DGN 1293

Defense Logistics Agency

BRAC 95

Defense Distribution Region East (DDRE)

DATA CALL

Volume N

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

IN REPLY REFER TO: DDRE-DD-A

22 Dec 94

SUBJECT: DLA Request for Part V Data

TO: CAAJ(BRAC)

1. Reference: Telephone conversation between [redacted], CAAJ(BRAC) and [redacted] DDRE-DD-A, 15 Dec 94, subject: DLA BRAC Office request for a complete new Part V submission for each DDRE depot.

2. Enclosed are new Part V (Mission Unique) submissions for each DDRE depot and a diskette containing Part V data.

3. I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

4. Questions on this correspondence may be addressed to [redacted], DSN 977-7760.

Encl

JAMES C. HINEBAUGH, JR.
Colonel, USA
Commander

NOV 11 1994

PART V-B

DDAA

INCLUDES CHANGES AS OF 10/14/94

CHANGES TO 10/27/94

CHANGES TO 12 DEC 1994

PART V DEFENSE DISTRIBUTION

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12.2 DEC 1994

PRODUCTION COUNT INEQUITIES

1. Request that both lines (secondary) and eaches (major end items) be considered for the following questions. Recommend that major end items be counted individually and not as lines. This is because the handling of heavy combat vehicles is labor and time intensive.

V.B. 22
V.B. 26
V.B. 27
V.B. 28
V.B. 47
V.B. 48

2. Request that additional evaluation points be assigned for those depots which have major items and secondary items. Doing so would properly recognize the total work effort which is required to accomplish the distribution mission. Such actions as vehicle towing, painting and preparation for shipment, inspection and minor repair as well as cleaning and assembly of components of operator tool kits are but just a few examples of this work effort. For the same reason, the secondary lines at a depot which have heavy industrial type materiel cannot be equitably compared to secondary items at depots which are not collocated with heavy industrial maintenance operations.

TA CALL FOR DEFENSE DISTRIBUTION DEPOTS
ction V

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12 2 DEC 1994

Depot Name? DDAA
(Use 4-letter abbreviation e.g. DDOU)

s # Item

Y/N

"Unique" operational facilities? YES
If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost
SEE ATTACHED					

Y/N

Any "one of a kind" facilities? YES

Describe facilities, explain why "one of a kind" & "unique" facilities are at your depot
(Use a separate sheet of paper - Clearly identify the question number with your answer)

ase Return to the Top of the Screen and Go To the RIGHT

#	ITEM	DDAA

Distance in miles from depot to

	miles
rail?	0
water?	280
surface?	0
air?	11

Any collac: activities that directly benefit from the depot's current location? Y/N: YES

If yes, list and describe benefits

activities	benefits
ANAD	SEE ATTACHED
DRMO	SEE ATTACHED
ROCKWELL	SEE ATTACHED

List MAJOR depot customers within 100 miles

MAJOR customers	MAJOR customers
ANAD	

List MAJOR depot customers within 300 miles (101 to 300 miles)

MAJOR customers	MAJOR customers
ALBANY, GA	
REDSTONE ARSENAL	
CAMP SHELBY	
FT. BENNING	
FT. GORDON	
FT. CAMPBELL	

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Ques #	ITEM	DDAA

V.8. **Commodities stored require any particular type of trans. for stock movement?** Y/N: YES

If yes, list commodity & type of transportation needed

commodity	trans needed
SEE ATTACHED	SEE ATTACHED

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	376	Charleston
water P.O.E.	343	Savannah

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ection V - DEPOT Questions (continued)

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ies #	ITEM	DDAA

		NSF	TCF	ACF	OCF
10.	**Total covered storage capacity**				
12.	general purpose		SEE ATTACHED		
	classified				
	hazardous		SEE AT ACHED		
	freeze				
	chill				
	shed				

		NSF	OCF
11.	**Total NSF & OCF of all open storage**		
12.	hardstand		
	improved outside	3,811,971	29,242,350

13.	**Total NSF of marsh illing area**	26,790

			NSF	TCF	ACF
14.	**NSF, TCF, ACF of storage space dedicated to reimburseable missions** (provide breakout by mission on separate sheet of paper)	covered	SEE ATTACHED		
		uncovered			

		NSF	ACF
15.	**NSF/ACF of bulk storage available**	SEE	SEE
16.	**NSF/ACF bulk storage occupied**	ATTACHED	ATTACHED

17.	**# of bin locations**	79,446
18.	**# of bin locations occupied**	27,928
19.	**# of rack locations**	17,010
20.	**# of rack locations occupied**	11,298

		NSF	ACF
21.	**Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot**	SEE ATTACHED	

			Issues	Receipts	Eaches
.22.	**Average daily thruput per 8 hr day, etc.**	bin	233.13	86.13	SEE
		bulk	391.1	269.57	ATTACHED
		hazardous	127.08	85.64	
		chill			
		CCP			
		TOTAL	751.31	441.34	0

			Issues	Receipts	Eaches
.23.	**Average daily thruput**	bin	Question	Eliminated	by DLA
		bulk	Question	Eliminated	by DLA
		hazardous	Question	Eliminated	by DLA
		chill	Question	Eliminated	by DLA
		CCP	Question	Eliminated	by DLA
		TOTAL	0	0	0

ction V - DEPOT Questions (continued)

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ɜs #	ITEM	DDAA

4. **% of total workload that supports**

	%	ex.
collocated maintenance activity	SEE	enter 80% as .80
other on-base customers	ATTACHED	
local delivery (100 miles)		
within 101-300 miles		
all others		

5. **Number of average daily issues**

	# of issues
bin	Question
medium bulk	Eliminated
bulk	by DLA
hazardous	
PEI:	
combat vehicles	Question
trailors	Eliminated
tactical vehicles	by DLA
small arms	Question
towed artillery	Eliminated
aircraft	by DLA
other	

26. **Project workload for FY95**

	lines in	lines out	EACHS
FY95	100,175	170,568	SEE
			ATTACHED

27. **Total # of lines shipped in FY94** — SEE

28. **Total # of lines received in FY94** — ATTACHED

29. **Total # of tons shipped in FY94** — 108,635

30. **Total # of tons received in FY94** — 51,745

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ion V - DEPOT Questions (continued)

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ITEM		DDAA
ID each mechanized/automated warehouse system..... (Answer on a separate sheet of paper, clearly ID question number)		
		capital investment
Capital investment programmed for new or replacement equipment for FY96-FY99	FY96	$236,000
	FY97	$608,000
	FY98	$1,450,000
	FY99	
Any unique ADP systems which must be maintained after DSS deployed?	Y/N	HQ DLA TO ANSWER
If yes, ID by Name		system name
		HQ DLA TO ANSWER
Total tons of mission equipment		SEE ATTACHED
Total tons of support equipment		SEE ATTACHED
Total # of light military vehicles		SEE ATTACHED
Total # of heavy/special vehicles		SEE ATTACHED
GSF of storage space for vehicles (shelters & trailors included)		GSF
	covered	432,428
	uncovered	4,052,884

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s #	ITEM	DDAA

'. **Describe any unique missions accomplished by your depot**
(Answer on a separate sheet of paper, clearly ID question number)

3 **Unique war-time or contingency over & above role established in C.O.O.P.**

Y/N: NO

If yes, identify

ID role

9. **List reimburseable missions &**
0. **total # of paid equiv performing reimburseable mission work**

(note: you still must answer question #39 - missions)

paid equiv	missions
Question	Unit & Set Assembly
Elimnated	End Items Above Fixed Prices
by DLA	Center Directed Work
Question	Special Projects
Eliminated	Reimbursable PPP&M
by DLA	Support To Others (Tenants)

1. **Support to non-DoD customers?**
If yes, list/describe & provide manhours & $

Y/N: YES

customers/description	manhours	$
Mr.Jacques Littlefield/DEMIL&Restore M60A2 Tank	200	$11,000
Also See Attachment		

2. **Is mission essential to DoD?**

Y/N: YES

3. **Does any other non-DLA activity perform same mission?**

Y/N: NO

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ITEM

DDAA

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MILCON funded or in process
hat increases storage capacity?
f yes, ID # of NSF,TCF,ACF

Y/N: YES

	NSF	TCF	ACF
FY 1994	SEE ATTACHED		
FY 1995			
FY 1996			
FY 1997			
FY 1998			

MILCON funded or in process
hat increases thruput capacity?

Y/N: NO

f yes, describe & explain how much on a separate sheet, ID projects separately
for fiscal years 94, 95, 96, 97, & 98. CLEARLY ID QUESTION NUMBER.

Capability to expand in cube?
If yes, provide method & TCF,ACF

Y/N: YES

method
SEE ATTACHED

TCF	ACF
SEE ATTACHED	SEE ATTACHED

Maximum rated thruput

	lines in	lines out
bin	SEE ATTACHED	
bulk		
hazardous		
chill		
CCP		
TOTAL	0	0

Max surge thruput capacity avail to accomodate
contingency mobilization?

FIRST 8 HR SHIFT

	lines in	lines out
bin	SEE ATTACHED	
bulk		
hazardous		
chill		
CCP		
TOTAL	0	0

additional capacity with
2nd 8 HR SHIFT

lines in	lines out
SEE ATTACHED	
0	0

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s ITEM

DDAA

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). Ops constrained to accomodate requests of local communities?

Y/N
NO

). ID leased space from a private contractor/ company

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NONE						

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on V - DEPOT Questions (continued)

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ITEM	DDAA	
If unique ADP systems must be maintained, provide annual costs to maintain (by system)	system name	cost
	QUESTION	
	ELIMINATED	
	BY DLA	
Cost for bulk movement of mission stock per ton per mile	# of tons	cost
	530,020	0.69
Packaging/packing co.. per ton for bulk movement of assets	# of tons	cost
	SEE ATTACHED	

)F AUTOMATED PORTION OF SECTION V.
nents field available;

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KR - DDAA

V.B.1

FACILITIES	NSF	TCF	ACF	OCF	REPLACEMENT COST
1. Internal Rail System	Not Applicable	Not Applicable	Not Applicable	Not Applicable	$27,249,800
2. Rail Head	Not Applicable	Not Applicable	Not Applicable	Not Applicable	Not Applicable
3. Gantry Crane	Not Applicable	Not Applicable	Not Applicable	Not Applicable	3,150,000
4. Tank Towing Equipment	Not Applicable	Not Applicable	Not Applicable	Not Applicable	350,000
5. Customized Paint Facilities	Not Applicable	Not Applicable	Not Applicable	Not Applicable	
a. Paint Booth Drying Oven Bldg 362	96	Not Applicable	Not Applicable	Not Applicable	150,000
b. Paint Booth/ Bldg. 501 (2 ea)	2,340	Not Applicable	Not Applicable	Not Applicable	300,000
c. Paint Booth/ Drying Oven Bldg. 499	1,620	Not Applicable	Not Applicable	Not Applicable	150,000
d. Paint Booth/ Drying Oven Bldg. 127	230	Not Applicable	Not Applicable	Not Applicable	150,000
6. Combat Veh Maint Bays	Not Applicable	Not Applicable	Not Applicable	Not Applicable	4,500,000
7. Small Arms Storage	284,972	3,822,474	3,822,474	2,217,078	24,190,980
8. DEMIL Shredder	Not Applicable	Not Applicable	Not Applicable	Not Applicable	250,000
9. DEMIL Shearer	Not Applicable	Not Applicable	Not Applicable	Not Applicable	
10. DEMIL Torch Booths	Not Applicable	Not Applicable	Not Applicable	Not Applicable	300
11. Hazardous Matl Stg	87,177	1,108,507	954,803	467,657	6,050,260
12. Vehicle Drive On/Off Dock w/Rail Cars	Not Applicable	Not Applicable	Not Applicable	Not Applicable	537,675
13. Troop Billet Warehouses	59,304	770,952	770,952	548,553	5,533,300
14. MILVAN Pad	14,400	Not Applicable	Not Applicable	Not Applicable	64,000
15. Helipad	Not Applicable	Not Applicable	Not Applicable	Not Applicable	100,000

SOURCE: VB1

a. Unique operating facilities - Identification and description from subject matter experts - DDAA Division/Branch chiefs

b. NSF/TCF/ACF - DDAA Storage Specialist

c. Replacement costs - DDAA Equipment Specialist and Host Master Planner/SDSAN-DPW

1,2. Internal Rail System/On Depot Rail Head

From the enclosed marked map you can see how the extensive internal rail system goes throughout the installation. We have been told that this installation has the most extensive internal rail system of all the U.S. depots. The internal rail system includes 46 miles of track including 4 switch/classification yards and 2 holding yards, 215 switch/turnouts, 3 trestles, 89 rail/grade road crossings, 1 rail/car weigh scale, and 3 General Motors EMD locomotives. All three locomotives are 1850 hp - 120 ton main line engines and can pull 18-20 loaded cars. For larger loads, it is common practice to put two engines together for up to 30 cars.

The fact that this rail system goes to the individual warehouses and receipt-issue areas makes it even more unique and much more valuable. With this rail system running down one side each warehouse and truck area on the other side allows receipts and shipments to be made by both rail and truck at the same time. This provides a tremendous amount of surge capability.

Norfolk Southern (NS) Railroad has a rail head on depot. The NS Railroad mainline between Birmingham and Atlanta passes through the Anniston-Oxford area. NS serves ANAD via a STRACNET line running east-west along the southern boundary of the installation and operates an interchange yard adjacent to ANAD'S Bynum Classyard and Turner Classyards. NS also has a switching yard with trailer-on-flatcar (piggyback) transfer capability in Anniston and intermodal facilities in Birmingham and Huntsville, Alabama. The Seaboard System of CSX also has a switching yard in Anniston and a downloading facility in Atlanta. Burlington Northern (BN) has an intermodal facility in Birmingham.

The internal rail system was designed and built to support a world-wide war and is still capable of doing so. The track construction, maintenance, and upgrade efforts performed throughout its life ensure a first class rail system capable of meeting any future mission requirements.

The Turner and Bynum Classification Yards are currently the most frequently used of the six yards. The main interchange gate between the installation and Norfolk Southern is located between these two yards. Turner yard is used for all types of rail cargo entering and leaving the installation. It is used to sort inbound rail cars and to make up outbound trains. The capacity of the commercial interchange spur is 45 rail cars, while Turner yard has an operating capacity of 80 rail cars. The Bynum yard provides staging for rail shipments in and out of the West area. The operating capacity is 67 rail cars.

The Upper and Lower Holding Yards serve as overflow holding yards when Turner classyard is full. These yards are used to hold ammunition rail cars when Turner yard becomes congested and to store excess MILVANs.

The Eulaton Classification Yard, located in the East area, is used principally to load and unload rail cars where heavy lift operations are required and to transfer General Supply MILVANs to and from flatcars carrying wheeled and

tracked vehicles and other heavy components. The yard's operating capacity is rated at 79 cars.

The Explosives Yard at the lake area is not needed or used at this time, but is fully operational and available.

The depot receives and ships tanks, assault bridges, bridge launchers, MILVANs, recovery vehicles and combat engineering vehicles on both rail and truck. The rail items must be moved on the rail cars to and from the rail head to the vehicle area. A large portion of the vehicles are shipped by rail during mobilization due to insufficient availability of trucks. Rail transportation is also much more economical for both heavy vehicles/equipment and for large shipments of secondary items. Although the internal rail system has not been fully utilized during peacetime (due to lower quantities received and shipped) it provides a tremendous amount of expansion capability for throughput (receipts and shipments).

3. Gantry Crane

The 75 ton gantry crane is used to load and unload tracked and wheeled vehicles on truck and rail. This is a boom type crane that travels the length of the loading/unloading area on its own rail. It is flanked by rails on both sides and has a truck dock at one end. This crane is capable of lifting the largest land combat vehicle in our nation's arsenal (the M1 Series Abrams Tank) which approach 70 tons. This facility has lighting for 24 hour operation and has an adjacent covered pack-out facility for all weather loading and unloading.

4. Tank Towing Equipment

The tanks (which approach 70 tons) require specialized heavy duty towing equipment. Anniston has an M830 tractor and other rough terrain towing equipment to move these heavy vehicles for receipt, issue, storage, and processing.

5. Paint Booths

The two large customized paint booths in the vehicle area are used for camouflage painting and base coat application of chemical agent resistant coating (CARC) of combat and tactical vehicles. The booths are equipped with air line respirator systems and air filtration systems. The paint booths are equipped with conveyor systems which tow the vehicle through the paint process. The size of these booths are unique. They are required to be large enough for tanks and all other combat and tracked vehicles. The third (small) customized paint booth and drying oven in the vehicle area was designed specifically for painting of large secondary items.

The customized paint booth in the preservation area (which has an air filtration system) is used as part of the recovery, refinishing, and packaging of Basic Issue Items (BII) and Components of End Items (COEI) sets which must accompany all vehicles that are shipped. The "Basic Issue Items" are, in effect, operator tools and equipment. Basic Issue Items which are recovered and refurbished include such things as wrenches, tow hooks, chain links, crow bars, shovels and axes. The "Components of End Items" are, in effect, pieces of equipment which go on the vehicles, but must be boxed and packed uninstalled to prevent damage in transit. The "Component of End Items" which are recovered and refurbished are items such as periscopes, tow bars shackles, and block and tackles. This specialized paint facility is equipped with a heated tunnel (180 degrees) for fast drying. The items are moved from the paint booth into and out of the drying tunnel on a conveyor in 17 minutes. This fast drying helps to meet the required fast turnaround on these items.

6. Combat Vehicle Maintenance Bays

Specialized vehicle "maintenance" bays which are located in the vehicle area of DDAA are designed to accommodate the large size of the combat vehicles stored by DDAA and overhauled by collocated depot maintenance and are utilized to perform minor repair and to apply modifications to the wide variety of vehicles stored. These repairs and modifications must be done in an expedited timeframe to meet shipping schedules. This repair and modification could not be obtained from the Army's maintenance operation in time to make shipments within required timeframes. (Army maintenance production lines and programs are planned far in advance and can not be disrupted to perform intermittent, unscheduled minor repairs and modifications.) Without these maintenance bays in DDAA, shipping schedules would not be met and deployments would be much delayed.

The tanks to be used for REEFEX and those which are being prepared for demil are run through these bays to have sensitive items removed and certain other preparations done prior to being turned over to the demil contractor or being shipped out to the states for use as artificial reefs.

Minor repair and modifications are performed on any of the vehicles stored - from tanks to trailers.

DDAA's storage facility for combat and tactical vehicles is located in the immediate area of Army's facility for rebuild and overhaul of these vehicles, which is required to provide timely support to depot maintenance production lines and to minimize transportation/movement costs. This heavy industrial area has appropriate road construction required for heavy combat vehicles (9 1/2 inch thick reinforced concrete).

7. Small Arms Weapons Storage

Storage facility consists of 10 buildings. All have Intrusion Detection Systems. One building is used for receiving, serialization and shipping of small arms. One is used for small arms repair, packaging and preservation, and sensitive materiel demil. Eight buildings are used for storage of small arms.

Minor repairs up to and including General Support (GS) level are performed. (This is the level just under the overhaul/rebuild level.)

This small arms weapons storage facility is collocated with Army's ONLY small arms rebuild facility. The Army small arms overhaul/rebuild functions and facilities are located at Anniston. Both the Army's small arms facility and DDAA's small arms storage facility are located in the East area of this installation in close proximity to each other which facilitates timely support and minimizes transportation costs between storage and rebuild.

The small arms weapons operation also does minor repairs and shipments for the Director of Civilian Marksmanship program which is a highly visible program, started in 1978, in which DDAA personnel complete minor repair of M1 rifles authorized for sale to individuals, and for loan to gun clubs and shooting teams. This is the only program of its kind in the U.S. Projected sales through 30 Sep 94 are 85,762 weapons and $13.9 million in revenue to the U.S. Treasury.

8. Demil Shredder

DDAA has a metal shredder capable of destroying small arms up to a M60 machine gun barrel (50 Caliber). It is used for the demil of sensitive materiel, and can shred up to 25 weapons per minute. It is the only shredder of its size in DLA.

9. Demil Shearer

This "alligator jaw" shearer is required to demil heavier items and other items that cannot be shredded or torched (such as aluminum base plates from 81 mm mortars, tripods and bipods, and electronic parts with wiring which can become tangled in the shredder).

10. Demil Torch Booths

The three booths are designed and constructed for torch cutting of sensitive tank parts, larger weapons parts, and items too large for the shredder. Entire machine guns can be demiled by torch cutting.

11. Hazardous Materiel Storage

DDAA has three warehouses and two dry storage tanks especially equipped for storage of hazardous materiels.

Building 524 is used to store retail stocks of flammables, acids, and caustic materials. This warehouse is equipped with containment dikes, flushing system with holding tank of one million gallon capacity, 3 diesel engines for pumping, air and fume evacuation system, overhead sprinklers, automatic louvers and fans to control temperature and level of fumes. These louvers also automatically close off in case of fire.

This state-of-the-art warehouse has 47,086 GSF and 21,272 NSF.

Warehouse 32 which stores class three flammables has containment dikes and sprinklers.

Warehouse 298 which stores class one flammables has containment dikes.

The two dry storage tanks which contain radioactive components are equipped with monitors and alarms.

All of the above also have eye wash stations and showers.

12. Vehicle Drive On/Off Dock for Rail Cars

A dock in the vehicle storage area is of the proper height for driving wheeled vehicles on and off multi-level rail cars. This eliminates the need for crane loading and provides further expansion of workload capability. In more recent years this dock was used to support reserves in mobilization exercises and to unload vehicles for Fort McClellan, who then drove them away.

13. Troop Billet Warehouses

Two warehouses have been prepared for billeting of troops during mobilization. Heat and plumbing for showers and latrines have been installed. The plumbing fixtures are boxed and stored in the warehouses. In the event of mobilization, the troops would bring cots with them and bunks would be set up.

14. MILVAN Pad

A marshalling area has been prepared for MILVANs. It is a 10" thick pad of concrete to support the weight of large numbers of stuffed MILVANs which would be required during mobilization. This marshalling area has been used for Basic Issue Items (BII) and Components of End Items (COEI) in connection with Total Package Fielding (TPF) of Weapons System Fielding.

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15. Helipad

The installation has an on-depot helipad which is available for use by the host and all tenants. This helipad is used to fly "line-stoppers" from airports to preclude production shutdowns in the collocated maintenance rebuild operation. It is also available for use of high level dignitaries visiting the depot.

SOURCE: VB2

Subject Matter Experts - DDAA Division/Branch chiefs.

Activity Code: [illegible]
V.B.2 (Item 1)
Internal Rail System

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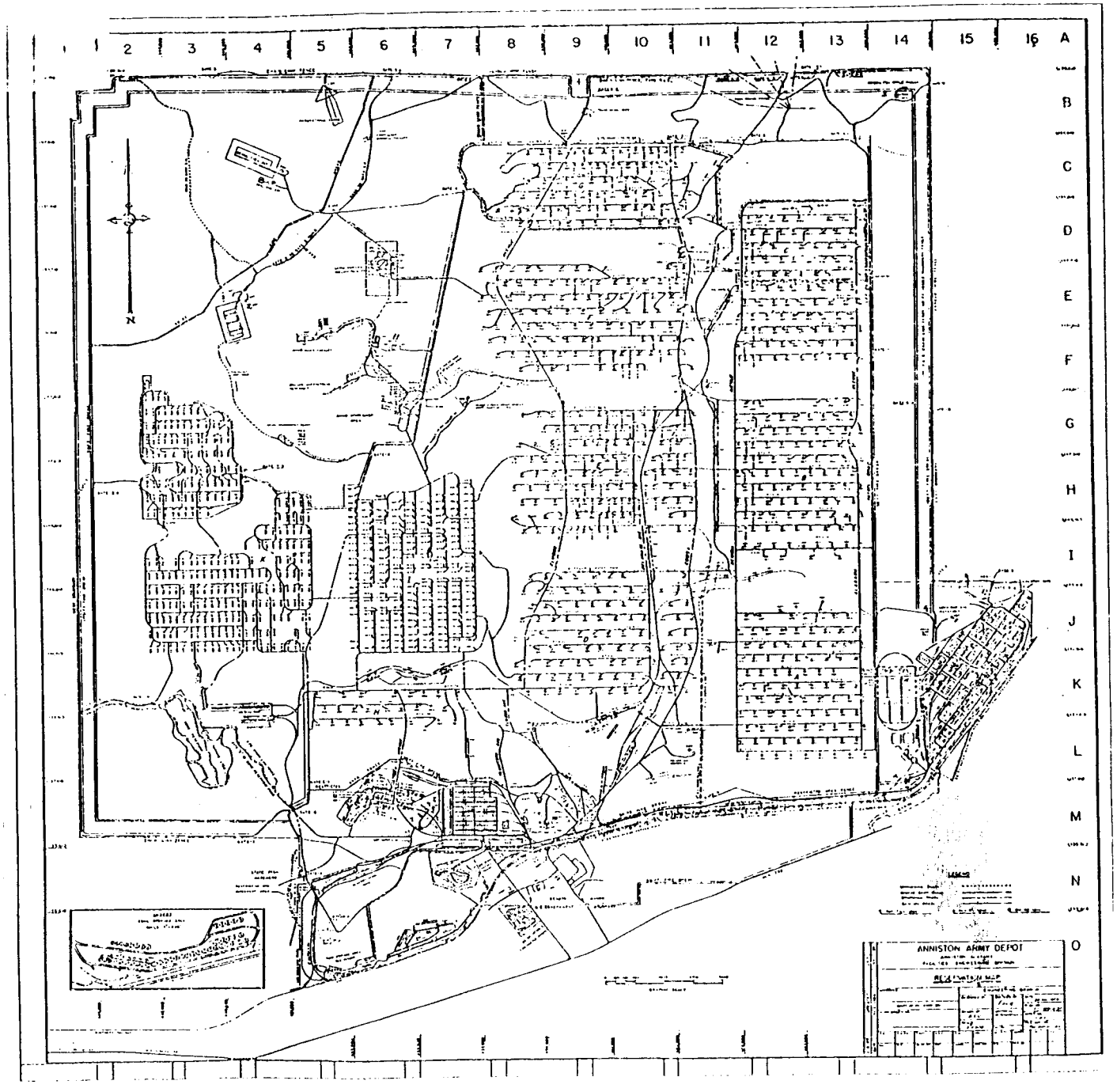

Activity code: [illegible]
V.B.2 (Item 2)
Railhead on Base

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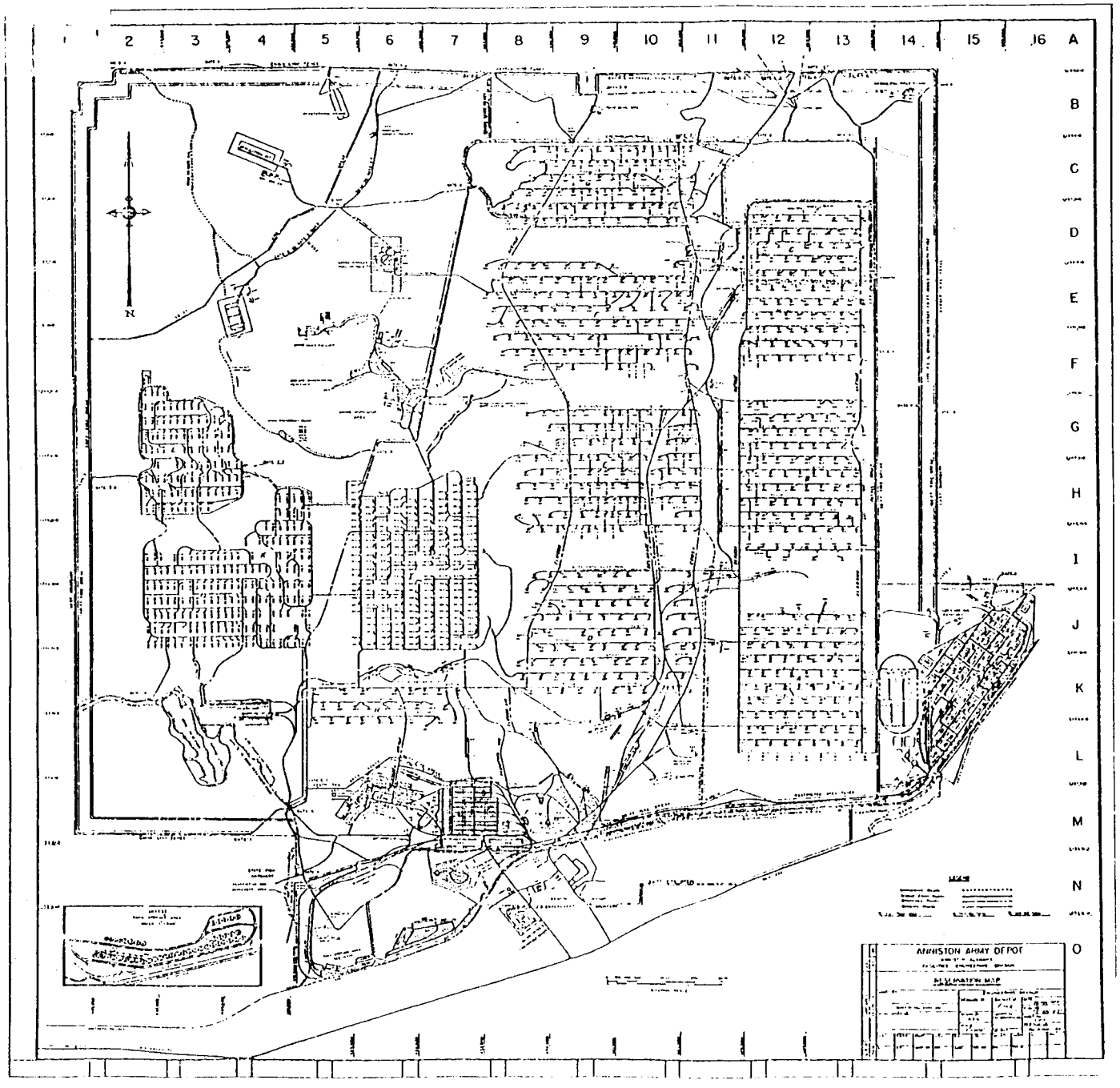
22 DEC [illegible]



Source: Subject Matter Experts (Operational Division and Branch Chiefs)

1,2. **Internal Rail System/Rail Head**

The rail system is required for the receipt and shipment of tanks, assault bridges, bridge launchers, MILVANs, tank recovery vehicles, combat engineering vehicles, and airborne assault reconnaissance vehicles.

The rail system which runs down one side of each warehouse and receipt-issue area provides a tremendous surge capability. Receipts and shipments can be made from both sides of the warehouse at the same time - by rail on one side and by truck on the other side. It is required for fast expansion of throughput which would be demanded by major mobilization or surge.

3. **Gantry Crane**

The 75T Gantry Crane is required to load and unload heavy combat and tactical vehicles (tracked and wheeled) onto rail cars and trucks. This crane is required for lifting the largest land combat vehicles in our nation's arsenal (M1 Abrams Tank) which approaches 70 tons.

4. **Tank Towing Equipment**

Specialized/customized heavy duty towing equipment as described in V.B.2 is required to tow the heavy combat vehicles to/from maintenance, and to/from loading/unloading ramps, to/from paint area.

The M830 and the Red Taylor Tractor are essential to towing tracked/tactical vehicles, on depot, back/forth to DM/to from dock/unload/offload area.

5. **Paint Booths**

The customized paint booths in the vehicle area are required for the camouflage painting and base coat of Chemical Agent Resistant Coating (CARC) of combat and tactical vehicles. The solid and pattern type camouflage paint must match the destination terrains. The destinations are not usually known until just prior to shipment, which necessitates a fast response to meet deployment and shipping schedules.

The customized paint booth in the preservation area is required as part of the recovery, refinishing and packaging of Basic Issue Items (BII) and Components of End Item (COEI) sets which must accompany all vehicles that are shipped.

The "Basic Issue Items" are, in effect, operator tools and equipment. Basic Issue Items which are recovered and refurbished include such things as wrenches, tow hooks, chain links, crow bars, shovels and axes. The "Components of End Items" are, in effect, pieces of equipment which go on the vehicles, but must be boxed and packed uninstalled to prevent damage in transit. The "Components of End Items" which are recovered and refurbished are items such as periscopes, tow bars, shackles, and block and tackles.

This specialized paint facility is equipped with a heated tunnel (180 degrees) for fast drying. The items are moved from the paint booth into and out of the drying tunnel on conveyor in 17 minutes. This fast drying is required to meet the fast turnaround required on such items.

The customized paint booth and drying oven in the vehicle area was designed specifically for painting of large secondary items.

6. Combat Vehicle Maintenance Bays

These maintenance bays are required to perform minor repair and to apply modifications to the wide variety of vehicles stored. These repairs and modifications must be done in an expedited timeframe to meet shipping schedules. This repair and modification could not be obtained from the Army's maintenance operation in time to make shipments within required timeframes. (Army maintenance production lines and programs are planned far in advance and can not be disrupted to perform intermittent, unscheduled minor repairs and modifications.) Without these maintenance bays in DDAA, shipping schedules would not be met and deployments would be much delayed.

The tanks to be used for REEFEX and those which are being prepared for demil must be run through these bays to have sensitive items removed and certain other preparations done prior to being turned over to the demil contractor or being shipped out to the coastal states for use as artificial reefs.

Minor repair and modifications are performed on any of the vehicles stored - from tanks to trailers.

7. Small Arms Weapons Storage

The DDAA small arms storage facilities are required to store the 2-3 million (varying according to ongoing receipts and shipments) small arms weapons currently located at Anniston, and the weapons and parts to be relocated to Anniston under the DDRE Redistribution Plan. The collocation with army's only small arms rebuild facility in depot maintenance is essential to timely support of maintenance with assets for overhaul and to preserve, package and store or ship the rebuilt weapons.

8. Demil Shredder

This metal shredder is required for the demil of weapons and other sensitive items. It is capable of shredding M60 machine gun barrels (up to 50 cal) and can shred up to 25 weapons per minute. This is the only shredder of its size in DLA.

9. Demil Shearer

This "alligator jaw" shearer is required to demil heavier items and other items that cannot be shredded or torched (such as aluminum base plates from 81 mm mortars, tripods and bipods, and electronic parts with wiring which can become tangled in the shredder).

10. Demil Torch Booths

These three booths are required for torch cutting of sensitive tank parts, larger weapons parts, and items too large for the shredder. Entire machine guns can be demiled by torch cutting.

11. Hazardous Materiel Storage

The five specially equipped/constructed storage facilities described in V.B.2 are required to safely and properly store both wholesale (owned by Army MSC's) and retail (owned by local Army Depot Installation Supply Account) stocks of flammables, acids, caustic materiels, and radioactive components.

12. Vehicle Drive On/Off Dock for Rail Cars

This dock is required to load and unload (drive) wheeled vehicles onto and off multi-level rail cars. This eliminates the need for crane loading and leaves more crane time for other loading/unloading. This economical and efficient procedure provides for further expansion and surge capabilities.

13. Troop Billet Warehouses

These warehouses are equipped for use during mobilization to house troops awaiting out processing by Fort McClellan.

14. MILVAN Marshalling Area

This specially prepared marshalling area has been used for Basic Issue Items (BII) and Components of End Items (COEI) in connection with support to Total Package Fielding of Weapons Systems and to accompany vehicle shipments. This concrete pad is required to support the weight of large numbers of stuffed MILVANs required during surge. This area is located adjacent to an internal rail line which gives the option of quick rail or truck loading.

15. Helipad

Helipad is owned by host and utilized by tenants and host. It is used to fly "line-stopper" items from airports to preclude production shutdowns in the collocated maintenance rebuild operation. (These are parts, components, and supplies which DDAA receives, stores, and ships to the host organizations.

SOURCE: VB3

Subject Matter Experts - DDAA Division/Branch chiefs.

SOURCE: VB4

DDAA-TT/AR 55-60

SOURCE: VB6

DDAA-T/Customer Listing

SOURCE: VB7

DDAA-T/Customer Listing

SOURCE: VB9

DDAA-TT/AR 55-60

SOURCE: VB11 - VB13

30 Sep 94, 805 report/DDAA Storage Specialist

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V.B.5

Source: Subject Matter Experts (Operational Division and Branch Chiefs and Host)

A. Benefits: Collocated Activities

All of the collocated activities listed benefit by the receipt, storage, preservation, packaging, packing, inventory, demilitarization, traffic management services, outloading, and the issue of repair parts and operating supplies being provided by DDAA.

In addition to benefits shown in paragraph A above, Army's maintenance rebuild operations benefit from collocation with DDAA's storage of the assets (major end items and secondary items) for which they have the mission to rebuild, overhaul and repair. Due to close proximity location, DDAA can provide timely support to preclude operational shutdowns and line-stoppers at a minimum cost for movement. The finished "bare metal" assets coming out of maintenance can be immediately processed and protective measures applied by DDAA to maintain optimum condition of these highly expensive and critical assets. (Some are valued at $2.39 million each). These critical major end items, components, and related secondary items include but are not limited to: tanks, tank recovery vehicles, assault bridges, bridge launchers, a variety of combat engineering vehicles, other combat vehicles, tactical vehicles, small arms weapons, engines, transmissions, communication shelters, engine modules, forward drives, and final drives.

The Army's Ammunition Directorate benefits by the immediate availability of small arms weapons, parachutes and other general cargo items for rigging of and inclusion in pre-configured contingency stocks rigged for air drop. These are always among the first requirements called forward for both small and large military operations. These rigged pallets frequently must be reconfigured and rerigged on a "rush" basis according to mission and area in which to be used, at high level versus low level opening parachutes, equipment and supplies peculiar to mission and destination.

In addition to benefits shown in paragraph A above, the Defense Reutilization and Marketing Operations (DRMO) benefits from the shipping function DDAA provides for DRMO owned assets and materiel being reutilized or sold.

In addition to benefits shown in paragraph A above, Rockwell benefits from receipt and shipping functions provided by DDAA for Rockwell owned assets and/or materiel.

B. Benefits: DDAA

Benefits received by collocation with Army is the reduction of base operating costs because costs are shared by Army and DDAA.

SOURCE: VB5

Subject Matter Experts - DDAA Division/Branch chiefs.

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COMMODITY	TRANSPORTATION NEEDED
Tanks	Rail and Truck
Assault Bridges	Rail and Truck
Bridge Launchers	Rail and Truck
MILVANs	Rail and Truck
Tank Recovery Vehicles	Rail and Truck
Combat Engineering Vehicles	Rail and Truck
Airborne Assault Reconnaissance Vehicles	Rail and Truck

Above items are received on both rail and truck. Rail transportation is much more economical. The rail-received items must be moved on the rail cars from the rail head to the vehicle area to be unloaded. The weight of these assets (up to 70 tons) requires use of stationary gantry crane which is located in vehicle area.

Many of above vehicles are shipped by rail during mobilization due to insufficient availability of trucks. Rail transportation is also much more economical, for both heavy vehicles/equipment and for large shipments of secondary items.

The availability of the existing extensive internal on-base rail system (46 miles of tracks) which goes to all areas of the depot (including alongside the individual storage warehouses) tremendously expands DDAA's surge capacity for mobilization. With the rail lines running beside each warehouse, materiel can be shipped and received by rail on one side and by truck on the other side simultaneously. This rail system was built during World War II to handle the largest, fastest supply support requirement our nation has ever experienced. It has been well maintained and kept upgraded over its life and is fully capable of the extraordinary level of volume and speed needed for world wide wars as well as lesser conflicts.

The storage warehouses to which these rail lines run were also built to last. Many of them were also built in the 1940's and 1950's. Due to their exceptional masonry construction, concrete floors, mostly steel supports and roof trusses, and their excellent maintenance and upkeep, these warehouses were judged by the PWC (Public Works Center) on site inspection team to be in exceptional condition and fully serviceable for many, many more years. The team expressed amazement at these facilities and said they had seen nothing at other depots to compare to them. This combined configuration of the rail system alongside the individual warehouses is especially valuable and provides tremendous capacity for expansion and surge/mobilization since shipments and receipts can be processed on one side of warehouses by rail and on the other side simultaneously and allows loading/unloading of vehicles by rail and truck.

Of much concern and puzzlement is the fact that the dictated criteria and guidelines (under which the PWC inspection team was required to prepare their WRITTEN evaluation and reports), would not allow them to rate buildings/structures according to ACTUAL CONDITION if they were over a specific age.

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THE OFFICIAL WRITTEN RATING OF "FAIR" FOR SUCH EXCEPTIONAL BUILDINGS/STRUCTURES COULD OBVIOUSLY LEAD TO GROSS MISCONCEPTION AND ERRONEOUS PERCEPTION OF ANNISTON FACILITIES AND COULD VERY WELL RESULT IN CLOSURE OF A DEPOT WHICH HAS MUCH BETTER FACILITIES THAN THOSE LEFT OPEN!!!! THIS WOULD NOT BE GOOD STEWARDSHIP OF PUBLIC FUNDS AND TRUST AND WOULD NOT BE IN THE BEST INTEREST OF OUR NATIONAL DEFENSE!!!

SOURCE: VB8

Subject Matter Experts - DDAA Division/Branch chiefs.

KR - DDAA

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VB10

GENERAL PURPOSE STORAGE
805 REPORT

CATEGORY	NSF	TCF	ACF	OCF
HEATED	22,294	359,149	269,627	100,000
UNHEATED	548,072	9,163,757	7,377,853	5,131,000
CONTROLLED HUMIDITY	553,131	7,093,345	6,710,209	4,627,000
FLAMMABLE HAZARD *	48,311	649,315	543,611 *	300,000 *
SHED				
OTHER	352,893	4,127,920	4,064,432	2,020,000
TOTAL	1,524,701	21,393,486	18,965,732	12,178,000
	[redacted]			

*NOTE: This column does not include all HAZMAT stored at DDAA, only that which falls within the category of a General Purpose Warehouse that meets all requirements for HAZMAT storage. Other storage space utilized for HAZMAT storage (included in above figures is categorized as follows:

CATEGORY	NSF	TCF	ACF
CONTROLLED HUMIDITY	46,937	579,637	516,308
OTHER	75,550	886,218	838,217

SOURCE: 30 Sep 94, 805 report/DDAA Storage Specialist

KR - DDAA

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VB14

22 DEC

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COVERED STORAGE SPACE

REIMBURSABLE MISSIONS	NSF	TCF	ACF
* DMIL OPERATION	16,185	210,405	210,405
* SET ASSEMBLY/DISASSEMBLY	38,740	503,620	503,620
** TOOL SETS	10,912	130,944	130,944
* TOOL SETS	27,828	333,936	333,936

* SHOWN AS SUPPORT SPACE ON 805 REPORT WITH NO ACF.
** SHOW AS STORAGE SPACE ON 805 REPORT.

SOURCE: 30 Sep 94, 805 report/DDAA Storage Specialist

*NOTE: Only reimbursable work on end items ABOVE FIXED PRICES was included for "space dedicated to reimbursable work" per information from Cory Shover, DDRE-RB, on 19 Aug 94, and [redacted], CAAJ(BRAC), on 25 Aug 94.

VB15 - VB16.

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	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
VB15	1,506,000	18,732,000	1,506,000	18,732,000
VB16	1,133,000	12,096,000	1,133,000	12,096,000

SOURCE: DDAA Storage Specialist

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V.B.17 - V.B. 20

SOURCE: DDAA Equipment Specialist

BRAC 95 - CLOSE HOLD
DDAA

V-B 24

	Percentage
Co-located Maint Activities	75
Other on-base Customers	5
Local Delivery to 100 miles	none
101 to 300 miles	5
All Others	15

To be able to combine workload on secondary items major items, a common denominator must be used. No such denominator exists except level of effort required to accomplish the workload. Therefore, "level of effort" has been used to arrive at above percentages. These percentages were obtained as technical estimates from the subject matter experts (Operational Divisions' managers).

Source: Legacy System (HK36/HK40) and Manual Count.

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ACTIVITY RA - NDAA

22 DEC 1994

QUESTION V.B.26.

Comments are as follows:

Request # lines be removed from block and following entered: "SEE ATTACHED"

On addendum, show eaches "in and out" in addition to lines "in and out" as discussed with Tina Dorris on 25 Aug 94.

LINES RECEIVED: 100,175 *

EACHES RECEIVED: 212,456

LINES SHIPPED: 1[illegible],568 *

EACHES SHIPPED: 285,131

25

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V.B.27

22 DEC 1994

Comments are as follows:

Request # lines be removed from block and following entered: "SEE ATTACHED"

On addendum, show eaches "shipped" in addition to lines "shipped" as discussed with Tina Dorris on 25 Aug 94.

LINES SHIPPED: ~~184,469~~ 183,813 Per DDRE-RB DCW

EACHES SHIPPED: 309,925

V.B.28

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Comments are as follows:

Request # lines be removed from block and following entered: "SEE ATTACHED"

On addendum, show eaches "in and out" in addition to lines "in and out" as discussed with Tina Dorris on 25 Aug 94.

LINES RECEIVED: ~~107,096~~ 104,308 Per DDRE-RB DCW

EACHES RECEIVED: 230,930

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V.B.31

12 DEC 94

Age of each mechanized/automated warehouse system:

0-5 yr	5-10 yr	10-20 yr	>20 yr
33 pcs	105 pcs	147 pcs	72 pcs

Comments:

The EMAC Inquire Equipment Identification by EJON listing was not complete. The following changes should be added:

(1) EJON 9311, GRACO Paint Booth, MFG. SN: G8729, ACQ cost is incorrect. Change from $999999 to $3,324,470.
(2) Add Conveyor System in Bldg. 362: Local ID# G5557, MFG SN: G5557, ACQ Cost: $1,984,415.

Mechanized/automated conveyor in Bldg. 362 installed in 1988 and an estimated annual maintenance/repair cost of $31,481.

A project has been programmed for FY 98 to repair and upgrade this overhead power and free transportation system. It will include the latest state-of-the-art components and controls. This $1,440,000 project will extend the service life of this system another ten years. This alternative was selected instead of completely replacing the system due to the difference in cost. The estimated cost to completely replace the system was estimated at $6.2 million. The manufacturer says this upgrade will give us a system just as serviceable as a new system.

SOURCE: DDAA Equipment Specialist, ANAD ISSA Coordinator, Project Sheet.

V.B.34

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	Tons (Using formula)	Manufacture's and Actual Tons
Mission Equipment	6,560.42	3,692.80
Support Equipment	140	207.85

*NOTE: TONS (USING FORMULA):

Mission Equipment	6,560.42
Support Equipment	140.00

This tonnage reflects Anniston's tonnage based on specified formula and actual count of equipment.

SOURCE: DDAA Equipment Specialist.

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SOURCE: VB35

DDAA Equipment Specialist.

*NOTE: Actual count of Anniston's vehicles gives numbers different from Region prepared data. Please use number of vehicles as follows:

Total # of light military vehicles: 97

Total # of heavy/special vehicles: 151

DDAA's data was obtained from accountable property records, from BOSS, Army's IEMS records and wall-to-wall inventories.

SOURCE: VB36

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DDAA Storage Specialist.

SOURCE: VB38

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FABEP/DDAA Operational Division chiefs.

1. SMALL ARMS WEAPONS

DDAA's small arms mission consists of the receipt, storage, minor repair and shipment of weapons ranging from derringers up to 120 mm trailer-mounted mortars and 106 mm recoilless rifles. All weapons are recorded and controlled by serial number. The Serialization Branch can track any weapon that has been processed through DDAA, whether for demil, storage or shipment.

There are currently approximately 2.6 million weapons stored at DDAA. This is approximately 33% of all DOD small arms. However, DDRE's repositioning plan has identified DDAA for storage of U.S. Air Force/Marine Corps-owned small arms and for storage of all small arms parts.

DDAA supports and is collocated with Army's ONLY small arms rebuild facility. Assets are provided for rebuild and the rebuilt "base-metal" weapons are processed, packed, and shipped or stored.

As discussed earlier, minor repair and demil of small arms weapons is also performed.

The 10 buildings which support our small arms mission are high security warehouses, each with Intrusion Detection System (IDS) installed.

2. CAMOUFLAGE PAINTING

This depot's vehicle operation performs camouflage and base coat (CARC) painting of combat and tactical vehicles. The solid and pattern type camouflage paint must match the destination terrains. The destinations are not usually known until just prior to shipment, which necessitates a fast response to meet deployment and shipping schedules. Without this capability, shipping schedules would not be met and deployments would be delayed.

3. SUPPORT TO MAINTENANCE

The Army's maintenance facility collocated on this installation is one of the DDAA's biggest customers. Our support consists of receiving, storing and shipping assets (vehicles, bridges, small arms weapons) and the components, parts, and supplies needed by maintenance for the overhauling, rebuilding, or other work on these assets.

Anniston Army Depot is the Army's only small arms rebuild facility and our collocation with this facility is essential to their mission. The storage for the small arms weapons and vehicles is located in the east area with depot maintenance in very close proximity to their rebuild facilities for maximizing asset movements in minimum time and at minimum cost.

4. SET ASSEMBLY/DISASSEMBLY

This mission includes the receipt, storage, selection and assembly of materiel into sets/kits for issue and selection of materiel for shipment. It includes the assembly of Basic Issue Item (BII), Components of End Items (COEI) and

publications required for shipping of vehicles and to accompany fieldings of other weapons systems under the Total Package Fielding (TPF) system.

5. TOOL SETS

Tool sets are also received as components and assembled into sets and packaged for reimbursable customer orders.

6. QUALITY LAB TESTING

Perform tests and evaluations on new procurement and suspect materiel and to provide technical assistance in the identification of materiel. Test methodologies include, but are not limited to dimensional, liquid penetrant, physical properties, mechanical, surface finish, and visual. Lab temperature is maintained at a constant 68 degrees Fahrenheit and equipment is capable of close tolerance measurement up to 50 millionths of an inch. Equipment includes, but is not limited to, supermicrometer, jo blocks, sine bar, electronic height gage, tension and hardness testers, and hand held devices.

SOURCE: Subject Matter Experts - DDAA Division/Branch chiefs.

KR - DDAA

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V.B.41

CUSTOMERS/DESCRIPTION	MANHOURS	$
MIL VEH/ARMS MUSEUM/MINN/INSTALL M88A1 BARRELS	19	$ 930
SILENCE WINGS MUSEUM/PCH 75MM MORTAR	1.5	75
AMER LEGION #5/AL/DEMIL M60 TANK/DISPLAY	27	1,378
AMER LEGION #215/GA/RMV PWR PACK M60 TANK	6	307

SOURCE: DDAA Job Order Listing.

SOURCE: VB42

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5810-1, Organization Manual and Justification with DDRE-T (D. Wile).

SOURCE: VB43

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DMRD 902 and Justification with DDRE-T (D. Wile).

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V.B.44: Yes, as follows:

1. Two vehicle storage shelters for 160 (total) additional vehicles, (*77,016 NSF) near the receiving-shipping area are approved for construction in FY 96. Part of design funds have already been issued by DLA headquarters to Corp of Engineers.

*Per phone conversation, 28 Jul 94, between Thom Fultz, Corp of Engineeers/Mobile District, and Eugene Garlin, Project Coordinator, DDAA-XS, updated information for the vehicle storage shelters is:

a. Shelter #1 measures 187'x409' = 76,483 gross SF = 62,716 NSF
b. Shelter #2 measures 545'x 32' = 17,440 gross SF = 14,300 NSF

93,923 gross SF = 77,016 NSF

2. Dehumidified storage for additional 940 serviceable combat vehicles (749,169 NSF) approved for FY 99.

3. Hazardous Materiels Storage Facility (10,660 NSF) approved for FY 99.

4. All of above programmed projects will increase DDAA storage space by 836,845 NSF.

SITE	FY	TYPE STORAGE	NSF	TCF	ACF
DDAA Vehicle Storage Shelters	96	Total Bulk-Covered	77,016	1,078,224	1,078,224
Dehumidified Combat Vehicle Storage	99	Total Bulk-covered enclosed with controlled humidity	749,169	10,488,366	10,488,366
Hazmat Storage Facility	99	Total Bulk-covered/hazardous	10,660	106,600	106,600
		TOTAL	836,845	11,673,190	11,673,190

SOURCE: Minutes of DDRE Planning Board Meeting (information dated 22 Apr 94) and various other DDRE project documents in DDAA-XS files.

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SOURCE: VB45

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Minutes of DDRE Planning Board Meeting and Various Other DDRE Project Documents in DDAA-XS files.

KR - DDAA

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V.B.46

Method	TCF	ACF
Storage Aids (racks & nesting racks)	None	2,325,450

By upgrading vertical MHE, ACF would become same as TCF shown on 805 space report.

Two projects are currently underway to install approximately 10,000 racks and nesting racks which were obtained from another installation at no cost except transportation. Upon completion of these projects, ACF will be increased by 710,588 ACF.

SOURCE: DDAA Storage Specialist.

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KR - DDAA

V.B.47

	LINES IN	LINES OUT
BIN	1130	1440
BULK	1356	1025
HAZARDOUS		
CHILL		
CCP		

	EACHES IN	EACHES OUT
WHEELED VEHICLES	8	8
TRACKED VEHICLES	10	16
TOWED VEHICLES	12	8
SMALL ARMS WPNS	12,000	36,000
MISSILES	54	35
SHELTERS	6	6

SOURCE: Subject matter experts (Division and Branch Chiefs)

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KR - DDAA

V.B.48

1ST SHIFT

	LINES IN	LINES OUT
BIN	1256	1375
BULK	1479	1305
HAZARDOUS		
CHILL		
CCP		

	EACHES IN	EACHES OUT
WHEELED VEHICLES	10	10
TRACKED VEHICLES	12	16
TOWED VEHICLES	14	12
** SMALL ARMS WPNS	12,000	36,000
MISSILES	59	75
SHELTERS	6	6

1ST AND 2ND SHIFT (TOTAL)

	LINES IN	LINES OUT
BIN	1456	1850
BULK	2021	2085
HAZARDOUS		
CHILL		
CCP		

	EACHES IN	EACHES OUT
WHEELED VEHICLES	20	20
TRACKED VEHICLES	24	32
TOWED VEHICLES	28	24
SMALL ARMS WPNS	24,000	72,000
MISSILES	59	75
SHELTERS	12	12

NOTE: Above production counts reflects shift in customer needs from smaller bin issues quantity to bulk issues quantity.

SOURCE: Subject matter experts (Division and Branch chiefs)

** CORRECTED 6 DEC 94

KR - DDAA

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V.B.49

22 DEC

SOURCE: ICUZ Plan (Installation Compatibility Use Zone) on file with Anniston Army Depot's Environmental Management Division.

KR - DDAA

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V.B.52

Cost of $.69 is per mile per ton and not per 1,000 miles (in accordance with supplemental instructions), although automated disk still reads "per 1,000 miles".

SOURCE: Tonnage from VB53 priced out by DDAA-T.

KR - DDAA

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V.B.53

22 DEC 1994

	# of tons	cost
Secondary	339,037	7.49
Major	190,983	63.38

SOURCE: Subject Matter Experts - DDAA Division/Branch chiefs.

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SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDAA

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	33,315	465,958	21,115	315,518
Bulk-Covered	1,491,386	18,499,774	1,117,382	11,862,278
Bulk-Open Improved	3,811,971	38,119,710	2,924,235	29,242,350
Bulk-Open Unimproved	240,913	2,409,130	4,482	44,820
Freeze and Chill	0	0	0	0
* Hazardous Covered	48,311	543,611	34,559	300,000
Hazardous-Open	0	0	0	0
Subsistence	0	0	0	0

SOURCE: 30 Sep 94 805 Report

* Figures included Bulk-Covered

NOV 1 1 1994

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PART V - B

DDAG

includes changes as of 10/14/94

Changes to 10/27/94

changed 11/11/94

changes to ~~[illegible]~~

2 2 DEC 1994

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DATA CALL FOR DEFENSE DISTRIBUTION DEPOTS

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Section V

DDAG-KQ

Depot Name? DDAG
(Use 4-letter abbreviation e.g. DDOU)

Ques # **Item**

V.1. **"Unique" operational facilities?** Y/N: N

If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost

V.2. **Any "one of a kind" facilities?** Y/N: N

V.3. **Describe the facilities and explain why the "one of a kind" facilities are at your depot**
(Use a separate sheet of paper - Clearly identify the question number with your answer)

Please Return to the Top of the Screen and Go To the RIGHT

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Section V - DEPOT QUESTIONS (continued)

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Ques #	ITEM	DDAG

V.4. **Distance in miles from depot to**

	miles
rail?	0
water?	174
surface?	0
air?	11

V.5. **Any collacted activities that directly benefit from the depot's current location?** Y/N: Y

If yes, list and describe benefits

activities	benefits
MARINE CORPS	DIST & STORAGE
DRMO	DIST & STORAGE
AIR FORCE	DISTRIBUTION
DPSC	DISTRIBUTION
STAP, SMC, RES.	DISTRIBUTION
I&I, USMC, RES	DISTRIBUTION

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	MAJOR customers
NONE	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
FT GORDON, GA	NSC PENSACOLA,FL
FT STEWART, GA	NSC JAX, FL
ANNISTON AD, AL	NAS CECIL FLD,FL
FT MCCLELLAN,AL	FSC MAYPORT,FL
FT RUCKER, AL	
FT JACKSON, SC	
NSB KINGS BAY, GA	
EGLIN AFB, FL	
DOBBINS AFB, GA	
MCRD PARRIS IS,SC	

PLEASE Go To the Top of the Screen and to the RIGHT

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Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	DDAG

V.8. **Require any particular type of transportation for stock movement?** Y/N: Y

If yes, list commodity & type of transportation needed

commodity	trans needed
M60/M1 TANK	RAIL/MOTOR
TANK RETRIEVER	RAIL/MOTOR
HEAVY CRANES	RAIL/MOTOR
CONTAINER HANE	RAIL/MOTOR

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	302	Charleston
water P.O.E.	167	Savannah

PLEASE Go To the Top of the Screen and to the RIGHT

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Section V - DEPOT Questions (continued)

DDAG

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Ques #	ITEM		NSF	TCF	ACF	OCF
V.10.	Total covered storage capacity	general purpose	892,000	18,783,000	14,181,000	8,375,000
		classified				
		hazardous	85,000	1,569,000	1,234,000	432,000
		freeze				
		chill				
		shed	3,000	27,000	27,000	0

			NSF	OCF
V.11.	Total NSF & OCF of all open storage	hardstand	0	0
V.12.		improved outside	1,183,000	0

V.13.	Total NSF of all marshalling area	614,449

			NSF	TCF	ACF
V.14.	NSF, TCF, ACF of storage space dedicated to reimburseable missions	covered	40,000	720,000	640,000
		uncovered			

		NSF	ACF
V.15.	NSF/ACF of bulk storage available	See	See
V.16.	NSF/ACF bulk storage occupied	Attached	Attached

V.17.	# of bin locations	12,000
V.18.	# of bin locations occupied	7,800
V.19.	# of rack locations	12,381
V.20.	# of rack locations occupied	8,677

		NSF	ACF
V.21.	Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot	40,000	640,000

			Issues	Receipts	Eaches
V.22.	Average daily thruput per 8 hr. day, etc.	bin	3	2	NONE
		bulk	278	181	568
		hazardous	2	2	NONE
		chill	NONE	NONE	NONE
		CCP	NONE	NONE	NONE
		TOTAL	283	185	568

			Issues	Receipts	Eaches
V.23.	Average daily thruput	bin			
		bulk	QUESTION		
		hazardous	ELIMINATED		
		chill	BY DLA		
		CCP			
		TOTAL			

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Section V - DEPOT Questions (continued)

Ques #	ITEM		DAG
*V.24.	**% of total workload that supports**	%	
	collocated maintenance activity	20	
	other on-base customers	15	
	local delivery (100 miles)	0	
	within 101-300 miles	18	
	all others	47	
*V.25.	**Average # of daily issues**	# of issues	
	bin	QUESTION	
	medium bulk	ELIMINATED	
	bulk	BY DLA	
	hazardous		
	PEI:		
	combat vehicles	QUESTION	
	trailors	ELIMINATED	
	tactical vehicles	BY DLA	
	small arms		
	towed artillery		
	aircraft		
	other		

NOTE: towed artillery less than 1%

		lines in	lines out
*V.26.	**Project workload for FY95**		
	FY95	43,576	80,927

*V.27.	**Total # of lines shipped in FY94**	87,560
*V.28.	**Total # of lines received in FY94**	45,166
*V.29.	**Total # of tons shipped in FY94**	72,128
*V.30.	**Total # of tons received in FY94**	64,524

PLEASE Go To the Top of the Screen and to the RIGHT

NOV 11 1994

Section V - DEPOT Questions (continued)

DEC 22 199

Ques #	ITEM	DDAG
V.31.	ID each mechanized/automated warehouse system..... (Answer on a separate sheet of paper, clearly ID question number)	NONE

V.32.	Capital investment programmed for new or replacement equipment for FY96-FY99		capital investment
		FY96	$572,000
		FY97	$235,000
		FY98	$5,000
		FY99	$353,000

V.33.	Any unique ADP systems which must be maintained after DSS deployed?	Y/N

If yes, ID by Name	system name
	HQ DLA To Answer

V.34.		
	Total tons of mission equipment	742
	Total tons of support equipment	76

V.35.		
	Total # of light military vehicles	ZERO
	Total # of heavy/special vehicles	169

V.36. GSF of storage space for vehicles
(shelters & trailors included)

	GSF
covered	ZERO
uncovered	ZERO

PLEASE Go To the Top of the Screen and to the RIGHT

NOV 11 1994

DEC 22 1994

Section V - DEPOT Questions (continued)

Ques #	ITEM	DDAG
V.37.	**Describe any unique missions accomplished by your depot** Maritime Pre-Position Ships (MPS) for the Marine Corps at MCLB/Blount Island Command.	
V.38	**Unique war-time or contingency over & above role established in C.O.O.P.**	Y/N: N

If yes, identify

ID role

V.39. V.40. **List reimburseable missions & total # of paid equiv performing reimburseable mission work**

paid equiv	missions
	Unit & Set Assembly
	End Item
	Center Directed Work
	Special Projects
	Reimb PPP&M
	Support to Others (tenants)

V.41. **Support to non-DoD customers?** Y/N: N

If yes, list/describe & provide manhours & $

customers/description	manhours	$

V.42. **Is mission essential to DoD?** Y/N: Y

V.43. **Does any other non-DLA activity perform same mission?** Y/N: N

PLEASE Go To the Top of the Screen and to the RIGHT

NOV 11 1994

DEC 22 1994

Section V - DEPOT Questions (continued)

Ques	ITEM	DDAG

V.44. **MILCON funded or in process that increases storage capacity?**
If yes, ID # of NSF,TCF,ACF

Y/N	NSF	TCF	ACF
N			

V.45. **MILCON funded or in process that increases thruput capacity?**

Y/N
N

If yes, describe & explain how much on a separate sheet (Clearly ID question #)

V.46. **Capability to expand in cube?**

Y/N
N

If yes, provide method & TCF,ACF

method	TCF	ACF

V.47. **Maximum rated thruput**

	lines in	lines out
bin	189	268
bulk	466	673
hazardous		
chill		
CCP		
TOTAL	655	941

V.48. **Max thruput capacity avail to accomodate contingency mobilization?**

	FIRST 8 HR SHIFT		Additonal capacity with 2ND 8 HR SHIFT	
	lines in	lines out	lines in	lines out
bin	170	241	170	241
bulk	415	606	415	605
hazardous	32	55	31	55
chill				
CCP				
TOTAL	617	902	616	901

NOV 11 1994 DEC 22 1994

Section V - DEPOT Questions (continued)

Ques	ITEM	DDAG

V.49. **Ops constrained to accomodate requests of local communities?** Y/N: N

If yes, describe & explain how much on a separate sheet (Clearly ID question #)

V.50. **ID leased space from a private contractor/ company**

location/purpose/type	SF	CF	ACF	OC	cost	exp.date
NONE						

PLEASE Go To the Top of the Screen and to the RIGHT

NOV 11 1994

Section V - DEPOT Questions (continued)

DEC 28 1994

DDAG-KQ

Ques #	ITEM	DDAG	
		system name	cost
V.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	QUESTION ELIMINATED BY DLA	
		# of tons	cost
* V.52.	Cost for bulk movement of mission stock per ton per mile	142	0.88
		# of tons	cost
* V.53.	Packaging/packing costs per ton for bulk movement of assets	142	$27.42

END OF AUTOMATED PORTION OF SECTION V.

NOV 11 1994

DEC 22 1994

ECTION V - DEPOT Questions (continued)

.B. 15. and 16.

DDAG

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
V.B.15.	970,000	15,374,000	967,000	15,347,000
V.B.16.	549,000	8,773,000	549,000	8 773,000

NOV 11 1994

DEC 22 1994

DDAG

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Equipment Management.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

      CALCULATION:

      (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

DEC 22 1994

DDAG

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
0 pcs.	0 pcs.	0 pcs.	0 pcs.

2. Estimated annual maintenance and repair cost per year:

No data being captured on maintenance costs.

NOV 11 1994

DEC 22 1994

DDAG

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

DEC 22 1994

DDAG

V.B.34 EMACS, program Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

NOV 11 1994

DEC 22 1994

DDAG

V.B.35 EMACS, programs Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDAG

NOV 11 1994

DEC 22 1994

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	10,000	68,000	5,000	35,000
Bulk-Covered	809,000	12,945,000	488,000	7,797,000
Bulk-Open	0	0	0	0
Bulk-Open Unimproved	0	0	0	0
Freeze and Chill	0	0	0	0
* Hazardous Covered	88,000	1,261,000	27,000	432,000
Hazardous-Open	0	0	0	0
Subsistence	73,000	1,158,000	34,000	544,000

SOURCE: 30 Sep 94 805 Report

* Includes Haz Shed 90 day storage facility - 3K NSF, 27ACF

NOV 11 1994

DEC 22 1994

PART V-B

DDCN

Includes changes to 10/14/94

changes to 10/27/94

changed 11/11/94

Changed To 22 DEC 1994

DATA CALL FOR DEFENSE DISTRIBUTION DEPOTS
Section V

NOV 11 1994

DEC 22 1994

Depot Name? DDCN
(Use 4-letter abbreviation e.g. DDOU)

Ques #	Item	Y/N
V.1.	**"Unique" operational facilities?**	NO

If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost

		Y/N
V.2.	**Any "one of a kind" facilities?**	N

V.3. **Describe the facilities and explain why the "one of a kind" facilities are at your depot**
(Use a separate sheet of paper - Clearly identify the question number with your answer)

Please Return to the Top of the Screen and Go To the RIGHT

Section V - DEPOT QUESTIONS (continued)

NOV 11 1994

Ques #	ITEM	DDCN
		DEC 22 1994

V.4. **Distance in miles from depot to**

	miles
rail?	ZERO
water?	5
surface?	ZERO
air?	16

V.5. **Any collacted activities that directly benefit from the depot's current location?**

Y/N: Y

If yes, list and describe benefits

activities	benefits
NADEP	
MALS 14	
MCAS CP	
NAVAL HOSP CP	

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	MAJOR customers
NADEP MCAS CPNC	
MALS 14 MCAS CPNC	
MALS 29 MCAS NRNC	
MALS 26 MCAS NRNC	
MCAS CPNC	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
NAS NORFOLK VA	
NAS OCEANA VA	
NATC PAX RIVER MD	

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT QUESTIONS (continued)

DEC 22 1994

Ques #	ITEM	DDCN

V.8. **Require any particular type of transportation for stock movement?**

Y/N: N

If yes, list commodity & type of transportation needed

commodity	trans needed

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	179	Norfolk
water P.O.E.	179	Norfolk

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

Ques #	ITEM	DDCN

		NSF	TCF	ACF	OCF
V.10. V.12.	Total covered storage capacity				
	general purpose	158,000	3,330,300	3,228,300	670,000
	classified	700	10,700	10,700	4,200
	hazardous	NONE	NONE	NONE	NONE
	freeze	NONE	NONE	NONE	NONE
	chill	NONE	NONE	NONE	NONE
	shed	NONE	NONE	NONE	NONE

		NSF	OCF
V.11. V.12.	Total NSF & OCF of all open storage		
	hardstand	NONE	NONE
	improved outside	246,000	168,800

V.13.	Total NSF of all marshalling area	NONE

		NSF	TCF	ACF
V.14.	NSF, TCF, ACF of storage space dedicated to reimburseable missions			
	covered		NONE	
	uncovered		NONE	

		NSF	ACF
V.15.	NSF/ACF of bulk storage available	See	See
V.16.	NSF/ACF bulk storage occupied	Attached	Attached

V.17.	# of bin locations	251,831
V.18.	# of bin locations occupied	81,878
V.19.	# of rack locations	31,824
V.20.	# of rack locations occupied	23,188

		NSF	ACF
V.21.	Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot	NONE	

		Issues	Receipts	Eaches
V.22.	Total thruput capacity per 8 hr day, etc.			
	bin	1,533	564	
	bulk	505	189	
	hazardous			
	chill			
	CCP			
	TOTAL	2,038	753	

		Issues	Receipts	Eaches
V.23.	Average daily thruput per 8 hr. day, etc.			
	bin	QUESTION ELIMINATED BY DLA		
	bulk			
	hazardous			
	chill			
	CCP			
	TOTAL			

PLEASE Go To the Top of the Screen and to the RIGHT

NOV 11 1994

Section V - DEPOT Questions (continued)

DDCN DEC 22 1994

Ques #	ITEM	%
*V.24.	**% of total workload that supports**	
	collocated maintenance activity	44
	other on-base customers	8
	local delivery (100 miles)	6
	within 101-300 miles	4
	all others	38

V.25.	**Average # of daily issues**	# of issues
	bin	QUESTION
	medium bulk	ELIMINATED
	bulk	BY DLA
	hazardous	
	PEI:	
	combat vehicles	
	trailors	
	tactical vehicles	QUESTION
	small arms	ELIMINATED
	towed artillery	BY DLA
	aircraft	
	other	

		lines in	lines out
*V.26.	**Project workload for FY95**		
	FY95	264,574	563,070

*V.27.	**Total # of lines shipped in FY94**	516,334
*V.28.	**Total # of lines received in FY94**	199,396
*V.29.	**Total # of tons shipped in FY94**	12,756
*V.30.	**Total # of tons received in FY94**	16,025

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

NOV 11 1994 DEC 22 1994

Ques #	ITEM		DDCN
V.31.	ID each mechanized/automated warehouse system..... (Answer on a separate sheet of paper, clearly ID question number)		
			capital investment
V.32.	Capital investment programmed for new or replacement equipment for FY96-FY99	FY96	$3,196,000
		FY97	$177,000
		FY98	$63,000
		FY99	$48,000
V.33.	Any unique ADP systems which must be maintained after DSS deployed?	Y/N	
	If yes, ID by Name		system name
			HQ DLA to Answer
V.34.	Total tons of mission equipment		1964
	Total tons of support equipment		53
V.35.	Total # of light military vehicles		ZERO
	Total # of heavy/special vehicles		170
V.36.	GSF of storage space for vehicles (shelters & trailors included)		GSF
		covered	NONE
		uncovered	NONE

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

NOV 11 1994 DEC 22 1994

Ques #	ITEM	DDCN

V.37. **Describe any unique missions accomplished by your depot**
(Answer on a separate sheet of paper, clearly ID question number)

V.38 **Unique war-time or contingency over & above role established in C.O.O.P.**

Y/N: NO

If yes, identify

ID role

V.39. **List reimburseable missions &**
V.40. **total # of paid equiv performing reimburseable mission work**

paid equiv	missions
	Special Inspections
	Center Directed Work
	Special Projects
	Reimbursable PPP
	Support to Others

V.41. **Support to non-DoD customers?**
If yes, list/describe & provide manhours & $

Y/N: YES

customers/description	manhours	$
DEPARTMENT OF TRANSPORTATION	198.5	2517.4
NATIONAL AERONAUTICS & SPACE ADMIN	64.2	814.98
DEPARTMENT OF JUSTICE	17.1	217.33
USDA FOREST SERVICE	8.56	108.66

V.42. **Is mission essential to DoD?**

Y/N: YES

V.43. **Does any other non-DLA activity perform same mission?**

Y/N: NO

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

[illegible] 11 [illegible]

Ques	ITEM	DDCN

DEC 22 1994

V.44. **MILCON funded or in process that increases storage capacity?**
If yes, ID # of NSF,TCF,ACF

Y/N	NSF	TCF	ACF
NO			

V.45. **MILCON funded or in process that increases thruput capacity?**
If yes, describe & explain how much on a separate sheet
(Clearly ID question #)

Y/N
NO

V.46. **Capability to expand in cube?**

Y/N
NO

If yes, provide method & TCF,ACF

method	TCF	ACF

V.47. **Maximum rated thruput**

	lines in	lines out
bin	805	1533
bulk	495	701
hazardous		
chill		
CCP		
TOTAL	1300	2234

V.48. **Max thruput capacity avail to accomodate contingency mobilization?**

	FIRST 8 HR SHIFT		additional capacity with 2ND 8 HR SHIFT	
	lines in	lines out	lines in	lines out
bin	805	1533	805	1533
bulk	495	701	495	701
hazardous				
chill				
CCP				
TOTAL	1300	2234	1300	2234

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

NOV 11 1994

Ques	ITEM	Y/N
V.49.	**Ops constrained to accomodate requests of local communities?**	NO

If yes, describe & explain how much on a separate sheet (Clearly ID question #)

DDCN

DEC 22 1994

V.50. **ID leased space from a private contractor/ company**

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NONE	NONE	NONE	NONE	NONE		

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

Ques #	ITEM	DDCN	
			DEC 22 1994
V.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	system name	cost
		QUESTION	
		ELIMINATED	
		BY DLA	
V.52.	Cost for bulk movement of mission stock per ton per mile	# of tons	cost
		7,905	$0.11
V.53.	Packaging/packing costs per ton for bulk movement of assets	# of tons	cost
		7,905	$136.92

END OF AUTOMATED PORTION OF SECTION V.

NOV 11 1994
DEC 22 1994

BRAC 95 DATA CALL

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.1

SOURCE: FACILITY RECORDS
M. L. FULTON, LT SC USN

RESPONSE: NONE

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.2

SOURCE: FACILITY RECORDS
M. L. FULTON, LT SC USN

RESPONSE: NONE

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.3

RESPONSE: NOT APPLICABLE

SOURCE: GENERAL KNOWLEDGE

NOV 11 1994
NOV 11 1994

BRAC 95 DATA CALL

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.4

SOURCE: ACTUAL MEASURED MILES

BRAC 95 DATA CALL

ORGANIZATION CODE: DP - DDCN

NOV 11 1994

QUESTION NUMBER: V.B.5

SOURCE: REQUISITION FILE FAS2G1 REPORT

BRAC 95 DATA CALL

NOV 11 1994

DEC 22 1994

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.6

SOURCE: REQUISITION FILE PAS2G1 REPORT OCT 93 - JUN 94

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.7

SOURCE: REQUISITION FILE PAS2G1 REPORT OCT 93 - JUN 94

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.8

SOURCE: [redacted] LT SC USN

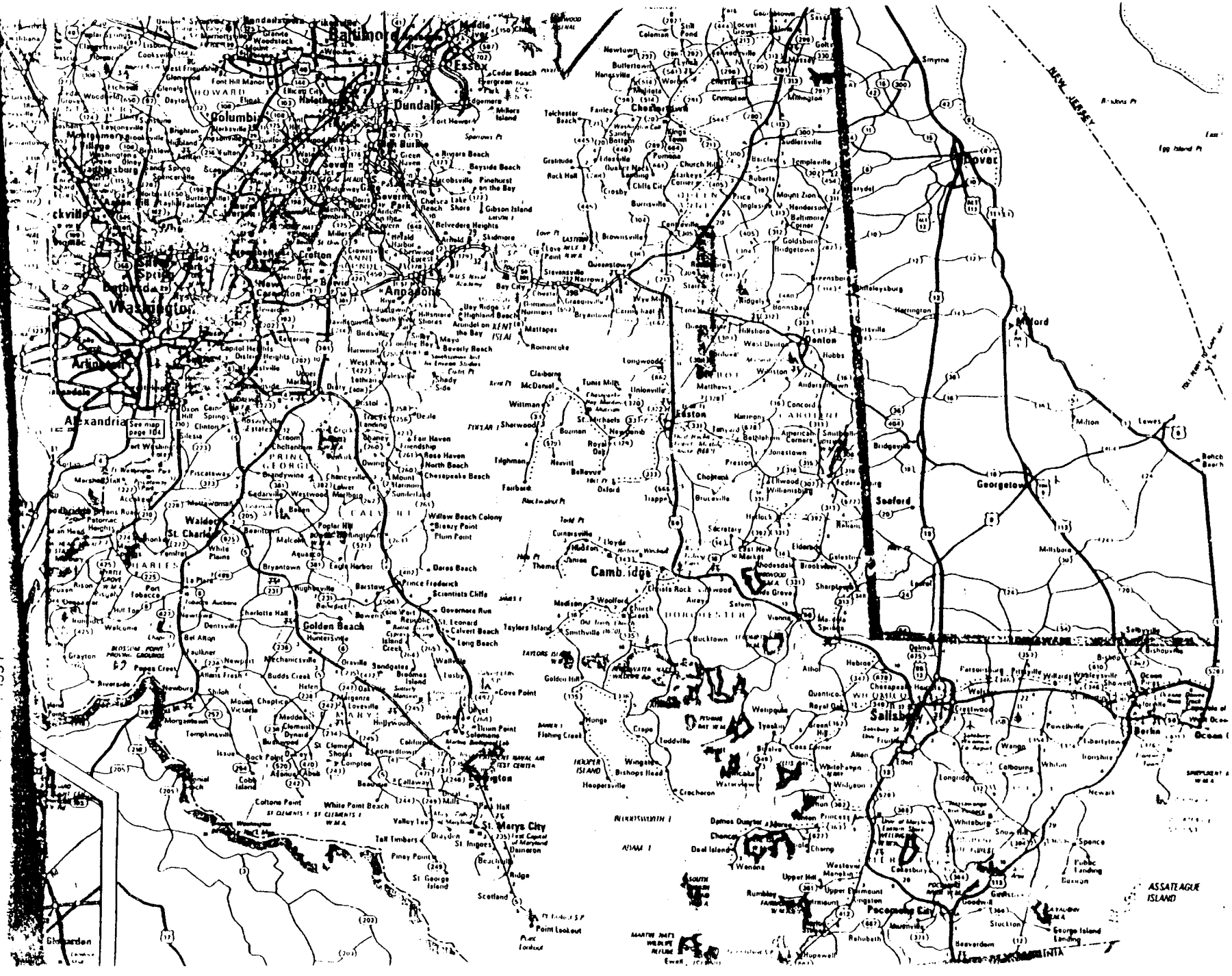
BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

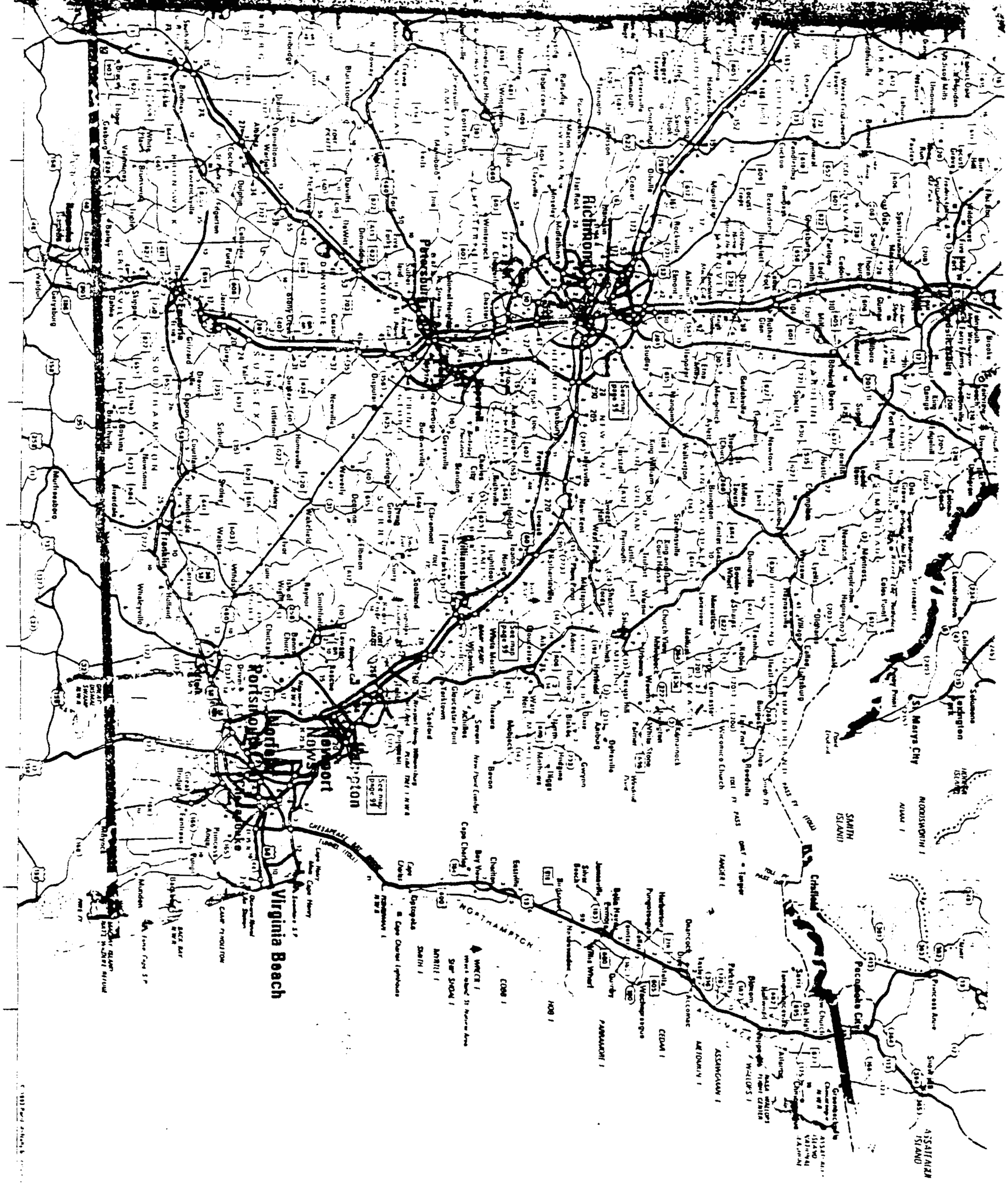
QUESTION NUMBER: V.B.9.

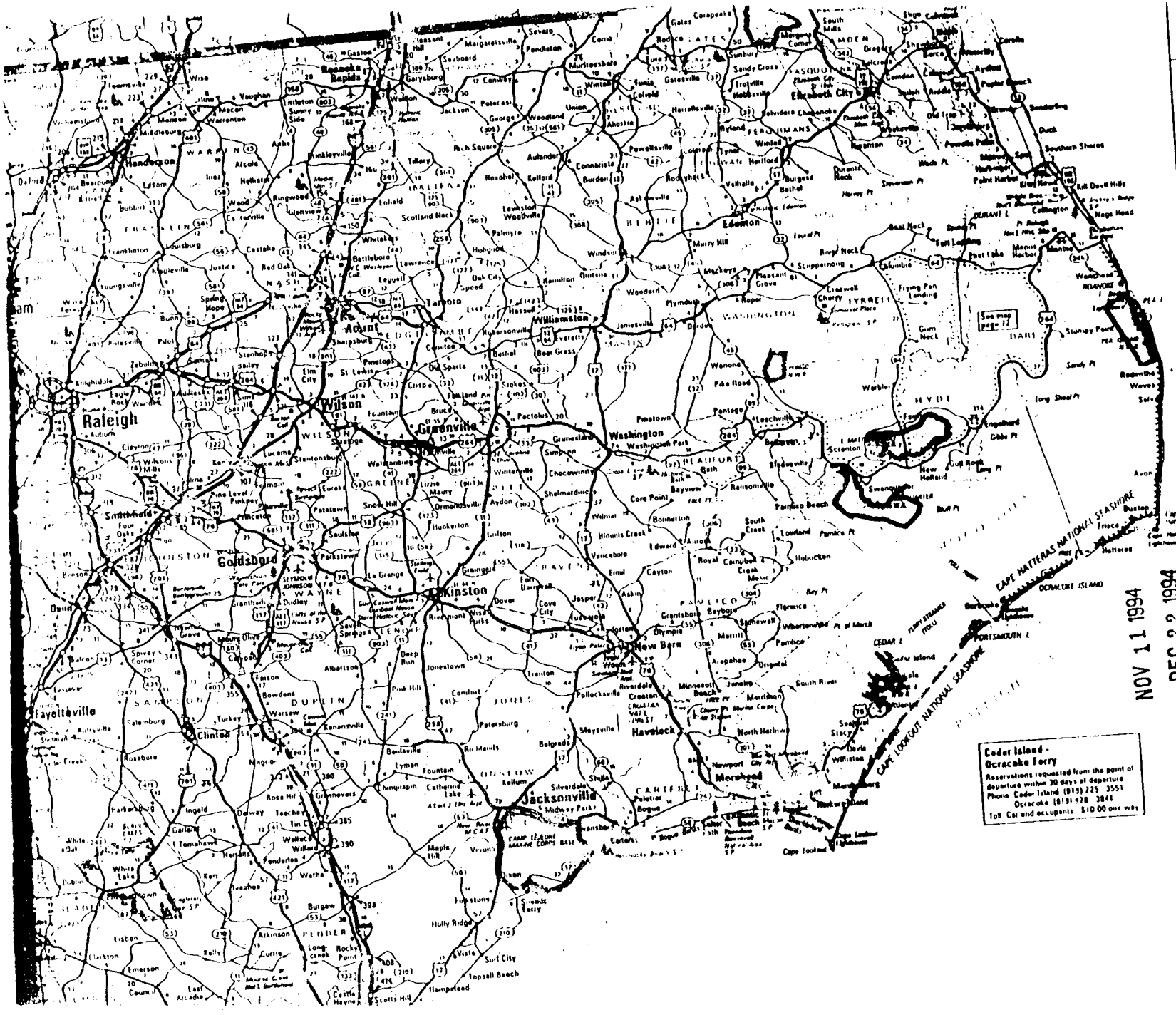
SOURCE: 1993 RAND MCNALLY ROAD ATLAS
NC STATE TRANSPORTATION MAP 1993-1994



DDCN
NOV 11 1994
DEC 09 1994

NOV 11 1994 DDCN DEC 22 1994





NORTH CAROLINA

NOV 11 1994

DEC 22 1994

NOV 11 1994

DEC 22 1994

SECTION V - DEPOT Questions (continued)

V.B. 15. and 16.

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	DDCN NSF COVERED W/O SHEDS	DDCN ACF COVERED W/O SHEDS
V.B.15.	189,000	2,808,000	189,000	2,808,000
V.B.16.	150,000	2,299,000	150,000	2,299,000

[redacted]

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.17
V.B.18

SOURCE: LEGACY SYSTEMS
MANUAL COUNTS

BRAC 95

ORGANIZATION CODE: DP - DDCN

NOV 11 1994

QUESTION NUMBER: V.B.19
V.B.20

DEC 22 1994

SOURCE: LEGACY SYSTEMS
MANUAL COUNTS

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.21

RESPONSE: DDCN HAS IDENTIFIED NO SPECIFIC PORTION OF STORAGE SPACE EXCLUSIVELY FOR STORAGE OF MATERIAL MOVING FROM A FORMER BRAC'D DEPOT.

SOURCE: [redacted] LT SC USN

NOV 11 1994

BRAC 95 DATA CALL

DEC 22 1994

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.22

SOURCE: LEGACY SYSTEMS
UADPS REPORTS UA26, UJ98, UA78 OCT 93 - JUN 94

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.24

SOURCE: REQUISITION FILE PAS2G1 REPORT, OCT 93 - JAN 94

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.31

RESPONSE: MECHANIZED/AUTOMATED WAREHOUSE SYSTEM IS AS FOLLOWS:

BLDG. 159 - BIN AND RACK STORAGE AREAS, TOTALLY AUTOMATED AND CONTROLLED BY NISTARS DATA BASE. ESTIMATED ANNUAL MAINTENANCE AND REPAIR COST OF $30,136.00.

ALL OTHER STORAGE AREAS ARE UNDER NISTARS CONTROL BUT ARE NOT FULLY AUTOMATED. DISTRIBUTION FUNCTIONS ARE ACCOMPLISHED VIA HANDHELD RF (RADIO FREQUENCY) TERMINALS. PACKING WORK STATIONS ARE LOCATED IN THE NON-MECH WAREHOUSES TO FACILITATE PACKING AND SHIPPING FUNCTIONS.

SOURCE: EMACS (EQUIPMENT MANAGEMENT AND CONTROL SYSTEMS) EQUIPMENT MANAGEMENT REPORT

NOV 11 1994

DEC 22 1994

DDCN

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Management.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Maintenance Cost.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

NOV 11 1994

DEC 02 1994

DDCN (DP)

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
95 pcs.	76 pcs.	44 pcs.	35 pcs.

2. Estimated annual maintenance and repair cost per year:

$ 46,580 divided by 7 x 12 = $ 79,851

NOV 11 1994

DEC 92 1994

DDCN

V.B.3.2. The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS uses life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

NOV 11 1994

DEC 22 1994

DDCN

V.B.34 EMACS, program Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94, was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

NOV 11 1994

DEC 22 1994

BRAC 95 DATA CALL

ORGANIZATION CODE: DP - DDCN

QUESTION NUMBER: V.B.34

SOURCE: EMACS (EQUIPMENT MANAGEMENT AND CONTROL SYSTEMS) EQUIPMENT MANAGEMENT REPORT

NOV 11 1994
DEC 22 1994

DDCN

V.B.35 EMACS, programs Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER V.B.36

SOURCE: DEPOT PLANOGRAPHS

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.37

RESPONSE: DDCN'S MISSION IS UNIQUE IN THAT ALL STOCK IS RELATED TO NAVY AND MARINE CORPS AVIATION. THE MAJORITY OF ISSUES ARE FOR TWO ORGANIZATIONS, THE NAVAL AVIATION DEPOT (NADEP) AND THE 2ND MARINE AIR WING. DDCN ALSO PROVIDES SUPPORT TO WORLD WIDE CUSTOMERS BY SUPPLYING AVIATION SPARE PARTS TO ALL MILITARY SERVICES AND PARTICIPATING IN THE FMS PROGRAM.

SOURCE: MISSION STATEMENT

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.38

SOURCE: [redacted] LT SC USN

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.41

SOURCE: PAS2G1 REPORT, DISTRIBUTION OPERATIONS (p300) FOR DDCN STANDARD PREPARED BY DLA PERFORMANCE STANDARDS SUPPORT OFFICE(DPSSO)

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.42

SOURCE: DLAM 4140.2

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.43

RESPONSE: DMRD 902 CONSOLIDATED PHYSICAL DISTRIBUTION FUNCTIONS UNDER THE DEFENSE LOGISTICS AGENCY.

SOURCE: DMRD 902

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.44

SOURCE: DDRE FIVE YEAR PLAN

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.45

FIVE YEAR PLAN IS CURRENTLY UNDER DEVELOPMENT BY THE PUBLIC WORKS CENTER, NORFOLK, VA., AND WILL NOT BE AVAILABLE UNTIL OCTOBER 1995.

SOURCE: DDRE FIVE YEAR PLAN

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.46

PRESENT STORAGE FACILITIES CANNOT BE EXPANDED WITHOUT ADDITIONAL CONSTRUCTION. FIVE YEAR PLAN IS CURRENTLY UNDER DEVELOPMENT BY THE PUBLIC WORKS CENTER, NORFOLK, VA.

SOURCE: [redacted] LT SC USN

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.49

SOURCE: DEFENSE DEPOT, CHERRY POINT, HAS RECEIVED NO COMPLAINTS FROM THE LOCAL COMMUNITY

BRAC 95 DATA CALL

NOV 11 1994

ORGANIZATION CODE: DP - DDCN

DEC 22 1994

QUESTION NUMBER: V.B.52

RESPONSE:

DESTINATION: TUSTIN, CA

1. LESS THAN TRUCKLOAD $292.40 X 572.8 TONS = $167,486.72

2. TRUCKLOAD $2728.96 X 57.3 TRUCKLOADS (ASSUME 20,000 LBS. PER TRUCKLOAD) = $156,369.40

SOURCE:
1. ROADWAY EXPRESS, INC., UNIFORM TENDER OF RATES NUMBER ICC 600752, EFFECTIVE 2 NOV 93, EXPIRES 1 NOV 95 (MINIMUM WEIGHT OF 2,000 LBS. FOR MILEAGE GROUP OF 2,601 MILES AND OVER = .1462 CENTS PER HUNDRED WEIGHT X 2000 DIVIDED BY 100 = 20 = $292.40 FOR 2,000 LBS.).

2. BRITTON TRANSPORT, INC., UNIFORM TENDER OF RATES NUMBER 600248, EFFECTIVE 2 NOV 93, EXPIRES 1 NOV 95 (FOR FLATBED EQUIPMENT, $1.04 PER MILE X 2,624 MILES = $2,728.96).

DEC 2 2 1994

(DDCN)

QUESTION VB-53: Packaging/packing costs per ton-mile for bulk movement of assets

Response: $136.92

[redacted]

Source: DLA Depot Performance Measurement/Requirements for June 1994 and DDCN Performance Unit Cost as of 30 June 1994, Page 5.

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDCN

NOV 11 1994
DEC 22 1994

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	22,000	431,000	6,500	141,000
Bulk-Covered	189,000	2,808,000	30,000	1,497,000
Bulk-Open	158,000	1,895,000	39,000	670,000
Bulk-Open Unimproved	0	0	0	0
Freeze and Chill	0	0	0	0
Hazardous Covered	0	0	0	0
Hazardous-Open	0	0	0	0
Subsistence	0	0	0	0

SOURCE: 30 Sep 94 805 Report

DEC 22 1994

PART V-B

DDCO

includes changes to 10/14/94

changes to 10/27/94

changed 11/10/94

changes to 22 DEC 1994

Section V

DEC 22 1994

Depot Name? DDCO
(Use 4-letter abbreviation e.g. DDOU)

Ques #	Item	Y/N
V.1.	**"Unique" operational facilities?**	NO

If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost

		Y/N
V.2.	**Any "one of a kind" facilities?**	NO

V.3. **Describe facilities, explain why "one of a kind" & "unique" facilities are at your depot**
(Use a separate sheet of paper - Clearly identify the question number with your answer)

Please Return to the Top of the Screen and Go To the RIGHT

Ques #	ITEM	DDCO

DEC 22 1994

V.4. **Distance in miles from depot to**

	miles
rail?	9
water?	110
surface?	0
air?	2

V.5. **Any collacted activities that directly benefit from the depot's current location?**

Y/N: YES

If yes, list and describe benefits

activities	benefits
Def Constr Supply Ctr	Procurement Support
Federal Agencies	Passenger Travel Spt
83d US Army Reserve Cd	Container Forklift Stge

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	MAJOR customers
Def Reutilization Mktg Off	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
Fort Knox, Kentucky	

PLEASE Go To the Top of the Screen and to the RIGHT

DEC 22 1994

Ques #	ITEM	DDCO
V.8.	Commodities stored require any particular type of trans. for stock movement?	YES

If yes, list commodity & type of transportation needed

commodity	trans needed
Def Industrial Plant Eq	Flatbed Trailers

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	474	Dover
water P.O.E.	535	Norfolk or Bayonne

PLEASE Go To the Top of the Screen and to the RIGHT

NOV 2 _ '99

DEC 22 1994

Ques #	ITEM	DDCO

		NSF	TCF	ACF	OCF
V.10. V.12.	**Total covered storage capacity**				
	general purpose	2,177,000	34,081,000	26,694,000	21,882,000
	classified	0	0	0	0
	hazardous	0	0	0	0
	freeze	0	0	0	0
	chill	0	0	0	0
	shed	373,000	4,474,000	4,474,000	3,798,000

		NSF	OCF
V.11. V.12.	**Total NSF & OCF of all open storage**		
	hardstand	0	0
	improved outside	805,000	3,420,000

V.13.	**Total NSF of marshalling area**	86,130

			NSF	TCF	ACF
V.14.	**NSF, TCF, ACF of storage space dedicated to reimburseable missions** (provide breakout by mission on separate sheet of paper)	covered	676,000	15,079,000	8,434,000
		uncovered	0	0	0

		NSF	ACF
* V.15.	**NSF/ACF of bulk storage available**	See	See
* V.16.	**NSF/ACF bulk storage occupied**	Attached	Attached

V.17.	**# of bin locations**	564,936
V.18.	**# of bin locations occupied**	347,494
V.19.	**# of rack locations**	174,320
V.20.	**# of rack locations occupied**	141,044

		NSF	ACF
V.21.	**Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot**	0	0

			Issues	Receipts	Eaches
* V.22.	**Average daily thruput per 8 hr day, etc.**	bin	7,260	819	0
		bulk	1,478	556	0
		hazardous	0	0	0
		chill	0	0	0
		CCP	0	0	0
		TOTAL	8,738	1,375	0

			Issues	Receipts	Eaches
V.23.	**Average daily thruput**	bin	Question	Eliminated	by DLA
		bulk	Question	Eliminated	by DLA
		hazardous	Question	Eliminated	by DLA
		chill	Question	Eliminated	by DLA
		CCP	Question	Eliminated	by DLA
		TOTAL	0	0	0

NOV 1 1 1994

DEC 2 2 1994

Ques #	ITEM	DDCO

V.24. % of total workload that supports	%	ex.
collocated maintenance activity	0.00	enter 80% as .80
other on-base customers	6.80	
local delivery (100 miles)	1.30	
within 101-300 miles	13.10	
all others	78.80	

V.25. Number of average daily issues	# of issues
bin	Question
medium bulk	Eliminated
bulk	by DLA
hazardous	
PEI:	
combat vehicles	Question
trailors	Eliminated
tactical vehicles	by DLA
small arms	Question
towed artillery	Eliminated
aircraft	by DLA
other	

V.26. Project workload for FY95	lines in	lines out
FY95	117,635	1,562,871

V.27.	Total # of lines shipped in FY94	1,791,288
V.28.	Total # of lines received in FY94	145,132
V.29.	Total # of tons shipped in FY94	23,119
V.30.	Total # of tons received in FY94	15,278

PLEASE Go To the Top of the Screen and to the RIGHT

DEC 22 1994

Ques #	ITEM	DDCO
V.31.	**ID each mechanized/automated warehouse system.....** (Answer on a separate sheet of paper, clearly ID question number)	

V.32.	**Capital investment programmed for new or replacement equipment for FY96-FY99**		capital investment
		FY96	$155,000
		FY97	$2,000,000
		FY98	$1,499,000
		FY99	0

V.33.	**Any unique ADP systems which must be maintained after DSS deployed?**	Y/N
		NO

If yes, ID by Name	system name
	HQ DLA to Answer

V.34.		
	Total tons of mission equipment	10,727
	Total tons of support equipment	180

V.35.		
	Total # of light military vehicles	6
	Total # of heavy/special vehicles	545

V.36.	**GSF of storage space for vehicles** (shelters & trailors included)	GSF
	covered	0
	uncovered	0

PLEASE Go To the Top of the Screen and to the RIGHT

NOV 1 1 199-

DEC 2 2 1994

Ques #	ITEM	DDCO

V.37. **Describe any unique missions accomplished by your depot**
(Answer on a separate sheet of paper, clearly ID question number)

V.38 **Unique war-time or contingency over & above role established in C.O.O.P.**

Y/N: NO

If yes, identify

ID role

V.39. **List reimburseable missions &**
V.40. **total # of paid equiv performing reimburseable mission work**

(note: you still must answer question #39 - missions)

paid equiv	missions
Question	Shoe Last
Elimnated	Disassemble MASH/MUST
by DLA	DCSC & DRMO Transportation Svcs
Question	IPE
Eliminated	Special Proj (ex.Space Missle Ctr
by DLA	Reimbursable PPP&M

V.41. **Support to non-DoD customers?**
If yes, list/describe & provide manhours & $

Y/N: NO

customers/description	manhours	$

V.42. **Is mission essential to DoD?**

Y/N: YES

V.43. **Does any other non-DLA activity perform same mission?**

Y/N: NO

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

NOV 1 1
DEC 2 2 199

Ques	ITEM	DDCO

V.44. **MILCON funded or in process that increases storage capacity?** Y/N: NO

If yes, ID # of NSF,TCF,ACF

	NSF	TCF	ACF
FY 1994			
FY 1995			
FY 1996			
FY 1997			
FY 1998			

V.45. **MILCON funded or in process that increases thruput capacity?** Y/N: NO

If yes, describe & explain how much on a separate sheet, ID projects separately for fiscal years 94, 95, 96, 97, & 98. CLEARLY ID QUESTION NUMBER.

V.46. **Capability to expand in cube?** Y/N: NO

If yes, provide method & TCF,ACF

method	TCF	ACF

*V.47. **Maximum rated thruput**

	lines in	lines out
bin	1,575	9,000
bulk	808	2,227
hazardous		
chill		
CCP		
TOTAL	2,383	11,227

*V.48. **Max surge thruput capacity avail to accomodate contingency mobilization?**

	FIRST 8 HR SHIFT lines in	FIRST 8 HR SHIFT lines out	additional capacity with 2nd 8 HR SHIFT lines in	additional capacity with 2nd 8 HR SHIFT lines out
bin	1,575	9,000	1,575	9,000
bulk	808	2,227	808	2,227
hazardous				
chill				
CCP				
TOTAL	2,383	11,227	2,383	11,227

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

NOV 11 1994

DEC 22 1994

Ques	ITEM	DDCO

V.49. **Ops constrained to accomodate requests of local communities?**

Y/N: NO

V.50. **ID leased space from a private contractor/ company**

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NONE						

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

NOV 1 1 1994

DEC 2 2 1994

Ques #	ITEM	DDCO	
V.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	system name	cost
		NONE	
V.52.	Cost for bulk movement of mission stock per ton per mile	# of tons	cost
		54,099	0.075
V.53.	Packaging/packing costs per ton for bulk movement of assets	# of tons	cost
		54,099	953.94

END OF AUTOMATED PORTION OF SECTION V.
Comments field available;

NOV 1 - 1994

DEC 22 1994

Part V Distribution Depots

Activity: CD-DDCO

V.B.3

Answer: No

There are no facilities as described in V.B.1 and V.B.2.

