

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

SECOND

*NS Fed
Nov 29*

AL REGULATION INSTITUTE

"NUP AND REUSE"

MATTHEW P. BEHRMANN

STAFF DIRECTOR



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE CLOSURE CLEANUP AND REUSE - THE COMMISSION'S PERSPECTIVE

- ***COMMISSION ROLE AND CHARTER***
- ***REVIEW OF POST CLOSURE ACTIONS AND PERSPECTIVE USES***
- ***THE FIVE-POINT PLAN AND REGULATORY CONSIDERATIONS***
- ***DOD POLICY ISSUES ON CLOSURE AND REUSE***
- ***PRIVATE SECTOR THOUGHTS***
- ***COMMUNITY AND INDUSTRY - BE PREPARED TO BE SUCCESSFUL***
- ***BOTTOM LINE - FINAL THOUGHTS***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

CHARTER INCLUDES INDEPENDENT ANALYSIS OF DOD BASE CLOSURE AND REALIGNMENT RECOMMENDATIONS

- ***SUBSEQUENT RECOMMENDATION TO THE PRESIDENT***
- ***COMMISSION DOES NOT SET POLICY NOR GOVERN REUSE OPTIONS***
- ***SERVICES KEY ON DOD CLEANUP RULES AND DIRECT ACCORDINGLY***
- ***DOD POLICY REQUIRES CLEANUP WHETHER OPEN OR CLOSED***
- ***COMMISSION CLOSURE COST DETERMINATION DOES NOT INCLUDE CLEANUP***

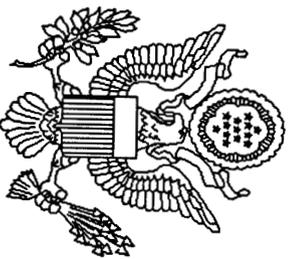


DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

***COMMISSION RECOMMENDATIONS ARE BASED ON EIGHT SELECTION CRITERIA
AND THE DEFENSE FORCE STRUCTURE***

- ***MILITARY VALUE CRITERIA***

- 1) ***CURRENT AND FUTURE MISSION REQUIREMENTS***
- 2) ***AVAILABILITY AND CONDITION OF LAND, FACILITIES AND ASSOCIATED AIRSPACE***
- 3) ***ABILITY TO ACCOMMODATE CONTINGENCY, MOBILIZATION AND FUTURE TOTAL FORCE REQUIREMENTS***
- 4) ***COST AND MANPOWER IMPLICATIONS***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- **RETURN ON INVESTMENT CRITERIA**
 - 5) **EXTENT AND TIMING OF POTENTIAL COSTS AND SAVINGS**
- **IMPACT CRITERIA**
 - 6) **ECONOMIC IMPACT ON LOCAL COMMUNITIES**
 - 7) **ABILITY OF BOTH EXISTING AND POTENTIAL RECEIVING COMMUNITIES' INFRASTRUCTURES TO SUPPORT FORCES, MISSIONS AND PERSONNEL**
 - 8) **ENVIRONMENTAL IMPACT**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***FT MONROE ISSUE DREW MUCH ATTENTION DURING 1993 CLOSURE PROCEEDINGS***
 - ***UNEXPLODED ORDNANCE THROUGHOUT BASE***
 - ***ORDNANCE NOT CONSIDERED AS HAZARD TO PUBLIC HEALTH OR SAFETY AS LONG AS DOD OPERATED***
 - ***IF FT MONROE CEASES TO BE MILITARY INSTALLATION, REVERTS TO COMMONWEALTH OF VIRGINIA, THUS REQUIRING CLEANUP***
 - ***ARMY CLAIMED FUNDING OF ANY CLEANUP WHILE IN OPERATION WOULD NOT BE COMPETITIVE FOR LIMITED RESOURCES***
 - ***IS INSTALLATION TOO "DIRTY" TO CLOSE? CREATES DILEMMA***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***COMMISSION HAS BEEN REVIEWING INDEMNIFICATION CONCERNS AND ENCOURAGING RELEASE OF UNCONTAMINATED LAND PARCELS***

- ***NOT IN CHARTER BUT CONSTANT DISCUSSION ITEM BROUGHT UP BY COMMUNITY GROUPS***

- ***BOTTOM LINE IS COMMISSION VERY INTERESTED IN REUSE OPTIONS BUT NOT IN DRIVERS SEAT***

- ***ENVIRONMENTAL CLEANUP REQUIREMENTS IMPACT ON REUSE***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

REUSE OF LAND/FACILITIES REQUIRING ENVIRONMENTAL RESTORATION

- ***REUSE CONSIDERATION SHOULD BEGIN AS SOON AS BASE IS IDENTIFIED AS POTENTIAL CLOSURE CANDIDATE***
- ***COMMUNITY ALREADY AN INTEGRAL PLAYER IN BASE CLEANUP***

REQUIREMENT AND STATUS THROUGH WORKING GROUPS

- ***HISTORICALLY, COMMUNITIES, STATE, ETC. HAVE DIFFICULTY AGREEING ON REUSE PLANS***
- ***DOD SHOULD BE WELL ON ITS WAY IN MOST CASES IN IDENTIFYING SCOPE OF THE PROBLEM, IF NOT ALREADY REVIEWING METHODOLOGY, LEVEL OF CLEANUP AND ACTUAL REMEDIATION.***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***VERY LITTLE REAL ESTATE HAS ACTUALLY TRADED HANDS FORMALLY AS A RESULT OF BASE CLOSURE PROCESS***
 - ***SEVERAL SMALL ARMY HOUSING AREAS ARE THE EXCEPTION***
 - ***AIR FORCE HAS EXECUTED NUMEROUS LEASES WITH COMMUNITIES***

- ***RECENT PRESIDENTIAL FIVE-POINT POLICY SHOULD EASE CONCERNS AND ENCOURAGE RESALE/REUSE***
 - ***GOAL IS TO SPEED UP ECONOMIC RECOVERY***
 - ***POLICY DEMANDS SHARP DEPARTURE FROM BUSINESS AS USUAL***
 - ***DOD IMPLEMENTATION ESTABLISHES A BRAC CLEANUP TEAM (BCT) FOR EACH CLOSURE BASE - BCT HAS DOD, STATE AND EPA REP***



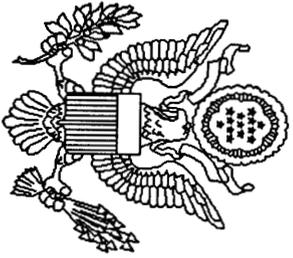
DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***CLINTON ADMINISTRATION FIVE-POINT PLAN SUMMARY***
 - ***PROPERTY DISPOSAL ACTIONS TO BE JOB-CENTERED, I.E., PUT LOCAL ECONOMIC DEVELOPMENT FIRST***
 - ***FAST-TRACK ENVIRONMENTAL CLEANUP***
 - ***ASSIGNMENT OF TRANSITION COORDINATORS FOR EACH BASE AS SINGLE POINT OF CONTACT***
 - ***EASY ACCESS TO TRANSITION AND DEVELOPMENT HELP***
 - ***LARGER ECONOMIC DEVELOPMENT PLANNING GRANTS***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***STATE DETERMINATION VARIES AS TO LEVEL OF CLEANUP AND RELATIONSHIP TO REUSE PLANS - HOW CLEAN IS CLEAN?***
- ***DOD, EPA AND STATES HAVE PARTICIPATED IN CONFERENCES TO DISCUSS JOINT PLANNING EFFORTS***
- ***GOAL IS TO ESTABLISH CLEANUP LEVELS ON THE BASIS OF EXISTING AND REASONABLY EXPECTED FUTURE USE OF PROPERTY***
- ***THE DOD BRAC CLEANUP TEAM REPRESENTATIVE WILL WORK THE "RECORD OF DECISION" FOR CERCLA***
- ***POLICY ENCOURAGES CONTINUOUS PUBLIC INVOLVEMENT***
- ***DOD BRAC CLEANUP TEAMS SHOULD BE BEST SOURCE FOR POLICY***
- ***EFFORT WILL BRING SMOOTHER, QUICKER TRANSFERS***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

GENERAL BASE DISPOSAL FLOW CHART

COMMUNITY PLANNING

DISPOSAL PLANNING

DECISION **NEPA PROCESS**

ONGOING CLEANUP

BASE MANAGEMENT

TIME SCALE _____

FILLER CHART ONLY



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD WORKING WITH EPA AND CALIFORNIA TO DEVELOP PROCEDURES TO TRANSFER UNCONTAMINATED PARCELS OF ANY CLOSED INSTALLATION***
 - ***COULD SET A PRECEDENT FOR OTHER STATES***
 - ***RESULT IS PROCEDURE WHERE DOD WILL PREPARE A "FINDING OF SUITABILITY TO TRANSFER" (FOST)***
 - ***DOD AND STATE TO HAVE CONCURRENCE IN FOST***

- ***EXTENSIVE CLEANUP CONCERNS FOR HIGHLY CONTAMINATED PARCELS COULD RESULT IN FENCE AND RETAIN DECISIONS (I.E., TOO EXPENSIVE TO CLEAN UP, THUS SECURE AND RETAIN)***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***TWENTY-FIVE BASES ON CLOSURE LIST FROM THE THREE CLOSURE ROUNDS ARE ON NATIONAL PRIORITY LIST (NPL)***

- ***OFFICE OF ECONOMIC ADJUSTMENT (OEA) OF DOD TRACKS 64 MAJOR BASES WITH INTENDED COMMUNITY REUSE***

- ***11 AIR FORCE BASES ON NPL (4 OF THE 9 OPERATIONALLY CLOSED TO DATE ARE NPL)***

- ***8 ARMY BASES ON NPL***

- ***6 NAVY BASES ON NPL***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- **COMPATIBLE REUSE COULD SUPPORT LONG TERM LEASES OR SALE WITH**

DOD FOLLOW-UP PUMP/TREAT/IN-PLACE CLEANUP

- **CONSIDER FACT THAT IF IT WAS CLEAN ENOUGH FOR DOD USE IT SHOULD SUPPORT COMPATIBLE REUSE WITHIN REGULATORY LIMITS**

●● **FT. MONROE IS A POSSIBLE EXCEPTION**

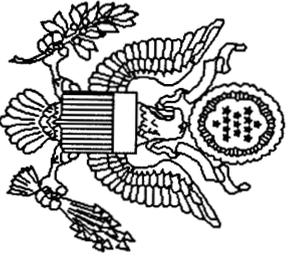
- **BOTTOM LINE IS DOD HAS THE RESPONSIBILITY TO CLEAN UP TO THE LEVEL AGREED BY REGULATORY AGENCIES. CONSULTATION OF COMMUNITY AND REUSE INDUSTRY COULD BE A KEY TO QUICK ECONOMIC RECOVERY**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

APPLICATION OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969 (NEPA)

- ***UNDER PL 101-510, PROVISIONS OF NEPA DO NOT APPLY TO THE ACTUAL DECISION CLOSURE PROCESS AS RELATED TO;***
 - ***THE NEED FOR CLOSING RECOMMENDED INSTALLATIONS***
 - ***THE NEED FOR TRANSFERRING FUNCTIONS***
 - ***MILITARY INSTALLATION SELECTED AS ALTERNATIVES BY THE COMMISSION TO THOSE RECOMMENDED BY DOD***
- ***PROVISIONS OF NEPA DO APPLY DURING THE PROCESS OF PROPERTY DISPOSAL AND DURING THE PROCESS OF RELOCATING FUNCTIONS AFTER THE RECEIVING INSTALLATIONS HAVE BEEN SELECTED BUT BEFORE THE FUNCTIONS ARE RELOCATED***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

DOD'S POLICIES FOR GETTING PROPERTY INTO USERS HANDS QUICKLY

● **ROUGH OUTLINE OF DOD POLICY AS FOLLOWS..**

●● **DUSD (ACQUISITION) HAS ISSUED SEVERAL POLICY STATEMENTS REGARDING THE CLEANUP AND PROPERTY DISPOSAL PROCESS AS A**

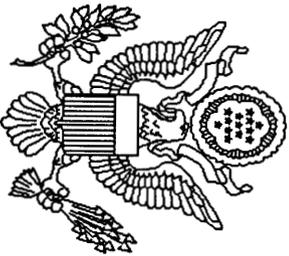
RESULT OF THE ADMINISTRATION'S FIVE-POINT PLAN

●●● **FAST TRACK CLEANUP AT CLOSING INSTALLATIONS**

●●●● **FINAL EIS OR OTHER NEPA ANALYSIS TO BE COMPLETED 12 MONTHS FROM DATE COMMUNITY SUBMITS REUSE PLAN**

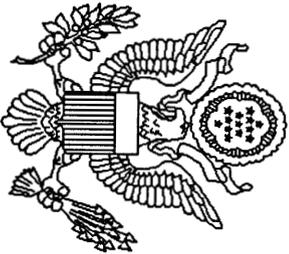
●●●● **SINGLE NEPA ANALYSIS TO SUPPORT DISPOSAL AND REUSE**

●●●● **A REVISED "MODEL" LEASE WILL BE ENACTED TO INCLUDE CLEAR DELINEATION OF CONDITIONS/RESPONSIBILITIES.**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- **DOD POLICY (CONTINUED)**
 - **DIRECTED RAPID SCREENING PROCESS FOR REAL PROPERTY DISPOSAL**
 - **INTERNAL DOD AND FEDERAL AGENCY SCREENING WITHIN SIX MONTHS FROM CONGRESSIONAL "ENACTMENT" OF 93 ROUND**
 - **RAPID NOTIFICATION OF COMMUNITY AFTER SCREENING**
 - **MCKINNEY ACT (HOMELESS) APPLIES**
 - **CLOSE BASES "RIGHT"**
 - **EARLY INTERACTION WITH COMMUNITY**
 - **ACCELERATE DRAW-DOWN WHERE MISSION ALLOWS**
 - **TAKE CARE OF DOD PEOPLE IMPACTED**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- **DOD POLICY (CONTINUED)**
 - **DO NOT REMOVE PERSONAL PROPERTY FROM BASES TO DETRIMENT OF COMMUNITY, EXCEPT;**
 - **CLASSIFIED, SENSITIVE, BIOLOGICAL, ETC.**
 - **EQUIPMENT REQUIRED TO MEET VALID READINESS REQUIREMENTS**
 - **OTHER DANGEROUS, MISSION-UNIQUE ITEMS**
 - **TOOELE IS A 1993 ROUND EXAMPLE OF WHERE COMMISSION RECOMMENDED LEAVING EQUIPMENT TO FACILITATE REUSE**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

DEFENSE AUTHORIZATION ACT FOR FY 94

- ***CODIFIED NUMEROUS ISSUES PREVIOUSLY DISCUSSED IN ADMINISTRATION'S FIVE-POINT PLAN AND DOD IMPLEMENTING POLICY***
 - ***DIRECTS COORDINATION WITH REDEVELOPMENT AUTHORITY***
 - ***FACILITATES REUSE BY THE COMMUNITY***
 - ***RETAINS BUT EXPEDITES MCKINNEY ACT (HOMELESS) REVIEW PROCESS***
 - ***RESTRICTS REMOVAL OF PROPERTY FROM CLOSED BASES***
 - ***ALLOWS TRANSFER TO PERSONS PAYING THE COST OF CLEANUP***
 - ***DIRECTS EIS COMPLETION W/I 12 MONTHS OF FINAL REUSE PLAN***
 - ***ACCELERATES IDENTIFICATION OF UNCONTAMINATED PARCELS***
- ***DIRECTS STUDY TO APPLY 10% OF PROJECTED SAVINGS TO COMMUNITY***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

PRIVATE SECTOR COMMENTS

- ***COMMUNITY APPOINTED SPOKESPERSON FOR DEVELOPMENT IS KEY***
 - ***SPOKESPERSON MUST BE AWARE OF CLEANUP STATUS AND FORECAST***
 - ***SPOKESPERSON CAN WORK WITH DEVELOPERS OR CONSULTANTS AND REGULATORY AGENCIES TO MAXIMIZE DEVELOPMENT POTENTIAL***
- ***PRIVATE SECTOR DEVELOPER OR INDUSTRY TO WORK WITH DOD TRANSITION CONTACT AND SERVICE CARETAKER TO ASSESS CLEANUP REQUIREMENTS, PARCELING AND INDEMNIFICATION CONCERNS.***
- ***PRESIDENT'S FIVE-POINT PROGRAM WILL ACCELERATE THIS EFFORT***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD POLICY LEANS TOWARD FOCUSING NATIONAL ATTENTION ON ACCELERATING CLEANUP AND TRANSFER OF PROPERTY AT CLOSING BASES***
- ***DOD POLICY ALSO FOCUSING ON BRINGING ALL BASES TO FULL FEDERAL, STATE LOCAL COMPLIANCE WITH ENVIRONMENTAL REGULATIONS***
 - ***THIS FOCUS WILL INSURE "CLEAN" DAY TO DAY OPERATIONAL STATUS, THUS FACILITATING TRANSITION OF CLOSED FACILITIES TO LIKE INDUSTRIES***
- ***FY 94 DEFENSE AUTHORIZATION BILL CODIFIES ENTIRE CONCEPT***
- ***FROM COMMISSION PERSPECTIVE, OPENNESS AND ENVIRONMENTAL COMPLIANCE WILL ASSIST PRIVATE SECTOR IN DEVELOPMENT DECISIONS***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

HOW COMMUNITIES AND INDUSTRY CAN BEST BE PREPARED FOR THE DEFENSE BUILD-DOWN

- ***COMMISSION HAS SEEN THIS FROM ALL ANGLES BOTH DURING AND
BETWEEN CLOSURE ROUNDS***
- ***COMMUNITIES WILL AND SHOULD CONTINUE TO SUPPORT RETENTION OF
THEIR INSTALLATIONS, KEYING ON MILITARY VALUE***
- ***COMMUNITIES NEED CONCENTRATED PERSPECTIVE ON HOW TO ACHIEVE
NOT ONLY ECONOMIC RECOVERY BUT ECONOMIC ENHANCEMENT***
- ***DEPARTMENTS OF DEFENSE AND COMMERCE SHOULD RELATE
CONTINUING EXAMPLES OF RECOVERY AFTER CLOSURE***
- ***COMMUNITIES MUST RESEARCH AND FOLLOW-UP ON THESE EXAMPLES***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD AND DEFENSE INDUSTRIES MUST COORDINATE NOW AS TO BEST MIX OF PUBLIC AND PRIVATE INDUSTRIAL EFFORTS TO INSURE MISSION ACCOMPLISHMENT WHILE REDUCING INFRASTRUCTURE AND MAINTAINING A PRIVATE INDUSTRY DEFENSE BASELINE.***

- ***OBVIOUSLY THIS EFFORT SHOULD KEY ON THE DEFENSE DEPOT WORKLOAD - BUT, CAN REACH INTO OTHER AREAS SUCH AS TECHNICAL TRAINING, EDUCATION, AND ENVIRONMENTAL MANAGEMENT***
- ***INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD***
- ***DOD CONCERNS VARY WITH SOURCE***

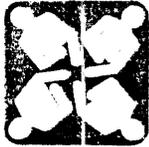


DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

- ***DOD MAINTAINS FULL RESPONSIBILITY FOR CLEANUP***
- ***THIS CAN BE A VERY MOMENTOUS EFFORT IF SUCCESS RATHER THAN EXTENDED LITIGATION IS THE GOAL***
- ***DOD OPERATION OF THESE FACILITIES IS AND HAS BEEN SOUND AND THE CLEANUP EFFORT HAS BEEN OPEN AND IN MANY CASES IN THE FOREFRONT***
- ***FROM COMMISSION'S PERSPECTIVE DOD IS TACKLING THE CLEANUP OF CLOSURE FACILITIES WITH FORWARD-LEANING PERSPECTIVE***
- ***ALL PARTIES SHOULD TRY TO ACHIEVE BEST LEVEL PLAYING FIELD***

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EXECUTIVE ENTERPRISES, INC.

Executive Enterprises Building

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September 7, 1993

Matthew R. Behrmann
Director of Staff
Defense Base Closure and
Realignment Commission
1700 Moore Street
Suite 1425
Arlington, VA 22209

Originals
given to
Jenna / 10-27

Dear Mr. Behrmann:

On behalf of Executive Enterprises, Inc., it is a pleasure to confirm your participation at SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE, December 9-10, 1993, Holiday Inn Universal Studios, Orlando.

I have enclosed a copy of the updated schedule listing the exact date and time of your presentation. You will also find the address and phone number of the other speakers. Please feel free to contact them to insure there is no overlap in your presentations.

We will be compiling a substantial notebook for distribution to the attendees at the meeting. Long after the program is over, notebook materials serve as a reminder of the speakers and their expertise in the subject. Therefore, please send me a copy of your presentation no later than November 8, 1993.

PREPARING YOUR WRITTEN PRESENTATION

Your material can be either text or a substantive outline. If you submit text, make sure that it is a fair representation of what you'll say at the seminar and in the order you'll say it. If in outline format, it is urged that the outline be approximately 15-20 pages in length. Sending copies of your slides is not sufficient. We have enclosed a sample copy of both a good, substantive text and an outline presentation.

Please submit your presentation (and wherever possible, your supplementary material) in original form, double-spaced, single-sided on 8 1/2 X 11 paper, so that we can be assured of good reproduction quality. If originals cannot be obtained, please insure that all pages are clear, legible, and free of any black edges or other copy machine markings. Clear reproduction benefits your written materials by presenting them in the best light. Please make every effort to meet the deadline date for submission of materials so they will be included in the notebook with all the other materials. If you have a problem, please contact me. Reproduction of materials by speakers is not reimbursable.

PREPARING ACCOMPANYING MATERIALS

In addition to your presentation, we would appreciate your providing additional background or supplementary material (articles, checklists, bibliography, etc.) you feel might be useful to the

Continued...

Matthew R. Behrmann

September 7, 1993

Page 2

attendees. Please send this supplementary material along with your presentation. Any copyrighted articles should include a copyright release.

Please complete the enclosed **Audio/Visual Form** if you will be needing special equipment for your presentation. If you will be using slides (overheads or 35mm), please send a photocopy of them for reproduction and inclusion in the notebook. Attendees find it very useful to make notes on their copy of slides as you go through your presentation. Preparation of slides will not be reimbursed by Executive Enterprises, Inc.

Also enclosed for your immediate action are:

1. A Biographical Data form -- please fill out or update and return.
2. A Clients and Prospects form -- please use the back of this form as a guide and list the name of anyone who would be interested in receiving an announcement of the conference and return as soon as possible. We look to our faculty to aid us in our national marketing efforts to ensure a high-level, large audience and a successful event. Toward that end, we also would need to receive any of your own lists (client lists, subscribers, membership lists to any associations to which you belong). We will be happy to handle the mailing logistics for such lists.
3. A Hotel Reservation form -- please fill out and return as soon as possible if you would like us to make a hotel reservation for you. Your room confirmation will be sent to you directly.
4. A Speaker Expense Reimbursement form -- see enclosed information sheet.

If you have any questions, please don't hesitate to contact me or my assistant, Maureen Murphy. I look forward to working with you on what promises to be an interesting and successful conference.

Sincerely,



Amy Zagin
Vice President - Environmental
Regulation

AZ/mm

Enclosures

SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE

December 9-10, 1993

Holiday Inn Universal Studios
Orlando, FL

BIOGRAPHIES

Please review update and return.

MATTHEW BEHRMANN is the Staff Director of the Defense Base Closure and Realignment Commission in Arlington, Virginia. As staff director, Mr. Behrmann oversees all Commission activities which, in 1991, recommended that 34 military bases be closed and 48 bases be realigned. Prior to his service with the Commission, Mr. Behrmann worked on Capitol Hill for seven years in a number of capacities. Mr. Behrmann attended the Virginia Polytechnical Institute and State University where he earned a Bachelor of Arts Degree in Political Science.

SPEAKER EXPENSE REIMBURSEMENT STATEMENT

RETURN TO: Amy Zagin

Please submit this form immediately following the conference for prompt reimbursement. Reimbursable expenses are limited to the dates of the conference. Only those expenses received within 45 days of the meeting date will be reimbursable.

OUR STANDARD POLICY AND EXPENSE LIMITATIONS ARE AS FOLLOWS:

AIR FARE: Reimbursement at lowest available discount COACH rate only. Please plan to book 30 days in advance.

GROUND TRANSPORTATION: Cabs or buses to and from conference site are reimbursable. Reimbursement will not be made for rental cars or limousine services. Receipts must be obtained for each cab or bus ride.

CAR: A rate of \$.28 per mile will be reimbursed for personal car use.

HOTEL: For your convenience, your room and room tax will be billed directly to our master account for payment by Executive Enterprises, Inc. All incidentals on your hotel bill are not reimbursable, and hotel room is only reimbursed for the night prior to the conference through the last day of the conference, at the conference site hotel room rate. Note: All cancellation charges caused by a change you made or additional days' hotel expenses will not be reimbursed by Executive Enterprises, Inc.

MATERIALS: Executive Enterprises, Inc. reproduces all materials for distribution at the conference. Please arrange to have a master set of materials delivered to us by our production deadline. Any reproduction expenses incurred by speakers because of late preparation will not be reimbursed. Production of slides or other A/V will not be reimbursed.

Matthew R. Behrmann
Director of Staff
Defense Base Closure and
Realignment Commission
1700 Moore Street
Suite 1425
Arlington, VA 22209

Check Payable to: _____ Telephone #: _____

Conference: SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE
December 9-10, 1993
Holiday Inn Universal Studios
Orlando, FL

Session Code: 3ctoxn4

Date Submitted: _____

Air Fare (Coach Only) \$ _____
Ground Transportation \$ _____
TOTAL \$ _____

DUE TO IRS REGULATIONS, NO REIMBURSEMENT WILL BE MADE FOR EXPENSES WITHOUT RECEIPTS. PLEASE ATTACH ALL RECEIPTS TO THIS FORM. ANY EXCEPTIONS TO THE ABOVE MUST HAVE PRIOR WRITTEN APPROVAL.

