

Little Rock AFB

Tinker AFB

AVERAGE DAILY TERUPUT PER 8 HR DAY - FY 94

	ISSUES	RECEIPTS	EACHES
BIN	983.2	231.5	0
BULK	1,916.4	739.4	266.9
HAZARDOUS	113.1	7	0
TOTAL	3,012.7	977.9	266.9

CAPABILITY TO EXPAND IN CUBE

	TCF	ACF
WHSE ENHANCEMENT	1,356,600	1,356,600
DIST OPNS CTR	3,705,000	3,705,000

MAXIMUM RATED TERUPUT: 8 HR DAY

	LINES IN	LINES OUT
BIN	646	4,783
BULK	1,214	3,841
HAZARDOUS		
MAJOR ITEMS	175	175
TOTAL	2,035	8,799

TOTAL COVERED STORAGE CAPACITY

	NSF	TCF	ACF
GEN PURP	1,654,142	22,797,119	22,358,262
CLASSIFIED	721	8,552	8,652
HAZARDOUS	25,537	409,768	401,450
CHILL	6,919	100,248	100,248
SHED	9,977	139,678	139,678

TOTAL NSF & OCF - ALL OPEN STORAGE

	NSF	OCF
HARDSTAND	655,855	5,866,750
IMPROVED OUTSIDE	230,588	2,205,090

TOTAL OCCUPIED LOCATIONS

PER BRAC 95 DATA CALL: 155,753

AS OF 31 MAR 95: 210,067

EMPLOYEES

AS OF 16 MARCH:

TEXARKANA	1027
VILSECK, GERMANY	1
STUDENT HIRES	10

	COSTS
BOS PER PAID EQUIVALENT	1682.00
(2ND LOWEST OF 17 DEPOTS)	
RPM COSTS PER SF	1.34
(4TH LOWEST OF 17 DEPOTS)	
STD BY LINE	5.41
(13TH RANKING)	
STD BY TON	114.82
(3RD LOWEST OF 17 DEPOTS)	

	EXPANSION
EXCESS STG	2,113,000 (BRAC)
EXCESS (DOC & HAZ MAT)	10,394,921
BUILDABLE ACRES	2,080

	DOC
\$35M	FY92
680,000 SF	
320,000 SF OPERATIONAL	
320,000 SF WAREHOUSE	
40,000 ADMINISTRATIVE	
LIBERATES 220,000 IN BLDG 595 FOR WAREHOUSE	

TRACK SHOES

NSN 2530-01-295-3177
BLDG 530 122,065 EA
1 OCT 93 THRU 5 APR 95
58 ISSUES FOR 20,762 EA

WORKLOAD PERCENTAGES

MAINTENANCE	12%
LOCAL INSTALLATION	8%
100 MILES	0
300 MILES	50%
WORLDWIDE	30%

FACILITIES

AVERAGE AGE	34.69
PERMANENT	92.44%
SEMI-PERM	7.56%
TEMPORARY	0
CONDITION	3.20 (HIGHEST OF 17 DEPOTS)
STORAGE CAP/ACF	23,007,000
HAZARDOUS	401,000
FREEZE/CHILL	100,000
HARDSTAND	886,473,000
THRU-PUT	4,257.50
SURGE CAPACITY	11,004.00

COLLOCATED DEPOT MILITARY VALUE ANALYSIS
DDRT RANKINGS

MISSION SCOPE

8th OF 17 DEPOTS

* DDRT SUPPORT TO MAINTENANCE REPRESENTS ONLY 12% OF WORKLOAD, THEREFORE THEY RECEIVED ONLY 16 POINTS OUT OF POSSIBLE 100 FOR SUPPORT TO MAINTENANCE ACTIVITY. CLOSING RRAD AND REDUCING THIS CATEGORY TO 0 POINTS WOULD NOT SIGNIFICANTLY AFFECT DDRT'S OVERALL RANKING.

MISSION SUITABILITY

3rd OF 17 DEPOTS

* DDRT CONDITION OF FACILITIES REFLECTS BEST RATING BY PWC OF 17 DEPOTS

OPERATIONAL EFFICIENCIES

2nd OF 17 DEPOTS

* DDAG WHO RATED FIRST, REPORTED \$0.00 FOR SDT COSTS BY LINE, \$0.00 FOR SDT COSTS BY TON, AND \$0.01 RPM COSTS PER SQUARE FOOT. THEY RECEIVED MAXIMUM POINTS FOR THESE QUESTIONABLE RESPONSES.

EXPANDABILITY

7th OF 17 DEPOTS

* DDRT EXCESS STORAGE CAPACITY GAINED FROM MILCON PROJECTS FUNDED AND UNDER CONSTRUCTION WERE NOT INCLUDED EVEN THOUGH REPORTED IN BRAC DATA GATHERING.

OVERALL RANKING
DDRT - 5TH OF 17 COLLOCATED DEPOTS

COBRA COMPARISON

DLA & DDRT Models

	DLA	DDRT
Summary		
ROI	2002 (2.7%)	2021 (21.9%)
NPV in 2015 (\$K)	186,147	60,139
1-Time Costs (\$K)	8,897	56,588
Mileage (1)		
DDRT to DDSP	1,188	1,205
DDRT to DDJC	1,188	1,799
DDRWRT to DDRW	1,188	1,799
Mission Equipment (2) (\$)	9,881	19,384
Supply Equipment (\$)	0	378
Military Light Veh (\$)	0	20
Heavy/Spec Veh (\$)	0	519
1-Time Move (3) (\$)	8,390,000	37,417,468
1-Time Other (4) (\$)	10,089,000	248,669,298

DDRT - 129,464 tons

DLA BRAC GAINS

DDSP

PRIOR TO BRAC 2063 AFTER BRAC 2360

20% STOCK FROM DDCO 76 SPACES

FAST MOVING STOCK FROM DDLP 10 SPACES

20% STOCK FROM DDMT 124 SPACES

87 SPACES FROM DDRT

DDJC

PRIOR TO BRAC - 1535 AFTER BRAC 1748

20% OF STOCK FROM DDOU 213 SPACES

ACTIVE STOCK FROM DDRT 0 SPACES

XDDMT

42 SPACES FROM DDMT

XDDHU

PRIOR TO BRAC - 558

943 SPACES FROM DDOU

DRMSHQ

97 SPACES FROM DDMT

DGSC

24 SPACES FROM DDMT

DDRE

PRIOR TO BRAC 808 AFTER BRAC 897

89 SPACES FROM DDMT

DDRW

PRIOR TO BRAC 804 AFTER BRAC 1,089

285 SPACES FROM DDOU

6 SPACES FROM DDRT

BASEX/XDEPOT

XDEPOT PRIOR TO BRAC 690

REMAINDER OF DDLP 0 SPACES

HAZ MATL & REMAINDER OF DDMT 400 SPACES

REMAINDER OF DDOU 213 SPACES

REMAINDER OF DDRT 0 SPACES

DDAA

PRIOR TO BRAC 379 *AFTER BRAC 918

MAINT STOCK FROM DDLP 190 SPACES

MAINT STOCK FROM DDRT 349 SPACES

*NOTE: BRAC DATA CALL ONLY REQUESTED VERIFICATION THAT EXISTING INFRASTRUCTURE COULD HANDLE UP TO 100% INCREASE IN PERSONNEL.

1. Mileage corrections effect 1-Time Moving and 1-Time Other costs.
2. DDRT Mission Equipment , Supply Equipment and Mil & Heavy/Spec Veh costs are taken from BRAC Data Call submissions.

- 3 & 4. 1-Time Moving & 1-Time Other
- 1-Time Moving costs are "Transportation"
1-Time Other are "Labor"
Vehicles - 13,740 total vehicles

[REDACTED]

Secondary Items - 129,464 total tons

- Active - 72.92%
- Dormant - 23.5%
- War Reserve - 3.21%
- FMS - 0.38%

DDAA -

7.4% to DDAA - 8,934 tons
Cost of 42,000 lb truck - \$1,124 and 425 trucks

Labor to Ship @ \$1,587.33 per ton
[REDACTED]

DDJC - Active + FMS - 87,880 tons

Cost of 42,000 lb truck - \$3,300 and 4,185 trucks

Labor to Ship @ \$1,587.33 per ton
[REDACTED]

DEPOTX - Dormant + War Reserve - 32,004 tons

Cost of 42,000 lb truck - \$2,093 and 1,524 trucks

Labor to Ship @ \$1,587.33 per ton
[REDACTED]

\$1587.33 per ton is actual avg labor cost of DDRT as submitted on BRAC 95 Data Call. Includes non-labor, i.e., blocking/bracing

DDRT BUILDINGS

- 249 BUILDINGS OF 1400 AT SITE
- PWC CONDITION RATING OF 3.20
- BEST PWC CONDITION RATING OF 17 DLA COLLOCATED DEPOTS
- 4th LOWEST REAL PROPERTY MAINTENANCE COST PER SQUARE FOOT
- AVERAGE AGE OF BUILDINGS - 34.69 YEARS
- WAREHOUSES

CONTROLLED HUMIDITY	13
GENERAL HEATED	7
UNHEATED	31
HAZARDOUS	8
FLAMMABLE	2
CHILLED	3
SHED/SHELTERS	130

DLA TENETS

DLA's analysis of Collocated distribution depots:

"When a Military Service determined that a Maintenance Depot was surplus to their needs, DLA would consider closing collocated distribution functions. The Distribution Concept of Operations states that DLA's distribution system will support the size and configuration of the Defense Depot Maintenance System. Thus, if depot maintenance activities are disestablished, Collocated Depots will also be disestablished. The recommendation to disestablish DDRT was driven by the Army recommendation to realign Red River Army Depot. The realignment of DDRT's primary customer and the Agency's need to reduce infrastructure drove this recommendation. DDRT was ranked 5 of 17 in the Collocated Depot Military Value matrix. However, that Military Value ranking was based on support to the maintenance missions. With the realignment of the maintenance mission to Anniston, Alabama, that value decreases significantly. Other customers within the DDRT area can be supported from nearby distribution depots. Production and physical space requirements can also be met by fully utilizing other depots in the distribution system."

LOGIC:

- Maintenance Depot BY FAR the Biggest Customer
- Complete Closure of Facility Infrastructure Generates Best Economic Return
- Collocated Depots Provide Normal Distribution to Regional Customers and Limited World-wide Support.
- Physical Space Requirements Can be Met by Using Remaining Depots

FACT:

- Maintenance Only Represents 12% of DDRT Workload
- Infrastructure Will remain to Support Remaining Activities
- DDRT has Capabilities to Respond to World-Wide Customers as Well as Regional (and did respond during Desert Storm)
- With the BRAC 95 Recommendations and Other Major Initiatives Affecting Physical Space Requirements, DLA Will Realize a SHORTFALL of 21M Cubic Feet of Storage Capacity.

TOTAL COVERED STORAGE CAPACITY

	NSF	TCF	ACF
GEN PURP	1,654,142	22,797,119	22,358,262
CLASSIFIED	721	8,552	8,652
HAZARDOUS	25,537	409,768	401,450
CHILL	6,919	100,248	100,248
SHED	9,977	139,678	139,678

TOTAL NSF & GSF - ALL OPEN STORAGE

	NSF	GSF
HARDSTAND	655,855	1,468,562
IMPROVED OUTSIDE	230,588	2,522,296
OPEN UNIMPROVED		1,578,789

EXPANSION CAPABILITIES

EXCESS STORAGE	2,113,000	(BRAC)
EXCESS (DOC & HAZ MATL)	10,394,921	
BUILDABLE ACRES	2,080	

DDRT SUPPORT TO RUBBER PRODUCTS DIVISION

- **Receive, Store and Issue Raw Rubber for Rebuild of Roadwheels and Track**
- **Provide Constant-Temperature Cold Storage (431 South)**

ACF (Attainable Cubic Feet) = 100,000

- **Fabricate Special Pallets for Storage and Shipment of Roadwheels Manufactured by Rubber Products**

- **Apply Special Preservation and Packaging and Palletization to All Track and Roadwheels**

- **Receive, Store and Issue All Serviceable (Rebuilt) Track and Roadwheels from Rubber**

Products and Distribute to Customers World-wide

- **Receive, Store, and Issue Unserviceable (Repairable) Assets as Required by Rubber Products**
- **As of Apr 95, DDRT had 1,042,501 Cu Ft of Roadwheels/Track in Storage**

DDRT SUPPORT TO AMMUNITION OPERATIONS

- **Acceptance Inspections on Installed Systems/Equipment**
 - Monitor Vendor Installation of Equipment**
 - Inspect Completed Installation for Conformance to Specifications**
 - Monitor Operational/Functional Test of Equipment**
 - Accept Installation of the Equipment for Government and Authorize Payment**
- **Inspect Lumber for Conformance to Mil-Standard Requirements (Grade, Size, Markings, and Variation of Board Feet Lengths)**
- **Hazardous Materials Storage**
- **Dispose of Hazardous Wastes**
- **Fabricate Cartons/Boxes (Fiberboard/Wood)**
- **Tank Farm Storage (4 Tanks)**
- **Store Lumber and Other Various Items**
- **Provide Packaging Materials**
- **Technical Support (Certifying Materiel for Shipment, Special Packaging Instructions for Certain Items, Cost Estimates, etc.)**
- **Research and Re-route Materiel to Ammunition Area**
- **DRMO Recoup Support (Review Listings of Items Marked for Disposal for Possible Re-use)**

FY94 Savings (Recoup)	\$ 117,505.26
FY95 Savings (Recoup)	\$1,992.144.00

• RESERVE COMPONENT

- According to DOD Directive 1225.7, a Reserve Component Recruiting Demographic Study was to be conducted and an analysis performed on the impact resulting from specific closures and realignments.
- No evidence of any analysis done on the impacts on Reserve Component Training as a result of closing Red River Complex.
- TABS did not address the **National Guard Armory** located at RRAD!
- RRAD offers reserve training for a broad range of MOS's because of the unique Military Complex located here.
- RRAD trains **40%** of all Army Reserves and National Guard trained at depots.
- Approximately 35,000 man days of training are planned for FY 96.



TOP TEN DESTINATIONS



We
Support
The
Soldier

RANKING	DESTINATION	% SHIPMENTS	TONS
1	FT. HOOD, TX	17.13	2,216,790
2	CCP - E	6.13	750,006
3	FT. RILEY, KS	5.67	510,023
4	CCP-W	5.62	851,867
5	FT. BLISS, TX	3.73	560,062
6	FT. SILL, OK	3.31	1,363,833
7	FT. POLK, LA	2.92	198,934
8	FT. CARSON, CO	2.53	438,749
9	FT. CAMPBELL, KY	2.23	202,950
10	FT. RUCKER, AL	2.18	83,684

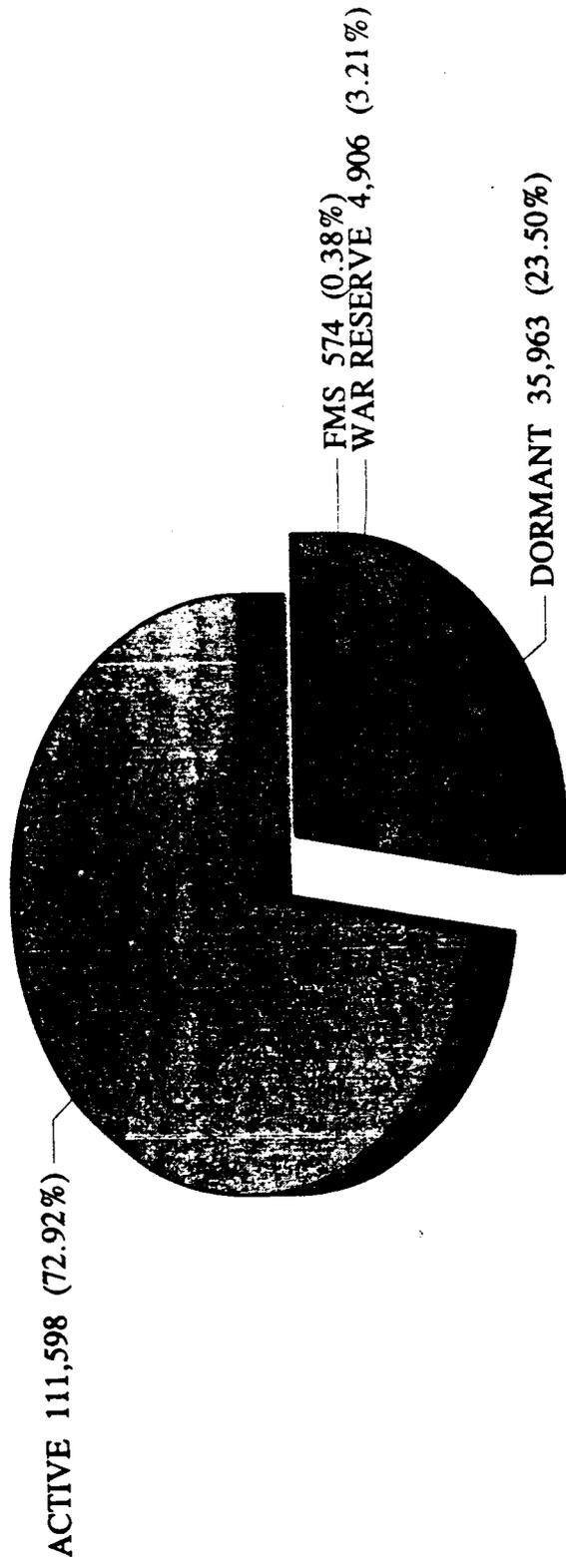
DISTRIBUTION OF DLA ASSETS

DEFENSE DISTRIBUTION DEPOT RED RIVER

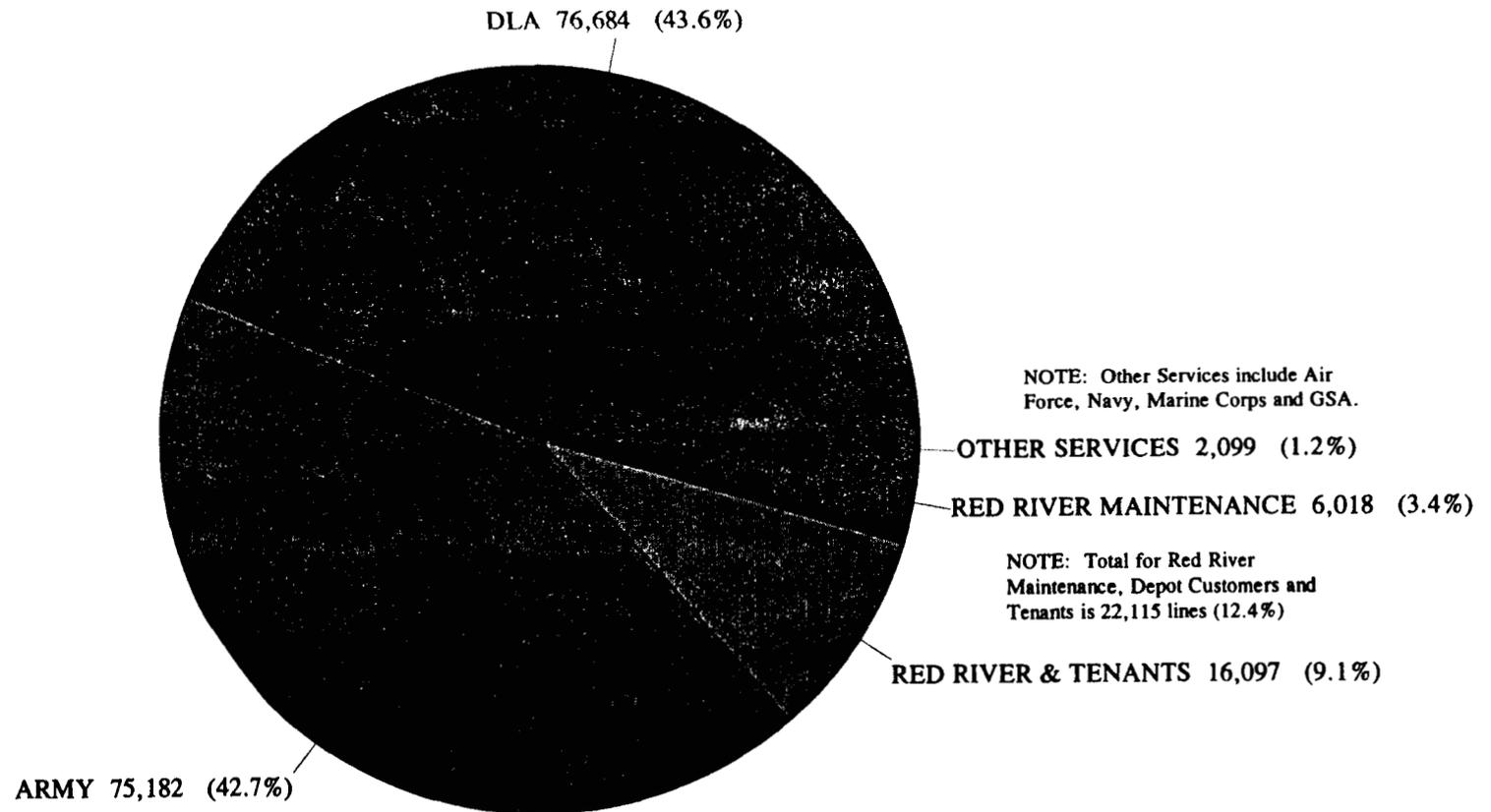
<u>FEDERAL SUPPLY GROUP</u>	<u>LINES</u>	<u>PERCENT</u>
WEAPONS & PARTS	1,970	2.6%
AIRCRAFT & AIRFRAME STRUCTURAL COMPONENTS	4,380	5.8%
AIRCRAFT COMPONENTS & ACCESSORIES	2,948	3.9%
VEHICLE EQUIPMENT COMPONENTS	3,756	5.0%
ENGINE ACCESSORIES	1,710	2.3%
MECHANICAL POWER TRANSMISSION EQUIPMENT	3,213	4.2%
BEARINGS	2,562	3.4%
PIPE, TUBING, HOSE & FITTINGS	4,533	6.0%
HARDWARE & ABRASIVES	23,853	31.5%
ELECTRICAL & ELECTRONIC EQUIPMENT COMPONENTS	12,223	16.2%
ALL OTHER GROUPS	14,460	19.1%

DORMANT MATERIEL

Defense Distribution Depot Red River



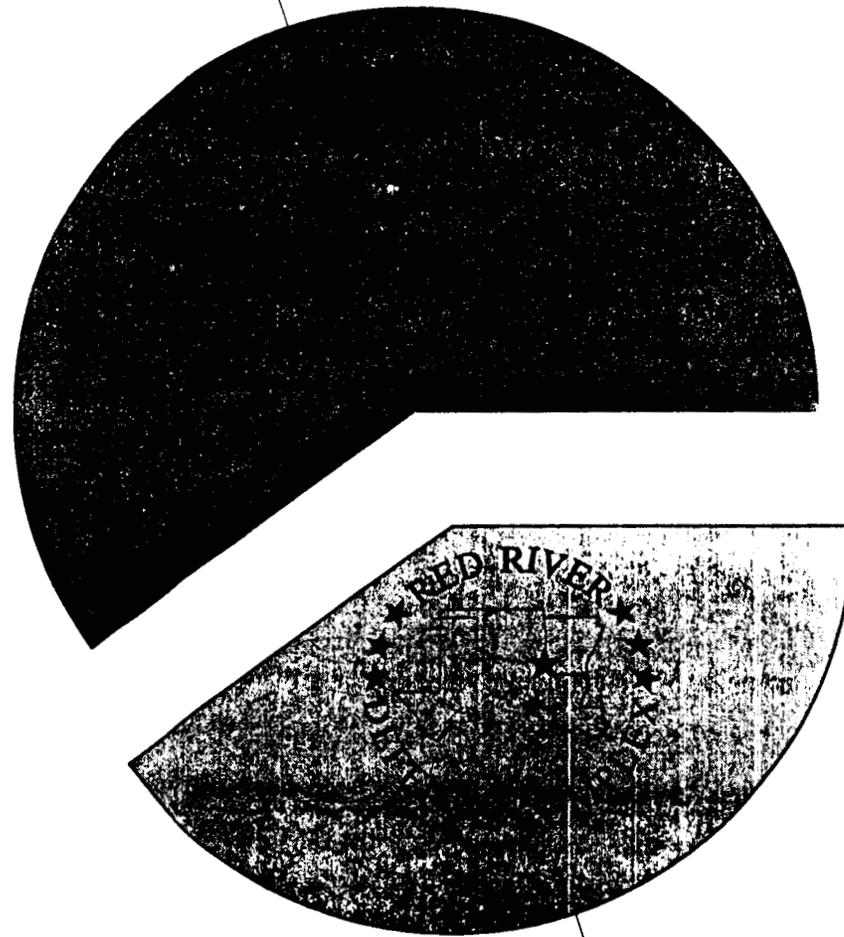
Profile of Assets in Storage



As of 17 Mar 95

ARMY RESERVE DEPOT TRAINING

ALL OTHER DEPOTS - 60.0%



RED RIVER DEPOT - 40.0%

DDAA

- OCCUPIES ONLY 94 ACRES OF ANAD
- HAS NO RESOURCE CONSERVATION AND RECOVERY ACT (RCRA) 40 CFR PART 270.10 PERMITTED CONFORMING STORAGE FACILITIES
- INCLUDED "LOTS AND FIELDS" AS OPEN STORAGE SF
- RAIL - 46 MILES OF TRACK, 3 LOCOMOTIVES, 3 YARDS, 271 CAR CAPACITY
- PAINT BOOTHS - 2 LARGE CUSTOMIZED BOOTHS FOR CAMOUFLAGE PAINTING AND CARC, W/CONVEYOR SYSTEMS FOR TOWING VEHICLES
1 CUSTOMIZED PAINT BOOTH & DRYING OVEN FOR LARGE SECONDARY ITEMS (17 MINUTE DRYING TIME)
- AIR EMISSIONS PERMITS FOR 5 COAL FIRED BOILERS, 1 GAS/OIL FIRED BOILER (COAL BOILERS LIMITED ON COAL SULFUR CONTENT, GAS/OIL BOILER LIMITED ON FUEL QUANTITIES)
- NATIONAL POLLUTANT DISCHARGE ELIMINATION SYSTEM PERMIT
WASTEWATER FROM EAST AREA WASTEWATER TREATMENT SYSTEM
GROUNDWATER FROM METAL FINISHING FACILITY
TREATED GROUNDWATER TO CHOCCOLOCCO CREEK
LAND APPLICATION OF WASTEWATERS FROM THE LANCE MISSILE FUELING FACILITY
STORMWATER VEHICLE AND EQUIPMENT PARKING AND
MAINTENANCE AREAS AND NONCONTACT COOLING WATER

STORMWATER FROM SEWAGE TREATMENT PLANT

STORMWATER FROM STORAGE OF INOPERABLE MILITARY VEHICLES

STORMWATER DISCHARGES WHICH DO NOT CONTAIN LEACHATE FROM
THE SANITARY LANDFILL

STORMWATER FROM INDUSTRIAL SITES RELATED TO MILITARY
ACTIVITIES

STORMWATER LAND APPLICATION SITE FOR THE LANCE MISSILE
FUELING FACILITY

**COMPARISON OF VARIOUS BRAC QUESTIONS/ANSWERS
BETWEEN
DDAA/DDRT**

V22 AVG DAILY THRUPUT PER 8HR DAY:

	DDAA		DDRT		Eaches
	Issues	Receipts	Issues	Receipts	
Bin	233.13	86.13	983.2	231.5	
Bulk	391.1	269.57	1916.4	739.4	266.9
Haz	127.08	85.64	113.1	7	
Chill					
CCP					
Total	751.31	441.34	3012.7	977.9	266.9
Eaches*	1657.35	1234.92			

*Source: Legacy system (HK36/HK40) & Manual Count

DDRT's Eaches are Vehicles. Most of DDAA's Eaches are Small Arms Weapons

V53 PACKAGING/PACKING COSTS PER TON FOR BULK MOVEMENT OF ASSETS

	DDAA		DDRT
	Secondary	Major	
# of Tons	339,037	190,983	165,032
Cost	\$7.49	\$63.38	\$1587.33

V47 MAXIMUM RATED THRUPUT

	DDAA		DDRT	
	LINES IN	LINES OUT	LINES IN	LINES OUT
BIN	1130	1440	646	4783
BULK	1356	1025	1214	3841
			MAJOR ITEMS (VEHICLES)	
	EACHES IN	EACHES OUT	175	175
WHEELED VEH	8	8		
TRACKED VEH	10	16		
TOWED VEH	12	8		
SMALL ARMS WPNS	12,000	36,000		
MISSILES	54	35		
SHELTERS	6	6		

Handwritten annotations: A bracket groups the DDAA EACHES IN values (8, 10, 12) with the value 30. Another bracket groups the DDAA EACHES OUT values (8, 16, 8) with the value 32.

**QUESTION V.B.24 for
DEFENSE DISTRIBUTION DEPOT ANNISTON**

Collocated Maintenance	75%
Other On Base	5%
Local (100 mi)	0%
All Other	20%

“To be able to combine workload on secondary items, major items, a common denominator must be used. No such denominator exists except level of effort required to accomplish the workload. Therefore “level of effort” has been used to arrive at above percentages. These percentages were obtained as technical estimates from the subject matter experts (Operational Divisions’ Managers.”

Source: Legacy System (HK36/HK40) & Manual Count

DDRT’s answer to this question is Percentage of Total Workload that support:

Collocated Maint Acty	12%
Other On-Base Customers	8%
Local	0%
300 Miles	50%
All Other	30%

ARMY JUSTIFICATION FOR CLOSING RRAD BASED ON FALSE ASSUMPTIONS

- **Army assumption:** "Red River cannot assume the DOD Tactical Missile Consolidation from LEAD without major construction."

Fact: In 1991 this mission was at RRAD.

- **Army assumption:** "RRAD cannot assume the Heavy Combat Vehicle Mission from ANAD without considerable and costly modifications."

Fact: RRAD has done Heavy Combat Vehicle Maintenance in the past.

Fact: Army BRAC data shows ANAD with 0 excess storage capacity for maintenance supplies.

Fact: Army BRAC Data

	ANAD	RRAD
CAPACITY - MAINTENANCE	3,200,446	3,350,808
EXCESS CAP-MAINT	164,600	149,770
	-----	-----
USED FOR CURRENT OPERATIONS	3,035,846	3,201,038

DLA WILL BE LEFT WITH SERIOUS STORAGE CAPACITY SHORTFALL

- After completion of BRAC 95, DLA will have a 21 million ACF shortfall of storage capacity.
- DDRT will have 10,394,921 ACF of excess storage capacity with the completion of the Distribution Operations Center.

STORAGE CAPACITY INCONSISTENCY

In Major General Lawrence P. Farrell's briefing to the BRAC Commission, he stated, "Since the Agency did not need the storage capacity, the Agency recommended the closure of the DLA Distribution Depots at Letterkenny and Red River."

Figure 8.6 of the DLA BRAC 95 Detailed Analysis identifies a shortfall of 21M.

Minutes dated 13 Jan 95, 19 Jan 95, 24 Jan 95 am, 24 Jan 95 pm, and 2 Feb 95 addressed storage capacity shortfall.



DLA BRAC 95 Detailed Analysis

Capacity analysis conclusion

DLA's current and projected production capacity to process receipts and issues in the DLA Distribution System far exceeds current and projected requirements and can easily be met with any closure scenario considered by DLA. For example, incorporating projected workload reductions through year 2001 and our BRAC 95 recommendations, we will require only 28.2 percent of our bin throughput capacity; 77.9 percent of our covered bulk throughput capacity; and 54.0 percent of our open bulk throughput capacity.

Our current and projected physical storage space capacity also far exceeds our current and projected storage space requirements. While the need to store is the more limiting of the foregoing capacities, this known surplus is the rationale for disestablishing/closing existing distribution depots. A recent GAO audit report confirms the existence of Government storage capacity far in excess of requirements. The FY 95 BRAC recommendations will eliminate 114M ACF of storage space resulting in a potential shortfall of approximately 21M ACF. However, on-going and planned initiatives are projected which, when fully implemented, will potentially result in excess capacity by the year 2001. For example, Prime Vendor extended to a greater range of commodities; Direct Vendor Delivery extended to every feasible commodity class; Third Party Logistics which trades off DoD storage space for commercial distribution; discrete pricing which begins to charge Service customers for storage space; and a range of other innovative agreements with suppliers and customers. The point is, DLA is shifting to commercial methods which, in some companies, have virtually eliminated inventories and warehouses. In the future, we will attempt to store only war readiness/contingency material and those items which directly support maintenance. All of these factors were considered in projecting our future storage space requirements and were paramount in making our 95 BRAC recommendations.

To posture ourselves to respond to anticipated inventory drawdowns, DLA is recommending maximum installation closures. To enable this to occur, we have established Joint Cross-Service arrangements with the Navy and the Air Force to obtain additional storage space to bridge the 21M ACF potential deficit on those Navy and Air Force installations where we already have a DLA storage and distribution presence in support of an active maintenance depot. The Navy has offered additional storage at Norfolk and the Air Force has offered additional storage at the Air Logistics Centers. It is in the best interest of DLA and DoD to take advantage of these offers and to fully utilize these installations. This gives DLA a prudent hedge at existing maintenance locations in lieu of keeping open an additional installation. Additionally, this action will allow us to eliminate excess warehouse space in a timely and organized fashion as our future storage requirements are reduced.



DLA BRAC 95 Detailed Analysis

These initiatives coupled with previous BRAC actions are reflected in the SMP and will result in a 525M ACF against a storage requirement of 461M OCF. However, during the BRAC Executive Working Group deliberations, other additions and reductions were calculated commensurate with the BRAC 95 recommendations and are reflected in the two figures below.

Figure 8.5
Capacity FY 94 - FY 01

	ACF	ACF
Storage Space (Sep 94 DD 805 Data)		618M
Increases Through FY 01:		
New Construction	13M	
Maximize Utilization	22M	
Decreases Through FY 01:		
Substandard Buildings to Vacate	15M	
Vacate Outside BRAC	23M	
Vacate Previous BRAC	70M	
Vacate BRAC 95	114M	
Total Available FY 01		431M

Figure 8.6
Requirement FY 94 - FY 01

	OCF	OCF
Covered Storage Requirement (Sep 94 DD 805 Data)		450M
Increases through FY 01:		
Europe Returns	2M	
Out-to-Inside	18M	
ASO Pubs	6M	
AMC Residual Spt DMRD 902	17M	
Decreases through FY 01:		
DLA Inventory Reduction 71		
SVS Inventory Reduction 37	108M	
Subtotal		385M
Plus 15% Operating Level	67M	
Covered Storage Requirement FY 01		452M
BOTTOM LINE: SHORTFALL OF 21M		

DLA STORAGE CAPACITY SHORTFALL

13 Jan 95 (BRACEG): Build four warehouses (2 @ DDSP & 2 @ DDJC)
Add 10M ACF

Convert DDCO operational area @ 5M ACF (\$1M)

Possibly use Rough & Ready Island in lieu of new construction

High Backlog of Maintenance & Repair (BMAR)

Navy possibly to close Rough & Ready Island

19 Jan 95 (BRACEG): Discuss deleting MILCON for four warehouses

- ~~Risk to achieving capacity goals in 2001-magnified if not built~~

Proposal to Director will include 20M ACF shortfall

Suggested 10M ACF be accommodated by four warehouses @\$48M

plus \$4M for equipment obtained from closure sites

Payback would be in less than 2 years

Combination of alternatives to be used for additional 10M ACF

Concern expressed for approval of additional MILCON

24 Jan 95 AM (BRACEG): 5M ACF gained by racking out DDCO opns area

12M ACF by using Rough & Ready Island

12M ACF by maximizing cube at remaining sites

20M ACF original shortfall now projected at 8M ACF (Math???)

Risks and impacts stressed

NOTE: This meeting was prior to DDRT & DDLP being on the list

24 Jan 95 PM (BRACEG): Reviewed storage capacities with realign of DDMT, DDRT & DDLP.

Shortfalls

DDMT - 1M ACF

DDL P - 8M ACF

DDRT - 9M ACF

2 Feb 95 (BRACEG): Air Force might provide addl bldgs at collocated sites

San Antonio

Warner Robbins

Hill

McClellan

27 FEB 1995

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group
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E. A recent DoDIG audit of the SAILS model identified some data errors in model processing. The errors were corrected and new model summary output was provided to the BRACEG. Relative cost savings of the various options remained the same in this new output. Also, at the recommendation of the Deputy Executive Director for Distribution, modifications to the model input were made to realign a second stand-alone depot. The SAILS model treats realigning depots as if they are closed. The result of this modification was that the SAILS model charged a high penalty because it still wanted to process material to the East Coast locations; in lieu of paying the high transportation costs incurred when shipping materiel to the west.

F. The results of several new COBRA scenarios were displayed in the "close two ICP" options as a result of realigning an additional stand-alone depot.

1. Option 1-1 realigns the Defense Distribution Depot Richmond (DDRV); the Net Present Value (NPV) savings are generally attributed to saving people.
2. Option 2a-1 realigns the Defense Distribution Depot Memphis (DDMT). Again the NPV savings are generally attributed to saving people. Savings are not as great as a closure because 236 people had to remain at the depot to run the installation and provide support to tenants.
3. Option 2b-1 realigns the Defense Distribution Depot Ogden (DDOU). Since 210 people remain at DDOU to run the installation and support tenants, savings are not as significant as in the closure options.
4. In summary, the processing of these additional scenarios support closing two stand-alone depots and realigning only one. Higher transportation costs, along with costs for holding open the base in the DDMT and DDOU options, outweigh what you gain in labor savings. Similar logic applies to the additional realignment scenarios for the "one ICP options."

G. Storage capacity shortfall alternatives were reviewed again. The Chairman was concerned about building four warehouses (two at the Defense Distribution Depot Susquehanna (DDSP) and two at the Defense Distribution Depot San Joaquin (DDJC)) that would add 10 million attainable cubic feet. Besides converting the Defense Distribution Depot Columbus (DDCO) operational areas for an additional 5 million Attainable Cubic Feet (ACF) (at an estimated cost of \$1M), the Chairman suggested using the storage capacity at Rough and Ready Island (12M ACF) in lieu of requesting new

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group
(BRACEG) Meeting - 13 January 1995

warehouse construction. BRAC Working Group Members indicated that using Rough and Ready Island could be costly due to high Backlog of Maintenance and Repair (BMAR) costs if we retain the space indefinitely. Also, the Navy may close Rough and Ready Island.

H. The revision of the analysis reviewed at the 9 January 1995 BRACEG meeting, using the BMAR and real property maintenance costs was displayed. This analysis applies to DoD final selection criteria 2 and 4. (The availability and condition of land, facilities, and associated air space at both the existing and potential receiving locations, and the costs and manpower implications.) This revised analysis resulted in very little change from the earlier version. The realignment of the additional stand-alone depot options, discussed in paragraph 11F above, were also included in this updated analysis.

I. A detailed discussion of recommendations to be made to the Director, DLA, by the BRACEG took place.

1. When analyzing the stand-alone depots, installation Military Value data indicates the most proper closures would be DDOU and DDMT. Although the COBRA results are not as favorable for these two depots, the SAILS analysis consistently suggests the closure of DDOU and DDMT result in lowest operating costs. Also, there is a significant amount of synergy between the Defense Distribution Depot Norfolk (DDNV) and DDRV, that would be lost if DDRV was closed. The increasing importance of the Norfolk location to the Navy and the significant assistance DDRV can and does provide needs to be continued, particularly in light of the fact that DLA is losing storage space at the wharf and in the South Annex at DDNV. Closure of either DDRV or DDCO will not result in a base closure since both are tenants on DLA ICP installations.

2. For the one ICP option, the consensus was to close the Defense Industrial Supply Center (DISC) (Option 3A). This recommendation was based on the collective military judgment of the BRAC Executive Group after reviewing the results of the Capacity, Military Value, and COBRA results. Differences in the results of these analyses were not great enough by themselves to indicate which option was best. Therefore, military judgment, which took into account all of the available data relating to ICP analyses, as well as depot recommendations was the final determinant. The weapon systems items will be realigned to the Defense General Supply Center (DGSC) and the Defense Construction Supply Center (DCSC). The DISC, DCSC, and DGSC troop and general support items will be realigned to the Defense Personnel Support Center (DPSC). This alternative would result in a difference of less than 400 jobs in Philadelphia. COBRA projects less savings for the one ICP option than the two ICP options.

3 MAR 1995

C. The issue of potential storage capacity shortfall, which was discussed at the 13 January 1995 BRACEG, was reviewed, as was the impact of deletion of the Military Construction (MILCON) for the four new warehouses (two at New Cumberland and two at Sharpe) on the Cost of Base Realignment Action (COBRA) results. Although all agreed with the need to reduce infrastructure, the risks to achieving our capacity goals in 2001 would be magnified if the four new warehouses were not built. The Chairman felt the risks were ameliorated somewhat by ongoing initiatives (such as third party logistics) that could result in capacity requirements being less than projected for 2001. The distribution portion of the recommendations the BRACEG will propose to the Director includes a 20 million Attainable Cubic Feet (ACF) capacity shortfall. It was suggested that half of the shortfall (10 million ACF) could be accommodated with the construction of four warehouses costing \$48 million and acquiring racking material and equipment from planned closure sites at a cost of \$4 million. This would result in an easily justified pay-back of less than 2 years. A combination of alternatives would be used to accommodate the remaining 10 million ACF shortfall (see tasking at paragraph IID below). Since new MILCON requirements are likely to be of concern to the BRAC Commission, even though it can be supported based on our recommended closures, it was agreed to pursue this discussion further at the next meeting with the Director.

D. An update from the 18 January 1995 Joint Cross Service Depot Maintenance Group meeting indicated that none of the Services had yet submitted their BRAC 95 recommendations to the Secretary of Defense (OSD); however, the Chairman of the Joint Depot Maintenance Group is apparently satisfied that the Services were considering the Joint Group effort in their recommendation development.

E. The Navy has indicated that they will not shut down their maintenance operations at Jacksonville. Therefore, the realignment of the Defense Distribution Depot Jacksonville (DDJF) will not be required.

F. The Principal Deputy Director has discussed with the Special Assistant for BRAC, Headquarters U.S. Air Force, the possibility of moving the Defense Contract Management District West to Los Angeles Air Force Station. He is awaiting a response.

III. FOLLOW-UP ACTIONS:

A. In the rationale to support our recommendations, we need to consider the DoD selection criteria and reflect how our recommendations relate to the criteria--
CAAJ(BRAC).

keep open a stand-alone depot we were proposing to close. Since this decision was obtained a short time before the meeting, MMD will review associated issues and bring a recommendation to a BRACEG meeting to be scheduled later in the day.

D. Additional efforts to accommodate a storage capacity shortfall were briefed. Besides achieving an additional 5 million Attainable Cubic Feet (ACF) by racking out the operations area at the Defense Distribution Depot Columbus (DDCO) and using the 12 million ACF available at Rough and Ready Island, an additional 12 million ACF of storage capacity will be achieved by maximizing cube at the remaining depots. As a result the projected shortfall of 20 million ACF previously briefed is now estimated to be an 8 million ACF shortfall. The risks outlining the Storage Management Plan and possible impacts were again stressed.

This shortfall was before DDRT & DDC were made for closure

E. The methodology used to determine distribution direct and non-direct labor requirements for the distribution workload in Fiscal Year 2001, considering potential BRAC realignments and closures, was reviewed. The parameters used in making this determination were noted. Goals were to increase productivity by 25 percent and decrease indirect costs by 25 percent. To achieve this reduction, 40 percent of the direct labor and 65 percent of the non-direct labor positions will be eliminated from those depots affected by closure or realignment. Although an exact requirement was determined for the number of direct labor personnel needed to perform the distribution workload in Fiscal Year 2001, a degree of risk was assumed by assigning a savings percentage to all affected depots, regardless of the number of sites affected by closure or realignment.

F. An ongoing issue amongst the Services and DLA is determining who will pay for the closure of tenants (such as our collocated distribution depots) and who will claim savings. If the Service is required to pay for the closure (as they did in BRAC 93) then some Services feel that they should claim the savings. In either case, the Services will pay for the cost of collocated depot closures because our unit cost will have to rise to accommodate this cost, if DLA pays for the closure. We hope to receive some OSD guidance soon.

IV. FOLLOW-UP ACTIONS:

A. Modify the DoDIG chart to show the percent of errors and the amount corrected--DoDIG.

B. Review alternatives associated with the Army closing Letterkenny and present recommendations at the next BRACEG meeting--MMD.



DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100



CLOSE HOLD

IN REPLY
REFER TO

CAAJ(BRAC)

3 MAR 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group (BRACEG) Meeting - 24 January 1995 (Afternoon Session)

I. PURPOSE: To discuss DLA's distribution depot alternatives associated with the possible closure of Letterkenny. A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. In a discussion between the DLA BRAC Team Chief and her Army BRAC Office counterpart subsequent to the morning BRACEG meeting, we were advised that a final Army decision on Letterkenny would not be made until 26 January 1995. He indicated that if Letterkenny closes, they would expect us to vacate the post. Their one-page submissions to the Office of the Secretary of Defense (OSD) are now expected to be provided on 27 January 1995.

B. A review of the Net Present Value (NPV) and Steady State (SS) savings for the realignment and closure of the Defense Distribution Depot Memphis (DDMT), Defense Distribution Depot Red River (DDRT), and Defense Distribution Depot Letterkenny (DDLDP) were shown (enclosure 2). The NPV and SS savings favors realignment of DDRT, while a closure of DDMT saves the most. The Strategic Analysis Integrated Logistics System (SAILS) model is being run with these alternatives; when finalized the results will be reviewed with the Principal Deputy Director.

C. Storage capacity charts, that reflected a realignment of DDMT, DDLDP, and DDRT, were reviewed (enclosure 3). The storage capacity shortfall would be 1 million Attainable Cubic Feet (ACF) if DDMT were realigned; while the shortfall, if DDLDP were realigned, would be 8 million ACF and 9 million ACF if DDRT were realigned.

D. We will schedule another BRACEG meeting as soon as the Services make their final decisions.

III. FOLLOW-UP ACTIONS:

A. Review new SAILS model results (paragraph IIB, above) with the Principal Deputy Director-CAAJ(BRAC).

CAAJ(BRAC) PAGE 2 CLOSE HOLD
SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group
(BRACEG) Meeting - 2 February 1995

27 FEB 1995

should explore whether there are available sites in the Los Angeles area that may be considered for purchase to accommodate the larger DCMD West Headquarters contingent.

E. Revisions to the close "two ICP" and "one ICP" options were reviewed. The revision includes closing vice realigning the Defense Distribution Depot Letterkenny (DDLDP) and keeping open the Defense Distribution Depot San Antonio (DDST). The Air Force has indicated that they might be able to provide us additional buildings for storage at our collocated depots in San Antonio, Warner Robins, Hill and McClellan. This could alleviate some or all of the storage capacity shortfalls we have identified in our various options.

III. DECISIONS REACHED: Assess the real estate market in Los Angeles for potential purchase of buildings near the current El Segundo location for relocation of DCMD West Headquarters.

IV. FOLLOW-UP ACTION:

A. Assess the Los Angeles real estate market--MMDI.

B. Rerun COBRA model if necessary after more information is received concerning DCMD West relocation--CAAJ(BRAC).

2 Encl


M. V. McMANAMAY
Team Chief
DLA BRAC


GARY S. THURBER
Deputy Director
(Corporate Administration)


LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

DDRT -- COLLOCATED, BUT UNIQUE

- **88% of Workload Supports Off-Depot Customers**
- **Ranked 5th Out of 17 DLA Collocated Depots**
- **Normal Distribution Functions for World-Wide Customers**
- **Assessed 16 Out of 100 Points for Military Value**

DDRT's Military Value Not Determined From Points

Assessed for Support to Collocated Maintenance Activity

READINESS AND COSTS

- **41% Military Population and Installations located in central U.S.**

DDRT has 64% delivery rate within two days

DDRT has low freight rates

DDRT has an excellent transportation network (during ODS, when pipeline became congested, high priority requirements were expedited to combat areas)

- **Surge Capability**

~~Proven Issue/Receipt Workload surge capability~~

Workforce availability/Support equipment availability

Utility expansion capabilities

3,264 buildable acres available for expansion

THE TEN DIVISION FORCE

- Two heavy divisions of two brigades each based in Germany with a brigade of each division based at Ft. Riley
- An airborne division based at Ft. Bragg
- An air assault division based at Ft. Campbell, Ky.
- A heavy division based at Ft. Stewart, Ga., with one of its brigades based at Ft. Benning, Ga.
- Two heavy divisions based at Ft. Hood with a brigade of one division based at Ft. Carson
- A light division based at Ft. Drum with one of its brigades based at Ft. Richardson
- A heavy division based in South Korea with one of its brigades based at Ft. Lewis
- A light division based in Hawaii with one of its brigades based at Ft. Lewis

SINGARS

- DDRT is the single world-wide source
- DDRT has the expertise to ~~fabricate, maintain, and ship~~ fabricate, maintain, and ship faster, better, and cheaper
Recently outbid Tobyhanna Army Depot for a savings of over \$288K
- SINGARS encompasses the issue/installation of the latest military communications equipment to the entire Army
DDRT is vital for the continued success of fielding efforts.
~~Present fielding efforts are anticipated to extend until May 2000~~
Relocating fielding assets would cripple fielding efforts and jeopardize troop readiness
- DDRT supported troop readiness by issuing SINGARS in Desert Storm arena, Haiti, Somalia, and Kuwait
- Reimbursable funds provided for all assembly actions

MILITARY VALUE ASSESSMENTS

- **MISSION SCOPE**

Essentiality of Mission – Specialized Weapon System Support

Strategic Location – 1 to 2 Day Service to Customers Located

within the Central United States.

- **MISSION SUITABILITY**

Ranked 3rd Of 17 Collocated Depots

- **OPERATIONAL EFFICIENCIES**

Ranked 2nd Of 17 Collocated Depots

Normal Distribution Functions for World-Wide Customers

UNIQUE CAPABILITY -- FIELDING NEW WEAPON SYSTEMS

- **Customized Distribution Support**
- **Support to Multi-Service (Army, Navy, Marine) Program Managers**
- **Initial Fielding for Prototype and New Systems**
- **Rapid Deployment**
- **Centralized Requisitioning and Management Support**
- **More than \$40M Reimbursable Funding**

IMPACT ON READINESS -- REIMBURSABLE SUPPORT

- **Loss of Over \$9M due to Expiration of Obligation Life**
- **Moving Over 250 Projects Valued at over \$40M**

Care of Supplies in Storage - Vehicles

Support to Weapon Systems

Support to Posts, Camps & Stations

Total Package Fielding

Compilation of Preservation, Packing, Packaging, and Marking Costs

	220,306	No. of locations (est. by Loc. Survey & Spt. Branch)
multiply	<u>0.222</u>	Warehousing Pick Standard
	48,908	Manhours to Pick
	220,306	No. of locations (est. by Loc. Survey & Spt. Branch)
multiply	<u>0.347</u>	Pack and Stage Standard
	76,446	Manhours to Pack and Stage for Shipment
	48,908	Manhours to Pick
plus	<u>76,446</u>	Manhours to Pack and Stage for Shipment
	125,354	Total Manhours to Pick, Pack, and Stage
	45,221,252	Serviceable Quantity On-Hand
multiply	<u>0.30</u>	Estimated Quantity Requiring Preservation & Packaging (P&P)
	13,566,376	Total Serviceable Units Requiring P&P
	830,744	Unserviceable Quantity On-Hand
multiply	<u>0.80</u>	Estimated Quantity Requiring Preservation & Packaging (P&P)
	664,595	Total Unserviceable Units Requiring P&P
	13,566,376	Total Serviceable Units Requiring P&P
plus	<u>664,595</u>	Total Unserviceable Units Requiring P&P
	14,230,971	Total Units Requiring P&P
	14,230,971	Total Units Requiring P&P
multiply	<u>0.25</u>	P&P Estimated Standard
	3,557,743	Total Manhours for Preservation & Packaging
	125,354	Total Manhours to Pick, Pack, and Stage
plus	<u>3,557,743</u>	Total Manhours for Preservation & Packaging
	3,683,097	Total Manhours
	3,683,097	Total Manhours
divided by	<u>171,171</u>	Total Line Items (Y65R01 Report 24 Jul 94)
	21.5	Total Manhours per Line Item

Compilation of Preservation, Packing, Packaging, and Marking Costs

	330,064,156	Total Lbs. (Y65R01 Report 24 Jul 94)
divided by	<u>2,000</u>	Lbs. Per Ton
	165,032	Total Short Tons in Storage
	165,032	Total Short Tons in Storage
minus	<u>64,553</u>	Tons for Vehicles
	100,479	Total Short Tons for Line Items
	100,479	Total Short Tons for Line Items
divided by	<u>171,171</u>	Total Line Items (Y65R01 Report 24 Jul 94)
	0.59	Short Tons per Line Item
	21.5	Total Manhours per Line Item
divided by	<u>0.59</u>	Short Tons per Line Item
	36.44	Total Manhours per Short Ton to Process
	36.44	Total Manhours per Short Ton to Process
multiply	<u>\$43.56</u>	Unit Cost
	\$1,587.36	Cost per Short Ton

DISTRIBUTION SUPPORT TO RUBBER PRODUCTS AND AMMUNITION

- DDRT has 100,000 ACF of chilled storage capacity in support of Rubber Products.
DDAA has 0 ACF of chilled storage capacity.
- DRMD 902 directs all distribution functions to be performed by DLA.
- Distribution support to Rubber Products and Ammunition has not been addressed in the BRAC closure analysis.
- Transfer of a government owned/government operated activity to a government owned/contractor operated facility has not been executed in any previous BRAC.