Source of data: Facility Information Data
Answers to V.B.1 and V.B.2

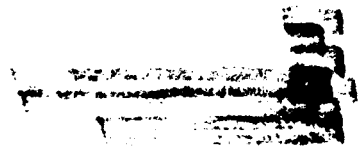
"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief." [redacted] 27 Aug 94

DDCO-TM

Part V Distribution Depots

Activity: CD-DDCO (Combined Sites)

V.B.10



Remarks: DDCO's Defense Industrial Plant Equipment (DIPEC) stocks are being depleted. 1500 of 2000 machines have been reported to DRMO Columbus for "hold-in-place" disposal actions. Disposal sales with pickups by purchasers has already begun. The remaining 500 machines will be shipped to DDSP (West) for storage. Based on this scenario, storage space for the DIPEC equipment will be available for General Purpose storage as follows:

Type Storage	Net Square Feet	Total Cubic Feet	Attainable Cubic Feet
General Purpose	540,000	7,560,000	6,481,000

NOV 1 1 1994

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO (Columbus Site)

V.B.10.a

Answer:

Type Storage	Net Square Feet	Total Cubic Feet	Attainable Cubic Feet
General Purpose	1,468,000	18,816,000	17,688,000
Controlled Humidity	540,000	7,560,000	6,481,000
Sheds	373,000	4,474,000	4,474,000
Total	2,381,000	30,850,000	28,643,000

Remarks: DDCO's Defense Industrial Plant Equipment (DIPEC) stocks are being depleted. 1500 of 2000 machines have been reported to DRMO Columbus for "hold-in-place" disposal actions. Disposal sales with pickups by purchasers has already begun. The remaining 500 machines will be shipped to DDSP (West) for storage. Based on this scenario, storage space for the DIPEC equipment will be available for General Purpose storage as follows:

Type Storage	Net Square Feet	Total Cubic Feet	Attainable Cubic Feet
General Purpose	540,000	7,560,000	6,481,000

Source of data: DD 805 Storage Report, 30 Sep 1994.
Defense Construction Supply Center Long-range Plan
Defense Industrial Plant Equipment Center Interservice Support Agreement.

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-TM

NOV 1 _ 1994

DEC 22 1994

Part V Distribution Depots

Activity: CD-DDCO (Piketon, Ohio Site)

V.B.10.b

Answer:	Type Storage	Net Square Feet	Total Cubic Feet	Attainable Cubic Feet
	General Purpose	169,000	7,705,000	2,525,000

Source of Data: DD 805 Storage Report, 30 Sep 1994

Note: TCF is based on 75 foot high ceilings. ACF is based on maximum height of storage aids capability.

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-TM

[redacted]

NOV 1 1 199

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO (Combined Sites)

V.B.11

Answer:	Type Storage	Net Square Feet
	Open Storage Improved Outside	805,000

Source of Data: DD 805 Storage Report, 30 Sep 1994

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] [redacted] 25 Sep 94

DDCO-TM

NOV 1 1 1994

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO (Columbus Site)

V.B.11.a

Answer:	Type Storage	Net Square Feet
	Open Storage Improved Outside	805,000

Source of Data: DD 805 Storage Report, 30 Sep 1994

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-TM

NOV 1 1 1994

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO (Piketon, Ohio Site)

V.B.11.b

Answer:	Type Storage	Net Square Feet
	Open Storage Improved Outside	0

Source of Data: DD 805 Storage Report, 30 Sep 1994

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-TM

[redacted]

NOV 1 1 19

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO (Combined Sites)

V.B.12

Answer:

Type Storage	Occupied Cubic Feet
General Purpose	17,058,000
Controlled Humidity	4,824,000
Sheds	3,798,000
Open Storage Improved Outside	3,420,000
[redacted]	29,100,000

Source of Data: DD 805 Storage Report, 30 Sep 1994

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-TM

NOV 1 1 199

DEC 22 1994

Part V Distribution Depots

Activity: CD-DDCO (Columbus Site)

V.B.12.a

Answer:

Type Storage	Occupied Cubic Feet
General Purpose	14,659,000
Controlled Humidity	4,824,000
Sheds	3,798,000
Open Storage Improved Outside	3,420,000
Total	26,701,000

[redacted]

Source of Data: DD 805 Storage Report, 30 Sep 1994

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-TM

NOV 1 1 1994

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO (Piketon, Ohio Site)

V.B.12.b

Answer:

Type Storage	Occupied Cubic Feet
General Purpose	2,399,000

Source of Data: DD 805 Storage Report, 30 Sep 1994

Note: TCF is based on 75 foot high ceilings. ACF is based on maximum height of storage aids capability.

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-TM

[redacted]

NOV 1 1 199

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO

V.B.13

Answer: 86,130 NSF

Two sections, 17-1 and 17-2, because of the freight terminal's processing and "Hot Loading" can be used as marshalling space. This area was utilized during Desert Storm buildup to stage materiel for deploying units.

Source of data: DD Form 805 Storage Report, 30 Sep 1994
Facility records

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief." [redacted] 25 Sep 94

DDCO-TM

[redacted]

NOV 1 1 199-

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO (Combined Sites)

V.B.14

Type Mission	Type Storage	Net Square Feet	Total Cubic Feet	Attainable Cubic Feet
Industrial Plant Equipment	Covered	540,000	7,560,000	6,481,000
DPSC Shoe Lasts	Covered	29,000	406,000	348,000
MUST Shelter Breakdown	Covered	16,000	288,000	240,000
Air Force Storage Mission [redacted]	Covered [redacted]	91,000	6,825,000	1,365,000
Total [redacted]		676,000	15,079,000	8,434,000

Remarks: Space for reimbursable missions also includes support space required to perform the mission.

Source of Data: DD 805 Storage Report, 30 Sep 1994.

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief." [redacted] 25 Sep 94

DDCO-TM

NOV 1 1 1994

DEC 2 2 199.

Part V Distribution Depots

Activity: CD-DDCO (Columbus Site)

V.B.14.a

Type Mission	Type Storage	Net Square Feet	Total Cubic Feet	Attainable Cubic Feet
Industrial Plant Equipment	Covered	540,000	7,560,000	6,481,000
DPSC Shoe Lasts	Covered	29,000	406,000	348,000
Total		569,000	7,966,000	6,829,000

Remarks: Space for reimbursable missions also includes support space required to perform the mission.

Source of Data: DD 805 Storage Report, 30 Sep 1994

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-IM

[redacted]

NOV 1 1 1994

DEC 2 2 1994

Part V Distribution Depots

Activity: CD-DDCO (Piketon, Ohio Site)

V.B.14.b

Type Mission	Type Storage	Net Square Feet	Total Cubic Feet	Attainable Cubic Feet
MOST Shelter Breakdown	Covered	16,000	288,000	240,000
Air Force Storage Mission	Covered	91,000	6,825,000	1,365,000
Total		107,000	7,113,000	1,605,000

Remarks: Space for reimbursable missions also includes support space required to perform the mission.

Source of Data: DD 805 Storage Report, 30 Sep 1994

Note: TCF is based on 75 foot high ceilings. ACF is based on maximum height of storage aids capability.

[redacted]

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 25 Sep 94

DDCO-TM

NOV 1 1 199

DEC 22 1994

SECTION V - DEPOT Questions (continued)

V.B. 15. and 16.

			DDCO	
	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
V.B.15.	2,479,000	30,515,000	2,106,000	26,041,000
V.B.16.	2,024,000	25,243,000	1,708,000	25,239,202

NOV 1 1 199

DEC 22 1994

DDCO

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Equipment Management.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

NOV 11 1994
DEC 22 199

DDCO (CD)

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
143 pcs.	357 pcs.	134 pcs.	963 pcs.

2. Estimated annual maintenance and repair cost per year:

$191,683 divided by 7 x 12 = $328,599

NOV 11 1
DEC 22 199

DDCO

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

NOV 1 1 19

DEC 22 1994

DDCO

V.B.34 EMACS, program Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

NOV 11 1994

DEC 22 1994

DDCO

V.B.35 EMACS, programs Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

NOV 1 1 1994

Part V Distribution Depots

Activity: CD-DDCO

DEC 22 1994

V.B.37

Answer:

1. DoD Shoelast Storage and Repair Mission

2. US Army Medical Materiel Agency (USAMMA) Breakdown of Medical Unit Self-contained Transportable (MUST) Shelters

Source of Data: Interservice Support Agreements

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 27Aug94

DDCO-TM

NOV 11 1994

DEC 22 1994

Part V Distribution Depots

Activity: CD-DDCO

V.B.42

Answer: Yes!

Wholesale stockage within the DoD supply system shall be used only when it is essential to maintain military readiness and sustainability or is economically justified.

Items justified for stockage will be positioned so as to maximize customer resonsiveness while minimizing the aggregate stockage, distribution, and transportation costs.

Items shall be positioned to maximize support of approved mobilization and emergency war plans.

To the maximum extent possible, stocked items should be positioned such that a given customer is supported from the minimum number of wholesale distribution centers and/or lower supply levels.

Items should be positioned to minimize the aggregate inbound and outbound transportation costs, unnecessary long-distance shipments, cross hauling, and circuitous routing, and to maximize shipment consolidation and the efficient use of transportation resources.

When selecting a specific distribution center for an item of supply, consideration will be given to:

1. Item characteristics such as its designation as a controlled inventory item, shelf-life item, hazardous item, or an item requiring special maintenance and/or inspection requirements, to ensure that adequate security, safety, storage environments, technical expertise, and test equipment exist at the candidate distribution center.

2. Projected customer demand patterns, missions, consolidations and transportation hubs.

3. The diversity, locations, volumes, and stability of supply sources for an item including new item contract sources, and organic and contract repair sources.

Source of data: DoD 4140.1-R, DoD Materiel Management Regulation, January 1993, Office of the Assistant Secretary of Defense (Production & Logistics)

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

31 Aug 94

DDCO-TM

NOV 1 1 1994

DEC 22 1994

Activity: CD-DDCO

V.B.47

Answer: Sustained Throughput Per Day

	Receipts	Issues
Bin	1,575 lines	9,000 lines
Bulk	808 lines	2,227 lines
Total	2,383 lines	11,227 lines

Methodology:

1. General Assumptions used in determining the sustained throughput capability.

a. Throughput calculations will be accomplished based on a continuous eight hour run. (This includes the assumption that work will be available at each station for both shifts for the entire time.)

b. Workarounds are not considered to increase throughput.

c. Since pick and stow rates in non-mechanized areas are dependent on personnel and equipment availability, these will not be considered limiting factors, i.e., one vehicle/cart will be assumed available for each storage aisle.

d. It will be assumed that DSS to include RF capability will be operational. Since the RF capability for DSS does not currently exist, stow, pick, and pack standards developed for AWARES and used in the DOSO study will be utilized.

e. Receiving standard is based on single station receipt processing. The receiving standard is a combination standard for new procurement/returns based on the "fully successful" performance level used in the DOSO study.

f. Leased or rented space is not included in the bin throughput calculations, but is included in the bulk throughput calculation as identified in the DOSO recommended computation.

g. This analysis does not include hazardous, chill, or CCP operations.

h. Cartons packed and offered to transportation in bin operations contain an average of 1.2 lines/carton.

i. Forty percent of lines packed at bin packing area are freight shipments and do not require processing through AWOS.

2. Receipts:

a. Bin Receipts - Based on the DOSO model, there are 42 inspection stations that would be fully manned under this scenario. The inspection rate would be 5.0 per hour. The total bin receipts that could be processed in the 7.5 hour productive day would be 1,575.

42 stations x 5 per hr x 7.5 hrs = 1,575 lines

c. Bulk Receipts - Based on the DOSO model for calculating bulk receipts utilizing the attainable cubic feet for covered storage, DDCO's daily bulk receipts would be 808 lines per day. The formula would be attainable cubic feet of covered bulk storage times .85 (total optimum capacity) divided by 123.5 (average storage cube per receipt) divided by 260 work days per year.

30,515,000x.85 = 25,937,750/123.5 = 210,022 lines/yr/260 days = 808 lines

3. Issues

a. Bin Selection

Using the DOSO study figures, there are 196 picking aisles/work stations that would be manned for 5 hours per day to do bin selection. The selection rate would be 30.5 per hour giving a total of 29,890 lines per 7.5 hour day.

196 aisles/WS x 30.5 per hr x 5 hrs = 29,890 lines

b. Bin Packing

Using the DOSO study figures, there are 58 packing stations that would be manned for 7.5 hours per day to do bin packing. The packing rate would be 22.0 per hour giving a total of 9,570 lines per 7.5 hour day.

58 stations x 22.0 per hr x 7.5 hrs = 9,570 lines

c. Bin Offer

Using the DOSO guidance, throughput is based on a 6 second AWOS processing time per carton with an average of 1.2 lines per carton and 60% of the lines are offered through AWOS resulting in:

10 ctns/min x 60 mins/hr x 7.5 hours = 4500 cartons per day

4500 ctns x 1.2 lines/carton = 5400 lines per day

5400 lines/.60 = 9000 lines/day maximum throughput.

4. a. Bin Issues. Based on the maximum throughput for AWOS which is less than the bin packing capability, AWOS throughput is the limiting factor and daily throughput for the bin area is 9,000 lines.

b. Bulk Issues - Based on the DOSO model for calculating bulk issues utilizing the attainable cubic feet for covered storage, DDCO's daily bulk issues would be 2,227 lines per day. The formula would be attainable cubic feet of covered bulk storage times .85 (total optimum capacity) divided by 44.8 (average storage cube per issue) divided by 260 work days per year.

30,515,000x.85 = 25,937,750/44.8 = 578,968 lines/yr/260 days = 2,227 lines

Part V Distribution Depots

NOV 11 199-

Activity: CD-DDCO

DEC 22 1994

V.B.47

Source of Data: DD 805 Storage Report, 30 Sep 94
DOSO-DE letter, 4 Oct 94, subject: Depot Throughput Analysis - BRAC 95

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief." [redacted] 10 Oct 94

DDCO-TM

Part V Distribution Depots

Activity: CD-DDCO

DEC 22 1994

V.B.48

Answer:

Surge Throughput Per Day

Eight Hour Shift

	Receipts	Issues
Bin	1,575 lines	9,000 lines
Bulk	808 lines	2,227 lines
Total	2,383 lines	11,227 lines

Second Authorized Eight Hour Shift

	Receipts	Issues
Bin	1,575 lines	9,000 lines
Bulk	808 lines	2,227 lines
Total	2,383 lines	11,227 lines

Total Surge Throughput Capability

	Receipts	Issues
Bin	3,150 lines	18,000 lines
Bulk	1,616 lines	4,454 lines
Total	4,766 lines	22,454 lines

Methodology:

1. General Assumptions used in determining the surge throughput capability.

a. Throughput calculations will be accomplished based on a continuous 16 hour run, eight for regular shift and eight for second authorized shift. (This includes the assumption that work will be available at each station for both shifts for the entire time.)

b. Workarounds are not considered to increase throughput.

c. Since pick and stow rates in non-mechanized areas are dependent on personnel and equipment availability, these will not be considered limiting factors, i.e., one vehicle/cart will be assumed available for each storage aisle.

d. It will be assumed that DSS to include RF capability will be operational. Since the RF capability for DSS does not currently exist, stow, pick, and pack standards developed for AWARES and used in the DOSO study will be utilized.

e. Receiving standard is based on single station receipt processing. The receiving standard is a combination standard for new procurement/returns based on the "fully successful" performance level used in the DOSO study.

f. Leased or rented space is not included in the bin throughput calculations, but is included in the bulk throughput calculation as identified in the DOSO recommended computation.

g. This analysis does not include hazardous, chill, or CCP operations.

h. Cartons packed and offered to transportation in bin operations contain an average of 1.2 lines/carton.

i. Forty percent of lines packed at bin packing area are freight shipments and do not require processing through AWOS.

2. Receipts:

a. Bin Receipts - Based on the DOSO model, there are 42 inspection stations that would be fully manned under this scenario. The inspection rate would be 5.0 per hour. The total bin receipts that could be processed in the 15.0 hour productive day would be 3,150.

42 stations x 5 per hr x 15 hrs = 3,150 lines

b. Bulk Receipts - Based on the DOSO model for calculating bulk receipts utilizing the attainable cubic feet for covered storage, DDCO's daily bulk receipts would be 1,616 lines per day. The formula would be attainable cubic feet of covered bulk storage times .85 (total optimum capacity) divided by 123.5 (average storage cube per receipt) divided by 260 work days per year for the first eight hour shift. The second shift would produce the same amount utilizing the assumptions.

30,515,000x.85 = 25,937,750/123.5 = 210,022 lines/yr/260 days = 808 lines
Second Eight Hours = 808 lines
1616 lines

3. Issues

a. Bin Selection

Using the DOSO study figures, there are 196 picking aisles/work stations that would be manned for 10 hours per day to do bin selection. The selection rate would be 30.5 per hour giving a total of 59,780 lines per 15 hour day.

196 aisles/WS x 30.5 per hr x 10 hrs = 59,780 lines

b. Bin Packing

Using the DOSO study figures, there are 58 packing stations that would be manned for 15 hours per day to do bin packing. The packing rate would be 22.0 per hour giving a total of 19,140 lines per 15 hour day.

58 stations x 22.0 per hr x 15 hrs = 19,140 lines

Activity: CD-DDCO

V.B.48

c. Bin Offer

Using the DOSO guidance, throughput is based on a 6 second AWOS processing time per carton with an average of 1.2 lines per carton and 60% of the lines are offered through AWOS resulting in:

10 ctns/min x 60 mins/hr x 15 hours = 9000 cartons per day

9000 ctns x 1.2 lines/carton = 10,800 lines per day

10,800 lines/.60 = 18,000 lines/day maximum throughput.

3. a. Bin Issues - Based on the maximum throughput for AWOS which is less than the bin packing capability, AWOS throughput is the limiting factor and daily throughput for the bin area is 18,000 lines.

b. Bulk Issues - Based on the DOSO model for calculating bulk issues utilizing the attainable cubic feet for covered storage, DDCO's daily bulk issues would be 4,454 lines per day. The formula would be attainable cubic feet of covered bulk storage times .85 (total optimum capacity) divided by 44.8 (average storage cube per issue) divided by 260 work days per year for the first eight hour shift. The second shift would produce the same amount utilizing the assumptions.

30,515,000x.85 = 25,937,750/44.8 = 578,968 lines/yr/260 days = 2,227 lines
Second Eight Hours = 2,227 lines
4,454 lines

Source of Data: DD 805 Storage Report, 30 Sep 94
DOSO-DE letter, 4 Oct 94, subject: Depot Throughput Analysis - BRAC 95

"I certify that the information contained herein is accurate and complete to the best of my knowledge and belief."

[redacted] 10 Oct 94

DDCO-TM

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDCO (Columbus Site)

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	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	233,000	2,604,000	193,000	2,086,000
Bulk-Covered	2,148,000	26,039,000	1,717,000	21,195,000
Bulk-Open Improved	805,000	8,050,000	342,000	3,420,000
Bulk-Open Unimproved	0	0	0	0
Freeze and Chill	0	0	0	0
Hazardous Covered	0	0	0	0
Hazardous-Open	0	0	0	0
Subsistence	0	0	0	0

SOURCE: 30 Sep 94 805 Report

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDCO (Piketon Site)

NOV 11 1994

DEC 22 1994

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	1,000	8,000	1,000	7,000
Bulk-Covered	168,000	2,517,000	160,000	2,392,000
Bulk-Open Improved	0	0	0	0
Bulk-Open Unimproved	0	0	0	0
Freeze and Chill	0	0	0	0
Hazardous Covered	0	0	0	0
Hazardous-Open	0	0	0	0
Subsistence	0	0	0	0

SOURCE: 30 Sep 94 805 Report

NOV 11 1994
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PART V-B

DDJF

INCLUDES CHANGES TO 10/14/94

CHANGES TO 10/27/94

CHANGED 11/10/94

CHANGES TO 22 DEC 1994

ATA CALL FOR DEFENSE DISTRIBUTION DEPOTS
ection V

NOV 11 1994

DEC 22 1994
DDJF
ACTIVITY CODE: ND

Depot Name? DDJF
(Use 4-letter abbreviation e.g. DDOU)

es # Item

. "Unique" operational facilities? Y/N NONE
If yes, complete table below

list/describe facilities	NSF	TCF	ACF	CCF	replacement cost

2. Any "one of a kind" facilities? Y/N NONE

3. Describe the facilities and explain why the "one of a kind" facilities are at your depot
(Use a separate sheet of paper - Clearly identify the question number with your answer)

lease Return to the Top of the Screen and Go To the RIGHT

Section V - DEPOT QUESTIONS (continued)

Ques # ITEM

DDJF
ACTIVITY CODE: ND

V.4. **Distance in miles from depot to**

	miles
rail?	17
water?	15
surface?	0
air?	30

V.5. **Any collacted activities that directly benefit from the depot's current location?**

Y/N
YES

If yes, list and describe benefits

activities	benefits
SEE ATTACHED SHEET	

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	
NAVAL AVIATION DEPOT JACKSONVILLE	
NAS CECIL FIELD, FL	
SHORE INTERMEDIATE MAINTENANCE ACTIVITY MAYPORT	
NAVAL AIR STATION JACKSONVILLE	
NAVAL STATION MAYPORT	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customer	
MARINE AVIATION LOGISTICS SQUADRON 31 BEAUFORT SC	

PLEASE Go To the Top of the Screen and ɔ the RIGHT

Ques # ITEM

DDJF
ACTIVITY CODE: ND

V.8. **Require any particular type of transportation for stock movement?**

Y/N: YES

If yes, list commodity & type of transportation needed

commodity	trans needed
CLASSIFIED MATERIAL	SIGNATURE SERVICE
BULK MATERIAL	LOW-BOYS

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	262	Charleston
water P.O.E.	561	New Orleans

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DEC 2 2 1994 DDJF

ACTIVITY CODE: ND

Ques #	ITEM	NSF	TCF	ACF	OCF
* V.10.	Total covered storage capacity				
* V.12.	general purpose	327,787	4,827,870	4,231,870	2,908,812
	classified	2,213	22,130	22,130	9,188
	hazardous	30,000	454,000	397,000	286,000
	freeze	3,000	29,000	29,000	25,000
	chill	2,000	16,000	16,000	13,000
	shed	18,000	240,000	240,000	202,000

		NSF	OCF
V.11.	Total NSF & OCF of all open storage		
V.12.	hardstand	NONE	NONE
	improved outside	242,000	1,442,000

V.13.	Total NSF of all marshalling area	NONE

V.14.	NSF, TCF, ACF of storage space dedicated to reimburseable missions	NSF	TCF	ACF
	covered	26,763	341,171	341,171
	uncovered	32,187	321,870	321,870

		NSF	ACF
* V.15.	NSF/ACF of bulk storage available	See	See
* V.16.	NSF/ACF bulk storage occupied	Attached	Attached

V.17.	# of bin locations	271,634
V.18.	# of bin locations occupied	89,880
V.19.	# of rack locations	57,652
V.20.	# of rack locations occupied	44,722

V.21.	Current excess capacity dedicated former BRAC'd depot	NSF	ACF
		See	Attached

V.22.	Average daily thruput 8 hr day, etc.	Issues	Receipts	Eaches
	bin	1,811	1,021	
	bulk	371	325	
	hazardous	4	1	
	chill	NOT APPLICABLE		
	CCP	NOT APPLICABLE		
	TOTAL	2,186	1,347	

V.23.	Question deleted by DLA	Issues	Receipts	Eaches
	bin			
	bulk		QUESTION	
	hazardous		ELIMINATED	
	chill		BY DLA	
	CCP			
	TOTAL			

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ACTIVITY CODE: ND

ıes #	ITEM	%
24.	**% of total workload that supports**	
	collocated maintenance activity	45.67
	other on-base customers	2.50
	local delivery (100 miles)	6.51
	within 101-300 miles	1.00
	all others	44.32

25.	**Question eliminated by DLA**	# of issues
	bin	
	medium bulk	
	bulk	
	hazardous	
	PEI:	
	combat vehicles	
	trailors	
	tactical vehicles	
	small arms	
	towed artillery	
	aircraft	
	other	

.26.	**Project workload for FY95**	lines in	lines out
	FY95	382,164	623,531

.27.	**Total # of lines shipped in FY94**	570,746
.28.	**Total # of lines received in FY94**	353,964
.29.	**Total # of tons shipped in FY94**	42,803
.30.	**Total # of tons received in FY94**	58,062

'LEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

NOV 1 1 1994

DEC 2 2 1994 DDJF

ACTIVITY CODE: ND

Ques #	ITEM		
V.31.	**ID each mechanized/automated warehouse system.....** (Answer on a separate sheet of paper, clearly ID question number)	**See Attached**	
V.32.	**Capital investment programmed for new or replacement equipment for FY96-FY99**		capital investment
		FY96	
		FY97	190,000
		FY98	
		FY99	2,939,000
V.33.	**Any unique ADP systems which must be maintained after DSS deployed?**	Y/N	
	If yes, ID by Name		system name
			HQ DLA to Answer
V.34.	**Total tons of mission equipment**		1,129
	Total tons of support equipment		66
V.35.	**Total # of light military vehicles**		1
	Total # of heavy/special vehicles		78
V.36.	**GSF of storage space for vehicles** (shelters & trailors included)		GSF
		covered	NONE
		uncovered	NONE

PLEASE Go To the Top of the Screen and to the RIGHT

ection V - DEPOT Questions (continued)

DEC 22 1994 DDJF
ACTIVITY CODE: ND

es #	ITEM	
37.	Describe any unique missions accomplished by your depot (Answer on a separate sheet of paper, clearly ID question number)	NONE

		Y/N
38	Unique war-time or contingency over & above role established in C.O.O.P.	NONE

If yes, identify

ID role

39. List reimburseable missions &
40. total # of paid equiv performing reimburseable mission work

paid equiv	missions
	Center Directed Work
	Special Projects
	Reimbursable PPP&M

41. Support to non-DoD customers? Y/N: NONE
If yes, list/describe & provide manhours & $

customers/description	manhours	$
DDJF PROVIDES SUPPORT TO COAST GUARD BUT NOT ON A REIMBURSABLE BASIS		

		Y/N
42.	Is mission essential to DoD?	YES
43.	Does any other non-DLA activity perfor same mission?	NO

LEASE Go To the Top of the Screen and to the RIGHT

DEC 22 1994 *DDJF*
ACTIVITY CODE: ND

Ques #	ITEM	Y/N	NSF	TCF	ACF
V.44.	**MILCON funded or in process that increases storage capacity?** If yes, ID # of NSF,TCF,ACF	NONE			

Ques #	ITEM	Y/N
V.45.	**MILCON funded or in process that increases thruput capacity?**	NONE

If yes, describe & explain how much on a separate sheet (Clearly ID question #)

Ques #	ITEM	Y/N
V.46.	**Capability to expand in cube?**	NONE

If yes, provide method & TCF,ACF

method	TCF	ACF
NO FUNDED PROJECTS		

V.47. **Maximum rated thruput**

	lines in	lines out
bin	1,123	3,657
bulk	986	1,323
hazardous	25	40
chill	100	70
CCP	NONE	NONE
TOTAL	2,234	5,090

V.48. **Max thruput capacity avail to accomodate contingency mobilization?**

	FIRST 8 HR SHIFT lines in	FIRST 8 HR SHIFT lines out	additional capacity with 2ND 8 HR SHIFT lines in	2ND 8 HR SHIFT lines out
bin	1,123	3,657	1,123	3,657
bulk	986	1,323	986	1,323
hazardous	25	40	25	40
chill	100	70	100	70
CCP	NONE	NONE	0	0
TOTAL	2,234	5,090	2,234	5,090

PLEASE Go To the Top of the Screen and to the RIGHT

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es # ITEM

DEC 2 2 1994 DDJF

ACTIVITY CODE: ND

9. **Ops constrained to accomodate requests of local communities?**

Y/N: NONE

If yes, describe & explain how much on a separate sheet (Clearly ID question #)

0. **ID leased space from a private contractor/ company**

location/purpose/type	SF	CF	ACF	OCF	cost
NONE					

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DEC 22 1994 DDJF
ACTIVITY CODE: ND

Ques #	ITEM	system name	cost
V.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	QUESTION ELIMINATED BY DLA	

		# of tons	cost
V.52.	Cost for bulk movement of mission stock per ton per mile	9,094	0.17

		# of tons	
V.53.	Packaging/packing costs per ton for bulk movement of assets	9,094	$230.44

END OF AUTOMATED PORTION OF SECTION V.

NOV 11 1994

DEC 22 1994

DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.1 None. Defense Distribution Depot Jacksonville does not have any unique operational facilities. The facilities at Jacksonville accomodate standard distribution requirements in support of DOD customers and a local emphasis on Naval Aviation Depot (NADEP) Jacksonville support.

Source: Depot Storage Plan Overview and Outline, DDJF-HSI No. 4145 dated 24 Jan 94. The 31 Jul 94 acquisition of Residual 902 functions (DDJF-E and DDJF-SC) did not add any "unique" facilities to DDJF.

[redacted] DDJF-X (904)779-3102 8/26/94
DDJF-HSI is filed with back-up documentation

V.B.2 None. DDJF has no "one-of-a-kind" facilities.

Source: Depot Storage Plan Overview and Outline, DDJF-HSI No. 4145 dated 24 Jan 94. The 31 Jul 94 acquisition of Residual 902 functions (DDJF-E and DDJF-SC) did not add any "one-of-a-kind" facilities to DDJF.

[redacted] DDJF-X, (904)779-3102 8/26/94

V.B.3 Not applicable since we answered none to V.B.2.

Source: Depot Storage Plan Overview and Outline, DDJF-HSI No. 4145 dated 24 Jan 94. The 31 Jul 94 acquisition of Residual 902 functions (DDJF-E and DDJF-SC) did not add any "one-of-a-kind" facilities to DDJF.

[redacted] DDJF-X (904)779-3102 8/26/94

NOV 11 1994

DEC 22 1994

DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.5 The following colocated activities benefit from DDJF's current location.

Activity	Benefits
Naval Aviation Depot Jacksonville (NADEP Jacksonville)	Receipt, issue and storage of aviation repairables for Designated Overhaul Point (DOP) and material support for repair operations.
18 Ships homeported at Mayport	Provisions, on-base delivery and issues from stock
Defense Commissary Agency (DECA)	Traffic planning/processing for outbound freight.
Intermediate level Maintenance Activities at NAS Jacksonville and Naval Station Mayport	Issues from stock, on-base delivery, and transshipment processing of incoming/ outgoing material.
Helicopter and fixed wing aircraft squadrons at NAS Jacksonville and Naval Station Mayport	Issues from stock, on-base delivery, and transshipment processing of incoming/ outgoing material.
Defense Mega Center (DMC) JAX	Issues from stock, on-base delivery, and transshipment processing of incoming/ outgoing material and accomodation storage.
Other on-base customers for NAS Jacksonville and Naval Station Mayport	Issues from stock, on-base delivery, and transshipment processing of incoming/ outgoing material.

Source: DDJF Stragetic Plan, Mission Statement and Customer Focus Statements, dated 17 Feb 94. Ships listing for Naval Station Mayport provided by FISC Customer Service Supervis[redacted] on 26 Aug 94. Data collected by [redacted] DDJF-X, (904)779-3102, as of 26 August 94. Strategic Plan can be located in CDR/Deputy's offices in addition to DDJF-X's computer hard drive.

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ECTION V - DEPOT Questions (continued)

.B. 15. and 16.

DDJF

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
V.B.15.	318,000	4,228,000	300,000	3,988,000
V.B.16.	220,000	2,981,000	205,000	2,779,000

NOV 11 1994

DEC 22 1994

DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.21 As a result of BRAC 93 decisions, DDJF expects the following NIINs/RDOs to be routed to Jacksonville as noted below. It is impossible for us to project the required cubic or square feet because we do not have specific stock quantities, sizes, etc. available to us at this time.

Activity	NIINs	TYPE
Charleston	55,119	9 Cog (52,107)
Charleston	1,501 (RDOs)	SPCC L1/SS*
Norfolk	2,450	ASO
Alameda	2,864	ASO
Pensacola	809	ASO

*As of 26 August 94, we still have not received all Level 1 Subsafe (L1/SS) material from Charleston. We anticipate that we are still "due" 2390 NSF/1800 ACF for this material. The NSF estimate is based on warehouse storage layouts. To arrive at the ACF, we utilized DDCS' 8 Feb 94 report of line items moving to Jacksonville and a DDJF Tandem Enform dated 28 Aug 94 of L1/SS receipts due-in with BRAC project codes.

Sources: DDRE-T letter dated 8 Jun 94, BRAC 93 - ASO Workload Distribution.
DDCS Workload Spreadsheet dated 14 July 94 (for 9 Cog #s)
DDRE-T letter dated 31 Jan 94, BRAC Workload to DDCS from SPCC Cog Material, w/encl (SPCC's workload spreadsheet).
Analysis performed by LT [redacted] DDJF-SC, (904)270-5103 (on L1/SS) on 26 Aug 94.
Other workload numbers gathered by [redacted] DDJF-X, (904)779-3102, 27 August 94.
Copies of all of the above listed sources are attached to our response in DDJF's BRAC files.

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DDJF

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Maintenance Cost.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   Conversation record, Form 271, dated 08/09/94.

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DEC 2 2 1994

DDJF (ND)

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
15 pcs.	70 pcs.	22 pcs.	30 pcs.

2. Estimated annual maintenance and repair cost per year:

Estimated cost $237,205.

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DDJF

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

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DDJF

V.B.34 EMACS, program Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

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DDJF

V.B.35 EMACS, programs Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

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DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.36 None. This command has no vehicles, shelters, or trailers in mission stock.

Source: Depot Planographs.

[redacted]

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DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.37 None. There are no "one-of-a-kind" operations at Defense Distribution Depot Jacksonville, Florida.

Sources:
Depot Storage Plan Overview and Outline, DDJF-HSI No. 4145, dated 24 Jan 94. A copy of this document is attached to back-up documentation for V.B.1, V.B.2 and V.B.3 and filed with DDJF's BRAC files.

DDJF's Strategic Plan dated 17 Feb 94. Strategic Plan is located in Commander or Deputy Commander's offices and is also on DDJF-X's computer hard drive.

[redacted] DDJF-X, (904)779-3102, 27Aug94

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DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.38 None. DDJF does not have any war-time contingency beyond what is established in DLA's concept of operations.

Source: DDJF Supplement 1 to DDRE Supplement 1 to DLA's Basic Emergency Plan (BEP). DDJF Supplement dated 12 May 94 and is located in the Command Coordinator's office ([redacted] in the DDJF-XA Branch, Bldg 110-1 Admin Spaces.

[redacted] DDJF-X, (904)779-3102, 27Aug94

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DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

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V.B.41 None. The Tandem ENFORM revealed Coast Guard requisitions but DDJF does not currently charge the Coast Guard on a reimbursable basis for issues. These issues were made to the Coast Guard of material owned by DLA and the Services.

Source: EN[redacted] did 24 Aug 94.

[redacted]

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DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.42 Yes. The mission of DDJF is essential to the Department of Defense.

Source: DMRD 902 decision, DLAM 4140.2, DDJF Strategic Plan. The DLAM 4140.2 and the DDJF Strategic Plan are located in the Commander/Deputy Commander's office area.

V.B.43 No. Only DLA performs the functions outlined under the DMRD 902 decision.

Source: DMRD 902 decision.

[redacted] DDJF-X, (904)779-3102, 27Aug94

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DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.44 None. DDJF does not have any funded MILCON projects that will increase storage capacity.

Source: DDRE's 5 year plan. A copy of this plan is located in DDJF-XB, [redacted] Bldg 110-1 admin space.

V.B.45 None. DDJF does not have any funded MILCON projects that will increase thruput capacity.

Source: DDRE's 5 year plan. A copy of this plan is located in DDJF-XB, [redacted] Bldg 110-1 admin space. [redacted]

V.B.46 None. DDJF does not have any funded projects that will allow us to expand in cube with current facilities and equipment.

Source: DDJF Facility Project listings. Copies of all DDJF projects are located in DDJF-XB, [redacted] office, Bldg 110-1 admin space.

[redacted] DDJF-X, (904)779-3102, 27 August 94

NOV 11

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DEFENSE DISTRIBUTION DEPOT
JACKSONVILLE, FLORIDA
ACTIVITY CODE: ND

V.B.49 No. Operations at DDJF have not been constrained to accomodate requests of the local community. DDJF's operations do not generate excessive noise, pollution or hazards to the community.

Source: Command Files. Correspondence of this nature would be captured and maintained in the Commander's Central Files. The absence of any correspondence of this nature validates our response.

[redacted] DDJF-X, (904)779-3102, 27 Aug 94

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDJF

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	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	65,000	708,000	41,410	463,000
Bulk-Covered	270,390	3,407,708	164,386	1,963,288
Bulk-Open	242,000	2,425,000	135,000	1,442,000
Bulk-Open Unimproved	36,000	360,000	36,000	360,000
Freeze and Chill	5,000	45,000	4,000	38,000
Hazardous Covered	30,000	397,000	21,000	286,000
Hazardous-Open	0	0	0	0
Subsistence	12,610	378,292	6,602	184,856

SOURCE: 30 Sep 94 805 Report

NOV 11 1994

PART V-B

DDLP

Includes changes as of 10/14/94

Changes to 10/27/94

Changed 11/11/94

Changes to 22 DEC 1994

DATA CALL FOR DEFENSE DISTRIBUTION DEPOTS

Section V

22 DEC 1994

Depot Name? DDLP
(Use 4-letter abbreviation e.g. DDOU)

Ques # **Item**

V.1. **"Unique" operational facilities?** Y/N: YES

If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost
PAINT BOOTH IN BLDG. 320	968	15,488	15,488		
WEAPONS/CLASSIFIED WHSE	43,795	569,335	569,335	495,048	
RADIOACTIVE WAREHOUSE	9,072	117,936	117,936	99,112	
RAIL FACILITIES	SEE ATTACHMENT				

V.2. **Any "one of a kind" facilities?** Y/N: YES

V.3. **Describe the facilities and explain why the "one of a kind" facilities are at your depot**
(Use a separate sheet of paper - Clearly identify the question number with your answer)

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NOV 11 1994

Section V - DEPOT QUESTIONS (continued)

22 DEC 1994

Ques #	ITEM	DDLP

V.4. **Distance in miles from depot to**

	miles
rail?	ZERO
water?	217
surface?	ZERO
air?	SEE ATTACHMENT

V.5. **Any collacted activities that directly benefit from the depot's current location?**

Y/N: YES

If yes, list and describe benefits

activities	benefits
LEAD MAINTENANCE	SEE ATTACHMENT

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	MAJOR customers
SEE ATTACHMENT	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
SEE ATTACHMENT	

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Section V - DEPOT QUESTIONS (continued)

22 DEC 1994

Ques #	ITEM	DDLP

V.8. **Require any particular type of transportation for stock movement?** Y/N: **YES**

If yes, list commodity & type of transportation needed

commodity	trans needed
SEE ATTACHMENT	

V.9. **Distance in miles from depot to nearest**

	miles
aerial P.O.E.	SEE ATTACHMENT
water P.O.E.	SEE ATTACHMENT

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22 DEC 1994

Section V - DEPOT Questions (continued)

Ques #	ITEM	DDLP

		NSF	TCF	ACF	OCF
* V.10.	**Total covered storage capacity**				
* V.12.	general purpose	1,440,000	18,036,000	17,977,000	14,017,000
	classified	28,000	368,000	368,000	316,000
	hazardous	25,000	396,000	335,000	242,000
	freeze				
	chill				
	shed	539,000	6,470,000	6,470,000	4,179,000

		NSF	OCF
* V.11.	**Total NSF & OCF of all open storage**		
* V.12.	hardstand	ZERO	ZERO
	improved outside	2,617,000	8,690,000

V.13.	**Total NSF of all marshalling area**	NONE

			NSF	TCF	ACF
V.14.	**NSF, TCF, ACF of storage space dedicated to reimburseable missions**	covered	SEE ATTACHMENT		
		uncovered	SEE ATTACHMENT		

		NSF	ACF
* V.15.	**NSF/ACF of bulk storage available**	SEE	SEE
* V.16.	**NSF/ACF bulk storage occupied**	ATTACHED	ATTACHED

V.17.	**# of bin locations**	250,090
V.18.	**# of bin locations occupied**	133,745
V.19.	**# of rack locations**	20,972
* V.20.	**# of rack locations occupied**	14,876

		NSF	ACF
V.21.	**Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot**	SEE ATTACHMENT	

		Issues	Receipts	Eaches
V.22.	**Total thruput capacity per 8 hr day, etc.**			
	bin	SEE ATTACHMENT		
	bulk			
	hazardous			
	chill			
	CCP			
	TOTAL			

		Issues	Receipts	Eaches
V.23.	**Average daily thruput per 8 hr. day, etc.**			
	bin	QUESTION ELIMINATED BY DLA		
	bulk			
	hazardous			
	chill			
	CCP			
	TOTAL			

DDLP - KM

Section V - DEPOT Questions (continued)

Ques #	ITEM		DDLP
V.24.	**% of total workload that supports**	%	
	collocated maintenance activity	41.6	
	other on-base customers	36.3	
	local delivery (100 miles)	LESS THAN 1%	
	within 101-300 miles	LESS THAN 1%	
	all others	22.1	
V.25.	**Average # of daily issues**	# of issues	
	bin	QUESTION	
	medium bulk	ELIMINATED	
	bulk	BY DLA	
	hazardous		
	PEI:		
	combat vehicles		
	trailors		
	tactical vehicles	QUESTION	
	small arms	ELIMINATED	
	towed artillery	BY DLA	
	aircraft		
	other		

		lines in	lines out
V.26.	**Project workload for FY95**		
	FY95	181,437	322,555

V.27.	**Total # of lines shipped in FY94**	313,531
V.28.	**Total # of lines received in FY94**	159,858
V.29.	**Total # of tons shipped in FY94**	174,263
V.30.	**Total # of tons received in FY94**	155,875

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Section V - DEPOT Questions (continued)

Ques #	ITEM	DDLP

V.31. **ID each mechanized/automated warehouse system.....**
(Answer on a separate sheet of paper, clearly ID question number)

V.32. **Capital investment programmed for new or replacement equipment for FY96-FY99**

	capital investment
FY96	$533,000
FY97	$110,000
FY98	$2,296,000
FY99	$210,000

V.33. **Any unique ADP systems which must be maintained after DSS deployed?**
If yes, ID by Name

Y/N	system name
SEE ATTACHMENT	

V.34. **Total tons of mission equipment** 4,233
Total tons of support equipment 164

V.35. **Total # of light military vehicles** 5
Total # of heavy/special vehicles 209

V.36. **GSF of storage space for vehicles**
(shelters & trailors included)

	GSF
covered	SEE ATTACHMENT
uncovered	

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22 DEC 1994

Section V - DEPOT Questions (continued)

Ques #	ITEM	DDLP
V.37.	**Describe any unique missions accomplished by your depot** (Answer on a separate sheet of paper, clearly ID question number)	
V.38	**Unique war-time or contingency over & above role established in C.O.O.P.**	Y/N: NO
	If yes, identify	ID role: SEE ATTACHMENT

V.39. V.40. **List reimburseable missions & total # of paid equiv performing reimburseable mission work**

paid equiv	missions
	Humanitarian Support
	End Items
	Center Directed Work
	Special Projects
	UMFP
	Reimb PPP&M & COSIS
	Support to Others

V.41. **Support to non-DoD customers?** Y/N: NO

If yes, list/describe & provide manhours & $

customers/description	manhours	$
SEE ATTACHMENT		

V.42. **Is mission essential to DoD?** Y/N: YES

V.43. **Does any other non-DLA activity perform same mission?** Y/N: NO

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Section V - DEPOT Questions (continued)

Ques	ITEM	DDLP

V.44. MILCON funded or in process that increases storage capacity?
If yes, ID # of NSF,TCF,ACF

Y/N	NSF	TCF	ACF
YES	SEE ATTACHMENT		

V.45. MILCON funded or in process that increases thruput capacity?
If yes, describe & explain how much on a separate sheet
(Clearly ID question #)

Y/N
NO

V.46. Capability to expand in cube?
If yes, provide method & TCF,ACF

Y/N
NO

method	TCF	ACF

V.47. Maximum rated thruput

	lines in	lines out
bin	See Attached	
bulk		
hazardous		
chill		
CCP		
TOTAL		

✳ **V.48. Max surge thruput capacity avail to accomodate contingency mobilization?**

FIRST 8 HR SHIFT

	lines in	lines out
bin	See Attached	
bulk		
hazardous		
chill		
CCP		
TOTAL		

additional capacity with 2ND 8 HR SHIFT

lines in	lines out
See Attached	

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Section V - DEPOT Questions (continued)

Ques	ITEM	DDLP

V.49. **Ops constrained to accomodate requests of local communities?**

Y/N: NO

If yes, describe & explain how much on a separate sheet (Clearly ID question #)

V.50. **ID leased space from a private contractor/ company**

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NOT APPLICABLE						

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Section V - DEPOT Questions (continued)

Ques #	ITEM	DDLP

V.51. **If unique ADP systems must be maintained, provide annual costs to maintain (by system)**

system name	cost
QUESTION	
ELIMINATED	
BY DLA	

V.52. **Cost for bulk movement of mission stock per ton per mile**

# of tons	cost
80,985	$0.24

V.53. **Packaging/packing costs per ton for bulk movement of assets**

# of tons	cost
80,985	$479.73

END OF AUTOMATED PORTION OF SECTION V.

CLARIFICATION AND SOURCES FOR SECTION V

V.B.1
DDLP HAS SEVERAL UNIQUE OPERATIONAL FACILITIES, AS LISTED BELOW:

1. BUILDING 320, VEHICLE PROCESSING FACILITY
A. THIS BUILDING IS EQUIPPED WITH A TOW/DRAG LINE WHICH ALLOWS A VEHICLE TO BE MOVED FROM ONE END, THROUGH P[redacted]T AND MECHANICAL SECTIONS, WITHOUT FIRING UP THE VEHICLE.
B. THIS BUILDING IS ALSO EQUIPPED WITH ONE OF THE LARGEST PAINT BOOTHS IN THE DEPARTMENT OF DEFENSE WHICH CAN ACCOMMODATE ALL WHEELED AND TRACKED VEHICLES MANAGED BY THE ARMY. (I.E. HEMTTS WITH MOUNTED PATRIOT ANTENNAS)
C. BUILDING 320 HAS: _ 61992 N.S.F.

61992 N.S.F. IS GROSS LESS 4403 SQ. FT. OF OFFICE SPACE. BUILDING 320 IS ALL SUPPORT SPACE, THERE IS NO STORAGE IN BUILDING 320. HEIGHT OF BLDG. IS 20 FT.

THE PAINT BOOTH HAS. _ 968 N.S.F.
15488 T.C.F.
15488 A.C.F.
0 O.C.F.

INFORMATION SOURCE: WAREHOUSEING DIVISION II DIVISION CHIEF, 805 REPORT.

2. WEAPONS AND CLASSIFIED BUILDING
THIS STORAGE BUILDING IS EQUIPPED WITH AN INTRUSION DETECTION SYSTEM(IDS)

THIS BUILDING HAS: 43795 N.S.F.
569335 T.C.F.
569335 A.C.F.
495048 O.C.F.

DDLP IS CURRENTLY IN THE PROCESS OF EXPANDING CLASSIFIED STORAGE CAPABILITY. BUILDING 52 IS BEING CONVERTED TO A CLASSIFIED WAREHOUSE, WHICH WILL INCREASE CLASSIFIED STORAGE BY 49509 N.S.F. AND 643617 T.C.F.

INFORMATION SOURCE: 805 REPORT, WORK ORDERS.

3. RADIOACTIVE STORAGE
DDLP ALSO HAS A RADIOACTIVE STORAGE SITE - WAREHOUSE 441. THIS BUILDING IS EQUIPPED WITH TRITIUM MONITORS TO ALERT PERSONNEL OF LEAKS OR DANGEROUS LEVELS OF RADIATION.

THIS BUILDING HAS: 9072 N.S.F.
117936 T.C.F.
117936 A.C.F.
99112 O.C.F.

INFORMATION SYSTEM: 805 REPORT.

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4. RAIL FACILITIES
LEAD'S RAIL SYSTEM CONSISTS OF 54 MILES OF TRACK - 36 OF WHICH ARE LOCATED WITHIN DDLP'S WORK AREAS. ALL STORAGE, RECEIVING, AND SHIPPING WAREHOUSES AT DDLP ARE EQUIPPED WITH RAILHEADS FOR LOADING AND UNLOADING. THE RAILHEAD AT DOCK 2, THE VEHICLE AND ARTILLERY SHIPPING SITE IS EQUIPPED WITH TWO (2) 40 TON MOBILE CRANES FOR LOADING/OFF-LOADING OF TRACKED AND WHEELED VEHICLES.

INFORMATION SOURCE: [redacted]LEAD AMMUNITION DIVISION, DSN 570-8401.

V.B.2
ONE OF A KIND FACILITIES - YES
SEE V.B.3 FOR FURTHER DETAILS.

V.B.3.
TO DDLP'S KNOWLEDGE, THE LARGE PAINT BOOTH LOCATED IN BUILDING 320 COULD BE CONSIDERED ONE OF A KIND. IT WAS DESIGNED TO ACCOMMODATE ALL TRACKED AND WHEELED VEHICLES MANAGED BY THE ARMY FOR THE APPLICATION OF CHEMICAL AGENT RESISTANT COATING (CARC) PAINT, I.E. THE HEMTT WITH PATRIOT RADAR MOUNTED. THE PAINT BOOTH IS APPROXIMATELY 45 FT. IN LENGTH, BY 22 FT. WIDE AND 16 FT. HIGH. DDLP HAS THIS FACILITY BECAUSE OF BEING COLLOCATED WITH LEAD MAINTENANCE - DDLP HISTORICALLY HAS FINISHED MAINTENANCE PROGRAM VEHICLES. ALSO, DDLP HAS DONE MANY PATRIOT FIELDINGS. UNDER THE ARMY, 320 WAS A CARE AND PRESERVATION BUILDING - WITH CARE AND PRESERVATION BEING A SUPPLY FUNCTION. AFTER TRANSITIONING TO DLA, THE DETERMINATION WAS MADE THAT CARE OF SUPPLIES IN STORAGE - COSIS - SHOULD CONTINUE TO BE A SUPPLY FUNCTION.

INFORMATION SOURCE: WAREHOUSING DIVISION II DIVISION CHIEF.

THE WEAPONS/CLASSIFIED STORAGE FACILITY IS LOCATED AT DDLP BECAUSE UNDER THE ARMY, DDLP HAD THE MISSION OF STORING WEAPONS AND CLASSIFIED MATERIAL. THIS MISSION HAS CONTINUED SINCE THE TRANSITION TO DLA.

INFORMATION SOURCE: ARMY 10-2, DLA 5810.1

THE RADIOACTIVE STORAGE FACILITY AT DDLP IS HERE BECAUSE OF THE NECESSITY OF STORING RADIOACTIVE MATERIAL FOR LEAD MAINTENANCE USE.

INFORMATION SOURCE: MANUAL WAREHOUSE ISSUE RECORDS.

THE RAIL SYSTEM IS LOCATED HERE BECAUSE OF HISTORICAL USAGE OF RAIL FOR SHIPMENT OF LARGE ITEMS SUCH AS VEHICLES. DDLP CONTINUES TO USE RAIL FOR BOTH RECEIPT AND SHIPMENT OF VEHICLES.

INFORMATION SOURCE: [redacted]LEAD AMMUNITION DIVISION, DSN 570-8401.

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V.B.4
DISTANCE IN MILES FROM DEPOT TO RAIL = ZERO BECAUSE RAIL TRANSPORTATION IS AVAILABLE ON DEPOT.
DISTANCE IN MILES FROM DEPOT TO SURFACE=ZERO BECAUSE SURFACE TRANSPORTATION COMES DIRECTLY ONTO THE DEPOT.
DISTANCE IN MILES FROM DEPOT TO AIR:

CHAMBERSBURG, PA AIRPORT = 2 MILES
HAGERSTOWN, MD REGIONAL AIRPORT = 21 MILES
HARRISBURG, PA INTERNATIONAL AIRPORT = 60 MILES
BALTIMORE WASHINGTON, MD INTERNATIONAL AIRPORT = 79 MILES
DULLES, VA INTERNATIONAL AIRPORT = 93 MILES

THESE AIRPORTS ARE AVAILABLE FOR USE. HOWEVER, DDLP DOES NOT CURRENTLY USE COMMERCIAL AIR TRANSPORTATION.

INFORMATION SOURCE: HOUSEHOLD GOODS CARRIERS BUREAU ICC HGB 100- B MILEAGE GUIDE #16, DATED 12 APR 93.

V.B.5
DDLP PROVIDES ALL DISTRIBUTION FUNCTIONS FOR LEAD MAINTENANCE - RECEIVING, STORAGE AND ISSUES. AS A RECEIVING FACILITY FOR LEAD MAINTENANCE, DDLP PROVIDES DIRECT DELIVERY OF ITEMS WHICH MAY BE CRITICAL TO THE REPAIR OF ITEMS IN THE SHOP.
AS A STORAGE FACILITY, DDLP PROVIDES THE COMFORT OF KNOWING THAT THE REPAIR PARTS THAT MAINTENANCE NEEDS ARE AVAILABLE - IMMEDIATELY IF THE NECESSITY ARISES. THIS WILL BECOME EVEN MORE CRITICAL AS THE MISSILE MISSION GROWS AT LEAD. TURN AROUND TIMES FOR MISSILES ARE EXTREMELY SHORT, AND HAVING THE REQUIRED PARTS CLOSEBY - ESPECIALLY WHEN THE REQUIRED PARTS ARE NOT KNOWN UNTIL AFTER THE MISSILE HAS BEEN TESTED, IS ESSENTIAL TO MEETING THE READINESS OF THE SOLDIERS.
AS AN ISSUE FACILITY, DDLP ISSUES THE PARTS TO MAINTENANCE AS THEY REQUEST.

INFORMATION SOURCE: DIRECT DELIVERY PRINTOUTS, OWNER ASSETS SUMMARY LISTING, M18 RECEIPTS AND ISSUES PRODUCTION REPORTS.

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V.B.6 & 7
THE CORRECT QUESTION AS STATED IN THE CAAJ (BRAC) 3 AUG 94 LETTER IS:
IDENTIFY YOUR TOP 20 CUSTOMERS, AND OF THOSE 20 NOTE THOSE CUSTOMERS THAT ARE WITHIN A 100 MILE AND 101-300 MILE RADIUS.
THE FOLLOWING LIST PROVIDES DDLP'S TOP 20 CUSTOMERS AND THEIR DISTANCE FROM DDLP:

SXC293	DEFENSE REUTILIZATION & MARKETING OFFICE	0 MILES
WK4BM9	SR 123 CS BN CO C GERMANY	300+ MILES
W25G1Q	LETTERKENNY ARMY DEPOT	0 MILES
WK4GE4	XR 3 CS HHC DMMC CL IX ASL GERMANY	300+ MILES
W34TVH	XR 801ST SPT BN CO B DSU SSA KENTUCKY	300+ MILES
W25DLJ	XU STORAGE OPERATION PENNSYLVANIA	70 MILES
W81GXJ	XR HQ SWA MAINT WAREHOUSE SAUDI ARABIA	300+ MILES
W33RQN	XR USAISC MAINT DIV CL IX GEORGIA	300+ MILES
W42SU8	XR C CO 124 CS BN CL IX COMMON ASL TEXAS	300 + MILES
W55XGJ	XR ARCENT TRNG AND SEC KUWAIT DSU	300+ MILES
W4546F	XR 27TH MAIN SPT BN ASL CL 9 TEXAS	300+ MILES
WT4J8P	SR 702D SPT BN STK REC ACCT KOREA	300+ MILES
W34UUS	XR 101ST DMMC CL 1X AIR KENTUCKY	300+ MILES
W81AL2	XR 193D CS BN SPT BN DSU PANAMA	300+ MILES
W81AT1	SR 22 LG HHC SSA ITALY	300+ MILES
W36X06	SR 503D LT MAINT CO ASL NORTH CAROLINA	300+ MILES
W23HYY	SR CONS PROPERTY ACCOUNT MARYLAND	102 MILES
W81ALT	XR 710 CS BN MSB TECH SUPPLY NEW YORK	300+ MILES
W22RGJ	XR 530TH CS CO LIGHT MAINT DS ASL KENTUCKY	300+ MILES
W45G18	XR CONSOL PROP OFF TEXAS	300+ MILES
WK4F8Q	SR 7A TNG CMD DIV STK RPLN GERMANY	300+ MILES
W36QP5	SR 659TH MAINT CO ASL NORTH CAROLINA	300+ MILES
W55CSY	SR C CO TSO 701 SPT KANSAS	300+ MILES
W800U9	XR MICOM WEAPON SYSTEMS PPP, PENNA	55 MILES
WK4GDV	XR 317 CS CO MNT NON DIV GERMANY	300+ MILES

INFORMATION SOURCE: STANDARD DEPOT SYSTEM CONSIGNEE ADDRESS FILE
DATA AS OF: 30 JUN 94

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V.B.8
COMMODITIES STORED AT DDLP REQUIRING PARTICULAR TYPE OF TRANSPORTATION:
ATTACHMENT # 1 IS , A LIST OF ITEMS REQUIRING SPECIAL TRANSPORTATION OFF BASE. EACH OF THESE ITEMS REQUIRES SPECIAL EQUIPMENT FOR SHIPMENT OFF BASE.

INFORMATION SOURCE: DDLP TRANSPORTATION AND SHIPPING DIVISION MAJOR END ITEM DATA BASE. AS OF: 19 AUG 94.

ATTACHMENT # 2 IS A LISTING OF ITEMS WHICH REQUIRE SPECIAL EQUIPMENT FOR MOVEMENT AROUND THE DEPOT.

INFORMATION SOURCE: DDLP WAREHOUSING DIVISION II DIVISION CHIEF.

V.B.9 DISTANCE IN MILES FROM DEPOT TO NEAREST AERIAL POE:

DOVER AIR BASE, DOVER DELAWARE = 165 MILES	(MILITARY)
HARRISBURG, PA INTERNATIONAL AIRPORT = 60 MILES	(COMMERCIAL)

DISTANCE IN MILES FROM DEPOT TO NEAREST WATER POE:

BAYONNE NEW JERSEY = 217 MILES	(MILITARY)
PORT OF BALTIMORE = 80 MILES	(COMMERCIAL)

INFORMATION SOURCE: HOUSEHOLD GOODS CARRIERS BUREAU ICC HGB 100 -B MILEAGE GUIDE #16, 12 APR 93.

V.B.8

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NSN.....	NOUN.....	MODEL.....	TYEQUIP..
2320-00-051-0489	5 TON WRECKER	M816 W/W	DROPFRAME
4310-01-053-3891	AIR COMPRESSOR	750 SULLAV	DROPFRAME
2350-01-068-4089	ARMORED COMMAND CARR	M577A2	DROPFRAME
1430-01-378-6963	AVENGER	ANTWG-1	DROPFRAME
2350-00-056-6808	COMMAND POST W/COVER	M577A1	DROPFRAME
2330-01-167-7262	DOLLY, MOBILIZER SET	M1022	DROPFRAME
2410-01-139-0601	DOZER TRACKED	M550	DROPFRAME
6115-01-102-2524	ELEC POWER PLANT	AN/MJQ-24	DROPFRAME
3805-01-126-7895	GRADER ROAD	130GS	DROPFRAME
1440-00-832-9265	HAWK LAUNCHER CARRIE	XM754	DROPFRAME
1030-00-322-9788	HOWITZER,TOWED W/O C	M115	DROPFRAME
1055-01-192-0357	LAUNCHER ROCKET	M270	DROPFRAME
2320-00-937-5980	MAINT TRUCK	M764	DROPFRAME
3805-01-126-7895	ROAD GRADER	130GS	DROPFRAME
3805-01-144-2992	SCRAPER	M613	DROPFRAME
2330-01-117-3280	SEMI TRAILER	M860A1	DROPFRAME
2330-00-226-6079	SEMI-TRAILER	M131A5	DROPFRAME
2330-00-226-6080	SEMI-TRAILER	M131A5C	DROPFRAME
2330-01-054-9771	SEMITRAILER	M860	DROPFRAME
2330-01-330-2779	SEMITRAILER TANK WAT	M1098	DROPFRAME
1040-00-740-1152	SERVICE UNIT FLAMETH	M4A2	DROPFRAME
2410-00-889-1747	TRACTOR	D-6 CAT	DROPFRAME
2410-01-126-7902	TRACTOR	D5B	DROPFRAME
2410-01-296-8479	TRACTOR W/BLADE	D5SNS1	DROPFRAME
2410-00-756-1161	TRACTOR WO/RAPS	TD20	DROPFRAME
2330-01-155-0048	TRAILER	M969A1	DROPFRAME
2330-00-788-6299	TRAILER SEMI STAKE 1	M127A2C	DROPFRAME
4210-01-249-2110	TRK, FIREFIGHTING 10	DC10004044	DROPFRAME
2320-00-050-8905	TRUCK CARGO	M813A1	DROPFRAME
2320-00-050-8913	TRUCK CARGO	M813A1 WO/W	DROPFRAME
2320-01-047-8769	TRUCK CARGO	M925	DROPFRAME
2320-01-047-8770	TRUCK CARGO	M928 W/W	DROPFRAME
2320-01-097-0260	TRUCK CARGO	M977 W/W	DROPFRAME
2320-01-099-6426	TRUCK CARGO	M977 WO/W	DROPFRAME
2320-01-194-7032	TRUCK CARGO	M985E1	DROPFRAME
2320-01-097-0261	TRUCK CARGO 10 TON	M985 W/W	DROPFRAME
2320-01-100-7673	TRUCK CARGO 10 TON	M985 WO/W	DROPFRAME
2320-00-835-8464	TRUCK CARGO 2 1/2 TO	M35 W/W	DROPFRAME
2320-01-X43-9012	TRUCK CARGO 2 1/2 TO	M35E3C	DROPFRAME
2320-01-X43-9010	TRUCK CARGO 2 1/2 TO	M35E3C	DROPFRAME
2320-01-X43-9011	TRUCK CARGO 2 1/2 TO	M36E3	DROPFRAME
2320-01-076-6190	TRUCK CARGO 2 1/2 TO	M956	DROPFRAME
2320-00-055-9266	TRUCK CARGO 5 TON	M54A2 WO/W	DROPFRAME
2320-00-055-8988	TRUCK CARGO 5 TON	M814 W/W	DROPFRAME
2320-00-050-8988	TRUCK CARGO 5 TON	M814 WO/W	DROPFRAME
2320-01-047-8771	TRUCK CARGO 5 TON	M927 WO/W	DROPFRAME
2320-01-050-2084	TRUCK CARGO D/6 5 TO	M923	DROPFRAME
2320-01-206-4087	TRUCK CARGO W/TOP/ST	M923A1	DROPFRAME
2320-00-051-0586	TRUCK CHASSIS 5 TON	M810 WO/W	DROPFRAME
2320-00-050-8985	TRUCK CHASSIS 5 TON	M811	DROPFRAME
2320-01-050-4894	TRUCK CHASSIS 5 TON	M945 W/W	DROPFRAME
3810-00-018-2021	TRUCK CRANE 25 TON	MT250	DROPFRAME
2320-00-077-1644	TRUCK DUMP	M34A2 W/W	DROPFRAME
2320-00-077-1643	TRUCK DUMP	M34A2 WO/W	DROPFRAME
2320-00-055-9263	TRUCK DUMP	M51A2 W/W	DROPFRAME
2320-00-055-9262	TRUCK DUMP	M51A2 WO/W	DROPFRAME
2320-01-076-6185	TRUCK DUMP 2 1/2 TON	M958	DROPFRAME
2320-01-051-0589	TRUCK DUMP 5 TON	M817 W/W DDCP-CM	DROPFRAME
2320-01-050-8970	TRUCK DUMP 5 TON	M817 WO/W	DROPFRAME #
2320-01-100-7672	TRUCK FUEL TANK	M978 WO/W	DROPFRAME

...GN	NOUN	MODEL	TYEQUIP
320-00-880-4618	TRUCK TRACTOR	M543A1	DROPFRAME
320-01-230-0302	TRUCK TRACTOR	M931A2	DROPFRAME
320-00-226-6081	TRUCK TRACTOR 10 TON	M123A1C	DROPFRAME
320-00-879-6177	TRUCK TRACTOR 10 TON	M123E2 W/DW	DROPFRAME
320-00-879-6180	TRUCK TRACTOR 10 TON	M626	DROPFRAME
620-00-050-8978	TRUCK TRACTOR 5 TON	M818 W/W	DROPFRAME
320-00-050-8984	TRUCK TRACTOR 5 TON	M818 WO/W	DROPFRAME
320-01-047-8753	TRUCK TRACTOR 5 TON	M931 WO/W	DROPFRAME
320-01-047-8752	TRUCK TRACTOR 5 TON	M932 W/W	DROPFRAME
2320-01-097-0247	TRUCK TRACTOR W/O CR	M983 W/W	DROPFRAME
2320-01-099-6421	TRUCK TRACTOR W/W W/	M983E1	DROPFRAME
2320-01-075-7872	TRUCK WATER TANK 2 1	M960	DROPFRAME
2320-00-055-9258	TRUCK WRECKER	M543A2	DROPFRAME
2320-01-097-0248	TRUCK WRECKER	M984 W/W	DROPFRAME
2320-01-195-7641	TRUCK WRECKER	M984E1	DROPFRAME
2320-01-047-8754	TRUCK WRECKER W/O TO	M936 W/W	DROPFRAME
2320-01-206-4078	TRUCK WRECKER W/STAC	M936A1	DROPFRAME
2320-01-230-0304	WRECKER 5 TON	M936A2	DROPFRAME
2320-01-090-7797	WRECKER, 5 TON	34500 G VW	DROPFRAME
1425-01-152-3520	AIR DEFENSE SYSTEM	AN/TSQ-73	LOWBED
2350-01-110-4660	AMMO CARGO CARRIER	M992	LOWBED
2350-00-X92-2615	AMMO CARRIER	M992	LOWBED
1430-01-131-5373	ANT MAST GROUP COMM	OE-349/MRC	LOWBED
1430-00-586-4996	ANT MIS TRACK RADAR	DA1340MPA	LOWBED
1430-00-775-0266	ANT TARG RADAR SET	DA-14871	LOWBED
1430-00-433-9143	ANT TARG RANG RADAR	AN/MPA-53	LOWBED
1430-00-433-9144	ANTTARG TRACK RADAR	AN/MPA-55	LOWBED
3895-01-028-4390	BITUMINOUS DIS SPREA	M918	LOWBED
2350-01-049-2695	BRADLEY FIGHT VEH	M-3	LOWBED
2410-01-254-1667	BULLDOZER	BULLDOZER	LOWBED
2410-01-155-1588	BULLDOZER	BULLDOZER	LOWBED
2410-01-155-1588	BULLDOZER	BULLDOZER	LOWBED
2320-01-206-4088	CARGO TRUCK W/W	M925A1	LOWBED
2410-00-928-4871	CAT W/BLADE W/ROPS	TD15	LOWBED
3895-01-028-4391	CEMENT MIXER	M919	LOWBED
1430-01-131-5427	COMMUNICATION RELAY	AN/MRC-137	LOWBED
3910-00-790-2175	CONVEYOR, PORTABLE	PG70	LOWBED
3810-00-275-1167	CRANE	320RT	LOWBED
3810-00-542-4982	CRANE	M200	LOWBED
3810-00-869-3092	CRANE SHOVEL 12 1/2	22BM	LOWBED
3810-00-861-8088	CRANE SHVL	M320T	LOWBED
3810-01-054-9779	CRANE TRUCK	TMS-300LP	LOWBED
3810-00-421-8641	CRANE W/BOOM	DV550	LOWBED
3810-00-151-4431	CRANE, TRUCK MOUNTED	M320T2	LOWBED
2410-00-057-4697	CRAWLE TRACTOR	TD25	LOWBED
1430-01-184-6768	CWAR (PIP III MOD)	AN/MPQ-62	LOWBED
7010-01-090-6819	DATA PROC SYST	AN/MYQ-4	LOWBED
1430-00-857-0447	DIR STATION FULL	AN/MSA-23B	LOWBED
1430-00-987-8671	DIR STATION FULL	AN/MSQ-52A	LOWBED
1430-00-973-1055	DIRECTOR STATION GM	AN/MSA-19D	LOWBED
1430-00-403-5581	DIRECTOR STATION GM	AN/MSQ-101	LOWBED
1430-00-105-2781	DIRECTOR STATION GM	AN/MSQ-91	LOWBED
1430-00-118-1906	DIRECTOR STATION GM	AN/MSQ-93	LOWBED
1430-00-433-9147	DIRECTOR STATION GM	AN/MSQ-96	LOWBED
1430-00-433-9142	DIRECTOR STATION GM	AN/MSQ-97	LOWBED
2410-00-782-1130	DOZER	D7E	LOWBED
2410-00-927-5383	DOZER	TD20	LOWBED
2410-01-044-7962	DOZER	TD25	LOWBED
6115-00-951-7442	ELECTRIC POWER PLANT	AN/MJQ-5	LOWBED
4935-00-474-5273	ELECTRONIC SHOP TEST	AN/MPM-44A	LOWBED
[illegible]	ELECTRONIC SHOP TEST	AN/MPM-44B	LOWBED

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NSN	NOUN	MODEL	TYEQUIP
1430-01-087-6338	ENGAGEMENT CONTROL S	AN/MSQ-104	LOWBED
2320-01-205-2682	EXPANDABLE VAN	M934A1	LOWBED
6920-01-180-5281	FIELD TRLR VAN	VAN	LOWBED
1040-00-781-9952	FLAMETHROWER	XM45E1	LOWBED
3930-01-054-3833	FORKLIFT	M10A	LOWBED
3805-01-126-7894	GRADER RD	130GNS	LOWBED
3805-01-150-4795	GRADER ROAD CAT	130G	LOWBED
2350-00-049-4791	GUN S/P 40 MM	M42A1	LOWBED
2350-00-440-8811	HOWITZER	M109	LOWBED
2350-01-277-5770	HOWITZER	M109A4	LOWBED
2350-01-281-1719	HOWITZER	M109A5	LOWBED
2350-00-439-6243	HOWITZER HEAVY S/P W	M110	LOWBED
2350-01-041-4590	HOWITZER LESS CANNON	M110A2	LOWBED
2350-00-440-8810	HOWITZER S/P	M108	LOWBED
2350-00-001-4013	HOWITZER S/P	M109A1B	LOWBED
2350-01-031-0586	HOWITZER S/P	M109A2	LOWBED
2350-01-031-8851	HOWITZER S/P	M109A3	LOWBED
1430-01-191-8780	HPI (PIP III MOD)	AN/MPQ-61	LOWBED
1430-01-042-4918	ICC STATION GM TM IM	AN/MSQ-110	LOWBED
1430-00-169-1859	ICC STATION GM,TM	AN/MSQ-95	LOWBED
1430-01-087-6337	IMFORM COORDINATION	AN/MSQ-116	LOWBED
1430-01-042-4915	IMPR PLATOON COMND P	AN/MSW-13	LOWBED
1430-00-103-5270	IMPROVED PLATOON CMD	AN/MSW-11	LOWBED
1440-00-586-5024	LAUNCHING CONTROL GR	AN/MSW-4	LOWBED
1440-01-087-9844	LAUNCHING STATION SE	M901	LOWBED
3930-00-481-5105	LOADER	40K LOADER	LOWBED
3805-01-126-7915	LOADER SCOOP	950B	LOWBED
3805-01-260-5162	LOADER SCOOP	950B	LOWBED
3805-01-126-7914	LOADER SCOOP	950BS	LOWBED
3805-00-995-3236	LOADER SCOOP	LOADER	LOWBED
3805-01-150-4814	LOADER, SCOOP	MW24C	LOWBED
2330-00-046-3984	MAINTENANCE & STORAG	MAINT VAN	LOWBED
1430-00-563-0222	MPA-4 WO/TONGUE	OA-655-G1	LOWBED
2420-00-902-3084	MRS, TRACTOR WHL		LOWBED
4935-01-134-8713	PATRIOT TRAILER	AN/TSM-163	LOWBED
1430-01-180-5318	PLATOON COMMAND POST	AN/MSW-20	LOWBED
1430-01-084-1131	PLATOON COMND POST G	AN/MSW-19	LOWBED
1430-00-952-3654	RADAR SET	AN/MPA-39	LOWBED
1430-00-870-3672	RADAR SET	AN/MPQ-39	LOWBED
1430-01-042-4908	RADAR SET	AN/MPQ-50	LOWBED
1430-01-087-6330	RADAR SET	AN/MPQ-53	LOWBED
1430-01-078-9643	RADAR SET	AN/MPQ-57	LOWBED
1430-00-607-2907	RADAR SET ACQUIS TM	AN/MPQ-34	LOWBED
1430-01-042-4907	RADAR SET ACQUISITIO	AN/MPQ-55	LOWBED
1430-00-782-9816	RADAR SET CW ILLUMIN	AN/MPQ-46	LOWBED
1430-00-179-4199	RADAR SET GM TM FAAR	AN/MPQ-49	LOWBED
1430-01-046-0047	RADAR SET GM TM FAAR	AN/MPQ-54	LOWBED
1430-00-448-6714	RADAR SET GM TM RANG	AN/MPQ-37	LOWBED
1430-00-178-8453	RADAR SET PULSE ACQ	AN/MPQ-50	LOWBED
1430-00-178-8454	RADAR SET RANGE ONLY	AN/MPQ-51	LOWBED
1430-00-135-0267	RADAR SET, CW ACQ, T	AN/MPQ-48	LOWBED
1430-00-087-3672	RADAR SET, CW ILLUMI	AN/MPQ-39	LOWBED
2350-00-439-6242	RECOVERY VEHICLE	M578	LOWBED
2350-00-122-6826	RECOVERY VEHICLE	M88A1	LOWBED
4931-00-561-0707	REPAIR SHOP	XM356	LOWBED
3805-01-153-1854	SCRAPER	SCRAPER	LOWBED
3805-00-075-3312	SCRAPER EARTH MOVIN	CT4	LOWBED
3805-00-234-9775	SCRAPER LOADER WO/ST	977	LOWBED
2330-01-130-7980	SEMI TRAILER SR PT P	M1032	LOWBED
2330-00-442-6049	SEMI TRAILER VAN	XM995E	LOWBED

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NSN.....	NOUN.....	MODEL.....	TYEQUIP
2330-00-999-3591	SEMITRAILER REF	M349A4	LOWBED
2330-01-142-5197	SEMITRAILER VAN	3094STL	LOWBED
2330-01-090-7847	SEMITRAILER VAN CLOS	V1301	LOWBED
4940-00-234-6114	SHOP EQUIP	AN/ASM189A	LOWBED
4935-00-987-8705	SHOP EQUIP	AN/MPM-52A	LOWBED
4935-01-286-5600	SHOP EQUIP	AN/TSM-189	LOWBED
4940-00-159-8646	SHOP EQUIP	SEER 1968	LOWBED
4935-01-012-2845	SHOP EQUIP	XM1	LOWBED
4940-01-110-7422	SHOP EQUIP ELECT		LOWBED
4940-01-150-3113	SHOP EQUIP ELECT		LOWBED
4935-01-182-0578	SHOP EQUIP GUIDED MI	AN/TCM-1	LOWBED
4935-00-953-9121	SHOP EQUIP GUIDED MI	M22E	LOWBED
4935-01-286-5600	SHOP EQUIPMENT	AN/TSM-189	LOWBED
4940-01-234-2322	SHOP EQUIPMENT	SERRM	LOWBED
4940-01-096-4475	SHOP EQUIPMENT	SHOP EQ	LOWBED
4940-01-274-9959	SHOP VAN	AN/ASM189C	LOWBED
2320-00-440-8308	SHOP VAN	M109A2	LOWBED
4940-00-177-6835	SHOP, ELEC SEMITRLR	AN/ASM190A	LOWBED
1430-00-973-4651	SIMULATOR, STATION R	AN/MPQ-T1	LOWBED
2350-01-087-1095	TANK COMBAT	M1A1-M1	LOWBED
2320-00-445-7250	TANKER FUEL 22 1/2 T	M559	LOWBED
1430-00-226-6232	TRACK STATION EMPTY	AN/MSQ-61A	LOWBED
1430-00-433-9141	TRACKING STATION GM	AN/MPA-54	LOWBED
2410-00-078-6483	TRACTOR	HD-16M	LOWBED
2410-00-097-6952	TRACTOR	HD21F	LOWBED
2420-00-930-5999	TRACTOR CAT WO/BLADE	630 MB	LOWBED
2410-00-185-9792	TRACTOR FT	D7F CAT	LOWBED
2410-00-185-9794	TRACTOR FT	D7F CAT	LOWBED
2420-00-058-9384	TRACTOR WO/BLADE	290 MTRAC	LOWBED
2330-01-175-7379	TRAILER	M129A3	LOWBED
2330-01-X42-9006	TRAILER	U-568	LOWBED
2330-00-624-3363	TRAILER SEMI	M459	LOWBED
2330-00-624-3365	TRAILER SEMI	M459	LOWBED
2330-00-926-7035	TRAILER SEMI	M750	LOWBED
2330-00-752-9752	TRAILER SEMI VAN	M129A1C	LOWBED
2330-00-772-5273	TRAILER SEMI VAN	M313	LOWBED
2330-00-973-1262	TRAILER SEMI VAN	M348A2H	LOWBED
2330-00-788-6289	TRAILER SEMI VAN 12	M129A2C	LOWBED
2330-00-705-8932	TRAILER SEMI VAN 6 T	M373A2	LOWBED
2330-00-233-2493	TRAILER SEMI VAN CLO	AEV-302-SG	LOWBED
2330-00-569-0783	TRAILER VAN ELECTRO	XM382	LOWBED
2320-00-050-8970	TRK DUMP 5 TON	M817	LOWBED
2320-00-050-9006	TRK VAN EXPANDABLE	M820	LOWBED
1430-00-739-4379	TRL GM DIR STATION 4	M424E1	LOWBED
3930-00-419-5744	TRUCK FORK LIFT	ARTFT-6	LOWBED
3930-00-327-1575	TRUCK FORK LIFT	MLT6-2	LOWBED
2320-00-077-1637	TRUCK SHOP VAN	M109A3 W/W	LOWBED
2320-00-835-8515	TRUCK SHOP VAN 2 1/2	M109 WO/W	LOWBED
2320-00-028-4395	TRUCK TRACTOR	M915	LOWBED
2320-01-028-4396	TRUCK TRACTOR	M916	LOWBED
2320-01-206-4077	TRUCK TRACTOR	M931A1	LOWBED
2320-01-025-3733	TRUCK TRACTOR 22 1/2	M911	LOWBED
2320-01-230-0303	TRUCK TRACTOR 5 TON	M932A2 W/W	LOWBED
2320-01-125-2640	TRUCK TRACTOR LH 14	M915A1	LOWBED
2320-01-028-4397	TRUCK TRACTOR MET	M920	LOWBED
2320-01-028-4395	TRUCK TRACTOR SEMI-A	M915	LOWBED
2320-00-050-9010	TRUCK VAN	M820A2 WO/W	LOWBED
2320-01-047-8750	TRUCK VAN	M934 W/W	LOWBED
2320-00-077-1636	TRUCK VAN 2 1/2 TON	M109A3 WO/W	LOWBED
2320-00-440-8318	TRUCK VAN 2 1/2 TON	M292A1	LOWBED

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NSN.....	NOUN.....	MODEL.....	TYEQUIP..
2320-01-230-0300	VAN EXP 5 TON	M934A2	LOWBED
4933-01-136-0233	VAN SEMI-TRLR PATRIO	AN/TSM-164	LOWBED

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V.B.8

THE FOLLOWING LARGE TRACKED AND WHEELED VEHICLES REQUIRE AN MB830 TRACTOR CAT OR SIMILAR PIECE OF EQUIPMENT FOR MOVEMENT TO AND FROM STORAGE:

MODEL #	NOUN	NSN
M109A2	HOWITZER, MED SP	2350-01-031-0586
M109A3	HOWITZER, MED SP 155MM	2350-01-031-8851
M110A2	HOWITZER, HEAVY SP	2350-01-041-4590
M577A2	CARRIER, CMD POST	2350-01-068-4089
M975	CARRIER, MED SP	2350-01-101-6785
M992	AMMO CARRIER	2350-01-110-4660
M109A4	HOWITZER, SP	2350-01-277-5770
M109A5	HOWITZER, SP	2350-01-281-1719

THE FOLLOWING LARGE HEMTT TYPE TRUCKS REQUIRE A 20 TON WRECKER OR SIMILAR PIECE OF EQUIPMENT FOR MOVEMENT TO AND FROM STORAGE:

MODEL #	NOUN	NSN
M984 W/W	TRK, WRECKER, 8 x 8	2320-01-097-0248
M978 W/W	TRK, TAND FUEL	2320-01-097-0249
M977 W/W	TRK, CARGO	2320-01-097-0260
M985	TRK, CARGO W/ CRANE	2320-01-097-0261
M977 WO/W	TRK, CARGO, 8 x 8	2320-01-099-6426
M978 WO/W	TRK, TANK FUEL	2320-01-100-7672
M985 WO/W	TRK, TANK 10 TON	2320-01-100-7673
M985E1	TRK, CARGO	2320-01-194-7032

W/W = WITH WINCH
WO/W = WITHOUT WINCH

THE FOLLOWING M860 SEMI-TRAILERS AND CONFIGURATIONS REQUIRE AN M983 TRUCK, TRACTOR 10 TON FOR MOVEMENT TO AND FROM STORAGE:

MODEL #	NOUN	NSN
M860A1	SEMI-TRAILER	2330-01-117-3280
AN/MPQ53	RADAR, FLATBED, MOUNTED	1430-01-087-6330
M901	LAUNCHER STATION	1440-01-087-9844

INFORMATION SOURCE: DDLP WAREHOUSING DIVISION II DIVISION CHIEF.

V.B.10
INFORMATION PROVIDED IS IN 805 REPORT FORMAT:

	NSF	TCF	ACF	OCF
GENERAL PURPOSE (HEATED/UNHEATED)	325000	4464000	4461000	3557000
CONTROLLED HUMIDITY	709000	9273000	9217000	7056000
HAZARDOUS	25000	396000	335000	242000
SHED	539000	6470000	6470000	4179000
CLASSIFIED (fig. incl. in H/UH) →	28000	368000	368000	316000
OTHER (INCLUDES SHELTERS AND CONTROLLED HUMIDITY TANK FARM)	434000	4667000	4667000	3720000

INFORMATION SOURCE. 805 REPORT, AS OF 30 SEPTEMBER 94.

V.B.11
INFORMATION SOURCE: 805 REPORT. AS OF 30 SEPTEMBER 94.

V.B.12
INFORMATION SOURCE: 805 REPORT, AS OF 30 SEPTEMBER 94.

V.B.13
DDLP DOES NOT HAVE ANY MARSHALLING AREA.

V.B.14

REIMBURSABLE MISSION	LOCATION	GSF
SET ASSEMBLY	WHSE 33 SOUTH	49860 COVERED (SUPPORT NOT STORAGE)
PACKAGING	WHSE 4	86096 COVERED (SUPPORT NOT STORAGE)
PACKAGING/REC./ BOX SHOP	WHSE 42	89640 COVERED (SUPPORT NOT STORAGE)
VEHICLE PROCESS	320	66395 COVERED (SUPPORT NOT STORAGE)
ESD/ATCOM/ RADIOACTIVE	WHSE 5	2900 COVERED
F.M.S.	WHSE 53N	23058 N.S.F. 299754 T.C.F. 299754 A.C.F.
DRAIN PIT AREA	320	
MIPA	WHSE 33	1440 COVERED

INFORMATION SOURCE: JOB ORDER LISTING, 17 AUG 94, 805 REPORT.

V.B.17
INFORMATION SOURCE: MANUAL COUNTS.

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SECTION V - DEPOT Questions (continued)

V.B. 15. and 16.

DDLP

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
			* 1493,000	* 18 680,000
V.B.15.	1,973,000	24,439,000	1,539,000	19,772,000
V.B.16.	1,487,000	18,369,000	1,177,000	14,649,000
			* 1101,000	* 14,190,000

* corrected 12/7/94
premium data reflect
col-5' (other) w/o sheds

[redacted] 12/7/94

V.B.21
AT THIS TIME, DDLP DOES NOT HAVE ANY CAPACITY DEDICATED FOR MATERIAL COMING FROM ANOTHER BRAC'D DEPOT. DDLP DOES KNOW THAT MISSILE RELATED ITEMS WILL BE COMING TO DDLP. HOWEVER, DDLP HAS BEEN UNSUCCESSFUL AT GAINING A WORKLOAD FIGURE FOR SEVERAL YEARS.
DDLP FEELS THAT EVEN THOUGH THE WORKLOAD FIGURES ARE NOT AVAILABLE, ADEQUATE SPACE EXISTS TO ACCOMMODATE MATERIAL THAT WILL COME TO DDLP. DDLP IS PREPARING A SECOND WAREHOUSE TO HOUSE CLASSIFIED MATERIAL, PARTLY BECAUSE OF THE MISSILE TRANSITION TO LETTERKENNY ARMY DEPOT, AND PARTLY BECAUSE OF THE DLA STOCK POSITIONING PLAN.

INFORMATION SOURCE: MISSILE TRANSITION PLANS FOR EACH SYSTEM, BRAC 93 DECISION, DDLP WORKORDERS.

DDLP IS ALSO EXPECTING TO RECEIVE MATERIAL FROM TOOELE. AGAIN, AT THIS TIME, WORKLOAD IS NOT KNOWN. HOWEVER, IF DDLP RECEIVES MATERIAL, IT WILL BE 5 TON TRUCKS AND GENERATORS.

INFORMATION SOURCE: MEETING HELD AT TOOELE TO DISCUSS WORKLOAD TRANSFER, ATTENDED BY [redacted], DDLP-XA, AUG 94.

DDLP IS ALSO EXPECTING RETROGRADE WORKLOAD FROM GERMANY. AGAIN, WORKLOAD IS NOT KNOWN AT THIS TIME. HOWEVER, DDLP HAS STARTED TO RECEIVE HEMTTS.

V-B 22

Spreadsheet does not accurately breakout how this question should be answered. The following is a breakout of average daily thruput per 8 hour day, with a single shift:

	ISSUES	RECEIPTS
Bin	892	484
Bulk	442	256
Eaches	73	38
Total Lines	1334	740
Total Eaches	73	38

INFORMATION SOURCE: M18 and M23 receipts and issues production report, N01DXXM184M and N01DXXM234M, plus manual counts from receiving and transporation. Data as of 31 July, workdays as of 31 July.

V-B 23: Question eliminated by DLA.

V.B.24
PERCENTAGE OF DEPOT'S WORKLOAD THAT SUPPORTS THE COLLOCATED MAINTENANCE ACTIVITY, OTHER ON BASE CUSTOMERS, LOCAL DELIVERY, AND ALL OTHER CUSTOMERS.

INFORMATION SOURCE: M18 AND M23 RECEIPTS AND ISSUES PRODUCTION REPORT, N01DXXM184, N01DXXM234M, AS OF 31 JULY, PLUS MANUAL COUNTS FROM RECEIVING AND TRANSPORTATION.

NOTE: DDLP DID NOT USE MIS FIGURES BECAUSE THE FIRST SEVERAL MONTHS OF FY 94'S MIS STATS CAN NOT BE CERTIFIED AS BEING ACCURATE. DDLP KNOWS THAT THE SDS SOURCES ARE ACCURATE FOR THE YEAR. ALSO, LOCAL DELIVERY TO DDLP IS TO ON DEPOT CUSTOMERS. THEREFORE, LOCAL DELIVERY IS INCLUDED IN THE FIGURES GIVEN.

V.B.25
QUESTION ELIMINATED BY DLA.

V.B.26
QUESTION TO BE ANSWERED BY DDRE. DDLP ATTENDS A SUPPLY CONFERENCE YEARLY WHICH PROVIDES PROJECTED WORKLOAD BY COMMAND. THIS CONFERENCE IS NOT HELD UNTIL THE FALL. THEREFORE, DDLP CAN NOT ANSWER THIS QUESTION.

V.B.27
INFORMATION SOURCE: M18 AND M23 RECEIPTS AND ISSUES PRODUCTION REPORT, N01DXXM184M, N01DXXM234M, AS OF 31 JULY, PLUS MANUAL COUNTS FROM RECEIVING AND TRANSPORTATION. THE FIGURES WERE STRAIGHTLINED FOR AN FY 94 TOTAL FIGURE.

NOTE: DDLP DID NOT USE MIS FIGURES BECAUSE THE FIRST SEVERAL MONTHS OF FY 94'S MIS STATS CAN NOT BE CERTIFIED AS BEING ACCURATE. DDLP KNOWS THAT THE SDS SOURCES ARE ACCURATE FOR THE YEAR.

V.B.28
INFORMATION SOURCE: M18 AND M23 RECEIPTS AND ISSUES PRODUCTION REPORT, N01DXXM184M, N01DXXM234M, AS OF 31 JULY, PLUS MANUAL COUNTS FROM RECEIVING AND TRANSPORTATION. THE FIGURES WERE STRAIGHTLINED FOR AN FY 94 TOTAL FIGURE.

NOTE: DDLP DID NOT USE MIS FIGURES BECAUSE THE FIRST SEVERAL MONTHS OF FY 94'S MIS STATS CAN NOT BE CERTIFIED AS BEING ACCURATE. DDLP KNOWS THAT THE SDS SOURCES ARE ACCURATE FOR THE YEAR.

V.B.29
~~TOTAL # OF TONS SHIPPED IN FY 94: 24,022 TONS~~
questionnaire updated

INFORMATION SOURCE: TONNAGE REPORTS FROM TRANSPORTATION, M18 RECEIPTS AND ISSUES PRODUCTION REPORT.

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V.B.30
TOTAL # OF TONS RECEIVED IN FY 94: ~~31,144 TONS~~ questionnaire updated

THIS BREAKS OUT TO: 1~~2565 TONS - 2ND~~ARY ITEMS
1~~8579 TONS -~~ MAJOR ITEMS

INFORMATION SOURCE: WAREHOUSING DIVISION II MANUAL RECORDS, RECEIVING TALLY SHEETS.

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DDLP

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Equipment Management.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

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V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
61 pcs.	161 pcs.	148 pcs.	121 pcs.

2. Estimated annual maintenance and repair cost per year:

$ 24,512 divided by 7 x 12 = $ 42,021

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DDLP

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

V.B.33
DDLP DID NOT HAVE A COPY OF SOURCE DOCUMENT. HOWEVER, REQUEST THE FOLLOWING SYSTEMS BE GIVEN CONSIDERATION:

DEPOT MAINTENANCE HAZARDOUS MATERIAL MANAGEMENT SYSTEM (DM-HMMS)
JOINT ENGINEERING DATA MANAGEMENT SYSTEM (JEDMICS)
SUPPLY INFORMIX MINI-COMPUTER ON-LINE DATABASES

INFORMATION SOURCE: DDLP SUPPLY SYSTEM ANALYST.

V.B.34
INFORMATION SOURCE: EMACS LISTING AS OF 22 AUG 94, EQUATIONS PROVIDED BY DLA. PLEASE NOTE THAT IF PROPERTY BOOK RECORDS ARE USED, THE TONS OF SUPPORT EQUIPMENT WOULD EQUAL 573.3 TONS. THIS WAS DETERMINED BY USING ITEMS LISTED ON PROPERTY BOOK MINUS THE EMAC EQUIPMENT ITEMS MULTIPLIED BY THE .35 TON FIGURE PROVIDED BY DLA. THIS FIGURE IS SIGNIFICANTLY HIGHER THAN THE FIGURE PROVIDED BY USING THE EQUATION, PLUS IT DOES NOT INCLUDE FURNITURE.

V.B.35
INFORMATION SOURCE: DEPOT EQUIPMENT COORDINATOR EMACS LISTING AS OF: 10 AUG 94.

V.B.36
COVERED STORAGE CURRENTLY OCCUPIED:

579 K GROSS SQ. FT.

UNCOVERED:

OPEN IMPROVED:
869 K NET OCCUPIED SQ. FT.

OPEN UNIMPROVED:

221 K NET OCCUPIED SQ. FT.

THIS FIGURE REPRESENTS 63 K NET SQ. FT. OF VEHICLE STORAGE AND 158 K NET SQ. FT. OF MAGNESIUM COVERED BY GROUND.

INFORMATION SOURCE: 805 REPORT.

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DDLP

V.B.34 EMACS, program Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

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DDLP

V.B.35 EMACS, programs Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

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V.B.37
DDLP PERFORMS THE FOLLOWING UNIQUE MISSIONS:

CLAMSHELTERS - ALL SHELTERS RETURNING FROM SOUTHWEST ASIA WERE TO BE SENT TO DDLP. DDLP IS THE ONLY DEPOT THAT HAS BEEN TASKED WITH STORING AND RECONSTITUTING THE SHELTERS INTO A USEABLE CONDITION.

INFORMATION SOURCE: JOB ORDER LISTING, SCOPE OF WORK BETWEEN AVSCOM AND DDLP.

AVENGER - LETTERKENNY ARMY DEPOT IS CURRENTLY THE ONLY DEPOT PERFORMING MAINTENANCE SUPPORT FOR THE HEAVY AVENGER. DDLP IS THE ONLY DEPOT DOING FINAL PREPARATION AND SHIPPING OF THE HEAVY AVENGERS FOR TOTAL PACKAGE FIELDING.

INFORMATION SOURCE: JOB ORDER LISTING.

PALADIN - LETTERKENNY ARMY DEPOT AND DDLP ARE THE ONLY GOVERNMENT MEMBERS OF THE PALADIN PARTNERSHIP WHO PERFORM WORK ON THE M109A2/A3s FOR UPGRADE TO PALADIN STATUS.

INFORMATION SOURCE: JOB ORDER LISTING, PROPERTY MANAGEMENT PLAN BETWEEN [redacted], LEAD, DDLP, DCM, AND UNITED DEFENSE, DATED 15 MAY 94.

FAASVs - THE FAASVs ARE FIELDED IN CONJUNCTION WITH THE PALADIN. THEREFORE, LEAD AND DDLP ARE THE ONLY DEPOT TO PERFORM THIS WORK.

INFORMATION SOURCE: JOB ORDER LISTING.

PLEASE NOTE THAT DDLP PERFORMS MISSIONS WHICH MAY NOT BE UNIQUE, BUT THE CUSTOMERS ARE UNIQUE. PLEASE REFER TO THE ATTACHED JOB ORDER LISTING IF THERE IS A QUESTION AS TO WHETHER ANY OF DDLP'S REIMBURSABLE WORK SHOULD BE ADDED AS UNIQUE.

V.B.38
AS PER JI[redacted]DDRE-CCC, DDLP HAS NO UNIQUE WAR-TIME CONTINGENCY.

AS PER BOB BLACK, SDSLE-BF, LEAD, DUE TO LETTERKENNY ARMY DEPOT BEING THE CENTER FOR TECHNICAL EXCELLENCE FOR MISSILES, DDLP'S SUPPORT IN A WAR-TIME CONTINGENCY WOULD EXIST. HOWEVER, AT THIS TIME, NO CONCEPTS OF OPERATIONS HAVE BEEN ADDRESSED.

V.B.39
ATTACHED IS A LISTING OF REIMBURSABLE JOB ORDERS UNDER WHICH DDLP IS WORKING.

INFORMATION SOURCE: JOB ORDER LISTING PROVIDED BY DDRE, 17 AUG 94.

V.B.40
QUESTION ELIMINATED BY DLA.

V.B.41.
DDLP SUPPORTS FMS NON-DOD CUSTOMERS. HOWEVER, DLA GUIDANCE WAS TO NOT INCLUDE FMS IN THIS QUESTION. OTHER THAN FMS CUSTOMERS, DDLP DOES NOT SUPPORT ANY NON-DOD CUSTOMERS.

V.B.42
DDLP'S MISSION IS ESSENTIAL TO DOD.

INFORMATION SOURCE: DLA 5805.3

V.B.43
NO OTHER NON-DLA ACTIVITY PERFORMS THE SAME MISSION AS DDLP.