HOTEL RESERVATION FORM

PLEASE RETURN AS SOON AS POSSIBLE TO: Maureen Murphy

If you would like us to make a hotel reservation for you, please fill out and return this form.

For your convenience, your room and room tax will be billed directly to our master account for payment by Executive Enterprises, Inc. All incidentals on your hotel bill will be billed to you directly and hotel room is only reimbursed for the night prior to the conference through the last day of the conference, at the conference site hotel room rate.

If you need to cancel your reservation, please call either Maureen Murphy at (212) 645-7880 or the hotel. Otherwise, you will be held responsible for the charges.

Matthew R. Behrmann
Director of Staff
Defense Base Closure and
Realignment Commission
1700 Moore Street
Suite 1425
Arlington, VA 22209

SINGLE ROOM _____

ARRIVAL _____

DOUBLE ROOM _____

DEPARTURE _____

NO RESERVATION REQUIRED _____

MEETING: SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE
December 9-10, 1993
Holiday Inn Universal Studios
Orlando, FL

THANK YOU

AUDIO VISUAL FORM

PLEASE RETURN AS SOON AS POSSIBLE TO: Maureen Murphy

Matthew R. Behrmann
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MEETING:

SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE
December 9-10, 1993
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Orlando, FL

DATE AND TIME OF PRESENTATION _____

___ I will not need Audio-Visual Equipment for my presentation.

___ I will need the following Audio-Visual Equipment for my presentation:

- 35 MM Projector with Remote and Screen
- Overhead Projector and Screen with Acetate Roll*
- 16MM Movie Projector and Screen
- Video Tape Player (specify tape size)
 1/2" Tape: ___ Beta ___ VHS
 3/4" Tape: ___ Umatic
- Audio Tape Player
- Chalkboard **
- Flip Chart **
- Other - please specify

THANK YOU

Preparation of slides will not be reimbursed.

*GUIDELINES:

- A) Only put 6-8 lines per overhead slide.
- B) Use 24 point or higher type size (never use regular type size).

Regular Type Size: 10A

24 Point Type Size: 24 A

** Effective for groups under 20 -- for larger groups an overhead projector with acetate roll and grease pencil is much more effective.

CLIENTS AND PROSPECTS FORM

TO: Matthew R. Behrmann
Director of Staff
Defense Base Closure and
Realignment Commission
1700 Moore Street
Suite 1425
Arlington, VA 22209

FROM: Amy Zagin

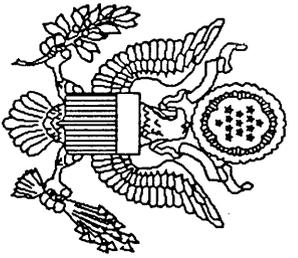
RE: SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE
December 9-10, 1993
Holiday Inn Universal Studios
Orlando, FL

If you would like to send us the names and addresses of some of your business associates, we would be happy to send them a brochure with your participation indicated, announcing the upcoming conference.

Just have your secretary use the other side of this sheet as a backing sheet when typing the addresses. If, on the other hand, there are prepared lists already available, send them to me as is.

Thank you for your cooperation.

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE

"BASE CLOSURE CLEANUP AND REUSE"

MATTHEW P. BEHRMANN

STAFF DIRECTOR



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BASE CLOSURE CLEANUP AND REUSE - THE COMMISSION'S PERSPECTIVE

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

***COMMISSION RECOMMENDATIONS ARE BASED ON EIGHT SELECTION CRITERIA
AND THE DEFENSE FORCE STRUCTURE***

- ***MILITARY VALUE CRITERIA***

- 1) ***CURRENT AND FUTURE MISSION REQUIREMENTS***
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- 3) ***ABILITY TO ACCOMMODATE CONTINGENCY, MOBILIZATION AND FUTURE TOTAL FORCE REQUIREMENTS***
- 4) ***COST AND MANPOWER IMPLICATIONS***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***RETURN ON INVESTMENT CRITERIA***

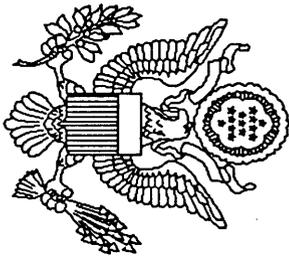
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- 7) ***ABILITY OF BOTH EXISTING AND POTENTIAL RECEIVING COMMUNITIES' INFRASTRUCTURES TO SUPPORT FORCES, MISSIONS AND PERSONNEL***

- 8) ***ENVIRONMENTAL IMPACT***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

● **FT MONROE ISSUE DREW MUCH ATTENTION DURING ¹⁹93 CLOSURE PROCEEDINGS**

- **UNEXPLODED ORDNANCE THROUGHOUT BASE**
- **ORDNANCE NOT CONSIDERED AS HAZARD TO PUBLIC HEALTH OR SAFETY AS LONG AS DOD OPERATED**
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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- ***REUSE CONSIDERATION SHOULD BEGIN AS SOON AS BASE IS IDENTIFIED AS POTENTIAL CLOSURE CANDIDATE***

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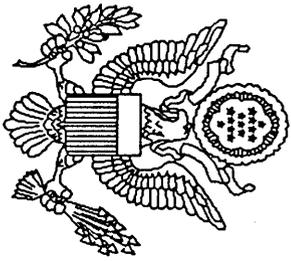
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- **CLINTON ADMINISTRATION FIVE-POINT PLAN SUMMARY**
- ● **PROPERTY DISPOSAL ACTIONS TO BE JOB-CENTERED, I.E., PUT LOCAL ECONOMIC DEVELOPMENT FIRST**
- ● **FAST-TRACK ENVIRONMENTAL CLEANUP**
- ● **ASSIGNMENT OF TRANSITION COORDINATORS FOR EACH BASE AS SINGLE POINT OF CONTACT**
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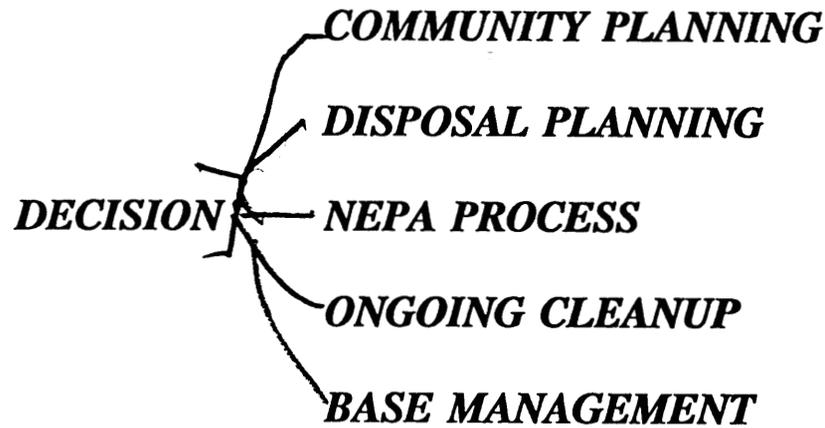
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

GENERAL BASE DISPOSAL FLOW CHART



TIME SCALE

*Filler
FOR
CHART*

Air Force Base Disposal Process Flow Chart Roadmap



BASE-WIDE DISPOSAL PLANNING PROCESSES



ANTICIPATED
COMMUNITY
REUSE PLANNING

DISPOSAL PLANNING

Start
Disposal
Planning

ENVIRONMENTAL
IMPACT ANALYSIS

ENVIRONMENTAL
BASELINE
SURVEY (EBS)

ONGOING
ENVIRONMENTAL
CLEANUP

INSTALLATION
MANAGEMENT

ESTIMATED
DISPOSAL
PLANNING
TIME SCALE

INTERIM LEASING
(Lease-specific process)

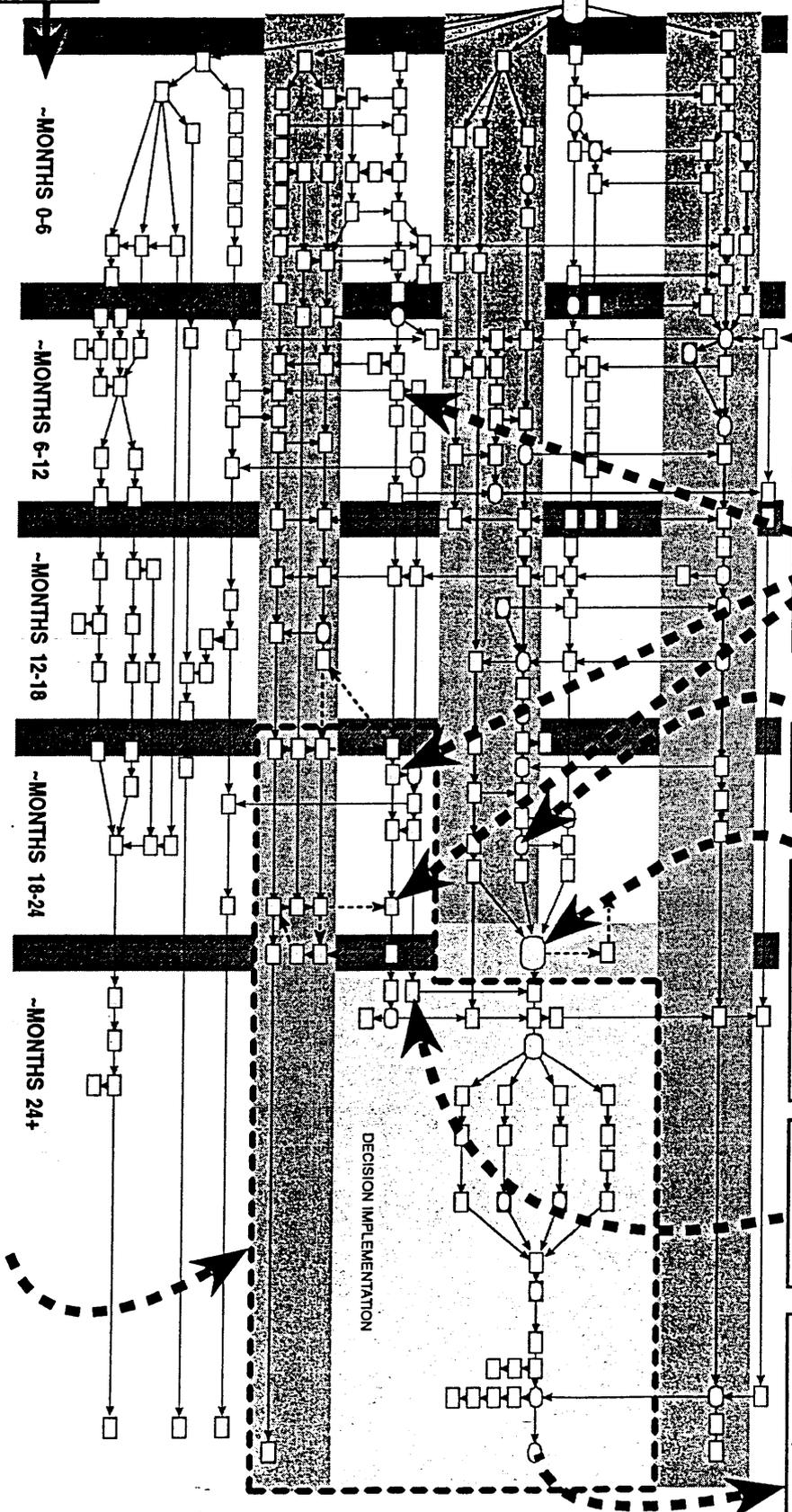
Base-wide and
Parcel-specific
EBS Reports

Final
EIS
Issued

Disposal and
Reuse Record
of Decision Issued

Findings(s) of
Suitability to
Transfer

Complete
Environmentally
Responsible
Base Disposal



-MONTHS 0-6

-MONTHS 6-12

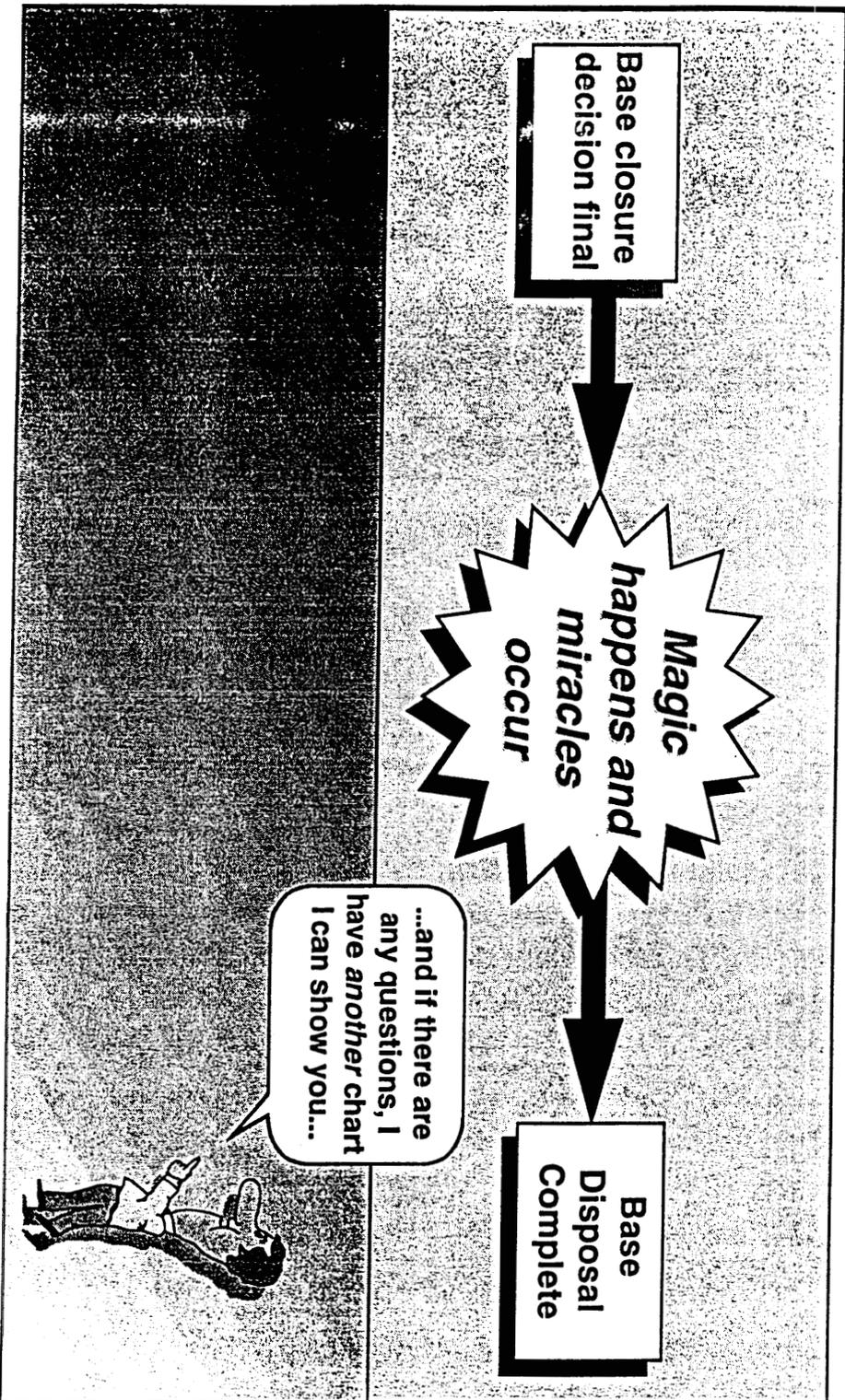
-MONTHS 12-18

-MONTHS 18-24

-MONTHS 24+

PARCEL-BY-PARCEL DECISION
IMPLEMENTATION PROCESSES

At the First Presentation of the *Simplified* Base Disposal Process...

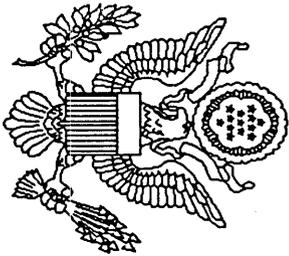




DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

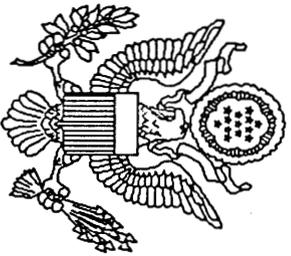
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

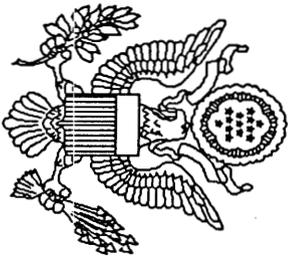
- **COMPATIBLE REUSE COULD SUPPORT LONG TERM LEASES OR SALE WITH DOD FOLLOW-UP PUMP/TREAT/IN-PLACE CLEANUP**
- **CONSIDER FACT THAT IF IT WAS CLEAN ENOUGH FOR DOD USE IT SHOULD SUPPORT COMPATIBLE REUSE WITHIN REGULATORY LIMITS**
 - **FT. MONROE IS A POSSIBLE EXCEPTION**
- **BOTTOM LINE IS DOD HAS THE RESPONSIBILITY TO CLEAN UP TO THE LEVEL AGREED BY REGULATORY AGENCIES. CONSULTATION OF COMMUNITY AND REUSE INDUSTRY COULD BE A KEY TO QUICK ECONOMIC RECOVERY**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

APPLICATION OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969 (NEPA)

- ***UNDER PL 101-510, PROVISIONS OF NEPA DO NOT APPLY TO THE ACTUAL DECISION CLOSURE PROCESS AS RELATED TO;***
 - ***THE NEED FOR CLOSING RECOMMENDED INSTALLATIONS***
 - ***THE NEED FOR TRANSFERRING FUNCTIONS***
 - ***MILITARY INSTALLATION SELECTED AS ALTERNATIVES BY THE COMMISSION TO THOSE RECOMMENDED BY DOD***
- ***PROVISIONS OF NEPA DO APPLY DURING THE PROCESS OF PROPERTY DISPOSAL AND DURING THE PROCESS OF RELOCATING FUNCTIONS AFTER THE RECEIVING INSTALLATIONS HAVE BEEN SELECTED BUT BEFORE THE FUNCTIONS ARE RELOCATED***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

DOD'S POLICIES FOR GETTING PROPERTY INTO USERS HANDS QUICKLY

- **ROUGH OUTLINE OF DOD POLICY AS FOLLOWS...**

- **DUSD (ACQUISITION) HAS ISSUED SEVERAL POLICY STATEMENTS REGARDING THE CLEANUP AND PROPERTY DISPOSAL PROCESS AS A**

RESULT OF THE ADMINISTRATION'S FIVE-POINT PLAN

- **FAST TRACK CLEANUP AT CLOSING INSTALLATIONS**

- **FINAL EIS OR OTHER NEPA ANALYSIS TO BE COMPLETED 12 MONTHS FROM DATE COMMUNITY SUBMITS REUSE PLAN**

- **SINGLE NEPA ANALYSIS TO SUPPORT DISPOSAL AND REUSE**

- **A REVISED "MODEL" LEASE WILL BE ENACTED TO INCLUDE CLEAR DELINEATION OF CONDITIONS/RESPONSIBILITIES.**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD POLICY (CONTINUED)***
 - ***DIRECTED RAPID SCREENING PROCESS FOR REAL PROPERTY DISPOSAL***
 - ***INTERNAL DOD AND FEDERAL AGENCY SCREENING WITHIN SIX MONTHS FROM CONGRESSIONAL "ENACTMENT" OF 93 ROUND***
 - ***RAPID NOTIFICATION OF COMMUNITY AFTER SCREENING***
 - ***MCKINNEY ACT (HOMELESS) APPLIES***
 - ***CLOSE BASES "RIGHT"***
 - ***EARLY INTERACTION WITH COMMUNITY***
 - ***ACCELERATE DRAW-DOWN WHERE MISSION ALLOWS***
 - ***TAKE CARE OF DOD PEOPLE IMPACTED***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD POLICY (CONTINUED)***

- ***DO NOT REMOVE PERSONAL PROPERTY FROM BASES TO DETRIMENT OF COMMUNITY, EXCEPT;***

- ***CLASSIFIED, SENSITIVE, BIOLOGICAL, ETC.***

- ***EQUIPMENT REQUIRED TO MEET VALID READINESS REQUIREMENTS***

- ***OTHER DANGEROUS, MISSION-UNIQUE ITEMS***

- ***TOOELE IS A 1993 ROUND EXAMPLE OF WHERE COMMISSION RECOMMENDED LEAVING EQUIPMENT TO FACILITATE REUSE***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

DEFENSE AUTHORIZATION ACT FOR FY 94

- ***CODIFIED NUMEROUS ISSUES PREVIOUSLY DISCUSSED IN ADMINISTRATION'S FIVE-POINT PLAN AND DOD IMPLEMENTING POLICY***
 - ***DIRECTS COORDINATION WITH REDEVELOPMENT AUTHORITY***
 - ***FACILITATES REUSE BY THE COMMUNITY***
 - ***RETAINS BUT EXPEDITES MCKINNEY ACT (HOMELESS) REVIEW PROCESS***
 - ***RESTRICTS REMOVAL OF PROPERTY FROM CLOSED BASES***
 - ***ALLOWS TRANSFER TO PERSONS PAYING THE COST OF CLEANUP***
 - ***DIRECTS EIS COMPLETION W/I 12 MONTHS OF FINAL REUSE PLAN***
 - ***ACCELERATES IDENTIFICATION OF UNCONTAMINATED PARCELS***
- ***DIRECTS STUDY TO APPLY 10% OF PROJECTED SAVINGS TO COMMUNITY***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

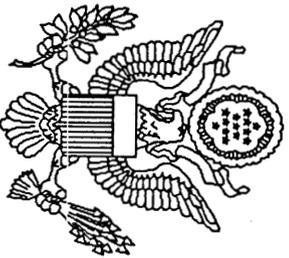
PRIVATE SECTOR COMMENTS

- ***COMMUNITY APPOINTED SPOKESPERSON FOR DEVELOPMENT IS KEY***
 - ***SPOKESPERSON MUST BE AWARE OF CLEANUP STATUS AND FORECAST***
 - ***SPOKESPERSON CAN WORK WITH DEVELOPERS OR CONSULTANTS AND REGULATORY AGENCIES TO MAXIMIZE DEVELOPMENT POTENTIAL***
- ***PRIVATE SECTOR DEVELOPER OR INDUSTRY TO WORK WITH DOD TRANSITION CONTACT AND SERVICE CARETAKER TO ASSESS CLEANUP REQUIREMENTS, PARCELING AND INDEMNIFICATION CONCERNS.***
- ***PRESIDENT'S FIVE-POINT PROGRAM WILL ACCELERATE THIS EFFORT***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD POLICY LEANS TOWARD FOCUSING NATIONAL ATTENTION ON ACCELERATING CLEANUP AND TRANSFER OF PROPERTY AT CLOSING BASES***
- ***DOD POLICY ALSO FOCUSING ON BRINGING ALL BASES TO FULL FEDERAL, STATE LOCAL COMPLIANCE WITH ENVIRONMENTAL REGULATIONS***
 - ***THIS FOCUS WILL INSURE "CLEAN" DAY TO DAY OPERATIONAL STATUS, THUS FACILITATING TRANSITION OF CLOSED FACILITIES TO LIKE INDUSTRIES***
- ***FY 94 DEFENSE AUTHORIZATION BILL CODIFIES ENTIRE CONCEPT***
- ***FROM COMMISSION PERSPECTIVE, OPENNESS AND ENVIRONMENTAL COMPLIANCE WILL ASSIST PRIVATE SECTOR IN DEVELOPMENT DECISIONS***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

HOW COMMUNITIES AND INDUSTRY CAN BEST BE PREPARED FOR THE DEFENSE BUILD-DOWN

- **COMMISSION HAS SEEN THIS FROM ALL ANGLES BOTH DURING AND BETWEEN CLOSURE ROUNDS**
- **COMMUNITIES WILL AND SHOULD CONTINUE TO SUPPORT RETENTION OF THEIR INSTALLATIONS, KEYING ON MILITARY VALUE**
- **COMMUNITIES NEED CONCENTRATED PERSPECTIVE ON HOW TO ACHIEVE NOT ONLY ECONOMIC RECOVERY BUT ECONOMIC ENHANCEMENT**
- **DEPARTMENTS OF DEFENSE AND COMMERCE SHOULD RELATE CONTINUING EXAMPLES OF RECOVERY AFTER CLOSURE**
- **COMMUNITIES MUST RESEARCH AND FOLLOW-UP ON THESE EXAMPLES**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD AND DEFENSE INDUSTRIES MUST COORDINATE NOW AS TO BEST MIX OF PUBLIC AND PRIVATE INDUSTRIAL EFFORTS TO INSURE MISSION ACCOMPLISHMENT WHILE REDUCING INFRASTRUCTURE AND MAINTAINING A PRIVATE INDUSTRY DEFENSE BASELINE.***

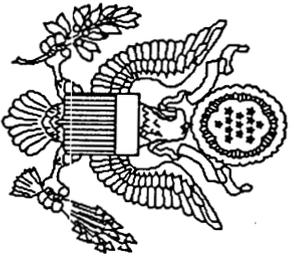
- ***OBVIOUSLY THIS EFFORT SHOULD KEY ON THE DEFENSE DEPOT WORKLOAD - BUT, CAN REACH INTO OTHER AREAS SUCH AS TECHNICAL TRAINING, EDUCATION, AND ENVIRONMENTAL MANAGEMENT***
- ***INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD***
- ***DOD CONCERNS VARY WITH SOURCE***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