DOD IGNORING POTENTIAL COST SAVINGS

- **\$16 M+ contract awarded 1 Mar 95 for construction of a new maintenance dock facility at Whiteman Air Force Base**
- **Why is this project being constructed while at the same time closing RRAD Maintenance Mission where there are state-of-the-art equipment, technical expertise, and an innovative and experienced workforce?**

**RRAD/DDRT MAINTENANCE MISSION
WORK/STORAGE CAPACITY**

- **RRAD uses 3,201,038 SF for maintenance mission**
 - ANAD has 164,600 SF excess capacity**
 - ANAD shortfall of 3,037,038 SF to assume RRAD mission**

- **RRAD uses 1,697,000 SF storage space for maintenance supplies**
 - ANAD has 0 excess storage capacity for maintenance supplies**
 - ANAD shortfall of 1,697,000 SF to assume RRAD mission**

- **RRAD/DDRT uses 111 acres on which to store vehicles**

- **RRAD has an abrasive process (equipment) for ALUMINUM hulled vehicles**

- **RRAD/DDRT has a test track where the infantry fighting vehicle can be FULLY tested as to speed, power, and swimming ability**

- **DDRT is a key distribution activity for tracked and wheeled vehicles**
 - 60 ton bridge crane complex**
 - Large & diverse materiel handling equipment/expertise**
 - Combat vehicles airlift capability**

- **DDRT equipped with three OSHA/State approved drive-thru paint booths for CARC painting**

- **DDRT preservation and packaging capabilities provide processes for any environmental or war conditions**
 - Chemical cleaning vats**
 - Abrasive cleaning systems**



**DEFENSE DISTRIBUTION DEPOT
RED RIVER - DDRT
THE CENTRAL PLACE TO BE**



PHYSICAL PLANT

- ▶ **REC / SHIP AREA - 3 DOCKS & BRIDGE CRANE**
- ▶ **LUBRICATION - FLUID AREA**
- ▶ **STEAM / WASH RACK - 4 BAYS**
- ▶ **FUEL / FLUID DRAIN AREA**
- ▶ **MECHANICAL FACILITIES**
- ▶ **PROCESSING AND PAINTING FACILITIES**

TOOLING / EQUIPMENT

- ▶ 60 TON BRIDGE CRANE 150' WIDE, 700' OF TRAVEL
SPANS TWO DOCKS, 2 RAIL SPURS & MAIN LINE
- ▶ ONE 40 TON AND TWO 25 TON MOBILE CRANES
- ▶ ONE 50,000 LB. FORKLIFT
- ▶ TOWING EQUIPMENT
 - 4 - 5 TON TRUCK TRACTORS
 - 2 - JOHN DEERE 4 W/D TRACTORS
 - 1 - TRACK LAYING TRACTOR CAT
 - 2 - 5 TON PETIBONE SHOP CRANES (MOBILE)
- ▶ MECHANICAL SHOPS EQUIPMENT
- ▶ WELDING & CUTTING EQUIPMENT

RESOURCES

- ▶ **MANPOWER - 55 FULL TIME (FEB-AUG 1995)**
- ▶ **KNOWN WORKLOAD EXCEEDS CURRENT CAPABILITY**
- ▶ **FUNDING REQUIREMENTS**
 - **MANHOURS (OVERTIME SPECIFIED)**
 - **MATERIALS**
 - **EQUIPMENT (IF ADDITIONAL REQUIRED)**
 - **UTILITIES - 2ND SHIFT OPERATION, SUPPORT**
 - **ENVIRONMENTAL ISSUES**
 - **CLEAN-UP & DISPOSAL OF HAZARDOUS**
 - **SPILL CLEAN-UP**
 - **SDT - FUND CITE**
 - **MISCELLANEOUS**

DEMIL IMPACTS

- ▶ **INSUFFICIENT CAPABILITY**
 - **CURRENT WORKLOAD AND PERSONNEL**

- ▶ **FACILITY LIMITATIONS**
 - **REQUIRES 2ND SHIFT OPERATION**

- ▶ **ALTERNATIVE**
 - **UTILIZE LSAAP FACILITIES / PERSONNEL**

MR. ROBERT COOK
6 APRIL 95
ITEMS OF INTEREST

- DLA COBRA CLOSING COSTS VS COMMUNITY COBRA CLOSING COSTS
- DLA DISTRIBUTION FUNCTION TO SUPPORT RUBBER PRODUCTS AND AMMUNITION MISSION IN ACCORDANCE WITH DRMD 902
- STORAGE CAPACITY
- CONDITION OF FACILITIES
- DISPOSITION OF VEHICLES
- INTERESTED IN FACTS AND FIGURES, PREFERS TO DO OWN ANALYSIS
- DISAGREES THAT DLA MUST CONFORM TO ARMY'S ACCELERATED CLOSURE PLAN





DEFENSE DISTRIBUTION DEPOT RED RIVER



BENEFITS OF DDRT SYSTEM

Incomplete Item Cataloging

(Part Numbered Items)

Limited Asset Availability

Increased Asset Availability

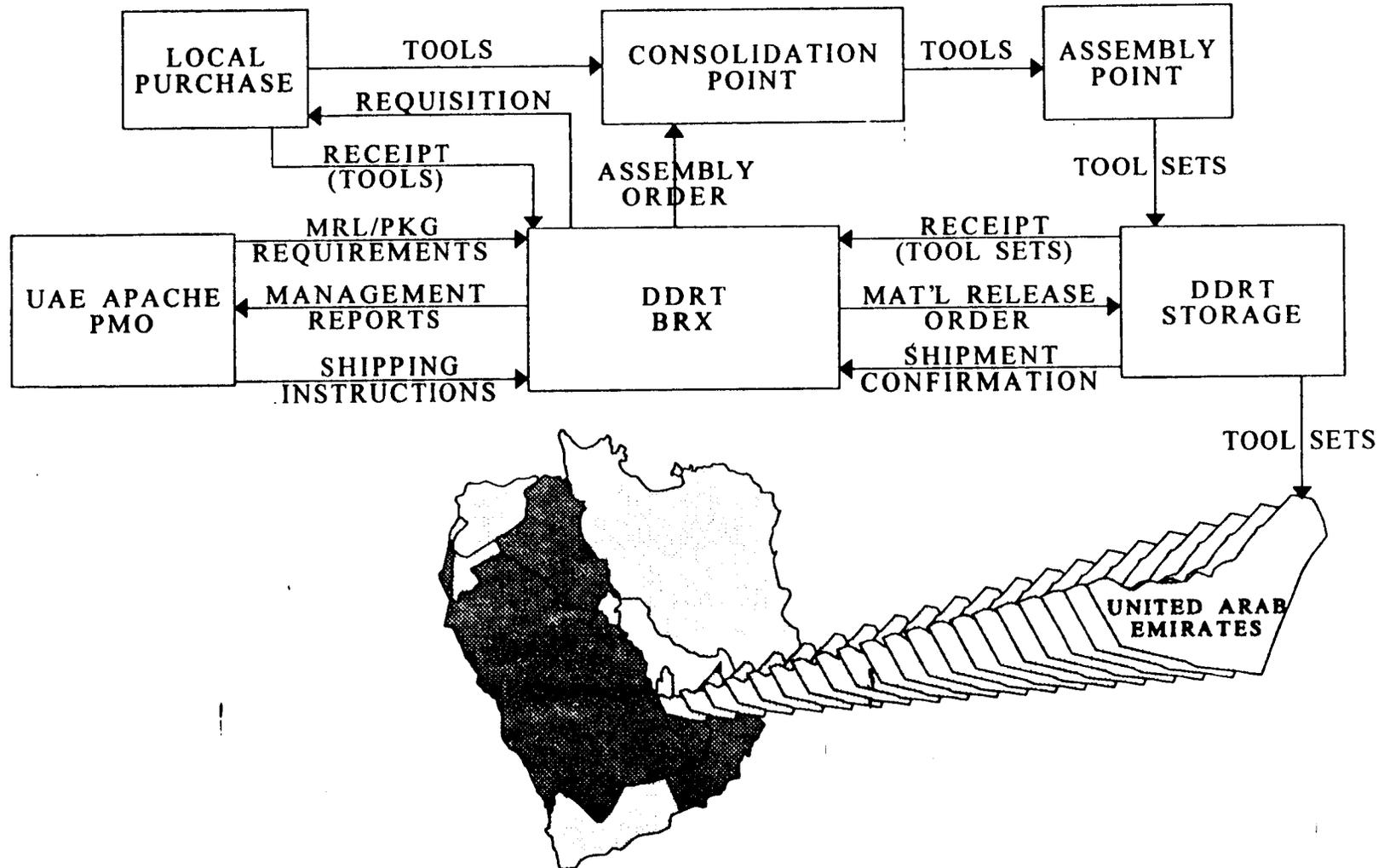
Increased Supply Response

Rapid Support Adaptability

Greater Management Flexibility



DEFENSE DISTRIBUTION DEPOT RED RIVER



DDRT SUPPORT TO UNIT ROTATIONAL TRAINING NATIONAL TRAINING CENTER

- MANAGE ON-SITE MSC OWNED ASSETS ACCOUNTABLE BY DDRT
Maintain Accountability
Frequent Inventories
Insure Accurate Record Posting
Return Stock To DDRT
- ASSIST AND EXPEDITE UNIT REQUISITIONS
Unit Determines Requirement
Unit Initiates Requisition
DDRT Assists In Requisition Accuracy
DDRT Expedites Requisition Processing
Call-In Requisition
Monitor and Coordinate Status
Monitor Depot Issue and Shipment
- RECEIVE AND ISSUE MATERIEL REQUISITIONED BY UNIT
Pick Up Materiel As Required
Post Receipt Documents To Control Register
Issue Materiel To Unit
Insure Accurate Records Posting
- PROVIDE SUPPLY MANAGEMENT REPORTS
Supply and Shipment Status To Unit
Demand Data To Unit
Document Register For DDRT/Unit
Maintain Demand Data For Future Requirements Computations

DDRT SUPPORT TO UNIT ROTATIONAL TRAINING PRE-DEPLOYMENT PLANNING & PREPARATION

- UNIT REQUESTS SUPPORT

- Dates of Rotation

- Period of Service

- Hours of Operation

- System(s) To Be Supported

- Requested Prepositioned Items

- MIPR For Labor Funding

- Fund Cite For Transportation Costs

- DDRT PROVIDES UNIT

- Cost Estimate Per Request

- Demand Data From Previous Rotations

- PREPOSITIONED PARTS

- DDRT Coordinates With MSC For Prepo Parts

- Assemble Parts 15 Days Prior To Rotation

- Ship Parts To Arrive Concurrent With Supply Representative

- ON-SITE DDRT SUPPLY REPRESENTATIVE

- Inventory Prepo Parts On Arrival At NTC

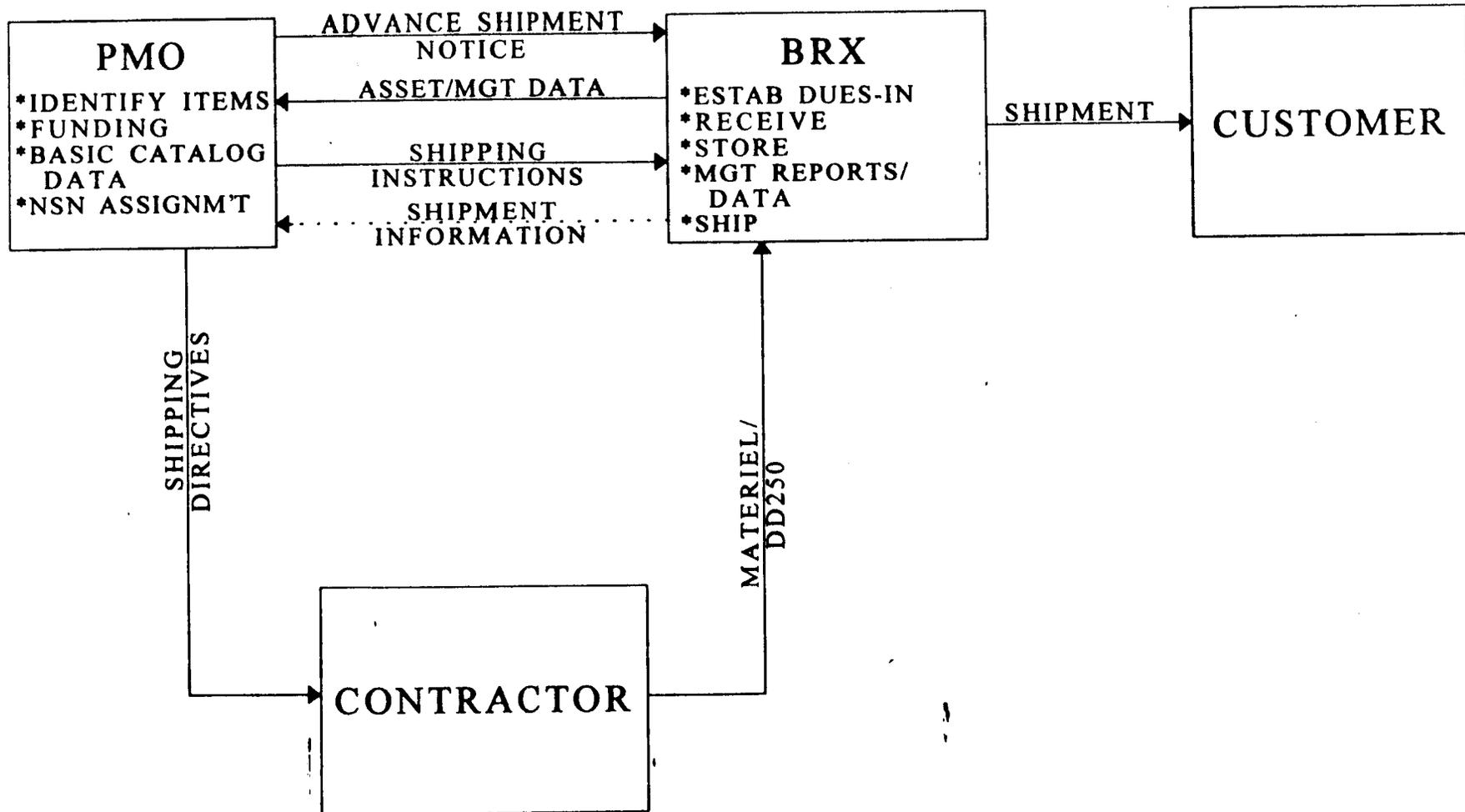
- Furnish List of Parts To Unit

- Provide Briefing of DDRT Support

- Receive List of Authorized Personnel From Unit



DEFENSE DISTRIBUTION DEPOT RED RIVER





**RED RIVER JRTC
SUPPORT**



Requisitioning

AOGs

02/03

999s

Non AOGs

PMC



**RED RIVER JRTC
SUPPORT**



Requisitioning

Non NMCS/PMC

Resupply of Zero Balance



RED RIVER JRTC
SUPPORT



2765s

Tail/Bumper Number

Type Vehicle

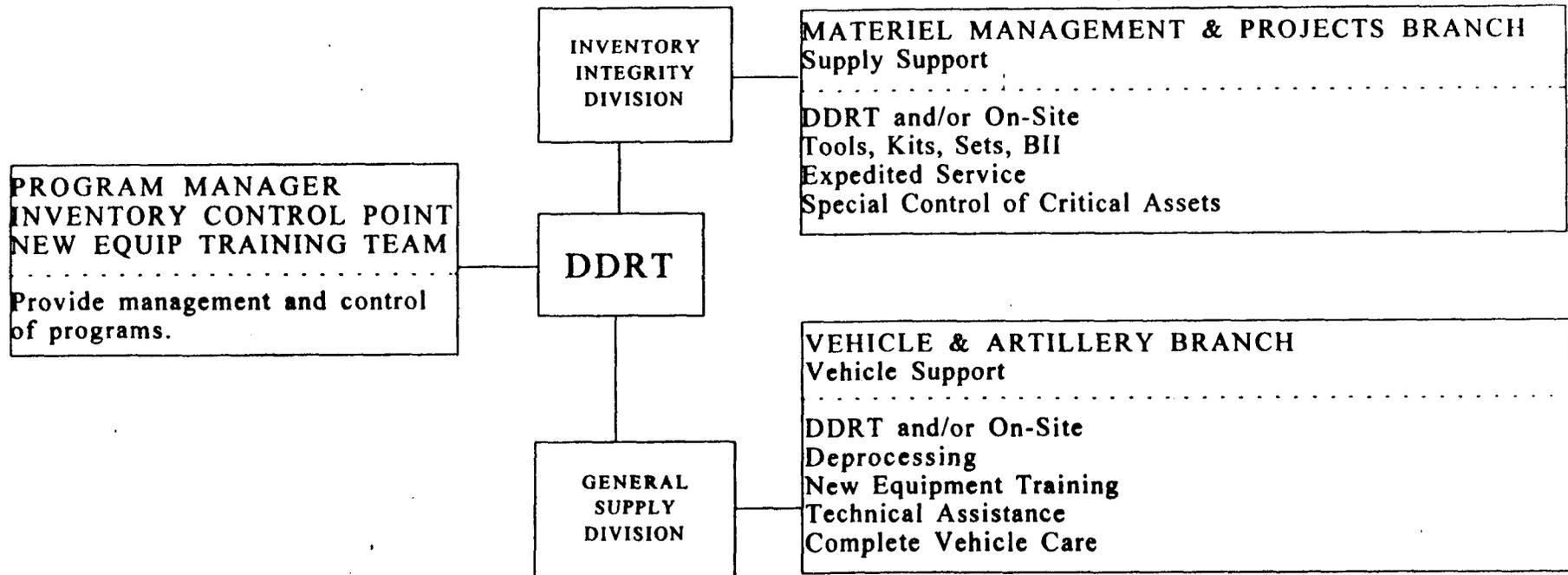
AMDF/FEDLOG Prior

Signed

AIMI



DEFENSE DISTRIBUTION DEPOT RED RIVER





DEFENSE DISTRIBUTION DEPOT RED RIVER



RESPONSIBILITIES

PEO/MSC

1. Provide adequate funding
2. Identify parts to be shipped to DDRT
3. Provide basic catalog data
4. Forward catalog change data
5. Direct contractor to mark DD250 with correct shipping address
6. Receive Management Reports from DDRT
7. Provide shipping directions
8. Provide Trans Fund Cite for expedited shipments
9. Manage and control asset position of materiel
10. Identify Project Code for tracking - if desired

DDRT

1. Establish local controls to insure receipt of materiel to owner BRX
2. Provide Management, Asset & Visibility data
3. Maintain Property Accountability of parts
4. Ship materiel according to PMO directions
5. Provide shipping information if required

SHIP TO:

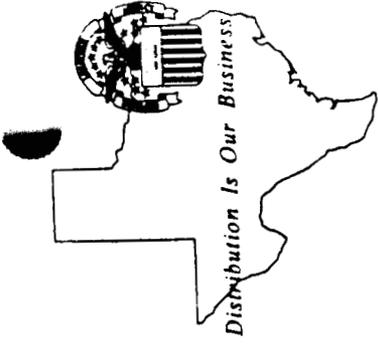
Defense Distribution Depot Red River
ATTN: Transportation Officer
Texarkana, TX 75507-5000

MARK FOR:

W8007A, Projects Office BRX Account
ATTN: Patsy Carroll or Paula Dewberry



DEFENSE DISTRIBUTION DEPOT RED RIVER



SUPPLY OPERATIONS

Provide Forward Deprocessing & Transition Training Support

CONUS Fielding Sites

OCONUS Fielding Sites

Provide Direct Supply Support Assistance To Units

Extend Wholesale Supply Operations On-Site

National Training Site (NTC)

Joint Rotational Training Center (JRTC)



DEFENSE DISTRIBUTION DEPOT
RED RIVER

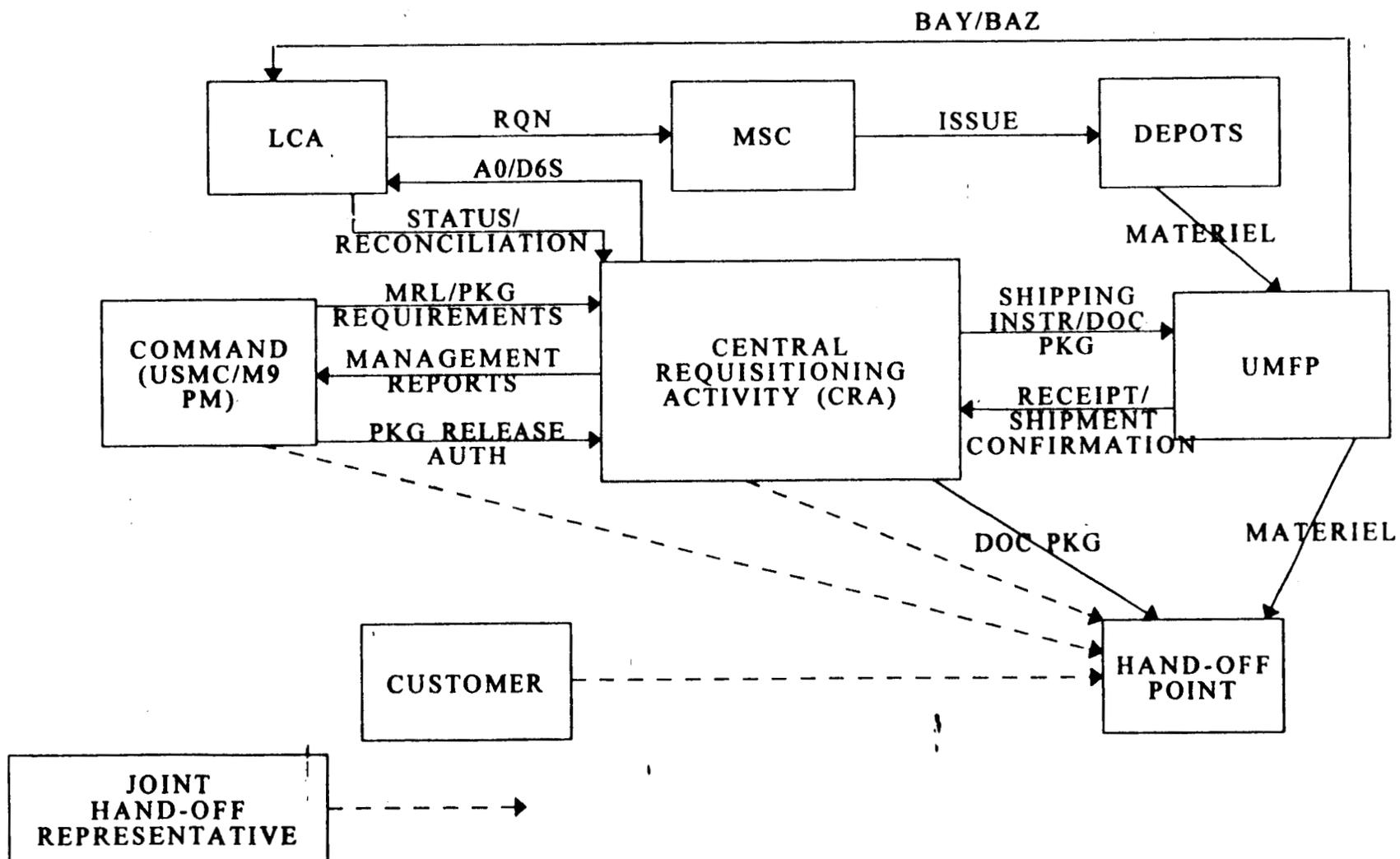


PURPOSE

Provide Supply Support for
Fielding and Maintenance of
Complex Weapon Systems



DEFENSE DISTRIBUTION DEPOT RED RIVER





DEFENSE DISTRIBUTION DEPOT RED RIVER



ADVANTAGES OF DDRT SUPPORT

- Experience Gained From Previous Support
- Total Asset Visibility
- Rapid Flexability to Mission Changes
- Maximum Control of PM Assets
- Augment PM Manpower Resources
- Use Standard DOD Supply Procedures
- Totally Integrated Within Major
Distribution Operation
- Cost Efficient
- Provide Single Focal Point For Total
Program Accomplishments



DEFENSE DISTRIBUTION DEPOT RED RIVER



PMO M9 ACE AND USMC RESPONSIBILITIES

- MAINTAIN OVERALL ADMINISTRATION AND CONTROL
- DEVELOP MATERIEL PACKAGE REQUIREMENTS
- PROVIDE PACKAGE RELEASE APPROVAL
- PROVIDE FUNDING



DEFENSE DISTRIBUTION DEPOT RED RIVER

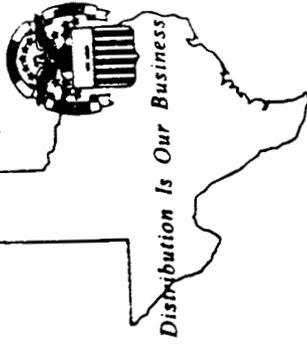


SUPPLY OPERATIONS

- INITIATE REQUISITION PROCESSING
- RECEIVE, STORE & ISSUE MATERIEL
- GENERATE SUPPLY MANAGEMENT REPORTS
- PROVIDE FORWARD DEPROCESSING &
- TRANSITION TRAINING SUPPORT
 - CONUS FIELDING SITES
 - OCONUS FIELDING SITES
- MAINTAIN PROPERTY ACCOUNTABILITY
- MANAGE, CONTROL & ADMINISTER ON-SITE PM OWNED ASSETS
- PROVIDE DIRECT SUPPLY SUPPORT ASSISTANCE TO UNITS



DEFENSE DISTRIBUTION DEPOT RED RIVER



ADVANTAGES OF DDRT SUPPORT

- EXPERIENCE GAINED FROM PREVIOUS SUPPORT
- TOTAL ASSET VISIBILITY
- RAPID FLEXIBILITY TO MISSION CHANGES
- MAXIMUM CONTROL OF PM ASSETS
- AUGMENT PM MANPOWER RESOURCES



DEFENSE DISTRIBUTION DEPOT RED RIVER



SUPPORT CAPABILITIES

- Receipt, Storage & Issue
- Supply Management
- Assembly & Management of Tools, Kits & Sets
- Inventory Accountability
- Stock Control
- Funds Control & Financial Reports
- Special Services Support
 - On-Site
 - Resupply
 - Parts Packages



DEFENSE DISTRIBUTION DEPOT
RED RIVER

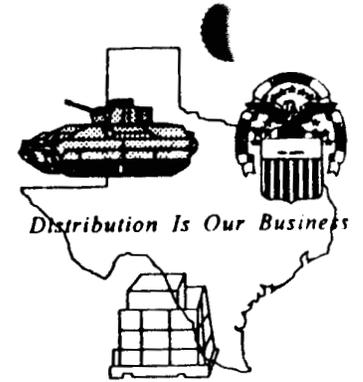


COMPUTER PROGRAMS

- * UNIQUE REQUISITION PROCESSING
- * RECEIPTS
- * ISSUES
- * FOLLOW-UP & CANCELLATIONS
- * CATALOG DATA MANAGEMENT
- * BACKORDER RECONCILIATION
- * STATUS & MANAGEMENT REPORTS
- * SPECIAL TOOL KIT FEATURES



DEFENSE DISTRIBUTION DEPOT
RED RIVER



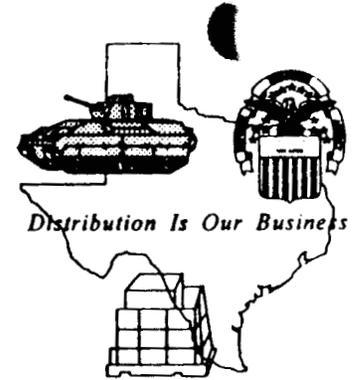
CENTRAL REQUISITIONING ACTIVITY

- * USA CECOM INTELLIGENCE MATERIEL
MANAGEMENT CENTER
 - * TOTAL PACKAGE FIELDING (TPF) SYSTEMS
SUPPORTED
-

- EH60A	QUICKFIX
- AN/MSQ-103	TEAMPACK
- AN/TRQ-32A	TEAMMATE
- AN/MLQ-34	TACJAM
- AN/TSQ-138	TRAILBLAZER
- AN/TSQ-152	TRACKWOLF
- AN/TLQ-17A(V)	TRAFFIC JAM
- AN/PRD-12	LMRDFS
- AN/TLQ-33	AHFEWS
- AN/TSQ-190(V)	TROJAN SPIRIT



DEFENSE DISTRIBUTION DEPOT RED RIVER

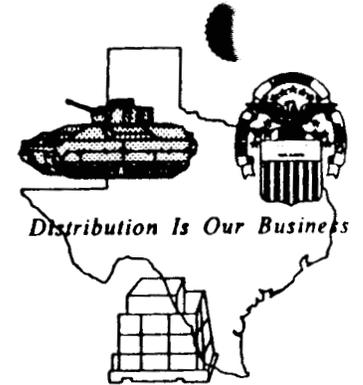


USACIMMC RESPONSIBILITIES

- * MAINTAIN OVERALL ADMINISTRATION AND CONTROL
- * NEGOTIATE SLAC REQUIREMENTS
- * DEVELOP MATERIEL PACKAGE REQUIREMENTS
- * PROVIDE PACKAGE RELEASE APPROVAL
- * PROVIDE FUNDING FOR MATERIEL REQUISITIONS



DEFENSE DISTRIBUTION DEPOT RED RIVER

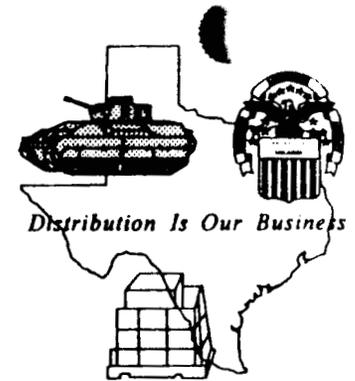


DDRT RESPONSIBILITIES

- * SERVE AS CENTRAL REQUISITIONING ACTIVITY (CRA)
- * PERFORM SUPPLY MANAGEMENT FUNCTION
- * OPERATE TPF/UMFP & STORAGE SITES
- * PROVIDE ASSET ACCOUNTABILITY/
VISIBILITY
- * DEVELOP CUSTOMER DOCUMENTATION
PACKAGE
- * CONDUCT JOINT INVENTORY AND
HAND-OFF OF TPF PACKAGE



DEFENSE DISTRIBUTION DEPOT RED RIVER



WEAPON SYSTEMS SUPPORTED

- * AIR-TO-AIR STINGER MISSILE (ATAS)
- * APACHE ATTACK HELICOPTER SYSTEM (AH-64A)
- * KIOWA WARRIOR SYSTEM (OH-58D)
- * BRADLEY FIGHTING VEHICLE SYSTEM (BFVS)
- * ABRAMS MAIN BATTLE TANK (M1/M1A1)
- * M9 ARMORED COMBAT EARTHMOVER (ACE)
- * AIR DEFENSE ANTI-TANK SYSTEM (ADATS)
- * MULTIPLE LAUNCH ROCKET SYSTEM (MLRS)
- * TOTAL PACKAGE FIELDING (TPF)
- * SPECIAL TOOLS, KITS AND SETS

ATCOM
ATCOM
ATCOM
TACOM
TACOM
TACOM
MICOM
MICOM
MICOM
CECOM
ATCOM/CECOM
MICOM/TACOM



**DEFENSE DISTRIBUTION DEPOT
RED RIVER**

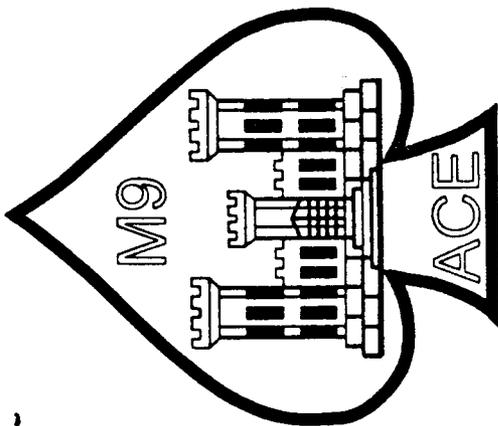
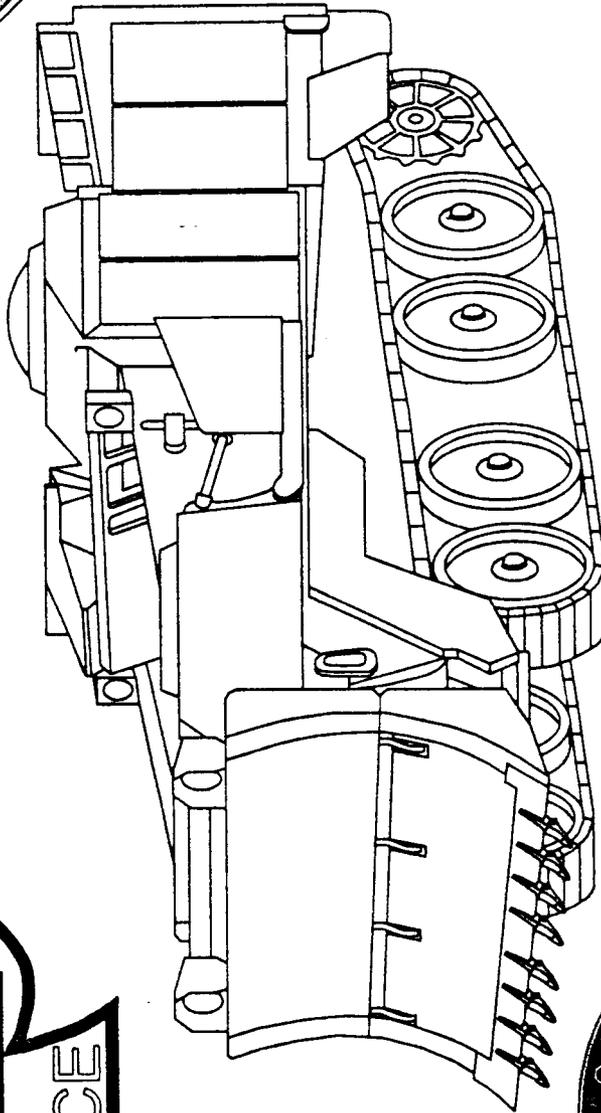
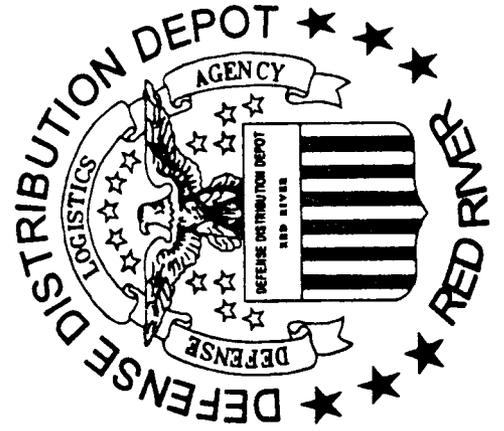


AH-64A APACHE HELICOPTER

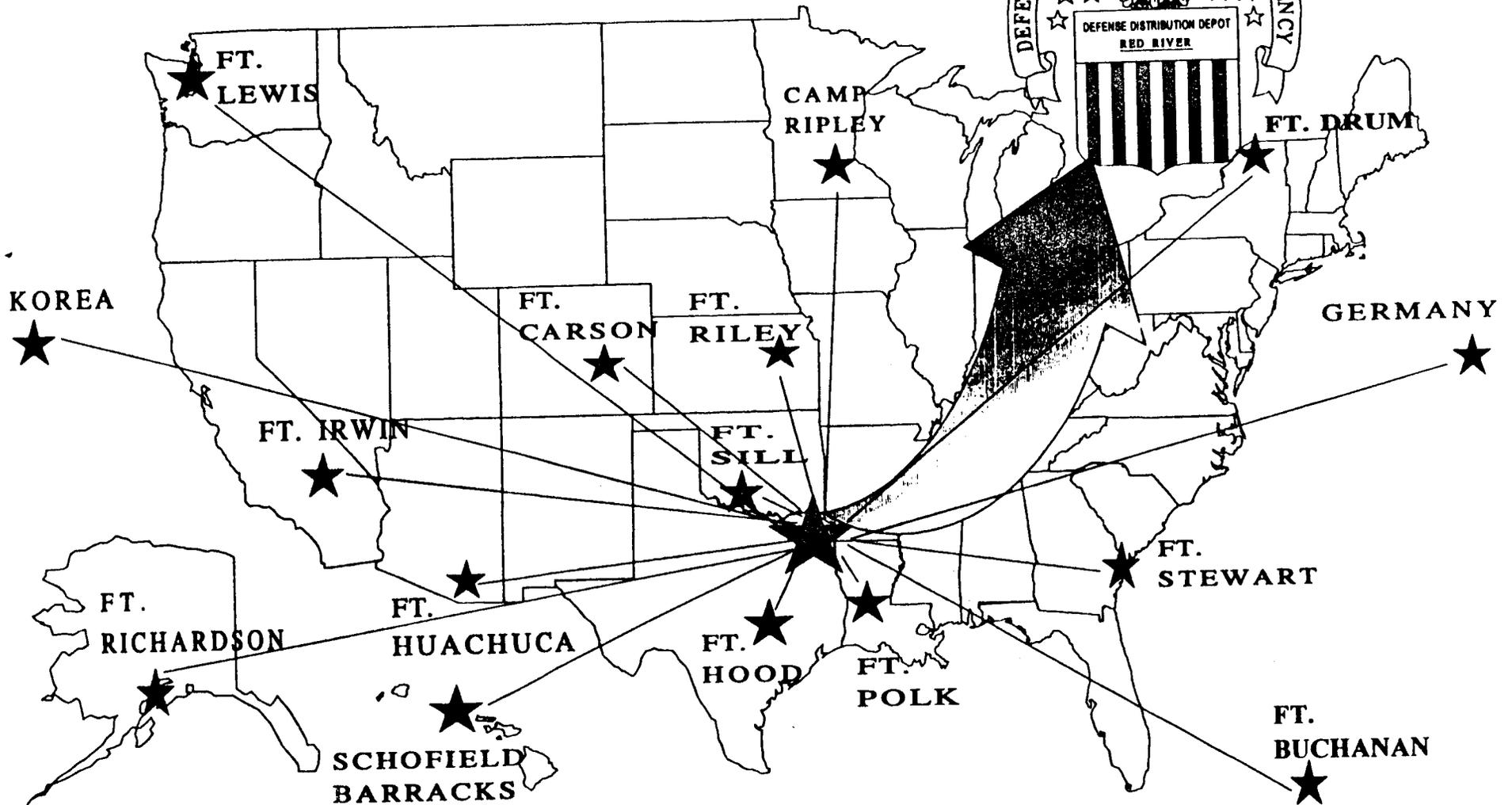
- ▷ CONTRACTOR LOGISTICAL SUPPORT
 - 5000 APACHE UNIQUE REPAIR PARTS
 - UNIT/CONTRACTOR DEMANDS
 - IN-DEPTH MANAGEMENT DATA
 - COST SAVINGS TO ARMY
 - IMMEDIATE TRANSITION TO ORGANIC

- ▷ CONTINUED SUPPORT
 - FIELDINGS
 - TRAINING
 - ASSEMBLY OF KITS





DDRT PROVIDES WORLDWIDE SUPPORT



POINT PAPER

The Test Measurement and Diagnostic Equipment Support Center (TSC) located at Red River Army Depot has the following capabilities.

The TSC is located in building 300 which is a specially designed building designed to maintain a constant temperature and humidity. Building 300 has a special microwave screen room and two independent laboratories, one electrical standards and one physical/dimensional standards. The complete facility is built on a floating foundation of steel and concrete pillars set in the earth approximately 18 feet. This floating design eliminates virtually all vibration from the laboratories and allows for precision measuring without interference from tracked vehicles passing the building.

A total of 11 employees are employed at the TSC Red River with an annual payroll of \$392,505. Of these employees 4 work in the electrical standards lab and 3 work in the area of physical/dimensional measurements the remaining employees are production control and supervision.

Annual Calibrations for the TSC are 10,500 with an Instrument Master Record File of 11,703 items. An additional 1728 Small Arms and Ammunition gages are certified for all active Army units, Army Reserves, National Guard, and contractor facilities West of the Mississippi River. The Little Rock Sector of the Federal Aviation Administration (FAA) TMDE workload is currently being performed by TSC-Red River.

A small sampling of the accuracies and capabilities at the TSC Red River follows:

DC Voltage: accuracy, 1.5 ppm or 0.00015%
AC Voltage: accuracy, 0.015%
Resistance: accuracy, 1.5 ppm or 0.00015%
Temperature: accuracy, 0.01 degrees Celsius.
Frequency and Time: accuracy, 5 parts in 10 Billion
Phase Measurement: accuracy, 0.2 arc-seconds
Microwave: capability to 18 Gigacycles per second
Length: accuracy, one millionth of an inch to 5 inches
 accuracy, one ten millionth of an inch to 30 inches
Weight: one micro gram to 60 lbs to level S-1 accuracies
 accuracies, to 9.5 milligrams at 50 lbs
Force: to 60,000 lbs with accuracies to 0.22 lbs at 60K
Torque: to 5,000 ft lbs with accuracies to 0.5% of torque applied

Note: a. ppm = parts per million
 b. All accuracies are traceable to The National Institute of Standards and Technology (NIST).

POC: Loyd D. McDaniel 334-2538 FAX: 334-2651

INFORMATION PAPER

U.S. ARMY TEST MEASUREMENT AND DIAGNOSTIC EQUIPMENT SUPPORT CENTER

SUBJECT: TMDE Support Center (TSC) - Red River

ISSUE: Calibration and repair support to the non-divisional TMDE for U.S. Army and other organizations in the TSC-Red River area. TSC-Red River supports the test measurement and diagnostic equipment (TMDE) located at Red River, as well as the Defense Logistic Agency (DLA) co-located at Red River. TSC-Red River also performs all calibration of small arms and ammunition gages west of the Mississippi River (Please refer to map at enclosure 1). TSC-Red River supports the Federal Aviation Administration (FAA) at Shreveport, Louisiana and Texarkana, Arkansas.

FACTS:

1. TSC Chief. Mr. Don M. Gauntt, DSN 828-2538 COMM. (903) 334-2538

2. Personnel

1 Supervisory Electronic Technician	GS-802-12
1 Supervisory Engineering Technician	GS-802-11
2 Mechanical Engineering Technicians	GS-802-09
5 Engineering Technicians	GS-802-08
1 Calibration Assistant	GS-303-07
1 Calibration Clerk	GS-303-04

3. Equipment

1 AN/GSM 286 Set
1 Mad Van

4. Workload Data

Number of Employees	11
Customers (VIC's Supported)	181
Items Supported	11955
Annual Calibrations	10177
Annual Repairs	710

5. Facilities

DTSC Red River is located in building 300 at the corner of Texas Avenue and Combat Road.

6. Red River Army Depot Staff

Commander, RRAD, Col. R.W. Hall
Commander, DLA, LTC. Andrew T. Knapper

Point of contact for the above information is Loyd D. McDaniel DSN 828-3004 COMM. (903) 334-3004

INFORMATION PAPER

1. MISSION STATEMENT:

a. The mission of the Reserve Component Training Office is to administer the Reserve and National Guard Active Duty Training (ADT), Annual Training and In-Active Duty Training.

b. The functions of the office are to coordinate assignments of trainees, evaluate training effectiveness and coordinate with depot managers for training support; requisition property and supplies and maintain records.

2. FULL TIME MANNING (STAFF):

Military Training Program Coordinator, GS-11 (OCT)
Depot Defense Assistant, GS-07 (OCT)

RRAD is an attractive training site as we are the only depot with maint, ammo & supply missions. We also take pride in our partnership MOS qualification program where the civilian and reservist work side by side. We not only ask for specific units to train at RR but some units ask to train here because of the excellent training received here.

Last year we trained 42,028 mandays; we have trained 5,552 mandays to date, and will train approx 40,000 mandays by year end.

4. TYPES OF UNITS WE CAN TRAIN:

Supply	Engineer	Med Detach
Maintenance	Military Police	
Ammunition	Transportation	
Service	Postal	
Quartermaster	Rail Battalion	

5. We attend site/date scheduling conferences for 1st, 2nd, 4th, 5th and 6th armies during Feb - Mar timeframe at which time units are assigned sites and dates for Annual Training.

6. In December we will hold a pre-camp conference where a representative from each unit will attend. We will give guidance on obtaining subsistence, finance & accounting, training opportunities, MWR, Health Clinic, or any other areas of interest to the unit. At this time we ask each unit to fill out a form listing specific requirements for their AT period. We review the form and began preparation for their Annual Training period.

We will be in constant contact with our customers, prior to their AT period at RRAD. Our goal in the Res Trng Ofc is to meet each

and every need and request of the customer training here at the depot.

We provide: Transportation to & from airport
(Buses, vans, sedans (VIPS/visitors), Reefer

We provide POL (Petroleum, lubes and oil for vehicles)

Billeting - In garrison (250) or Bivouac (2 sites)
Linens

Dining Facility & Completely furnished Mess Hall

Supplies/Materials (SSSC) (Forms)

Safety - Hearing protection/belts/glasses/steel tips

Repair Parts/Tires, etc.

Job Assignments (areas of expertise by MOS
Military Occupation Specialty)

Training Needs: Evaluator - Complete TAMS (Training Assessment
Model)

Repelling - Tower/Master Repeller

porta-potties MOOT Training - (Military Occupation of Urbanized
Terrain)

Classroom Training - 90 ARCOM Reservists on post
Reservists has own trng

Rifle Range - Weapons Qualification
At night Tracer rounds
Used by employees, 4-H Club, DEA
East TX Police Academy

Black Out Drives - Approx 20 mi drive around
perimeter road.

RECREATIONAL NEEDS: Comm Club (Parties at Club/Lake)
MNR Gym

Track

Swimming Pool

Post Exchange Will open any hours req'd

Elliott Lake (swimming, fishing, barge, boat)
camping, cabins

Vehicles (Dallas, Little Rock, Shreveport)

We request an after-action report from each unit prior to leaving

the depot to receive feedback. We ask for positive and negative areas of training at RRAD. Where we can continue doing the positive things and correct the negative issues.

RRAD also provides quarters, food & parking for convoys traveling to another destination for Training. Last month 100 people, 51 tractor trailers. Ate at club, refueled at Hooks, on their way.

Due to reorganization, this office also is responsible for the depot emergency operations center and all emergency plans: Civil Disturbance Plan, Disaster Control Plan, and mobilization planning. We maintain a call-back roster for all circumstances, civil or natural disasters.

Rewarding - Plaques

1. Total support to Soldier
2. Feedback from units for continuous support
3. Quality of Life for Soldiers on AT

Quality of Life Improvements

1. Install mini blinds
2. Upgrade range - Electronic pop-up targets
3. Repaint Building

USAR/ARNG TRAINED AT ROAD

FISCAL YEAR 1993

133rd Maintenance Company (ARNG)
Peekskill, NY

262nd Hvy Equip MaintCo (ARNG)
Dagsboro, DE

623rd Service Company (C&C) (ARNG)
Collins, MS

120th Sup & Svc Bn (ARNG)
Ada, OK

1120th Maintenance Company (ARNG)
Sulphur, OK

2120th Quartermaster Company (ARNG)
Newoka, OK

745th Military Police Company (ARNG)
Oklahoma City, OK

184th Transportation Brigade (USAR)
Laurel, MS

484th Service Company (USAR)
Lewistown, PA

191st Maintenance Company (USAR)
Elba, AL

3631st Maintenance Company (ARNG)
Santa Fe, NM

515th Maintenance Battalion (ARNG)
Santa Fe, NM

4162nd US Army Reserve Forces School (USAR)
Austin, TX

534th Service Company (ARNG)
New Boston, TX

304th Maintenance Company (USAR)
Bartlesville, OK

1065th Supply Company (ARNG)
Poplarville, MS

530th Military Police Company (ARNG)
Omaha, NE

346th Ord Detach (Ammo) (USAR)
Jonesboro, AR

355th Supply Company (USAR)
New Orleans, LA

FISCAL YEAR 1994

Troop Command (ARNG)
Rapid City, SD

152nd Quartermaster Company (ARNG)
Rapid City, SD

1087th Medical Detachment (ARNG)
Rapid City, SD

665th Maintenance Company (ARNG)
Mitchell, SD

13th Ordnance Company (Active Army)
Ft. Bliss, TX

109th Maintenance Company (ARNG)
Duluth, MN

945th Maintenance Company (ARNG)
Milford, DE

321st Materiel Management Center (USAR)
Eldorado, AR

708th Maintenance Company (ARNG)
Quincy, FL

4162nd US Army Reserve Forces School (USAR)
Austin, TX

634th Service Company (ARNG)
New Boston, TX

710th Service Company (ARNG)
Starke, FL

328th Pers & Admin Bn (USAR)
San Antonio, TX

1644th Transportation Company (ARNG)
Rock Falls, IL

FISCAL YEAR 1995

1075th Maintenance Company (ARNG)
Marquette, MI

746th Maintenance Battalion (ARNG)
Lansing, MI

4162nd US Army Reserve Forces School (USAR)
Austin, TX

850th Service Company (USAR)
Laredo, TX

1086th Transportation Company (ARNG)
Jena, LA

FISCAL YEAR 1996

304th Maintenance Company (USAR)
Bartlesville, OK

109th Maintenance Company (ARNG)
Duluth, MN

945th C&C Company (USAR)
Wilmington, DE

1221st Trans Company (ARNG)
Dexter, MO

433rd C&C Company (USAR)
Manchester, NH

355th Supply Company (USAR)
New Orleans, LA

191st Maintenance Company (USAR)
Elva, AL

1120th Maintenance Company (ARNG)
Sulphur, OK

2120th Quartermaster Company (ARNG)
Wewoka, OK

120th S&S Battalion (ARNG)
Ada, OK

361st Quartermaster Company (USAR)
California

883rd Maintenance Company (USAR)
Ft. Shaftner, HI

Document Separator

Army Depots

Red River Army Depot, Texas

Category: Depots

Mission: Depot Maintenance

One-Time Cost: \$ 7.2 million

Savings: 1996-2001: \$ 83.9 million

Annual: \$ 20.0 million

Return On Investment: 1997 (Immediate)

Final Action: Realign

COMMUNITY CONCERNS

The community argues that closure of Red River Army Depot will destroy the special efficiencies that result from collocation of the Red River Army Depot with the Defense Logistics Agency Distribution Depot, Red River. They claim DOD substantially deviated from the Final Selection Criteria by not conducting a combined value assessment of the two. They also believe closing Red River Army Depot will overload Anniston Army Depot, limit surge capability, and jeopardize readiness. Retention of only one maintenance depot for ground combat vehicles will severely limit the Army's ability to respond to national emergencies. The community also believes that the Army understated the costs associated with the recommendation. Additionally, the community claims the Army analysis is flawed by omitting significant mission requirements, such as the Missile Recertification Office, and by including non-BRAC personnel savings. The community also believes the Army understated unemployment costs in their economic analysis. The community proposes retention of Red River Army Depot and Anniston Army Depot, realignment of Letterkenny Army Depot to Anniston and Red River, and downsizing of both to core. To fill vacant infrastructure, the community recommends depot teaming with industry.

COMMISSION FINDINGS

The Commission found the Army has treated all its depots equally. The Army's recommendations were an aggressive approach to minimize depot infrastructure, maintaining the minimal capacity to support Army peacetime and wartime requirements. In addition, the Army recommendations supported its stationing strategy and the operational blueprint. The Army's operational blueprint, however, assumed too great a risk in readiness in the attempt to reduce infrastructure costs. While Anniston Army Depot, Alabama, has the capacity to accept the ground combat vehicle depot maintenance workload from Red River, the Commission found that placing all this workload into a single facility places too much risk on readiness. Retention of

both Anniston Army and Red River Army Depots keeps the Army's top-rated ground combat depots and preserves future readiness.

COMMISSION RECOMMENDATION

The Commission finds that the Secretary of Defense deviated substantially from final criterion 1, and therefore, the Commission rejects the Secretary's recommendation on Red River Army Depot, and, instead, adopts the following recommendation: Realign Red River Army Depot by moving all maintenance missions, except for that related to the Bradley Fighting Vehicle Series, to other depot maintenance activities, including the private sector. Retain conventional ammunition storage, intern training center, Rubber Production Facility, and civilian training education at Red River. The Commission finds this recommendation is consistent with the force structure plan and final criteria.

ARMY DEPOTS

MILITARY VALUE	INSTALLATION
1	TOBYHANNA ARMY DEPOT, PA (*)
2	ANNISTON ARMY DEPOT, TX
3	RED RIVER ARMY DEPOT, TX (C)
4	LEITERKENNY ARMY DEPOT, PA (R) (*)

(C) = DOD recommendation for closure

(R) = DOD recommendation for realignment

(X) = Joint Cross Service Group alternative for closure or realignment

(*) = Commission add for further consideration

BASE ANALYSIS
RED RIVER ARMY DEPOT, TEXAS
DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS

DOD RECOMMENDATION:

- Close Red River Army Depot. Transfer ammo storage, intern training facility, and civilian training education to Lone Star Army Ammunition Plant. Transfer light combat vehicle maintenance to Anniston Army Depot, AL. Transfer the Rubber Production Facility to Lone Star.
- Disestablish the Defense Distribution Depot Red River, Texas. Material remaining at DDRT at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama, (DDAA) and to optimum storage space within the DOD Distribution System.