INFORMATION SOURCE: DMRD 902

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ORDER	COSTCODE.	JODESCRIP.....	AUTHFUND.....	BALANCE.....	OLDPCNJON.....	CMDORORG.....	ORGAUTH.....
001	376013000	BRAC,Reg of Gen Sup, LRAD	$149,830.80	$42,873.56	DLA-02L001,DLA-02L063,	LRAD	all
.007	376013000	AVSCOM ROTOR BLADE INSPECTION	$15,714.85	$10,753.49		ATCOM	S,XQ,T
.010	376013000	FMS CASE SR-VNX	$1,383,208.63	1,165,539.08		MICOM	all
.014	376013000	Assem 33 ea M992 FAASV Kits	$8,891.07	$8,891.07	7D2KA4	TACOM	S,V
.022	376013000	MAINTENANCE CLAMSHELTERS	$173,730.24	$2,041.40	DLA-12L058	FORSCOM	E,XQ,S,T
.047	376013000	GLVLLD ASSY	$202,126.22	$188,377.23	DLA-02L020,12L068	MICOM	V
.061	36904	HAWK HELP TPF	$56,140.60	$45,418.46	021064	MICOM	V
.062	376013000	DEPMEDS INSPECT/REPACK RETURNS	$364,680.00	$350,171.51	DLA-02L090,7A2KN3,7A58	MISC	XQ,S
.082	376013000	AMCCOM PKG RIFLES W/BII	$8,628.00	$8,628.00	DLA-12L052	AMCCOM	S,T,XQ
L083	376013000	CCP FOR FMS CASE,KS-YDY-003	$4,530.00	$3,018.99		SEC ASST	V
L084	376013000	CCP FOR FMS CASE TW-YNG-003	$2,197.00	$69.12		Sec Asst	V
L085	376013000	CCP FOR FMS CASE EG-UKB-006	$4,729.00	($1,856.17)		Sec Asst	V
2L086	376013000	CCP FOR FMS CASE JO-VOW-006	$25,247.00	($5,230.90)		Sec Asst	V
2L087	376013000	CCP FOR FMS CASE WS-UQM-003	$2,452.00	($126.88)		Sec Asst	V
2L090	376013000	CCP FOR FMS CASE SP-VJI-005	$7,452.25	($5,416.92)	DLA-12L046	Sec Asst	V
3L013	376013000	PATRIOT SWEEPDOWN -PHASE III	$53,164.38	$19,029.46	DLA-03L038	MICOM	all
3L037	376023000	HAWK CTX Program	$150,000.00	$59,859.93	DLA-12L005	LEAD	V,T,S
3L038	376013000	PATRIOT,M934 VAN	$135,000.00	($2,226.94)	DLA-13L028	MICOM	S,XQ,U
3L041	376013000	Storage and Inventory of Kuwait Material	$31,936.00	$746.66		MICOM	S,V,XQ
3L045	376013000	DNS-Copper	$15,378.00	$1,790.10		Def Nat'l Stkp	S
3L046	376013000	Paint 100-M109A6 Paladin Kits	$81,000.00	$63,561.81		Misc	S,T
3L048	376013000	PATRIOT - CONV,M977 VEHICLES,	$100,000.00	($1,542.11)		MICOM	U,XQ,T,S
3L049	376013000	FMS SR-JBQ-056,Store,Maint,Paint Vehicle	$400,000.00	$305,850.04		MICOM	U,XQ
3L050	376013000	MICOM-CCP for FMS EG-UOQ	$45,000.00	$24,257.53		MICOM	U,XQ,E,S,T
13L051	376013000	MICOM-FMS EG-B-UOA	$420,000.00	$367,158.53		MICOM	all
13L055	376013000	Mainz Army Depot	$50,000.00	$36,583.32		MISC	all

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JOBORDER	COSTCODE.	JODESCRIP.....	AUTHFUND.....	BALANCE.....	OLDPCNJOB.....	[illegible]	[illegible]
13L070	376013000	MICOM Patriot - FMS SR-B-VNX	$13,347.00	$13,306.14		MICOM	S,XQ
13L077	376023000	Prepare VEH (PSV) for shipment	$22,264.00	$8,653.83		LEAD	U,S,XQ,T,
13L078	369023000	CECOM-DEMIL 2NDARY ITEMS(NOT GET WELL)	$205,000.00	$204,038.93		CECOM	all
13L084	376013000	Navy Rep Bldg 370	$5,000.00	$0.00	Use 14L104	MICOM	S
13L088	368013000	PPP&H FOR 2NDARY ITEMS,ABOVE LEVEL "C"	$55,000.00	$3,990.40		CECOM	XQ,S,T,E
13L094	376013000	NAVAIR-Storage and Handling of Equip	$1,063.00	$1,063.00		NAVAIR	E,S
13L095	376013000	MICOM-Doc to Process Deply Msl Sys	$8,000.00	$7,783.78		MICOM	T
13L097	376013000	LEAD-Rewarehousing of Mat Bldg 652	$10,000.00	$1,605.35		LEAD	S,E,T,XQ
13L100	369023000	DEMIL NIKE HERC	$111,323.68	$7,163.79	Only by Permission of	LEAD	S
13L101	376013000	R&R HAWK FMS TW-TGQ-09	$17,820.00	$10,356.19		MICOM	V,S
13L110	369013000	36801 packaging - 195 BATS Airframes	$17,381.00	$17,381.00		US Sim Trng	T,S,XQ
13L114	376013000	ADHOC Support, Paladin Material (MISC)	$112,400.00	$21,552.32	13L017	PM HIP	all
13L121	368013000	PC&H Platoon NSN 1430-01-084-1131	$1,134.80	$880.22		MICOM	XQ,S,T,U
13L127	376013000	Receipt/Repair/Return FMS SN-B-UVK	$4,026.29	($492.59)		Sec Asst	V,T,S
13L130	376023000	FROZEN, DO NOT USE	$28,562.18	($37,333.78)		LEAD	T,XQ
13L137	369023000	DEMIL DECON KITS NSN-4320-01-206-4252	$778.62	$682.70		AMCCOM	S,XQ
13L146	376023000	PC&H for Mine Rakes Clearing	$76,135.00	$0.00		LEAD	S
13L151	376013000	Assemblage Shipments FMS UJO	$200,000.00	$189,779.86		Sec Asst	V,S,E,
14L001	376023000	PC&H For Shipment - Ft. Bliss, TX	$150.00	$49.66		LEAD	S
14L006	376013000	Outloading Nickel	$8,660.00	$5,108.76		Stckpile	S
14L010	376013000	FMS CASE TC-B-UBX	$82,771.49	$72,406.94		SEC ASST	V,S
14L011	369013000	SPECIAL INSPECTIONS,ABOVE LEVEL "C"	$20,000.00	$21,489.52		DGSC	XQ
14L012	376013000	TDY-Personnel to Saudi	$10,263.72	$3,561.25		MICOM	U
14L013	369013000	368013000 PPP&M,Spec.Insp,Above level"C"	$20,000.00	$11,064.62		DESC	XQ,T,S,E
14L016	376023000	PC&H for Hawk	$5,000.00	$4,822.31		LEAD	XQ,S
14L017	351033000	SPEC.COSIS/INSP,2ndary Items, AboveL"C"	$755,000.00	($191,605.41)	36901,36801	ATCOM	XQ,T,S,E
14L020	369013000	TACOM SPEC.INSP/PKG/INV,ABOVE LEVEL "C"	$62,000.00	($62,453.06)	36801	TACOM	XQ,T,S,E

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ORDER	COSTCODE.	JODESCRIP.....	AUTHFUND.....	BALANCE.....	OLDPCNJOB.....	CMDORORG.....	ORGAUTH.....
.001	376013000	BRAC,Reg of Gen Sup, LEAD	$149,830.80	$42,873.56	DLA-02L001,DLA-02L063,	LEAD	all
.007	376013000	AVSCOM ROTOR BLADE INSPECTION	$15,714.85	$10,753.49		ATCOM	S,XQ,T
.010	376013000	FMS CASE SR-VNX	$1,383,208.63	1,165,539.08		MICOM	all
.014	376013000	Assem 33 ea M992 FAASV Kits	$8,891.07	$8,891.07	7D2KA4	TACOM	S,V
.022	376013000	MAINTENANCE CLAMSHELTERS	$173,730.24	$2,041.40	DLA-12L058	FORSCOM	E,XQ,S,T
.047	376013000	GLVLLD ASSY	$202,126.22	$188,377.23	DLA-02L020,12L068	MICOM	V
.061	36904	HAWK HELP TPF	$56,140.60	$45,418.46	021064	MICOM	V
.062	376013000	DEPMEDS INSPECT/REPACK RETURNS	$364,680.00	$350,171.51	DLA-02L090,7A2KN3,7A58	MISC	XQ,S
.082	376013000	AMCCOM PKG RIFLES W/BII	$8,628.00	$8,628.00	DLA-12L052	AMCCOM	S,T,XQ
.083	376013000	CCP FOR FMS CASE,KS-YDY-003	$4,530.00	$3,018.99		SEC ASST	V
.084	376013000	CCP FOR FMS CASE TW-YNG-003	$2,197.00	$69.12		Sec Asst	V
.085	376013000	CCP FOR FMS CASE EG-UKB-006	$4,729.00	($1,856.17)		Sec Asst	V
.086	376013000	CCP FOR FMS CASE JO-VOM-006	$25,247.00	($5,230.90)		Sec Asst	V
.087	376013000	CCP FOR FMS CASE WS-UQM-003	$2,452.00	($126.88)		Sec Asst	V
.090	376013000	CCP FOR FMS CASE SP-VJI-005	$7,452.25	($5,416.92)	DLA-12L046	Sec Asst	V
.013	376013000	PATRIOT SWEEPDOWN -PHASE III	$53,164.38	$19,029.46	DLA-03L038	MICOM	all
.037	376023000	HAWK CTX Program	$150,000.00	$59,859.93	DLA-12L005	LEAD	V,T,S
.038	376013000	PATRIOT,M934 VAN	$135,000.00	($2,226.94)	DLA-13L028	MICOM	S,XQ,U
.041	376013000	Storage and Inventory of Kuwait Material	$31,936.00	$746.66		MICOM	S,V,XQ
.045	376013000	DNS-Copper	$15,378.00	$1,790.10		Def Mat'l Stkp	S
.046	376013000	Paint 100-M109A6 Paladin Kits	$81,000.00	$63,561.81		Misc	S,T
.048	376013000	PATRIOT - CONV,M977 VEHICLES,	$100,000.00	($1,542.11)		MICOM	U,XQ,T,S
.049	376013000	FMS SR-JBQ-056,Store,Maint,Paint Vehicle	$400,000.00	$305,850.04		MICOM	U,XQ
.050	376013000	MICOM-CCP for FMS EG-UOQ	$45,000.00	$24,257.53		MICOM	U,XQ,E,S,T
.051	376013000	MICOM-FMS EG-B-UOA	$420,000.00	$367,158.53		MICOM	all
.055	376013000	Mainz Army Depot	$50,000.00	$36,583.32		MISC	all

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Joborder listing dated 17 Aug 94,CC: D,E,S,T,U,V,XQ,AR,LOS10,PCM

JOBORDER	COSTCODE.	JODESCRIP.....	AUTHFUND.....	BALANCE.....	OLDPCNJON.....	CHDORORG.....	ORGAUTH...
13L070	376013000	MICOM Patriot - FMS SR-B-VNX	$13,347.00	$13,306.14		MICOM	S,XQ
13L077	376023000	Prepare VEH (PSV) for shipment	$22,264.00	$8,653.83		LEAD	U,S,XQ,T,
13L078	369023000	CECOM-DEMIL 2NDARY ITEMS(NOT GET WELL)	$205,000.00	$204,038.93		CECOM	all
13L084	376013000	Navy Rep Bldg 370	$5,000.00	$0.00	Use 14L104	MICOM	S
13L088	368013000	PPP&H FOR 2NDARY ITEMS,ABOVE LEVEL "C"	$55,000.00	$3,990.40		CECOM	XQ,S,T,E
13L094	376013000	NAVAIR-Storage and Handling of Equip	$1,063.00	$1,063.00		NAVAIR	E,S
13L095	376013000	MICOM-Doc to Process Deply Msl Sys	$8,000.00	$7,783.78		MICOM	T
13L097	376013000	LEAD-Rewarehousing of Mat Bldg 652	$10,000.00	$1,605.35		LEAD	S,E,T,XQ
13L100	369023000	DEMIL NIKE HERC	$111,323.68	$7,163.79	Only by Permission of	LEAD	S
13L101	376013000	R&R HAWK FMS TW-TGQ-09	$17,820.00	$10,356.19		MICOM	V,S
13L110	369013000	36801 packaging - 195 BATS Airframes	$17,381.00	$17,381.00		US Sim Trng	T,S,XQ
13L114	376013000	ADHOC Support, Paladin Material (MISC)	$112,400.00	$21,552.32	13L017	PM HIP	all
13L121	368013000	PC&H Platoon NSN 1430-01-084-1131	$1,134.80	$880.22		MICOM	XQ,S,T,U
13L127	376013000	Receipt/Repair/Return FMS SN-B-UVK	$4,026.29	($492.59)		Sec Asst	V,T,S
13L130	376023000	FROZEN, DO NOT USE	$28,562.18	($37,333.78)		LEAD	T,XQ
13L137	369023000	DEMIL DECON KITS NSN-4320-01-206-4252	$778.62	$682.70		AMCCOM	S,XQ
13L146	376023000	PC&H for Mine Rakes Clearing	$76,135.00	$0.00		LEAD	S
13L151	376013000	Assemblage Shipments FMS UJO	$200,000.00	$189,779.86		Sec Asst	V,S,E,
14L001	376023000	PC&H For Shipment - Ft. Bliss, TX	$150.00	$49.66		LEAD	S
14L006	376013000	Outloading Nickel	$8,660.00	$5,108.76		Stckpile	S
14L010	376013000	FMS CASE TC-B-UBX	$82,771.49	$72,406.94		SEC ASST	V,S
14L011	369013000	SPECIAL INSPECTIONS,ABOVE LEVEL "C"	$20,000.00	$21,489.52		DGSC	XQ
14L012	376013000	TDY-Personnel to Saudi	$10,263.72	$3,561.25		MICOM	U
14L013	369013000	368013000 PPP&H,Spec.Insp,Above level"C"	$20,000.00	$11,064.62		DESC	XQ,T,S,E
14L016	376023000	PC&H for Hawk	$5,000.00	$4,822.31		LEAD	XQ,S
14L017	.351033000	SPEC.COSIS/INSP,2ndary Items, AboveL"C"	$755,000.00	($191,605.41)	36901,36801	ATCOM	XQ,T,S,E
14L020	369013000	TACOM SPEC.INSP/PKG/INV,ABOVE LEVEL "C"	$62,000.00	($62,453.06)	36801	TACOM	XQ,T,S,E

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021	376013000	DOIM-FABRICATION OF BOXES	$2,700.00	$561.77		MISC	MISC
023	376023000	PC&H for Shipment to Kirkland AFB	$2,000.00	$1,987.11		LEAD	S
024	376023000	LEAD PC&H for Shipment to China Lake	$5,000.00	$4,951.74		LEAD	S
025	376013000	OUTLOADING OF PACKAGED ZINC	$34,748.98	$34,748.98		STKPILE	S
026	376013000	THDE-PKG/Rcvg Support Bldg 431	$5,000.00	$126.53		MISC	S,T
027	376013000	ARMY RESERVE 1ST ARMY STOCK	$87,826.00	$33,168.21		MISC	S,XQ
030	368013000	369013000,DISC PPP&M/SPEC INSP,ABOVEL"C"	$20,000.00	$4,672.63		MISC	XQ,S,E
031	368013000	36901,DCSC PPP&M/SPECIAL INSP ABOVEL"C"	$20,000.00	$1,959.37		MISC	XQ,S,E
036	369023000	DEMIL $-Spec NSN's,M52 Shelters,gas mask	$63,831.38	$41,679.60		AMCCOM	U,S,XQ
037	376013000	AVENGER-INST. OF CAGES FOR SHPMT	$150,000.00	$101,202.26		MICOM	U,XQ,T
038	368013000	PPP&M FOR FMS SHIPMENTS	$52,914.00	($22,371.52)		AMCCOM	S,XQ,E,T
L039	369013000	SPECIAL INSPECTIONS	$0.00	$0.00		AMCCOM	XQ
L040	368013000	PPP&M (Above Level "C")	$0.00	$0.00	14L035	AMCCOM	S,E
L041	376023000	Bldg 320 Support to LEAD Maint	$144,055.63	($323,999.34)	04L207	LEAD	U,XQ
L042	369023000	DEMIL 2NDARY ITEMS	$44,102.00	($1,161.69)	13L085	MICOM	All
L043	369023000	DEMIL-M114,M101A1	$42,496.79	$23,366.92		AMCCOM	XQ,U
L044	376013000	Processing Storage of 4 EA Buses	$10,627.00	$6,897.33	03L054	AMCCOM	XQ,U
L045	376013000	DISPOSAL OF CC"HMATERIAL, KUWAIT STORAGE	$2,782.55	$429.01		SEC ASST	S,V
L050	376013000	Patriot-Staging Support M977 Vehicles	$500,000.00	$494,689.97		MICOM	U,XQ
L051	376023000	Packaging of Egypt Fabricated Items	$1,500.00	$542.61		Lead D/M	T,S,XQ
L052	376013000	Support for ATCOM Product Sampling-APC	$6,422.70	$155.16		APC	XQ
L055	376023000	PC&H for 40 ea HAWK R&R,FMS NO-B-VHK	$8,197.20	$4,317.48		LEAD	T,V
L056	376013000	U.S. ARMY SPACE - TENCAP PROGRAM	$90,000.00	$78,331.97	12L056	MISC	V,T
L062	376013000	Disass 200 ea Smoke Gren Laun, YD0088	$6,670.80	$2,522.13		Abrams PM	XQ,S,T
L066	376013000	CECOM Set Assby Tool kits	$668.60	($263.06)		CECOM	S
L067	376023000	Mine Clearing Rakes	$36,412.32	$27,526.45		LEAD	S,T
L069	376013000	CECOM Set Assby	$300,000.00	$108,060.35	13L021	CECOM	S

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071	399728	BRAC-Rewhsg from Bldg 426	$100,000.00	$7,018.12	04L004	MISC	S,T
L075	369023000	DEMIL Secondary Items	$20,254.00	($2,970.03)		AMCCOM	S,XQ
076	376013000	SUPPORT TO MIPA-C	$4,400.00	$1,126.15	13L076	MISC	T
077	369043000	SENS Fielding 146th	$45,222.60	$28,619.20		CECOM	all
078	369043000	SENS Fielding 35th	$49,539.83	$40,498.57		CECOM	ALL
079	369043000	SENS Fielding 319th	$52,194.75	$52,053.72		CECOM	all
081	376013000	Upgrade 2 HMMWV's/CCG to CCA	$823.98	$823.98		TACOM	S,XQ,T
082	376013000	Pkg two craft Kits	$3,000.00	$1,962.05		MISC	S,XQ,T
083	367613000	STG & Maint of 414 EA M1097 HMMWV	$130,131.90	$129,825.52	Cost Estimate #212	MICOM	U,XQ,S
084	368013000	PPP&H above level "C" and Special Inspec	$40,000.00	$5,816.25	12L049	MICOM	S,S,XQ
085	376023000	PC&H to level A - 210 Trans	$51,240.00	$51,099.42	Cost Est. (#97&102)	LEAD	S
086	376013000	Patriot - Painting M931A2 Trucks	$28,861.38	$3,098.67	Cost estimate (#237)	MICOM	U,S,XQ,SS
087	376013000	Patriot - Painting M931A2 Trucks	$4,760.23	$2,056.35	Cost Estimate (#237)	MICOM	U,S,XQ,SS
088	376013000	Patriot - Painting M931A2 Trucks	$28,561.38	$7,409.75	Cost estimate (#237)	MICOM	U,S,XQ,SS
089	376013000	Patriot - Painting M931A2 Trucks	$9,520.46	$2,836.81	Cost estimate (#237)	MICOM	U,S,XQ,SS
090	376013000	PC&H of HQ DESCOM EQUIP- Bill Walker	$40,000.00	$38,842.37	none	AMCCOM	S,T
091	376023000	PC&H for Prog Sec Mgr - A. Shope only	$100,000.00	$100,000.00		LEAD	V (only)
092	376013000	FAASV Service	$6,525.00	$6,294.08	Cost Estimate (#250)	TACOM	S
093	376013000	FAASV M992	$8,409.50	$8,409.50	Cost Estimate (#250)	TACOM	S
094	369023000	DEMIL 144,364 kits NSN6910-01101-1768	$157,050.00	$92,693.22		AMCCOM	SH
097	376013000	Test Firing M109A2 Howitzer	$32,415.00	$32,331.03	Cost estimate #241	376013000	U
L100	376013000	COSIS of 2ndary items - GMB	$1,360.00	$1,360.00		MISC	
L101	369043000	Paint 2 1/2 ton trucks	$8,106.60	$2,274.63	Cost estimate #263	MISC	U,SS
L103	36902	Demil weapons and Parts, Just Cause	$272,193.00	$225,157.13		MISC	S,T,XQ
L104	37601	PC&H in Support of Maint-D1478857D1HP	$5,000.00	$4,992.84	13L084,NAVAIR,AL Toll	MICOM	all
L105	37601	PC&H HAWK	$485.70	$346.51	Cost estimate #272	MICOM	V,S
L106	376013000	Dissy NSN 1040-99-965-8029	$2,200.00	$2,200.00	Cost Estimate #267	AMCCOM	S

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021	376013000	DOIM-FABRICATION OF BOXES	$2,700.00	$561.77		MISC	MISC
023	376023000	PC&H for Shipment to Kirkland AFB	$2,000.00	$1,987.11		LEAD	S
024	376023000	LEAD PC&H for Shipment to China Lake	$5,000.00	$4,951.74		LEAD	S
025	376013000	OUTLOADING OF PACKAGED ZINC	$34,748.98	$34,748.98		STKPILE	S
026	376013000	TMDE-PKG/Rcvg Support Bldg 431	$5,000.00	$126.53		MISC	S,T
027	376013000	ARMY RESERVE 1ST ARMY STOCK	$87,826.00	$33,168.21		MISC	S,XQ
030	368013000	369013000,DISC PPP&H/SPEC INSP,ABOVEL"C"	$20,000.00	$4,672.63		MISC	XQ,S,E
031	368013000	36901,DCSC PPP&H/SPECIAL INSP ABOVEL"C"	$20,000.00	$1,959.37		MISC	XQ,S,E
036	369023000	DEMIL $-Spec NSN's,M52 Shelters,gas mask	$63,831.38	$41,679.60		AMCCOM	U,S,XQ
037	376013000	AVENGER-INST. OF CAGES FOR SHPMT	$150,000.00	$101,202.26		MICOM	U,XQ,T
038	368013000	PPP&H FOR FMS SHIPMENTS	$52,914.00	($22,371.52)		AMCCOM	S,XQ,E,T
039	369013000	SPECIAL INSPECTIONS	$0.00	$0.00		AMCCOM	XQ
040	368013000	PPP&H (Above Level "C")	$0.00	$0.00	14L035	AMCCOM	S,E
041	376023000	Bldg 320 Support to LEAD Maint	$144,055.63	($323,999.34)	04L207	LEAD	U,XQ
L042	369023000	DEMIL 2NDARY ITEMS	$44,102.00	($1,161.69)	13L085	MICOM	All
L043	369023000	DEMIL-M114,M101A1	$42,496.79	$23,366.92		AMCCOM	XQ,U
L044	376013000	Processing Storage of 4 EA Buses	$10,627.00	$6,897.33	03L054	AMCCOM	XQ,U
L045	376013000	DISPOSAL OF CC"MMATERIAL, KUWAIT STORAGE	$2,782.55	$429.01		SEC ASST	S,V
L050	376013000	Patriot-Staging Support M977 Vehicles	$500,000.00	$494,689.97		MICOM	U,XQ
L051	376023000	Packaging of Egypt Fabricated Items	$1,500.00	$542.61		Lead D/M	T,S,XQ
L052	376013000	Support for ATCOM Product Sampling-APC	$4,422.70	$155.16		APC	XQ
L055	376023000	PC&H for 40 ea HAWK R&R,FMS NO-B-VHK	$8,197.20	$4,317.48		LEAD	T,V
L056	376013000	U.S. ARMY SPACE - TENCAP PROGRAM	$90,000.00	$78,331.97	12L056	MISC	V,T
L062	376013000	Disass 200 ea Smoke Gren Laun, YD0088	$6,670.80	$2,522.13		Abrams PM	XQ,S,T
L066	376013000	CECOM Set Assby Tool kits	$668.60	($263.06)		CECOM	S
L067	376023000	Mine Clearing Rakes	$36,412.32	$27,526.45		LEAD	S,T
L069	376013000	CECOM Set Assby	$300,000.00	$108,060.35	13L021	CECOM	S

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071	399728	BRAC-Rewhsg from Bldg 426	$100,000.00	$7,018.12	04L004	MISC	S,T
075	369023000	DEMIL Secondary Items	$20,254.00	($2,970.03)		AMCCOM	S,XQ
076	376013000	SUPPORT TO MIPA-C	$4,400.00	$1,126.15	13L076	MISC	T
077	369043000	SENS Fielding 146th	$45,222.60	$28,619.20		CECOM	all
078	369043000	SENS Fielding 35th	$49,539.83	$40,498.57		CECOM	ALL
079	369043000	SENS Fielding 319th	$52,194.75	$52,053.72		CECOM	all
081	376013000	Upgrade 2 HMMWV's/CCG to CCA	$823.98	$823.98		TACOM	S,XQ,T
082	376013000	Pkg two craft Kits	$3,000.00	$1,962.05		MISC	S,XQ,T
083	367613000	STG & Maint of 414 EA M1097 HMMWV	$130,131.90	$129,825.52	Cost Estimate #212	MICOM	U,XQ,S
084	368013000	PPP&H above level "C" and Special Inspec	$40,000.00	$5,816.25	12L049	MICOM	S,H,XQ
085	376023000	PC&H to level A - 210 Trans	$51,240.00	$51,099.42	Cost Est. (#97&102)	LEAD	S
086	376013000	Patriot - Painting M931A2 Trucks	$28,561.38	$3,098.67	Cost estimate (#237)	MICOM	U,S,XQ,SS
087	376013000	Patriot - Painting M931A2 Trucks	$4,760.23	$2,056.35	Cost Estimate (#237)	MICOM	U,S,XQ,SS
088	376013000	Patriot - Painting M931A2 Trucks	$28,561.38	$7,409.75	Cost estimate (#237)	MICOM	U,S,XQ,SS
089	376013000	Patriot - Painting M931A2 Trucks	$9,520.46	$2,836.81	Cost estimate (#237)	MICOM	U,S,XQ,SS
090	376013000	PC&H of HQ DESCOM EQUIP- Bill Walker	$40,000.00	$38,842.37	none	AMCCOM	S,T
L091	376023000	PC&H for Prog Sec Mgr - A. Shope only	$100,000.00	$100,000.00		LEAD	V (only)
L092	376013000	FAASV Service	$6,525.00	$6,294.08	Cost Estimate (#250)	TACOM	S
L093	376013000	FAASV M992	$8,409.50	$8,409.50	Cost Estimate (#250)	TACOM	S
L094	369023000	DEMIL 144,364 kits NSN6910-01101-1768	$157,050.00	$92,693.22		AMCCOM	SH
L097	376013000	Test Firing M109A2 Howitzer	$32,415.00	$32,331.03	Cost estimate #241	376013000	U
L100	376013000	COSIS of 2ndary items - GMB	$1,360.00	$1,360.00		MISC	
L101	369043000	Paint 2 1/2 ton trucks	$8,106.60	$2,274.63	Cost estimate #263	MISC	U,SS
L103	36902	Demil weapons and Parts, Just Cause	$272,193.00	$225,157.13		MISC	S,T,XQ
L104	37601	PC&H in Support of Maint-D1478857D1HP	$5,000.00	$4,992.84	13L084,NAVAIR,AL Toll	MICOM	all
L105	37601	PC&H HAWK	$485.70	$346.51	Cost estimate #272	MICOM	V,S
L106	376013000	Dissy NSN 1040-99-965-8029	$2,200.00	$2,200.00	Cost Estimate #267	AMCCOM	S

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14L107	376013000	SPT for FMS Case TW-B-YRR	$31,104.00	$31,104.00		MICOM	V,S
14L108	376023000	Prep Of Frames & Skids For Shipmnt to CA	$310.00	$310.00		LEAD	T,S
14L111	368013000	DGSC-Overpack of Haz Mat	$14,500.00	$14,500.00	04L020,CE #286	MISC	SH
14L112	376023000	Bldg 320 Support to Maint Veh Movement	$108,000.00	$108,000.00	CE#225	LEAD	U
14L113	376023000	Preserv.& Pkg of M578,M109A2/A3 & BII	$183,973.50	$183,973.50	Cost Estimate #277	LEAD	U,S,XQ
14L114	36902	DEMIL 676 M6 Gas Particulate Filter Un.	$91,716.97	$91,716.97	Cost Estimate #288	AMCCOM	S,XQ
14L115	376023000	Issue,Pkg,assets to China Lake	$7,380.76	$7,380.76	Cost estimate #255	LEAD	S,T,V,U,XQ

CLOSED JON'S
14L070
14L080
14L096
14L102
14L018
14L300thru14L322 (Use cost code 99721) PROJECT CODES HAVE BEEN IDENTIFIED TO ALL DIVISIONS FOR MISSILE SYSTEMS.

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Please no ...

BRAC 95 - CLOSE HOLD

also Haiti - 04HATL - Project code?

FY94 DDLP JOB ORDER NUMBERS
NON REIMBURSABLE

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JON	COSTCODE	JOB ORDER DESCRIPTION	OLD JON	
04L001	37601	STOCKPILE - COMPLETION OF NICKLE PROJECT	13L023	
04L005	AS ASSGN	SNOW REMOVAL		
04L006	AS ASSGN	SHPMT OF ROAD SALT FOR FEMA		
04L012	AS ASSGN	DESERT STORM - MAJOR ITEM SUPPORT	03L012	X
04L013	37601	CANADA ZMQ (AMCCOM)		X
04L014	37601	SAUDI ARABIA WEW (AMCCOM)		X
04L015	37601	SPAIN VGJ (MICOM)		
04L016	37601	ISRAEL X4E (MICOM)		
04L017	37601	KOREA YAF (MICOM)		
04L018	37601	JORDAN VOF (MICOM)		
04L019	35301	REWAREHOUSING OF HAZ MATERIAL		
04L022	37601	STOCKPILE - BANDING/WEIGHING/OUTLOADING OF LEAD (PROJECT TO START APPROX. 8/22/94)		
04L062	35301	DLA SPECIAL GAO VISIT/CLEANUP (REWAREHOUSING ONLY)	03L062	
04L095	32201/ 32101 35801 (TV ONLY)	FIELD RETURNS - DIVERSION FROM DDRE/DDSP ONLY	03L095	
04L200	37602	STORAGE OPERATIONS - ISSA (11M ONLY)	E, S, U, V, T	
04L201	37602	INTRADEPOT MOVES - ISSA (11M ONLY)	S	

DDLP - KM

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14L107	376013000	SPT for FMS Case TW-B-YRR	$31,104.00	$31,104.00		MICOM	V,S
14L108	376023000	Prep Of Frames & Skids For Shipmnt to CA	$310.00	$310.00		LEAD	T,S
14L111	368013000	DGSC-Overpack of Haz Mat	$14,500.00	$14,500.00	04L020,CE #286	MISC	SH
14L112	376023000	Bldg 320 Support to Maint Veh Movement	$108,000.00	$108,000.00	CE#225	LEAD	U
14L113	376023000	Preserv.& Pkg of M578,M109A2/A3 & BII	$183,973.50	$183,973.50	Cost Estimate #277	LEAD	U,S,XQ
14L114	36902	DEMIL 676 M6 Gas Particulate Filter Un.	$91,716.97	$91,716.97	Cost Estimate #288	AMCCOM	S,XQ
14L115	376023000	Issue,Pkg,assets to China Lake	$7,380.76	$7,380.76	Cost estimate #255	LEAD	S,T,V,U,XQ

CLOSED JON'S
14L070
14L080
14L096
14L102
14L018
14L300thru14L322 (Use cost code 99721) PROJECT CODES HAVE BEEN IDENTIFIED TO ALL DIVISIONS FOR MISSILE SYSTEMS.

DDLP - KM

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Please no[illegible]

BRAC 95 - CLOSE HOLD

also Haiti - Ø4HATL - Project code?

FY94 DDLP JOB ORDER NUMBERS
NON REIMBURSABLE

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JON	COSTCODE	JOB ORDER DESCRIPTION	OLD JON	
04L001	37601	STOCKPILE - COMPLETION OF NICKLE PROJECT	13L023	
04L005	AS ASSGN	SNOW REMOVAL		c
04L006	AS ASSGN	SHPMT OF ROAD SALT FOR FEMA		✓
04L012	AS ASSGN	DESERT STORM - MAJOR ITEM SUPPORT	03L012	X
04L013	37601	CANADA ZMQ (AMCCOM)		X
04L014	37601	SAUDI ARABIA WEW (AMCCOM)		X
04L015	37601	SPAIN VGJ (MICOM)		
04L016	37601	ISRAEL X4E (MICOM)		
04L017	37601	KOREA YAF (MICOM)		
04L018	37601	JORDAN VOF (MICOM)		
04L019	35301	REWAREHOUSING OF HAZ MATERIAL		
04L022	37601	STOCKPILE - BANDING/WEIGHING/OUTLOADING OF LEAD (PROJECT TO START APPROX. 8/22/94)		
04L062	35301	DLA SPECIAL GAO VISIT/CLEANUP (REWAREHOUSING ONLY)	03L062	
04L095	32201/ 32101 35801 (TV ONLY)	FIELD RETURNS - DIVERSION FROM DDRE/DDSP ONLY	03L095	
04L200	37602	STORAGE OPERATIONS - ISSA (11M ONLY)	E, S, U, V, T	
04L201	37602	INTRADEPOT MOVES - ISSA (11M ONLY)	S	

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04L202	37601	INTRADEPOT MOVES - ISSA (ISA ONLY)	E, T 22 DEC 1994
04L203	37601	HANDLING CO-LOCATED STOCK - ISSA (ISA ONLY)	E
04L204	37601	OUT OF ORDINARY RECEIPT PROCESSING - ISSA (ISA ONLY)	E
04L205	37601	RECEIPT INSPECTION - DISCREPANCY - ISSA (ISA ONLY)	Q
04L206	37601	RECEIPT PROCESSING DIRECT DELIVERY MATERIAL - ISSA (ISA ONLY)	E
04L208	37601	PPP&M SHOP EQUIP - TURN IN - ISSA (ISA ONLY)	T
04L209	37601	SPECIAL INVENTORIES - QUALITY SUPPORT ISSA - (ISA ONLY)	S, V, Q
04L210	37602	SPECIAL INVENTORIES - QUALITY SUPPORT ISSA - (11M ONLY)	Q
04L211	37601	PACKING, CRATING & HANDLING - ISSA (ISA ONLY)	T
04L212	37602	PACKING, CRATING & HANDLING - ISSA (11M ONLY)	T
04L213	37601	PACKING, CRATING & HANDLING - ISSA (OFF-LINE/DEPOT ONLY)	E,S,Q,T
04L214	37601	TRANSPORTATION SUPPORT - ISSA (ISA ONLY)	T
04L215	37602	TRANSPORTATION SUPPORT - ISSA (11M ONLY)	T
04L216	37601	TRANSPORTATION SUPPORT - ISSA (OFF-LINE ONLY)	T
04L217	37601	TRANSPORTATION SUPPORT - ISSA (TRAVEL ORDER/PASSPORT PROCESSING)	T
04L218	37601	EQUIPMENT (CRANE) OPERATIONS - ISSA	U

NOTE: ISSA - INTERSERVICE SUPPORT AGREEMENT

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04TRVL	AS ASSGN	JOB ORDER TO BE USED ON TRAVEL ORDERS	03TRVL
04BRAC	AS ASSGN	BASE REALIGNMENT AND CLOSURE	03BRAC
04409DH	AS ASSGN	SUPPORT TO RWANDA OPERATIONS	
04DRUG	AS ASSGN	DRUG TESTING	03DRUG
04IMPL	99722	BRAC IMPLEMENTATION SUPPORT	
04IRAN	AS ASSGN	STATE DEPARTMENT REQUEST FOR DATA - IRAN FMS	
04BTRV	99721	BRAC RELATED TRAVEL	
04RWAN	AS ASSGN	PEACKEEPING - PROJECT CODE F2K	
04HATI	AS ASSGN	HAITI - PROJECT CODE 9DG	

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NFFE WG UNION

04L601	GRIEVANCE/ARBITRATION/COMPLAINTS - UNION REP.
04L602	GRIEVANCE/ARBITRATION/COMPLAINTS - EMP. REP.
04L603	BASIC RENEG. OR REOPENER NEG.
04L604	MID-TERM NEG.
04L605	ON-GOING LABOR MANAGEMENT RELATIONS
04L606	FILING GRIEVANCES
04L607	HOURS BANK (INVESTIGATION AND/OR PREP. OF GRIEVANCE/ARBITRATION, ETC)

NFFE GS UNION

04L701	GRIEVANCE/ARBITRATION/COMPLAINTS - UNION REP.
04L702	GRIEVANCE/ARBITRATION/COMPLAINTS - EMP. REP.
04L703	BASIC RENEG. OR REOPENER NEG.
04L704	MID-TERM NEG.
04L705	ON-GOING LABOR MANAGEMENT RELATIONS
04L706	FILING GRIEVANCES
04L707	HOURS BANK (INVESTIGATION AND/OR PREP. OF GRIEVANCE/ARBITRATION, ETC.)

EEO DUTIES

04L801	EEO COUNSELOR
04L802	EEO/FWP MEETINGS
04L803	EEO COMPLAINTS

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V.B.44
DDLP'S MILCON PROJECT THAT IS CURRENTLY IN PROCESS THAT WILL INCREASE STORAGE CAPACITY WILL BE THE HAZARDOUS MATERIALS BUILDING.

HAZARDOUS STORAGE WAREHOUSE:

19955 N.S.F.
741599 T.C.F.
287614 A.C.F.

RADIOACTIVE WASTE BUILDING:

1058 N.S.F.
33354 T.C.F.
16752 A.C.F.

INFORMATION SOURCE: HAZARDOUS MATERIAL FLOOR PLAN, FROM PROPOSED FLOOR PLAN LAYOUT, AS OF 1 SEP 94.

V.B.45
ALTHOUGH DDLP CURRENTLY HAS MILCON PROJECTS THAT ARE FUNDED OR IN PROCESS, THERE ARE NO MILCON PROJECTS WHICH WILL INCREASE DDLP'S THRUPUT CAPACITY.

INFORMATION SOURCE: DDRE 5 YEAR PLAN, REGIONAL MILCON LIST

V.B.46
DDLP DOES NOT HAVE THE CAPABILITY TO EXPAND IN CUBE.

INFORMATION SOURCE: DDLP STORAGE SPECIALIST.

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V.B.47
MAXIMUM DAILY THRUPUT CAPABILITY

FUNDED MODERNIZATION PROJECTS THRU FY 95 (PER DAVE WILE): NONE

RECEIPTS.

BIN LINES IN:	808
BULK LINES IN:	496
TOTAL LINES IN:	1304
TOTAL EACHES IN:	136

METHODOLOGY: USING THE PAST 2 YEARS WORKLOAD HISTORY, DDLP DEVELOPED AN AVERAGE LINES PER DAY WORKED. INFORMATION PROVIDED BY RECEIVING WAS THAT 5 SITES WERE MANNED ON A DAILY BASIS. DDLP THEN DIVIDED THE AVERAGE DAILY WORKLOAD BY THE NUMBER OF SITES TO DEVELOP AN AVERAGE WORKLOAD PER SITE. RECEIVING INFORMATION ALSO PROVIDED THAT DURING A SUSTAINED PERIOD OF TIME, 8 WORKSITES WOULD BE AVAILABLE TO BE MANNED. DDLP THEN TOOK THE AVERAGE WORKLOAD PER WORKSITE TIMES THE NUMBER OF WORKSITES AVAILABLE DURING THIS PERIOD.

INFORMATION SOURCE: M18/M23 RECEIPTS AND ISSUES PRODUCTION REPORT FOR FY 93 AND FY 94 STRAIGHTLINED OUT, TESTIMONY PROVIDED BY PRODUCT RECEIPT EVALUATION DIVISION, CALENDAR.

ISSUES.

BIN LINES OUT:	1298
BULK LINES OUT:	590
TOTAL LINES OUT:	1888
TOTAL EACHES OUT:	118

METHODOLOGY: USING THE PAST 2 YEARS WORKLOAD HISTORY, DDLP DEVELOPED AN AVERAGE LINES PER DAY WORKED. INFORMATION PROVIDED BY PACKAGING WAS THAT 42 PACKING SITES WERE MANNED ON A DAILY BASIS. DDLP THEN DIVIDED THE AVERAGE DAILY WORKLOAD BY THE NUMBER OF SITES TO DEVELOP AN AVERAGE WORKLOAD PER SITE. PACKAGING INFORMATION ALSO PROVIDED THAT DURING A SUSTAINED PERIOD OF TIME, 59 WORKSITES WOULD BE AVAILABLE TO BE MANNED. DDLP THEN TOOK THE AVERAGE WORKLOAD PER WORKSITE TIMES THE NUMBER OF WORKSITES AVAILABLE DURING THIS PERIOD.

INFORMATION SOURCE: M18/M23 RECEIPTS AND ISSUES PRODUCTION REPORT FOR FY 93 AND FY 94 STRAIGHTLINED OUT, TESTIMONY PROVIDED BY PACKAGING BRANCH, CALENDAR.

BRAC 95 - CLOSE HOLD
DDLP

V-B 48

Maximum surge thruput capacity to accomodate contigency mobilization

	1ST SHIFT	2ND SHIFT
RECEIPTS		
Bin Lines In:	1010	1010
Bulk Lines In:	620	620
Total Lines In:	1630	1630
Total Eaches In:	170	170

METHODOLOGY: Methodology used was the same as in V-B 47 except that for receipts under a surge situation, 10 worksites could be manned. Therefore, DDLP took the average workload per worksite figure developed in V-B 47, and multiplied that by 10 worksites. Finally, DDLP doubled that figure for a second 8 hour shift.

INFORMATION SOURCE:. Figures developed for V-B 47, testimony provided by product receipt evaluation division.

	1ST SHIFT	2ND SHIFT
ISSUES		
Bin Lines Out:	1584	1584
Bulk Lines Out:	720	720
Total Lines Out:	2304	2304
Total Eaches Out:	144	144

METHODOLOGY: Methodology used was the same as for V-B 47, except that for packaging under a surge situation, 72 worksites could be manned. Therefore, DDLP took the average workload per worksite figure developed in V-B 47, and multiplied that by 72 worksites. Finally, DDLP doubled that figure for a second 8 hour shift.

INFORMATION SOURCE: Figures developed for V-B 47, testimony provided by packaging branch.

NOTE: V-B 47 and V-B 48 are both answered considering equipment currently available to DDLP.

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BRAC 95 - CLOSE HOLD

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V.B.49
INFORMATION SOURCE: DEPARTMENT OF PUBLIC WORKS ENVIRONMENTAL MANAGEMENT DIVISION, ENVIRONMENTAL COMPLIANCE BRANCH [redacted]

V.B.50
NOT APPLICABLE TO DDLP AS CONVEYED IN DLA BRAC MEETINGS.

[redacted]

DDLP - KM

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V.B.51

QUESTION ELIMINATED BY DLA, HOWEVER, DDLP PROVIDES THE FOLLOWING RESPONSE.

[redacted]

SUPPLY INFORMIX MINI-COMPUTER ON-LIND DATABASE FUNDING COSTS ARE INCLUDED IN THE ADP PORTION OF THE ISSA BETWEEN LEAD AND DDLP. NO DETAILED COST BREAKOUT EXISTS. SPECIFIC CHARGES TO DDLP ASSOCIATED WITH THE SPERRY USAGE ARE AS FOLLOWS:

INFORMIX SOFTWARE COSTS.	$3615/PER YEAR
MAINTENANCE HARDWARE COSTS	$8292/PER YEAR
SPERRY DATABASE PROGRAMMING	$381

INFORMATION SOURCE. [redacted] LEAD, SDSLE-DR, RESOURCES/ LOGISTICS AND PLANS DIVISION.

V.B.52

AS PER GUIDANCE PROVIDED 1 SEP 94, ANSWER HAS BEEN REVISED TO:

170801130.30 POUNDS OF STOCK AS OF 31 JUL 94
MINUS 8830710.86 POUNDS OF ISA STOCK
EQUALS 161970469.44 POUNDS OF MISSION STOCK

DIVIDED BY 2000 POUNDS PER TON = 80985.23 TONS OF MISSION STOCK

X .24/PER MILE = $19436.46 PER MILE FOR MOVEMENT OF ALL DDLP MISSION STOCK.

INFORMATION SOURCE: DEFENSE DISTRIBUTION DEPOT LETTERKENNY FREIGHT TRAFFIC REPORT, FOR PERIOD ENDING 1 JUL 94, OWNER ASSETS SUMMARY LISTING, AS OF 31 JUL 94.

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V.B.53

COST FOR MOVEMENT OF SECONDARY ITEMS PER TON: $510.27 PER TON

INFORMATION SOURCE: EQUATION PROVIDED BY DDRE, 7TH Q&A SUMMARY, M18 RECEIPTS AND ISSUES REPORT, TONNAGE REPORT.

COST FOR MOVEMENT OF MAJOR ITEMS PER TON: $86.26 PER TON

INFORMATION SOURCE: EQUATION PROVIDED BY DDRE, 29 AUG 94, COSTS PROVIDED BY DDRE FROM DDRE 48 REPORT, TONNAGE REPORT, RECEIPTS AND ISSUES PRODUCTION REPORT.

AS PER QUESTION V.B.52, THE TONS OF MISSION STOCK IS 80985 TONS.

ISSUE COSTS:

MAJOR END ITEMS:	$	99282	(48 REPORT)
SECONDARY ITEMS:	$	7566332	(M18 x $29/LINE)
TOTAL:	$	7665614	

ISSUE TONS:

MAJOR END ITEMS:	1151	(TONNAGE REP.)
SECONDARY ITEMS:	14828	(TONNAGE REP.)
TOTAL:	15979	

$ 7665614 DIVIDED BY 15979 TONS SHIPPED = $479.73 PER TON COST

$479.73 TIMES 80985 TONS OF MISSION STOCK = $38850934.05 TO PICK/PACK MISSION STOCK AT DDLP.

INFORMATION SOURCE: 48 REPORT PROVIDED BY DDRE, AS OF 31 JUL 94, M18 RECEIPTS AND ISSUES REPORT, AS OF 31 JUL 94, TONNAGE REPORT, AS OF 31 JUL 94.

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SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDLP

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	110,000	1,370,000	58,000	784,000
Bulk-Covered	1,897,000	23,445,000	1,439,000	17,728,000
Bulk-Open Improved	2,617,000	2,617,000	869,000	8,690,000
Bulk-Open Unimproved	221,000	2,210,000	221,000	2,210,000
Freeze and Chill	NA	NA	NA	NA
Hazardous Covered	25,000	335,000	18,000	242,000
Hazardous-Open	NA	NA	NA	NA
Subsistence	NA	NA	NA	NA

SOURCE: 30 Sep 94 805 Report

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PART V-B
DDMT

Includes changes as of 10/14/94

changes to 10/27/94

changed 11/10/94

changes to 22 DEC 1994

ATA CALL FOR DEFENSE DISTRIBUTION DEPOTS
ection V

NOV 11 1994

DEC 22 1994

Depot Name? DDMT
(Use 4-letter abbreviation e.g. DDOU)

ies # Item

1. "Unique" operational facilities? Y/N: YES
If yes, complete table below

list/describe facilities	NSF	TCF	ACF	CCF	replacement cost
Subsistence Bldg 229/1-5	67,748	1,219,464	948,472	618,406	$5,732,389
Subsistence Bldg 349/1-5	67,997	1,223,946	951,958	856,762	$5,291,955
Subsistence Bldg 350/1-5	66,895	1,204,110	936,530	889,703	$5,291,955
Subsistence Bldg 449/1-5	102,340	1,842,120	1,432,760	1,432,760	$5,291,955
Medical Chill Bldg 359/4	4,221	38,206	38,206	34,385	$10,269,164
Med Temp Controlled 560/1-2	41,048	926,340	926,340	426,202	$9,160,040
Flammable Storage Bldg 319	7,491	55,587	55,587	44,572	$1,726,429
SEE ATTACHED					

.2. Any "one of a kind" facilities? Y/N: SEE ATTACHED

.3. Describe facilities, explain why "one of a kind" & "unique" facilities are at your depot
(Use a separate sheet of paper - Clearly identify the question number with your answer)

SEE ATTACHED

Please Return to the Top of the Screen and Go To the RIGHT

Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	DDMT

V.4. **Distance in miles from depot to**

SEE ATTACHED FOR ADDITIONAL INFO

	miles
rail?	0
water?	10
surface?	0
air?	3

V.5. **Any collacted activities that directly benefit from the depot's current location?** Y/N: **YES**

If yes, list and describe benefits

Source: IntraService Support Agreement
Agreement No: SW3500-91200-020

activities	benefits
DRMO	Calibration of precision
	Instruments.

V.6. **List MAJOR depot customers within 100 miles**

Source: F127 Report for July 94
Top 20 Customers.

MAJOR customers	MAJOR customers
Millington, TN	
The following additional major customers are over	
300 miles from DDMT:	
Great Lakes, IL	Ft. Leonardwood, MO
Ft. Sill, OK	Norfolk, VA (NSC) (1MJ)
Jacksonville, FL	Ft. Knox, KY
Ft. Hood, TX	Ft. Polk, LA
Gulfport, MS	
Philadelphia, PA (DPSC)	List continues on
Charleston, SC (F&ISC)	question VB7 below.

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

Source: F127 Report for July 94
Top 20 Customers.

* Shipments can be delivered next day by truck.

MAJOR customers	MAJOR customers
Ft. Leonardwood, MO	
Ft. Campbell, KY	
List continues from above for customers	
over 300 miles:	
Ft. Benning, GA	Ft. Riley, KY*
Oakland, CA (3DK)	San Antonio,TX
New Cumb, PA (DDSP)	(Lackland AFB)*
Ft. Bliss, TX	
Norfolk, VA (FISC)	

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Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	DDMT

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V.8. **Commodities stored require any particular type of trans. for stock movement?**

Y/N: NO

If yes, list commodity & type of transportation needed

commodity	trans needed

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	671	Charleston
water P.O.E.	391	New Orleans

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Section V - DEPOT Questions (continued)

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Ques #	ITEM	DDMT

		NSF	TCF	ACF	OCF
V.10.	**Total covered storage capacity**				
V.12.	general purpose	1,816,415	32,303,355	26,202,885	2,144,353
	classified	NA	NA	NA	NA
	hazardous	64,558	1,282,010	958,438	817,227
	freeze	212	1,272	1,272	1,272
	chill	4,221	38,206	38,206	34,385
	shed	498,366	7,396,761	6,784,759	6,078,511

		NSF	OCF
V.11.	**Total NSF & OCF of all open storage**		
V.12.	hardstand	NA	NA
	improved outside	1,736,000	6,489,000
	unimproved outside	134,000	2,010,000

V.13.	**Total NSF of marshalling area**	602,664

		NSF	TCF	ACF
V.14.	**NSF, TCF, ACF of storage space *dedicated to reimburseable missions*** (provide breakout by mission on separate sheet of paper)			
	covered	138,794	2,195,873	1,931,461
	uncovered	NA	NA	NA

		(Covered with shed)		(Covered without shed)	
		NSF	ACF	NSF	ACF
V.15.	**NSF/ACF of bulk storage available**	2 7,000	32,132,000	1,749,000	25,351,000
V.16.	**NSF/ACF bulk storage occupied**	1,300,000	27,174,000	1,453,000	21,095,000

V.17.	**# of bin locations**	436,997
V.18.	**# of bin locations occupied**	262,156
V.19.	**# of rack locations**	85,002
V.20.	**# of rack locations occupied**	70,652

		NSF	ACF
V.21.	**Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot**	341,639	5,160,231

		Issues	Receipts	Eaches
V.22.	**Average daily thruput per 8 hr day, etc.**			
	bin	5,572	357	NA
	bulk	4,188	302	NA
	hazardous	323	13	NA
	chill	48	2	NA
	CCP	0	0	NA
	TOTAL	10,131	674	0

		Issues	Receipts	Eaches
V.23.	**Average daily thruput per 8 hr. day, etc.**			
	bin	Question	Eliminated	by DLA
	bulk	Question	Eliminated	by DLA
	hazardous	Question	Eliminated	by DLA
	chill	Question	Eliminated	by DLA
	CCP	Question	Eliminated	by DLA
	TOTAL	0	0	0

·ction V - DEPOT Questions (continued)

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es #	ITEM	DDMT

4.	% of total workload that supports	%	ex.
	collocated maintenance activity	0.00	enter 80% as .80
	other on-base customers	0.00	
	local delivery (100 miles)	0.22	
	within 101-300 miles	6.88	
	all others	92.90	

25.	Number of average daily issues	# of issues
	bin	Question
	medium bulk	Eliminated
	bulk	by DLA
	hazardous	
	PEI:	
	combat vehicles	Question
	trailors	Eliminated
	tactical vehicles	by DLA
	small arms	Question
	towed artillery	Eliminated
	aircraft	by DLA
	other	

26.	Project workload for FY95	lines in	lines out
	FY95	140,982	2,208,713

27.	Total # of lines shipped in FY94	2,470,833
28.	Total # of lines received in FY94	154,818
29.	Total # of tons shipped in FY94	97,571
30.	Total # of tons received in FY94	76,225

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Section V - DEPOT Questions (continued)

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Ques #	ITEM		DDMT
V.31.	**ID each mechanized/automated warehouse system.....** (Answer on a separate sheet of paper, clearly ID question number)		
			capital investment
V.32.	**Capital investment programmed for new or replacement equipment for FY96-FY99**	FY96	$1,396,000
		FY97	$4,037,000
		FY98	$5,571,000
		FY99	$739,000
V.33.	**Any unique ADP systems which must be maintained after DSS deployed?**		Y/N
	If yes, ID by Name		system name
			HQ DLA TO ANSWER
V.34.	**Total tons of mission equipment**		12,002
	Total tons of support equipment		490
V.35.	**Total # of light military vehicles**		21
	Total # of heavy/special vehicles		698
V.36.	**GSF of storage space for vehicles** (shelters & trailors included)		GSF
		covered	NONE
		uncovered	NONE

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ction V - DEPOT Questions (continued)

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es #	ITEM	DDMT

7. **Describe any unique missions accomplished by your depot**
(Answer on a separate sheet of paper, clearly ID question number)

8 **Unique war-time or contingency over & above role established in C.O.O.P.**

Y/N
NO

If yes, identify

ID role

39. **List reimburseable missions &**
40. **total # of paid equiv performing reimburseable mission work**

(note: you still must answer question #39 - missions)

paid equiv	missions
Question	B-Rations
Elimnated	Units & Set Assembly
by DLA	Support to Others
Question	Special Projects
Eliminated	Family Housing
by DLA	DERA
	COSIS

41. **Support to non-DoD customers?**
If yes, list/describe & provide manhours & $

Y/N
YES

customers/description	manhours	$
SEE ATTACHED		

42. **Is mission essential to DoD?**

Y/N
YES

43. **Does any other non-DLA activity perform same mission?**

Y/N
NO

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Section V - DEPOT Questions (continued)

Ques ITEM DDMT

V.44. **MILCON funded or in process that increases storage capacity?** Y/N: YES

If yes, ID # of NSF,TCF,ACF

SEE ATTACHED

	NSF	TCF	ACF
FY 1994	86,136	2,153,400	1,888,736
FY 1995			
FY 1996			
FY 1997			
FY 1998			

V.45. **MILCON funded or in process that increases thruput capacity?** Y/N: YES SEE ATTACHED

If yes, describe & explain how much on a separate sheet, ID projects separately for fiscal years 94, 95, 96, 97, & 98. CLEARLY ID QUESTION NUMBER.

V.46. **Capability to expand in cube?** Y/N: YES

If yes, provide method & TCF,ACF

method	TCF	ACF
Bldg 670/3-5 16' pallet racks	139,968	391,656
Bldg 690/1-3 20' package racks	148,668	212,489
SEE ATTACHED		

V.47. **Maximum rated thruput**

Source: DOSO-DE ltr, 4 Oct 94
DDMT-T ltr, 13 Oct 94,

ALSO SEE ATTACHED

	lines in	lines out
bin	1,200	18,577
bulk	871	2,403
hazardous	0	0
chill	0	0
CCP	0	0
TOTAL	2,071	20,980

V.48. **Max surge thruput capacity avail to accomodate contingency mobilization?**

ALSO SEE ATTACHED

	FIRST 8 HR SHIFT lines in	FIRST 8 HR SHIFT lines out	additional capacity with 2nd 8 HR SHIFT lines in	additional capacity with 2nd 8 HR SHIFT lines out
bin	1,200	18,577	1,200	18,577
bulk	872	2,403	872	2,403
hazardous	25	70	25	70
chill	1	3	1	3
CCP	0	0	0	0
TOTAL	2,098	21,053	2,098	21,053

Source: DOSO-DE ltr, 4 Oct 94 and DDMT-T ltr, 13 Oct 94

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es ITEM DDMT

9. Ops constrained to accomodate requests of local communities? Y/N NO

50. ID leased space from a private contractor/ company

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NONE						

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Section V - DEPOT Questions (continued)

DEC 22 1994

Ques #	ITEM	DDMT	
7.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	system name	cost
		HQ DLA TO ANSWER	
7.52.	Cost for bulk movement of mission stock per ton per mile	# of tons	cost
		548,559	$0.076
7.53.	Packaging/packing costs per ton for bulk movement of assets	# of tons	cost
		548,559	$453.18

END OF AUTOMATED PORTION OF SECTION V.
Comments field available;

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CONTINUATION SHEET
DDMT

V-B 1 Continued

FACILITIES	NSF	TCF	ACF	OCF	REPLACEMENT COST
Flammable Storage Bldg 925	24,944	424,048	99,776	49,888	$ 6,303,576
Hazardous Bldg 835/1-7	32,123	803,075	803,075	2,767	8,472,559
Recoup Bldg 865	3,419	27,352	27,352	27,352	687,562
Paint Booth Bldg 1086	9,240	110,880	110,880	110,880	981,779
Paint Booth Bldg 1087	4,686	46,860	46,860	46,860	936,269
Sandblasting Chamber Bldg 108	3,378	30,402	30,402	30,402	570,046
RCRA DRMO Bldg 308	4,128	45,408	45,408	45,408	319,407
Igloo Bldg 783	2,146	12,876	12,876	12,876	563,259
Igloo Bldg 793	1,608	9,648	9,648	9,648	532,944
Entomology Bldg 737	2,347	14,082	14,082	14,082	808,335
Steel Loading Facility Bldg 995	9,656	115,872	115,872	115,872	1,006,551
Central Pack Bldg 689/2&3	79,600	1,671,600	1,671,600	1,671,600	$13,477,237

NOTE: A detailed description of each building listed in V-B 1 begins below and continues on the next three pages.

Subsistence Bldg 229/1-5: The facility is a World War II vintage reinforced concrete building. It is single story, 180 feet 6 inches, by 102 feet 6 inches (outside); 26 feet from floor to top of parapet; has 10 inches thick concrete wall with steel reinforcing; 6 inch thick floor slab; four interior columns; built up roof over wood decking supported by large wood trusses. The building has five equal sized bays separated by 2 hour fire walls and truck loading docks and railroad loading docks.

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Depot Name? DDMT
(Use 4-letter abbreviation e.g. DDOU)

Ques #	Item
V.1.	(Continued)

Subsistence Bldg 349/1-5: The facility is a World War II vintage reinforced concrete building. It is single story, 102 feet by 602 feet, built as a general purpose facility. The facility has a built-up roof on wood deck supported by wood truss system; minimum clearance from floor to ceiling is 14 feet. The building has five equal sized bays separated by 2 hour fire walls and truck loading docks and railroad loading docks.

Subsistence Bldg 350/1-5: The facility is a World War II vintage reinforced concrete building. It is single story, 102 feet by 602 feet, built as a general purpose facility. The facility has a built-up roof on wood deck supported by wood truss system; minimum clearance from floor to ceiling is 14 feet. The building has five equal sized bays separated by 2 hour fire walls and truck loading docks and railroad loading docks.

Subsistence Bldg 449/1-5: The facility is a World War II vintage reinforced concrete building. It is single story, 180 feet 6 inches, by 602 feet 6 inches (outside); 26 feet from floor to top of parapet; has 10 inches thick concrete wall with steel reinforcing; 6 inch thick floor slab; four interior columns (24 inch diameter) per bay; five bays; built up roof over wood decking supported by large wood trusses (8 feet from top to bottom). The facility houses a food test area. The building has five equal sized bays separated by 2 hour fire walls and truck loading docks and railroad loading docks.

Medical Chill Bldg 359/4: The facility is a World War II vintage reinforced concrete building. The building has five equal sized bays separated by 2 hour fire walls and truck loading docks and railroad loading docks. In 1973 the facility was converted into a temperature controlled/secured warehouse for the storing, packing and shipping of vital medical materials. It is single story, 181 feet by 240 feet 10 inches; 10 inch concrete walls and concrete roof decking; has medical chill and freeze areas, office, breakroom and four restrooms; has conveyor line installed in center of building; a mechanical vent system. Bay 6 houses the base dispensary, which has been designated as fallout shelter for the facility.

Medical Temp Controlled 560/1-2: The facility is single story with outside dimensions at 1000 feet by 200 feet; tilt up walls; steel framing and metal siding. It was constructed in 1991 by the Corps of Engineers. The building has five equal sized bays separated by 2 hour fire walls and truck loading docks. The facility has refrigerated areas/secure warehouse for storing, packing and shipping of vital medical materials in bays 1 & 2. The facility has cargo doors for shipping in bay 3.

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Depot Name? DDMT
(Use 4-letter abbreviation e.g. DDOU)

Ques # Item

V.1. (Continued)

Flammable Storage Bldg 319: The facility is a World War II vintage reinforced concrete building. The facility has six sections; built up roof; reinforced concrete walls; mechanical room with boiler; underground fuel/oil tank; railroad accessibility on northside.

Flammable Storage Bldg 925: The facility is constructed in 1988 by the Corps of Engineers. The facility is a new facility, built of concrete masonry units; the remainder of the building has steel framing with metal siding; side at 163 feet by 371 feet 5 inches. The facility has four hour fire walls and three sections.

Hazardous Bldg 835/1-7: The facility is a modern concrete building. It was constructed in 1988 by the Corps of Engineers. The outside dimensions are 644 feet by 214 feet; it is built of pre-cast reinforced concrete roofing and framing; tilt up walls, metal siding; lower officer/administrative area has insulated metal decking, built up roof; 15 feet wide variable railroad dock; 4 ramps (one at each corner of building) and finger dock. has specialized lighting, electrical and sprinkler systems. The facility is designed to take into consideration the physical and chemical properties of the material stored therein. It is constructed of non-combustible material due to the unusual characteristics of the items stored.

Recoup Bldg 865: The facility is a modern concrete building. It was constructed in 1988 by the Corps of Engineers. The facility is completely enclosed without crawl spaces or basements. It has fire resistant walls; the interior firewalls are extended from the floor to the ceiling to provide sufficient segregating for safe recoupment of incompatible material. It has five isolated recoupment workrooms. The workrooms is completely decontaminated between operations. The facility has a ventilation system capable of functioning as a general use mode and emergency mode. The facility was constructed to minimize hazardous waste, loss of stock and maintain product quality. It provides a safe working environment that protects employees against catastrophic illnesses/injuries. It also prevents hazardous materials from contacting incompatible materials, along with preventing the escape of hazardous material into the environment.

Paint Booth Bldg 1086 & 1087 and Sandblasting Chamber Bldg 1088: These facilities are used to perform preservation, cleaning, packaging, packing, containerizing and unitizing materiel as appropriate.

RCRA DRMO Bldg 308: Permitted facility for the storage of hazardous waste.

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Depot Name? DDMT
(Use 4-letter abbreviation e.g. DDOU)

Ques #	Item
V.1. (Continued)	

Igloo Bldg 783 & 793: These facilities are single story with reinforced concrete arch; has a retaining wall on front; has a steel door on front with steel hinges. The facilities have an underground storage magazine.

Entomology Bldg 737: The facility is of masonry block construction with a built-up roof system, two interior separated storage rooms, one mixing room and one restroom equipped with showers for employees, The facility meets current requirements for pest control operations facility.

Steel Loading Facility Bldg 995: The facility has special design for steel loading. It is constructed in 1985 by the Corps of Engineers with steel/metal siding with a reinforced concrete slab, anti-skid/condensation floor surface. The facility has three enclosed finger docks, four 30 feet wide cargo doors, three 10 feet wide cargo doors, storage room, heated/cooled administrative areas, dock lights and a ramp. A portion of the facility is subsurfaced.

Central Pack Bldg 689/2&3:
A Procurement Defense Activity (PDA) project completed in March 1990, converted three sections of this Korean Conflict vintage warehouse structure to a state of the art mechanized packing facility. This $7 million project includes a less than truckload (LTL) packing area that handles pallet sized packing requirements throughout the Depot. There is a bin packing function that receives materiel via a conveyor system that links the packing facility to the other five buildings in the integrated bin complex. The daily capacity of the Central Pack facility approximately 18,500 lines per day. This mechanized packing facility is interconnected with the one-of-a-kind Regional Freight Consolidation Center (RFCC) mechanization.

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Depot Name? DDMT
(Use 4-letter abbreviation e.g. DDOU)

Ques #	Item	Y/N
V.2.	Any "one of a kind" facilities?	YES

DDMT was the DLA prototype installation for the RFCC concept. As a distribution "hub" under the RFCC Program, mechanization was installed which would allow DDMT to bring less-than-truckload (LTL) shipments from other depots and consolidate those shipments with locally generated freight shipments. Once consolidated, these shipments would be shipped to the customer as either truckload shipments or as a single large LTL shipment.

Mechanization was also installed which would allow vendors to ship small parcel or LTL shipments of new procurement material to DDMT. These shipments would be marked for the ultimate destination (one of the six original DLA depot, including DDMT). Our mechanization system would then consolidate these shipments into either truckload size shipments or large LTL shipments.

When HQ DLA decided in 1993 to not implement the RFCC Program, the mechanization which was installed was ussed to consolidate small parcels into freight shipments for DDMT's high volume customers. To my knowledge, DDMT has the only freight terminal which has this capability.

While not currently being used, the mechanization which was installed for processing vendor procurement shipments could easily be used for cross-docking. As long as shipments were marked with the ultimate consignee, we could bring them in, run them across the mechanized sortation system and route them to the carrier servicing that customer. Again, it is my understanding that no other freight terminal has this capacity.

SOURCE:
Personal knowledge of data gatherer. "I (Mr. John Daggett, DDMT-TT, Traffic Manager, Deputy Transportation Officer), have worked with HQ DLA since Jun 88 on the Enhanced DLA Distribution System (EDDS) which later was known as the Regional Freight Consolidation Center (RFCC) Program.

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Depot Name? DDMT
(Use 4-letter abbreviation e.g. DDOU)

Ques # **Item**

V.3. **Describe the facilities and explain why the "one of a kind" facilities are at your depot**

NOTE:
For detail description of each building, see V.B.1 and V.B.2

DDMT's mission is to receive, store, inspect, and ship items which are centrally managed by DLA, the DOD organization which is responsible for supplying and servicing the United States military.
Stocked here are food, clothing, electronic items, petroleum products, construction, industrial, medical and general supplies.
DDMT is a stand-alone depot dedicated solely to logistics support of the armed forces. As outlined in the source document, DDMT is assigned to store any items the military services designate and to support service mobility exercises.
DDMT and facilities are structured to provide those services in an efficient and cost effective manner.
Specialized missions are assigned to individual depots through DDRE based on such factors as storage space availability, volume of workload, transportation capabilities, closest to the customer, etc. Through new buildings and renovation, DDMT has maintained the necessary facilities to support DLA's mission.
The additional information on storage of commodities is included for additional explanation.

DDMT stores large quantities of medical, food, clothing, hazardous, and general supplies. We are required to store these items based on various DOD, DLA, and local directives. The main source of storage information is obtained from DOD 4145.19-R-1, Storage and Material Handling Manual, dated Sep 79. The contents of this manual covers the receipt, storage, issue, safety for all DOD supply managed items. This document covers various types of commodities including medical, food, clothing, hazardous and various items of supply. These items range from the smallest binnable type item to large bulky and hard to handle items. We have the capability to store the material directed to DDMT based on stock positioning policies to meet the requirements of the services and other customers.
We are also able to pick, pack, and ship the supplies in an efficient and timely manner. DDMT facilities meet or excede the requirements of OSHA/EPA and other agencies for handling unique type environmental concerns

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CONTINUATION SHEET
DDMT

V-B 4 Continued

RAIL: The following companies have facilities in Memphis within a 10 mile radius. Union Pacific, Souther Pacific, CSX, Cotton Belt, Illinois Central Gulf, Burlington Northern, Santa Fe/Atchison Topeka and Missouri Pacific. The Memphis Depot has 24 miles of railway on the installation.

WATER: (Source is Household Goods Carrier's Bureau Mileage Guide #16.)
10 miles to the harbor terminals on the Mississippi River
391 miles to the MTMC outport in New Orleans, LA
865 miles to the MTMC outport in Norfolk, VA

SURFACE: DDMT sits at the crossroads of two major interstate highway systems (I-40 for east/west and I-55 for north/south). Within a radius of 20 miles, every major LTL carrier (Roadway, Consolidated Freightways, Yellow and ABF) and several regional and smaller national LTL carriers have terminals. In addition, J.B. Hunt and Schneider National, two of the largest truckload carriers, have terminals as well as numerous smaller national and regional truckload carriers. Memphis is also fortunate to have distribution hubs for both UPS and RPS for small parcels. The U. S. Postal Service also has a bulk mail facility within five miles of the depot for processing parcel post shipments.

AIR: Three miles to Memphis International Airport and the Tennessee Air National Guard which has C-141 airlift capability. Memphis is a hub for Northwest Airlines which has over 200 flights daily as well as other major airlines (Delta, American) which have several flights daily. In addition, Federal Express is also located adjacent to the airport. The U.S. Postal Service has facilities at the airport to process priority shipments.

This combination of truckload, less-than-truckload, rail, air, small parcel service and parcel post/priority mail service is unequaled at any other distribution depot of DLA.

The Memphis Depot has over 200 carriers with access to the installation. Trailers are delivered daily to be loaded for delivers to customers. Additional trailers are left for anticipated and scheduled workload.

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DDMT

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Equipment Management.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

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DDMT (JY)

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
386 pcs.	590 pcs.	209 pcs.	186 pcs.

2. Estimated annual maintenance and repair cost per year:

$301,220 divided by 7 x 12 = $516,372

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DDMT

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS uses life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

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DDMT

V.B.34 EMACS, program Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

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DDMT

V.B.35 EMACS, programs Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

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CONTINUATION SHEET
DDMT

V-B 37 Continued

B-Ration Mission.

Currently, Defense Distribution Depot Memphis is the only site designated for the B - Ration Mission. This Unitized B - Ration concept was developed to supply complete meals to the soldiers in the field. It is a mobile, manual, assembly operation, in which conveyor assembly lines can be expeditiously installed, rewarehoused, or removed, depending on the requirements of the mission. Manpower capabilities for this project are also driven by the duration and requirements of the targeted area. Meals are assembled in 200 man units, consisting of breakfast or dinner menus. Defense Personnel Support Center (DPSC), Directorate by any of the Services.

To date, approximately $678,323 has been appropriated to Memphis for DPSC to operate this project.

National Sales Program.

DDMT provides support to DRMS-NSO (tenant activity), to include data systems computer support on the HP 877 minicomputer for processing DNSP (DAISY National Sales Program), including ADP equipment operation; systems administration for all systems, existing programs an future programs as they are incorporated on the HP 877. Telecommunications technical support, data and voice lines, and hardware required to insure connectivity between all systems for DRMOs worldwide is also included in this support.

Unitized Group Rations (UGR)

The Unitized Group Rations was developed to provide a breakfast and a lunch/dinner meal to 100 soldiers. There are five breakfast and ten lunch/dinner menus with each of the menus providing an A, B, and T (Heat & Serve - H&S) ration entree. The UGR assembly consists of six shipping containers on one tier of a standard 48 by 40 pallet. There are four tiers per pallet of 400 meals. Within each of the six shipping containers are cans, bottles, boxes and bags of food items, along with disposable paper trays, dining packets and paper cups.

DLA Premium Service

This project will provide DLA Premium Service to its customers within 24 hours conus and 48 hours oconus. Intent is to stock the warehouse with high dollar, strategic defense items that require worldwide support on a rapid delivery basis thus reducing the number of items on hand as well as the stockage points. This will be a contractor operated warehouse. FedEx will install a rack system (package and pallet), ADPE, work stations, security cameras, and provide MHE support. Functions include receive, store, ship, inspect, discrepancy reporting, location accuracy, annual physical count, low stockage level notification, packing, GBL/documentation, and billing. Customer orders will be executed via phone, fax and EDI.

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CONTINUATION SHEET
DDMT

V-B 38 Continued

DDMT has a Command Control Center (CCC) Operation. DDMT does have surge capacity in bulk central receiving and central packing (Thruput Capacity). In addition, a team of volunteer DLA civilians representing all warehouse and Material Handling Equipment (MHE) skills has been identified as the DDRE Emergency Response Team (ERT) capable to deploy to contingency areas when deemed necessary by HQ DLA. DDMT serves as a host activity to other tenants. In order to have a viable emergency planning program each host activity must have a site to serve as a work area to perform classified functions.

V-B 41 Continued

Customers/Description	Manhours	Dollars
Gen Svc Adm TenFleet Mgt Svc Petro, Oils & Lub, Vehicle Maint	4907	76,000
Memphis City Fire Dept Contingency Supplies (foam)	0	0
GSA Region 4, GSA Area UtlOfc Utilities, Security, Custodial, Comm	104	1,200
Ofc of Emergency Mgt Memphis Warning Sirens	0	0
Memphis Procurement Fraud Team, 3 Region Police, Communications	84	1,200
Second Coast Guard District Comm, Printing & Reproduction	21	300
US Postal Service**	334	0
Memphis Defense Federal Credit Union**	1420	0

**Manhours are for non-reimbursable services only.

SOURCE: ISAs on file in DDMT-X. Recommended source of Job Orders and/or Cost Report 760A did not provide complete breakout of requested information.

V-B-44 Continued

Additional Source:
Storage Space Utilization & Occupancy Feed Form
NOTE: This form is used to update the Storage Space Management Report (805)
Amendment from [redacted] DDMT-WC

V-B-45 Continued

The thruput capacity exists with the completion of General Purpose Warehouse II (bldg 360). because it will centralize all Bulk Active Clothing material into one facility which contains storage and packing capability. The active stocks are currently stored in 11 warehouses, thus DDMT will not only consolidate active material; but condense the working area for employees thereby increasing their pick rate.

Additional Source: Amendment from [redacted] DDMT-WC

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CONTINUATION SHEET
DDMT

V-B 46 Continued

To arrive at the capability to expand in cube with current facilities, we had to look at storage areas where cubic space was not used at its potential. The most pressing areas are where binnable items are stored in seven foot metal bins and related storage aids. We can increase the cube by the installation of high rise narrow aisle storage aids in our bin complex.

We determined that the seven foot metal bins could easily be replaced with 20 foot high rise bin racks. There is no requirement for additional equipment at this time. The installation of high rise bin/pallet racks in both Warehouse 690-1/2/3 and 670-3/4/5 will enhance our storage posture and reflects an increase of over 200,000 attainable cubic feet of storage space in each warehouse. In the bin storage area we expect to gain approximately 200,000 additional bin openings while in the rack area we project an increase of approximately 5,000 rack openings.

Source:
Storage Space Summary Worksheets
DDRE Storage Space Review Team Space Survey in July 94.

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CONTINUATION SHEET
DDMT

V-B 47 & 48 Continued

DOSO concluded the three feeder AWOS lines operated only as one. DDMT counters indicating the three lines merge and alternate thereby doubling the container output. DOSO used 1.2 inches per carton. DDMT response with 3.0 lines per carton based on actual DORO simulation. DOSO excludes tri-wall containers from bin lines counted. DDMT says tri-wall containers in the bin packing are credited in the MIS data as bin lines and should be included.

V-B 47 Maximum Rated Thruput

	DDMT Methodology		DOSO Methodology	
	Lines In	Lines Out	Lines In	Lines Out
Bin	1,200	18,577	1,200	9,577
Bulk	871	2,403	871	2,403
	2,071	20,980	2,071	11,980

V-B 48 Max Surge Thruput Capacity Avail to Accomodate Cont. Mobilization

	First Shift DDMT Methodology		First Shift DOSO Methodology	
	Lines In	Lines Out	Lines In	Lines Out
Bin	1,200	18,577	1,200	9,577
Bulk	872	2,403	872	2,403
Hazardous	25	70	25	70
Chill	1	3	1	3
	2,098	21,053	2,098	12,053

	Second Shift DDMT Methodology		Second Shift DOSO Methodology	
	Lines In	Lines Out	Lines In	Lines Out
Bin	1,200	18,577	1,200	9,577
Bulk	872	2,403	872	2,403
Hazardous	25	70	25	70
Chill	1	3	1	3
	2,098	21,053	2,098	12,053

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SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDMT

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	348,113	5,585,788	257,757	4,065,192
Bulk-Covered	2,035,659	28,399,772	1,734,711	25,012,446
Bulk-Open Improved	1,735,000	17,350,000	755,000	6,489,000
Bulk-Open Unimproved	134,000	2,010,000	134,000	2,010,000
** Freeze and Chill	4,433	39,478	3,820	34,512
** Hazardous Covered	64,558	958,438	47,801	817,227
** Hazardous-Open	1,000	10,000	1,000	10,000
** Subsistence	202,640	2,836,960	141,000	1,989,000
OF WHICH:				
RACK/BIN *	211,336	3,733,861	165,757	2,865,192
RACK/BULK *	189,843	2,060,139	145,153	2,329,624

SOURCE: 30 Sep 94 805 Report

* V-B 16 Reply covers occupancy NSF/ACF of all covered space (not including bins)

** Figures are included in Bin/Bulk Covered & Bulk-Open

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PART V-B

DDNV

INCLUDES CHANGES AS OF 10/14/94

CHANGES TO 10/27/94

CHANGED 11/11/94

CHANGES TO 22 DEC 1994

DATA CALL FOR DEFENSE DISTRIBUTION DEPOTS
Section V

Depot Name? DDNV
(Use 4-letter abbreviation e.g. DDOU)

Ques # Item

V.1. **"Unique" operational facilities?** Y/N: YES
If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost
CD 20	33,000	327,000	327,000	186,000	1,967,804
CD 21	27,000	326,000	326,000	293,000	1,647,809
CD 22	10,000	137,000	118,000	44,809	690,735
X 218	22,000	409,000	386,000	143,000	5,806,770
W-128	34,000	447,000	339,000	368,000	3,415,672
CEP-156	63,000	984,000	984,000	790,000	30,665,974

V.2. **Any "one of a kind" facilities?** Y/N: YES

V.3. **Describe facilities, explain why "one of a kind" & "unique" facilities are at your depot**
(Use a separate sheet of paper - Clearly identify the question number with your answer)

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Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	
V.4.	Distance in miles from depot to	miles
	rail?	0
	water?	0
	surface?	0
	air?	0

V.5. **Any collacted activities that directly benefit from the depot's current location?** Y/N: YES

If yes, list and describe benefits

activities	benefits
NADEP, NORFOLK, VA	DIRECT SUPPLY SUPPORT
NNSY, PORTSTMOUTH, VA	DIRECT SUPPLY SUPPORT
NAVAL AIR STA, OCEANA	DIRECT SUPPLY SUPPORT
FISC, NORFOLK, VA	DIRECT SUPPLY SUPPORT
NAS, NORFOLK, VA	DIRECT SUPPLY SUPPORT
PWC, NORFOLK, VA	DIRECT SUPPLY SUPPORT
SEE ATTACHED PAGE/CHART	

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	MAJOR customers
NADEP, NORFOLK, VA	NESEC, PORTSMOUTH, VA
NORFOLK NAV. SHIPYARD	USS EMORY S. LAND
NAVAL AIR STA., OCEANA	PWC, NORFOLK, VA
FISC, NORFOLK, VA	USS KEARSAGE
USS WASHINGTON	USS PUGET SOUND
NAVAL AIR STA., NORVA	USS ROOSEVELT
SIMA, NORFOLK, VA	USS ENTERPRISE
USS AMERICA	USS GUAM
USS EISENHOWER	
USS LL. Y. SPEAR	SEE ATTACHED CHART

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
NONE	
SEE ATTACHED	

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Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	
V.8.	**Commodities stored require any particular type of trans. for stock movement?**	Y/N: NO
	If yes, list commodity & type of transportation needed	

commodity	trans needed

V.9. **Distance in miles from depot to nearest**

	miles
aerial P.O.E.	0
water P.O.E.	0

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Section V - DEPOT Questions (continued)

Ques #	ITEM	DDNV			
V.10.	**Total covered storage capacity**	NSF	TCF	ACF	OCF
V.12.	general purpose	2,119,000	27,394,000	25,029,000	13,473,000
	classified	6,000	63,000	61,000	33,000
	hazardous	47,000	707,000	584,000	236,000
	freeze	61,000	760,000	760,000	710,000
	chill	12,000	224,000	224,000	80,000
	shed	195,000	3,040,000	2,865,000	1,845,000

V.11.	**Total NSF & OCF of all open storage**	NSF	OCF
V.12.	hardstand	0	0
	improved outside	336,000	2,200,000

V.13.	**Total NSF of marshalling area**	360,695

			NSF	TCF	ACF
V.14.	**NSF, TCF, ACF of storage space dedicated to reimbursable missions** (provide breakout by mission on separate sheet of paper)	covered	NONE		
		uncovered			

		NSF	ACF
V.15.	**NSF/ACF of bulk storage available**	SEE	SEE
V.16.	**NSF/ACF bulk storage occupied**	ATTACHED	ATTACHED

V.17.	**# of bin locations**	670,552
V.18.	**# of bin locations occupied**	346,050
V.19.	**# of rack locations**	133,869
V.20.	**# of rack locations occupied**	106,296

		NSF	ACF
V.21.	**Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot**	54,520	518,314

		Issues	Receipts	Eaches
V.22.	**Average daily thruput per 8 hr day, etc.**	bin	3741	1784	NONE
		bulk	1822	1707	NONE
		hazardous	19	9	NONE
		chill	1040	150	NONE
		CCP	NONE	NONE	NONE
		TOTAL	6622	3650	0

		Issues	Receipts	Eaches
V.23.	**Average daily thruput**	bin	Question	Eliminated	by DLA
		bulk	Question	Eliminated	by DLA
		hazardous	Question	Eliminated	by DLA
		chill	Question	Eliminated	by DLA
		CCP	Question	Eliminated	by DLA

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Section V - DEPOT Questions (continued)

Ques #	ITEM		DDNV
*V.24.	**% of total workload that supports**	%	ex.
	collocated maintenance activity	17	enter 80% as .80
	other on-base customers	31	
	local delivery (100 miles)	10	
	within 101-300 miles	5	
	all others	37	

V.25.	**Number of average daily issues**	# of issues
	bin	Question
	medium bulk	Eliminated
	bulk	by DLA
	hazardous	
	PEI:	
	combat vehicles	Question
	trailors	Eliminated
	tactical vehicles	by DLA
	small arms	Question
	towed artillery	Eliminated
	aircraft	by DLA
	other	

*V.26.	**Project workload for FY95**	lines in	lines out
	FY95	1,007,373	1,870,836

*V.27.	**Total # of lines shipped in FY94**	1,745,613
*V.28.	**Total # of lines received in FY94**	1,020,350
*V.29.	**Total # of tons shipped in FY94**	46,564
*V.30.	**Total # of tons received in FY94**	164,022

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Section V - DEPOT Questions (continued)

Ques #	ITEM	DDNV

V.31. **ID each mechanized/automated warehouse system.....**
(Answer on a separate sheet of paper, clearly ID question number)

V.32. **Capital investment programmed for new or replacement equipment for FY96-FY99**

	capital investment
FY96	$2,884,000
FY97	$3,992,000
FY98	$273,000
FY99	$9,821,000

V.33. **Any unique ADP systems which must be maintained after DSS deployed?**

Y/N

If yes, ID by Name

system name
HQ DLA to Answer

*V.34. **Total tons of mission equipment** 12,729
Total tons of support equipment 336

*V.35. **Total # of light military vehicles** 15
Total # of heavy/special vehicles 634

V.36. **GSF of storage space for vehicles**
(shelters & trailors included)

	GSF
covered	NONE
uncovered	NONE

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Section V - DEPOT Questions (continued)

Ques #	ITEM	DDNV

V.37. **Describe any unique missions accomplished by your depot**
(Answer on a separate sheet of paper, clearly ID question number)

*V.38 **Unique war-time or contingency over & above role established in C.O.O.P.**

Y/N
NO

If yes, identify

ID role

V.39. **List reimburseable missions &**
V.40. **total # of paid equiv performing reimburseable mission work**

(note: you still must answer question #39 - missions)

paid equiv	missions
	Ctr Dir Work(Spec Insp & Demil)
	Special Projects
	Reimbursable PPP&M
	Support to Others
	Warehouse Support to Navy
	See attached

V.41. **Support to non-DoD customers?**
If yes, list/describe & provide manhours & $

Y/N
NO

customers/description	manhours	$

V.42. **Is mission essential to DoD?**

Y/N
YES

V.43. **Does any other non-DLA activity perform same mission?**

Y/N
NO

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Section V - DEPOT Questions (continued)

This comment

COMMEN

Ques #	ITEM	DDNV	
V.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	system name	cost
		QUESTION	
		ELIMINATED	
		BY DLA	
V.52.	Cost for bulk movement of mission stock per ton per mile	# of tons	cost
		517,259	$0.11
V.53.	Packaging/packing costs per ton for bulk movement of assets	# of tons	cost
		517,259	$773.98

END OF AUTOMATED PORTION OF SECTION V.
Comments field available;
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NOV 11 1994

DEC 22 1994

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.1. DESCRIPTION OF UNIQUE FACILITIES.

FACILITY	DESCRIPTION
CEP-156	Freeze/chill rooms with administrative space and diesel generator.
CD-20, 21, & 22	Drum Storage, tilted floors, isolated drains
X-218	HAZMAT Storage, Bulk and high rise rack
W-128	Humidity controlled subsistence warehouse

NOTE: Space related data (NSF, TCF, ACF, OCF) will be provided upon DDRE approval of DDNV's Storage Space Management Report (DD805).

SOURCE: Property Record Cards, 805 report, P-164 (RPL Value)

V.B.2. EXPLANATION OF UNIQUENESS OF FACILITIES NOTED IN V.B.1/V.B.2

CEP-156	Cold Storage Facility contains approximately 80,000 square feet of -15 degree freezer and 40,000 square feet of chill. The machine room and new freezer space are being constructed at this time (MCON P-425).
CD-20, 21, 22	Are conforming storage for oil drums with tilted slabs and containment systems.
W-128	A humidity controlled warehouse, recently renovated for subsistence.
X-218	Conforming storage for HAZMAT. Includes foam system and rack storage.

SOURCE: Property Record Cards and corporate knowledge of other Depots from RPM Regional Board Meeting.

V.B.3. WHY ARE THE UNIQUE FACILITIES REQUIRED

To meet the DDNV mission to supply direct customer service to the Fleet including subsistence, hazardous and drummed materials.

SOURCE: Mission statement.

NOV 11 1994

BRAC RESPONSE PART V

DEC 22 1994

ACTIVITY: KO (DDNV)

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SOURCE: Mission statement.

NOV 11 1994

BRAC RESPONSE PART V DEC 22 1994

ACTIVITY: KO (DDNV)

V.B.4. WHAT IS THE DISTANCE IN MILES FROM THE DEPOT TO RAIL, WATER, SURFACE AND AIR TRANSPORTATION CAPABILITIES? (MILEAGE IS TO BE COMPUTED AS ACTUAL SURFACE MILES AND NOT IN AIR MILES)

RAIL AND WATER: On base a rail capability still exists in limited capacity. Significant inter-modal rail and water transport capability exists at the following:

1. Norfolk International Terminal - 3.8 miles
2. Portsmouth Marine Terminal - 9.0 miles
3. Newport News Marine Terminal - 23.0 miles (DoD Strategic Mobility Port)
4. Norfolk & Western Portlock Terminal* - 18.5 miles
5. MTMC Ocean Terminal 1MJ* - 0.1 mile

SURFACE: Over 21 trucking companies provide direct service to and from the loading docks at DDNV.

AIR: The third largest CONUS Air Mobility Command Aerial Port/ Terminal is less than one half mile form DDNV warehouses. Served by C-5, C-141, KC-10, C-130, and commercial cargo aircraft. On base access affords easy low cost, minimal documentation transport with ready access to AMC channel flights to the Persian Gulf, Africa, Mediterranean and Caribbean Seas. Norfolk International Airport is 8* miles from the Depot and has full cargo and next day air service.

SOURCE: Actual measured miles and DDNV's Transportation Office.

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BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.5. COLLOCATED ACTIVITIES THAT DIRECTLY BENEFIT FROM THE DEPOT'S CURRENT LOCATION.

ACTIVITIES	BENEFITS
SHORE INTERMEDIATE MAINTENANCE ACTIVITY, NORFOLK	DIRECT SUPPLY SUPPORT
NAVAL ELECTRONICS SYSTEMS ENGINEERING COMMAND, PORTS.	DIRECT SUPPLY SUPPORT
179 OTHER SHORE COMMANDS	DIRECT SUPPLY SUPPORT
104 HOMEPORTED SHIPS	DIRECT SUPPLY SUPPORT
SHORE INTERMEDIATE MAINTENANCE ACTIVITY, PORTSMOUTH	DIRECT SUPPLY SUPPORT
SHORE INTERMEDIATE MAINTENANCE ACTIVITY, LITTLE CREEK	DIRECT SUPPLY SUPPORT
NAVAL STATION, NORFOLK	DIRECT SUPPLY SUPPORT

SOURCE:
- Top 50 Customer Listing, dated 6 August 1994
- COMNAVBASE PAO
- Listing of ships/homeports, dated 1 April 1994.

BRAC RESPONSE PART V NOV 11 1994

ACTIVITY: KO (DDNV) DEC 22 1994

V.B.6. LIST MAJOR DEPOT CUSTOMERS WITHIN 100 MILES

NOTE: Per DLA/DDRE direction questions V.B.6 and V.B.7 involves a maximum of 20 customers. Of DDNV's top 20 customers, 18 are within 100 miles and 2 are beyond 300 miles.

SOURCE: - 1994 Top 50 Monthly Issue Spreadsheet
- FH 84 Report which supports data displayed in worksheet.
- Alphabetical listing of U. S. Navy ships as of 1 April 1994.

BRAC RESPONSE PART V NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.7. LIST MAJOR DEPOT CUSTOMERS WITHIN 300 MILES (101 to 300 miles)

NOTE: Per DLA/DDRE direction questions V.B.6 and V.B.7 involves a maximum of 20 customers. Of DDNV's top 20 customers, 18 are within 100 miles and 2 are beyond 300 miles.

SOURCE: - 1994 Top 50 Monthly Issue Spreadsheet
- FH 84 Report which supports data displayed in worksheet.
- Alphabetical listing of U. S. Navy ships as of 1 April 1994.

BRAC RESPONSE PART V NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.8. REQUIRE ANY PARTICULAR TYPE OF TRANSPORTATION FOR STOCK MOVEMENT?

SOURCE: DDNV Transportation Office

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BRAC RESPONSE PART V

DEC 22 1994

ACTIVITY: KO (DDNV)

V.B.9. DISTANCE IN MILES FROM DEPOT TO NEAREST AERIAL P.O.E/ WATER P.O.E.

SOURCE: Actual measured miles.

NOV 11 1994

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.10. TOTAL COVERED STORAGE CAPACITY (GENERAL PURPOSE, CLASSIFIED, HAZARDOUS, FREEZE, CHILL, SHED) (NSF, TCF, ACF, OCF).

SOURCE: DD 805

BRAC RESPONSE PART V

NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.11. TOTAL NSF & OCF OF ALL OPEN STORAGE (HANDSTAND, IMPROVED OUTSIDE) (NSF, OCF)

SOURCE: DD 805

BRAC RESPONSE PART V

NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.12. OCCUPIED CUBIC FEET

SOURCE: DD 805

DEC 22 1994

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV) NOV 11 1994

V.B.13. MARSHALLING AREA

NOTE: During Desert Storm three primary areas were used as marshalling space - Pier 3, Pier 4, and CEP 201. Although Pier 4 and CEP 201 are controlled by the FISC, Norfolk, it is anticipated these areas along with Pier 3 would be used in a similar situation. The NSF number was derived by subtracting a standard 30% from GSF.

SOURCE: Plant Property Records
Interviews with DDNV Managers

NOV 11 1994

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.14. NSF, TCF, ACF STORAGE SPACE DEDICATED TO REIMBURSABLE MISSIONS (COVERED/UNCOVERED)

SOURCE: DDNV's reimbursable job order listing dated 8 Jul 1994 and interviews with DDNV managers.

SECTION V - DEPOT Questions (continued)

NOV 11 1994

V.B. 15. and 16. DDNV

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
V.B.15.	2,268,000	28,341,000	2,073,000	25,476,000
V.B.16.	1,840,000	18,387,000	1,674,000	16,542,000

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

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V.B.17. # OF BIN LOCATIONS

DEC 22 1994

SOURCE: PLANOGRAPHS
Manual Counts

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

NOV 11 1994

V.B.18. # OF BIN LOCATIONS OCCUPIED

SOURCE: PLANOGRAPHS
Manual Counts

BRAC RESPONSE PART V

NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.19. # OF RACK LOCATIONS

SOURCE: PLANOGRAPHS
Manual Counts

NOV 11 1994

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.20. # OF RACK LOCATIONS OCCUPIED

SOURCE: PLANOGRAPHS
Manual Counts

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BRAC RESPONSE PART V

DEC 22 1994

ACTIVITY: KO (DDNV)

V.B.21. CURRENT EXCESS CAPACITY DEDICATED TO STOW MATERIAL MOVING FROM A FORMER BRAC'D DEPOT

METHODOLOGY:

1) Obtained current excess from DD 805

	NSF	ACF
	433,000	10,136,000

2) Obtained # L/I due in from BRAC'D Depots
   BIN = 15,000
   BULK = 5,600

3) Determined the amount of space a L/I occupies by:
   a) Dividing all L/I at DDNV into BIN (326,688) and BULK (217,792) using an estimate based on issues - 60% BIN/40% BULK.
   b) Obtaining NSF/ACF occupied by BIN/BULK from DD 805
   c) Dividing # L/I into space occupied

	NSF	ACF
BIN	.48	3.03
BULK	8.45	84.44

4) Multiplied # L/I due in (2 above) by the amount of space it would occupy (3 above)

	NSF	ACF
BIN	7,200	45,450
BULK	47,320	472,864
TOTAL	54,520	518,314

SOURCE: DD 805
DLA BRAC REPORT
DDNV COMMAND BRIEF

BRAC RESPONSE PART V NOV 11 1994 DEC 22 1994

ACTIVITY: KO (DDNV)

V.B.22. TOTAL THRUPUT CAPACITY PER 8 HR DAY, ETC. (BIN, BULK, HAZARDOUS, CHILL, CCP, TOTAL)

NOTE: DDRE's directed methodology was used. It directed no adjustment be made for overtime or weekends. That is, this workload is included in our computations as if it were performed within an 8 hour day.

SOURCE:
- Workload: Monthly Performance Reports, October 1993 - June 1994
- Ratios of bin, bulk, hazmat, subsistence: Laper

BRAC RESPONSE PART V NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.24. WHAT PERCENTAGE OF THE DEPOT'S TOTAL ISSUES SUPPORT THE COLLOCATED MAINTENANCE ACTIVITY (IF APPLICABLE), OTHER ON BASE CUSTOMERS, LOCAL DELIVERY (TRANSPORTATION CODE 9) USUALLY WITHIN 50 MILES, AND ALL OTHER CUSTOMERS?

SOURCE:
- Requisition Counts: DDNV Requisition Demand History Files
- Maintenance Actys: UA78, SCA Record R0072
- On base customers: Zip Codes/Name and address file
- Local delivery customers: Name and address file
  COMNAVBASE ships list
- Others: Name and address file

DDNV NOV 11 1994 DEC 22 1994

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Maintenance Cost.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

DEC 2 2 1994

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DDNV (KO)

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
7 pcs.	251 pcs.	939 pcs.	259 pcs.

2. Estimated annual maintenance and repair cost per year:

$107,161 divide by 7 months x 12 = $183,704 est. average year cost.

DDNV NOV 11 1994 DEC 22 1994

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

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DDNV

V.B.34 EMACS, program Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

NOV 11 1994

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.34. TOTAL TONS OF MISSION AND SUPPORT EQUIPMENT AT DEPOT.

SOURCE: DDRE guidance formula
WA = 1456 EMACS EJON's at 3.31T = 9,638,720 lbs
WB = 766 EJON's at 3.31T = 5,070,920 lbs
WC = actual weight of various tools = 62,226 lbs

DDNV

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V.B.35 EMACS, programs Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

BRAC RESPONSE PART V

NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.36. SQ FEET OF COVERED VEHICLE STORAGE SPACE.

SOURCE: Planographs/Storage Office

BRAC RESPONSE PART V

NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.37. UNIQUE MISSION ACCOMPLISHED BY DDNV

LIBRARY BOOKS OPERATION:

DDNV is responsible for the receipt, storage, issuance and overall accountability of library books. In FY 94 DDNV received approximately 500 different publications and shipped 87,406 copies of various books to Navy ship/shore stations and other DoD customers.

SOURCE: DDNV Mission Statement

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

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DEC 22 1994

V.B.38. UNIQUE WAR-TIME OR CONTINGENCY OVER AND ABOVE ROLE.

Yes.

Storage of pre-positioned surgical/medical blocks for the Naval Medical Logistics Command (Fort Detrick, MD).

SOURCE: Review of Mission Function Manual, DDNV Command Profile and interviews with key management personnel.

ACTIVITY CODE: KO = DDNV

V.B. 39 (CONTINUED) NOV 11 1994

Screening Process of MTIS
Disassembly and Disposal of Hazardous Items
~~Directed Inspections~~
~~Demilitarization of Material~~
Library Operations
Offloads of Hazardous MTIS
Inventory Serve Marts
~~GGA Transshipments~~

BRAC RESPONSE PART V NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.41 DOES YOUR DEPOT PROVIDE SUPPORT TO NON-DoD ACTIVITIES?

NOTE: Based on DDRE Q & A summary of 10 August 1994 include only reimbursable support. DDNV does not provide any reimbursable non-DoD support. However, we do provide support to non-DoD customers under the unit cost support.

SOURCE: Reimbursable job order listing.

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BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.42. IS MISSION ESSENTIAL TO DoD?

SOURCE: DLAM 4140.2

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

NOV 11 1994

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V.B.43. DOES ANY OTHER NON-DLA ACTIVITY PERFORM SAME MISSION?

SOURCE: DRMD 902

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

NOV 11 1994

V.B.44. IS THERE ANY MILCON OR MECHANIZATION PROJECT FUNDED OR IN PROCESS THAT WILL INCREASE THE DEPOT'S STORAGE CAPACITY?

None. See below:

a. MCON P-982 replaces W-104/106. the current project is 35% designed. However, the new General Purpose Warehouse will replace two old ones on the same footprint without a new gain in storage capacity.

b. MCON P-444 Y-102 Replacement has been canceled due to failure to receive site approval from COMNAVLESE. The old warehouse will continue to be used with no gain in storage capacity.

c. MCON P-425 Cold Storage Warehouse Addition will construct an 83,000 SF refrigerated addition that will replace the two existing deteriorated freeze rooms with no gain in storage capacity.

SOURCE: MCON documentation (form 1391) for each MCON.

d. Mechanization/modernization project 96-4, Receiving Upgrade, Bldg. W-143 will replace existing worn out conveyor without adding any storage capacity.

e. Mechanization/modernization project 97-5 Upgrade Hotline Pack Conveyors will replace existing worn out conveyor without adding any storage capacity.

f. Mechanization/modernization project 97-1 Equipment For General Purpose Warehouse Bldg. W-104/106 (FY96 MILCON) will provide racks and MHE for the new General Purpose Warehouse described under MCON P-982. There will be no net gain in storage capacity.

g. Mechanization/modernization project 98-1 Equipment For General Purpose Warehouse Bldg. Y-102 (FY97 MILCON) is canceled along with MCON P-444.

SOURCE: DDRE Five Year Plan.

BRAC RESPONSE PART V

NOV 11 1994

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ACTIVITY: KO (DDNV)

V.B.45. IS THERE ANY MILCON OR MECHANIZATION PROJECT FUNDED OR IN PROCESS THAT WILL INCREASE THE DEPOT'S THRUPUT CAPACITY?

None. See below:

a. MCON P-982 replaces W-104/106. the current project is 35% designed. However, the new General Purpose Warehouse will replace two old ones on the same footprint without a new gain in thruput capacity.

b. MCON P-444 Y-102 Replacement has been canceled due to failure to receive site approval from COMNAVBASE. The old warehouse will continue to be used with no gain in thruput capacity.

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SOURCE: MCON documentation (form 1391) for each MCON.

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g. Mechanization/modernization project 98-1 Equipment For General Purpose Warehouse Bldg. Y-102 (FY97 MILCON) is canceled along with MCON P-444.

SOURCE: DDRE Five Year Plan.

BRAC RESPONSE PART V

NOV 11 1994

ACTIVITY: KO (DDNV)

V.B.46. DOES THE DEPOT HAVE THE CAPABILITY TO EXPAND IN CUBE WITH THE CURRENT FACILITIES AND EQUIPMENT?

SOURCE: PLANOGRAPHS and discussion with DDNV managers

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.47. MAXIMUM RATED THRUPUT
V.B.48. MAXIMUM SURGE THRUPUT CAPACITY AVAIL TO ACCOMODATE CONTINGENCY MOBILIZATION

METHODOLOGY: Used average daily thruput as reported in V.B.22., extracted Issot processed material because Issot does not use DDNV facilities for processing. They are not a permanent part of our workforce and should not be included in the Depots' capability. These questions specify our capability using our facilities, current and projected through FY95 with fully staffed workstations. Based on the Depots' current thruput each division was contacted to determine their sustained 8hr capability and surge, 2 shift, capability. Each division made this determination based command experience, their staffing ceiling and facility.

					V.B.47 SUSTAINED CAPABILITY **8 HOUR MAXIMUM THRUPUT		V.B.48 ***MAXIMUM THRUPUT - SURGE CAPABILITY 8HR SHIFT + AUTH 8HR SECOND SHIFT	
	RECEIPTS CUR CAPABILITY W ISSOT	W/O ISSOT	ISSUES CUR CAPABILITY W ISSOT	W/O ISSOT	LINES IN RECEIPTS	LINES OUT ISSUES	LINES IN RECEIPTS	LINES OUT ISSUES
BIN	1784	1428	3741	3467	1,999	16,000	3,998	28,000
BULK	1707	1353	1822	1691	1,894	10,000	3,788	16,000
HAZARDOUS	9		19				70	1,000
**** CHILL	150		1040				300	1,560
CCP					NONE	NONE	NONE	NONE
TOTAL					3,893	26,000	8,156	46,560

*Less DDRV, BX, and ISSOT. Based on staffing through 30 June 94 (CURRENT T/P)
**Unlimited staffing less Issot, BX and DDRV.
***Unlimited staffing less Issot, BX and DDRV. Using an authorized second 8 hour shift.
**** CHILL Includes all subsistence (dry, chill, freeze)
Cheatham Annex issues and receipts have been removed from issues and receipts prior to the projections for maximum sustained and surge capability.

SOURCES: Issot Production Statistics (compiled by DDNV-XB), LAPER, DDNV Monthly Performance Measurement Reports, Interviews with key management personnel

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DEC 22 1994

BRAC RESPONSE PART V

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ACTIVITY: KO (DDNV)

DEC 22 1994

V.B.49. OPS CONSTRAINED TO ACCOMMODATE REQUEST OF LOCAL COMMUNITIES?

SOURCE: Discussions with DDNV managers.

NOV 11 1994

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

V.B.50. IDENTIFY ANY LEASED SPACE FROM A PRIVATE CONTRACTOR/COMPANY. (IDENTIFY BY LOCATION, AMOUNT (SF, CF, ACF), PURPOSE/TYPE, OCCUPANCY RATE, COST, EXPIRATION DATE.)

SOURCE: Installation Services Manager.