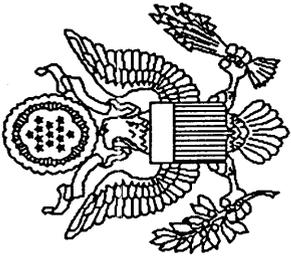
BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

- ***DOD MAINTAINS FULL RESPONSIBILITY FOR CLEANUP***
- ***THIS CAN BE A VERY MOMENTOUS EFFORT IF SUCCESS RATHER THAN EXTENDED LITIGATION IS THE GOAL***
- ***DOD OPERATION OF THESE FACILITIES IS AND HAS BEEN SOUND AND THE CLEANUP EFFORT HAS BEEN OPEN AND IN MANY CASES IN THE FOREFRONT***
- ***FROM COMMISSION'S PERSPECTIVE DOD IS TACKLING THE CLEANUP OF CLOSURE FACILITIES WITH FORWARD-LEANING PERSPECTIVE***
- ***ALL PARTIES SHOULD TRY TO ACHIEVE BEST LEVEL PLAYING FIELD***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

Document Separator



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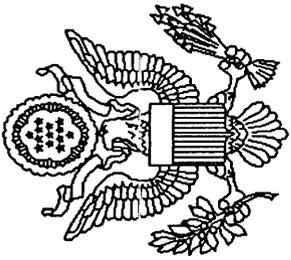
DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

copy to = MATT

TO
ED
ALEX
BEN
BOB (Lene)
MATT

THIS IS "SCIDE" REVISION OF

MATT'S Dec 9/10 pitch in
OS LANDO - TAKEN FROM OUTLINE
- Let me know if major concerns go
I can pass to MATT



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE

"BASE CLOSURE CLEANUP AND REUSE"



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

CHARTER INCLUDES INDEPENDENT ANALYSIS OF DOD RECOMMENDATIONS

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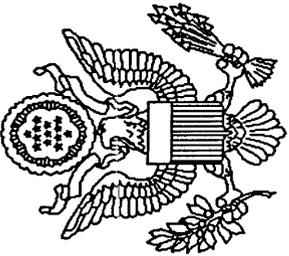


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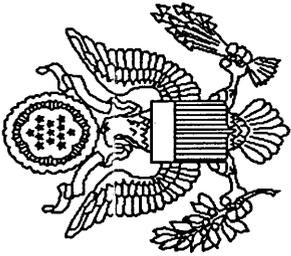
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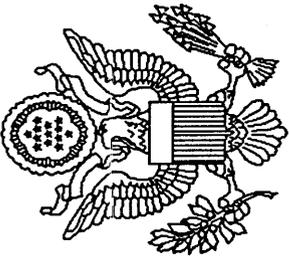


DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

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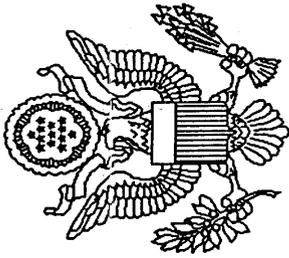
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- ***8 ARMY BASES ON NPL***

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***COMPATIBLE REUSE COULD SUPPORT LONG TERM LEASES OR SALE WITH DOD FOLLOW-UP PUMP/TREAT/IN-PLACE CLEANUP***

- ***CONSIDER FACT THAT IF IT WAS CLEAN ENOUGH FOR DOD USE IT SHOULD SUPPORT COMPATIBLE REUSE WITHIN REGULATORY LIMITS***
 - ***FT. MONROE IS A POSSIBLE EXCEPTION***

- ***BOTTOM LINE IS DOD HAS THE RESPONSIBILITY TO CLEAN UP TO THE LEVEL AGREED BY REGULATORY AGENCIES. CONSULTATION OF COMMUNITY AND REUSE INDUSTRY COULD BE A KEY TO QUICK ECONOMIC RECOVERY***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

APPLICATION OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969 (NEPA)

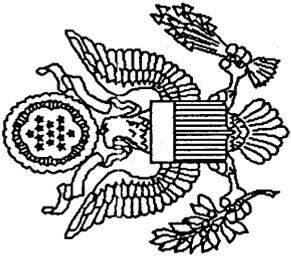
- ***UNDER PL 101-510, PROVISIONS OF NEPA DO NOT APPLY TO THE ACTUAL DECISION CLOSURE PROCESS AS RELATED TO;***
 - ***THE NEED FOR CLOSING RECOMMENDED INSTALLATIONS***
 - ***THE NEED FOR TRANSFERRING FUNCTIONS***
 - ***MILITARY INSTALLATION SELECTED AS ALTERNATIVES BY THE COMMISSION TO THOSE RECOMMENDED BY DOD***
- ***PROVISIONS OF NEPA DO APPLY DURING THE PROCESS OF PROPERTY DISPOSAL AND DURING THE PROCESS OF RELOCATING FUNCTIONS AFTER THE RECEIVING INSTALLATIONS HAVE BEEN SELECTED BUT BEFORE THE FUNCTIONS ARE RELOCATED***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

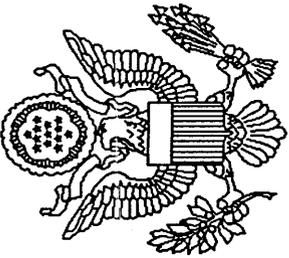
DOD'S POLICIES FOR GETTING PROPERTY INTO USERS HANDS QUICKLY

- ***ROUGH OUTLINE OF DOD POLICY AS FOLLOWS...***
 - ***DUSD (ACQUISITION) HAS ISSUED SEVERAL POLICY STATEMENTS REGARDING THE CLEANUP AND PROPERTY DISPOSAL PROCESS AS A RESULT OF THE ADMINISTRATION'S FIVE-POINT PLAN***
 - ***FAST TRACK CLEANUP AT CLOSING INSTALLATIONS***
 - ***FINAL EIS OR OTHER NEPA ANALYSIS TO BE COMPLETED 12 MONTHS FROM DATE COMMUNITY SUBMITS REUSE PLAN***
 - ***SINGLE NEPA ANALYSIS TO SUPPORT DISPOSAL AND REUSE***
 - ***A REVISED "MODEL" LEASE WILL BE ENACTED TO INCLUDE CLEAR DELINEATION OF CONDITIONS/RESPONSIBILITIES.***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- **DOD POLICY (CONTINUED)**
- **DIRECTED RAPID SCREENING PROCESS FOR REAL PROPERTY**
- DISPOSAL**
- **INTERNAL DOD AND FEDERAL AGENCY SCREENING WITHIN SIX MONTHS FROM CONGRESSIONAL "ENACTMENT" OF 93 ROUND**
- **RAPID NOTIFICATION OF COMMUNITY AFTER SCREENING**
- **MCKINNEY ACT (HOMELESS) APPLIES**
- **CLOSE BASES "RIGHT"**
- **EARLY INTERACTION WITH COMMUNITY**
- **ACCELERATE DRAW-DOWN WHERE MISSION ALLOWS**
- **TAKE CARE OF DOD PEOPLE IMPACTED**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- **DOD POLICY (CONTINUED)**
- ● **DO NOT REMOVE PERSONAL PROPERTY FROM BASES TO DETRIMENT OF COMMUNITY, EXCEPT;**
- ● ● **CLASSIFIED, SENSITIVE, BIOLOGICAL, ETC.**
- ● ● **EQUIPMENT REQUIRED TO MEET VALID READINESS REQUIREMENTS**
- ● ● **OTHER DANGEROUS, MISSION-UNIQUE ITEMS**
- ● ● **TOOELE IS A 1993 ROUND EXAMPLE OF WHERE COMMISSION RECOMMENDED LEAVING EQUIPMENT TO FACILITATE REUSE**



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

PRIVATE SECTOR COMMENTS

- ***COMMUNITY APPOINTED SPOKESPERSON FOR DEVELOPMENT IS KEY***
 - ***SPOKESPERSON MUST BE AWARE OF CLEANUP STATUS AND FORECAST***
 - ***SPOKESPERSON CAN WORK WITH DEVELOPERS OR CONSULTANTS AND REGULATORY AGENCIES TO MAXIMIZE DEVELOPMENT POTENTIAL***
- ***PRIVATE SECTOR DEVELOPER OR INDUSTRY TO WORK WITH DOD TRANSITION CONTACT AND SERVICE CARETAKER TO ASSESS CLEANUP REQUIREMENTS, PARCELING AND INDEMNIFICATION CONCERNS.***
- ***PRESIDENT'S FIVE-POINT PROGRAM WILL ACCELERATE THIS EFFORT***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD POLICY LEANS TOWARD FOCUSING NATIONAL ATTENTION ON ACCELERATING CLEANUP AND TRANSFER OF PROPERTY AT CLOSING BASES***
- ***DOD POLICY ALSO FOCUSING ON BRINGING ALL BASES TO FULL FEDERAL, STATE LOCAL COMPLIANCE WITH ENVIRONMENTAL REGULATIONS***
 - ***THIS FOCUS WILL INSURE "CLEAN" DAY TO DAY OPERATIONAL STATUS, THUS FACILITATING TRANSITION OF CLOSED FACILITIES TO LIKE INDUSTRIES***
- ***FROM COMMISSION PERSPECTIVE, OPENNESS AND ENVIRONMENTAL COMPLIANCE WILL ASSIST PRIVATE SECTOR IN DEVELOPMENT DECISIONS***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

HOW COMMUNITIES AND INDUSTRY CAN BEST BE PREPARED FOR THE DEFENSE BUILD-DOWN

- ***COMMISSION HAS SEEN THIS FROM ALL ANGLES BOTH DURING AND BETWEEN CLOSURE ROUNDS***
- ***COMMUNITIES WILL AND SHOULD CONTINUE TO SUPPORT RETENTION OF THEIR INSTALLATIONS, KEYING ON MILITARY VALUE***
- ***COMMUNITIES NEED CONCENTRATED PERSPECTIVE ON HOW TO ACHIEVE NOT ONLY ECONOMIC RECOVERY BUT ECONOMIC ENHANCEMENT***
- ***DEPARTMENTS OF DEFENSE AND COMMERCE SHOULD RELATE CONTINUING EXAMPLES OF RECOVERY AFTER CLOSURE***
- ***COMMUNITIES MUST RESEARCH AND FOLLOW-UP ON THESE EXAMPLES***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

- ***DOD AND DEFENSE INDUSTRIES MUST COORDINATE NOW AS TO BEST MIX OF PUBLIC AND PRIVATE INDUSTRIAL EFFORTS TO INSURE MISSION ACCOMPLISHMENT WHILE REDUCING INFRASTRUCTURE AND MAINTAINING A PRIVATE INDUSTRY DEFENSE BASELINE.***

- ***OBVIOUSLY THIS EFFORT SHOULD KEY ON THE DEFENSE DEPOT WORKLOAD - BUT, CAN REACH INTO OTHER AREAS SUCH AS TECHNICAL TRAINING, EDUCATION, AND ENVIRONMENTAL MANAGEMENT***

- ***INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD***

- ***DOD CONCERNS VARY WITH SOURCE***



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

- ***DOD MAINTAINS FULL RESPONSIBILITY FOR CLEANUP***
- ***THIS CAN BE A VERY MOMENTOUS EFFORT IF SUCCESS RATHER THAN EXTENDED LITIGATION IS THE GOAL***
- ***DOD OPERATION OF THESE FACILITIES IS AND HAS BEEN SOUND AND THE CLEANUP EFFORT HAS BEEN OPEN AND IN MANY CASES IN THE FOREFRONT***
- ***FROM COMMISSION'S PERSPECTIVE DOD IS TACKLING THE CLEANUP OF CLOSURE FACILITIES WITH FORWARD-LEANING PERSPECTIVE***
- ***ALL PARTIES SHOULD TRY TO ACHIEVE BEST LEVEL PLAYING FIELD***

Document Separator

SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE

December 9-10, 1993

Holiday Inn Universal
Studios
Orlando, Florida

Chairperson

MICHELLE A. MCFADDIN
Vice President, Regulatory Affairs
Gordon & Lawton, Inc.
Austin, Texas

Program

Thursday, December 9, 1993

8:00 - 8:45 REGISTRATION

8:45 - 9:00 WELCOME AND OPENING
REMARKS

EXECUTIVE ENTERPRISES, INC.
New York, New York

9:00 - 10:00 ENVIRONMENTAL REGULATIONS
UNDER THE CLINTON
ADMINISTRATION -- WHAT WE
KNOW ABOUT THE NEW
ADMINISTRATION'S
ENVIRONMENTAL POLICY

CHRISTOPHER R. BRYANT
President
The Technical Group, Inc.
Washington, DC

A Clinton-Gore administration is likely to alter the dynamics of environmental issues by tightening and expanding environmental standards. Making environmental goals a priority has now come into the forefront, specifically, conserving our resources while creating new economic opportunity.

10:00 - 11:30

CONCURRENT SESSIONS

A-1

**ENFORCEMENT UNDER THE 1990
CLEAN AIR ACT AMENDMENTS --
ARE YOU PREPARED FOR
INCREASED SCRUTINY**

JOHN HANISCH
Vice President
TRC Corporation
Lowell, Massachusetts

The Clean Air Act Amendments are one of the most far-reaching environmental laws ever passed. It presents a significant change in how clean air issues will be addressed in the future. The impact on existing and new business is significant.

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- Operating Permits
- Permit Shield
- Operating Flexibility
- Field Citations
- Enhanced Monitoring and Compliance Certifications
- Criminal Enforcement

A-2

**IMPORTANT RECENT
DEVELOPMENTS IN
ENVIRONMENTAL SCIENCE AND
THEIR ROLE IN ENVIRONMENTAL
REGULATION**

MARK S. COUSINEAU
Associate and President
Applied GeoSciences, Inc.
Irvine, California

Understanding new scientific and technical concepts can give you a significant advantage in dealing with regulators and may save you substantial sums of money. These issues and their acceptance by regulators, are continually evolving. You can't afford not to be current on them.

- The Limits to Groundwater Pumping and Treating
- Monte Carlo Analysis and Other Trends in Risk Analysis
- The New ASTM Standard Policies for Environmental Site Assessments
- Cigarette Smoke as a Known Human Carcinogen
- Voluntary Cleanups and the Expanded Role of Consultants

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PRACTICAL ISSUES UNDER NEPA

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LT. COL. RAYMOND T. SWENSON
Graham & James
San Francisco, California
(Retired, former Regional
Environmental Counsel,
Department of the Air Force)

- Exemption from NEPA Compliance
- Use of Categorical Exclusions
- NEPA as a Decisionmaking Tool
- Problems in NEPA Compliance
- Current NEPA Issues

11:30 - 1:00

CONCURRENT SESSIONS

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THE CLEAN WATER ACT

The Clean Water Act is one of the cornerstones of environmental regulation. Its breadth of coverage makes it critical to industry. As the Clean Water Act evolves so does the cost of compliance as well as the cost of non-compliance.

SUSAN MARIE RENSING
Senior Manager
Warzyn, Inc.
Wayne, Pennsylvania

- Emerging Trends in Surface Water and Groundwater Regulation
- Status of Stormwater Permits
- Wetlands Update
- NPDES Permit Developments
- New Source Performance Standards
- Avoiding Citizen Suits

B-2

UNDERSTANDING SUPERFUND:
CERCLA REAUTHORIZATION

- The Future of the Petroleum Product Exclusion
- Basic Provisions of the Statute
- Obligations of Owners of Closed Waste Management Sites
- Liability Provisions

MICHELLE A. MCFADDIN
Vice President, Regulatory Affairs
Gordon & Lawton, Inc.
Austin, Texas
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B-3 BASE CLOSURE, CLEANUP, AND REUSE MATTHEW R. BEHRMANN
Director of Staff
Defense Base Closure and
Realignment Commission
Washington, DC

- What You Can Do With An Environmentally Contaminated Piece of Property
- DOD's Policies for Getting Property into User's Hands as Quickly as Possible
- What the Private Sector Wants to Know About Dirty Land at Closing Bases
- How Communities and Industry Can Best Be Prepared for the Defense Build-Down

12:30 - 2:00 LUNCHEON

2:00 - 3:30 **CONCURRENT SESSIONS**

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The Technical Group, Inc.
Washington, DC

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- Recent RCRA Legislative Developments
- The Clinton EPA's Waste Management Philosophy
- Carol Browner's Impact on the RCRA Program
- What to Expect in the Short and Long Term
- How to Prepare for Program Changes

- C-2 **A GAME PLAN FOR POLLUTION PREVENTION** **JOSEPH M. MON, CHMM, REM, CEA**
Senior Environmental Manager
AT&T
Norcross, Georgia
- Pollution Prevention Act
 - Changes to SARA, Section 313 (Form R) Reporting
 - Relationship to Other Laws
 - Tools for Pollution Prevention/Source Reduction
 - Practical Implications of Source Reduction
 - Case Study: AT & T - Atlanta Works
- C-3 **COST-EFFECTIVE COMPLIANCE PLANS FOR STORMWATER REGULATIONS** **JERRY PERRICH, PH.D.**
Associate Vice President, National Stormwater Program
Environmental Science & Engineering, Inc
Centerville, Ohio
- Learn how to comply with the storm water regulations. Obtain guidance not theory. You'll find out how to make cost-effective plans that meet the increasing regulatory requirements such as:
- How to Prepare Stormwater Pollution Prevention Plans
 - Definition and Examples of Best Management Plans
 - New Plans for Monitoring Stormwater Discharges
 - Practical, hands on Evidence to Meet the Regulations

3:30 - 5:00 **CONCURRENT SESSIONS**

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- Review of Most Violated OSHA Standards
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- Implementing Corrective Action
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SHARON S. BATH, ASP
Program Manager, Safety and Training
Azimuth, Incorporated
Charleston, South Carolina

D-2

THE IMPACT OF AIR REGULATIONS ON CLOSED BASE REDEVELOPMENT

- What the Clean Air Act Does to Development Plans
- Air Emission Reduction Credits -- Who Gets Them?
- Federal Implementation Plan and Regulation of Aircraft
- How DOD Approaches These Issues

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San Francisco, California
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D-3

**ENVIRONMENTAL
AUDITS/ASSESSMENTS**

RANDALL T. REES
Principal Scientist, Regulatory
Affairs Specialist

Because the terms "environmental audit" and "compliance audit" are so broad, you must be able to define and guide your needs. This fast-paced session equips you to do so.

SEACOR
Tualatin, Oregon

- What an Assessment/Audit Is
- Reasons to Conduct an Audit
- Establishing Objectives
- Designing One for Your Objectives (Audience Objectives will be Reviewed)
- The Attorney's Role
- The Consultant's Role

5:15 - 6:15 NETWORKING RECEPTION

Friday, December 10, 1993

8:30 - 9:30 OUTCOME ORIENTED TOTAL
QUALITY ENVIRONMENTAL
MANAGEMENT

PAUL D. HARPER
Director, Environmental Affairs &
Safety
Eagle-Picher Industries, Inc.
Cincinnati, Ohio

Avoid the most common "pitfalls" in developing TQEM programs. Convert "continuous improvement" from an overworked phrase to a working principle. Develop a realistic rating of your current environmental management program and learn how to improve it through TQEM.

- Getting and Keeping Upper Management's attention on TQEM
- Environmental Policy -- TQEM's Mission Statement
- Setting TQEM Performance Goals and Selecting Proper Metrics
- Software Shortcuts to TQEM Tracking and Reports
- TQEM Outreach Programs for Employees, Regulators and Other Stakeholders
- TQEM as a Strategic and Capital Planning Tool
- Finding TQEM Partners and Building Teams

9:30 - 10:30 THE WHO, WHAT, WHEN AND HOW
OF BENCHMARKING

FLEMING GOLDEN
The TQM/Leadership
Executive Education Skill Dynamics
IBM Company
Thornwood, New York

Benchmarking is one of the most powerful business tools for quickly and effectively improving processes. Find out how to integrate TQM principles and tools into environmental management decisions such as:

- Planning a Benchmarking Effort
- Collecting the Information
- Analysis
- Implementation
- Assessment

10:30 - 10:45 Coffee Break

10:45 - 12:15

CONCURRENT SESSIONS

E-1

THE TOXIC SUBSTANCES CONTROL ACT (TSCA) HOW TO BUILD AN EFFECTIVE COMPLIANCE STRATEGY

BOB GASPER
Manager, Environmental Affairs
Schering-Plough Healthcare
Products
Memphis, Tennessee

If you think that TSCA doesn't apply to your company, **think again**. TSCA applies to many companies that are outside the chemical industry just because they use, import, export, or distribute chemicals to manufacture nonchemical products. Furthermore, TSCA compliance and enforcement also applies to chemicals that are not toxic.

- What to Expect from the EPA's New Section 8(e) Guidelines
- Understanding the Most Recent Enforcement Initiatives and the Inventory Update Rule (IUR)
- Proven Strategies from Companies that Have Made TSCA Work
- How to Survive a TSCA/EPCRA Enforcement Inspection and Its Aftermath
- Principles and Strategies for TSCA Auditing

E-2

ENVIRONMENTAL SAMPLING AND DATA ANALYSIS

RANDALL T. REES
Principal Scientist, Regulatory
Affairs Specialist
SEACOR
Tualatin, Oregon

Is your facility required by one of the number of regulations to sample and analyze waste or water? Which are the regulations that require subsequent sampling? Are you taking appropriate and sufficient samples?

Review

- Checklist of Field Sampling Procedures
- Find Out What Your Data Quality Objectives Are
- Ensure Data Validation

E-3

WHAT IS THE FEDERAL FACILITY COMPLIANCE ACT ALL ABOUT AND WHAT ARE THE IMPLICATIONS?

LT. COL. CRAIG ANDERSON
Chief, Environmental Law Branch
Headquarters Air Combat Command
U.S. Air Force
Langley AFB, Virginia

The potential cost of non-compliance is significant. States can levy penalties of up to \$25,000 per day, per violation? There is no immunity from criminal liability. Both the EPA and State environmental agencies are serious about federal facility compliance. Learn the most effective strategies for complying with the Federal Facilities Compliance Act.

Namely

- What are the Agency Specific Issues
- How Can You Prepare for a RCRA Inspection
- Who has Enforcement Authority and What is Their Focus
- What do you need to Know About the EPA's Civil Penalties
- How have Personal Liability and Representation Issues Changed
- Who is Winning in the State vs Federal Struggle for Cleanup Control
- What Role Does the Public Play in Federal Facility Compliance

12 15 - 1:30 LUNCH BREAK

1:30 - 3:00 **CONCURRENT SESSIONS**

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3 00

Meeting Adjourns

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Washington, DC

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- Designing One for Your Objectives (Audience Objectives will be Reviewed)
- The Attorney's Role
- The Consultant's Role

5:15 - 6:15 NETWORKING RECEPTION

Friday, December 10, 1993

8:30 - 9:30 **OUTCOME ORIENTED TOTAL
QUALITY ENVIRONMENTAL
MANAGEMENT**

PAUL D. HARPER
Director, Environmental Affairs &
Safety
Eagle-Picher Industries, Inc.
Cincinnati, Ohio

Avoid the most common "pitfalls" in developing TQEM programs. Convert "continuous improvement" from an overworked phrase to a working principle. Develop a realistic rating of your current environmental management program and learn how to improve it through TQEM.

- Getting and Keeping Upper Management's attention on TQEM
- Environmental Policy -- TQEM's Mission Statement
- Setting TQEM Performance Goals and Selecting Proper Metrics
- Software Shortcuts to TQEM Tracking and Reports
- TQEM Outreach Programs for Employees, Regulators and Other Stakeholders
- TQEM as a Strategic and Capital Planning Tool
- Finding TQEM Partners and Building Teams

9:30 - 10:30 **THE WHO, WHAT, WHEN AND HOW
OF BENCHMARKING**

FLEMING GOLDEN
The TQM/Leadership
Executive Education Skill Dynamics
IBM Company
Thornwood, New York

Benchmarking is one of the most powerful business tools for quickly and effectively improving processes. Find out how to integrate TQM principles and tools into environmental management decisions such as:

- Planning a Benchmarking Effort
- Collecting the Information
- Analysis
- Implementation
- Assessment

10:30 - 10:45 **Coffee Break**

10:45 - 12:15

CONCURRENT SESSIONS

E-1

**THE TOXIC SUBSTANCES
CONTROL ACT (TSCA) HOW TO
BUILD AN EFFECTIVE
COMPLIANCE STRATEGY**

BOB GASPER
Manager, Environmental Affairs
Schering-Plough Healthcare
Products
Memphis, Tennessee

If you think that TSCA doesn't apply to your company, **think again**. TSCA applies to many companies that are outside the chemical industry just because they use, import, export, or distribute chemicals to manufacture nonchemical products. Furthermore, TSCA compliance and enforcement also applies to chemicals that are not toxic.

- What to Expect from the EPA's New Section 8(e) Guidelines
- Understanding the Most Recent Enforcement Initiatives and the Inventory Update Rule (IUR)
- Proven Strategies from Companies that Have Made TSCA Work
- How to Survive a TSCA/EPCRA Enforcement Inspection and Its Aftermath
- Principles and Strategies for TSCA Auditing

E-2

**ENVIRONMENTAL SAMPLING
AND DATA ANALYSIS**

RANDALL T. REES
Principal Scientist, Regulatory
Affairs Specialist
SEACOR
Tualatin, Oregon

Is your facility required by one of the number of regulations to sample and analyze waste or water? Which are the regulations that require subsequent sampling? Are you taking appropriate and sufficient samples?