CRITERIA	RED RIVER ARMY DEPOT	DISTRIBUTION DEPOT RED RIVER
MILITARY VALUE	3 of 4	5 of 17
FORCE STRUCTURE	No impact	No impact
ONE-TIME COSTS (\$ M)	51.6	58.9
ANNUAL SAVINGS (\$ M)	92.8	18.9
RETURN ON INVESTMENT	1999 (Immediate)	2002 (2 Years)
NET PRESENT VALUE (\$ M)	1,118.0	186.0
BASE OPERATING BUDGET (\$ M)	43.7	9.7
PERSONNEL ELIMINATED (MIL / CIV)	13 / 1,472	1 / 378
PERSONNEL REALIGNED (MIL / CIV)	0 / 908	0 / 442
ECONOMIC IMPACT (BRAC 95 / CUM)	- 7.8 % / - 6.6 %	- 2.7 % / - 6.6 %
ENVIRONMENTAL	No known impediments	No known impediments

ISSUES REVIEWED
RED RIVER ARMY DEPOT, TEXAS
DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS

<p style="text-align: center;">WORKLOAD</p> <p style="text-align: center;">IMPACT ON LOCAL ECONOMY</p> <p style="text-align: center;">DISTRIBUTION MISSION</p> <p style="text-align: center;">COST TO MOVE INVENTORY</p>	<p style="text-align: center;">MISSILE RECERTIFICATION OFFICE</p> <p style="text-align: center;">RED RIVER ARMY DEPOT AWARDS AND RECOGNITION</p> <p style="text-align: center;">RECOMMENDATIONS FOR RED RIVER ARMY DEPOT AND DEFENSE DEPOT, RED RIVER, ARE SEPARATE</p> <p style="text-align: center;">FUTURE TEAMING WITH INDUSTRY</p> <p style="text-align: center;">MILITARY CONSTRUCTION COSTS</p> <p style="text-align: center;">BASE SUPPORT FOR ENCLAVING AT LONE STAR ARMY AMMUNITION PLANT</p> <p style="text-align: center;">UNEMPLOYMENT IMPACT</p> <p style="text-align: center;">ARMY SAVINGS BASED ON NON-BRAC PERSONNEL SAVINGS</p>
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ISSUES
RED RIVER ARMY DEPOT, TEXAS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
WORKLOAD	<ul style="list-style-type: none"> • ACCEPTABLE RISK IN SUPPORT OF WARTIME REQUIREMENTS • INSTALLATION MAINTENANCE ACTIVITIES, INDUSTRIAL BASE FACILITIES, DEPOTS, AND OUT SOURCING CAN OFFSET SHORTFALL 	<ul style="list-style-type: none"> • TOO MUCH RISK IN GOING TO ONE COMBAT VEHICLE DEPOT • CONSOLIDATING GROUND VEHICLE DEPOT MAINTENANCE AT ANNISTON OVERLOADS THAT DEPOT 	<ul style="list-style-type: none"> • WORKLOAD FORECASTS AND MAXIMUM POTENTIAL CAPACITY INDICATE THAT ANNISTON CAN SUPPORT PEACETIME REQUIREMENTS WITH A 1-8-5 SCHEDULE • WARTIME PROJECTIONS REQUIRE ANNISTON TO OPERATE ON A 2-8-7 WORK SCHEDULE
IMPACT ON LOCAL ECONOMY	<ul style="list-style-type: none"> • CLOSING RED RIVER ARMY DEPOT RESULTS IN LOSS OF 2,887 DIRECT AND 2,753 INDIRECT JOBS (TOTAL 5,654) FOR 7.8% OF MSA LABOR FORCE 	<ul style="list-style-type: none"> • COMMUNITY FORECASTS 21.7% UNEMPLOYMENT RATE SHOULD DEPOT CLOSE 	<ul style="list-style-type: none"> • IMPACT IS SIGNIFICANT

ISSUES
DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
DISTRIBUTION MISSION	<ul style="list-style-type: none"> • COLLOCATED DEPOT CLOSES IF MAINTENANCE MISSION CLOSES 	<ul style="list-style-type: none"> • ONLY 20% OF WORKLOAD SUPPORTS MAINTENANCE MISSION • REMAINING 80% REGIONAL DISTRIBUTION MISSION 	<ul style="list-style-type: none"> • DEFENSE LOGISTICS AGENCY CONCEPT OF OPERATIONS CALLS FOR CLOSURE • EXCESS CAPACITY IN DISTRIBUTION DEPOT SYSTEM
COST TO MOVE INVENTORY	<ul style="list-style-type: none"> • COSTS TO MOVE VEHICLE INVENTORY \$5.8 MILLION AND \$12.7 MILLION FOR STOCK • BASED ON MOVEMENT 3,406 VEHICLES OUT OF 9,204 AND 66,013 TONS OF STOCK 	<ul style="list-style-type: none"> • COSTS UNDERSTATED BY \$319 MILLION • MOVES ENTIRE INVENTORY OF 14,000 VEHICLES AND 120,000 TONS OF STOCK 	<ul style="list-style-type: none"> • ARMY ITEM MANAGER HAS CONFIRMED ORIGINAL DOD NUMBERS AND COSTS

ISSUES
RED RIVER ARMY DEPOT, TEXAS

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
MISSILE RECERTIFICATION OFFICE	<ul style="list-style-type: none"> • INITIAL ARMY POSITION WAS THAT OFFICE SHOULD GO TO LETTERKENNY 	<ul style="list-style-type: none"> • OFFICE SHOULD STAY AT STORAGE ACTIVITY 	<ul style="list-style-type: none"> • ARMY AND COMMUNITY AGREE THAT MISSILE RECERTIFICATION OFFICE SHOULD STAY AT RED RIVER ARMY DEPOT
RED RIVER ARMY DEPOT AWARDS AND RECOGNITION	<ul style="list-style-type: none"> • ARMY MUST CLOSE SOME EXCELLENT FACILITIES • EVEN EXCESS FACILITIES ARE QUALITY 	<ul style="list-style-type: none"> • WINNER OF SEVERAL AWARDS AND RECOGNIZED FOR QUALITY 	<ul style="list-style-type: none"> • AWARDS TESTIFY TO DEPOT'S QUALITY • ARMY HAS REDUCED TO 5 QUALITY DEPOTS
RECOMMENDATIONS FOR RED RIVER ARMY DEPOT AND DEFENSE DEPOT, RED RIVER, ARE SEPARATE	<ul style="list-style-type: none"> • GUIDANCE WAS TO DEVELOP SEPARATE SCENARIO FOR DEFENSE LOGISTICS AGENCY 	<ul style="list-style-type: none"> • RECOMMENDATIONS SHOULD BE CONSIDERED AS ONE 	<ul style="list-style-type: none"> • CONSISTENT WITH OSD GUIDANCE
FUTURE TEAMING WITH INDUSTRY	<ul style="list-style-type: none"> • RECOMMENDATION DIVESTS ARMY OF EXCESS FACILITIES 	<ul style="list-style-type: none"> • UNITED DEFENSE WAS LOOKING AT TEAMING WITH ARMY RED RIVER 	<ul style="list-style-type: none"> • TO BE EFFECTIVE, TEAMING REQUIRES A TENANT
MILITARY CONSTRUCTION COSTS	<ul style="list-style-type: none"> • NO CONSTRUCTION AT ANNISTON ARMY DEPOT IN COBRA • ANNISTON ARMY DEPOT ESTIMATES \$531,000 (ALL BELOW MILCON THRESHOLD) 	<ul style="list-style-type: none"> • COMMUNITY STATES REQUIREMENTS FOR \$15 MILLION IN CONSTRUCTION 	<ul style="list-style-type: none"> • INCLUDED IN COMMISSION COBRA

ISSUES
RED RIVER ARMY DEPOT, TEXAS
(Continued)

ISSUE	DOD POSITION	COMMUNITY POSITION	R&A STAFF FINDINGS
BASE SUPPORT FOR ENCLAVED AT LONE STAR AMMUNITION PLANT	<ul style="list-style-type: none"> • ARMY SCENARIO LEAVES 100 BASOPS PERSONNEL TO SUPPORT ENCLAVED ACTIVITIES 	<ul style="list-style-type: none"> • SOME REQUIREMENTS WERE NOT CONSIDERED • ESTIMATES NEED FOR ADDITIONAL 70 PERSONNEL 	<ul style="list-style-type: none"> • ARMY WILL TRANSFER 510 PERSONNEL TO LONE STAR OF 1040 REALIGNED • 100 OF THE 510 ARE BASOPS PERSONNEL
UNEMPLOYMENT IMPACT	<ul style="list-style-type: none"> • ARMY COMPUTED UNEMPLOYMENT IMPACT USING DOD STANDARD FACTORS 	<ul style="list-style-type: none"> • COMMUNITY STATES THAT ARMY UNDERESTIMATED UNEMPLOYMENT IMPACT 	<ul style="list-style-type: none"> • STANDARD FACTORS MAKE COMPARISON EQUITABLE
ARMY SAVINGS BASED ON NON-BRAC PERSONNEL SAVINGS	<ul style="list-style-type: none"> • ARMY COUNTS PERSONNEL SAVINGS AS RESULT OF BRAC ACTION 	<ul style="list-style-type: none"> • COMMUNITY STATES THAT THEY ARE FROM PROGRAM WORKLOAD REDUCTION 	<ul style="list-style-type: none"> • PERSONNEL IMPACTS ARE CONSISTENTLY APPLIED TO ALL RECOMMENDATIONS

SCENARIO SUMMARY
RED RIVER ARMY DEPOT, TEXAS
DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS

RED RIVER ARMY DEPOT		DEFENSE DISTRIBUTION DEPOT RED RIVER	
Close Red River Army Depot. Transfer ammo storage, intern training facility, and civilian training education to Lone Star Army Ammunition Plant. Transfer light combat vehicle maintenance to Anniston Army Depot, AL. Transfer the Rubber Production Facility to Lone Star.		Disestablish the Defense Distribution Depot Red River, Texas. Material remaining at DDRT at the time of disestablishment will be relocated to the Defense Distribution Depot Anniston, Alabama, (DDAA) and to optimum storage space within the DOD Distribution System.	
One-Time Costs (\$M): 51.6		One-Time Costs (\$M): 58.9	
Annual Savings (\$M): 92.8		Annual Savings (\$M): 18.9	
Return on Investment: 1999 (Immediate)		Return on Investment: 2002 (2 Years)	
Net Present Value (\$M): 1,118.0		Net Present Value (\$M): 186.0	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • SUPPORTS ARMY STATIONING STRATEGY • SUPPORTS JCSG-DM RECOMMENDATIONS • REDUCES AMOUNT OF DEPOT INFRASTRUCTURE • SIGNIFICANT FINANCIAL SAVINGS • NO RISK TO CURRENT FUNDED WORKLOAD 	<ul style="list-style-type: none"> • PLACES ALL COMBAT TRACKED VEHICLE WORKLOAD INTO ONE DEPOT 	<ul style="list-style-type: none"> • MONETARY SAVINGS • DEPOT SYSTEM EFFICIENCY 	<ul style="list-style-type: none"> • JOB LOSS • LOSS OF EXCELLENT DEPOT • COULD EXACERBATE DEFENSE LOGISTICS AGENCY STORAGE SHORTFALL

SCENARIO SUMMARY

RED RIVER ARMY DEPOT, TEXAS

COMMISSION ALTERNATIVE		COMMISSION ALTERNATIVE	
<p>Close Red River Army Depot. Transfer ammo storage, intern training facility, and civilian training education to Lone Star Army Ammunition Plant. Transfer light combat vehicle maintenance to Anniston Army Depot, AL. Transfer the Rubber Production Facility to Lone Star.</p>			
<p>One-Time Costs (\$M): 52.2 Annual Savings (\$M): 92.8 Return on Investment: 1999 (Immediate) Net Present Value (\$M): 1,117.5</p>		<p>One-Time Costs (\$M): Annual Savings (\$M): Return on Investment: Net Present Value (\$M):</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • RECOGNIZES CONSTRUCTION COSTS AT ANNISTON ARMY DEPOT 			

SCENARIO SUMMARY GROUND COMBAT VEHICLE DEPOTS

SCENARIO I		SCENARIO II	
<p>Realign Red River Army Depot by transferring the M113 family of vehicles workload to Anniston Army Depot. All remaining workload and mission will remain at Red River Army Depot.</p>		<p>Downsize Red River Army Depot to existing workload. Realign Letterkenny to Anniston.</p>	
<p>One Time Costs (\$M): 7.2 Steady State Savings (\$M): 5.1 Return on Investment: 1997 (Never) Net Present Value (\$M): 88.8</p>		<p>One Time Costs (\$M): Steady State Savings (\$M): Return on Investment: ___ years (2001) Net Present Value (\$M):</p>	
PRO	CON	PRO	CON
<ul style="list-style-type: none"> • Retains Red River Army Depot as surge. • Decreases economic impact on local economy. • • • • • • • • • 	<ul style="list-style-type: none"> • Never achieves a return on investment. • Does not consolidate depot maintenance. 	<ul style="list-style-type: none"> • 	<ul style="list-style-type: none"> •

SCENARIO III		SCENARIO IV	
Downsize Red River, Letterkenny and Anniston.. Team with industry.		Close Red River, retain Lettekenny in current configuration	
One Time Costs (\$M): Steady State Savings (\$M): Return on Investment: ___ years (2001) Net Present Value (\$M):		One Time Costs (\$M): Steady State Savings (\$M): Return on Investment: ___ years (2001) Net Present Value (\$M):	
PRO	CON	PRO	CON
• MAINTAINS CURRENT DEPOT EXPERTISE	• RETAIN EXCESSIVE INFRASTRUCTURE	•	•

GROUND COMBAT VEHICLE MAINTENANCE WORKLOAD AND CAPACITY (DLH/Ks)

WORKLOAD

DEPOT	FY 97	FY 98	FY 99	WARTIME
ANNISTON	2,179	1,538	1,443	
LETTERKENNY	1243	650	458	
RED RIVER	2,037	1,399	1,282	
TOTAL	5,421	3,552	3,183	8,400

MAXIMUM POTENTIAL CAPACITY

SCHEDULE	ANNISTON	LETTERKENNY	RED RIVER	TOTAL
1-8-5	4,042	1,605	3,630	9,277
2-8-5	7,846			
2-8-7	11,054			

ANNISTON MILITARY CONSTRUCTION COSTS

PROJECT	COST (\$ 000'S)	REQUIREMENT
TRITIUM STORAGE FACILITY	25	RENOVATE WAREHOUSE TO SUPPORT LEAD ARTILLERY WORKLOAD (LEAD)
RECOIL ROOM EXPANSION	294	EXPAND EXISTING RECOIL ROOM FOR ARTILLERY WORKLOAD (LEAD)
FIRING RANGE UPGRADE	249	UPGRADE EXISTING RANGE TO SUPPORT ARTILLERY WORKLOAD (LEAD)
RECOIL HONING FACILITY	185	RENOVATE EXISTING FACILITIES TO SUPPORT ARTILLERY WORKLOAD (LEAD)
MACHINING FACILITY	290	CONSTRUCT MACHINE SHOP TO SUPPORT ARTILLERY AND LIGHT/MEDIUM COMBAT VEHICLE WORKLOAD (RRAD)
TRANSMISSION DYNAMOMETER FACILITY	241	CONSTRUCT NEW FACILITY TO SUPPORT LIGHT/MEDIUM COMBAT VEHICLE WORKLOAD (RRAD)
TOTAL \$1,284		

CONSTRUCTION REQUIRED TO SUPPORT MOVE FROM LETTERKENNY: \$753,000

CONSTRUCTION REQUIRED TO SUPPORT MOVE FROM RED RIVER: \$531,000

RED RIVER ARMY DEPOT

LTC MILLER

DELIBERA

TION HEARING TEXT

RED RIVER ARMY DEPOT

(CHART ONE) BASE ANALYSIS

GOOD MORNING, COMMISSIONERS.

RED RIVER ARMY DEPOT PROVIDES A VARIETY OF SUSTAINMENT MISSIONS FOR THE DEPARTMENT OF DEFENSE. KEY ARE MAINTENANCE AND OVERHAUL OF LIGHT COMBAT VEHICLES; REMANUFACTURE ROADWHEELS, TIRES, AND TRACKSHOES; AND STORAGE/MAINTENANCE OF AMMUNITION. COLLOCATED WITH THE ARMY DEPOT ARE SEVERAL TENANTS, LARGEST OF WHICH IS DEFENSE DISTRIBUTION DEPOT RED RIVER. THESE ACTIVITIES PERFORM THEIR THESE MISSIONS WITH OUTSTANDING RESULTS.

THE DEPARTMENT OF DEFENSE'S JUSTIFICATION FOR CLOSING RED RIVER ARMY DEPOT IS THAT CURRENT GROUND MAINTENANCE DEPOT CAPACITY EXCEEDS REQUIREMENTS. RED RIVER CANNOT ASSUME THE HEAVY COMBAT VEHICLE MISSION FROM ANNISTON WITHOUT CONSIDERABLE AND COSTLY MODIFICATIONS. AVAILABLE CAPACITY AT ANNISTON MAKES REALIGNMENT OF RED RIVER MOST LOGICAL. CLOSURE OF RED RIVER ARMY DEPOT IS CONSISTENT WITH THE RECOMMENDATIONS OF JOINT CROSS-SERVICE GROUP FOR DEPOT MAINTENANCE. JUSTIFICATION FOR CLOSING THE DISTRIBUTION DEPOT IS ITS COLLOCATION WITH THE MAINTENANCE DEPOT UNDER RECOMMENDATION FOR CLOSURE.

SHOWN ON THIS LEFT IS A SUMMARY OF BASE ANALYSIS DATA FOR THE RECOMMENDATION TO CLOSE RED RIVER ARMY DEPOT. THE COLUMN ON THE RIGHT REFLECTS THE RECOMMENDATION TO CLOSE DISTRIBUTION DEPOT RED RIVER.

MOST IMPORTANT FOR RED RIVER ARMY DEPOT ARE THE HIGH NET PRESENT VALUE AND PERSONNEL IMPACTS.
ALSO NOTICE THAT THE ARMY SHOWS AN IMMEDIATE RETURN ON INVESTMENT.

(CHART 2) ISSUES REVIEWED

IN OUR ANALYSIS, WE REVIEWED SEVERAL ISSUES. I WILL BRIEF THE MAJOR ISSUES, WHICH YOU SEE TO THE LEFT. I AM ALSO PREPARED TO BRIEF THE MINOR ISSUES, SHOWN ON THE RIGHT, SHOULD YOU DESIRE.

(CHART 3) ISSUES

THE KEY ISSUE IN CLOSING RED RIVER IS THE CAPABILITY OF ANNISTON ARMY DEPOT TO ASSUME RESPONSIBILITY FOR ALL GROUND COMBAT VEHICLE DEPOT MAINTENANCE. SHOULD THE COMMISSION DECIDE TO CLOSE RED RIVER AND LETTERKENNY, ANNISTON WILL BE THE ONLY DEPOT AVAILABLE FOR DEPOT MAINTENANCE OF GROUND COMBAT VEHICLES. REVIEW OF ANNISTON'S CAPABILITY SHOWS THAT CONSOLIDATION OF THESE MISSIONS IS POSSIBLE. AFTER ASSUMING COMBAT VEHICLE WORKLOAD FROM RED RIVER AND LETTERKENNY, ANNISTON WILL BE OPERATING AT 78% OF CAPACITY ON A 1-SHIFT, 8-HOUR, 5-DAY A WEEK, SCHEDULE. PROJECTIONS FOR WARTIME REQUIREMENTS WOULD REQUIRE ANNISTON TO OPERATE ON A 2 SHIFT, 8 HOUR, 7 DAY SCHEDULE. THIS IS BASED ON A PROJECTED WORKLOAD OF 8.4 MILLION MAN-HOURS (7.7 MILLION FOR GROUND COMBAT VEHICLES AND 700,000 FOR GROUND SUPPORT EQUIPMENT AND SMALL ARMS).

IMPACT ON THE LOCAL ECONOMY WILL BE SIGNIFICANT. DOD FORECASTS A 7.8% IMPACT ON THE ECONOMY DUE TO THIS RECOMMENDATION. COMBINING THIS WITH THE DLA RECOMMENDATION AND PREVIOUS BRAC ACTIONS RESULTS IN A 6.6% IMPACT.

DISTRIBUTION DEPOT RED RIVER ISSUES

- UNLIKE MOST COLLOCATED DEFENSE DISTRIBUTION DEPOTS, THE DEPOT AT RED RIVER HAS A DISTRIBUTION MISSION THAT IS 80% TO CUSTOMERS OTHER THAN THE MAINTENANCE ACTIVITIES AT RED RIVER ARMY DEPOT. THE COMMUNITY EXPRESSED CONCERN THAT THIS IS NOT ADDRESSED BY DLA IN THEIR ORIGINAL POSITION THAT THE COLLOCATED DEPOT CLOSES IF THE MAINTENANCE ACTIVITY CLOSES. IF ALL THE DOD RECOMMENDATIONS FOR DISTRIBUTION DEPOTS ARE EFFECTED, THERE WILL STILL BE EXCESS CAPACITY IN THE SYSTEM.
- THE DOD RECOMMENDATION INCLUDES \$5.8 MILLION FOR THE MOVEMENT OF 3,406 VEHICLES AND \$12.7 MILLION FOR 66,013 TONS OF STOCK OUT OF RED RIVER. COMMUNITY FEELS THAT THIS AMOUNT SHOULD \$319 MILLION. REVIEW OF THESE FIGURES WITH DEFENSE LOGISTICS AGENCY AND THE ARMY CONFIRM THE DOD POSITION.

(CHART 3) ISSUES, CONTINUED

THE ARMY'S RECOMMENDATION WOULD ENCLAVE SEVERAL ACTIVITIES WITH LONE STAR ARMY AMMUNITION PLANT. TO SUPPORT THESE OPERATIONS, THE ARMY PLANS TO LEAVE 100 BASE OPERATIONS PERSONNEL. COMMUNITY CONCERN IS THAT THERE SHOULD BE ADDITIONAL PERSONNEL FROM CURRENT RED RIVER TENANTS TO CONDUCT NECESSARY OPERATIONS.

ARMY COMPUTED UNEMPLOYMENT COSTS WITH DOD STANDARD FACTORS OF \$174 AND 18 WEEKS. COMMUNITY INPUT INDICATES THAT EACH INDIVIDUAL WILL QUALIFY FOR \$259 FOR AT LEAST 26 WEEKS, SOME AS MUCH AS 52 WEEKS, IN TEXAS. THIS WOULD RESULT IN A TOTAL COST OF \$53 MILLION FOR UNEMPLOYMENT. THE COBRA REFLECTS \$564,000. WHILE THE TEXAS NUMBERS ARE MUCH GREATER, THE ARMY'S USE OF DOD'S STANDARD FACTORS GIVES A STANDARD TO COMPARE AGAINST ALL DOD RECOMMENDATIONS.

ARMY CONSIDERS ALL PERSONNEL AUTHORIZED AT RED RIVER AS UNDERGOING REALIGNMENT OR ELIMINATION AS A RESULT OF THE BRAC ACTION. COMMUNITY ARGUES THAT REDUCTIONS WOULD HAVE OCCURRED DUE TO WORKLOAD DECREASE IN LIEU OF ANY BRAC ACTION. REVIEW OF PROGRAMMED PERSONNEL ACTIONS SHOW 201 PERSONNEL REDUCTIONS REMAINING PRIOR TO BRAC IMPLEMENTATION. HOWEVER, USING THE ARMY'S STATIONING AND INSTALLATION PLAN, 18 NOVEMBER 1994, AS A COMPARISON IS VALID SINCE PERSONNEL FIGURE COMES FROM A SINGLE ARMY PLANNING DOCUMENT AND PROVIDE A STANDARD FOR COMPARISON.

(MINOR ISSUES-----CHART 3A)

MISSILE RECERTIFICATION OFFICE. INITIALLY, ARMY DID NOT INCLUDE THE MISSILE RECERTIFICATION OFFICE IN THE RECOMMENDATION. THE COMMUNITY RAISED IT AS AN ISSUE, STATING THAT THIS OFFICE WAS AN AMMUNITION STORAGE FUNCTION AND SHOULD REMAIN AT RED RIVER. THE ARMY HAS SINCE CONCURRED WITH THE COMMUNITY POSITION.

RED RIVER ARMY DEPOT AWARDS AND RECOGNITION. THE DEPOT HAS RECEIVED SEVERAL AWARDS AND RECOGNITION FOR ITS OUTSTANDING SERVICE. THESE INCLUDE THE FEDERAL QUALITY IMPROVEMENT PROTOTYPE AWARD IN 1995. THE ARMY UNDERSTANDS THAT RED RIVER IS A QUALITY DEPOT AS IS ANNISTON. HOWEVER, THE ARMY HAS EXCESS DEPOT INFRASTRUCTURE.

RECOMMENDATIONS FOR CLOSURE OF RED RIVER ARMY DEPOT AND DEFENSE DEPOT, RED RIVER, ARE SEPARATE. ARMY COMPLIED WITH DOD GUIDANCE TO CONSIDER RED RIVER ARMY DEPOT SEPARATE FROM THE DEFENSE DEPOT. COMMUNITY CONSIDERS THIS A BEING DISADVANTAGEOUS TO THEIR POSITION. TO SEE THE TRUE IMPACT YOU MUST ADD THE TWO RECOMMENDATIONS TOGETHER. HOWEVER, SEPARATING THE RECOMMENDATIONS DOES NOT PRESENT AN INACCURATE PICTURE FOR THE DATA.

FUTURE TEAMING WITH INDUSTRY. COMMUNITY RECOMMENDS THAT ARMY RETAIN RED RIVER AND ANNISTON ARMY DEPOTS. TO OFFSET EXCESS, THEY STATE THAT ARMY COULD TEAM WITH INDUSTRY FOR USE OF INFRASTRUCTURE. ARMY WOULD THEN HAVE ACCESS TO TOTAL CAPACITY IN TIMES OF NATIONAL EMERGENCY. ARMY CHOSE TO ELIMINATE EXCESS BY RETAINING ONE DEPOT.

MILITARY CONSTRUCTION. THE ARMY FORECASTED THAT ANNISTON WOULD NOT REQUIRE ANY MILITARY CONSTRUCTION TO ACCEPT THE MISSION CONSOLIDATION. THE COMMUNITY FEELS THAT THERE WILL BE APPROXIMATELY \$15 MILLION IN MILITARY CONSTRUCTION COSTS. REVIEW OF FACILITIES AT ANNISTON AND THEIR INPUT TO THE DRAFT IMPLEMENTATION PLAN SHOW TWO MINOR PROJECTS FOR ABOUT \$531,000.

(CHART 4) SCENARIO SUMMARY

ON THE LEFT IS A SUMMARY OF HTE RED RIVER ARMY DEPOT RECOMMENDATION. THE COSTS AND SAVINGS SHOWN HERE REFLECT THE COMMISSION'S COBRA RESULTS AFTER INCLUDING THE MILITARY CONSTRUCTION AT ANNISTON. PLEASE NOTE THE CHANGE TO ONE-TIME COSTS AND NET PRESENT VALUE. THERE IS NO CHANGE IN THE RETURN ON INVESTMENT. IN CONCLUSION, OUR ANALYSIS DOES NOT SHOW WHERE THE ARMY SUBSTANTIALLY DEVIATED FROM THE SELECTION CRITERIA. CLOSURE OF RED RIVER ARMY DEPOT SUPPORTS THE ARMY'S STATIONING STRATEGY, REDUCES EXCESS, SUPPORTS CONCLUSIONS OF THE JOINT CROSS-SERVICE GROUP FOR DEPOT MAINTENANCE, AND COMBINES GROUND COMBAT VEHICLE DEPOT MAINTENANCE AT ANNISTON ARMY DEPOT. PENDING YOUR QUESTIONS, THIS CONCLUDES MY PRESENTATION ON RED RIVER ARMY DEPOT.

ON THE RIGHT IS THE DEFENSE DISTRIBUTION DEPOT RED RIVERSUMMARY. THIS RECOMMENDATION ENHANCES DEPOT EFFICIENCY AND PRODUCES MONETARY SAVINGS. HOWEVER, THE RECOMMENDATION DOES HAVE AN ECONOMIC IMPACT ON THE LOCAL AREA, IT RESULTS IN THE LOSS OF AN EXCELLENT DEPOT, AND COULD EXACERBATE A POSSIBLE STORAGE SHORTFALL.

NEXT CHART.

THIS IS A COMMISSION ALTERNATIVE FOR THE ARMY RED RIVER DEPOT SCENARIO THAT ADDRESSES THE \$531,000 CONSTRUCTION AT ANNISTON ARMY DEPOT, ALABAMA. THE ONLY IMPACT IS A SLIGHT REDUCTION IN THE NET PRESENT VALUE.

FACTS

PERSONNEL: START/ELIMINATED/REALIGNED

ORIG CIV 2961/1847/1040 MIL 14/14/0

NEW CIV 2454/1472/908 MIL 13/13/0

BRADLEY CIV 2454/386/0 MIL 13/0/0

INSTALLATION RANKING: (TOAD 6.4) (ANAD 6.1) (RRAD 5.0) (LEAD 2.3)

COBRA SAVINGS ORIG 1,497 MILLION NEW 1,118 MILLION

ECONOMIC IMPACT ORIG 9.5/7.7 NEW 7.8/6.6

DOWNSIZING AMC ATTEMPT TO REDUCE PRV PRIOR TO GOAL OF STATIONING STRATEGY

AMC DOES NOT LIKE IT DIFFERNT WORKLOAD

BUST UP CORE WORKLOAD AT ANNISTON

PIGATY GOT BRIEF, NEVER APPROVED

COMMUNITY

RETAINS TOW DEPOTS FOR SURGE

SAVES 100 PLUS MILLION

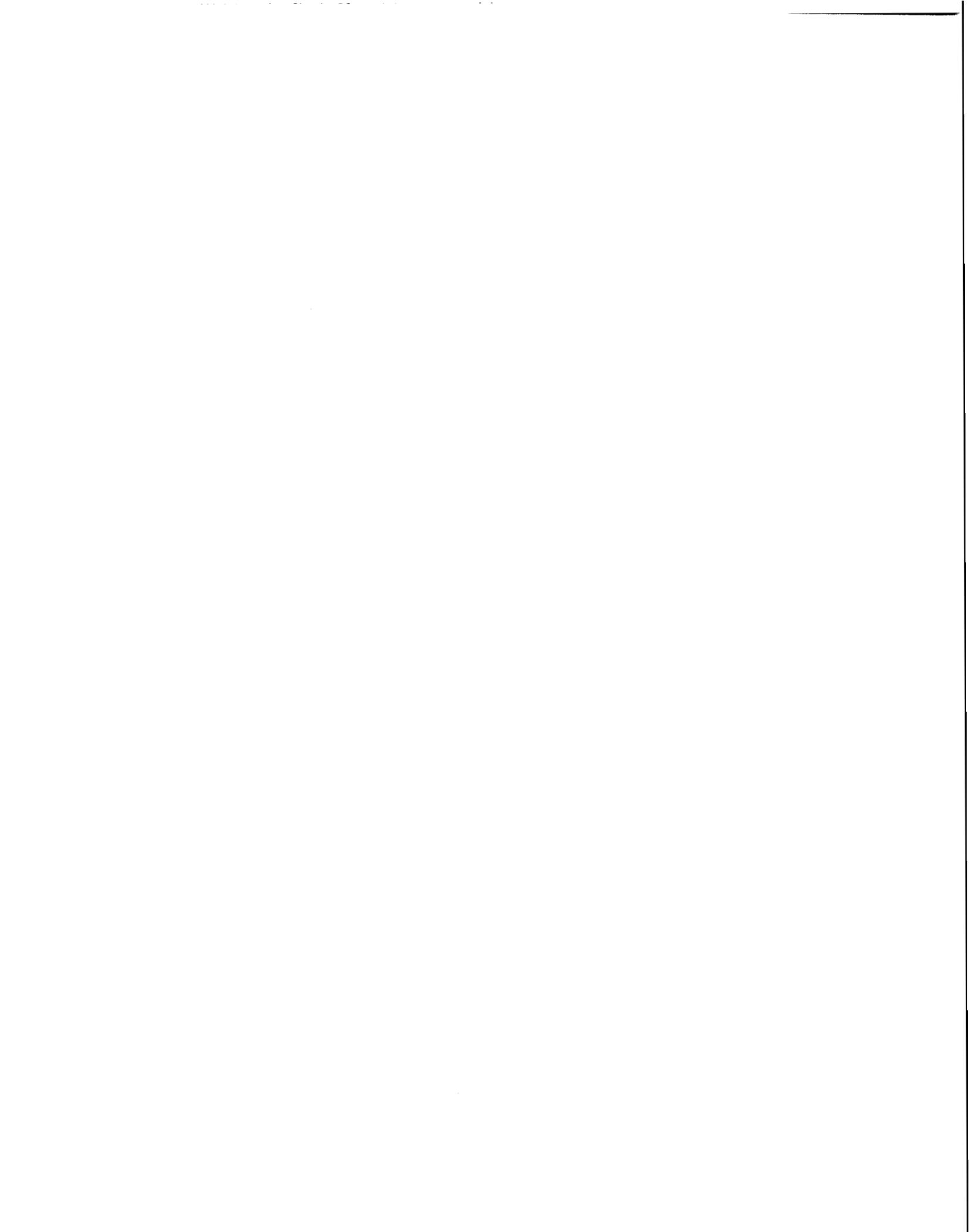
SUPPORTS ABOVE CORE WORKLOAD

RELIEVES ANNISTON OVERLOADING

Red River Army Depot

Back-up Charts





LARGEST EMPLOYERS IN ANNISTON

Anniston Army Depot 3,450
Ft McClellan 3,509 or 2,787? NOT 4K+

DDAA Water Port - Birmingham, on the Tenn/Tom Waterway is appx 75 mi west via I-20 giving access to Alabama State Docks at Mobile.

V17 # BIN LOCATIONS – DDAA = 79,446; DDRT - 182,022

V18 # BIN LOC OCCUPIED – DDAA = 27,928; DDRT = 102,782

VB2 INTERNAL RAIL - DDAA has 46 miles of internal railroad track

10 Apr 95

<u>Serviceable</u>	<u>Sq Ft</u>	<u>Cu Ft</u>
Roadwheels	3,614	61,438
Track	23,730	-347,260
<u>Unserviceable</u>	<u>Sq Ft</u>	<u>Cu Ft</u>
Roadwheels	26,540	233,800
Track	51,000	-400,003
<u>Total</u>	<u>Sq Ft</u>	<u>Cu Ft</u>
	104,884	1,042,501 ✓

Material above may be in support of Rubber Products. Unserviceable is received for rebuild but is often classified as CC "H". Serviceable may have been received from Rubber Products but may be new procurement material.

We also maintain 11,784 Gross Square Feet of Chilled Space. We do store minor quantities of photo supplies and batteries there but it is predominantly for raw rubber in support of Rubber Products.

We maintain 600 gross square feet of air conditioned, ventilated space for storage of adhesives- Most is chem lock in support of Rubber Products.

OPTIONAL FORM 99 (7-90)

FAX TRANSMITTAL

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To <u>ROON HALL</u>	From <u>SAM KEELEY</u>
Dept. Agency	Phone # <u>2325</u>
Fax # <u>3661</u>	Fax # <u>3936</u>

NSN 7540 01-217-7368

5000 101

GENERAL SERVICES ADMINISTRATION

FAX TRANSMITTAL

of pages ▶

To	LARRY	From	
Date/Agency	DENNIS	Phone #	
Fax #	LEWIS	Fax #	

NSN 7440-01-317-7568

5090-101

GENERAL SERVICES ADMINISTRATION

Cost is
ConstructTrack shoe Preservation OperationsFacility Requirements

Pre-engineered, standing metal seam,
building with concrete slab. Complete
with necessary utilities.

Cost 40 \$/ft²

Cost includes site work and
construction.

$$13,680 \text{ ft}^2 \\ \times \\ 40 \text{ $/ft}^2$$

\$547,200Facility Design

$$\text{Cost } 3.50 \text{ $/ft}^2 \quad (13,680 \times 3.50) = \$47,880$$

Equipment Requirements

Sandblast Room & Recovery Machinery

\$165,000

cont. ↓

Track shoe Preservation Operations

Equipment Requirements continued

Overhead Track Conveyor System 230,000

overhead crane 64,400

Bridge Crane 48,750

Dip Vats 3,000
(3 ea @ 1000 per unit)

Hydraulic Press 7,500

Total Equipment \$ 518,650

Total Cost

Facility Design + Facility + Equipment

$$47,880 + 547,200 + 518,650 = \underline{\underline{\$ 1,113,730}}$$

**ESTIMATED COST TO RELOCATE NATIONAL STOCKPILE
ASBESTOS**

Material Containers Misc.	35025.00
Labor Asbestos Workers and Supervision	27225.00
Air Monitoring 10 Days @ 1200.00	12000.00
Building and Site Clean-Up 9922 sf. @ 3.00	29766.00
Air Sampling Bldg. Clearance	8900.00
Support Equipment (Personnel Decon Unit ect.)	3150.00
Sub Total	116066.00
 <u>Transportation Costs</u>	
Susquehanna Depot	55280.00
Richmond Depot	49640.00

Defense Depot Red River (DDRT), located at Texarkana, TX. is the sole distribution depot for the Single Channel Ground & Airborne Radio System (SINGARS) fielding effort. SINGARS encompasses the issue and installation of the latest military communications equipment to the entire Army. Fielding efforts began Oct. 1989 with approximately 54,000 configurations installed to date. At present, fielding efforts are anticipated to be completed by May 2000, with approximately 94,000 configurations still to be fielded. Each configuration represents an Army vehicle or radio infantryman scheduled to receive SINGARS.

With DDRT being the sole distribution location for the SINGARS fielding, DDRT is vital for the continued success of fielding efforts. DDRT has also supported troop readiness by issuing SINGARS assets in support of military conflicts such as Desert Storm, Haiti, Somalia, and most recently, Kuwait. In Nov. 94, DDRT shipped 68,500 lbs. of SINGARS equipment to Kuwait through Dover AFB, De. An additional 15 semi-loads of equipment were prepared and staged at DDRT for immediate shipment if circumstances had warranted it. Any effort to relocate fielding assets would cripple fielding efforts and jeopardize troop readiness.

FACTS CONCERNING SINGARS SUPPORT

- Approximately 16,000 installation kits stored at DDRT awaiting disposition for fielding.
- Approximately 10,000 receiver/transmitters units or related controlled cryptographic (CCI) equipment stored at depot requiring tracking of activity by unit serial number.
- Approximately 71,000 square feet of DDRT covered storage space occupied by SINGARS assets.
- Approximately 30,000 square feet of DDRT work area utilized in preparing SINGARS assets for fielding.
- Approximately 30,000 square feet of working space utilized by RRAD for fabrication of SINGARS installation kit components.
- 21,327 installation kits scheduled for assembly by DDRT with RRAD manufacturing required bracketry. Total dollar values in excess of 7 million and man-hours in excess of 70,000.
- Personnel utilization to support kit assembly efforts at RRAD is in excess of 50 personnel.
- Three DDRT personnel dedicated to coordination of fielding and kit building efforts. 1 DDRT employee dedicated to SINGARS serialization tracking program
- Personnel utilization to support fielding and kit assembly at DDRT is in excess of 50 personnel. Majority of DDRT work force deals with SINGARS items on regular basis.
- FY95 fielding shipments include 2299 MROs shipped in support of 66 fielding efforts.
- Total tonnage shipped FY95 is in excess of 846,000 lbs.

TASK: Define the effects upon readiness and fielding efforts to the Single Channel Ground and Airborne Radio System (SINGARS) if all project assets and related project efforts were moved from DDRT to another location.

1. Time Required:

Based on figures presented below, a very conservative estimate of one year would be required to move all fielding assets and relocate in a storage facility in a manner that would support fielding efforts as is currently being supported. PM SINGARS plans fielding schedules approximately 2 years in advance, setting firm dates with units for their equipment to be available for installation. Any major move of assets will affect at least two years of planning and scheduling by PM SINGARS. Ongoing fielding efforts for FY95 involve about 12 fielding locations with approximately 80 fielding contractors stationed over much of the U.S., Korea, Germany and Italy. This is in addition to assets be unavailable for immediate issue to units requiring expedited equipment due to mission requirements. Practically every major Army effort recently has involved units previously fielded with SINGARS and requiring additional support of repair parts, or units that had priority requisitions processed for SINGARS equipment to be issued to them.

SINGARS through DDRT has supported troops involved in Desert Storm, Kuwait, and Haiti. SINGARS has even supported one effort where a special forces unit representative received material directly, no destination was known.

Installation Kits at DDRT	15570	
Loads to leave DDRT		130
(Based on 120 per load)		
Amp Adapters at DDRT	7594	
Loads to leave DDRT		13
(Based on 600 per load)		
Controlled Cryptographic Items	9196	
Loads to leave DDRT		9
(Based on 1000 per load)		
Material stored in MSC Vans	27 Vans	
Loads to leave DDRT		14
(Based on 2 vans per load)		
Support Items	1536 Lines	
Loads to leave DDRT		<u>42</u>
(Based on support =25% additional)		
Total Loads to leave DDRT	208	

This total is an estimate of fielding assets only. It does not take into account installation kits currently being assembled at DDRT or UNICOR, or all assets on hand

required for kit assembly action. Total lines involved in the movement of the fielding assets would be in excess of 1700

DDRT is the sole Distribution Depot for the fielding of SINCGARS. To discontinue work for any period of time whether, it be in the area of Installation Kit Assemblies or the fielding of SINCGARS assets stored at DDRT would affect the readiness of combat units already engaged in fielding or scheduled for fielding by PM SINCGARS in the future.

PM SINCGARS contracts with DDRT to fabricate installation kits required to meet forecasted fielding requirements 6 to 18 months prior to actual delivery of the kits themselves. Lengthy lead times are required to allow components ie. cables, hardware kits, antennas and fabricated aluminium bucketry to be contracted, produced and delivered to DDRT in sufficient quantities to support assembly contracts. If current production of installation kit configurations required to satisfy immediate fieldings were delayed to move the operation, short term fieldings would in-turn be delayed. In the long term, amendment and reissuing of contracts, redistribution of funds, transportation of assets, retraining of new personel, and to begin production of installation kits where DDRT left off would have a dramatic affect upon readiness and future fielding schedules.

This is what Phillip wanted. sent to him @ 1515. Bill

	DDRT LABOR	TRANS	DDAA LABOR
ALL VEH	33,614,882	19,905,270	9,552,325
CORE FY95 VEH	2,374,687	1,494,433	663,872
CORE FY96 VEH	2,335,526	1,123,708	604,736
FY95+FY96 CORE VEH	4,710,213	2,618,141	1,268,608
SPT STOCK (7.4%)	15,207,155	512,776	380,367
SPT+ISA (20%)	41,100,418	1,385,881	1,028,019
TOTAL CORE TO ANAD	24,697,260		
TOTAL CORE PLUS ISA TO ANAD	106,586,795		

ISSUES WORKLOAD COMPARISON

MIS Element	DDSP	DDJC	DDRT
Total Workload (Lines)	2,442,349	1,605,026	789,912
Total End Items	899	792	2,762
Total Short Tons	523,233,783	420,728,062	193,856,537

As of 30 Sep 94 YTD

WBS John

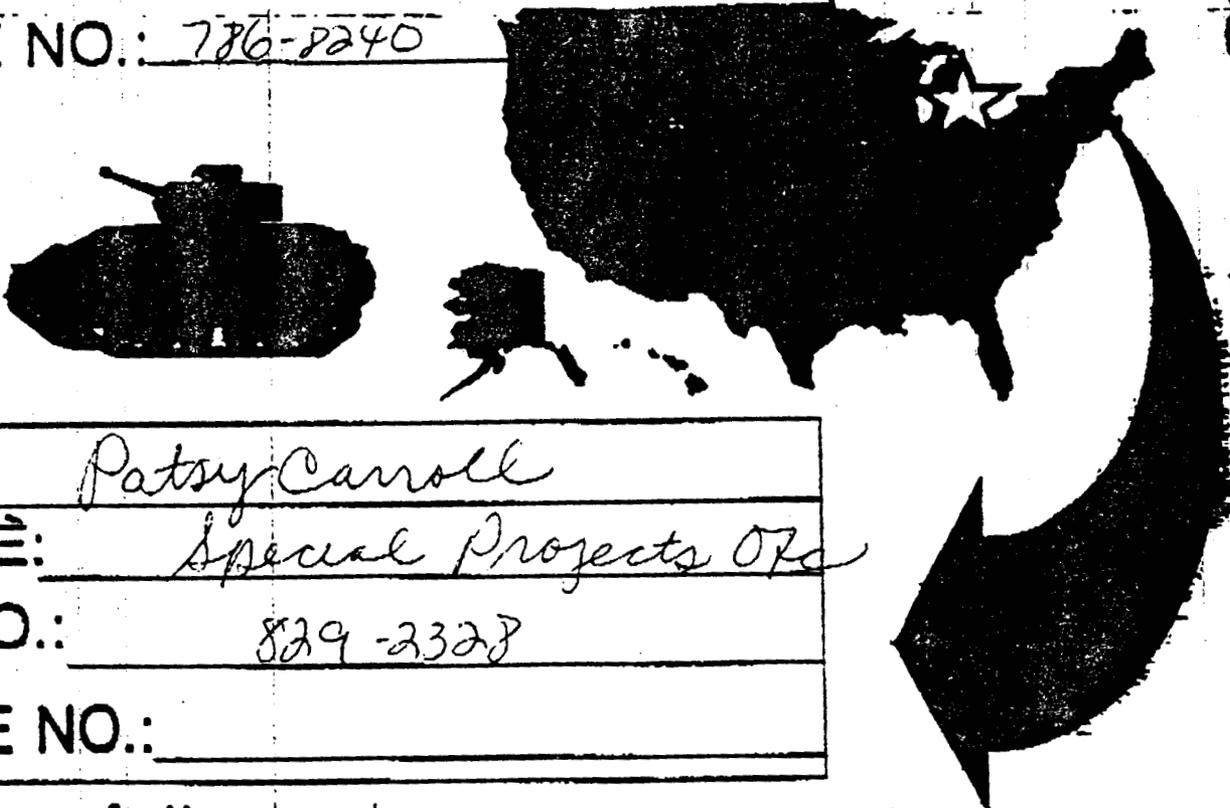
DATAFAX TRANSMITTAL COVER SHEET

PM-BFVS LOGISTICS DIVISION
SFAE-ASM-BV-L

FAX NUMBER:
DSN 786-6522, COMM (810) 574-6522

FROM: Karyn Peterman

PHONE NO.: 786-8240



TO: Patsy Carroll
 OFFICE: Special Projects O&A
 FAX NO.: 829-2328
 PHONE NO.: _____

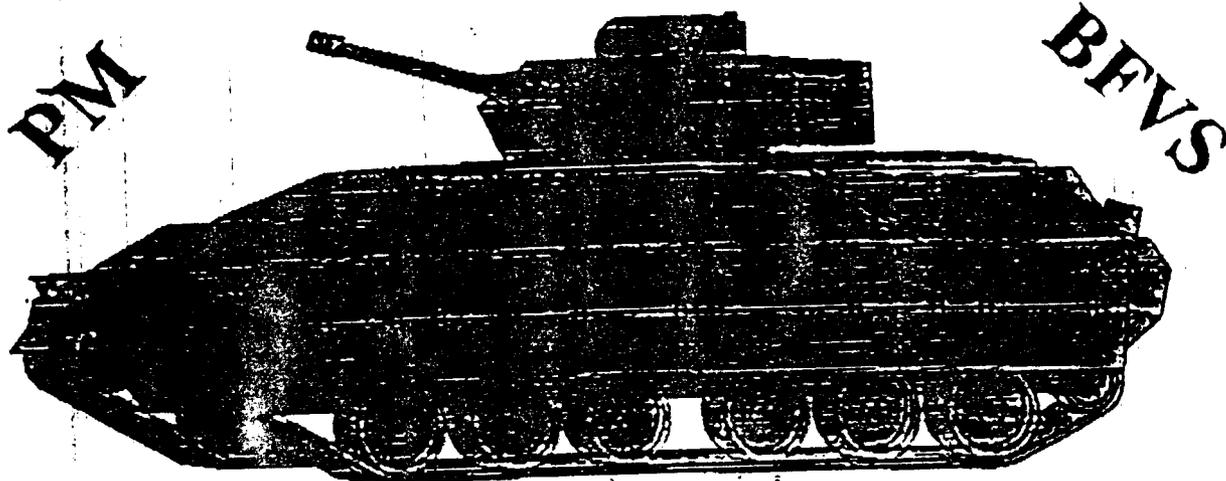
Pages to follow: 1

Comments: Hi, Let me know if you need
more specific info than this paper has.
Ken also plans to incorporate information
about the tools in the paper he's putting
together.
Karyn

The Red River Special Project Office provides an invaluable service to the Bradley Fighting Vehicle System PM with their management of the Bradley Special Tool Program.

Special tool sets assembled and shipped by the Special Projects Office are always as complete as possible and shipped in a timely manner to insure that all Bradley fielding requirements are met. They actively follow any shortage that may exist in a set and ship it to the fielded unit as soon as it is available. They also track the shipments to insure their arrival and trace any shipment that may encounter transportation problems.

The Special Project Office's response time to unplanned or emergency requests for tools is excellent. With their help, we are able to maintain the readiness of the Bradley fleet, in both CONUS and OCONUS locations.



FASCIMILE TRANSMITTAL HEADER SHEET

	OFFICE SYMBOL	TELEPHONE NUMBER	RELEASER'S SIGNATURE
FROM: <i>Ken KINGSTON</i>	SFAE-ASM-BV-LM	FAX: 786- OFC: 786-	<i>Ken J. Kingston</i>
TO: <i>PATTY CARROLL</i>			DATE-TIME <i>6 MAR 95</i>
CLASSIFICATION <i>UNCLASS</i>	PAGES <i>1 + H</i>		

CONTACT _____ AT _____

UPON RECEIPT OF THIS FAX FOR PICKUP

Red River Projects Office Support to PM, BFVS -

Over the course of several years the Projects Office at Red River has provided the Bradley PMO with a multitude of services. Some of the things it has done include the following:

a. First and foremost, that office has acted as the focal point in obtaining parts for the Materiel Fielding Teams (MFTs). The projects Office has requisitioned, received, and shipped to the MFTs parts to support our fielding efforts, parts needed to support vehicle deprocessing and new equipment training efforts.

b. That office has stored and kept accountable records for the parts they have obtained. Mainly, these parts have been requisitioned by that office for MFT support. Also, they received shipments of stock from contractor activities (contracted for or support package excess), and MFTs (excess from support packages).

c. The Projects Office has also received, stored, and issued other materiel for us - special tools and TMDE for our fieldings, modification kits for vehicle improvement programs, parts we procured that are to be used for production support or some other type of project that needs a temporary home before a consolidated package shipment is made (such as for test support), as well as materiel for special projects our office has supported.

d. In years past, Projects Office personnel have gone to fielding sites, test sites, and to other support sites to maintain accountability of support packages we've had for sustaining those various projects.

For all of these activities, the Projects Office has performed an invaluable service. They've done many things that are out of the ordinary, performed services their expertise has been able to render that we would have found extremely difficult to accomplish without their presence.

DDRT MAJOR END ITEMS
WORKLOAD ACCOMPLISHED
1 OCTOBER 1994 - 24 MARCH 1995

SHIPMENTS

OFF DEPOT	942
ON DEPOT	<u>309</u>
TOTAL SHIPMENTS	1,251

RECEIPTS

OFF DEPOT	2,100
ON DEPOT	<u>471</u>
TOTAL RECEIPTS	2,571

DDRT MAJOR END ITEMS WORKLOAD

SHIPMENTS

	MAR	APR	MAY	JUN	JUL	AUG	SEP	TOTAL
COMBAT	82	174	276	116	101	122	114	985
TACTICAL	<u>20</u>	<u>46</u>	<u>75</u>	<u>47</u>	<u>45</u>	<u>50</u>	<u>49</u>	<u>332</u>
TOTAL	102	220	351	163	146	172	163	1,317

DUE INS

	MAR	APR	MAY	JUN	JUL	AUG	SEP	TOTAL
COMBAT	129	116	126	98	128	133	93	823
TACTICAL	<u>183</u>	<u>195</u>	<u>147</u>	<u>125</u>	<u>119</u>	<u>115</u>	<u>130</u>	<u>1,014</u>
TOTAL	312 787	311	273	223	247	248	223	1,837

Actual ↗

OTHER WORKLOAD

- * CARE OF MATERIAL IN STORAGE (COSIS) INVOLVES DEPROCESSING, EXERCISING VEHICLE, REPROCESS AND PLACE VEHICLE BACK IN STORAGE

- * PROVIDE ON SITE FIELDING SUPPORT TO US FORCES AND FOREIGN MILITARY SALES

- * PROVIDE TECHNICAL SUPPORT TO TROOP UNITS, MAJOR SUBORDINATE COMMANDS AND PROJECT MANAGERS

- * PROVIDE SUPPORT TO ARMY RESERVE AND NATIONAL UNITS

- * SUPPLY SUPPORT TO MAINTENANCE

DDRT MAJOR END ITEMS

CURRENT INVENTORY

	<u>SERVICEABLE</u>	<u>UNSERVICEABLE</u>	<u>SALVAGE</u>	<u>TOTAL</u>
TACTICAL	1,463	810	21	2,294
COMBAT	1,262	4,743	10	6,015
OTHER	<u>95</u>	<u>98</u>	<u>2</u>	<u>195</u>
TOTALS	2,820	5,651	33	8,504

	<u>SERVICEABLE</u>	<u>UNSERVICEABLE</u>	<u>SALVAGE</u>	<u>TOTAL</u>
BRADLEY FOW	394	732	3	1,129
M113	<u>480</u>	<u>2,553</u>	<u>4</u>	<u>3,037</u>
TOTALS	874	3,285	7	4,166

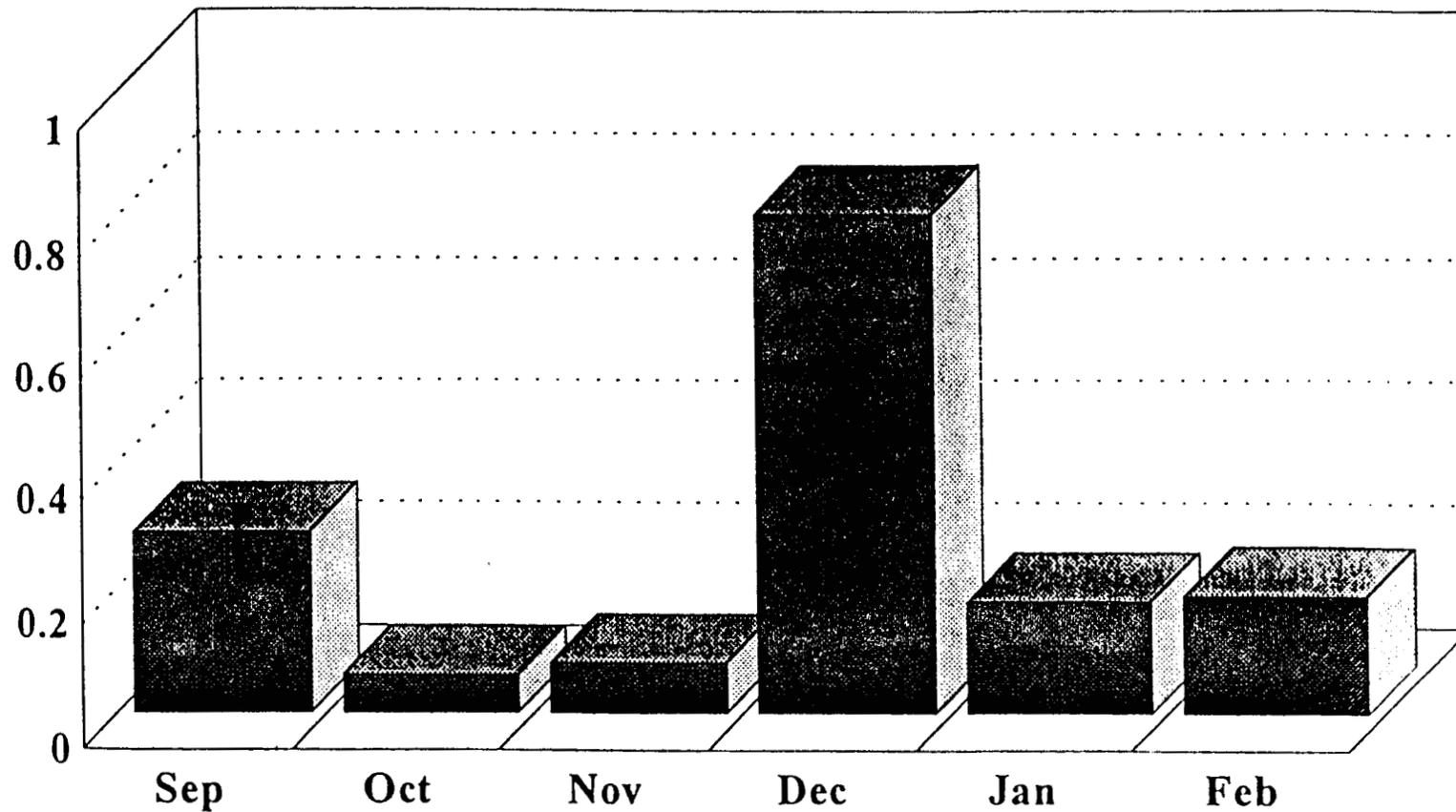
Vehicle & Artillery Branch

PCP History

- **APRIL 1991 - PROCESS REVIEW SHOWED INEFFICIENT METHODS**
- **MAY 1991 - ANALYZED CUSTOMER'S DEMANDS FOR DELIVERY OF A PRODUCT:**
 - **A. REASONABLE COST**
 - **B. HIGH QUALITY**
 - **C. ON TIME**
- **JUNE 1992 - JOINT EFFORT BY V&A BR AND QAD TO DEVELOP COMPREHENSIVE PCP**
- **AUGUST 1992 - SQC IMPLEMENTED ILO 100% INSPECTION, WORKERS RESPONSIBLE FOR THEIR OWN WORK**
- **MARCH 1993 - SUPERVISORS TRAINED IN PROCESS IMPROVEMENT AND PCP**
- **MAY 1993 - EMPLOYEES TRAINED IN PROCESS IMPROVEMENT AND PCP; ONGOING TRAINING**
- **MAY - JUNE 1993 - OJT FAMILIARIZATION WITH PROCESS IMPROVEMENT/PCP**
- **JULY 1993 - PAT DEVELOPED AND CHARTERED**
- **AUGUST 1993 - TOTAL WORK FORCE INVOLVED, RESPONSIBLE**
- **JUNE 1994 - PROCESS CERTIFICATION REQUESTED BASED ON DOCUMENTED RESULTS OF MAR-JUN 94 CONTROL CHARTS**
- **JULY 1994 - CERTIFICATION RECOMMENDED TO COMMAND CORPORATE BOARD**
- **16 AUGUST 1994 - CERTIFICATION OFFICIALLY APPROVED**
- **OCTOBER 1994 - PAT REVIEWING RECEIVING PROCESS**

Vehicle & Artillery Branch

Process Assessment

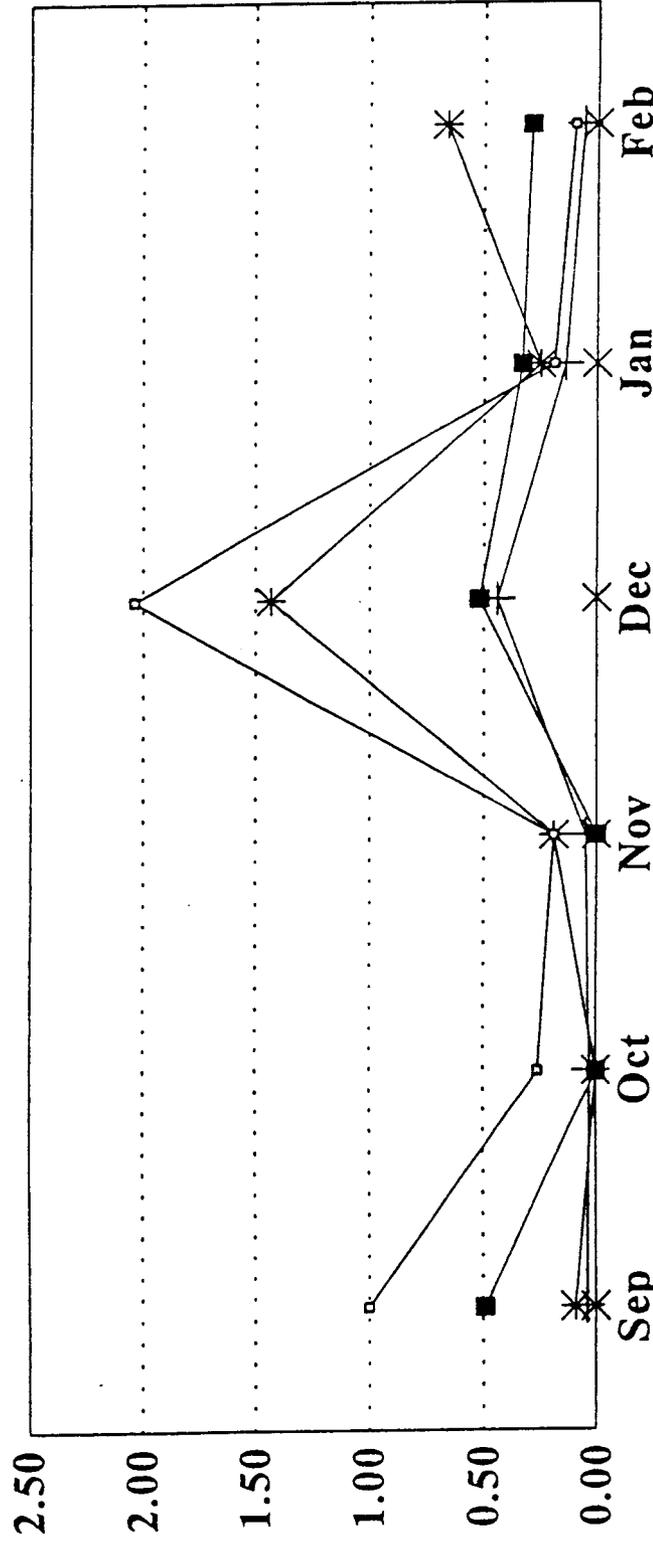


No. Poss Def	7,355	8,910	8,435	4,435	8,600	6,310
No. Defective	22	6	7	36	16	12
Proc Avg	0.29	0.06	0.08	0.81	0.18	0.19

Process Average
1 Sep 94 thru 28 Feb 95

Vehicle & Artillery Branch

Process Assessment - All Points



Insp Pt 1 □	1.00	0.26	0.19	2.04	0.19	0.10
Insp Pt 2 +	0.04	0.03	0.05	0.44	0.14	0.06
Insp Pt 3 *	0.09	0.00	0.19	1.43	0.25	0.66
Insp Pt 4 ■	0.49	0.00	0.00	0.52	0.33	0.29
Insp Pt 5 ×	0.00	0.00	0.00	0.00	0.00	0.00

08-04-93 09:32 AM

TO DDRT-D

P03



DEPARTMENT OF THE ARMY
PROJECT MANAGER SINGLE CHANNEL GROUND
AIRBORNE RADIO SYSTEM (SINGARS)
FORT MONMOUTH, NEW JERSEY 07703

Where do we stand on this issue?
Thurs. JUL 1993
D
R
T
P

STAE-CM-GAR-LMB (70-17b)

MEMORANDUM FOR Office of the Commander, Building S1, Defense District Region West, Post Office Box 960001, Stockton, CA 95296

SUBJECT: Parts Requisition Support

1. FM SINGARS has been informed that Red River Army Depot may be prohibited by the Defense Logistics Agency from requisitioning installation kit components due to accounting problems.
2. FM SINGARS has funded Red River Army Depot for the production of over twenty-four thousand installation kits over the past four years. Actions are in process for a subsequent procurement for over six thousand installation kits.
3. In order to produce an installation kit, numerous parts are requisitioned and assembled to complete this effort. If Red River Army Depot is no longer authorized to requisition the piece parts/installation kit components, FM SINGARS would be forced to look into alternative producers of installation kits to support the fielding of the SINGARS Radio.
4. SINGARS is a major DOD program and has been satisfied with the excellent support provided by READ. We request that any policy change that impacts this support in a negative manner be rejected.
5. POC is LTC Ed Jones, DSN 995-3075.