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

NOV 11 1994

V.B.52. SHIPPING COST PER TON

SOURCE: DORO Tonnage Report of DDNV dated 6 September 1994
Estimates of "Off Line" Stock tonnage
DDNV Stock Records

BRAC RESPONSE PART V

ACTIVITY: KO (DDNV)

NOV 11 1994

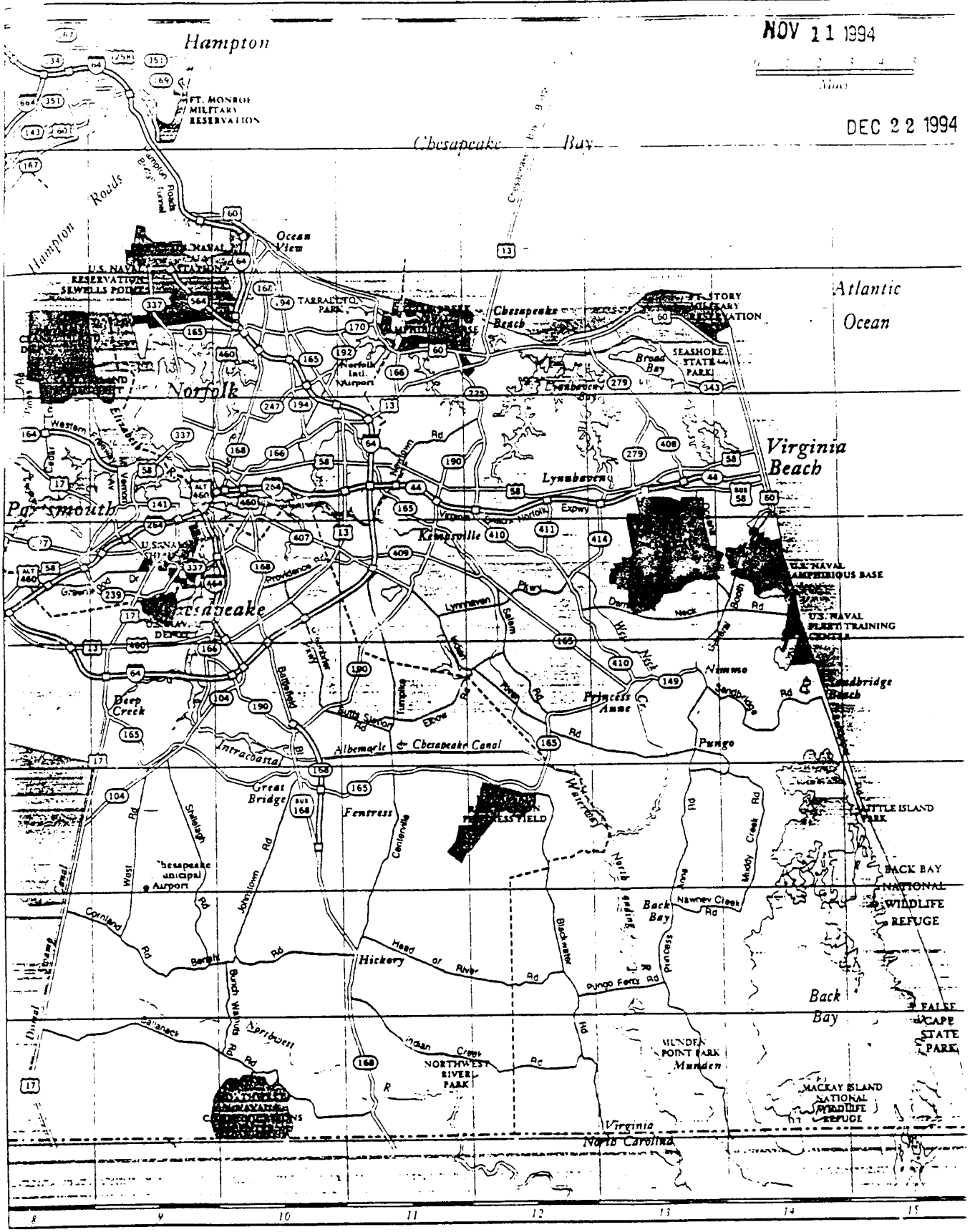
V.B.53. PICKING/PACKING/PACKAGING COSTS PER TON

SOURCE: DORO Tonnage Report of DDNV dated 6 September 1994
Estimates of "Off Line" Stock tonnage
DDNV Stock Records

ACTIVITY: KO (DDNV)

NOV 11 1994

DEC 22 1994

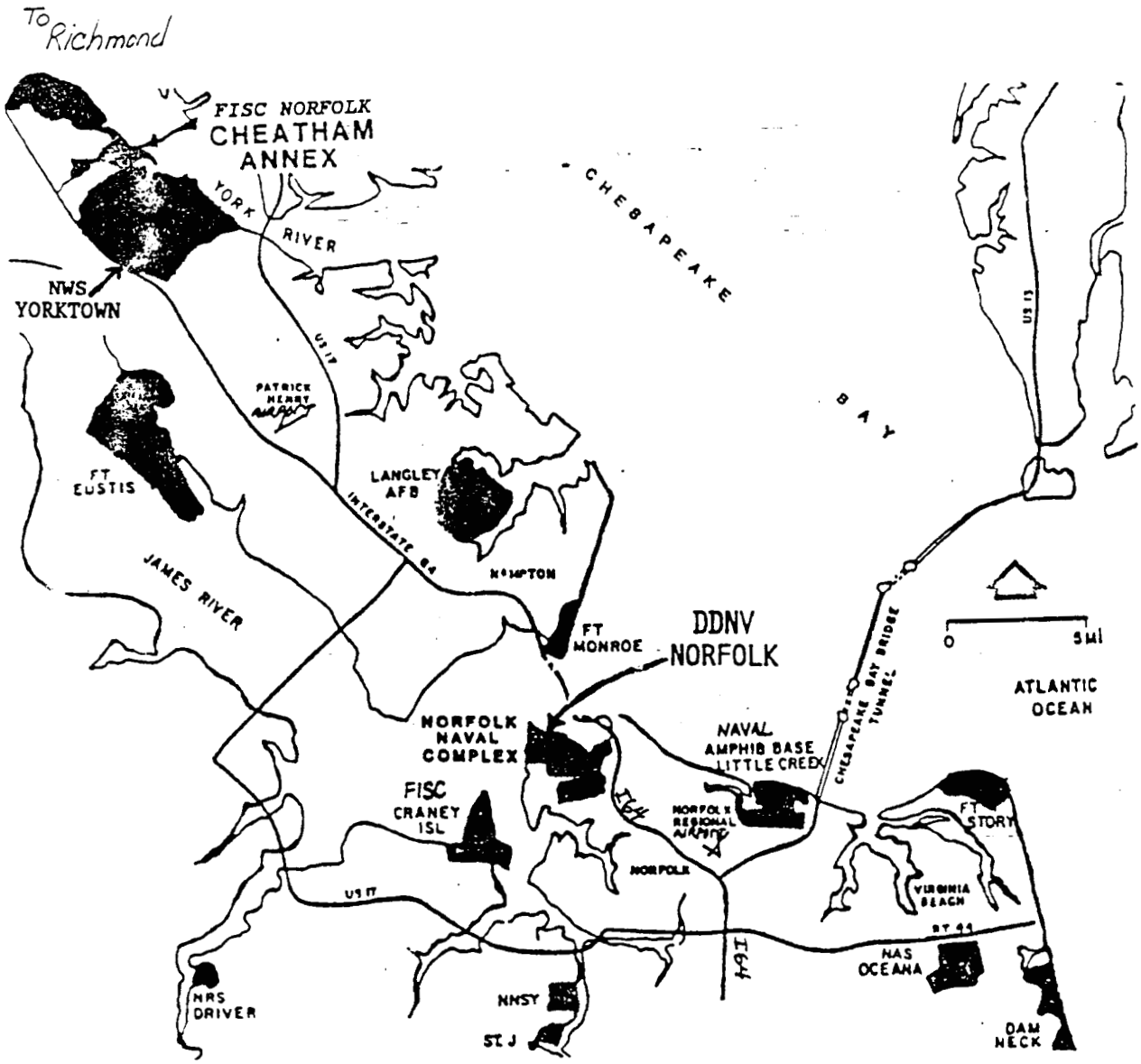


ACTIVITY (KO) DDNV

NOV 11 1994

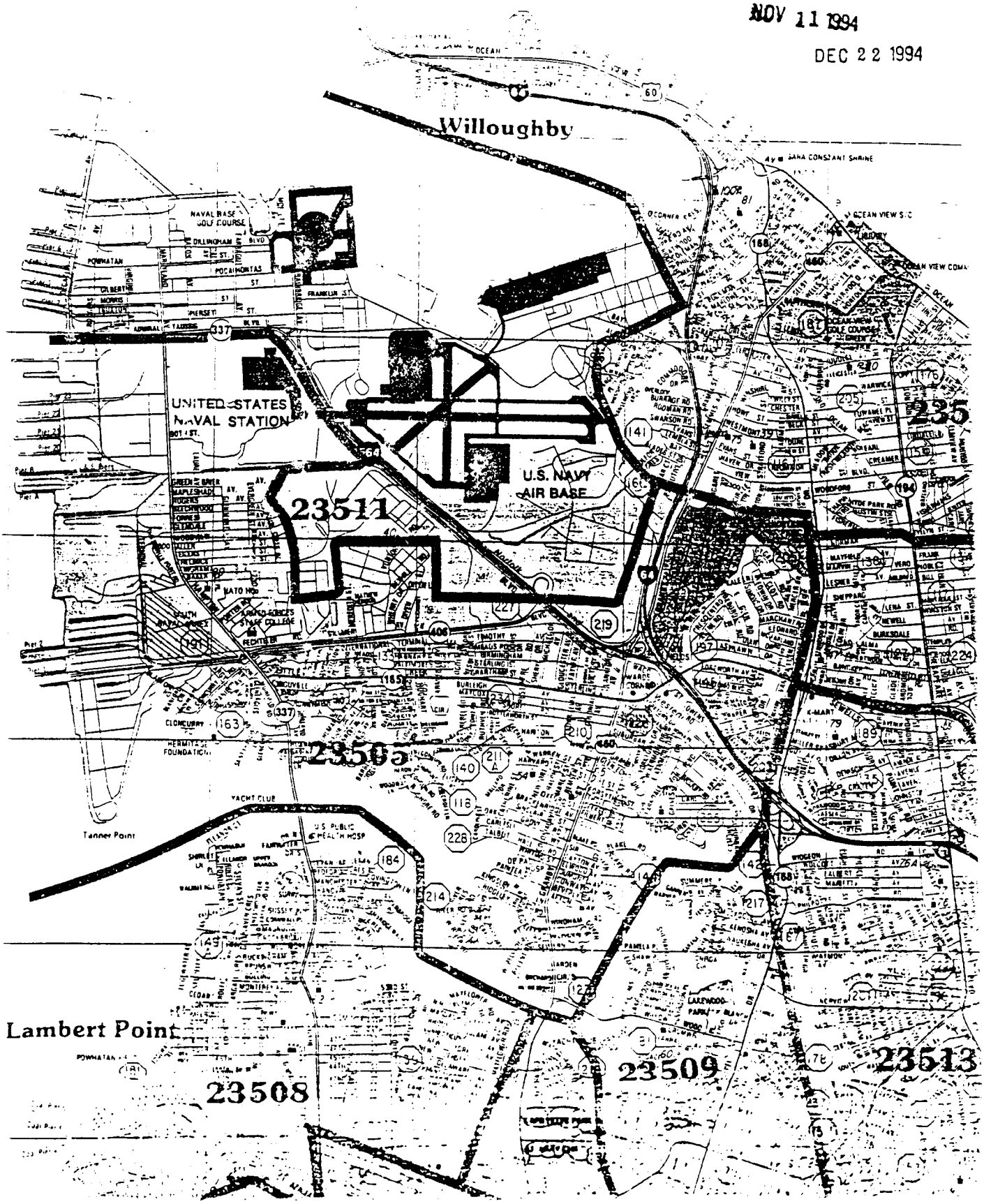
HAMPTON ROADS AREA

DEC 22 1994



NOV 11 1994

DEC 22 1994



ACTIVITY: KO (DDNV)

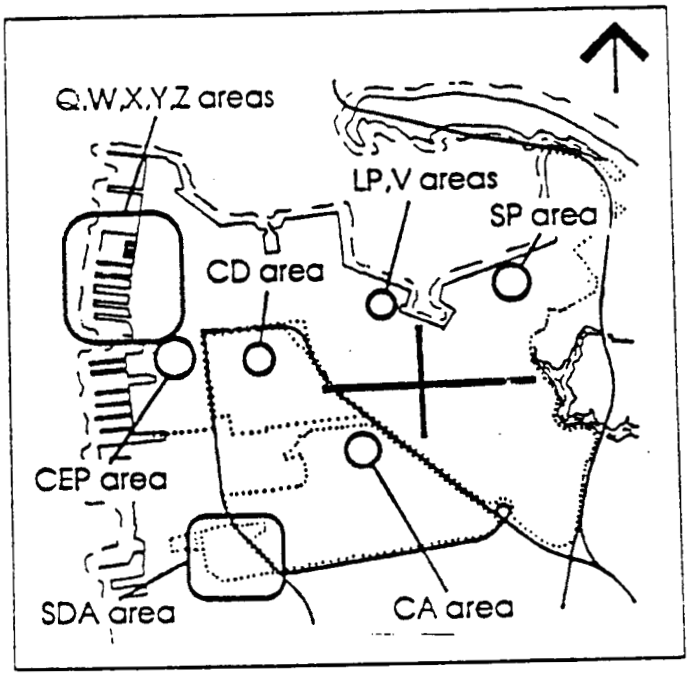
NOV 11 1994

ACTIVITY LOCATION

DEC 22 1994

DDNV Norfolk is a large activity with operations throughout the Norfolk Naval Complex.

activity location



ACTIVITY KC (DDNV)

EXISTING FACILITIES

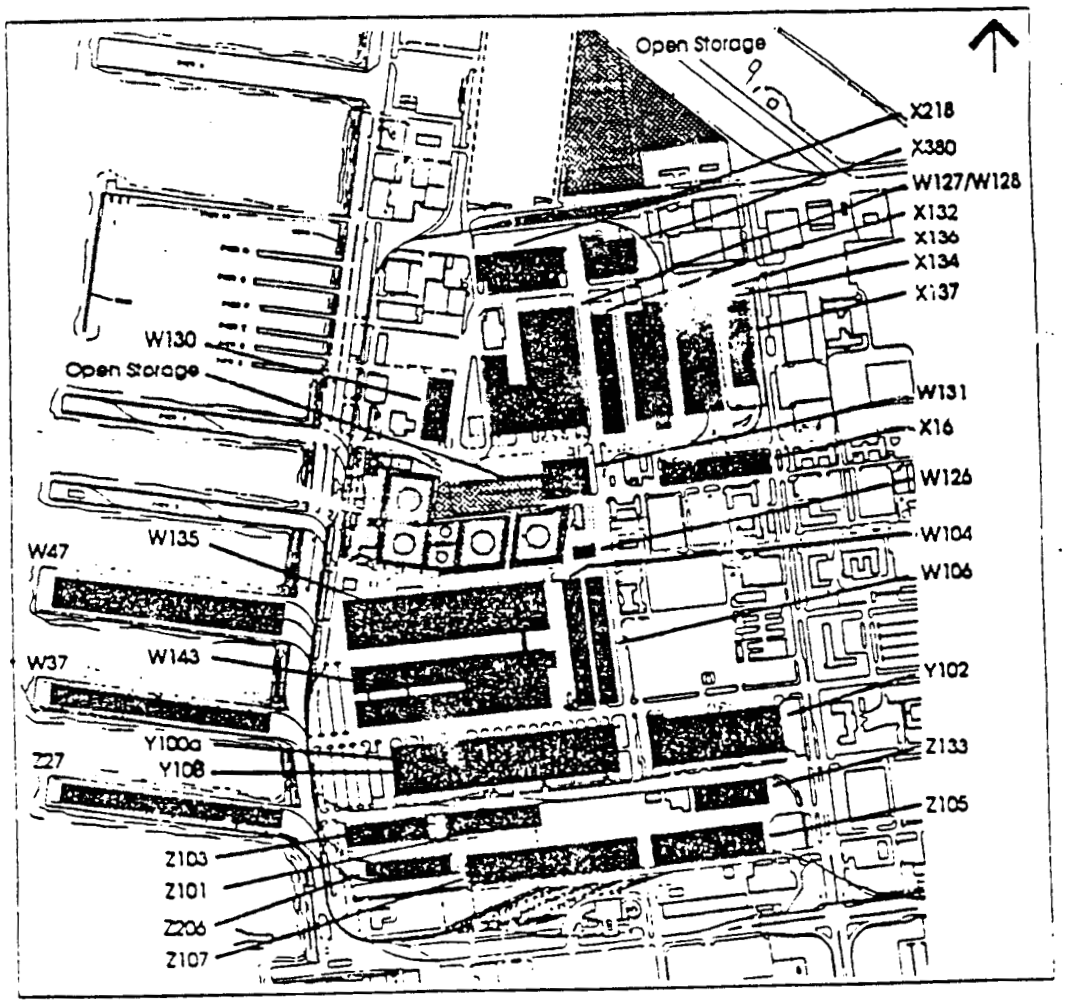
NOV 11 1994

NAVSTA AREA (Q,W,X,Y,Z AREAS)

DEC 22 1994

existing facilities navsta area

DEFENSE DISTRIBUTION DEPOT NORFOLK

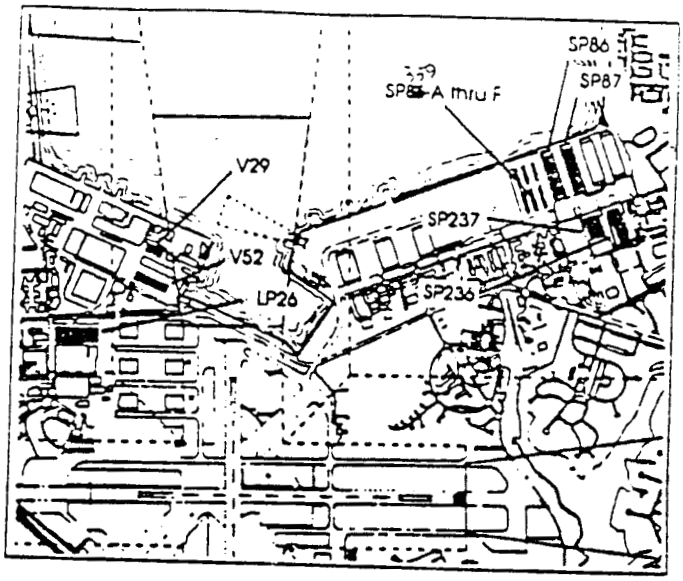


ACTIVITY: KC (DDNV) NOV 11 1994 DEC 22 1994

LP/SP/V AREA

existing facilities LP/SP/V areas

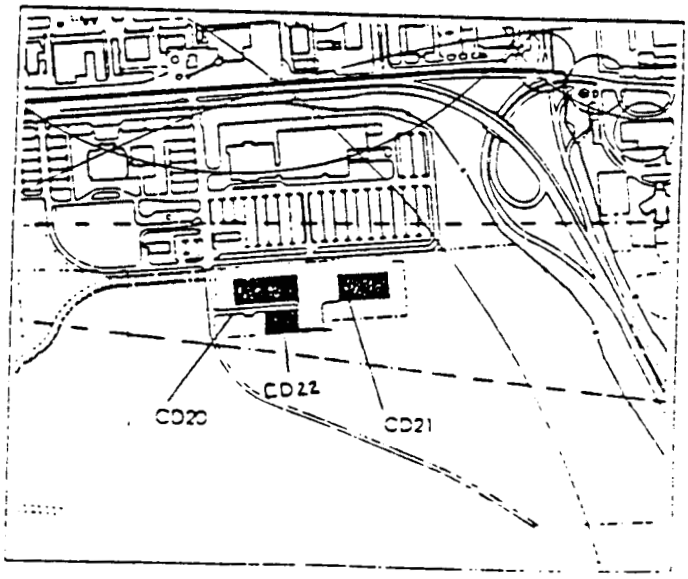
DDNV NORFOLK



CD AREA

existing facilities CD area

DDNV NORFOLK



ACTIVITY: KO (DDNV)

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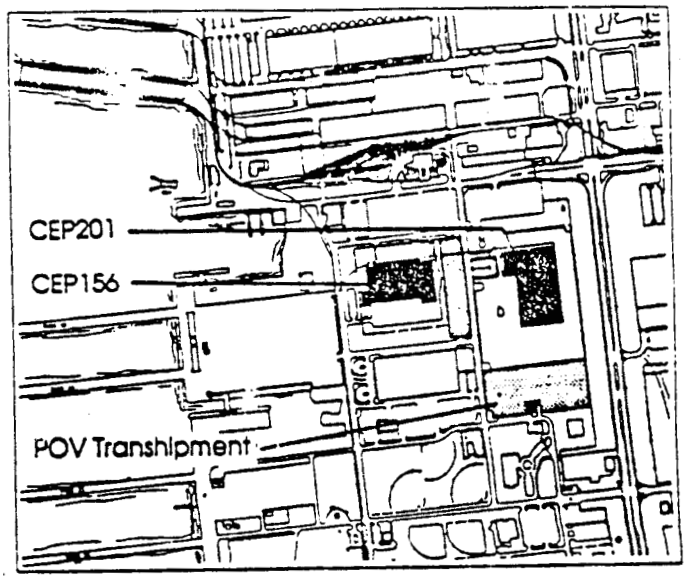
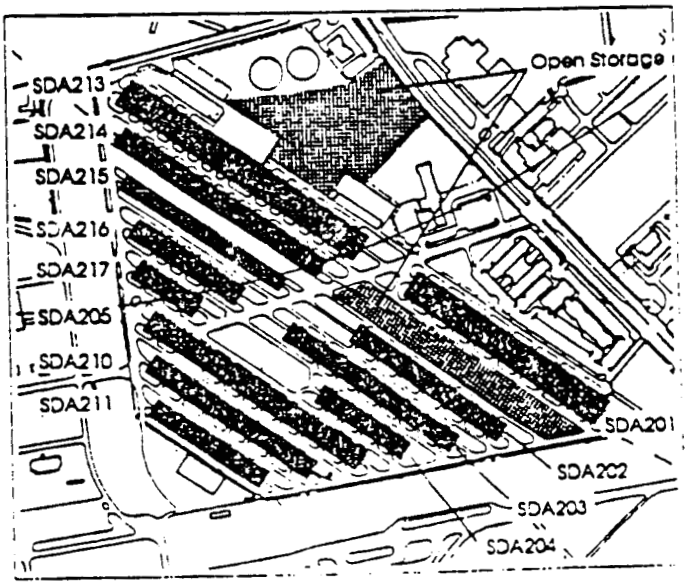
CEP AREA

existing facilities CEP area



SDA AREA

existing facilities SDA area



SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDNV

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	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	162,000	1,171,000	158,000	990,000
Bulk-Covered	1,971,000	24,239,000	1,584,000	15,314,000
Bulk-Open	236,000	2,589,000	280,000	2,200,000
Bulk-Open Unimproved	0	0	0	0
Freeze and Chill	63,000	984,000	51,000	790,000
Hazardous Covered	46,000	584,000	33,000	236,000
Hazardous-Open	*15,000	*106,000	*15,000	*106,000
Subsistence	**188,000	**2,534,000	**172,000	**2,047,000

SOURCE: 30 Sep 94 805 Report

* Unapproved open storage (gas and cylinders stored around Building X-380)

** Dry goods only

NOV 11 1994

PART V-B

DDRV

Includes changes to 10/14/94

changes to 10/27/94

changed 11/11/94

changes to 22 DEC 1994

DATA CALL FOR DEFENSE DISTRIBUTION DEPOTS
Section V

Activity Code - GD (DDRV)

Depot Name? DDRV
(Use 4-letter abbreviation e.g. DDOU)

22 DEC 1994

Ques # Item

V.1. **"Unique" operational facilities?** Y/N: **YES**

If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost
Analytical lab	420	3,360	3,360	3,360	44,940
ODS/Cylinder operations	43,020	602,280	516,240	516,240	2,616,907
ISO shelter/sewing machine ops	43,020	602,280	516,240	516,240	2,616,907
Hazardous Storage Whs8,9,12,13	163,913	2,628,233	2,362,097	1,771,568	29,200,000

V.2. **Any "one of a kind" facilities?** Y/N: **YES**

V.3. **Describe the facilities and explain why the "one of a kind" facilities are at your depot**
(Use a separate sheet of paper - Clearly identify the question number with your answer)

Please Return to the Top of the Screen and Go To the RIGHT

Section V - DEPOT QUESTIONS (continued)

~~Activity Code - GD (DDRV)~~

Ques #	ITEM	DDRV

22 DEC 1994

V.4. **Distance in miles from depot to**

	miles	
rail?	0	
water?	89	NORFOLK
surface?	0	
air?	99	NORFOLK

V.5. **Any collacted activities that directly benefit from the depot's current location?**

If yes, list and describe benefits

Y/N: YES

activities	benefits
DGSC	See Attached
DOSO	for Description
DRMO	of Benefits

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	MAJOR customers
Fleet Industrial Supply Center Norfolk, VA	
NSC Norfolk Ocean Terminal Norfolk, VA	
DDNV NSC Norfolk, VA	
NSC Air Terminal NAS Norfolk, VA	
Naval Aviation Depot Norfolk, VA	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
CCP DDSP New Cumberland, PA	
Fort Bragg, NC	
Marine Corps Base, Camp LeJeune, NC	
Naval Aviation Depot MCAS Cherry Point,NC	
MCAS Cherry Point, NC	

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Section V - DEPOT QUESTIONS (continued)

~~Activity Code - GD (DDR~~V)

Ques #	ITEM	DDRV

12 DEC 1994

12 DEC 1994

V.8. **Require any particular type of transportation for stock movement?**

Y/N: NO

If yes, list commodity & type of transportation needed

commodity	trans needed

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	99	NORFOLK
water P.O.E.	89	NORFOLK

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

~~Activity Code - GD~~ (DDRV)

Ques #	ITEM	DDRV	22 DEC 1994

		NSF	TCF	ACF	OCF
V.10. V.12.	Total covered storage capacity				
	general purpose	1,578,000	22,461,000	20,012,000	18,526,000
	classified	0	0	0	0
	hazardous	174,000	2,749,000	2,364,000	1,753,000
	freeze	0	0	0	0
	chill	6,000	65,000	59,000	59,000
	shed	311,000	3,725,000	3,725,000	3,665,000

		NSF	OCF
V.11. V.12.	Total NSF & OCF of all open storage		
	hardstand	0	0
	improved outside	718,000	5,860,000

V.13. Total NSF of all marshalling area: 0

		NSF	TCF	ACF
V.14.	NSF, TCF, ACF of storage space dedicated to reimburseable missions			
	covered	305,103	4,349,286	3,739,080
	uncovered	0	0	0

		NSF	ACF
V.15.	NSF/ACF of bulk storage available	SEE	SEE
V.16.	NSF/ACF bulk storage occupied	ATTACHED	ATTACHED

V.17.	# of bin locations	604,000
V.18.	# of bin locations occupied	472,921
V.19.	# of rack locations	217,000
V.20.	# of rack locations occupied	115,423

		NSF	ACF
V.21.	Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot	0	0

		Issues	Receipts	Eaches
V.22.	Total thruput capacity per 8 hr day, etc.			
	bin	5,666.30	1,153.80	0.00
	bulk	1,768.10	187.40	0.00
	hazardous	628.60	43.40	0.00
	chill	0.00	0.00	0.00
	CCP	0.00	0.00	0.00
	TOTAL	8,063.00	1,384.60	0.00

		Issues	Receipts	Eaches
V.23.	Average daily thruput per 8 hr. day, etc.			
	bin	ELIMINATED BY DLA		
	bulk			
	hazardous			
	chill			
	CCP			
	TOTAL	0.00	0.00	0.00

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

~~Activity Code - GD (DDRV)~~

Ques #	ITEM	DDRV

22 DEC 1994

V.24.	% of total workload that supports	%
	collocated maintenance activity	0.00
	other on-base customers	0.00
	local delivery (100 miles)	15.80
	within 101-300 miles	19.49
	all others	64.71

V.25.	Average # of daily issues	# of issues
	bin	QUESTION
	medium bulk	ELIMINATED
	bulk	BY DLA
	hazardous	
	PEI:	
	combat vehicles	QUESTION
	trailors	ELIMINATED
	tactical vehicles	BY DLA
	small arms	
	towed artillery	
	aircraft	
	other	

V.26.	Project workload for FY95	lines in	lines out
	FY95	304,086	1,723,145

V.27.	Total # of lines shipped in FY94	1,981,197
V.28.	Total # of lines received in FY94	312,009
V.29.	Total # of tons shipped in FY94	52,056
V.30.	Total # of tons received in FY94	48,254

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

22 DEC 1994
~~Activity Code - GD (DDRV)~~

Ques #	ITEM	DDRV
V.31.	ID each mechanized/automated warehouse system..... (Answer on a separate sheet of paper, clearly ID question number)	See Attached

V.32. Capital investment programmed for new or replacement equipment for FY96-FY99

	capital investment
FY96	$5,563,000
FY97	$265,000
FY98	$1,426,000
FY99	$1,472,000

V.33. Any unique ADP systems which must be maintained after DSS deployed?

Y/N
DLA TO ANSWER

If yes, ID by Name

system name
HQ DLA To Answer

V.34.

Total tons of mission equipment	9404
Total tons of support equipment	300

V.35.

Total # of light military vehicles	14
Total # of heavy/special vehicles	454

V.36. GSF of storage space for vehicles (shelters & trailors included)

	GSF
covered	0
uncovered	approx 6000

PLEASE Go To the Top of the Screen and to the RIGHT

Ques #	ITEM	DDRV
V.37.	**Describe any unique missions accomplished by your depot** (Answer on a separate sheet of paper, clearly ID question number)	22 DEC 1994
V.38	**Unique war-time or contingency over & above role established in C.O.O.P.**	Y/N: NO
	If yes, identify	ID role:

V.39. V.40. **List reimburseable missions & total # of paid equiv performing reimburseable mission work**

paid equiv	missions
	Maintenance
	DEPMEDS
	Center Directed Work
	Special Projects
	Reimbursable PPP&M
	Fleet Hospital

V.41. **Support to non-DoD customers?** Y/N: NO

If yes, list/describe & provide manhours & $

customers/description	manhours	$

V.42. **Is mission essential to DoD?** Y/N: YES

V.43. **Does any other non-DLA activity perform same mission?** Y/N: NO

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

Ques	ITEM	DDRV

V.44. **MILCON funded or in process that increases storage capacity?**
If yes, ID # of NSF,TCF,ACF

Y/N	NSF	TCF	ACF
YES	380,000	7,600,000	6,080,000

V.45. **MILCON funded or in process that increases thruput capacity?**
If yes, describe & explain how much on a separate sheet
(Clearly ID question #)

Y/N
YES

V.46. **Capability to expand in cube?**

Y/N
YES

If yes, provide method & TCF,ACF

method	TCF	ACF
Relocation of operations to Bldg 54	4,400,000	3,960,000
Relocation of operations to Bldg 80	929,360	836,424
Relocation of operations to Bldg 60	518,960	467,064

* V.47. **Maximum rated thruput**

SEE ATTACHED NARRATIVE

	lines in	lines out
bin	3,000	11,385
bulk	565	1,557
hazardous		
chill		
CCP		
TOTAL	3,565	12,942

* V.48. **Max surge thruput capacity avail to accomodate contingency mobilization?**

SEE ATTACHED NARRATIVE

	FIRST 8 HR SHIFT		additional capacity with 2ND 8 HR SHIFT	
	lines in	lines out	lines in	lines out
bin	3000	11385	3000	11385
bulk	565	1557	565	1557
hazardous	160	440	160	440
chill	2	4	2	4
CCP				
TOTAL	3727	13386	3727	13386

PLEASE Go To the Top of the Screen and to the RIGHT

22 DEC 1994
Activity Code: GD (DDRV)

Ques	ITEM	DDRV

V.49. **Ops constrained to accomodate requests of local communities?** Y/N: **NO**

If yes, describe & explain how much on a separate sheet (Clearly ID question #)

V.50. **ID leased space from a private contractor/ company**

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NONE						

PLEASE Go To the Top of the Screen and to the RIGHT

Ques #	ITEM	DDRV

22 DEC 1994

		system name	cost
V.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	QUESTION ELIMINATED BY DLA	

		# of tons	cost
V.52.	Cost for bulk movement of mission stock per ton per mile	294,532	$0.10
V.53.	Packaging/packing costs per ton for bulk movement of assets	294,532	$14.85

END OF AUTOMATED PORTION OF SECTION V.

Activity Code - GD (DDRV)

V.B.2. One of a kind facilities

1. Analytical Laboratory for Chlorofluorocarbons (CFC's)

DDRV is in the process of setting up a mobile 35'x8'x12' semi-trailer mounted laboratory. The set up and operation of this lab is a critical element in accomplishment of the DDRV Ozone Depleting Substances (ODS) Mission. This lab will be staffed with Product Quality Auditors who will perform conformance test on reclaimed refrigerant and Halon gases, which is being accomplished by the DDRV Stock Maintenance Division. This lab will also have the potential to perform conformance testing on petroleum products. The estimated operation date for ODS testing is 1 November 1994. Test will be performed on every lot reclaimed, enhancing productivity and assuring reclaimed product meet Military Specifications Quality Requirements.

2. DDRV Stock Maintenance Division (multiple missions)

a. CFC and Halon Gas Transfer, Recovery and Recycling Operation
Manufacturing of these substances has diminished or been completely stopped. DOD requires them for use in existing weapon systems. In order to provide for this need, procurement and stockpiling of the substances was initiated. DDRV was selected as the sole storage site of ODS for DLA because of its existing cylinder refurbishment mission. Equipment, training, and certification have been provided for this mission. The gases to be reclaimed are transferred to filtering equipment where impurities are removed. The filtered gases are then transferred back to refurbished cylinders which are ultimately sent to storage. DDRV is also responsible for all record keeping of gas poundage that is stored for use. The ODS mission stocks are for an estimated use until the year 2025.

b. Cylinder Refurbishment Operation
The operation has the capability to test and recondition high and low pressure oxygen, argon, nitrogen, CO_2 fire extinguishers, freon #12/22 and other gaseous cylinders, including the transfer, recovery and recycling of halons for the ODS mission. Testing includes pressure test on gauges and hydrostatic test on the cylinders. Reconditioning includes cleaning and painting of the cylinders.

c. Other
Repair and rebuild of industrial sewing machines belonging to DLA mission stock.
ISO Shelter modification and fabrication IAW Military Specification as required by the services. Examples of this are fully operational kitchens, bakerys, and latrines.

3. Recoup Facility

The mission is the recontainerization of petroleum products and hazardous chemicals when original containers are damaged or deteriorated. The facility has recently been upgraded, installing an extensive ventilation system in the spill booth. This upgrade allows for the pouring of highly toxic substances. This facility is operated by a highly trained hazardous material handlers who are also part of the DGSC/DDRV Spill Response Team.

4. Hazardous Warehouses 8/9/13/12

DDRV currently has 3 hazardous conforming warehouses. Warehouse 8, constructed in 1984, and 13, constructed and brought on line in 1993, feature sunken, bermed sections to contain spills, overhead insulation for fire protection, and ventilation systems designed to exchange air completely up to four times per hour. Warehouse 8 is specialized storage for flammable material and is equipped with a spark-proof electrical system throughout. Loading platforms are located at each bay and a segregated passageway allows for movement of material without compromising hazardous storage compatibility. Warehouse 9 has been converted to hazardous storage with many of the same features, and warehouse 12 is currently undergoing modification to hazardous conforming storage. These projects are a necessary part of DDRV's growing mission as the hazardous chemical storage site for DLA on the east coast.

5. Other Facilities

DDRV currently has two funded projects underway. The Oil Storage Sheds, which are under construction, will replace the open storage now used to store 55 gallon drums. This facility will prolong the life the products which are now subject to all weather conditions. The Hazardous Processing Facility will connect hazardous warehouses 12 and 13 and allow for the complete processing of hazardous materials from receipt to issue in hazardous conforming facilities.

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Activity Code - GD (DDRV)

V.B.3. Depot requirements for Unique/One of a Kind missions.

Refer to questions V.B.1 and V.B.2

1. The ODS project for Stock Maintenance and the Analytical Lab for ODS were the decision of Rear Admiral Straw, Director, DLA. Service/Joborder "OZONE"

2. Stock Maintenance missions of Cylinder Refurbishment and sewing machine repair are DLAM 5810.1 (Dec 1986) in support of DLA Mission Maintenance Program, DLAM 4151.1.

3. Hazardous Mission Facilities, construction and upgrade requirements based on DLA/DDRE Stock Positioning Policy.

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Activity Code - GD (DDRV)

V.B.5 Collocated activities which benefit from the Depot's current location

1. DGSC benefits from DDRV in several ways:

a. Transportation - DDRV provides Transportation personnel for the Center Support Branch - these personnel provide shipping instruction on vendor deliveries and procedures on small and large contracts.

b. Government Furnished Materials are stored for contractor use

c. DGSC elements such as Quality and Technical Operations frequently visit the depot to examine stock. When the need for visual inspection arises, there is no need for extended travel.

d. With DDRV being the prime storage location for hazardous materials, it is a benefit for DGSC since they are the managers of the hazardous program and the Hazardous Materials Information System. Most of the stocks are shipped to DDRV and can easily be accessed.

2. Depot Operation Support Office (DOSO) benefits from DDRV being a collocated depot in that testing on material handling systems and ADP can be done without extended travel. One recent example of this testing and implementation is the use of "Talkman", a voice activated data collection terminal, for surveillance inspection. Data is downloaded to the terminal for inspection, the inspector responds vocally when prompted, data is then uploaded to the mainframe computer to update stock records.

3. Collocation of DDRV with the Richmond DRMO is beneficial to DLA by reducing shipping costs associated with disposal of material.

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SECTION V - DEPOT Questions (continued)

V.B. 15. and 16. DDRV

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
V.B.15.	2,106,000	26,622,000	1,795,000	22,897,000
V.B.16.	1,942,000	24,378,000	1,636,000	20,713,000

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DDRV

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Equipment Management.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

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V.B.31 CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
197 pcs.	444 pcs.	465 pcs.	185 pcs.

2. Estimated annual maintenance and repair cost per year:

$514,926 divide by 7 months x 12 = $882,732 est. average year cost.

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DDRV

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

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DDRV

V.B.34 EMACS, program Inquire Equipment Management was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

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22 DEC

DDRV

V.B.35 EMACS program, Inquire Equipment Identification was used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

Activity Code - GD (DDRV)

NOV 11 1994

22 DEC 1994

V.B.37 Unique Missions

1. Ozone Depleting Substances (ODS) Mission

Manufacturing of these substances has diminished or been completely stopped. DOD requires them for use in existing weapon systems. In order to provide for this need, procurement and stockpiling of the substances was initiated. DDRV was selected as the sole storage site of ODS for DOD. Equipment, training, and certification have been provided for this mission. DDRV is also responsible for all record keeping of gas poundage that is stored for use. In addition to the reclamation of the gases, long term storage facilities have been made available. Requisitions for these products have been received and shipped. The ODS mission stocks are for an estimated use until the year 2025. Current proposals are for DDRV to serve as the single storage site for all Federal agencies which would substantially increase this critical mission.

2. Implementation of UADPS and NISTARS

Because of the "Hold-in-Place" policy implemented by DLA, the downsizing and decommissioning of ships from the Navy, Defense Distribution Depot Norfolk Virginia (DDNV) was overwhelmed with work. DDRV had been experiencing a decrease in workload and recognized the ability to assist DDNV with the backlog of receipts. In order to assist DDNV, DDRV had to be put on line with the Navy systems, trained to use those systems, and provide space for storage of Navy stock until it could be returned to DDNV. All of the requirements have been met and DDRV has been processing DDNV receipts since June 1994. With the implementation of the Uniform Automated Data Processing System (UADPS) and the Naval Integrated Storage Tracking and Retrieval System (NISTARS), DDRV is the only DLA depot with multiple DWASP/UADPS capability.

Activity Code - GD (DDRV)

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22 DEC 1994

V.B.45

Construction of the Hazardous Material Processing Facility may or may not show an increase in thruput; however, it will eliminate the packing in three seperate warehouses and increase productivity. As a result three man years will be saved.

Source: DDRV 92-95 5 year plan

DDRV ACTIVITY CODE GD

NOV 11 1994

22 DEC 1994

V.B.47 Maximum rated thruput capabilities
V.B.48 Max thruput capacity avail to accomodate contingency mobilization

The maximum rated thruput capabilities as computed by DOSO were changed by DDRV and were previously submitted with justification. During the latest final review we have determined that our changes to the DOSO formula did not keep in mind the original DOSO premise which used an average performance standard from all the original DLA depots and not the actual FY 94 thruput accomplishments. That said, our re-submitted responses to questions 47 & 48 are changed as follows:

V.47	lines in	lines out
bin	3000	11385
bulk	565	1557
hazmat	not required	
chill	not required	
CCP	not required	
TOTAL	3565	12942

V.48	lines in	lines out
bin	6000	22770
bulk	1130	3114
hazmat	320	880
chill	4	8
CCP		
TOTAL	7454	26772

Rationale follows:

Using DOSO's formulas, we have determined that thruput capacity at DDRV are higher than DOSO's original estimations. The reason for this is that we still have on-hand a bin receiving capability that is not going to be removed for additional storage area. The equipment and workstations are in place but were not considered by DOSO due to the relocation of the original employees to new facilities in Bldg 54 (CBC). However, these facilities and workstations in Whse 66 E Bay are currently being utilized for NISTARS workload by a special team of personnel and during a surge or emergency requirement, those workstations would be re-manned by recalled workforce personnel, therefore increasing DDRV's maximum rated thruput capability. Our determination using the same averages and formula that DOSO used indicate an additional 1200 lines could be received during surge operations. Because we have already dismantled our capability to induct or receive bulk lines, we are reporting the same number as determined by DOSO, or 565 lines.

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22 DEC 1994

Our old packing operations for both bin and bulk are still in place in Whse 59 and 60, although they were not included in DOSO's estimates due to planned removal. We have subsequently determined that the equipment and facilities in the bin packing area in D Bay Whse 59 may not be removed but retained for mission work. By using DOSO formulas, our lines out for bin are increased to 6765 by including the equipment and workstations currently in place but not used due to our move to the CBC (Bldg 54). The bulk packing equipment and work stations are still in place, however because they are scheduled for removal have not been considered and DOSO's original figure of 1557 is provided.

Based on the above logic and the original DOSO formulas, the final figures in V.B.47 and 48 should be utilized in representing DDRVs maximum rated thruput capabilities.

However, if the above rationale is disapproved as indicated in DDRE FAX dated 08 Nov 94, the following data is provided using the DOSO formula:

V.47	lines in	lines out
bin	1800	4620
bulk	565	1557
hazmat	not required	
chill	not required	
CCP	not required	
TOTAL	2526	6622

V.48	lines in	lines out
bin	3600	9240
bulk	1130	3114
hazmat	320	880
chill	4	8
CCP		
TOTAL	5054	13242

We realize that the DOSO methodology was determined to fairly represent the thruput capabilities of all the depots, however our response to questions 47 and 48 using the DOSO formula is <u>lower</u> than the normal daily thruput as stated in question V.22. We feel strongly that maximum rated thruput capabilities are more accurately reflected using our rationale of utilizing all MHE resources available rather than the DOSO version which only includes the CBC (Bldg 54).

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22 DEC 1994

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDRV

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Total Bin	121,000	2,425,000	105,000	2,098,000
Total Bulk	2,020,000	24,959,000	1,867,000	22,875,000
Type Rack				
Bin	90,000	1,800,000	75,000	1,500,000
Bulk (Covered)	324,000	3,991,000	316,000	3,963,000
Freeze/Chill	2,000	20,000	2,000	20,000
Hazard (Covered)	9,000	134,000	7,000	104,000
Bulk-open improved	718,000	7,180,000	586,000	5,860,000
Bulk-open unimproved	0	0	0	0
Hazardous-open	465,000	4,650,000	348,750	3,487,500
Subsistence	0	0	0	0

SOURCE: 30 Sep 94 805 Report

(DDRV has a total of 425,000 NSF rack available)

NOV 11 1994

DEC 22 1994

PART V-B

DDSP

Includes changes to 10/14/94

changes to 10/27/94

changed 11/10/94

changes to 22 DEC 1994

DATA CALL FOR DEFENSE DISTRIBUTION DEPOTS
Section V

NOV 11 1994

DEC 22 1994

Depot Name? DDSP
(Use 4-letter abbreviation e.g. DDOU)

Ques # Item

V.1. "Unique" operational facilities? Y/N: YES
If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost
Integrated Materiel Complex	252,193	3,908,992	3,908,992	3,908,992	$35,200,000
Eastern Distribution Center	1,699,258	42,481,450	42,481,450	42,481,450	$287,400K
Asbestos Pack/Storage	44,800	627,200	627,200	627,200	$97,000
Industrial Steel Complex	120,000	1,440,000	1,440,000	1,440,000	$10,818,717
CARC Painting Booths	1,428	24,042	24,042	24,042	$625,000
Medical Set Assembly	120,000	1,800,000	1,800,000	1,800,000	$8,173,599
Vault, Reefer, Freeze	54,360	543,600	543,600	543,600	$3,697,540
Tray-Pak	120,000	1,800,000	1,800,000	1,800,000	$8,173,579

V.2. Any "one of a kind" facilities? Y/N: YES

V.3. Describe facilities, explain why "one of a kind" & "unique" facilities are at your depot
(Use a separate sheet of paper - Clearly identify the question number with your answer)

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Section V - DEPOT QUESTIONS (continued)

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Ques #	ITEM	MECH SITE (miles)	NEW CUMB SITE (miles)
V.4.	Distance in miles from depot to		
	rail?	12	13
	water?	75	69
	surface?	0	0
	air?	16	12

V.5. **Any collacted activities that directly benefit from the depot's current location?** Y/N: NO

If yes, list and describe benefits

activities	benefits

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	MAJOR customers
DDLP Letterkenny PA	
FIG Ft Indiantown Gap PA	
Aberdeen Provg Grnd MD	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
DDTP Tobyhanna PA	Lanagley AFB Hampton VA
FISC Norfolk VA	NAS Oceana VA Beach VA
NAS Patuxent River MD	Nav Hosp Portsmouth VA
McGuire AFB NJ	CO INT FWD BAYONNE, NJ
Ft Eustis Newport Nws VA	Andrews AFB MD
NSSF Groton CT	NAD NORFOLK, VA
Dover AFB Dover DE	NSY PORTSMOUTH, VA
NAS Willow Grove PA	
NAS Norfolk VA	
Griffiss AFB Rome NY	

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Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	DDSP

V.8. **Commodities stored require any particular type of trans. for stock movement?** Y/N: YES

If yes, list commodity & type of transportation needed

commodity	trans needed
DIPEC	RAIL
SHOE TRCK	RAIL
ORE	RAIL
BOGIE WHEELS	RAIL

V.9. ***Distance in miles from depot to nearest***

	miles	
aerial P.O.E.	NC-136 MECH-140	Dover AFB
water P.O.E.	NC-178 MECH-174	Bayonne, NJ

Source: Rand-McNally, 1993

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Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	DDSP
V.8.	**Commodities stored require any particular type of trans. for stock movement?**	Y/N: YES

If yes, list commodity &

type of transportation needed

commodity	trans needed
DIPEC	RAIL
SHOE TRCK	RAIL
ORE	RAIL
BOGIE WHEELS	RAIL

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	NC-136 MECH-140	Dover AFB
water P.O.E.	NC-178 MECH-174	Bayonne, NJ

Source: Rand-McNally, 1993

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Section V - DEPOT Questions (continued)

DDSP

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Ques #	ITEM	NSF	TCF	ACF	OCF
V.10.	**Total covered storage capacity**				
*V.12.	general purpose	4,023,000	68,061,000	66,227,000	56,653,600
	classified	0	0	0	0
	hazardous	0	0	0	0
	freeze	1,000	3,000	3,000	3,000
	chill	5,000	55,000	55,000	51,000
	shed	236,000	3,278,000	3,276,000	2,636,000

		NSF	OCF
V.11.	**Total NSF & OCF of all open storage**		
V.12.	hardstand	542,140	108,428
	improved outside	1,683,000	4,010,000

V.13.	**Total NSF of marshalling area**	0

			NSF	TCF	ACF
V.14.	**NSF, TCF, ACF of storage space dedicated to reimburseable missions** (provide breakout by mission on separate sheet of paper)	covered	79,000	1,068,000	990,000
		uncovered	0	0	0

		NSF	ACF
*V.15.	**NSF/ACF of bulk storage available**	See	See
*V.16.	**NSF/ACF bulk storage occupied**	Attached	Attached

*V.17.	**# of bin locations**	1,029,409
V.18.	**# of bin locations occupied**	619,444
*V.19.	**# of rack locations**	175,600
*V.20.	**# of rack locations occupied**	114,650

		NSF	ACF
V.21.	**Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot**	803,602	10,465,632

			Issues	Receipts	Eaches
*V.22.	**Average daily thruput per 8 hr day, etc.**	bin	11,838	2,998	0
		bulk	4,555	750	679
		hazardous	718	168	0
		chill	0	0	0
		CCP	0	4,037	0
		TOTAL	17,111	7,953	679

			Issues	Receipts	Eaches
V.23.	**Average daily thruput**	bin	Question	Eliminated	by DLA
		bulk	Question	Eliminated	by DLA
		hazardous	Question	Eliminated	by DLA
		chill	Question	Eliminated	by DLA
		CCP	Question	Eliminated	by DLA
		TOTAL	0	0	0

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Section V - DEPOT Questions (continued)

DDSP

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Ques #	ITEM		
*V.24.	**% of total workload that supports**	%	ex.
	collocated maintenance activity	0	enter 80% as .80
	other on-base customers	0	
	local delivery (100 miles)	2	
	within 101-300 miles	5	
	all others	93	

V.25.	**Number of average daily issues**	# of issues
	bin	Question
	medium bulk	Eliminated
	bulk	by DLA
	hazardous	
	PEI:	
	combat vehicles	Question
	trailors	Eliminated
	tactical vehicles	by DLA
	small arms	
	towed artillery	
	aircraft	
	other	

*V.26.	**Project workload for FY95**	lines in	lines out
	FY95	965,915	3,863,658

*V.27.	**Total # of lines shipped in FY94**	4,207,706
*V.28.	**Total # of lines received in FY94**	974,281
*V.29.	**Total # of tons shipped in FY94**	164,361
*V.30.	**Total # of tons received in FY94**	129,484

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Section V - DEPOT Questions (continued)

Ques #	ITEM	DDSP
V.31.	ID each mechanized/automated warehouse system..... (Answer on a separate sheet of paper, clearly ID question number)	
V.32.	Capital investment programmed for new or replacement equipment for FY96-FY99	capital investment
		FY96: $2,828,000
		FY97: 3,[illegible],000
		FY98: $4,824,000
		FY99: $4,643,000
V.33.	Any unique ADP systems which must be maintained after DSS deployed?	Y/N:
	If yes, ID by Name	system name: HQ DLA TO ANSWER
V.34.	Total tons of mission equipment	14,736 Ton
	Total tons of support equipment	1,016 Ton
V.35.	Total # of light military vehicles	36
	Total # of heavy/special vehicles	1,832
V.36.	GSF of storage space for vehicles (shelters & trailors included)	GSF
	covered	0
	uncovered	8000

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Section V - DEPOT Questions (continued)

Ques #	ITEM	DDSP

V.37. **Describe any unique missions accomplished by your depot**
(Answer on a separate sheet of paper, clearly ID question number)

*V.38 **Unique war-time or contingency over & above role established in C.O.O.P.**

Y/N: YES

If yes, identify

ID role
CCP
ALOC
SEAVANS

V.39. **List reimburseable missions &**
V.40. **total # of paid equiv performing reimburseable mission work**

(note: you still must answer question #39 - missions)

paid equiv	missions
	DECA
	Central Consolidation Points
	Tray Pack
	Unit & Set Assembly
	Maintenance
	SEE COMMENT PAGE

V.41. **Support to non-DoD customers?**
If yes, list/describe & provide manhours & $

Y/N: YES

customers/description	manhours	$
Assistance to relief efforts	5,324.40	$54,928

V.42. **Is mission essential to DoD?**

Y/N: YES

*V.43. **Does any other non-DLA activity perform same mission?**

Y/N: NO

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Section V - DEPOT Questions (continued)

Ques	ITEM	DDSP

V.44. **MILCON funded or in process that increases storage capacity?** Y/N: YES

If yes, ID # of NSF,TCF,ACF

	NSF	TCF	ACF
FY 1994			
FY 1995	25,360	634,000	527,200
FY 1996	5,927	NA	NA
FY 1997			
FY 1998			

V.45. **MILCON funded or in process that increases thruput capacity?** Y/N: YES

If yes, describe & explain how much on a separate sheet, ID projects separately for fiscal years 94, 95, 96, 97, & 98. CLEARLY ID QUESTION NUMBER.

V.46. **Capability to expand in cube?** Y/N: NO

If yes, provide method & TCF,ACF

method	TCF	ACF

V.47. **Maximum rated thruput**

SEE ATTACHED SHEET

	lines in	lines out
bin	3,712	27,690
bulk	1,858	5,121
hazardous	0	0
chill	4	10
CCP	9,000	15,000
TOTAL	14,574	47,821

V.48. **Max surge thruput capacity avail to accomodate contingency mobilization?**

SEE ATTACHED SHEET

	FIRST 8 HR SHIFT		additional capacity with 2nd 8 HR SHIFT	
	lines in	lines out	lines in	lines out
bin	3,712	27,690	3,712	27,690
bulk	1,858	5,121	1,858	5,121
hazardous	[illegible]	0	0	0
chill	4	10	4	10
CCP	9,000	15,000	9,000	15,000
TOTAL	14,574	47,821	14,574	47,821

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Section V - DEPOT Questions (continued)

Ques	ITEM	Y/N	DDSP
V.49.	Ops constrained to accomodate requests of local communities?	NO	

V.50. ID leased space from a private contractor/ company

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NONE LEASED						

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Section V - DEPOT Questions (continued)

Ques #	ITEM	DDSP	
V.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	system name	cost
		TO BE ANSWERED BY HQ DLA	
V.52.	Cost for bulk movement of mission stock per ton per mile	# of tons	cost
		114,296	$0.15
V.53.	Packaging/packing costs per ton for bulk movement of assets	# of tons	cost
		114,296	$224.49

END OF AUTOMATED PORTION OF SECTION V.
Comments field available;

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Activity Code: DDSP (DM)

V.2. One of a kind facilities

THE EASTERN DISTRIBUTION CENTER

At 1.7 million square feet of floor space, the Eastern Distribution Center (EDC) is the largest automated distribution facility in the Department of Defense and one of the largest anywhere. The complex consists of 1.13 million square feet of processing space and some 420,000 square feet of storage area for high activity items with the building itself covering an area 38.7 acres in size.

Designed to reduce or eliminate multiple handling of stock, the EDC allows for the consolidation of high-activity items under one roof instead of being dispersed in numerous locations throughout the mission area. It has increased productivity through improved resources utilization and has facilitated the improved use of existing high-cube warehouses.

Included in the EDC are a receiving terminal, mechanized stacker and storage areas, small and medium size item sortation systems, small item care and preservation facilities, a pack area, a freight consolidation shipping terminal and operations control areas. The facility provides for both rail and truck transportation modes including dispatch and staging areas.

In addition to processing and shipping material, the EDC was designed to encompass all types of storage. Its 3.5 million cubic feet of storage capacity includes 242,688 bin locations, 41,888 locations for rack storage, and 4,400 locations of "active item" storage, those items receiving 100 or more hits a year.

But the EDC is much more than a storage warehouse. A sophisticated Management and Control System controls and issues Material Release Orders, monitors and maintains the quantity of line items in stock by storage location, and provides consolidation and production planning and control capabilities. Featured is a real-time production process that, through the use of barcoding, permits the constant tracking of an item from the time it enters the supply system until it is shipped from the building . It also allows for the automated delivery of material to destinations within the EDC.

When operating at full capacity, 10,000 Material Release Orders can be picked and shipped during an eight hour shift with about 8.68 million line items (receipts, issues and Consolidation and Containerization Point (CCP) material) processed annually.

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Activity Code: DDSP (DM)

V.2. One of a kind facilities

THE INTEGRATED MATERIEL COMPLEX

The Integrated Materiel Complex (IMC) at DDSP's Mechanicsburg location is a state-of-the-art receiving/storage/shipping facility designed as a paperless operation.

A melding of the latest software and hardware technologies has eliminated the flow of paperwork normally found in a warehouse setting, and has allowed for the movement and consolidation of material with minimal human intervention. Consisting of four interconnected buildings, the 490,000 square foot complex provides more than 550,000 storage locations for binnable and rackable items.

All standard warehouse functions are contained within the IMC; receiving, storage, re-warehousing, care and preservation, consolidation of orders and shipping. All are under the guidance of a single process control system in which control of material in all stages of the distribution system is assured by the software being used.

Other technologies that have been incorporated into the complex include: barcoding, automated guided vehicles (AGVs), multi-level bi-directional carousels with inserter/extractor robots, hybrid cranes in the highrise storage facility, radio data communication links, high density pallet storage aids, turret truck/stock selector vehicles, transporter docks and conveyor systems.

IMC eligible material must be less than 25 pounds and less than 5 cube in size. In building 110, material is received, inspected and inducted into the system. If it's not IMC eligible, it is forwarded to other warehouses.

If it is eligible to be stored in the IMC, it is packaged, preserved and marked. It is then conveyed via AGV to the highrise, building 111, where it is stored in a bin or rack location using one of the 60 aisle ranger cranes, or to building 10 for pallet storage.

Each crane is the high-rise features an on-board computer terminal, a barcode scanning device and a label printer. Crane operators maneuver in aisles 42 feet high and 100 feet long, either stowing or picking material. Once an item is picked, it is taken aboard an AGV to building 11 for packing and shipping.

Production capability within the complex is 15,000 issues and 2,000 receipts per eight hour shift.

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Activity Code: DDSP (DM)

V.3.

Both the EDC (Eastern Distribution Center) and the IMC (Integrated Materiel Complex) are the essential processing facilities for the distribution functions for DDSP East and West depot sites. In addition to the routine distribution functions of a depot (receiving, storing, shipping), each support the CCP (Consolidation and Containerization Point) operations and the package of medium and small items.

The EDC and IMC provide pallet rack and bin storage for all active items at DDSP. The interface of active storage to the distribution process is vital to production and performance requirements.

SECTION V - DEPOT Questions (continued)

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V.B. 15. and 16.

DDSP

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
V.B.15.	4,096,000	64,534,000	3,860,000	61,256,000
V.B.16.	3,441,000	55,607,000	3,336,000	52,972,000

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COMMENTS:

V.8. Rail is the only means of receiving/shipping large DIPEC items. Ore at DDSP-New Cumberland can only be removed via rail box cars. Shoe track and bogie wheels are only received via rail.

V.22. Records do not provide hazardous issues and receipts. These lines are recorded with pilferable and security lines. Entry made includes all three types of commodities, but not included in the bin and bulk entries.

V.36. 8000 SF of uncovered space is available for the storage of shelters and trailers. Additional space can be made available as DDSP has removed most items from open storage areas and relocated stock to covered sheds/warehouses.

V.40. Humanitarian Support — Special Projects
End Items — Center Directed Work

V41. DDSP support to non-DoD activity is acknowledged through depot support to relief efforts.

V.44 and V.46. MILCON for HAZMAT facility is underway. Based on current proposals for storage and CCP processing. Processing area is proposed at 45,320 SF.
Addition of transport control facility is also projected for FY96.

DDSP NOV 11 1994

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V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Equipment Management.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

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DDSP (DM)

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
1,385 pcs.	6,013 pcs.	428 pcs.	683 pcs.

2. Estimated annual maintenance and repair cost per year:

   $1,602,657 divide by 7 months x 12 = $2,747,412 est average year cost.

DDSP

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V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

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V.B.34 EMACS, program Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

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DDSP

V.B.35 EMACS, programs Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

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Activity Code: DDSP (DM)

V.37.

DIPEC: Repairs and rebuilds Industrial Plant Equipment for the Defense Industrial Plant Equipment Center at Memphis, TN (DDMT).

COPAD: The Contractor Operated Parts Depot supplies automotive Parts all over the world and is administered by DCSC.

DLA National Stockpile: DDSP still provides open storage space for raw ore materials (Chromite).

DICOMSS: Direct Commissary Support of semi-perishable item to 78 Army and Air Force commissaries in Europe.

DEPMEDS: Assembling of medical items into kits/sets. Ranging from first-aid kits to thousand bed hospital units.

DODDS: Only depot to ship supplies to DoD Dependent Schools in Europe.

CCP: Container Consolidation Point for both Army and Air Force customers within geographical support area.

UMPF: Unit Materiel Fielding Point of new weapons systems for the Army.

TRAY PACK: Assembly of rations for troops in field.

CARC PAINT: CARC painting booths.

DDSP.XLS

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ACTIVITY CODE: DM = DDSP

V.B. 39 (CONTINUED)

Unit Material Fielding Point (UMFP)
Defense Environmental Restoration Activity
Care of Supplies in Storage (COSIS)
Reimbursable PPP&M
Support to Others
Warehouse Support to Navy

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Activity Code: DDSP (DM)

V.45.

HAZARDOUS MATERIEL BUILDING
DDSP NEW CUMBERLAND

As of 31 August 1994, this facility was still under construction. The building design provides eight bays for storage and operations. Proposed receiving and shipping, plus Consolidation and Containerization Point (CCP), operations are located in three bays, totally 45,320 gross square feet. The remaining five bays will support storage of flammables, acids and bases, water reactives, poisons, and oxidizers (mission storage). There is a total of 25,360 gross square feet, with bays at 4320 SF, 4320 SF, 3520 SF, 5280 SF, and 7920 SF. These areas allows for a clear stacking height of 20 feet. Pallet storage racks with in-rack sprinkling system will be use as storage aid and allow maximum efficiency in cubic space. Each bay provide approved storage for all commodities and classes of hazardous materiel. An administrative support office is attached. Total covered complex is approximately 74,400 gross SF. This facility will give an additional 9320 SF of thru put (proposed 45,320 GSF in design, minus 36,000 GSF currently used). One addition storage facility at 134,400 GSF will become available for general purpose storage. Minor relocation of hazardous commodities from other warehouse and shed facilities will equal to approximately 20,000 SF.

TRANSPORT CONTROL FACILITY (TCF):

This facility is designed to support the Eastern Distribution Center and will increase the efficiency and timeliness of commercial truck traffic awaiting loading/off-loading. The design and additional efficiencies will double the traffic processing in our distribution process.
The DDSP Consolidation and Containerization Point operation requires a large number of trailers in the TCF parking area. There is an average of 250 trailers in this area daily. These trailers are delivered to the depot by the local trucking company drivers and parked in the TCF lot. Depot Drivers move the trailers to the appropriate warehouses to meet the mission demands. In addition to the 52 +/- trucks inbound to the depot daily, there are an average of 220 internal moves daily in support of the CCP operations and 47 outbound trucks daily for an average of 319 trucks per day. The addition facility and lot space will increase DDSP capacity.

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V.B.47 and V.B.48 (BRAC 95) DDSP

DDSP throughput numbers are based on actual experience. DDSP does not concur with completely eliminating the 209 complex at Mechanicsburg for bin shipping. The complex has been converted to a lower volume larger item bin complex (for those items not Integrated Materiel Complex eligible) and can accommodate 50% of the 8580 lines calculated by DOSO or 4290.

In addition, EDC bin shipping capacity was understated because 60% of bin shipments bypass the AWOS process (DOSO estimted 40%). This occurs primarily due to the CCP mission where issues go directly from pick areas to the CCP sorter. This will increase the EDC capacity to 13,500 (4,500 more).

Bottom line is a total bin shipping capacity of:

IMC	9,900
209 Complex	4,290
EDC	13,500
TOTAL	27,690

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDSP

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	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	523,000	13,962,000	364,000	4,835,000
Bulk-Covered	3,644,000	54,615,000	3,176,000	46,769,000
Bulk-Open Improved	1,683,000	16,830,000	1,683,000	16,830,000
Bulk-Open Unimproved	103,000	1,030,000	103,000	1,030,000
Freeze and Chill	6,000	58,000	5,000	54,000
Hazardous Covered	0	0	0	0
Hazardous-Open	0	0	0	0
Subsistence	69,000	1,034,000	67,000	1,005,000

SOURCE: 30 Sep 94 805 Report

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PART V-B

DDTP

Includes changes as of 10/14/94

changes to 10/27/94

changed 11/11/94

changes to 22 DEC 1994

DATA CALL FOR DEFENSE DISTRIBUTION DEPOTS
Section V

DEC 22 1994
KN (DDTP)

Depot Name? DDTP
(Use 4-letter abbreviation e.g. DDOU)

Ques # Item

V.1. **"Unique" operational facilities?** Y/N: YES
If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost
SHELTER MOVEMENT AND	185,008	4,810,208	4,440,192	1,687,450	6810718.6
HANDLING FACILITY					
SEE ATTACHED V.B.1.					

V.2. **Any "one of a kind" facilities?** Y/N: SEE ATTACHED V.B.2.

V.3. **Describe the facilities and explain why the "one of a kind" facilities are at your depot**
(Use a separate sheet of paper - Clearly identify the question number with your answer)

Please Return to the Top of the Screen and Go To the RIGHT

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DEC 22 1994
KN (DDTP)

Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM

V.4. **Distance in miles from depot to**

	miles
rail?	0
water?	96
surface?	0
air?	29

V.5. **Any collacted activities that directly benefit from the depot's current location?**

Y/N
YES

If yes, list and describe benefits

activities	benefits
TOAD	DDTP PROVIDES
TMDE	RECEIPT STORAGE
USAMMA	ISSUE PACKAGING
JVIA	AND WORLDWIDE SHIP
DECA	MENT OF PARTS AND
PX	EQUIPMENT.

V.6. ***List MAJOR depot customers within 100 miles***

MAJOR customers	MAJOR customers
DRMO TOBYHANNA, PA	
COMSEC, TOBYHANNA, PA	
MAINT. DIR, TOAD	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
FT. DRUM, NY	DDSP
DD MECH, PA	DDLP
FT. RITCHIE, MD	FT. BELVIOR, VA
USPFO FOR CT	SENECA ARMY DEPOT
FT. MONMOUTH, NJ	USPFP PECKSKILL, NY
DOVER AFB, NJ	USPFO HAVRE DE GR
FT MEADE, MD	INDIANTOWN GAP, PA
ABERDEEN PG, MD	
FT. FREDRICK, MD	
PORT, BAYONNE, NJ	

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Section V - DEPOT QUESTIONS (continued)

DEC 22 1994
KN (DDTP)

Ques #	ITEM	
V.8.	**Require any particular type of transportation for stock movement?**	Y/N: **YES**

If yes, list commodity &

type of transportation needed

commodity	trans needed
GENERATORS	FLAT BED EQUIP
ANTENNAES	DRP FRAMES/FLAT
VAN (ELECTRONICS) EXPANDABLE LOW	
MILITARY COMM SHELTERS FLAT BED	
CARGO TRUCKS	DBL DRP LOWBYS
SECRET/CONF	DROMEDARY/CSS
CCI	SIGN TALLY SVC

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	153	Dover
water P.O.E.	100	Bayonne

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KN (DDTP)

Section V - DEPOT Questions (continued)

Ques #	ITEM	DDTP			
		NSF	TCF	ACF	OCF
*V.10.	**Total covered storage capacity**				
V.12.	general purpose	1004000	18907000	14509000	13466848
	classified	13,000	234,000	208,000	205,152
	hazardous	17,000	239,000	93,000	35,000
	freeze	100	1,000	1,000	1,000
	chill	40,000	794,000	635,000	580,000
	shed	100,000	1,431,000	1,417,000	1,132,000

		NSF	OCF
V.11.	**Total NSF & OCF of all open storage**		
V.12.	hardstand		
	improved outside	968,000	6,410,000

V.13.	**Total NSF of all marshalling area**	0

			NSF	TCF	ACF
V.14.	**NSF, TCF, ACF of storage space dedicated to reimburseable missions**	covered	139,000	2,560,000	2,090,000
		uncovered	See Attached		

		NSF	ACF
*V.15.	**NSF/ACF of bulk storage available**	See	See
X V.16.	**NSF/ACF bulk storage occupied**	Attached	Attached

V.17.	**# of bin locations**	52,140
V.18.	**# of bin locations occupied**	40,182

V.19.	**# of rack locations**	18,374
V.20.	**# of rack locations occupied**	16,926

		NSF	ACF
V.21.	**Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot**	750	12,000

			Issues	Receipts	Eaches
V.22.	**Total thruput capacity per 8 hr day, etc.**	bin	SEE ATTACHED V.B.22		
		bulk			
		hazardous			
		chill			
		CCP			
		TOTAL			

			Issues	Receipts	Eaches
V.23.	**Average daily thruput per 8 hr. day, etc.**	bin			
		bulk		QUESTION	
		hazardous		ELIMINATED	
		chill		BY DLA	
		CCP			
		TOTAL			

Section V - DEPOT Questions (continued)

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KN (DDTP)

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Ques #	ITEM	DDTP

V.24. **% of total workload that supports**

	%
collocated maintenance activity	42.7
other on-base customers	7.5
local delivery (100 miles)	7.2
within 101-300 miles	7.7
all others	34.9

V.25. **Average # of daily issues**

	# of issues
bin	QUESTION
medium bulk	ELIMINATED
bulk	BY DLA
hazardous	
PEI:	
combat vehicles	
trailors	
tactical vehicles	
small arms	
towed artillery	
aircraft	
other	

V.26. **Project workload for FY95**

	lines in	lines out
FY95	118,151	170,022

V.27.	**Total # of lines shipped in FY94**	176,918
V.28.	**Total # of lines received in FY94**	117,564
V.29.	**Total # of tons shipped in FY94**	734,369
V.30.	**Total # of tons received in FY94**	685,121

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

KN (DDTP)

DEC 22 1994

Ques #	ITEM	DDTP

V.31. **ID each mechanized/automated warehouse system.....** **See Attached**
(Answer on a separate sheet of paper, clearly ID question number)

V.32. **Capital investment programmed for new or replacement equipment for FY96-FY99**

	capital investment
FY96	$557,000
FY97	$978,000
FY98	
FY99	$168,000

V.33. **Any unique ADP systems which must be maintained after DSS deployed?**

Y/N

If yes, ID by Name

system name
HQ DLA to Answer

V.34. **Total tons of mission equipment** 4,583
Total tons of support equipment 103

V.35. **Total # of light military vehicles** ZERO
Total # of heavy/special vehicles 177

V.36. **GSF of storage space for vehicles**
(shelters & trailors included)

	GSF
covered	662,760
uncovered	1,652,134

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Section V - DEPOT Questions (continued)

NOV 11 1994

KN (DDTP)

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Ques #	ITEM	DDTP

V.37. **Describe any unique missions accomplished by your depot**
(Answer on a separate sheet of paper, clearly ID question number)

V.38 **Unique war-time or contingency over & above role established in C.O.O.P.**

Y/N
NO

If yes, identify

ID role

V.39. V.40. **List reimburseable missions & total # of paid equiv performing reimburseable mission work**

paid equiv	missions
	MRE Storage
	End Items
	Center Directed Work
	Special Projects
	Unit Material Field Point
	Reimb PPP&M & COSIS
	Support to Others

V.41. **Support to non-DoD customers?**
If yes, list/describe & provide manhours & $

Y/N
YES

customers/description	manhours	$
U.S. CUSTOMS AGENCY- REPAIR & RETURN	108	3,707

V.42. **Is mission essential to DoD?**

Y/N
YES

V.43. **Does any other non-DLA activity perform same mission?**

Y/N
NO

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Section V - DEPOT Questions (continued)

KN (DDTP)

Ques	ITEM	DDTP	DEC 22 1994

V.44. **MILCON funded or in process that increases storage capacity?**
If yes, ID # of NSF,TCF,ACF

Y/N	NSF	TCF	ACF
NO	See Attached		

V.45. **MILCON funded or in process that increases thruput capacity?**

Y/N
NO

If yes, describe & explain how much on a separate sheet
(Clearly ID question #)

V.46. **Capability to expand in cube?**
If yes, provide method & TCF,ACF

Y/N
See Attached

method	TCF	ACF
REWAREHOUSE SHELTERS TO	259,700	220,500
NARROW AISLE CONFIG		
PURCHASE FRAMES TO	110,463	88,906
STACK GENERATORS		

V.47. **Maximum rated thruput**

	lines in	lines out
bin	See Attached	
bulk		
hazardous		
chill		
CCP		
TOTAL		

V.48. **Max thruput capacity avail to accomodate contingency mobilization?**

FIRST 8 HR SHIFT

	lines in	lines out
bin	See Attached	
bulk		
hazardous		
chill		
CCP		
TOTAL		

additional capacity with 2ND 8 HR SHIFT

lines in	lines out
See Attached	

PLEASE Go To the Top of the Screen and to the RIGHT

Section V - DEPOT Questions (continued)

Ques	ITEM	Y/N
V.49.	**Ops constrained to accomodate requests of local communities?** If yes, describe & explain how much on a separate sheet (Clearly ID question #)	NO

V.50. **ID leased space from a private contractor/ company**

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NONE						

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KN (DDTP)

Section V - DEPOT Questions (continued)

Ques #	ITEM	DDTP	
V.51.	If unique ADP systems must be maintained, provide annual costs to maintain (by system)	system name	cost
		QUESTION	
		ELIMINATED	
		BY DLA	
* V.52.	Cost for bulk movement of mission stock per ton per mile	# of tons	cost
		154,260	$0.20
* V.53.	Packaging/packing costs per ton for bulk movement of assets	# of tons	cost
		154260	$10.16

END OF AUTOMATED PORTION OF SECTION V.

KN (DDTP)

NOV 11 1994

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ATTACHMENT V.B.1

Shelter Movement and Handling Facility, Bldg 55

This building id utilized to process Communications-Electronics shelters destined for storage, repair, overhaul or modification . This one story, $7.1 million facility, constructed in 1985, contains 4,810,208 cubic feet of space divided among three sections. Section 1 contains the Heavy Pack and Assembly Operations. Section 2 is the Shipping and Receiving Area which offers drive-through capability for semi-trailer trucks which minimizes handling and damage to shelters and their components. Section 3 is the storage area. The facility is equipped with two 10-ton capacity overhead cranes, two 5-ton capacity A-Frame cranes and a 20,000 lb. digital readout scale.

KN (DDTP)

NOV 1 1 1994

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ATTACHMENT V.B.2

1) Freezer, 15 ft long x 12 ft wide x 9 ft high which can be adjusted to -40 degrees Fahrenheit.

2) Sensitive Compartmented Information Facility (SCIF)

Gross Square Feet:	13,333
Net Square Feet:	13,000
Occupied Square Feet:	12,822
Gross Height in Feet:	24
Attainable Height in Feet:	16
Total Cubic Feet:	(13,333*24) = 319,992
Attainable Cubic Feet:	(13,000*16) = 208,000
Occupied Cubic Feet:	(12,822*16) = 205,152

KN (DDTP)

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ATTACHMENT V.B.3

The Shelter Movement and Handling Facility is required to receive, store and issue CECOM managed Communications-Electronics shelters. The mission of the Tobyhanna Army Depot is to coordinate, repair and overhaul Communication-Electronrics equipment as defined in DESCOM Regulation 10-1, "Mission and Major Functions of the HQ, DESCOM, Organization and Functions and Tobyhanna Army Depot Regulation 10-2, Organization Mission and Functions.

The freezer is required to store film cassettes, NSN 6760-01-063-1597, for CECOM. This film is stored at - 15 degrees Fahrenheit and packed in dry ice at the time of shipment.

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KN DDTP

ATTACHMENT V.B.14

Storage Space Dedicated to Reimburseable Missions

	SF	TSF	ACF
Garden Plot	1,000	18,000	9,000
FFZ	19,000	342,000	228,000
BYF	1,000	18,000	9,000
BYD	1,000	18,000	16,000
BY6	11,000	198,000	179,000
BYE	1,000	18,000	13,000
BYT	2,000	36,000	33,000
BYI	14,000	252,000	222,000
DRMO	1,000	18,000	5,000
S9S (MREs)	29,000	580,000	580,000
BY0	59,000	1,062,000	796,000
TOTAL	139,000	2,560,000	2,090,000

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SECTION V - DEPOT Questions (continued)

V.B. 15. and 16. DDTP

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
V.B.15.	1,161,000	16,648,000	1,061,000	15,231,000
V.B.16.	1,016,000	15,225,000	920,000	14,093,000

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KN (DDTP)

ATTACHMENT V.B.22

AVERAGE DAILY THRUPUT

SECONDARY ITEMS: (LINES)

ISSUES		RECEIPTS		
BIN	324.7	220.0		544.7
BULK	296.5	226.4		522.9
HAZ	82.1	42.5		124.6
TOTAL	703.3	488.9	COMB	1192.2

MAJOR ITEMS: (EACHES)

ISSUES	219.1
RECEIPTS	493.5
TOTAL	712.6

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DDTP

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Equipment Management.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

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DDTP (KN)

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
85 pcs.	324 pcs.	154 pcs.	107 pcs.

2. Estimated annual maintenance and repair cost per year:

$ 17,159 divide by 7 months x 12 = $ 29,415 est. average year cost.

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DDTP

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

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DDTP

V.B.34 EMACS program, Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

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DDTP

V.B.35 EMACS programs, Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

KN (DDTP)

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ATTACHMENT V.B. 37

Performs Set Assembly action for a wide variety of trailer mounted power units and power plants from components received from stock or fabricated by the Maintenance Activity, Tobyhanna Army Depot.

SOURCE: JON 13T089

KN (DDTP)

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ATTACHMENT V.B.42

DDTP MISSION

Defense Distribution Depot, Tobyhanna, provides the following mission functions:

Plan, program, manage, and accomplish efficient and effective receipt, storage, inventory, preservation, packaging, issuing and shipping of retail and wholesale supplies.

Perform quality renovatin, demilitarization, set assembly, and proper disposal of materiel.

Exercise leadership in analyzing supply programs and in executing major initiatives to improve quality, cost and productivity.

The DDTP mission is not unique; however, what is unique, is the major customers we serve. Our major customer is teh Communications-Electronics Command (CECOM) at Ft. Monmouth, NJ, and our next largest customer is the Tobyhanna Army Depot, the Army's premier depot for teh overhaul, repair and fabrication of communications-electronics equipment. As a result, the major item workload at DDTP, while normal workload for us, is considered unique in the world of DLA secondary item management.

The mission of DDTP is similar to that of the Defense Depots (DD) within DLA; i.e., to provide effective and economical support of assigned supplies and services to the Military Departments and other DOD components, and to Federal Civil Agencies as provided in Interagency Support Agreements (ISA). The depot is charged with receipt, storage and issuance of material as directed by teh Defense Supply Centers and Inventory Control Points (ICP).

Defense Distribution Depot, Tobyhanna, PA, (DDTP) is a former Army depot recently consolidated with DLA. DLA Regulation 5805.3 recognizes the fact that former Army depots were consolidated with DLA; however, this regulation has not been changed as of this date to include the DDTP mission.

DEC 22 1994

(DDTP)

ATTACHMENT VB-44

MILCON funded or In process that increases storage capacity

Building 74 is currently under construction, is designed for hazardous materiel storage, will contain 16,900 Gross Square Feet, and it is scheduled for completion in November 1995. As of December 1994, it has not been determined how much of this facility will be occupied by DDTP, and, in view of this, it cannot be reported as a response for this question at this time. DDTP currently uses approximately 10,750 Net Square Feet in another warehouse to store materiel which will eventually be stored in the new facility.

KN (DDTP)

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ATTACHMENT V.B.46

Rewarehouse Shelters to Narrow Aisle Configuration

The recent acquisition of two each narrow-body 15,000 lb. . capacity forklifts has enabled DDTP to reduce the operating aisles in the areas where Communications-Electronics shelters are being stored (Buildings 6 and 55). This equipment permits us to reduce the operating aisles by approximately three to four feet, depending on the type of shelters being stored.

Reducing the aisles by approximately 3.5 feet will enable Warehousing Division to store 150 additional shelters in each warehouse section.

One section of Warehouse 6 and section 3 of Building 55 remain to be rewarehoused. The expanded cube capacity is therefore based on increasing the amount of space available to store an additional 300 shelters.

COMPUTATIONS:

WHSE 6: store 150 shelters, 2 high (avg shelter 14 ft x 7 ft)

14 x 7 x 14 ACF = 1,372 x 75 stacks = 102,900 TOTAL ACF

14 x 7 x 18 TCF = 1,764 x 75 stacks = 132,300 TCF

Building 55: store 150 shelters, 3 high (avg shelter 14 ft x 7 ft)

14 x 7 x 24 ACF = 2,352 x 50 stacks = 117,600 TOTAL ACF

14 x 7 x 26 ACF = 2,548 x 50 stacks = 127,400 TCF

ACF Whse 6	102,900	TCF Whse 6	132,300
ACF Bldg 55	117,600	TCF Whse 55	127,400
TOTAL	220,500		259,700

Purchase Frames to Stack Generators

Tactical Quiet Generators (TQG) ranging from 5kw to 60kw are currently stored in Warehouse 7 in support of the Power Unit Program. Because of the weight and configuration of these units, they are difficult to stack and are stored in bulk lots stacked one to three high. Specially designed pallet stacking frames have been requisitioned to stack the generators and maximize the available warehouse cube capacity. The estimated arrival date of the new pallet stacking frames is December, 1994.

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KN (DDTP)

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ATTACHMENT V. B. 47

MAXIMUM RATED THRUPUT

	LINES IN	LINES OUT	
BIN	413	692	2NDARY ITEMS
BULK	306	479	2NDARY ITEMS
EACHES	973	432	MAJOR ITEMS
TOTAL	1692	1603	

METHODOLOGY

Used actual workload thru 30 Jun 94 from N01M18 & N01M23 Legacy System (SDS) listings

RECEIPTS

* ISA Bin & ISA QR workload was added into Bin category.

* Maint workload was subtracted from total.

* Discussions with functional supervisors resulted in maximum capability increases as follows:

Receiving	+57.0%
Pack Areas	+97.4%
Warehousing	+97.0%

* Offline receipts figure was arrived at by using actual Offline issue count and applying ratio of actual on-line receipts to issues.

* Multiplied all Bin receipts from Maint by +57%.

* Multiplied Bin Maint receipts, which all go to Pack Areas, by 97.2\% (the average percent increase of both the Pack Areas and Warehousing).

* Multiplied all Bulk receipts, except for receipts from Maint, by +57%.

* Multiplied all Bulk receipts from Maint by +97.2%.

* Divided Total Maximum Capacity by 187 (no. of available workdays thru 30 Jun 94) to find Maximum Average Daily Thruput Capability.

ISSUES

* Used same methodology as for Receipts excepts.

* Multiplied Bin Mission & ISA Issues by +97.2%.

* All Bulk Issues were multiplied by +97.2%.

* Followed same method as above to attain Max. Avg. Daily Thruput Capacity.

NOTE: Actual Offline Issues figure was provided by DDTP-T (See V.A.12).

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(DDTP)

ATTACHMENT V. B. 48

MAXIMUM THRUPUT CAPACITY AVAILABLE TO ACCOMMODATE CONTINGENCY MOBILIZATION? (W/2ND SHIFT)

FIRST EIGHT HOUR SHIFT

	LINES IN	LINES OUT
BIN	516	865
BULK	383	599
HAZ	170	204
CHILL	3	2
EACHES	1216	540
TOTAL	2288	2210

SECOND EIGHT HOUR SHIFT

	LINES IN	LINES OUT
BIN	516	865
BULK	383	599
HAZ	170	204
CHILL	3	2
EACHES	1216	540
TOTAL	2288	2210

METHODOLOGY

Maximum surge capability was determined by using the maximum capacity developed in V.B.47 plus 25% increase based on additional work stations and personnel.

* Also added Hazardous receipts and issues.

* Also added Chill receipts and issues (MREs, and Film - figure provided by C/DDTP-S actual count).

* Also incudes Major Item EACHES count from Legacy System (N01M18 & N01M23 30 Jun 94).

-- Maximum Capability plus 25% was used to determine Surge Capability for both 1st 8 hour shift and 2nd 8 hour shift.

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SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDTP

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	13,000	214,000	13,000	194,000
Bulk-Covered	1,104,000	15,920,000	978,000	14,609,000
Bulk-Open Improved	968,000	9,680,000	641,000	6,410,000
Bulk-Open Unimproved	40,000	400,000	40,000	400,000
Bulk-Open Unapproved	62,000	997,000	62,000	997,000
Freeze and Chill	40,100	636,000	29,100	581,000
Hazardous Covered	17,000	93,000	9,000	35,000
Hazardous-Open	0	0	0	0
Subsistence	0	0	0	0

SOURCE: 30 Sep 94 805 Report

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PART V-B

DDWG

Includes changes as of 10/14/94

changes to 10/27/94

changed 11/11/94

changes to 22 DEC 1994

ATA CALL FOR DEFENSE DISTRIBUTION DEPOTS
ection V

NOV 1 1 1994

22 DEC

Depot Name? DDWG
(Use 4-letter abbreviation e.g. DDOU)

ues # Item

1. **"Unique" operational facilities?** Y/N: Y
If yes, complete table below

list/describe facilities	NSF	TCF	ACF	OCF	replacement cost
WEAPONS STORAGE	11,506	216,614	201,355	171,152	483,022
CONTAINER FABRICATION	50,900	(NOT APPLICABLE)			2,424,367
CLASSIFIED STORAGE	30,365	57[illegible]	551,213	493,753	1,274,033
HAZARDOUS	23,715	279,5[illegible]	259,284	169,978	4,630,000

2. **Any "one of a kind" facilities?** Y/N: N

3. **Describe facilities, explain why "one of a kind" & "unique" facilities are at your depot**
(Use a separate sheet of paper - Clearly identify the question number with your answer)

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Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	DDWG

22 DEC 1994

V.4. **Distance in miles from depot to**

	miles
rail?	0
water?	167
surface?	0
air?	0

V.5. **Any collacted activities that directly benefit from the depot's current location?**

Y/N
Y

If yes, list and describe benefits

activities	benefits
AIR LOGISTICS CENTER	DEPOT MAINTENANCE
	FOR C141, C130 AND F16
MAINTENANCE	IMMEDIATE MATERIAL
	SUPPORT
ITEM MANAGERS AND	HANDS ON INSPECTIONS
EQUIPMENT SPECIALISTS	
V.5 Continued on Addendum Sheet	

V.6. **List MAJOR depot customers within 100 miles**

MAJOR customers	MAJOR customers
ROBINS AFB GA-0 MILES	

V.7. **List MAJOR depot customers within 300 miles (101 to 300 miles)**

MAJOR customers	MAJOR customers
MOODY AFB GA-125 MILES	
HURLBERT FIELD FL-289	
EGLN AFB FL-278	
TYNDALL AFB FL-252	

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Section V - DEPOT QUESTIONS (continued)

Ques #	ITEM	DDWG

22 DEC 1994

V.8. **Commodities stored require any particular type of trans. for stock movement?** Y/N: Y

If yes, list commodity & type of transportation needed

commodity	trans needed
WINGS FOR C-141	SPECL DOD RAILCAR
STABILIZERS	RAIL

V.9. **Distance in miles from depot to nearest**

	miles	
aerial P.O.E.	252	Charleston
water P.O.E.	167	

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Section V - DEPOT Questions (continued)

NOV 1 1 1994

22 DEC 1994

Ques #	ITEM	DDWG

		NSF	TCF	ACF	OCF
V.10.	**Total covered storage capacity**				
V.12.	general purpose	968,716	17,653,811	15,482,498	11,354,882
	classified	30,355	576,745	531,213	493,753
	hazardous	21,367	251,388	231,108	169,978
	freeze	544	6,528	6,528	1,958
	chill	1,8[illegible]	21,648	21,648	17,318
	shed	166,[illegible]	2,977,565	2,084,505	1,899,193

		NSF	OCF
V.11.	**Total NSF & OCF of all open storage**		
V.12.	hardstand		
	improved outside	329,703	2,308,054

V.13.	**Total NSF of marshalling area**	1,948

			NSF	TCF	ACF
V.14.	**NSF, TCF, ACF of storage space dedicated to reimburseable missions** (provide breakout by mission on separate sheet of paper)	covered	97,574	1,433,324	1,311,107
		uncovered			

		NSF	ACF
V.15.	**NSF/ACF of bulk storage available**	See	See
V.16.	**NSF/ACF bulk storage occupied**	Attached	Attached

V.17.	**# of bin locations**	20,683
V.18.	**# of bin locations occupied**	14,563
V.19.	**# of rack locations**	454,178
V.20.	**# of rack locations occupied**	312,186

		NSF	ACF
V.21.	**Current excess capacity dedicated to stow materiel moving from a former BRAC'd depot**	0	0

		Issues	Receipts	Eaches
V.22.	**Average daily thruput per 8 hr day, etc.**			
	bin	2,078	1,342	
	bulk	666	512	
	hazardous	44	25	
	chill			
	CCP			
	TOTAL	2,788	1,879	0

		Issues	Receipts	Eaches
V.23.	**Average daily thruput**			
	bin	Question	Eliminated	by DLA
	bulk	Question	Eliminated	by DLA
	hazardous	Question	Eliminated	by DLA
	chill	Question	Eliminated	by DLA
	CCP	Question	Eliminated	by DLA
	TOTAL	0	0	0

PLEASE Go To the Top of the Screen and to the RIGHT

ection V - DEPOT Questions (continued)

NOV 1 1 1994

DEC 2 2 1994

ies #	ITEM			DDWG
24.	**% of total workload that supports**	%	ex.	
	collocated maintenance activity	31.90	enter 80% as .80	
	other on-base customers	13.71		
	local delivery (100 miles)	6.40		
	within 101-300 miles	3.16		
	all others	44.74		
25.	**Number of average daily issues**	# of issues		
	bin	Question		
	medium bulk	Eliminated		
	bulk	by DLA		
	hazardous			
	PEI:			
	combat vehicles	Question		
	trailors	Eliminated		
	tactical vehicles	by DLA		
	small arms	Question		
	towed artillery	Eliminated		
	aircraft	by DLA		
	other			
26.	**Project workload for FY95**	lines in	lines out	
	FY95	393,323	615,197	
27.	**Total # of lines shipped in FY94**	714,987		
28.	**Total # of lines received in FY94**	466,630		
29.	**Total # of tons shipped in FY94**	39,412		
30.	**Total # of tons received in FY94**	141,596		

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Section V - DEPOT Questions (continued)

NOV 1 1 1994

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Ques #	ITEM	DDWG

V.31. **ID each mechanized/automated warehouse system.....**
(Answer on a separate sheet of paper, clearly ID question number)

V.32. **Capital investment programmed for new or replacement equipment for FY96-FY99**

	capital investment
FY96	$561,000
FY97	126,000
FY98	46,000
FY99	219,000

V.33. **Any unique ADP systems which must be maintained after DSS deployed?**

Y/N
DLA TO ANSWER

If yes, ID by Name

system name
HQ DLA TO ANSWER

*V.34. **Total tons of mission equipment** 7,628
Total tons of support equipment 294

V.35. **Total # of light military vehicles** 4
Total # of heavy/special vehicles 255

V.36. **GSF of storage space for vehicles**
(shelters & trailors included)

	GSF
covered	0
uncovered	35,138

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ection V - DEPOT Questions (continued)

NOV 1 1 1994

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ues #	ITEM	DDWG

37. **Describe any unique missions accomplished by your depot**
(Answer on a separate sheet of paper, clearly ID question number)

38 **Unique war-time or contingency over & above role established in C.O.O.P.**

Y/N: N

If yes, identify

ID role

39. **List reimburseable missions &**
40 **total # of paid equiv performing reimburseable mission work**

(note: you still must answer question #39 - missions)

paid equiv	missions
	Unit & Set Assembly
	Center Directed Work
	Special Projects
	Reimbusable PP&M
	Warehouse Support To Air Force

.41. **Support to non-DoD customers?**
If yes, list/describe & provide manhours & $

Y/N: N

customers/description	manhours	$

.42. **Is mission essential to DoD?**

Y/N: Y

.43. **Does any other non-DLA activity perform same mission?**

Y/N: N

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Section V - DEPOT Questions (continued)

NOV 1 1 1994

Ques ITEM DDWG

DEC 2 2 1994

V.44. **MILCON funded or in process that increases storage capacity?** Y/N: N

If yes, ID # of NSF,TCF,ACF

	NSF	TCF	ACF
FY 1994			
FY 1995			
FY 1996			
FY 1997			
FY 1998			

V.45. **MILCON funded or in process that increases thruput capacity?** Y/N: N

If yes, describe & explain how much on a separate sheet, ID projects separately for fiscal years 94, 95, 96, 97, & 98. CLEARLY ID QUESTION NUMBER.

V.46. **Capability to expand in cube?** Y/N: Y

If yes, provide method & TCF,ACF

method	TCF	ACF
Reconfigure aisles in current	Current	Current
facilities to 6' rather than 10',	21,468,000	18,358,000
Utilize nesting stacking frames	Projected	Projected
in bulk areas.	21,468,000	21,295,280

V.47. **Maximum rated thruput**

	lines in	lines out
bin	1,166	1,832
bulk	708	886
hazardous		
chill		
CCP		
TOTAL	1,864	2,718

V.48. **Max surge thruput capacity avail to accomodate contingency mobilization?**

	FIRST 8 HR SHIFT		additional capacity with 2nd 8 HR SHIFT	
	lines in	lines out	lines in	lines out
bin	1924	3072	2982	4762
bulk	1178	1486	1826	2302
hazardous				
chill				
CCP				
TOTAL	3102	4557	4808	7064

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ection V - DEPOT Questions (continued)

NOV 1 1 1994

DEC 2 2 1994

ıes	ITEM	DDWG

49. **Ops constrained to accomodate requests of local communities?** Y/N: N

50. **ID leased space from a private contractor/ company**

location/purpose/type	SF	CF	ACF	OCF	cost	exp.date
NONE						

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Section V - DEPOT Questions (continued)

NOV 1 1 1994

DEC 2 2 1994

Ques #	ITEM	DDWG

V.51. **If unique ADP systems must be maintained, provide annual costs to maintain (by system)**

system name	cost
QUESTION	
ELIMINATED	
BY DLA	

V.52. **Cost for bulk movement of mission stock per ton per mile**

# of tons	cost
81,170	$0.07

V.53. **Packaging/packing costs per ton for bulk movement of assets**

# of tons	cost
81,170	$359.51

END OF AUTOMATED PORTION OF SECTION V.
Comments field available;

MMENTS:

DDWG

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V.5. Any collocated activities that directly benefit from the depot's current location?

Activities: Benefits:

DRMO Reduced transportation cost for disposals

19 Air Refueling Wing/Immediate support of SBSS

9th Space Warning Sq (PAVE PAWS)/Receiving point for mark-fors

5th Combat Communications Group/Receiving point for mark-fors

NOTE: In FY96, additional collocated activities to increase DDWG workload include Joint Stars (19 aircraft) and B-1B (8-10 aircraft).

V.11. All of the improved outside is hardstand.

V.37. Unique missions: None

V.46. Reconfigure aisles in current facilities to 6' width rather than 10' utilize nesting stacking frames in bulk areas. Current ACF is 18,358,000; projected increase is 15%, which brings ACF to 21,295,280. Overall TCF remains 21,468,000.

V.14

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	NSF	ACF	TCF	MISSION
	13,200	41,600	41,600	Preservation/Packing (P/P)
	3,857	38,570	53,998	MUCO Storage
	23,118	492,065	534,242	Kit Function
	2,300	17,250	43,700	P/P Classified Unit
	19,024	332,920	361,456	FX Account Material
	2,076	36,330	39,444	P/P Gun Room
	3,256	52,096	58,608	Preservation/Packing
	7,695	92,340	92,340	Preservation/Packing
	24,628	175,536	175,536	Preservation/Packing
	3,420	32,400	32,400	Preservation/Packing
TOTAL	97,574	1,311,107	1,433,324	

V.47

METHOD: Answer for the maximum design and current throughput for receipts and issues is as follows:

Receipts

Design $\frac{(1\text{ Line Item})}{4\text{ seconds}} \frac{(60\text{ sec})}{\text{min}} \frac{(60\text{ min})}{\text{hour}} \frac{(8\text{ hours})}{\text{shift}} = \frac{7200\text{ line items}}{\text{shift}}$

Current 1864 Line Items Per Shift
38% bulk
62% bin

Issues

Design $\frac{(6\text{ container})}{\text{min}} \frac{(1.7\text{ line items})}{\text{container}} \frac{(60\text{ min})}{\text{hr}} \frac{(8\text{ hrs})}{\text{shift}} \frac{(3\text{ DAWS})}{\text{systems}} = \frac{14688\text{ line items}}{\text{shift}}$

Current 2718 Line Items Per Shift
32.6% bulk
67.4% bin

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:CTION V - DEPOT Questions (continued)

.B. 15. and 16.

DDWG

	NSF COVERED WITH SHEDS	ACF COVERED WITH SHEDS	NSF COVERED W/O SHEDS	ACF COVERED W/O SHEDS
.B.15.	1,185,000	18,305,000	1,016,000	16,221,000
B.16.	916,000	13,887,000	762,000	11,[illegible]88,000

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DDWG

V.B.31 Answer is divided into two separate parts
Suggested source does not provide equipment data.

1. Age of equipment, was retrieved from EMACS Program Inquire Equipment Identification.

2. Maintenance and repair cost was retrieved from EMACS program Inquire Maintenance Cost.

   A. EMACS collects maintenance cost on a calendar year cycle, 1 January thru 31 December. When the maintenance cost report was retrieved from EMACS, seven months of data was available. To provide an estimated annual maintenance and repair cost a calculation is required.

   CALCULATION:

   (total accumulated maintenance cost) divided by (seven months) multiplied by (twelve months) equals estimated annual maintenance cost.

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DDWG (NL)

V.B.31. CALCULATIONS:

1. Age of each mechanized/automated warehouse system.

0-5 yr.	5-10 yr.	10-20 yr.	>20 yr.
383 pcs.	522 pcs.	349 pcs.	0 pcs.

2. Estimated annual maintenance and repair cost per year:

$100,698 divide by 7 months x 12 = $172,625 est. average year cost.

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DDWG

V.B.32 The suggested source, does not provide enough data to answer this question.

1. EMACS program, Inquire Replacement Requirements was used to provide material handling and mobile equipment for capital investment replacements.

   A. EMACS use life expectancy to project replacement of material handling and mobile capital investment equipment.

2. DDRE Modernization Mechanization 5 year plan, (FY96 thru FY2001) was used to provide mechanized and automated warehouse systems for capital investment replacements.

   A. The Modernization Mechanization 5 year plan establishes DDRE as a modern, flexible, and completely integrated logistics organization with required facilities, equipment and systems to meet customer demands, increase productivity and effectiveness through use of modern materials handling technology, and maintain the lowest possible unit cost.

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DDWG

V.B.34 EMACS program, Inquire Equipment Identification was used as the source for mission equipment. The DDRE Manpower status report for the month ending 31 July 94 was used for support equipment.

1. DDRE BRAC office provided calculations for mission and support equipment.

CALCULATIONS:

Mission Equipment..

Host Activity: 5.38T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

Mission Equipment..

Tennant Activity: 3.31T x EMACS Inventory

Support Equipment..

.35 Tons x Staff

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DDWG

V.B.35 EMACS programs, Availability Activity Summary Report and Inquire Equipment Identification were used as the source to identify the total number of light vehicles and heavy/special vehicles currently in the inventory to perform the mission.

ASSUMPTIONS:

Any piece of mobile equipment that can be driven over the road or by rail, either with or without a permit, was considered to be driveable. All other equipment was considered to be shipped.

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SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDWG

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	103,389	1,896,995	73,030	1,343,817
Bulk-Covered	1,064,421	16,203,221	832,119	12,412,915
Bulk-Open Improved	329,703	3,257,030	230,806	2,308,054
Bulk-Open Unimproved	0	0	0	0
Freeze and Chill	2,348	28,176	1,606	19,276
Hazardous Covered	21,367	231,108	13,895	150,702
Hazardous-Open	0	0	0	0
Subsistence	0	0	0	0

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

IN REPLY REFER TO DDRE-DD-A

28 Dec 94

SUBJECT: Certification of BRAC'95 Data Call Submissions

TO: CAAJ(BRAC)

1. As a result of a DoD IG finding, enclosed is a Part IV diskette for DDCN.

3. I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

4. Questions regarding this correspondence should be addressed to Patty Myers at DSN 977-7760.

Encl

MICHAEL R. DEVINE
Colonel, USA
Deputy Commander for
Operations and Administration

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

REFER TO DDRE-RB

1994

SUBJECT: Base Alignment and Closure (BRAC) 95 Data Certification

TO: CAAJ (BRAC)

1. Reference: KPMG Peat Marwick Distribution Infrastructure Cost Analysis, 9 Dec 94.

2. I certify the that the information referenced has been reviewed for the four depots in the Defense Distribution Region East and is accurate and complete to the best of my knowledge and belief.

FREDERICK N. BAILLIE
Director
Planning and Resource Management

KPMG Peat Marwick LLP

2001 M Street, N.W.
Washington, DC 20036

Telephone 202 467 3000

Telefax 202 833 1350

December 9, 1994

Mr. Fred Baillie
Defense Distribution Region East
Building 81, Attn: DDRE-RB
New Cumberland, PA 17070-5001

Dear Mr. Baillie:

Enclosed you will find the results from the infrastructure costs analysis of DLA's six stand-alone depots. Cost allocations reflect methodologies and discussions agreed upon between HQ DLA, KPMG Peat Marwick LLP, and your respective organizations.

This data is forwarded for your review, certification, and return to the DLA headquarters BRAC office.

If you have any questions regarding this task, please contact Mr. Todd Cebriak at (202) 467-3337 or myself at (202) 467-3639.