Review

- Checklist of Field Sampling Procedures
- Find Out What Your Data Quality Objectives Are
- Ensure Data Validation

E-3

WHAT IS THE FEDERAL FACILITY COMPLIANCE ACT ALL ABOUT AND WHAT ARE THE IMPLICATIONS?

LT. COL. CRAIG ANDERSON
Chief, Environmental Law Branch
Headquarters Air Combat Command
USAF
Langley AFB, Virginia

The potential cost of non-compliance is significant. States can levy penalties of up to \$25,000 per day, per violation? There is no immunity from criminal liability. Both the EPA and State environmental agencies are serious about federal facility compliance. Learn the most effective strategies for complying with the Federal Facilities Compliance Act.

Namely

- What are the Agency Specific Issues
- How Can You Prepare for a RCRA Inspection
- Who has Enforcement Authority and What is Their Focus
- What do you need to Know About the EPA's Civil Penalties
- How have Personal Liability and Representation Issues Changed
- Who is Winning in the State vs. Federal Struggle for Cleanup Control
- What Role Does the Public Play in Federal Facility Compliance

12:15 - 1:30 LUNCH BREAK

1:30 - 3:00 **CONCURRENT SESSIONS**

F-1

**ENFORCEMENT UNDER THE 1990
CLEAN AIR ACT AMENDMENTS --
ARE YOU PREPARED FOR
INCREASED SCRUTINY**

**JOHN HANISCH
Vice President
TRC Corporation**

The Clean Air Act Amendments are one of the most far-reaching environmental legislative actions ever. It presents a significant change in how clean air issues will be addressed in the future. The impact on existing and new business is significant.

- Changes in EPA's Enforcement Authority under CAAA
- Operating Permits
- Permit Shield
- Operating Flexibility
- Field Citations
- Enhanced Monitoring and Compliance Certifications
- Criminal Enforcement

F-2

THE CLEAN WATER ACT

**SUSAN MARIE RENSING
Senior Manager
Warzyn, Inc
Wayne, Pennsylvania**

The Clean Water Act is one of the cornerstones of environmental regulation. Its breadth of coverage makes it important to industry. As the Clean Water Act evolves so does the cost of compliance as well as the cost of non-compliance.

- Emerging Trends in Surface Water and Groundwater Regulation
- Status of Stormwater Permits
- Wetlands Update
- NPDES Permit Developments
- New Source Performance Standards
- Avoiding Citizen Suits

F-3

**WHAT YOU NEED TO KNOW ABOUT
RCRA UNDER THE CLINTON EPA**

CHRISTOPHER R. BRYANT
President
The Technical Group, Inc.
Washington, DC

RCRA is the most far reaching of all environmental statutes. Knowledge of forthcoming actions in the RCRA arena is crucial for all businesses that generate hazardous, industrial and solid waste.

- Recent RCRA Regulatory Developments
- Recent RCRA Legislative Developments
- The Clinton EPA's Waste Management Philosophy
- Carol Browner's Impact on the RCRA Program
- What to Expect in the Short and Long Term
- How to Prepare for Program Changes

3:00

Meeting Adjourns

Document Separator

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6) THE ECONOMIC IMPACT ON LOCAL COMMUNITIES

7) THE ABILITY OF BOTH THE EXISTING AND POTENTIAL RECEIVING COMMUNITIES' INFRASTRUCTURES TO SUPPORT FORCES, MISSIONS AND PERSONNEL

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 - EASY ACCESS TO TRANSITION AND DEVELOPMENT HELP
 - LARGER ECONOMIC DEVELOPMENT PLANNING GRANTS
- STATE DETERMINATION VARIES AS TO LEVEL OF CLEANUP AND RELATIONSHIP TO REUSE PLANS - HOW CLEAN IS CLEAN?
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- DOD BRAC CLEANUP TEAMS SHOULD BE BEST SOURCE FOR POLICY UPDATES

- EFFORT WILL BRING SMOOTHER, QUICKER TRANSFERS

- ACCORDING TO DOD, AN AIR FORCE CONSULTANT IS EXAMINING HOW FUTURE LAND USE CONSIDERATIONS CAN BE INTEGRATED INTO CLEANUP DECISIONS

- DOD WORKING WITH EPA AND CALIFORNIA TO DEVELOP PROCEDURES TO TRANSFER UNCONTAMINATED PARCELS OF ANY CLOSED INSTALLATION
 - COULD SET A PRECEDENCE FOR OTHER STATES

 - RESULT IS PROCEDURE WHERE DOD WILL PREPARE A "FINDING OF SUITABILITY TO TRANSFER" (FOST)

 - DOD AND STATE TO HAVE CONCURRENCE IN FOST

- EXTENSIVE CLEANUP CONCERNS FOR HIGHLY CONTAMINATED PARCELS COULD RESULT IN FENCE AND RETAIN DECISIONS (I.E., TOO EXPENSIVE TO CLEAN UP, THUS SECURE AND RETAIN UNDER ENVIRONMENTAL REQUIRED STATUS) THUS PRECLUDING REUSE

- TWENTY-FIVE BASES ON CLOSURE LIST FROM THE THREE CLOSURE ROUNDS ARE ON NATIONAL PRIORITY LIST (NPL)
 - OFFICE OF ECONOMIC ADJUSTMENT (OEA) OF DOD TRACKS 64 MAJOR BASES WITH INTENDED COMMUNITY REUSE

 - 11 AIR FORCE BASES ON NPL (4 OF THE 9 OPERATIONALLY CLOSED TO DATE ARE NPL)

 - 8 ARMY BASES ON NPL

 - 6 NAVY BASES ON NPL

- COMPATIBLE REUSE COULD SUPPORT LONG TERM LEASES OR SALE WITH DOD FOLLOW-UP PUMP/TREAT/IN-PLACE CLEANUP

- CONSIDER FACT THAT IF IT WAS CLEAN ENOUGH FOR DOD USE IT SHOULD SUPPORT COMPATIBLE REUSE WITHIN REGULATORY LIMITS
 - FT. MONROE IS A POSSIBLE EXCEPTION

- BOTTOM LINE IS DOD HAS THE RESPONSIBILITY TO CLEAN UP TO THE LEVEL AGREED BY REGULATORY AGENCIES. CONSULTATION OF COMMUNITY AND REUSE INDUSTRY COULD BE A KEY TO QUICK ECONOMIC RECOVERY

III. DOD'S POLICIES FOR GETTING PROPERTY INTO USERS HANDS AS QUICKLY AS POSSIBLE

- AS STATED NOT A COMMISSION ISSUE
- ROUGH OUTLINE OF DOD POLICY AS FOLLOWS...
 - UNDER PL 101-510, PROVISIONS OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969 DO NOT APPLY TO THE ACTUAL DECISION CLOSURE PROCESS AS RELATED TO
 - THE NEED FOR CLOSING RECOMMENDED INSTALLATIONS
 - THE NEED FOR TRANSFERRING FUNCTIONS TO ANY INSTALLATION SELECTED AS RECEIVING INSTALLATION
 - MILITARY INSTALLATION SELECTED AS ALTERNATIVES BY THE COMMISSION TO THOSE RECOMMENDED BY THE SECRETARY OF DEFENSE

- PROVISIONS OF NEPA DO APPLY DURING THE PROCESS OF PROPERTY DISPOSAL AND DURING THE PROCESS OF RELOCATING FUNCTIONS FROM THE INSTALLATIONS BEING REALIGNED OR CLOSED TO THE RECEIVING INSTALLATION AFTER THE RECEIVING INSTALLATIONS HAVE BEEN SELECTED BUT BEFORE THE FUNCTIONS ARE RELOCATED

- DUSD (ACQUISITION) HAS ISSUED SEVERAL POLICY STATEMENTS REGARDING THE CLEANUP AND PROPERTY DISPOSAL PROCESS AS A RESULT OF THE ADMINISTRATION'S FIVE-POINT PLAN
 - FAST TRACK CLEANUP AT CLOSING INSTALLATIONS
 - FINAL ENVIRONMENTAL IMPACT STATEMENT OR OTHER ANALYSIS UNDER NEPA TO BE COMPLETED WITHIN 12 MONTHS FROM DATE COMMUNITY SUBMITS FINAL REUSE PLAN

 - SINGLE NEPA ANALYSIS TO SUPPORT BOTH DISPOSAL AND REUSE OF INSTALLATION

 - COMMUNITY REUSE PLAN WILL BE BASIS OF PROPOSED ACTIONS AND ALTERNATIVES

 - DEVELOP DOD-WIDE PROCESS TO DETERMINE AND DOCUMENT THE ENVIRONMENTAL SUITABILITY OF PARCELS FOR DISPOSAL

- REQUIREMENT FOR ASSESSMENT, DETERMINATION AND DOCUMENTATION OF PROPERTIES SUITABLE FOR OUTLEASE TO THE COMMUNITY OR PERSPECTIVE INDUSTRY

- A REVISED "MODEL" LEASE WILL BE ENACTED TO INCLUDE CLEAR DELINEATION OF ENVIRONMENTAL CONDITIONS AND RESPONSIBILITIES. DOD RETAINS RIGHT TO PURSUE CLEANUP RESPONSIBILITIES IF REQUIREMENT ARISES.

- DIRECTED RAPID SCREENING PROCESS FOR REAL PROPERTY DISPOSAL

- INTERNAL DOD AND FEDERAL AGENCY SCREENING WITHIN SIX MONTHS FROM CONGRESSIONAL "ENACTMENT" OF 93 ROUND, I.E., 27 MARCH 1994

- RAPID NOTIFICATION OF COMMUNITY AFTER SCREENING TO INFORM OF RESULTING REQUESTS

- MCKINNEY ACT (HOMELESS) APPLIES

- CLOSE BASES "RIGHT"

- EARLY INTERACTION WITH COMMUNITY

- ACCELERATE DRAW-DOWN WHERE MISSION ALLOWS

•••• TAKE CARE OF DOD PEOPLE IMPACTED

••• DO NOT REMOVE PERSONAL PROPERTY FROM BASES TO
DETRIMENT OF COMMUNITY, EXCEPT;

•••• CLASSIFIED, SENSITIVE, BIOLOGICAL, ETC.

•••• EQUIPMENT REQUIRED TO MEET VALID READINESS
REQUIREMENTS

•••• OTHER DANGEROUS, MISSION-UNIQUE ITEMS

•••• TOOLE IS A 1993 ROUND EXAMPLE OF WHERE
COMMISSION RECOMMENDED
LEAVING EQUIPMENT TO
FACILITATE REUSE

IV. PRIVATE SECTOR

- (OBJECTIVE STATEMENT "WHAT THE PRIVATE SECTOR WANTS TO KNOW ABOUT DIRTY LAND ON CLOSING BASES" DIFFICULT TO ASSESS)
- COMMUNITY APPOINTED SPOKESPERSON FOR POST CLOSURE DEVELOPMENT IS KEY
- SPOKESPERSON MUST BE AWARE OF CLEANUP STATUS AND FORECAST

- SPOKESPERSON CAN WORK WITH POTENTIAL DEVELOPERS OR TRANSITION CONSULTANTS AND REGULATORY AGENCIES TO MAXIMIZE DEVELOPMENT POTENTIAL

- PRIVATE SECTOR DEVELOPER OR INDUSTRY TO WORK WITH DOD TRANSITION CONTACT AND SERVICE CARETAKER TO ASSESS CLEANUP REQUIREMENTS, PARCELING AND INDEMNIFICATION CONCERNS.

- PRESIDENT'S FIVE-POINT PROGRAM WILL ACCELERATE THIS EFFORT

- DOD POLICY LEANS TOWARD FOCUSING NATIONAL ATTENTION ON ACCELERATING CLEANUP AND TRANSFER OF PROPERTY AT CLOSING BASES

- DOD POLICY ALSO FOCUSING ON BRINGING ALL BASES TO FULL FEDERAL, STATE LOCAL COMPLIANCE WITH ENVIRONMENTAL REGULATIONS

- THIS FOCUS WILL INSURE "CLEAN" DAY TO DAY OPERATIONAL STATUS, THUS FACILITATING TRANSITION OF CLOSED FACILITIES TO LIKE INDUSTRIES

- FROM COMMISSION PERSPECTIVE, OPENNESS AND ENVIRONMENTAL COMPLIANCE WILL ASSIST PRIVATE SECTOR IN DEVELOPMENT DECISIONS

V. HOW COMMUNITIES AND INDUSTRY CAN BEST BE PREPARED FOR THE DEFENSE BUILD-DOWN

- COMMISSION HAS SEEN THIS FROM ALL ANGLES BOTH DURING AND BETWEEN CLOSURE ROUNDS
 - COMMUNITIES WILL AND SHOULD CONTINUE TO SUPPORT RETENTION OF THEIR INSTALLATIONS, KEYING ON MILITARY VALUE
 - COMMUNITIES NEED TO PARALLEL THIS EFFORT WITH A CONCENTRATED PERSPECTIVE ON HOW TO ACHIEVE NOT ONLY ECONOMIC RECOVERY BUT ECONOMIC ENHANCEMENT SHOULD CLOSURE BE THREATENED OR ENACTED
 - DEFENSE DEPARTMENT AND DEPARTMENT OF COMMERCE SHOULD RELATE AND DISTRIBUTE CONTINUING EXAMPLES OF RECOVERY AFTER CLOSURE
 - COMMUNITIES MUST RESEARCH AND FOLLOW-UP ON THESE EXAMPLES
- DOD AND DEFENSE INDUSTRIES MUST COORDINATE NOW AS TO BEST MIX OF PUBLIC AND PRIVATE INDUSTRIAL EFFORTS TO INSURE MISSION ACCOMPLISHMENT WHILE REDUCING INFRASTRUCTURE AND MAINTAINING A PRIVATE INDUSTRY DEFENSE BASELINE.

- OBVIOUSLY THIS EFFORT SHOULD KEY ON THE DEFENSE DEPOT WORKLOAD - BUT, CAN REACH INTO OTHER AREAS SUCH AS TECHNICAL TRAINING, EDUCATION, AND ENVIRONMENTAL MANAGEMENT

- INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD

- DOD CONCERNS VARY WITH SOURCE

VI. BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

- DOD MAINTAINS FULL RESPONSIBILITY FOR CLEANUP REGARDLESS OF OPERATIONAL STATUS

- DOD, COMMUNITY, REGULATORY AND INDUSTRY REPRESENTATIVES CAN MAKE THIS A VERY MOMENTOUS EFFORT IF SUCCESS RATHER THAN EXTENDED LITIGATION IS THE GOAL

- ONE CAN TAKE THE APPROACH THAT ONLY PRISTINE REAL ESTATE CAN TRANSFER

- CONSIDER THAT DOD OPERATION OF THESE FACILITIES IS AND HAS BEEN SOUND AND THE ACTUAL CLEANUP EFFORT HAS BEEN OPEN AND IN MANY CASES IN THE NATIONAL FOREFRONT

- THERE HAVE BEEN EXAMPLES OF BASES WHERE THE IMMEDIATE COMMUNITY HAS BEEN DISPARAGING IN DEALING WITH BASE CLEANUP ACTIVITIES WHEN THE BASES WERE IN FACT OUT IN FRONT OF MANY, IF NOT MOST, SIMILAR COMMERCIAL OPERATIONS
- SOME OF THE EXAMPLES HAVE ACTUALLY THREATENED THE DESIRABILITY OF BASE RETENTION. IN SOME CASES, RESULTING SPINOFFS OF AGGRESSIVE CLAMPING DOWN COULD UNNECESSARILY IMPACT COMMUNITY DEVELOPMENT
- FROM COMMISSION'S PERSPECTIVE DOD IS TACKLING THE CLEANUP OF CLOSURE FACILITIES WITH FORWARD-LEANING PERSPECTIVE
- FULL RANGE OF PARCELLING, LEASING AND COOPERATIVE AGREEMENTS SHOULD BE INVESTIGATED BY ALL PARTIES
- ALL PARTIES SHOULD TRY TO ACHIEVE BEST LEVEL PLAYING FIELD WHILE NOT COMPROMISING PUBLIC HEALTH OR SAFETY

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- DOD WORKING WITH EPA AND CALIFORNIA TO DEVELOP PROCEDURES TO TRANSFER UNCONTAMINATED PARCELS OF ANY CLOSED INSTALLATION
 - COULD SET A PRECEDENCE FOR OTHER STATES

 - RESULT IS PROCEDURE WHERE DOD WILL PREPARE A "FINDING OF SUITABILITY TO TRANSFER" (FOST)

 - DOD AND STATE TO HAVE CONCURRENCE IN FOST

- EXTENSIVE CLEANUP CONCERNS FOR HIGHLY CONTAMINATED PARCELS COULD RESULT IN FENCE AND RETAIN DECISIONS (I.E., TOO EXPENSIVE TO CLEAN UP, THUS SECURE AND RETAIN UNDER ENVIRONMENTAL REQUIRED STATUS) THUS PRECLUDING REUSE

- TWENTY-FIVE BASES ON CLOSURE LIST FROM THE THREE CLOSURE ROUNDS ARE ON NATIONAL PRIORITY LIST (NPL)
 - OFFICE OF ECONOMIC ADJUSTMENT (OEA) OF DOD TRACKS 64 MAJOR BASES WITH INTENDED COMMUNITY REUSE

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- COMPATIBLE REUSE COULD SUPPORT LONG TERM LEASES OR SALE WITH DOD FOLLOW-UP PUMP/TREAT/IN-PLACE CLEANUP

- CONSIDER FACT THAT IF IT WAS CLEAN ENOUGH FOR DOD USE IT SHOULD SUPPORT COMPATIBLE REUSE WITHIN REGULATORY LIMITS
 - FT. MONROE IS A POSSIBLE EXCEPTION

- BOTTOM LINE IS DOD HAS THE RESPONSIBILITY TO CLEAN UP TO THE LEVEL AGREED BY REGULATORY AGENCIES. CONSULTATION OF COMMUNITY AND REUSE INDUSTRY COULD BE A KEY TO QUICK ECONOMIC RECOVERY

III. DOD'S POLICIES FOR GETTING PROPERTY INTO USERS HANDS AS QUICKLY AS POSSIBLE

- AS STATED NOT A COMMISSION ISSUE
- ROUGH OUTLINE OF DOD POLICY AS FOLLOWS...
 - UNDER PL 101-510, PROVISIONS OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969 DO NOT APPLY TO THE ACTUAL DECISION CLOSURE PROCESS AS RELATED TO
 - THE NEED FOR CLOSING RECOMMENDED INSTALLATIONS
 - THE NEED FOR TRANSFERRING FUNCTIONS TO ANY INSTALLATION SELECTED AS RECEIVING INSTALLATION
 - MILITARY INSTALLATION SELECTED AS ALTERNATIVES BY THE COMMISSION TO THOSE RECOMMENDED BY THE SECRETARY OF DEFENSE

- PROVISIONS OF NEPA DO APPLY DURING THE PROCESS OF PROPERTY DISPOSAL AND DURING THE PROCESS OF RELOCATING FUNCTIONS FROM THE INSTALLATIONS BEING REALIGNED OR CLOSED TO THE RECEIVING INSTALLATION AFTER THE RECEIVING INSTALLATIONS HAVE BEEN SELECTED BUT BEFORE THE FUNCTIONS ARE RELOCATED

- DUSD (ACQUISITION) HAS ISSUED SEVERAL POLICY STATEMENTS REGARDING THE CLEANUP AND PROPERTY DISPOSAL PROCESS AS A RESULT OF THE ADMINISTRATION'S FIVE-POINT PLAN

- FAST TRACK CLEANUP AT CLOSING INSTALLATIONS
 - FINAL ENVIRONMENTAL IMPACT STATEMENT OR OTHER ANALYSIS UNDER NEPA TO BE COMPLETED WITHIN 12 MONTHS FROM DATE COMMUNITY SUBMITS FINAL REUSE PLAN

 - SINGLE NEPA ANALYSIS TO SUPPORT BOTH DISPOSAL AND REUSE OF INSTALLATION

 - COMMUNITY REUSE PLAN WILL BE BASIS OF PROPOSED ACTIONS AND ALTERNATIVES

 - DEVELOP DOD-WIDE PROCESS TO DETERMINE AND DOCUMENT THE ENVIRONMENTAL SUITABILITY OF PARCELS FOR DISPOSAL

- REQUIREMENT FOR ASSESSMENT, DETERMINATION AND DOCUMENTATION OF PROPERTIES SUITABLE FOR OUTLEASE TO THE COMMUNITY OR PERSPECTIVE INDUSTRY

- A REVISED "MODEL" LEASE WILL BE ENACTED TO INCLUDE CLEAR DELINEATION OF ENVIRONMENTAL CONDITIONS AND RESPONSIBILITIES. DOD RETAINS RIGHT TO PURSUE CLEANUP RESPONSIBILITIES IF REQUIREMENT ARISES.

- DIRECTED RAPID SCREENING PROCESS FOR REAL PROPERTY DISPOSAL

- INTERNAL DOD AND FEDERAL AGENCY SCREENING WITHIN SIX MONTHS FROM CONGRESSIONAL "ENACTMENT" OF 93 ROUND, I.E., 27 MARCH 1994

- RAPID NOTIFICATION OF COMMUNITY AFTER SCREENING TO INFORM OF RESULTING REQUESTS

- MCKINNEY ACT (HOMELESS) APPLIES

- CLOSE BASES "RIGHT"

- EARLY INTERACTION WITH COMMUNITY

- ACCELERATE DRAW-DOWN WHERE MISSION ALLOWS

•••• TAKE CARE OF DOD PEOPLE IMPACTED

••• DO NOT REMOVE PERSONAL PROPERTY FROM BASES TO
DETRIMENT OF COMMUNITY, EXCEPT;

•••• CLASSIFIED, SENSITIVE, BIOLOGICAL, ETC.

•••• EQUIPMENT REQUIRED TO MEET VALID READINESS
REQUIREMENTS

•••• OTHER DANGEROUS, MISSION-UNIQUE ITEMS

•••• TOOLE IS A 1993 ROUND EXAMPLE OF WHERE
COMMISSION RECOMMENDED
LEAVING EQUIPMENT TO
FACILITATE REUSE

IV. PRIVATE SECTOR

- (OBJECTIVE STATEMENT "WHAT THE PRIVATE SECTOR WANTS TO KNOW ABOUT DIRTY LAND ON CLOSING BASES" DIFFICULT TO ASSESS)
- COMMUNITY APPOINTED SPOKESPERSON FOR POST CLOSURE DEVELOPMENT IS KEY
- SPOKESPERSON MUST BE AWARE OF CLEANUP STATUS AND FORECAST

- SPOKESPERSON CAN WORK WITH POTENTIAL DEVELOPERS OR TRANSITION CONSULTANTS AND REGULATORY AGENCIES TO MAXIMIZE DEVELOPMENT POTENTIAL

- PRIVATE SECTOR DEVELOPER OR INDUSTRY TO WORK WITH DOD TRANSITION CONTACT AND SERVICE CARETAKER TO ASSESS CLEANUP REQUIREMENTS, PARCELING AND INDEMNIFICATION CONCERNS.

- PRESIDENT'S FIVE-POINT PROGRAM WILL ACCELERATE THIS EFFORT

- DOD POLICY LEANS TOWARD FOCUSING NATIONAL ATTENTION ON ACCELERATING CLEANUP AND TRANSFER OF PROPERTY AT CLOSING BASES

- DOD POLICY ALSO FOCUSING ON BRINGING ALL BASES TO FULL FEDERAL, STATE LOCAL COMPLIANCE WITH ENVIRONMENTAL REGULATIONS

- THIS FOCUS WILL INSURE "CLEAN" DAY TO DAY OPERATIONAL STATUS, THUS FACILITATING TRANSITION OF CLOSED FACILITIES TO LIKE INDUSTRIES

- FROM COMMISSION PERSPECTIVE, OPENNESS AND ENVIRONMENTAL COMPLIANCE WILL ASSIST PRIVATE SECTOR IN DEVELOPMENT DECISIONS

V. HOW COMMUNITIES AND INDUSTRY CAN BEST BE PREPARED FOR THE DEFENSE BUILD-DOWN

- COMMISSION HAS SEEN THIS FROM ALL ANGLES BOTH DURING AND BETWEEN CLOSURE ROUNDS
 - COMMUNITIES WILL AND SHOULD CONTINUE TO SUPPORT RETENTION OF THEIR INSTALLATIONS, KEYING ON MILITARY VALUE
 - COMMUNITIES NEED TO PARALLEL THIS EFFORT WITH A CONCENTRATED PERSPECTIVE ON HOW TO ACHIEVE NOT ONLY ECONOMIC RECOVERY BUT ECONOMIC ENHANCEMENT SHOULD CLOSURE BE THREATENED OR ENACTED
 - DEFENSE DEPARTMENT AND DEPARTMENT OF COMMERCE SHOULD RELATE AND DISTRIBUTE CONTINUING EXAMPLES OF RECOVERY AFTER CLOSURE
 - COMMUNITIES MUST RESEARCH AND FOLLOW-UP ON THESE EXAMPLES
- DOD AND DEFENSE INDUSTRIES MUST COORDINATE NOW AS TO BEST MIX OF PUBLIC AND PRIVATE INDUSTRIAL EFFORTS TO INSURE MISSION ACCOMPLISHMENT WHILE REDUCING INFRASTRUCTURE AND MAINTAINING A PRIVATE INDUSTRY DEFENSE BASELINE.