ROBERT W. CAMPBELL
COL, SC
Project Manager

CF:
Defense Logistics Agency, Defense Distribution Region West, Defense
Distribution Depot Red River, ATTN: DDPG-FRID (Mr. Brittenham)/
DDRT-VRCEB (W. Lindsey), Tuxarkana, TX 75507-5000



Defense Logistics Agency

BRAC 95

Meeting Minutes and Briefing Charts

Executive Group Meetings

Meetings with the Director

5 December 1994 through 9 January 1995



DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100



CLOSE HOLD

IN REPLY
REFER TO

CAAJ(BRAC)

3 FEB 1995

MEMORANDUM OF MEETING

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group
(BRACEG) Meeting - 27 December 1994 (Afternoon Session)

I. PURPOSE: To provide the BRACEG an updated analysis of Military Value for DLA installations (enclosure 2) and to review a proposal to use standard costs in materiel movement estimates (enclosure 3). A list of attendees is at enclosure 1.

II. BRIEF SUMMARY OF DISCUSSION:

A. An installation Military Value analysis update to reflect changes made from the initial analysis presented on 21 December 1994 was provided.

1. The initial analysis reflected the Military Value of the installation host which was acquired from two separate activity categories (Inventory Control Points (ICPs) and Distribution Depots). It did not reflect all the significant missions being accomplished on the installation. This data element was changed to identify significant missions on the installation. All activities located on the installation having more than 400 assigned personnel were included since they have an important impact on the installation. The BRACEG believed that organizations with 300 assigned personnel (in lieu of 400) would be more appropriate, given the BRAC law which applies at installations with at least 300 authorized civilian personnel.

2. The elements associated with the number of DLA and non-DLA tenant organizations were merged and the points associated with the elements were added together.

3. Base Operating Support (BOS) costs applicable to the Defense Construction Supply Center (DCSC) were specifically reviewed. About eight percent of overstated costs were eliminated from the BOS cost total for DCSC. Generally speaking, BOS costs will be higher in an ICP than a distribution depot. The white collar environment in an ICP results in higher grade levels and more administrative requirements; such as, supplies, printing, and audiovisual needs.

3 FEB 1995

SUBJECT: Summary of Base Realignment and Closure (BRAC) Executive Group
(BRACEG) Meeting - 27 December 1994 (Afternoon Session)

4. The element in paragraph IVA1 (excess space available since no longer required for operational needs) reflected in the 21 December briefing was changed to additional personnel that could be accommodated in administrative space (using the DLA 130 square feet per person standard). It was noted that this space was all over the base and a rehabilitation military construction would be required to gain use of the added space.

5. The available land element was modified to accommodate the large difference in buildable access between the Defense Distribution Depot Ogden (DDOU) (995) and the location with the next highest buildable acres (296.5 at Tracy/Sharpe). The identification resulted in both DDOU and Tracy/Sharpe receiving the 100 maximum Military Value points for this element. The remaining activities were evaluated in concert with the Tracy/Sharpe acres available, because the buildable acres available (between 37-136) at these locations were more comparable with Tracy/Sharpe. Buildable acres available at DDOU would be much greater than what would be possibly used/built upon in any scenario, so the grouping of the five locations (New Cumberland, Tracy/Sharpe, Defense Distribution Depot Memphis (DDMT), DDOU, Defense General Supply Center (DGSC), and DCSC) with the lower buildable acres provided a fairer evaluation. After much discussion, the BRACEG agreed that the BRAC Working Group should develop a worst case scenario of acreage needed for a new ICP/distribution depot foot print and evaluate this element based on the results of that scenario.

6. The inclusion of Morale Welfare and Recreation (MWR) available land in buildable acres was discussed at the 21 December BRACEG meeting. The only significant parcels of land associated with MWR activities were golf courses at New Cumberland (43 acres), DCSC (41 acres), and DDMT (24 acres). The golf course at New Cumberland could not be built upon because it is in a runway clear zone and at DDMT, 5 of the 24 acres could not be used because of contamination in a lake/pond. Since two of the three golf courses could not be fully utilized it was agreed not to include them in the buildable land element; however, the MWR land could be used as necessary to accommodate projected incoming organizations/personnel.

7. The environmental issues at Tracy/Sharpe and DDOU were discussed. These locations received no points because each had some air quality restrictions that would need to be considered if they were to become receivers in a scenario. There was some expectation that if they did become receivers, the applicable state would work to deal with these air quality issues so as not to inhibit the accommodation of additional personnel.

B. Bin/Bulk Packaging Costs. As a result of a review of the "one time unique costs" identified by DDMT, proposed standard bin and bulk cost per ton figures were developed and presented to the BRACEG.

3 FEB 1995

III. DECISIONS REACHED:

A. DLA installation Military Value analysis changes were approved except as noted in paragraph IIA5 above.

B. The BRAEG agreed to use standard cost per ton bin and bulk cost figures as noted at enclosure 3.

IV. FOLLOW-UP ACTIONS:

A. Change the threshold for "significant" organizations from 400 to 300 in the Installation Military Value—CAAJ(BRAC).

B. Develop a worst case scenario of buildable acres that would be needed to accommodate DLA missions and revise the evaluation of paragraph IVA2 of the Installation Military Value portion (does the base have available land to build upon) of the briefing chart per discussion in paragraph IIA5 above—CAAJ(BRAC).

3 Encl


M. V. McMANAMAY
Team Chief
DLA BRAC


GARY S. THURBER
Deputy Director
(Corporate Administration)


LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

**BASE REALIGNMENT AND CLOSURES
EXECUTIVE GROUP MEETING ATTENDEES**

**27 DECEMBER 1994
1400-1510**

ATTENDEES:

DD	Maj Gen Farrell, Chairman
CA	Mr. Thurber
GC	Mr. Baird
FO	CAPT McCarthy
AQ	Mr. Scott
CAH	Mr. Ressler
CAI	Ms. Gallo
CAN	Mr. Burke
MM	Maj Gen Babbitt
MMD	BG Burch
MMDD	Mr. Roy
MMS	RADM Chamberlin
MMSD	CAPT Rountree
MMDI	COL McKenna
CAAV	CAPT Leeder

**GAO Representative - Mr. Perkins
DoDIG Representative - Mr. Padgett**

COST PER TON ISSUED

A. Tons Issued 1Q FY95 (MIS Data)

Est 1Q=487Kx4=1,948K Tons

B. Net Cubic Feet Storage Space Occupied (DD805)

Bin	21,895K	6.8%
Bulk	301,422K	93.2%

C. Tons Issued (AxB)

Bin Tons	132.5K
Bulk Tons	1815.5K

D. Cost (FY 95 Budget) (\$000)

Bin Issue Cost	137,328.9
Bulk Issue Cost	255,139.7

*Less Storage and 2nd Destination

E. Cost per Ton (D\C)

Bin	=	\$1036.85
Bulk	=	\$140.53

Aggregate = \$201.50/Ton

ANALYSIS OF COST PER TON ISSUED DEVELOPMENT

- Data presented to DLA BRAC Executive Group Meeting, 3 Feb 95.
- Decision reached to develop standard Cost Per Ton Issued numbers for BRAC use in COBRA analysis

Tons shipped during 1st Quarter FY 95 used to develop base data

1st Quarter not a good timeframe due to:

- A. Customer funding not totally in place
- B. Historically a slow period, as opposed to other times of year

Cost data from FY 95 budget used for dollar values

- A. FY 95 dollar figures are estimated
- B. Realignment (reallocation) of funds normally required to complete year's shipments
- C. Transfer of mission stocks and equipment from BRAC 93 closures not taken into consideration

- Basis of BRAC Data Call was to use statistics as of 30 Sep 94

Tons shipped and cost figures should be computed on FY 94 actual, not FY 95 estimate

MILITARY INSTALLATION COMPLEX

- Relocation costs for tenants
- Community/economic impact of relocation
- Tenants to be relocated:

DRMO

Defense Printing Services

National Stockpile

~~**Non-Appropriated Funds Center**~~

U. S. Army Health Clinic

Test Measurement and Diagnostic Equipment Center (TMDE)

ENVIRONMENTAL IMPACT

- RRAD/DDRT has exemplary record for protecting the environment
- DDRT currently has 600+ tons of raw asbestos
- Vehicle storage site clean-up

DDRT DISTRIBUTION SUPPORT OPERATIONS

BRADLEY FIGHTING VEHICLE SYSTEMS
CONUS FIELDINGS
OCONUS FIELDINGS
M1 ABRAMS TANK FAMILY
NATIONAL TRAINING CENTER (NTC) ROTATIONS
JOINT ROTATIONAL TRAINING CENTER
M2 ARMORED COMBAT EARTHMOVER (ACE)
M113A3 ARMORED PERSONNEL CARRIER
AIR DEFENSE ANTI-TANK SYSTEM (ADATS)
LINE OF SIGHT FORWARD-HEAVY (LOS-F-H)
LINE OF SIGHT ANTI-TANK
M981 FIRE SUPPORT TEAM VEHICLE (FISTV)
TOTAL PACKAGE FIELDING
OH-58C AIR-TO-AIR STINGER
AH-64A APACHE HELICOPTER
OH-58D KIOWA WARRIOR HELICOPTER
AVIATION SURVIVAL KITS
OH-58D AIRFRAME INSTALLATION KITS
SINVGARS RADIO INSTALLATION KITS
MLRS MODIFICATION KITS
BRADLEY CONVERSION KITS
BRADLEY TOOLS, SETS & KITS
MLRS TOOLS, SETS & TEST EQUIPMENT
M113 TOOLS
ATCOM SHOP SETS
ATCOM TOOL SETS
FASSV TOOLS
M1 ABRAMS TOOLS, COMPONENTS & TEST EQUIPMENT
M1 & BRADLEY DSESTS
CHAPARRAL PARTS
COBRA PARTS
M1084/M1088 CARRIER PARTS
MOBILE TEMPEST TEST SYSTEM
M989A1 HEAVE EXPANDED MONILITY AMMUNITION, TRAILER (HEMAT)
EH-60A QUICKFIX
AH-1F COBRA HELICOPTER
ROLAND MISSILE SYSTEM
AQUILA REMOTELY PILOTED VEHICLE

Document Separator

COBRA ANALYSIS & RELATED DATA

April 25, 1995

DEFENSE DISTRIBUTION DEPOT RED RIVER

COBRA Analysis and Related Data

COBRA COMPARISON

- DLA Model and DDRT Model
- Explanation of Differences
- Additional Factors
- DLA BRAC Gains

COBRA BASIS

- DDRT Rate Tables
- Profile of Assets in Storage - Lines
- Secondary Items On Hand - Tons
- Dormant Materiel
- Occupancy By Owner
- Truckload Shipment Costs

WORK TO REMAIN AT DDRT

- RRAD & DDRT Rubber Products Operations
- Support to RRAD Rubber Products Division
- Support to RRAD Ammunition Operations

TRANSPORTATION

- UPS Transit Times - DDRT, DDJC, DDSP
- Average Freight Delivery Days - DDRT, DDJC, DDSP

ARMY DISTRIBUTION

- Distribution of Army Forces
- DDRT FY94 Issues - Lines
- DDRT FY94 Issues - Tons
- On Time MRO Processing - Former Army Depots
 - By Lines
 - Percent On Time

MILITARY VALUE - STAND ALONE vs COLLOCATED

DDRT COBRA MODEL

COBRA COMPARISON

DLA & DDRT Models

	DLA	DDRT
Summary	Workload associated w/maint to DDAA Active stock to DDJC remaining stock to DEPOTX	Workload associated w/maint to DDAA Active stock to DDJC remaining stock to DEPOTX
Assumptions	60% Attrition/Disposal; 40% Redistribution w/80% to DDAA & 20% to DDSP/DDJC	100% of stock redistributed (see attached for detailed breakout) (See Footnote)
ROI	2002 (2 yrs)	2021 (21 yrs)
NPV in 2015 (\$K)	-186,147	60,139
1-Time Costs (\$K)	58,893	329,688
Mileage (1)		
DDRT to DDSP	1,188	1,205
DDRT to DDJC	1,188	1,799
DDRWRT to DDRW	1,188	1,799
Mission Equipment (2) (\$)	9,881	19,384
Supply Equipment (\$)	0	378
Military Light Veh (\$)	0	20
Heavy/Spec Veh (\$)	0	519
1-Time Move (3) (\$)	8,390,000	37,417,468
1-Time Other (4) (\$)	10,089,000	248,669,298

Source: Len Yankosky BRAC95 Implementation Distribution Briefing - 19 Apr 95

COBRA COMPARISON (DLA - DDRT)

Explanation of Differences

Mileage Corrections

Effect 1-Time Moving & 1-Time Other costs

	DLA	DDRT
DDRT to DDSP	1188	1205
DDRWRT to DDRW	1188	1205
DDRT to DDJC		1205
DDRT to DDRW		1205

Mission Equipment, Supply Equipment and Military & Heavy/Special Vehicles

DDRT figures taken from BRAC 95 Data Call submissions

1-Time Moving (Transportation) & 1-Time Other (Labor)

Vehicles - 13,740 total

Labor to load at DDRT - \$33,614,882

Labor to unload at DDAA - \$9,552,325

Transportation - \$19,905,270

Secondary Items - 129,464 tons total

Active - 72.92%

Dormant - 23.5%

War Reserve - 3.21%

Foreign Military Sales - 0.38%

Labor to Pick, Package, Pack and Ship - \$1,587.33 per ton

DDAA - 7.4% of stock - 8,934 tons

Cost/42,000 lb truck - \$1,124 - 425 trucks

Labor to ship - \$15,207,155

Transportation - \$512,776

DDJC - Active + FMS - 87,880 tons

Cost/42,000 lb truck - \$3,300 - 4,185 trucks

Labor to ship - \$139,494,819

Transportation - \$13,809,740

DEPOTX - Dormant + War Reserve - 32,004 tons

Cost/42,000 lb truck - \$2,093 - 1,524 trucks

Labor to ship - \$50,800,117

Transportation - \$3,189,682

ADDITIONAL COBRA FACTORS

Not Considered In \$329M Model

NOTES: (Information obtained since COBRA model was run)

1. Costs to process receipts at Receiving Depots: (Standard \$29.71 DLA Unit Cost)

DDAA - \$380,367
DDJC - \$3,489,098
DEPOTX - \$1,270,632

This would increase the 1-Time Other costs by \$5,140,097.

2. DLA support to RRAD Rubber Products Operation.

26,591 SF (633,803 CF) General Purpose Warehouse Space for Unserviceable Track & Roadwheels
27,344 SF (408,698 CF) General Purpose Warehouse Space for Rebuilt Track & Roadwheels
12,384 Gross SF Chilled Warehouse Space for Raw Rubber Products & Adhesives
13,680 SF Required for Specialized Preservation & Packaging of Track & Roadwheels
Approx. 10 employees for Receipt, Inspection, Classification, Storage, Preservation, Packaging, Issue and Shipment of Rubber related products

3. DLA support to RRAD Ammunition Operations.

8,259 SF (75,572 CF) General Purpose Warehouse Space for storage of inert ammo items
1 MY to support Inspection, Hazardous Disposal, Fabrication & Technical Support

4. Environmental cleanup

Approximately \$6,000 environmental cleanup per vehicle. NOTE: Not all vehicles would require cleanup. Many vehicles are on approved storage facilities. Many more do not pose an environmental risk. The actual number requiring cleanup would not be known until actual preparation for shipment and removal of the vehicle from its storage site.

5. Truckload Shipment Cost - Vehicles

These figures should be revised to reflect an increase in number of vehicles on-hand and due-in. Also, Labor Load Costs will be decreased to account for less time required to prepare vehicles for shipment.

DLA BRAC GAINS (AS DEPICTED IN COBRA MODELS)

DDSP

PRIOR TO BRAC 2063 AFTER BRAC 2360

20% STOCK FROM DDCO 76 SPACES
 FAST MOVING STOCK FROM DDLP 10 SPACES
 20% STOCK FROM DDMT 124 SPACES
 87 SPACES FROM DDRT

DDJC

PRIOR TO BRAC - 1535 AFTER BRAC 1748

20% OF STOCK FROM DDOU 213 SPACES
 ACTIVE STOCK FROM DDRT 0 SPACES

XDDMT

42 SPACES FROM DDMT

XDDHU

PRIOR TO BRAC - 558
 943 SPACES FROM DDOU

DRMSHQ

97 SPACES FROM DDMT

DGSC

24 SPACES FROM DDMT

DDRE

PRIOR TO BRAC 808 AFTER BRAC 897

89 SPACES FROM DDMT

DDRW

PRIOR TO BRAC 804 AFTER BRAC 1,089

285 SPACES FROM DDOU

6 SPACES FROM DDRT

BASEX/XDEPOT

XDEPOT PRIOR TO BRAC 690

REMAINDER OF DDLP 0 SPACES
 HAZ MATL & REMAINDER OF DDMT 400 SPACES
 REMAINDER OF DDOU 213 SPACES
 REMAINDER OF DDRT 0 SPACES

DDAA

PRIOR TO BRAC 379 *AFTER BRAC 918

MAINT STOCK FROM DDLP 190 SPACES
 MAINT STOCK FROM DDRT 349 SPACES

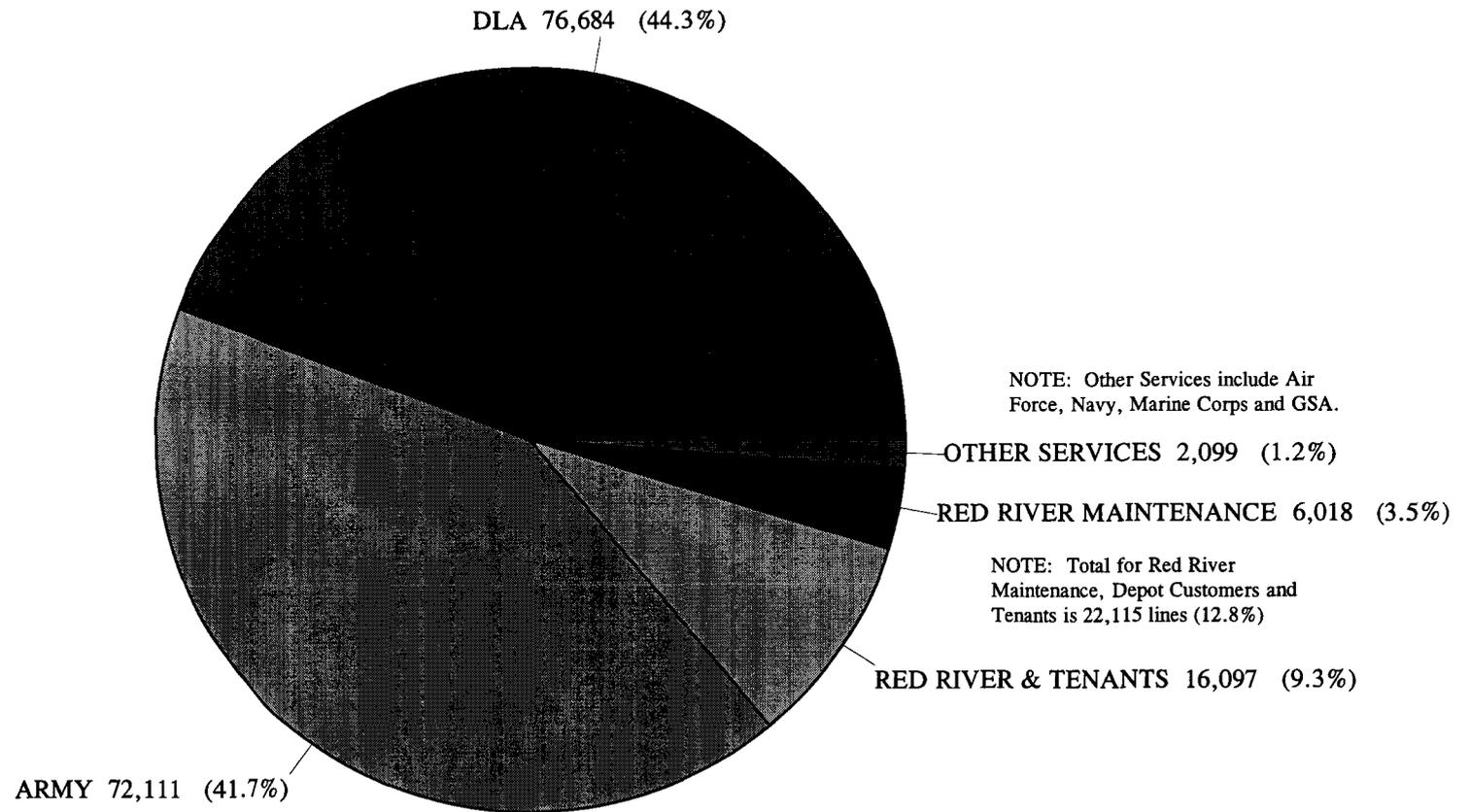
*NOTE: BRAC DATA CALL ONLY REQUESTED VERIFICATION THAT EXISTING INFRASTRUCTURE COULD HANDLE UP TO 100% INCREASE IN PERSONNEL.

DDRT RATE TABLES

	A	B	C	D	E	F	G	H	I	J
1			INDEXES	DDAA Sec	DDJC Sec	DEPOTX Sec	DDAA Veh		Totals	Totals/3
2	Tot Sec (Tons)		129464							
3	Tot Sec (Lines)		173009							
4	DDAA-7.4%		0.074							
5	DDJC-67.88%		0.6788							
6	DEPOTX-24.72%		0.2472							
7	DDAA Per Tk Cost		1124							
8	DDJC Per Tk Cost		3300							
9	DEPOTX Per Tk Cost		2093							
10	DDRT PPP&M Rate		1587.33							
11	Rect Rate		29.71							
12	Total Trans			\$512,776	\$13,809,740	\$13,809,740	\$19,905,270		\$48,037,526	\$16,012,509
13	Total Labor			\$15,207,155	\$139,494,819	\$50,800,117	\$33,614,882		\$239,116,973	\$79,705,658
14	Rect Costs			\$380,367	\$3,489,098	\$1,270,632	\$9,552,325		\$14,692,422	\$4,897,474
15										
16	NOTES:									
17	1. Total Secondary Tons - Attach A									
18	2. Total Secondary Lines - Attach B									
19	3. Percent DDAA, DDJC & DEPOTX - Attach C (7.4% Maint-DDAA; Active & FMS-DDJC; Dormant & War Reserve-DEPOTX)									
20	4. Per Truck Costs - Source: Guaranteed Freight Rates									
21	5. PPP&M Costs - Source: BRAC 95 Data Call Submission									
22	6. Receipt Rate is DLA Standard Unit Cost									

Profile of Assets in Storage

Secondary Items - Excluding Vehicles

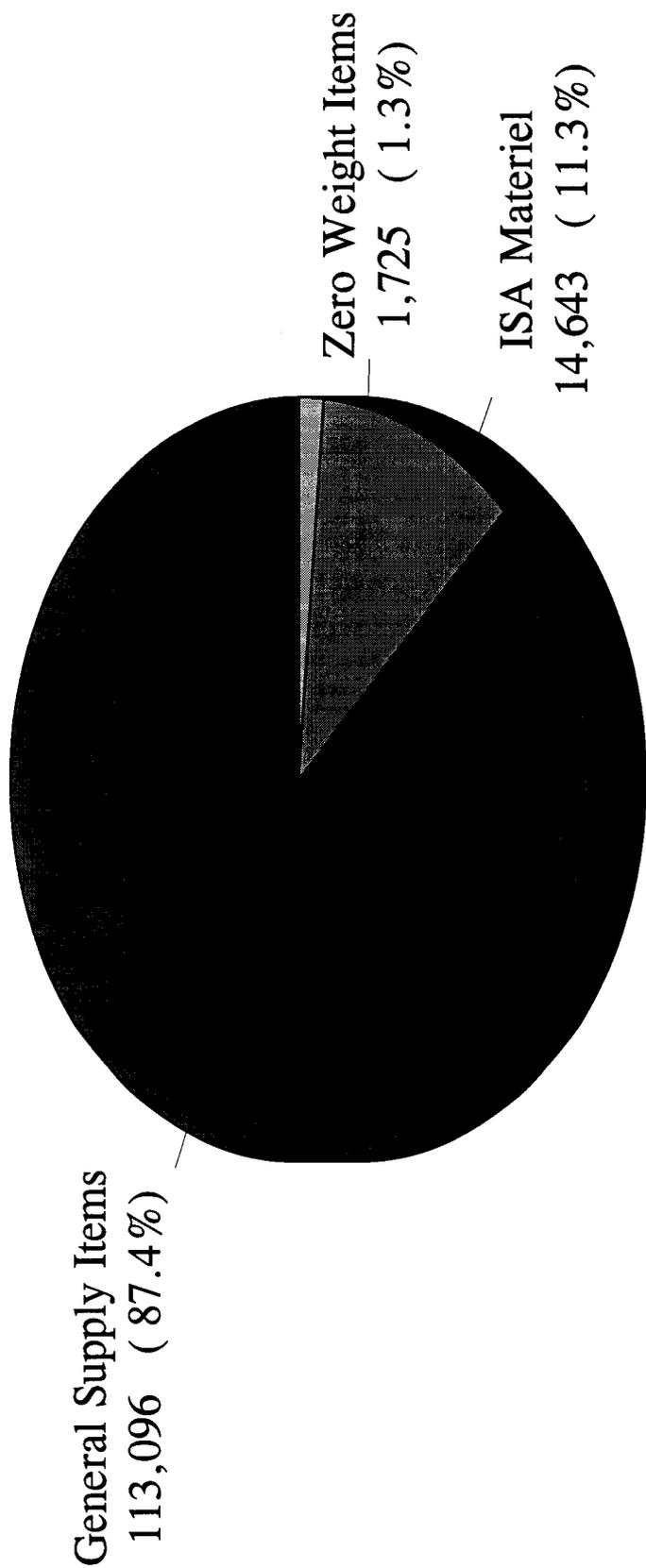


173,009 Total Lines

As of 17 Mar 95

DEFENSE DISTRIBUTION DEPOT RED RIVER SECONDARY ITEMS ON HAND (TONS)

(129,464 Tons Total - Excluding Vehicles)

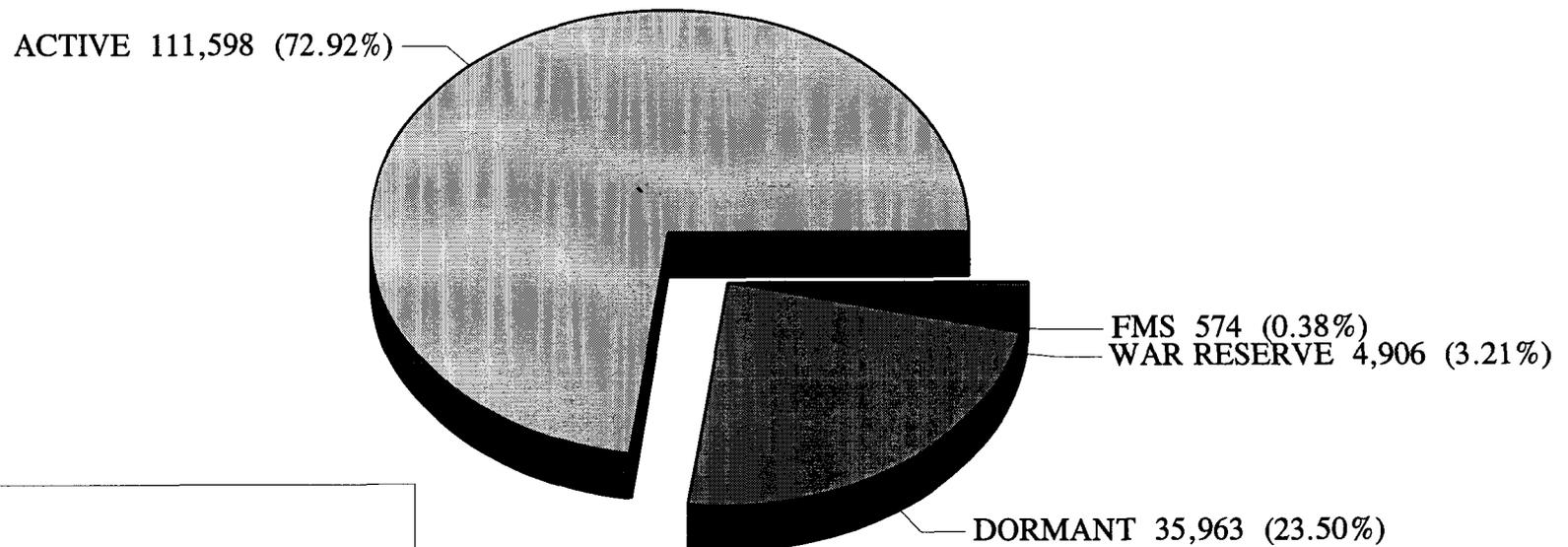


NOTES:

1. Zero weight items have zero weight entered in computer records. This figure was obtained by extrapolating data from records that contain valid weight and applying it to those missing data.
2. Source: Storage Management Report for General Supplies and ISA - Dated 17 Mar 95.

DORMANT MATERIEL

Defense Distribution Depot Red River



BASIS:

Total Lines - 153,039 (scan of records 14 Mar 95)

Inactive (no activity within 2 yrs)

Total Inactive lines - 41,441 (scan)

FMS lines - 574 (from Army ICPs)

War Reserve lines - 4,906 (from Army ICPs)

Dormant - 35,963

DDRT OCCUPANCY

1	A	B		C		D		E	F		G		H
		SECONDARY SERVICEABLE ITEMS		SECONDARY SERVICEABLE ITEMS		SECONDARY UNSERVICEABLE			SECONDARY UNSERVICEABLE				
2		\$ VALUE	TONS	TONS	LINES	\$ VALUE	TONS	\$ VALUE	TONS	LINES	LINES		
3													
4	AKZ	\$473,953,919	33,289	33,289	9,070	\$230,299,537	12,640	\$230,299,537	12,640	1,024	1,024		
5	A12	\$38,787,044	3,252	3,252	859	\$12,807,161	784	\$12,807,161	784	136	136		
6	A35	\$6,061,874	11,291	11,291	7,714	\$557,541	28	\$557,541	28	372	372		
7	B14	\$267,222,156	3,361	3,361	8,418	\$109,123,411	705	\$109,123,411	705	841	841		
8	B16	\$447,130,522	2,010	2,010	8,689	\$29,122,187	133	\$29,122,187	133	1,477	1,477		
9	B17	\$599,481,325	2,831	2,831	9,870	\$99,204,821	506	\$99,204,821	506	1,306	1,306		
10	B64	\$359,785,268	1,174	1,174	7,376	\$160,627,344	342	\$160,627,344	342	1,162	1,162		
11	A_ + B_	\$332,209,509	4,363	4,363	13,452	\$66,931,699	761	\$66,931,699	761	345	345		
12	F_	\$6,712,446	69	69	569	\$18,808,918	109	\$18,808,918	109	106	106		
13	G_	\$2,389,537	1,300	1,300	925	\$49,898	15	\$49,898	15	185	185		
14	M_	\$801,813	1	1	15	\$0	-	\$0	-	-	-		
15	N_	\$863,592	29	29	137	\$753,659	2	\$753,659	2	47	47		
16	S9C	\$122,134,058	4,747	4,747	18,288	\$2,398,824	161	\$2,398,824	161	295	295		
17	S9E	\$42,061,117	444	444	12,891	\$391,263	3	\$391,263	3	80	80		
18	S9G	\$109,862,739	1,673	1,673	16,109	\$886,980	15	\$886,980	15	203	203		
19	S9I	\$76,769,267	26,983	26,983	28,163	\$667,928	35	\$667,928	35	128	128		
20	S9T	\$378,532	17	17	474	\$51,595	4	\$51,595	4	29	29		
21	S_	\$54,479	1	1	21	\$431	-	\$431	-	3	3		
22	Z_	\$805	1	1	3	\$849	1	\$849	1	1	1		
23	11_	\$6,623,394	11	11	61	\$3,907,767	5	\$3,907,767	5	50	50		
24													
25	TOTAL	\$2,893,283,396	96,847	96,847	143,104	\$736,591,813	16,249	\$736,591,813	16,249	7,790	7,790		
26													
27	ARMY	\$2,524,631,617	61,571	61,571	65,448	\$708,673,701	15,899	\$708,673,701	15,899	6,663	6,663		
28	DLA	\$351,260,192	33,865	33,865	75,946	\$4,397,021	218	\$4,397,021	218	738	738		
29	OTHERS	\$17,391,587	1,411	1,411	1,710	\$23,521,091	132	\$23,521,091	132	389	389		
30													
31	ALL GS	\$3,629,875,209	16,036	16,036	150,894								
32	ARMY	\$3,233,305,318	77,470	77,470	72,111	89.1%	68.5%	89.1%	68.5%	47.8%	47.8%		
33	DLA	\$355,657,213	34,083	34,083	76,684	9.8%	30.1%	9.8%	30.1%	50.8%	50.8%		
34	OTHER	\$40,912,678	1,543	1,543	2,099	1.3%	2.0%	1.3%	2.0%	2.9%	2.9%		
35													
36	ALL ISA	\$44,431,526	14,417	14,417	21,936	\$7,319,222	226	\$7,319,222	226	179	179		
37	STRAT D	\$5,879,345	216	216	6,012	\$7,963	1	\$7,963	1	6	6		
38	OTHERS	\$38,552,181	14,201	14,201	15,924	\$7,311,259	225	\$7,311,259	225	173	173		
39													
40	ALL ISA	\$51,750,748	14,643	14,643	22,115								
41	STRAT D	\$5,887,308	217	217	6,018	11.4%	1.5%	11.4%	1.5%	27.2%	27.2%		
42	OTHERS	\$45,863,440	14,426	14,426	16,097	88.6%	98.5%	88.6%	98.5%	72.8%	72.8%		
43													
44	GRAND	\$3,681,625,957	127,739	127,739	173,009								
45	ARMY	3,233,305,318	77,470	77,470	72,111	87.8%	60.6%	87.8%	60.6%	41.7%	41.7%		
46	DLA	355,657,213	34,083	34,083	76,684	9.7%	26.7%	9.7%	26.7%	44.3%	44.3%		
47	MISC GS	40,912,678	1,543	1,543	2,099	1.1%	1.2%	1.1%	1.2%	1.2%	1.2%		
48	STRAT D	5,887,308	217	217	6,018	0.2%	0.2%	0.2%	0.2%	3.5%	3.5%		
49	ISA	45,863,440	14,426	14,426	16,097	1.2%	11.3%	1.2%	11.3%	9.3%	9.3%		
50													
51						100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		

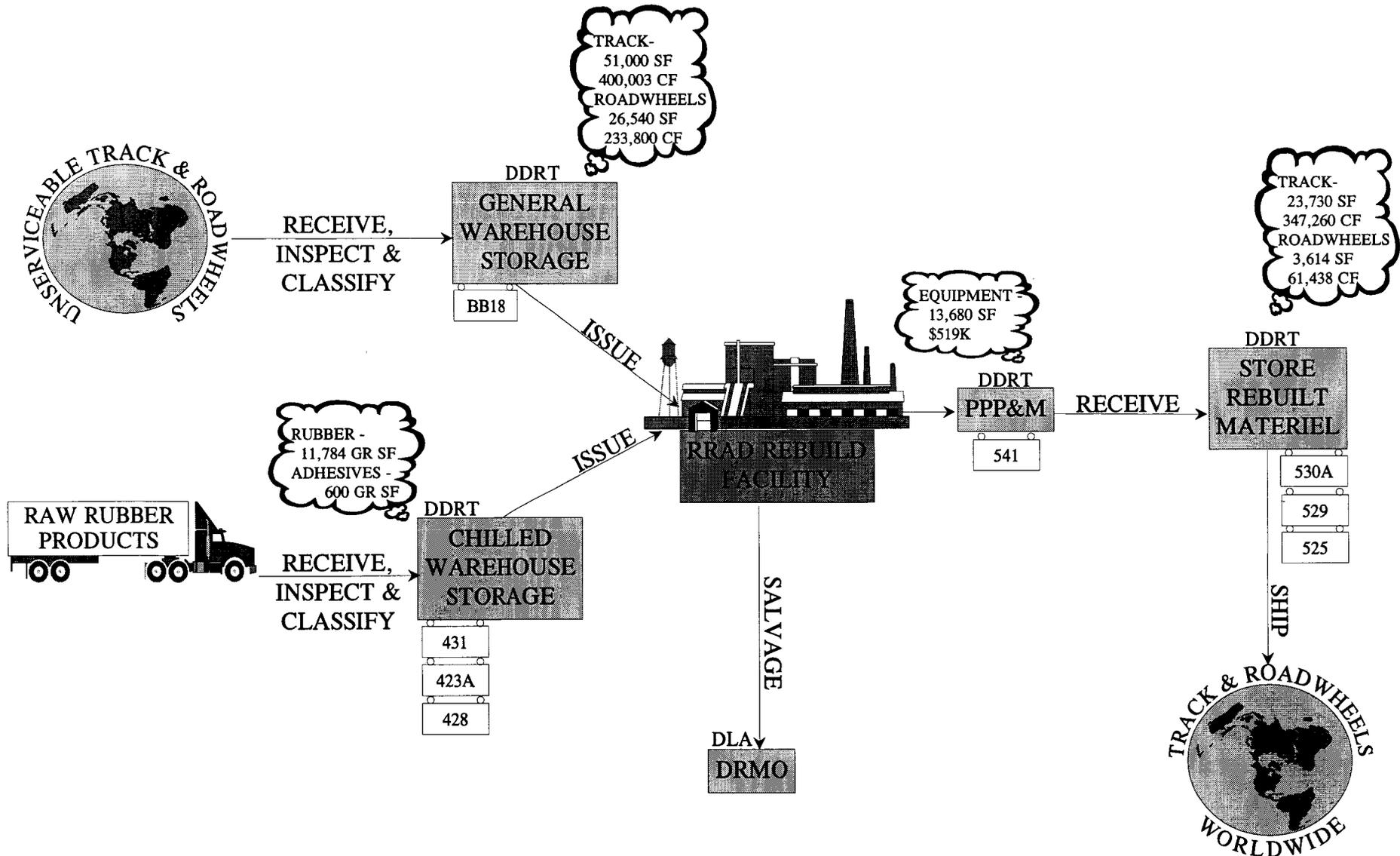
TRUCKLOAD SHIPMENT COSTS
DDRT - BRAC 95

		TRANS	TOTAL	LABOR	LABOR	LABOR	LABOR
	NO. OF	COST PER	TRANS	COST PER	LOAD	COST	UNLOAD &
VEHICLES (#/Truckload)	UNITS	TRUCK	COST	TRUCK	COSTS	PER	STORE
				LOAD		VEHICLE	
M113 FOV - FLATBED	1,111	\$650	\$722,150	\$2,832	\$3,146,696	\$704	\$782,144
M113A2 FOV - DROP DECK	1,213	\$1,345	\$1,631,485	\$2,832	\$3,435,592	\$704	\$853,952
BRADLEY FOV - DROP DECK W/OUTRIGGERS	1,847	\$1,345	\$2,484,215	\$2,832	\$5,231,277	\$704	\$1,300,288
BRADLEY FOV - M2A2/M3A2 DROP DECK W/OUTRIGGERS	2,718	\$1,839	\$4,998,402	\$2,832	\$7,698,219	\$704	\$1,913,472
MULTIPLE LAUNCH ROCKET SYSTEM (2)	357	\$1,300	\$232,050	\$2,832	\$1,011,135	\$704	\$251,328
M577 SYSTEM (2)	1,053	\$1,300	\$684,450	\$2,832	\$2,982,422	\$704	\$741,312
CHAPARRAL MISSILE SYSTEM	479	\$2,718	\$1,301,922	\$1,858	\$889,996	\$704	\$337,216
M163 VULCAN	444	\$1,213	\$538,572	\$1,858	\$824,965	\$704	\$312,576
M901 DROP DECK	608	\$1,213	\$737,504	\$1,858	\$1,129,682	\$704	\$428,032
HEMTT	440	\$2,718	\$1,195,920	\$1,858	\$817,533	\$704	\$309,760
M447 TRAILER	6	\$2,718	\$16,308	\$1,858	\$11,148	\$589	\$3,534
M747 TRAILER	56	\$2,718	\$152,208	\$1,858	\$104,050	\$589	\$32,984
TACTICAL FLAT BED	741	\$2,718	\$2,014,038	\$1,858	\$1,376,800	\$589	\$436,449
HMMWV	2,267	\$1,213	\$2,749,871	\$1,858	\$4,212,154	\$704	\$1,595,968
M750 TRAILER	23	\$1,053	\$24,219	\$1,858	\$42,735	\$589	\$13,547
M991	16	\$1,053	\$16,848	\$1,858	\$29,728	\$589	\$9,424
M872A3	207	\$1,053	\$217,971	\$1,858	\$384,612	\$589	\$121,923
SHOP SETS TRAILER MOUNTED	139	\$1,053	\$146,367	\$1,858	\$258,266	\$704	\$97,856
TRACTORS	15	\$2,718	\$40,770	\$1,858	\$27,870	\$704	\$10,560
TOTALS - VEHICLES	13,740		\$ 19,905,270		\$ 33,614,882		\$ 9,552,325

TRUCKLOAD SHIPMENT COSTS
DDRT - BRAC 95

	TONS	NUMBER	SINGLE	TOTAL	LABOR	TOTAL	TOTAL
	IN	OF	TRUCK	NO. OF	COSTS	LABOR	TRANS
	INVENTORY	POUNDS	COST	TRUCKS	FOR	COSTS	COSTS
SECONDARY ITEMS				42,000 LBS	SHIP PREP.		
					(PER TON)		
					(NOTE)		
DDAA (7.4%)	9,580	19,160,672	\$1,124	456	\$1,587.33	\$15,207,155	\$512,776
DDJC (67.88%)	87,880	175,760,326	\$3,300	4,185	\$1,587.33	\$139,494,819	\$13,809,740
DEPOTX (24.72%)	32,004	64,007,002	\$2,093	1,524	\$1,587.33	\$50,800,117	\$3,189,682
TOTALS - SECONDARY ITEMS	129,464	258,928,000		6,165		\$205,502,091	\$17,512,198
NOTE: LABOR COST PER TON IS BASED ON BRAC 95 DATA CALL SUBMISSION.							

RRAD & DDRT RUBBER PRODUCTS OPERATIONS



DDRT SUPPORT TO RUBBER PRODUCTS DIVISION

- **Receive, Store and Issue Raw Rubber for Rebuild of Roadwheels and Track**
- **Provide Constant-Temperature Cold Storage (431 South)**

ACF (Attainable Cubic Feet) = 100,000

- **Fabricate Special Pallets for Storage and Shipment of Roadwheels Manufactured by Rubber Products**

- **Apply Special Preservation and Packaging and Palletization to All Track and Roadwheels**

- **Receive, Store and Issue All Serviceable (Rebuilt) Track and Roadwheels from Rubber**

Products and Distribute to Customers World-wide

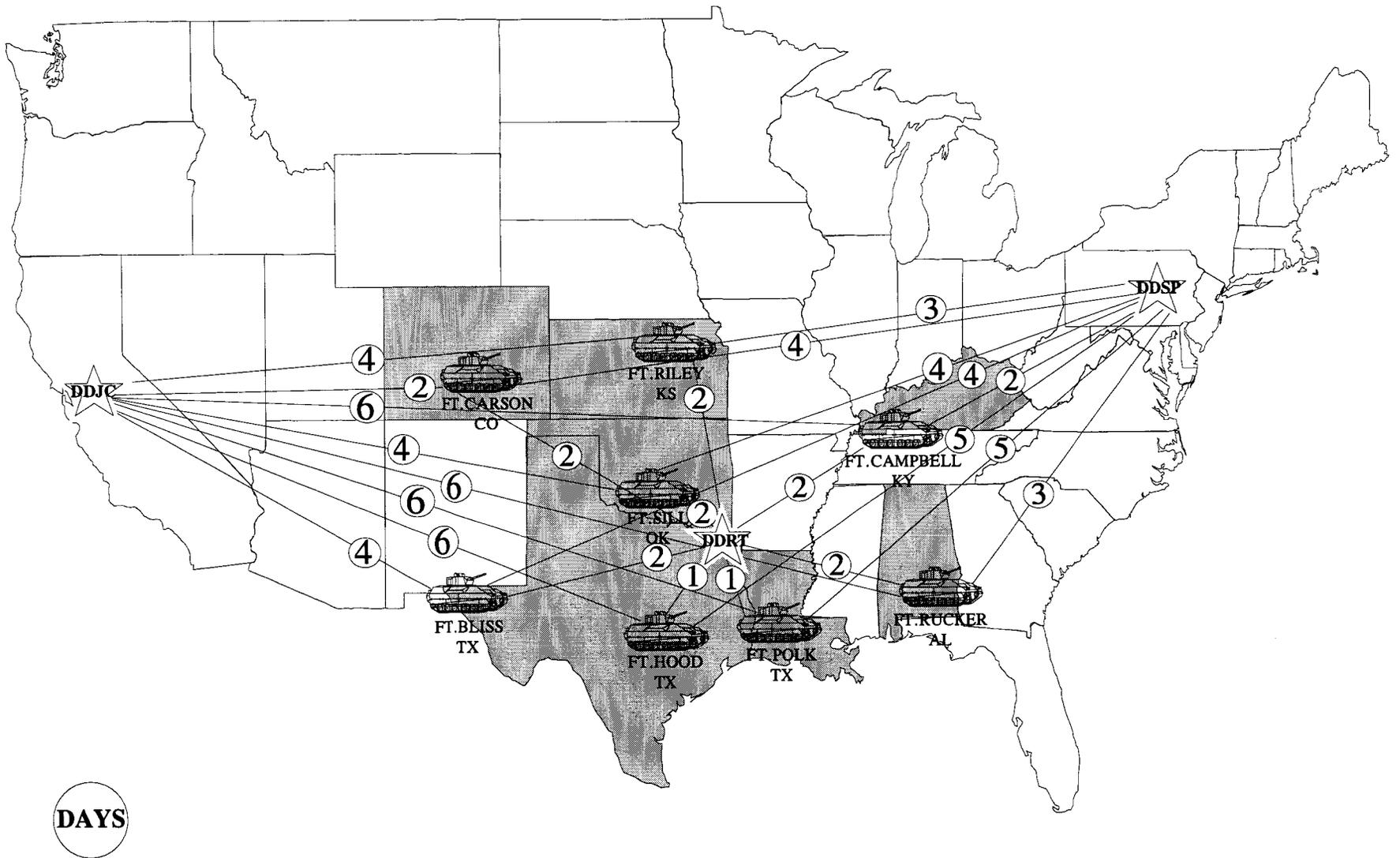
- **Receive, Store, and Issue Unserviceable (Repairable) Assets as Required by Rubber Products**
- **As of Apr 95, DDRT had 1,042,501 Cu Ft of Roadwheels/Track in Storage**

DDRT SUPPORT TO AMMUNITION OPERATIONS

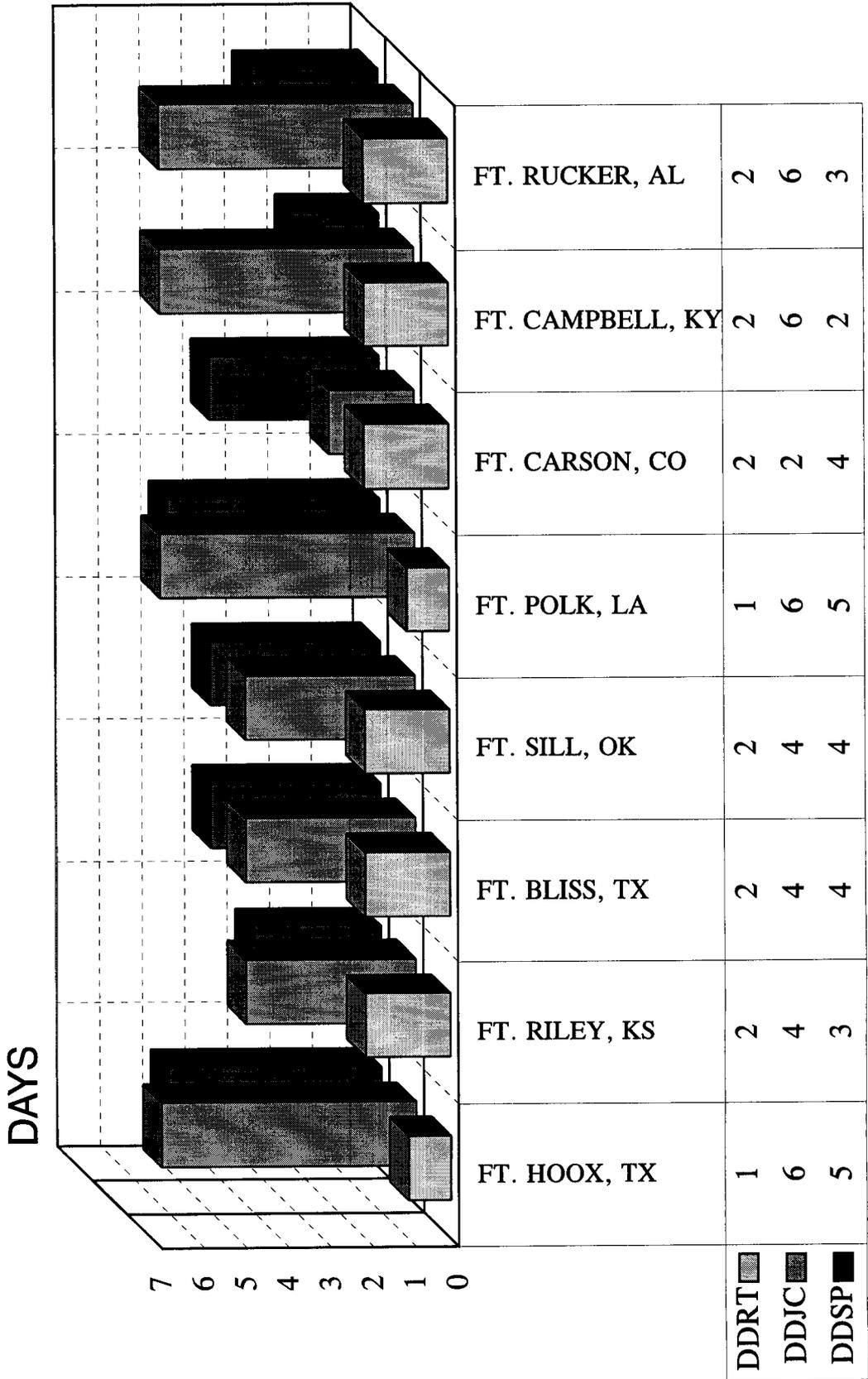
- **Acceptance Inspections on Installed Systems/Equipment**
 - Monitor Vendor Installation of Equipment**
 - Inspect Completed Installation for Conformance to Specifications**
 - Monitor Operational/Functional Test of Equipment**
 - Accept Installation of the Equipment for Government and Authorize Payment**
- **Inspect Lumber for Conformance to Mil-Standard Requirements (Grade, Size, Markings, and Variation of Board Feet Lengths)**
- **Hazardous Materials Storage**
- **Dispose of Hazardous Wastes**
- **Fabricate Cartons/Boxes (Fiberboard/Wood)**
- **Tank Farm Storage (4 Tanks)**
- **Store Lumber and Other Various Items**
- **Provide Packaging Materials**
- **Technical Support (Certifying Materiel for Shipment, Special Packaging Instructions for Certain Items, Cost Estimates, etc.)**
- **Research and Re-route Materiel to Ammunition Area**
- **DRMO Recoup Support (Review Listings of Items Marked for Disposal for Possible Re-use)**