Very truly yours,

KPMG Peat Marwick LLP

James H. Berger, Jr., Consultant

KPMG Peat Marwick LLP

The Global Leader

ATTENTION:

THIS DOCUMENT CONTAINS
BRAC INFORMATION OF A SENSITIVE NATURE
AND SHOULD BE CONSIDERED CLOSE HOLD

Defense Logistics Agency

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

FINAL

December 9, 1994

Government Services

ATTENTION:

THIS DOCUMENT CONTAINS BRAC INFORMATION OF A SENSITIVE NATURE AND SHOULD BE CONSIDERED CLOSE HOLD

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

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4 Defense Distribution Depot Ogden, UT - Cost Model

Defense Distribution Region East Stand-Alone Depots:

5 Defense Distribution Depot Susquehanna, PA - Cost Model

6 Defense Distribution Depot Richmond, VA - Cost Model

7 Defense Distribution Depot Columbus, OH - Cost Model

8 Defense Distribution Depot Memphis, TN - Cost Model

9 Cross Reference to Source Documents

10 List of Contacts

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List of Acronyms

BRAC	Base Realignment and Closure
CAC	Cost Account Code
DBMS	Defense Business Management System
DDCO	Defense Distribution Depot Columbus, OH
DDJC	Defense Distribution Depot San Joaquin, CA
DDMT	Defense Distribution Depot Memphis, TN
DDOU	Defense Distribution Depot Ogden, UT
DDRE	Defense Distribution Region East
DDRV	Defense Distribution Depot Richmond, VA
DDRW	Defense Distribution Region West
DDSP	Defense Distribution Depot Susquehanna, PA
DLA	Defense Logistics Agency
DLA CAAJ	DLA BRAC Office
DoD	Department of Defense
DORO	DLA Operations Research and Economic Analysis Management Support Office
DOSO	DLA Operations Support Office
F	Fixed Cost
FY94	Fiscal Year 1994 (October 1993 -September 1994)
HQ DDRE	Headquarters Defense Distribution Region East
HQ DDRW	Headquarters Defense Distribution Region West
HQ DLA	DLA Headquarters
ISSA	Inter-Service Support Agreement
MHE	Materiel Handling Equipment
MMHS	Mechanized Materiel Handling Systems
NSF	Net Covered Square Footage
OCC	Object Class Code
RPM	Real Property Maintenance
V	Variable Cost
WL	Workload Lines

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

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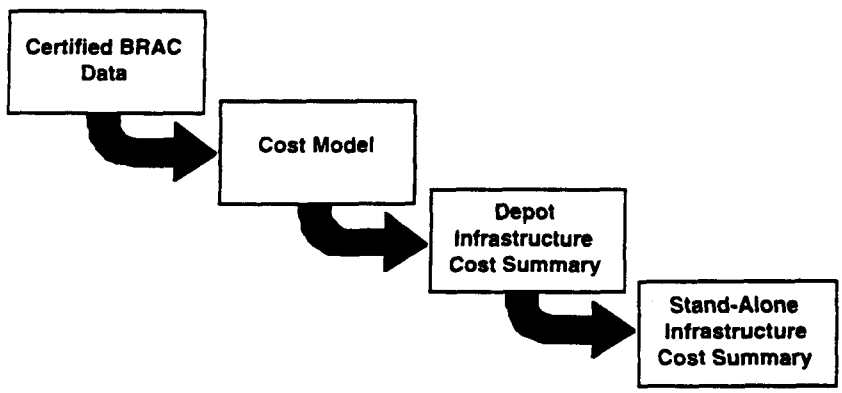
ANALYSIS OVERVIEW

The Defense Logistics Agency (DLA) presently manages 26 distribution depots. Six of these depots are known as "stand-alones" because they are not collocated with a dedicated maintenance or retail customer. While these depots generally have the same mission to receive, store, and issue wholesale materiel, their operational procedures, workload mix, accounting practices, and financial burdens vary from site to site. Consequently, it is difficult for DLA to compare the cost effectiveness of these depots.

DLA's eventual goal is to evaluate comparable depot data at a management level suitable for making sound business decisions. DLA has recently undertaken a series of initiatives to improve operations, data collection, and cost allocation; however, a near term infrastructure cost analysis is also required in support of upcoming management evaluations.

The purpose of this task is to provide a financial summary of FY 94 infrastructure and related support services for DLA's six stand-alone distribution depots in preparation for management analyses. In the context of this analysis, the infrastructure costs include those costs which are incurred in the operation of the physical plant structure and are necessary for day-to-day depot operations. This excludes all direct costs, labor and non-labor, and reimbursable costs. Direct cost account codes were reviewed to identify all non-labor infrastructure costs, coded to direct cost codes, for inclusion in the analysis. This analysis, when combined with in-house logistics assessments, should enable senior management to effectively evaluate the stand-alone depots with respect to their fixed operating costs and operational capacities.

Obligations Data Flow
From Certified BRAC Data to Cost Summary

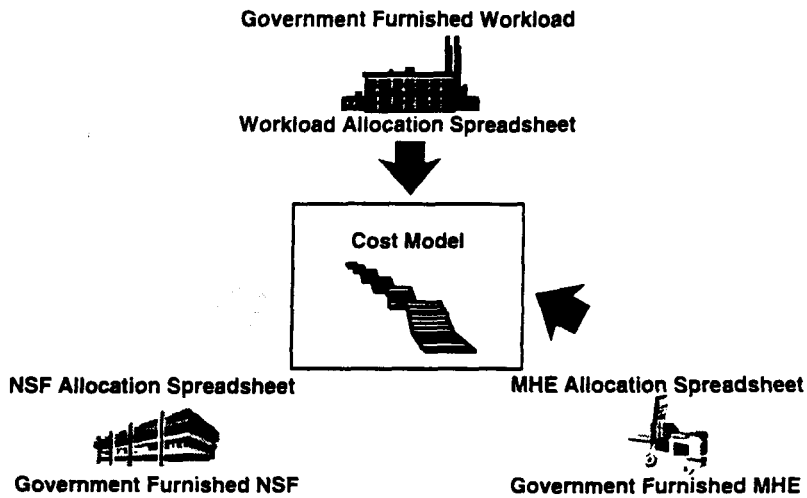


As shown above, in the *Obligations Data Flow,* the cost model is populated with certified BRAC data. The allocation calculations occur with the cost model and the summarized figures are presented in the individual Depot Infrastructure Cost Summaries. This data is further summarized and presented in the "Stand-Alone Infrastructure Cost Summary." The total obligations as summarized in the "Stand-Alone Infrastructure Cost Summary" tie directly from the certified BRAC data as obtained from DLA-CAAJ.

The cost model allocation percentages are based upon DLA furnished data. The DLA furnished data for workload, Net Covered Square Footage (NSF), and Materiels Handling

Equipment (MHE), is presented in summary spreadsheets. These spreadsheets calculate the allocation percentages to be used in the cost model (see *Government Furnished Data - Flow to Cost Model* as shown below).

Government Furnished Data
Flow to Cost Model



The following will be reviewed in greater detail due to their importance to the analysis:

- **Cost Model Development.** The evolution of the cost model will be outlined and explained. Significant steps and milestones will be highlighted and their development discussed.

- **Summary Outline of the Cost Model Spreadsheets.** This outline will briefly describe the spreadsheets developed within this analysis and herein presented.

- **Infrastructure Cost Element Detail.** The chart listing the segregation and allocation methodologies will be presented accompanied by a detailed explanation.

Cost Model Development

The Infrastructure Cost Model has evolved in close coordination with Headquarters DLA (HQ DLA), Headquarters Defense Distribution Region East (HQ DDRE), Headquarters Defense Distribution Region West (HQ DDRW), the DLA Operations Research and Economic Analysis Management Support Office (DORO) and DLA Operations Support Office (DOSO) in order to present the most accurate picture of the infrastructure costs for the six stand-alone depots. The steps were:

1. **Define Infrastructure:** For the purposes of this study, it was necessary to develop a working definition of infrastructure costs. This definition is outlined by 19 cost elements. Each cost element represents a category of infrastructure costs which were reviewed with region personnel.

2. **Survey Cost Accounts by Depot:** The analysis included more than 100 Cost

Account Codes (CAC) and hundreds of sub-codes within the Defense Business Management System (DBMS). Of nearly 60 budgetary accounts, 24 (and over 100 corresponding sub-codes) were chosen for their applicability to infrastructure costs. These were organized topically according to their definition. This process involved HQ DLA, HQ DDRE, and HQ DDRW.

3. **Isolate Infrastructure Amounts Within Each CAC:** Meetings with region personnel provided the forum for the examination of the individual cost account codes in order to isolate pure infrastructure costs from other direct or indirect costs.

4. **Identify Fixed and Variable Portions of Cost Based on Study Parameters:** For the basis of this study, DLA considers costs to be fixed if they do not vary with workload fluctuations over the term of one year. Those costs which may vary, but not in conjunction with workload, i.e., Snow and Ice Removal, are designated fixed costs. Only costs varying in direct relation with workload fluctuations will be designated as variable costs for the purposes of this cost model.

5. **Segregate Cost by Bin, Bulk, and Hazardous Materiel Missions:** During meetings with region personnel, each individual CAC was analyzed for the most appropriate segregation and allocation methodology. Nearly all fixed costs were allocated to bin, bulk, or hazardous Activities on the basis of either workload requisition (lines in and out) or net covered square feet. All variable costs were allocated on the basis of workload requisition, with the exception of the Materiel Handling Equipment (MHE) costs. The costs for MHE were allocated on the basis of MHE population location. Hazardous costs were also identified and broken out in order to show their isolation from Bin and Bulk costs.

6. **Summarize Fixed and Variable Costs for Bin and Bulk Mission Activities:** Once the costs were collected, they were entered into the model and then segregated and allocated into bin/bulk and fixed/variable costs. The total for each cost element was calculated and then totaled for each depot as follows: Bin Fixed, Bin Variable, Bulk Fixed, and Bulk Variable.

7. **Coordinate with DORO and DOSO to Accommodate any Throughput Changes:** Some costs were allocated to mission activities (Bin, Bulk, and Hazardous) on the basis of Net Covered Square Footage (NSF). The DD Form 805 (DLA's Storage Capacity Report) obtained from the BRAC Supplemental Data Call dated November 1, 1993, provided the NSF figures for each depot. In the event that the NSF data (as it appears on DD Form 805) is adjusted prior to December 31, 1994, such adjustments shall be incorporated into the cost model.

8. **Coordinate Additional Data Adjustments:** It may become necessary to update the model with additional data as it becomes available for this analysis.

Summary Outline of the Cost Model Spreadsheets

A total of four spreadsheets outline the infrastructure cost calculation. These four spreadsheets are as listed below:

- **Stand-Alone Infrastructure Cost Summary.** As shown in Figure 2.1, this spreadsheet displays the infrastructure costs for each depot summarized into six categories: Bin Fixed, Bin Variable, Bulk Fixed, Bulk Variable, Hazardous Fixed and Hazardous Variable.

- **Total Infrastructure Costs By Element.** As shown in Figure 2.2, the infrastructure costs for each depot are broken down by cost element. This spreadsheet allows for inter-depot comparisons at the cost element level of detail.

- **Percentage of Total Infrastructure Costs By Element.** As shown in Figure 2.3, the infrastructure costs for each depot are converted to percentages (of total depot infrastructure cost) and broken down by cost element. This spreadsheet allows for inter-depot comparisons of cost allocation at the cost element level of detail.

- **Individual Depot Infrastructure Cost Summary.** As shown at the beginning of each cost model, the infrastructure costs for the individual depots are summarized by cost element into the six categories: Bin Fixed, Bin Variable, Bulk Fixed, Bulk Variable, Hazardous Fixed, and Hazardous Variable. This summarizes the results of each depot's cost model spreadsheet.

- **Cost Model.** Organized by cost element, this spreadsheet begins with the initial cost for each CAC (source: certified BRAC obligations data obtained from DLA-CAAJ). It shows all adjustments to the costs, the Fixed and Variable breakout, and the Bin, Bulk and Hazardous breakout. This model provides the detail required to support each individual depot infrastructure cost summary.

Infrastructure Cost Element Detail

The infrastructure cost element detail, shown in Figure 1.1, outlines a standardized segregation and allocation methodology employed by the distribution regions. It was developed through discussions with key representatives of both regions. Please note that it is uniform across the regions and the depots, with only a few exceptions: some contract service costs coded to direct cost codes (CACs 320, 330, and 340), and cost account code 941, Administration and Support (for Operating Equipment Maintenance). These region differences are due either to the structure of individual depot contracts or minor CAC interpretation differences. The cost account codes listed under the cost elements represent those codes which need to be evaluated with respect to that cost element. Because of varying cost and CAC usage, not every cost code will contain costs at every depot.

Listed below are the keys to the abbreviations found in Figure 1.1:

WL	Workload Lines
NSF	Net Covered Square Footage
Bin/Bulk	Cost to be allocated to either Bin, Bulk or Bin and Bulk depending upon the cost
Population	The Materiel Handling Equipment costs are to be allocated on the basis of equipment count and location associated with an activity
N/A	Not Applicable
F/V PER ISSA	Reference appropriate Inter-Service Support Agreement (ISSA) for fixed and/or variable allocation methodology
F	Fixed Cost as defined under "Cost Model Development" above
V	Variable Cost as defined under "Cost Model Development" above

FIGURE 1.1

INFRASTRUCTURE COST ELEMENT DETAIL

INFRASTRUCTURE COST ELEMENT TOPIC	ACCOUNT CODES	ALLOCATION BIN/BULK/HAZARDOUS	FIXED OR VARIABLE (WEST)	FIXED OR VARIABLE (EAST)
Commercial Lease Expense	937.60	NSF	F	F
	985.57	NSF	F	F
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V
Computer, Data Processing, and Communications	961	WL	F	F
	962	WL	F	F
	963	WL	F	F
	971	WL	F	F
	972	WL	F	F
	973	WL	F	F
	974	WL	F	F
	976	WL	F	F
	979	WL	F	F
	985.80	WL	F	F
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V
Custodial Services	911	NSF	N/A	F
	937.20	NSF	F	F
	985.57	NSF	F	F
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V
Entomology/Pest and Rodent Control	937.30	NSF	F	F
	985.57	NSF	F	F
Environmental Compliance & Protection Program	923 (.01, .02, .04)	NSF	F	F
	985.40	NSF	F	F
Fire Protection	911	NSF	N/A	F
	937.10	NSF	F	F
	985.57	NSF	F	F
Garbage Disposal	911	WL	N/A	V (TOTAL WL)
	937.03	WL	V (TOTAL WL)	V (TOTAL WL)
	937.40	WL	V (TOTAL WL)	V (TOTAL WL)
	985.57	WL	V (TOTAL WL)	V (TOTAL WL)
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V
Grounds Maintenance	911	NSF	N/A	F
	931.90	NSF	F	F
	932.90	NSF	F	F
	937.70	NSF	F	F
	985.57	NSF	F	F
Materiel Handling Equipment	911	POPULATION	N/A	V (TOTAL WL)
	944	POPULATION	V (TOTAL WL)	V (TOTAL WL)
Mechanized Materiel Handling Systems	911	BIN	N/A	V (BIN WL)
	943	BIN	V (BIN WL)	V (BIN WL)
Motor Vehicle Operations	911	WL	N/A	V (TOTAL WL)
	929	WL	V (TOTAL WL)	V (TOTAL WL)
	942	WL	V (TOTAL WL)	V (TOTAL WL)
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V

INFRASTRUCTURE COST ELEMENT DETAIL

INFRASTRUCTURE COST ELEMENT TOPIC	ACCOUNT CODES	ALLOCATION BIN/BULK/HAZARDOUS	FIXED OR VARIABLE (WEST)	FIXED OR VARIABLE (EAST)
Other Maintenance	911	NSF	N/A	F
	936	NSF	F	F
	938	NSF	F	F
	939	NSF	F	F
	941	NSF	F	F
	941	WL	V (TOTAL WL)	N/A
	946	WL	V (TOTAL WL)	V (TOTAL WL)
	947	NSF	F	F
	985.56	NSF	F/V PER ISSA	F/V PER ISSA
	985.60	NSF	F/V PER ISSA	F/V PER ISSA
	985.59	NSF	F/V PER ISSA	F/V PER ISSA
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V
Other Services	985.90	NSF	F/V PER ISSA	F/V PER ISSA
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V
RPM Expense < $25,000	911	NSF	N/A	F
	931 (Excluding 931.90)	NSF	F	F
	985.51	NSF	F	F
RPM Expense > $25,000	932 (Excluding 932.90)	NSF	F	F
	985.52	NSF	F	F
Security	911	NSF	N/A	F
	953	NSF	F	F
Snow and Ice Removal	937.50	NSF	F	F
	985.57	NSF	F	F
Utilities	911	NSF	N/A	F
	935	NSF	F	F
	985.55	NSF	F/V PER ISSA	F/V PER ISSA
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V
Warehousing	948.31	NSF	F	F
	948.51	NSF	F	F
	985.53	NSF	F/V PER ISSA	F/V PER ISSA
	320	BIN/BULK	F/V	F/V
	330	BIN/BULK	F/V	F/V
	340	BIN/BULK	F/V	F/V
	359	NSF	F	F

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FIGURE 2.1

STAND-ALONE INFRASTRUCTURE COST SUMMARY

The following spreadsheet summarizes the total infrastructure costs for all six stand-alone depot sites as calculated in the cost models, respectively. The costs have been segregated into a fixed and variable split, and allocated into a bin, bulk, and hazardous total for each depot site.

SITE	TOTAL COST	BIN FIXED	BIN VARIABLE	BIN TOTAL	BULK FIXED	BULK VARIABLE	BULK TOTAL	HAZARDOUS FIXED	HAZARDOUS VARIABLE	HAZARDOUS TOTAL
DDJC	$27,249,278	$2,588,103	$4,223,688	$6,811,791	$18,084,234	$1,966,324	$20,050,558	$353,460	$33,469	$386,928
DDOU	17,416,989	3,630,858	2,285,042	5,915,900	9,699,304	696,744	10,396,048	1,050,968	54,074	1,105,042
DDSP	33,439,588	8,251,378	4,063,252	12,314,630	20,373,077	743,521	21,116,597	6,755	1,606	8,361
DDRV	14,202,330	2,671,873	2,007,191	4,679,064	8,781,999	438,103	9,220,101	247,860	55,304	303,164
DDCO	8,646,728	1,340,374	1,336,913	2,677,287	5,316,977	647,873	5,964,850	2,631	1,959	4,591
DDMT	16,406,463	2,475,603	1,707,806	4,183,409	10,203,966	1,607,424	11,811,390	357,781	53,883	411,664
TOTAL	$117,361,376	$20,958,190	$15,623,892	$36,582,081	$72,459,556	$6,099,988	$78,559,544	$2,019,455	$200,295	$2,219,750

TOTAL INFRASTRUCTURE COSTS BY ELEMENT

The following spreadsheet summarizes the total cost for each infrastructure cost element as defined in the cost model for all six depot sites.

COST ELEMENT	DDJC	DDOC	DDSP	DDRV	DDCO	DDMT
Commercial Lease Expense	133,864	$6,498	$14,904	$5,732	$0	$1,036
Computer, Data Processing & Communications	1,886,217	4,426,307	7,182,710	2,986,461	1,252,849	2,606,027
Custodial Services	808,359	985,812	717,240	615,898	104,928	176,150
Entomology/Pest and Rodent Control	153,279	74,448	75,701	83,154	8,521	22,272
Environmental Compliance and Protection	159,903	750,097	62,457	3,644	0	51,855
Fire Protection	956,722	901,987	928,619	451,660	616,104	141,786
Garbage Disposal	278,126	183,851	490,002	7,404	282,432	322,292
Grounds Maintenance	201,065	206,595	346,412	80,351	13,766	250,416
Materiel Handling Equipment	603,343	325,944	530,791	424,477	488,715	946,162
Mechanized Materiel Handling Systems	1,394,919	963,190	2,569,415	1,422,105	564,075	998,790
Motor Vehicle Operations	2,217,503	754,002	862,631	259,450	362,527	1,046,082
Other Maintenance	5,715,661	2,282,799	3,087,664	580,774	428,385	1,850,946
Other Services	7,888	0	208,756	22,984	6,260	5,787
RPM Expense < $25,000	1,040,387	1,876,114	2,414,478	731,181	1,268,042	2,075,032
RPM Expense > $25,000	9,257,639	587,051	5,678,881	3,467,345	1,662,747	1,246,916
Security	1,136,159	1,419,145	1,501,663	789,324	211,436	1,871,976
Snow and Ice Removal	0	9,754	205,717	32,660	3,155	0
Utilities	1,114,727	1,650,639	6,397,970	2,082,201	1,273,111	2,742,111
Warehousing	183,519	12,758	163,577	155,522	99,675	50,825
TOTAL	$27,249,278	$17,416,989	$33,439,588	$14,202,330	$8,646,728	$16,406,463

PERCENTAGE OF TOTAL INFRASTRUCTURE COSTS BY ELEMENT

The following spreadsheet summarizes the percentage of the total cost for each cost element found at all six depot sites.

COST ELEMENT	DDJC	DDOU	DDSP	DDRV	DDCO	DDMT
Commercial Lease Expense	0.49%	0.04%	0.04%	0.04%	0.00%	0.01%
Computer, Data Processing & Communications	6.92%	25.41%	21.48%	21.03%	14.49%	15.80%
Custodial Services	2.97%	5.66%	2.14%	4.34%	1.21%	1.07%
Entomology/Pest and Rodent Control	0.56%	0.43%	0.23%	0.59%	0.10%	0.14%
Environmental Compliance and Protection	0.59%	4.31%	0.19%	0.03%	0.00%	0.32%
Fire Protection	3.51%	5.18%	2.78%	3.18%	7.13%	0.86%
Garbage Disposal	1.02%	1.06%	1.47%	0.05%	3.27%	1.96%
Grounds Maintenance	0.74%	1.19%	1.04%	0.57%	0.16%	1.53%
Materiel Handling Equipment	2.21%	1.87%	1.59%	2.99%	5.65%	5.77%
Mechanized Materiel Handling Systems	5.12%	5.53%	7.68%	10.01%	6.52%	6.09%
Motor Vehicle Operations	8.14%	4.33%	2.58%	1.83%	4.19%	6.38%
Other Maintenance	20.98%	13.11%	9.23%	4.09%	4.95%	11.28%
Other Services	0.03%	0.00%	0.62%	0.16%	0.07%	0.04%
RPM Expense < $25,000	3.82%	10.77%	7.22%	5.15%	14.66%	12.65%
RPM Expense > $25,000	33.97%	3.37%	16.98%	24.41%	19.23%	7.60%
Security	4.17%	8.15%	4.49%	5.56%	2.45%	11.41%
Snow and Ice Removal	0.00%	0.06%	0.62%	0.23%	0.04%	0.00%
Utilities	4.09%	9.48%	19.13%	14.66%	14.72%	16.71%
Warehousing	0.67%	0.07%	0.49%	1.10%	1.15%	0.31%
TOTAL	100%	100%	100%	100%	100%	100%

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FIGURE 3.1

DDJC INFRASTRUCTURE COST SUMMARY

The following spreadsheet summarizes the total infrastructure costs as calculated in the DDJC Cost Model. The costs are segregated by the specific cost element into bin, bulk, and hazardous categories. All costs are further broken out into fixed and variable costs found at the San Joaquin depot site.

COST ELEMENT	TOTAL COST	BIN FIXED	BIN VARIABLE	BIN TOTAL	BULK FIXED	BULK VARIABLE	BULK TOTAL	HAZARDOUS FIXED	HAZARDOUS VARIABLE	HAZARDOUS TOTAL
Commercial Lease Expense	$133,864	$0	$0	$0	$133,864	$0	$133,864	$0	$0	$0
Computer, Data Processing & Communications	$1,886,217	1,242,301	0	1,242,301	628,975	0	628,975	14,941	0	14,941
Custodial Services	$808,359	55,211	0	55,211	738,597	0	738,597	14,550	0	14,550
Entomology/Pest and Rodent Control	$153,279	10,469	0	10,469	140,051	0	140,051	2,759	0	2,759
Environmental Compliance and Protection	$159,903	10,921	0	10,921	146,103	0	146,103	2,878	0	2,878
Fire Protection	$956,722	65,344	0	65,344	874,157	0	874,157	17,221	0	17,221
Garbage Disposal	278,126	0	183,179	183,179	0	92,743	92,743	0	2,203	2,203
Grounds Maintenance	201,065	13,733	0	13,733	183,713	0	183,713	3,619	0	3,619
Materiel Handling Equipment	603,343	0	45,953	45,953	0	557,390	557,390	0	0	0
Mechanized Materiel Handling Systems	1,394,919	0	1,394,919	1,394,919	0	0	0	0	0	0
Motor Vehicle Operations	2,217,503	0	1,460,493	1,460,493	0	739,445	739,445	0	17,565	17,565
Other Maintenance	5,715,661	271,721	1,139,144	1,410,865	3,642,739	576,746	4,219,486	71,610	13,700	85,311
Other Services	7,888	3,220	0	3,220	4,668	0	4,668	0	0	0
RPM Expense < $25,000	1,040,387	71,058	0	71,058	950,601	0	950,601	18,727	0	18,727
RPM Expense > $25,000	9,257,639	632,297	0	632,297	8,458,704	0	8,458,704	166,637	0	166,637
Security	1,136,159	77,600	0	77,600	1,038,108	0	1,038,108	20,451	0	20,451
Snow and Ice Removal	0	0	0	0	0	0	0	0	0	0
Utilities	1,114,727	76,136	0	76,136	1,018,526	0	1,018,526	20,065	0	20,065
Warehousing	183,519	58,092	0	58,092	125,426	0	125,426	0	0	0
TOTAL	$27,249,278	$2,588,103	$4,223,688	$6,811,791	$18,084,234	$1,966,324	$20,050,558	$353,460	$33,469	$386,928

THE COST MODEL

The cost model was developed in order to summarize each stand-alone distribution depot's infrastructure cost with respect to its bin and bulk mission. It is a spreadsheet detailing all adjustments and allocations made to the BRAC certified costs for each cost code listed. The model reflects the total fixed or variable cost associated with each depot's bin and bulk mission. Additionally, each variable cost has been broken down to a variable cost per line (of BRAC certified workload requisitions). The following provides a general organizational outline and explanation of the model listed by column headings in a sequential order as they appear in the cost model. It is based upon a left to right flow which will show each data manipulation in a step by step process. (Please note that a number of columns throughout the spreadsheet are labeled "Source Document." These columns are intended to serve as audit references and indicate the referenced page number.)

SECTION 1 OF COST MODEL

- **Infrastructure Cost Element.** Through discussions and review of the DLA CAC definitions with HQ DLA, HQ DDRE, and HQ DDRW, 19 cost element topics were identified as related to infrastructure costs. These cost elements are listed in alphabetical order under the first column titled "Infrastructure Cost Element."

- **Cost Account Code(s) Included in Element.** The second column, "Cost Account Code(s) Included in Element," lists each cost account code, applicable to that respective cost element, containing BRAC certified obligations data. The Infrastructure Cost Element Detail chart, Figure 1.1, references each of the above listed CACs.

- **Obligation Amount.** The column labeled "Obligation Amount" lists the BRAC certified obligations data as obtained from DLA-CAAJ. The amounts shown reflect the most recent BRAC certified data. All amounts shown are in dollars and rounded to the nearest dollar.

- **Adjustment Explanation.** The next column, "Adjustment Explanation," explains any adjustments being made to the obligations data. The only adjustments made to the obligations data within the cost model were done to segregate the fixed and variable costs grouped under the same CAC. An N/A (Not Applicable) is shown for each line where no adjustments are to be made.

- **Adjustment Amount.** The column labeled "Adjustment Amount" lists the dollar amount of any adjustments described in the previous column, "Adjustment Explanation."

- **Adjusted Obligation Amount.** This column lists the total obligation amount resulting from the adjustments made to the BRAC certified obligations data.

SECTION TWO OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Explanation of Fixed/Variable Breakdown.** This column provides the Fixed and Variable breakdown for the cost account code, in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies. A detailed explanation is provided in this column as is necessary.

- **Fixed Cost.** This column lists the fixed portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Variable Cost.** This column lists the Variable portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Bin/Bulk/Hazardous Allocation Methodology.** This column explains the methodology used to allocate both fixed and variable obligations for the cost code. These allocation methodologies are in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies.

SECTION THREE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bin Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bin mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bin Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bin Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bin Lines.** This column lists the number of bin lines for each cost code whose obligation total includes variable cost. The number of bin lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bin Cost Per Line.** This column calculates the variable bin cost per bin line. It divides the "Bin Cost Variable" column by the "Number of Bin Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FOUR OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bulk Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bulk mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bulk Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bulk Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bulk Lines.** This column lists the number of bulk lines for each cost code whose obligation total includes variable cost. The number of bulk lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bulk Cost Per Line.** This column calculates the variable bulk cost per bulk line. It divides the "Bulk Cost Variable" column by the "Number of Bulk Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FIVE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Hazardous Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to hazardous mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Hazardous Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Hazardous Cost Variable.** This column presents the variable portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Hazardous Lines Through.** This column lists the number of hazardous lines for each cost code whose obligation total includes variable cost. The number of hazardous lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Hazardous Cost Per Line.** This column calculates the variable hazardous cost per hazardous line. It divides the "Hazardous Cost Variable" column by the "Number of Hazardous Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Commercial Lease Expense	320.00	S-1-1	$76,352	S-4-1	N/A	$0	N/A	$76,352
	330.00	S-1-1	57,512	S-4-1	N/A	0	N/A	57,512
Computer, Data Processing, and Communications	961.01	S-1-1	209,710	S-4-1	N/A	0	N/A	209,710
	961.04	S-1-1	209,710	S-4-1	N/A	0	N/A	209,710
	962.01	S-1-1	541,648	S-4-1	N/A	0	N/A	541,648
	972.01	S-1-1	599,399	S-4-1	N/A	0	N/A	599,399
	973.11	S-1-1	89,573	S-4-1	N/A	0	N/A	89,573
	973.13	S-1-1	12,692	S-4-1	N/A	0	N/A	12,692
	976.01	S-1-1	223,484	S-4-1	N/A	0	N/A	223,484
Custodial	937.20	S-1-1	808,359	S-4-1	N/A	0	N/A	808,359
Entomology	937.30	S-1-1	153,279	S-4-1	N/A	0	N/A	153,279
Environmental Compliance	923.01	S-1-1	159,903	S-4-1	N/A	0	N/A	159,903
Fire Protection	937.10	S-1-1	956,722	S-4-1	N/A	0	N/A	956,722

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Commercial Lease Expense	320.00	Fixed	S-1-3	$76,352	$0	100% Bulk (Based on Region Determination)	S-2-1
	330.00	Fixed	S-1-3	57,512	0	100% Bulk (Based on Region Determination)	S-2-1
Computer, Data Processing, and Communications	961.01	Fixed	S-1-3	209,710	0	Total Workload	S-1-3
	961.04	Fixed	S-1-3	209,710	0	Total Workload	S-1-3
	962.01	Fixed	S-1-3	541,648	0	Total Workload	S-1-3
	972.01	Fixed	S-1-3	599,399	0	Total Workload	S-1-3
	973.11	Fixed	S-1-3	89,573	0	Total Workload	S-1-3
	973.13	Fixed	S-1-3	12,692	0	Total Workload	S-1-3
	976.01	Fixed	S-1-3	223,484	0	Total Workload	S-1-3
Custodial	937.20	Fixed	S-1-3	808,359	0	Net Covered Square Footage	S-1-3
Entomology	937.30	Fixed	S-1-3	153,279	0	Net Covered Square Footage	S-1-3
Environmental Compliance	923.01	Fixed	S-1-3	159,903	0	Net Covered Square Footage	S-1-3
Fire Protection	937.10	Fixed	S-1-3	956,722	0	Net Covered Square Footage	S-1-3

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Commercial Lease Expense	320.00	0.00%	N/A	$0	$0	N/A	N/A	N/A
	330.00	0.00%	N/A	0	0	N/A	N/A	N/A
		TOTAL		$0	$0			
Computer, Data Processing, and Communications	961.01	65.86%	S-3-1	138,119	0	N/A	N/A	N/A
	961.04	65.86%	S-3-1	138,119	0	N/A	N/A	N/A
	962.01	65.86%	S-3-1	356,740	0	N/A	N/A	N/A
	972.01	65.86%	S-3-1	394,777	0	N/A	N/A	N/A
	973.11	65.86%	S-3-1	58,995	0	N/A	N/A	N/A
	973.13	65.86%	S-3-1	8,359	0	N/A	N/A	N/A
	976.01	65.86%	S-3-1	147,191	0	N/A	N/A	N/A
		TOTAL		$1,242,301	$0			
Custodial	937.20	6.83%	S-3-2	55,211	0	N/A	N/A	N/A
		TOTAL		$55,211	$0			
Entomology	937.30	6.83%	S-3-2	10,469	0	N/A	N/A	N/A
		TOTAL		$10,469	$0			
Environmental Compliance	923.01	6.83%	S-3-2	10,921	0	N/A	N/A	N/A
		TOTAL		$10,921	$0			
Fire Protection	937.10	6.83%	S-3-2	65,344	0	N/A	N/A	N/A
		TOTAL		$65,344	$0			

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Commercial Lease Expense	320.00	100.00%	S-2-1	$76,352	$0	N/A	N/A	N/A
	330.00	100.00%	S-2-1	57,512	0	N/A	N/A	N/A
				$133,864	$0			
Computer, Data Processing, and Communications	961.01	33.35%	S-3-1	69,930	0	N/A	N/A	N/A
	961.04	33.35%	S-3-1	69,930	0	N/A	N/A	N/A
	962.01	33.35%	S-3-1	180,617	0	N/A	N/A	N/A
	972.01	33.35%	S-3-1	199,875	0	N/A	N/A	N/A
	973.11	33.35%	S-3-1	29,869	0	N/A	N/A	N/A
	973.13	33.35%	S-3-1	4,232	0	N/A	N/A	N/A
	976.01	33.35%	S-3-1	74,523	0	N/A	N/A	N/A
				$628,975	$0			
Custodial	937.20	91.37%	S-3-2	738,597	0	N/A	N/A	N/A
				$738,597	$0			
Entomology	937.30	91.37%	S-3-2	140,051	0	N/A	N/A	N/A
				$140,051	$0			
Environmental Compliance	923.01	91.37%	S-3-2	146,103	0	N/A	N/A	N/A
				$146,103	$0			
Fire Protection	937.10	91.37%	S-3-2	874,157	0	N/A	N/A	N/A
				$874,157	$0			

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Commercial Lease Expense	320.00	0.00%	N/A	$0	$0	N/A	N/A	N/A
	330.00	0.00%	N/A	0	0	N/A	N/A	N/A
				$0	$0			
Computer, Data Processing, and Communications	961.01	0.79%	S-3-1	1,661	0	N/A	N/A	N/A
	961.04	0.79%	S-3-1	1,661	0	N/A	N/A	N/A
	962.01	0.79%	S-3-1	4,290	0	N/A	N/A	N/A
	972.01	0.79%	S-3-1	4,748	0	N/A	N/A	N/A
	973.11	0.79%	S-3-1	710	0	N/A	N/A	N/A
	973.13	0.79%	S-3-1	101	0	N/A	N/A	N/A
	976.01	0.79%	S-3-1	1,770	0	N/A	N/A	N/A
				$14,941	$0			
Custodial	937.20	1.80%	S-3-2	14,550	0	N/A	N/A	N/A
				$14,550	$0			
Entomology	937.30	1.80%	S-3-2	2,759	0	N/A	N/A	N/A
				$2,759	$0			
Environmental Compliance	923.01	1.80%	S-3-2	2,878	0	N/A	N/A	N/A
				$2,878	$0			
Fire Protection	937.10	1.80%	S-3-2	17,221	0	N/A	N/A	N/A
				$17,221	$0			

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Garbage Disposal	937.03	S-1-1	278.126	S-4-1	N/A	0	N/A	278.126
Grounds Maintenance	931.91	S-1-1	189.077	S-4-1	N/A	0	N/A	189.077
	931.93	S-1-1	11.987	S-4-1	N/A	0	N/A	11.987
Materiel Handling Equipment	944	S-1-1	603.343	S-4-1	N/A	0	N/A	603.343
Mechanized Materiel Handling Systems	943.01	S-1-1	524.288	S-4-1	N/A	0	N/A	524.288
	943.02	S-1-1	870.631	S-4-1	N/A	0	N/A	870.631
Motor Vehicle Operations	929.01	S-1-1	54.928	S-4-1	N/A	0	N/A	54.928
	929.02	S-1-1	2.132.978	S-4-1	N/A	0	N/A	2.132.978
	942.01	S-1-1	29.598	S-4-1	N/A	0	N/A	29.598
Other Maintenance	936.10	S-1-1	229.487	S-4-1	N/A	0	N/A	229.487
	936.20	S-1-1	177.493	S-4-1	N/A	0	N/A	177.493
	938.10	S-1-1	748.601	S-4-1	N/A	0	N/A	748.601
	938.30	S-1-1	651	S-4-1	N/A	0	N/A	651
	938.40	S-1-1	438.630	S-4-1	N/A	0	N/A	438.630
	938.50	S-1-1	2.158.370	S-4-1	N/A	0	N/A	2.158.370
	941.01	S-1-1	838.112	S-4-1	Adjustment to Reflect Admin and Support Portion	(646.112)	S-2-1	192.000
					Adjustment to Reflect Vehicle Maintenance Portion	646.112	S-2-1	646.112

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Garbage Disposal	937.03	Variable Based on Total Workload	S-1-3	0	278.126	Total Workload	S-1-3
Grounds Maintenance	931.91	Fixed	S-1-3	189.077	0	Net Covered Square Footage	S-1-3
	931.93	Fixed	S-1-3	11.987	0	Net Covered Square Footage	S-1-3
Materiel Handling Equipment	944	Variable Based on Total Workload	S-1-3	0	603.343	MHE Location	S-1-3
Mechanized Materiel Handling Systems	943.01	Variable Based on Bin Workload	S-1-3	0	524.288	100% Bin	S-1-3
	943.02	Variable Based on Bin Workload	S-1-3	0	870.631	100% Bin	S-1-3
Motor Vehicle Operations	929.01	Variable Based on Total Workload	S-1-3	0	54.928	Total Workload	S-1-3
	929.02	Variable Based on Total Workload	S-1-3	0	2,132.978	Total Workload	S-1-3
	942.01	Variable Based on Total Workload	S-1-3	0	29.598	Total Workload	S-1-3
Other Maintenance	936.10	Fixed	S-1-3	229.487	0	Net Covered Square Footage	S-1-3
	936.20	Fixed	S-1-3	177.493	0	Net Covered Square Footage	S-1-3
	938.10	Fixed	S-1-3	748.601	0	Net Covered Square Footage	S-1-3
	938.30	Fixed	S-1-3	651	0	Net Covered Square Footage	S-1-3
	938.40	Fixed	S-1-3	438.630	0	Net Covered Square Footage	S-1-3
	938.50	Fixed	S-1-3	2,158.370	0	Net Covered Square Footage	S-1-3
	941.01	Fixed	S-1-3	192.000	0	Net Covered Square Footage	S-1-3
		Variable Based on Total Workload	S-1-3/S-2-1	0	646.112	Total Workload	S-1-3

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Garbage Disposal	937.03	65.86%	S-3-1	0	183,179	2,271,238	S-3-1	$0.08
		TOTAL		$0	$183,179			
Grounds Maintenance	931.91	6.83%	S-3-2	12,914	0	N/A	N/A	N/A
	931.93	6.83%	S-3-2	819	0	N/A	N/A	N/A
		TOTAL		$13,733	$0			
Materiel Handling Equipment	944	67.81%	S-3-3	0	409,097	2,271,238	S-3-1	$0.18
		TOTAL		$0	$409,097			
Mechanized Materiel Handling Systems	943.01	100.00%	N/A	0	524,288	2,271,238	S-3-1	0.23
	943.02	100.00%	N/A	0	870,631	2,271,238	S-3-1	0.38
		TOTAL		$0	$1,394,919			
Motor Vehicle Operations	929.01	65.86%	S-3-1	0	36,176	2,271,238	S-3-1	0.02
	929.02	65.86%	S-3-1	0	1,404,823	2,271,238	S-3-1	0.62
	942.01	65.86%	S-3-1	0	19,494	2,271,238	S-3-1	0.01
		TOTAL		$0	$1,460,493			
Other Maintenance	936.10	6.83%	S-3-2	15,674	0	N/A	N/A	N/A
	936.20	6.83%	S-3-2	12,123	0	N/A	N/A	N/A
	938.10	6.83%	S-3-2	51,129	0	N/A	N/A	N/A
	938.30	6.83%	S-3-2	44	0	N/A	N/A	N/A
	938.40	6.83%	S-3-2	29,958	0	N/A	N/A	N/A
	938.50	6.83%	S-3-2	147,417	0	N/A	N/A	N/A
	941.01	6.83%	S-3-2	13,114	0	N/A	N/A	N/A
		65.86%	S-3-1	0	425,543	2,271,238	S-3-1	0.19

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Garbage Disposal	937.03	33.35%	S-3-1	0	92,743	1,149,923	S-3-1	$0.08
				$0	$92,743			
Grounds Maintenance	931.91	91.37%	S-3-2	172,760	0	N/A	N/A	N/A
	931.93	91.37%	S-3-2	10,953	0	N/A	N/A	N/A
				$183,713	$0			
Materiel Handling Equipment	944	29.10%	S-3-3	0	175,568	1,149,923	S-3-1	$0.15
				$0	$175,568			
Mechanized Materiel Handling Systems	943.01	0.00%	N/A	0	0	1,149,923	S-3-1	0.00
	943.02	0.00%	N/A	0	0	1,149,923	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	33.35%	S-3-1	0	18,316	1,149,923	S-3-1	0.02
	929.02	33.35%	S-3-1	0	711,259	1,149,923	S-3-1	0.62
	942.01	33.35%	S-3-1	0	9,870	1,149,923	S-3-1	0.01
				$0	$739,445			
Other Maintenance	936.10	91.37%	S-3-2	209,682	0	N/A	N/A	N/A
	936.20	91.37%	S-3-2	162,175	0	N/A	N/A	N/A
	938.10	91.37%	S-3-2	683,997	0	N/A	N/A	N/A
	938.30	91.37%	S-3-2	594	0	N/A	N/A	N/A
	938.40	91.37%	S-3-2	400,776	0	N/A	N/A	N/A
	938.50	91.37%	S-3-2	1,972,103	0	N/A	N/A	N/A
	941.01	91.37%	S-3-2	175,430	0	N/A	N/A	N/A
		33.35%	S-3-1	0	215,451	1,149,923	S-3-1	0.19

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Garbage Disposal	937.03	0.79%	S-3-1	0	2,203	27,316	S-3-1	$0.08
				$0	$2,203			
Grounds Maintenance	931.91	1.80%	S-3-2	3,403	0	N/A	N/A	N/A
	931.93	1.80%	S-3-2	216	0	N/A	N/A	N/A
				$3,619	$0			
Materiel Handling Equipment	944	3.10%	S-3-3	0	18,678	27,316	S-3-1	$0.68
				$0	$18,678			
Mechanized Materiel Handling Systems	943.01	0.00%	N/A	0	0	27,316	S-3-1	0.00
	943.02	0.00%	N/A	0	0	27,316	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	0.79%	S-3-1	0	435	27,316	S-3-1	0.02
	929.02	0.79%	S-3-1	0	16,896	27,316	S-3-1	0.62
	942.01	0.79%	S-3-1	0	234	27,316	S-3-1	0.01
				$0	$17,565			
Other Maintenance	936.10	1.80%	S-3-2	4,131	0	N/A	N/A	N/A
	936.20	1.80%	S-3-2	3,195	0	N/A	N/A	N/A
	938.10	1.80%	S-3-2	13,475	0	N/A	N/A	N/A
	938.30	1.80%	S-3-2	12	0	N/A	N/A	N/A
	938.40	1.80%	S-3-2	7,895	0	N/A	N/A	N/A
	938.50	1.80%	S-3-2	38,851	0	N/A	N/A	N/A
	941.01	1.80%	S-3-2	3,456	0	N/A	N/A	N/A
		0.79%	S-3-1	0	5,118	27,316	S-3-1	0.19

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	946.00	S-1-1	1,083,478	S-4-1	N/A	0	N/A	1,083,478
	947.01	S-1-1	31,004	S-4-1	N/A	0	N/A	31,004
	947.03	S-1-1	2,110	S-4-1	N/A	0	N/A	2,110
	330.00	S-1-1	7,725	S-4-1	N/A	0	N/A	7,725
Other Services	320.00	S-1-1	3,220	S-4-1	N/A	0	N/A	3,220
	330.00	S-1-1	4,668	S-4-1	N/A	0	N/A	4,668
RPM<$25,000	931.11	S-1-1	74,335	S-4-1	N/A	0	N/A	74,335
	931.24	S-1-1	3,700	S-4-1	N/A	0	N/A	3,700
	931.31	S-1-1	29,338	S-4-1	N/A	0	N/A	29,338
	931.32	S-1-1	28,082	S-4-1	N/A	0	N/A	28,082
	931.41	S-1-1	5,521	S-4-1	N/A	0	N/A	5,521
	931.42	S-1-1	7,609	S-4-1	N/A	0	N/A	7,609
	931.43	S-1-1	44,091	S-4-1	N/A	0	N/A	44,091
	931.51	S-1-1	89,732	S-4-1	N/A	0	N/A	89,732
	931.61	S-1-1	2,954	S-4-1	N/A	0	N/A	2,954
	931.62	S-1-1	310	S-4-1	N/A	0	N/A	310
	931.64	S-1-1	502,497	S-4-1	N/A	0	N/A	502,497
	931.66	S-1-1	92,763	S-4-1	N/A	0	N/A	92,763
	931.67	S-1-1	1,986	S-4-1	N/A	0	N/A	1,986
	931.68	S-1-1	25,083	S-4-1	N/A	0	N/A	25,083
	931.72	S-1-1	6,752	S-4-1	N/A	0	N/A	6,752
	931.81	S-1-1	125,635	S-4-1	N/A	0	N/A	125,635

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	946.00	Variable Based on Total Workload	S-1-3	0	1,083,478	Total Workload	S-1-3
	947.01	Fixed	S-1-3	31,004	0	Net Covered Square Footage	S-1-3
	947.03	Fixed	S-1-3	2,110	0	Net Covered Square Footage	S-1-3
	330.00	Fixed	S-1-3	7,725	0	100% Bulk (Based on Region Determination)	S-2-1
Other Services	320.00	Fixed	S-1-3	3,220	0	100% Bin (Based on Region Determination)	S-2-1
	330.00	Fixed	S-1-3	4,668	0	100% Bulk (Based on Region Determination)	S-2-1
RPM<$25,000	931.11	Fixed	S-1-3	74,335	0	Net Covered Square Footage	S-1-3
	931.24	Fixed	S-1-3	3,700	0	Net Covered Square Footage	S-1-3
	931.31	Fixed	S-1-3	29,338	0	Net Covered Square Footage	S-1-3
	931.32	Fixed	S-1-3	28,082	0	Net Covered Square Footage	S-1-3
	931.41	Fixed	S-1-3	5,521	0	Net Covered Square Footage	S-1-3
	931.42	Fixed	S-1-3	7,609	0	Net Covered Square Footage	S-1-3
	931.43	Fixed	S-1-3	44,091	0	Net Covered Square Footage	S-1-3
	931.51	Fixed	S-1-3	89,732	0	Net Covered Square Footage	S-1-3
	931.61	Fixed	S-1-3	2,954	0	Net Covered Square Footage	S-1-3
	931.62	Fixed	S-1-3	310	0	Net Covered Square Footage	S-1-3
	931.64	Fixed	S-1-3	502,497	0	Net Covered Square Footage	S-1-3
	931.66	Fixed	S-1-3	92,763	0	Net Covered Square Footage	S-1-3
	931.67	Fixed	S-1-3	1,986	0	Net Covered Square Footage	S-1-3
	931.68	Fixed	S-1-3	25,083	0	Net Covered Square Footage	S-1-3
	931.72	Fixed	S-1-3	6,752	0	Net Covered Square Footage	S-1-3
	931.81	Fixed	S-1-3	125,635	0	Net Covered Square Footage	S-1-3

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	946.00	65.86%	S-3-1	0	713,601	2,271,238	S-3-1	0.31
	947.01	6.83%	S-3-2	2,118	0	N/A	N/A	N/A
	947.03	6.83%	S-3-2	144	0	N/A	N/A	N/A
	330.00	0.00%	N/A	0	0	N/A	N/A	N/A
		TOTAL		$271,721	$1,139,144			
Other Services	320.00	100.00%	S-2-1	3,220	0	N/A	N/A	N/A
	330.00	0.00%	N/A	0	0	N/A	N/A	N/A
		TOTAL		$3,220	$0			
RPM<$25,000	931.11	6.83%	S-3-2	5,077	0	N/A	N/A	N/A
	931.24	6.83%	S-3-2	253	0	N/A	N/A	N/A
	931.31	6.83%	S-3-2	2,004	0	N/A	N/A	N/A
	931.32	6.83%	S-3-2	1,918	0	N/A	N/A	N/A
	931.41	6.83%	S-3-2	377	0	N/A	N/A	N/A
	931.42	6.83%	S-3-2	520	0	N/A	N/A	N/A
	931.43	6.83%	S-3-2	3,011	0	N/A	N/A	N/A
	931.51	6.83%	S-3-2	6,129	0	N/A	N/A	N/A
	931.61	6.83%	S-3-2	202	0	N/A	N/A	N/A
	931.62	6.83%	S-3-2	21	0	N/A	N/A	N/A
	931.64	6.83%	S-3-2	34,321	0	N/A	N/A	N/A
	931.66	6.83%	S-3-2	6,336	0	N/A	N/A	N/A
	931.67	6.83%	S-3-2	136	0	N/A	N/A	N/A
	931.68	6.83%	S-3-2	1,713	0	N/A	N/A	N/A
	931.72	6.83%	S-3-2	461	0	N/A	N/A	N/A
	931.81	6.83%	S-3-2	8,581	0	N/A	N/A	N/A
		TOTAL		$71,058	$0			

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	946.00	33.35%	S-3-1	0	361,295	1,149,923	S-3-1	0.31
	947.01	91.37%	S-3-2	28,328	0	N/A	N/A	N/A
	947.03	91.37%	S-3-2	1,928	0	N/A	N/A	N/A
	330.00	100.00%	N/A	7,725	0	N/A	N/A	N/A
				$3,642,739	$576,746			
Other Services								
	320.00	0.00%	N/A	0	0	N/A	N/A	N/A
	330.00	100.00%	S-2-1	4,668	0	N/A	N/A	N/A
				$4,668	$0			
RPM<$25,000								
	931.11	91.37%	S-3-2	67,919	0	N/A	N/A	N/A
	931.24	91.37%	S-3-2	3,380	0	N/A	N/A	N/A
	931.31	91.37%	S-3-2	26,806	0	N/A	N/A	N/A
	931.32	91.37%	S-3-2	25,658	0	N/A	N/A	N/A
	931.41	91.37%	S-3-2	5,045	0	N/A	N/A	N/A
	931.42	91.37%	S-3-2	6,952	0	N/A	N/A	N/A
	931.43	91.37%	S-3-2	40,286	0	N/A	N/A	N/A
	931.51	91.37%	S-3-2	81,988	0	N/A	N/A	N/A
	931.61	91.37%	S-3-2	2,699	0	N/A	N/A	N/A
	931.62	91.37%	S-3-2	283	0	N/A	N/A	N/A
	931.64	91.37%	S-3-2	459,131	0	N/A	N/A	N/A
	931.66	91.37%	S-3-2	84,757	0	N/A	N/A	N/A
	931.67	91.37%	S-3-2	1,814	0	N/A	N/A	N/A
	931.68	91.37%	S-3-2	22,919	0	N/A	N/A	N/A
	931.72	91.37%	S-3-2	6,169	0	N/A	N/A	N/A
	931.81	91.37%	S-3-2	114,793	0	N/A	N/A	N/A
				$950,601	$0			

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	946.00	0.79%	S-3-1	0	8,582	27,316	S-3-1	0.31
	947.01	1.80%	S-3-2	558	0	N/A	N/A	N/A
	947.03	1.80%	S-3-2	38	0	N/A	N/A	N/A
	330.00	0.00%	N/A	0	0	N/A	N/A	N/A
				$71,610	$13,700			
Other Services	320.00	0.00%	N/A	0	0	N/A	N/A	N/A
	330.00	0.00%	N/A	0	0	N/A	N/A	N/A
				$0	$0			
RPM<$25,000	931.11	1.80%	S-3-2	1,338	0	N/A	N/A	N/A
	931.24	1.80%	S-3-2	67	0	N/A	N/A	N/A
	931.31	1.80%	S-3-2	528	0	N/A	N/A	N/A
	931.32	1.80%	S-3-2	505	0	N/A	N/A	N/A
	931.41	1.80%	S-3-2	99	0	N/A	N/A	N/A
	931.42	1.80%	S-3-2	137	0	N/A	N/A	N/A
	931.43	1.80%	S-3-2	794	0	N/A	N/A	N/A
	931.51	1.80%	S-3-2	1,615	0	N/A	N/A	N/A
	931.61	1.80%	S-3-2	53	0	N/A	N/A	N/A
	931.62	1.80%	S-3-2	6	0	N/A	N/A	N/A
	931.64	1.80%	S-3-2	9,045	0	N/A	N/A	N/A
	931.66	1.80%	S-3-2	1,670	0	N/A	N/A	N/A
	931.67	1.80%	S-3-2	36	0	N/A	N/A	N/A
	931.68	1.80%	S-3-2	452	0	N/A	N/A	N/A
	931.72	1.80%	S-3-2	122	0	N/A	N/A	N/A
	931.81	1.80%	S-3-2	2,261	0	N/A	N/A	N/A
				$18,727	$0			

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
RPM>$25,000								
	932.24	S-1-1	99,476	S-4-1	N/A	0	N/A	99,476
	932.25	S-1-1	37,370	S-4-1	N/A	0	N/A	37,370
	932.31	S-1-1	388,480	S-4-1	N/A	0	N/A	388,480
	932.51	S-1-1	(4,244,549)	S-4-1	N/A	0	N/A	(4,244,549)
	932.62	S-1-1	423,984	S-4-1	N/A	0	N/A	423,984
	932.64	S-1-1	12,341,494	S-4-1	N/A	0	N/A	12,341,494
	932.66	S-1-1	138,045	S-4-1	N/A	0	N/A	138,045
	932.69	S-1-1	73,339	S-4-1	N/A	0	N/A	73,339
Security	953.01	S-1-1	1,136,159	S-4-1	N/A	0	S-2-1	1,136,159
Snow and Ice Removal	937.50	S-1-1	0	S-4-1	N/A	0	N/A	0
Utilities	935.10	S-1-1	683,387	S-4-1	N/A	0	N/A	683,387
	935.22	S-1-1	50,952	S-4-1	N/A	0	N/A	50,952
	935.23	S-1-1	127,646	S-4-1	N/A	0	N/A	127,646
	935.24	S-1-1	79,253	S-4-1	N/A	0	N/A	79,253
	935.31	S-1-1	10,876	S-4-1	N/A	0	N/A	10,876
	935.32	S-1-1	67,485	S-4-1	N/A	0	N/A	67,485
	935.41	S-1-1	8,024	S-4-1	N/A	0	N/A	8,024
	935.42	S-1-1	62,998	S-4-1	N/A	0	N/A	62,998
	935.60	S-1-1	24,106	S-4-1	N/A	0	N/A	24,106

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
RPM>$25,000	932.24	Fixed	S-1-3	99,476	0	Net Covered Square Footage	S-1-3
	932.25	Fixed	S-1-3	37,370	0	Net Covered Square Footage	S-1-3
	932.31	Fixed	S-1-3	388,480	0	Net Covered Square Footage	S-1-3
	932.51	Fixed	S-1-3	(4,244,549)	0	Net Covered Square Footage	S-1-3
	932.62	Fixed	S-1-3	423,984	0	Net Covered Square Footage	S-1-3
	932.64	Fixed	S-1-3	12,341,494	0	Net Covered Square Footage	S-1-3
	932.66	Fixed	S-1-3	138,045	0	Net Covered Square Footage	S-1-3
	932.69	Fixed	S-1-3	73,339	0	Net Covered Square Footage	S-1-3
Security	953.01	Fixed	S-1-3	1,136,159	0	Net Covered Square Footage	S-1-3
Snow and Ice Removal	937.50	Fixed	S-1-3	0	0	Net Covered Square Footage	S-1-3
Utilities	935.10	Fixed	S-1-3	683,387	0	Net Covered Square Footage	S-1-3
	935.22	Fixed	S-1-3	50,952	0	Net Covered Square Footage	S-1-3
	935.23	Fixed	S-1-3	127,646	0	Net Covered Square Footage	S-1-3
	935.24	Fixed	S-1-3	79,253	0	Net Covered Square Footage	S-1-3
	935.31	Fixed	S-1-3	10,876	0	Net Covered Square Footage	S-1-3
	935.32	Fixed	S-1-3	67,485	0	Net Covered Square Footage	S-1-3
	935.41	Fixed	S-1-3	8,024	0	Net Covered Square Footage	S-1-3
	935.42	Fixed	S-1-3	62,998	0	Net Covered Square Footage	S-1-3
	935.60	Fixed	S-1-3	24,106	0	Net Covered Square Footage	S-1-3

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
RPM>$25,000								
	932.24	6.83%	S-3-2	6,794	0	N/A	N/A	N/A
	932.25	6.83%	S-3-2	2,552	0	N/A	N/A	N/A
	932.31	6.83%	S-3-2	26,533	0	N/A	N/A	N/A
	932.51	6.83%	S-3-2	(289,903)	0	N/A	N/A	N/A
	932.62	6.83%	S-3-2	28,958	0	N/A	N/A	N/A
	932.64	6.83%	S-3-2	842,924	0	N/A	N/A	N/A
	932.66	6.83%	S-3-2	9,429	0	N/A	N/A	N/A
	932.69	6.83%	S-3-2	5,009	0	N/A	N/A	N/A
		TOTAL		$632,297	$0			
Security	953.01	6.83%	S-3-2	77,600	0	N/A	N/A	N/A
		TOTAL		$77,600	$0			
Snow and Ice Removal	937.50	6.83%	S-3-2	0	0	N/A	N/A	N/A
		TOTAL		$0	$0			
Utilities	935.10	6.83%	S-3-2	46,675	0	N/A	N/A	N/A
	935.22	6.83%	S-3-2	3,480	0	N/A	N/A	N/A
	935.23	6.83%	S-3-2	8,718	0	N/A	N/A	N/A
	935.24	6.83%	S-3-2	5,413	0	N/A	N/A	N/A
	935.31	6.83%	S-3-2	743	0	N/A	N/A	N/A
	935.32	6.83%	S-3-2	4,609	0	N/A	N/A	N/A
	935.41	6.83%	S-3-2	548	0	N/A	N/A	N/A
	935.42	6.83%	S-3-2	4,303	0	N/A	N/A	N/A
	935.60	6.83%	S-3-2	1,646	0	N/A	N/A	N/A

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
RPM>$25,000	932.24	91.37%	S-3-2	90,891	0	N/A	N/A	N/A
	932.25	91.37%	S-3-2	34,145	0	N/A	N/A	N/A
	932.31	91.37%	S-3-2	354,955	0	N/A	N/A	N/A
	932.51	91.37%	S-3-2	(3,878,244)	0	N/A	N/A	N/A
	932.62	91.37%	S-3-2	387,394	0	N/A	N/A	N/A
	932.64	91.37%	S-3-2	11,276,423	0	N/A	N/A	N/A
	932.66	91.37%	S-3-2	126,132	0	N/A	N/A	N/A
	932.69	91.37%	S-3-2	67,009	0	N/A	N/A	N/A
				$8,458,704	$0			
Security	953.01	91.37%	S-3-2	1,038,108	0	N/A	N/A	N/A
				$1,038,108	$0			
Snow and Ice Removal	937.50	91.37%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Utilities	935.10	91.37%	S-3-2	624,411	0	N/A	N/A	N/A
	935.22	91.37%	S-3-2	46,554	0	N/A	N/A	N/A
	935.23	91.37%	S-3-2	116,630	0	N/A	N/A	N/A
	935.24	91.37%	S-3-2	72,414	0	N/A	N/A	N/A
	935.31	91.37%	S-3-2	9,937	0	N/A	N/A	N/A
	935.32	91.37%	S-3-2	61,661	0	N/A	N/A	N/A
	935.41	91.37%	S-3-2	7,331	0	N/A	N/A	N/A
	935.42	91.37%	S-3-2	57,561	0	N/A	N/A	N/A
	935.60	91.37%	S-3-2	22,026	0	N/A	N/A	N/A

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
RPM>$25,000								
	932.24	1.80%	S-3-2	1,791	0	N/A	N/A	N/A
	932.25	1.80%	S-3-2	673	0	N/A	N/A	N/A
	932.31	1.80%	S-3-2	6,993	0	N/A	N/A	N/A
	932.51	1.80%	S-3-2	(76,402)	0	N/A	N/A	N/A
	932.62	1.80%	S-3-2	7,632	0	N/A	N/A	N/A
	932.64	1.80%	S-3-2	222,147	0	N/A	N/A	N/A
	932.66	1.80%	S-3-2	2,485	0	N/A	N/A	N/A
	932.69	1.80%	S-3-2	1,320	0	N/A	N/A	N/A
				$166,637	$0			
Security								
	953.01	1.80%	S-3-2	20,451	0	N/A	N/A	N/A
				$20,451	$0			
Snow and Ice Removal								
	937.50	1.80%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Utilities								
	935.10	1.80%	S-3-2	12,301	0	N/A	N/A	N/A
	935.22	1.80%	S-3-2	917	0	N/A	N/A	N/A
	935.23	1.80%	S-3-2	2,298	0	N/A	N/A	N/A
	935.24	1.80%	S-3-2	1,427	0	N/A	N/A	N/A
	935.31	1.80%	S-3-2	196	0	N/A	N/A	N/A
	935.32	1.80%	S-3-2	1,215	0	N/A	N/A	N/A
	935.41	1.80%	S-3-2	144	0	N/A	N/A	N/A
	935.42	1.80%	S-3-2	1,134	0	N/A	N/A	N/A
	935.60	1.80%	S-3-2	434	0	N/A	N/A	N/A

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Warehousing	320100	S-1-1	42,695	S-4-1	N/A	0	N/A	42,695
	330100	S-1-1	140,281	S-4-1	N/A	0	N/A	140,281
	340100	S-1-1	542	S-4-1	N/A	0	N/A	542

DDJC COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Warehousing							
	320.00	Fixed	S-1-3	42,695	0	96% Bin 4% Bulk (Based on Region Determination)	S-2-1
	330.00	Fixed	S-1-3	140,281	0	12% Bin, 88% Bulk (Based on Region Determination)	S-2-1
	340.00	Fixed	S-1-3	542	0	50% Bin, 50% Bulk	S-2-1

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
		TOTAL		$76,136	$0			
Warehousing	320.00	96.00%	S-2-1	40,987	0	N/A	N/A	N/A
	330.00	12.00%	S-2-1	16,834	0	N/A	N/A	N/A
	340.00	50.00%	S-2-1	271	0	N/A	N/A	N/A
		TOTAL		$58,092	$0			
		TOTAL DDJC		$2,588,103	$4,586,832			

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
				$1,018,526	$0			
Warehousing								
	320.00	4.00%	S-2-1	1,708	0	N/A	N/A	N/A
	330.00	88.00%	S-2-1	123,447	0	N/A	N/A	N/A
	340.00	50.00%	S-2-1	271	0	N/A	N/A	N/A
				$125,426	$0			
				$18,884,234	$1,584,502			

DDJC COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
				$20,065	$0			
Warehousing								
	320.00	0.00%	S-2-1	0	0	N/A	N/A	N/A
	330.00	0.00%	S-2-1	0	0	N/A	N/A	N/A
	340.00	0.00%	S-2-1	0	0	N/A	N/A	N/A
				$0	$0			
				$353,460	$52,147			

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

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5 Defense Distribution Depot Susquehanna, PA - Cost Model

6 Defense Distribution Depot Richmond, VA - Cost Model

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8 Defense Distribution Depot Memphis, TN - Cost Model

9 Cross Reference to Source Documents

10 List of Contacts

FIGURE 4.1

DDOU INFRASTRUCTURE COST SUMMARY

The following spreadsheet summarizes the total infrastructure costs as calculated in the DDOU Cost Model. The costs are segregated by the specific cost element into bin, bulk, and hazardous categories. All costs are further broken out into fixed and variable costs found at the Ogden depot site.

COST ELEMENT	TOTAL COST	BIN FIXED	BIN VARIABLE	BIN TOTAL	BULK FIXED	BULK VARIABLE	BULK TOTAL	HAZARDOUS FIXED	HAZARDOUS VARIABLE	HAZARDOUS TOTAL
Commercial Lease Expense	$6,498	$0	$0	$0	$6,498	$0	$6,498	$0	$0	$0
Computer, Data Processing & Communications	4,426,307	3,001,259	0	3,001,259	1,288,021	0	1,288,021	137,026	0	137,026
Custodial Services	985,812	61,810	0	61,810	833,307	0	833,307	90,695	0	90,695
Entomology/Pest and Rodent Control	74,448	4,668	0	4,668	62,931	0	62,931	6,849	0	6,849
Environmental Compliance and Protection	750,097	47,031	0	47,031	634,057	0	634,057	69,009	0	69,009
Fire Protection	901,987	56,555	0	56,555	762,450	0	762,450	82,983	0	82,983
Garbage Disposal	183,851	0	124,660	124,660	0	53,499	53,499	0	5,692	5,692
Grounds Maintenance	206,595	12,954	0	12,954	174,635	0	174,635	19,007	0	19,007
Materiel Handling Equipment	325,944	0	137,483	137,483	0	188,460	188,460	0	0	0
Mechanized Materiel Handling Systems	963,190	0	963,190	963,190	0	0	0	0	0	0
Motor Vehicle Operations	754,002	0	511,251	511,251	0	219,409	219,409	0	23,342	23,342
Other Maintenance	2,282,798	92,675	548,457	641,132	1,245,779	235,376	1,481,155	135,470	25,041	160,511
Other Services	0	0	0	0	0	0	0	0	0	0
RPM Expense < $25,000	1,876,114	117,632	0	117,632	1,585,879	0	1,585,879	172,603	0	172,603
RPM Expense > $25,000	587,051	36,808	0	36,808	496,234	0	496,234	54,009	0	54,009
Security	1,419,145	88,980	0	88,980	1,199,603	0	1,199,603	130,561	0	130,561
Snow and Ice Removal	9,754	612	0	612	8,245	0	8,245	897	0	897
Utilities	1,650,639	103,495	0	103,495	1,395,285	0	1,395,285	151,859	0	151,859
Warehousing	12,758	6,379	0	6,379	6,379	0	6,379	0	0	0
TOTAL	$17,416,989	$3,630,858	$2,285,042	$5,915,900	$9,699,304	$696,744	$10,396,048	$1,050,968	$54,074	$1,105,042

THE COST MODEL

The cost model was developed in order to summarize each stand-alone distribution depot's infrastructure cost with respect to its bin and bulk mission. It is a spreadsheet detailing all adjustments and allocations made to the BRAC certified costs for each cost code listed. The model reflects the total fixed or variable cost associated with each depot's bin and bulk mission. Additionally, each variable cost has been broken down to a variable cost per line (of BRAC certified workload requisitions). The following provides a general organizational outline and explanation of the model listed by column headings in a sequential order as they appear in the cost model. It is based upon a left to right flow which will show each data manipulation in a step by step process. (Please note that a number of columns throughout the spreadsheet are labeled "Source Document." These columns are intended to serve as audit references and indicate the referenced page number.)

SECTION 1 OF COST MODEL

- **Infrastructure Cost Element.** Through discussions and review of the DLA CAC definitions with HQ DLA, HQ DDRE, and HQ DDRW, 19 cost element topics were identified as related to infrastructure costs. These cost elements are listed in alphabetical order under the first column titled "Infrastructure Cost Element."

- **Cost Account Code(s) Included in Element.** The second column, "Cost Account Code(s) Included in Element," lists each cost account code, applicable to that respective cost element, containing BRAC certified obligations data. The Infrastructure Cost Element Detail chart, Figure 1.1, references each of the above listed CACs.

- **Obligation Amount.** The column labeled "Obligation Amount" lists the BRAC certified obligations data as obtained from DLA-CAAJ. The amounts shown reflect the most recent BRAC certified data. All amounts shown are in dollars and rounded to the nearest dollar.

- **Adjustment Explanation.** The next column, "Adjustment Explanation," explains any adjustments being made to the obligations data. The only adjustments made to the obligations data within the cost model were done to segregate the fixed and variable costs grouped under the same CAC. An N/A (Not Applicable) is shown for each line where no adjustments are to be made.

- **Adjustment Amount.** The column labeled "Adjustment Amount" lists the dollar amount of any adjustments described in the previous column, "Adjustment Explanation."

- **Adjusted Obligation Amount.** This column lists the total obligation amount resulting from the adjustments made to the BRAC certified obligations data.

SECTION TWO OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Explanation of Fixed/Variable Breakdown.** This column provides the Fixed and Variable breakdown for the cost account code, in accordance with S-1-3, Fixed/Variable

and Bin/Bulk Cost Allocation Methodologies. A detailed explanation is provided in this column as is necessary.

- **Fixed Cost.** This column lists the fixed portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Variable Cost.** This column lists the Variable portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Bin/Bulk/Hazardous Allocation Methodology.** This column explains the methodology used to allocate both fixed and variable obligations for the cost code. These allocation methodologies are in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies.

SECTION THREE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bin Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bin mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bin Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bin Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bin Lines.** This column lists the number of bin lines for each cost code whose obligation total includes variable cost. The number of bin lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bin Cost Per Line.** This column calculates the variable bin cost per bin line. It divides the "Bin Cost Variable" column by the "Number of Bin Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FOUR OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bulk Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bulk mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bulk Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bulk Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bulk Lines.** This column lists the number of bulk lines for each cost code whose obligation total includes variable cost. The number of bulk lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bulk Cost Per Line.** This column calculates the variable bulk cost per bulk line. It divides the "Bulk Cost Variable" column by the "Number of Bulk Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FIVE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Hazardous Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to hazardous mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Hazardous Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Hazardous Cost Variable.** This column presents the variable portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Hazardous Lines Through.** This column lists the number of hazardous lines for each cost code whose obligation total includes variable cost. The number of hazardous lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Hazardous Cost Per Line.** This column calculates the variable hazardous cost per hazardous line. It divides the "Hazardous Cost Variable" column by the "Number of Hazardous Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Commercial Lease Expense	330.00	S-1-1	$6,498	S-4-2	N/A	$0	N/A	$6,498
Computer, Data Processing, and Communications	962.01	S-1-1	4,216,005	S-4-2	N/A	0	N/A	4,216,005
	972.01	S-1-1	150,692	S-4-2	N/A	0	N/A	150,692
	973.11	S-1-1	4,840	S-4-2	N/A	0	N/A	4,840
	976.01	S-1-1	17,010	S-4-2	N/A	0	N/A	17,010
	976.02	S-1-1	37,760	S-4-2	N/A	0	N/A	37,760
Custodial Services	937.20	S-1-1	985,812	S-4-2	N/A	0	N/A	985,812
Entomology	937.30	S-1-1	74,448	S-4-2	N/A	0	N/A	74,448
Environmental Compliance and Protection Program	923.01	S-1-1	750,097	S-4-2	N/A	0	N/A	750,097
Fire Protection	937.10	S-1-1	901,987	S-4-2	N/A	0	N/A	901,987
Garbage Disposal	937.40	S-1-1	183,851	S-4-2	N/A	0	N/A	183,851

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Commercial Lease Expense	330.00	Fixed	S-2-2	$6,498	$0	100% Bulk	S-2-2
Computer, Data Processing, and Communications	962.01	Fixed	S-1-3	4,216,005	0	Total Workload	S-1-3
	972.01	Fixed	S-1-3	150,692	0	Total Workload	S-1-3
	973.11	Fixed	S-1-3	4,840	0	Total Workload	S-1-3
	976.01	Fixed	S-1-3	17,010	0	Total Workload	S-1-3
	976.02	Fixed	S-1-3	37,760	0	Total Workload	S-1-3
Custodial Services	937.20	Fixed	S-1-3	985,812	0	Net Covered Square Footage	S-1-3
Entomology	937.30	Fixed	S-1-3	74,448	0	Net Covered Square Footage	S-1-3
Environmental Compliance and Protection Program	923.01	Fixed	S-1-3	750,097	0	Net Covered Square Footage	S-1-3
Fire Protection	937.10	Fixed	S-1-3	901,987	0	Net Covered Square Footage	S-1-3
Garbage Disposal	937.40	Variable Based on Total Workload	S-1-3	0	183,851	Total Workload	S-1-3

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Commercial Lease Expense	330.00	0.00%	N/A	$0	$0	N/A	N/A	N/A
		TOTAL		$0	$0			
Computer, Data Processing, and Communications	962.01	67.81%	S-3-1	2,858,664	0	N/A	N/A	N/A
	972.01	67.81%	S-3-1	102,177	0	N/A	N/A	N/A
	973.11	67.81%	S-3-1	3,281	0	N/A	N/A	N/A
	976.01	67.81%	S-3-1	11,533	0	N/A	N/A	N/A
	976.02	67.81%	S-3-1	25,603	0	N/A	N/A	N/A
		TOTAL		$3,001,259	$0			
Custodial Services	937.20	6.27%	S-3-2	61,810	0	N/A	N/A	N/A
		TOTAL		$61,810	$0			
Entomology	937.30	6.27%	S-3-2	4,668	0	N/A	N/A	N/A
		TOTAL		$4,668	$0			
Environmental Compliance and Protection Program	923.01	6.27%	S-3-2	47,031	0	N/A	N/A	N/A
		TOTAL		$47,031	$0			
Fire Protection	937.10	6.27%	S-3-2	56,555	0	N/A	N/A	N/A
		TOTAL		$56,555	$0			
Garbage Disposal	937.40	67.81%	S-3-1	0	124,660	1,450,950	S-3-1	$0.09
		TOTAL		$0	$124,660			

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Commercial Lease Expense	330.00	100.00%	S-2-2	$6,498	$0	N/A	N/A	N/A
				$6,498	$0			
Computer, Data Processing, and Communications	962.01	29.10%	S-3-1	1,226,825	0	N/A	N/A	N/A
	972.01	29.10%	S-3-1	43,850	0	N/A	N/A	N/A
	973.11	29.10%	S-3-1	1,408	0	N/A	N/A	N/A
	976.01	29.10%	S-3-1	4,950	0	N/A	N/A	N/A
	976.02	29.10%	S-3-1	10,988	0	N/A	N/A	N/A
				$1,288,021	$0			
Custodial Services	937.20	84.53%	S-3-2	833,307	0	N/A	N/A	N/A
				$833,307	$0			
Entomology	937.30	84.53%	S-3-2	62,931	0	N/A	N/A	N/A
				$62,931	$0			
Environmental Compliance and Protection Program	923.01	84.53%	S-3-2	634,057	0	N/A	N/A	N/A
				$634,057	$0			
Fire Protection	937.10	84.53%	S-3-2	762,450	0	N/A	N/A	N/A
				$762,450	$0			
Garbage Disposal	937.40	29.10%	S-3-1	0	53,499	622,690	S-3-1	$0.09
				$0	$53,499			

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Commercial Lease Expense	330.00	0.00%	N/A	$0	$0	N/A	N/A	N/A
				$0	$0			
Computer, Data Processing, and Communications	962.01	3.10%	S-3-1	130,516	0	N/A	N/A	N/A
	972.01	3.10%	S-3-1	4,665	0	N/A	N/A	N/A
	973.11	3.10%	S-3-1	150	0	N/A	N/A	N/A
	976.01	3.10%	S-3-1	527	0	N/A	N/A	N/A
	976.02	3.10%	S-3-1	1,169	0	N/A	N/A	N/A
				$137,026	$0			
Custodial Services	937.20	9.20%	S-3-2	90,695	0	N/A	N/A	N/A
				$90,695	$0			
Entomology	937.30	9.20%	S-3-2	6,849	0	N/A	N/A	N/A
				$6,849	$0			
Environmental Compliance and Protection Program	923.01	9.20%	S-3-2	69,009	0	N/A	N/A	N/A
				$69,009	$0			
Fire Protection	937.10	9.20%	S-3-2	82,983	0	N/A	N/A	N/A
				$82,983	$0			
Garbage Disposal	937.40	3.10%	S-3-1	0	5,692	66,245	S-3-1	$0.09
				$0	$5,692			

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Grounds Maintenance	931.91	S-1-1	158,798	S-4-2	N/A	0	N/A	158,798
	931.92	S-1-1	18,974	S-4-2	N/A	0	N/A	18,974
	931.93	S-1-1	25,555	S-4-2	N/A	0	N/A	25,555
	937.70	S-1-1	3,268	S-4-2	N/A	0	N/A	3,268
Materiel Handling Equipment	944.01	S-1-1	245,338	S-4-2	N/A	0	N/A	245,338
	944.02	S-1-1	80,606	S-4-2	N/A	0	N/A	80,606
Mechanized Materiel Handling Systems	943.01	S-1-1	608,262	S-4-2	N/A	0	N/A	608,262
	943.02	S-1-1	354,928	S-4-2	N/A	0	N/A	354,928
Motor Vehicle Operations	929.01	S-1-1	177,424	S-4-2	N/A	0	N/A	177,424
	929.02	S-1-1	479,238	S-4-2	N/A	0	N/A	479,238
	942.01	S-1-1	58,399	S-4-2	N/A	0	N/A	58,399
	942.02	S-1-1	38,940	S-4-2	N/A	0	N/A	38,940
Other Maintenance	936.10	S-1-1	14,794	S-4-2	N/A	0	N/A	14,794
	936.20	S-1-1	91,118	S-4-2	N/A	0	N/A	91,118
	938.10	S-1-1	942,204	S-4-2	N/A	0	N/A	942,204
	938.30	S-1-1	13,974	S-4-2	N/A	0	N/A	13,974
	938.40	S-1-1	39,465	S-4-2	N/A	0	N/A	39,465
	938.50	S-1-1	55,072	S-4-2	N/A	0	N/A	55,072

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Grounds Maintenance							
	931.91	Fixed	S-1-3	158,798	0	Net Covered Square Footage	S-1-3
	931.92	Fixed	S-1-3	18,974	0	Net Covered Square Footage	S-1-3
	931.93	Fixed	S-1-3	25,555	0	Net Covered Square Footage	S-1-3
	937.70	Fixed	S-1-3	3,268	0	Net Covered Square Footage	S-1-3
Materiel Handling Equipment							
	944.01	Variable Based on Total Workload	S-1-3	0	245,338	MHE Location	S-1-3
	944.02	Variable Based on Total Workload	S-1-3	0	80,606	MHE Location	S-1-3
Mechanized Materiel Handling Systems							
	943.01	Variable Based on Bin Workload	S-1-3	0	608,262	100% Bin	S-1-3
	943.02	Variable Based on Bin Workload	S-1-3	0	354,928	100% Bin	S-1-3
Motor Vehicle Operations							
	929.01	Variable Based on Total Workload	S-1-3	0	177,424	Total Workload	S-1-3
	929.02	Variable Based on Total Workload	S-1-3	0	479,238	Total Workload	S-1-3
	942.01	Variable Based on Total Workload	S-1-3	0	58,399	Total Workload	S-1-3
	942.02	Variable Based on Total Workload	S-1-3	0	38,940	Total Workload	S-1-3
Other Maintenance							
	936.10	Fixed	S-1-3	14,794	0	Net Covered Square Footage	S-1-3
	936.20	Fixed	S-1-3	91,118	0	Net Covered Square Footage	S-1-3
	938.10	Fixed	S-1-3	942,204	0	Net Covered Square Footage	S-1-3
	938.30	Fixed	S-1-3	13,974	0	Net Covered Square Footage	S-1-3
	938.40	Fixed	S-1-3	39,465	0	Net Covered Square Footage	S-1-3
	938.50	Fixed	S-1-3	55,072	0	Net Covered Square Footage	S-1-3

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Grounds Maintenance	931.91	6.27%	S-3-2	9,957	0	N/A	N/A	N/A
	931.92	6.27%	S-3-2	1,190	0	N/A	N/A	N/A
	931.93	6.27%	S-3-2	1,602	0	N/A	N/A	N/A
	937.70	6.27%	S-3-2	205	0	N/A	N/A	N/A
		TOTAL		$12,954	$0			
Materiel Handling Equipment	944.01	42.18%	S-3-3	0	103,484	1,450,950	S-3-1	0.07
	944.02	42.18%	S-3-3	0	34,000	1,450,950	S-3-1	0.02
		TOTAL		$0	$137,483			
Mechanized Materiel Handling Systems	943.01	100.00%	N/A	0	608,262	1,450,950	S-3-1	0.42
	943.02	100.00%	N/A	0	354,928	1,450,950	S-3-1	0.24
		TOTAL		$0	$963,190			
Motor Vehicle Operations	929.01	67.81%	S-3-1	0	120,303	1,450,950	S-3-1	0.08
	929.02	67.81%	S-3-1	0	324,948	1,450,950	S-3-1	0.22
	942.01	67.81%	S-3-1	0	39,598	1,450,950	S-3-1	0.03
	942.02	67.81%	S-3-1	0	26,403	1,450,950	S-3-1	0.02
		TOTAL		$0	$511,251			
Other Maintenance	936.10	6.27%	S-3-2	928	0	N/A	N/A	N/A
	936.20	6.27%	S-3-2	5,713	0	N/A	N/A	N/A
	938.10	6.27%	S-3-2	59,076	0	N/A	N/A	N/A
	938.30	6.27%	S-3-2	876	0	N/A	N/A	N/A
	938.40	6.27%	S-3-2	2,474	0	N/A	N/A	N/A
	938.50	6.27%	S-3-2	3,453	0	N/A	N/A	N/A

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Grounds Maintenance								
	931.91	84.53%	S-3-2	134,232	0	N/A	N/A	N/A
	931.92	84.53%	S-3-2	16,039	0	N/A	N/A	N/A
	931.93	84.53%	S-3-2	21,602	0	N/A	N/A	N/A
	937.70	84.53%	S-3-2	2,762	0	N/A	N/A	N/A
				$174,635	$0			
Materiel Handling Equipment								
	944.01	57.82%	S-3-3	0	141,854	622,690	S-3-1	0.23
	944.02	57.82%	S-3-3	0	46,606	622,690	S-3-1	0.07
				$0	$188,460			
Mechanized Materiel Handling Systems								
	943.01	0.00%	N/A	0	0	622,690	S-3-1	0.00
	943.02	0.00%	N/A	0	0	622,690	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations								
	929.01	29.10%	S-3-1	0	51,629	622,690	S-3-1	0.08
	929.02	29.10%	S-3-1	0	139,455	622,690	S-3-1	0.22
	942.01	29.10%	S-3-1	0	16,994	622,690	S-3-1	0.03
	942.02	29.10%	S-3-1	0	11,331	622,690	S-3-1	0.02
				$0	$219,409			
Other Maintenance								
	936.10	84.53%	S-3-2	12,505	0	N/A	N/A	N/A
	936.20	84.53%	S-3-2	77,022	0	N/A	N/A	N/A
	938.10	84.53%	S-3-2	796,445	0	N/A	N/A	N/A
	938.30	84.53%	S-3-2	11,813	0	N/A	N/A	N/A
	938.40	84.53%	S-3-2	33,360	0	N/A	N/A	N/A
	938.50	84.53%	S-3-2	46,552	0	N/A	N/A	N/A

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Grounds Maintenance	931.91	9.20%	S-3-2	14,609	0	N/A	N/A	N/A
	931.92	9.20%	S-3-2	1,746	0	N/A	N/A	N/A
	931.93	9.20%	S-3-2	2,351	0	N/A	N/A	N/A
	937.70	9.20%	S-3-2	301	0	N/A	N/A	N/A
				$19,007	$0			
Materiel Handling Equipment	944.01	0.00%	S-3-3	0	0	66,245	S-3-1	0.00
	944.02	0.00%	S-3-3	0	0	66,245	S-3-1	0.00
				$0	$0			
Mechanized Materiel Handling Systems	943.01	0.00%	N/A	0	0	66,245	S-3-1	0.00
	943.02	0.00%	N/A	0	0	66,245	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	3.10%	S-3-1	0	5,493	66,245	S-3-1	0.08
	929.02	3.10%	S-3-1	0	14,836	66,245	S-3-1	0.22
	942.01	3.10%	S-3-1	0	1,808	66,245	S-3-1	0.03
	942.02	3.10%	S-3-1	0	1,205	66,245	S-3-1	0.02
				$0	$23,342			
Other Maintenance	936.10	9.20%	S-3-2	1,361	0	N/A	N/A	N/A
	936.20	9.20%	S-3-2	8,383	0	N/A	N/A	N/A
	938.10	9.20%	S-3-2	86,683	0	N/A	N/A	N/A
	938.30	9.20%	S-3-2	1,286	0	N/A	N/A	N/A
	938.40	9.20%	S-3-2	3,631	0	N/A	N/A	N/A
	938.50	9.20%	S-3-2	5,067	0	N/A	N/A	N/A

DDOU COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	939.01	S-1-1	55.448	S-4-2	N/A	0	N/A	55.448
	939.03	S-1-1	22.633	S-4-2	N/A	0	N/A	22.633
	939.30	S-1-1	2.815	S-4-2	N/A	0	N/A	2.815
	941.01	S-1-1	475.440	S-4-2	Adj. for Admin. and Support Adj. for Vehicle Maintenance	(269.026) (206.414)	S-4-2/S-2-2 S-4-2/S-2-2	206.414 269.026
	946.01	S-1-1	522.307	S-4-2	N/A	0	N/A	522.307
	946.02	S-1-1	17.541	S-4-2	N/A	0	N/A	17.541
	947.01	S-1-1	28.056	S-4-2	N/A	0	N/A	28.056
	947.03	S-1-1	511	S-4-2	N/A	0	N/A	511
	320.00	S-1-1	147	S-4-2	N/A	0	N/A	147
	330.00	S-1-1	869	S-4-2	N/A	0	N/A	869
	340.00	S-1-1	403	S-4-2	N/A	0	N/A	403
Other Services	985.57	S-1-1	0	S-4-2	N/A	0	N/A	0
RPM<$25,000	931.11	S-1-1	35.532	S-4-2	N/A	0	N/A	35.532
	931.12	S-1-1	49.697	S-4-2	N/A	0	N/A	49.697
	931.21	S-1-1	69.495	S-4-2	N/A	0	N/A	69.495
	931.22	S-1-1	7.082	S-4-2	N/A	0	N/A	7.082
	931.23	S-1-1	97.590	S-4-2	N/A	0	N/A	97.590
	931.25	S-1-1	12.691	S-4-2	N/A	0	N/A	12.691
	931.31	S-1-1	37.868	S-4-2	N/A	0	N/A	37.868
	931.32	S-1-1	13.914	S-4-2	N/A	0	N/A	13.914
	931.41	S-1-1	2.317	S-4-2	N/A	0	N/A	2.317
	931.42	S-1-1	41.589	S-4-2	N/A	0	N/A	41.589
	931.43	S-1-1	4.066	S-4-2	N/A	0	N/A	4.066

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	939.01	Fixed	S-1-3	55.448	0	Net Covered Square Footage	S-1-3
	939.03	Fixed	S-1-3	22.633	0	Net Covered Square Footage	S-1-3
	939.30	Fixed	S-1-3	2.815	0	Net Covered Square Footage	S-1-3
	941.01	Fixed	S-1-3	206.414	0	Net Covered Square Footage	S-1-3
		Variable Based on Total Workload	S-1-3/S-2-2	0	269.026	Total Workload	S-1-3
	946.01	Variable Based on Total Workload	S-1-3	0	522.307	Total Workload	S-1-3
	946.02	Variable Based on Total Workload	S-1-3	0	17.541	Total Workload	S-1-3
	947.01	Fixed	S-1-3	28.056	0	Net Covered Square Footage	S-1-3
	947.03	Fixed	S-1-3	511	0	Net Covered Square Footage	S-1-3
	320.00	Fixed	S-2-2	147	0	100% Bin	S-2-2
	330.00	Fixed	S-2-2	869	0	100% Bulk	S-2-2
	340.00	Fixed	S-2-2	403	0	50% Bin, 50% Bulk	S-2-2
Other Services	985.57	Fixed	S-1-3	0	0	Net Covered Square Footage	S-1-3
RPM<$25,000	931.11	Fixed	S-1-3	35.532	0	Net Covered Square Footage	S-1-3
	931.12	Fixed	S-1-3	49.697	0	Net Covered Square Footage	S-1-3
	931.21	Fixed	S-1-3	69.495	0	Net Covered Square Footage	S-1-3
	931.22	Fixed	S-1-3	7.082	0	Net Covered Square Footage	S-1-3
	931.23	Fixed	S-1-3	97.590	0	Net Covered Square Footage	S-1-3
	931.25	Fixed	S-1-3	12.691	0	Net Covered Square Footage	S-1-3
	931.31	Fixed	S-1-3	37.868	0	Net Covered Square Footage	S-1-3
	931.32	Fixed	S-1-3	13.914	0	Net Covered Square Footage	S-1-3
	931.41	Fixed	S-1-3	2.317	0	Net Covered Square Footage	S-1-3
	931.42	Fixed	S-1-3	41.589	0	Net Covered Square Footage	S-1-3
	931.43	Fixed	S-1-3	4.066	0	Net Covered Square Footage	S-1-3

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	939.01	6.27%	S-3-2	3,477	0	N/A	N/A	N/A
	939.03	6.27%	S-3-2	1,419	0	N/A	N/A	N/A
	939.30	6.27%	S-3-2	177	0	N/A	N/A	N/A
	941.01	6.27%	S-3-2	12,942	0	N/A	N/A	N/A
		67.81%	S-3-1	0	182,413	1,450,950	S-3-1	0.13
	946.01	67.81%	S-3-1	0	354,151	1,450,950	S-3-1	0.24
	946.02	67.81%	S-3-1	0	11,893	1,450,950	S-3-1	0.01
	947.01	6.27%	S-3-2	1,759	0	N/A	N/A	N/A
	947.03	6.27%	S-3-2	32	0	N/A	N/A	N/A
	320.00	100.00%	S-2-2	147	0	N/A	N/A	N/A
	330.00	0.00%	N/A	0	0	N/A	N/A	N/A
	340.00	50.00%	S-2-2	202	0	N/A	N/A	N/A
		TOTAL		$92,675	$548,457			
Other Services	985.57	6.27%	S-3-2	0	0	N/A	N/A	N/A
		TOTAL		$0	$0			
RPM<$25,000	931.11	6.27%	S-3-2	2,228	0	N/A	N/A	N/A
	931.12	6.27%	S-3-2	3,116	0	N/A	N/A	N/A
	931.21	6.27%	S-3-2	4,357	0	N/A	N/A	N/A
	931.22	6.27%	S-3-2	444	0	N/A	N/A	N/A
	931.23	6.27%	S-3-2	6,119	0	N/A	N/A	N/A
	931.25	6.27%	S-3-2	796	0	N/A	N/A	N/A
	931.31	6.27%	S-3-2	2,374	0	N/A	N/A	N/A
	931.32	6.27%	S-3-2	872	0	N/A	N/A	N/A
	931.41	6.27%	S-3-2	145	0	N/A	N/A	N/A
	931.42	6.27%	S-3-2	2,608	0	N/A	N/A	N/A
	931.43	6.27%	S-3-2	255	0	N/A	N/A	N/A

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	939.01	84.53%	S-3-2	46,870	0	N/A	N/A	N/A
	939.03	84.53%	S-3-2	19,131	0	N/A	N/A	N/A
	939.30	84.53%	S-3-2	2,380	0	N/A	N/A	N/A
	941.01	84.53%	S-3-2	174,482	0	N/A	N/A	N/A
		29.10%	S-3-1	0	78,284	622,690	S-3-1	0.13
	946.01	29.10%	S-3-1	0	151,987	622,690	S-3-1	0.24
	946.02	29.10%	S-3-1	0	5,104	622,690	S-3-1	0.01
	947.01	84.53%	S-3-2	23,716	0	N/A	N/A	N/A
	947.03	84.53%	S-3-2	432	0	N/A	N/A	N/A
	320.00	0.00%	N/A	0	0	N/A	N/A	N/A
	330.00	100.00%	S-2-2	869	0	N/A	N/A	N/A
	340.00	50.00%	S-2-2	202	0	N/A	N/A	N/A
				$1,245,779	$235,376			
Other Services	985.57	84.53%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
RPM<$25,000	931.11	84.53%	S-3-2	30,035	0	N/A	N/A	N/A
	931.12	84.53%	S-3-2	42,009	0	N/A	N/A	N/A
	931.21	84.53%	S-3-2	58,744	0	N/A	N/A	N/A
	931.22	84.53%	S-3-2	5,986	0	N/A	N/A	N/A
	931.23	84.53%	S-3-2	82,493	0	N/A	N/A	N/A
	931.25	84.53%	S-3-2	10,728	0	N/A	N/A	N/A
	931.31	84.53%	S-3-2	32,010	0	N/A	N/A	N/A
	931.32	84.53%	S-3-2	11,761	0	N/A	N/A	N/A
	931.41	84.53%	S-3-2	1,958	0	N/A	N/A	N/A
	931.42	84.53%	S-3-2	35,155	0	N/A	N/A	N/A
	931.43	84.53%	S-3-2	3,437	0	N/A	N/A	N/A

DDOU COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	939.01	9.20%	S-3-2	5,101	0	N/A	N/A	N/A
	939.03	9.20%	S-3-2	2,082	0	N/A	N/A	N/A
	939.30	9.20%	S-3-2	259	0	N/A	N/A	N/A
	941.01	9.20%	S-3-2	18,990	0	N/A	N/A	N/A
		3.10%	S-3-1	0	8,328	66,245	S-3-1	0.13
	946.01	3.10%	S-3-1	0	16,169	66,245	S-3-1	0.24
	946.02	3.10%	S-3-1	0	543	66,245	S-3-1	0.01
	947.01	9.20%	S-3-2	2,581	0	N/A	N/A	N/A
	947.03	9.20%	S-3-2	47	0	N/A	N/A	N/A
	320.00	0.00%	N/A	0	0	N/A	N/A	N/A
	330.00	0.00%	N/A	0	0	N/A	N/A	N/A
	340.00	0.00%	N/A	0	0	N/A	N/A	N/A
				$135,470	$25,041			
Other Services	985.57	9.20%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
RPM<$25,000	931.11	9.20%	S-3-2	3,269	0	N/A	N/A	N/A
	931.12	9.20%	S-3-2	4,572	0	N/A	N/A	N/A
	931.21	9.20%	S-3-2	6,394	0	N/A	N/A	N/A
	931.22	9.20%	S-3-2	652	0	N/A	N/A	N/A
	931.23	9.20%	S-3-2	8,978	0	N/A	N/A	N/A
	931.25	9.20%	S-3-2	1,168	0	N/A	N/A	N/A
	931.31	9.20%	S-3-2	3,484	0	N/A	N/A	N/A
	931.32	9.20%	S-3-2	1,280	0	N/A	N/A	N/A
	931.41	9.20%	S-3-2	213	0	N/A	N/A	N/A
	931.42	9.20%	S-3-2	3,826	0	N/A	N/A	N/A
	931.43	9.20%	S-3-2	374	0	N/A	N/A	N/A

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	931.51	S-1-1	6,841	S-4-2	N/A	0	N/A	6,841
	931.62	S-1-1	151,504	S-4-2	N/A	0	N/A	151,504
	931.64	S-1-1	696,171	S-4-2	N/A	0	N/A	696,171
	931.65	S-1-1	2,031	S-4-2	N/A	0	N/A	2,031
	931.66	S-1-1	139,166	S-4-2	N/A	0	N/A	139,166
	931.67	S-1-1	2,289	S-4-2	N/A	0	N/A	2,289
	931.68	S-1-1	20,189	S-4-2	N/A	0	N/A	20,189
	931.69	S-1-1	48,967	S-4-2	N/A	0	N/A	48,967
	931.72	S-1-1	350,038	S-4-2	N/A	0	N/A	350,038
	931.81	S-1-1	80,023	S-4-2	N/A	0	N/A	80,023
	931.83	S-1-1	7,055	S-4-2	N/A	0	N/A	7,055
RPM>$25,000	932.11	S-1-1	(32,788)	S-4-2	N/A	0	N/A	(32,788)
	932.21	S-1-1	2,535	S-4-2	N/A	0	N/A	2,535
	932.22	S-1-1	(109)	S-4-2	N/A	0	N/A	(109)
	932.31	S-1-1	10,753	S-4-2	N/A	0	N/A	10,753
	932.32	S-1-1	(24,863)	S-4-2	N/A	0	N/A	(24,863)
	932.62	S-1-1	1,088	S-4-2	N/A	0	N/A	1,088
	932.64	S-1-1	621,584	S-4-2	N/A	0	N/A	621,584
	932.66	S-1-1	11,279	S-4-2	N/A	0	N/A	11,279
	932.68	S-1-1	(3,482)	S-4-2	N/A	0	N/A	(3,482)
	932.72	S-1-1	218	S-4-2	N/A	0	N/A	218
	932.81	S-1-1	836	S-4-2	N/A	0	N/A	836
Security	953.01	S-1-1	1,419,145	S-4-2	N/A	0	N/A	1,419,145

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	931.51	Fixed	S-1-3	6,841	0	Net Covered Square Footage	S-1-3
	931.62	Fixed	S-1-3	151,504	0	Net Covered Square Footage	S-1-3
	931.64	Fixed	S-1-3	696,171	0	Net Covered Square Footage	S-1-3
	931.65	Fixed	S-1-3	2,031	0	Net Covered Square Footage	S-1-3
	931.66	Fixed	S-1-3	139,166	0	Net Covered Square Footage	S-1-3
	931.67	Fixed	S-1-3	2,289	0	Net Covered Square Footage	S-1-3
	931.68	Fixed	S-1-3	20,189	0	Net Covered Square Footage	S-1-3
	931.69	Fixed	S-1-3	48,967	0	Net Covered Square Footage	S-1-3
	931.72	Fixed	S-1-3	350,038	0	Net Covered Square Footage	S-1-3
	931.81	Fixed	S-1-3	80,023	0	Net Covered Square Footage	S-1-3
	931.83	Fixed	S-1-3	7,055	0	Net Covered Square Footage	S-1-3
RPM>$25,000	932.11	Fixed	S-1-3	(32,788)	0	Net Covered Square Footage	S-1-3
	932.21	Fixed	S-1-3	2,535	0	Net Covered Square Footage	S-1-3
	932.22	Fixed	S-1-3	(109)	0	Net Covered Square Footage	S-1-3
	932.31	Fixed	S-1-3	10,753	0	Net Covered Square Footage	S-1-3
	932.32	Fixed	S-1-3	(24,863)	0	Net Covered Square Footage	S-1-3
	932.62	Fixed	S-1-3	1,088	0	Net Covered Square Footage	S-1-3
	932.64	Fixed	S-1-3	621,584	0	Net Covered Square Footage	S-1-3
	932.66	Fixed	S-1-3	11,279	0	Net Covered Square Footage	S-1-3
	932.68	Fixed	S-1-3	(3,482)	0	Net Covered Square Footage	S-1-3
	932.72	Fixed	S-1-3	218	0	Net Covered Square Footage	S-1-3
	932.81	Fixed	S-1-3	836	0	Net Covered Square Footage	S-1-3
Security	953.01	Fixed	S-1-3	1,419,145	0	Net Covered Square Footage	S-1-3

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	931.51	6.27%	S-3-2	429	0	N/A	N/A	N/A
	931.62	6.27%	S-3-2	9,499	0	N/A	N/A	N/A
	931.64	6.27%	S-3-2	43,650	0	N/A	N/A	N/A
	931.65	6.27%	S-3-2	127	0	N/A	N/A	N/A
	931.66	6.27%	S-3-2	8,726	0	N/A	N/A	N/A
	931.67	6.27%	S-3-2	144	0	N/A	N/A	N/A
	931.68	6.27%	S-3-2	1,266	0	N/A	N/A	N/A
	931.69	6.27%	S-3-2	3,070	0	N/A	N/A	N/A
	931.72	6.27%	S-3-2	21,947	0	N/A	N/A	N/A
	931.81	6.27%	S-3-2	5,017	0	N/A	N/A	N/A
	931.83	6.27%	S-3-2	442	0	N/A	N/A	N/A
		TOTAL		$117,632	$0			
RPM>$25,000	932.11	6.27%	S-3-2	(2,056)	0	N/A	N/A	N/A
	932.21	6.27%	S-3-2	159	0	N/A	N/A	N/A
	932.22	6.27%	S-3-2	(7)	0	N/A	N/A	N/A
	932.31	6.27%	S-3-2	674	0	N/A	N/A	N/A
	932.32	6.27%	S-3-2	(1,559)	0	N/A	N/A	N/A
	932.62	6.27%	S-3-2	68	0	N/A	N/A	N/A
	932.64	6.27%	S-3-2	38,973	0	N/A	N/A	N/A
	932.66	6.27%	S-3-2	707	0	N/A	N/A	N/A
	932.68	6.27%	S-3-2	(218)	0	N/A	N/A	N/A
	932.72	6.27%	S-3-2	14	0	N/A	N/A	N/A
	932.81	6.27%	S-3-2	52	0	N/A	N/A	N/A
		TOTAL		$36,808	$0			
Security	953.01	6.27%	S-3-2	88,980	0	N/A	N/A	N/A

DDOU COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	931.51	84.53%	S-3-2	5,783	0	N/A	N/A	N/A
	931.62	84.53%	S-3-2	128,067	0	N/A	N/A	N/A
	931.64	84.53%	S-3-2	588,473	0	N/A	N/A	N/A
	931.65	84.53%	S-3-2	1,717	0	N/A	N/A	N/A
	931.66	84.53%	S-3-2	117,637	0	N/A	N/A	N/A
	931.67	84.53%	S-3-2	1,935	0	N/A	N/A	N/A
	931.68	84.53%	S-3-2	17,066	0	N/A	N/A	N/A
	931.69	84.53%	S-3-2	41,392	0	N/A	N/A	N/A
	931.72	84.53%	S-3-2	295,887	0	N/A	N/A	N/A
	931.81	84.53%	S-3-2	67,643	0	N/A	N/A	N/A
	931.83	84.53%	S-3-2	5,963	0	N/A	N/A	N/A
				$1,585,879	$0			
RPM>$25,000	932.11	84.53%	S-3-2	(27,716)	0	N/A	N/A	N/A
	932.21	84.53%	S-3-2	2,143	0	N/A	N/A	N/A
	932.22	84.53%	S-3-2	(92)	0	N/A	N/A	N/A
	932.31	84.53%	S-3-2	9,090	0	N/A	N/A	N/A
	932.32	84.53%	S-3-2	(21,017)	0	N/A	N/A	N/A
	932.62	84.53%	S-3-2	920	0	N/A	N/A	N/A
	932.64	84.53%	S-3-2	525,425	0	N/A	N/A	N/A
	932.66	84.53%	S-3-2	9,534	0	N/A	N/A	N/A
	932.68	84.53%	S-3-2	(2,944)	0	N/A	N/A	N/A
	932.72	84.53%	S-3-2	184	0	N/A	N/A	N/A
	932.81	84.53%	S-3-2	707	0	N/A	N/A	N/A
				$496,234	$0			
Security	953.01	84.53%	S-3-2	1,199,603	0	N/A	N/A	N/A

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	931.51	9.20%	S-3-2	629	0	N/A	N/A	N/A
	931.62	9.20%	S-3-2	13,938	0	N/A	N/A	N/A
	931.64	9.20%	S-3-2	64,048	0	N/A	N/A	N/A
	931.65	9.20%	S-3-2	187	0	N/A	N/A	N/A
	931.66	9.20%	S-3-2	12,803	0	N/A	N/A	N/A
	931.67	9.20%	S-3-2	211	0	N/A	N/A	N/A
	931.68	9.20%	S-3-2	1,857	0	N/A	N/A	N/A
	931.69	9.20%	S-3-2	4,505	0	N/A	N/A	N/A
	931.72	9.20%	S-3-2	32,203	0	N/A	N/A	N/A
	931.81	9.20%	S-3-2	7,362	0	N/A	N/A	N/A
	931.83	9.20%	S-3-2	649	0	N/A	N/A	N/A
				$172,603	$0			
RPM>$25,000	932.11	9.20%	S-3-2	(3,017)	0	N/A	N/A	N/A
	932.21	9.20%	S-3-2	233	0	N/A	N/A	N/A
	932.22	9.20%	S-3-2	(10)	0	N/A	N/A	N/A
	932.31	9.20%	S-3-2	989	0	N/A	N/A	N/A
	932.32	9.20%	S-3-2	(2,287)	0	N/A	N/A	N/A
	932.62	9.20%	S-3-2	100	0	N/A	N/A	N/A
	932.64	9.20%	S-3-2	57,186	0	N/A	N/A	N/A
	932.66	9.20%	S-3-2	1,038	0	N/A	N/A	N/A
	932.68	9.20%	S-3-2	(320)	0	N/A	N/A	N/A
	932.72	9.20%	S-3-2	20	0	N/A	N/A	N/A
	932.81	9.20%	S-3-2	77	0	N/A	N/A	N/A
				$54,009	$0			
Security	953.01	9.20%	S-3-2	130,561	0	N/A	N/A	N/A

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Snow and Ice Removal	937.50	S-1-1	9,754	S-4-2	N/A	0	N/A	9,754
Utilities	935.10	S-1-1	460,510	S-4-2	N/A	0	N/A	460,510
	935.22	S-1-1	1,117,526	S-4-2	N/A	0	N/A	1,117,526
	935.23	S-1-1	27,291	S-4-2	N/A	0	N/A	27,291
	935.24	S-1-1	27,305	S-4-2	N/A	0	N/A	27,305
	935.30	S-1-1	5,563	S-4-2	N/A	0	N/A	5,563
	935.31	S-1-1	2,893	S-4-2	N/A	0	N/A	2,893
	935.40	S-1-1	3,527	S-4-2	N/A	0	N/A	3,527
	935.41	S-1-1	6,024	S-4-2	N/A	0	N/A	6,024
Warehousing	340.00	S-1-1	12,758	S-4-2	N/A	0	N/A	12,758

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Snow and Ice Removal	937.50	Fixed	S-1-3	9,754	0	Net Covered Square Footage	S-1-3
Utilities	935.10	Fixed	S-1-3	460,510	0	Net Covered Square Footage	S-1-3
	935.22	Fixed	S-1-3	1,117,526	0	Net Covered Square Footage	S-1-3
	935.23	Fixed	S-1-3	27,291	0	Net Covered Square Footage	S-1-3
	935.24	Fixed	S-1-3	27,305	0	Net Covered Square Footage	S-1-3
	935.30	Fixed	S-1-3	5,563	0	Net Covered Square Footage	S-1-3
	935.31	Fixed	S-1-3	2,893	0	Net Covered Square Footage	S-1-3
	935.40	Fixed	S-1-3	3,527	0	Net Covered Square Footage	S-1-3
	935.41	Fixed	S-1-3	6,024	0	Net Covered Square Footage	S-1-3
Warehousing	340.00	Fixed	S-2-2	12,758	0	50% Bin, 50% Bulk	S-2-2

DDOU COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
		TOTAL		$88,980	$0			
Snow and Ice Removal	937.50	6.27%	S-3-2	612	0	N/A	N/A	N/A
		TOTAL		$612	$0			
Utilities	935.10	6.27%	S-3-2	28,874	0	N/A	N/A	N/A
	935.22	6.27%	S-3-2	70,069	0	N/A	N/A	N/A
	935.23	6.27%	S-3-2	1,711	0	N/A	N/A	N/A
	935.24	6.27%	S-3-2	1,712	0	N/A	N/A	N/A
	935.30	6.27%	S-3-2	349	0	N/A	N/A	N/A
	935.31	6.27%	S-3-2	181	0	N/A	N/A	N/A
	935.40	6.27%	S-3-2	221	0	N/A	N/A	N/A
	935.41	6.27%	S-3-2	378	0	N/A	N/A	N/A
		TOTAL		$103,495	$0			
Warehousing	340.00	50.00%	S-2-2	6,379	0	N/A	N/A	N/A
		TOTAL		$6,379	$0			
		TOTAL DDOU		$3,630,858	$2,285,042			

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
				$1,199,603	$0			
Snow and Ice Removal	937.50	84.53%	S-3-2	8,245	0	N/A	N/A	N/A
				$8,245	$0			
Utilities	935.10	84.53%	S-3-2	389,269	0	N/A	N/A	N/A
	935.22	84.53%	S-3-2	944,645	0	N/A	N/A	N/A
	935.23	84.53%	S-3-2	23,069	0	N/A	N/A	N/A
	935.24	84.53%	S-3-2	23,081	0	N/A	N/A	N/A
	935.30	84.53%	S-3-2	4,702	0	N/A	N/A	N/A
	935.31	84.53%	S-3-2	2,446	0	N/A	N/A	N/A
	935.40	84.53%	S-3-2	2,982	0	N/A	N/A	N/A
	935.41	84.53%	S-3-2	5,092	0	N/A	N/A	N/A
				$1,395,285	$0			
Warehousing	340.00	50.00%	S-2-2	6,379	0	N/A	N/A	N/A
				$6,379	$0			
				$9,699,304	$696,744			

DDOU COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
				$130,561	$0			
Snow and Ice Removal	937.50	9.20%	S-3-2	897	0	N/A	N/A	N/A
				$897	$0			
Utilities	935.10	9.20%	S-3-2	42,367	0	N/A	N/A	N/A
	935.22	9.20%	S-3-2	102,812	0	N/A	N/A	N/A
	935.23	9.20%	S-3-2	2,511	0	N/A	N/A	N/A
	935.24	9.20%	S-3-2	2,512	0	N/A	N/A	N/A
	935.30	9.20%	S-3-2	512	0	N/A	N/A	N/A
	935.31	9.20%	S-3-2	266	0	N/A	N/A	N/A
	935.40	9.20%	S-3-2	325	0	N/A	N/A	N/A
	935.41	9.20%	S-3-2	554	0	N/A	N/A	N/A
				$151,859	$0			
Warehousing	340.00	0.00%	N/A	0	0	N/A	N/A	N/A
				$0	$0			
				$1,050,968	$54,074			

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

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2 Stand-Alone Infrastructure Cost Summary

Defense Distribution Region West Stand-Alone Depots:

3 Defense Distribution Depot San Joanquin, CA - Cost Model

4 Defense Distribution Depot Ogden, UT - Cost Model

Defense Distribution Region East Stand-Alone Depots:

5 Defense Distribution Depot Susquehanna, PA - Cost Model

6 Defense Distribution Depot Richmond, VA - Cost Model

7 Defense Distribution Depot Columbus, OH - Cost Model

8 Defense Distribution Depot Memphis, TN - Cost Model

9 Cross Reference to Source Documents

10 List of Contacts

FIGURE 5.1

DDSP INFRASTRUCTURE COST SUMMARY

The following spreadsheet summarizes the total infrastructure costs as calculated in the DDSP Cost Model. The costs are segregated by the specific cost element into bin, bulk, and hazardous categories. All costs are further broken out into fixed and variable costs found at the Susquehanna depot site.