- OBVIOUSLY THIS EFFORT SHOULD KEY ON THE DEFENSE DEPOT WORKLOAD - BUT, CAN REACH INTO OTHER AREAS SUCH AS TECHNICAL TRAINING, EDUCATION, AND ENVIRONMENTAL MANAGEMENT

- INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD

- DOD CONCERNS VARY WITH SOURCE

VI. BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

- DOD MAINTAINS FULL RESPONSIBILITY FOR CLEANUP REGARDLESS OF OPERATIONAL STATUS
- DOD, COMMUNITY, REGULATORY AND INDUSTRY REPRESENTATIVES CAN MAKE THIS A VERY MOMENTOUS EFFORT IF SUCCESS RATHER THAN EXTENDED LITIGATION IS THE GOAL
- ONE CAN TAKE THE APPROACH THAT ONLY PRISTINE REAL ESTATE CAN TRANSFER
- CONSIDER THAT DOD OPERATION OF THESE FACILITIES IS AND HAS BEEN SOUND AND THE ACTUAL CLEANUP EFFORT HAS BEEN OPEN AND IN MANY CASES IN THE NATIONAL FOREFRONT

- THERE HAVE BEEN EXAMPLES OF BASES WHERE THE IMMEDIATE COMMUNITY HAS BEEN DISPARAGING IN DEALING WITH BASE CLEANUP ACTIVITIES WHEN THE BASES WERE IN FACT OUT IN FRONT OF MANY, IF NOT MOST, SIMILAR COMMERCIAL OPERATIONS
- SOME OF THE EXAMPLES HAVE ACTUALLY THREATENED THE DESIRABILITY OF BASE RETENTION. IN SOME CASES, RESULTING SPINOFFS OF AGGRESSIVE CLAMPING DOWN COULD UNNECESSARILY IMPACT COMMUNITY DEVELOPMENT
- FROM COMMISSION'S PERSPECTIVE DOD IS TACKLING THE CLEANUP OF CLOSURE FACILITIES WITH FORWARD-LEANING PERSPECTIVE
- FULL RANGE OF PARCELLING, LEASING AND COOPERATIVE AGREEMENTS SHOULD BE INVESTIGATED BY ALL PARTIES
- ALL PARTIES SHOULD TRY TO ACHIEVE BEST LEVEL PLAYING FIELD WHILE NOT COMPROMISING PUBLIC HEALTH OR SAFETY

Document Separator

Frank -
Read's goal. A safe policy for
certificates is to use language as though
the speaker will read it verbatim
at times. Using words like "above"
is not a good idea.

Two or three sentences were
not clear to me, so I've noted
them. If they are terms of
art or technical terms that
Matt & the audience understand,
that's fine.

Overall, good stuff. I
could understand & follow

it.
I don't think it is too long.
I'm usually -- hope you approve.
I incorporated some of Tom's
to (see his notes next under).
I'll Matt a copy at 1330.

Ed

the pages ✓

D CIRILLO DRAFT (4 NOV)

ENVIRONMENTAL REGULATION INSTITUTE

OUTLINE FOR MR. MATT BEHRMANN

CLOSURE CLEANUP AND REUSE"

REALIGNMENT COMMISSION CHARTER INCLUDES THE
OF DOD BASE CLOSURE RECOMMENDATIONS AND
ON TO THE PRESIDENT

SET POLICY NOR GOVERN REUSE OPTIONS

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ACCORDINGLY

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• COMMISSION RECOMMENDATIONS ARE BASED ON EIGHT SELECTION CRITERIA
AND THE DEFENSE FORCE STRUCTURE. THE EIGHT CRITERIA ARE:

• MILITARY VALUE CRITERIA

1) CURRENT AND FUTURE MISSION REQUIREMENTS AND THE
IMPACT OF OPERATIONAL READINESS OF THE DEPARTMENT OF

DEFENSE TOTAL FORCE

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5) THE EXTENT AND TIMING OF POTENTIAL COSTS AND SAVINGS, INCLUDING THE NUMBER OF YEARS, BEGINNING WITH THE DATE OF COMPLETION OF CLOSURE OR REALIGNMENT, FOR THE SAVINGS TO EXCEED THE COST

• IMPACT CRITERIA

6) THE ECONOMIC IMPACT ON LOCAL COMMUNITIES

7) THE ABILITY OF BOTH THE EXISTING AND POTENTIAL RECEIVING COMMUNITIES' INFRASTRUCTURES TO SUPPORT FORCES, MISSIONS AND PERSONNEL

8) THE ENVIRONMENTAL IMPACT

• "EIGHTH CRITERIA" GENERALLY CONSIDERS CLEANUP STATUS AS A FACTOR (AF CRITERIA SAYS CLEAN = KEEP, BUT ONLY ONE SUBELEMENT OF SECONDARY CRITERIA)

• FT MONROE ISSUE DREW MUCH ATTENTION DURING 93 CLOSURE PROCEEDINGS

• LARGE AMOUNT OF UNEXPLODED ORDNANCE THROUGHOUT INSTALLATION

- ORDNANCE NOT CONSIDERED AS HAZARD TO PUBLIC HEALTH OR SAFETY AS LONG AS DOD OPERATED

- IF FT MONROE CEASES TO BE USED AS MILITARY INSTALLATION, IT REVERTS TO COMMONWEALTH OF VIRGINIA THUS REQUIRING CLEANUP

- ARMY CLAIMED FUNDING OF ANY CLEANUP WHILE IN OPERATION WOULD NOT BE COMPETITIVE FOR LIMITED RESOURCES

- IS INSTALLATION TOO "DIRTY" TO CLOSE? CREATES OVERALL DILEMMA

- COMMISSION HAS BEEN ACTIVE IN REVIEWING INDEMNIFICATION CONCERNS AND IN ENCOURAGING RELEASE OF UNCONTAMINATED LAND PARCELS

- NOT OUR CHARTER BUT CONSTANT DISCUSSION ITEM BROUGHT UP BY COMMUNITY GROUPS

- BOTTOM LINE IS COMMISSION VERY INTERESTED IN REUSE OPTIONS BUT IS NOT IN DRIVERS SEAT

II. REUSE OF LAND/FACILITIES REQUIRING ENVIRONMENTAL RESTORATION

- REUSE CONSIDERATION SHOULD BEGIN AS EARLY AS BASE IS IDENTIFIED AS POTENTIAL CLOSURE CANDIDATE

- COMMUNITY SHOULD ALREADY BE AN INTEGRAL PLAYER IN CLEANUP STATUS AND TECHNOLOGY THROUGH TECH WORKING GROUPS AND REGULATORY AGENCY REVIEW CYCLES

• HISTORICALLY, COMMUNITIES, STATE, ETC. HAVE DIFFICULTY
AGREEING ON REUSE PLANS

• DOD SHOULD BE WELL ON ITS WAY IN MOST CASES IN IDENTIFYING SCOPE
OF THE PROBLEM, IF NOT ALREADY REVIEWING METHODOLOGY, LEVEL OF
CLEANUP AND ACTUAL REMEDIATION.

• VERY LITTLE REAL ESTATE HAS ACTUALLY TRADED HANDS FORMALLY

• SEVERAL SMALL ARMY HOUSING AREAS ARE THE EXCEPTION

• AIR FORCE AS NUMEROUS LEASES SUCH AS AT PEASE AFB, NH AND
CHANUTE AFB, IL

*DID NOT
CHANGE*

*as result
of base
closure
process.*
*This needs to be clear. I don't
understand.*

• RECENT PRESIDENTIAL FIVE-POINT POLICY SHOULD EASE
INDEMNIFICATION CONCERNS AND ENCOURAGE MORE CLEAN PARCELS TO BE
RELEASED FOR LEASE OR RESALE/REUSE

• GOAL IS TO SPEED UP ECONOMIC RECOVERY

• IMPLEMENTATION DIRECTED BY USD (ACQUISITION)

• POLICY DEMANDS SHARP DEPARTURE FROM BUSINESS AS USUAL

• DOD IMPLEMENTATION ESTABLISHES A BRAC CLEANUP TEAM (BCT)
FOR EACH CLOSURE BASE - BCT HAS DOD, STATE AND EPA REP

• FIVE-POINT PLAN SUMMARY

• PROPERTY DISPOSAL ACTIONS TO BE JOB-CENTERED, I.E., PUT
LOCAL ECONOMIC DEVELOPMENT FIRST

• FAST-TRACK ENVIRONMENTAL CLEANUP

• ASSIGNMENT OF TRANSITION COORDINATORS FOR EACH BASE AS
SINGLE POINT OF CONTACT

- EASY ACCESS TO TRANSITION AND DEVELOPMENT HELP
- LARGER ECONOMIC DEVELOPMENT PLANNING GRANTS
- STATE DETERMINATION VARIES AS TO LEVEL OF CLEANUP AND RELATIONSHIP TO REUSE PLANS - HOW CLEAN IS CLEAN?
 - DOD, EPA AND STATES HAVE PARTICIPATED IN CONFERENCES TO DISCUSS JOINT PLANNING EFFORTS
- GOAL IS TO ESTABLISH CLEANUP LEVELS ON THE BASIS OF EXISTING AND REASONABLY EXPECTED FUTURE USE OF PROPERTY
 - THE DOD BCT REP WILL WORK THE RECORD OF DECISION FOR CERCLA CLEANUP ACTION
 - THE DOD BCT REP WILL WORK THE CERTIFICATION FOR UNCONTAMINATED PARCELS
 - DOD POLICY DIRECTS CONTINUOUS PUBLIC PARTICIPATION AND INVOLVEMENT IN DECISIONS
- EFFORT WILL BRING SMOOTHER, QUICKER TRANSFERS
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● CLEANUP OF HIGHLY CONTAMINATED PARCELS COULD RESULT IN PUMP AND FENCE TECHNOLOGY (IE. TOO EXPENSIVE TO CLEAN UP, ^{it} ~~THIS~~ RETAINS UNDER ENVIRONMENTAL REQUIRED STATUS) [?] ~~THUS~~ PRECLUDING REUSE

● TWENTY-FIVE BASES ON CLOSURE LIST FROM THE THREE CLOSURE ROUNDS ARE ON NATIONAL PRIORITY LIST (NPL) ✓

● OFFICE OF ECONOMIC ADJUSTMENT ~~OFFICE~~ (OEA) OF DOD TRACKS 64 MAJOR BASES WITH INTENDED COMMUNITY REUSE

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● CONSIDER FACT THAT IF IT WAS CLEAN ENOUGH FOR DOD USE IT SHOULD SUPPORT COMPATIBLE REUSE WITHIN REGULATORY LIMITS [?]

● FT. MONROE POSSIBLE EXCEPTION???

700 only possible exception or just an example

● BOTTOM LINE IS DOD HAS THE RESPONSIBILITY TO CLEAN UP TO THE LEVEL AGREED BY REGULATORY AGENCIES. CONSULTATION OF COMMUNITY AND REUSE INDUSTRY COULD BE A KEY TO QUICK ECONOMIC RECOVERY

III. DOD'S POLICIES FOR GETTING PROPERTY INTO USERS HANDS AS QUICKLY AS POSSIBLE

- AS STATED NOT A COMMISSION ISSUE

- ROUGH OUTLINE OF DOD POLICY AS FOLLOWS...

- UNDER PL 101-510, PROVISIONS OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969 DO NOT APPLY TO THE ACTUAL DECISION CLOSURE PROCESS AS RELATED TO

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IV. PRIVATE SECTOR

- (OBJECTIVE STATEMENT "WHAT THE PRIVATE SECTOR WANTS TO KNOW ABOUT DIRTY LAND ON CLOSING BASES" DIFFICULT TO ASSESS)

- COMMUNITY APPOINTED SPOKESPERSON FOR POST CLOSURE DEVELOPMENT IS KEY

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✓
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V. HOW COMMUNITIES AND INDUSTRY CAN BEST BE PREPARED FOR THE DEFENSE BUILD-DOWN

• COMMISSION HAS SEEN THIS FROM ALL ANGLES BOTH DURING AND BETWEEN CLOSURE ROUNDS

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- INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD
- DOD CONCERNS VARY WITH SOURCE
- BOTH ENDS ARE NOT MUTUALLY EXCLUSIVE

what does this mean? ?

VI. BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

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↓ You want the audience to review, or Matt to review? of Matt, let some examples.

? { • REVIEW EXAMPLES OF BASES WHERE THE COMMUNITY HAS BEEN DISPARAGING IN DEALING WITH BASE CLEANUP ACTIVITIES WHEN THE BASES WERE IN FACT OUT IN FRONT OF MANY, IF NOT MOST, SIMILAR COMMUNITY OR STATE OPERATIONS

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Bottom Left of First DOC
Directory Page

I. THE BAF UDES THE
INDEPEND) RECOMMENDATIONS AND
SUBSEQUENT RECOMMENDATION TO THE PRESIDENT

- - COMMISSION DOES NOT SET POLICY NOR GOVERN REUSE OPTIONS

- - SERVICES KEY ON DOD CLEANUP/CLOSURE RULES AND DIRECT CLOSURE/
CLEANUP/CARETAKER/LEASES/REUSE ACCORDINGLY

- - DOD POLICY INCLUDES CLEANUP AS REQUIRED WHETHER OPEN OR CLOSED

- - COMMISSION CLOSURE COST DETERMINATION DOES NOT INCLUDE CLEANUP
DUE TO ABOVE POLICY. THIS IS BECAUSE DOD POSITION IS DOD IS
RESPONSIBLE FOR CLEANUP IRRESPECTIVE OF WHETHER THE INSTALLATION IS
OPEN OR CLOSED, IE. SUNK COSTS

- - COMMISSION RECOMMENDATIONS ARE BASED ON EIGHT SELECTION CRITERIA
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 - - • MILITARY VALUE CRITERIA
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IMPACT OF OPERATIONAL READINESS OF THE DEPARTMENT OF

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5) THE EXTENT AND TIMING OF POTENTIAL COSTS AND SAVINGS, INCLUDING THE NUMBER OF YEARS, BEGINNING WITH THE DATE OF COMPLETION OF CLOSURE OR REALIGNMENT, FOR THE SAVINGS TO EXCEED THE COST

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• "EIGHTH CRITERIA" GENERALLY CONSIDERS CLEANUP STATUS AS A FACTOR (AF CRITERIA SAYS CLEAN = KEEP, BUT ONLY ONE SUBELEMENT OF SECONDARY CRITERIA)



• • FT MONROE ISSUE DREW MUCH ATTENTION DURING 93 CLOSURE PROCEEDINGS



• • • LARGE AMOUNT OF UNEXPLODED ORDNANCE THROUGHOUT INSTALLATION

- ORDNANCE NOT CONSIDERED AS HAZARD TO PUBLIC HEALTH OR SAFETY AS LONG AS DOD OPERATED
- IF FT MONROE CEASES TO BE USED AS MILITARY INSTALLATION, IT REVERTS TO COMMONWEALTH OF VIRGINIA THUS REQUIRING CLEANUP
- ARMY CLAIMED FUNDING OF ANY CLEANUP WHILE IN OPERATION WOULD NOT BE COMPETITIVE FOR LIMITED RESOURCES
- IS INSTALLATION TOO "DIRTY" TO CLOSE. CREATES OVERALL DILEMMA

- COMMISSION HAS BEEN ACTIVE IN REVIEWING INDEMNIFICATION CONCERNS AND IN ENCOURAGING RELEASE OF UNCONTAMINATED LAND PARCELS

- NOT OUR CHARTER BUT CONSTANT DISCUSSION ITEM BROUGHT UP BY COMMUNITY GROUPS

- BOTTOM LINE IS COMMISSION VERY INTERESTED IN REUSE OPTIONS BUT IS NOT IN DRIVERS SEAT

II. REUSE OF LAND/FACILITIES REQUIRING ENVIRONMENTAL RESTORATION

- REUSE CONSIDERATION SHOULD BEGIN AS EARLY AS BASE IS IDENTIFIED AS POTENTIAL CLOSURE CANDIDATE

- COMMUNITY SHOULD ALREADY BE AN INTEGRAL PLAYER IN CLEANUP STATUS AND TECHNOLOGY THROUGH TECH WORKING GROUPS AND REGULATORY AGENCY REVIEW CYCLES

- HISTORICALLY, COMMUNITIES, STATE, ETC. HAVE DIFFICULTY
AGREEING ON REUSE PLANS

- DOD SHOULD BE WELL ON ITS WAY IN MOST CASES IN IDENTIFYING SCOPE
OF THE PROBLEM, IF NOT ALREADY REVIEWING METHODOLOGY, LEVEL OF
CLEANUP AND ACTUAL REMEDIATION.

- VERY LITTLE REAL ESTATE HAS ACTUALLY TRADED HANDS FORMALLY
 - SEVERAL SMALL ARMY HOUSING AREAS ARE THE EXCEPTION
 - AIR FORCE AS NUMEROUS LEASES SUCH AS AT PEASE AFB, NH AND
CHANUTE AFB, IL

- RECENT PRESIDENTIAL FIVE-POINT POLICY SHOULD EASE
INDEMNIFICATION CONCERNS AND ENCOURAGE MORE CLEAN PARCELS TO BE
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 - GOAL IS TO SPEED UP ECONOMIC RECOVERY
 - IMPLEMENTATION DIRECTED BY USD(AQUISITION)
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- FIVE-POINT PLAN SUMMARY
 - PROPERTY DISPOSAL ACTIONS TO BE JOB-CENTERED, IE., PUT
LOCAL ECONOMIC DEVELOPMENT FIRST
 - FAST-TRACK ENVIRONMENTAL CLEANUP
 - ASSIGNMENT OF TRANSITION COORDINATORS FOR EACH BASE AS
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- • EASY ACCESS TO TRANSITION AND DEVELOPMENT HELP

- • LARGER ECONOMIC DEVELOPMENT PLANNING GRANTS

→ • STATE DETERMINATION VARIES AS TO LEVEL OF CLEANUP AND RELATIONSHIP TO REUSE PLANS - HOW CLEAN IS CLEAN?

- • DOD, EPA AND STATES HAVE PARTICIPATED IN CONFERENCES TO DISCUSS JOINT PLANNING EFFORTS

• • GOAL IS TO ESTABLISH CLEANUP LEVELS ON THE BASIS OF EXISTING AND REASONABLY EXPECTED FUTURE USE OF PROPERTY

- • • THE DOD BCT REP WILL WORK THE RECORD OF DECISION FOR CERCLA CLEANUP ACTION

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• • EFFORT WILL BRING SMOOTHER, QUICKER TRANSFERS

• • AN AIR FORCE CONSULTANT IS EXAMINING HOW FUTURE LAND USE CONSIDERATIONS CAN BE INTEGRATED INTO CLEANUP DECISIONS

- DOD WORKING WITH EPA AND CALIFORNIA TO DEVELOP PROCEDURES TO TRANSFER UNCONTAMINATED PARCELS OF A CLOSED INSTALLATION

- • RESULT IS PROCEDURE WHERE DOD WILL PREPARE A "FINDING OF SUITABILITY TO TRANSFER" (FOST)

- • DOD AND STATE TO HAVE CONCURRENCE IN FOST

- CLEANUP OF HIGHLY CONTAMINATED PARCELS COULD RESULT IN PUMP AND FENCE TECHNOLOGY (IE. TOO EXPENSIVE TO CLEAN UP THUS RETAIN UNDER ENVIRONMENTAL REQUIRED STATUS) THUS PRECLUDING REUSE

- TWENTY-FIVE BASES ON CLOSURE LIST FROM THE THREE CLOSURE ROUNDS ARE ON NATIONAL PRIORITY LIST (NPL)

- OFFICE OF ECONOMIC ADJUSTMENT OFFICE (OEA) OF DOD TRACKS 64 MAJOR BASES WITH INTENDED COMMUNITY REUSE

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- FT. MONROE POSSIBLE EXCEPTION???

- BOTTOM LINE IS DOD HAS THE RESPONSIBILITY TO CLEAN UP TO THE LEVEL AGREED BY REGULATORY AGENCIES. CONSULTATION OF COMMUNITY AND REUSE INDUSTRY COULD BE A KEY TO QUICK ECONOMIC RECOVERY

III. DOD'S POLICIES FOR GETTING PROPERTY INTO USERS HANDS AS QUICKLY AS POSSIBLE

- AS STATED NOT A COMMISSION ISSUE
- ROUGH OUTLINE OF DOD POLICY AS FOLLOWS...

• UNDER PL 101-510, PROVISIONS OF NATIONAL ENVIRONMENTAL POLICY ACT OF 1969 DO NOT APPLY TO THE ACTUAL DECISION CLOSURE PROCESS AS RELATED TO

- THE NEED FOR CLOSING RECOMMENDED INSTALLATIONS
- THE NEED FOR TRANSFERRING FUNCTIONS TO ANY INSTALLATION SELECTED AS RECEIVING INSTALLATION
- MILITARY INSTALLATION SELECTED AS ALTERNATIVES BY THE COMMISSION TO THOSE RECOMMENDED BY THE SECRETARY OF DEFENSE

•• PROVISIONS OF NEPA DO APPLY DURING THE PROCESS OF PROPERTY DISPOSAL AND DURING THE PROCESS OF RELOCATING FUNCTIONS FROM THE INSTALLATIONS BEING REALIGNED OR CLOSED TO THE RECEIVING INSTALLATION AFTER THE RECEIVING INSTALLATIONS HAVE BEEN SELECTED BUT BEFORE THE FUNCTIONS ARE RELOCATED

•• DUSD (ACQUISITION) HAS ISSUED SEVERAL POLICY STATEMENTS REGARDING THE CLEANUP AND PROPERTY DISPOSAL PROCESS AS A RESULT OF THE ADMINISTRATION'S FIVE-POINT PLAN

- FAST TRACK CLEANUP AT CLOSING INSTALLATIONS
- FINAL ENVIRONMENTAL IMPACT STATEMENT OR OTHER ANALYSIS UNDER NEPA TO BE COMPLETED WITHIN 12 MONTHS FROM DATE COMMUNITY SUBMITS FINAL REUSE PLAN

- • • • SINGLE NEPA ANALYSIS TO SUPPORT BOTH DISPOSAL AND REUSE OF INSTALLATION
- • • • COMMUNITY REUSE PLAN WILL BE BASIS OF PROPOSED ACTIONS AND ALTERNATIVES
- • • • DEVELOP DOD-WIDE PROCESS TO DETERMINE AND DOCUMENT THE ENVIRONMENTAL SUITABILITY OF PARCELS FOR DISPOSAL
- • • • REQUIREMENT FOR ASSESSMENT, DETERMINATION AND DOCUMENTATION OF PROPERTIES SUITABLE FOR OUTLEASE
- • • • MODEL LEASE WILL BE ENACTED TO INCLUDE CLEAR DELINEATION OF ENVIRONMENTAL CONDITIONS AND RESPONSIBILITIES. DOD RETAINS RIGHT TO PURSUE CLEANUP RESPONSIBILITIES IF REQUIREMENT ARISES.

- • • DIRECTED RAPID SCREENING PROCESS FOR REAL PROPERTY DISPOSAL
 - • • • INTERNAL DOD AND FEDERAL AGENCY SCREENING WITHIN SIX MONTHS FROM CONGRESSIONAL "ENACTMENT" OF 93 ROUND
 - • • • RAPID NOTIFICATION OF COMMUNITY AFTER SCREENING TO INFORM OF RESULTING REQUESTS
 - • • • MCKINNEY ACT (HOMELESS) APPLIES

- • • CLOSE BASES "RIGHT"
 - • • • EARLY INTERACTION WITH COMMUNITY
 - • • • ACCELERATE DRAW-DOWN WHERE MISSION ALLOWS
 - • • • TAKE CARE OF DOD PEOPLE IMPACTED

- DO NOT REMOVE PERSONAL PROPERTY FROM BASES TO DETRIMENT OF COMMUNITY, EXCEPT;

- CLASSIFIED, SENSITIVE, BIOLOGICAL, ETC.

- EQUIPMENT REQUIRED TO MEET VALID READINESS REQUIREMENTS

- OTHER DANGEROUS, MISSION-UNIQUE ITEMS

IV. PRIVATE SECTOR

→

- (OBJECTIVE STATEMENT "WHAT THE PRIVATE SECTOR WANTS TO KNOW ABOUT DIRTY LAND ON CLOSING BASES" DIFFICULT TO ASSESS)

- COMMUNITY APPOINTED SPOKESPERSON FOR POST CLOSURE DEVELOPMENT IS KEY

- SPOKESPERSON MUST BE AWARE OF CLEANUP STATUS AND FORECAST

- SPOKESPERSON CAN WORK WITH POTENTIAL DEVELOPERS OR TRANSITION CONSULTANTS AND REGULATORY AGENCIES TO MAXIMIZE DEVELOPMENT POTENTIAL

↪

- PRIVATE SECTOR DEVELOPER OR INDUSTRY TO WORK WITH DOD TRANSITION CONTACT AND SERVICE CARETAKER TO ASSESS CLEANUP REQUIREMENTS, PARCELING AND INDEMNIFICATION CONCERNS.