FY94 Savings (Recoup)	\$ 117,505.26
FY95 Savings (Recoup)	\$1,992,144.00

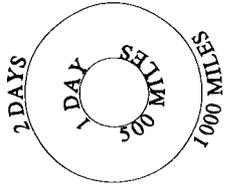
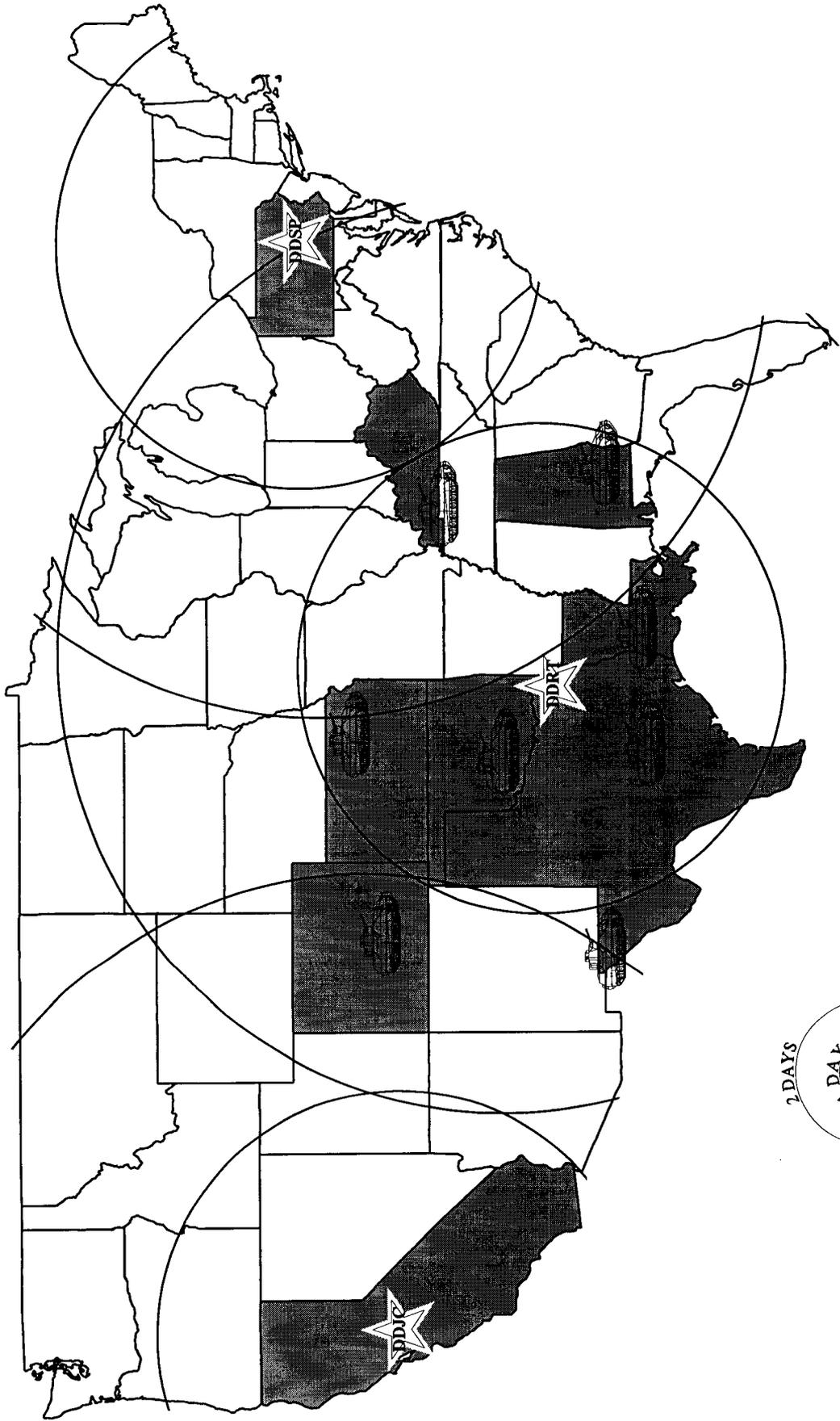
UPS SURFACE TRANSIT TIMES



UPS SURFACE TRANSIT TIMES

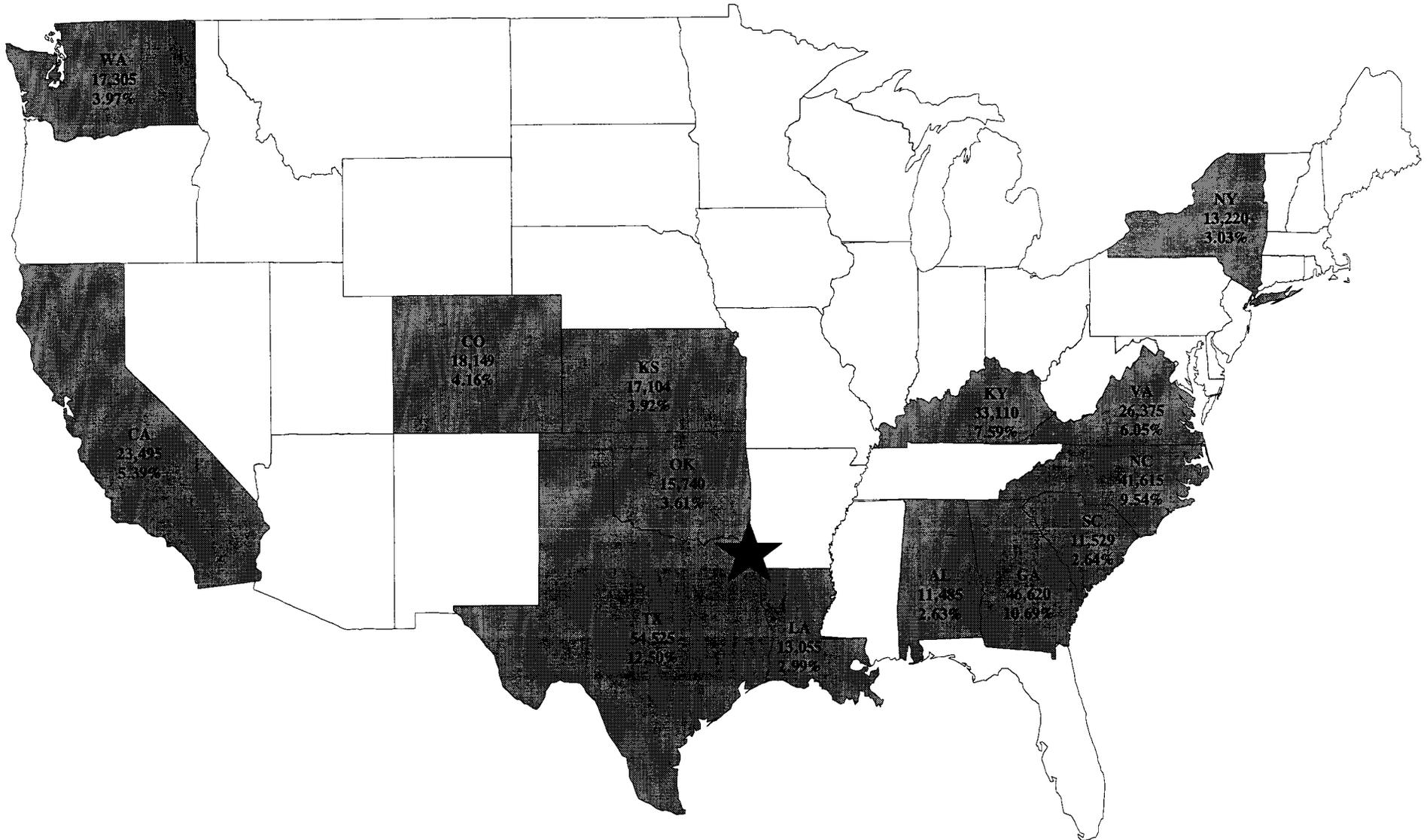


**AVERAGE FREIGHT
DELIVERY DAYS
Full Truckload**



DISTRIBUTION OF ARMY FORCES

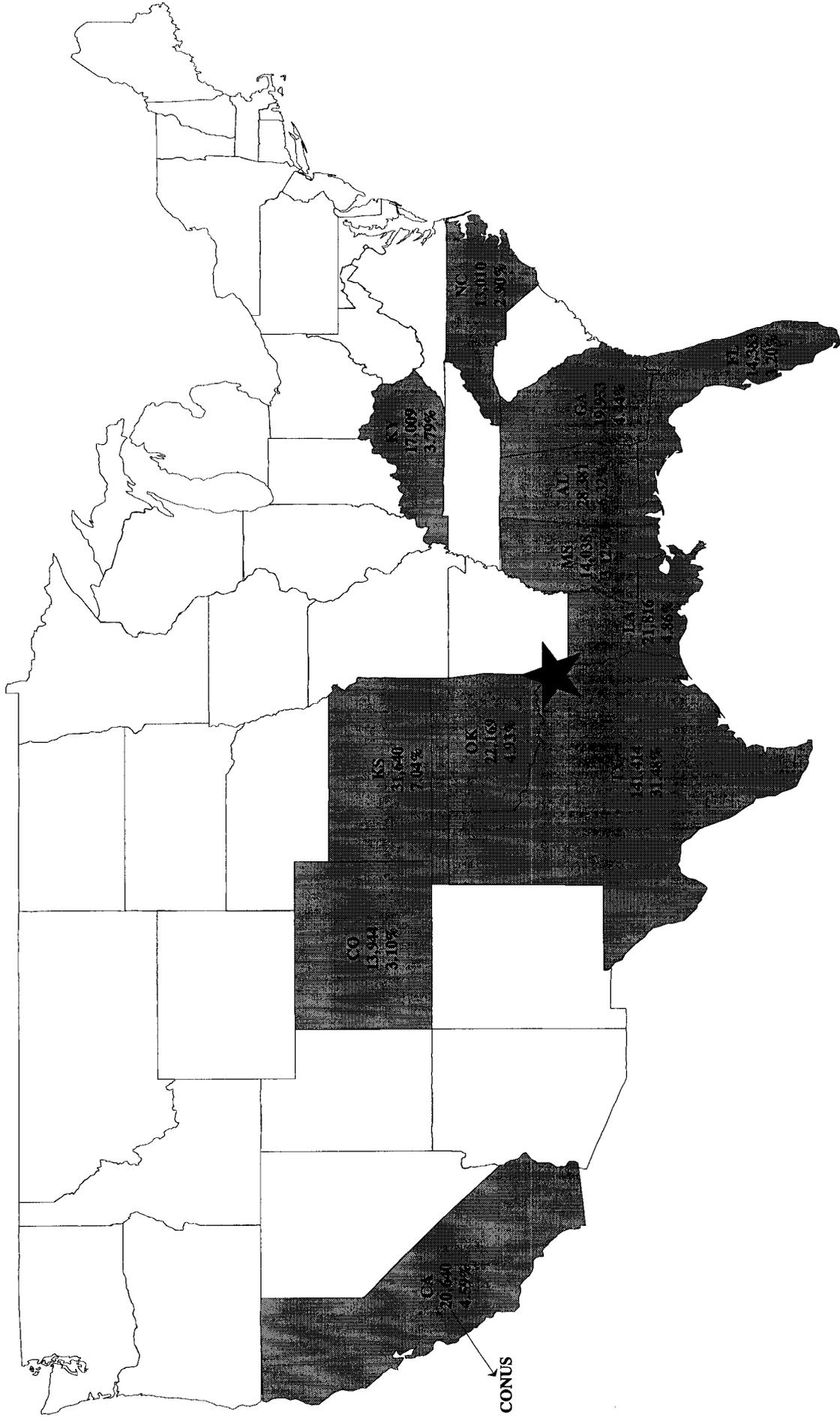
CONUS Military as of 30 Sep 93



ALL OTHER STATES COMBINED - 104,203 (23.9%) - including AK (11,485) and HI (18,831).

DEFENSE DISTRIBUTION DEPOT RED RIVER

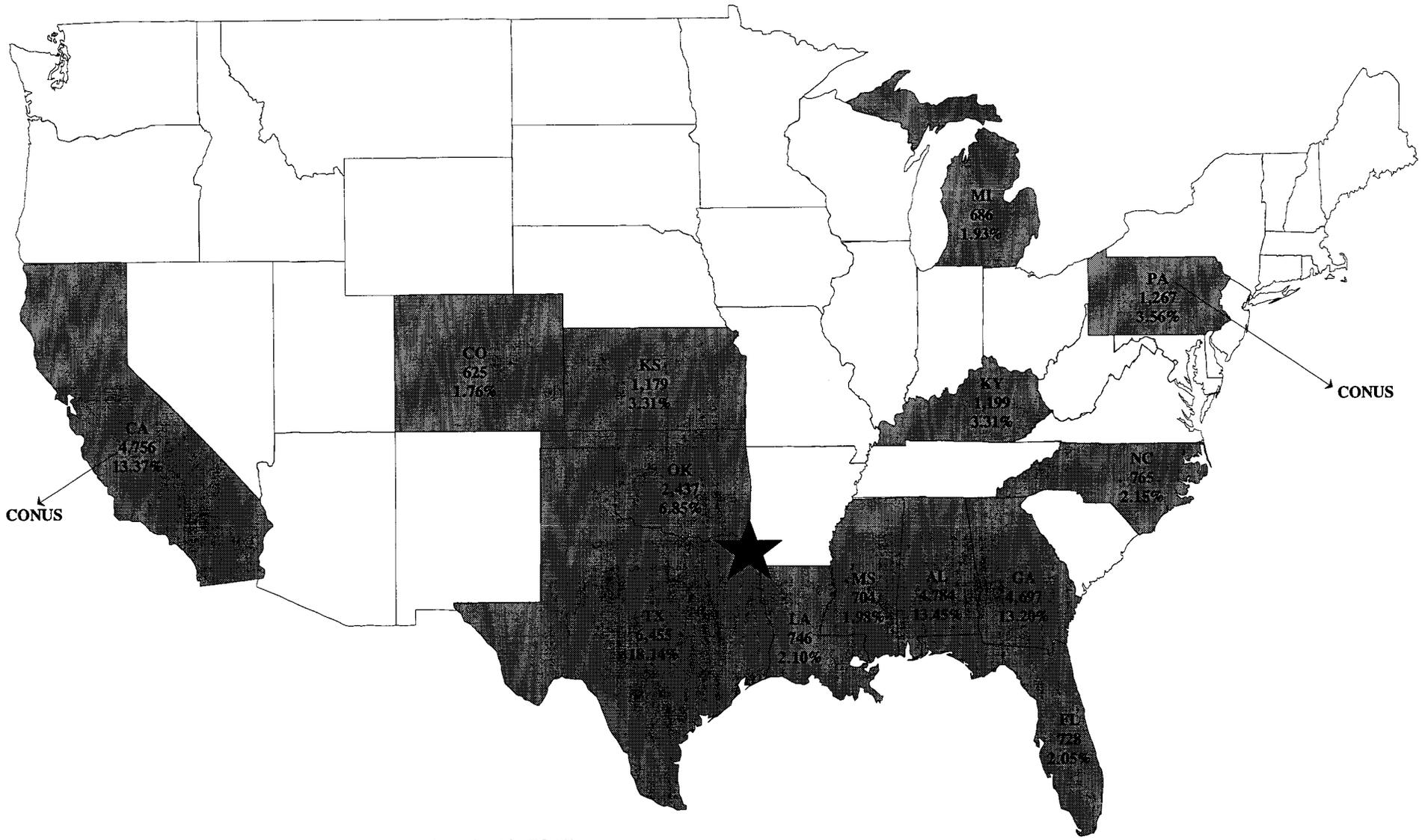
CONUS FY94 LINES ISSUED BY STATE



ALL OTHER STATES COMBINED - 90,858 (20.2%)

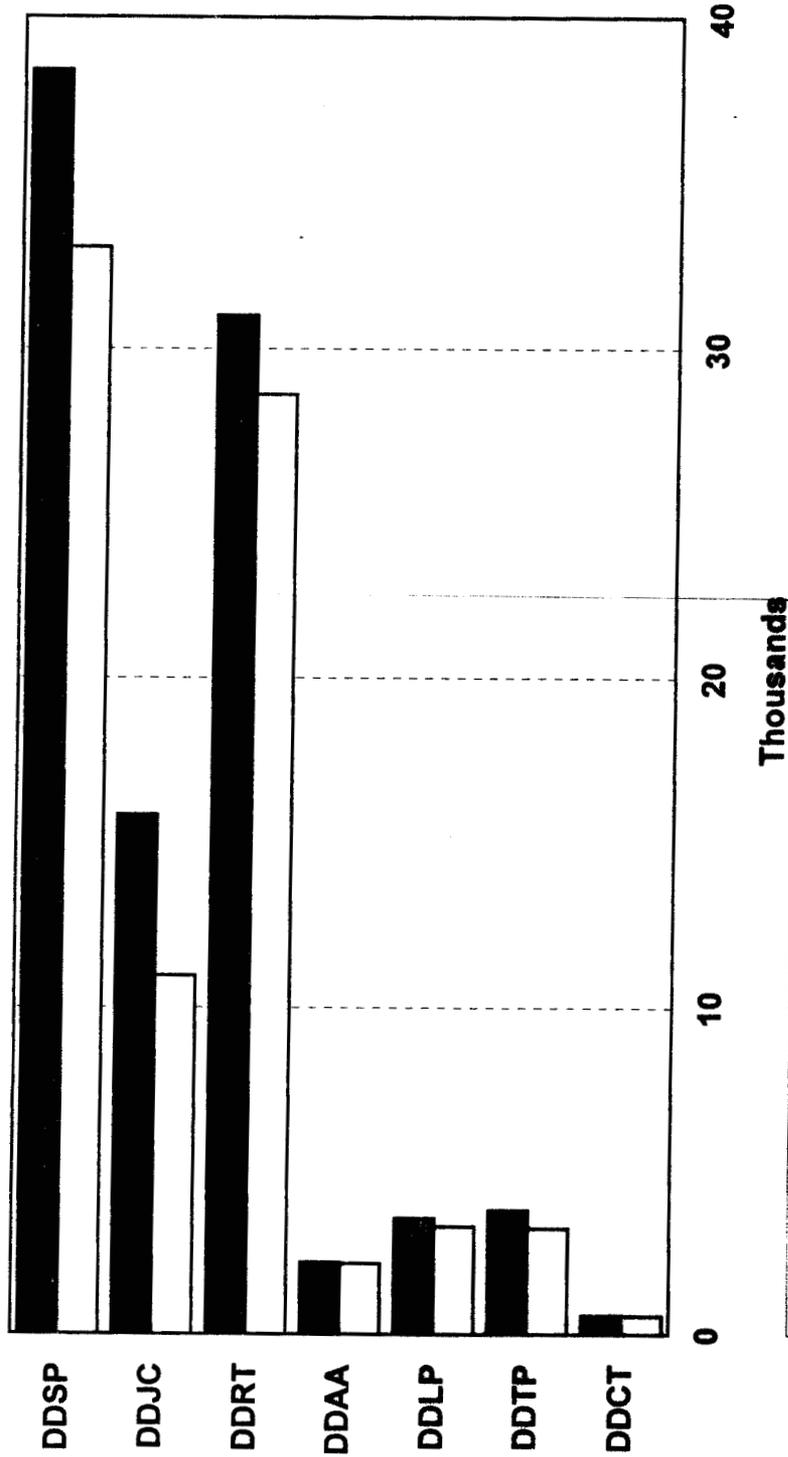
DEFENSE DISTRIBUTION DEPOT RED RIVER

CONUS FY94 TONNAGE ISSUED BY STATE



ALL OTHER STATES COMBINED - 4,548 (12.78%)

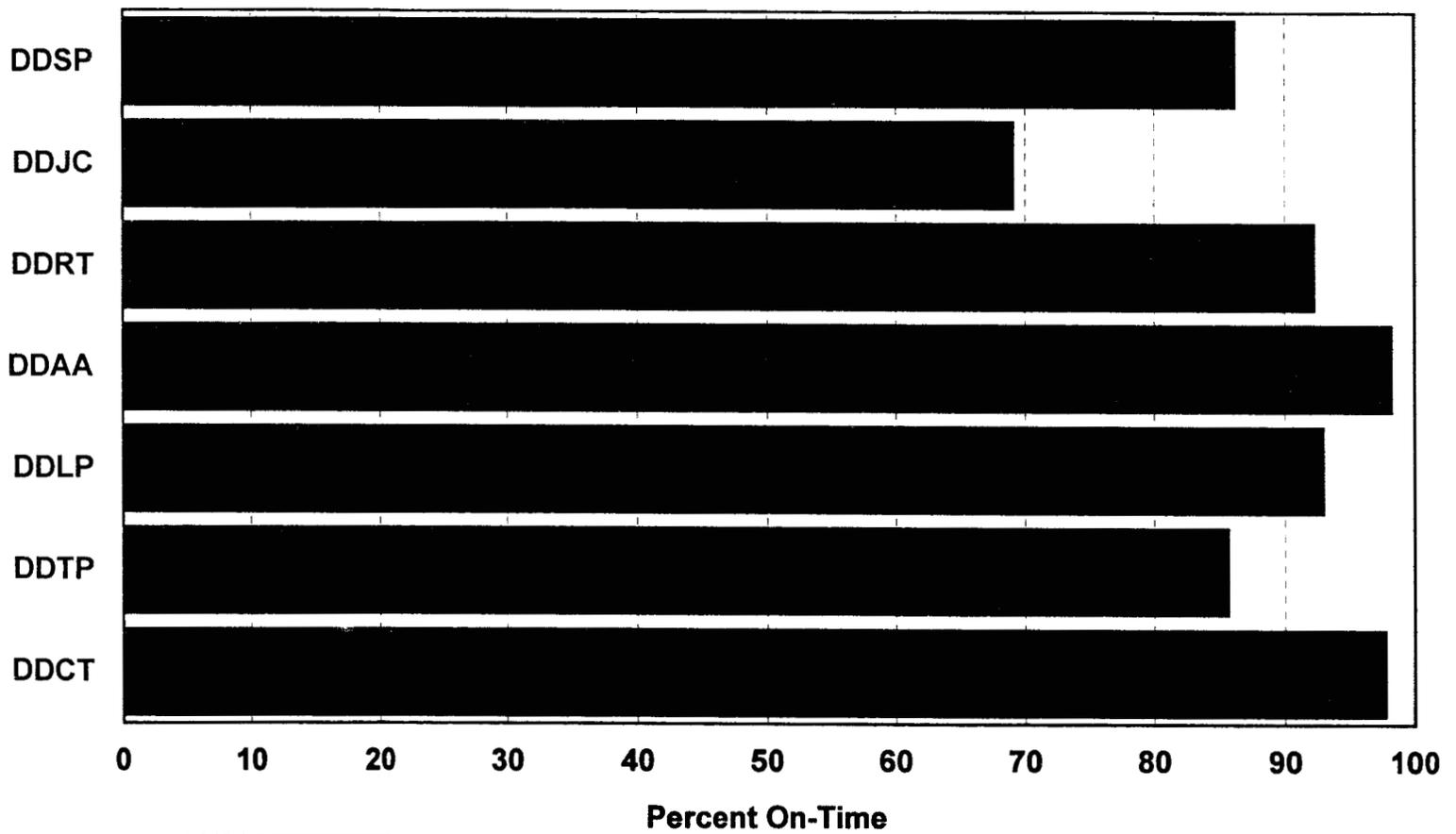
ON-TIME MRO PROCESSING ARMY OWNED MATERIEL



	DDSP	DDJC	DDRT	DDAA	DDLP	DDTP	DDCT
Lines Processed	38.402	15.84	31.005	2.204	3.544	3.782	0.576
Proc. On-Time	33.067	10.952	28.594	2.165	3.294	3.239	0.563

Source: 31 Mar 95 MILSTEP Report

MRO PROCESSING - % ON-TIME ARMY OWNED MATERIEL



	DDSP	DDJC	DDRT	DDAA	DDL P	DDTP	DDCT
% On-Time ■	86.1	69.1	92.2	98.2	92.9	85.6	97.7

Source: 31 Mar 95 MILSTEP Report

MILITARY VALUE ELEMENTS

	STAND ALONE	COLLOCATED	DDRT
MISSION SCOPE	290	295	159
MISSION ESSENTIAL TO DOD	25	65	65
OTHER DOD ACTIVITY PERFORMED	25	25	25
STRATEGIC LOCATION	100	160	35
CONTINGENCY OPERATIONAL READINESS	140	20	9
SPECIAL TRANSPORTATION		25	25
MISSION SUITABILITY	475	445	307
AGE & CONDITION OF FACILITY	135	135	117
UNIQUE FACILITIES	10	25	25
STORAGE CAPACITY	150	100	78
SPECIALIZED STORAGE	10	40	11
THROUGHPUT CAPACITY	150	100	41
LOCATION	20	45	35
OPERATIONAL EFFICIENCIES	100	120	83
BASE OPERATING SUPPORT COSTS	35	45	33
REAL PROPERTY MAINTENANCE COSTS	35	45	30
TRANSPORTATION COSTS	30	30	20
EXPANDABILITY	135	140	56
FACILITY/INSTALLATION EXPANSION	115	30	30
MOBILIZATION EXPANSION	20	20	7
EXCESS STORAGE CAPACITY		90	19
TOTAL POINTS	1000	1000	605

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Starting Year : 1996
 Final Year : 2000
 ROI Year : 2021 (21 Years)

NPV in 2015(\$K) : 60,139
 1-Time Cost(\$K) : 329,688

Net Costs (\$K) Constant Dollars	1996						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,809	0	8,640	8,591	0	0	19,040	0
Person	0	0	0	-2,466	-8,561	-12,173	-23,201	-12,173
Overhd	170	127	95	590	-2,799	-6,688	-8,504	-6,688
Moving	0	0	12,472	20,900	21,018	0	54,391	0
Missio	0	0	0	0	0	0	0	0
Other	-20,098	0	82,890	83,528	83,541	0	229,861	0
TOTAL	-18,119	127	104,098	111,143	93,199	-18,861	271,586	-18,861

POSITIONS ELIMINATED	1996						Total
	1996	1997	1998	1999	2000	2001	
Off	0	0	0	0	1	0	1
Enl	0	0	0	0	0	0	0
Civ	0	0	0	188	190	0	378
TOT	0	0	0	188	191	0	379

POSITIONS REALIGNED	1996						Total
	1996	1997	1998	1999	2000	2001	
Off	0	0	0	0	0	0	0
Enl	0	0	0	0	0	0	0
Stu	0	0	0	0	0	0	0
Civ	0	0	0	218	224	0	442
TOT	0	0	0	218	224	0	442

Summary:

 Close Red River. Move all workload associated with maintenance to DDAA.
 Move remaining workload as follows: active stock and associated personnel
 to DDJC, move remaining workload to Base X. No personnel transfers to
 Base X. Region personnel assigned to DDRT. Return to DDRW HQ in Stockton.

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

	Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	1,809	0	8,640	8,591	0	0	19,040	0
Person	0	0	0	547	539	0	1,086	0
Overhd	170	127	95	3,555	4,828	2,418	11,194	2,418
Moving	0	0	12,472	20,900	21,018	0	54,391	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	82,890	83,528	83,541	0	249,959	0
TOTAL	1,979	127	104,098	117,121	109,926	2,418	335,670	2,418

	Savings (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	0	0	0	0	0	0	0	0
Person	0	0	0	3,014	9,100	12,173	24,288	12,173
Overhd	0	0	0	2,965	7,627	9,106	19,698	9,106
Moving	0	0	0	0	0	0	0	0
Missio	0	0	0	0	0	0	0	0
Other	20,098	0	0	0	0	0	20,098	0
TOTAL	20,098	0	0	5,979	16,727	21,279	64,084	21,279

NET PRESENT VALUES REPORT (COBRA v5.08)
 Data As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
1996	-18,118,925	-17,874,813	-17,874,813
1997	127,383	122,304	-17,752,509
1998	104,097,608	97,271,625	79,519,116
1999	111,142,638	101,075,127	180,594,243
2000	93,198,904	82,488,341	263,082,584
2001	-18,861,549	-16,247,154	246,835,430
2002	-18,861,549	-15,812,315	231,023,115
2003	-18,861,549	-15,389,114	215,634,001
2004	-18,861,549	-14,977,240	200,656,761
2005	-18,861,549	-14,576,389	186,080,371
2006	-18,861,549	-14,186,267	171,894,104
2007	-18,861,549	-13,806,586	158,087,518
2008	-18,861,549	-13,437,067	144,650,451
2009	-18,861,549	-13,077,437	131,573,014
2010	-18,861,549	-12,727,433	118,845,581
2011	-18,861,549	-12,386,796	106,458,785
2012	-18,861,549	-12,055,276	94,403,509
2013	-18,861,549	-11,732,628	82,670,880
2014	-18,861,549	-11,418,617	71,252,264
2015	-18,861,549	-11,113,009	60,139,255
2016	-18,861,549	-10,815,580	49,323,674
2017	-18,861,549	-10,526,112	38,797,562
2018	-18,861,549	-10,244,391	28,553,171
2019	-18,861,549	-9,970,211	18,582,960
2020	-18,861,549	-9,703,368	8,879,592
2021	-18,861,549	-9,443,667	-564,076

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

(All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	19,040,000	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		19,040,000
Personnel		
Civilian RIF	612,666	
Civilian Early Retirement	236,603	
Civilian New Hires	76,955	
Eliminated Military PCS	6,657	
Unemployment	153,468	
Total - Personnel		1,086,349
Overhead		
Program Planning Support	518,158	
Mothball / Shutdown	4,693,750	
Total - Overhead		5,211,908
Moving		
Civilian Moving	7,330,810	
Civilian PPS	3,283,200	
Military Moving	0	
Freight	6,360,795	
One-Time Moving Costs	37,416,000	
Total - Moving		54,390,805
Other		
HAP / RSE	1,288,965	
Environmental Mitigation Costs	0	
One-Time Unique Costs	248,670,000	
Total - Other		249,958,965
Total One-Time Costs		329,688,027
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		329,688,027

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRT, TX
 (All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	612,666	
Civilian Early Retirement	233,717	
Civilian New Hires	0	
Eliminated Military PCS	6,657	
Unemployment	153,468	
Total - Personnel		1,006,509
Overhead		
Program Planning Support	459,278	
Mothball / Shutdown	4,692,500	
Total - Overhead		5,151,778
Moving		
Civilian Moving	7,212,444	
Civilian PPS	3,283,200	
Military Moving	0	
Freight	6,360,795	
One-Time Moving Costs	37,416,000	
Total - Moving		54,272,439
Other		
HAP / RSE	1,279,534	
Environmental Mitigation Costs	0	
One-Time Unique Costs	239,118,000	
Total - Other		240,397,534
Total One-Time Costs		300,828,259
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		300,828,259

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDAA, AL
 (All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	19,040,000	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		19,040,000
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	59,319	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		59,319
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	9,552,000	
Total - Other		9,552,000
Total One-Time Costs		28,651,319
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
Total One-Time Savings		0
Total Net One-Time Costs		28,651,319

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DEPOTX
 (All values in Dollars)

Category	Cost	Sub-Total
-----	-----	-----
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0
-----	-----	-----
Total One-Time Costs		0
-----	-----	-----
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	
-----	-----	-----
Total One-Time Savings		0
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Total Net One-Time Costs		0

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRWRT, TX
 (All values in Dollars)

Category	Cost	Sub-Total

Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	2,885	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		2,885
Overhead		
Program Planning Support	58,880	
Mothball / Shutdown	1,250	
Total - Overhead		60,130
Moving		
Civilian Moving	118,366	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		118,366
Other		
HAP / RSE	9,431	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		9,431

Total One-Time Costs		190,813

One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		190,813

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDSP, PA
 (All values in Dollars)

Category	Cost	Sub-Total

Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	16,567	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		16,567
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0

Total One-Time Costs		16,567

One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		16,567

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRW, CA
 (All values in Dollars)

Category	Cost	Sub-Total
Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	1,069	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		1,069
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0

Total One-Time Costs		1,069
One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		1,069

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDJC, CA
 (All values in Dollars)

Category	Cost	Sub-Total

Construction		
Military Construction	0	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		0
Personnel		
Civilian RIF	0	
Civilian Early Retirement	0	
Civilian New Hires	0	
Eliminated Military PCS	0	
Unemployment	0	
Total - Personnel		0
Overhead		
Program Planning Support	0	
Mothball / Shutdown	0	
Total - Overhead		0
Moving		
Civilian Moving	0	
Civilian PPS	0	
Military Moving	0	
Freight	0	
One-Time Moving Costs	0	
Total - Moving		0
Other		
HAP / RSE	0	
Environmental Mitigation Costs	0	
One-Time Unique Costs	0	
Total - Other		0

Total One-Time Costs		0

One-Time Savings		
Military Construction Cost Avoidances	0	
Family Housing Cost Avoidances	0	
Military Moving	0	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		0

Total Net One-Time Costs		0

Department : DLA/DDRT
Option Package : DDRT1-DDRT BRAC DAT
Scenario File : C:\BRAC\AJXPSAME.CBR
Std Fctrs File : C:\BRAC\DDRTSF.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
DDRT	0	0	0	0	0
DDAA	19,040	0	0	0	19,040
DEPOTX	0	0	0	0	0
DDRVRT	0	0	0	0	0
DDSP	0	0	0	0	0
DDRW	0	0	0	0	0
DDJC	0	0	0	0	0
Totals:	19,040	0	0	0	19,040

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

MilCon for Base: DDAA, AL

All Costs in \$K

Description:	MilCon Categ	Using Rehab	Rehab Cost*	New MilCon	New Cost*	Total Cost*
44 Acres Hardstand	OTHER	0	n/a	0	n/a	19,040
Total Construction Cost:						19,040
+ Info Management Account:						0
+ Land Purchases:						0
- Construction Cost Avoid:						0
TOTAL:						19,040

* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

PERSONNEL SUMMARY REPORT (COBRA v5.08)

Date As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

PERSONNEL SUMMARY FOR: DDRT, TX

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
1	0	0	1,059

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	-142	-32	-32	-21	-18	0	-245
TOTAL	-142	-32	-32	-21	-18	0	-245

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
1	0	0	814

PERSONNEL REALIGNMENTS:

To Base: DDAA, AL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	175	174	0	349
TOTAL	0	0	0	175	174	0	349

To Base: DDSP, PA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	43	44	0	87
TOTAL	0	0	0	43	44	0	87

TOTAL PERSONNEL REALIGNMENTS (Out of DDRT, TX):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	218	218	0	436
TOTAL	0	0	0	218	218	0	436

SCENARIO POSITION CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	-1	0	-1
Enlisted	0	0	0	0	0	0	0
Civilians	0	0	0	-188	-190	0	-378
TOTAL	0	0	0	-188	-191	0	-379

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
0	0	0	0

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

PERSONNEL SUMMARY FOR: DDAA, AL

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
1	0	0	379

PERSONNEL REALIGNMENTS:

From Base: DDRT, TX

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	175	174	0	349
TOTAL	0	0	0	175	174	0	349

TOTAL PERSONNEL REALIGNMENTS (Into DDAA, AL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	175	174	0	349
TOTAL	0	0	0	175	174	0	349

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
1	0	0	728

PERSONNEL SUMMARY FOR: DEPOTX

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
3	1	0	686

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
3	1	0	686

PERSONNEL SUMMARY FOR: DDRWRT, TX

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
0	0	0	6

PERSONNEL REALIGNMENTS:

To Base: DDRW, CA

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	6	0	6
TOTAL	0	0	0	0	6	0	6

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

TOTAL PERSONNEL REALIGNMENTS (Out of DDRWRT, TX):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	6	0	6
TOTAL	0	0	0	0	6	0	6

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
0	0	0	0

PERSONNEL SUMMARY FOR: DDSP, PA

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
7	2	0	2,054

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	43	44	0	87
TOTAL	0	0	0	43	44	0	87

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
7	2	0	2,141

PERSONNEL REALIGNMENTS:

From Base: DDRT, TX

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	43	44	0	87
TOTAL	0	0	0	43	44	0	87

TOTAL PERSONNEL REALIGNMENTS (Into DDSP, PA):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	43	44	0	87
TOTAL	0	0	0	43	44	0	87

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
7	2	0	2,228

PERSONNEL SUMMARY FOR: DDRW, CA

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
4	0	0	800

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

PERSONNEL REALIGNMENTS:

From Base: DDRWRT, TX

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	6	0	6
TOTAL	0	0	0	0	6	0	6

TOTAL PERSONNEL REALIGNMENTS (Into DDRW, CA):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	0	0	0	0	0
Enlisted	0	0	0	0	0	0	0
Students	0	0	0	0	0	0	0
Civilians	0	0	0	0	6	0	6
TOTAL	0	0	0	0	6	0	6

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
4	0	0	806

PERSONNEL SUMMARY FOR: DDJC, CA

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
4	1	0	1,530

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
4	1	0	1,530

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT								
Early Retirement*	10.00%	0	0	0	218	224	0	442
Regular Retirement*	5.00%	0	0	0	11	11	0	22
Civilian Turnover*	15.00%	0	0	0	32	34	0	66
Civs Not Moving (RIFs)*+		0	0	0	14	13	0	27
Civilians Moving (the remainder)		0	0	0	139	144	0	283
Civilian Positions Available		0	0	0	79	80	0	159
CIVILIAN POSITIONS ELIMINATED								
Early Retirement	10.00%	0	0	0	188	190	0	378
Regular Retirement	5.00%	0	0	0	9	10	0	19
Civilian Turnover	15.00%	0	0	0	28	29	0	57
Civs Not Moving (RIFs)*+		0	0	0	11	11	0	22
Priority Placement#	60.00%	0	0	0	113	114	0	227
Civilians Available to Move		0	0	0	8	7	0	15
Civilians Moving		0	0	0	8	7	0	15
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN								
Civilians Moving		0	0	0	147	151	0	298
New Civilians Hired		0	0	0	71	73	0	144
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	41	41	0	82
TOTAL CIVILIAN RIFS		0	0	0	25	24	0	49
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	113	114	0	227
TOTAL CIVILIAN NEW HIRES		0	0	0	71	73	0	144

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRT, TX	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT								
Early Retirement*	10.00%	0	0	0	218	218	0	436
Regular Retirement*	5.00%	0	0	0	11	11	0	22
Civilian Turnover*	15.00%	0	0	0	32	33	0	65
Civs Not Moving (RIFs)*	6.00%	0	0	0	14	13	0	27
Civilians Moving (the remainder)		0	0	0	139	140	0	279
Civilian Positions Available		0	0	0	79	78	0	157
CIVILIAN POSITIONS ELIMINATED								
Early Retirement	10.00%	0	0	0	19	19	0	38
Regular Retirement	5.00%	0	0	0	9	10	0	19
Civilian Turnover	15.00%	0	0	0	28	29	0	57
Civs Not Moving (RIFs)*	6.00%	0	0	0	11	11	0	22
Priority Placement#	60.00%	0	0	0	113	114	0	227
Civilians Available to Move		0	0	0	8	7	0	15
Civilians Moving		0	0	0	8	7	0	15
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN								
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS								
		0	0	0	41	40	0	81
TOTAL CIVILIAN RIFS								
		0	0	0	25	24	0	49
TOTAL CIVILIAN PRIORITY PLACEMENTS#								
		0	0	0	113	114	0	227
TOTAL CIVILIAN NEW HIRES								
		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDAA, AL	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN								
Civilians Moving		0	0	0	175	174	0	349
New Civilians Hired		0	0	0	56	55	0	111
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS								
		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFs								
		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#								
		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES								
		0	0	0	56	55	0	111

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DEPOTX	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRWRT, TX	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	6	0	6
Early Retirement*	10.00%	0	0	0	0	1	0	1
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	1	0	1
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	4	0	4
Civilian Positions Available		0	0	0	0	2	0	2
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIREMENTS		0	0	0	0	1	0	1
TOTAL CIVILIAN RIFs		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDSP, PA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	43	44	0	87
Civilians Moving		0	0	0	28	28	0	56
New Civilians Hired		0	0	0	15	16	0	31
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	15	16	0	31

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRW, CA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT								
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED								
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN								
Civilians Moving		0	0	0	0	4	0	4
New Civilians Hired		0	0	0	0	2	0	2
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS								
		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFs								
		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#								
		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES								
		0	0	0	0	2	0	2

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDJC, CA	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	0	0	0	0	0	0
Early Retirement*	10.00%	0	0	0	0	0	0	0
Regular Retirement*	5.00%	0	0	0	0	0	0	0
Civilian Turnover*	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Civilians Moving (the remainder)		0	0	0	0	0	0	0
Civilian Positions Available		0	0	0	0	0	0	0
CIVILIAN POSITIONS ELIMINATED		0	0	0	0	0	0	0
Early Retirement	10.00%	0	0	0	0	0	0	0
Regular Retirement	5.00%	0	0	0	0	0	0	0
Civilian Turnover	15.00%	0	0	0	0	0	0	0
Civs Not Moving (RIFs)*	6.00%	0	0	0	0	0	0	0
Priority Placement#	60.00%	0	0	0	0	0	0	0
Civilians Available to Move		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	0	0	0	0	0
CIVILIAN POSITIONS REALIGNING IN		0	0	0	0	0	0	0
Civilians Moving		0	0	0	0	0	0	0
New Civilians Hired		0	0	0	0	0	0	0
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	0	0	0	0	0	0
TOTAL CIVILIAN RIFS		0	0	0	0	0	0	0
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	0	0	0	0	0
TOTAL CIVILIAN NEW HIRES		0	0	0	0	0	0	0

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRT, TX

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	40.00%	0	0.00%	0.00%
1997	0	0.00%	20.00%	0	0.00%	0.00%
1998	0	0.00%	20.00%	0	0.00%	0.00%
1999	0	0.00%	20.00%	406	49.82%	49.82%
2000	0	0.00%	0.00%	409	50.18%	50.18%
2001	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	815	100.00%	100.00%

Base: DDAA, AL

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	0.00%	0	0.00%	16.67%
1998	0	0.00%	50.14%	0	0.00%	16.67%
1999	175	50.14%	49.86%	0	0.00%	16.67%
2000	174	49.86%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	349	100.00%	100.00%	0	0.00%	100.00%

Base: DEPOTX

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	33.33%	0	0.00%	16.67%
1997	0	0.00%	16.67%	0	0.00%	16.67%
1998	0	0.00%	16.67%	0	0.00%	16.67%
1999	0	0.00%	16.67%	0	0.00%	16.67%
2000	0	0.00%	16.67%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	0	0.00%	100.00%	0	0.00%	100.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRWRT, TX

Year	Pers Moved In		MilCon	Pers Moved Out/Eliminated		ShutDn
	Total	Percent	TimePhase	Total	Percent	TimePhase
1996	0	0.00%	40.00%	0	0.00%	0.00%
1997	0	0.00%	20.00%	0	0.00%	0.00%
1998	0	0.00%	20.00%	0	0.00%	0.00%
1999	0	0.00%	20.00%	0	0.00%	0.00%
2000	0	0.00%	0.00%	6	100.00%	100.00%
2001	0	0.00%	0.00%	0	0.00%	0.00%
TOTALS	0	0.00%	100.00%	6	100.00%	100.00%

Base: DDSF, PA

Year	Pers Moved In		MilCon	Pers Moved Out/Eliminated		ShutDn
	Total	Percent	TimePhase	Total	Percent	TimePhase
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	0.00%	0	0.00%	16.67%
1998	0	0.00%	49.43%	0	0.00%	16.67%
1999	43	49.43%	50.57%	0	0.00%	16.67%
2000	44	50.57%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	87	100.00%	100.00%	0	0.00%	100.00%

Base: DDRW, CA

Year	Pers Moved In		MilCon	Pers Moved Out/Eliminated		ShutDn
	Total	Percent	TimePhase	Total	Percent	TimePhase
1996	0	0.00%	0.00%	0	0.00%	16.67%
1997	0	0.00%	0.00%	0	0.00%	16.67%
1998	0	0.00%	0.00%	0	0.00%	16.67%
1999	0	0.00%	100.00%	0	0.00%	16.67%
2000	6	100.00%	0.00%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	6	100.00%	100.00%	0	0.00%	100.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Pctrs File : C:\BRAC\DDRTSF.SFF

Base: DDJC, CA

Year	Pers Moved In		MilCon TimePhase	Pers Moved Out/Eliminated		ShutDn TimePhase
	Total	Percent		Total	Percent	
1996	0	0.00%	33.33%	0	0.00%	16.67%
1997	0	0.00%	16.67%	0	0.00%	16.67%
1998	0	0.00%	16.67%	0	0.00%	16.67%
1999	0	0.00%	16.67%	0	0.00%	16.67%
2000	0	0.00%	16.67%	0	0.00%	16.67%
2001	0	0.00%	0.00%	0	0.00%	16.67%
TOTALS	0	0.00%	100.00%	0	0.00%	100.00%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

ONE-TIME COSTS (\$K) -INFLATED-	1996	1997	1998	1999	2000	2001	Total
	----	----	----	----	----	----	----
CONSTRUCTION							
MILCON	1,809	0	9,166	9,387	0	0	20,363
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	0	0	341	338	0	679
Civ Retire	0	0	0	129	133	0	262
CIV MOVING							
Per Diem	0	0	0	366	390	0	756
POV Miles	0	0	0	19	21	0	41
Home Purch	0	0	0	1,452	1,542	0	2,993
HHG	0	0	0	1,079	1,145	0	2,225
Misc	0	0	0	112	119	0	231
House Hunt	0	0	0	286	308	0	594
PPS	0	0	0	1,794	1,848	0	3,641
RITA	0	0	0	626	666	0	1,292
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	3,475	3,579	0	7,055
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	85	85	0	170
OTHER							
Program Plan	170	131	101	78	60	0	541
Shutdown	0	0	0	2,554	2,652	0	5,206
New Hire	0	0	0	41	44	0	85
1-Time Move	0	0	13,231	13,628	14,037	0	40,897
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	7	0	7
OTHER							
HAP / RSE	0	0	0	697	732	0	1,430
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	87,938	90,576	93,293	0	271,807
TOTAL ONE-TIME	1,979	131	110,437	126,729	121,002	0	360,279

TOTAL INFLATED APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/24
 Data As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

RECURRINGCOSTS (\$K) - INFLATED-	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	1,252	2,721	2,803	6,777	2,887
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	1,252	2,721	2,803	6,777	2,887
TOTAL COST	1,979	131	110,437	127,982	123,723	2,803	367,055	2,887
ONE-TIME SAVES (\$K) - INFLATED-	1996	1997	1998	1999	2000	2001	Total	
	----	----	----	----	----	----	----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES (\$K) - INFLATED-	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	1,363	4,348	6,193	11,904	6,379
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	3,293	10,212	14,049	27,554	14,470
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	31	64	94	65
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	20,098	0	0	0	0	0	20,098	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	1,877	4,236	4,363	10,477	4,494
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	20,098	0	0	6,533	18,827	24,669	70,127	25,409
TOTAL SAVINGS	20,098	0	0	6,533	18,827	24,669	70,127	25,409

TOTAL INFLATED APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/24
 Data As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

ONE-TIME NET (\$K)-INFLATED- CONSTRUCTION	1996	1997	1998	1999	2000	2001	Total	
	----	----	----	----	----	----	-----	
MILCON	1,809	0	9,166	9,387	0	0	20,363	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	471	471	0	942	
Civ Moving	0	0	0	9,210	9,619	0	18,829	
Other	170	131	13,333	16,388	16,878	0	46,900	
MIL PERSONNEL								
Mil Moving	0	0	0	0	7	0	7	
OTHER								
HAP / RSE	0	0	0	697	732	0	1,430	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	87,938	90,576	93,293	0	271,807	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	1,979	131	110,437	126,729	121,002	0	360,279	
RECURRING NET (\$K)-INFLATED- FAM HOUSE OPS	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
REMA	0	0	0	-1,363	-4,348	-6,193	-11,904	-6,379
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	-3,293	-10,212	-14,049	-27,554	-14,470
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	-31	-64	-94	-65
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	-20,098	0	0	0	0	0	-20,098	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-625	-1,515	-1,560	-3,700	-1,607
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-20,098	0	0	-5,281	-16,105	-21,866	-63,350	-22,522
TOTAL NET COST	-18,119	131	110,437	121,448	104,896	-21,866	296,928	-22,522

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRT, TX ONE-TIME COSTS (\$K)-INFLATED-	1996	1997	1998	1999	2000	2001	Total
	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	341	338	0	679
Civ Retire	0	0	0	129	130	0	259
CIV MOVING							
Per Diem	0	0	0	366	377	0	743
POV Miles	0	0	0	19	20	0	39
Home Purch	0	0	0	1,452	1,495	0	2,947
HHG	0	0	0	1,079	1,112	0	2,191
Misc	0	0	0	112	116	0	228
House Hunt	0	0	0	286	294	0	580
PPS	0	0	0	1,794	1,848	0	3,641
RITA	0	0	0	626	645	0	1,270
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	3,475	3,579	0	7,055
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	85	85	0	170
OTHER							
Program Plan	150	116	90	69	54	0	480
Shutdown	0	0	0	2,554	2,650	0	5,205
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	13,231	13,628	14,037	0	40,897
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	7	0	7
OTHER							
HAP / RSE	0	0	0	697	722	0	1,419
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	84,560	87,097	89,710	0	261,367
TOTAL ONE-TIME	150	116	97,881	113,813	117,219	0	329,180

INFLATED APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 5/21
 Data As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJKPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRT, TX	1996	1997	1998	1999	2000	2001	Total	Beyond
RECURRINGCOSTS (\$K) -INFLATED-	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	150	116	97,881	113,813	117,219	0	329,180	0
ONE-TIME SAVES (\$K) -INFLATED-	----	----	----	----	----	----	----	----
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0	0
O&M								
1-Time Move	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	0
OTHER								
Land Sales	0	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0	0
RECURRINGSAVES (\$K) -INFLATED-	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	1,363	4,343	6,182	11,888	6,368
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	3,293	10,212	14,049	27,554	14,470
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	31	64	94	65
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	20,098	0	0	0	0	0	20,098	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	1,877	4,088	4,210	10,176	4,337
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	20,098	0	0	6,533	18,674	24,505	69,810	25,240
TOTAL SAVINGS	20,098	0	0	6,533	18,674	24,505	69,810	25,240

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRT, TX

ONE-TIME NET (\$K)-INFLATED- CONSTRUCTION	1996	1997	1998	1999	2000	2001	Total
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
O&M							
Civ Retir/RIF	0	0	0	471	468	0	938
Civ Moving	0	0	0	9,210	9,486	0	18,696
Other	150	116	13,321	16,338	16,826	0	46,752
MIL PERSONNEL							
Mil Moving	0	0	0	0	7	0	7
OTHER							
HAP / RSE	0	0	0	697	722	0	1,419
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	84,560	87,097	89,710	0	261,367
Land	0	0	0	0	0	0	0
TOTAL ONE-TIME	150	116	97,881	113,813	117,219	0	329,180

RECURRING NET (\$K)-INFLATED- FAM HOUSE OPS	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	-1,363	-4,343	-6,182	-11,888	-6,368
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	-3,293	-10,212	-14,049	-27,554	-14,470
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	-31	-64	-94	-65
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	-20,098	0	0	0	0	0	-20,098	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	-1,877	-4,088	-4,210	-10,176	-4,337
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	20,098	0	0	-6,533	-18,674	-24,505	-29,614	-25,240
TOTAL NET COST	-19,947	116	97,881	107,279	98,545	-24,505	259,369	-25,240

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDAA, AL

ONE-TIME COSTS (\$K)-INFLATED- CONSTRUCTION	1996	1997	1998	1999	2000	2001	Total
	----	----	----	----	----	----	----
MILCON	1,809	0	9,166	9,387	0	0	20,363
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	33	33	0	66
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	3,378	3,479	3,584	0	10,441
TOTAL ONE-TIME	1,809	0	12,544	12,899	3,617	0	30,869

INFLATED APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 9/24
 Data As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDAA, AL

ONE-TIME NET (\$K) -INFLATED-	1996	1997	1998	1999	2000	2001	Total	
-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	1,809	0	9,166	9,387	0	0	20,363	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	0	33	33	0	66	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	3,378	3,479	3,584	0	10,441	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	1,809	0	12,544	12,899	3,617	0	30,869	
RECURRING NET (\$K) -INFLATED-	1996	1997	1998	1999	2000	2001	Total	Beyond
-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	1,005	2,064	2,126	5,196	2,190
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	1,005	2,064	2,126	5,196	2,190
TOTAL NET COST	1,809	0	12,544	13,904	5,681	2,126	36,065	2,190

INFLATED APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 10/24
 Data As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DEPOTX

ONE-TIME COSTS (\$K) -INFLATED-	1996	1997	1998	1999	2000	2001	Total
	----	----	----	----	----	----	----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRWRT, TX

ONE-TIME COSTS (\$K) -INFLATED-	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	3	0	3
CIV MOVING							
Per Diem	0	0	0	0	14	0	14
POV Miles	0	0	0	0	1	0	1
Home Purch	0	0	0	0	46	0	46
HHG	0	0	0	0	33	0	33
Misc	0	0	0	0	3	0	3
House Hunt	0	0	0	0	13	0	13
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	22	0	22
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	19	15	11	9	7	0	61
Shutdown	0	0	0	0	1	0	1
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	11	0	11
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	19	15	11	9	155	0	210

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Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSP.SFF

Base: DDRWRT, TX

RECURRINGCOSTS (\$K) -INFLATED-	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	0	0	0	0
TOTAL COSTS	19	15	11	9	155	0	210	0

ONE-TIME SAVES (\$K) -INFLATED-	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
O&M							
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
Land Sales	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RECURRINGSAVES (\$K) -INFLATED-	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	5	10	15	11
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	148	153	301	158
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	153	163	317	168
TOTAL SAVINGS	0	0	0	0	153	163	317	168

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRWRT, TX

ONE-TIME NET (\$K)-INFLATED-	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
O&M							
Civ Retir/RIP	0	0	0	0	3	0	3
Civ Moving	0	0	0	0	133	0	133
Other	19	15	11	9	8	0	63
MIL PERSONNEL							
Mil Moving	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	11	0	11
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0
TOTAL ONE-TIME	19	15	11	9	155	0	210

RECURRING NET (\$K)-INFLATED-	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	-5	-10	-15	-11
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	-148	-153	-301	-158
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	-153	-163	-317	-168
TOTAL NET COST	19	15	11	9	2	-163	-107	-168

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SPF

Base: DDSP, PA	1996	1997	1998	1999	2000	2001	Total
ONE-TIME COSTS							
(\$K)-INFLATED-							
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	9	10	0	18
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	9	10	0	18

INFLATED APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 18/24
 Data As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDSP, PA	1996	1997	1998	1999	2000	2001	Total	
ONE-TIME NET								
(\$K)-INFLATED-	----	----	----	----	----	----	----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	0	9	10	0	18	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	9	10	0	18	
RECURRING NET	1996	1997	1998	1999	2000	2001	Total	Beyond
(\$K)-INFLATED-	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	247	514	530	1,291	546
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	247	514	530	1,291	546
TOTAL NET COST	0	0	0	256	524	530	1,309	546

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDRW, CA

ONE-TIME COSTS (\$K)-INFLATED-	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION	----	----	----	----	----	----	----
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	0	1	0	1
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	1	0	1

INFLATED APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 21/24
 Data As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Pctrs File : C:\BRAC\DDRTSF.SPF

Base: DDRW, CA

ONE-TIME NET (\$K)-INFLATED-	1996	1997	1998	1999	2000	2001	Total	
	----	----	----	----	----	----	----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	0	0	0	0	0	0	
Civ Moving	0	0	0	0	0	0	0	
Other	0	0	0	0	1	0	1	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
HAP / RSE	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	1	0	1	
RECURRING NET (\$K)-INFLATED-	1996	1997	1998	1999	2000	2001	Total	Beyond
	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	0	0	0	0	0	0
BOS	0	0	0	0	0	0	0	0
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	143	147	290	152
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	0	0	0	143	147	290	152
TOTAL NET COST	0	0	0	0	144	147	291	152

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base: DDJC, CA

ONE-TIME COSTS (\$K)-INFLATED-	1996	1997	1998	1999	2000	2001	Total
-----	-----	-----	-----	-----	-----	-----	-----
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIFs	0	0	0	0	0	0	0
Civ Retire	0	0	0	0	0	0	0
CIV MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
Home Purch	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
House Hunt	0	0	0	0	0	0	0
PPS	0	0	0	0	0	0	0
RITA	0	0	0	0	0	0	0
FREIGHT							
Packing	0	0	0	0	0	0	0
Freight	0	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	0	0	0	0	0	0
OTHER							
Program Plan	0	0	0	0	0	0	0
Shutdown	0	0	0	0	0	0	0
New Hires	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HHG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	0	0	0	0	0	0	0
OTHER							
HAP / RSE	0	0	0	0	0	0	0
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	0	0	0	0	0	0	0

RPMA/BOS CHANGE REPORT (COBRA v5.08)

Date As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	0	0	0	-1,247	-3,863	-5,342	-10,452	-5,342
BOS Change	0	0	0	0	0	0	0	0
Housing Change	0	0	0	0	0	0	0	0
TOTAL CHANGES	0	0	0	-1,247	-3,863	-5,342	-10,452	-5,342

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
DDRT	-815	-100%	-3,754,000	-100%	4,606
DDAA	349	92%	0	0%	0
DEPOTX	0	0%	0	0%	0
DDRWRT	-6	-100%	-1,000	-100%	167
DDSP	87	4%	0	0%	0
DDRW	6	1%	0	0%	0
DDJC	0	0%	0	0%	0

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
DDRT	-5,333,000	-100%	6,543	0	0%	0
DDAA	0	0%	0	0	0%	0
DEPOTX	0	0%	0	0	0%	0
DDRWRT	-9,000	-100%	1,500	0	0%	0
DDSP	0	0%	0	0	0%	0
DDRW	0	0%	0	0	0%	0
DDJC	0	0%	0	0	0%	0

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
DDRT	-5,333,000	-71%	6,543
DDAA	0	0%	0
DEPOTX	0	0%	0
DDRWRT	-9,000	-6%	1,500
DDSP	0	0%	0
DDRW	0	0%	0
DDJC	0	0%	0

INPUT DATA REPORT (COBRA v5.08)

Date As Of 09:25 03/06/1995, Report Created 08:28 04/21/1995

Department : DLA/DDRT --
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: Yes

Base Name	Strategy:
DDRT, TX	Closes in FY 2000
DDAA, AL	Realignment
DEPOTX	Realignment
DDRWRT, TX	Closes in FY 2000
DDSP, PA	Realignment
DDRW, CA	Realignment
DDJC, CA	Realignment

Summary:

Close Red River. Move all workload associated with maintenance to DDAA.
 Move remaining workload as follows: active stock and associated personnel to DDJC, move remaining workload to Base X. No personnel transfers to Base X. Region personnel assigned to DDRT. Return to DDRW HQ in Stockton.