COST ELEMENT	TOTAL COST	BIN FIXED	BIN VARIABLE	BIN TOTAL	BULK FIXED	BULK VARIABLE	BULK TOTAL	HAZARDOUS FIXED	HAZARDOUS VARIABLE	HAZARDOUS TOTAL
Commercial Lease Expense	$14,904	$7,271	$0	$7,271	$7,633	$0	$7,633	$0	$0	$0
Computer, Data Processing & Communications	7,182,710	5,424,607	0	5,424,607	1,751,348	0	1,751,348	6,755	0	6,755
Custodial Services	717,240	90,014	0	90,014	627,227	0	627,227	0	0	0
Entomology/Pest and Rodent Control	75,700	9,500	0	9,500	66,200	0	66,200	0	0	0
Environmental Compliance and Protection	62,457	7,838	0	7,838	54,618	0	54,618	0	0	0
Fire Protection	928,619	116,542	0	116,542	812,078	0	812,078	0	0	0
Garbage Disposal	490,102	0	370,065	370,065	0	119,476	119,476	0	461	461
Grounds Maintenance	346,412	43,475	0	43,475	302,938	0	302,938	0	0	0
Materiel Handling Equipment	530,791	0	203,771	203,771	0	327,020	327,020	0	0	0
Mechanized Materiel Handling Systems	2,569,415	0	2,569,415	2,569,415	0	0	0	0	0	0
Motor Vehicle Operations	862,631	0	651,486	651,486	0	210,334	210,334	0	811	811
Other Maintenance	3,087,664	343,496	268,515	612,012	2,388,627	86,691	2,475,318	0	334	334
Other Services	208,756	66,752	0	66,752	142,004	0	142,004	0	0	0
RPM Expense < $25,000	2,414,478	303,017	0	303,017	2,111,461	0	2,111,461	0	0	0
RPM Expense > $25,000	5,678,881	712,700	0	712,700	4,966,181	0	4,966,181	0	0	0
Security	1,501,663	188,459	0	188,459	1,313,204	0	1,313,204	0	0	0
Snow and Ice Removal	205,717	25,817	0	25,817	179,899	0	179,899	0	0	0
Utilities	6,397,970	802,945	0	802,945	5,595,025	0	5,595,025	0	0	0
Warehousing	163,577	108,944	0	108,944	54,633	0	54,633	0	0	0
TOTAL	**$33,439,588**	**$8,251,378**	**$4,063,252**	**$12,314,630**	**$20,373,877**	**$743,521**	**$21,116,397**	**$6,755**	**$1,606**	**$8,361**

THE COST MODEL

The cost model was developed in order to summarize each stand-alone distribution depot's infrastructure cost with respect to its bin and bulk mission. It is a spreadsheet detailing all adjustments and allocations made to the BRAC certified costs for each cost code listed. The model reflects the total fixed or variable cost associated with each depot's bin and bulk mission. Additionally, each variable cost has been broken down to a variable cost per line (of BRAC certified workload requisitions). The following provides a general organizational outline and explanation of the model listed by column headings in a sequential order as they appear in the cost model. It is based upon a left to right flow which will show each data manipulation in a step by step process. (Please note that a number of columns throughout the spreadsheet are labeled "Source Document." These columns are intended to serve as audit references and indicate the referenced page number.)

SECTION 1 OF COST MODEL

- **Infrastructure Cost Element.** Through discussions and review of the DLA CAC definitions with HQ DLA, HQ DDRE, and HQ DDRW, 19 cost element topics were identified as related to infrastructure costs. These cost elements are listed in alphabetical order under the first column titled "Infrastructure Cost Element."

- **Cost Account Code(s) Included in Element.** The second column, "Cost Account Code(s) Included in Element," lists each cost account code, applicable to that respective cost element, containing BRAC certified obligations data. The Infrastructure Cost Element Detail chart, Figure 1.1. references each of the above listed CACs.

- **Obligation Amount.** The column labeled "Obligation Amount" lists the BRAC certified obligations data as obtained from DLA-CAAJ. The amounts shown reflect the most recent BRAC certified data. All amounts shown are in dollars and rounded to the nearest dollar.

- **Adjustment Explanation.** The next column, "Adjustment Explanation," explains any adjustments being made to the obligations data. The only adjustments made to the obligations data within the cost model were done to segregate the fixed and variable costs grouped under the same CAC. An N/A (Not Applicable) is shown for each line where no adjustments are to be made.

- **Adjustment Amount.** The column labeled "Adjustment Amount" lists the dollar amount of any adjustments described in the previous column, "Adjustment Explanation."

- **Adjusted Obligation Amount.** This column lists the total obligation amount resulting from the adjustments made to the BRAC certified obligations data.

SECTION TWO OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Explanation of Fixed/Variable Breakdown.** This column provides the Fixed and Variable breakdown for the cost account code, in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies. A detailed explanation is provided in this column as is necessary.

- **Fixed Cost.** This column lists the fixed portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Variable Cost.** This column lists the Variable portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Bin/Bulk/Hazardous Allocation Methodology.** This column explains the methodology used to allocate both fixed and variable obligations for the cost code. These allocation methodologies are in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies.

SECTION THREE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bin Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bin mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bin Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bin Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bin Lines.** This column lists the number of bin lines for each cost code whose obligation total includes variable cost. The number of bin lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bin Cost Per Line.** This column calculates the variable bin cost per bin line. It divides the "Bin Cost Variable" column by the "Number of Bin Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FOUR OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bulk Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bulk mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bulk Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bulk Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bulk Lines.** This column lists the number of bulk lines for each cost code whose obligation total includes variable cost. The number of bulk lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bulk Cost Per Line.** This column calculates the variable bulk cost per bulk line. It divides the "Bulk Cost Variable" column by the "Number of Bulk Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FIVE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Hazardous Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to hazardous mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Hazardous Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Hazardous Cost Variable.** This column presents the variable portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Hazardous Lines Through.** This column lists the number of hazardous lines for each cost code whose obligation total includes variable cost. The number of hazardous lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Hazardous Cost Per Line.** This column calculates the variable hazardous cost per hazardous line. It divides the "Hazardous Cost Variable" column by the "Number of Hazardous Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Commercial Lease Expense	331.01	S-1-1	$7,271	S-4-3	N/A	$0	N/A	$7,271
	332.01	S-1-1	7,633	S-4-3	N/A	0	N/A	7,633
Computer, Data Processing, and Communications	961.01	S-1-1	625,094	S-4-3	N/A	0	N/A	625,094
	961.04	S-1-1	818,249	S-4-3	N/A	0	N/A	818,249
	962.01	S-1-1	30,999	S-4-3	N/A	0	N/A	30,999
	962.02	S-1-1	106,312	S-4-3	N/A	0	N/A	106,312
	962.03	S-1-1	4,741,931	S-4-3	N/A	0	N/A	4,741,931
	963.01	S-1-1	14,215	S-4-3	N/A	0	N/A	14,215
	963.03	S-1-1	85,396	S-4-3	N/A	0	N/A	85,396
	971.01	S-1-1	82,998	S-4-3	N/A	0	N/A	82,998
	972.01	S-1-1	307,179	S-4-3	N/A	0	N/A	307,179
	973.11	S-1-1	2,581	S-4-3	N/A	0	N/A	2,581
	973.13	S-1-1	52,081	S-4-3	N/A	0	N/A	52,081
	976.01	S-1-1	199,808	S-4-3	N/A	0	N/A	199,808
	976.02	S-1-1	52,295	S-4-3	N/A	0	N/A	52,295
	979.03	S-1-1	63,572	S-4-3	N/A	0	N/A	63,572
Custodial Services	937.20	S-1-1	717,240	S-4-3	N/A	0	N/A	717,240
Entomology/Pest and Rodent Control	937.30	S-1-1	75,701	S-4-3	N/A	0	N/A	75,701
Environmental Compliance and Protection Program	923.01	S-1-1	29,265	S-4-3	N/A	0	N/A	29,265

DDSP COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Commercial Lease Expense	331.01	Fixed	S-1-3	$7,271	$0	100% Bin	S-2-3
	332.01	Fixed	S-1-3	7,633	0	100% Bulk	S-2-3
Computer, Data Processing, and Communications	961.01	Fixed	S-1-3	625,094	0	Total Workload	S-1-3
	961.04	Fixed	S-1-3	818,249	0	Total Workload	S-1-3
	962.01	Fixed	S-1-3	30,999	0	Total Workload	S-1-3
	962.02	Fixed	S-1-3	106,312	0	Total Workload	S-1-3
	962.03	Fixed	S-1-3	4,741,931	0	Total Workload	S-1-3
	963.01	Fixed	S-1-3	14,215	0	Total Workload	S-1-3
	963.03	Fixed	S-1-3	85,396	0	Total Workload	S-1-3
	971.01	Fixed	S-1-3	82,998	0	Total Workload	S-1-3
	972.01	Fixed	S-1-3	307,179	0	Total Workload	S-1-3
	973.11	Fixed	S-1-3	2,581	0	Total Workload	S-1-3
	973.13	Fixed	S-1-3	52,081	0	Total Workload	S-1-3
	976.01	Fixed	S-1-3	199,808	0	Total Workload	S-1-3
	976.02	Fixed	S-1-3	52,295	0	Total Workload	S-1-3
	979.03	Fixed	S-1-3	63,572	0	Total Workload	S-1-3
Custodial Services	937.20	Fixed	S-1-3	717,240	0	Net Covered Square Footage	S-1-3
Entomology/Pest and Rodent Control	937.30	Fixed	S-1-3	75,701	0	Net Covered Square Footage	S-1-3
Environmental Compliance and Protection Program	923.01	Fixed	S-1-3	29,265	0	Net Covered Square Footage	S-1-3

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Commercial Lease Expense	331.01	100.00%	S-2-3	$7,271	$0	N/A	N/A	N/A
	332.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
		TOTAL		$7,271	$0			
Computer, Data Processing, and Communications	961.01	75.52%	S-3-1	472,091	0	N/A	N/A	N/A
	961.04	75.52%	S-3-1	617,967	0	N/A	N/A	N/A
	962.01	75.52%	S-3-1	23,411	0	N/A	N/A	N/A
	962.02	75.52%	S-3-1	80,290	0	N/A	N/A	N/A
	962.03	75.52%	S-3-1	3,581,255	0	N/A	N/A	N/A
	963.01	75.52%	S-3-1	10,735	0	N/A	N/A	N/A
	963.03	75.52%	S-3-1	64,493	0	N/A	N/A	N/A
	971.01	75.52%	S-3-1	62,683	0	N/A	N/A	N/A
	972.01	75.52%	S-3-1	231,991	0	N/A	N/A	N/A
	973.11	75.52%	S-3-1	1,949	0	N/A	N/A	N/A
	973.13	75.52%	S-3-1	39,333	0	N/A	N/A	N/A
	976.01	75.52%	S-3-1	150,901	0	N/A	N/A	N/A
	976.02	75.52%	S-3-1	39,495	0	N/A	N/A	N/A
	979.03	75.52%	S-3-1	48,012	0	N/A	N/A	N/A
		TOTAL		$5,424,607	$0			
Custodial Services	937.20	12.55%	S-3-2	90,014	0	N/A	N/A	N/A
		TOTAL		$90,014	$0			
Entomology/Pest and Rodent Control	937.30	12.55%	S-3-2	9,500	0	N/A	N/A	N/A
		TOTAL		$9,500	$0			
Environmental Compliance and Protection Program	923.01	12.55%	S-3-2	3,673	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Commercial Lease Expense	331.01	0.00%	S-2-3	$0	$0	N/A	N/A	N/A
	332.01	100.00%	S-2-3	7,633	0	N/A	N/A	N/A
				$7,633	$0			
Computer, Data Processing, and Communications	961.01	24.38%	S-3-1	152,416	0	N/A	N/A	N/A
	961.04	24.38%	S-3-1	199,512	0	N/A	N/A	N/A
	962.01	24.38%	S-3-1	7,558	0	N/A	N/A	N/A
	962.02	24.38%	S-3-1	25,922	0	N/A	N/A	N/A
	962.03	24.38%	S-3-1	1,156,217	0	N/A	N/A	N/A
	963.01	24.38%	S-3-1	3,466	0	N/A	N/A	N/A
	963.03	24.38%	S-3-1	20,822	0	N/A	N/A	N/A
	971.01	24.38%	S-3-1	20,237	0	N/A	N/A	N/A
	972.01	24.38%	S-3-1	74,899	0	N/A	N/A	N/A
	973.11	24.38%	S-3-1	629	0	N/A	N/A	N/A
	973.13	24.38%	S-3-1	12,699	0	N/A	N/A	N/A
	976.01	24.38%	S-3-1	48,719	0	N/A	N/A	N/A
	976.02	24.38%	S-3-1	12,751	0	N/A	N/A	N/A
	979.03	24.38%	S-3-1	15,501	0	N/A	N/A	N/A
				$1,751,348	$0			
Custodial Services	937.20	87.45%	S-3-2	627,227	0	N/A	N/A	N/A
				$627,227	$0			
Entomology/Pest and Rodent Control	937.30	87.45%	S-3-2	66,200	0	N/A	N/A	N/A
				$66,200	$0			
Environmental Compliance and Protection Program	923.01	87.45%	S-3-2	25,592	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Commercial Lease Expense	331.01	0.00%	S-2-3	$0	$0	N/A	N/A	N/A
	332.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
				$0	$0			
Computer, Data Processing, and Communications	961.01	0.09%	S-3-1	588	0	N/A	N/A	N/A
	961.04	0.09%	S-3-1	769	0	N/A	N/A	N/A
	962.01	0.09%	S-3-1	29	0	N/A	N/A	N/A
	962.02	0.09%	S-3-1	100	0	N/A	N/A	N/A
	962.03	0.09%	S-3-1	4,459	0	N/A	N/A	N/A
	963.01	0.09%	S-3-1	13	0	N/A	N/A	N/A
	963.03	0.09%	S-3-1	80	0	N/A	N/A	N/A
	971.01	0.09%	S-3-1	78	0	N/A	N/A	N/A
	972.01	0.09%	S-3-1	289	0	N/A	N/A	N/A
	973.11	0.09%	S-3-1	2	0	N/A	N/A	N/A
	973.13	0.09%	S-3-1	49	0	N/A	N/A	N/A
	976.01	0.09%	S-3-1	188	0	N/A	N/A	N/A
	976.02	0.09%	S-3-1	49	0	N/A	N/A	N/A
	979.03	0.09%	S-3-1	60	0	N/A	N/A	N/A
				$6,755	$0			
Custodial Services	937.20	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Entomology/Pest and Rodent Control	937.30	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Environmental Compliance and Protection Program	923.01	0.00%	S-3-2	0	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	923.02	S-1-1	18,113	S-4-3	N/A	0	N/A	18,113
	923.04	S-1-1	15,079	S-4-3	N/A	0	N/A	15,079
Fire Protection	937.10	S-1-1	928,619	S-4-3	N/A	0	N/A	928,619
Garbage Disposal	937.03	S-1-1	490,002	S-4-3	N/A	0	N/A	490,002
Grounds Maintenance	931.91	S-1-1	344,314	S-4-3	N/A	0	N/A	344,314
	931.92	S-1-1	990	S-4-3	N/A	0	N/A	990
	931.93	S-1-1	378	S-4-3	N/A	0	N/A	378
	937.70	S-1-1	730	S-4-3	N/A	0	N/A	730
Materiel Handling Equipment	944.01	S-1-1	436,351	S-4-3	N/A	0	N/A	436,351
	944.02	S-1-1	94,440	S-4-3	N/A	0	N/A	94,440
Mechanized Materiel and Handling Systems	943.01	S-1-1	2,276,196	S-4-3	N/A	0	N/A	2,276,196
	943.02	S-1-1	293,220	S-4-3	N/A	0	N/A	293,220
Motor Vehicle Operations	929.01	S-1-1	516,623	S-4-3	N/A	0	N/A	516,623
	929.02	S-1-1	172,410	S-4-3	N/A	0	N/A	172,410
	942.01	S-1-1	156,652	S-4-3	N/A	0	N/A	156,652

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	923.02	Fixed	S-1-3	18,113	0	Net Covered Square Footage	S-1-3
	923.04	Fixed	S-1-3	15,079	0	Net Covered Square Footage	S-1-3
Fire Protection	937.10	Fixed	S-1-3	928,619	0	Net Covered Square Footage	S-1-3
Garbage Disposal	937.03	Variable Based on Total Workload	S-1-3	0	490,002	Total Workload	S-1-3
Grounds Maintenance	931.91	Fixed	S-1-3	344,314	0	Net Covered Square Footage	S-1-3
	931.92	Fixed	S-1-3	990	0	Net Covered Square Footage	S-1-3
	931.93	Fixed	S-1-3	378	0	Net Covered Square Footage	S-1-3
	937.70	Fixed	S-1-3	730	0	Net Covered Square Footage	S-1-3
Materiel Handling Equipment	944.01	Variable Based on Total Workload	S-1-3	0	436,351	MHE Population Location	S-1-3
	944.02	Variable Based on Total Workload	S-1-3	0	94,440	MHE Population Location	S-1-3
Mechanized Materiel and Handling Systems	943.01	Variable Based on Bin Workload	S-1-3	0	2,276,196	100% Bin	S-1-3
	943.02	Variable Based on Bin Workload	S-1-3	0	293,220	100% Bin	S-1-3
Motor Vehicle Operations	929.01	Variable Based on Total Workload	S-1-3	0	516,623	Total Workload	S-1-3
	929.02	Variable Based on Total Workload	S-1-3	0	172,410	Total Workload	S-1-3
	942.01	Variable Based on Total Workload	S-1-3	0	156,652	Total Workload	S-1-3

DDSP COST MODEL

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INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	923.02	12.55%	S-3-2	2,273	0	N/A	N/A	N/A
	923.04	12.55%	S-3-2	1,892	0	N/A	N/A	N/A
		TOTAL		$7,838	$0			
Fire Protection	937.10	12.55%	S-3-2	116,542	0	N/A	N/A	N/A
		TOTAL		$116,542	$0			
Garbage Disposal	937.03	75.52%	S-3-1	0	370,065	3,939,193	S-3-1	0.09
		TOTAL		$0	$370,065			
Grounds Maintenance	931.91	12.55%	S-3-2	43,211	0	N/A	N/A	N/A
	931.92	12.55%	S-3-2	124	0	N/A	N/A	N/A
	931.93	12.55%	S-3-2	47	0	N/A	N/A	N/A
	937.70	12.55%	S-3-2	92	0	N/A	N/A	N/A
		TOTAL		$43,475	$0			
Materiel Handling Equipment	944.01	38.39%	S-3-3	0	167,515	3,939,193	S-3-1	0.04
	944.02	38.39%	S-3-3	0	36,256	3,939,193	S-3-1	0.01
		TOTAL		$0	$203,771			
Mechanized Materiel and Handling Systems	943.01	100.00%	S-1-3	0	2,276,196	3,939,193	S-3-1	0.58
	943.02	100.00%	S-1-3	0	293,220	3,939,193	S-3-1	0.07
		TOTAL		$0	$2,569,415			
Motor Vehicle Operations	929.01	75.52%	S-3-1	0	390,170	3,939,193	S-3-1	0.10
	929.02	75.52%	S-3-1	0	130,210	3,939,193	S-3-1	0.03
	942.01	75.52%	S-3-1	0	118,908	3,939,193	S-3-1	0.03

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	923.02	87.45%	S-3-2	15,839	0	N/A	N/A	N/A
	923.04	87.45%	S-3-2	13,187	0	N/A	N/A	N/A
				$54,618	$0			
Fire Protection	937.10	87.45%	S-3-2	812,078	0	N/A	N/A	N/A
				$812,078	$0			
Garbage Disposal	937.03	24.38%	S-3-1	0	119,476	1,271,778	S-3-1	0.09
				$0	$119,476			
Grounds Maintenance	931.91	87.45%	S-3-2	301,103	0	N/A	N/A	N/A
	931.92	87.45%	S-3-2	866	0	N/A	N/A	N/A
	931.93	87.45%	S-3-2	331	0	N/A	N/A	N/A
	937.70	87.45%	S-3-2	638	0	N/A	N/A	N/A
				$302,938	$0			
Materiel Handling Equipment	944.01	61.61%	S-3-3	0	268,835	1,271,778	S-3-1	0.21
	944.02	61.61%	S-3-3	0	58,185	1,271,778	S-3-1	0.05
				$0	$327,020			
Mechanized Materiel and Handling Systems	943.01	0.00%	S-1-3	0	0	1,271,778	S-3-1	0.00
	943.02	0.00%	S-1-3	0	0	1,271,778	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	24.38%	S-3-1	0	125,967	1,271,778	S-3-1	0.10
	929.02	24.38%	S-3-1	0	42,038	1,271,778	S-3-1	0.03
	942.01	24.38%	S-3-1	0	38,196	1,271,778	S-3-1	0.03

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	923.02	0.00%	S-3-2	0	0	N/A	N/A	N/A
	923.04	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Fire Protection	937.10	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Garbage Disposal	937.03	0.09%	S-3-1	0	461	4,905	S-3-1	0.09
				$0	$461			
Grounds Maintenance	931.91	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.92	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.93	0.00%	S-3-2	0	0	N/A	N/A	N/A
	937.70	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Materiel Handling Equipment	944.01	0.00%	S-3-3	0	0	4,905	S-3-1	0.00
	944.02	0.00%	S-3-3	0	0	4,905	S-3-1	0.00
				$0	$0			
Mechanized Materiel and Handling Systems	943.01	0.00%	S-1-3	0	0	4,905	S-3-1	0.00
	943.02	0.00%	S-1-3	0	0	4,905	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	0.09%	S-3-1	0	486	4,905	S-3-1	0.10
	929.02	0.09%	S-3-1	0	162	4,905	S-3-1	0.03
	942.01	0.09%	S-3-1	0	147	4,905	S-3-1	0.03

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	942 02	S-1-1	16,946	S-4-3	N/A	0	N/A	16,946
Other Maintenance	936 10	S-1-1	303,367	S-4-3	N/A	0	N/A	303,367
	936 20	S-1-1	351,864	S-4-3	N/A	0	N/A	351,864
	938 10	S-1-1	278,550	S-4-3	N/A	0	N/A	278,550
	938 20	S-1-1	9,319	S-4-3	N/A	0	N/A	9,319
	938 30	S-1-1	205,034	S-4-3	N/A	0	N/A	205,034
	939 03	S-1-1	5,278	S-4-3	N/A	0	N/A	5,278
	939 05	S-1-1	51,510	S-4-3	N/A	0	N/A	51,510
	939 30	S-1-1	2,356	S-4-3	N/A	0	N/A	2,356
	941 01	S-1-1	1,510,444	S-4-3	N/A	0	N/A	1,510,444
	946 01	S-1-1	329,797	S-4-3	N/A	0	N/A	329,797
	946 02	S-1-1	25,501	S-4-3	N/A	0	N/A	25,501
	947 01	S-1-1	5,107	S-4-3	N/A	0	N/A	5,107
	947 03	S-1-1	7,916	S-4-3	N/A	0	N/A	7,916
	331 01	S-1-1	788	S-4-3	N/A	0	N/A	788
	332 01	S-1-1	592	S-4-3	N/A	0	N/A	592
	334 01	S-1-1	243	S-4-3	N/A	0	N/A	243
Other Services	321 01	S-1-1	(141)	S-4-3	N/A	0	N/A	(141)
	322 01	S-1-1	18,621	S-4-3	N/A	0	N/A	18,621
	331 01	S-1-1	8,055	S-4-3	N/A	0	N/A	8,055
	332 01	S-1-1	64,545	S-4-3	N/A	0	N/A	64,545
	342 01	S-1-1	117,675	S-4-3	N/A	0	N/A	117,675
RPM < $25,000	931 11	S-1-1	97,967	S-4-3	N/A	0	N/A	97,967

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	942 02	Variable Based on Total Workload	S-1-3	0	16,946	Total Workload	S-1-3
Other Maintenance	936 10	Fixed	S-1-3	303,367	0	Net Covered Square Footage	S-1-3
	936 20	Fixed	S-1-3	351,864	0	Net Covered Square Footage	S-1-3
	938 10	Fixed	S-1-3	278,550	0	Net Covered Square Footage	S-1-3
	938 20	Fixed	S-1-3	9,319	0	Net Covered Square Footage	S-1-3
	938 30	Fixed	S-1-3	205,034	0	Net Covered Square Footage	S-1-3
	939 03	Fixed	S-1-3	5,278	0	Net Covered Square Footage	S-1-3
	939 05	Fixed	S-1-3	51,510	0	Net Covered Square Footage	S-1-3
	939 30	Fixed	S-1-3	2,356	0	Net Covered Square Footage	S-1-3
	941 01	Fixed	S-1-3	1,510,444	0	Net Covered Square Footage	S-1-3
	946 01	Variable Based on Total Workload	S-1-3	0	329,797	Total Workload	S-1-3
	946 02	Variable Based on Total Workload	S-1-3	0	25,501	Total Workload	S-1-3
	947 01	Fixed	S-1-3	5,107	0	Net Covered Square Footage	S-1-3
	947 03	Fixed	S-1-3	7,916	0	Net Covered Square Footage	S-1-3
	331 01	Fixed	S-2-3	788	0	100% Bin	S-2-3
	332 01	Fixed	S-2-3	592	0	100% Bulk	S-2-3
	334 01	Variable Based on Total Workload	S-2-3	0	243	Total Workload	S-2-3
Other Services	321 01	Fixed	S-2-3	(141)	0	100% Bin	S-2-3
	322 01	Fixed	S-2-3	18,621	0	100% Bulk	S-2-3
	331 01	Fixed	S-2-3	8,055	0	100% Bin	S-2-3
	332 01	Fixed	S-2-3	64,545	0	100% Bulk	S-2-3
	342 01	Fixed	S-2-3	117,675	0	50% Bin, 50% Bulk	S-2-3
RPM < $25,000	931 11	Fixed	S-1-3	97,967	0	Net Covered Square Footage	S-1-3

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	942.02	75.52%	S-3-1	0	12,798	3,939,193	S-3-1	0.003
		TOTAL		$0	$651,486			
Other Maintenance	936.10	12.55%	S-3-2	38,073	0	N/A	N/A	N/A
	936.20	12.55%	S-3-2	44,159	0	N/A	N/A	N/A
	938.10	12.55%	S-3-2	34,958	0	N/A	N/A	N/A
	938.20	12.55%	S-3-2	1,170	0	N/A	N/A	N/A
	938.30	12.55%	S-3-2	25,732	0	N/A	N/A	N/A
	939.03	12.55%	S-3-2	662	0	N/A	N/A	N/A
	939.05	12.55%	S-3-2	6,464	0	N/A	N/A	N/A
	939.30	12.55%	S-3-2	296	0	N/A	N/A	N/A
	941.01	12.55%	S-3-2	189,561	0	N/A	N/A	N/A
	946.01	75.52%	S-3-1	0	249,073	3,939,193	S-3-1	0.06
	946.02	75.52%	S-3-1	0	19,259	3,939,193	S-3-1	0.005
	947.01	12.55%	S-3-1	641	0	N/A	N/A	N/A
	947.03	12.55%	S-3-1	993	0	N/A	N/A	N/A
	331.01	100.00%	S-2-3	788	0	N/A	N/A	N/A
	332.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	334.01	75.52%	S-2-3	0	183	3,939,193	S-3-1	0.00005
		TOTAL		$343,496	$268,515			
Other Services	321.01	100.00%	S-2-3	(141)	0	N/A	N/A	N/A
	322.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	331.01	100.00%	S-2-3	8,055	0	N/A	N/A	N/A
	332.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	342.01	50.00%	S-2-3	58,838	0	N/A	N/A	N/A
				$66,752	$0			
RPAL < $25,000	931.11	12.55%	S-3-2	12,295	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	942.02	24.38%	S-3-1	0	4,132	1,271,778	S-3-1	0.0033
				$0	$210,334			
Other Maintenance	936.10	87.45%	S-3-2	265,294	0	N/A	N/A	N/A
	936.20	87.45%	S-3-2	307,705	0	N/A	N/A	N/A
	938.10	87.45%	S-3-2	243,592	0	N/A	N/A	N/A
	938.20	87.45%	S-3-2	8,150	0	N/A	N/A	N/A
	938.30	87.45%	S-3-2	179,302	0	N/A	N/A	N/A
	939.03	87.45%	S-3-2	4,616	0	N/A	N/A	N/A
	939.05	87.45%	S-3-2	45,045	0	N/A	N/A	N/A
	939.30	87.45%	S-3-2	2,060	0	N/A	N/A	N/A
	941.01	87.45%	S-3-2	1,320,883	0	N/A	N/A	N/A
	946.01	24.38%	S-3-1	0	80,414	1,271,778	S-3-1	0.0386
	946.02	24.38%	S-3-1	0	6,218	1,271,778	S-3-1	0.00005
	947.01	87.45%	S-3-2	4,466	0	N/A	N/A	N/A
	947.03	87.45%	S-3-2	6,922	0	N/A	N/A	N/A
	331.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	332.01	100.00%	S-2-3	592	0	N/A	N/A	N/A
	334.01	24.38%	S-2-3	0	59	1,271,778	S-3-1	0.000005
				$2,388,627	$86,691			
Other Services	321.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	322.01	100.00%	S-2-3	18,621	0	N/A	N/A	N/A
	331.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	332.01	100.00%	S-2-3	64,545	0	N/A	N/A	N/A
	342.01	50.00%	S-2-3	58,838	0	N/A	N/A	N/A
				$142,004	$0			
RPM < $25,000	931.11	87.45%	S-3-2	85,672	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	942.02	0.09%	S-3-1	0	16	4,905	S-3-1	0.003
				$0	$811			
Other Maintenance	936.10	0.00%	S-3-2	0	0	N/A	N/A	N/A
	936.20	0.00%	S-3-2	0	0	N/A	N/A	N/A
	938.10	0.00%	S-3-2	0	0	N/A	N/A	N/A
	938.20	0.00%	S-3-2	0	0	N/A	N/A	N/A
	938.30	0.00%	S-3-2	0	0	N/A	N/A	N/A
	939.03	0.00%	S-3-2	0	0	N/A	N/A	N/A
	939.05	0.00%	S-3-2	0	0	N/A	N/A	N/A
	939.30	0.00%	S-3-2	0	0	N/A	N/A	N/A
	941.01	0.00%	S-3-2	0	0	N/A	N/A	N/A
	946.01	0.09%	S-3-1	0	310	4,905	S-3-1	0.06
	946.02	0.09%	S-3-1	0	24	4,905	S-3-1	0.005
	947.01	0.00%	S-3-2	0	0	N/A	N/A	N/A
	947.03	0.00%	S-3-2	0	0	N/A	N/A	N/A
	331.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	332.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	334.01	0.09%	S-2-3	0	0	4,905	S-3-1	0.00
				$0	$334			
Other Services	321.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	322.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	331.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	332.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	342.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
				$0	$0			
RPM < $25,000	931.11	0.00%	S-3-2	0	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	931 12	S-1-1	41	S-4-3	N/A	0	N/A	41
	931 21	S-1-1	143,020	S-4-3	N/A	0	N/A	143,020
	931 22	S-1-1	8,999	S-4-3	N/A	0	N/A	8,999
	931 23	S-1-1	17,836	S-4-3	N/A	0	N/A	17,836
	931 24	S-1-1	7,248	S-4-3	N/A	0	N/A	7,248
	931 25	S-1-1	30,343	S-4-3	N/A	0	N/A	30,343
	931 31	S-1-1	66,432	S-4-3	N/A	0	N/A	66,432
	931 32	S-1-1	4	S-4-3	N/A	0	N/A	4
	931 41	S-1-1	71,189	S-4-3	N/A	0	N/A	71,189
	931 42	S-1-1	90,513	S-4-3	N/A	0	N/A	90,513
	931 43	S-1-1	35,657	S-4-3	N/A	0	N/A	35,657
	931 44	S-1-1	939	S-4-3	N/A	0	N/A	939
	931 51	S-1-1	20,741	S-4-3	N/A	0	N/A	20,741
	931 62	S-1-1	12,955	S-4-3	N/A	0	N/A	12,955
	931 64	S-1-1	1,317,704	S-4-3	N/A	0	N/A	1,317,704
	931 66	S-1-1	238,392	S-4-3	N/A	0	N/A	238,392
	931 68	S-1-1	(65)	S-4-3	N/A	0	N/A	(65)
	931 69	S-1-1	94,947	S-4-3	N/A	0	N/A	94,947
	931 81	S-1-1	147,837	S-4-3	N/A	0	N/A	147,837
	931 83	S-1-1	11,780	S-4-3	N/A	0	N/A	11,780
RPAI>$25,000	932 01	S-1-1	5,678,881	S-4-3	N/A	0	N/A	5,678,881
Security	953 00	S-1-1	104,829	S-4-3	N/A	0	N/A	104,829
	953 01	S-1-1	1,390,704	S-4-3	N/A	0	N/A	1,390,704
	953 03	S-1-1	(6)	S-4-3	N/A	0	N/A	(6)
	953 04	S-1-1	6,136	S-4-3	N/A	0	N/A	6,136

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	931.12	Fixed	S-1-3	41	0	Net Covered Square Footage	S-1-3
	931.21	Fixed	S-1-3	143,020	0	Net Covered Square Footage	S-1-3
	931.22	Fixed	S-1-3	8,999	0	Net Covered Square Footage	S-1-3
	931.23	Fixed	S-1-3	17,836	0	Net Covered Square Footage	S-1-3
	931.24	Fixed	S-1-3	7,248	0	Net Covered Square Footage	S-1-3
	931.25	Fixed	S-1-3	30,343	0	Net Covered Square Footage	S-1-3
	931.31	Fixed	S-1-3	66,432	0	Net Covered Square Footage	S-1-3
	931.32	Fixed	S-1-3	4	0	Net Covered Square Footage	S-1-3
	931.41	Fixed	S-1-3	71,189	0	Net Covered Square Footage	S-1-3
	931.42	Fixed	S-1-3	90,513	0	Net Covered Square Footage	S-1-3
	931.43	Fixed	S-1-3	35,657	0	Net Covered Square Footage	S-1-3
	931.44	Fixed	S-1-3	939	0	Net Covered Square Footage	S-1-3
	931.51	Fixed	S-1-3	20,741	0	Net Covered Square Footage	S-1-3
	931.62	Fixed	S-1-3	12,955	0	Net Covered Square Footage	S-1-3
	931.64	Fixed	S-1-3	1,317,704	0	Net Covered Square Footage	S-1-3
	931.66	Fixed	S-1-3	238,392	0	Net Covered Square Footage	S-1-3
	931.68	Fixed	S-1-3	(65)	0	Net Covered Square Footage	S-1-3
	931.69	Fixed	S-1-3	94,947	0	Net Covered Square Footage	S-1-3
	931.81	Fixed	S-1-3	147,837	0	Net Covered Square Footage	S-1-3
	931.83	Fixed	S-1-3	11,780	0	Net Covered Square Footage	S-1-3
RPM: $35,000	932.01	Fixed	S-1-3	5,678,881	0	Net Covered Square Footage	S-1-3
Security	953.00	Fixed	S-1-3	104,829	0	Net Covered Square Footage	S-1-3
	953.01	Fixed	S-1-3	1,390,704	0	Net Covered Square Footage	S-1-3
	953.03	Fixed	S-1-3	(6)	0	Net Covered Square Footage	S-1-3
	953.04	Fixed	S-1-3	6,136	0	Net Covered Square Footage	S-1-3

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	931.12	12.55%	S-3-2	5	0	N/A	N/A	N/A
	931.21	12.55%	S-3-2	17,949	0	N/A	N/A	N/A
	931.22	12.55%	S-3-2	1,129	0	N/A	N/A	N/A
	931.23	12.55%	S-3-2	2,238	0	N/A	N/A	N/A
	931.24	12.55%	S-3-2	910	0	N/A	N/A	N/A
	931.25	12.55%	S-3-2	3,808	0	N/A	N/A	N/A
	931.31	12.55%	S-3-2	8,337	0	N/A	N/A	N/A
	931.32	12.55%	S-3-2	1	0	N/A	N/A	N/A
	931.41	12.55%	S-3-2	8,934	0	N/A	N/A	N/A
	931.42	12.55%	S-3-2	11,359	0	N/A	N/A	N/A
	931.43	12.55%	S-3-2	4,475	0	N/A	N/A	N/A
	931.44	12.55%	S-3-2	118	0	N/A	N/A	N/A
	931.51	12.55%	S-3-2	2,603	0	N/A	N/A	N/A
	931.62	12.55%	S-3-2	1,626	0	N/A	N/A	N/A
	931.64	12.55%	S-3-2	165,372	0	N/A	N/A	N/A
	931.66	12.55%	S-3-2	29,918	0	N/A	N/A	N/A
	931.68	12.55%	S-3-2	(8)	0	N/A	N/A	N/A
	931.69	12.55%	S-3-2	11,916	0	N/A	N/A	N/A
	931.81	12.55%	S-3-2	18,553	0	N/A	N/A	N/A
	931.83	12.55%	S-3-2	1,478	0	N/A	N/A	N/A
		TOTAL		$303,017	$0			
RPM>$25,000	932.01	12.55%	S-3-2	712,700	0	N/A	N/A	N/A
		TOTAL		$712,700	$0			
Security	953.00	12.55%	S-3-2	13,156	0	N/A	N/A	N/A
	953.01	12.55%	S-3-2	174,533	0	N/A	N/A	N/A
	953.03	12.55%	S-3-2	(1)	0	N/A	N/A	N/A
	953.04	12.55%	S-3-2	770	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	931.12	87.45%	S-3-2	36	0	N/A	N/A	N/A
	931.21	87.45%	S-3-2	125,071	0	N/A	N/A	N/A
	931.22	87.45%	S-3-2	7,869	0	N/A	N/A	N/A
	931.23	87.45%	S-3-2	15,597	0	N/A	N/A	N/A
	931.24	87.45%	S-3-2	6,338	0	N/A	N/A	N/A
	931.25	87.45%	S-3-2	26,535	0	N/A	N/A	N/A
	931.31	87.45%	S-3-2	58,095	0	N/A	N/A	N/A
	931.32	87.45%	S-3-2	4	0	N/A	N/A	N/A
	931.41	87.45%	S-3-2	62,255	0	N/A	N/A	N/A
	931.42	87.45%	S-3-2	79,154	0	N/A	N/A	N/A
	931.43	87.45%	S-3-2	31,182	0	N/A	N/A	N/A
	931.44	87.45%	S-3-2	821	0	N/A	N/A	N/A
	931.51	87.45%	S-3-2	18,138	0	N/A	N/A	N/A
	931.62	87.45%	S-3-2	11,329	0	N/A	N/A	N/A
	931.64	87.45%	S-3-2	1,152,333	0	N/A	N/A	N/A
	931.66	87.45%	S-3-2	208,474	0	N/A	N/A	N/A
	931.68	87.45%	S-3-2	(57)	0	N/A	N/A	N/A
	931.69	87.45%	S-3-2	83,031	0	N/A	N/A	N/A
	931.81	87.45%	S-3-2	129,283	0	N/A	N/A	N/A
	931.83	87.45%	S-3-2	10,301	0	N/A	N/A	N/A
				$2,111,461	$0			
RPM>$25,000	932.01	87.45%	S-3-2	4,966,181	0	N/A	N/A	N/A
				$4,966,181	$0			
Security	953.00	87.45%	S-3-2	91,673	0	N/A	N/A	N/A
	953.01	87.45%	S-3-2	1,216,171	0	N/A	N/A	N/A
	953.03	87.45%	S-3-2	(5)	0	N/A	N/A	N/A
	953.04	87.45%	S-3-2	5,366	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	931.12	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.21	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.22	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.23	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.24	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.25	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.31	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.32	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.41	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.42	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.43	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.44	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.51	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.62	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.64	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.66	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.68	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.69	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.81	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.83	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
RPM>$25,000	932.01	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Security	953.00	0.00%	S-3-2	0	0	N/A	N/A	N/A
	953.01	0.00%	S-3-2	0	0	N/A	N/A	N/A
	953.03	0.00%	S-3-2	0	0	N/A	N/A	N/A
	953.04	0.00%	S-3-2	0	0	N/A	N/A	N/A

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Snow and Ice Removal	937.50	S-1-1	205,717	S-4-3	N/A	0	N/A	205,717
Utilities	935.10	S-1-1	2,701,400	S-4-3	N/A	0	N/A	2,701,400
	935.21	S-1-1	127,697	S-4-3	N/A	0	N/A	127,697
	935.22	S-1-1	1,880,409	S-4-3	N/A	0	N/A	1,880,409
	935.23	S-1-1	1,249,341	S-4-3	N/A	0	N/A	1,249,341
	935.24	S-1-1	320,310	S-4-3	N/A	0	N/A	320,310
	935.31	S-1-1	(6,104)	S-4-3	N/A	0	N/A	(6,104)
	935.32	S-1-1	213	S-4-3	N/A	0	N/A	213
	935.41	S-1-1	64,551	S-4-3	N/A	0	N/A	64,551
	935.42	S-1-1	94,875	S-4-3	N/A	0	N/A	94,875
	935.51	S-1-1	5,259	S-4-3	N/A	0	N/A	5,259
	935.52	S-1-1	20	S-4-3	N/A	0	N/A	20
Warehousing	321.01	S-1-1	30,032	S-4-3	N/A	0	N/A	30,032
	322.01	S-1-1	2,533	S-4-3	N/A	0	N/A	2,533
	331.01	S-1-1	78,912	S-4-3	N/A	0	N/A	78,912
	332.01	S-1-1	8,900	S-4-3	N/A	0	N/A	8,900
	332.04	S-1-1	43,200	S-4-3	N/A	0	N/A	43,200

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Snow and Ice Removal	937.50	Fixed	S-1-3	205,717	0	Net Covered Square Footage	S-1-3
Utilities	935.10	Fixed	S-1-3	2,701,400	0	Net Covered Square Footage	S-1-3
	935.21	Fixed	S-1-3	127,697	0	Net Covered Square Footage	S-1-3
	935.22	Fixed	S-1-3	1,840,409	0	Net Covered Square Footage	S-1-3
	935.23	Fixed	S-1-3	1,249,341	0	Net Covered Square Footage	S-1-3
	935.24	Fixed	S-1-3	320,310	0	Net Covered Square Footage	S-1-3
	935.31	Fixed	S-1-3	(6,104)	0	Net Covered Square Footage	S-1-3
	935.32	Fixed	S-1-3	213	0	Net Covered Square Footage	S-1-3
	935.41	Fixed	S-1-3	64,551	0	Net Covered Square Footage	S-1-3
	935.42	Fixed	S-1-3	94,875	0	Net Covered Square Footage	S-1-3
	935.51	Fixed	S-1-3	5,259	0	Net Covered Square Footage	S-1-3
	935.52	Fixed	S-1-3	20	0	Net Covered Square Footage	S-1-3
Warehousing	321.01	Fixed	S-2-3	30,032	0	100% Bin	S-2-3
	322.01	Fixed	S-2-3	2,533	0	100% Bulk	S-2-3
	331.01	Fixed	S-2-3	78,912	0	100% Bin	S-2-3
	332.01	Fixed	S-2-3	8,900	0	100% Bulk	S-2-3
	332.04	Fixed	S-2-3	43,200	0	100% Bulk	S-2-3

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
		TOTAL		$188,459	$0			
Snow and Ice Removal	937.50	12.55%	S-3-2	25,817	0	N/A	N/A	N/A
		TOTAL		$25,817	$0			
Utilities	935.10	12.55%	S-3-2	339,026	0	N/A	N/A	N/A
	935.21	12.55%	S-3-2	16,026	0	N/A	N/A	N/A
	935.22	12.55%	S-3-2	230,971	0	N/A	N/A	N/A
	935.23	12.55%	S-3-2	156,792	0	N/A	N/A	N/A
	935.24	12.55%	S-3-2	40,199	0	N/A	N/A	N/A
	935.31	12.55%	S-3-2	(766)	0	N/A	N/A	N/A
	935.32	12.55%	S-3-2	27	0	N/A	N/A	N/A
	935.41	12.55%	S-3-2	8,101	0	N/A	N/A	N/A
	935.42	12.55%	S-3-2	11,907	0	N/A	N/A	N/A
	935.51	12.55%	S-3-2	660	0	N/A	N/A	N/A
	935.52	12.55%	S-3-2	2	0	N/A	N/A	N/A
		TOTAL		$802,945	$0			
Warehousing	321.01	100.00%	S-2-3	30,032	0	N/A	N/A	N/A
	322.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	331.01	100.00%	S-2-3	78,912	0	N/A	N/A	N/A
	332.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	332.04	0.00%	S-2-3	0	0	N/A	N/A	N/A
		TOTAL		$108,944	$0			
		TOTAL DDSP		$8,251,378	$4,063,252			

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
				$1,313,204	$0			
Snow and Ice Removal	937.50	87.45%	S-3-2	179,899	0	N/A	N/A	N/A
				$179,899	$0			
Utilities	935.10	87.45%	S-3-2	2,362,374	0	N/A	N/A	N/A
	935.21	87.45%	S-3-2	111,671	0	N/A	N/A	N/A
	935.22	87.45%	S-3-2	1,609,437	0	N/A	N/A	N/A
	935.23	87.45%	S-3-2	1,092,549	0	N/A	N/A	N/A
	935.24	87.45%	S-3-2	280,111	0	N/A	N/A	N/A
	935.31	87.45%	S-3-2	(5,338)	0	N/A	N/A	N/A
	935.32	87.45%	S-3-2	186	0	N/A	N/A	N/A
	935.41	87.45%	S-3-2	56,450	0	N/A	N/A	N/A
	935.42	87.45%	S-3-2	82,968	0	N/A	N/A	N/A
	935.51	87.45%	S-3-2	4,599	0	N/A	N/A	N/A
	935.52	87.45%	S-3-2	17	0	N/A	N/A	N/A
				$5,595,025	$0			
Warehousing	321.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	322.01	100.00%	S-2-3	2,533	0	N/A	N/A	N/A
	331.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	332.01	100.00%	S-2-3	8,900	0	N/A	N/A	N/A
	332.04	100.00%	S-2-3	43,200	0	N/A	N/A	N/A
				$54,633	$0			
				$20,373,077	$743,521			

DDSP COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
				$0	$0			
Snow and Ice Removal	937.50	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Utilities	935.10	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.21	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.22	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.23	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.24	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.31	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.32	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.41	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.42	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.51	0.00%	S-3-2	0	0	N/A	N/A	N/A
	935.52	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Warehousing	321.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	322.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	331.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	332.01	0.00%	S-2-3	0	0	N/A	N/A	N/A
	332.04	0.00%	S-2-3	0	0	N/A	N/A	N/A
				$0	$0			
				$6,755	$1,606			

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

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2 Stand-Alone Infrastructure Cost Summary

Defense Distribution Region West Stand-Alone Depots:

3 Defense Distribution Depot San Joanquin, CA - Cost Model

4 Defense Distribution Depot Ogden, UT - Cost Model

Defense Distribution Region East Stand-Alone Depots:

5 Defense Distribution Depot Susquehanna, PA - Cost Model

6 Defense Distribution Depot Richmond, VA - Cost Model

7 Defense Distribution Depot Columbus, OH - Cost Model

8 Defense Distribution Depot Memphis, TN - Cost Model

9 Cross Reference to Source Documents

10 List of Contacts

FIGURE 6.1

DDRV INFRASTRUCTURE COST SUMMARY

The following spreadsheet summarizes the total infrastructure costs as calculated in the DDRV Cost Model. The costs are segregated by the specific cost element into bin, bulk, and hazardous categories. All costs are further broken out into fixed and variable costs found at the Richmond depot site.

COST ELEMENT	TOTAL COST	BIN FIXED	BIN VARIABLE	BIN TOTAL	BULK FIXED	BULK VARIABLE	BULK TOTAL	HAZARDOUS FIXED	HAZARDOUS VARIABLE	HAZARDOUS TOTAL
Commercial Lease Expense	$5,732	$3,000	$0	$3,000	$2,732	$0	$2,732	$0	$0	$0
Computer Data Processing & Communications	2,986,461	2,146,746	0	2,146,746	627,560	0	627,560	212,156	0	212,156
Custodial Services	615,898	19,225	197,258	216,483	320,822	57,665	378,486	1,434	19,494	20,929
Entomology/Pest and Rodent Control	83,154	4,682	0	4,682	78,123	0	78,123	349	0	349
Environmental Compliance and Protection	3,644	205	0	205	3,424	0	3,424	15	0	15
Fire Protection	451,660	25,428	0	25,428	424,335	0	424,335	1,897	0	1,897
Garbage Disposal	7,404	0	5,322	5,322	0	1,556	1,556	0	526	526
Grounds Maintenance	80,351	4,524	0	4,524	75,489	0	75,489	337	0	337
Materiel Handling Equipment	424,477	0	114,962	114,962	0	300,671	300,671	0	8,843	8,843
Mechanized Materiel Handling Systems	1,422,105	0	1,422,105	1,422,105	0	0	0	0	0	0
Motor Vehicle Operations	259,450	0	186,499	186,499	0	54,520	54,520	0	18,431	18,431
Other Maintenance	580,774	55,140	81,044	136,184	411,051	23,692	434,743	1,836	8,009	9,847
Other Services	22,984	13,008	0	13,008	9,976	0	9,976	0	0	0
RPM Expense < $25,000	731,181	41,166	0	41,166	686,945	0	686,945	3,071	0	3,071
RPM Expense > $25,000	3,467,345	195,212	0	195,212	3,257,571	0	3,257,571	14,563	0	14,563
Security	789,324	44,439	0	44,439	741,570	0	741,570	3,315	0	3,315
Snow and Ice Removal	32,660	1,839	0	1,839	30,684	0	30,684	137	0	137
Utilities	2,082,201	117,228	0	117,228	1,956,228	0	1,956,228	8,745	0	8,745
Warehousing	155,522	33	0	33	155,487	0	155,487	2	0	2
TOTAL	**$14,202,330**	**$2,671,873**	**$2,007,191**	**$4,679,064**	**$8,781,999**	**$438,103**	**$9,220,101**	**$247,860**	**$55,304**	**$303,164**

THE COST MODEL

The cost model was developed in order to summarize each stand-alone distribution depot's infrastructure cost with respect to its bin and bulk mission. It is a spreadsheet detailing all adjustments and allocations made to the BRAC certified costs for each cost code listed. The model reflects the total fixed or variable cost associated with each depot's bin and bulk mission. Additionally, each variable cost has been broken down to a variable cost per line (of BRAC certified workload requisitions). The following provides a general organizational outline and explanation of the model listed by column headings in a sequential order as they appear in the cost model. It is based upon a left to right flow which will show each data manipulation in a step by step process. (Please note that a number of columns throughout the spreadsheet are labeled "Source Document." These columns are intended to serve as audit references and indicate the referenced page number.)

SECTION 1 OF COST MODEL

- **Infrastructure Cost Element.** Through discussions and review of the DLA CAC definitions with HQ DLA, HQ DDRE, and HQ DDRW, 19 cost element topics were identified as related to infrastructure costs. These cost elements are listed in alphabetical order under the first column titled "Infrastructure Cost Element."

- **Cost Account Code(s) Included in Element.** The second column, "Cost Account Code(s) Included in Element," lists each cost account code, applicable to that respective cost element, containing BRAC certified obligations data. The Infrastructure Cost Element Detail chart, Figure 1.1, references each of the above listed CACs.

- **Obligation Amount.** The column labeled "Obligation Amount" lists the BRAC certified obligations data as obtained from DLA-CAAJ. The amounts shown reflect the most recent BRAC certified data. All amounts shown are in dollars and rounded to the nearest dollar.

- **Adjustment Explanation.** The next column, "Adjustment Explanation," explains any adjustments being made to the obligations data. The only adjustments made to the obligations data within the cost model were done to segregate the fixed and variable costs grouped under the same CAC. An N/A (Not Applicable) is shown for each line where no adjustments are to be made.

- **Adjustment Amount.** The column labeled "Adjustment Amount" lists the dollar amount of any adjustments described in the previous column, "Adjustment Explanation."

- **Adjusted Obligation Amount.** This column lists the total obligation amount resulting from the adjustments made to the BRAC certified obligations data.

SECTION TWO OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Explanation of Fixed/Variable Breakdown.** This column provides the Fixed and Variable breakdown for the cost account code, in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies. A detailed explanation is provided in this column as is necessary.

- **Fixed Cost.** This column lists the fixed portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Variable Cost.** This column lists the Variable portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Bin/Bulk/Hazardous Allocation Methodology.** This column explains the methodology used to allocate both fixed and variable obligations for the cost code. These allocation methodologies are in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies.

SECTION THREE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bin Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bin mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bin Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bin Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bin Lines.** This column lists the number of bin lines for each cost code whose obligation total includes variable cost. The number of bin lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bin Cost Per Line.** This column calculates the variable bin cost per bin line. It divides the "Bin Cost Variable" column by the "Number of Bin Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FOUR OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bulk Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bulk mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bulk Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bulk Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bulk Lines.** This column lists the number of bulk lines for each cost code whose obligation total includes variable cost. The number of bulk lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bulk Cost Per Line.** This column calculates the variable bulk cost per bulk line. It divides the "Bulk Cost Variable" column by the "Number of Bulk Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FIVE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Hazardous Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to hazardous mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Hazardous Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Hazardous Cost Variable.** This column presents the variable portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Hazardous Lines Through.** This column lists the number of hazardous lines for each cost code whose obligation total includes variable cost. The number of hazardous lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Hazardous Cost Per Line.** This column calculates the variable hazardous cost per hazardous line. It divides the "Hazardous Cost Variable" column by the "Number of Hazardous Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Commercial Lease Expense	331.01	S-1-1	$3,000	S-4-4	N/A	$0	N/A	$3,000
	332.01	S-1-1	2,520	S-4-4	N/A	0	N/A	2,520
	332.03	S-1-1	212	S-4-4	N/A	0	N/A	212
Computer, Data Processing, and Communications	962.01	S-1-1	1,638,594	S-4-4	N/A	0	N/A	1,638,594
	971.01	S-1-1	1,037,952	S-4-4	N/A	0	N/A	1,037,952
	972.01	S-1-1	309,915	S-4-4	N/A	0	N/A	309,915
Custodial Services	937.20	S-1-1	615,898	S-4-4	Garbage Disposal Adj Garbage Disposal Adj	(274,417) 274,417	S-4-4/S-2-4 S-4-4/S-2-4	341,481 274,417
Entomology/Pest and Rodent Control	937.30	S-1-1	83,154	S-4-4	N/A	0	N/A	83,154
Environmental Compliance and Protection Program	923.01	S-1-1	3,644	S-4-4	N/A	0	N/A	3,644
Fire Protection	937.10	S-1-1	451,660	S-4-4	N/A	0	N/A	451,660
Garbage Disposal	937.02	S-1-1	60	S-4-4	N/A	0	N/A	60
	937.40	S-1-1	7,344	S-4-4	N/A	0	N/A	7,344

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Commercial Lease Expense	331.01	Fixed	S-2-4	$3,000	$0	100% Bin	S-2-4
	332.01	Fixed	S-2-4	2,520	0	100% Bulk	S-2-4
	332.03	Fixed	S-2-4	212	0	100% Bulk	S-2-4
Computer, Data Processing, and Communications	962.01	Fixed	S-1-3	1,638,594	0	Total Workload	S-1-3
	971.01	Fixed	S-1-3	1,037,952	0	Total Workload	S-1-3
	972.01	Fixed	S-1-3	309,915	0	Total Workload	S-1-3
Custodial Services	937.20	Fixed	S-1-3	341,481	0	Net Covered Square Footage	S-1-3
		Variable Based on Total Workload	S-1-3/S-2-4	0	274,417	Total Workload	S-1-3/S-2-4
Entomology/Pest and Rodent Control	937.30	Fixed	S-1-3	83,154	0	Net Covered Square Footage	S-1-3
Environmental Compliance and Protection Program	923.01	Fixed	S-1-3	3,644	0	Net Covered Square Footage	S-1-3
Fire Protection	937.10	Fixed	S-1-3	451,660	0	Net Covered Square Footage	S-1-3
Garbage Disposal	937.02	Variable Based on Total Workload	S-1-3	0	60	Total Workload	S-1-3
	937.40	Variable Based on Total Workload	S-1-3	0	7,344	Total Workload	S-1-3

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Commercial Lease Expense	331.01	100.00%	S-2-4	$3,000	$0	N/A	N/A	N/A
	332.01	0.00%	S-2-4	0	0	N/A	N/A	N/A
	332.03	0.00%	S-2-4	0	0	N/A	N/A	N/A
		TOTAL		$3,000	$0			
Computer, Data Processing, and Communications	962.01	71.88%	S-3-1	1,177,864	0	N/A	N/A	N/A
	971.01	71.88%	S-3-1	746,106	0	N/A	N/A	N/A
	972.01	71.88%	S-3-1	222,775	0	N/A	N/A	N/A
		TOTAL		$2,146,746	$0			
Custodial Services	937.20	5.63%	S-3-2	19,225	0	N/A	N/A	N/A
		71.88%	S-3-1	0	197,258	1,628,883	S-3-1	0.121
		TOTAL		$19,225	$197,258			
Entomology/Pest and Rodent Control	937.30	5.63%	S-3-2	4,682	0	N/A	N/A	N/A
		TOTAL		$4,682	$0			
Environmental Compliance and Protection Program	923.01	5.63%	S-3-2	205	0	N/A	N/A	N/A
		TOTAL		$205	$0			
Fire Protection	937.10	5.63%	S-3-2	25,428	0	N/A	N/A	N/A
		TOTAL		$25,428	$0			
Garbage Disposal	937.02	71.88%	S-3-1	0	43	1,628,883	S-3-1	[illegible]
	937.40	71.88%	S-3-1	0	5,279	1,628,883	S-3-1	[illegible]
		TOTAL		$0	$5,322			

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Commercial Lease Expense	331.01	0.00%	S-2-4	$0	$0	N/A	N/A	N/A
	332.01	100.00%	S-2-4	2,520	0	N/A	N/A	N/A
	332.03	100.00%	S-2-4	212	0	N/A	N/A	N/A
				$2,732	$0			
Computer, Data Processing, and Communications	962.01	21.01%	S-3-1	344,326	0	N/A	N/A	N/A
	971.01	21.01%	S-3-1	218,110	0	N/A	N/A	N/A
	972.01	21.01%	S-3-1	65,124	0	N/A	N/A	N/A
				$627,560	$0			
Custodial Services	937.20	93.95%	S-3-2	320,822	0	N/A	N/A	N/A
		21.01%	S-3-1	0	$7,665	476,173	S-3-1	0.12
				$320,822	$57,665			
Entomology/Pest and Rodent Control	937.30	93.95%	S-3-2	78,123	0	N/A	N/A	N/A
				$78,123	$0			
Environmental Compliance and Protection Program	923.01	93.95%	S-3-2	3,424	0	N/A	N/A	N/A
				$3,424	$0			
Fire Protection	937.10	93.95%	S-3-2	424,335	0	N/A	N/A	N/A
				$424,335	$0			
Garbage Disposal	937.02	21.01%	S-3-1	0	13	476,173	S-3-1	0.00003
	937.40	21.01%	S-3-1	0	1,543	476,173	S-3-1	0.003
				$0	$1,556			

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Commercial Lease Expense	331.01	0.00%	S-2-4	$0	$0	N/A	N/A	N/A
	332.01	0.00%	S-2-4	0	0	N/A	N/A	N/A
	332.03	0.00%	S-2-4	0	0	N/A	N/A	N/A
				$0	$0			
Computer, Data Processing, and Communications	962.01	7.10%	S-3-1	116,404	0	N/A	N/A	N/A
	971.01	7.10%	S-3-1	73,735	0	N/A	N/A	N/A
	972.01	7.10%	S-3-1	22,016	0	N/A	N/A	N/A
				$212,156	$0			
Custodial Services	937.20	0.42% 7.10%	S-3-2 S-3-1	1,434 0	0 19,494	N/A 160,977	N/A S-3-1	N/A 0.12
				$1,434	$19,494			
Entomology/Pest and Rodent Control	937.30	0.42%	S-3-2	349	0	N/A	N/A	N/A
				$349	$0			
Environmental Compliance and Protection Program	923.01	0.42%	S-3-2	15	0	N/A	N/A	N/A
				$15	$0			
Fire Protection	937.10	0.42%	S-3-2	1,897	0	N/A	N/A	N/A
				$1,897	$0			
Garbage Disposal	937.02	7.10%	S-3-1	0	4	160,977	S-3-1	0.00003
	937.40	7.10%	S-3-1	0	522	160,977	S-3-1	0.003
				$0	$526			

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Grounds Maintenance	931.91	S-1-1	28,349	S-4-4	N/A	0	N/A	28,349
	931.92	S-1-1	6,967	S-4-4	N/A	0	N/A	6,967
	931.93	S-1-1	4,765	S-4-4	N/A	0	N/A	4,765
	937.70	S-1-1	40,270	S-4-4	N/A	0	N/A	40,270
Materiel Handling Equipment	944	S-1-1	424,477	S-4-4	N/A	0	N/A	424,477
Mechanized Materiel Handling System	943	S-1-1	1,422,105	S-4-4	N/A	0	N/A	1,422,105
Motor Vehicle Operations	929.01	S-1-1	139,576	S-4-4	N/A	0	N/A	139,576
	942	S-1-1	119,874	S-4-4	N/A	0	N/A	119,874
Other Maintenance	941.01	S-1-1	1,206	S-4-4	N/A	0	N/A	1,206
	946	S-1-1	112,744	S-4-4	N/A	0	N/A	112,744
	947.01	S-1-1	329	S-4-4	N/A	0	N/A	329
	947.03	S-1-1	153	S-4-4	N/A	0	N/A	153
	936.10	S-1-1	304,107	S-4-4	N/A	0	N/A	304,107
	936.20	S-1-1	131,726	S-4-4	N/A	0	N/A	131,726
	321.01	S-1-1	30,508	S-4-4	N/A	0	N/A	30,508

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Grounds Maintenance	931.91	Fixed	S-1-3	28,349	0	Net Covered Square Footage	S-1-3
	931.92	Fixed	S-1-3	6,967	0	Net Covered Square Footage	S-1-3
	931.93	Fixed	S-1-3	4,765	0	Net Covered Square Footage	S-1-3
	937.70	Fixed	S-1-3	40,270	0	Net Covered Square Footage	S-1-3
Materiel Handling Equipment	944	Variable Based on Total Workload	S-1-3	0	424,477	MHE Population Location	S-1-3
Mechanized Materiel Handling System	943	Variable Based on Bin Workload	S-1-3	0	1,422,105	100% Bin	S-1-3
Motor Vehicle Operations	929.01	Variable Based on Total Workload	S-1-3	0	139,576	Total Workload	S-1-3
	942	Variable Based on Total Workload	S-1-3	0	119,874	Total Workload	S-1-3
Other Maintenance	941.01	Fixed	S-1-3	1,206	0	Net Covered Square Footage	S-1-3
	946	Variable Based on Total Workload	S-1-3	0	112,744	Total Workload	S-1-3
	947.01	Fixed	S-1-3	329	0	Net Covered Square Footage	S-1-3
	947.03	Fixed	S-1-3	153	0	Net Covered Square Footage	S-1-3
	936.10	Fixed	S-1-3	304,107	0	Net Covered Square Footage	S-1-3
	936.20	Fixed	S-1-3	131,726	0	Net Covered Square Footage	S-1-3
	321.01	Fixed	S-2-4	30,508	0	100% Bin	S-2-4

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Grounds Maintenance	931.91	5.63%	S-3-2	1,596	0	N/A	N/A	N/A
	931.92	5.63%	S-3-2	392	0	N/A	N/A	N/A
	931.93	5.63%	S-3-2	268	0	N/A	N/A	N/A
	937.70	5.63%	S-3-2	2,267	0	N/A	N/A	N/A
		TOTAL		$4,524	$0			
Materiel Handling Equipment	944	27.08%	S-3-3	0	114,962	1,628,883	S-3-1	0.07
		TOTAL		$0	$114,962			
Mechanized Materiel Handling System	943	100.00%	S-1-3	0	1,422,105	1,628,883	S-3-1	0.87
		TOTAL		$0	$1,422,105			
Motor Vehicle Operations	929.01	71.88%	S-3-1	0	100,331	1,628,883	S-3-1	0.06
	942	71.88%	S-3-1	0	86,169	1,628,883	S-3-1	0.05
		TOTAL		$0	$186,499			
Other Maintenance	941.01	5.63%	S-3-2	68	0	N/A	N/A	N/A
	946	71.88%	S-3-1	0	81,044	1,628,883	S-3-1	0.05
	947.01	5.63%	S-3-2	19	0	N/A	N/A	N/A
	947.03	5.63%	S-3-2	9	0	N/A	N/A	N/A
	936.10	5.63%	S-3-2	17,121	0	N/A	N/A	N/A
	936.20	5.63%	S-3-2	7,416	0	N/A	N/A	N/A
	321.01	100.00%	S-2-4	30,508	0	N/A	N/A	N/A
		TOTAL		$55,140	$81,044			

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Grounds Maintenance	931.91	93.95%	S-3-2	26,634	0	N/A	N/A	N/A
	931.92	93.95%	S-3-2	6,546	0	N/A	N/A	N/A
	931.93	93.95%	S-3-2	4,476	0	N/A	N/A	N/A
	937.70	93.95%	S-3-2	37,834	0	N/A	N/A	N/A
				$75,489	$0			
Materiel Handling Equipment	944	70.83%	S-3-3	0	300,671	476,173	S-3-1	0.63
				$0	$300,671			
Mechanized Materiel Handling System	943	0.00%	S-1-3	0	0	476,173	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	21.01%	S-3-1	0	29,330	476,173	S-3-1	0.06
	942	21.01%	S-3-1	0	25,190	476,173	S-3-1	0.05
				$0	$54,520			
Other Maintenance	941.01	93.95%	S-3-2	1,133	0	N/A	N/A	N/A
	946	21.01%	S-3-1	0	23,692	476,173	S-3-1	0.05
	947.01	93.95%	S-3-2	309	0	N/A	N/A	N/A
	947.03	93.95%	S-3-2	144	0	N/A	N/A	N/A
	936.10	93.95%	S-3-2	285,709	0	N/A	N/A	N/A
	936.20	93.95%	S-3-2	123,756	0	N/A	N/A	N/A
	321.01	0.00%	S-2-4	0	0	N/A	N/A	N/A
				$411,051	$23,692			

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Grounds Maintenance	931.91	0.42%	S-3-2	119	0	N/A	N/A	N/A
	931.92	0.42%	S-3-2	29	0	N/A	N/A	N/A
	931.93	0.42%	S-3-2	20	0	N/A	N/A	N/A
	937.70	0.42%	S-3-2	169	0	N/A	N/A	N/A
				$337	$0			
Materiel Handling Equipment	944	2.08%	S-3-3	0	8,843	160,977	S-3-1	0.05
				$0	$8,843			
Mechanized Materiel Handling System	943	0.00%	S-1-3	0	0	160,977	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	7.10%	S-3-1	0	9,915	160,977	S-3-1	0.06
	942	7.10%	S-3-1	0	8,516	160,977	S-3-1	0.05
				$0	$18,431			
Other Maintenance	941.01	0.42%	S-3-2	5	0	N/A	N/A	N/A
	946	7.10%	S-3-1	0	8,009	160,977	S-3-1	0.05
	947.01	0.42%	S-3-2	1	0	N/A	N/A	N/A
	947.03	0.42%	S-3-2	1	0	N/A	N/A	N/A
	936.10	0.42%	S-3-2	1,277	0	N/A	N/A	N/A
	936.20	0.42%	S-3-2	553	0	N/A	N/A	N/A
	321.01	0.00%	S-2-4	0	0	N/A	S-3-1	N/A
				$1,838	$8,009			

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Other Services	342.01	S-1-1	19,953	S-4-4	N/A	0	N/A	19,953
	321.01	S-1-1	3,031	S-4-4	N/A	0	N/A	3,031
RPM<$25,000	931.11	S-1-1	55,096	S-4-4	N/A	0	N/A	55,096
	931.12	S-1-1	14,517	S-4-4	N/A	0	N/A	14,517
	931.21	S-1-1	30,339	S-4-4	N/A	0	N/A	30,339
	931.22	S-1-1	9,017	S-4-4	N/A	0	N/A	9,017
	931.23	S-1-1	23,994	S-4-4	N/A	0	N/A	23,994
	931.24	S-1-1	4,376	S-4-4	N/A	0	N/A	4,376
	931.25	S-1-1	(2,099)	S-4-4	N/A	0	N/A	(2,099)
	931.31	S-1-1	21,119	S-4-4	N/A	0	N/A	21,119
	931.32	S-1-1	4,560	S-4-4	N/A	0	N/A	4,560
	931.41	S-1-1	9,022	S-4-4	N/A	0	N/A	9,022
	931.43	S-1-1	3,253	S-4-4	N/A	0	N/A	3,253
	931.51	S-1-1	26,972	S-4-4	N/A	0	N/A	26,972
	931.61	S-1-1	71	S-4-4	N/A	0	N/A	71
	931.62	S-1-1	3,957	S-4-4	N/A	0	N/A	3,957
	931.64	S-1-1	474,144	S-4-4	N/A	0	N/A	474,144
	931.66	S-1-1	17,814	S-4-4	N/A	0	N/A	17,814
	931.68	S-1-1	1,479	S-4-4	N/A	0	N/A	1,479
	931.69	S-1-1	288	S-4-4	N/A	0	N/A	288
	931.81	S-1-1	21,194	S-4-4	N/A	0	N/A	21,194
	931.82	S-1-1	5,666	S-4-4	N/A	0	N/A	5,666
	931.83	S-1-1	6,403	S-4-4	N/A	0	N/A	6,403
RPM>$25,000	932.01	S-1-1	3,466,761	S-4-4	N/A	0	N/A	3,466,761

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Other Services	342.01	Fixed	S-2-4	19,953	0	50% Bin, 50% Bulk	S-2-4
	321.01	Fixed	S-2-4	3,031	0	100% Bin	S-2-4
RPM<$25,000	931.11	Fixed	S-1-3	55,096	0	Net Covered Square Footage	S-1-3
	931.12	Fixed	S-1-3	14,517	0	Net Covered Square Footage	S-1-3
	931.21	Fixed	S-1-3	30,339	0	Net Covered Square Footage	S-1-3
	931.22	Fixed	S-1-3	9,017	0	Net Covered Square Footage	S-1-3
	931.23	Fixed	S-1-3	23,994	0	Net Covered Square Footage	S-1-3
	931.24	Fixed	S-1-3	4,376	0	Net Covered Square Footage	S-1-3
	931.25	Fixed	S-1-3	(2,099)	0	Net Covered Square Footage	S-1-3
	931.31	Fixed	S-1-3	21,119	0	Net Covered Square Footage	S-1-3
	931.32	Fixed	S-1-3	4,560	0	Net Covered Square Footage	S-1-3
	931.41	Fixed	S-1-3	9,022	0	Net Covered Square Footage	S-1-3
	931.43	Fixed	S-1-3	3,253	0	Net Covered Square Footage	S-1-3
	931.51	Fixed	S-1-3	26,972	0	Net Covered Square Footage	S-1-3
	931.61	Fixed	S-1-3	71	0	Net Covered Square Footage	S-1-3
	931.62	Fixed	S-1-3	3,957	0	Net Covered Square Footage	S-1-3
	931.64	Fixed	S-1-3	474,144	0	Net Covered Square Footage	S-1-3
	931.66	Fixed	S-1-3	17,814	0	Net Covered Square Footage	S-1-3
	931.68	Fixed	S-1-3	1,479	0	Net Covered Square Footage	S-1-3
	931.69	Fixed	S-1-3	288	0	Net Covered Square Footage	S-1-3
	931.81	Fixed	S-1-3	21,194	0	Net Covered Square Footage	S-1-3
	931.82	Fixed	S-1-3	5,666	0	Net Covered Square Footage	S-1-3
	931.83	Fixed	S-1-3	6,403	0	Net Covered Square Footage	S-1-3
RPM>$25,000	932.01	Fixed	S-1-3	3,466,761	0	Net Covered Square Footage	S-1-3

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Other Services	342.01	50.00%	S-2-4	9,976	0	N/A	N/A	N/A
	321.01	100.00%	S-2-4	3,031	0	N/A	N/A	N/A
		TOTAL		$13,008	$0			
RPM<$25,000	931.11	5.63%	S-3-2	3,102	0	N/A	N/A	N/A
	931.12	5.63%	S-3-2	817	0	N/A	N/A	N/A
	931.21	5.63%	S-3-2	1,708	0	N/A	N/A	N/A
	931.22	5.63%	S-3-2	508	0	N/A	N/A	N/A
	931.23	5.63%	S-3-2	1,351	0	N/A	N/A	N/A
	931.24	5.63%	S-3-2	246	0	N/A	N/A	N/A
	931.25	5.63%	S-3-2	(118)	0	N/A	N/A	N/A
	931.31	5.63%	S-3-2	1,189	0	N/A	N/A	N/A
	931.32	5.63%	S-3-2	257	0	N/A	N/A	N/A
	931.41	5.63%	S-3-2	508	0	N/A	N/A	N/A
	931.43	5.63%	S-3-2	183	0	N/A	N/A	N/A
	931.51	5.63%	S-3-2	1,519	0	N/A	N/A	N/A
	931.61	5.63%	S-3-2	4	0	N/A	N/A	N/A
	931.62	5.63%	S-3-2	223	0	N/A	N/A	N/A
	931.64	5.63%	S-3-2	26,694	0	N/A	N/A	N/A
	931.66	5.63%	S-3-2	1,003	0	N/A	N/A	N/A
	931.68	5.63%	S-3-2	83	0	N/A	N/A	N/A
	931.69	5.63%	S-3-2	16	0	N/A	N/A	N/A
	931.81	5.63%	S-3-2	1,193	0	N/A	N/A	N/A
	931.82	5.63%	S-3-2	319	0	N/A	N/A	N/A
	931.83	5.63%	S-3-2	361	0	N/A	N/A	N/A
		TOTAL		$41,166	$0			
RPM>$25,000	932.01	5.63%	S-3-2	195,179	0	N/A	N/A	N/A

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Other Services	342.01	50.00%	S-2-4	9,976	0	N/A	N/A	N/A
	321.01	0.00%	S-2-4	0	0	N/A	N/A	N/A
				$9,976	$0			
RPM<$25,000	931.11	93.95%	S-3-2	51,763	0	N/A	N/A	N/A
	931.12	93.95%	S-3-2	13,639	0	N/A	N/A	N/A
	931.21	93.95%	S-3-2	28,503	0	N/A	N/A	N/A
	931.22	93.95%	S-3-2	8,472	0	N/A	N/A	N/A
	931.23	93.95%	S-3-2	22,542	0	N/A	N/A	N/A
	931.24	93.95%	S-3-2	4,111	0	N/A	N/A	N/A
	931.25	93.95%	S-3-2	(1,972)	0	N/A	N/A	N/A
	931.31	93.95%	S-3-2	19,841	0	N/A	N/A	N/A
	931.32	93.95%	S-3-2	4,284	0	N/A	N/A	N/A
	931.41	93.95%	S-3-2	8,476	0	N/A	N/A	N/A
	931.43	93.95%	S-3-2	3,056	0	N/A	N/A	N/A
	931.51	93.95%	S-3-2	25,341	0	N/A	N/A	N/A
	931.61	93.95%	S-3-2	66	0	N/A	N/A	N/A
	931.62	93.95%	S-3-2	3,718	0	N/A	N/A	N/A
	931.64	93.95%	S-3-2	445,458	0	N/A	N/A	N/A
	931.66	93.95%	S-3-2	16,736	0	N/A	N/A	N/A
	931.68	93.95%	S-3-2	1,389	0	N/A	N/A	N/A
	931.69	93.95%	S-3-2	271	0	N/A	N/A	N/A
	931.81	93.95%	S-3-2	19,912	0	N/A	N/A	N/A
	931.82	93.95%	S-3-2	5,323	0	N/A	N/A	N/A
	931.83	93.95%	S-3-2	6,016	0	N/A	N/A	N/A
				$686,945	$0			
RPM>$25,000	932.01	93.95%	S-3-2	3,257,022	0	N/A	N/A	N/A

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Other Services	342.01	0.00%	S 2 4	0	0	N/A	N/A	N/A
	321.01	0.00%	S 2 4	0	0	N/A	N/A	N/A
				$0	$0			
RPM<$25,000	931.11	0.42%	S-3-2	231	0	N/A	N/A	N/A
	931.12	0.42%	S-3-2	61	0	N/A	N/A	N/A
	931.21	0.42%	S-3-2	127	0	N/A	N/A	N/A
	931.22	0.42%	S-3-2	38	0	N/A	N/A	N/A
	931.23	0.42%	S-3-2	101	0	N/A	N/A	N/A
	931.24	0.42%	S-3-2	18	0	N/A	N/A	N/A
	931.25	0.42%	S-3-2	(9)	0	N/A	N/A	N/A
	931.31	0.42%	S-3-2	89	0	N/A	N/A	N/A
	931.32	0.42%	S-3-2	19	0	N/A	N/A	N/A
	931.41	0.42%	S-3-2	38	0	N/A	N/A	N/A
	931.43	0.42%	S 3-2	14	0	N/A	N/A	N/A
	931.51	0.42%	S-3-2	113	0	N/A	N/A	N/A
	931.61	0.42%	S-3-2	0	0	N/A	N/A	N/A
	931.62	0.42%	S-3-2	17	0	N/A	N/A	N/A
	931.64	0.42%	S-3-2	1,991	0	N/A	N/A	N/A
	931.66	0.42%	S-3-2	75	0	N/A	N/A	N/A
	931.68	0.42%	S-3-2	6	0	N/A	N/A	N/A
	931.69	0.42%	S-3-2	1	0	N/A	N/A	N/A
	931.81	0.42%	S-3-2	89	0	N/A	N/A	N/A
	931.82	0.42%	S-3-2	24	0	N/A	N/A	N/A
	931.83	0.42%	S 3-2	27	0	N/A	N/A	N/A
				$3,071	$0			
RPM>$25,000	932.01	0.42%	S 3-2	14,560	0	N/A	N/A	N/A

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	932.64	S-1-1	584	S-4-4	N/A	0	N/A	584
Security	953.01	S-1-1	789,324	S-4-4	N/A	0	N/A	789,324
Snow and Ice Removal	937.50	S-1-1	32,660	S-4-4	N/A	0	N/A	32,660
Utilities	935.10	S-1-1	1,585,338	S-4-4	N/A	0	N/A	1,585,338
	935.22	S-1-1	277,308	S-4-4	N/A	0	N/A	277,308
	935.23	S-1-1	77,058	S-4-4	N/A	0	N/A	77,058
	935.24	S-1-1	9,127	S-4-4	N/A	0	N/A	9,127
	935.31	S-1-1	28,965	S-4-4	N/A	0	N/A	28,965
	935.41	S-1-1	6,196	S-4-4	N/A	0	N/A	6,196
	935.51	S-1-1	30,153	S-4-4	N/A	0	N/A	30,153
	935.52	S-1-1	49,251	S-4-4	N/A	0	N/A	49,251
	935.53	S-1-1	18,805	S-4-4	N/A	0	N/A	18,805
Warehousing	948.31	S-1-1	578	S-4-4	N/A	0	N/A	578
	332.01	S-1-1	154,944	S-4-4	N/A	0	N/A	154,944

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	932.64	Fixed	S-1-3	584	0	Net Covered Square Footage	S-1-3
Security	953.01	Fixed	S-1-3	789,324	0	Net Covered Square Footage	S-1-3
Snow and Ice Removal	937.50	Fixed	S-1-3	32,660	0	Net Covered Square Footage	S-1-3
Utilities	935.10	Fixed	S-1-3	1,585,338	0	Net Covered Square Footage	S-1-3
	935.22	Fixed	S-1-3	277,308	0	Net Covered Square Footage	S-1-3
	935.23	Fixed	S-1-3	77,058	0	Net Covered Square Footage	S-1-3
	935.24	Fixed	S-1-3	9,127	0	Net Covered Square Footage	S-1-3
	935.31	Fixed	S-1-3	28,965	0	Net Covered Square Footage	S-1-3
	935.41	Fixed	S-1-3	6,196	0	Net Covered Square Footage	S-1-3
	935.51	Fixed	S-1-3	30,153	0	Net Covered Square Footage	S-1-3
	935.52	Fixed	S-1-3	49,251	0	Net Covered Square Footage	S-1-3
	935.53	Fixed	S-1-3	18,805	0	Net Covered Square Footage	S-1-3
Warehousing	948.31	Fixed	S-1-3	578	0	Net Covered Square Footage	S-1-3
	332.01	Fixed	S-2-4	154,944	0	100% Bulk	S-2-4

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	932.64	5.63%	S-3-2	33	0	N/A	N/A	N/A
				$195,212	$0			
Security	953.01	5.63%	S-3-2	44,439	0	N/A	N/A	N/A
		TOTAL		$44,439	$0			
Snow and Ice Removal	937.50	5.63%	S-3-2	1,839	0	N/A	N/A	N/A
		TOTAL		$1,839	$0			
Utilities	935.10	5.63%	S-3-2	89,255	0	N/A	N/A	N/A
	935.22	5.63%	S-3-2	15,612	0	N/A	N/A	N/A
	935.23	5.63%	S-3-2	4,338	0	N/A	N/A	N/A
	935.24	5.63%	S-3-2	514	0	N/A	N/A	N/A
	935.31	5.63%	S-3-2	1,631	0	N/A	N/A	N/A
	935.41	5.63%	S-3-2	349	0	N/A	N/A	N/A
	935.51	5.63%	S-3-2	1,698	0	N/A	N/A	N/A
	935.52	5.63%	S-3-2	2,773	0	N/A	N/A	N/A
	935.53	5.63%	S-3-2	1,059	0	N/A	N/A	N/A
		TOTAL		$117,228	$0			
Warehousing	948.31	5.63%	S-3-2	33	0	N/A	N/A	N/A
	332.01	0.00%	S-2-4	0	0	N/A	N/A	N/A
		TOTAL		$33	$0			
		TOTAL DDRV		$2,671,873	$2,007,191			

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	932.64	93.95%	S-3-2	549	0	N/A	N/A	N/A
				$3,257,571	$0			
Security	953.01	93.95%	S-3-2	741,570	0	N/A	N/A	N/A
				$741,570	$0			
Snow and Ice Removal	937.50	93.95%	S-3-2	30,684	0	N/A	N/A	N/A
				$30,684	$0			
Utilities	935.10	93.95%	S-3-2	1,489,425	0	N/A	N/A	N/A
	935.22	93.95%	S-3-2	260,530	0	N/A	N/A	N/A
	935.23	93.95%	S-3-2	72,396	0	N/A	N/A	N/A
	935.24	93.95%	S-3-2	8,575	0	N/A	N/A	N/A
	935.31	93.95%	S-3-2	27,212	0	N/A	N/A	N/A
	935.41	93.95%	S-3-2	5,821	0	N/A	N/A	N/A
	935.51	93.95%	S-3-2	28,329	0	N/A	N/A	N/A
	935.52	93.95%	S-3-2	46,272	0	N/A	N/A	N/A
	935.53	93.95%	S-3-2	17,668	0	N/A	N/A	N/A
				$1,956,228	$0			
Warehousing	948.31	93.95%	S-3-2	543	0	N/A	N/A	N/A
	332.01	100.00%	S-2-4	154,944	0	N/A	N/A	N/A
				$155,487	$0			
				$8,781,999	$438,103			

DDRV COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	932.64	0.42%	S-3-2	2	0	N/A	N/A	N/A
				$14,563	$0			
Security	953.01	0.42%	S-3-2	3,315	0	N/A	N/A	N/A
				$3,315	$0			
Snow and Ice Removal	937.50	0.42%	S-3-2	137	0	N/A	N/A	N/A
				$137	$0			
Utilities	935.10	0.42%	S-3-2	6,658	0	N/A	N/A	N/A
	935.22	0.42%	S-3-2	1,165	0	N/A	N/A	N/A
	935.23	0.42%	S-3-2	324	0	N/A	N/A	N/A
	935.24	0.42%	S-3-2	38	0	N/A	N/A	N/A
	935.31	0.42%	S-3-2	122	0	N/A	N/A	N/A
	935.41	0.42%	S-3-2	26	0	N/A	N/A	N/A
	935.51	0.42%	S-3-2	127	0	N/A	N/A	N/A
	935.52	0.42%	S-3-2	207	0	N/A	N/A	N/A
	935.53	0.42%	S-3-2	79	0	N/A	N/A	N/A
				$8,745	$0			
Warehousing	948.31	0.42%	S-3-2	2	0	N/A	N/A	N/A
	332.01	0.00%	S-2-4	0	0	N/A	N/A	N/A
				$2	$0			
				$247,860	$55,304			

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

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8 Defense Distribution Depot Memphis, TN - Cost Model

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FIGURE 7.1

DDCO INFRASTRUCTURE COST SUMMARY

The following spreadsheet summarizes the total infrastructure costs as calculated in the DDCO Cost Model. The costs are segregated by the specific cost element into bin, bulk, and hazardous categories. All costs are further broken out into fixed and variable costs found at the Columbus depot site.

COST ELEMENT	TOTAL COST	BIN FIXED	BIN VARIABLE	BIN TOTAL	BULK FIXED	BULK VARIABLE	BULK TOTAL	HAZARDOUS FIXED	HAZARDOUS VARIABLE	HAZARDOUS TOTAL
Commercial Lease Expense	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0
Computer, Data Processing & Communications	1,252,849	761,488	0	761,488	488,730	0	488,730	2,631	0	2,631
Custodial Services	104,928	10,272	0	10,272	94,656	0	94,656	0	0	0
Entomology/Pest and Rodent Control	8,521	834	0	834	7,687	0	7,687	0	0	0
Environmental Compliance and Protection	0	0	0	0	0	0	0	0	0	0
Fire Protection	616,104	60,317	0	60,317	555,787	0	555,787	0	0	0
Garbage Disposal	282,432	0	171,664	171,664	0	110,175	110,175	0	593	593
Grounds Maintenance	13,766	1,348	0	1,348	12,418	0	12,418	0	0	0
Materiel Handling Equipment	488,715	0	205,447	205,447	0	283,268	283,268	0	0	0
Mechanized Materiel Handling Systems	564,075	0	564,075	564,075	0	0	0	0	0	0
Motor Vehicle Operations	362,527	0	220,346	220,346	0	141,420	141,420	0	761	761
Other Maintenance	428,385	13,730	174,977	188,706	126,772	112,302	239,074	0	605	605
Other Services	6,260	2,574	405	2,978	2,574	708	3,282	0	0	0
RPM Expense < $25,000	1,268,042	124,141	0	124,141	1,143,901	0	1,143,901	0	0	0
RPM Expense > $25,000	1,662,747	162,783	0	162,783	1,499,964	0	1,499,964	0	0	0
Security	211,436	20,700	0	20,700	190,737	0	190,737	0	0	0
Snow and Ice Removal	3,155	309	0	309	2,846	0	2,846	0	0	0
Utilities	1,273,111	124,638	0	124,638	1,148,473	0	1,148,473	0	0	0
Warehousing	99,675	57,242	0	57,242	42,433	0	42,433	0	0	0
TOTAL	$8,646,728	$1,340,374	$1,336,913	$2,677,287	$5,316,977	$647,873	$5,964,850	$2,631	$1,959	$4,591

THE COST MODEL

The cost model was developed in order to summarize each stand-alone distribution depot's infrastructure cost with respect to its bin and bulk mission. It is a spreadsheet detailing all adjustments and allocations made to the BRAC certified costs for each cost code listed. The model reflects the total fixed or variable cost associated with each depot's bin and bulk mission. Additionally, each variable cost has been broken down to a variable cost per line (of BRAC certified workload requisitions). The following provides a general organizational outline and explanation of the model listed by column headings in a sequential order as they appear in the cost model. It is based upon a left to right flow which will show each data manipulation in a step by step process. (Please note that a number of columns throughout the spreadsheet are labeled "Source Document." These columns are intended to serve as audit references and indicate the referenced page number.)

SECTION 1 OF COST MODEL

- **Infrastructure Cost Element.** Through discussions and review of the DLA CAC definitions with HQ DLA, HQ DDRE, and HQ DDRW, 19 cost element topics were identified as related to infrastructure costs. These cost elements are listed in alphabetical order under the first column titled "Infrastructure Cost Element."

- **Cost Account Code(s) Included in Element.** The second column, "Cost Account Code(s) Included in Element," lists each cost account code, applicable to that respective cost element, containing BRAC certified obligations data. The Infrastructure Cost Element Detail chart, Figure 1.1, references each of the above listed CACs.

- **Obligation Amount.** The column labeled "Obligation Amount" lists the BRAC certified obligations data as obtained from DLA-CAAJ. The amounts shown reflect the most recent BRAC certified data. All amounts shown are in dollars and rounded to the nearest dollar.

- **Adjustment Explanation.** The next column, "Adjustment Explanation," explains any adjustments being made to the obligations data. The only adjustments made to the obligations data within the cost model were done to segregate the fixed and variable costs grouped under the same CAC. An N/A (Not Applicable) is shown for each line where no adjustments are to be made.

- **Adjustment Amount.** The column labeled "Adjustment Amount" lists the dollar amount of any adjustments described in the previous column, "Adjustment Explanation."

- **Adjusted Obligation Amount.** This column lists the total obligation amount resulting from the adjustments made to the BRAC certified obligations data.

SECTION TWO OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Explanation of Fixed/Variable Breakdown.** This column provides the Fixed and Variable breakdown for the cost account code, in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies. A detailed explanation is provided in this column as is necessary.

- **Fixed Cost.** This column lists the fixed portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Variable Cost.** This column lists the Variable portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Bin/Bulk/Hazardous Allocation Methodology.** This column explains the methodology used to allocate both fixed and variable obligations for the cost code. These allocation methodologies are in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies.