- PRESIDENTS FIVE-POINT PROGRAM WILL ACCELERATE THIS EFFORT
- DOD POLICY LEANS TOWARD FOCUSING NATIONAL ATTENTION ON ACCELERATING CLEANUP AND TRANSFER OF PROPERTY AT CLOSING BASES
- DOD POLICY ALSO FOCUSING ON BRINGING ALL BASES TO FULL FEDERAL, STATE LOCAL COMPLIANCE WITH ENVIRONMENTAL REGULATIONS
 - THIS FOCUS WILL INSURE "CLEAN" DAY TO DAY OPERATIONAL STATUS THUS FACILITATING TRANSITION OF CLOSED FACILITIES TO LIKE INDUSTRIES
- FROM COMMISSION PERSPECTIVE, OPENNESS AND ENVIRONMENTAL COMPLIANCE WILL ASSIST PRIVATE SECTOR IN DEVELOPMENT DECISIONS

V. HOW COMMUNITIES AND INDUSTRY CAN BEST BE PREPARED FOR THE DEFENSE BUILD-DOWN

- COMMISSION HAS SEEN THIS FROM ALL ANGLES BOTH DURING AND BETWEEN CLOSURE ROUNDS
 - COMMUNITIES WILL AND SHOULD CONTINUE TO SUPPORT RETENTION OF THEIR INSTALLATIONS KEYING ON MILITARY VALUE
 - COMMUNITIES NEED TO PARALLEL THIS EFFORT WITH A CONCENTRATED PERSPECTIVE ON HOW TO ACHIEVE NOT ONLY ECONOMIC

RECOVERY BUT ECONOMIC ENHANCEMENT SHOULD CLOSURE BE THREATENED
OR ENACTED

- DEFENSE DEPARTMENT AND DEPARTMENT OF COMMERCE SHOULD RELATE
AND DISTRIBUTE CONTINUING EXAMPLES OF RECOVERY AFTER CLOSURE
- COMMUNITIES MUST RESEARCH AND FOLLOW-UP ON THESE EXAMPLES
- DOD AND DEFENSE INDUSTRIES MUST COORDINATE NOW AS TO BEST MIX OF
PUBLIC AND PRIVATE INDUSTRIAL EFFORTS TO INSURE MISSION
ACCOMPLISHMENT WHILE REDUCING INFRASTRUCTURE AND MAINTAINING A
PRIVATE INDUSTRY DEFENSE BASELINE.

• OBVIOUSLY THIS EFFORT SHOULD KEY ON THE DEFENSE DEPOT
WORKLOAD - BUT, CAN REACH INTO OTHER AREAS SUCH AS TECHNICAL
TRAINING, EDUCATION, AND ENVIRONMENTAL MANAGEMENT

- INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD
- DOD CONCERNS VARY WITH SOURCE
- BOTH ENDS ARE NOT MUTUALLY EXCLUSIVE

VI. BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND
OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES
RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

- DOD MAINTAINS FULL RESPONSIBILITY FOR CLEANUP REGARDLESS OF
OPERATIONAL STATUS

- DOD, COMMUNITY, REGULATORY AND INDUSTRY REPRESENTATIVES CAN MAKE THIS A VERY MOMENTOUS EFFORT IF SUCCESS RATHER THAN EXTENDED LITIGATION IS THE GOAL
- ONE CAN TAKE THE APPROACH THAT ONLY PRISTINE REAL ESTATE CAN TRANSFER
- CONSIDER THAT DOD OPERATION OF THESE FACILITIES IS AND HAS BEEN SOUND AND THE ACTUAL CLEANUP EFFORT HAS BEEN OPEN AND IN MANY CASES IN THE NATIONAL FOREFRONT
- REVIEW EXAMPLES OF BASES WHERE THE COMMUNITY HAS BEEN DISPARAGING IN DEALING WITH BASE CLEANUP ACTIVITIES WHEN THE BASES WERE IN FACT OUT IN FRONT OF MANY, IF NOT MOST, SIMILAR COMMUNITY OR STATE OPERATIONS
- SOME OF THE ABOVE EXAMPLES HAVE ACTUALLY THREATENED THE DESIRABILITY OF BASE RETENTION. IN SOME CASES, RESULTING SPINOFFS OF AGGRESSIVE CLAMPING DOWN COULD UNNECESSARILY IMPACT COMMUNITY DEVELOPMENT
- FROM COMMISSION'S PERSPECTIVE DOD IS TACKLING THE CLEANUP OF CLOSURE FACILITIES WITH FORWARD-LEANING PERSPECTIVE
- FULL RANGE OF PARCELLING, LEASING AND COOPERATIVE AGREEMENTS SHOULD BE INVESTIGATED BY ALL PARTIES

- ALL PARTIES SHOULD TRY TO ACHIEVE BEST LEVEL PLAYING FIELD WHILE NOT COMPROMISING PUBLIC HEALTH OR SAFETY

Document Separator

MEMO TO BEN, BOB, ALEX, ED, JINNA, TOM / INFO MATT

NOVEMBER 3 UPDATE AND ATTACHED REVISED DRAFT FOR MATT'S PITCH

SUBJECT: MATT'S PRESENTATION TO THE SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE AT ORLANDO, FL ON DECEMBER 9-10, 1993

1. MATT HAS BEEN ASKED TO MAKE A PRESENTATION AS SPECIFIED ON LETTER AT ATTACHMENT #1.
2. HIS PRESENTATION DESCRIPTION IS AS SHOWN AT ATTACHMENT #2 AND IS SCHEDULED TO BE ONE OF THREE CONCURRENT SESSIONS ON THE FIRST DAY BETWEEN 11:30 AM AND 1:00 PM.
3. MATT HAS ASKED BOB AND I TO PUT TOGETHER A PACKAGE FOR HIS PRESENTATION. YOU WILL NOTE FROM THE LETTER AT ATTACHMENT #1 THAT A 15-20 PAGE OUTLINE IS DUE FOR SUBMITTAL TO EXECUTIVE ENTERPRISES, INC. BY NOVEMBER 8 - LESS THAN A WEEK AND A HALF FROM NOW.
4. YOU WILL READILY NOTE FROM THE PRESENTATION OBJECTIVE STATEMENT AT ATCH #2 THAT SEVERAL ITEMS ARE NOT IN THE OFFICIAL REALM OF THE COMMISSION BUT NONE THE LESS GIVES US A FORUM TO PRESENT AREAS OF INTEREST OR CONCERN.
5. BOB IS PUTTING TOGETHER SOME WORDS ON DOD POLICY PER THE SECOND BULLET.
6. I HAVE STARTED A ROUGH OUTLINE FROM WHICH WE CAN WORK AS SHOWN AT ATCH #3. WE NEED YOUR SERVICE INPUT AND WOULD APPRECIATE TOM'S EXPERIENCE IN BUILDING UP THE OUTLINE TO THE DETAIL APPARENTLY EXPECTED.
7. JINNA IS HANDLING THE ADMINISTRATIVE/SCHEDULING ITEMS REQUIRED BY THE LETTER SUCH AS BIO, SUGGESTED ATTENDERS(SHE WILL NEED YOUR INPUTS), RESERVATIONS, ETC.

ACTION PLEASE GIVE ME ANY SERVICE RELATED PARTICULARS OR CONCERNS NO LATER THAN NOON ON MONDAY, NOVEMBER 1. (ED CAN GET NOTES TO ME AM ON 2ND.) BOB, WILL NEED YOUR WRITE UP COB ON 1ST AS WELL AS TOM'S INITIAL COMMENTS.

<u>SCHEDULE</u>	TEAM INPUTS	NOON NOV 1	DONE
	BOB AND TOM'S INITIAL COMMENTS	COB NOV 1	DONE
	FRANK'S SECOND DRAFT TO ALL	NOON NOV 3	DONE
	MATT, BEN AND TOM COMMENTS BACK	COB NOV 3	11E 4H
	FRANK PROVIDE FINAL TO JINNA	NOON NOV 4	AM 5TH
	MATT REVIEW FINAL PACKAGE	AM NOV 5	5TH
	JINNA MAIL COMPLETE PACKAGE	PM NOV 5	5TH

TO ALL: PLEASE REVIEW WITH PREVIOUS PACKAGE. CONSIDER IN YOUR COMMENTS IF WE SAY TOO MUCH. WE HAVE A SET SUBJECT BUT DO NOT WANT TO DRAW QUESTIONS THAT SHOULD BE ANSWERED BY OTHERS. QUICK TURN PLEASE AS PACKAGE DUE TO BE MAILED FRIDAY.



SECOND CIRILLO DRAFT (3 NOV)

SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE

DRAFT OUTLINE FOR MR. MATT BEHRMANN

"BASE CLOSURE CLEANUP AND REUSE"

I. THE BASE CLOSURE AND REALIGNMENT COMMISSION CHARTER INCLUDES THE INDEPENDENT ANALYSIS OF DOD BASE CLOSURE RECOMMENDATIONS AND SUBSEQUENT RECOMMENDATION TO THE PRESIDENT

- COMMISSION DOES NOT SET POLICY NOR GOVERN REUSE OPTIONS
- SERVICES KEY ON DOD CLEANUP/CLOSURE RULES AND DIRECT CLOSURE/CLEANUP/CARETAKER/LEASES/REUSE ACCORDINGLY
- DOD POLICY INCLUDES CLEANUP AS REQUIRED WHETHER OPEN OR CLOSED
- COMMISSION CLOSURE COST DETERMINATION DOES NOT INCLUDE CLEANUP DUE TO ABOVE POLICY *v.e. DOD is responsible for cleanup, irrespective of whether installation is open or closed; therefore, costs are "sunk"*
- "EIGHTH CRITERIA" GENERALLY CONSIDERS CLEANUP STATUS AS A FACTOR (AF CRITERIA SAYS CLEAN = KEEP, BUT ONLY ONE SUBELEMENT OF SECONDARY CRITERIA)
 - FT MONROE ISSUE DREW MUCH ATTENTION DURING 93 CLOSURE PROCEEDINGS
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- DOD AND DEFENSE INDUSTRIES MUST COORDINATE NOW AS TO BEST MIX OF PUBLIC AND PRIVATE INDUSTRIAL EFFORTS TO INSURE MISSION ACCOMPLISHMENT WHILE REDUCING INFRASTRUCTURE AND MAINTAINING A PRIVATE INDUSTRY DEFENSE BASELINE.

- OBVIOUSLY THIS EFFORT SHOULD KEY ON THE DEFENSE DEPOT WORKLOAD - BUT, CAN REACH INTO OTHER AREAS SUCH AS TECHNICAL TRAINING, EDUCATION, AND ENVIRONMENTAL MANAGEMENT

- INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD
- DOD CONCERNS VARY WITH SOURCE
- BOTH ENDS ARE NOT MUTUALLY EXCLUSIVE

VI. BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

- DOD MAINTAINS FULL RESPONSIBILITY FOR CLEANUP REGARDLESS OF OPERATIONAL STATUS

- DOD, COMMUNITY, REGULATORY AND INDUSTRY REPRESENTATIVES CAN MAKE THIS A VERY MOMENTOUS EFFORT IF SUCCESS RATHER THAN EXTENDED LITIGATION IS THE GOAL

- ONE CAN TAKE THE APPROACH THAT ONLY PRISTINE REAL ESTATE CAN

TRANSFER

- CONSIDER THAT DOD OPERATION OF THESE FACILITIES IS AND HAS BEEN SOUND AND THE ACTUAL CLEANUP EFFORT HAS BEEN OPEN AND IN MANY CASES IN THE NATIONAL FOREFRONT
- REVIEW EXAMPLES OF BASES WHERE THE COMMUNITY HAS BEEN DISPARAGING IN DEALING WITH BASE CLEANUP ACTIVITIES WHEN THE BASES WERE IN FACT OUT IN FRONT OF MANY, IF NOT MOST, SIMILAR COMMUNITY OR STATE OPERATIONS
- SOME OF THE ABOVE EXAMPLES HAVE ACTUALLY THREATENED THE DESIRABILITY OF BASE RETENTION. IN SOME CASES, RESULTING SPINOFFS OF AGGRESSIVE CLAMPING DOWN COULD UNNECESSARILY IMPACT COMMUNITY DEVELOPMENT
- FROM COMMISSION'S PERSPECTIVE DOD IS TACKLING THE CLEANUP OF CLOSURE FACILITIES WITH FORWARD-LEANING PERSPECTIVE
- FULL RANGE OF PARCELLING, LEASING AND COOPERATIVE AGREEMENTS SHOULD BE INVESTIGATED BY ALL PARTIES
- ALL PARTIES SHOULD TRY TO ACHIEVE BEST LEVEL PLAYING FIELD WHILE NOT COMPROMISING PUBLIC HEALTH OR SAFETY

Document Separator

MEMO TO BEN, BOB, ALEX, ED, JINNA, TOM / INFO MATT OCT 28, 1993

SUBJECT: MATT'S PRESENTATION TO THE SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE AT ORLANDO, FL ON DECEMBER 9-10, 1993

1. MATT HAS BEEN ASKED TO MAKE A PRESENTATION AS SPECIFIED ON LETTER AT ATTACHMENT #1.

2. HIS PRESENTATION DESCRIPTION IS AS SHOWN AT ATTACHMENT #2 AND IS SCHEDULED TO BE ONE OF THREE CONCURRENT SESSIONS ON THE FIRST DAY BETWEEN 11:30 AM AND 1:00 PM.

3. MATT HAS ASKED BOB AND I TO PUT TOGETHER A PACKAGE FOR HIS PRESENTATION. YOU WILL NOTE FROM THE LETTER AT ATTACHMENT #1 THAT A 15-20 PAGE OUTLINE IS DUE FOR SUBMITTAL TO EXECUTIVE ENTERPRISES, INC. BY NOVEMBER 8 - LESS THAN A WEEK AND A HALF FROM NOW.

4. YOU WILL READILY NOTE FROM THE PRESENTATION OBJECTIVE STATEMENT AT ATCH #2 THAT SEVERAL ITEMS ARE NOT IN THE OFFICIAL REALM OF THE COMMISSION BUT NONE THE LESS GIVES US A FORUM TO PRESENT AREAS OF INTEREST OR CONCERN.

5. BOB IS PUTTING TOGETHER SOME WORDS ON DOD POLICY PER THE SECOND BULLET.

6. I HAVE STARTED A ROUGH OUTLINE FROM WHICH WE CAN WORK AS SHOWN AT ATCH #3. WE NEED YOUR SERVICE INPUT AND WOULD APPRECIATE TOM'S EXPERIENCE IN BUILDING UP THE OUTLINE TO THE DETAIL APPARENTLY EXPECTED.

7. JINNA IS HANDLING THE ADMINISTRATIVE/SCHEDULING ITEMS REQUIRED BY THE LETTER SUCH AS BIO, SUGGESTED ATTENDERS(SHE WILL NEED YOUR INPUTS), RESERVATIONS, ETC.

ACTION PLEASE GIVE ME ANY SERVICE RELATED PARTICULARS OR CONCERNS NO LATER THAN NOON ON MONDAY, NOVEMBER 1. (ED CAN GET NOTES TO ME AM ON 2ND.) BOB, WILL NEED YOUR WRITE UP COB ON 1ST AS WELL AS TOM'S INITIAL COMMENTS.

<u>SCHEDULE</u>	TEAM INPUTS	NOON NOV 1
	BOB AND TOM'S INITIAL INPUTS	COB NOV 1
	FRANK'S SECOND DRAFT TO ALL	NOON NOV 3
	MATT, BEN AND TOM COMMENTS BACK	COB NOV 3
	FRANK PROVIDE FINAL TO JINNA	NOON NOV 4
	MATT REVIEW FINAL PACKAGE	AM NOV 5
	JINNA MAIL COMPLETE PACKAGE	PM NOV 5

Frank Corallo

3 ATCH
1. Letter
2. Subject descrip
3. Draft Outline



B-3

BASE CLOSURE, CLEANUP, AND REUSE

MATTHEW R. BEHRMANN
Director of Staff
Defense Base Closure and
Realignment Commission
Washington, DC

- What You Can Do With An Environmentally Contaminated Piece of Property
- DOD's Policies for Getting Property into User's Hands as Quickly as Possible
- What the Private Sector Wants to Know About Dirty Land at Closing Bases
- How Communities and Industry Can Best Be Prepared for the Defense Build-Down

12:30 - 2:00 LUNCHEON

2:00 - 3:30 **CONCURRENT SESSIONS**

C-1

WHAT YOU NEED TO KNOW ABOUT RCRA UNDER THE CLINTON EPA

CHRISTOPHER R. BRYANT
President
The Technical Group, Inc.
Washington, DC

RCRA is the most far reaching of all environmental statutes. Knowledge of forthcoming actions in the RCRA arena is crucial for all businesses that generate hazardous, industrial and solid waste.

- Recent RCRA Regulatory Developments
- Recent RCRA Legislative Developments
- The Clinton EPA's Waste Management Philosophy
- Carol Browner's Impact on the RCRA Program
- What to Expect in the Short and Long Term
- How to Prepare for Program Changes

ATTACH 2



EXECUTIVE ENTERPRISES, INC.

Executive Enterprises Building
22 West 21st Street • New York, N.Y. 10010-6990 • Phone 212 645-7880 • FAX (212) 675-4883

September 7, 1993

Matthew R. Behrmann
Director of Staff
Defense Base Closure and
Realignment Commission
1700 Moore Street
Suite 1425
Arlington, VA 22209

Originals
given to
Gina 10-27

Dear Mr. Behrmann:

On behalf of Executive Enterprises, Inc., it is a pleasure to confirm your participation at SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE, December 9-10, 1993, Holiday Inn Universal Studios, Orlando.

I have enclosed a copy of the updated schedule listing the exact date and time of your presentation. You will also find the address and phone number of the other speakers. Please feel free to contact them to insure there is no overlap in your presentations.

We will be compiling a substantial notebook for distribution to the attendees at the meeting. Long after the program is over, notebook materials serve as a reminder of the speakers and their expertise in the subject. Therefore, please send me a copy of your presentation no later than November 8, 1993.

PREPARING YOUR WRITTEN PRESENTATION

Your material can be either text or a substantive outline. If you submit text, make sure that it is a fair representation of what you'll say at the seminar and in the order you'll say it. If in outline format, it is urged that the outline be approximately 15-20 pages in length. Sending copies of your slides is not sufficient. We have enclosed a sample copy of both a good, substantive text and an outline presentation.

Please submit your presentation (and wherever possible, your supplementary material) in original form, double-spaced, single-sided on 8 1/2 X 11 paper, so that we can be assured of good reproduction quality. If originals cannot be obtained, please insure that all pages are clear, legible, and free of any black edges or other copy machine markings. Clear reproduction benefits your written materials by presenting them in the best light. Please make every effort to meet the deadline date for submission of materials so they will be included in the notebook with all the other materials. If you have a problem, please contact me. Reproduction of materials by speakers is not reimbursable.

PREPARING ACCOMPANYING MATERIALS

In addition to your presentation, we would appreciate your providing additional background or supplementary material (articles, checklists, bibliography, etc.) you feel might be useful to the

Continued...

DMH

SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE

DRAFT OUTLINE FOR MR. MATT BEHRMANN

"BASE CLOSURE CLEANUP AND REUSE"

I THE BASE CLOSURE AND REALIGNMENT COMMISSION CHARTER INCLUDES THE INDEPENDENT ANALYSIS OF DOD BASE CLOSURE RECOMMENDATIONS AND SUBSEQUENT RECOMMENDATION TO THE PRESIDENT

- COMMISSION DOES NOT SET POLICY NOR GOVERN REUSE OPTIONS
- SERVICES KEY ON DOD CLEANUP/CLOSURE RULES AND DIRECT CLOSURE/CLEANUP/CARETAKER/LEASES/REUSE ACCORDINGLY
- DOD POLICY INCLUDES CLEANUP AS REQUIRED WHETHER OPEN OR CLOSED
- COMMISSION CLOSURE COST DETERMINATION DOES NOT INCLUDE CLEANUP DUE TO ABOVE POLICY
- "EIGHTH CRITERIA" GENERALLY CONSIDERS CLEANUP STATUS AS A FACTOR (AF CRITERIA SAYS CLEAN = KEEP, BUT ONLY ONE SUBELEMENT OF SECONDARY CRITERIA)
- COMMISSION HAS BEEN VERY ACTIVE IN BROACHING INDEMNIFICATION CONCERNS WHILE ENCOURAGING PARCELING
- BOTTOM LINE IS COMMISSION VERY INTERESTED IN REUSE OPTIONS BUT IS NOT IN DRIVERS SEAT

II REUSE OF LAND/FACILITIES REQUIRING ENVIRONMENTAL RESTORATION

- REUSE CONSIDERATION SHOULD BEGIN AS EARLY AS BASE IS IDENTIFIED AS POTENTIAL CLOSURE CANDIDATE
- COMMUNITY SHOULD ALREADY BE AN INTEGRAL PLAYER IN CLEANUP STATUS AND TECHNOLOGY THROUGH TECH WORKING GROUPS AND REGULATORY AGENCY REVIEW CYCLES
- DOD SHOULD BE WELL ON ITS WAY IN MOST CASES IN IDENTIFYING SCOPE OF THE PROBLEM, IF NOT ALREADY REVIEWING METHODOLOGY, LEVEL OF CLEANUP AND ACTUAL REMEDIATION.
- VERY LITTLE REAL ESTATE HAS ACTUALLY TRADED HANDS FORMALLY
 - SEVERAL SMALL ARMY HOUSING AREAS ARE THE EXCEPTION
 - AIR FORCE AS NUMEROUS LEASES SUCH AS AT PEASE AFB, NH AND CHANUTE AFB, IL
 - NAVY.... ?

• ARMY . . . ?

ATTCH 3

- RECENT PRESIDENTIAL FIVE POINT POLICY SHOULD EASE INDEMNIFICATION CONCERNS AND ENCOURAGE MORE CLEAN PARCELS TO BE RELEASED FOR LEASE OR RESALE/REUSE

- STATE DETERMINATION VARIES AS TO LEVEL OF CLEANUP AND RELATIONSHIP TO REUSE PLANS - HOW CLEAN IS CLEAN?

● DOD working with EPA and CA to develop procedures to transfer unneeded parcels

- CLEANUP OF HIGHLY CONTAMINATED PARCELS COULD RESULT IN PUMP AND FENCE TECHNOLOGY THUS PRECLUDING REUSE

- SEVERAL BASES ON CLOSURE LIST FROM THE THREE CLOSURE ROUNDS ARE ON NATIONAL PRIORITY LIST

- AIR FORCE 11 OF 27 BASES ON NPL (4 OF THE 9 OPERATIONALLY CLOSED TO DATE ARE NPL)

- ARMY...

- NAVY...

- COMPATIBLE REUSE COULD SUPPORT LONG TERM LEASES OR SALE WITH DOD FOLLOW-UP PUMP/TREAT/IN-PLACE CLEANUP

- CONSIDER FACT THAT IF IT WAS CLEAN ENOUGH FOR DOD USE IT SHOULD SUPPORT COMPATIBLE REUSE WITHIN REGULATORY LIMITS

- BOTTOM LINE IS DOD HAS THE RESPONSIBILITY TO CLEAN UP TO THE LEVEL AGREED BY REGULATORY AGENCIES. CONSULTATION OF COMMUNITY AND REUSE INDUSTRY COULD BE A KEY TO QUICK ECONOMIC RECOVERY

III DOD'S POLICIES FOR GETTING PROPERTY INTO USERS HANDS AS QUICKLY AS POSSIBLE

- AS STATED NOT A COMMISSION ISSUE

- ROUGH OUTLINE OF DOD POLICY AS FOLLOWS... (BOB COOK TO GET)

IV PRIVATE SECTOR

- OBJECTIVE STATEMENT "WHAT THE PRIVATE SECTOR WANTS TO KNOW ABOUT DIRTY LAND ON CLOSING BASES" DIFFICULT TO ASSESS

- COMMUNITY APPOINTED SPOKESPERSON FOR POST CLOSURE DEVELOPMENT IS KEY

- SPOKESPERSON MUST BE AWARE OF CLEANUP STATUS AND FORECAST

- SPOKESPERSON CAN WORK WITH POTENTIAL DEVELOPERS OR TRANSITION CONSULTANTS AND REGULATORY AGENCIES TO MAXIMIZE DEVELOPMENT POTENTIAL

- PRIVATE SECTOR DEVELOPER OR INDUSTRY TO WORK WITH DOD TRANSITION CONTACT AND SERVICE CARETAKER TO ASSESS CLEANUP REQUIREMENTS, PARCELING AND INDEMNIFICATION CONCERNS.

- PRESIDENTS FIVE-POINT PROGRAM WILL ACCELERATE THIS EFFORT

- DOD POLICY LEANS TOWARD FOCUSING NATIONAL ATTENTION ON ACCELERATING CLEANUP AND TRANSFER OF PROPERTY AT CLOSING BASES

DOD POLICY ALSO FOCUSING ON BRINGING ALL BASES TO FULL FEDERAL, STATE LOCAL COMPLIANCE WITH ENVIRONMENTAL REGULATIONS

- THIS FOCUS WILL INSURE "CLEAN" DAY TO DAY OPERATIONAL STATUS THUS FACILITATING TRANSITION OF CLOSED FACILITIES TO LIKE INDUSTRIES

- FROM COMMISSION PERSPECTIVE, OPENNESS AND ENVIRONMENTAL COMPLIANCE WILL ASSIST PRIVATE SECTOR IN DEVELOPMENT DECISIONS

V HOW COMMUNITIES AND INDUSTRY CAN BEST BE PREPARED FOR THE DEFENSE BUILD-DOWN

- COMMISSION HAS SEEN THIS FROM ALL ANGLES BOTH DURING AND BETWEEN CLOSURE ROUNDS

- COMMUNITIES WILL AND SHOULD CONTINUE TO SUPPORT RETENTION OF THEIR INSTALLATIONS KEYING ON MILITARY VALUE

- COMMUNITIES NEED TO PARALLEL THIS EFFORT WITH A CONCENTRATED PERSPECTIVE ON HOW TO ACHIEVE NOT ONLY ECONOMIC RECOVERY BUT ECONOMIC ENHANCEMENT SHOULD CLOSURE BE THREATENED OR ENACTED

- DEFENSE DEPARTMENT AND DEPARTMENT OF COMMERCE SHOULD RELATE AND DISTRIBUTE CONTINUING EXAMPLES OF RECOVERY AFTER CLOSURE

- COMMUNITIES MUST RESEARCH AND FOLLOW-UP ON THESE EXAMPLES

- DOD AND DEFENSE INDUSTRIES MUST COORDINATE NOW AS TO BEST MIX OF PUBLIC AND PRIVATE INDUSTRIAL EFFORTS TO INSURE MISSION ACCOMPLISHMENT WHILE REDUCING INFRASTRUCTURE AND MAINTAINING A PRIVATE INDUSTRY DEFENSE BASELINE.