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
DDRT, TX	DDAA, AL	541 mi
DDRT, TX	DEPOTX	800 mi
DDRT, TX	DDRWRT, TX	1 mi
DDRT, TX	DDSP, PA	1,205 mi
DDRT, TX	DDRW, CA	1,799 mi
DDRT, TX	DDJC, CA	1,799 mi
DDRWRT, TX	DDRW, CA	1,799 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from DDRT, TX to DDAA, AL

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	175	174	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	9,692	9,692	0
Suppt Eqpt (tons):	0	0	0	189	189	0
Military Light Vehicles:	0	0	0	10	10	0
Heavy/Special Vehicles:	0	0	0	259	260	0

Transfers from DDRT, TX to DDSP, PA

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	43	44	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from DDRWRT, TX to DDRW, CA

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	0	0	0	0	0
Enlisted Positions:	0	0	0	0	0	0
Civilian Positions:	0	0	0	0	6	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Supt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: DDRT, TX

Total Officer Employees:	1	RPMA Non-Payroll (\$K/Year):	5,333
Total Enlisted Employees:	0	Communications (\$K/Year):	2,424
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	1,954
Total Civilian Employees:	1,059	BOS Payroll (\$K/Year):	4
Mil Families Living On Base:	100.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.94
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	3,754	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	24
Enlisted VHA (\$/Month):	0	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	66	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: DDAA, AL

Total Officer Employees:	1	RPMA Non-Payroll (\$K/Year):	4,125
Total Enlisted Employees:	0	Communications (\$K/Year):	1,880
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	1,833
Total Civilian Employees:	379	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.77
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	2,825	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	6
Enlisted VHA (\$/Month):	0	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	67	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Name: DEPOTX

Total Officer Employees:	3	RPMA Non-Payroll (\$K/Year):	5,734
Total Enlisted Employees:	1	Communications (\$K/Year):	1,557
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	2,554
Total Civilian Employees:	686	BOS Payroll (\$K/Year):	1,844
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.98
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	3,806	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	130	Activity Code:	63
Enlisted VHA (\$/Month):	31	Homeowner Assistance Program:	No
Per Diem Rate (\$/Day):	86	Unique Activity Information:	No
Freight Cost (\$/Ton/Mile):	0.07		

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: DDRWRT, TX

Total Officer Employees:	0	RPMA Non-Payroll (\$K/Year):	9
Total Enlisted Employees:	0	Communications (\$K/Year):	38
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	94
Total Civilian Employees:	6	BOS Payroll (\$K/Year):	99
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.94
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	1	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	68
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	66	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: DDSP, PA

Total Officer Employees:	7	RPMA Non-Payroll (\$K/Year):	15,742
Total Enlisted Employees:	2	Communications (\$K/Year):	5,418
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	4,566
Total Civilian Employees:	2,054	BOS Payroll (\$K/Year):	11,554
Mil Families Living On Base:	40.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.98
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	10,963	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	120	Activity Code:	27
Enlisted VHA (\$/Month):	175		
Per Diem Rate (\$/Day):	89	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: DDRW, CA

Total Officer Employees:	4	RPMA Non-Payroll (\$K/Year):	1,227
Total Enlisted Employees:	0	Communications (\$K/Year):	5,094
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	12,603
Total Civilian Employees:	800	BOS Payroll (\$K/Year):	13,314
Mil Families Living On Base:	33.0%	Family Housing (\$K/Year):	144
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.16
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	590	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	317	Activity Code:	26
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	86	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: DDJC, CA

Total Officer Employees:	4	RPMA Non-Payroll (\$K/Year):	15,758
Total Enlisted Employees:	1	Communications (\$K/Year):	930
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	3,520
Total Civilian Employees:	1,530	BOS Payroll (\$K/Year):	7,967
Mil Families Living On Base:	0.0%	Family Housing (\$K/Year):	0
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.16
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	8,625	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	364	Activity Code:	14
Enlisted VHA (\$/Month):	254		
Per Diem Rate (\$/Day):	86	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: DDRT, TX	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	79,706	79,706	79,706	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	12,472	12,472	12,472	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req'd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	1,718	3,632	3,632
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	20,098	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	3,754					
Perc Family Housing ShutDown:						0.0%

Name: DDAA, AL	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	3,184	3,184	3,184	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req'd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	920	1,834	1,834
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

Name: DEPOTX	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req'd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Pctrs File : C:\BRAC\DDRTSF.SPF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: DDRWRT, TX

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req'd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost (\$K):	0	0	0	0	0	0
Misc Recurring Save (\$K):	0	0	0	0	132	132
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSP):	1					
Perc Family Housing ShutDown:						0.0%

Name: DDSP, PA

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req'd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost (\$K):	0	0	0	226	457	457
Misc Recurring Save (\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSP):	0					
Perc Family Housing ShutDown:						0.0%

Name: DDRW, CA

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Req'd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost (\$K):	0	0	0	0	127	127
Misc Recurring Save (\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSP):	0					
Perc Family Housing ShutDown:						0.0%

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: DDJC, CA	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	0%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	0%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0					
Perc Family Housing ShutDown:						0.0%

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: DDRT, TX	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	-142	-32	-32	-21	-18	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	-1	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	-188	-190	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Name: DDSP, PA	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	0	0	0	0	0	0
Enl Force Struc Change:	0	0	0	0	0	0
Civ Force Struc Change:	0	0	0	43	44	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	0	0	0	0
Enl Scenario Change:	0	0	0	0	0	0
Civ Scenario Change:	0	0	0	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: DDAA, AL	Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
	44 Acres Hardstand	OTHER	0	0	19,040

Department : DLA/DDRT
 Option Package : DDRT1-DDRT BRAC DAT
 Scenario File : C:\BRAC\AJXPSAME.CBR
 Std Fctrs File : C:\BRAC\DDRTSF.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	90.33%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	74.07%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	0.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	54,869.06	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	757.48	Civilian New Hire Cost(\$):	534.41
Enlisted Salary(\$/Year):	28,664.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	562.86	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	32,060.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	19.00%
SF File Desc:	ddrt	RSE Homeowner Receiving Rate:	12.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

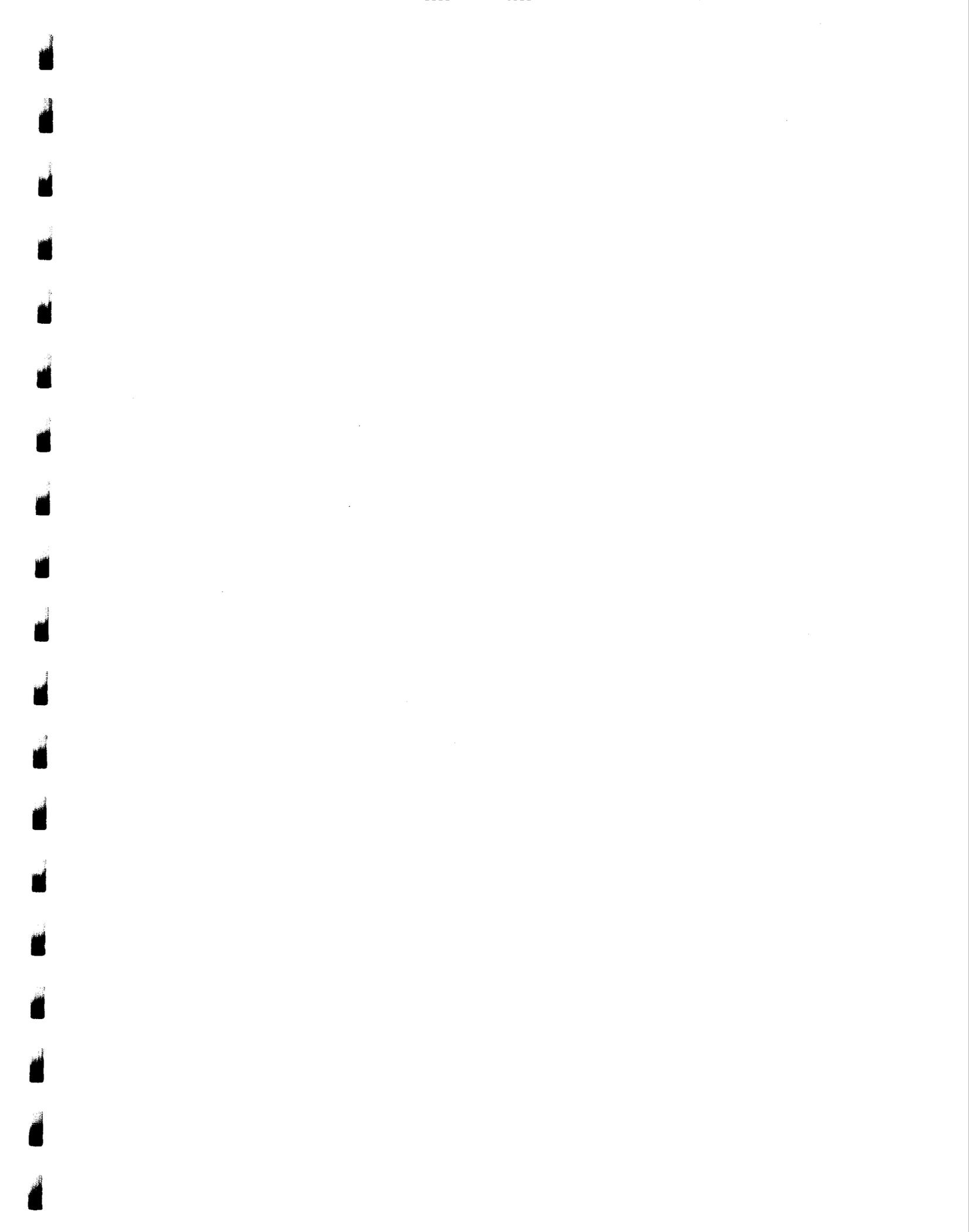
RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	59.00%
BOS Index (RPMA vs population):	0.00	Info Management Account:	3.20%
(Indices are used as exponents)		MilCon Design Rate:	10.50%
Program Management Factor:	10.00%	MilCon SIOH Rate:	6.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	5.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	15.20%
Avg Bachelor Quarters(SF):	500.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	2,000.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00% 1997: 3.00% 1998: 3.00%		1999: 3.00% 2000: 3.00% 2001: 3.00%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	0	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.00
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	0.00
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	3.00
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,192.20
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	6,656.63
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	4,620.02

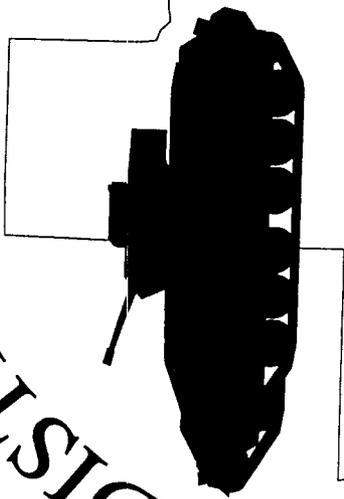
STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
Horizontal	(SY)	0	ADP Construction	(SF)	141
Waterfront	(LF)	0	Cold Storage	(SF)	136
Air Operations	(SF)	0	Hazardous Storage	(SF)	92
Operational	(SF)	122	Classroom/Training	(SF)	106
Administrative	(SF)	11	Cafeteria	(SF)	144
School Buildings	(SF)	0	Child Devl Center	(SF)	122
Maintenance Shops	(SF)	98	Convert Whse to Admi	(SF)	88
Bachelor Quarters	(SF)	94	Lease	(SF)	0
Family Quarters	(SF)	67	Optional Category I	()	0
Covered Storage	(SF)	59	Optional Category J	()	0
Dining Facilities	(SF)	0	Optional Category K	()	0
Recreation Facilities	(SF)	99	Optional Category L	()	0
Communications Facil	(SF)	181	Optional Category M	()	0
Shipyard Maintenance	(SF)	0	Optional Category N	()	0
RDT & E Facilities	(SF)	0	Optional Category O	()	0
POL Storage	(BL)	38	Optional Category P	()	0
Ammunition Storage	(SF)	0	Optional Category Q	()	0
Medical Facilities	(SF)	0	Optional Category R	()	0
Environmental	()	0			

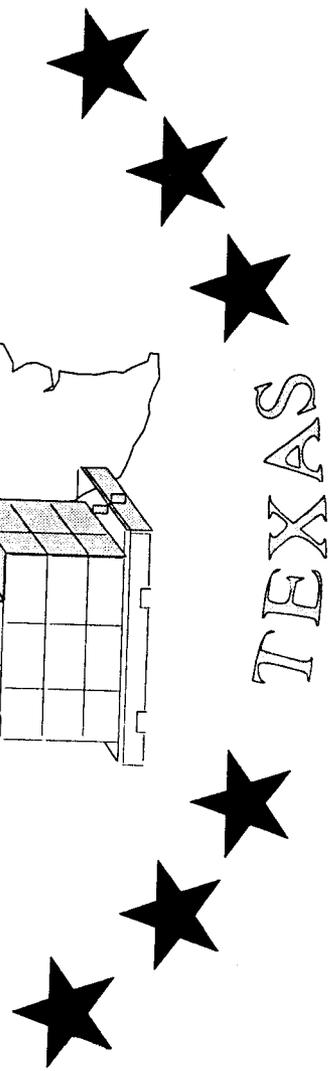
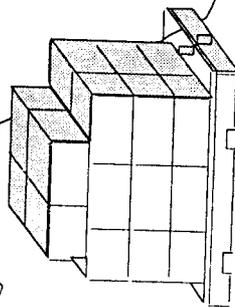


Document Separator

DEFENSE DISTRIBUTION DEPT RED RIVER



Distribution Is Our Business



TEXAS



PERSONNEL STRENGTH



CLASSIFICATION	NO.
GS	325
WG/WS/WL	698
MILITARY	1
TOTAL	1,024



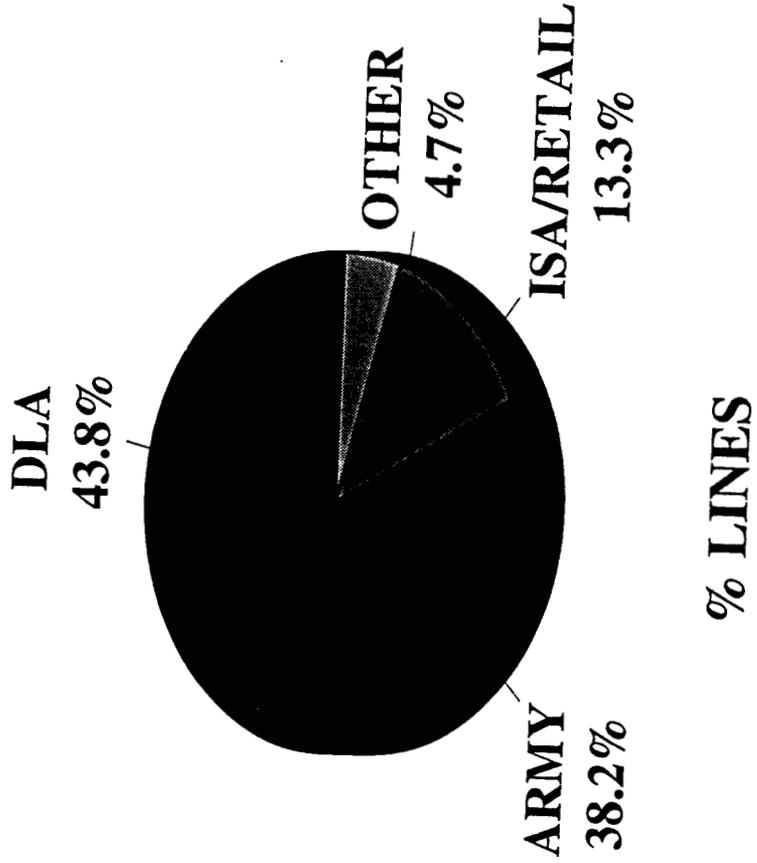
FACILITIES



<u>CATEGORY</u>	<u>SQ FT</u>
COVERED STORAGE	2,202,496
OUTSIDE STORAGE	2,925,790
TOTAL SPACE	5,128,286
GENERAL HEATED/UNHEATED	38
HAZARDOUS/FLAMMABLE	8
CHILLED	3
CONTROLLED HUMIDITY	13
TOTAL WAREHOUSES	62
SHEDS/SHELTERS	130



PROFILE OF ASSETS IN STORAGE



As of 31 Jan 95

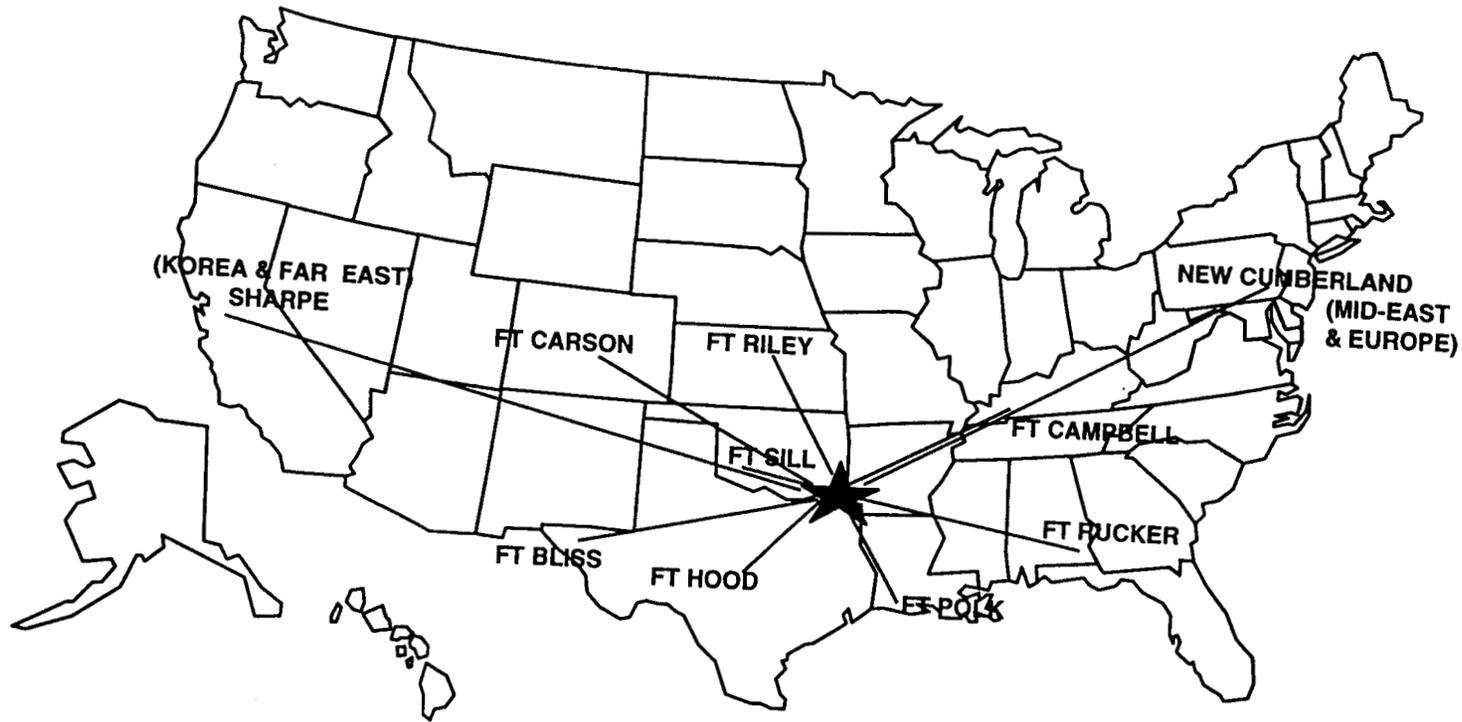
5/10/95



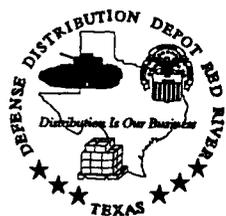
Defense Distribution Depot Red River's Major Customers



We
Support
The
Soldier



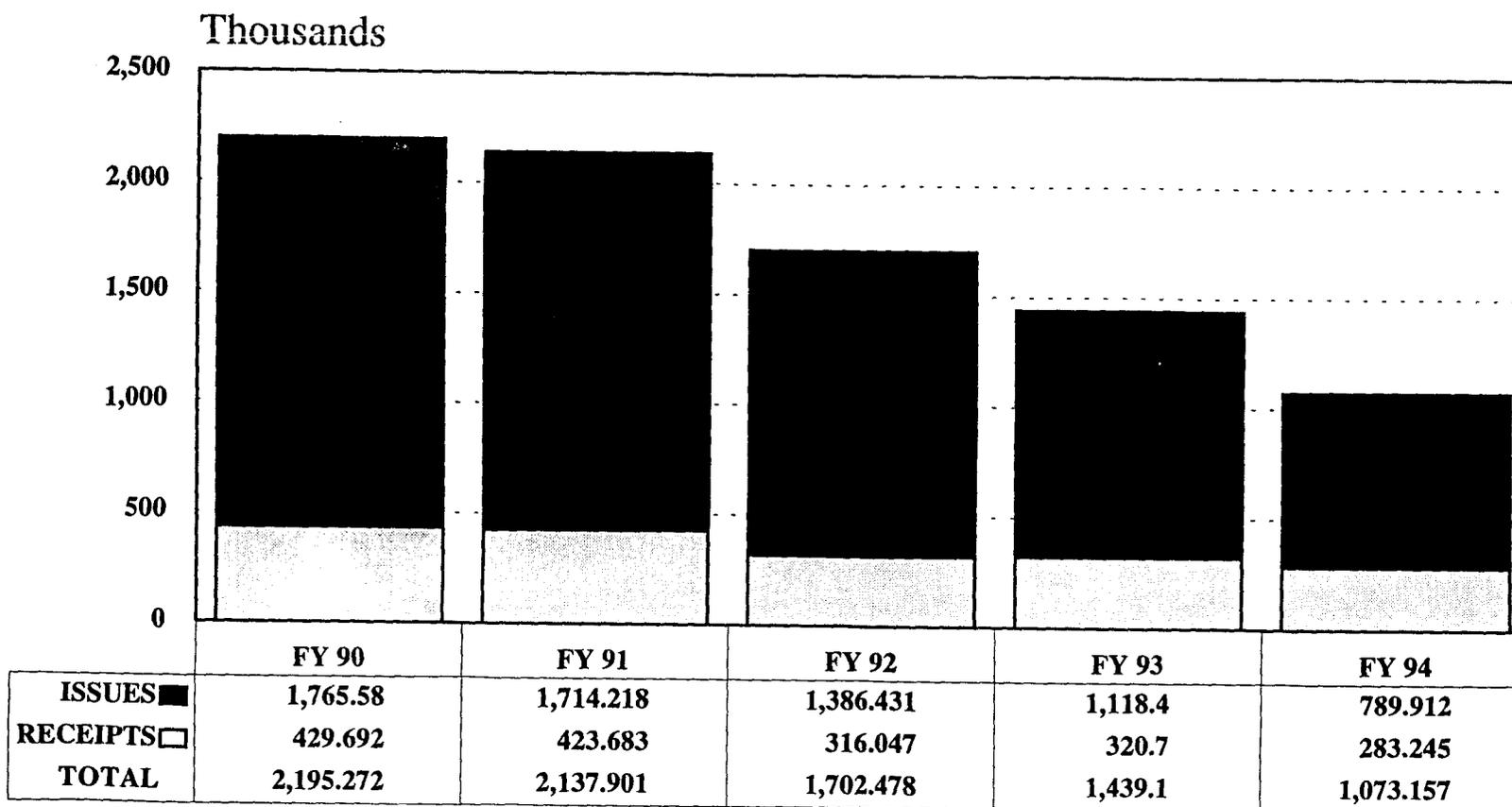
Over 50% of all stateside military posts, camps, and stations are located in the
Red River central distribution area.



ISSUE/RECEIPT WORKLOAD



We
Support
The
Soldier



LINE ITEMS

This is a map of the Red River Army Depot that is too large to be scanned in for electronic view.

25 Apr 95

Red River Defense Complex Input for BRAC Staff

Subject: Flaws in the Army and DLA analysis that lead to the recommended closure of Red River Army Depot and disestablishment of Defense Logistics Agency Distribution Depot (DDRT).

1. The series of events listed below describes the flaws in the logic used by Army and subsequently by DLA in this analyses:
 - a. On Jan 5, 1995, the community requested that Deputy Assistant Secretary of Defense Robert Bayer, and Under Secretary of the Army Joe Reeder consider Red River as a single military complex, inclusive of Red River Army Depot, DDRT and other tenants in its evaluation of military value and cost associated with closure. (Briefing attached at Tab A.) Additionally, Senators and Congressmen stressed the importance of the military complex in a January 30, 1995, letter to the Secretary of Defense. (Tab B)
 - b. The Army recommended closure of Red River Army Depot without consideration of costs associated for disestablishment of DDRT. Provisions were made in its recommendations to enclave the rubber products operation, the ammunition mission, and the AMC School of Engineering and Logistics, including students, under the Lone Star Army Ammunition Plant (LSAAP). No provision was made for continuation or movement of the Missile Recertification Office (93 personnel) which provides for testing of Hawk and Patriot missiles or for the base operations support or movement of the DFAS Non-appropriated Fund Accounting Office (five buildings, 191 personnel). Additionally, no provision was made for support from District Test Measurement and Diagnostic Equipment Center, Regional Defense Reutilization and Marketing Office, and the U.S. Army Health Clinic for the missions enclaving at LSAAP and DDRT.
 - c. DLA's recommendation to disestablish DDRT was driven by the Army recommendation to close Red River (see the DLA BRAC 95 Detailed Analysis shown at Tab C). It was not based on a cost analysis.

2. Based on the above, Congressman Chapman asked several questions regarding subject decisions. Those questions, the service responses, and the community responses are shown at Tab D.
3. The community has concluded that there were extensive flaws in the logic process used by both Army and DLA. It has also concluded that the cost analyses conducted by Army and DLA are grossly inaccurate and are misleading.
4. Attached at Tab U are anticipated questions concerning the community's case and answers prepared for community briefers.
5. Also attached is an excerpt from the community briefing which explains the community estimate of return on investment assuming the Defense Distribution Depot remains an enclaved tenant to Lone Star Army Ammunition Plant. (Tab V)
6. Tab W contains the most recent set of questions submitted by Congressman Chapman.
7. The GAO Audit, April 1995, found that Army was claiming savings for personnel reductions associated with force structure reductions as a part of BRAC savings. (Tab X)
8. During the 19 Apr 95 BRAC Hearing, the community proposed transferring Letterkenny missiles and associated ground support equipment to Red River and Anniston. Tab Y contains information related to that proposal. Since there is sufficient space available at Red River, no military construction would be required.
9. An estimate for the cost to relocate the Missile Recertification Office from Red River is shown at Tab Z.



Red River Army Depot



Red River Army's Depot Industrial Complex

- Red River Army Depot
- Defense Logistics Agency, Defense Distribution Depot Red River
- U.S. Army Health Clinic
- District Test Measurement and Diagnostic Equipment Center
- Defense Finance and Accounting Service, Defense Accounting Office
- Defense Finance and Accounting Service, Consolidated Non-Appropriated Fund Accounting Office
- Army Materiel Command, School of Engineering and Logistics
- Navy, Defense Printing Services
- Regional Defense Reutilization and Marketing Office
- General Services Administration Office
- Detachment of the Criminal Investigation Division



Military Value

Essentiality

- Vital defense industrial complex
- Largest and most diversified depot operation
 - Maintenance, ammunition, supply, and missile recertification missions
 - Only maintenance depot with co-located distribution depot
 - Unique facilities for track and roadwheel rebuild
 - \$51.6M replacement cost
 - 3-4 years to obtain environmental permits
- Supports 75% of all tracked vehicles in Army Heavy Division
- Interservice Support - Marines, Air Force, and Navy
- Unique expertise, teams available for immediate deployment
- Army Reserve and National Guard Training Opportunities in multiple disciplines (18,330 mandays training provided in FY94)

3



Military Value

Suitability

- Excellent transportation network available (air, land, and sea)
- Central location
- Over 50% CONUS installations within supply distribution area
- Excellent environmental record
- Modern facilities; 91% are permanent
- Winner of ACOE awards 1991-94
- Information management support to:
 - Industrial complex
 - Local DoD Customers
 - World-wide DoD Customers

4



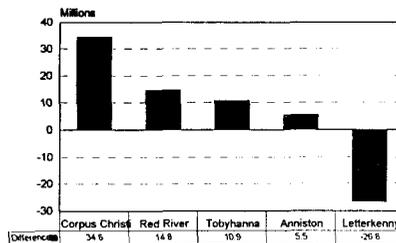
Military Value

Operational Efficiencies

- On-site water and waste water treatment plants and solid waste landfill
- Second lowest direct labor rate in DESCOM
- Area cost factor index - 0.94
- Lowest bids for design and manufacture prototype vehicles to meet multi-service requirements
- Exceeded planned Net Operating Result by \$14.8M in FY94

FY 94 Net Operating Results

Plan vs Actual



5



Military Value

Operational Efficiencies

- Recognized as DoD Center of Excellence for National Performance Review
 - Union-management partnership
 - Reduced layers of supervision from 5 to 3
 - Self-managed work teams
 - Vice President Gore's "Hammer Award", 1994
 - 1995 Quality Improvement Prototype Award Winner
- Showplace for others

6



Military Value

Expandability

- 2139 acres available for unrestricted development
- No restricted air space
- No encroachment by neighboring communities
- On-site solid waste disposal landfill
- Capability to accept additional workload immediately
- Available capacity to accommodate
 - Contingency
 - Mobilization
 - Future total force requirements
- Large qualified labor pool available

7



Return on Investment

- Closing maintenance mission does not generate appreciable savings for DoD
 - Remainder of base infrastructure must still be maintained in support of tenants and ammunition mission
 - Maintenance mission represents approximately 25% of total base operation cost
 - Maintenance mission constitutes only 12% of Defense Distribution Depot Red River (DDRT) workload
 - Current assigned missions are primarily "core" and will require transfer to another depot
- If DDRT is closed, it adds \$314M in one-time costs for movement of stockage alone!

8



Economic Impact

Industrial Complex

- Geopolitically supported by four states
 - Arkansas
 - Louisiana
 - Oklahoma
 - Texas

- Largest employer in local area
 - Approximately 4,100 personnel
 - 28% minority
 - 29% women

- Economic impact \$331M
 - Annual payroll \$168M
 - Contracts \$147M
 - Other \$16M

9



Summary

Red River's DoD Industrial Complex

- Vital component in DoD's readiness to support national policy objectives

- Essential elements
 - Maintenance
 - Ammunition
 - Supply/Distribution

- Meet world-wide requirements

- Immediate expansion capabilities
 - Real Estate
 - Personnel resource base

10



Summary

Red River Army Depot

- Prepared for the Army's power projection mission.
- Experienced in depot level maintenance of:
 - Light tracks - Bradley, MLRS, M113 APCs
 - Heavy tracks - M48A3 conversion, M103 Marine Corps
 - Missile systems - Chaparral, Bradley TOW
 - Artillery - M109, M110, M578
 - Tactical wheeled vehicles -- 5-Ton and 10-Ton Trucks
 - Components - engines, transmissions, accessories
- Modernized, responsive depot with expansion capability for additional DoD work.
- DOD leader in Quality Management and National Performance Review Initiatives

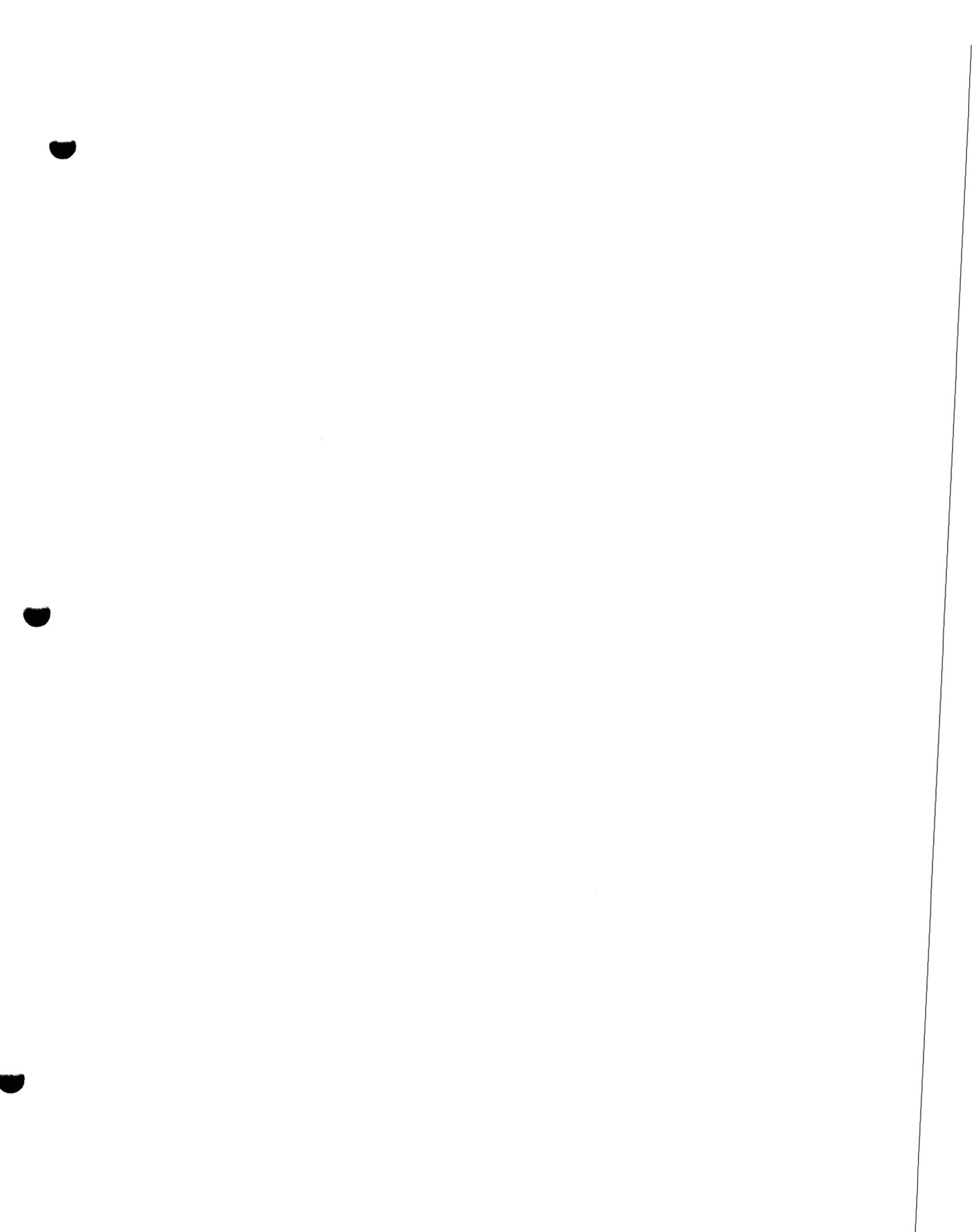
11



Bottomline

Red River Army Depot is the logical choice as a DOD Center of Excellence for vehicle maintenance

12



United States Senate

WASHINGTON, DC 20510

January 30, 1995

The Honorable William Perry
Secretary of Defense
The Pentagon
Washington, DC 20330

Dear Mr. Secretary:

As you near your final decisions on the Defense Department's 1995 base closure and realignment recommendations, we are writing to reiterate the unique contributions of Red River Army Depot, Red River Distribution Depot, and the Lone Star Army Ammunition Plant. Together, they offer DoD unparalleled advantages.

Red River Army Depot not only specializes in wheeled and light tracked vehicles, but also performs vital missile recertification work. The depot covers over 19,000 acres, has 7.5 million square feet of covered floor space, 702 ammunition "igloos," and 18 storage magazines. Over three-quarters of all tracked vehicles in a typical Army heavy division are supported by Red River, which demonstrated its value by deploying over 300 persons and providing over 30,000 man-days of direct support during the Persian Gulf War.

The Defense Logistics Agency's Red River Distribution Depot receives, stores, and issues assets over a wide region of the central United States. Unlike other distribution centers co-located with maintenance depots, only 12% of the distribution workload is in direct support of Red River Army Depot. The depot's primary mission is to support DoD users world wide with a variety of critical supplies ranging from repair parts to fully operational combat vehicles. This vital distribution depot is centrally located with excellent access to road and rail transportation, has 3.5 million square feet of operations and warehouse space, 2.2 million square feet of improved outside storage space, a helipad and 60-ton bridge crane capable of lifting any Army vehicle. In addition, it will also soon activate a new 680,000-square-foot distribution facility that could be easily expanded.

The Lone Star Army Ammunition Plant has a long history of producing top quality munitions, including mines, detonators and primers. It is the group technology center for M77 MLRS grenades and is the only ammunition plant that produces M67 hand grenades, M509A1 projectiles and the modular pack mine system, which includes the Volcano and Gator anti-tank land mines. Lone Star Army Ammunition Plant has 1,130 buildings, 200 ammunition "igloos," and 38 storage magazines on more than 15,500 acres, and recent improvements have been made to the water distribution system, telephone system, landfill, roads and grounds.

The Red River Army Depot (RRAD) has also embarked on a quality mission that sets it apart from other DoD installations. A finalist two years running for the President's Quality Management Award, RRAD has made significant strides in improving how it does business.

Letter to Secretary Perry
January 30, 1995
Page 2

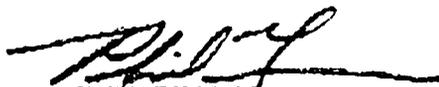
Its accomplishments have been reported in Government Executive magazine and the National Performance Review, and even Vice President Gore has used RRAD as an example of innovative management. RRAD's success has led to visits by over 3,000 representatives from other government organizations seeking to duplicate its success. The results are evident in the bottom line: RRAD exceeded its FY94 planned "profit" level by \$14.8 million.

What truly sets the Red River/Lone Star complex apart, however, are the advantages of co-locating a major Army maintenance depot, a DoD distribution depot and ammunition manufacturing, renovation, and storage facilities. Efficiently providing the necessary worldwide mobility support for MLRS and the Bradley and M-113 armored personnel carriers requires a centrally located distribution facility with easy access to all transportation modes. If the Defense Department were to design an industrial facility from scratch, it would look a lot like the Red River/Lone Star complex.

We believe when you look at the total contribution of Red River and Lone Star to the Defense Department, you will conclude, as we have, that it fills a vital role.

Please contact us if we can provide further information or answer any questions.

Yours respectfully,



PHIL GRAMM
United States Senator



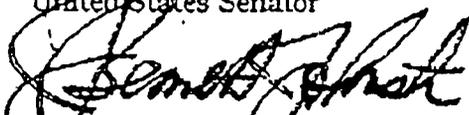
KAY BAILEY HUTCHISON
United States Senator



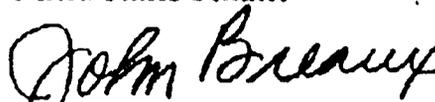
DALE BUMPERS
United States Senator



DAVID PRYOR
United States Senator



BENNETT JOHNSTON
United States Senator



JOHN BREAUX
United States Senator



JIM CHAPMAN
Member of Congress



BILL BREWSTER
Member of Congress



JAY DICKEY
Member of Congress



JIM MCCRERY
Member of Congress





DLA BRAC 95 Detailed Analysis

DEFENSE DISTRIBUTION DEPOT RED RIVER, TEXAS (DDRT)

Recommendation: Disestablish the Defense Distribution Depot Red River, Texas. Material remaining at DDRT at the time of disestablishment will be relocated to DDAA and to optimum storage space within the DoD Distribution System.

Justification: DDRT is a Collocated Depot located on the same installation with an Army maintenance depot. While Collocated Depots may support other nearby customers and provide limited world-wide distribution support, the primary reason for their existence is to provide rapid response in support of the maintenance operation. The Distribution Concept of Operations states that DLA's distribution system will support the size and configuration of the Defense Depot Maintenance System. Thus, if depot maintenance activities are disestablished, Collocated Depots will also be disestablished.

The recommendation to disestablish DDRT was driven by the Army recommendation to realign Red River Army Depot. The realignment of DDRT's primary customer and the Agency's need to reduce infrastructure drove this recommendation. DDRT was rated 5 of 17 in the Collocated Depot Military Value matrix. However, that Military Value ranking was based on support to the maintenance missions. With the realignment of the maintenance mission to Anniston, Alabama, that value decreases significantly. Other customers within the DDRT area can be supported from nearby distribution depots. Production and physical space requirements can also be met by fully utilizing other depots in the distribution system.

Disestablishing DDRT is consistent with both the DLA BRAC 95 Decision Rules and the Distribution Concept of Operations. Military judgment determined that it is in the best interest of DLA and DoD to disestablish DDRT.

Return on Investment: The total estimated one-time cost to implement this recommendation is \$58.9 million. The net of all costs and savings during the implementation period is a cost of \$0.8 million. Annual recurring savings after implementation are \$18.9 million with a return on investment expected in 2 years. The net present value of the costs and savings over 20 years is a savings of \$186.1 million.

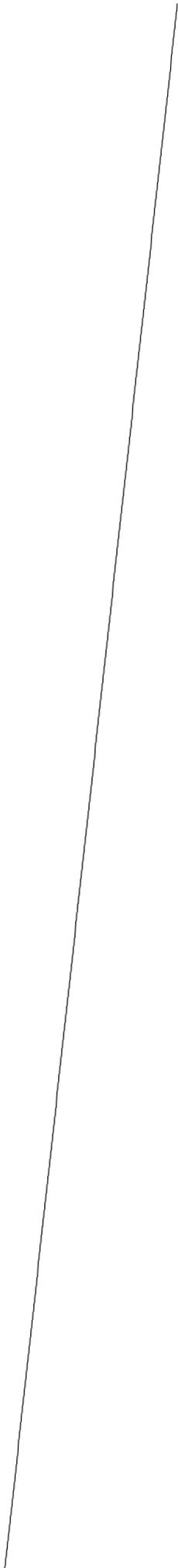
Impact: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 1,602 jobs (821 direct jobs and 781 indirect jobs) over the 1996-to-2001 period in the Texarkana, Texas-Arkansas metropolitan statistical area, which is 2.7 percent of the area's employment. The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in the area over the 1994-to-2001 period could result in a maximum potential decrease equal to 7.7 percent of the employment in the area. At DDAA 349 direct jobs and 326 indirect jobs for a total of 675 jobs will be added with a 1.1 percent positive impact on employment and a cumulative economic impact of -14.7



DLA BRAC 95 Detailed Analysis

percent on the Anniston, AL MSA. At DDSP 87 direct jobs and 48 indirect jobs for a total of 135 jobs will be added with a negligible impact on employment and a cumulative economic impact of 0.2 percent on the Harrisburg-Labanon-Carlisle, PA MSA. At DDRW 6 direct jobs and 8 indirect jobs for a total of 14 jobs will be added with a negligible impact on employment and a 0.6 percent cumulative economic impact on the Stockton-Lodi, CA MSA. The DLA Executive Group determined that receiving communities could absorb the additional forces, missions, and personnel proposed.

We reviewed hazardous wastes and materials, wetlands and sensitive habitats, threatened and endangered species, historic and archeological sites, land use and composition, air quality, water quality, and environmental cleanup and compliance costs for their impacts on this recommendation. The Executive Group concluded that environmental considerations do not prohibit this recommendation from being implemented.



Congressman Chapman Questions

Army

1. Was the combined military value and costs of closure of the co-located facilities of Red River Army Depot, Lone Star Army Ammunition Plant, Defense Logistics Agency Distribution Depot (DDRT), and their tenants considered in the overall evaluation as requested of the Army, Defense Logistics Agency, and Department of Defense by the community?

Army Response: Although the Army initially considered the combined costs of the three installations/activities, only costs for Red River and Lone Star are included in the Army's recommendation. The Army considered an option that would retain the DLA Regional Distribution Center in an enclave supported by Lone Star Army Ammunition Plant. However, DLA's analysis supported relocation of their facility. Accordingly, their closure costs are contained in a separate recommendation.

Community Response: The DLA analysis was conducted after the Army made the decision to close Red River. The chart shown at Tab E reflects the proposed scenario briefed to the Secretary of the Army, January 26, 1995. It totally ignores DDRT except in a reference to Other Service/DOD Factors. That scenario was approved. The Army made its decision without knowledge of costs associated with movement of DDRT and without making provisions for base operations support or support required from the Regional Defense Reutilization and Marketing Office and the U.S. Health Clinic. Tab F shows the total elimination of those tenant activities.

The Army did not respond to the question related to consideration of combined military value.

2. In developing workload realignment options, did Army modify the receiving depots capacity to account for the impact of changes in product mix on depot capacity and will Army have sufficient depot maintenance capacity with only one tracked vehicle depot to meet its core maintenance workload requirements and hence its readiness requirements?

Army Response: The product mix (light combat vehicles, missile maintenance, wheeled vehicles, and ammunition storage) and depot capacities of gaining installations were evaluated to ensure that sufficient capacity and capability were available to transfer mission/workload from Red River Army Depot. The Army will have sufficient core capacity with a single ground combat vehicle maintenance depot to meet its sustaining requirements and maintain Army readiness. At the Army's remaining ground maintenance depot (Anniston Army Depot), the depot is workloaded at 100% of its current capacity for core workload. This workloading is based only on a 5 day, 8 hour schedule and considers no overtime/second shift work. Based on Anniston's maximum capacity, the cork workload represents only 71% for core workload or 76% for total workload.

Community Response: The community believes that the Army made no adjustment for changes in the product mix at the receiving depot. Changes in product mix can significantly impact depot capacity. The capacity of a given facility to produce M1 tanks does not have the same capacity to produce wheeled vehicles as an example.

Based on the DoD projected workload closure of Letterkenny and Red River, will overload Anniston to 163% of their capacity (Tab G)

3. The Army, unlike the Air Force, has claimed savings for the workload reductions due to downsizing. Does this not falsely represent and overstate the BRAC savings and distort the analysis?

Army Response: The Army did not base its base closure recommendations on savings realized from workload reductions as a result of downsizing. The savings include reductions as a result of installation closures, realignments of mission to other installations with like capabilities and excess capacities, and the elimination of personnel.

Community Response: The Army's analysis shows the elimination 1847 personnel at Red River and the realignment of only 375 personnel to Anniston (Tab F). A net savings of 1472 personnel are claimed by the Army. The Force Structure workload reductions account for 1018 direct labor personnel and should not be claimed (Tab H). Also note that 72% of the direct labor workload reduction is at Anniston rather than at Red River. The workload reductions suggest that the Army plans closure of the wrong installation. The Army is claiming savings will accrue as the result of realignment of the mission to Anniston. This is not true. The only way to have savings in direct labor is through process improvements. Red River has more automation than Anniston and there would be no significant reduction in the time required to overhaul a Bradley at Anniston. The Army's COBRA (Tab I) identifies \$129 million of recurring savings most of which is due to workload reductions at Anniston. This false savings is the Army's major component used in showing an immediate return on investment. When you take out the savings claimed by the Army that are the result of Force Structure changes not BRAC, the only savings that should be claimed are the savings associated with base operations (Tab J). The community estimate of 337 base operations personnel or 13.1 million per year. This results in a net return on investment of 57 years as opposed to the Army's immediate return on investment (Tab K).

DLA

1. Why does data reflected in the COBRA model drastically deviate from data submitted by the installation, specifically the cost associated with movement of wholesale/retail assets in storage at the Defense Distribution Depot Red River to the Defense Distribution depots at Anniston and San Joaquin and to depot "X"?

DLA Response: The DLA activity at Red River was not asked to determine costs to move inventory. They were asked to provide information pertaining to inventory movement in three areas in their data call submission. The first area was the total tonnage of inventory on hand during the data collection period. The second, was their local transportation rate per ton per mile for the movement of bulk freight. The third was an estimated cost per ton for preparing materiel for bulk quantity shipment. For both depots at Red River and Letterkenny, they were asked to also submit the number and types of vehicles in inventory. In the BRAC office, estimates to move materiel were calculated considering both DLA and coordinated Service inventory reductions and accelerated attrition of materiel at closing sites. Materiel that is excessed by the applicable inventory manager is not considered for movement. Additionally, a closing location will discontinue receipt of new materiel and customer returns but be placed at the top of the list for issuing materiel. The result of these actions will be a much lower level of inventory that has to be moved to the receiving locations when the depot is closed. Once the quantities to be moved were determined, the cost to prepare the stock was calculated per ton by using standard costs for picking, packaging, packing and marking developed by the HQ Distribution Business Office. The costs were predicated on past issues and Defense Base Operating Fund (DBOF) issue costs. Movement costs for vehicles were based on DBOF rates submitted by the depot in their data call and multiplied by the number of miles from the depot to the projected final destination. This is basically the same methodology used in BRAC 93. Historically, our COBRA estimates have been either consistent with or slightly higher than actual expenditures. Therefore, we feel confident that our estimate for stock movement at Red River is reasonable and if anything conservative.

Community Response: A COBRA Comparison and backup narrative of the DLA one-time costs and the community estimate titled "DDRT" is shown at Tab L.

a. DLA calculations were based on the following assumptions:

- (1) Tonnage and vehicles reported at the time of BRAC data call would decline at DDRT.
- (2) BRAC period for closure will be 6 years.
- (3) Total stock will decrease based on inventory reductions, attrition and disposal of excess materiel.

b. The community (DDRT) calculations are based on the following.

(1) From the date of the BRAC data call to March 1995, tonnage for Secondary Items has increased by 5.97% and tonnage for vehicles has increased by 20.66%. Total tonnage has increased by 11%. This is primarily due to receipt of materiel from Defense Distribution Depot Tooele Utah. Projections at time of BRAC data call have been significantly exceeded.

(2) Current plans by Army and DLA are to expedite closure of the facilities by September 1997 (Tab M). The amount of time for inventory reductions, attrition and disposal of excess materiel is reduced from 6 to 2 years. This would result in more lines and tons to be moved.

(3) DDRT remains on the Army Inventory Control Points distribution matrix as a Distribution Center for the Central U.S. DLA's plans for inventory reductions may not apply equally to percentages of Army managed materiel. Based on FY94 issue data, DDRT projects attrition rates to reduce the number of lines by 33% (Tab N) and the tonnage by only 13% (Tab O). (These figures do not take into consideration materiel that is already scheduled to ship to DDRT. This represents contracts which cannot be quickly amended to reroute materiel.) DoD is continuing a major effort to identify and dispose of materiel excess to requirements. Much of this effort has already been accomplished. Current analysis of DDRT stocks show that 72.9% of all materiel is considered active (Tab P) After subtracting War Reserve materiel and stocks for Foreign Military Sales shipments, 23.5% of materiel is considered dormant. It is unknown what percentage of this is excess to managers needs.

c. DLA also states that they requested "an estimated cost per ton for preparing materiel for bulk quantity shipment." However, "the cost to prepare the stock was calculated per

ton by using standard costs for picking, packaging, packing and marking developed by the HQ Distribution Business Office."

d. DLA movement costs for vehicles were based on "DBOF rates for each particular type of vehicle." These rates are being determined and are not scheduled to be incorporated in DLA costing until FY96.

e. Although not considered in the COBRA model, the following costs to close Red River Army Depot and disestablish DDRT should be considered since they result directly from these proposed BRAC actions:

(1) In addition to the COBRA costs to move materiel, each owning Inventory Control Point will be charged the standard DLA Unit Cost price of \$29.71 for each shipment from DDRT and each subsequent receipt at another DLA depot (Tab Q). For Army managed materiel this amounts to \$3.5 million. For DLA managed materiel the cost will be \$4.5 million (Tab R). These costs will be charged to DBOF but will result directly from BRAC actions.