SECTION THREE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bin Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bin mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bin Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bin Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bin Lines.** This column lists the number of bin lines for each cost code whose obligation total includes variable cost. The number of bin lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bin Cost Per Line.** This column calculates the variable bin cost per bin line. It divides the "Bin Cost Variable" column by the "Number of Bin Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FOUR OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bulk Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bulk mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bulk Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bulk Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bulk Lines.** This column lists the number of bulk lines for each cost code whose obligation total includes variable cost. The number of bulk lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bulk Cost Per Line.** This column calculates the variable bulk cost per bulk line. It divides the "Bulk Cost Variable" column by the "Number of Bulk Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FIVE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Hazardous Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to hazardous mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Hazardous Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Hazardous Cost Variable.** This column presents the variable portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Hazardous Lines Through.** This column lists the number of hazardous lines for each cost code whose obligation total includes variable cost. The number of hazardous lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Hazardous Cost Per Line.** This column calculates the variable hazardous cost per hazardous line. It divides the "Hazardous Cost Variable" column by the "Number of Hazardous Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

DDCO COST MODEL

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INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Commercial Lease Expense	937.60	S-1-1	$0	S-4-5	N/A	$0	N/A	$0
Computer, Data Processing, and Communications	961.01	S-1-1	720,000	S-4-5	N/A	0	N/A	720,000
	961.10	S-1-1	461,000	S-4-5	N/A	0	N/A	461,000
	962.03	S-1-1	71,839	S-4-5	N/A	0	N/A	71,839
Custodial Services	937.20	S-1-1	104,928	S-4-5	N/A	0	N/A	104,928
Entomology/Pest and Rodent Control	937.30	S-1-1	8,521	S-4-5	N/A	0	N/A	8,521
Environmental Compliance and Protection Program	923	S-1-1	0	S-4-5	N/A	0	N/A	0
Fire Protection	937.10	S-1-1	616,104	S-4-5	N/A	0	N/A	616,104
Garbage Disposal	937.03	S-1-1	282,432	S-4-5	N/A	0	N/A	282,432
Grounds Maintenance	931.91	S-1-1	13,766	S-4-5	N/A	0	N/A	13,766

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Commercial Lease Expense	937.60	Fixed	S-1-3	$0	$0	Net Covered Square Footage	S-1-3
Computer, Data Processing, and Communications	961.01	Fixed	S-1-3	720,000	0	Total Workload	S-1-3
	961.10	Fixed	S-1-3	461,010	0	Total Workload	S-1-3
	962.03	Fixed	S-1-3	71,839	0	Total Workload	S-1-3
Custodial Services	937.20	Fixed	S-1-3	104,928	0	Net Covered Square Footage	S-1-3
Entomology/Pest and Rodent Control	937.30	Fixed	S-1-3	8,521	0	Net Covered Square Footage	S-1-3
Environmental Compliance and Protection Program	923	Fixed	S-1-3	0	0	Net Covered Square Footage	S-1-3
Fire Protection	937.10	Fixed	S-1-3	616,104	0	Net Covered Square Footage	S-1-3
Garbage Disposal	937.03	Variable Based on Total Workload	S-1-3	0	282,432	Total Workload	S-1-3
Grounds Maintenance	931.91	Fixed	S-1-3	13,766	0	Net Covered Square Footage	S-1-3

DDCO COST MODEL

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INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Commercial Lease Expense	937.60	9.79%	S-3-2	$0	$0	N/A	N/A	N/A
TOTAL				$0	$0			
Computer, Data Processing, and Communications	961.01	60.78%	S-3-1	437,619	0	N/A	N/A	N/A
	961.10	60.78%	S-3-1	280,204	0	N/A	N/A	N/A
	962.03	60.78%	S-3-1	43,664	0	N/A	N/A	N/A
TOTAL				$761,488	$0			
Custodial Services	937.20	9.79%	S-3-2	10,272	0	N/A	N/A	N/A
TOTAL				$10,272	$0			
Entomology/Pest and Rodent Control	937.30	9.79%	S-3-2	834	0	N/A	N/A	N/A
TOTAL				$834	$0			
Environmental Compliance and Protection Program	923	9.79%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Fire Protection	937.10	9.79%	S-3-2	60,317	0	N/A	N/A	N/A
TOTAL				$60,317	$0			
Garbage Disposal	937.03	60.78%	S-3-1	0	171,664	1,141,309	S-3-1	0.15
TOTAL				$0	$171,664			
Grounds Maintenance	931.91	9.79%	S-3-2	1,348	0	N/A	N/A	N/A
TOTAL				$1,348	$0			

DDCO COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Commercial Lease Expense	937.60	90.21%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Computer, Data Processing, and Communications	961.01	39.01%	S-3-1	280,868	0	N/A	N/A	N/A
	961.10	39.01%	S-3-1	179,838	0	N/A	N/A	N/A
	962.03	39.01%	S-3-1	28,024	0	N/A	N/A	N/A
				$488,730	$0			
Custodial Services	937.20	90.21%	S-3-2	94,656	0	N/A	N/A	N/A
				$94,656	$0			
Entomology/Pest and Rodent Control	937.30	90.21%	S-3-2	7,687	0	N/A	N/A	N/A
				$7,687	$0			
Environmental Compliance and Protection Program	923	90.21%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Fire Protection	937.10	90.21%	S-3-2	555,787	0	N/A	N/A	N/A
				$555,787	$0			
Garbage Disposal	937.03	39.01%	S-3-1	0	110,175	732,503	S-3-1	0.15
				$0	$110,175			
Grounds Maintenance	931.91	90.21%	S-3-2	12,418	0	N/A	N/A	N/A
				$12,418	$0			

DDCO COST MODEL

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INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Commercial Lease Expense	937 60	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Computer, Data Processing, and Communications	961 01	0.21%	S-3-1	1 512	0	N/A	N/A	N/A
	961 10	0.21%	S-3-1	968	0	N/A	N/A	N/A
	962 03	0.21%	S-3-1	151	0	N/A	N/A	N/A
				$2,631	$0			
Custodial Services	937 20	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Entomology/Pest and Rodent Control	937 30	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Environmental Compliance and Protection Program	923	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Fire Protection	937 10	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			
Garbage Disposal	937 03	0.21%	S-3-1	0	593	3944	S-3-1	0.15
				$0	$593			
Grounds Maintenance	931 91	0.00%	S-3-2	0	0	N/A	N/A	N/A
				$0	$0			

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Materiel Handling Equipment	944	S-1-1	488,715	S-4-5	N/A	0	N/A	488,715
Mechanized Materiel Handling Systems	943	S-1-1	564,075	S-4-5	N/A	0	N/A	564,075
Motor Vehicle Operations	929.01	S-1-1	115,960	S-4-5	N/A	0	N/A	115,960
	929.02	S-1-1	125,021	S-4-5	N/A	0	N/A	125,021
	942	S-1-1	121,546	S-4-5	N/A	0	N/A	121,546
Other Maintenance	936.10	S-1-1	119,955	S-4-5	N/A	0	N/A	119,955
	936.20	S-1-1	3,405	S-4-5	N/A	0	N/A	3,405
	938.01	S-1-1	418	S-4-5	N/A	0	N/A	418
	938.10	S-1-1	15,354	S-4-5	N/A	0	N/A	15,354
	941.01	S-1-1	980	S-4-5	N/A	0	N/A	980
	946	S-1-1	287,883	S-4-5	N/A	0	N/A	287,883
	947.01	S-1-1	132	S-4-5	N/A	0	N/A	132
	332.01	S-1-1	258	S-4-5	N/A	0	N/A	258
Other Services	332.01	S-1-1	303	S-4-5	N/A	0	N/A	303
	341.01	S-1-1	5,147	S-4-5	N/A	0	N/A	5,147
	342.01	S-1-1	810	S-4-5	N/A	0	N/A	810
RPM Expenses < $25,000	931.11	S-1-1	1,462	S-4-5	N/A	0	N/A	1,462
	931.12	S-1-1	94	S-4-5	N/A	0	N/A	94
	931.23	S-1-1	33,964	S-4-5	N/A	0	N/A	33,964

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Materiel Handling Equipment	944	Variable Based on Total Workload	S-1-3	0	488,715	MHE Population Location	S-1-3
Mechanized Materiel Handling Systems	943	Variable Based on Bin Workload	S-1-3	0	564,075	100% Bin	S-1-3
Motor Vehicle Operations	929.01	Variable Based on Total Workload	S-1-3	0	115,960	Total Workload	S-1-3
	929.02	Variable Based on Total Workload	S-1-3	0	125,021	Total Workload	S-1-3
	942	Variable Based on Total Workload	S-1-3	0	121,546	Total Workload	S-1-3
Other Maintenance	936.10	Fixed	S-1-3	119,955	0	Net Covered Square Footage	S-1-3
	936.20	Fixed	S-1-3	3,405	0	Net Covered Square Footage	S-1-3
	938.01	Fixed	S-1-3	418	0	Net Covered Square Footage	S-1-3
	938.10	Fixed	S-1-3	15,354	0	Net Covered Square Footage	S-1-3
	941.01	Fixed	S-1-3	980	0	Net Covered Square Footage	S-1-3
	946	Variable Based on Total Workload	S-1-3	0	287,883	Total Workload	S-1-3
	947.01	Fixed	S-1-3	132	0	Net Covered Square Footage	S-1-3
	332.01	Fixed	S-2-5	258	0	100% Bulk	S-2-5
Other Services	332.01	Variable Based on Total Workload	S-2-5	0	303	100% Bulk	S-2-5
	341.01	Fixed	S-2-5	5,147	0	50% Bin, 50% Bulk	S-2-5
	342.01	Variable Based on Total Workload	S-2-5	0	810	50% Bin, 50% Bulk	S-2-5
RPM Expenses < $25,000	931.11	Fixed	S-1-3	1,462	0	Net Covered Square Footage	S-1-3
	931.12	Fixed	S-1-3	94	0	Net Covered Square Footage	S-1-3
	931.23	Fixed	S-1-3	33,964	0	Net Covered Square Footage	S-1-3

DDCO COST MODEL

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INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Materiel Handling Equipment	944	42.04%	S-3-3	0	205,447	1,141,909	S-3-1	0.18
TOTAL				$0	$205,447			
Mechanized Materiel Handling Systems	943	100.00%	S-3-3	0	564,075	1,141,909	S-3-1	0.49
TOTAL				$0	$564,075			
Motor Vehicle Operations	929.01	60.78%	S-3-1	0	70,481	1,141,909	S-3-1	0.06
	929.02	60.78%	S-3-1	0	75,988	1,141,909	S-3-1	0.07
	942	60.78%	S-3-1	0	73,876	1,141,909	S-3-1	0.06
TOTAL				$0	$220,346			
Other Maintenance	936.10	9.79%	S-3-2	11,744	0	N/A	N/A	N/A
	936.20	9.79%	S-3-2	333	0	N/A	N/A	N/A
	938.01	9.79%	S-3-2	41	0	N/A	N/A	N/A
	938.10	9.79%	S-3-2	1,503	0	N/A	N/A	N/A
	941.01	9.79%	S-3-2	96	0	N/A	N/A	N/A
	946	60.78%	S-3-1	0	174,977	1,141,909	S-3-1	0.15
	947.01	9.79%	S-3-2	13	0	N/A	N/A	N/A
	332.01	0.00%	S-2-5	0	0	N/A	N/A	N/A
TOTAL				$13,730	$174,977			
Other Services	332.01	0.00%	S-2-5	0	0	1,141,909	S-3-1	0.00
	341.01	50.00%	S-2-5	2,574	0	N/A	N/A	N/A
	342.01	50.00%	S-2-5	0	405	1,141,909	S-3-1	0.0004
TOTAL				$2,574	$405			
RPM Expenses < $25,000	931.11	9.79%	S-3-2	143	0	N/A	N/A	N/A
	931.12	9.79%	S-3-2	9	0	N/A	N/A	N/A
	931.23	9.79%	S-3-2	3,325	0	N/A	N/A	N/A

DDCO COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Materiel Handling Equipment	944	57.96%	S 3 3	0	283,268	732 503	S 3 1	0.39
				$0	$283,268			
Mechanized Materiel Handling Systems	943	0.00%	S 1 3	0	0	732 503	S 3 1	0.00
				$0	$0			
Motor Vehicle Operations	929 01	39.01%	S 3 1	0	45 236	732 503	S 3 1	0.06
	929 02	39.01%	S 3-1	0	48 770	732 503	S 3 1	0.07
	942	39.01%	S-3-1	0	47,414	732 503	S 3 1	0.06
				$0	$141,420			
Other Maintenance	936 10	90 21%	S-3 2	108 211	0	N/A	N/A	N/A
	936 20	90 21%	S 3-2	3 071	0	N/A	N/A	N/A
	938 01	90 21%	S 3-2	377	0	N/A	N/A	N/A
	938 10	90 21%	S-3 2	13,851	0	N/A	N/A	N/A
	941 01	90 21%	S 3 2	884	0	N/A	N/A	N/A
	946	39 01%	S-3-1	0	112,302	732 503	S 3 1	0.15
	947 01	90 21%	S-3-2	119	0	N/A	N/A	N/A
	332 01	100 00%	S-2 5	258	0	N/A	N/A	N/A
				$126,772	$112,302			
Other Services	332 01	100 00%	S 2 5	0	303	732 503	S 3 1	0.00041
	341 01	50 00%	S-2-5	2 574	0	N/A	N/A	N/A
	342 01	50 00%	S 2 5	0	405	732 503	S 3 1	0.00056
				$2,574	$708			
RPM Expenses < $25,000	931 11	90 21%	S 3 2	1,319	0	N/A	N/A	N/A
	931 12	90 21%	S 3-2	85	0	N/A	N/A	N/A
	931 23	90 21%	S 3-2	30,639	0	N/A	N/A	N/A

DDCO COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Materiel Handling Equipment	944	0.00%	S-3-3	0	0	3944	S-3-1	0.00
				$0	$0			
Mechanized Materiel Handling Systems	943	0.00%	S-1-3	0	0	3944	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	0.21%	S-3-1	0	244	3944	S-3-1	0.06
	929.02	0.21%	S-3-1	0	263	3944	S-3-1	0.07
	942	0.21%	S-3-1	0	255	3944	S-3-1	0.06
				$0	$761			
Other Maintenance	936.10	0.00%	S-3-2	0	0	N/A	N/A	N/A
	936.20	0.00%	S-3-2	0	0	N/A	N/A	N/A
	938.01	0.00%	S-3-2	0	0	N/A	N/A	N/A
	938.10	0.00%	S-3-2	0	0	N/A	N/A	N/A
	941.01	0.00%	S-3-2	0	0	N/A	N/A	N/A
	946	0.21%	S-3-1	0	605	3944	S-3-1	0.15
	947.01	0.00%	S-3-2	0	0	N/A	N/A	N/A
	332.01	0.00%	S-2-5	0	0	N/A	N/A	N/A
				$0	$605			
Other Services	332.01	0.00%	S-2-5	0	0	3944	S-3-1	0.00
	341.01	0.00%	S-2-5	0	0	N/A	N/A	N/A
	342.01	0.00%	S-2-5	0	0	3944	S-3-1	0.00
				$0	$0			
RPM Expenses < $25,000	931.11	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.12	0.00%	S-3-2	0	0	N/A	N/A	N/A
	931.23	0.00%	S-3-2	0	0	N/A	N/A	N/A

DDCO COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	931.31	S-1-1	2,179	S-4-5	N/A	0	N/A	2,179
	931.41	S-1-1	8,729	S-4-5	N/A	0	N/A	8,729
	931.42	S-1-1	331	S-4-5	N/A	0	N/A	331
	931.43	S-1-1	2,482	S-4-5	N/A	0	N/A	2,482
	931.50	S-1-1	859	S-4-5	N/A	0	N/A	859
	931.60	S-1-1	957,276	S-4-5	N/A	0	N/A	957,276
	931.62	S-1-1	3,780	S-4-5	N/A	0	N/A	3,780
	931.64	S-1-1	152,107	S-4-5	N/A	0	N/A	152,107
	931.66	S-1-1	70,163	S-4-5	N/A	0	N/A	70,163
	931.68	S-1-1	83	S-4-5	N/A	0	N/A	83
	931.69	S-1-1	292	S-4-5	N/A	0	N/A	292
	931.72	S-1-1	30,129	S-4-5	N/A	0	N/A	30,129
	931.81	S-1-1	3,274	S-4-5	N/A	0	N/A	3,274
	931.83	S-1-1	838	S-4-5	N/A	0	N/A	838
RPM Expenses and Budget > $25,000	932.01	S-1-1	1,662,747	S-4-5	N/A	0	N/A	1,662,747
Security	953.01	S-1-1	211,436	S-4-5	N/A	0	N/A	211,436
Snow and Ice Removal	937.50	S-1-1	3,155	S-4-5	N/A	0	N/A	3,155
Utilities	935.10	S-1-1	626,268	S-4-5	N/A	0	N/A	626,268
	935.20	S-1-1	615,252	S-4-5	N/A	0	N/A	615,252
	935.30	S-1-1	19,476	S-4-5	N/A	0	N/A	19,476
	935.51	S-1-1	12,115	S-4-5	N/A	0	N/A	12,115

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	931.31	Fixed	S-1-3	2,179		0 Net Covered Square Footage	S-1-3
	931.41	Fixed	S-1-3	8,729		0 Net Covered Square Footage	S-1-3
	931.42	Fixed	S-1-3	331		0 Net Covered Square Footage	S-1-3
	931.43	Fixed	S-1-3	2,482		0 Net Covered Square Footage	S-1-3
	931.50	Fixed	S-1-3	859		0 Net Covered Square Footage	S-1-3
	931.60	Fixed	S-1-3	957,276		0 Net Covered Square Footage	S-1-3
	931.62	Fixed	S-1-3	3,780		0 Net Covered Square Footage	S-1-3
	931.64	Fixed	S-1-3	152,107		0 Net Covered Square Footage	S-1-3
	931.66	Fixed	S-1-3	70,163		0 Net Covered Square Footage	S-1-3
	931.68	Fixed	S-1-3	83		0 Net Covered Square Footage	S-1-3
	931.69	Fixed	S-1-3	292		0 Net Covered Square Footage	S-1-3
	931.72	Fixed	S-1-3	30,129		0 Net Covered Square Footage	S-1-3
	931.81	Fixed	S-1-3	3,274		0 Net Covered Square Footage	S-1-3
	931.83	Fixed	S-1-3	838		0 Net Covered Square Footage	S-1-3
RPM Expenses and Budget > $25,000	932.01	Fixed	S-1-3	1,662,747		0 Net Covered Square Footage	S-1-3
Security	953.01	Fixed	S-1-3	211,436		0 Net Covered Square Footage	S-1-3
Snow and Ice Removal	937.50	Fixed	S-1-3	3,155		0 Net Covered Square Footage	S-1-3
Utilities	935.10	Fixed	S-1-3	626,268		0 Net Covered Square Footage	S-1-3
	935.20	Fixed	S-1-3	615,252		0 Net Covered Square Footage	S-1-3
	935.30	Fixed	S-1-3	19,176		0 Net Covered Square Footage	S-1-3
	935.51	Fixed	S-1-3	12,115		0 Net Covered Square Footage	S-1-3

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	931 31	9.794	S-3-2	213	0	N/A	N/A	N/A
	931 41	9.794	S-3-2	855	0	N/A	N/A	N/A
	931 42	9.794	S-3-2	32	0	N/A	N/A	N/A
	931 43	9.794	S-3-2	243	0	N/A	N/A	N/A
	931 50	9.794	S-3-2	81	0	N/A	N/A	N/A
	931 60	9.794	S-3-2	93,717	0	N/A	N/A	N/A
	931 62	9.794	S-3-2	370	0	N/A	N/A	N/A
	931 64	9.794	S-3-2	14,891	0	N/A	N/A	N/A
	931 66	9.794	S-3-2	6,869	0	N/A	N/A	N/A
	931 68	9.794	S-3-2	8	0	N/A	N/A	N/A
	931 69	9.794	S-3-2	29	0	N/A	N/A	N/A
	931 72	9.794	S-3-2	2,950	0	N/A	N/A	N/A
	931 81	9.794	S-3-2	321	0	N/A	N/A	N/A
	931 83	9.794	S-3-2	82	0	N/A	N/A	N/A
	TOTAL			$124,141	$0			
RPM Expenses and Budget > $25,000	932 01	9.794	S-3-2	162,783	0	N/A	N/A	N/A
	TOTAL			$162,783	$0			
Security	953 01	9.794	S-3-2	20,700	0	N/A	N/A	N/A
	TOTAL			$20,700	$0			
Snow and Ice Removal	937 50	9.794	S-3-2	309	0	N/A	N/A	N/A
	TOTAL			$309	$0			
Utilities	935 10	9.794	S-3-2	61,312	0	N/A	N/A	N/A
	935 20	9.794	S-3-2	60,233	0	N/A	N/A	N/A
	935 30	9.794	S-3-2	1,907	0	N/A	N/A	N/A
	935 51	9.794	S-3-2	1,186	0	N/A	N/A	N/A

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	931.31	90.21%	S-3-2	1,966	0	N/A	N/A	N/A
	931.41	90.21%	S-3-2	7,874	0	N/A	N/A	N/A
	931.42	90.21%	S-3-2	299	0	N/A	N/A	N/A
	931.43	90.21%	S-3-2	2,239	0	N/A	N/A	N/A
	931.50	90.21%	S-3-2	775	0	N/A	N/A	N/A
	931.60	90.21%	S-3-2	863,559	0	N/A	N/A	N/A
	931.62	90.21%	S-3-2	3,410	0	N/A	N/A	N/A
	931.64	90.21%	S-3-2	137,216	0	N/A	N/A	N/A
	931.66	90.21%	S-3-2	63,294	0	N/A	N/A	N/A
	931.68	90.21%	S-3-2	75	0	N/A	N/A	N/A
	931.69	90.21%	S-3-2	263	0	N/A	N/A	N/A
	931.72	90.21%	S-3-2	27,180	0	N/A	N/A	N/A
	931.81	90.21%	S-3-2	2,953	0	N/A	N/A	N/A
	931.83	90.21%	S-3-2	756	0	N/A	N/A	N/A
				$1,143,901	$0			
RPM Expenses and Budget > $25,000	932.01	90.21%	S-3-2	1,499,964	0	N/A	N/A	N/A
				$1,499,964	$0			
Security	953.01	90.21%	S-3-2	190,737	0	N/A	N/A	N/A
				$190,737	$0			
Snow and Ice Removal	937.50	90.21%	S-3-2	2,846	0	N/A	N/A	N/A
				$2,846	$0			
Utilities	935.10	90.21%	S-3-2	564,956	0	N/A	N/A	N/A
	935.20	90.21%	S-3-2	555,019	0	N/A	N/A	N/A
	935.30	90.21%	S-3-2	17,569	0	N/A	N/A	N/A
	935.51	90.21%	S-3-2	10,929	0	N/A	N/A	N/A

DDCO COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	931 31	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 41	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 42	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 43	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 50	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 60	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 62	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 64	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 66	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 68	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 69	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 72	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 81	0.00%	S 3-2	0	0	N/A	N/A	N/A
	931 83	0.00%	S 3-2	0	0	N/A	N/A	N/A
				$0	$0			
RPM Expenses and Budget > $25,000	932 01	0.00%	S 3-2	0	0	N/A	N/A	N/A
				$0	$0			
Security	953 01	0.00%	S 3-2	0	0	N/A	N/A	N/A
				$0	$0			
Snow and Ice Removal	937 50	0.00%	S 3-2	0	0	N/A	N/A	N/A
				$0	$0			
Utilities	935 10	0.00%	S 3-2	0	0	N/A	N/A	N/A
	935 20	0.00%	S 3-2	0	0	N/A	N/A	N/A
	935 30	0.00%	S 3-2	0	0	N/A	N/A	N/A
	935 51	0.00%	S 3-2	0	0	N/A	N/A	N/A

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Warehousing	321.01	S-1-1	30,101	S-4-5	N/A	0	N/A	30,101
	331.01	S-1-1	5,742	S-4-5	N/A	0	N/A	5,742
	332.01	S-1-1	21,033	S-4-5	N/A	0	N/A	21,033
	341.01	S-1-1	999	S-4-5	N/A	0	N/A	999
	342.01	S-1-1	41,800	S-4-5	N/A	0	N/A	

DDCO COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Warehousing							
	321.01	Fixed	S 2-5	30,101	0	100% Bin	S 2-5
	331.01	Fixed	S 2-5	5,742	0	100% Bin	S 2-5
	332.01	Fixed	S 2-5	21,033	0	100% Bulk	S 2-5
	341.01	Fixed	S 2-5	999	0	50% Bin 50% Bulk	S 2-5
	342.01	Fixed	S 2-5	41,800	0	50% Bin 50% Bulk	S 2-5

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	TOTAL			$124,638	$0			
Warehousing	32101	100.00%	S-2-5	30,101	0	N/A	N/A	N/A
	33101	100.00%	S-2-5	5,742	0	N/A	N/A	N/A
	33201	0.00%	S-2-5	0	0	N/A	N/A	N/A
	34101	50.00%	S-2-5	500	0	N/A	N/A	N/A
	34201	50.00%	S-2-5	20,900	0	N/A	N/A	N/A
	TOTAL			$57,242	$0			
	TOTAL DDCO			$1,340,374	$1,336,913			

DDCO COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
				$1,148,473	$0			
Warehousing	321.01	0.00%	S-2.5	0	0	N/A	N/A	N/A
	331.01	0.00%	S-2.5	0	0	N/A	N/A	N/A
	332.01	100.00%	S-2.5	21,033	0	N/A	N/A	N/A
	341.01	50.00%	S-2.5	500	0	N/A	N/A	N/A
	342.01	50.00%	S-2.5	20,900	0	N/A	N/A	N/A
				$42,433	$0			
				$5,316,977	$647,873			

DDCO COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
				$0	$0			
Warehousing	321.01	0.00%	S 2-5	0	0	N/A	N/A	N/A
	331.01	0.00%	S 2-5	0	0	N/A	N/A	N/A
	332.01	0.00%	S 2-5	0	0	N/A	N/A	N/A
	341.01	0.00%	S 2-5	0	0	N/A	N/A	N/A
	342.01	0.00%	S 2-5	0	0	N/A	N/A	N/A
				$0	$0			
				$2,631	$1,959			

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

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1 Analysis Overview

2 Stand-Alone Infrastructure Cost Summary

Defense Distribution Region West Stand-Alone Depots:

3 Defense Distribution Depot San Joanquin, CA - Cost Model

4 Defense Distribution Depot Ogden, UT - Cost Model

Defense Distribution Region East Stand-Alone Depots:

5 Defense Distribution Depot Susquehanna, PA - Cost Model

6 Defense Distribution Depot Richmond, VA - Cost Model

7 Defense Distribution Depot Columbus, OH - Cost Model

8 Defense Distribution Depot Memphis, TN - Cost Model

9 Cross Reference to Source Documents

10 List of Contacts

FIGURE 8.1

DDMT INFRASTRUCTURE COST SUMMARY

The following spreadsheet summarizes the total infrastructure costs as calculated in the DDMT Cost Model. The costs are segregated by the specific cost element into bin, bulk, and hazardous categories. All costs are further broken out into fixed and variable costs found at the Memphis depot site.

COST ELEMENT	TOTAL COST	BIN FIXED	BIN VARIABLE	BIN TOTAL	BULK FIXED	BULK VARIABLE	BULK TOTAL	HAZARDOUS FIXED	HAZARDOUS VARIABLE	HAZARDOUS TOTAL
Commercial Lease Expense	$1,038	$177	$0	$177	$861	$0	$861	$0	$0	$0
Computer, Data Processing & Communications	2,606,027	979,107	0	979,107	1,542,790	0	1,542,790	84,130	0	84,130
Custodial Services	176,150	25,049	0	25,049	146,451	0	146,451	4,650	0	4,650
Entomology/Pest and Rodent Control	22,272	3,167	0	3,167	18,517	0	18,517	588	0	588
Environmental Compliance and Protection	51,855	7,374	0	7,374	43,112	0	43,112	1,369	0	1,369
Fire Protection	141,786	20,162	0	20,162	117,881	0	117,881	3,743	0	3,743
Garbage Disposal	322,292	0	121,088	121,088	0	190,799	190,799	0	10,405	10,405
Grounds Maintenance	250,416	35,609	0	35,609	208,196	0	208,196	6,611	0	6,611
Materiel Handling Equipment	946,162	0	173,946	173,946	0	764,309	764,309	0	7,907	7,907
Mechanized Materiel Handling Systems	998,790	0	998,790	998,790	0	0	0	0	0	0
Motor Vehicle Operations	1,046,082	0	393,022	393,022	0	619,289	619,289	0	33,771	33,771
Other Maintenance	1,850,946	254,382	20,960	275,342	1,493,685	33,027	1,526,712	47,091	1,801	48,892
Other Services	5,787	393	0	393	5,395	0	5,395	0	0	0
RPM Expense < $25,000	2,075,032	295,070	0	295,070	1,725,182	0	1,725,182	54,781	0	54,781
RPM Expense > $25,000	1,246,916	177,311	0	177,311	1,036,686	0	1,036,686	32,919	0	32,919
Security	1,871,976	266,195	0	266,195	1,556,361	0	1,556,361	49,420	0	49,420
Snow and Ice Removal	0	0	0	0	0	0	0	0	0	0
Utilities	2,742,111	389,928	0	389,928	2,279,791	0	2,279,791	72,392	0	72,392
Warehousing	50,825	21,679	0	21,679	29,059	0	29,059	87	0	87
TOTAL	**$16,486,463**	**$2,475,603**	**$1,707,806**	**$4,183,409**	**$10,203,966**	**$1,607,424**	**$11,811,390**	**$357,781**	**$53,883**	**$411,664**

THE COST MODEL

The cost model was developed in order to summarize each stand-alone distribution depot's infrastructure cost with respect to its bin and bulk mission. It is a spreadsheet detailing all adjustments and allocations made to the BRAC certified costs for each cost code listed. The model reflects the total fixed or variable cost associated with each depot's bin and bulk mission. Additionally, each variable cost has been broken down to a variable cost per line (of BRAC certified workload requisitions). The following provides a general organizational outline and explanation of the model listed by column headings in a sequential order as they appear in the cost model. It is based upon a left to right flow which will show each data manipulation in a step by step process. (Please note that a number of columns throughout the spreadsheet are labeled "Source Document." These columns are intended to serve as audit references and indicate the referenced page number.)

SECTION 1 OF COST MODEL

- **Infrastructure Cost Element.** Through discussions and review of the DLA CAC definitions with HQ DLA, HQ DDRE, and HQ DDRW, 19 cost element topics were identified as related to infrastructure costs. These cost elements are listed in alphabetical order under the first column titled "Infrastructure Cost Element."

- **Cost Account Code(s) Included in Element.** The second column, "Cost Account Code(s) Included in Element," lists each cost account code, applicable to that respective cost element, containing BRAC certified obligations data. The Infrastructure Cost Element Detail chart, Figure 1.1, references each of the above listed CACs.

- **Obligation Amount.** The column labeled "Obligation Amount" lists the BRAC certified obligations data as obtained from DLA-CAAJ. The amounts shown reflect the most recent BRAC certified data. All amounts shown are in dollars and rounded to the nearest dollar.

- **Adjustment Explanation.** The next column, "Adjustment Explanation," explains any adjustments being made to the obligations data. The only adjustments made to the obligations data within the cost model were done to segregate the fixed and variable costs grouped under the same CAC. An N/A (Not Applicable) is shown for each line where no adjustments are to be made.

- **Adjustment Amount.** The column labeled "Adjustment Amount" lists the dollar amount of any adjustments described in the previous column, "Adjustment Explanation."

- **Adjusted Obligation Amount.** This column lists the total obligation amount resulting from the adjustments made to the BRAC certified obligations data.

SECTION TWO OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Explanation of Fixed/Variable Breakdown.** This column provides the Fixed and Variable breakdown for the cost account code, in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies. A detailed explanation is provided in this column as is necessary.

- **Fixed Cost.** This column lists the fixed portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Variable Cost.** This column lists the Variable portion of the cost account obligation amount. The value is shown in dollars rounded to the nearest dollar.

- **Bin/Bulk/Hazardous Allocation Methodology.** This column explains the methodology used to allocate both fixed and variable obligations for the cost code. These allocation methodologies are in accordance with S-1-3, Fixed/Variable and Bin/Bulk Cost Allocation Methodologies.

SECTION THREE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bin Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bin mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bin Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bin Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bin mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bin Lines.** This column lists the number of bin lines for each cost code whose obligation total includes variable cost. The number of bin lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bin Cost Per Line.** This column calculates the variable bin cost per bin line. It divides the "Bin Cost Variable" column by the "Number of Bin Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FOUR OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Bulk Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to bulk mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Bulk Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Bulk Cost Variable.** This column presents the variable portion of the obligation amount allocated to the bulk mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Bulk Lines.** This column lists the number of bulk lines for each cost code whose obligation total includes variable cost. The number of bulk lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Bulk Cost Per Line.** This column calculates the variable bulk cost per bulk line. It divides the "Bulk Cost Variable" column by the "Number of Bulk Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

SECTION FIVE OF COST MODEL

- **Infrastructure Cost Element.** Please reference "Infrastructure Cost Element" in Section 1.

- **Cost Account Code(s) Included in Element.** Please reference "Cost Account Code(s) Included in Element" in Section 1.

- **Hazardous Allocation Percentage.** This column lists the percentage of both fixed and variable obligations to be allocated to hazardous mission cost. The percentage will vary based upon the allocation methodology applied to the cost account code (reference the "Bin/Bulk/Hazardous Allocation Methodology" column). All values are presented in percentages and are rounded to the second decimal point, unless the allocation portion equals less than .01%, in which case the value is rounded to the nearest non-zero decimal point.

- **Hazardous Cost Fixed.** This column presents the fixed portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Hazardous Cost Variable.** This column presents the variable portion of the obligation amount allocated to the hazardous mission cost. All values are presented in dollars and are rounded to the nearest dollar.

- **Number of Hazardous Lines Through.** This column lists the number of hazardous lines for each cost code whose obligation total includes variable cost. The number of hazardous lines are in accordance with the BRAC certified FY 94 Actual Workload data as presented in S-3-1. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

- **Variable Hazardous Cost Per Line.** This column calculates the variable hazardous cost per hazardous line. It divides the "Hazardous Cost Variable" column by the "Number of Hazardous Lines" column. For those cost codes with no variable costs, an N/A (Not Applicable) is listed because the fixed cost is assumed to be unaffected by the number of lines.

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Commercial Lease Expense	332.01	S-1-1	$684	S-4-6	N/A	$0	N/A	$684
	342.01	S-1-1	354	S-4-6	N/A	0	N/A	354
Computer, Data Processing, and Communications	961.01	S-1-1	148,525	S-4-6	N/A	0	N/A	148,525
	961.02	S-1-1	36,361	S-4-6	N/A	0	N/A	36,361
	961.03	S-1-1	151,568	S-4-6	N/A	0	N/A	151,568
	961.04	S-1-1	156,598	S-4-6	N/A	0	N/A	156,598
	962.01	S-1-1	150,225	S-4-6	N/A	0	N/A	150,225
	962.02	S-1-1	25,208	S-4-6	N/A	0	N/A	25,208
	962.03	S-1-1	1,339,889	S-4-6	N/A	0	N/A	1,339,889
	962.04	S-1-1	5,863	S-4-6	N/A	0	N/A	5,863
	963.01	S-1-1	76,091	S-4-6	N/A	0	N/A	76,091
	963.02	S-1-1	2,786	S-4-6	N/A	0	N/A	2,786
	963.03	S-1-1	21,789	S-4-6	N/A	0	N/A	21,789
	971.01	S-1-1	65,396	S-4-6	N/A	0	N/A	65,396
	972.01	S-1-1	269,730	S-4-6	N/A	0	N/A	269,730
	973.11	S-1-1	20,188	S-4-6	N/A	0	N/A	20,188
	976.01	S-1-1	132,920	S-4-6	N/A	0	N/A	132,920
	979.01	S-1-1	$1,650.87	S-4-6	N/A	0	N/A	1,651
	979.01	S-1-1	$1,238.02	S-4-6	N/A	0	N/A	1,238
Custodial Services	937.20	S-1-1	176,150	S-4-6	N/A	0	N/A	176,150
Entomology/Pest and Rodent Control	937.30	S-1-1	22,272	S-4-6	N/A	0	N/A	22,272

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Commercial Lease Expense	332 01	Fixed	S 2 6	684	$0	100% Bulk	S 2 6
	342 01	Fixed	S 2 6	$354	0	50% Bin, 50% Bulk	S 2 6
Computer, Data Processing, and Communications	961 01	Fixed	S 1-3	148,525	0	Total Workload	S 1 3
	961 02	Fixed	S-1-3	36,361	0	Total Workload	S 1 3
	961 03	Fixed	S-1-3	151,568	0	Total Workload	S 1 3
	961 04	Fixed	S-1-3	156,598	0	Total Workload	S 1 3
	962 01	Fixed	S-1-3	150,225	0	Total Workload	S 1 3
	962 02	Fixed	S-1-3	25,208	0	Total Workload	S 1 3
	962 03	Fixed	S 1-3	1,339,889	0	Total Workload	S 1 3
	962 04	Fixed	S-1-3	5,863	0	Total Workload	S 1 3
	963 01	Fixed	S-1-3	76,091	0	Total Workload	S 1 3
	963 02	Fixed	S-1-3	2,786	0	Total Workload	S 1 3
	963 03	Fixed	S-1-3	21,789	0	Total Workload	S 1 3
	971 01	Fixed	S-1-3	65,396	0	Total Workload	S 1 3
	972 01	Fixed	S-1-3	269,730	0	Total Workload	S 1 3
	973 11	Fixed	S-1-3	20,188	0	Total Workload	S 1 3
	976 01	Fixed	S 1 3	132,920	0	Total Workload	S 1 3
	979 01	Fixed	S-1-3	1,651	0	Total Workload	S 1 3
	979 01	Fixed	S-1-3	1,238	0	Total Workload	S 1 3
Custodial Services	937 20	Fixed	S-1 3	176,150	0	Net Covered Square Footage	S 1 3
Entomology/Pest and Rodent Control	937 30	Fixed	S-1-3	22,272	0	Net Covered Square Footage	S 1 3

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
Commercial Lease Expense	332.01	0.00%	S-2-6	$0	$0	N/A	N/A	N/A
	342.01	50.00%	S-2-6	177	0	N/A	N/A	N/A
		TOTAL		$177	$0			
Computer, Data Processing, and Communications	961.01	37.57%	S-3-1	55,802	0	N/A	N/A	N/A
	961.02	37.57%	S-3-1	13,661	0	N/A	N/A	N/A
	961.03	37.57%	S-3-1	56,946	0	N/A	N/A	N/A
	961.04	37.57%	S-3-1	58,835	0	N/A	N/A	N/A
	962.01	37.57%	S-3-1	56,441	0	N/A	N/A	N/A
	962.02	37.57%	S-3-1	9,471	0	N/A	N/A	N/A
	962.03	37.57%	S-3-1	503,408	0	N/A	N/A	N/A
	962.04	37.57%	S-3-1	2,203	0	N/A	N/A	N/A
	963.01	37.57%	S-3-1	28,588	0	N/A	N/A	N/A
	963.02	37.57%	S-3-1	1,047	0	N/A	N/A	N/A
	963.03	37.57%	S-3-1	8,186	0	N/A	N/A	N/A
	971.01	37.57%	S-3-1	24,570	0	N/A	N/A	N/A
	972.01	37.57%	S-3-1	101,340	0	N/A	N/A	N/A
	973.11	37.57%	S-3-1	7,585	0	N/A	N/A	N/A
	976.01	37.57%	S-3-1	49,939	0	N/A	N/A	N/A
	979.01	37.57%	S-3-1	620	0	N/A	N/A	N/A
	979.01	37.57%	S-3-1	465	0	N/A	N/A	N/A
		TOTAL		$979,107	$0			
Custodial Services	937.20	14.22%	S-3-2	25,049	0	N/A	N/A	N/A
		TOTAL		$25,049	$0			
Entomology/Pest and Rodent Control	937.30	14.22%	S-3-2	3,167	0	N/A	N/A	N/A

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
Commercial Lease Expense	332.01	100.00%	S-2-6	$684	$0	N/A	N/A	N/A
	342.01	50.00%	S-2-6	177	0	N/A	N/A	N/A
				$861	$0			
Computer, Data Processing, and Communications	961.01	59.20%	S-3-1	87,928	0	N/A	N/A	N/A
	961.02	59.20%	S-3-1	21,526	0	N/A	N/A	N/A
	961.03	59.20%	S-3-1	89,730	0	N/A	N/A	N/A
	961.04	59.20%	S-3-1	92,707	0	N/A	N/A	N/A
	962.01	59.20%	S-3-1	88,934	0	N/A	N/A	N/A
	962.02	59.20%	S-3-1	14,923	0	N/A	N/A	N/A
	962.03	59.20%	S-3-1	793,225	0	N/A	N/A	N/A
	962.04	59.20%	S-3-1	3,471	0	N/A	N/A	N/A
	963.01	59.20%	S-3-1	45,046	0	N/A	N/A	N/A
	963.02	59.20%	S-3-1	1,650	0	N/A	N/A	N/A
	963.03	59.20%	S-3-1	12,899	0	N/A	N/A	N/A
	971.01	59.20%	S-3-1	38,715	0	N/A	N/A	N/A
	972.01	59.20%	S-3-1	159,683	0	N/A	N/A	N/A
	973.11	59.20%	S-3-1	11,951	0	N/A	N/A	N/A
	976.01	59.20%	S-3-1	78,690	0	N/A	N/A	N/A
	979.01	59.20%	S-3-1	977	0	N/A	N/A	N/A
	979.01	59.20%	S-3-1	733	0	N/A	N/A	N/A
				$1,542,790	$0			
Custodial Services	937.20	83.14%	S-3-2	146,451	0	N/A	N/A	N/A
				$146,451	$0			
Entomology/Pest and Rodent Control	937.30	83.14%	S-3-2	18,517	0	N/A	N/A	N/A

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
Commercial Lease Expense	332.01	0.00%	S-2-6	$0	$0	N/A	N/A	N/A
	342.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
				$0	$0			
Computer, Data Processing, and Communications	961.01	3.23%	S-3-1	4,795	0	N/A	N/A	N/A
	961.02	3.23%	S-3-1	1,174	0	N/A	N/A	N/A
	961.03	3.23%	S-3-1	4,893	0	N/A	N/A	N/A
	961.04	3.23%	S-3-1	5,055	0	N/A	N/A	N/A
	962.01	3.23%	S-3-1	4,850	0	N/A	N/A	N/A
	962.02	3.23%	S-3-1	814	0	N/A	N/A	N/A
	962.03	3.23%	S-3-1	43,256	0	N/A	N/A	N/A
	962.04	3.23%	S-3-1	189	0	N/A	N/A	N/A
	963.01	3.23%	S-3-1	2,456	0	N/A	N/A	N/A
	963.02	3.23%	S-3-1	90	0	N/A	N/A	N/A
	963.03	3.23%	S-3-1	703	0	N/A	N/A	N/A
	971.01	3.23%	S-3-1	2,111	0	N/A	N/A	N/A
	972.01	3.23%	S-3-1	8,708	0	N/A	N/A	N/A
	973.11	3.23%	S-3-1	652	0	N/A	N/A	N/A
	976.01	3.23%	S-3-1	4,291	0	N/A	N/A	N/A
	979.01	3.23%	S-3-1	53	0	N/A	N/A	N/A
	979.01	3.23%	S-3-1	40	0	N/A	N/A	N/A
				$84,130	$0			
Custodial Services	937.20	2.64%	S-3-2	4,650	0	N/A	N/A	N/A
				$4,650	$0			
Entomology/Pest and Rodent Control	937.30	2.64%	S-3-2	588	0	N/A	N/A	N/A

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Environmental Compliance and Protection Program	923.01	S-1-1	9,587	S-4-6	N/A	0	N/A	9,587
	923.02	S-1-1	30,371	S-4-6	N/A	0	N/A	30,371
	923.04	S-1-1	11,897	S-4-6	N/A	0	N/A	11,897
Fire Protection	937.10	S-1-1	141,786	S-4-6	N/A	0	N/A	141,786
Garbage Disposal	937.03	S-1-1	322,292	S-4-6	N/A	0	N/A	322,292
Grounds Maintenance	931.91	S-1-1	136,602	S-4-6	N/A	0	N/A	136,602
	937.70	S-1-1	113,814	S-4-6	N/A	0	N/A	113,814
Materiel Handling Equipment	944	S-1-1	946,162	S-4-6	N/A	0	N/A	946,162
Mechanized Materiel Handling Systems	943	S-1-1	998,790	S-4-6	N/A	0	N/A	998,790
Motor Vehicle Operations	929.01	S-1-1	674,087	S-4-6	N/A	0	N/A	674,087
	929.02	S-1-1	86,271	S-4-6	N/A	0	N/A	86,271
	942	S-1-1	285,724	S-4-6	N/A	0	N/A	285,724

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Environmental Compliance and Protection Program	923.01	Fixed	S-1-3	9,587	0	Net Covered Square Footage	S-1-3
	923.02	Fixed	S-1-3	30,371	0	Net Covered Square Footage	S-1-3
	923.04	Fixed	S-1-3	11,897	0	Net Covered Square Footage	S-1-3
Fire Protection	937.10	Fixed	S-1-3	141,786	0	Net Covered Square Footage	S-1-3
Garbage Disposal	937.03	Variable Based on Total Workload	S-1-3	0	322,292	Total Workload	S-1-3
Grounds Maintenance	931.91	Fixed	S-1-3	136,602	0	Net Covered Square Footage	S-1-3
	937.70	Fixed	S-1-3	113,814	0	Net Covered Square Footage	S-1-3
Materiel Handling Equipment	944	Variable Based on Total Workload	S-1-3	0	946,162	MHE Location	S-1-3
Mechanized Materiel Handling Systems	943	Variable Based on Bin Workload	S-1-3	0	998,790	100% Bin	S-1-3
Motor Vehicle Operations	929.01	Variable Based on Total Workload	S-1-3	0	674,087	Total Workload	S-1-3
	929.02	Variable Based on Total Workload	S-1-3	0	86,271	Total Workload	S-1-3
	942	Variable Based on Total Workload	S-1-3	0	285,724	Total Workload	S-1-3

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED ON ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
		TOTAL		$3,167	$0			
Environmental Compliance and Protection Program	923.01	14.22%	S-3-2	1,363	0	N/A	N/A	N/A
	923.02	14.22%	S-3-2	4,319	0	N/A	N/A	N/A
	923.04	14.22%	S-3-2	1,692	0	N/A	N/A	N/A
		TOTAL		$7,374	$0			
Fire Protection	937.10	14.22%	S-3-2	20,162	0	N/A	N/A	N/A
		TOTAL		$20,162	$0			
Garbage Disposal	937.03	37.57%	S-3-1	0	121,088	992,976	S-3-1	0.12
		TOTAL		$0	$121,088			
Grounds Maintenance	931.91	14.22%	S-3-2	19,425	0	N/A	N/A	N/A
	937.70	14.22%	S-3-2	16,184	0	N/A	N/A	N/A
		TOTAL		$35,609	$0			
Materiel Handling Equipment	944	18.38%	S-3-3	0	173,946	992,976	S-3-1	0.18
		TOTAL		$0	$173,946			
Mechanized Materiel Handling Systems	943	100.00%	S-1-3	0	998,790	992,976	S-3-1	1.01
		TOTAL		$0	$998,790			
Motor Vehicle Operations	929.01	37.57%	S-3-1	0	253,260	992,976	S-3-1	0.26
	929.02	37.57%	S-3-1	0	32,413	992,976	S-3-1	0.03
	942	37.57%	S-3-1	0	107,349	992,976	S-3-1	0.11

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
				$18,517	$0			
Environmental Compliance and Protection Program	923.01	83.14%	S-3-2	7,971	0	N/A	N/A	N/A
	923.02	83.14%	S-3-2	25,250	0	N/A	N/A	N/A
	923.04	83.14%	S-3-2	9,891	0	N/A	N/A	N/A
				$43,112	$0			
Fire Protection	937.10	83.14%	S-3-2	117,881	0	N/A	N/A	N/A
				$117,881	$0			
Garbage Disposal	937.03	59.20%	S-3-1	0	190,799	1,564,643	S-3-1	0.12
				$0	$190,799			
Grounds Maintenance	931.91	83.14%	S-3-2	113,571	0	N/A	N/A	N/A
	937.70	83.14%	S-3-2	94,625	0	N/A	N/A	N/A
				$208,196	$0			
Materiel Handling Equipment	944	80.78%	S-3-3	0	764,309	1,564,643	S-3-1	0.5
				$0	$764,309			
Mechanized Materiel Handling Systems	943	0.00%	S-1-3	0	0	1,564,643	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	59.20%	S-3-1	0	399,065	1,564,643	S-3-1	0.26
	929.02	59.20%	S-3-1	0	51,073	1,564,643	S-3-1	0.03
	942	59.20%	S-3-1	0	169,151	1,564,643	S-3-1	0.11

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
				$588	$0			
Environmental Compliance and Protection Program	923.01	2.64%	S-3-2	253	0	N/A	N/A	N/A
	923.02	2.64%	S-3-2	802	0	N/A	N/A	N/A
	923.04	2.64%	S-3-2	314	0	N/A	N/A	N/A
				$1,369	$0			
Fire Protection	937.10	2.64%	S-3-2	3,743	0	N/A	N/A	N/A
				$3,743	$0			
Garbage Disposal	937.03	3.23%	S-3-1	0	10,405	85,322	S-3-1	0.12
				$0	$10,405			
Grounds Maintenance	931.91	2.64%	S-3-2	3,606	0	N/A	N/A	N/A
	937.70	2.64%	S-3-2	3,005	0	N/A	N/A	N/A
				$6,611	$0			
Materiel Handling Equipment	944	0.84%	S-3-3	0	7,907	85,322	S-3-1	0.09
				$0	$7,907			
Mechanized Materiel Handling Systems	943	0.00%	S-1-3	0	0	85,322	S-3-1	0.00
				$0	$0			
Motor Vehicle Operations	929.01	3.23%	S-3-1	0	21,762	85,322	S-3-1	0.26
	929.02	3.23%	S-3-1	0	2,785	85,322	S-3-1	0.03
	942	3.23%	S-3-1	0	9,224	85,322	S-3-1	0.11

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Other Maintenance	936.10	S-1-1	23,200	S-4-6	N/A	0	N/A	23,200
	936.20	S-1-1	91,992	S-4-6	N/A	0	N/A	91,992
	938.10	S-1-1	1,458,482	S-4-6	N/A	0	N/A	1,458,482
	938.20	S-1-1	25,000	S-4-6	N/A	0	N/A	25,000
	939.03	S-1-1	27,446	S-4-6	N/A	0	N/A	27,446
	939.05	S-1-1	575	S-4-6	N/A	0	N/A	575
	941	S-1-1	154,012	S-4-6	N/A	0	N/A	154,012
	946	S-1-1	55,788	S-4-6	N/A	0	N/A	55,788
	947.01	S-1-1	2,012	S-4-6	N/A	0	N/A	2,012
	947.03	S-1-1	1,017	S-4-6	N/A	0	N/A	1,017
	322.01	S-1-1	9,473	S-4-6	N/A	0	N/A	9,473
	331.01	S-1-1	735	S-4-6	N/A	0	N/A	735
	332.01	S-1-1	1,215	S-4-6	N/A	0	N/A	1,215
Other Services	322.01	S-1-1	4,100	S-4-6	N/A	0	N/A	4,100
	331.01	S-1-1	300	S-4-6	N/A	0	N/A	300
	332.01	S-1-1	1,202	S-4-6	N/A	0	N/A	1,202
	342.01	S-1-1	185	S-4-6	N/A	0	N/A	185
RPM Expenses <$25,000	931.11	S-1-1	85,273	S-4-6	N/A	0	N/A	85,273
	931.12	S-1-1	7,787	S-4-6	N/A	0	N/A	7,787
	931.21	S-1-1	259	S-4-6	N/A	0	N/A	259
	931.22	S-1-1	105,038	S-4-6	N/A	0	N/A	105,038
	931.24	S-1-1	1,654	S-4-6	N/A	0	N/A	1,654

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Other Maintenance	936.10	Fixed	S-1-3	23,200	0	Net Covered Square Footage	S-1-3
	936.20	Fixed	S-1-3	91,992	0	Net Covered Square Footage	S-1-3
	938.10	Fixed	S-1-3	1,458,482	0	Net Covered Square Footage	S-1-3
	938.20	Fixed	S-1-3	25,000	0	Net Covered Square Footage	S-1-3
	939.03	Fixed	S-1-3	27,446	0	Net Covered Square Footage	S-1-3
	939.05	Fixed	S-1-3	575	0	Net Covered Square Footage	S-1-3
	941	Fixed	S-1-3	154,012	0	Net Covered Square Footage	S-1-3
	946	Variable Based on Total Workload	S-1-3	0	55,788	Total Workload	S-1-3
	947.01	Fixed	S-1-3	2,012	0	Net Covered Square Footage	S-1-3
	947.03	Fixed	S-1-3	1,017	0	Net Covered Square Footage	S-1-3
	322.01	Fixed	S-2-6	9,473	0	100% Bulk	S-2-6
	331.01	Fixed	S-2-6	735	0	100% Bin	S-2-6
	332.01	Fixed	S-2-6	1,215	0	100% Bulk	S-2-6
Other Services	322.01	Fixed	S-2-6	4,100	0	100% Bulk	S-2-6
	331.01	Fixed	S-2-6	300	0	100% Bin	S-2-6
	332.01	Fixed	S-2-6	1,202	0	100% Bulk	S-2-6
	342.01	Fixed	S-2-6	185	0	50% Bin, 50% Bulk	S-2-6
RPM Expenses <$25,000	931.11	Fixed	S-1-3	85,273	0	Net Covered Square Footage	S-1-3
	931.12	Fixed	S-1-3	7,787	0	Net Covered Square Footage	S-1-3
	931.21	Fixed	S-1-3	259	0	Net Covered Square Footage	S-1-3
	931.22	Fixed	S-1-3	105,038	0	Net Covered Square Footage	S-1-3
	931.24	Fixed	S-1-3	1,654	0	Net Covered Square Footage	S-1-3

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
		TOTAL		$0	$393,022			
Other Maintenance	936.10	14.22%	S-3-2	3,299	0	N/A	N/A	N/A
	936.20	14.22%	S-3-2	13,081	0	N/A	N/A	N/A
	938.10	14.22%	S-3-2	207,396	0	N/A	N/A	N/A
	938.20	14.22%	S-3-2	3,555	0	N/A	N/A	N/A
	939.03	14.22%	S-3-2	3,903	0	N/A	N/A	N/A
	939.05	14.22%	S-3-2	82	0	N/A	N/A	N/A
	941	14.22%	S-3-2	21,901	0	N/A	N/A	N/A
	946	37.57%	S-3-1	0	20,960	992,976	S-3-1	0.02
	947.01	14.22%	S-3-2	286	0	N/A	N/A	N/A
	947.03	14.22%	S-3-2	145	0	N/A	N/A	N/A
	322.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	331.01	100.00%	S-2-6	735	0	N/A	N/A	N/A
	332.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
		TOTAL		$254,382	$20,960			
Other Services	322.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	331.01	100.00%	S-2-6	300	0	N/A	N/A	N/A
	332.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	343.01	60.00%	S-2-6	93	0	N/A	N/A	N/A
		TOTAL		$393	$0			
RPM Expenses <$25,000	931.11	14.22%	S-3-2	12,126	0	N/A	N/A	N/A
	931.12	14.22%	S-3-2	1,107	0	N/A	N/A	N/A
	931.21	14.22%	S-3-2	37	0	N/A	N/A	N/A
	931.22	14.22%	S-3-2	14,936	0	N/A	N/A	N/A
	931.24	14.22%	S-3-2	235	0	N/A	N/A	N/A

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
				$0	$619,289			
Other Maintenance								
	936.10	83.14%	S-3-2	19,288	0	N/A	N/A	N/A
	936.20	83.14%	S-3-2	76,482	0	N/A	N/A	N/A
	938.10	83.14%	S-3-2	1,212,582	0	N/A	N/A	N/A
	938.20	83.14%	S-3-2	20,785	0	N/A	N/A	N/A
	939.03	83.14%	S-3-2	22,818	0	N/A	N/A	N/A
	939.05	83.14%	S-3-2	478	0	N/A	N/A	N/A
	941	83.14%	S-3-2	128,046	0	N/A	N/A	N/A
	946	59.20%	S-3-1	0	33,027	1,564,643	S-3-1	0.02
	947.01	83.14%	S-3-2	1,672	0	N/A	N/A	N/A
	947.03	83.14%	S-3-2	845	0	N/A	N/A	N/A
	322.01	100.00%	S-2-6	9,473	0	N/A	N/A	N/A
	331.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	332.01	100.00%	S-2-6	1,215	0	N/A	N/A	N/A
				$1,493,685	$33,027			
Other Services								
	322.01	100.00%	S-2-6	4,100	0	N/A	N/A	N/A
	331.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	332.01	100.00%	S-2-6	1,202	0	N/A	N/A	N/A
	342.01	50.00%	S-2-6	93	0	N/A	N/A	N/A
				$5,395	$0			
RPM Expenses <$25,000								
	931.11	83.14%	S-3-2	70,896	0	N/A	N/A	N/A
	931.12	83.14%	S-3-2	6,474	0	N/A	N/A	N/A
	931.21	83.14%	S-3-2	215	0	N/A	N/A	N/A
	931.22	83.14%	S-3-2	87,329	0	N/A	N/A	N/A
	931.24	83.14%	S-3-2	1,375	0	N/A	N/A	N/A

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
				$0	$33,771			
Other Maintenance								
	936.10	2.64%	S-3-2	612	0	N/A	N/A	N/A
	936.20	2.64%	S-3-2	2,429	0	N/A	N/A	N/A
	938.10	2.64%	S-3-2	38,504	0	N/A	N/A	N/A
	938.20	2.64%	S-3-2	660	0	N/A	N/A	N/A
	939.03	2.64%	S-3-2	725	0	N/A	N/A	N/A
	939.05	2.64%	S-3-2	15	0	N/A	N/A	N/A
	941	2.64%	S-3-2	4,066	0	N/A	N/A	N/A
	946	3.23%	S-3-1	0	1,801	85,322	S-3-1	0.02
	947.01	2.64%	S-3-2	53	0	N/A	N/A	N/A
	947.03	2.64%	S-3-2	27	0	N/A	N/A	N/A
	322.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	331.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	332.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
				$47,091	$1,801			
Other Services								
	322.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	331.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	332.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	342.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
				$0	$0			
RPM Expenses <$25,000								
	931.11	2.64%	S-3-2	2,251	0	N/A	N/A	N/A
	931.12	2.64%	S-3-2	206	0	N/A	N/A	N/A
	931.21	2.64%	S-3-2	7	0	N/A	N/A	N/A
	931.22	2.64%	S-3-2	2,773	0	N/A	N/A	N/A
	931.24	2.64%	S-3-2	44	0	N/A	N/A	N/A

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
	931.31	S-1-1	88,531	S-4-6	N/A	0	N/A	88,531
	931.32	S-1-1	1,981	S-4-6	N/A	0	N/A	1,981
	931.41	S-1-1	135,063	S-4-6	N/A	0	N/A	135,063
	931.42	S-1-1	7,212	S-4-6	N/A	0	N/A	7,212
	931.43	S-1-1	16,432	S-4-6	N/A	0	N/A	16,432
	931.44	S-1-1	284	S-4-6	N/A	0	N/A	284
	931.51	S-1-1	178,595	S-4-6	N/A	0	N/A	178,595
	931.62	S-1-1	32,565	S-4-6	N/A	0	N/A	32,565
	931.64	S-1-1	1,265,100	S-4-6	N/A	0	N/A	1,265,100
	931.65	S-1-1	892	S-4-6	N/A	0	N/A	892
	931.66	S-1-1	43,377	S-4-6	N/A	0	N/A	43,377
	931.68	S-1-1	7,325	S-4-6	N/A	0	N/A	7,325
	931.69	S-1-1	14,470	S-4-6	N/A	0	N/A	14,470
	931.72	S-1-1	14,248	S-4-6	N/A	0	N/A	14,248
	931.81	S-1-1	40,060	S-4-6	N/A	0	N/A	40,060
	931.83	S-1-1	28,884	S-4-6	N/A	0	N/A	28,884
RPM Expense >$25,000	932.01	S-1-1	1,246,916	S-4-6	N/A	0	N/A	1,246,916
Security	953.01	S-1-1	1,859,459	S-4-6	N/A	0	N/A	1,859,459
	953.02	S-1-1	9,384	S-4-6	N/A	0	N/A	9,384
	953.04	S-1-1	3,133	S-4-6	N/A	0	N/A	3,133
Snow and Ice Removal	937.50	S-1-1	0	S-4-6	N/A	0	N/A	0

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
	931.31	Fixed	S-1-3	88,531	0	Net Covered Square Footage	S-1-3
	931.32	Fixed	S-1-3	1,981	0	Net Covered Square Footage	S-1-3
	931.41	Fixed	S-1-3	115,063	0	Net Covered Square Footage	S-1-3
	931.42	Fixed	S-1-3	7,212	0	Net Covered Square Footage	S-1-3
	931.43	Fixed	S-1-3	16,432	0	Net Covered Square Footage	S-1-3
	931.44	Fixed	S-1-3	284	0	Net Covered Square Footage	S-1-3
	931.51	Fixed	S-1-3	178,595	0	Net Covered Square Footage	S-1-3
	931.62	Fixed	S-1-3	32,565	0	Net Covered Square Footage	S-1-3
	931.64	Fixed	S-1-3	1,265,100	0	Net Covered Square Footage	S-1-3
	931.65	Fixed	S-1-3	892	0	Net Covered Square Footage	S-1-3
	931.66	Fixed	S-1-3	43,377	0	Net Covered Square Footage	S-1-3
	931.68	Fixed	S-1-3	7,325	0	Net Covered Square Footage	S-1-3
	931.69	Fixed	S-1-3	14,470	0	Net Covered Square Footage	S-1-3
	931.72	Fixed	S-1-3	14,248	0	Net Covered Square Footage	S-1-3
	931.81	Fixed	S-1-3	40,060	0	Net Covered Square Footage	S-1-3
	931.83	Fixed	S-1-3	28,884	0	Net Covered Square Footage	S-1-3
RPM Expense >$25,000	932.01	Fixed	S-1-3	1,246,916	0	Net Covered Square Footage	S-1-3
Security	953.01	Fixed	S-1-3	1,859,459	0	Net Covered Square Footage	S-1-3
	953.02	Fixed	S-1-3	9,384	0	Net Covered Square Footage	S-1-3
	953.04	Fixed	S-1-3	3,133	0	Net Covered Square Footage	S-1-3
Snow and Ice Removal	937.50	Fixed	S-1-3	0	0	Net Covered Square Footage	S-1-3

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
	931.31	14.22%	S-3-2	12,589	0	N/A	N/A	N/A
	931.32	14.22%	S-3-2	282	0	N/A	N/A	N/A
	931.41	14.22%	S-3-2	19,206	0	N/A	N/A	N/A
	931.42	14.22%	S-3-2	1,026	0	N/A	N/A	N/A
	931.43	14.22%	S-3-2	2,337	0	N/A	N/A	N/A
	931.44	14.22%	S-3-2	40	0	N/A	N/A	N/A
	931.51	14.22%	S-3-2	25,396	0	N/A	N/A	N/A
	931.62	14.22%	S-3-2	4,631	0	N/A	N/A	N/A
	931.64	14.22%	S-3-2	179,897	0	N/A	N/A	N/A
	931.65	14.22%	S-3-2	127	0	N/A	N/A	N/A
	931.66	14.22%	S-3-2	6,168	0	N/A	N/A	N/A
	931.68	14.22%	S-3-2	1,042	0	N/A	N/A	N/A
	931.69	14.22%	S-3-2	2,058	0	N/A	N/A	N/A
	931.72	14.22%	S-3-2	2,026	0	N/A	N/A	N/A
	931.81	14.22%	S-3-2	5,697	0	N/A	N/A	N/A
	931.83	14.22%	S-3-2	4,107	0	N/A	N/A	N/A
		TOTAL		$295,070	$0			
RPM Expense >$25,000	932.01	14.22%	S-3-2	177,311	0	N/A	N/A	N/A
		TOTAL		$177,311	$0			
Security	953.01	14.22%	S-3-2	264,415	0	N/A	N/A	N/A
	953.02	14.22%	S-3-2	1,334	0	N/A	N/A	N/A
	953.04	14.22%	S-3-2	446	0	N/A	N/A	N/A
		TOTAL		$266,195	$0			
Snow and Ice Removal	937.50	14.22%	S-3-2	0	0	N/A	N/A	N/A

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
	931.31	83.14%	S-3-2	73,605	0	N/A	N/A	N/A
	931.32	83.14%	S-3-2	1,647	0	N/A	N/A	N/A
	931.41	83.14%	S-3-2	112,292	0	N/A	N/A	N/A
	931.42	83.14%	S-3-2	5,996	0	N/A	N/A	N/A
	931.43	83.14%	S-3-2	13,661	0	N/A	N/A	N/A
	931.44	83.14%	S-3-2	236	0	N/A	N/A	N/A
	931.51	83.14%	S-3-2	148,484	0	N/A	N/A	N/A
	931.62	83.14%	S-3-2	27,075	0	N/A	N/A	N/A
	931.64	83.14%	S-3-2	1,051,805	0	N/A	N/A	N/A
	931.65	83.14%	S-3-2	742	0	N/A	N/A	N/A
	931.66	83.14%	S-3-2	36,064	0	N/A	N/A	N/A
	931.68	83.14%	S-3-2	6,090	0	N/A	N/A	N/A
	931.69	83.14%	S-3-2	12,030	0	N/A	N/A	N/A
	931.72	83.14%	S-3-2	11,846	0	N/A	N/A	N/A
	931.81	83.14%	S-3-2	33,306	0	N/A	N/A	N/A
	931.83	83.14%	S-3-2	24,014	0	N/A	N/A	N/A
				$1,725,182	$0			
RPM Expense >$25,000	932.01	83.14%	S-3-2	1,036,686	0	N/A	N/A	N/A
				$1,036,686	$0			
Security	953.01	83.14%	S-3-2	1,545,954	0	N/A	N/A	N/A
	953.02	83.14%	S-3-2	7,802	0	N/A	N/A	N/A
	953.04	83.14%	S-3-2	2,605	0	N/A	N/A	N/A
				$1,556,361	$0			
Snow and Ice Removal	937.50	83.14%	S-3-2	0	0	N/A	N/A	N/A

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
	931.31	2.64%	S-3-2	2,337	0	N/A	N/A	N/A
	931.32	2.64%	S-3-2	52	0	N/A	N/A	N/A
	931.41	2.64%	S-3-2	3,566	0	N/A	N/A	N/A
	931.42	2.64%	S-3-2	190	0	N/A	N/A	N/A
	931.43	2.64%	S-3-2	434	0	N/A	N/A	N/A
	931.44	2.64%	S-3-2	8	0	N/A	N/A	N/A
	931.51	2.64%	S-3-2	4,715	0	N/A	N/A	N/A
	931.62	2.64%	S-3-2	860	0	N/A	N/A	N/A
	931.64	2.64%	S-3-2	33,399	0	N/A	N/A	N/A
	931.65	2.64%	S-3-2	24	0	N/A	N/A	N/A
	931.66	2.64%	S-3-2	1,145	0	N/A	N/A	N/A
	931.68	2.64%	S-3-2	193	0	N/A	N/A	N/A
	931.69	2.64%	S-3-2	382	0	N/A	N/A	N/A
	931.72	2.64%	S-3-2	376	0	N/A	N/A	N/A
	931.81	2.64%	S-3-2	1,058	0	N/A	N/A	N/A
	931.83	2.64%	S-3-2	763	0	N/A	N/A	N/A
				$54,781	$0			
RPM Expense >$25,000	932.01	2.64%	S-3-2	32,919	0	N/A	N/A	N/A
				$32,919	$0			
Security	953.01	2.64%	S-3-2	49,090	0	N/A	N/A	N/A
	953.02	2.64%	S-3-2	248	0	N/A	N/A	N/A
	953.04	2.64%	S-3-2	83	0	N/A	N/A	N/A
				$49,420	$0			
Snow and Ice Removal	937.50	2.64%	S-3-2	0	0	N/A	N/A	N/A

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	SOURCE DOCUMENT	OBLIGATION AMOUNT	SOURCE DOCUMENT	ADJUSTMENT EXPLANATION	ADJUSTMENT AMOUNT	SOURCE DOCUMENT	ADJUSTED OBLIGATION AMOUNT
Utilities								
	935.10	S-1-1	1,662,208	S-4-6	N/A	0	N/A	1,662,208
	935.22	S-1-1	64,500	S-4-6	N/A	0	N/A	64,500
	935.23	S-1-1	29,247	S-4-6	N/A	0	N/A	29,247
	935.24	S-1-1	955,198	S-4-6	N/A	0	N/A	955,198
	935.31	S-1-1	21,368	S-4-6	N/A	0	N/A	21,368
	935.41	S-1-1	9,590	S-4-6	N/A	0	N/A	9,590
Warehousing Equipment								
	948.51	S-1-1	3,306	S-4-6	N/A	0	N/A	3,306
	322.01	S-1-1	20,208	S-4-6	N/A	0	N/A	20,208
	331.01	S-1-1	21,209	S-4-6	N/A	0	N/A	21,209
	332.01	S-1-1	6,102	S-4-6	N/A	0	N/A	6,102

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	EXPLANATION OF FIXED/VARIABLE BREAKDOWN	SOURCE DOCUMENT	FIXED COST	VARIABLE COST	BIN/BULK/HAZARDOUS ALLOCATION METHODOLOGY	SOURCE DOCUMENT
Utilities	935.10	Fixed	S-1-3	1,662,208	0	Net Covered Square Footage	S-1-3
	935.22	Fixed	S-1-3	64,500	0	Net Covered Square Footage	S-1-3
	935.23	Fixed	S-1-3	29,247	0	Net Covered Square Footage	S-1-3
	935.24	Fixed	S-1-3	955,198	0	Net Covered Square Footage	S-1-3
	935.31	Fixed	S-1-3	21,368	0	Net Covered Square Footage	S-1-3
	935.41	Fixed	S-1-3	9,590	0	Net Covered Square Footage	S-1-3
Warehousing Equipment	948.51	Fixed	S-1-3	3,306	0	Net Covered Square Footage	S-1-3
	322.01	Fixed	S-2-6	20,208	0	100% Bulk	S-2-6
	331.01	Fixed	S-2-6	21,209	0	100% Bin	S-2-6
	332.01	Fixed	S-2-6	6,102	0	100% Bulk	S-2-6

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BIN ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BIN COST FIXED	BIN COST VARIABLE	NUMBER OF BIN LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BIN COST PER LINE
		TOTAL		$0	$0			
Utilities								
	935.10	14.22%	S-3-2	236,366	0	N/A	N/A	N/A
	935.22	14.22%	S-3-2	9,172	0	N/A	N/A	N/A
	935.23	14.22%	S-3-2	4,159	0	N/A	N/A	N/A
	935.24	14.22%	S-3-2	135,829	0	N/A	N/A	N/A
	935.31	14.22%	S-3-2	3,038	0	N/A	N/A	N/A
	935.41	14.22%	S-3-2	1,364	0	N/A	N/A	N/A
		TOTAL		$389,928	$0			
Warehousing Equipment								
	948.51	14.22%	S-3-2	470	0	N/A	N/A	N/A
	322.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	331.01	100.00%	S-2-6	21,209	0	N/A	N/A	N/A
	332.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
		TOTAL		$21,679	$0			
		TOTAL DDMT		$2,475,603	$1,707,806			

DDMT COST MODEL

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	BULK ALLOCATION PERCENTAGE	SOURCE DOCUMENT	BULK COST FIXED	BULK COST VARIABLE	NUMBER OF BULK LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE BULK COST PER LINE
				$0	$0			
Utilities	935.10	83.14%	S-3-2	1,381,960	0	N/A	N/A	N/A
	935.22	83.14%	S-3-2	53,625	0	N/A	N/A	N/A
	935.23	83.14%	S-3-2	24,316	0	N/A	N/A	N/A
	935.24	83.14%	S-3-2	794,152	0	N/A	N/A	N/A
	935.31	83.14%	S-3-2	17,765	0	N/A	N/A	N/A
	935.41	83.14%	S-3-2	7,973	0	N/A	N/A	N/A
				$2,279,791	$0			
Warehousing Equipment	948.51	83.14%	S-3-2	2,749	0	N/A	N/A	N/A
	322.01	100.00%	S-2-6	20,208	0	N/A	N/A	N/A
	331.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	332.01	100.00%	S-2-6	6,102	0	N/A	N/A	N/A
				$29,059	$0			
				$10,203,966	$1,607,424			

DDMT COST MODEL

12/6/94

INFRASTRUCTURE COST ELEMENT	COST ACCOUNT CODE(S) INCLUDED IN ELEMENT	HAZARDOUS ALLOCATION PERCENTAGE	SOURCE DOCUMENT	HAZARDOUS COST FIXED	HAZARDOUS COST VARIABLE	NUMBER OF HAZARDOUS LINES THROUGH 9/30/94	SOURCE DOCUMENT	VARIABLE HAZARDOUS COST PER LINE
				$0	$0			
Utilities								
	935.10	2.64%	S-3-2	43,882	0	N/A	N/A	N/A
	935.22	2.64%	S-3-2	1,703	0	N/A	N/A	N/A
	935.23	2.64%	S-3-2	772	0	N/A	N/A	N/A
	935.24	2.64%	S-3-2	25,217	0	N/A	N/A	N/A
	935.31	2.64%	S-3-2	564	0	N/A	N/A	N/A
	935.41	2.64%	S-3-2	253	0	N/A	N/A	N/A
				$72,392	$0			
Warehousing Equipment								
	948.51	2.64%	S-3-2	87	0	N/A	N/A	N/A
	322.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	331.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
	332.01	0.00%	S-2-6	0	0	N/A	N/A	N/A
				$87	$0			
				$357,781	$53,883			

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

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FIGURE 9.1

INFRASTRUCTURE COST ACCOUNT CODES

The following infrastructure topics and cost account codes (CAC) were identified for inclusion in the infrastructure analysis through review of the most recent CAC listing (dated 1 April 94) and discussion with HQ DLA and key region personnel.

COST ELEMENT TOPIC	ACCOUNT CODE TITLE
Commercial Lease Expense	
937.60	Rentals
320	Receipt Processing
330	Issue Processing
340	Transportation Activities
Computer, Data Processing, and Communications	
961	ADP Systems Management
962	Data Processing Operations
963	Data Systems Training
971	Administration and Support
972	Telephone
973	Long Distance Telecommunications Service
974	Defense Communications Systems
976	Narrative/Data Messages and Other Misc. Services
979	Telecommunications Training
320	Receipt Processing
330	Issue Processing
340	Transportation Activities
Custodial Services	
937.20	Custodial Services
320	Receipt Processing
330	Issue Processing
340	Transportation Activities
Entomology/Pest and Rodent Control	
937.30	Entomology Services
Environmental Compliance and Protection Program	
923 (.01, .02, and .04)	Environmental Compliance and Protection Program
Fire Protection	
937.10	Fire Protection
Garbage Disposal	
937.03	Refuse Collection and Disposal
937.40	Refuse Collection and Disposal
320	Receipt Processing
330	Issue Processing
340	Transportation Activities

COST ELEMENT TOPIC	ACCOUNT CODE TITLE
Grounds Maintenance	
931.90	Land (Grounds)
932.90	Major Repairs- Land (Grounds)
937.70	Other Services
Materiel Handling Equipment	
944	Materiels Handling Maintenance
Mechanized Materiel Handling Systems	
943	Mechanized Systems Maintenance
Motor Vehicle Operations	
929	Motor Vehicle Operation
942	Automotive Vehicle Maintenance
320	Receipt Processing
330	Issue Processing
340	Transportation Activities
Other Maintenance	
936	Minor Construction
938	Management Administration and Overhead
939	Mgmt. Admin. & Overhead for Operation, Utilities
941	Administration and Support
946	Other Station Operating Equipment Maintenance
947	Operating Equipment Maintenance Training
985.56	ISSA payments for Minor Construction (P936)
985.59	ISSA payments for Admin. & Overhead (P939)
320	Receipt Processing
330	Issue Processing
340	Transportation Activities
Other Services	
320	Receipt Processing
330	Issue Processing
340	Transportation Activities
RPM Expense < $25,000	
931 (excluding 931.90)	Maintenance and Repair of Utilities and Other
RPM Expense > $25,000	
932 (excluding 932.90)	Major Repair of Utilities and Other Real Property
Security	
953	Security
Snow and Ice Removal	
937.50	Snow and Ice Removal
Utilities	
935	Operations of Utilities
320	Receipt Processing
330	Issue Processing
340	Transportation Activities

COST ELEMENT TOPIC	ACCOUNT CODE TITLE
Warehousing	
948.31	Installation of Equipment Under $25,000
948.51	Installation of Equipment Under $25,000
320	Receipt Processing
330	Issue Processing
340	Transportation Activities
359	Warehousing Equipment

OBJECT CLASS CODES

Direct cost account codes (CAC) 320 (Receipt Processing), 330 (Issue Processing), and 340 (Transportation Activities), were reviewed using the object class codes (OCC) that were identified as infrastructure related. These OCCs were identified following discussions with key region personnel and review of the object class code listing.

Infrastructure Topic	Object Class Code
Commercial Lease Expense	2310s
Computer, Data Processing, & Communications	2550s (excluding 2553-2555, 2558) 2560s (excluding 2564, 2565, 2568) 2320s (excluding 2323)
Custodial	2529, 2576
Garbage Disposal	2577
Motor Vehicle Operations	2610s
Other Maintenance	2511-2514 2521-2522 2575, 2578
Other Services	2515-2516, 2519 2526-2528
Security	2571
Utilities	2330s
Warehousing	3000s (excluding 3110s)

FIXED/VARIABLE AND BIN/BULK COST ALLOCATION METHODOLOGIES

The following is a compilation of the cost account codes (CAC) used in the infrastructure cost analysis and estimate. They are grouped under the cost element to which they apply. Each CAC includes an allocation methodology, description of the costs, and explanation for fixed, variable, bin and/or bulk designations. The methodologies are based upon discussions with both regions. They reflect the character of the CACs as the regions understand them. The regions' positions were ascertained through interviews and discussions held with key region personnel. Furthermore, the CACs and methodologies listed below have been reviewed and approved by the region headquarters.

CAC 911 and all 320s through 340s should be analyzed on an individual basis to identify any infrastructure costs captured by those accounts. There should be a minimum of infrastructure costs coded to these CACs. The objective was to identify these infrastructure costs in the interest of presenting the clearest and most accurate synopsis of infrastructure costs at the depot level. Although these codes may be listed under a cost element, this does not imply that infrastructure costs have been identified for that cost element. Rather the implication is that these cost elements should be inspected for such costs.

It should be noted that the operable length of time for this study is assumed to be one year. Costs designated as fixed costs are considered to be fixed only for the span of one year. Beyond one year, such costs may become variable. Such designation, as a fixed or variable cost, can be affected by Inter-Service Support Agreements, depot specific policies, DLA policy changes, and the study's time period.

COMMERCIAL LEASE EXPENSE

937.60 - OTHER ENGINEERING SUPPORT, RENTALS

Allocation Methodology: Fixed, Bin/Bulk

Description: These include non-labor obligations for rental leases and easements for real property not otherwise identifiable. This calculation does not include obligations related to the equivalent of DoD space use.

Reason Fixed: Based upon the current analysis, all commercial leases identified under this cost account code have been determined to be fixed costs over the scope of this project. The rental agreements are entered into for a specific length of time and have fixed costs associated with them; they are not based upon a variable cost driver. This does not preclude the possibility that a depot might enter into a lease agreement with a variable cost. In such cases, the rental agreement is considered a variable cost, unless it is determined that the cost of the lease will remain stable over the time period in question.

Reason Bin/Bulk: These costs must be analyzed on an individual basis as to whether they should be bin or bulk costs. Unless specifically identified as either a bin or bulk cost, 937.60 should be allocated on the basis of Net Covered Square Footage.

985.51 - ISSA OBLIGATIONS FOR MAINTENANCE AND REPAIR OF UTILITIES AND OTHER REAL PROPERTY

Allocation Methodology: Fixed, Bin/Bulk

Description: This is an ISSA cost code which may contain rental agreements for real property.

Reason Fixed: Based upon the current analysis, all commercial leases identified under this cost account code have been determined to be fixed costs over the scope of this project. The rental agreements are entered into for a specific length of time and have fixed costs associated with them; they are not based upon a variable cost driver. This does not preclude the possibility that a depot might enter into a lease agreement with a variable cost. In such cases, the rental agreement is considered a variable cost, unless it is determined that the cost of the lease will remain stable over the time period in question.

Reason Bin/Bulk: These costs must be analyzed on an individual basis as to whether they should be bin or bulk costs. Unless specifically identified as either a bin or bulk cost, 985.51 should be allocated on the basis of Net Covered Square Footage.

320 through 340 - DIRECT COST ACCOUNT CODES

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: These CACs are listed as possible areas where Commercial Lease costs may be located. The fixed or variable costs are determined upon the review of final BRAC certified obligation data. Allocation of Bin/Bulk will then be determined based on the new data.

COMPUTER, DATA PROCESSING, COMMUNICATIONS

961 - ADP SYSTEMS MANAGEMENT

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost account includes the costs in support of ADP systems. ADP systems are considered an integral system to the warehouse and have thus been included in our analysis.

Reason Fixed: These obligations are incurred for indirect labor costs. The regions believe that short term costs will not be affected by workload fluctuations. For this study, short term is considered to be equivalent to one year (as stated above).

Reason Bin/Bulk: These costs are incurred in support of all warehouse operations and should be allocated upon a workload basis. The ADP systems workload breakdown is directly related to the actual workload breakdown between bin, bulk and hazardous.

962 - DATA PROCESSING OPERATIONS

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost account code includes those costs associated with ADP processing and utilization. These costs are considered to be important support for the efficient operation of the warehouse.

Reason Fixed: These obligations are incurred for indirect support costs. The regions believe that such costs will remain unaffected by short term workload fluctuations. For this study, short term is considered to be equivalent to one year (as stated above).

Reason Bin/Bulk: Although the costs remain fixed and are not affected by workload fluctuations, the workload lines breakdown will determine the effort expended for processing the bin and bulk data. Therefore, this cost should be allocated based on workload breakdown.

963 - DATA SYSTEMS TRAINING

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost account code includes those costs associated with the training of employees. The cost is included in infrastructure because it is considered to be a mandatory cost in maintaining the infrastructure.

Reason Fixed: These obligations are incurred for indirect support costs. The regions believe that such costs will remain unaffected by short term workload fluctuations. For this study, short term is considered to be equivalent to one year (as stated above).

Reason Bin/Bulk: Although the costs remain fixed and are not affected by workload fluctuations, the workload lines breakdown will determine the effort expended for processing the bin and bulk data. Therefore, this cost should be allocated based on workload breakdown.

971 - ADMINISTRATION AND SUPPORT

Allocation Methodology: Fixed, Bin/Bulk

Description: Administration and support of telecommunication services.

Reason Fixed: These obligations are incurred for indirect support costs. The regions believe that such costs will remain unaffected by short term workload fluctuations. For this study, short term is considered to be equivalent to one year (as stated above).

Reason Bin/Bulk: Although the costs remain fixed and are not affected by workload fluctuations, the workload lines breakdown will determine the effort expended for processing the bin and bulk data. Therefore, this cost should be allocated based on workload breakdown.

972 - TELEPHONE

Allocation Methodology: Fixed, Bin/Bulk

Description: Installation, operation and maintenance of telephone lines.

Reason Fixed: These obligations are incurred for indirect support costs. The regions believe that such costs will remain unaffected by short term workload fluctuations. For this study, short term is considered to be equivalent to one year (as stated above).

Reason Bin/Bulk: Although the costs remain fixed and are not affected by workload fluctuations, the workload lines breakdown will determine the effort expended for processing the bin and bulk data. Therefore, this cost should be allocated based on workload breakdown.

973 - LONG DISTANCE TELECOMMUNICATIONS SERVICE

Allocation Methodology: Fixed, Bin/Bulk

Description: Leased full and measured time WATS trunks and telephone toll charges as billed by the commercial telephone company, and inter-city FTS.

Reason Fixed: This is the cost of data transmission. According to the regions, the length of data transmission is essentially unaffected by workload fluctuations. Thus, workload fluctuations will have no impact upon these costs.

Reason Bin/Bulk: The allocation of this cost will be based upon the bin/bulk workload breakdown. This type of allocation appears to be the most appropriate determination of work associated with this cost code.

974 - DEFENSE COMMUNICATIONS SYSTEM

Allocation Methodology: Fixed, Bin/Bulk

Description: Non-labor obligations for AUTOVON.

Reason Fixed: The regions believe that this cost will not be affected by workload fluctuations. The cost will remain stable from month to month.

Reason Bin/Bulk: The allocation of this cost will be based upon the workload breakdown. The regions believe this type of allocation to be the most appropriate determination of work associated with this cost code.

976 - NARRATIVE/DATA MESSAGE SERVICES AND OTHER MISCELLANEOUS SERVICES

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost account captures depot obligations associated with the support, operation, and maintenance of communication lines.

Reason Fixed: These obligations are incurred for indirect support costs. The regions believe that such costs will remain unaffected by workload fluctuations in the short term. In the context of this study the short term is considered to be equivalent to one year (as stated above).

Reason Bin/Bulk: Although the costs remain fixed and are not affected by workload fluctuations, the workload lines breakdown will determine the effort expended for processing the bin and bulk data. Therefore, this cost is to be allocated based upon the workload breakdown.

985.80 - ISSA PAYMENTS MADE FOR DATA SYSTEMS AND TELECOMMUNICATIONS SERVICES

Allocation Methodology: Fixed, Bin/Bulk

Description: The costs captured herein cover the services as described in CACs P960 and P970.

Reason Fixed: These obligations are incurred for indirect support costs. The regions believe that such costs will remain unaffected by workload fluctuations in the short term. In the context of this study the short term is considered to be equivalent to one year (as stated above).

Reason Bin/Bulk: Although the costs remain fixed and are not affected by workload fluctuations, the workload lines breakdown will determine the effort expended for processing the bin and bulk data. Therefore, this cost is to be allocated based upon the workload breakdown.

CUSTODIAL SERVICES

937.20 - CUSTODIAL SERVICES

Allocation Methodology: Fixed, Bin/Bulk

Description: Obligations incurred for janitorial services other than cleanup of work areas in shops and warehouses.

Reason Fixed: The obligations incurred are predicated upon a contract with a fixed charge assessed on a periodic basis. Although the cost may change upon renewal of the contract, the costs are considered to be fixed and unaffected by workload over the period of one year.

Reason Bin/Bulk: The obligations should be allocated on the basis of Net Covered Square Footage. The reason for this is that the contractual agreements entered into for custodial services tend to assess Net Covered Square Footage as a basis for cost estimation. Additionally, it is assumed that the amount of custodial services increases as a facility's Net Covered Square Footage increases.

985.57 - ISSA PAYMENTS MADE FOR CUSTODIAL SERVICES

Allocation Methodology: Fixed, Bin/Bulk

Description: Obligations incurred for janitorial services other than cleanup of work areas in shops and warehouses.

Reason Fixed: The obligations incurred are predicated upon a contract with a fixed charge assessed on a periodic basis. Although the cost may change upon renewal of the contract, the costs are considered to be fixed and unaffected by workload over the period of one year.

Reason Bin/Bulk: The obligations should be allocated on the basis of Net Covered Square Footage. The reason for this is that the contractual agreements entered into for custodial services tend to assess Net Covered Square Footage as a basis for cost estimation. Additionally, it is assumed that the amount of custodial services increases as a facility's Net Covered Square Footage increases.

ENTOMOLOGY/PEST AND RODENT CONTROL

937.30 - ENTOMOLOGY SERVICES

Allocation Methodology: Fixed, Bin/Bulk

Description: Labor and non-labor obligations incurred for control measures directed against fungi, insects, rodents, and other pests. Excludes treatment of mission stock for infestation and pest control.

Reason Fixed: The costs associated with this cost account code are incurred irrespective of the workload. They may be incurred on a periodic or on an as needed basis, but they will not be affected by workload fluctuations.

Reason Bin/Bulk: All areas of the depots receive benefits from the cost incurred in this cost account code. Therefore, the obligations will be allocated on a Net Covered Square Footage basis.

985.57 - ISSA PAYMENTS MADE FOR ENTOMOLOGY SERVICES

Allocation Methodology: Fixed, Bin/Bulk

Description: Obligations incurred through an ISSA for labor and non-labor obligations incurred for control measures directed against fungi, insects, rodents, and other pests. Excludes treatment of mission stock for infestation and pest control.

Reason Fixed: The costs associated with this cost account code are incurred irrespective of the workload. They may be incurred through an ISSA on a periodic or on an as needed basis, but they will not be affected by any workload fluctuations.

Reason Bin/Bulk: All areas of the depots receive benefits from the cost incurred in this cost account code. Therefore, the obligations will be allocated on a Net Covered Square Footage basis.

ENVIRONMENTAL COMPLIANCE AND PROTECTION PROGRAM

923 - ENVIRONMENTAL COMPLIANCE & PROTECTION PROGRAM (.01, .02 and .04)

Allocation Methodology: Fixed, Bin/Bulk

Description: These costs are associated with environmental compliance in the areas of air quality regulations (.01), water quality regulations (.02) and other environmental regulations (.04). Compliance with solid and hazardous waste regulations (.03) were excluded in this study due to the omission of all hazardous waste costs as were compliance training costs (.05). Furthermore, one time environmental cleanup costs will not be included. These non-recurring costs, although they are a cost to the depot, are considered beyond the scope of infrastructure costs.

Reason Fixed: These are costs associated with current regulations compliance and are a recurring cost to the depot operations. They involve the continuous cost of monitoring environmental compliance and meeting the requirements of regulations. These costs are considered to be independent of workload fluctuations.

Reason Bin/Bulk: The costs incurred in this cost account code benefit the entire depot. Therefore, they are allocated on a Net Covered Square Footage basis to both bin and bulk areas.

985.40 - ISSA PAYMENTS MADE FOR INSTALLATION SERVICES AND ENVIRONMENTAL PROTECTION

Allocation Methodology: Fixed, Bin/Bulk

Description: These are the costs as described in cost account code 923 which are incurred through an ISSA.

Reason Fixed: These are costs associated with current regulations compliance and are a recurring cost to the depot operations. They involve the continuous cost of monitoring environmental compliance and meeting the requirements of regulations. These costs are considered to be independent of workload fluctuations.

Reason Bin/Bulk: The costs incurred in this cost account code benefit the entire depot. Therefore, they are allocated on a Net Covered Square Footage basis to both bin and bulk areas.

FIRE PROTECTION

937.10 - FIRE PROTECTION

Allocation Methodology: Fixed, Bin/Bulk

Description: Operation of the fire prevention and protection program for the installation.

Reason Fixed: These costs are generally incurred periodically and are charged on a flat rate basis. They are incurred irrespective of any workload fluctuations.

Reason Bin/Bulk: Because the costs incurred benefit the entire depot, they should be allocated to all areas. The allocation methodology chosen was Net Covered Square Footage.

985.57 - ISSA PAYMENTS FOR OTHER ENGINEERING SERVICES

Allocation Methodology: Fixed, Bin/Bulk

Description: These are costs as described in CAC 937.10 which are incurred through an ISSA.

Reason Fixed: These costs are incurred through an ISSA and charged on a flat rate periodic basis. They are incurred irrespective of workload fluctuations.

Reason Bin/Bulk: Because the costs incurred benefit the entire depot, they should be allocated to all areas. The allocation methodology chosen was Net Covered Square Footage.

GARBAGE DISPOSAL

937.03 - REFUSE COLLECTION AND DISPOSAL

Allocation Methodology: Variable, Bin/Bulk

Description: The collection and disposal of refuse by operation of incinerators, dumps, and sanitary fills.

Reason Variable: Refuse collection costs are assessed on the basis of weight and volume. The assumption is that the volume of refuse is directly related to workload levels. As workload increases, the amount of refuse will increase. Likewise, as workload decreases, refuse amounts will decrease.

The refuse collection contracts for each depot were reviewed to determine billing methodologies. The contracts establish periodic billing rates based upon an estimated workload. These estimated billing rates are not fixed, rather they may vary in accordance with any workload fluctuations which occur.

Reason Bin/Bulk: The cost has been allocated based on workload. The assumption is the amount of garbage created by a facility is directly related to the workload processed by that facility.

985.57 - ISSA PAYMENTS FOR OTHER ENGINEERING SUPPORT

Allocation Methodology: Variable, Bin/Bulk

Description: The collection and disposal of refuse by operation of incinerators, dumps, and sanitary fills.

Reason Variable: Refuse collection costs are assessed on the basis of weight and volume. The assumption is that the volume of refuse is directly related to workload levels. As workload increases, the amount of refuse will increase. Likewise, as workload decreases, refuse amounts will decrease.

Reason Bin/Bulk: The cost has been allocated based on workload. The assumption is the amount of garbage created by a facility is directly related to the workload processed by that facility.

320 through 340 - DIRECT COST ACCOUNT CODES

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: These CACs are listed as possible areas where Refuse Collection costs may be located. The fixed or variable costs are determined upon the review of final BRAC certified obligation data. Allocation of Bin/Bulk will then be determined based on the new data.

GROUNDS MAINTENANCE

931.90 - RPM<$25,000 FOR LAND (GROUNDS)

Allocation Methodology: Fixed, Bin/Bulk

Description: Improved, semi-improved and unimproved grounds maintenance.

Reason Fixed: Although some fluctuation may occur for these costs, they are considered relatively stable and independent of workload fluctuations.

Reason Bin/Bulk: Because these costs are incurred for grounds enhancement, they will be allocated to all areas based on Net Covered Square Footage.

932.90 - RPM>$25,000 FOR LAND (GROUNDS)

Allocation Methodology: Fixed, Bin/Bulk

Description: Improved, semi-improved and unimproved grounds maintenance.

Reason Fixed: Although some fluctuation may occur for these costs, they are considered relatively stable and independent of workload fluctuations.

Reason Bin/Bulk: Because these costs are incurred for grounds enhancement, they will be allocated to all areas based on Net Covered Square Footage.

937.70 - OTHER ENGINEERING SUPPORT FOR OTHER SERVICES

Allocation Methodology: Fixed, Bin/Bulk

Description: Other engineering support services, such as erection, removal, and storage of snow fences, sand removal resulting from storms, etc. These costs are considered to be grounds maintenance.

Reason Fixed: Although some fluctuation may occur for these costs, they are considered relatively stable and independent of workload fluctuations.

Reason Bin/Bulk: Because these costs are incurred for grounds enhancement, they will be allocated to all areas based on Net Covered Square Footage.

MATERIEL HANDLING EQUIPMENT

944 - MATERIEL HANDLING EQUIPMENT

Allocation Methodology: Variable, Bin/Bulk

Description: Maintenance, repair, overhaul, and modification of powered Materiel Handling Equipment (MHE) components and accessories. Prior to April 1, 1994, all MHE maintenance costs were split between 944.01 and .02. The .01 was used for corrective maintenance and .02 for preventive. Due to an April 1,1994 Cost Account Code change enacted by DLA HQ, these costs are now being combined in 944.01.

Reason Variable: It is assumed that usage of this equipment is directly related to workload. As workload increases, the usage of this equipment will increase accordingly. As workload decreases, usage will decrease. Maintenance costs are expected to be directly related to usage, including preventive maintenance costs. It is assumed that the preventive maintenance schedules will be accelerated under times of greater workload.

Reason Bin/Bulk: This CAC must be analyzed on a depot by depot basis. It is assumed that although MHE is used primarily in the Bulk designated warehouses/areas, significant MHE usage occurs in the Bin designated warehouses/areas. To reflect both bulk and bin costs in this cost element for this CAC, it was necessary to develop an allocation methodology reflective of actual MHE run time in the respective bin/bulk areas. The methodology agreed upon was to obtain MHE population breakdowns by location from the depots. Therefore, all

MHE costs could be broken down into bin and bulk. The breakdown percentage was then applied to the costs in this CAC.

911 - All MHE maintenance costs appearing in CAC 911 will be handled like CAC 944.

MECHANIZED MATERIEL HANDLING SYSTEMS

943 - MECHANIZED SYSTEMS MAINTENANCE

Allocation Methodology: Variable, Bin

Description: Maintenance, repair, overhaul, and modification of equipment components of mechanized materiel handling systems (MMHS). Prior to April 1, 1994, all MMHS maintenance costs were split between 943.01 and .02. The .01 was used for corrective maintenance and .02 for preventive. Due to April 1,1994, Cost Account Code changes enacted by DLA HQ, these costs are now being combined in 944.01.

Reason Variable: Both regions are in agreement that corrective costs are influenced by bin workload adjustments. The assumption is that higher workloads result in more frequent and costly corrective costs. With respect to preventive maintenance, the assumption is that maintenance schedules would be accelerated or decelerated in response to an increase or decrease in bin workload.

The working assumption is although preventive maintenance is scheduled, this schedule may be adjusted in response to workload fluctuations. These adjustments suggest that preventive costs are variable costs.

Reason Bin: These systems are located in bin stocked warehouses and are intended to process bin workload only.

911 - Any MMHS maintenance costs incurred under CAC 911 will be handled like CAC 943.

MOTOR VEHICLE OPERATIONS

929 - MOTOR VEHICLE OPERATIONS

Allocation Methodology: Variable, Bin/Bulk

Description: Costs include GSA leased vehicles and commercially leased vehicles, which encompasses trucks and passenger carrying vehicles. The costs included are those which can not be identified to a specific project.

Reason Variable: Based upon discussions with region personnel, the costs recorded here are directly impacted by workload adjustments. The assumption is as workload increases, transportation demands will increase.

Reason Bin/Bulk: These costs are incurred in the fulfillment of both bin and bulk activities and should be allocated to both. Because these costs are workload sensitive, they should be allocated on the basis of workload breakdown.

942 - AUTOMOTIVE VEHICLE MAINTENANCE

Allocation Methodology: Variable, Bin/Bulk

Description: These costs include the maintenance, repair, overhaul, and modification of general and special purpose vehicles, components, and accessories. These costs are similar to the costs recorded in CAC 943 and 944 since they both include preventive and corrective maintenance.

Reason Variable: Based upon the assumption that increased workload requires increased vehicle operation, the increased operation of automotive vehicles will result in increased preventive and corrective maintenance costs.

Reason Bin/Bulk: These costs are incurred by bin and bulk activities and should be allocated to both. Because these costs are workload sensitive, they should be allocated on the basis of the workload breakdown.

985.40 - ISSA PAYMENTS MADE FOR AUTOMOTIVE VEHICLE MAINTENANCE

Allocation Methodology: Variable, Bin/Bulk

Description: These costs include the maintenance, repair, overhaul, and modification of general and special purpose vehicles, components, and accessories. These costs are similar to the costs recorded in CAC 942.

Reason Variable: Based upon the assumption that increased workload requires increased vehicle operation, the increased operation of automotive vehicles will result in increased preventive and corrective maintenance costs.

Reason Bin/Bulk: These costs are incurred by bin and bulk activities and should be allocated to both. Because these costs are workload sensitive, they should be allocated on the basis of the workload breakdown.

911 - These costs are to be handled in the same manner as CAC 942.

OTHER MAINTENANCE

936 - MINOR CONSTRUCTION

Allocation Methodology: Fixed, Bin/Bulk

Description: These costs include alterations and minor construction projects.

Reason Fixed: These costs are considered to be fixed. Although they may vary slightly from year to year, the most important driver of this cost is the current condition of the facilities. Workload fluctuations should have little impact upon this cost in the short term (about one year, as described in opening paragraph).

Reason Bin/Bulk: This cost is allocated to bin/bulk based on net covered square footage for each depot site. The assumption is that a facility's size will affect the amount of maintenance and other administrative activities required to maintain its operability.

938 - MANAGEMENT ADMINISTRATION AND OVERHEAD

Allocation Methodology: Fixed, Bin/Bulk

Description: Costs include management administration and overhead maintenance, master engineering, and mapping, whether performed in house or by contract.

Reason Fixed: These costs are incurred through a staff comprised of full time employees. The regions agreed that such staffing would not be affected by short term workload fluctuations. Thus, these costs are considered fixed.

Reason Bin/Bulk: This cost is allocated to bin/bulk based on net covered square footage for each depot site. The assumption is that a facility's size will affect the amount of maintenance and other administrative activities required to maintain its operability.

939 - MANAGEMENT ADMINISTRATION AND OVERHEAD FOR OPERATIONS AND UTILITIES, OTHER ENGINEERING SUPPORT, AND OPERATION AND MAINTENANCE FACILITIES TRAINING

Allocation Methodology: Fixed, Bin/Bulk

Description: These costs provide general management supervision and administration activities whether in-house or by contract.

Reason Fixed: These costs are incurred through a staff comprised of full time employees. The regions agreed that such staffing would not be affected by short term workload fluctuations. Thus, these costs are considered fixed. If they are incurred through contract, it is assumed that the cost of the contract will be fixed.

Reason Bin/Bulk: This cost is allocated to bin/bulk based on net covered square footage for each depot site. The assumption is that a facility's size will affect the amount of maintenance and other administrative activities required to maintain its operability.

941 - ADMINISTRATION AND SUPPORT

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: Costs incurred for supervision and administration of equipment maintenance functions.

Reason Fixed/Variable: These costs are incurred through a staff comprised of full time employees. In the East region, such staffing would not be affected by short term workload fluctuations. Thus, these costs are considered fixed. If they are incurred through contract, it is assumed that the cost of the contract will be fixed.

In the West region, this CAC includes both fixed and variable costs. The regional difference lies in the interpretation of the CAC definition. The West has included costs which the East interprets as CAC 942 costs. These costs are variable costs. There is regional agreement over which costs are considered fixed, despite the difference concerning the variable cost inclusion.

Reason Bin/Bulk: This cost is allocated to bin/bulk based on net covered square footage for each depot site. The assumption is that a facility's size will affect the amount of maintenance and other administrative activities required to maintain its operability.

946 - OTHER STATION OPERATING EQUIPMENT MAINTENANCE

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: Prior to April 1, 1994, all CAC 946 costs were split between 946.01 and .02. The .01 was used for corrective maintenance and .02 for preventive. Due to April 1,1994, Cost Account Code changes enacted by DLA HQ, these costs are now being combined in 946.01. Furthermore, CAC 945 was eliminated and combined with CAC 946. Costs formerly belonging to CAC 945, office furniture and equipment, will not be included in infrastructure costs.

Reason Fixed or Variable: The regions agree that this CAC includes equipment costs that require overhaul and modification in accordance with workload volume similar to MHE. An example is banding equipment.

Reason Bin/Bulk: The allocation of this cost to bin or bulk depends on the workload breakdown. The regions believe this will most accurately estimate the costs for each mission.

947 - OPERATING EQUIPMENT MAINTENANCE TRAINING

Allocation Methodology: Fixed, Bin/Bulk

Description: Costs incurred for training are considered mandatory or are identified as employee development. The training includes technical courses which are required for specific job series.

Reason Fixed: These costs are incurred by a staff comprised of full time employees. Because this staff consists of full time employees, it is assumed that such teams would not be affected by workload fluctuations in the short term. Thus, these costs are considered fixed.

Reason Bin/Bulk: This cost is allocated to bin/bulk based on net covered square footage for each depot site. The assumption is that a facility's size will affect the amount of maintenance and other administrative activities required to maintain its operability. Larger facilities will require more equipment which would lead to increased maintenance training.

985.56, 985.59 and 985.60 - ISSA PAYMENTS MADE FOR OPERATING EQUIPMENT MAINTENANCE

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: These costs codes include ISSA payments to be handled in the same manner as CAC 941, 947.

Reason Fixed/Variable: These costs are subject to contractual requirements for billing. These costs may be based on either a FY94 fixed or variable cost charged on an as needed basis.

Reason Bin/Bulk: This cost is allocated to bin/bulk based on net covered square footage for each depot site. The assumption is that a facility's size will affect the amount of maintenance and other administrative activities required to maintain its operability.

320 through 340 - DIRECT COST ACCOUNT CODES

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: These CACs are listed as possible areas where Other Maintenance costs may be located. The fixed or variable costs are determined upon the review of final BRAC certified obligation data. Allocation of Bin/Bulk will then be determined based on the new data.

911 - Any Other Maintenance costs in this CAC will be handled as fixed costs and allocated on the basis of Net Covered Square Footage.

OTHER SERVICES

985.57 - ISSA PAYMENTS FOR OTHER ENGINEERING SUPPORT

Allocation Methodology: Fixed/Variable, Bin/Bulk (Depending upon the ISSA)

Description: These costs are found elsewhere for the 937 CAC to include Grounds Maintenance.

Reason Fixed/Variable: This determination is dependent upon the stipulations of the particular ISSA in question.

Reason Bin/Bulk: This cost is allocated based on net covered square footage for each depot site to include both Bin and Bulk warehouses.