- OBVIOUSLY THIS EFFORT SHOULD KEY ON THE DEFENSE DEPOT WORKLOAD - BUT, CAN REACH INTO OTHER AREAS SUCH AS TECHNICAL TRAINING, EDUCATION, AND ENVIRONMENTAL MANAGEMENT

- INDUSTRY TENDS TO CLAIM DOD PAROCHIALISM IN THIS REGARD WHILE DOD SEES DEFENSE INDUSTRY AS MORE CONCERNED WITH SURVIVAL THAN CONTRIBUTION

- BOTH ENDS ARE NOT MUTUALLY EXCLUSIVE

VI BOTTOM LINE - THE BASE CLOSURE EFFORT SPURS BOTH PANIC AND OPPORTUNITIES DUE TO THE ECONOMIC AND ENVIRONMENTAL CHALLENGES RESULTING FROM MAJOR CLOSURES AND REALIGNMENTS

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Brief by Congressman Herbert H. Bateman, First District of Virginia, Submitted to the Base Closure and Realignment Commission, June 11, 1993

"As long as Fort Monroe is operated and controlled by the Army, there is no jeopardy to public health or safety from the problem there, which exists in the form of unexploded ordnance dating to the Civil War. Because the Army maintains firm control over all activities conducted at Fort Monroe, and for as long as its mission there continues, there is no risk from this unexploded ordnance and, consequently, it is not hazardous waste requiring extremely costly and expeditious remediation."

"Upon the closure of Fort Monroe, the title to a major part of the facility reverts to the Commonwealth of Virginia. Because of this inescapable fact, clean up of the unexploded munitions must be performed before closure as a requirement of federal law."

"If Fort Monroe ceases to be used as a military installation and its control and the title to most of the installation reverts to the Commonwealth of Virginia, there would be no return to the federal government from the disposition of the real estate. It also means that the costs of cleaning up the unexploded ordnance must be incurred before the Commonwealth assumes control of the land."

"The Commission's attention is also addressed to 42 USCA Sec. 9620(a)(4), which makes state laws concerning removal and remedial action at facilities owned or operated by the federal government applicable when such facilities are not included on the "National Priorities List." Fort Monroe has not been placed on that list, and therefore would be covered by state law. From discussions with officials of the Commonwealth of Virginia, it can be expected that the commonwealth will pursue legislation to protect itself from the enormous liability that would ensue upon closure of Fort Monroe if the federal government has not disposed of the unexploded ordnance located there in a manner that fully protects public health and safety and which constituted a fair and legal discharge of federal responsibilities."

"As specified by 42 USCA Sec 6924(y), the Environmental Protection Agency was to have identified when military munitions become hazardous waste before May 1, 1993. This was to be done in consultation with the Secretary of Defense and "appropriate state officials." There is no record of a consultation or of any prepared regulations, which after notice and comment are to be in place 24 months from October 6, 1992."

GAO Report to the Chairman, Subcommittee on Military
Installations and Facilities, July 20, 1979

"Army Regulation 405-90 requires that all land prior to
excessing be decontaminated of explosive ordnance."

"In 1961, the entire Fort was registered as a national
historic landmark and is included in the National
Register of Historic Places. This registration requires
that many undertakings at the Fort be reviewed and
commented on by the Advisory Council on Historic
Preservation and legally obligates the Army to assure the
continued preservation of the Fort and its accessibility
to the public. Therefore, the ordnance removal process
needs to be done in a manner consistent with the
preservation of artifacts and other items of historic
significance."

"In order to comply with historic landmark requirements,
ordnance clearance must be done in a manner which would
preserve items of historical significance. Therefore, it
would probably require hand shoveling by experienced
ordnance and archeological personnel."

Letter from The Honorable Hunter B. Andrews,
Senate Majority Leader, Commonwealth of Virginia,
to Congressman Herbert H. Bateman, June 9, 1993

"Knowing of the large amount of unexploded ordnance scattered throughout Fort Monroe, and that the title to much of the property would revert to the Commonwealth, I am persuaded that the Commonwealth should use its legal authority under Section 9620 (a)(4) to protect itself. I therefore anticipate introduction of legislation at the next convening of the General Assembly of Virginia requiring that the federal government, at its costs, remove all unexploded ordnance from any federal land or facility located in the Commonwealth prior to its closure or, cessation of federal activities, jurisdiction or ownership."

"In addition, the legislation I will propose will resist the financial responsibility of the Commonwealth for the preservation and maintenance of the National Historic Landmarks located at Fort Monroe. It has been the actions of the federal government since 1838 that created these priceless historical landmarks. It would be inconceivable for the federal government, because of a reversionary clause in the deeds by which it was granted title, to escape its duty to preserve and protect the National Historic Landmarks it created."

Document Separator

23 June

1 This was the cost-to-close data. You may recall
2 from the other day I stated that I had some reservations or
3 some questions regarding the cost to close for Kelly, Tinker
4 and Robins. My specific concern was the number of personnel
5 eliminations at Kelly, Robins and Tinker versus the number of
6 eliminations at McClellan Air Force Base and the cost to
7 close. Specifically at McClellan, over 1700 eliminations
8 were played out in the scenario. A much smaller number of
9 civilians were eliminate at Kelly, Robins and Tinker.

10 I asked for a rerun of the scenarios based on a
11 similar percentage of the support overhead structure, if you
12 will, at those bases to do a cost comparison. Robins and
13 Tinker remain with a similar one-time closing cost of 1.2 and
14 1.8 million dollars respectively, with a break-even year of
15 2094, year 101.

16 Kelly Air Force Base, the break-even year dropped
17 down to year 24 with the year 2017. Again, the one-time
18 closure cost at Kelly remain the same, 1.2 billion dollars.

19 COMMISSIONER McPHERSON: Roger, as I recall you
20 saying the other day, none of these includes the projected
21 environmental cleanup cost.

22 MR. HOUCK: They do not include remediation cost.

1 They do include compliance cost.

2 COMMISSIONER McPHERSON: And as it must be obvious
3 to everyone in this room, these bases are likely to be
4 environmentally polluted and with a fair amount of work to be
5 done -- quite a lot of work to be done to clean them up.

6 MR. HOUCK: Depot bases are the largest polluters
7 within the Air Force. Thousands of tons of pollution.
8 That's kind of the going-in assumption, depot bases pollute.
9 But, again, the remediation costs are not considered as a
10 cost to close. Whereas compliance costs are.

11 MR. CIRILLO: And of course that pollution that you
12 are talking about, and we are talking about, is the pollution
13 that occurred years ago. And that's what the restoration and
14 cleanup cost is for items mostly before the early 1980s.

15 COMMISSIONER BOWMAN: I was going to bring that up.
16 They don't pollute now.

17 MR. CIRILLO: They don't pollute now. That's --

18 COMMISSIONER BOWMAN: The laws were less stringent.

19 MR. CIRILLO: That's right, they have really -- I'm
20 personally aware of some of the things they have done and
21 initiatives to prevent just that. I might point out
22 McClellan, whom we spoke about, has a pretty good initiative

Document Separator

17 June

17

1 the new global dangers; second, deploy the forces overseas;
2 third, reduce the forces beyond the 1993 force structure plan
3 provided to the Commission; and finally, or to finalize, our
4 industrial base policy to balance our requirements for
5 in-house maintenance capability. I need to keep certain
6 segments of the commercial production base warm.

7 Finally, another point, DOD is undertaking a
8 concerted effort here to improve our base closure
9 implementation record. Our goal is to promote timely
10 productive reuse of base closing assets. No issue creates
11 more frustration and anxiety than the one I mentioned earlier
12 which is that we close a base, but then the people who want
13 to refocus those assets towards developing and attracting new
14 jobs can't get their hands on the assets that, that there's
15 so many delays, that there's so much paperwork, there's so
16 much red tape, that the thing just drags on and drags on and
17 drags on.

18 I think the record is pretty clear that once a base
19 actually does close and get focused on new use developed into
20 some alternative, in almost every case the jobs that are
21 attracted are more there. They end up with more jobs in
22 that community than the base provided, but sometimes it's a

1 long time to get from where the base is to where this new
2 situation is. And it's made even longer by the drag out of
3 those process.

4 Closing bases has been cumbersome and slow. There
5 are literally thousands of separate actions. All too often
6 these actions have not been done concurrently. Of the 42
7 major bases approved for closure, in the two previous rounds,
8 the 1988 round and the 1990 round, only 13 have actually been
9 closed. Only 13 basis from out of 42 from the first -- these
10 are the major basis, of course, the 42 major bases in the
11 first round.

12 We have experienced problems involved in planning
13 assistance, environmental assessments and clean up, property
14 transfers, interaction with communities nd integrated federal
15 assistance. In the past, planning assistance did not receive
16 the proper management emphasis, and grants were too meager.

17 It took too long to begin environmental
18 assessments, and steps were done sequentially. Clean up was
19 there for a delay. The property disposal process was far too
20 slow, along with steps accomplished sequentially. It did not
21 fully take into consideration local community needs and was
22 further complicated by contradictory legal requirements.

1 Interaction with communities was fragmented. Folks didn't
2 know who to talk to.

3 Finally, federal assistance itself was
4 uncoordinated. What we are doing in the Pentagon is
5 undertaking a major, major effort to resolve these problems.
6 But until those solutions are implemented, we cant overload
7 the system with any more closures than we are here
8 recommending. We don't have the resources to do much more
9 and to be fair to the communities.

10 So, again, the first point on why you ought to be
11 very careful about really adding to the closure list at this
12 time. Number one, we don't know yet where we're going with
13 the bottom-up review, but we will have by 1995.

14 Secondly, we're going to try and really establish a
15 process by which basis that are being closed some help. That
16 means financial help, that means people they can talk to.
17 This is a high priority coming out of the White House. Bill
18 Clinton has lived through this problem as a Governor of
19 Arkansas and understands the frustration when a base gets
20 closed and nothing happens. Man, he want's to do something
21 about it.

22 There's interagency task forces when a base gets

1 notified or when it goes through the process, when your
2 recommendation to the president is approved by the president
3 and approved by the votes in Congress, in other words, when
4 this process ends, we want to have immediately people
5 available, a single point of contact in the federal
6 government, some help for them to know how to get organized,
7 some seed money available to them immediately to get going.

8 We can make a big difference. In particular, if
9 you can do a lot of these things concurrently instead of
10 sequentially, you can speed up the process. We're looking at
11 a big way to speed up the process. But you are going to give
12 us a list of new bases to be closed, so we're going to have
13 to deal with those. Plus, you can't just deal with the new
14 bases in 1993 and say we're not going to provide the same
15 service for the bases closed in 1988 and 1991.

16 So we're under a big strain at this point to add
17 capability to be able to deal with these bases, the past
18 bases and the new base closings. If you add dramatically to
19 the list, you're really going to complicate our problem by
20 overloading our system.

21 Two arguments, then, for not adding appreciably.
22 I'm not saying if you don't add a base or two around the

1 edge; I'm not arguing against that. I am arguing against a
2 massive increase in the number of bases being closed beyond
3 the list that we were talking about that we sent to you in
4 March.

5 We still must close unneeded bases. We have to
6 begin saving budget dollars early, by always keeping in mind
7 a need to support the readiness of the force. Closing the
8 right number of bases allows DOD to do the right thing in
9 defense, maintain the quality of our people, and maintain the
10 technological edge of their weapons.

11 Closing bases supports military effectiveness by
12 allowing DOD to spend money on the readiness of the forces,
13 which is really what you've got to do. I mean, you really
14 want to spend the money there of all places. Not closing
15 enough bases diminishes our capability and could contribute
16 to a hollow force. Not closing enough bases would push
17 necessary decisions into the 1995 process, potentially
18 overloading it.

19 I urge the Commission to make the tough, yet
20 absolutely necessary decisions, to support our military
21 capability by closing the bases that we've recommended. Mr.
22 Chairman and members of the Commission, I know you agree with

1 needs, BRAC is just one of a sweeping and fundamental process
2 of change. The decliners in the Army are significant. The
3 Army budget I am defending this year is \$60.7 billion. That
4 is a lot of money, but it is down from the programmed amount
5 of just under \$100 billion in 1989. That's almost 40 cents
6 off every dollar.

7 The strength of the United States Army today is
8 580,000. That's down from 780,000 in 1989. We have taken
9 260,000 people out of the Army; that's in uniform and
10 civilian employees. The number of divisions in the Army is
11 down to 12 from 18. Overseas we have closed 321
12 installations and 60 have been closed in the continental
13 United States. That's 60 percent overseas and 30 percent in
14 the continental United States.

15 Environmental costs at a time of declining dollars,
16 environmental costs have increased four-fold from 1989, from
17 \$402 million to \$1.6 billion. Much of what I am talking
18 about here is outside of the purview of BRAC, costs borne by
19 the United States Army to change.

20 Up front in Europe, it has cost me \$340 million out
21 of the Army operations and maintenance accounts. Unrealized
22 savings for the secretary of defense's point because of

1 MR. NEMFAKOS: The commander of the Naval Air
2 Systems Command, as we were going through our process and we
3 were going back and checking with the major owners, operators
4 of the establishment to make sure that in our deliberations
5 we weren't missing a point, suggested that that was a unique
6 facility that the Navy ought to retain, particularly in
7 support of the CH-53 fleet that we have.

8 COMMISSIONER JOHNSON: Is that the only blade that
9 cannot be tested as Cherry Point?

10 MR. NEMFAKOS: I think it is, sir. Yes, sir.

11 COMMISSIONER JOHNSON: Thank you, sir.

12 CHAIRMAN COURTER: Commissioner Rebecca Cox?

13 COMMISSIONER COX: Thank you. I want to talk a
14 little bit about cost particularly in some of the Bay areas.
15 I realize that the COBRAs change daily. So I may be behind
16 even the latest COBRA. The cost presented to us by the Navy
17 for the eight installations in the Bay area, which I believe
18 were certified, totaled about \$850 million in costs to close.

19 I am told that the Bay area commander's submission,
20 which he did in conjunction with the region, totaled about
21 \$3.56 billion cost to closing. Now, some of that was
22 environmental, but even when you take that out, those costs

1 were about \$2 billion higher than what got certified to the
2 Commission. Could you explain what those differences might
3 be?

4 MR. NEMFAKOS: I'll give it a try. The Department
5 of the Navy, of course, has a summer budget review process in
6 preparation for fiscal year 1995 budget submission. In
7 anticipation of that budget review process and because as the
8 secretary of defense stated earlier, we're anticipating
9 savings. There is a significant element to that 1995 budget
10 balancing as to how much it's going to cost us to do this.

11 So we have budget calls out to all the activities
12 to generate finite now budgetary estimates. That process has
13 started. I believe the \$3 billion number that you're
14 addressing is a preliminary number that's the accumulation of
15 each activity saying well, this is what I think. It's going
16 to take me.

17 To the best of my understanding, that has not gone
18 through the chain of command for review in a sequential sense
19 where somebody can say well, yes, thank you very much for
20 saying that's what you need, but I know that there's
21 something else going on at this other base that knocks that
22 requirement off.

1 Because we realized there would be some interest,
2 even though that has not come up through the chain of
3 command, we have asked some general questions as to what's
4 included in that number. It appears that included in that
5 number are things such as close to a billion dollars for
6 environmental cleanup, a calculation on civilian personnel
7 costs, using a completely different technique for calculation
8 than the algorithms and the COBRA model based on previous
9 base closures that close to double the cost of that.

10 Military construction, which is already included in
11 the Department of Defense's budget and therefore we did not
12 include it in our COBRA estimates as being required since it
13 was already budgeted. So it seems to me that as this, you
14 know, now starts going through the review process -- because
15 each activity commander only sees his piece of the world.
16 That's what he knows, so that's what he's going to come in
17 with.

18 As those budget estimates continue through the
19 budget review process, I would be very much surprised if they
20 were not very much closer to the estimates that we certified
21 to the Commission.

22 COMMISSIONER COX: Are you seeing that happen in

1 capacity, two.

2 COMMISSIONER BYRON: That's all right, General. I
3 just wanted to make sure that you understood my concern about
4 the 80 facilities that you referred to as general support
5 facilities. We don't need to go into a long litany on it. I
6 think you've answered my question.

7 GEN BALLARD: Yes, ma'am.

8 COMMISSIONER BYRON: Thank you. And as we started
9 at quarter to 4:00 and I said we would be over at 4:00, it is
10 now 5:00. So I have no further question on that.

11 CHAIRMAN COURTER: Any commissioners have any
12 further questions?

13 COMMISSIONER JOHNSON: Yes, sir, one.

14 CHAIRMAN COURTER: Commissioner H.T. Johnson?

15 COMMISSIONER JOHNSON: Ft. Monroe, what does the
16 Army plan to do to clean up Ft. Monroe?

17 GEN BALLARD: In 1988, sir, we did an assessment to
18 try to figure out what we had there in terms of unexploded
19 ordinance. In 1992, we did another study to determine
20 whether or not the unexploded ordinance that we determined
21 was below the surface was contaminated in the ground water.
22 The determination was that it was not.

1 We do not consider it as a pollutant in that it
2 doesn't constitute a safety hazard as long as it remains in
3 place. So, as long as Ft. Monroe is open and continues to
4 operate, and it doesn't constitute a safety hazard, I can
5 tell you it doesn't compete well within the budget arena to
6 go in and to do any cleaning up.

7 If Ft. Monroe is closed, then we will definitely
8 have to clean it up. Now, it has become very obvious to the
9 Department that we do need to do some further analysis and
10 address the problem of unexploded ordinance.

11 COMMISSIONER JOHNSON: Do you have families with
12 children living on Ft. Monroe?

13 GEN BALLARD: Yes, sir, we do.

14 COMMISSIONER JOHNSON: Is it not unsafe for
15 children to live and play on a place that has unexploded
16 ordinance that must be cleaned up if you're going to give it
17 back to the Commonwealth of Virginia?

18 GEN BALLARD: Most of this ordinance, and we have
19 found some, lie greater than three feet below the surface.
20 Everything that we have found through excavation as part of
21 construction has been rather safe. We have not had an
22 incident where anyone has been injured by unexploded

1 ordinance at Ft. Monroe since we've been operating there.

2 COMMISSIONER JOHNSON: Have children never dug up
3 unexploded ordinance?

4 GEN BALLARD: I couldn't say that, sir. I would
5 suppose that it's a possibility of them finding shell casings
6 and probably has occurred.

7 COMMISSIONER JOHNSON: But the Army sees no reason
8 to clean it up as long as only DOD people live and play
9 there, but if it goes back to the Commonwealth of Virginia,
10 it has to be cleaned up?

11 GEN BALLARD: Well, let me make it very clear that
12 I don't think that the Army is being cavalier about the
13 safety of their employees, soldiers, or families at all. We
14 sincerely believe that the unexploded ordinance that's in
15 place there does not constitute a threat.

16 Now, as far as the requirement to clean it up once
17 it goes back to the Commonwealth of Virginia, we have an
18 obligation by law to do that.

19 COMMISSIONER BOWMAN: So why not start that now?
20 It's a forward-planning and good common sense action.

21 GEN BALLARD: Cost is one of the reasons. It does
22 not constitute a safety hazard and it is not polluting. It

1 is not a significant safety hazard. So that means that it
2 has to compete with everything else in the budget.

3 COMMISSIONER JOHNSON: But if it's not a safety
4 hazard, why do you have to clean it up for Virginia?

5 COMMISSIONER BOWMAN: Yes. I don't understand
6 that.

7 COMMISSIONER JOHNSON: Either it is or it isn't.
8 It's in the front of every person in the Department of
9 Defense that you have a different standard for those who live
10 and play at Ft. Monroe and the public of Virginia. That's
11 all I have to say.

12 COMMISSIONER BOWMAN: And that's a real hard
13 question, then.

14 CHAIRMAN COURTER: I think was a statement.

15 GEN BALLARD: I think so.

16 CHAIRMAN COURTER: Let me ask you to direct your
17 attention to Georgia, if I may. We're winding down here.

18 GEN BALLARD: Yes, sir.

19 CHAIRMAN COURTER: I visited McPherson, Ft.
20 McPherson and Ft. Gillem. I guess it took me about 29
21 minutes, 30 minutes, to get from one to the other. I was
22 impressed, very frankly, with the facilities and impressed

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F = 25 (+2) = 27
 A = 16
 N = 23
 D = 2

COMMUNITY & OEA STAFF CONTACTS ON MAJOR BASE CLOSURES AND REALIGNMENTS
 September 1993

Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
Blytheville, AR	Eaker AFB F1 CL	Joe Gurley Blytheville Gosnell Regional Aviation Authority (501) 532-2100	Helene O'Connor 697-8464	91	Dec 92
Fort Chaffee, AR	Fort Chaffee A1	Strib Boynton City Administrator (501) 784-2201	Bryant Monroe 695-1802	91	Sep 94
Williams, AZ	Williams AFB F2 CL NPL	Lynn Kusy, Coordinator Economic Reuse Program (602) 998-1013	Kenneth Matzkin 697-0041	91	Sep 93
Alameda County, CA	NAS/NADEP Alameda/ NH Oakland N1	Carl Anthony, Chairman East Bay Conversion & Reinvestment Commission (510) 834-6928	David MacKinnon 614-4656	93	Sep 95-97
Long Beach, CA	NS/NH Long Beach N2	Gerald R. Miller, Manager, Economic Development Bureau (310) 570-3853	Bryant Monroe 695-1802	91	Oct 94
Merced, CA	Castle AFB F2 NPL	Richard (Dick) Martin, Exec. Dir. Castle Joint Powers Authority (209) 357-3370	Joan Sigler 695-1802	91	Sep 95
Riverside, CA	March AFB F4 CL	Stephen Albright, President Inland Empire Economic Partnership (909) 984-3400			

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COMMUNITY & OEA STAFF CONTACTS ON MAJOR BASE CLOSURES AND REALIGNMENTS
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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code - 703	BRAC Announce. Date	Clos./Real. Date
Sacramento, CA	Mather AFB <i>F5</i> <i>CL</i> <i>NPL</i>	Rob Leonard Sacramento Metro Airport (916) 440-5333	Tony Gallegos (916) 557-7365	88	Sep 93
Sacramento, CA	Sacramento Army Depot <i>A2</i> <i>NPL</i>	Tim Johnson Dept of Planning & Development (916) 264-7145	Tony Gallegos (916) 557-7365	91	Sep 97
San Bernardino, CA	Norton AFB <i>F6</i> <i>NPL</i>	William Bopf, Director Inland Valley Development Agency (909) 885-4832	Kenneth Matzkin 697-0041	88	Mar 94
San Diego, CA	NTC San Diego <i>N3</i>	Kirk Mather Assistant to Mayor Susan Golding (619) 236-6597	Patrick O'Brien 697-3022	93	Dec 98
San Francisco, CA	NS Treasure Is. <i>N4</i>	Allison Kendall Dept. of City Plng (415) 558-6264	Tony Gallegos (916) 557-7365	93	Sep 97
Seaside, Marina, Monterey County, CA	Fort Ord <i>A3</i> <i>NPL</i>	Joe Cavanaugh Coordinator, Ft. Ord Reuse Group (408) 384-0605	Patrick O'Brien 607-3022	91	Sep 95
Orange County, CA	MCAS El Toro <i>NS</i> <i>NPL</i>	Ernie Schneider Orange County Administrative Officer (714) 834-6200	CAPT Dave Larson 614-8529	93	Jul 99

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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
Tustin, CA	MCAS Tustin N 6	Christine Shingleton, Assistant City Manager (714) 573-3107	CAPT Dave Larson 614-8529	91	Jul 97
Vallejo, CA	NS Mare Island N 7	Walter Graham City Manager (707) 648-4575	Kenneth Matzkin 697-0041	93	Apr 96
Victor Valley, CA	George AFB F7 CL NPL	Peter D'Errico, Director Victor Valley Econ. Dev. Authority (619) 246-6115	Kenneth Matzkin 697-0041	88	Dec 92
Denver, CO	Lowry AFB F8 —	Kay Miller Lowry Economic Recovery Project (303) 676-5282	Col Joe Gorman 695-3492	91	Sep 94
Pueblo, CO	Pueblo Army Depot A 4	Charles Finley, Director Planning & Development (719) 583-6100	Joan Sigler 695-1802	88	Sep 95 partial
Homestead, FL	Homestead AFB F9 NPL	Alan Rubin (305) 536-8077	Helene O'Connor 697-8464	93	
Jacksonville, FL	NAS Cecil Field N 8 NPL	Herb McCarthy, Ecec. Dir. Mayor's Base Conversion and Redevelopment Commission (904) 630-4787	CAPT Dave Larson 614-8529	93	Jul 99

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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
Orlando, FL	NTC/NH Orlando	Herb Smetheram Executive Director Naval Training Center Base Reuse Commission (407) 246-3093	CAPT Dave Larson 614-8529	93	Sep94-Jul98
Pensacola, FL	NADEP Pensacola	John Griffing Pensacola Area Chamber of Commerce (904) 438-4081; fax 6369	Wallace Bishop 697-1412	93	Apr 95
Tampa, FL	MacDill AFB	Roger Wehling Tampa City Planning (813) 223-8485	Col Art Cole 695-3492	91	Mar 94
Honolulu, HI	NAS Barbers Point	Office of the Governor of Hawaii	Kenneth Matzkin 607-0041	91	May 97
Highland Park, Highwood, Lake Forest & Lake County, IL	Fort Sheridan	Rhett W. Butler, Chairman Fort Sheridan Joint Png Cmte (708) 234-2600; fax 615-4289	Wallace Bishop 697-1412	88	Jun 93
Glenview, IL	NAS Glenview	Paul T. McCarthy Village Manager (708) 724-1700	CAPT Dave Larson 614-8529	93	Jul 95
Rantoul, IL	Chanute AFB	Ray Boudreaux, Reuse Coordinator Chanute Redevelopment Committee (217) 893-1661; fax (217) 892-5501	Wallace Bishop 697-1412	88	Sep 93