(2) The Defense Reutilization Management Office located at Red River will be closed. It is not considered in the BRAC process since there are less than 300 people affected. However, projected costs for the DRMO closure are 4.8 million.

2. DLA's basis for analysis for co-located depots was "when a military service determined that a maintenance depot was surplus to their need, DLA would consider closing co-located distribution functions." The logic was two fold:

- a. First, the maintenance depot is by far the biggest customer and primary reason for DLA presence. Since Defense Distribution Depot Red River supports the maintenance function at Red River Army Depot and Fort Hood at equal percentages of overall workload, how does DLA justify categorizing support to Red River maintenance as being by far Defense Distribution Depot Red River's biggest customer when eighty percent of the customers are off base?

DLA Response: As our recommendation states, the maintenance depot is DDRT's primary customer. "Primary" is intended to mean in rank of importance. DLA has a commitment to the Services to provide rapid response distribution assistance by maintaining a distribution presence wherever they have a maintenance depot or major fleet support activity. DLA's co-located presence with the maintenance depot helps maintain a high level of readiness by ensuring maximum responsiveness to activities involved in repair/overhaul of weapon systems essential to our warfighting capability. The Red River Distribution Depot is disestablishing because the Red River Army Depot is closing. The general distribution mission or that portion of the depot's workload that is not in support of maintenance, can be accomplished from other depots remaining in the system with no degradation in performance. Throughput and storage space requirements can be met by fully utilizing the capacities at our remaining depot installations.

Community Response:

- a. How can DDRT's PRIMARY ("rank of importance") mission be to support Red River maintenance when 80% of DDRT's business supports off-depot customers?
- b. If all active items (including Army managed items) are relocated to DDJC as proposed in the COBRA model, the Army warfighters in the Central U.S. cannot be supported without a "degradation in performance" (see map at Tab S).
- c. DLA states that "throughput and storage space requirements can be met by fully utilizing the capacities at our remaining depot installations." In the opening testimony for DLA BRAC 95 (Tab T); however, Major General Farrell testified that, "A shortfall of 21 million attainable cubic

feet is projected." The comments are not consistent with the testimony.

- b. Second, complete closure of the facilities infrastructure generates the best economic return to Department of Defense. Since Army recommends leaving the ammunition mission, School of Engineering and Logistics, and Rubber Products Facility open at Red River and since the operation will require base operations support and power station maintenance, how does just changing the command to Lone Star Army Ammunition Plant reduce the infrastructure costs for Department of Defense?

DLA Response: Not applicable to DLA.

Community Response: DLA would still need to provide receiving, storage and shipping support, including a refrigerated warehouse to the rubber products operation.

3. Was the combined military value and cost of closure of the co-located facilities of Red River Army Depot, Lone Star Army Ammunition Plant, DLA Distribution Depot Red River (DDRT) and their tenants considered in the overall evaluation as requested of the Army, DLA, and Department of Defense by the community?

DLA Response: Defense Distribution Depot Red River is closing because the Army recommended closure of the Red River Army Depot. DLA has a commitment to the Services to provide rapid response distribution assistance by maintaining a distribution presence wherever they have a maintenance depot or major fleet support activity. The consideration of tenants is a host responsibility and DLA cannot comment on the Army's evaluation process.

Community Response: The DLA analysis was conducted after the Army made the decision to close Red River. The chart shown at Tab E reflects the proposed scenario briefed to the Secretary of the Army, January 26, 1995. It totally ignores DDRT except in a reference to Other Service/DOD Factors. That scenario was approved. The Army made its decision without knowledge of costs associated with movement of DDRT and without making provisions for base operations support or support required from the Regional Defense Reutilization and Marketing Office and the U.S. Health Clinic. Tab F shows the total elimination of those tenant activities.

DLA did not respond to the question related to consideration of combined military value.



CLOSE HOLD / SENSITIVE

Department of the Army
Office of the Chief of Staff
The Army Basing Study

MEMORANDUM FOR THE RECORD

SUBJECT: Briefing for the Secretary of the Army, January 26, 1995, 1000-1100 hours

1. The purpose was to: (a) obtain a decision on the Army's BRAC recommendations; and (b) provide information on the financial implications of various options, an update on the Joint Cross Service Groups, information on options to vacate leases in the National Capital Region and information on upcoming milestones.
2. Principal attendees: Mr. West, GEN Sullivan (Chief of Staff), Mr. Reeder (Undersecretary), GEN Tilelli (Vice Chief of Staff), Mr. Walker (Assistant Secretary for Installations, Logistics & Environment), Mr. Coleman (General Counsel), LTG Dominy (Director of the Army Staff), Mr. Stockdale (Deputy General Counsel), and COL Jones (Director, TABS). BG Shane (Director of Management) gave the briefing.
3. After obtaining consensus, Secretary West approved the closure or realignment of the following 42 installations and sites. The recommendation to close Ft McClellan was made with the expressed condition of getting the requisite environmental permits.

Ft Chaffee (C)
Ft Greely (R)
Ft Pickett (C)
Ft Dix (R)
Ft Hunter Liggett (R)
Ft Indiantown Gap (C)
Dugway Proving Ground (R)
Ft McClellan (C)
Price Support Center (C)
Ft Buchanan (R)
Ft Ritchie (C)
Kelly Support Center (R)
Ft Hamilton (R)
Letterkenny Depot (R)

Selfridge (C)
Savanna Depot (C)
Seneca Depot (C)
Sierra Depot (R)
Bayonne (C)
Fitsimmons AMO (C)
Red River Depot (C)
Stafford Engine Plant (C)
Detroit Arsenal (R)
Ft Totten (C)
Lease - HQ, ATCOM (C)
Lease - Concepts Anal Agcy
Lease - Info Sys Software Cmd

MINOR SITES
East Ft Baker (C)
Recreation Ctr #2 (C)
Big Coppett Key (C)
Bellmore (C)
Baltimore Pub Ctr (C)
Sudbury Annex (C)
Camp Klimer (C)
Valley Grove (C)
Ft Missoula (C)
Camp Bonneville (C)
Branch US Disciplinary Bks (C)
Rio Vista (C)
Sievers-Sandberg (C)
Caven Point (C)
Hingham Cohasset (C)

4. He disapproved the closure or realignment of the following installations and sites:

Ft Drum
Picatinny Arsenal
Ft Riley
Ft Richardson
Ft A P Hill
Ft McCoy
Natick

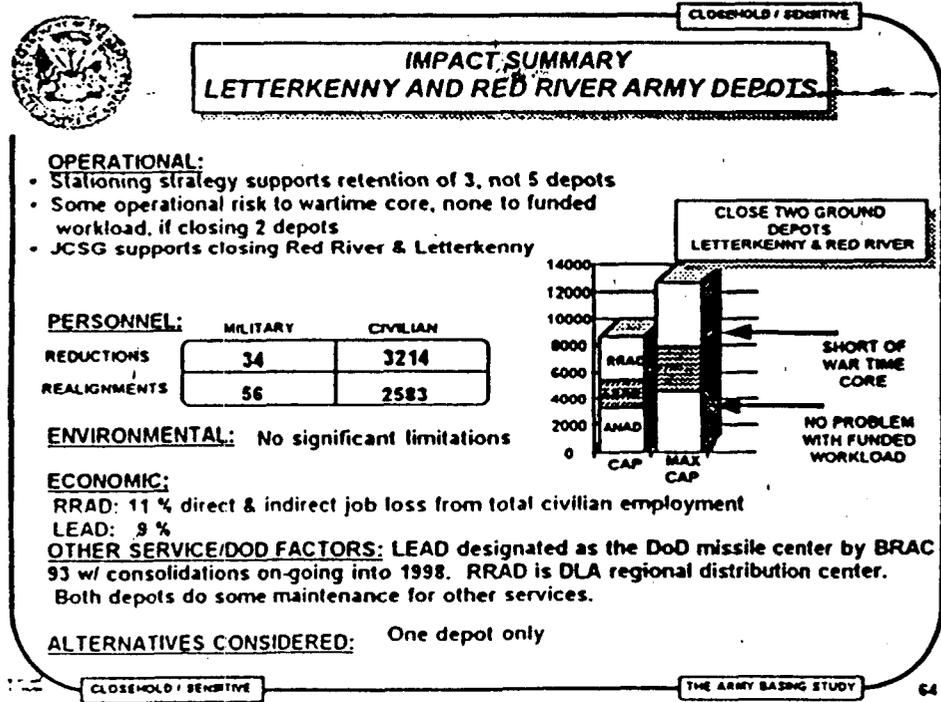
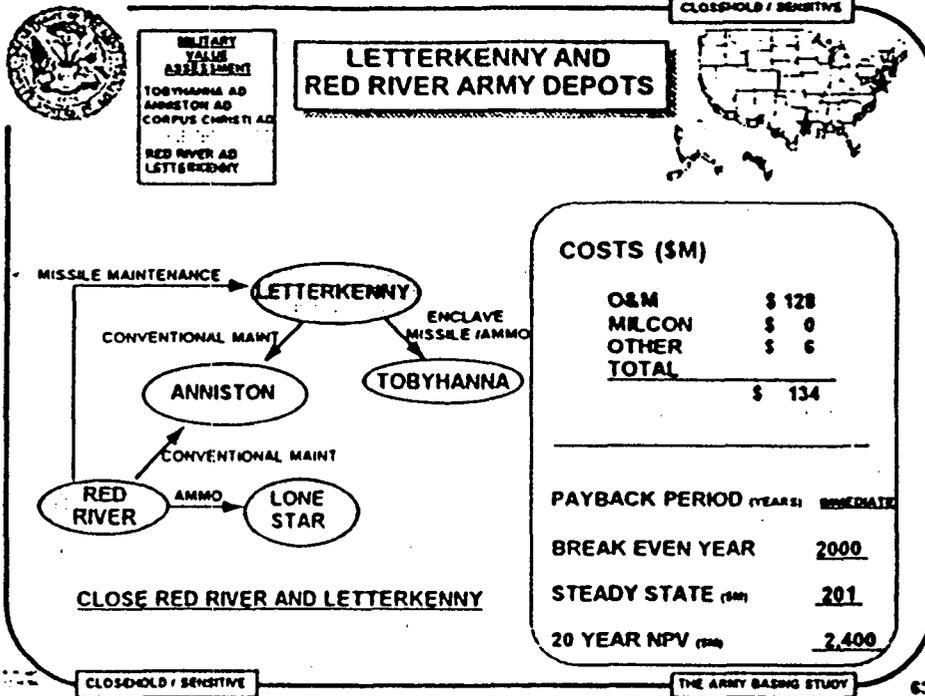
Ft Eustis / Story
Ft Lee
Ft Leonard Wood
Ft Meade
Ft Monroe
Lima Tank Plant
Oakland Army Base

Lease - USAR Pers Ctr
Lease - HQ AMC
Lease - HQ MTMC
Lease - HQ OPTEC
Lease - JAG
Lease - HQ SSSC

Enclosure
- Briefing Slides

Mr. Nerger/697-1766
Approved by: COL M. Jones

CLOSE HOLD / SENSITIVE



APPROVE

DISAPPROVE

APPROVE

DISAPPROVE

FT CHAFFEE (C) ✓

NATICK (C) ✓

FT GREELY (R)

SAVANNA DEPOT (C)

FT PICKETT (C) ✓

SENECA DEPOT (C) ✓

FT DIX (R) ✓

SIERRA DEPOT (R) ✓

FT HUNTER LIGGETT (R) ✓

BAYONNE (C) ✓

FT IND GAP (C) ✓

OAKLAND (C) ✓

DUGWAY PROV GRD (R) ✓

FITZSIMMONS AMC (C) ✓

FT McCLELLAN (C) ✓

RED RIVER DEPOT (C) ✓

PRICE SPT CTR (C) ✓

STRAT ENG PLT (C) ✓

FT BUCHANAN (R) ✓

DETROIT TANK PLT (C) ✓

FT BRITCHEL (C) ✓

FT TOTTEN (C) ✓

KELLY SPT CTR (R) ✓

LEASE - HQ PATCO (C)

FT HAMILTON (R) ✓

NCR LEASE - ISC (C)

SELFRIDGE (C) ✓

NCR LEASE - CAA (C)

MINOR SITES (15)

EAST FT BAKER, CA (C)

FT MISSOULA, MT (C)

RECREATION CENTER, AZ (C)

CAMP BONHEVILLE, VA (C)

BIG COPPET BERRY, FL (C)

BRANCH USDB, LOMPOC, CA (C)

BELLMORE, WA (C)

DELIC VISTA USARC, CA (C)

BALTIMORE PUBS CTR, MD (C)

STEVENS-SANDBERG, MT (C)

SUDBURY ARMS, MA (C)

CAYEN POINT, NJ (C)

CAMP WILMER, NJ (C)

HINGHAM COHASSET, MA (C)

WADLEY GROVE, WV (C)

FT DRUM (C) ✓

LETTERKENNY DEPOT (C) ✓

PICATINNY ARSENAL (C) ✓

FT RILEY (C) ✓

FT MONROE (C) ✓

FT RICHARDSON (C) ✓

LIMA TANK PLT (C) ✓

FT A P HILL (C) ✓

LEASE - USAR PERS CTR (C) ✓

FT McCOY (C) ✓

ST LOUIS, MO
NCR LEASE - HQ AMC (C) ✓

FT EUSTIS/STORY (C) ✓

ALEXANDRIA, VA
NCR LEASE - HQ MTMC (C) ✓

FT LEE (C) ✓

BAILEYS X-ROADS, VA (NASSIF)
NCR LEASE - HQ OPTEC (C) ✓

FT LEONARD WOOD (C) ✓

ALEXANDRIA VA (PARK CENTER)
NCR LEASE - JAG OFFICE (C) ✓

FT MEADE (C) ✓

BAILEYS X-ROADS VA (NASSIF)
NCR LEASE - HQ SSDC (C) ✓

CRYSTAL CITY, ARLINGTON VA

(C) = CLOSE (R) = REALIG.



RED RIVER ARMY DEPOT, TX

1. RECOMMENDATION : Close Red River Army Depot. Transfer the ammunition storage mission, intern training center, and civilian training education to Lone Star Army Ammunition Plant. Transfer the light combat vehicle maintenance mission to Anniston Army Depot. Transfer the Rubber Production Facility to Lone Star.

2. IMPACT : 2901 direct jobs

3. COBRA RUN :

POSITION ELIMINATED		POSITION REALIGNED	
officer	= 8	officer	= 0
enlisted	= 6	enlisted	= 0
civilian	= 1847	civilian	= 1040
TOTAL	= 1861	TOTAL	= 1040

4. ASIP :

POSITION ELIMINATED				
W1BF03	TRACY	1 (OFF)	1 (ENL)	0 (CIV)
10MC02	GSA	0 (OFF)	0 (ENL)	2 (CIV)
W4GV1G	CECOM	0 (OFF)	0 (ENL)	1 (CIV)
10MC04	DEF PRINTING	0 (OFF)	0 (ENL)	12 (CIV)
W3LF29	RGN6TH USACIDC	0 (OFF)	1 (ENL)	0 (CIV)
W46A10	TMDE	0 (OFF)	0 (ENL)	16 (CIV)
10MC01	DRMO	0 (OFF)	0 (ENL)	28 (CIV)
010306	AAFES	0 (OFF)	0 (ENL)	7 (CIV)
W2M501	ACTUSA MED DEPT	0 (OFF)	0 (ENL)	17 (CIV)
W0MC-A	RRAD	7 (OFF)	4 (ENL)	1764 (CIV)
TOTAL		8 (OFF)	6 (ENL)	1847 (CIV)

POSITION REALIGNED

WOMC-A	RRAD (ANNISTON)	0 (OFF)	0 (ENL)	375	(CIV)
W30M-A	RRAD (LONE STAR) - AMMO STORAGE - SECURITY - BASOPS	0 (OFF)	0 (ENL)	348	(CIV)
W4CM18	CIV TRG CTR(LONE STAR)	0 (OFF)	0 (ENL)	160	(CIV)
I911/P	INTERN (LONE STAR)	0 (OFF)	0 (ENL)	2	(CIV)
W468AA	SCH ENG/LOG(BASE X)	0 (OFF)	0 (ENL)	37	(CIV)
W49054	DFAS (BASE X)	0 (OFF)	0 (ENL)	118	(CIV)
TOTAL		0 (OFF)	0 (ENL)	1040	(CIV)

5. RETAIN : AT RED RIVER DEPOT

WOMC-A	RRAD - RUBBER PLANT	0 (OFF)	0 (ENL)	74	(CIV)
--------	------------------------	---------	---------	----	-------



BRAC 95

Impact on Depot Capacity

	<u>FY99 Workload</u>	<u>Capacity Index</u>	<u>Utilization Index</u>
Red River	1493	3233	46%
Anniston	1763	3200	55%
Letterkenny	1961	2485	79%
	<u>5217</u>	<u>8918</u>	<u>58%</u>
Less			
Letterkenny	5217	6433	81%
Letterkenny & Red River	5217	3200	163%

*Data Source is Defense Depot Maint Council Business Plan, FY95-99

Capacity Utilization Definitions

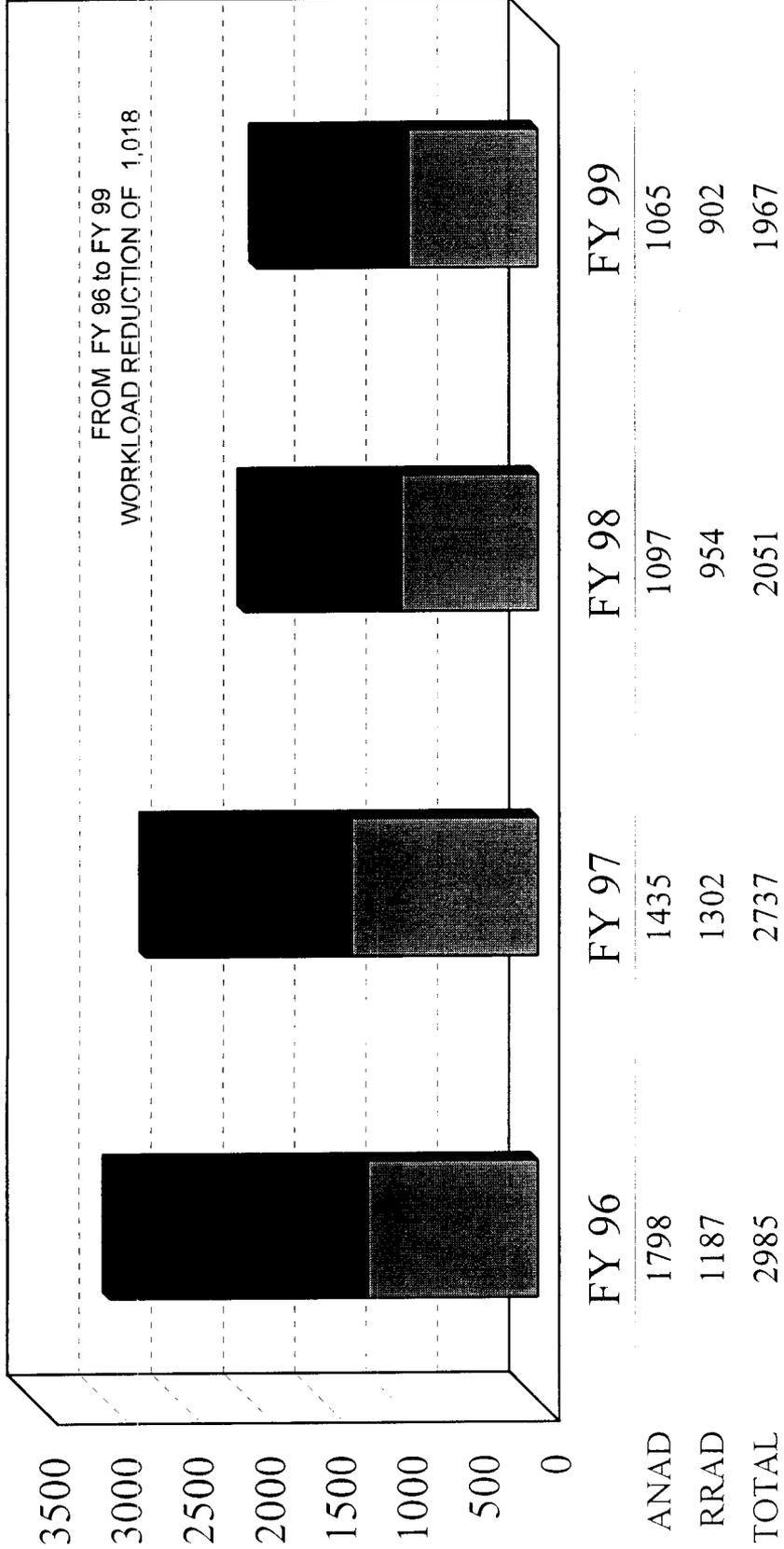
- Workload -- the amount of workload in direct labor hours anticipated for the depot in a given fiscal year
- Capacity Index -- the amount of workload in direct labor hours that the depot can effectively produce annually on a single shift, 40-hour week basis
- Utilization Index -- a computation of dividing workload by the capacity index
- Note -- Capacity is based on present product mix at each depot, any changes in product mix will impact the capacity index.
 - For example electronic capacity \neq track vehicle capacity

Source - Defense Depot Maintenance Council
Business Plan, FY 95-99

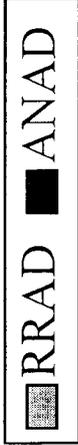


Maintenance Mission Workload

Equivalent Personnel



Reduction		
QTY	%	
ANAD	733	72%
RRAD	285	28%
Total	1018	100%



Source: Defense Depot Maintenance Council Business Plan, FY95-99, dated 30 Jan 95



RED RIVER ARMY DEPOT, TX

Return on Investment: The total one-time cost to implement this recommendation is \$60 million. The net of all costs and savings during the implementation period is a savings of \$313 million. Annual recurring savings after implementation are \$123 million with an immediate return on investment. The net present value of the costs and savings over 20 years is a savings of \$1,497 million.

COBRA REALIGNMENT SUMMARY (COBRA v5.08) - Page 11/2
Data As Of 18:49 01/25/1995, Report Created 08:55 02/13/1995

Department : ARMY
Option Package : DE2&3-2R
Scenario File : C:\COBRA\DE2&3-2R.CBR
Std fctrs File : C:\COBRA\SF70EC.SFF

Starting Year : 1996
Final Year : 1999
ROI Year : Immediate

NPV in 2015(\$K): -1,497,302
1-Time Cost(\$K): 59,636

Net Costs (\$K)	Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
Mil Con	0	0	0	0	0	0	0	0
Person	-39	-95	-18,266	-61,061	-85,687	-85,687	-250,834	-85,687
Overhd	4,452	7,294	-1,191	-29,971	-37,805	-37,805	-95,026	-37,805
Moving	0	843	21,793	8,266	0	0	30,902	0
Missio	0	0	0	0	0	0	0	0
Other	0	31	1,090	755	0	0	1,876	0
TOTAL	4,413	8,074	3,426	-82,011	-123,492	-123,492	-313,081	-123,492
	1996	1997	1998	1999	2000	2001	Total	
POSITIONS ELIMINATED								
Off	1	0	2	5	0	0	8	
Enl	1	0	3	2	0	0	6	
Civ	0	3	888	956	0	0	1,847	
TOT	2	3	893	963	0	0	1,861	
POSITIONS REALIGNED								
Off	0	0	0	0	0	0	0	
Enl	0	0	0	0	0	0	0	
Stu	0	0	0	0	0	0	0	
Civ	0	404	636	0	0	0	1,040	
TOT	0	404	636	0	0	0	1,040	

Summary:

REALIGN RED RIVER ARMY DEPOT (RRAD) BY TRANSFER OF LIGHT COMBAT VEHICLE WORKLOAD TO ANNISTON ARMY DEPOT, TRANSFER AMMUNITION STORAGE MISSION, CIV TNG EDUC, AND INTERN SCHOOL TO LONE STAR ARMY AMMUNITION PLANT (LSAAP), TRANSFER TO BASE X THE SCHOOL OF ENGINEERING/LOGISTICS, ENCLAVE THE RUBBER PRODUCTION FACILITY TO LSAAP, AND ELIMINATE THE REMAINING ACTIVITIES/POSITIONS.

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/15
 Data As Of 18:49 01/25/1995, Report Created 08:55 02/13/1995

Department : ARMY
 Option Package : DE2&3-2R
 Scenario File : C:\COBRA\DE2&3-2R.CBR
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME COSTS (\$K)	1996	1997	1998	1999	2000	2001	Total
CONSTRUCTION							
MILCON	0	0	0	0	0	0	0
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	35	1,489	1,704	0	0	3,229
Civ Retire	0	16	575	397	0	0	989
CIV MOVING							
Per Diem	0	82	846	0	0	0	928
POV Miles	0	6	45	0	0	0	51
Home Purch	0	253	3,369	0	0	0	3,622
HMG	0	171	2,363	0	0	0	2,534
Misc	0	17	245	0	0	0	262
House Hunt	0	68	660	0	0	0	728
PPS	0	29	7,689	8,266	0	0	15,984
RITA	0	119	1,446	0	0	0	1,565
FREIGHT							
Packing	0	97	122	0	0	0	220
Freight	0	1	6	0	0	0	7
Vehicles	0	0	0	0	0	0	0
Driving	0	0	0	0	0	0	0
Unemployment	0	6	260	297	0	0	564
OTHER							
Program Plan	4,462	3,347	2,510	1,892	0	0	12,202
Shutdown	7	1,350	5,073	3,195	0	0	9,625
New Hire	0	14	158	0	0	0	173
1-Time Move	0	0	5,000	0	0	0	5,000
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	0	0	0	0	0	0
POV Miles	0	0	0	0	0	0	0
HMG	0	0	0	0	0	0	0
Misc	0	0	0	0	0	0	0
OTHER							
Elim PCS	10	0	25	39	0	0	75
OTHER							
MAP / RSE	0	31	1,090	755	0	0	1,876
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	0	0	0	0	0	0	0
TOTAL ONE-TIME	4,479	5,645	32,975	16,536	0	0	59,636

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/15
 Date Ac Of 18:49 01/25/1995, Report Created 08:55 02/13/1995

Department : ARMY
 Option Package : DE2&3-2R
 Scenario File : C:\COBRA\DE2&3-2R.CBR
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	-0	-0	-0	-0	-0	-0	-0	-0
BOS	0	3,611	5,828	5,828	5,828	5,828	26,925	5,828
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	0	0	0	0	0	0	0
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-0	3,611	5,828	5,828	5,828	5,828	26,925	5,828
TOTAL COST	4,479	9,256	38,803	22,355	5,828	5,828	86,561	5,828
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	----	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	0	0	0	0	0	0	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	0	0	0	0	0	0	0	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	----	----
FAM HOUSE OPS	0	31	180	372	446	446	1,476	446
O&M								
RPMA	5	952	5,513	11,697	14,379	14,379	46,925	14,379
BOS	12	30	8,909	28,808	28,808	28,808	95,376	28,808
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	69	20,561	62,971	84,958	84,958	253,518	84,958
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	34	68	136	374	543	543	1,699	543
Enl Salary	15	31	77	154	185	185	648	185
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	66	1,182	35,377	104,376	129,320	129,320	399,643	129,320
TOTAL SAVINGS	66	1,182	35,377	104,376	129,320	129,320	399,643	129,320

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/15
 Data As Of 18:49 01/25/1995, Report Created 08:55 02/13/1995

Department : ARMY
 Option Package : DE2&3-2R
 Scenario File : C:\COBRA\DE2&3-2R.CBR
 Std Fctrs File : C:\COBRA\SF7DEC.SFF

ONE-TIME NET ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	
CONSTRUCTION								
MILCON	0	0	0	0	0	0	0	
Fam Housing	0	0	0	0	0	0	0	
O&M								
Civ Retir/RIF	0	52	2,064	2,102	0	0	4,218	
Civ Moving	0	843	16,793	8,266	0	0	25,902	
Other	4,469	4,718	13,001	5,375	0	0	27,563	
MIL PERSONNEL								
Mil Moving	10	0	25	39	0	0	75	
OTHER								
HAP / RSE	0	31	1,090	755	0	0	1,876	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	4,479	5,645	32,975	16,536	0	0	59,636	
RECURRING NET ----(\$K)----	1996	1997	1998	1999	2000	2001	Total	Beyond
FAM HOUSE OPS	-0	-31	-180	-372	-446	-446	-1,476	-446
O&M								
RPMA	-5	-952	-5,513	-11,697	-14,379	-14,379	-46,925	-14,379
BOS	-12	3,581	-3,080	-22,980	-22,980	-22,980	-68,451	-22,980
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	-69	-20,561	-62,971	-84,958	-84,958	-253,518	-84,958
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	-49	-99	-213	-528	-729	-729	-2,347	-729
House Allow	0	0	0	0	0	0	0	0
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-66	2,429	-29,549	-98,548	-123,492	-123,492	-372,717	-123,492
TOTAL NET COST	4,413	8,074	3,426	-82,011	-123,492	-123,492	-313,081	-123,492

Red River Army Depot, TX

1. Recommendation: Close Red River Army Depot. Transfer the ammunition storage mission, intern training center, and civilian training education to Lone Star Army Ammunition Plant. Transfer the light combat vehicle maintenance mission to Anniston Army Depot. Transfer the Rubber Production Facility to Lone Star.

2. Justification: Red River Army Depot is one of the Army's five maintenance depots and one of three ground vehicle maintenance depots. Over time, each of the ground maintenance depots has become increasingly specialized. Anniston performs heavy combat vehicle maintenance and repair. Red River performs similar work on infantry fighting vehicles. Letterkenny Army Depot is responsible for towed and self-propelled artillery as well as DoD tactical missile repair. Like a number of other Army depots, Red River receives, stores, and ships all types of ammunition items. A review of long range operational requirements supports a reduction of Army depots, specifically the consolidation of ground combat workload at a single depot.

The ground maintenance capacity of the three depots currently exceeds programmed work requirements by the equivalent of one to two depots. Without considerable and costly modifications, Red River cannot assume the heavy combat vehicle mission from Anniston. Red River can not assume the DoD Tactical Missile Consolidation program from Letterkenny without major construction. Available maintenance capacity at Anniston and Tobyhanna makes the realignment of Red River into Anniston the most logical in terms of military value and cost effectiveness. Closure of Red River is consistent with the recommendations of the Joint Cross-Service Group for Depot Maintenance.

3. Return on Investment: The total one-time cost to implement this recommendation is \$60 million. The net of all costs and savings during the implementation period is a savings of \$313 million. Annual recurring savings after implementation are \$123 million with an immediate return on investment. The net present value of the costs and savings over 20 years is a savings of \$1,497 million.

4. Impacts: Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 5,654 jobs (2,901 direct jobs and 2,753 indirect jobs) over the 1996-to-2001 period in the Texarkana, TX-Texarkana, AR Metropolitan Statistical Area, which represents 9.5 percent of the area's employment.

The cumulative economic impact of all BRAC 95 recommendations and all prior-round BRAC actions in this area over the 1994-to-2001 period could result in a maximum potential decrease equal to -7.7 percent of employment in the area. There are no known environmental impediments at the closing or receiving installations.

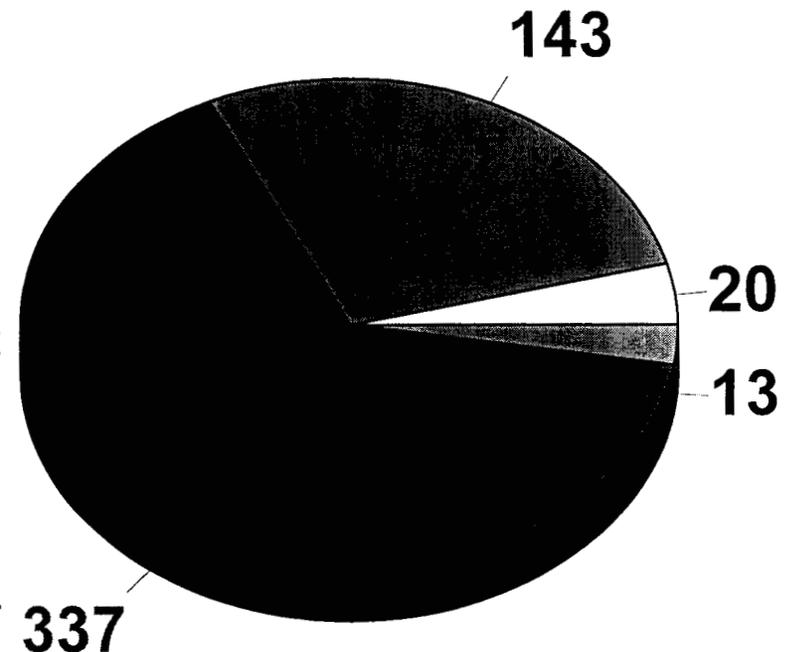


RED RIVER ARMY DEPOT

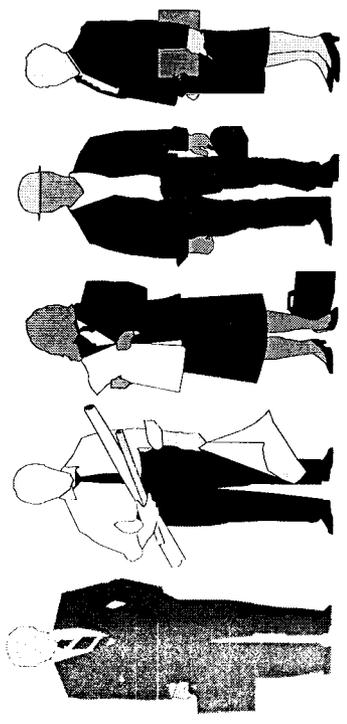
TRUE SAVINGS

■ FY96 - 513 Base Personnel on TDA

- ▶ 20 - Base Operations Personnel supporting other Non-Army Tenants
- ▶ 143 - Base Operations Personnel to be transferred to Lone Star Army Ammunition Plant
- ▶ 13 - BRAC Transition
- ▶ 337 - Base Operations Personnel supporting Army functions and DLA who will be separated - **True BRAC Savings**

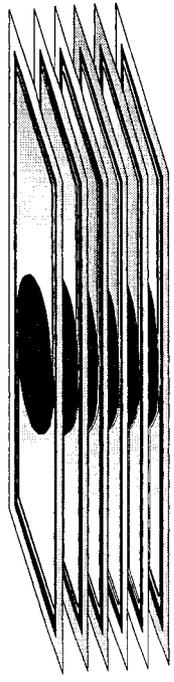


RED RIVER ARMY DEPOT



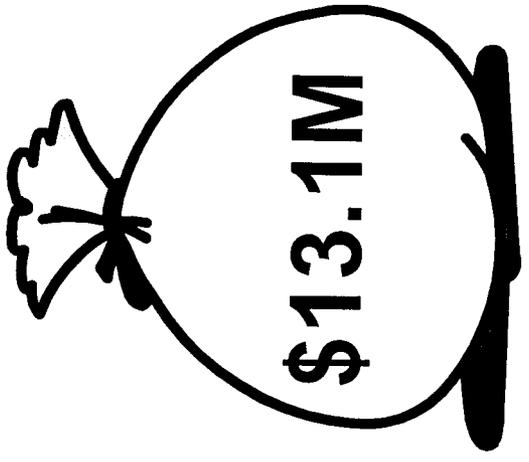
337 PERSONNEL

X



\$38.9K AVG ANNUAL SALARY
(Includes 18% Fringe Benefits)

==

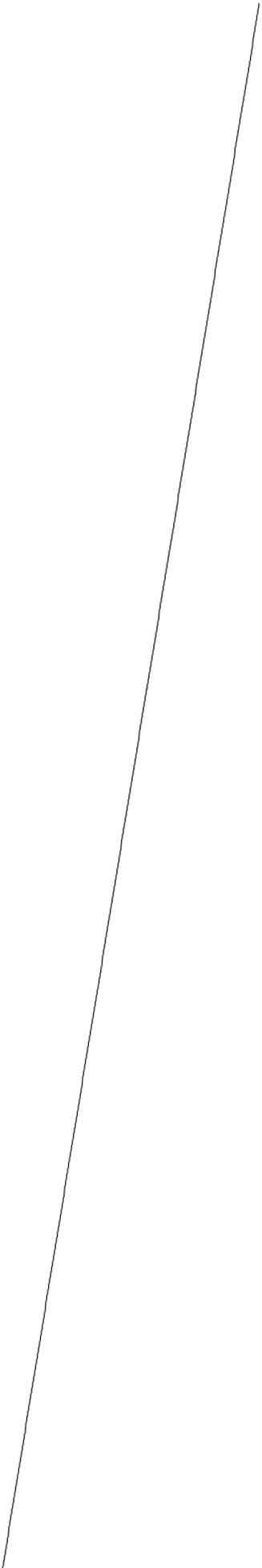






Return on Investment

	<u>Army</u> (\$M)	<u>Community</u> <u>Estimate</u> (\$M)
Recurring Savings	\$129.0	\$13.1
Recurring Cost	\$5.8	\$5.8
Annual Net Savings	\$123.2	\$7.3
One Time Cost	\$59.6	\$412.6
Return on Investment	Immediate	57 years



COBRA COMPARISON

One-Time Costs (DLA & DDRT Models)

CATEGORY	DLA	DDRT
<u>Construction</u>		
Military	\$19,040,000	\$19,040,000
Family Housing	\$0	\$0
Info Mgt	\$0	\$0
Land Purchases	\$0	\$0
Total - Construction	\$19,040,000	\$19,040,000
<u>Personnel</u>		
Civilian RIF	\$612,666	\$612,666
Civilian Early Retire	\$236,603	\$236,603
Civilian New Hires	\$76,955	\$76,955
Eliminate Mil PCS	\$6,657	\$6,657
Unemployment	\$153,468	\$153,468
Total - Personnel	\$1,086,349	\$1,086,349
<u>Overhead</u>		
Program Planning	\$518,158	\$518,158
Mothball/Shutdown	\$4,693,750	\$4,693,750
Total - Overhead	\$5,211,908	\$5,211,908
<u>Moving</u>		
Civilian Moving	\$7,323,332	\$7,330,810
Civilian PPS	\$3,283,200	\$3,283,200
Military Moving	\$0	\$0
Freight	\$3,180,397	\$6,363,692
One-Time Costs	\$8,390,000	\$39,837,000
Total - Moving	\$22,176,930	\$56,814,702
<u>Other</u>		
HAP/RSE	\$1,288,965	\$1,288,965
Environ Mitigation	\$0	\$0
One-Time Unique	\$10,089,000	\$254,814,000
Total - Other	\$11,377,965	\$256,102,965
Total Net One-Time Costs	\$58,893,152	\$338,255,924

COBRA COMPARISON
DLA/DDRT Model For DDRT

COBRA Summary:	DLA	DDRT
ROI	2002 (2 yrs)	2022 (22 yrs)
NPV in 2015 (\$K)	-186,147	67,930
1-Time Costs (\$K)	58,893	338,253

Scenarios: DLA: Close Red River. Move all workload associated with maintenance to DDAA. Move remaining workload as follows: active stock and associated personnel to DDJC, move remaining workload to Base X. No personnel transfers to Base X. Region personnel assigned to DDRW. Return to DDRW HQ in Stockton.

DDRT: Disestablish DDRT. Move all vehicles and associated stock to DDAA. Move all remaining stock to DDJC. Move 100% of stock. Personnel moves unchanged from DLA model.

1. Mileage Corrections:	DLA	DDRT
DDRT to DDSP	1188	1205
DDRT to DDJC	1188	1799
DDRWRT to DDRW	1188	1799
2. Mission Equipment:	9,881 Tons	19,384 Tons from BRAC Data
Supply Equipment	0 Tons	378 Tons
Military Light Veh	0	20
Heavy/Spec Veh	0	519

3. Personnel changes and costs/savings were not changed except mileage correction for DDRWRT to DDRW changed moving costs slightly.

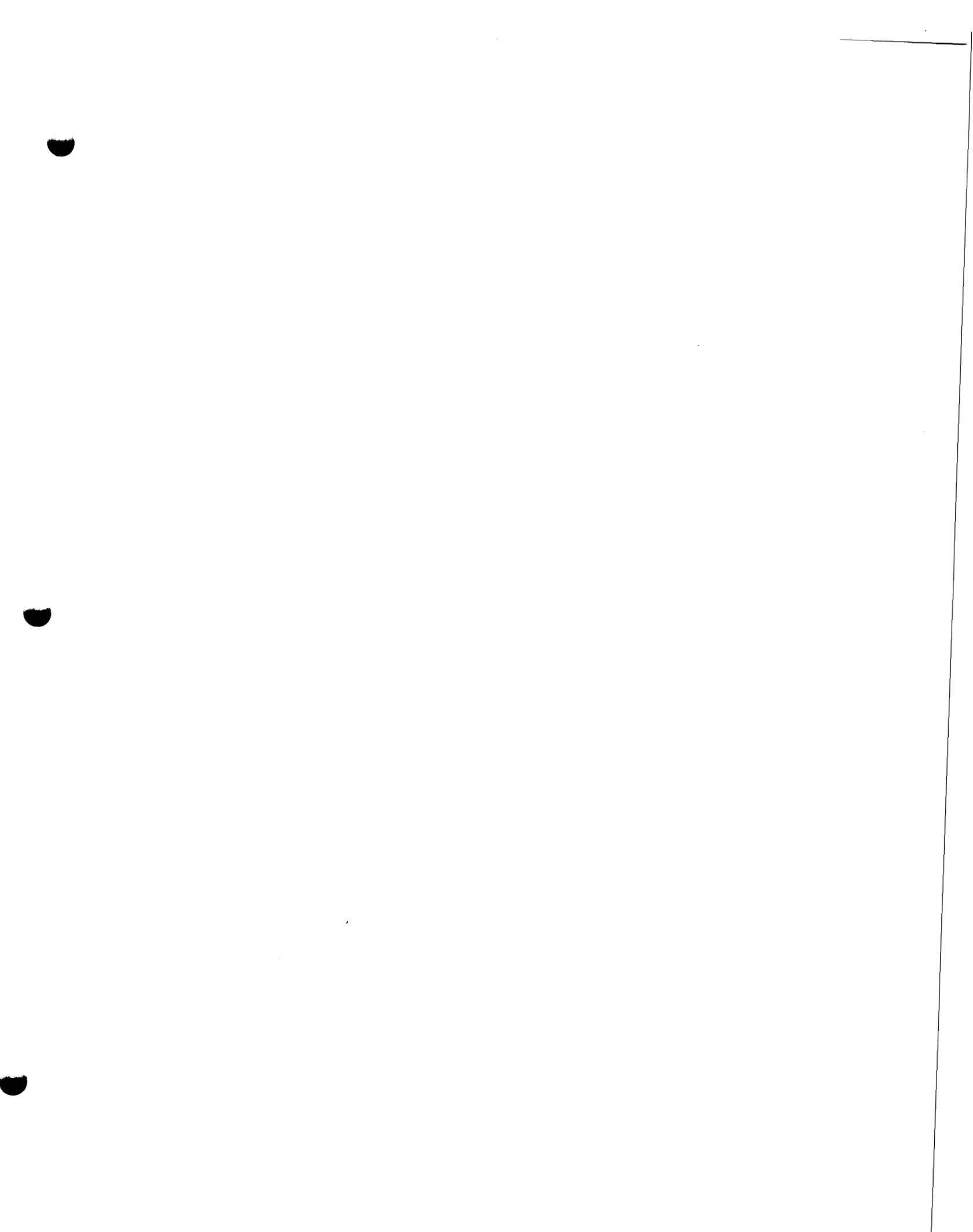
4. 1-Time Unique and Moving Costs:	DLA	DDRT
Unique Costs	\$10,089,000	\$225,261,169
Unique Moving	\$ 8,390,000	\$ 37,952,181

Explanations: DLA figures are take directly from COBRA. No explanation of the source of these figures is given.

DDRT: (A more detailed analysis of the following figures is attached.)
13,740 vehicles to DDAA. Preparation to ship cost: \$33,614,882.
Transportation: \$19,905,270. Labor at DDAA to unload and store: \$9,552,325.

DDRT has 120,735 Tons of Mission Stock, excluding Vehicles;
7.4% is vehicle support stock (8,934 Tons to DDAA).
92.6% is other stock (111,801 Tons to DDJC).

	Prep for Ship	Transportation
Mission Stock to DDAA:	\$ 14,181,206	\$ 478,182
Mission Stock to DDJC:	\$177,465,081	\$ 17,568,729



BASE REALIGNMENT AND CLOSURE (BRAC) 95
 BUDGET UPDATE
 (\$ IN THOUSANDS)

ACTIVITY: DRMO Texarkana, TX
 Base Closure Date: 30 Sep 97

SERVICE: Department of the Army
 DRMO Closure Date: 31 Dec 97

	FY 96	FY 97	FY 98	FY 99	FY 00	FY 01	TOTAL
ONE-TIME IMPLEMENTATION COSTS:							
Military Construction							
Family Housing							
Construction							
Operations							
Environmental Cleanup							
Studies							
*Compliance		250					250
*Restoration		100					100
Operations & Maint Costs	30	979.6	1210.4	20	0	0	2240
Other							
TOTAL COSTS	30	1329.6	1210.4	20	0	0	2590

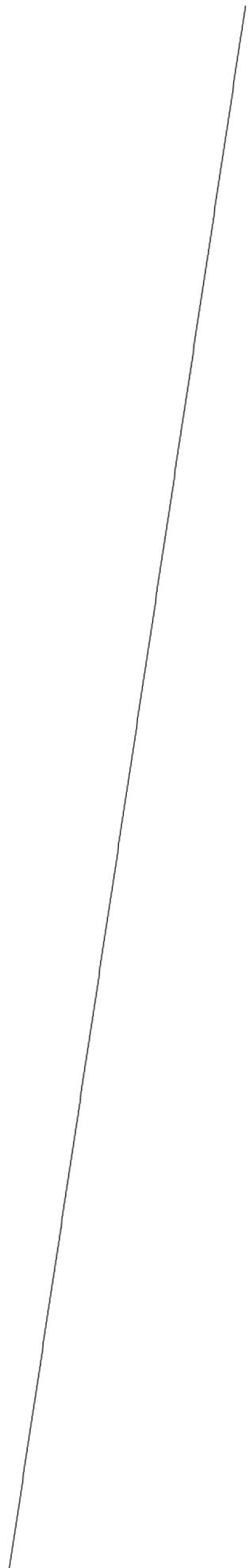
* Army cost as part of base environmental closure plan. DRMO Texarkana has a conforming storage facility for hazardous property. RCRA closure costs would be incurred. Also the DRMO scrapyard may be contaminated--worn concrete base.

Operations & Maint Breakout:

Personnel (see attached for detail)		794.6	1160.4	20			1975
Transportation of Equipment			10				10
Lease of Equipment		25					25
Temporary Duty (TDY) Costs	30	60	15				105
Commercial Contracts (loss of host support)		100	25				125
TOTAL O&M COSTS	30	979.6	1210.4	20	0	0	2240

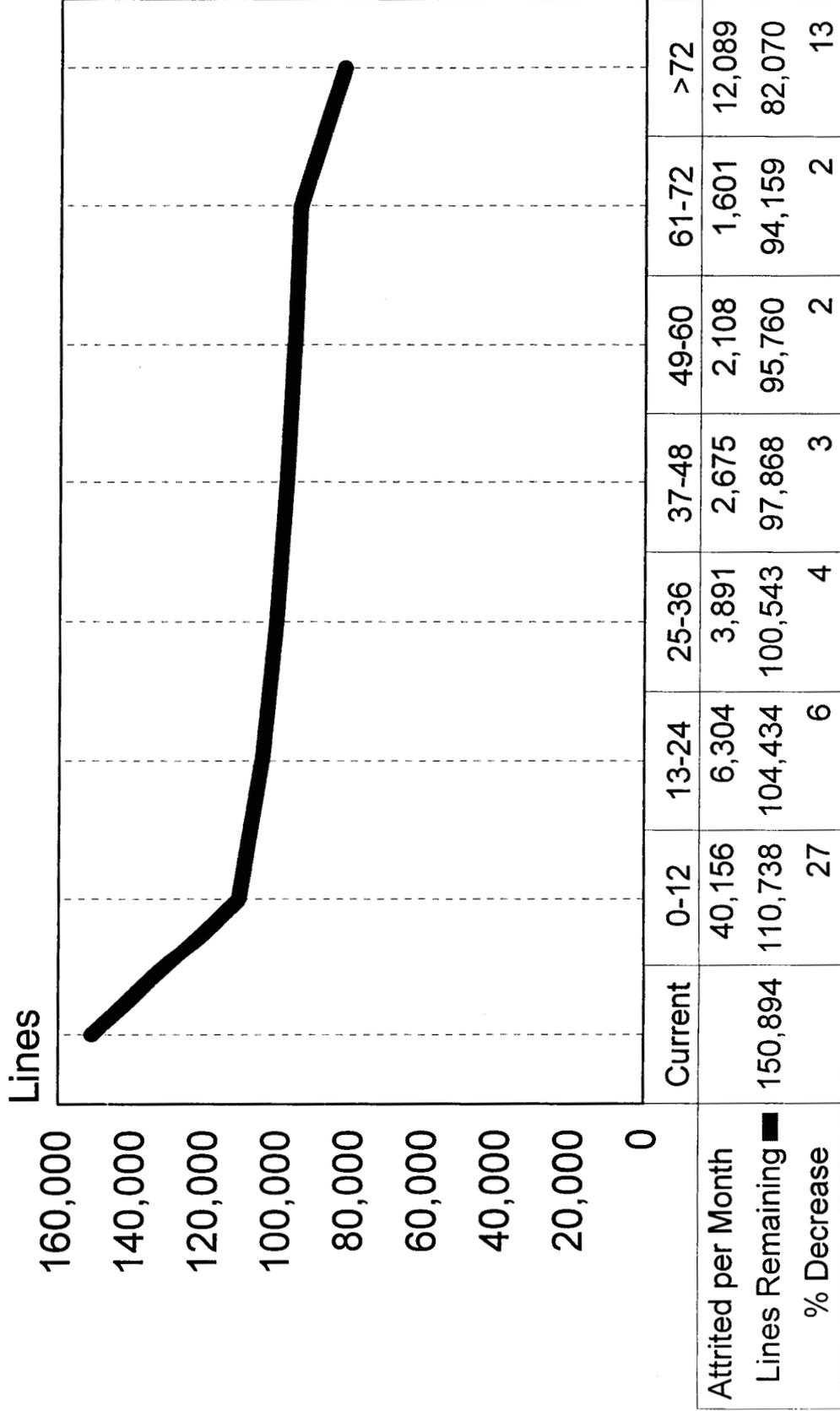
Prepared by: C. Prior/DRMS-B/DSN932-7216/25Mar95

Encl 1

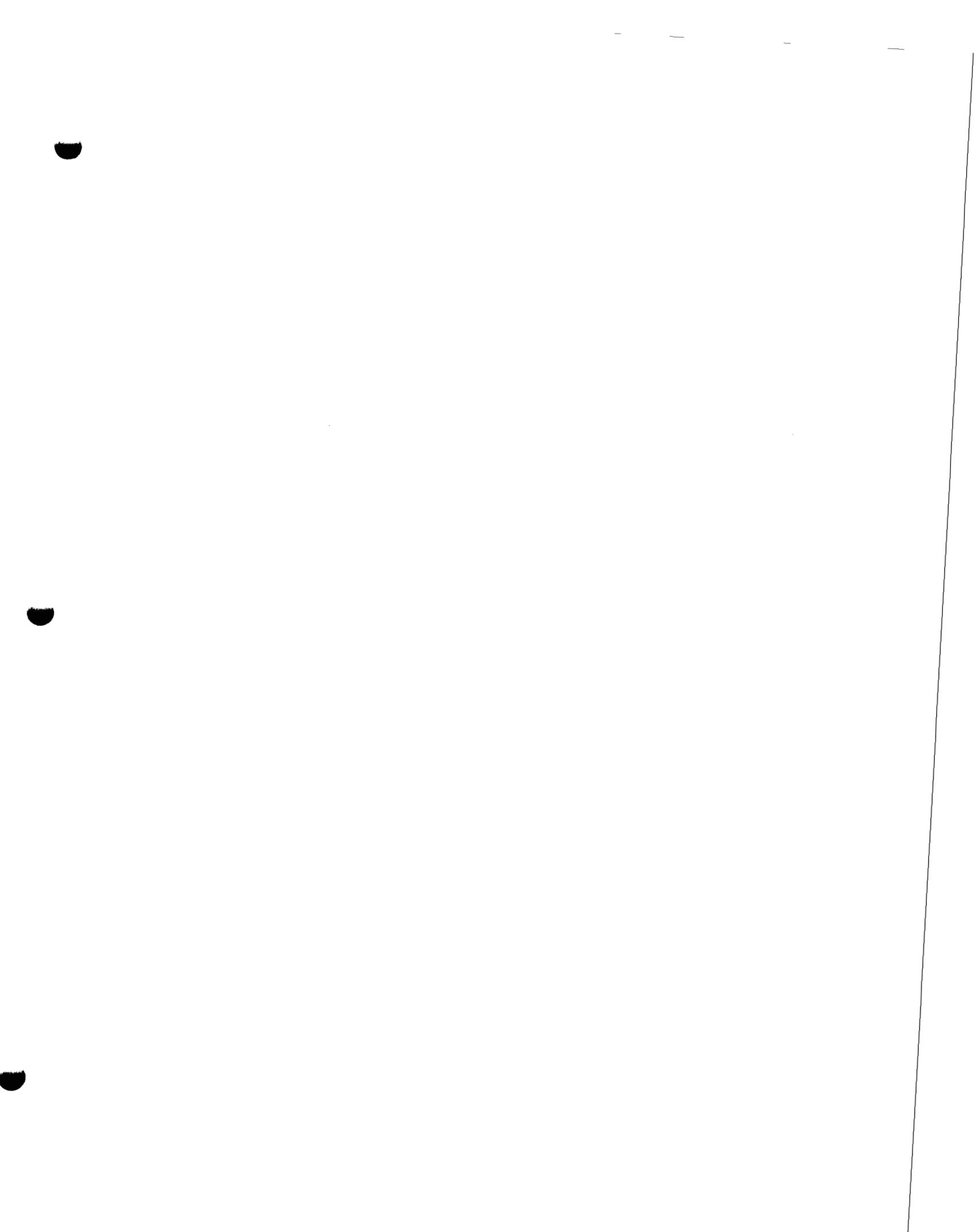


DDRT PROJECTED ATTRITION RATE

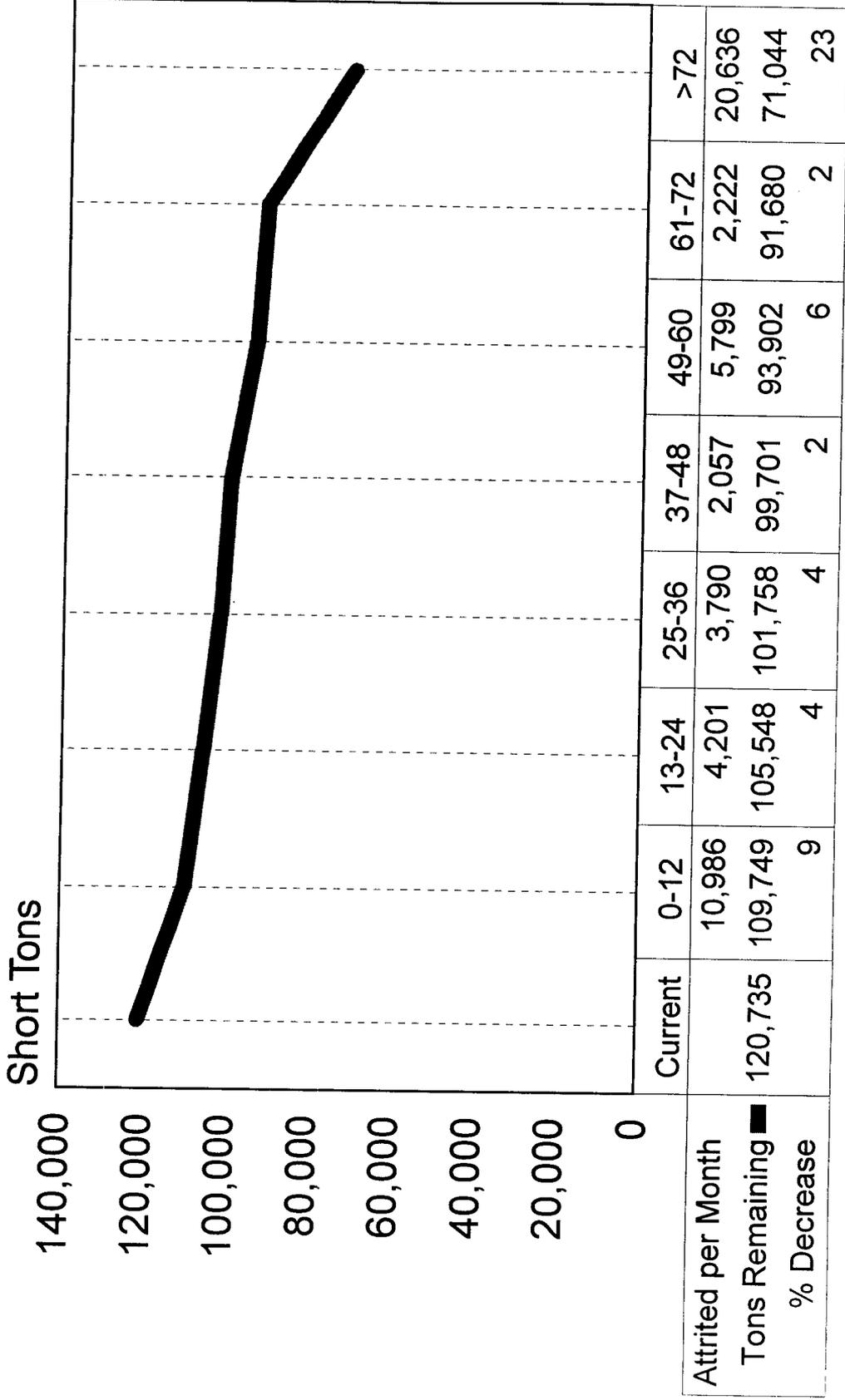
As of 17 Mar 95



Based on FY94 Issue Data. Remaining lines had no activity in FY94.