N9

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COMMUNITY & OEA STAFF CONTACTS ON MAJOR BASE CLOSURES AND REALIGNMENTS
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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
Marlestown, IN	Indiana AAP A6	James Witten, President Community Focus Committee (812) 256-3393	Joan Sigler 695-1802	88 partial 91 layaway	
Indianapolis, IN	Fort Benjamin Harrison A7	Donald Spaid, Director Ft. Benjamin Harrison Reuse Comm. (317) 543-1143	Bryant Monroe 695-1802	91	Jul 97
Madison, IN	Jefferson PG 00 00	Bob Grewe JPG Regional Development Board (812) 689-5505	COL Art Osgood 614-4657	88	Sep 94
Peru, IN	Grissom AFB F12 - -	Steve Rockwell Grissom Redevelopment Authority (317) 472-7470	John Leigh 697-0041	91	Sep 94
Lexington, KY	Lexington Depot A9	Theodore R. Broida Lexington Depot Redevelopment Comm. (606) 266-1751	Joan Sigler 695-1802	88	Dec 95
Alexandria, LA	England AFB F13 CL -	James Holderread England Authority (318) 449-3504	Helene O'Connor 697-8464	91	Dec 92
Fort Polk, LA	Fort Polk A10	T. L. "Sonny" Berry, Jr. (318) 238-0711	Bryant Monroe 695-1802	91	Sep 96
Ayer, Harvard, Shirley, Lancaster, MA	Fort Devens A11 NPL	Jeffrey Simon Ft. Devens Project Officer (508) 356-4669	COL Art Osgood 614-4657	91	Sept 95

COMMUNITY & OEA STAFF CONTACTS ON MAJOR BASE CLOSURES AND REALIGNMENTS
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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
Watertown, MA	Army Materials Lab	Mark Boyle, Director Community Develop. and Planning (617) 972-6417	John Leigh 697-0041	88	
		<i>AR</i>			
Caribou, ME	Loring AFB	Chuck Connell, Program Director Loring Readjustment Committee North. Maine Development Commission (207) 498-8736	Patrick O'Brien 697-3022	91	Sep 94
		<i>F14</i> <i>NPL</i>			
Marquette, MI	K.I. Sawyer AFB	Mary Soper Northern Economic Initiatives Corp. (906) 228-5571	Joan Sigler 695-1802	93	Sep 95
		<i>F15</i>			
Oscoda, MI	Wurtsmith AFB	Carl Sachs, Director Oscoda OEA (517) 739-6999	Patrick O'Brien 697-3022	91	Jun 93
		<i>F16</i> <i>CL</i>			
Kansas City Belton, MO	Richards-Gebaur Air Reserve Station	John D. Solomon Director of Aviation (816) 243-5207	Pamela Doyle 614-4657	91	Sep 94
		<i>F17</i>			
Portsmouth & Newington, NH	Pease AFB	L. Eugene Schneider, Exec. Dir., Pease Development Authority (603) 433-6088	David MacKinnon 614-4656	88	Mar 91
		<i>F18</i> <i>CL</i> <i>NPL</i>			
Burlington County, NJ	Fort Dix	Lewis Nagy, Director Burlington County Econ. Dev. Dept. (609) 265-5055	COL Art Osgood 614-4657	91	Sep 94
		<i>A13</i> <i>NPL</i>			

COMMUNITY & OEA STAFF CONTACTS ON MAJOR BASE CLOSURES AND REALIGNMENTS
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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
Gallup, NM	Fort Wingate A14	George Galanis, Mayor City of Gallup (505) 863-1223	Joan Sigler 695-1802	88	Dec 92
Staten Island, NY	NS New York (Staten Island) N13	Chris Ward, NYC EDC (212) 312-3852	Helen Hines 695-3492	93 93	Mar 95
Plattsburgh, NY	Plattsburgh AFB F19 NPL	Clyde Rabideau, Mayor (518) 563-7701	Bryant Monroe 695-1802	93	
Rome, NY	Griffiss AFB F20 NPL	Michael Gapin (315) 798-5710	Bryant Monroe 695-1802	93	
Dayton, OH	DESC D1	Ron Wine Dayton Area Chamber of Commerce (513) 226-8251; fax 8254	Wallace Bishop 697-1412	93	
Newark, OH	Newark AFB F21 -	John Geller Mayor (614) 522-1420; fax 6324	Wallace Bishop 697-1412	93	
Franklin County, OH	Rickenbacker Air National Guard Base F22 -	Lawrence D. Garrison Executive Director Rickenbacker Port Authority (614) 492-2423	Pamela Doyle 614-4657	91	Sep 94

COMMUNITY & OEA STAFF CONTACTS ON MAJOR BASE CLOSURES AND REALIGNMENTS
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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
Bucks County, PA	NAWC AD Warminster <i>N14</i>	Georgia Masters Bucks County NAWC Cmte (215) 345-3417	Joan Sigler 695-1802	91	Dec 96
Philadelphia, PA	DPSC Philadelphia <i>D₂</i> <i>NPL</i>	Mary Jo Purcell, Project Manager City of Philadelphia (Commerce Dept.) (215) 686-7604	Joe Cartwright 697-3022	93	
Philadelphia, PA	Naval Complex <i>N15</i>	Mary Jo Purcell, Project Manager City of Philadelphia (Commerce Dept.) (215) 686-7604	Joe Cartwright 697-3022	91	Sep 96
N. Kingstown, RI	NCBC Davisville <i>N16</i> <i>NPL</i>	Marilyn Cohen, Dir./Planning N. Kingstown (401) 294-3331	Helen Hines 695-3492	91	Sept 94
Charleston, SC	Charleston Naval Base Complex <i>N17</i>	Madeleine S. McGee Deputy Director. (803) 724-0670	John Leigh 697-0041	93	Apr 96
Myrtle Beach, SC	Myrtle Beach AFB <i>F23</i> <i>EL</i>	Cliff Rudd, Coordinator Myrtle Beach Air Base Redevelopment Commission (803) 238-0385	David MacKinnon 614-4656	91	Mar 93
Millington, TN	NAS Memphis <i>N18</i>	James Knipple Finance Officer (901) 872-2211	John Leigh 697-0041	93	Oct 96

COMMUNITY & OEA STAFF CONTACTS ON MAJOR BASE CLOSURES AND REALIGNMENTS
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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
Austin, TX	Bergstrom AFB <i>F24 CL(R)</i>	Peter Rieck, Manager Bergstrom Task Force (512) 495-7541	John Leigh 697-0041	91	Sep 93
Beeville, TX	NAS Chase Field <i>N19</i>	Brad Arvin, Executive Director Beeville/Bee County Redevelopment Council (512) 358-4641, fax (512) 358-7355	Wallace Bishop 697-1412	91	Sep 93
Dallas, TX	NAS Dallas <i>N20</i>	Michael R. Coker, Director Planning & Development (214) 670-4127	Col Joe Gorman 695-3492	93	Oct 94
Fort Worth, TX	Carswell AFB <i>F25 CL(R)</i>	Derrick Curtis Exec. Dir., Carswell Authority (817) 871-6130	Col Joe Gorman 695-3492	91	Sep 93
Tooele, UT	Tooele Army Depot <i>A14 NPL</i>	Earl Tate, Director County Econ Dvl Corp (801) 882-1894	Tony Gallegos 916-557-7365	93	
Hampton Roads, VA	NEDP Norfolk <i>N21</i>	Art Collins Execuive Director (804) 420-8300	Joe Cartwright 697-3022	93	Dec 96
Radford, VA	Radford Army Ammo. Plant <i>A15</i>	David Rundgren Chair, Steering Committee (703) 639-9313	Joan Sigler 695-1802	91	layaway

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Community/State	Base	Key Community Contact	OEA Proj. Mgr. Unless stated area code = 703	BRAC Announce. Date	Clos./Real. Date
	National Capital Regional Activities	(Interim) John Maussert-Mooney N22 (703) 358-3113	Joe Cartwright 697-3022	93	
Warrenton, VA	Vint Hill Farms A16	Robert Steele Econ. Adj. Committee (703) 347-8680	Joan Sigler 695-1802	93	97-98
Seattle, WA	NS Puget Sound (Sand Point) N23	Elsie Crossman, City of Seattle Planning Department (206) 684-8056	Tony Gallegos (916) 557-7365	88/91	Oct 95

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AIR FORCE BASES CLOSED AND TO BE CLOSED AS OF 8 SEP 93

BASE	ORIG CMD	INTERIM CMD	CURR CMD	AFBDA OL	CLOSURE DATE	NPL	EPA REG	GSA OFF	AFBDA REG	LOCATION:
ROUND I:										
Chanute AFB	ATC	AETC	AFBDA***	B	30 Sep 93		5	CHI	MW	Rantoul, Illinois
George AFB	TAC	ACC	AFBDA	C	15 Dec 92	Y	9	SF	SP	Victorville, California
Mather AFB	ATC	AETC	AETC	D	30 Sep 93	Y	9	SF	NW	Sacramento, California
Norton AFB	MAC	AMC	AMC	E	31 Mar 94	Y	9	SF	SP	San Bernadino, California
Pease AFB	SAC	SAC	AFBDA	A	31 Mar 91	Y	1	BOS	NE	Portsmouth, New Hampshire
ROUND II:										
Bergstrom AFB	TAC	ACC	ACC	G	30 Sep 93		6	FW	SW	Austin, Texas
Carswell AFB	SAC	ACC	ACC	H	30 Sep 93		6	FW	SW	Fort Worth, Texas
Castle AFB	SAC	ACC	ACC	I	30 Sep 95	Y	9	SF	NW	Merced, California
Eaker AFB	SAC	ACC	AFBDA	J	15 Dec 92		6	FW	SW	Blytheville, Arkansas
England AFB	TAC	ACC	AFBDA	K	15 Dec 92		6	FW	SW	Alexandria, Louisiana
Grissom AFB	SAC	AMC	AFBDA					CHI	MW	Peru/Bunker Hill, Indiana
Loring AFB	SAC	ACC						BOS	NE	Limestone, Maine
Lowry AFB	ATC	AETC						FW	CE	Denver, Colorado
MacDill AFB (part)	TAC	ACC						ATL	SE	Tampa, Florida
Myrtle Beach AFB	TAC	ACC						ATL	SE	Myrtle Beach, South Carolina
Richards-Gebaur AFB	AFRES	AFRES						FW	CE	Kansas City/Belton/Grandview, Missouri
Rickenbacker ANGB	ANG	ANG						CHI	MW	Columbus/Lockbourne, Ohio
Williams AFB	ATC	AETC						SF	SP	Tempe, Arizona
Wurtsmith AFB	SAC	ACC						CHI	MW	Oscoda, Michigan
ROUND III:										
Homestead AFB	TAC	ACC						ATL	SE	Homestead, Florida
K. I. Sawyer AFB	SAC	ACC	acc	Z	30 Sep 95		5	CHI	CE	Gwinn, Michigan
O'Hare Int'l Arpt	AFRES	AFRES	AFRES	N/A	30 Sep 97		5	CHI	CE	Chicago, Illinois
Griffiss AFB	SAC	ACC	ACC	X	30 Sep 95	Y	2	NY	NE	Rome, New York
March AFB	SAC	AMC	AMC	1A	31 Mar 96	Y	9	SF	NW	Riverside, California
Newark AFB	AFLC	AFMC	AFMC	2A	30 Sep 96		5	CHI	SE	Newark, Ohio
Plattsburgh AFB	AMC	AMC	AMC	3A	30 Sep 95	Y	2	NY	NE	Plattsburgh, New York
Gentile AFS	DLA	DLA	DLA****	4A	'97 (est)		5	CHI	MW	Dayton, Ohio

Aberdeen PG MD
Albany AFB AL
St Louis MO
Fl Dix NJ
Fl Ord CA
Sac Army Hq CA
Tooele MO UT
Umatilla ID UT

BOLD: BASE HAS BEEN CLOSED *AMC is mission MAJCOM **ACC is mission MAJCOM
 AETC is mission command *Defense Logistics Agency is major tenant. AFMC is real estate MAJCOM

NAVY NPL SITES ON CLOSURE/REALIGNMENT LIST 9/93

- 1 NAS CECIL FIELD, FL ✓
- 2 CRC DANVILLE, RI ✓
- 3 MCAS ELTORO, CA ✓
- 4 NAS MOFFETT FIELD, CA ?
- 5 HUNTERS POINT, CA ?
- 6 NAWIC WARMINGSTER, PA ✓

6

FRANK:

- Applicability of NEPA for PL 101-510
- What is Mr. Grewer saying in his presentation to the 1993 Summer Week Defense Commission Roundtable
- Army has closed 65 sites for BRAC, 53 of which are stand-alone housing sites -- only 1 major installation, Ft. Sheridan, IL
- (8) Army installations being closed & realigned by 88, 91 & 93 Commissions are on NPL; 1 partial closure and 1 closure already completed are on NPL
- Discussion of Ft. Moore situation (I have significant amount of info on this)

Ed

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SECOND ANNUAL ENVIRONMENTAL REGULATION INSTITUTE

December 9-10, 1993

Holiday Inn Universal
Studios
Orlando, Florida

Chairperson

MICHELLE A. MCFADDIN
Vice President, Regulatory Affairs
Gordon & Lawton, Inc.
Austin, Texas

Program

Thursday, December 9, 1993

8:00 - 8:45 REGISTRATION

8:45 - 9:00 WELCOME AND OPENING
REMARKS

EXECUTIVE ENTERPRISES, INC.
New York, New York

9:00 - 10:00 ENVIRONMENTAL REGULATIONS
UNDER THE CLINTON
ADMINISTRATION -- WHAT WE
KNOW ABOUT THE NEW
ADMINISTRATION'S
ENVIRONMENTAL POLICY

CHRISTOPHER R. BRYANT
President
The Technical Group, Inc.
Washington, DC

A Clinton-Gore administration is likely to alter the dynamics of environmental issues by tightening and expanding environmental standards. Making environmental goals a priority has now come into the forefront, specifically, conserving our resources while creating new economic opportunity.

10:00 - 11:30

CONCURRENT SESSIONS

A-1

**ENFORCEMENT UNDER THE 1990
CLEAN AIR ACT AMENDMENTS --
ARE YOU PREPARED FOR
INCREASED SCRUTINY**

JOHN HANISCH
Vice President
TRC Corporation
Lowell, Massachusetts

The Clean Air Act Amendments are one of the most far-reaching environmental laws ever passed. It presents a significant change in how clean air issues will be addressed in the future. The impact on existing and new business is significant.

- Changes in EPA's Enforcement Authority under CAAA
- Operating Permits
- Permit Shield
- Operating Flexibility
- Field Citations
- Enhanced Monitoring and Compliance Certifications
- Criminal Enforcement

A-2

**IMPORTANT RECENT
DEVELOPMENTS IN
ENVIRONMENTAL SCIENCE AND
THEIR ROLE IN ENVIRONMENTAL
REGULATION**

MARK S. COUSINEAU
Associate and President
Applied GeoSciences, Inc.
Irvine, California

Understanding new scientific and technical concepts can give you a significant advantage in dealing with regulators and may save you substantial sums of money. These issues and their acceptance by regulators, are continually evolving. You can't afford not to be current on them.

- The Limits to Groundwater Pumping and Treating
- Monte Carlo Analysis and Other Trends in Risk Analysis
- The New ASTM Standard Policies for Environmental Site Assessments
- Cigarette Smoke as a Known Human Carcinogen
- Voluntary Cleanups and the Expanded Role of Consultants

A-3

PRACTICAL ISSUES UNDER NEPA

LT. COL. RAYMOND T. SWENSON
Graham & James
San Francisco, California
(Retired, former Regional
Environmental Counsel,
Department of the Air Force)

This session covers ways to streamline the NEPA process, understand which types of NEPA documents are required, when it is necessary, how to file correctly, and which document is more appropriate for your activities to reduce your potential liability. Find out the use and misuse of Environmental Assessments (EAs) and Findings Of No Significant Impacts (FONSIs).

- Exemption from NEPA Compliance
- Use of Categorical Exclusions
- NEPA as a Decisionmaking Tool
- Problems in NEPA Compliance
- Current NEPA Issues

11:30 - 1:00

CONCURRENT SESSIONS

B-1

THE CLEAN WATER ACT

SUSAN MARIE RENSING
Senior Manager
Warzyn, Inc.
Wayne, Pennsylvania

The Clean Water Act is one of the cornerstones of environmental regulation. Its breadth of coverage makes it critical to industry. As the Clean Water Act evolves so does the cost of compliance as well as the cost of non-compliance.

- Emerging Trends in Surface Water and Groundwater Regulation
- Status of Stormwater Permits
- Wetlands Update
- NPDES Permit Developments
- New Source Performance Standards
- Avoiding Citizen Suits

B-2

UNDERSTANDING SUPERFUND:
CERCLA REAUTHORIZATION

MICHELLE A. MCFADDIN
Vice President, Regulatory Affairs
Gordon & Lawton, Inc.
Austin, Texas
(Chairperson)

- The Future of the Petroleum Product Exclusion
- Basic Provisions of the Statute
- Obligations of Owners of Closed Waste Management Sites
- Liability Provisions

B-3 BASE CLOSURE, CLEANUP, AND REUSE MATTHEW R. BEHRMANN
Director of Staff
Defense Base Closure and
Realignment Commission
Washington, DC

- What You Can Do With An Environmentally Contaminated Piece of Property
- DOD's Policies for Getting Property into User's Hands as Quickly as Possible
- What the Private Sector Wants to Know About Dirty Land at Closing Bases
- How Communities and Industry Can Best Be Prepared for the Defense Build-Down

12:30 - 2:00 LUNCHEON

2:00 - 3:30 **CONCURRENT SESSIONS**

C-1 WHAT YOU NEED TO KNOW ABOUT RCRA UNDER THE CLINTON EPA CHRISTOPHER R. BRYANT
President
The Technical Group, Inc.
Washington, DC

RCRA is the most far reaching of all environmental statutes. Knowledge of forthcoming actions in the RCRA arena is crucial for all businesses that generate hazardous, industrial and solid waste.

- Recent RCRA Regulatory Developments
- Recent RCRA Legislative Developments
- The Clinton EPA's Waste Management Philosophy
- Carol Browner's Impact on the RCRA Program
- What to Expect in the Short and Long Term
- How to Prepare for Program Changes

C-2

A GAME PLAN FOR POLLUTION PREVENTION

- Pollution Prevention Act
- Changes to SARA, Section 313 (Form R) Reporting
- Relationship to Other Laws
- Tools for Pollution Prevention/Source Reduction
- Practical Implications of Source Reduction
- Case Study: AT & T - Atlanta Works

JOSEPH M. MON, CHMM, REM, CEA
Senior Environmental Manager
AT&T
Norcross, Georgia

C-3

COST-EFFECTIVE COMPLIANCE PLANS FOR STORMWATER REGULATIONS

Learn how to comply with the storm water regulations. Obtain guidance not theory. You'll find out how to make cost-effective plans that meet the increasing regulatory requirements such as:

- How to Prepare Stormwater Pollution Prevention Plans
- Definition and Examples of Best Management Plans
- New Plans for Monitoring Stormwater Discharges
- Practical, hands on Evidence to Meet the Regulations

JERRY PERRICH, PH.D.
Associate Vice President, National Stormwater Program
Environmental Science & Engineering, Inc.
Centerville, Ohio

3:30 - 5:00

CONCURRENT SESSIONS

D-1

OSHA/EPA INTERFACE

Many companies can mistakenly believe they're not vulnerable to OSHA inspections. However, due to their chemical processes and related EPA requirements, they are vulnerable to EPA inspections. With current budget cuts and staff cutbacks OSHA and EPA look to each other to keeping the environment clean and ensure worker safety and health. This session helps you understand the relationship between OSHA and EPA that can be so important to your operation.

- Review of Most Violated OSHA Standards
- OSHA/EPA Working Agreement
- Preparing for an OSHA Inspection
- Performing Risk Assessments
- Implementing Corrective Action
- The OSH Audit: A Tool for Prevention

SHARON S. BATH, ASP
Program Manager, Safety and
Training
Azimuth, Incorporated
Charleston, South Carolina

D-2

THE IMPACT OF AIR
REGULATIONS ON CLOSED BASE
REDEVELOPMENT

- What the Clean Air Act Does to Development Plans
- Air Emission Reduction Credits -- Who Gets Them?
- Federal Implementation Plan and Regulation of Aircraft
- How DOD Approaches These Issues

LT. COL. RAYMOND T. SWENSON
Graham & James
San Francisco, California
(Retired, former Regional
Environmental Counsel,
Department of the Air Force)

D-3

ENVIRONMENTAL
AUDITS/ASSESSMENTS

RANDALL T. REES
Principal Scientist, Regulatory
Affairs Specialist
SEACOR
Tualatin, Oregon

Because the terms "environmental audit" and "compliance audit" are so broad, you must be able to define and guide your needs. This fast-paced session equips you to do so.

- What an Assessment/Audit Is
- Reasons to Conduct an Audit
- Establishing Objectives
- Designing One for Your Objectives
(Audience Objectives will be Reviewed)
- The Attorney's Role
- The Consultant's Role

5:15 - 6:15 NETWORKING RECEPTION

Friday, December 10, 1993

- | | | |
|---------------|---|---|
| 8:30 - 9:30 | OUTCOME ORIENTED TOTAL
QUALITY ENVIRONMENTAL
MANAGEMENT | PAUL D. HARPER
Director, Environmental Affairs &
Safety
Eagle-Picher Industries, Inc.
Cincinnati, Ohio |
| | <p>Avoid the most common "pitfalls" in developing TQEM programs. Convert "continuous improvement" from an overworked phrase to a working principle. Develop a realistic rating of your current environmental management program and learn how to improve it through TQEM.</p> <ul style="list-style-type: none">• Getting and Keeping Uper Management's attention on TQEM• Environmental Policy -- TQEM's Mission Statement• Setting TQEM Performance Goals and Selecting Proper Metrics• Software Shortcuts to TQEM Tracking and Reports• TQEM Outreach Programs for Employees, Regulators and Other Stakeholders• TQEM as a Strategic and Capital Planning Tool• Finding TQEM Partners and Building Teams | |
| 9:30 - 10:30 | THE WHO, WHAT, WHEN AND HOW
OF BENCHMARKING | FLEMING GOLDEN
The TQM/Leadership
Executive Education Skill Dynamics
IBM Company
Thornwood, New York |
| | <p>Benchmarking is one of the most powerful business tools for quickly and effectively improving processes. Find out how to integrate TQM principles and tools into environmental management decisions such as:</p> <ul style="list-style-type: none">• Planning a Benchmarking Effort• Collecting the Information• Analysis• Implementation• Assessment | |
| 10:30 - 10:45 | Coffee Break | |

10:45 - 12:15

CONCURRENT SESSIONS

E-1

**THE TOXIC SUBSTANCES
CONTROL ACT (TSCA) HOW TO
BUILD AN EFFECTIVE
COMPLIANCE STRATEGY**

BOB GASPER
Manager, Environmental Affairs
Schering-Plough Healthcare
Products
Memphis, Tennessee

If you think that TSCA doesn't apply to your company, **think again**. TSCA applies to many companies that are outside the chemical industry just because they use, import, export, or distribute chemicals to manufacture nonchemical products. Furthermore, TSCA compliance and enforcement also applies to chemicals that are not toxic.

- What to Expect from the EPA's New Section 8(e) Guidelines
- Understanding the Most Recent Enforcement Initiatives and the Inventory Update Rule (IUR)
- Proven Strategies from Companies that Have Made TSCA Work
- How to Survive a TSCA/EPCRA Enforcement Inspection and Its Aftermath
- Principles and Strategies for TSCA Auditing

E-2

**ENVIRONMENTAL SAMPLING
AND DATA ANALYSIS**

RANDALL T. REES
Principal Scientist, Regulatory
Affairs Specialist
SEACOR
Tualatin, Oregon

Is your facility required by one of the number of regulations to sample and analyze waste or water? Which are the regulations that require subsequent sampling? Are you taking appropriate and sufficient samples?

Review:

- Checklist of Field Sampling Procedures
- Find Out What Your Data Quality Objectives Are
- Ensure Data Validation

E-3

WHAT IS THE FEDERAL FACILITY COMPLIANCE ACT ALL ABOUT AND WHAT ARE THE IMPLICATIONS?

LT. COL. CRAIG ANDERSON
Chief, Environmental Law Branch
Headquarters Air Combat Command
U.S. Air Force
Langley AFB, Virginia

The potential cost of non-compliance is significant. States can levy penalties of up to \$25,000 per day, per violation? There is no immunity from criminal liability. Both the EPA and State environmental agencies are serious about federal facility compliance. Learn the most effective strategies for complying with the Federal Facilities Compliance Act.

Namely:

- What are the Agency Specific Issues
- How Can You Prepare for a RCRA Inspection
- Who has Enforcement Authority and What is Their Focus
- What do you need to Know About the EPA's Civil Penalties
- How have Personal Liability and Representation Issues Changed
- Who is Winning in the State vs. Federal Struggle for Cleanup Control
- What Role Does the Public Play in Federal Facility Compliance

12:15 - 1:30 LUNCH BREAK

1:30 - 3:00 **CONCURRENT SESSIONS**

F-1

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3:00

Meeting Adjourns