DDRT ATTRITION RATE

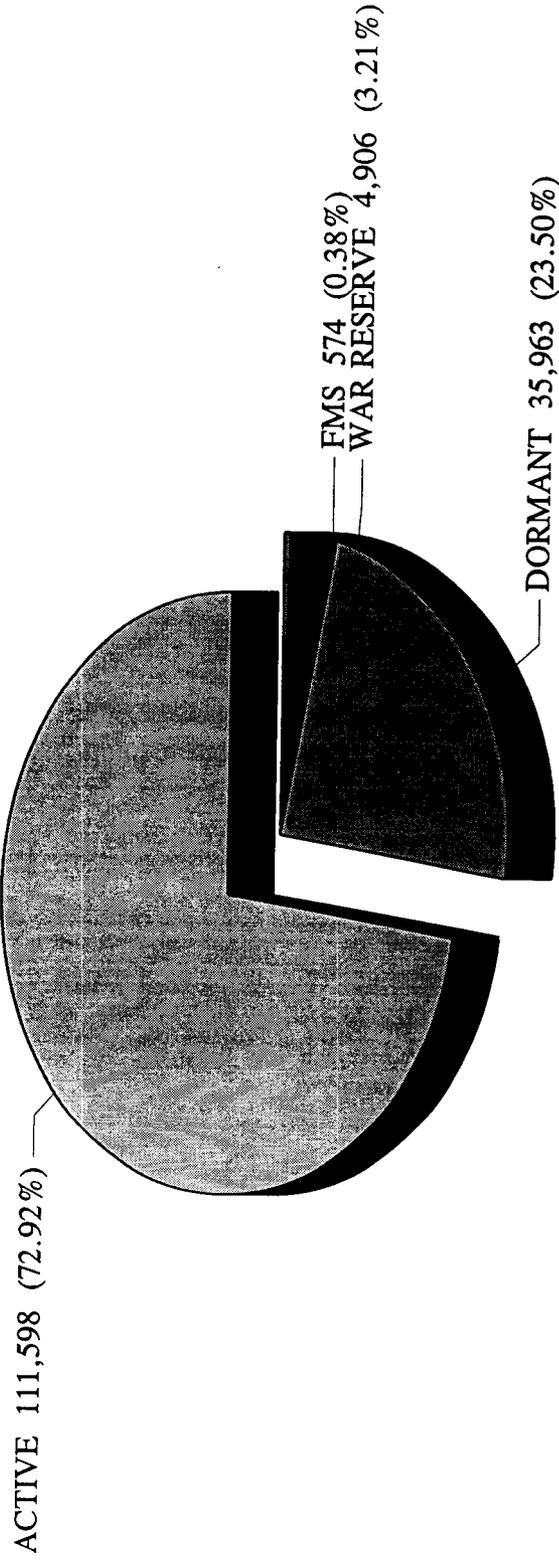


Based on FY94 Issue Data. Remaining tonnage had no activity in FY94.



DORMANT MATERIEL

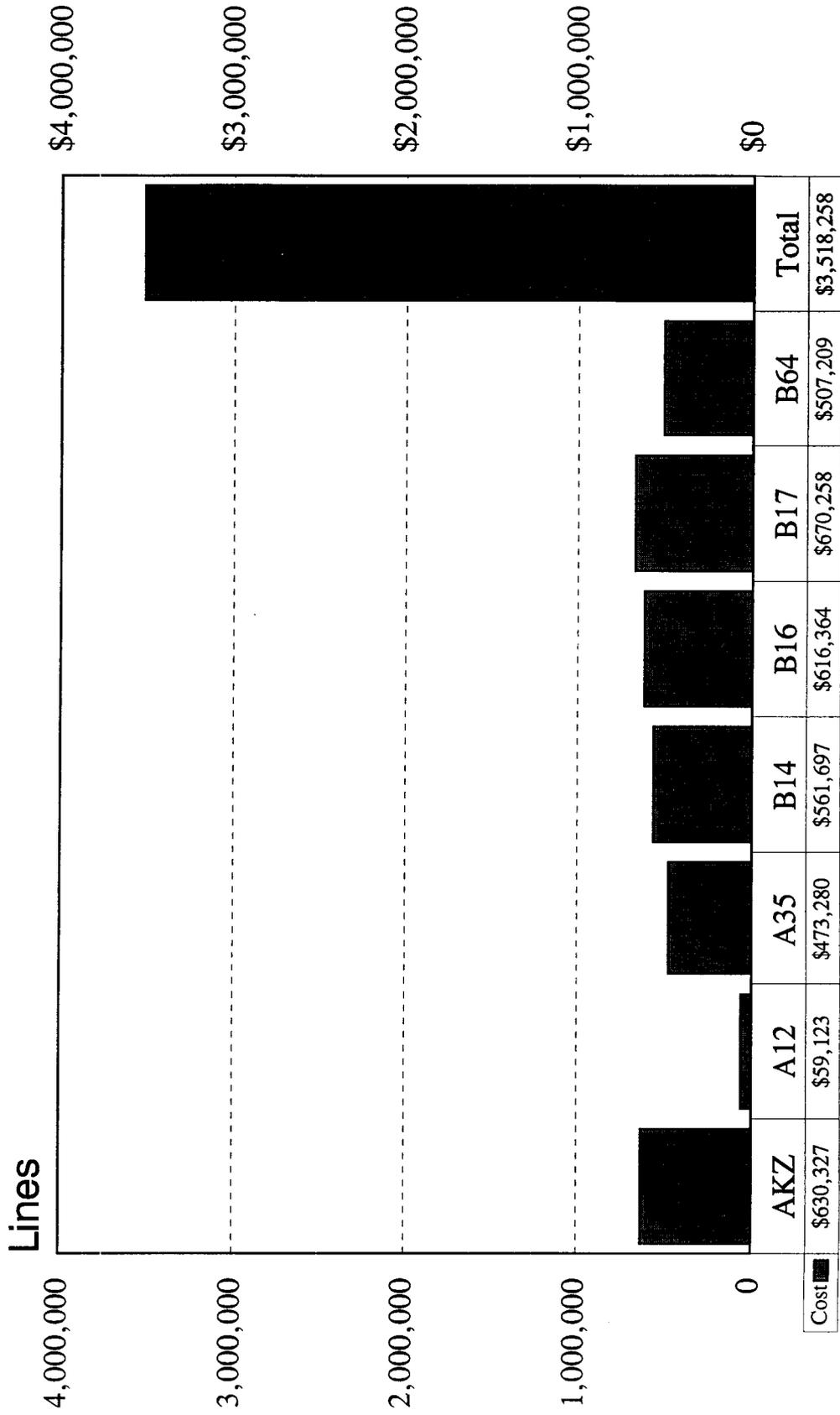
Defense Distribution Depot Red River



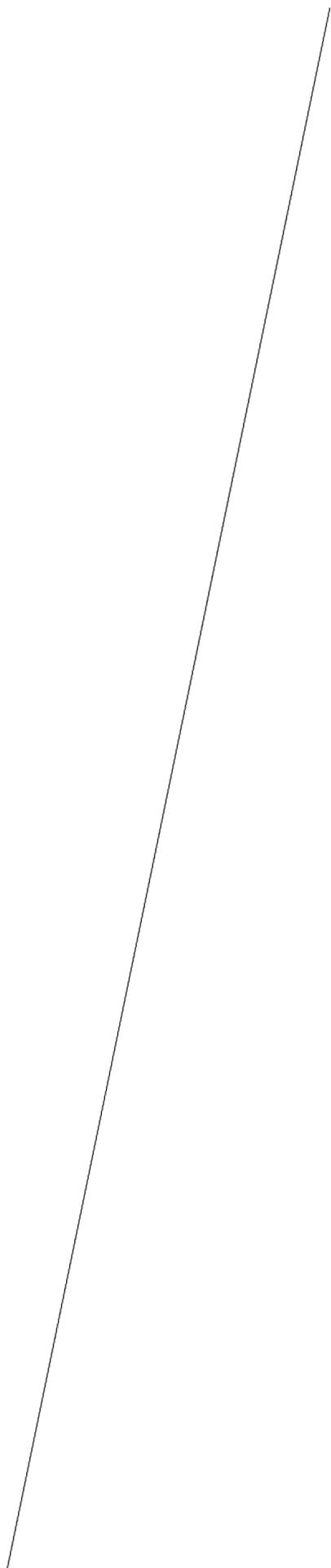


ICP COSTS TO RELOCATE DDRT MATERIEL

ARMY

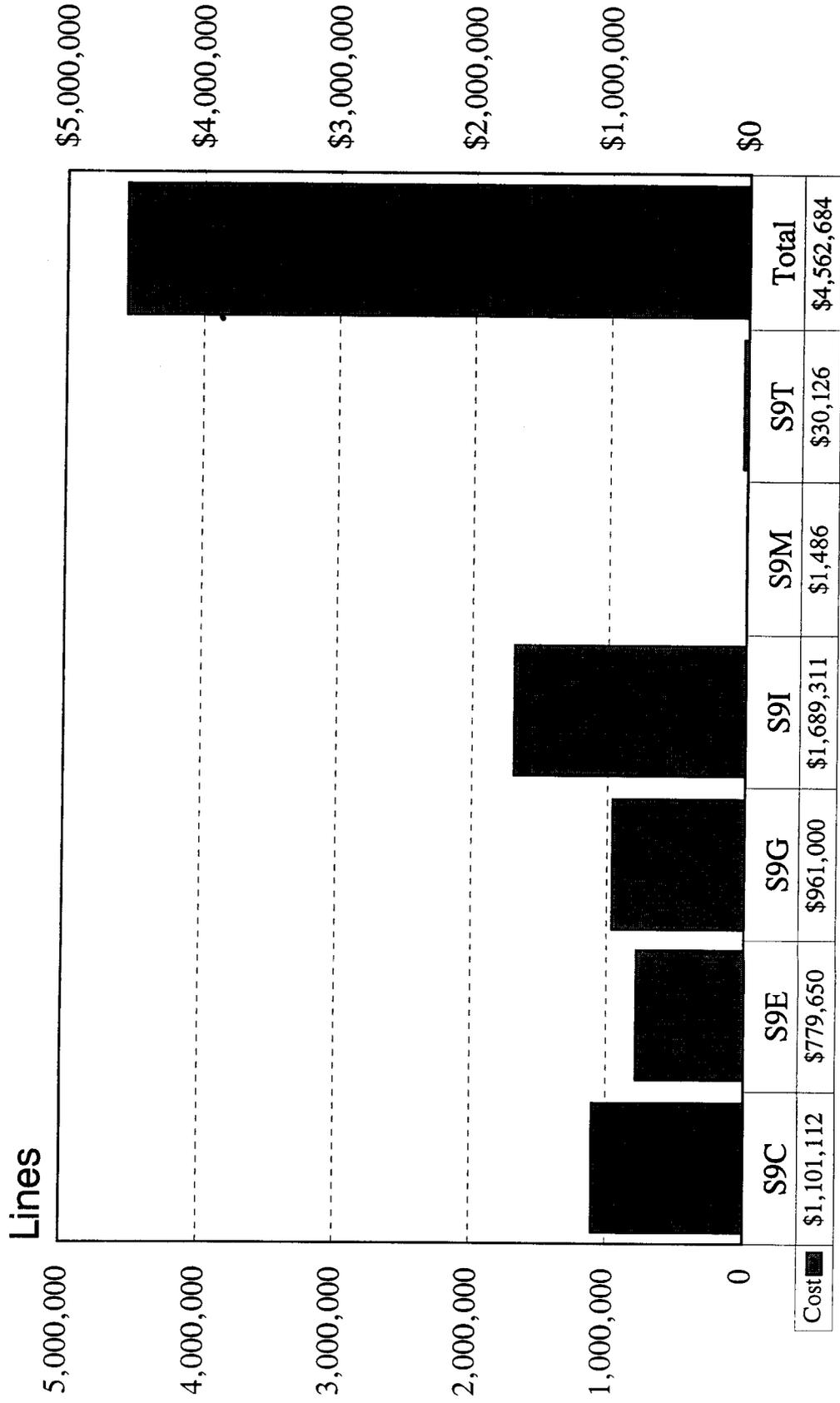


Lines x \$29.71 Ship Cost + Lines x \$29.71 Receipt Cost

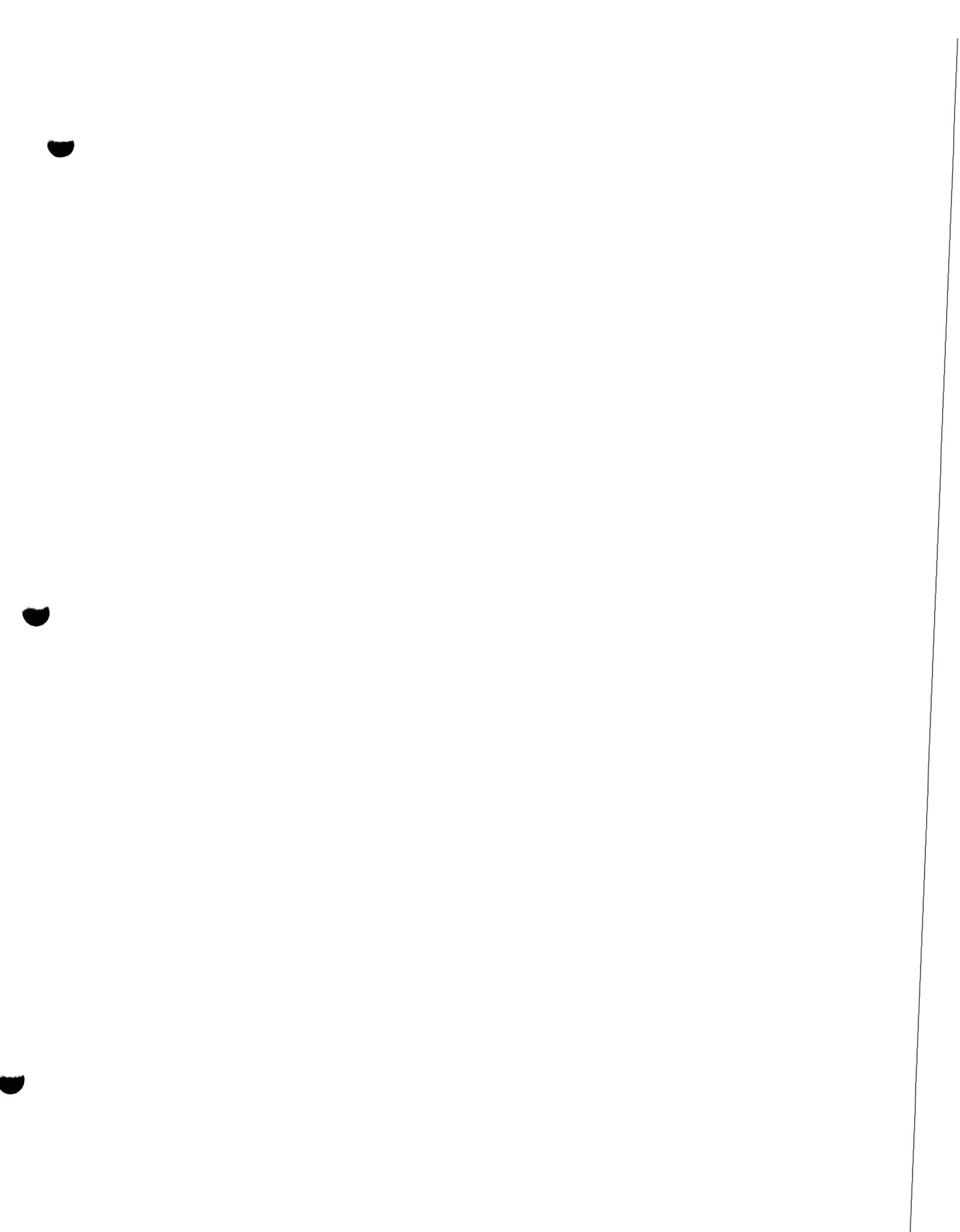


ICP COSTS TO RELOCATE DDRT MATERIEL

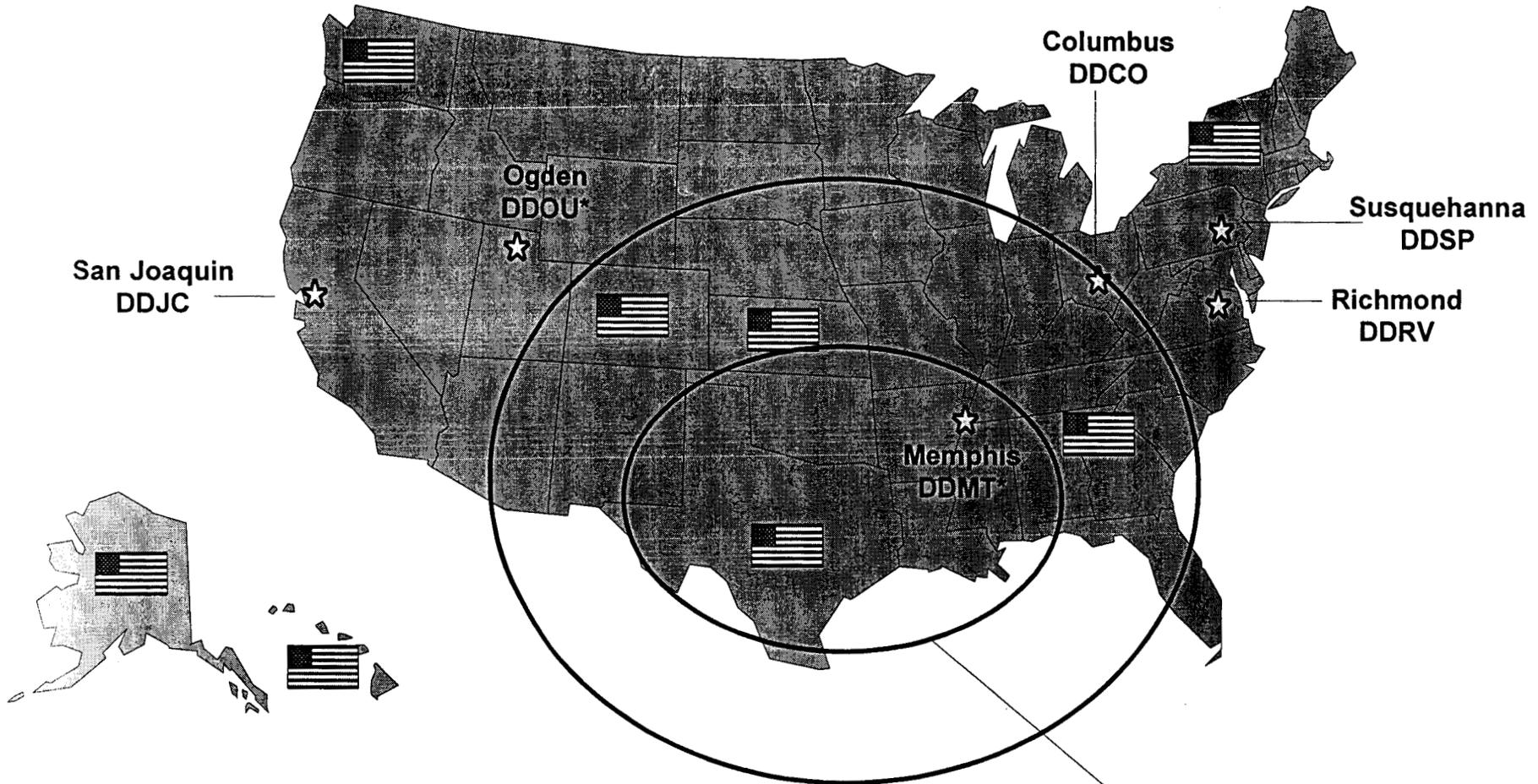
DLA



Lines x \$29.71 Ship Cost + Lines x \$29.71 Receipt Cost



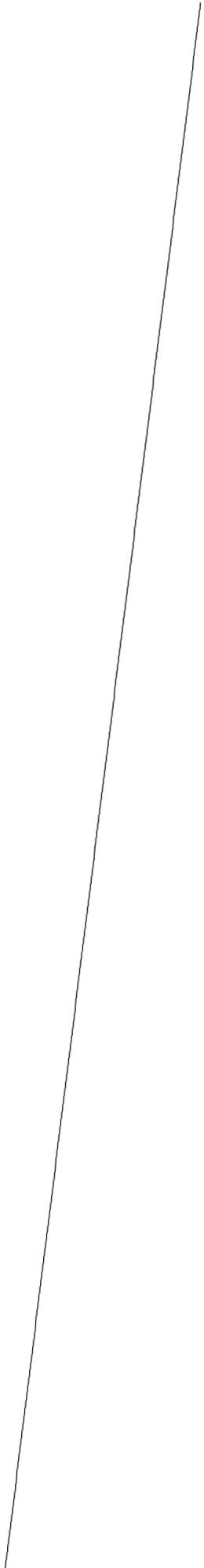
DLA STAND-ALONE DEPOTS AND U.S. ARMY PROPOSED STRUCTURE



* - Recommended for Closure BRAC 95.

 Proposed Division level components of the realigned Army. Two additional Divisions will be located in Germany and Korea.

From DDRT:
Within 1 Day Transit
Within 2 Days Transit



Opening Testimony for DLA BRAC 95

Good afternoon. My name is Major General Lawrence P. Farrell and I am the Principal Deputy Director for the Defense Logistics Agency at Cameron Station in Alexandria, Virginia. I also served as the Chairman for the DLA BRAC Executive Group for the complete duration of this round of the base closure and realignment process.

I would like to first refresh you on DLA's mission, then walk you through DLA's BRAC 95 approach, outline our recommendations, and finally present you with an overall summary of DLA's actions.

DLA is a combat support agency providing worldwide logistics support and related services throughout the Department of Defense in the areas of contract management, distribution management, and inventory management. The Agency's goal is to be the provider of choice, around the clock, around the world, providing logistics readiness at reduced cost thus enabling weapon systems acquisition at reduced cost. To that end, we have implemented many innovative business practices, such as direct vendor delivery, business process engineering, electronic commerce/electronic data interchange which will reduce lead-time and the cost of our services to our customers.

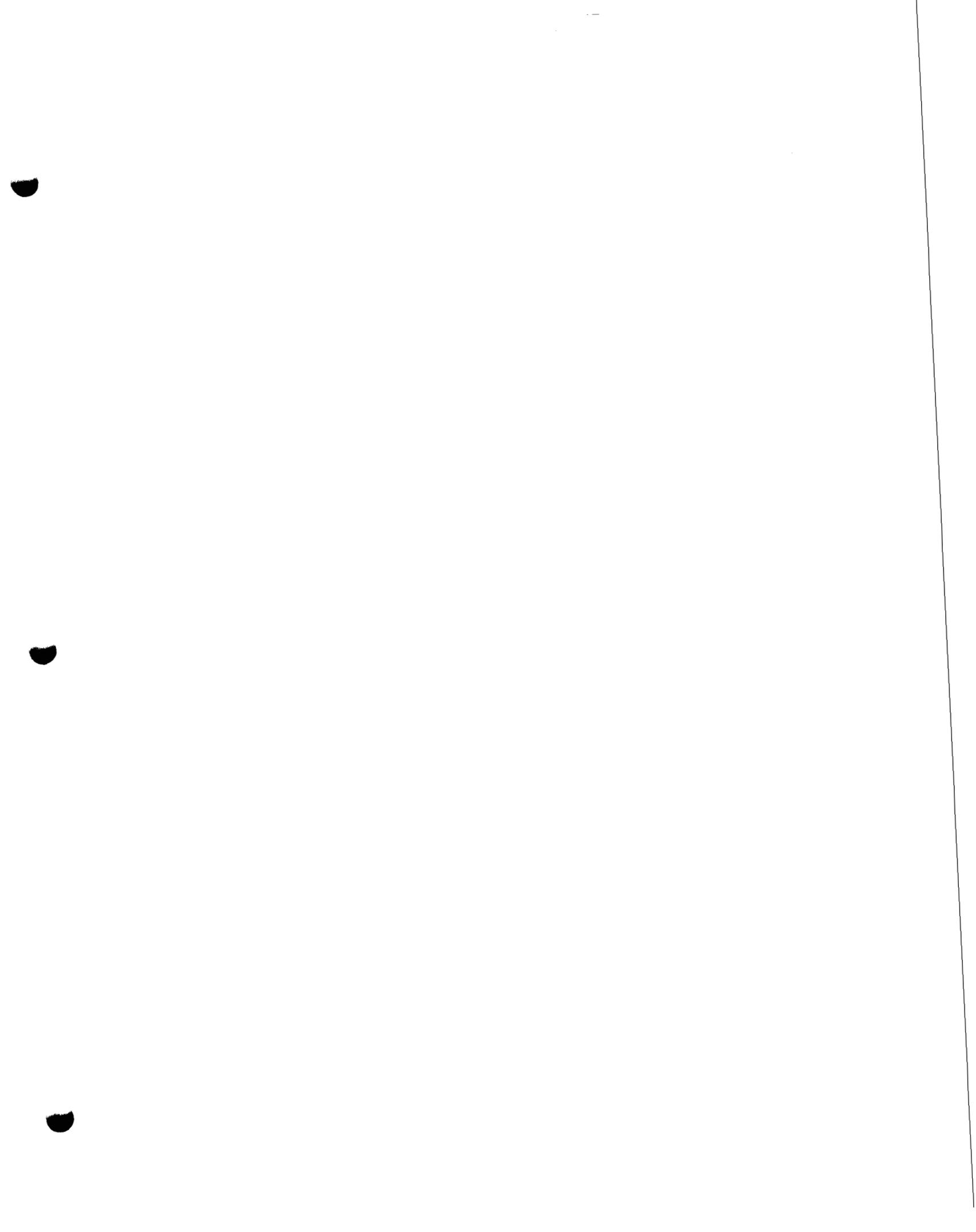
The DLA approach to BRAC 95 was consistent with the Public Law, the Force Structure Plan, the DoD Selection Criteria and OSD policy guidance. Our step-by-step process outlined on this chart lead us to make recommendations which are fully consistent with our DLA Strategic Plan, our Concepts of Operations for our major business areas, and the Force Structure Plan. Military judgment was exercised at each step in the process.

Through the force structure drawdown and DLA's initiatives, including optimizing storage space, shifting workload to the private sector, and incentivizing the customer to buy smarter, DLA projects that storage capacity requirements will be reduced by 43 percent by the year 2001. A 52 percent reduction in workload due to reduced inventory requirements and a 55 percent reduction in personnel who support that workload are projected.

Storage capacity or cube is the constraint within DLA relative to how much we can close. We must size our distribution system to meet our customers' requirements. At the end of FY 94, DLA had 618 million attainable cubic feet of storage space while our requirement is at 519 million attainable cubic feet. Our Storage Management Plan which identifies increases to storage requirements such as Army stocks currently stored at Sennaca and Sierra Depots, which are closing in BRAC 95, European returns and decreases resulting from Service and DLA Inventory Reductions place our requirement for the year 2001. DLA closures in BRAC 95 reduce storage capacity by 114 million attainable cubic feet resulting in capacity of 431 million attainable cubic feet. A shortfall of 21 million attainable cubic feet is projected. As indicated earlier, DLA plans to use cross Service transfers, if necessary, at collocated depot locations to make up any deficit in storage capacity.

Throughput capacity is not a constraint. DLA measures its throughput by bin, bulk open storage, and bulk covered storage. Even after implementation of our BRAC 95 recommendations, DLA will still have excess throughput capacity.

The Army recommended closure of two of its maintenance depots at Letterkenny, Pennsylvania and Red River, Texas. Following our Concept of Operations, DLA made the decision that closure of the maintenance activities at these locations eliminated the need for a DLA presence there. Since the Agency did not need the storage capacity, the Agency recommended the closure of the DLA Distribution Depots at Letterkenny and Red River.



Questions and Answers

Chart 4

Question: You talk three vehicle maintenance depots. I thought Letterkenny was a missile depot.

Answer: They have been designated as a missile depot but they also support maintenance of the Howitzer Family of Vehicles

Question: How do you know the workload will support 1.75 depots?

Answer: That computation was made using FY99 funded workload as identified in the Defense Business Plan. That workload divided by the total capacity of the three depots equals 1.75. (See your backup chart for Chart 4.)

Questions and Answers

Chart 5

Question: What specific concepts are you referring to?

Answer: Readiness, Sustainability and Total Life Cycle support are the reasons for organic depots. Accomplishing core workload requirements in public depots and non-core workload in the private sector. Design, develop, manufacture and install major modifications and upgrades in the private sector.

Question: What is core workload?

Answer: The weapon systems required to fight a war as defined by DoD

Question: What do you mean by partner with industry?

Answer: Sharing facilities, equipment, and technology. In other words, industry could use some of the excess depot capacity. This would increase readiness & share the overhead burden.

Question: How do you know that Red River and Anniston have existing capability and capacity?

Answer: The community reviewed the DoD Tactical Missile Maintenance Consolidation Plan and made that determination. In fact these missiles were maintained by the depots. At Red River, the Raytheon Operation was closed, making missile facilities available. Also, at Red River, the Chaparral System is being phased out and those facilities are available.

Questions and Answers

Chart 6

Question: How does the taxpayer win?

Answer:

- Avoids the cost of closure
- Utilizes existing facilities
- Avoids unnecessary construction
- Avoids Transportations costs between government activities and private industry
- Shares overhead expense

Questions and Answers

Chart 2

- **Why do you consider the results flawed?** Army and DLA conducted independent BRAC analysis. There was no DoD consolidated military value assessment or cost analysis which my following charts will show.
- **When did the community make this request and to whom?** 5 Jan 95, in the Pentagon to Under Secretary of Army Joe Reeder, Under Secretary of Defense Robert Bayer, and Army TABS Team Leader BG Jim Shane.
- **How do you know it did not happen?** There were no COBRA runs at the DoD level and the Army COBRA does not contain any data relative to DLA or other tenants.

Questions and Answers

Chart 3

- **What non-BRAC savings were included?** Personnel reductions attributed to normal workload reductions. These would have occurred - will occur - without BRAC. Inclusion of the savings as BRAC savings is intentionally a misrepresentation to the public.
- **What is included in the DLA relocation costs?** \$273M for relocation of active mission related stock and the relocation of people and equipment to the gaining installations.
- **Where did you get the MIL-CON requirement?** \$19M hardstand for storage of vehicles (DLA Cobra) 15M maintenance facilities to accommodate the receipt of the tracked vehicle workload which was included in the Joint Cross Service Group Study but omitted from the Army Cobra.
- **Explain supply/storage for Rubber Products.** The rubber products mission is not independent. It requires refrigerated storage of raw rubber, receipt and issue of unserviceable assets, preservation and packaging after rework, storage, and distribution to the customer. These services and the facilities are provided by DLA.
- **What do you mean by tenant support of enclaved operations?** Currently, medical services and property disposal are provided by tenants to both Lone Star Army Ammunition and Red River. However, both of these tenants are slated for elimination but the requirement still exists. Also, the Test Measurement Diagnostic Equipment Center provided calibration of the ammunition gages. Ammo is staying.
- **Why do you indicate that Non-appropriated Fund Accounting was not considered?** Review of the Army analysis indicates that every tenant on the installation was addressed with the exception of NAF. They occupy five buildings and employ 191 personnel and if they remain on the Red River installation will require support from base operations.

Questions and Answers

Chart 4

- **How do you know DLA's decision was based on the Army's decision and not a military value and economic analysis?** Major General Farrell's testimony before the commission specifically stated that.
- **What do you mean - not based on cost saving?** That is what they said

Questions and Answers

Chart 5

- **How do you explain the difference in recurring savings?** The Army claimed non-BRAC savings based on normal workload reductions - we did not. Essentially the only true savings are base operations reductions. The maintenance work still has to be done be it at Anniston or Red River.
- **How do you explain the difference in the one time costs?** Army did not included the cost of the DLA relocation or the MIL-CON requirements that we previously addressed. We did.
- **How did you calculate the return on investment years?** Simply by dividing the one time cost by the annual net savings.

Questions and Answers

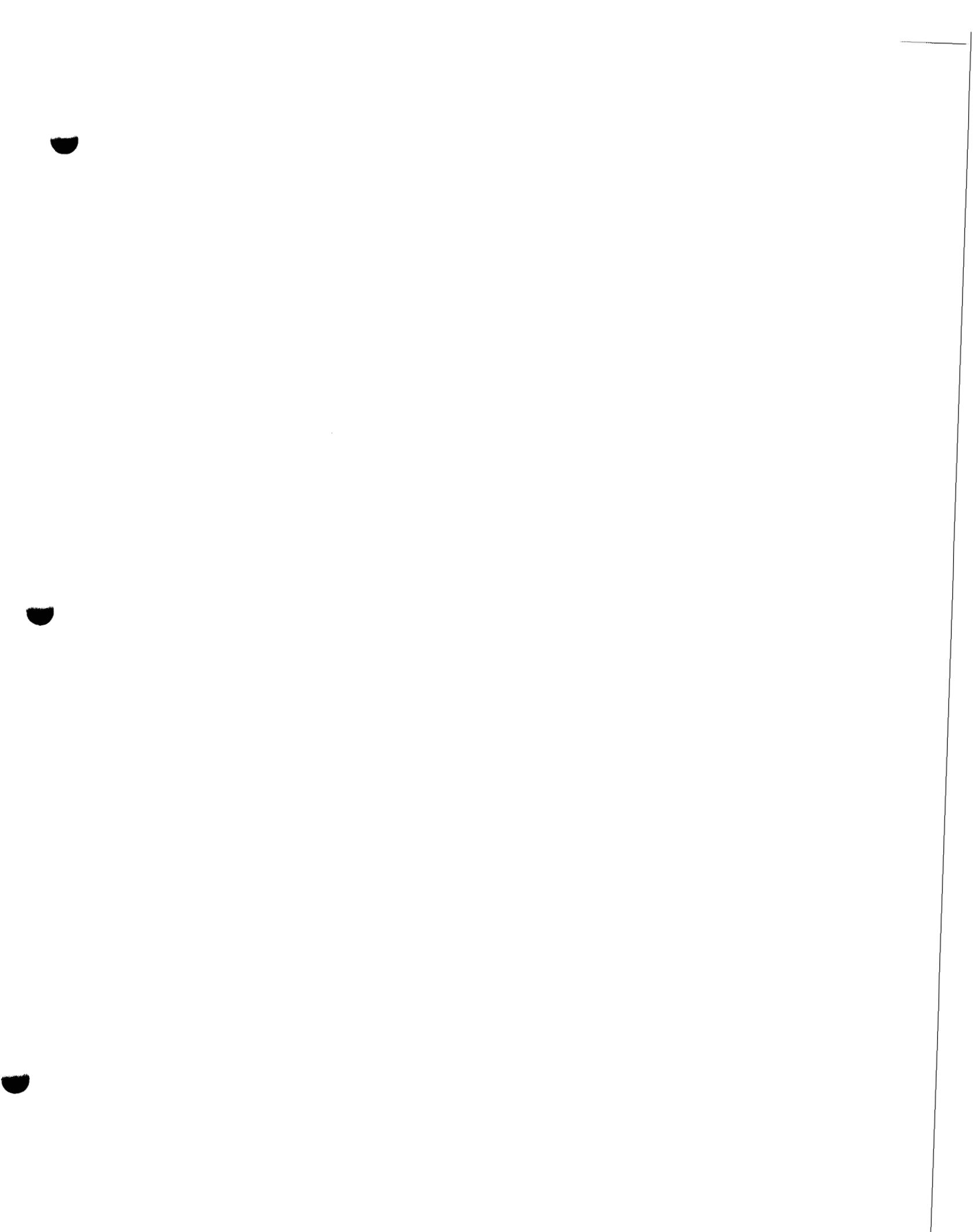
Chart 6

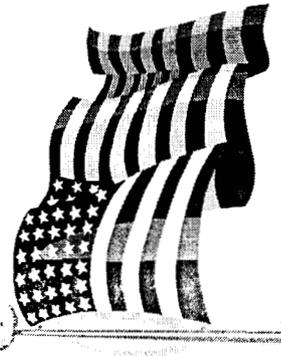
- **How does profitability relate to Net Operating Result?** Profitability is the Net Operating Result. It is expressed as the difference in the revenue received from customers for products produced less the expenses incurred during the production process.

Questions and Answers

Chart 7

- **What does this show us?** It clearly shows that Red River is the most efficient depot in the Army Depot System over a five year period. And I might mention that Red River is the only depot that has had positive profitability each of those years.





Return on Investment

	Army (\$M)	RRAD Complex (\$M)	Community Estimate Army Maint* (\$M)
Recurring Savings	\$129.0	\$13.1	\$9.2
Recurring Cost	<u>\$5.8</u>	<u>\$5.8</u>	<u>\$5.8</u>
Annual Net Savings	\$123.2	\$7.3	\$3.4
One Time Cost	\$59.6	\$412.6	\$145.7
Return on Investment	Immediate	57 years	43 years

*Assumes DLA remains at Red River

Chart 5 - Return on Investment

As a result of the flaws I have just addressed, I take issue with the Army's calculation on return on investment. The Army says they will receive an immediate return on investment. This is simply not the case. Using DoD data we estimate that the return on investment will be 57 years, four years longer than this fine installation has been in existence. What a travesty if we let this happen. It simply does not make sense!

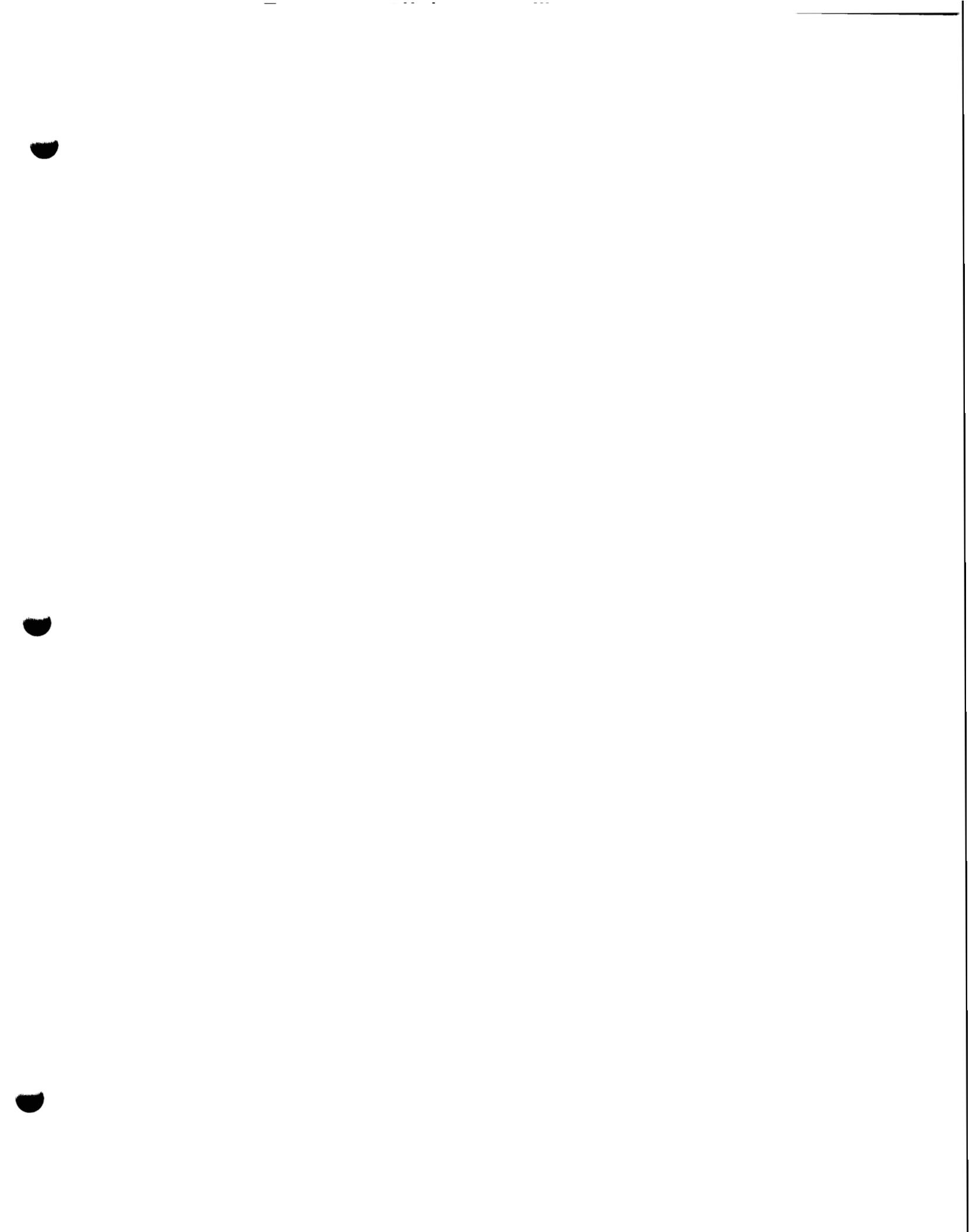
Let me give you a little more detail on the computations. When you take out the savings claimed by the Army that are the result of Force Structure changes not BRAC, the only real savings that would accrue are base operations or overhead personnel. This is 337 personnel or \$13.1 million per year. The Army falsely assumed that the direct labor manhours performing the mission could be eliminated but the manhours will be needed by Anniston. The community used the Army's estimate for recurring cost which includes the base operations personnel required to support the remaining operations enclaved to Lone Star Army Ammunition Plant. The annual net savings is \$7.3 million. We believe the one-time cost is understated by \$319 million for relocation of DLA stocks, associated personnel costs, and equipment relocation, and \$34 million of construction required at Anniston. When the one time cost is divided by the annual net savings, the results of return on investment is 57 years.

If you look at the column on the right, we have also computed the return on investment assuming the DLA mission remains at Red River and only the Army Maintenance mission is moved to Anniston. The recurring savings is based on elimination of 237 base operations or overhead personnel for \$9.2 million per year. Again, the direct labor manhours performing the mission at Red River will be needed at Anniston. The Army falsely assumed they would not be needed and claimed them as BRAC savings. The one-time cost is understated by \$34 million for additional construction required at Anniston and \$52.1 million for relocation of the core tracked vehicles and associated repair parts. This gives a return on investment of 43 years. In all cases, the Army failed to include the cost of transfer of the core tracked vehicles and associated repair parts.

Simply stated the economics do not support relocation of either the DLA distribution mission or the Army maintenance mission. We believe DoD substantially deviated from the Final Selection Criteria Number 5 - Return on Investment.

RELOCATION COSTS — RED RIVER TO ANNISTON

	DDRT LABOR	TRANS	DDAA LABOR	TOTAL
ALL VEH	33,614,882	19,905,270	9,552,325	63,072,477
CORE VEH FY95/96	4,710,213	2,618,141	1,268,608	8,596,962
ISA/SPT STOCK	41,100,418	1,385,881	1,028,019	43,514,318
CORE VEH + ISA/SPT	45,810,631	4,004,022	2,296,627	52,111,280
ALL VEH + ISA/SPT	74,715,300	21,291,151	10,580,344	106,586,795



JIM CHAPMAN
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TEXAS

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Congress of the United States
House of Representatives
Washington, DC 20515-4301

April 12, 1995

COMMITTEE:
APPROPRIATIONS
SUBCOMMITTEES:
ENERGY AND WATER DEVELOPMENT
VA, HUD, AND INDEPENDENT
AGENCIES

The Honorable Alan J. Dixon, Chairman
The Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Chairman:

Thank you for traveling to Northeast Texas last week to visit Red River Army Depot (RRAD) and the Defense Logistics Agency's Distribution Depot Red River (DDRT). It was an honor to present the community's concerns about the Defense Department's closure recommendations.

I am also grateful to you for submitting my questions for the record to the Department of the Army and the Defense Logistics Agency. Please find enclosed a series of follow-up questions that seek to gain greater knowledge of the Army's depot evaluation procedures. I would very much appreciate it if you would submit these questions to the Defense Department and the Army with the request for a response in the customary five working day time-frame.

I thank you in advance for your attention to this matter, and I look forward to the Commission's regional hearing in Dallas next week.

Sincerely,


Jim Chapman
Member of Congress

Enclosures

Questions for the Army submitted by Congressman Jim Chapman

QUESTION 1

The Army has stated that it did not base its BRAC recommendations on savings realized from workload reductions resulting from downsizing. The Army's analysis shows the elimination of 1847 personnel at Red River and the realignment of only 375 personnel to Anniston, yielding a net savings of 1472 personnel. Provide a detailed analysis of how the Army could reduce 1472 personnel and include a description of the process improvements that will allow a savings of over 1000 direct labor positions, breakdown of the projected types of personnel included in the 375 proposed for realignment, the projected workload used to make the calculation, and the number of base operations personnel eliminated.

QUESTION 3

Provide the following information, showing costs and personnel estimates used in the Army COBRA analysis, for support provided for remaining operations.

<u>Operation</u>	<u>Support Required</u>
Missile Recertification Office	Base Operations U.S. Army Health Clinic District Test Measurement and Diagnostic Equipment Center (TMDE) Navy, Defense Printing Service Regional Defense Reutilization & Marketing Office (DRMO)
Consolidated Non-Appropriated Fund Accounting Office	Computer Support Other Base Operations Support U.S. Army Health Clinic
Ammunition Operations	Base Operations U.S. Army Health Clinic TMDE DRMO Navy, Defense Printing Services
Rubber Operations	Base Operations DRMO U.S. Army Health Clinic TMDE
Defense Finance and Accounting Service, Non-Appropriated Payroll Activity	Computer Support

QUESTION 4

The Army, in answering a question related to consideration of combined costs of RRAD, DDRT and LSAAP, stated that it made allowances for the DLA Regional Distribution Center to be part of the enclave supported by LSAAP. Specifically, what provisions were made for base operations support, medical support, DRMO Marketing Office support? What were the cost and personnel estimates for this support? Also, what costs were included for the movement of core tracked vehicles and associated repair parts from RRAD to ANAD? Were these estimates included in the COBRA analysis?

QUESTION 5

On January 5, 1995, the community specifically requested that the Army and DoD evaluate RRAD, DDRT, LSAAP, and tenants as a single military complex. Subsequently, the Army made its analysis independent of costs associated with "disestablishment" of DDRT. DLA made its decision to close DDRT because of the Army's decision to move the depot maintenance mission to Anniston. Did the Secretary of Defense accept the two independent analyses and recommendations or was an analysis made at the DoD level? If such an analysis was made, provide it. If it was not done, why not?



GAO

United States General Accounting Office

Report to the Congress and the
Chairman, Defense Base Closure and
Realignment Commission

April 1995

MILITARY BASES

Analysis of DOD's 1995 Process and Recommendations for Closure and Realignment



Chapter 2
BRAC 1995 Savings Are Expected to Be
Substantial, Although Somewhat Imprecise
for Now

COBRA uses authorized personnel positions for analysis; however, we found that the actual number of civilian personnel at a base may be less. To determine the impact of this difference, we completed a sensitivity analysis, assuming that the actual civilian personnel levels were 98 percent of what was authorized (an approximation based on differences in recent fiscal years). The results indicated that one-time costs decreased by \$17 million, with a 6-year net increase in savings of \$27.7 million. This appeared to be caused by (1) reduced moving costs because fewer positions were being realigned and (2) greater overhead savings.

DOD's BRAC policy guidance stipulates that personnel reductions associated with force structure reductions are not to be included in BRAC savings. Other military personnel reductions occurring at bases slated for closure or realignment may be counted as savings to the extent that they represent reductions in salary costs. While such reductions are taken, they may not always result in reductions in authorized end strength. The Navy and the Air Force indicate that they reduce their end strengths to match military personnel reductions resulting from BRAC; the Army, which is claiming savings from such reductions in BRAC 1995, indicates that it does not expect to take commensurate reductions in end strength. We calculate that approximately \$41 million of the Army's annual recurring BRAC savings is related to such personnel reductions. Since these personnel will be reassigned elsewhere rather than taken out of the force structure, they do not represent dollar savings that can be readily allocated outside the personnel accounts.

We also found that DOD components were not always able to identify where activities from closing or realigning bases would relocate. Therefore, to fully capture costs and savings, a generic "base X" was used.² Collectively, the services and DLA included base X in 32 (22 percent) of their BRAC 1995 recommendations, accounting for 12 percent of all personnel realignments and 3 percent of costs. Further, in 15 of these 32 recommendations, more than half of the personnel realignments were to base X. Because base X represents an average cost option, or in the case of the Navy and Air Force a higher than average cost option, the difference between the COBRA cost estimate and the eventual implementation cost could be more or less for these recommendations. The components with the greatest number of base-X recommendations were the Army and DLA. Army and DLA officials indicated that prior BRAC experience has shown that

²For anticipated relocations of less than 50 miles, a generic "base Y" was used. Relocations to base Y, as for actual relocations less than 50 miles, do not include personnel moving costs.

MISSILE SUPPORT

<u>ITEM</u>	<u>TRANSFER LOC</u>	<u>SQ FT REQD</u>	<u>SQ FT AVAIL</u>	<u>BLDG</u>
Sparrow	Red River AD	5,000	5,000	957/1130/939
*Sidewinder	Red River AD	12,900	12,900	957/939
*Stinger	Red River AD	1,500	1,500	957
Army Tactical Missile	Anniston AD	4,200		

* These items require 100,000 class clean room which is presently operational in Bldg 957

GROUND SUPPORT

<u>ITEM</u>	<u>TRANSFER LOC</u>	<u>SQ FT REQD</u>	<u>SQ FT AVAIL</u>	<u>BLDG</u>
Patriot (Major Item)	Red River AD	9,000	9,000	421
Avenger	Red River AD	5,720	5,720	421/406
MLRS	Red River AD	8,100	8,100	406
HAWK (Major Item)	Barstow	17,000		

**COST TO TRANSFER MISSILE EQUIPMENT
FROM LETTERKENNY**

<u>ITEM</u>	<u>TRANSFER LOC</u>	<u>EQUIPMENT TRANSFER COST</u>
Sparrow	Red River AD	\$170,000
Sidewinder	Red River AD	\$130,000
Stinger	Red River AD	*N/A
Army Tactical Missile	Anniston AD	\$415,000

* STINGER is still under contract and depot equipment and maintenance has not been established.

**COST TO TRANSFER GROUND SUPPORT
EQUIPMENT FROM LETTERKENNY**

<u>ITEM</u>	<u>TRANSFER LOC</u>	<u>EQUIPMENT TRANSFER COST</u>
Patriot (Major Item)	Red River AD	
Avenger	Red River AD	
MLRS	Red River AD	\$25,000
HAWK (Major Item)	Barstow	\$ 8,000

POINT PAPER

SUBJECT: Cost to Relocate Missile Recertification Office from RRAD

1. PURPOSE. To provide information on the relocation of Missile Recertification Office.

2. FACTS.

a. PATRIOT Equipment - Disassembly, package, transportation, installation, verification of test equipment, tools, fixtures, office equipment, and spares. \$3,400,000. BASED UPON MICOM PROJECTION.

b. HAWK Equipment - Same as above. Estimated cost \$2,000,000. Based on relocating a FMS Customer.

c. HAWK and PATRIOT Training - Train new workforce (90%). Training cost includes salaries - \$5,700,000. *standard*

d. Missile Readiness - Processing cost over and above currently programmed cost. Work to be performed at OCONUS locations until new facilities and training are completed:

(1) PATRIOT:

Transportation	\$6,362,422	
Missile Processing	<u>5,703,130</u>	(NAMSA)
TOTAL	\$12,065,552	

(2) HAWK: \$6,000,000 Based on WAG.

e. New Construction - Worst case estimates, 70,000 square feet to meet recertification processing and inert storage requirements. Costs are based on estimates provided for Depot Tiering Concept - \$12,720,000.

f. Explosive Storage - 253 new standard igloos required to store HAWK and PATRIOT (253 x 400K = \$101M).

g. Missile Movement - Cost to relocate storage of missiles from RRAD to LEAD.

HAWK	\$ 1.531M
PATRIOT	<u>964k</u>
TOTAL	\$2.495M

h. Total estimated cost to relocate MRO and become fully operational:

Relocate Equipment	\$ 5,400,000
Training	5,700,000
Msl Readiness	18,065,552
New Construction	12,720,000
Explosive Storage	101,000,000
Missile Movement	<u>2,495,000</u>
TOTAL	\$145,380,552

JESSIE C. WILLIAMS/3202

Community Briefings



**Red River Army Depot
On Site Visit
April 6, 1995**

Summary Book:

Seneca Army Depot

J.J. Gertler

Defense Base Closure
and Realignment Commission