985.90 - SUPPORT PROVIDED BY OTHER THAN P900

Allocation Methodology: Fixed/Variable, Bin/Bulk (Depending upon the ISSA)

Description: These costs include various cost codes other than P900's. Allocation for fixed and variable costs are determined on an individual basis.

Reason Fixed/Variable: This determination is dependent upon the stipulations of the particular ISSA in question.

Reason Bin/Bulk: This cost is allocated based on net covered square footage for each depot site.

320 through 340 - DIRECT COST ACCOUNT CODES

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: These CACs are listed as possible areas where Other Service costs may be located. The fixed or variable costs are determined upon the review of final BRAC certified obligation data. Allocation of Bin/Bulk will then be determined based on the new data.

RPM EXPENSE < $25,000

931 - RPM EXPENSE < $25,000 (EXCLUDING 931.90)

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost code includes the maintenance and repair of utilities and other real property including utility systems, buildings, installed equipment, surfaced areas, railroads, etc.

Reason Fixed: The regions consider these costs to be fixed based upon the assumption that year to year variances will balance out over the long run. Any short term workload fluctuations will not bear any significant impact upon these costs.

Reason Bin/Bulk: These costs are allocated based on net covered square footage for each depot site. The regions felt that although larger facilities would require more maintenance, the maintenance cost per square foot would be standard across all sizes of facilities.

985.51 - ISSA PAYMENTS FOR MAINTENANCE AND REPAIR OF UTILITIES AND OTHER REAL PROPERTY

Allocation Methodology: Fixed, Bin/Bulk

Description: These costs are ISSA payments for Maintenance and Repair of Utilities and Other Real Property < $25,000.

Reason Fixed: The costs incurred in this account code have been based on square footage, whereby the depot is billed a fixed amount regardless of throughput increase or workload change during the course of the year.

Reason Bin/Bulk: These costs are allocated based on net covered square footage for each depot site. The regions felt that although larger facilities would require more maintenance, the maintenance cost per square foot would be standard across all sizes of facilities.

911 - All RPM < $25,00 costs found in this CAC will be handled like CAC 931.

RPM EXPENSE > $25,000

932 - RPM EXPENSE > $25,000 (EXCLUDING 932.90)

Allocation Methodology: Fixed, Bin/Bulk

Description: Costs include the major repair and maintenance of utilities systems and other real properties including all buildings, installed equipment, grounds, and projects costing > $25,000.

Reason Fixed: The regions consider these costs to be fixed based upon the assumption that year to year variances will balance out over the long run. Any short term workload fluctuations will not bear any significant impact upon these costs.

Reason Bin/Bulk: These costs are allocated based on net covered square footage for each depot site. The regions felt that although larger facilities would require more maintenance, the maintenance cost per square foot would be standard across all sizes of facilities.

985.52 - ISSA COSTS PERTAINING TO RPM > $25,000

Allocation Methodology: Fixed, Bin/Bulk based on project

Description: These costs are ISSA payments for Maintenance and Repair of Utilities and Other Real Property > $25,000. These costs codes include ISSA payments to be handled in the same manner as CAC 932.

Reason Fixed: The regions consider these costs to be fixed based upon the assumption that year to year variances will balance out over the long run. Any short term workload fluctuations will not bear any significant impact upon these costs.

Reason Bin/Bulk: These costs are allocated based on net covered square footage for each depot site. The regions felt that although larger facilities would require more maintenance, the maintenance cost per square foot would be standard across all sizes of facilities.

SECURITY

953 - SECURITY

Allocation Methodology: Fixed, Bin/Bulk

Description: Costs include law enforcement, criminal investigation, physical security, traffic control, and protection of property from loss or damage.

Reason Fixed: The regions believe that the security costs are fixed. This is based upon the assumption that the costs are incurred through a contractual agreement whose basis for billing will remain static and unaffected by workload changes in the short term.

Reason Bin/Bulk: All facilities receive security services. These costs may be assigned based upon either size in square footage or personnel assigned. Depots receiving services based upon personnel can have their costs allocated on a Net Covered Square Footage spread. This allocation is based upon the assumption that the number of personnel assigned to a facility is directly related to that facility's size.

985.70 - ISSA PAYMENTS PROVIDED FOR ADMINISTRATIVE SUPPORT FOR SECURITY

Allocation Methodology: Fixed, Bin/Bulk

Description: These costs codes include ISSA payments to be handled in the same manner as CAC 953.

Reason Fixed: The regions believe that the security costs are fixed. This is based upon the assumption that the costs are incurred through a contractual agreement whose basis for charging purposes will remain static and unaffected by workload changes in the short term.

Reason Bin/Bulk: All facilities receive security services. These costs may be assigned based upon either size in square footage or personnel assigned. Depots receiving services based upon personnel can have their costs allocated on a Net Covered Square Footage spread. This allocation is based upon the assumption that the number of personnel assigned to a facility is directly related to that facility's size.

911 - All Security costs found in this CAC will be handled like CAC 953.

SNOW AND ICE REMOVAL

937.50 - SNOW AND ICE REMOVAL

Allocation Methodology: Fixed, Bin/Bulk

Description: These costs include the thawing, removal, and care of snow and ice.

Reason Fixed: Although these costs are variable on an annual basis, they will not be affected by workload fluctuations. They are designated fixed costs with respect to workload only.

Reason Bin/Bulk: All facilities receive benefits from the costs incurred in this cost account code. For this reason they are allocated to bin/bulk based upon Net Covered Square Footage.

985.57 - ISSA PAYMENTS PERTAINING TO SNOW AND ICE REMOVAL

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost code includes ISSA payments which are to be handled like those in CAC 937.50.

Reason Fixed: Although these costs are variable on an annual basis, they will not be affected by workload fluctuations. They are designated fixed costs with respect to workload only.

Reason Bin/Bulk: All facilities receive benefits from the costs incurred in this cost account code. For this reason they are allocated to bin/bulk based upon Net Covered Square Footage.

UTILITIES

935 - UTILITIES

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost account includes the procurement and distribution of utilities services.

Reason Fixed: Utilities are charged based upon usage. But, according to the regions, the consumption of such services by depots remains stable regardless of any workload fluctuations. This is due to the fact that the depots are maintained in a continuously operable state. Furthermore, the utility charges may be assessed through an ISSA which bills a flat monthly rate irrespective of short term usage fluctuations.

Reason Bin/Bulk: The costs are to be allocated based upon the Net Covered Square Footage breakdown. The assumption here is that utilities consumption occurs at a constant rate per square foot through all facilities. Thus the cost can be allocated on this basis.

985.55 - ISSA PAYMENTS FOR OPERATION OF UTILITIES

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost account holds all ISSA costs which are Utilities related and subject to the same rationale as above. It is a fixed cost based on the parameters of the contract which are charged based on Net Covered Square Footage.

Reason Fixed: Utilities are charged based upon usage. But, according to the regions, the consumption of such services by depots remains stable regardless of any workload fluctuations. This is due to the fact that the depots are maintained in a continuously operable state. Furthermore, the utility charges assessed through an ISSA may be assessed in a flat monthly rate irrespective of short term usage fluctuations.

Reason Bin/Bulk: The costs are to be allocated based upon the Net Covered Square Footage breakdown. The assumption here is that utilities consumption occurs at a constant rate per square foot through all facilities. Thus the cost can be allocated on this basis.

320 through 340 - DIRECT COST ACCOUNT CODES

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: We have listed these as possible areas where Utilities costs may be located. The fixed or variable costs are determined upon the review of final BRAC certified obligation data. Allocation of Bin/Bulk will then be determined based on the new data.

WAREHOUSING

948.51 - INSTALLATION OF EQUIPMENT UNDER $25,000

Allocation Methodology: Fixed, Bin/Bulk

Description: This cost account includes costs for the installation of equipment under $25,000.

Reason Fixed: The regions consider these costs to be fixed based upon the assumption that year to year variances will balance out over the long run. Any short term workload fluctuations will not bear any significant impact upon these costs.

Reason Bin/Bulk: This cost is allocated on a Net Covered Square Footage basis. The assumption is that the cost per square foot will remain constant throughout the depot.

320 through 340 - DIRECT COST ACCOUNT CODES

Allocation Methodology: Fixed/Variable, Bin/Bulk

Description: We have listed these as possible areas where Warehousing costs may be located. The fixed or variable costs are determined upon the review of final BRAC certified obligation data. Allocation of Bin/Bulk will then be determined based on the new data.

OPERATIONAL REIMBURSEMENTS EARNED

All obligations from the certified BRAC data coded to object class code (OCC) 0022 have been excluded from the obligations total on the infrastructure cost model. According to DLA CAAJ and region personnel, these obligations are captured in other OCCs and thus would be double counted if they were included in the infrastructure analysis.

SAN JOAQUIN EXPLANATIONS

The following are items from the DDJC cost model that require additional explanation. All explanations are based on discussions with HQ DDRW personnel.

Other Maintenance

941.01 - Of the total amount of $838,112 in 941.01, approximately $192,000 represents administration and support functions which are considered a fixed cost. The remainder of $646,112 represents vehicle and other maintenance costs which are considered a variable cost based on total workload. An adjustment has been made to reflect the fixed and variable portions of this cost in the cost model.

Direct Cost Account Codes

Through discussions with HQ DDRW, infrastructure costs for bin and bulk processing were identified in the direct cost account codes (CAC) 320, 330, and 340, based on the object class codes. In the DDJC cost model, these cost are allocated with respect to bin and bulk processing based on HQ DDRW determination.

OGDEN EXPLANATIONS

The following are items from the DDOU cost model that require additional explanation. All explanations are based on discussions with HQ DDRW personnel.

Other Maintenance

941.01 - Of the total amount of $475,440 in 941.01, approximately $206,414 represents administration and support functions which are considered a fixed cost. The remainder of $269,026 represents vehicle and other maintenance costs which are considered a variable cost based on total workload. An adjustment has been made to reflect the fixed and variable portions of this cost in the cost model.

Direct Cost Account Codes

Through discussions with HQ DDRW, infrastructure costs for bin and bulk processing were identified in the direct cost account codes (CAC) 320, 330, and 340, based on the object class codes. In the DDOU cost model, these cost are allocated with respect to bin and bulk processing based on HQ DDRW determination.

SUSQUEHANNA EXPLANATIONS

The following are items from the DDSP cost model that require additional explanation. All explanations are based on discussions with HQ DDRE personnel.

Direct Cost Account Codes

334.01 - The costs recorded for cost account code (CAC) 334.01 are considered infrastructure costs based on the object class code 2521 (Other Maintenance). Through further discussions with HQ DDRE, they determined that the costs in this CAC are based on a contract that will vary with respect to total workload and are considered variable.

340 - object class code 2520 - Costs are classified as Other Services rather than Other Maintenance costs based on region determination.

The fixed or variable allocation method for the direct cost account codes represented in the cost model, is based on region determination. The following cost account codes reflect the April 1994 Cost Accounting Manual definitions for bin and bulk processing. From the definitions listed, the direct mission costs were allocated accordingly:

- CAC 321 = Bin Receipt
- CAC 322 = Bulk Receipt
- CAC 331 = Bin Issue
- CAC 332 = Bulk Issue
- CAC 342 = 50% Bin, 50% Bulk

RICHMOND EXPLANATIONS

The following are items from the DDRV cost model that require additional explanation. All explanations are based on discussions with HQ DDRE personnel.

Custodial Services

937.20 - Of the total amount of $615,898 in 937.20, approximately $341,481 represents custodial services which are considered a fixed cost. The remainder of $274,417, according to HQ DDRE, represents garbage disposal costs which are considered a variable cost based on total workload. An adjustment has been made to reflect the fixed and variable portions of this cost in the cost model.

Garbage Disposal

According to HQ DDRE, Garbage Disposal costs can be found in three CACs:

- CAC 937.02 - Deleted CAC
- CAC 937.20 - Custodial Services (see above)
- CAC 937.40 - Old Garbage Disposal CAC, prior to 1991

Direct Cost Account Codes

340 - object class code 2520 - Costs are classified as Other Services rather than Other Maintenance costs based on region determination.

The fixed or variable allocation method for the direct cost account codes represented in the cost model, is based on region determination. The following cost account codes reflect the April 1994 Cost Accounting Manual definitions for bin and bulk processing. From the definitions listed, the direct mission costs were allocated accordingly:

- CAC 321 = Bin Receipt
- CAC 322 = Bulk Receipt
- CAC 331 = Bin Issue
- CAC 332 = Bulk Issue
- CAC 342 = 50% Bin, 50% Bulk

COLUMBUS EXPLANATIONS

The following are items from the DDCO cost model that require additional explanation. All explanations are based on discussions with HQ DDRE personnel.

Direct Cost Account Codes

332.01 - The costs recorded for cost account code (CAC) 332.01 are considered infrastructure costs based on the object class code 2527 (Other Services). Through further discussions with HQ DDRE, they determined that the costs in this CAC are based on a contract that will vary with respect to total workload and are considered variable.

342.01 - The costs recorded for cost account code (CAC) 342.01 are considered infrastructure cost based on the object class code 2527 (Other Services). Through further discussions with HQ DDRE, they determined that the costs in this CAC are based on a contract that will vary with respect to total workload and are considered variable.

340 - object class code 2520 - Costs are classified as Other Services rather than Other Maintenance costs based on region determination.

The fixed or variable allocation method for the direct cost account codes represented in the cost model, is based on region determination. The following cost account codes reflect the April 1994 Cost Accounting Manual definitions for bin and bulk processing. From the definitions listed, the direct mission costs were allocated accordingly:

- CAC 321 = Bin Receipt
- CAC 322 = Bulk Receipt
- CAC 331 = Bin Issue
- CAC 332 = Bulk Issue
- CAC 341 = 50% Bin, 50% Bulk. This allocation was determined by HQ DDRE.
- CAC 342 = 50% Bin, 50% Bulk

MEMPHIS EXPLANATIONS

The following are items from the DDMT cost model that require additional explanation. All explanations are based on discussions with HQ DDRE personnel.

Direct Cost Account Codes

340 - object class code 2520 - Costs are classified as Other Services rather than Other Maintenance costs based on region determination.

The fixed or variable allocation method for the direct cost account codes represented in the cost model, is based on region determination. The following cost account codes reflect the April 1994 Cost Accounting Manual definitions for bin and bulk processing. From the definitions listed, the direct mission costs were allocated accordingly:

- CAC 321 = Bin Receipt
- CAC 322 = Bulk Receipt
- CAC 331 = Bin Issue
- CAC 332 = Bulk Issue
- CAC 342 = 50% Bin, 50% Bulk

FIGURE 9.2

FY94 ACTUAL WORKLOAD

The following spreadsheet summarizes the FY94 line information and the related percentages for bin, bulk, and hazardous missions for all six depot sites.

		SAN JOAQUIN	SOURCE DOCUMENT	OGDEN	SOURCE DOCUMENT	SUSQUEHANNA	SOURCE DOCUMENT	RICHMOND	SOURCE DOCUMENT	COLUMBUS	SOURCE DOCUMENT	MEMPHIS	SOURCE DOCUMENT
BIN RECEIVING		513,015	S-5-1-1	191,429	S-5-1-2	756,529	S-5-1-3	286,974	S-5-1-4	80,541	S-5-1-5	77,299	S-5-1-6
BIN SHIPPING		1,758,223	S-5-1-1	1,259,521	S-5-1-2	3,182,664	S-5-1-3	1,341,909	S-5-1-4	1,060,768	S-5-1-5	915,677	S-5-1-6
TOTAL BIN	A	2,271,238		1,450,950		3,939,193		1,628,883		1,141,309		992,976	
BULK RECEIVING		147,709	S-5-1-1	118,409	S-5-1-2	238,633	S-5-1-3	47,243	S-5-1-4	58,371	S-5-1-5	74,855	S-5-1-6
BULK SHIPPING		1,002,214	S-5-1-1	504,281	S-5-1-2	1,033,145	S-5-1-3	428,930	S-5-1-4	674,132	S-5-1-5	1,489,788	S-5-1-6
TOTAL BULK	B	1,149,923		622,690		1,271,778		476,173		732,503		1,564,643	
HAZARDOUS RECEIVING		2,089	S-5-1-1	4,019	S-5-1-2	385	S-5-1-3	9,639	S-5-1-4	94	S-5-1-5	3,233	S-5-1-6
HAZARDOUS SHIPPING		25,227	S-5-1-1	62,226	S-5-1-2	4,520	S-5-1-3	151,338	S-5-1-4	3,850	S-5-1-5	82,089	S-5-1-6
TOTAL HAZARDOUS	C	27,316		66,245		4,905		160,977		3,944		85,322	
TOTAL	D	3,448,477		2,139,885		5,215,876		2,266,033		1,877,756		2,642,941	
PERCENTAGE ALLOCATION DETAIL													
% BIN	A/D	65.86%		67.80%		75.53%		71.89%		60.78%		37.57%	
% BULK	B/D	33.35%		29.10%		24.38%		21.01%		39.01%		59.20%	
% HAZARDOUS	C/D	0.79%		3.10%		0.09%		7.10%		0.21%		3.23%	
TOTAL		100%		100%		100%		100%		100%		100%	

FIGURE 9.3

NET COVERED SQUARE FOOTAGE

The following spreadsheet summarizes the net covered square footage and the related percentages for bin, bulk, and hazardous missions at the six depot sites.

		SAN JOAQUIN	SOURCE DOCUMENT	OGDEN	SOURCE DOCUMENT	SUSQUEHANNA	SOURCE DOCUMENT	RICHMOND	SOURCE DOCUMENT	COLUMBUS	SOURCE DOCUMENT	MEMPHIS	SOURCE DOCUMENT
NSF BIN	A	232,000	S-5-2-1	145,000	S-5-2-2	523,000	S-5-2-3	121,000	S-5-2-4	233,000	S-5-2-5	348,113	S-5-2-6
NSF BULK	B	3,104,000	S-5-2-1	1,956,000	S-5-2-2	3,644,000	S-5-2-3	2,020,000	S-5-2-4	2,148,000	S-5-2-5	2,035,659	S-5-2-6
NSF HAZARDOUS	C	61,000	S-5-2-1	213,000	S-5-2-2	0	S-5-2-3	9,000	S-5-2-4	0	S-5-2-5	64,558	S-5-2-6
TOTAL	D	3,397,000		2,314,000		4,167,000		2,150,000		2,381,000		2,448,330	
PERCENTAGE ALLOCATION DETAIL													
% BIN	A/D	6.83%		6.27%		12.55%		5.63%		9.79%		14.22%	
% BULK	B/D	91.37%		84.53%		87.45%		93.95%		90.21%		83.14%	
% HAZARDOUS	C/D	1.80%		9.20%		0%		0.42%		0%		2.64%	
TOTAL		100%		100%		100%		100%		100%		100%	

FIGURE 9.4

MATERIEL HANDLING EQUIPMENT POPULATION

The following spreadsheet summarizes the bin, bulk, and hazardous materiel handling equipment population and related percentages for all six depot sites.

		SAN JOAQUIN	SOURCE DOCUMENT	OGDEN	SOURCE DOCUMENT	SUSQUEHANNA	SOURCE DOCUMENT	RICHMOND	SOURCE DOCUMENT	COLUMBUS	SOURCE DOCUMENT	MEMPHIS	SOURCE DOCUMENT
MHE BIN ITEMS	A	54	S-5-3-1	89	S-5-3-1	248	S-5-4-1	65	S-5-4-1	66	S-5-4-1	66	S-5-4-1
MHE BULK ITEMS	B	655	S-5-3-1	122	S-5-3-1	398	S-5-4-1	170	S-5-4-1	91	S-5-4-1	290	S-5-4-1
MHE HAZARDOUS ITEMS	C	0	N/A	0	N/A	0	S-5-4-1	5	S-5-4-1	0	S-5-4-1	3	S-5-4-1
TOTAL	D	709		211		646		240		157		359	
PERCENTAGE ALLOCATION DETAIL													
% BIN	A/D	7.62%		42.18%		38.39%		27.09%		42.04%		18.38%	
% BULK	B/D	92.38%		57.82%		61.61%		70.83%		57.96%		80.78%	
% HAZARDOUS	C/D	0%		0%		0%		2.08%		0%		0.84%	
TOTAL		100%		100%		100%		100%		100%		100%	

CERTIFIED BRAC DATA

The following is FY94 certified BRAC data, obtained from DLA-CAAJ on 28 November, 1994 for DDRE and on 30 November, 1994 for DDRW. All BRAC data used for the infrastructure cost analysis has been segregated to specifically capture only those cost account codes that are infrastructure related. The following spreadsheets present the costs that were received from DLA-CAAJ. No adjustments have been made to the data.

The certified BRAC data is found in the cost models listed in the following order:

1. San Joaquin
2. Ogden
3. Susquehanna
4. Richmond
5. Columbus
6. Memphis

DDJC CERTIFIED BRAC DATA

SECTION S-4-1

FIGURE 9.5

DDJC CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JZ	32000	2315 DIR		$76,352
			320 (Commercial Lease)	$76,352
JZ	32000	2515 DIR		$3,220
			320 (Other Services)	$3,220
JZ	32000	3113 DIR		$347
JZ	32000	3121 DIR		$861
JZ	32000	3123 DIR		$159
JZ	32000	3124 DIR		$41,329
			320 (Warehousing)	$42,695
			320	**$122,267**
JZ	33000	2315 DIR		$57,512
			330 (Commercial Lease)	$57,512
JZ	33000	2512 DIR		$7,725
			330 (Other Maintenance)	$7,725
JZ	33000	2527 DIR		$4,668
			330 (Other Services)	$4,668
JZ	33000	3113 DIR		$2,080
JZ	33000	3114 DIR		$13,085
JZ	33000	3122 DIR		$996
JZ	33000	3123 DIR		$2,274
JZ	33000	3124 DIR		$121,847
			330 (Warehousing)	$140,281
			330	**$210,186**
JZ	34000	3113 DIR		$542
			340 (Warehousing)	$542
			340	**$542**
JZ	92301	1115 G&A		$153,776
JZ	92301	2516 G&A		$3,082
JZ	92301	2527 G&A		$3,044
			923.01	$159,903
			923	**$159,903**
JZ	92901	1115 G&A		$48,963
JZ	92901	2516 G&A		$3,773
JZ	92901	2615 G&A		$2,191
			929.01	$54,928
JZ	92902	1115 G&A		$851,848
JZ	92902	2315 G&A		$1,281,130
			929.02	$2,132,978
			929	**$2,187,905**
JZ	93111	1115 IND		$73,090

FIGURE 9.5

DDJC CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JZ	93111	2515 IND		$1,245
			931.11	$74,335
JZ	93124	2512 IND		($1,545)
JZ	93124	2514 IND		$5,245
			931.24	$3,700
JZ	93131	2512 IND		$13,181
JZ	93131	2515 IND		$18,403
JZ	93131	2521 IND		($2,247)
			931.31	$29,338
JZ	93132	2512 IND		$3,502
JZ	93132	2514 IND		$24,580
			931.32	$28,082
JZ	93141	2512 IND		$1,220
JZ	93141	2514 IND		$579
JZ	93141	2521 IND		$3,722
			931.41	$5,521
JZ	93142	2512 IND		$7,609
			931.42	$7,609
JZ	93143	2512 IND		$16,680
JZ	93143	2514 IND		$2,281
JZ	93143	2515 IND		$9,130
JZ	93143	2521 IND		$16,000
			931.43	$44,091
JZ	93151	2512 IND		$69,456
JZ	93151	2515 IND		$10,419
JZ	93151	2521 IND		($25,827)
JZ	93151	2522 IND		$35,684
			931.51	$89,732
JZ	93161	2514 IND		$1,813
JZ	93161	2515 IND		$1,278
JZ	93161	2521 IND		($137)
			931.61	$2,954
JZ	93162	2312 IND		($1,851)
JZ	93162	2514 IND		$2,327
JZ	93162	2515 IND		($166)
			931.62	$310
JZ	93164	1115 IND		$480,417
JZ	93164	2511 IND		$2,207
JZ	93164	2512 IND		$10,158
JZ	93164	2514 IND		$9,134
JZ	93164	2515 IND		$580
			931.64	$502,497
JZ	93166	2511 IND		$21,957
JZ	93166	2512 IND		$3,196
JZ	93166	2514 IND		$8,869
JZ	93166	2515 IND		$58,308

FIGURE 9.5

DDJC CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JZ	93166	2651 IND		$434
			931.66	$92,763
JZ	93167	2514 IND		$1,986
			931.67	$1,986
JZ	93168	2511 IND		$12,141
JZ	93168	2512 IND		$1,728
JZ	93168	2514 IND		$5,697
JZ	93168	2515 IND		$5,518
			931.68	$25,083
JZ	93172	2512 IND		$11,710
JZ	93172	2521 IND		($5,063)
JZ	93172	2651 IND		$105
			931.72	$6,752
JZ	93181	1115 IND		$87,835
JZ	93181	2516 IND		$37,800
			931.81	$125,635
JZ	93191	1115 IND		$162,461
JZ	93191	2514 IND		$26,616
			931.91	$189,077
JZ	93193	2515 IND		$11,987
			931.93	$11,987
			931	**$1,241,451**
JZ	93224	2512 CAP		$97,892
JZ	93224	2515 CAP		$1,584
			932.24	$99,476
JZ	93225	2512 CAP		$37,370
			932.25	$37,370
JZ	93231	2516 CAP		$388,480
			932.31	$388,480
JZ	93251	2516 CAP		($4,244,549)
			932.51	($4,244,549)
JZ	93262	2516 CAP		$386,589
JZ	93262	2521 CAP		$37,394
			932.62	$423,984
JZ	93264	2514 CAP		$246,176
JZ	93264	2515 CAP		$196,472
JZ	93264	2516 CAP		$11,898,846
			932.64	$12,341,494
JZ	93266	2516 CAP		$138,045
			932.66	$138,045
JZ	93269	2514 CAP		$1,273
JZ	93269	2516 CAP		$72,066

FIGURE 9.5

DDJC CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
			932.69	$73,339
			932	$9,257,639
JZ	93510	2331 IND		($214,028)
JZ	93510	2332 IND		$803,016
JZ	93510	2516 IND		$94,399
			935.10	$683,387
JZ	93522	2331 IND		($3,961)
JZ	93522	2332 IND		$54,709
JZ	93522	2515 IND		$2,454
JZ	93522	2521 IND		($2,251)
			935.22	$50,952
JZ	93523	1115 IND		$98,376
JZ	93523	2331 IND		($7,709)
JZ	93523	2332 IND		$36,979
			935.23	$127,646
JZ	93524	2331 IND		($3,019)
JZ	93524	2332 IND		$83,358
JZ	93524	2335 IND		($1,085)
			935.24	$79,253
JZ	93531	2651 IND		$10,876
			935.31	$10,876
JZ	93532	1115 IND		$65,752
JZ	93532	2527 IND		$1,075
JZ	93532	2651 IND		$658
			935.32	$67,485
JZ	93541	2312 IND		$99
JZ	93541	2315 IND		$7,925
			935.41	$8,024
JZ	93542	2515 IND		$65,200
JZ	93542	2527 IND		($2,203)
			935.42	$62,998
JZ	93560	1115 IND		$24,106
			935.60	$24,106
			935	$1,114,727
JZ	93610	2513 CAP		$155,540
JZ	93610	2514 CAP		$127,776
JZ	93610	2515 CAP		($13,904)
JZ	93610	2516 CAP		($39,925)
			936.10	$229,487
JZ	93620	2315 IND		$1,421
JZ	93620	2514 IND		$35,008
JZ	93620	2515 IND		$111,072
JZ	93620	2516 IND		$3,502

FIGURE 9.5

DDJC CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JZ	93620	2527 IND		$27,507
JZ	93620	2651 IND		($1,017)
			936.20	$177,493
			936	**$406,980**
JZ	93703	2515 IND		$296,147
JZ	93703	2516 IND		$2,238
JZ	93703	2527 IND		($20,259)
			937.03	$278,126
JZ	93710	1115 IND		$915,918
JZ	93710	2516 IND		$40,804
			937.10	$956,722
JZ	93720	2516 IND		$2,325
JZ	93720	2527 IND		$806,034
JZ	93720	2631 IND		$0
			937.20	$808,359
JZ	93730	1115 IND		$153,279
			937.30	$153,279
			937	**$2,196,486**
JZ	93810	1115 G&A		$605,070
JZ	93810	2516 G&A		$57,198
JZ	93810	2527 G&A		$86,333
			938.10	$748,601
JZ	93830	2516 G&A		$651
			938.30	$651
JZ	93840	2516 CAP		$438,630
			938.40	$438,630
JZ	93850	2515 DIR		($20,466)
JZ	93850	2516 DIR		$1,825,551
JZ	93850	2527 DIR		$353,285
			938.50	$2,158,370
			938	**$3,346,251**
JZ	94101	1113 G&A		$207,106
JZ	94101	1115 G&A		$448,401
JZ	94101	1133 G&A		$1,497
JZ	94101	1153 G&A		$509
JZ	94101	1155 G&A		$3,863
JZ	94101	1223 G&A		$492
JZ	94101	1225 G&A		$1,039
JZ	94101	1233 G&A		$34,372
JZ	94101	1235 G&A		$25,443
JZ	94101	1243 G&A		$18,200
JZ	94101	1245 G&A		$43,530
JZ	94101	1253 G&A		$11,128
JZ	94101	1255 G&A		$26,708

FIGURE 9.5

DDJC CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JZ	94101	1283 G&A		$1,460
JZ	94101	1285 G&A		$8,905
JZ	94101	2111 G&A		$4,287
JZ	94101	2121 G&A		$1,172
			941.01	$838,112
			941	**$838,112**
JZ	94201	1115 G&A		$29,598
			942.01	$29,598
			942	**$29,598**
JZ	94301	1115 IND		$415,592
JZ	94301	1135 IND		$201
JZ	94301	1145 IND		$642
JZ	94301	1155 IND		$4,344
JZ	94301	1165 IND		$3,047
JZ	94301	1225 IND		$856
JZ	94301	1235 IND		$31,858
JZ	94301	1245 IND		$37,466
JZ	94301	1255 IND		$16,801
JZ	94301	1285 IND		$3,815
JZ	94301	2515 IND		$8,601
JZ	94301	2527 IND		$213
JZ	94301	2631 IND		$82
JZ	94301	2641 IND		$459
JZ	94301	2651 IND		$311
			943.01	$524,288
JZ	94302	1115 IND		$465,931
JZ	94302	1135 IND		$402
JZ	94302	1145 IND		$364
JZ	94302	1155 IND		$5,292
JZ	94302	1165 IND		$1,436
JZ	94302	1225 IND		$1,091
JZ	94302	1235 IND		$35,499
JZ	94302	1245 IND		$46,944
JZ	94302	1255 IND		$21,821
JZ	94302	1285 IND		$6,802
JZ	94302	2512 IND		$8,491
JZ	94302	2514 IND		$13,847
JZ	94302	2515 IND		$47,096
JZ	94302	2621 IND		$2,550
JZ	94302	2631 IND		$27,440
JZ	94302	2634 IND		$162
JZ	94302	2641 IND		$2,469
JZ	94302	2651 IND		$171,879
JZ	94302	3122 IND		$1,490
JZ	94302	3124 IND		$9,626
			943.02	$870,631
			943	**$1,394,919**
JZ	94401	1115 IND		$474,038
JZ	94401	2515 IND		$564

FIGURE 9.5

DDJC CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JZ	94401	2516 IND		($6,124)
JZ	94401	2631 IND		$1,825
JZ	94401	2641 IND		$177
JZ	94401	2651 IND		$8,393
			944.01	$478,873
JZ	94402	1115 IND		$124,470
			944.02	$124,470
			944	**$603,343**
JZ	94601	1115 IND		$549,312
JZ	94601	1135 IND		$167
JZ	94601	1145 IND		$1,202
JZ	94601	1155 IND		$11,759
JZ	94601	1165 IND		$2,526
JZ	94601	1225 IND		$1,277
JZ	94601	1235 IND		$44,584
JZ	94601	1245 IND		$53,168
JZ	94601	1255 IND		$23,914
JZ	94601	1285 IND		$6,430
JZ	94601	2315 IND		$1,289
JZ	94601	2512 IND		$5,831
JZ	94601	2515 IND		$24,970
JZ	94601	2516 IND		$53,289
JZ	94601	2521 IND		($20,668)
JZ	94601	2631 IND		$38,401
JZ	94601	2634 IND		$16
JZ	94601	2641 IND		$2,280
JZ	94601	2651 IND		$216,573
JZ	94601	3122 IND		$255
JZ	94601	3124 IND		$697
			946.01	$1,017,271
JZ	94602	1115 IND		$66,207
			946.02	$66,207
			946	**$1,083,478**
JZ	94701	1113 G&A		$56
JZ	94701	1115 G&A		$27,145
JZ	94701	1223 G&A		$0
JZ	94701	1225 G&A		$38
JZ	94701	1233 G&A		$9
JZ	94701	1235 G&A		$1,235
JZ	94701	1243 G&A		$4
JZ	94701	1245 G&A		$1,614
JZ	94701	1253 G&A		$4
JZ	94701	1255 G&A		$678
JZ	94701	1285 G&A		$219
			947.01	$31,004
JZ	94703	2111 G&A		$1,200
JZ	94703	2121 G&A		$911
			947.03	$2,110

FIGURE 9.5

DDJC CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
			947	**$33,114**
JZ	95301	2516 G&A		$1,085,873
JZ	95301	2516 G&A		$50,286
			953.01	$1,136,159
			953	**$1,136,159**
JZ	96101	1115 IND		$209,710
			961.01	$209,710
JZ	96104	1115 IND		$209,710
			961.04	$209,710
			961	**$419,420**
JZ	96201	1115 IND		$209,710
JZ	96201	2516 IND		$6,194
JZ	96201	2634 IND		$16
JZ	96201	2651 IND		$13,303
JZ	96201	3124 IND		$102,714
			962.01	$331,938
JZ	96202	1115 IND		$209,710
			962.02	$209,710
			962	**$541,648**
JZ	97201	2321 G&A		$598,030
JZ	97201	2516 G&A		$1,369
			972.01	$599,399
			972	**$599,399**
JZ	97311	2321 G&A		$89,573
			973.11	$89,573
JZ	97313	2321 G&A		$12,692
			973.13	$12,692
			973	**$102,266**
JZ	97601	1115 IND		$167,768
JZ	97601	3124 G&A		$55,716
			976.01	$223,484
			976	**$223,484**
		TOTAL INFRASTRUCTURE		**$27,249,277**

DDOU CERTIFIED BRAC DATA

SECTION S-4-2

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
OG	32000	2527	DIR	$147
			320 (Other Maintenance)	$147
			320	**$147**
OG	33000	2312	DIR	$6,498
			330 (Commercial Lease Expense)	$6,498
OG	33000	2527	DIR	$869
			330 (Other Maintenance)	$869
			330	**$7,366**
OG	34000	2527	DIR	$403
			340 (Other Maintenance)	$403
OG	3400	3124	DIR	$12,758
			340 (Warehousing)	$12,758
			340	**$13,161**
OG	92301	1113	G+A	$47,910
OG	92301	1143	G+A	$143
OG	92301	1153	G+A	$104
OG	92301	1223	G+A	$157
OG	92301	1233	G+A	$5,069
OG	92301	1243	G+A	$4,820
OG	92301	1253	G+A	$1,015
OG	92301	2111	G+A	$2,670
OG	92301	2112	G+A	$630
OG	92301	2113	G+A	$313
OG	92301	2115	G+A	$429
OG	92301	2121	G+A	$1,612
OG	92301	2122	G+A	$317
OG	92301	2123	G+A	$1,006
OG	92301	2125	G+A	$209
OG	92301	2140	G+A	$252
OG	92301	2516	G+A	$621,561
OG	92301	2521	G+A	$41,116
OG	92301	2527	G+A	$2,865
OG	92301	2631	G+A	$3,361
OG	92301	2641	G+A	$17
OG	92301	2651	G+A	$385
OG	92301	3124	G+A	$14,134
			923.01	$750,097
			923	**$750,097**
OG	92901	1113	G+A	$18,835
OG	92901	1115	G+A	$29,276
OG	92901	1119	G+A	$5,220
OG	92901	1223	G+A	$47
OG	92901	1225	G+A	$70
OG	92901	1233	G+A	$3,324
OG	92901	1235	G+A	$3,515
OG	92901	1243	G+A	$2,430

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	92901	1245	G+A		$2,047
OG	92901	1253	G+A		$1,442
OG	92901	1255	G+A		$988
OG	92901	1283	G+A		$188
OG	92901	2527	G+A		($83)
OG	92901	2631	G+A		$103,163
OG	92901	2651	G+A		$6,961
				929.01	$177,424
OG	92902	1115	G+A		$23,215
OG	92902	1155	G+A		$12
OG	92902	1225	G+A		$55
OG	92902	1235	G+A		$3,258
OG	92902	1245	G+A		$1,616
OG	92902	1255	G+A		$335
OG	92902	2216	G+A		$450,748
				929.02	$479,238
				929	**$656,663**
OG	93111	1115	IND		$26,633
OG	93111	1155	IND		$1,754
OG	93111	1165	IND		$7
OG	93111	1225	IND		$62
OG	93111	1235	IND		$2,688
OG	93111	1245	IND		$1,881
OG	93111	1255	IND		$406
OG	93111	1285	IND		$0
OG	93111	2631	IND		$1,515
OG	93111	2641	IND		$116
OG	93111	2651	IND		$469
				931.11	$35,532
OG	93112	1115	IND		$34,644
OG	93112	1155	IND		$17
OG	93112	1165	IND		$795
OG	93112	1225	IND		$85
OG	93112	1235	IND		$2,850
OG	93112	1245	IND		$2,492
OG	93112	1255	IND		$531
OG	93112	1285	IND		$1
OG	93112	2631	IND		$8,281
OG	93112	2641	IND		$2
				931.12	$49,697
OG	93121	1115	IND		$43,025
OG	93121	1145	IND		$2,053
OG	93121	1155	IND		$4,433
OG	93121	1225	IND		$62
OG	93121	1235	IND		$2,534
OG	93121	1245	IND		$2,362
OG	93121	1255	IND		$934
OG	93121	1285	IND		$181
OG	93121	2527	IND		$2,626
OG	93121	2531	IND		$210
OG	93121	2631	IND		$11,015
OG	93121	2651	IND		$60

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
			931.21	$69,495
OG	93122	1115	IND	$5,972
OG	93122	1225	IND	$10
OG	93122	1235	IND	$554
OG	93122	1245	IND	$423
OG	93122	1255	IND	$106
OG	93122	1285	IND	$17
			931.22	$7,082
OG	93123	1115	IND	$57,082
OG	93123	1155	IND	$581
OG	93123	1165	IND	$592
OG	93123	1225	IND	$66
OG	93123	1235	IND	$3,059
OG	93123	1245	IND	$3,868
OG	93123	1255	IND	$850
OG	93123	1285	IND	$3
OG	93123	2527	IND	$22,988
OG	93123	2631	IND	$4,845
OG	93123	2651	IND	$3,656
			931.23	$97,590
OG	93125	1115	IND	$10,837
OG	93125	1155	IND	$137
OG	93125	1225	IND	$19
OG	93125	1235	IND	$945
OG	93125	1243	IND	($82)
OG	93125	1245	IND	$701
OG	93125	1253	IND	($74)
OG	93125	1255	IND	$182
OG	93125	1285	IND	$26
			931.25	$12,691
OG	93131	1115	IND	$23,779
OG	93131	1155	IND	$276
OG	93131	1165	IND	$2
OG	93131	1225	IND	$42
OG	93131	1235	IND	$1,864
OG	93131	1245	IND	$1,666
OG	93131	1255	IND	$410
OG	93131	1285	IND	$14
OG	93131	2521	IND	$2,464
OG	93131	2527	IND	$1,447
OG	93131	2631	IND	$4,535
OG	93131	2651	IND	$1,367
			931.31	$37,868
OG	93132	1115	IND	$7,243
OG	93132	1225	IND	$17
OG	93132	1235	IND	$624
OG	93132	1245	IND	$563
OG	93132	1255	IND	$187
OG	93132	1285	IND	$50
OG	93132	2527	IND	$781
OG	93132	2631	IND	$2,934
OG	93132	2651	IND	$1,515

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
			931.32	$13,914
OG	93141	1115	IND	$1,742
OG	93141	1155	IND	$65
OG	93141	1225	IND	$4
OG	93141	1235	IND	$118
OG	93141	1245	IND	$128
OG	93141	1255	IND	$31
OG	93141	1285	IND	$4
OG	93141	2631	IND	$128
OG	93141	2651	IND	$96
			931.41	$2,317
OG	93142	1115	IND	$30,943
OG	93142	1165	IND	$396
OG	93142	1225	IND	$75
OG	93142	1235	IND	$3,029
OG	93142	1245	IND	$2,945
OG	93142	1255	IND	$1,130
OG	93142	1285	IND	$518
OG	93142	2527	IND	$672
OG	93142	2631	IND	$1,279
OG	93142	2651	IND	$123
OG	93142	3124	IND	$480
			931.42	$41,589
OG	93143	1115	IND	$3,268
OG	93143	1225	IND	$8
OG	93143	1235	IND	$315
OG	93143	1245	IND	$242
OG	93143	1255	IND	$64
OG	93143	1285	IND	$15
OG	93143	2651	IND	$154
			931.43	$4,066
OG	93151	1115	IND	$4,902
OG	93151	1155	IND	$722
OG	93151	1225	IND	$12
OG	93151	1235	IND	$519
OG	93151	1245	IND	$345
OG	93151	1255	IND	$95
OG	93151	1285	IND	$2
OG	93151	2631	IND	$243
			931.51	$6,841
OG	93162	1115	IND	$112,404
OG	93162	1165	IND	$451
OG	93162	1225	IND	$236
OG	93162	1235	IND	$10,699
OG	93162	1245	IND	$8,782
OG	93162	1255	IND	$2,549
OG	93162	1285	IND	$578
OG	93162	2527	IND	$1,895
OG	93162	2631	IND	$10,319
OG	93162	2641	IND	$366
OG	93162	2651	IND	$3,034
OG	93162	3123	IND	$192

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
			931.62	$151,504
OG	93164	1115	IND	$401,258
OG	93164	1119	IND	$6,039
OG	93164	1155	IND	$10,054
OG	93164	1165	IND	$3,173
OG	93164	1225	IND	$791
OG	93164	1235	IND	$29,188
OG	93164	1245	IND	$32,275
OG	93164	1255	IND	$10,979
OG	93164	1285	IND	$2,854
OG	93164	2113	IND	$439
OG	93164	2123	IND	$509
OG	93164	2516	IND	$45,008
OG	93164	2522	IND	$11,038
OG	93164	2527	IND	$48,839
OG	93164	2531	IND	$227
OG	93164	2631	IND	$88,903
OG	93164	2641	IND	$1,188
OG	93164	2651	IND	$3,409
			931.64	$696,171
OG	93165	1115	IND	$1,685
OG	93165	1165	IND	$1
OG	93165	1225	IND	$3
OG	93165	1235	IND	$94
OG	93165	1245	IND	$156
OG	93165	1255	IND	$63
OG	93165	1285	IND	$30
			931.65	$2,031
OG	93166	1115	IND	$89,154
OG	93166	1135	IND	$67
OG	93166	1155	IND	$1,399
OG	93166	1165	IND	$73
OG	93166	1225	IND	$190
OG	93166	1235	IND	$6,987
OG	93166	1245	IND	$7,308
OG	93166	1255	IND	$2,508
OG	93166	1285	IND	$912
OG	93166	2312	IND	($154)
OG	93166	2521	IND	$2,909
OG	93166	2522	IND	$2,791
OG	93166	2527	IND	($132)
OG	93166	2531	IND	$453
OG	93166	2551	IND	$182
OG	93166	2631	IND	$23,727
OG	93166	2641	IND	$487
OG	93166	2651	IND	$303
			931.66	$139,166
OG	93167	1115	IND	$1,855
OG	93167	1225	IND	$5
OG	93167	1235	IND	$174
OG	93167	1245	IND	$160
OG	93167	1255	IND	$55
OG	93167	1285	IND	$21

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
OG	93167	2631	IND	$19
			931.67	$2,289
OG	93168	1115	IND	$15,129
OG	93168	1155	IND	$63
OG	93168	1165	IND	$12
OG	93168	1225	IND	$35
OG	93168	1235	IND	$1,353
OG	93168	1245	IND	$1,232
OG	93168	1255	IND	$375
OG	93168	1285	IND	$102
OG	93168	2527	IND	$283
OG	93168	2531	IND	$172
OG	93168	2631	IND	$964
OG	93168	2651	IND	$470
			931.68	$20,189
OG	93169	1115	IND	$29,957
OG	93169	1165	IND	$7
OG	93169	1225	IND	$70
OG	93169	1235	IND	$2,588
OG	93169	1245	IND	$2,492
OG	93169	1255	IND	$847
OG	93169	1285	IND	$287
OG	93169	2527	IND	$4,603
OG	93169	2631	IND	$4,909
OG	93169	2641	IND	$65
OG	93169	2651	IND	$3,143
			931.69	$48,967
OG	93172	1115	IND	$68,527
OG	93172	1119	IND	$2,496
OG	93172	1155	IND	$33
OG	93172	1165	IND	$73
OG	93172	1225	IND	$152
OG	93172	1235	IND	$5,116
OG	93172	1245	IND	$4,940
OG	93172	1255	IND	$1,375
OG	93172	1285	IND	$312
OG	93172	2521	IND	$216,199
OG	93172	2522	IND	($5)
OG	93172	2527	IND	$19,912
OG	93172	2631	IND	$26,466
OG	93172	2641	IND	$3,689
OG	93172	2651	IND	$752
			931.72	$350,038
OG	93181	1115	IND	$51,518
OG	93181	1155	IND	$251
OG	93181	1165	IND	$3
OG	93181	1225	IND	$115
OG	93181	1235	IND	$5,194
OG	93181	1245	IND	$3,688
OG	93181	1255	IND	$1,293
OG	93181	1285	IND	$113
OG	93181	2527	IND	$621
OG	93181	2631	IND	$18,422

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	93181	2651	IND		($1,196)
				931.81	$80,023
OG	93183	1115	IND		$5,700
OG	93183	1225	IND		$14
OG	93183	1235	IND		$590
OG	93183	1245	IND		$367
OG	93183	1255	IND		$383
				931.83	$7,055
OG	93191	1115	IND		$120,113
OG	93191	1155	IND		$3,308
OG	93191	1165	IND		$36
OG	93191	1225	IND		$219
OG	93191	1235	IND		$9,657
OG	93191	1245	IND		$8,615
OG	93191	1255	IND		$4,184
OG	93191	1285	IND		$29
OG	93191	2521	IND		($186)
OG	93191	2631	IND		$12,330
OG	93191	2641	IND		$52
OG	93191	2651	IND		$440
				931.91	$158,798
OG	93192	1115	IND		$5,750
OG	93192	1225	IND		$14
OG	93192	1235	IND		$633
OG	93192	1245	IND		$369
OG	93192	1255	IND		$77
OG	93192	2631	IND		$12,131
				931.92	$18,974
OG	93193	1115	IND		$18,278
OG	93193	1155	IND		$106
OG	93193	1225	IND		$43
OG	93193	1235	IND		$1,361
OG	93193	1245	IND		$1,161
OG	93193	1255	IND		$534
OG	93193	2631	IND		$4,071
				931.93	$25,555
				931	$2,079,442
OG	93211	2516	DIR		($33,563)
OG	93211	2631	DIR		$775
				932.11	($32,788)
OG	93221	2527	DIR		$2,535
				932.21	$2,535
OG	93222	2527	DIR		($90)
OG	93222	2651	DIR		($19)
				932.22	($109)
OG	93231	1115	DIR		$3,704
OG	93231	1145	DIR		$564
OG	93231	1155	DIR		$3,242

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	93231	1225	DIR		$1
OG	93231	1235	DIR		$46
OG	93231	1245	DIR		$316
OG	93231	1255	DIR		$106
OG	93231	1285	DIR		$2
OG	93231	2527	DIR		$2,772
				932.31	$10,753
OG	93232	2516	DIR		($24,863)
				932.32	($24,863)
OG	93262	2527	DIR		$1,088
				932.62	$1,088
OG	93264	1115	DIR		$189
OG	93264	1245	DIR		$13
OG	93264	1255	DIR		$3
OG	93264	2516	DIR		$432,660
OG	93264	2522	DIR		$120,635
OG	93264	2527	DIR		$68,084
				932.64	$621,584
OG	93266	2516	DIR		($551)
OG	93266	2527	DIR		$11,830
				932.66	$11,279
OG	93268	2527	DIR		($3,482)
				932.68	($3,482)
OG	93272	1115	DIR		$180
OG	93272	1225	DIR		$0
OG	93272	1235	DIR		$20
OG	93272	1245	DIR		$14
OG	93272	1255	DIR		$3
				932.72	$218
OG	93281	1115	DIR		$251
OG	93281	1145	DIR		$189
OG	93281	1155	DIR		$471
OG	93281	1225	DIR		$1
OG	93281	1235	DIR		$49
OG	93281	1245	DIR		$35
OG	93281	1255	DIR		$13
OG	93281	2527	DIR		($173)
				932.81	$836
				932	**$587,051**
OG	93510	2332	IND		$387,384
OG	93510	2333	IND		$52,543
OG	93510	2336	IND		$20,584
				935.10	$460,510
OG	93522	1115	IND		$151,046
OG	93522	1119	IND		$13,586
OG	93522	1145	IND		$6,305
OG	93522	1155	IND		$22,467

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	93522	1165	IND		$7,495
OG	93522	1225	IND		$365
OG	93522	1235	IND		$15,335
OG	93522	1245	IND		$15,280
OG	93522	1255	IND		$7,831
OG	93522	1285	IND		$1,560
OG	93522	2331	IND		$101,964
OG	93522	2332	IND		$774,291
				935.22	$1,117,526
OG	93523	1115	IND		$19,899
OG	93523	1145	IND		$1,442
OG	93523	1155	IND		$3,153
OG	93523	1225	IND		$26
OG	93523	1235	IND		$1,136
OG	93523	1245	IND		$1,076
OG	93523	1255	IND		$500
OG	93523	1285	IND		$57
				935.23	$27,291
OG	93524	1115	IND		$19,901
OG	93524	1145	IND		$1,442
OG	93524	1155	IND		$3,154
OG	93524	1225	IND		$26
OG	93524	1235	IND		$1,137
OG	93524	1245	IND		$1,081
OG	93524	1255	IND		$504
OG	93524	1285	IND		$59
				935.24	$27,305
OG	93530	2333	IND		$5,563
				935.30	$5,563
OG	93531	2312	IND		$442
OG	93531	2651	IND		$2,452
				935.31	$2,893
OG	93540	2336	IND		$3,527
				935.40	$3,527
OG	93541	2332	IND		$6,024
				935.41	$6,024
				935	$1,650,639
OG	93610	2516	CAP		$65,256
OG	93610	2522	CAP		($53,712)
OG	93610	2527	CAP		$3,250
				936.10	$14,794
OG	93620	1115	IND		$32,294
OG	93620	1155	IND		$31
OG	93620	1165	IND		$3
OG	93620	1225	IND		$63
OG	93620	1235	IND		$2,705
OG	93620	1245	IND		$3,020
OG	93620	1255	IND		$1,258

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	93620	1285	IND		$410
OG	93620	2516	IND		$30,207
OG	93620	2527	IND		$1,141
OG	93620	2631	IND		$19,504
OG	93620	2651	IND		$481
				936.20	$91,118
				936	**$105,912**
OG	93710	1113	IND		$321,093
OG	93710	1119	IND		$5,722
OG	93710	1133	IND		$34
OG	93710	1153	IND		$51,021
OG	93710	1183	IND		$68,870
OG	93710	1217	IND		$4,177
OG	93710	1223	IND		$942
OG	93710	1233	IND		$41,586
OG	93710	1243	IND		$61,005
OG	93710	1253	IND		$18,261
OG	93710	1283	IND		$5,624
OG	93710	2118	IND		($86)
OG	93710	2128	IND		($10)
OG	93710	2521	IND		$2,371
OG	93710	2527	IND		$337
OG	93710	2631	IND		$317,948
OG	93710	2634	IND		$11
OG	93710	2641	IND		$22
OG	93710	2651	IND		($225)
OG	93710	3124	IND		$3,284
				937.10	$901,987
OG	93720	1115	IND		$385,895
OG	93720	1155	IND		$20,719
OG	93720	1165	IND		$872
OG	93720	1225	IND		$896
OG	93720	1235	IND		$52,099
OG	93720	1245	IND		$32,499
OG	93720	1255	IND		$11,679
OG	93720	1285	IND		$2,263
OG	93720	2521	IND		$447,808
OG	93720	2527	IND		$418
OG	93720	2631	IND		$26,767
OG	93720	2641	IND		$3,867
OG	93720	2651	IND		$29
				937.20	$985,812
OG	93730	1115	IND		$38,124
OG	93730	1155	IND		$2
OG	93730	1165	IND		$3,898
OG	93730	1225	IND		$96
OG	93730	1235	IND		$4,430
OG	93730	1245	IND		$3,014
OG	93730	1255	IND		$628
OG	93730	2631	IND		$13,707
OG	93730	2651	IND		$10,548
				937.30	$74,448

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	93740	2332	IND		$2,177
OG	93740	2521	IND		$180,605
OG	93740	2527	IND		$1,057
OG	93740	2651	IND		$13
				937.40	$183,851
OG	93750	1115	IND		$6,544
OG	93750	1155	IND		$1,940
OG	93750	1225	IND		$13
OG	93750	1235	IND		$592
OG	93750	1245	IND		$460
OG	93750	1255	IND		$203
				937.50	$9,754
OG	93770	1115	IND		$2,616
OG	93770	1155	IND		$596
OG	93770	1225	IND		$6
OG	93770	1235	IND		$263
OG	93770	1245	IND		$196
OG	93770	1255	IND		$53
OG	93770	1285	IND		$6
OG	93770	2631	IND		$166
OG	93770	2651	IND		($633)
				937.70	$3,268
				937	**$2,159,120**
OG	93810	1113	G+A		$642,346
OG	93810	1115	G+A		$83,345
OG	93810	1119	G+A		$9,468
OG	93810	1133	G+A		$568
OG	93810	1153	G+A		$7,742
OG	93810	1155	G+A		$1,384
OG	93810	1223	G+A		$1,399
OG	93810	1225	G+A		$194
OG	93810	1233	G+A		$44,744
OG	93810	1235	G+A		$7,682
OG	93810	1243	G+A		$54,850
OG	93810	1245	G+A		$5,850
OG	93810	1253	G+A		$21,143
OG	93810	1255	G+A		$1,851
OG	93810	1283	G+A		$7,616
OG	93810	1285	G+A		$11
OG	93810	2111	G+A		$1,171
OG	93810	2112	G+A		$1,716
OG	93810	2113	G+A		$6,614
OG	93810	2115	G+A		$244
OG	93810	2119	G+A		$479
OG	93810	2121	G+A		$1,757
OG	93810	2122	G+A		$1,656
OG	93810	2123	G+A		$7,855
OG	93810	2125	G+A		$230
OG	93810	2129	G+A		$1,203
OG	93810	2140	G+A		$2,227
OG	93810	2512	G+A		$582
OG	93810	2516	G+A		$5,750
OG	93810	2521	G+A		$747

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	93810	2522	G+A		$545
OG	93810	2527	G+A		$622
OG	93810	2624	G+A		$3,357
OG	93810	2631	G+A		$13,113
OG	93810	2634	G+A		$286
OG	93810	2641	G+A		$2,110
OG	93810	2651	G+A		($250)
				938.10	$942,204
OG	93830	2515	G+A		$14,018
OG	93830	2516	G+A		($44)
				938.30	$13,974
OG	93840	2516	CAP		$41,771
OG	93840	2527	CAP		($2,306)
				938.40	$39,465
OG	93850	2516	DIR		$55,072
				938.50	$55,072
				938	**$1,050,716**
OG	93901	1113	G+A		$12,882
OG	93901	1115	G+A		$33,853
OG	93901	1165	G+A		$20
OG	93901	1223	G+A		$31
OG	93901	1225	G+A		$78
OG	93901	1233	G+A		$1,548
OG	93901	1235	G+A		$3,059
OG	93901	1243	G+A		$902
OG	93901	1245	G+A		$2,391
OG	93901	1253	G+A		$187
OG	93901	1255	G+A		$497
				939.01	$55,448
OG	93903	1113	G+A		$228
OG	93903	1115	G+A		$6,742
OG	93903	1223	G+A		$0
OG	93903	1225	G+A		$15
OG	93903	1233	G+A		$36
OG	93903	1235	G+A		$566
OG	93903	1243	G+A		$30
OG	93903	1245	G+A		$465
OG	93903	1253	G+A		$18
OG	93903	1255	G+A		$143
OG	93903	1283	G+A		$2
OG	93903	1285	G+A		$22
OG	93903	2113	G+A		$2,727
OG	93903	2123	G+A		$1,626
OG	93903	2140	G+A		$205
OG	93903	2516	G+A		$9,619
OG	93903	2527	G+A		$188
				939.03	$22,633
OG	93930	1113	G+A		$2,166
OG	93930	1115	G+A		$38
OG	93930	1223	G+A		$6

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	93930	1225	G+A		$0
OG	93930	1233	G+A		$213
OG	93930	1235	G+A		$3
OG	93930	1243	G+A		$233
OG	93930	1245	G+A		$2
OG	93930	1253	G+A		$101
OG	93930	1255	G+A		$0
OG	93930	1283	G+A		$53
				939.30	$2,815
				939	**$80,896**
OG	94101	1113	G+A		$114,089
OG	94101	1115	G+A		$195,692
OG	94101	1135	G+A		$337
OG	94101	1145	G+A		$254
OG	94101	1153	G+A		$11,098
OG	94101	1155	G+A		$982
OG	94101	1223	G+A		$266
OG	94101	1225	G+A		$351
OG	94101	1233	G+A		$7,828
OG	94101	1235	G+A		$16,449
OG	94101	1243	G+A		$7,976
OG	94101	1245	G+A		$16,392
OG	94101	1253	G+A		$4,673
OG	94101	1255	G+A		$7,513
OG	94101	1285	G+A		$1,203
OG	94101	2111	G+A		$888
OG	94101	2121	G+A		$1,170
OG	94101	2140	G+A		$234
OG	94101	2291	G+A		$13
OG	94101	2515	G+A		$65,918
OG	94101	2527	G+A		$3,481
OG	94101	2631	G+A		$13,494
OG	94101	2641	G+A		$4,073
OG	94101	2651	G+A		$1,068
				941.01	$475,440
				941	**$475,440**
OG	94201	1115	IND		$18,853
OG	94201	1155	IND		$67
OG	94201	1235	IND		$847
OG	94201	1245	IND		$2,432
OG	94201	1255	IND		$1,448
OG	94201	1285	IND		$754
OG	94201	2521	IND		($923)
OG	94201	2526	IND		$154
OG	94201	2527	IND		$5,378
OG	94201	2631	IND		$16,003
OG	94201	2651	IND		$13,386
				942.01	$58,399
OG	94202	1115	IND		$28,055
OG	94202	1155	IND		$477
OG	94202	1225	IND		$65

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	94202	1235	IND		$3,138
OG	94202	1245	IND		$3,619
OG	94202	1255	IND		$2,183
OG	94202	1285	IND		$1,403
				942.02	$38,940
				942	**$97,339**
OG	94301	1115	IND		$442,806
OG	94301	1145	IND		$1,819
OG	94301	1155	IND		$2,117
OG	94301	1165	IND		$40
OG	94301	1225	IND		$1,005
OG	94301	1235	IND		$37,763
OG	94301	1245	IND		$38,595
OG	94301	1255	IND		$16,752
OG	94301	1285	IND		$3,971
OG	94301	2113	IND		$1,348
OG	94301	2123	IND		$897
OG	94301	2140	IND		$149
OG	94301	2291	IND		$0
OG	94301	2512	IND		$10
OG	94301	2527	IND		$701
OG	94301	2531	IND		$6
OG	94301	2631	IND		$53,302
OG	94301	2641	IND		$687
OG	94301	2651	IND		$6,294
				943.01	$608,262
OG	94302	1115	IND		$282,091
OG	94302	1145	IND		$383
OG	94302	1155	IND		$3,696
OG	94302	1225	IND		$598
OG	94302	1235	IND		$25,141
OG	94302	1245	IND		$26,671
OG	94302	1255	IND		$11,280
OG	94302	1285	IND		$5,070
				943.02	$354,928
				943	**$963,190**
OG	94401	1115	IND		$124,904
OG	94401	1145	IND		$153
OG	94401	1155	IND		$730
OG	94401	1225	IND		$269
OG	94401	1235	IND		$5,993
OG	94401	1245	IND		$10,247
OG	94401	1255	IND		$4,019
OG	94401	1285	IND		$1,189
OG	94401	2527	IND		$28,684
OG	94401	2561	IND		$20
OG	94401	2631	IND		$46,265
OG	94401	2651	IND		$22,864
				944.01	$245,338
OG	94402	1115	IND		$66,337

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	94402	1155	IND		$316
OG	94402	1225	IND		$157
OG	94402	1235	IND		$8,188
OG	94402	1245	IND		$4,643
OG	94402	1255	IND		$965
				944.02	$80,606
				944	**$325,944**
OG	94601	1115	IND		$341,022
OG	94601	1119	IND		$3,416
OG	94601	1135	IND		$34
OG	94601	1155	IND		$7,024
OG	94601	1225	IND		$741
OG	94601	1235	IND		$27,278
OG	94601	1245	IND		$29,741
OG	94601	1255	IND		$15,668
OG	94601	1285	IND		$4,427
OG	94601	2521	IND		$394
OG	94601	2526	IND		$111
OG	94601	2527	IND		$32,443
OG	94601	2561	IND		$7
OG	94601	2611	IND		$200
OG	94601	2614	IND		$88
OG	94601	2621	IND		$333
OG	94601	2631	IND		$43,869
OG	94601	2641	IND		$63
OG	94601	2651	IND		$15,448
				946.01	$522,307
OG	94602	1115	IND		$14,269
OG	94602	1155	IND		$555
OG	94602	1165	IND		$14
OG	94602	1225	IND		$12
OG	94602	1235	IND		$1,454
OG	94602	1245	IND		$971
OG	94602	1255	IND		$207
OG	94602	2631	IND		$30
OG	94602	2651	IND		$28
				946.02	$17,541
				946	**$539,848**
OG	94701	1113	G+A		$3,621
OG	94701	1115	G+A		$8,536
OG	94701	1155	G+A		$714
OG	94701	1223	G+A		$9
OG	94701	1225	G+A		$18
OG	94701	1233	G+A		$250
OG	94701	1235	G+A		$713
OG	94701	1243	G+A		$263
OG	94701	1245	G+A		$836
OG	94701	1253	G+A		$147
OG	94701	1255	G+A		$403
OG	94701	1285	G+A		$146
OG	94701	2113	G+A		$1,513

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	94701	2123	G+A		$1,169
OG	94701	2140	G+A		$390
OG	94701	2527	G+A		$9,327
				947.01	$28,056
OG	94703	1115	G+A		$371
OG	94703	1235	G+A		$46
OG	94703	1245	G+A		$48
OG	94703	1255	G+A		$28
OG	94703	1285	G+A		$18
				947.03	$511
				947	**$28,567**
OG	95301	1113	G+A		$997,256
OG	95301	1119	G+A		$128
OG	95301	1133	G+A		$539
OG	95301	1143	G+A		$19,082
OG	95301	1153	G+A		$19,901
OG	95301	1163	G+A		$50,298
OG	95301	1217	G+A		$12,801
OG	95301	1223	G+A		$2,055
OG	95301	1233	G+A		$94,627
OG	95301	1243	G+A		$107,614
OG	95301	1253	G+A		$62,535
OG	95301	1283	G+A		$27,144
OG	95301	2111	G+A		$1,790
OG	95301	2113	G+A		$1,844
OG	95301	2121	G+A		$711
OG	95301	2123	G+A		$3,071
OG	95301	2125	G+A		($98)
OG	95301	2140	G+A		$972
OG	95301	2312	G+A		$390
OG	95301	2410	G+A		($415)
OG	95301	2420	G+A		($1)
OG	95301	2521	G+A		($143)
OG	95301	2527	G+A		$278
OG	95301	2631	G+A		$5,706
OG	95301	2634	G+A		$149
OG	95301	2641	G+A		$589
OG	95301	2651	G+A		($190)
OG	95301	3111	G+A		$116
OG	95301	3124	G+A		$10,396
				953.01	$1,419,145
				953	**$1,419,145**
OG	96201	2516	IND		$4,215,132
OG	96201	2521	IND		($1,182)
OG	96201	2651	IND		$2,055
				962.01	$4,216,005
				962	**$4,216,005**
OG	97201	1113	G+A		$74,975
OG	97201	1115	G+A		$3,375

FIGURE 9.6

DDOU CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
OG	97201	1153	G+A		$23
OG	97201	1163	G+A		$7
OG	97201	1223	G+A		$177
OG	97201	1225	G+A		$8
OG	97201	1233	G+A		$6,875
OG	97201	1235	G+A		$379
OG	97201	1243	G+A		$8,479
OG	97201	1245	G+A		$245
OG	97201	1253	G+A		$4,484
OG	97201	1255	G+A		$260
OG	97201	1283	G+A		$1,579
OG	97201	1285	G+A		$4
OG	97201	2321	G+A		($4,781)
OG	97201	2322	G+A		$46,039
OG	97201	2521	G+A		$8,565
				972.01	$150,692
				972	**$150,692**
OG	97311	2321	G+A		($2,600)
OG	97311	2322	G+A		$6,447
OG	97311	2521	G+A		$992
				973.11	$4,840
				973	**$4,840**
OG	97601	1113	G+A		$7,758
OG	97601	1115	G+A		$3,459
OG	97601	1163	G+A		$15
OG	97601	1223	G+A		$20
OG	97601	1225	G+A		$8
OG	97601	1233	G+A		$1,690
OG	97601	1235	G+A		$156
OG	97601	1243	G+A		$1,001
OG	97601	1245	G+A		$242
OG	97601	1253	G+A		$595
OG	97601	1255	G+A		$50
OG	97601	1283	G+A		$78
OG	97601	2516	G+A		($45)
OG	97601	3124	G+A		$1,984
				976.01	$17,010
OG	97602	1113	G+A		$30,601
OG	97602	1153	G+A		$256
OG	97602	1163	G+A		$234
OG	97602	1223	G+A		$75
OG	97602	1233	G+A		$2,416
OG	97602	1243	G+A		$2,797
OG	97602	1253	G+A		$1,187
OG	97602	1283	G+A		$195
				976.02	$37,760
				976	**$54,770**
			TOTAL INFRASTRUCTURE		**$17,416,989**

DDSP CERTIFIED BRAC DATA

SECTION S-4-3

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
DM	32101	2527 DIR		($141)
			321.01 (Other Services)	($141)
DM	32101	3123 DIR		$8,880
DM	32101	3124 DIR		$21,152
			321.01 (Warehousing)	$30,032
DM	32201	2515 DIR		$18,621
			322.01 (Other Services)	$18,621
DM	32201	3124 DIR		$2,533
			322.01 (Warehousing)	$2,533
			320	$51,046
DM	33101	2312 DIR		$7,271
			331.01 (Commercial Lease)	$7,271
DM	33101	2515 DIR		$1,573
DM	33101	2527 DIR		$6,482
			331.01 (Other Services)	$8,055
DM	33101	2521 DIR		$788
			331.01 (Other Maintenance)	$788
DM	33101	3111 DIR		$58
DM	33101	3124 DIR		$78,854
			331.01 (Warehousing)	$78,912
DM	33201	2312 DIR		$7,633
			332.01 (Commercial Lease)	$7,633
DM	33201	2515 DIR		$25,758
DM	33201	2527 DIR		$38,787
			332.01 (Other Services)	$64,545
DM	33201	2521 DIR		$592
			332.01 (Other Maintenance)	$592
DM	33201	3123 DIR		$117
DM	33201	3111 DIR		$1,648
DM	33201	3124 DIR		$7,135
			332.01 (Warehousing)	$8,900
DM	33204	3124 DIR		$43,200
			322.04 (Warehousing)	$43,200
DM	33401	2521 DIR		$243
			334.01 (Other Maintenance)	$243
			330	$220,138
DM	34201	2515 DIR		$105,939
DM	34201	2516 DIR		$11,736
			342.01 (Other Services)	$117,675

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
				340	$117,675
DM	92301	1000	DIR		$26,468
DM	92301	2515	DIR		$2,820
DM	92301	2527	G+A		($23)
				923.01	$29,265
DM	92302	1000	DIR		$2,481
DM	92302	2515	DIR		$15,631
				923.02	$18,113
DM	92304	1000	DIR		$2,439
DM	92304	2515	DIR		$4,001
DM	92304	2527	G+A		$8,639
				923.04	$15,079
				923	$62,457
DM	92901	1113	G+A		$57,071
DM	92901	1115	G+A		$153,500
DM	92901	1153	G+A		$3,950
DM	92901	1155	G+A		$11,755
DM	92901	1163	G+A		$258
DM	92901	1223	G+A		$122
DM	92901	1225	G+A		$322
DM	92901	1233	G+A		$5,014
DM	92901	1235	G+A		$8,998
DM	92901	1243	G+A		$5,199
DM	92901	1245	G+A		$12,103
DM	92901	1253	G+A		$2,174
DM	92901	1255	G+A		$3,817
DM	92901	1283	G+A		$761
DM	92901	1285	G+A		$634
DM	92901	2515	DIR		$27,737
DM	92901	2527	G+A		$191,560
DM	92901	2611	G+A		$17,461
DM	92901	2614	G+A		$14,187
				929.01	$516,623
DM	92902	1113	G+A		$18,937
DM	92902	1115	G+A		$6,584
DM	92902	1153	G+A		$2,528
DM	92902	1155	G+A		$510
DM	92902	1163	G+A		$255
DM	92902	1223	G+A		$30
DM	92902	1225	G+A		$13
DM	92902	1233	G+A		$1,709
DM	92902	1235	G+A		$133
DM	92902	1243	G+A		$1,619
DM	92902	1245	G+A		$407
DM	92902	1253	G+A		$639
DM	92902	1255	G+A		$94
DM	92902	1283	G+A		$50
DM	92902	1285	G+A		$0

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
DM	92902	2315	G+A		$138,903
				929.02	$172,410
				929	$689,033
DM	93111	1000	DIR		$64,287
DM	93111	2515	DIR		$33,680
				931.11	$97,967
DM	93112	2515	DIR		$41
				931.12	$41
DM	93121	1000	DIR		$57,569
DM	93121	2515	DIR		$85,451
				931.21	$143,020
DM	93122	2515	DIR		$8,999
				931.22	$8,999
DM	93123	1000	DIR		$3,147
DM	93123	2515	DIR		$14,689
				931.23	$17,836
DM	93124	2515	DIR		$7,248
				931.24	$7,248
DM	93125	2515	DIR		$30,343
				931.25	$30,343
DM	93131	1000	DIR		$25,411
DM	93131	2515	DIR		$41,021
				931.31	$66,432
DM	93132	2515	DIR		$4
				931.32	$4
DM	93141	1000	DIR		$31,081
DM	93141	2515	DIR		$40,108
				931.41	$71,189
DM	93142	1000	DIR		$28,687
DM	93142	2515	DIR		$61,826
				931.42	$90,513
DM	93143	1000	DIR		$31,180
DM	93143	2515	DIR		$4,477
				931.43	$35,657
DM	93144	1000	DIR		$444
DM	93144	2515	DIR		$494
				931.44	$939
DM	93151	2515	DIR		$20,741
				931.51	$20,741

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
DM	93162	1000 DIR		$4,322
DM	93162	2515 DIR		$8,853
DM	93162	2651 IND		($221)
			931.62	$12,955
DM	93164	1000 DIR		$682,935
DM	93164	2515 DIR		$637,729
DM	93164	2631 IND		($2,699)
DM	93164	2651 IND		($261)
			931.64	$1,317,704
DM	93166	1000 DIR		$185,486
DM	93166	2515 DIR		$53,059
DM	93166	2651 IND		($154)
			931.66	$238,392
DM	93168	2651 IND		($65)
			931.68	($65)
DM	93169	1000 DIR		$59,723
DM	93169	2515 DIR		$35,230
DM	93169	2651 IND		($6)
			931.69	$94,947
DM	93181	1000 DIR		$79,494
DM	93181	2515 DIR		$68,342
			931.81	$147,837
DM	93183	2515 DIR		$11,780
			931.83	$11,780
DM	93191	1000 DIR		$248,402
DM	93191	2515 DIR		$95,912
			931.91	$344,314
DM	93192	2515 DIR		$990
			931.92	$990
DM	93193	2515 DIR		$378
			931.93	$378
			931	**$2,760,160**
DM	93201	2500 CAP		$5,678,881
			932.01	$5,678,881
			932	**$5,678,881**
DM	93510	2515 DIR		$2,701,400
			935.10	$2,701,400
DM	93521	2515 DIR		$127,697
			935.21	$127,697
DM	93522	1000 DIR		$225,845

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
DM	93522	2515 DIR			$1,614,563
				935.22	$1,840,409
DM	93523	2515 DIR			$1,249,341
				935.23	$1,249,341
DM	93524	2515 DIR			$320,310
				935.24	$320,310
DM	93531	2312 IND			$104
DM	93531	2315 IND			$450
DM	93531	2515 DIR			($18,173)
DM	93531	2516 IND			$1,410
DM	93531	2527 IND			$10,105
				935.31	($6,104)
DM	93532	1000 DIR			$213
				935.32	$213
DM	93541	2515 DIR			$64,551
				935.41	$64,551
DM	93542	1000 DIR			$72,126
DM	93542	2515 DIR			$22,749
				935.42	$94,875
DM	93551	1000 DIR			$2,874
DM	93551	2515 DIR			$2,385
				935.51	$5,259
DM	93552	2515 DIR			$20
				935.52	$20
				935	**$6,397,970**
DM	93610	2500 CAP			$303,367
				936.10	$303,367
DM	93620	1000 DIR			$87,699
DM	93620	2515 DIR			$264,165
				936.20	$351,864
				936	**$655,231**
DM	93703	1000 DIR			$109,241
DM	93703	2515 DIR			$380,761
				937.03	$490,002
DM	93710	1000 DIR			$886,654
DM	93710	2515 DIR			$41,965
				937.10	$928,619
DM	93720	1000 DIR			$259,008
DM	93720	2515 DIR			$458,232
				937.20	$717,240

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
DM	93730	1000 DIR		$56,162
DM	93730	2515 DIR		$19,539
			937.30	$75,701
DM	93750	1000 DIR		$121,449
DM	93750	2515 DIR		$84,268
			937.50	$205,717
DM	93770	2515 DIR		$730
			937.70	$730
			937	**$2,418,009**
DM	93810	1000 DIR		$258,620
DM	93810	2515 DIR		$19,930
			938.10	$278,550
DM	93820	1000 DIR		$9,319
			938.20	$9,319
DM	93830	1000 DIR		$60,056
DM	93830	2515 DIR		$144,978
			938.30	$205,034
			938	**$492,903**
DM	93903	1000 DIR		$4,569
DM	93903	2515 DIR		$710
			939.03	$5,278
DM	93905	1000 DIR		$4,710
DM	93905	2515 DIR		$46,800
			939.05	$51,510
DM	93930	2515 DIR		$2,356
			939.30	$2,356
			939	**$59,144**
DM	94101	1000 DIR		$722,682
DM	94101	1113 G+A		$90,044
DM	94101	1115 G+A		$278,014
DM	94101	1145 G+A		$186
DM	94101	1155 G+A		$21,817
DM	94101	1165 G+A		$2,772
DM	94101	1223 G+A		$211
DM	94101	1225 G+A		$549
DM	94101	1233 G+A		$4,833
DM	94101	1235 G+A		$15,139
DM	94101	1243 G+A		$7,098
DM	94101	1245 G+A		$19,849
DM	94101	1253 G+A		$2,141
DM	94101	1255 G+A		$4,743
DM	94101	1283 G+A		$135

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
DM	94101	1285 G+A		$74
DM	94101	2312 G+A		$995
DM	94101	2315 G+A		$16,800
DM	94101	2515 DIR		$281,843
DM	94101	2521 G+A		$333
DM	94101	2527 G+A		$12,038
DM	94101	2621 G+A		$1,062
DM	94101	2631 G+A		$9,682
DM	94101	2641 G+A		$1,342
DM	94101	2651 G+A		$13,553
DM	94101	3123 G+A		$1,714
DM	94101	3124 G+A		$791
			941.01	$1,510,444
			941	**$1,510,444**
DM	94201	1115 IND		$63,913
DM	94201	1119 IND		$4,857
DM	94201	1135 IND		$30,208
DM	94201	1155 IND		$56
DM	94201	1225 IND		$122
DM	94201	1235 IND		$6,335
DM	94201	1245 IND		$4,945
DM	94201	1255 IND		$1,913
DM	94201	1285 IND		$308
DM	94201	2315 IND		$27,210
DM	94201	2515 IND		$13,160
DM	94201	2521 IND		$1,320
DM	94201	2527 IND		$848
DM	94201	2631 IND		$119
DM	94201	2651 IND		$1,493
DM	94201	3124 IND		($155)
			942.01	$156,652
DM	94202	1115 IND		$11,841
DM	94202	1155 IND		$84
DM	94202	1225 IND		$14
DM	94202	1235 IND		$967
DM	94202	1245 IND		$814
DM	94202	1255 IND		$173
DM	94202	1285 IND		$1
DM	94202	2527 IND		$91
DM	94202	2631 IND		$510
DM	94202	2641 IND		$267
DM	94202	2651 IND		$2,185
			942.02	$16,946
			942	**$173,598**
DM	94301	1115 IND		$1,256,267
DM	94301	1135 IND		$1,245
DM	94301	1145 IND		$635
DM	94301	1155 IND		$109,359
DM	94301	1165 IND		$27,147
DM	94301	1225 IND		$2,403

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
DM	94301	1235	IND		$101,891
DM	94301	1245	IND		$111,477
DM	94301	1255	IND		$47,994
DM	94301	1285	IND		$14,184
DM	94301	2515	DIR		($9,143)
DM	94301	2521	IND		$31,627
DM	94301	2527	IND		$58,558
DM	94301	2631	IND		$241,504
DM	94301	2641	IND		$2,157
DM	94301	2651	IND		$277,676
DM	94301	3123	IND		$1,213
				943.01	$2,276,196
DM	94302	1115	IND		$217,110
DM	94302	1145	IND		$380
DM	94302	1155	IND		$19,516
DM	94302	1165	IND		$8,255
DM	94302	1225	IND		$432
DM	94302	1235	IND		$17,212
DM	94302	1245	IND		$18,775
DM	94302	1255	IND		$8,257
DM	94302	1285	IND		$2,378
DM	94302	2515	DIR		$837
DM	94302	2631	IND		$257
DM	94302	2651	IND		($189)
				943.02	$293,220
				943	**$2,569,415**
DM	94401	1115	IND		$300,481
DM	94401	1155	IND		$8,673
DM	94401	1165	IND		$3
DM	94401	1225	IND		$547
DM	94401	1235	IND		$24,396
DM	94401	1245	IND		$25,984
DM	94401	1255	IND		$10,848
DM	94401	1285	IND		$3,293
DM	94401	2515	DIR		$41,410
DM	94401	2521	IND		$1,182
DM	94401	2631	IND		$2,956
DM	94401	2651	IND		$16,576
				944.01	$436,351
DM	94402	1115	IND		$24,852
DM	94402	1155	IND		$675
DM	94402	1225	IND		$43
DM	94402	1235	IND		$3,050
DM	94402	1245	IND		$2,474
DM	94402	1255	IND		$1,188
DM	94402	1285	IND		$446
DM	94402	2515	DIR		$61,712
				944.02	$94,440
				944	**$530,791**

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
DM	94601	1115 IND		$194,354
DM	94601	1135 IND		$30
DM	94601	1155 IND		$7,937
DM	94601	1165 IND		$195
DM	94601	1225 IND		$407
DM	94601	1235 IND		$15,046
DM	94601	1245 IND		$15,749
DM	94601	1255 IND		$5,306
DM	94601	1285 IND		$1,564
DM	94601	2515 IND		$9,828
DM	94601	2521 IND		$3,633
DM	94601	2527 IND		$11,196
DM	94601	2631 IND		$4,956
DM	94601	2651 IND		$45,962
DM	94601	3124 IND		$13,635
			946.01	$329,797
DM	94602	1115 IND		$19,987
DM	94602	1155 IND		$570
DM	94602	1165 IND		$11
DM	94602	1225 IND		$44
DM	94602	1235 IND		$1,239
DM	94602	1245 IND		$2,031
DM	94602	1255 IND		$1,051
DM	94602	1285 IND		$568
			946.02	$25,501
			946	$355,298
DM	94701	1115 G+A		$4,233
DM	94701	1155 G+A		$210
DM	94701	1165 G+A		$1
DM	94701	1225 G+A		$6
DM	94701	1235 G+A		$201
DM	94701	1245 G+A		$284
DM	94701	1255 G+A		$129
DM	94701	1285 G+A		$42
			947.01	$5,107
DM	94703	1113 G+A		$260
DM	94703	1115 G+A		$5,324
DM	94703	1223 G+A		$1
DM	94703	1225 G+A		$9
DM	94703	1233 G+A		$34
DM	94703	1235 G+A		$328
DM	94703	1243 G+A		$18
DM	94703	1245 G+A		$403
DM	94703	1253 G+A		$4
DM	94703	1255 G+A		$112
DM	94703	1285 G+A		$23
DM	94703	2515 DIR		$1,399
			947.03	$7,916
			947	$13,023

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
DM	95300	2515	DIR		$104,829
				953.00	$104,829
DM	95301	1000	DIR		$1,295,813
DM	95301	2515	DIR		$94,891
				953.01	$1,390,704
DM	95303	1000	DIR		($6)
				953.03	($6)
DM	95304	2515	DIR		$6,136
				953.04	$6,136
				953	**$1,501,663**
DM	96101	1000	DIR		$560,352
DM	96101	2515	DIR		$59,436
DM	96101	2527	IND		($34)
DM	96101	2675	IND		$1,645
DM	96101	3124	IND		$3,695
				961.01	$625,094
DM	96104	1000	DIR		$812,765
DM	96104	2515	DIR		$5,484
				961.04	$818,249
				961	**$1,443,343**
DM	96201	1000	DIR		$17,000
DM	96201	2515	DIR		$11,991
DM	96201	2651	IND		$758
DM	96201	3124	IND		$1,250
				962.01	$30,999
DM	96202	1000	DIR		$98,552
DM	96202	3144	IND		$7,760
				962.02	$106,312
DM	96203	1000	DIR		$163,990
DM	96203	2515	DIR		$1,752,727
DM	96203	2521	IND		$468,292
DM	96203	2527	IND		$2,425
DM	96203	2555	IND		$13,280
DM	96203	2556	IND		$25,332
DM	96203	2557	IND		$409,439
DM	96203	2568	IND		$1,398,082
DM	96203	2651	IND		$6,315
DM	96203	2675	IND		$746
DM	96203	3111	IND		$3,471
DM	96203	3124	IND		$11,952
DM	96203	3144	IND		$485,880
				962.03	$4,741,931
				962	**$4,879,241**

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC.	OBJECT CLASS	TYPE		DOLLARS
DM	96301	2515 DIR			$14,215
				963.01	$14,215
DM	96303	1000 DIR			$457
DM	96303	2515 DIR			$84,938
				963.03	$85,396
				963	**$99,610**
DM	97101	1000 DIR			$80,212
DM	97101	2515 DIR			$1,686
DM	97101	3124 G+A			$1,100
				971.01	$82,998
				971	**$82,998**
DM	97201	1000 DIR			$171,564
DM	97201	2515 DIR			$127,307
DM	97201	2521 G+A			$363
DM	97201	2527 G+A			$5,226
DM	97201	3124 G+A			$2,370
DM	97201	3144 G+A			$349
				972.01	$307,179
				972	**$307,179**
DM	97311	2515 DIR			$2,581
				973.11	$2,581
DM	97313	2515 DIR			$52,081
				973.13	$52,081
				973	**$54,662**
DM	97601	1000 DIR			$150,315
DM	97601	2515 DIR			$42,408
DM	97601	2651 G+A			($79)
DM	97601	3114 G+A			$2,521
DM	97601	3124 G+A			$4,643
				976.01	$199,808
DM	97602	1000 DIR			$5,828
DM	97602	2515 DIR			$32,928
DM	97602	2557 G+A			$13,071
DM	97602	3124 G+A			$468
				976.02	$52,295
				976	**$252,103**
DM	97903	2515 DIR			$63,572
				979.03	$63,572
				979	**$63,572**

FIGURE 9.7

DDSP CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
			TOTAL INFRASTRUCTURE	$33,439,588

DDRV CERTIFIED BRAC DATA

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FIGURE 9.8

DDRV CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/84

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
GD	32101	2521	DIR	$30,508
			321.01 (Other Maintenance)	$30,508
GD	32101	2527	DIR	$3,031
			321.01 (Other Services)	$3,031
			320	**$33,539**
GD	33101	2312	DIR	$3,000
			331.01 (Commercial Lease)	$3,000
GD	33201	2312	DIR	$2,520
			332.01 (Commercial Lease)	$2,520
GD	33201	3100	DIR	$154,944
			332.01 (Warehousing)	$154,944
GD	33203	2312	DIR	$212
			332.03 (Commercial Lease)	$212
			330	**$160,676**
GD	34201	2521	DIR	$14,496
GD	34201	2527	DIR	$5,457
			342.01 (Other Services)	$19,953
			340	**$19,953**
GD	92301	2515	G+A	$3,644
			923.01	$3,644
			923	**$3,644**
GD	92901	2515	G+A	$2,167
GD	92901	2312	G+A	$145,507
GD	92901	2315	G+A	($8,098)
			929.01	$139,576
			929	**$139,576**
GD	93111	2515	G+A	$55,096
			931.11	$55,096
GD	93112	2515	G+A	$14,517
			931.12	$14,517
GD	93121	2515	G+A	$30,339
			931.21	$30,339
GD	93122	2515	G+A	$9,017
			931.22	$9,017
GD	93123	2515	G+A	$23,994
			931.23	$23,994

FIGURE 9.8

DDRV CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/84

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
GD	93124	2515	G+A		$4,376
				931.24	$4,376
GD	93125	2515	G+A		($2,099)
				931.25	($2,099)
GD	93131	2515	G+A		$21,119
				931.31	$21,119
GD	93132	2515	G+A		$4,560
				931.32	$4,560
GD	93141	2515	G+A		$9,022
				931.41	$9,022
GD	93143	2515	G+A		$3,253
				931.43	$3,253
GD	93151	2515	G+A		$26,972
				931.51	$26,972
GD	93161	2515	G+A		$71
				931.61	$71
GD	93162	2515	G+A		$3,957
				931.62	$3,957
GD	93164	2515	G+A		$474,144
				931.64	$474,144
GD	93166	2515	G+A		$17,814
				931.66	$17,814
GD	93168	2515	G+A		$1,479
				931.68	$1,479
GD	93169	2515	G+A		$288
				931.69	$288
GD	93181	2515	G+A		$21,194
				931.81	$21,194
GD	93182	2515	G+A		$5,666
				931.82	$5,666
GD	93183	2515	G+A		$6,403
				931.83	$6,403
GD	93191	2515	G+A		$28,349
				931.91	$28,349
GD	93192	2515	G+A		$6,967
				931.92	$6,967

FIGURE 9.8

DDRV CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/84

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
GD	93193	2515	G+A		$4,765
				931.93	$4,765
				931	**$771,262**
GD	93201	2500	CAP		$3,466,761
				932.01	$3,466,761
GD	93264	2513	DIR		$584
				932.64	$584
				932	**$3,467,345**
GD	93510	2515	G+A		$1,585,338
				935.10	$1,585,338
GD	93522	2515	G+A		$277,308
				935.22	$277,308
GD	93523	2515	G+A		$77,058
				935.23	$77,058
GD	93524	2515	G+A		$9,127
				935.24	$9,127
GD	93531	2515	G+A		$28,965
				935.31	$28,965
GD	93541	2515	G+A		$6,196
				935.41	$6,196
GD	93551	2515	G+A		$30,153
				935.51	$30,153
GD	93552	2515	G+A		$49,251
				935.52	$49,251
GD	93553	2515	G+A		$18,805
				935.53	$18,805
				935	**$2,082,201**
GD	93610	2500	CAP		$304,107
				936.10	$304,107
GD	93620	2515	G+A		$131,726
				936.20	$131,726
				936	**$435,833**
GD	93702	2515	G+A		$60
				937.02	$60
GD	93710	2515	G+A		$451,660
				937.10	$451,660

FIGURE 9.8

DDRV CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/84

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
GD	93720	2515	G+A		$27,245
GD	93720	2521	IND		$869
GD	93720	2527	IND		$587,284
				937.20	$615,898
GD	93730	2515	G+A		$83,154
				937.30	$83,154
GD	93740	2515	IND		$4,795
GD	93740	2527	IND		$2,549
				937.40	$7,344
GD	93750	2515	G+A		$32,660
				937.50	$32,660
GD	93770	2515	G+A		$40,270
				937.70	$40,270
				937	**$1,231,047**
GD	94101	2515	G+A		$1,206
				941.01	$1,206
				941	**$1,206**
GD	94201	2515	G+A		$119,528
				942.01	$119,528
GD	94202	2515	G+A		$346
				942.02	$346
				942	**$119,874**
GD	94301	2515	G+A		$1,218,271
				943.01	$1,218,271
GD	94302	2515	G+A		$203,834
				943.02	$203,834
				943	**$1,422,105**
GD	94401	2515	G+A		$422,233
				944.01	$422,233
GD	94402	2515	G+A		$2,244
				944.02	$2,244
				944	**$424,477**
GD	94601	2515	G+A		$70,994
				946.01	$70,994
GD	94602	2515	G+A		$41,751

FIGURE 9.8

DDRV CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/30/84

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
				946.02	$41,751
				946	**$112,744**
GD	94701	2515	G+A		$329
				947.01	$329
GD	94703	2515	G+A		$153
				947.03	$153
				947	**$482**
GD	94831	2515	G+A		$578
				948.31	$578
				948	**$578**
GD	95301	2515	G+A		$789,324
				953.01	$789,324
				953	**$789,324**
GD	96201	2515	G+A		$1,623,306
GD	96201	2651	IND		$162
GD	96201	3114	IND		$15,125
				962.01	$1,638,594
				962	**$1,638,594**
GD	97101	2516	G+A		$1,037,952
				971.01	$1,037,952
				971	**$1,037,952**
GD	97201	2515	G+A		$307,865
GD	97201	2651	G+A		$165
GD	97201	3114	G+A		$1,886
				972.01	$309,915
				972	**$309,915**
			TOTAL INFRASTRUCTURE		**$14,202,330**

DDCO CERTIFIED BRAC DATA

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FIGURE 9.9

DDCO CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
CD	32101	3124	DIR		$12,276
CD	32101	3141	DIR		$17,825
				321.01 (Warehousing)	$30,101
				320	**$30,101**
CD	33101	3131	DIR		$5,742
				331.01 (Warehousing)	$5,742
CD	33201	2521	DIR		$258
				332.01 (Other Maintenance)	$258
CD	33201	2527	DIR		$303
				332.01 (Other Services)	$303
CD	33201	3114	DIR		$114
CD	33201	3124	DIR		$20,919
				332.01 (Warehousing)	$21,033
				330	**$27,336**
CD	34101	2521	IND		$4,905
CD	34101	2527	IND		$243
				341.01 (Other Services)	$5,147
CD	34101	3124	IND		$999
				341.01 (Warehousing)	$999
CD	34201	2527	DIR		$810
				342.01 (Other Services)	$810
CD	34201	3114	DIR		$41,800
				342.01 (Warehousing)	$41,800
				340	**$48,756**
CD	92901	2515	G+A		$85,331
CD	92901	2611	G+A		$8,346
CD	92901	2613	G+A		$8,598
CD	92901	2618	G+A		$13,685
				929.01	$115,960
CD	92902	2515	G+A		$125,021
				929.02	$125,021
				929	**$240,981**
CD	93111	2515	G+A		$1,462
				931.11	$1,462
CD	93112	2515	G+A		$94
				931.12	$94

FIGURE 9.9

DDCO CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
CD	93123	2515	G+A		$33,964
				931.23	$33,964
CD	93131	2515	G+A		$2,179
				931.31	$2,179
CD	93141	2515	G+A		$8,729
				931.41	$8,729
CD	93142	2515	G+A		$331
				931.42	$331
CD	93143	2515	G+A		$2,482
				931.43	$2,482
CD	93150	2515	G+A		$859
				931.50	$859
CD	93160	2515	G+A		$957,276
				931.60	$957,276
CD	93162	2515	G+A		$3,780
				931.62	$3,780
CD	93164	2515	G+A		$152,107
				931.64	$152,107
CD	93166	2515	G+A		$70,163
				931.66	$70,163
CD	93168	2515	G+A		$83
				931.68	$83
CD	93169	2515	G+A		$292
				931.69	$292
CD	93172	2515	G+A		$20,840
CD	93172	2516	IND		$9,289
				931.72	$30,129
CD	93181	2515	G+A		$3,274
				931.81	$3,274
CD	93183	2515	G+A		$838
				931.83	$838
CD	93191	2515	G+A		$13,766
				931.91	$13,766
				931	**$1,281,808**
CD	93201	2500	CAP		$1,662,747

FIGURE 9.9

DDCO CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
				932.01	$1,662,747
				932	**$1,662,747**
CD	93510	2515	G+A		$626,268
				935.10	$626,268
CD	93520	2515	G+A		$615,252
				935.20	$615,252
CD	93530	2515	G+A		$19,476
				935.30	$19,476
CD	93551	2527	IND		$12,115
				935.51	$12,115
				935	**$1,273,111**
CD	93610	2500	CAP		$119,870
CD	93610	2527	CAP		$85
				936.10	$119,955
CD	93620	2515	G+A		$1,000
CD	93620	2527	IND		$2,405
				936.20	$3,405
				936	**$123,359**
CD	93703	2515	G+A		$282,432
				937.03	$282,432
CD	93710	2515	G+A		$616,104
				937.10	$616,104
CD	93720	2515	G+A		$104,928
				937.20	$104,928
CD	93730	2515	G+A		$8,521
				937.30	$8,521
CD	93750	2515	G+A		$3,155
				937.50	$3,155
				937	**$1,015,140**
CD	93801	2515	G+A		$418
				938.01	$418
CD	93810	2515	G+A		$15,354
				938.10	$15,354
				938	**$15,772**

FIGURE 9.9

DDCO CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
CD	94101	2515	G+A		$980
				941.01	$980
				941	**$980**
CD	94201	2515	G+A		$103,700
				942.01	$103,700
CD	94202	2515	G+A		$17,846
				942.02	$17,846
				942	**$121,546**
CD	94301	2515	G+A		$426,883
				943.01	$426,883
CD	94302	2515	G+A		$137,192
				943.02	$137,192
				943	**$564,075**
CD	94401	2515	G+A		$407,092
				944.01	$407,092
CD	94402	2515	G+A		$81,623
				944.02	$81,623
				944	**$488,715**
CD	94601	2515	G+A		$210,158
				946.01	$210,158
CD	94602	2515	G+A		$77,725
				946.02	$77,725
				946	**$287,883**
CD	94701	2515	G+A		$132
				947.01	$132
				947	**$132**
CD	95301	2515	G+A		$211,310
CD	95301	2641	G+A		$126
				953.01	$211,436
				953	**$211,436**
CD	96101	2516	IND		$720,000
				961.01	$720,000

FIGURE 9.9

DDCO CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
CD	96110	2516	IND		$461.010
				961.10	$461.010
				961	**$1.181.010**
CD	96203	2521	IND		$56.327
CD	96203	2527	IND		$5.044
CD	96203	2556	IND		$557
CD	96203	2651	IND		$9.909
CD	96203	3124	IND		$2
				962.03	$71.839
				962	**$71.839**
			TOTAL INFRASTRUCTURE		**$8.646.729**

DDMT CERTIFIED BRAC DATA

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FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JY	32201	2521	DIR	$9,473
			322.01 (Other Maintenance)	$9,473
JY	32201	2527	DIR	$4,100
			322.01 (Other Services)	$4,100
JY	32201	3123	DIR	$2,596
JY	32201	3124	DIR	$17,612
			322.01 (Warehousing)	$20,208
			320	**$33,781**
JY	33101	2521	DIR	$735
			331.01 (Other Maintenance)	$735
JY	33101	2527	DIR	$300
			331.01 (Other Services)	$300
JY	33101	3124	DIR	$21,209
			331.01 (Warehousing)	$21,209
JY	33201	2312	DIR	$684
			332.01 (Commercial Lease)	$684
JY	33201	2521	DIR	$1,215
			332.01 (Other Maintenance)	$1,215
JY	33201	2527	DIR	$1,202
			332.01 (Other Services)	$1,202
JY	33201	3123	DIR	$3,154
JY	33201	3124	DIR	$2,948
			332.01 (Warehousing)	$6,102
			330	**$31,447**
JY	34201	2315	DIR	$354
			342.01 (Commercial Lease)	$354
JY	34201	2521	DIR	$185
			342.01 (Other Services)	$185
			340	**$539**
JY	92301	1115	G+A	$3,640
JY	92301	1155	G+A	$814
JY	92301	1225	G+A	$7
JY	92301	1235	G+A	$323
JY	92301	1245	G+A	$362
JY	92301	1255	G+A	$236
JY	92301	1285	G+A	$103
JY	92301	2527	G+A	$150
JY	92301	2631	G+A	$338
JY	92301	2651	G+A	$620
JY	92301	3124	G+A	$2,994
			923.01	$9,587

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	92302	2515	G+A		$5,396
JY	92302	2527	G+A		$24,975
				923.02	$30,371
JY	92304	2651	G+A		$6,908
JY	92304	3124	G+A		$4,989
				923.04	$11,897
				923	**$51,855**
JY	92901	1113	G+A		$40,726
JY	92901	1115	G+A		$132,517
JY	92901	1145	G+A		$1,402
JY	92901	1153	G+A		$1,146
JY	92901	1155	G+A		$5,270
JY	92901	1223	G+A		$99
JY	92901	1225	G+A		$308
JY	92901	1233	G+A		$4,795
JY	92901	1235	G+A		$14,256
JY	92901	1243	G+A		$4,001
JY	92901	1245	G+A		$10,305
JY	92901	1253	G+A		$1,890
JY	92901	1255	G+A		$3,130
JY	92901	1283	G+A		$195
JY	92901	1285	G+A		$642
JY	92901	2112	G+A		$529
JY	92901	2122	G+A		$68
JY	92901	2515	G+A		$276,354
JY	92901	2516	G+A		$21,759
JY	92901	2611	G+A		$45,204
JY	92901	2613	G+A		$43,262
JY	92901	2631	G+A		$34,731
JY	92901	2651	G+A		$31,499
				929.01	$674,087
JY	92902	1115	G+A		$65,985
JY	92902	1145	G+A		$299
JY	92902	1225	G+A		$159
JY	92902	1235	G+A		$8,943
JY	92902	1245	G+A		$6,579
JY	92902	1255	G+A		$3,036
JY	92902	1285	G+A		$1,271
				929.02	$86,271
				929	**$760,358**
JY	93111	1115	IND		$57,050
JY	93111	1155	IND		$10,785
JY	93111	1225	IND		$135
JY	93111	1235	IND		$3,199
JY	93111	1245	IND		$6,023
JY	93111	1255	IND		$3,345
JY	93111	1285	IND		$1,665
JY	93111	2631	IND		$119
JY	93111	2651	IND		$2,951

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
			931.11	$85,273
JY	93112	2521	IND	$663
JY	93112	3124	IND	$7,124
			931.12	$7,787
JY	93121	1115	IND	$94
JY	93121	1225	IND	$0
JY	93121	1235	IND	$9
JY	93121	1245	IND	$10
JY	93121	1255	IND	$6
JY	93121	1285	IND	$3
JY	93121	2651	IND	$137
			931.21	$259
JY	93122	1115	IND	$78,616
JY	93122	1145	IND	$659
JY	93122	1155	IND	$686
JY	93122	1165	IND	$406
JY	93122	1225	IND	$182
JY	93122	1235	IND	$8,948
JY	93122	1245	IND	$8,567
JY	93122	1255	IND	$4,489
JY	93122	1285	IND	$2,485
			931.22	$105,038
JY	93124	1115	IND	$662
JY	93124	1225	IND	$2
JY	93124	1235	IND	$72
JY	93124	1245	IND	$86
JY	93124	1255	IND	$51
JY	93124	1285	IND	$33
JY	93124	2651	IND	$749
			931.24	$1,654
JY	93131	1115	IND	$61,955
JY	93131	1135	IND	$25
JY	93131	1145	IND	$127
JY	93131	1155	IND	$1,985
JY	93131	1225	IND	$144
JY	93131	1235	IND	$6,791
JY	93131	1245	IND	$4,796
JY	93131	1255	IND	$3,138
JY	93131	1285	IND	$2
JY	93131	2522	IND	$8,580
JY	93131	2651	IND	$988
			931.31	$88,531
JY	93132	1115	IND	$1,444
JY	93132	1155	IND	$115
JY	93132	1225	IND	$3
JY	93132	1235	IND	$145
JY	93132	1245	IND	$147
JY	93132	1255	IND	$90
JY	93132	1285	IND	$37
			931.32	$1,981

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	93141	1115	IND		$97,071
JY	93141	1145	IND		$122
JY	93141	1155	IND		$2,737
JY	93141	1225	IND		$224
JY	93141	1235	IND		$9,329
JY	93141	1245	IND		$12,476
JY	93141	1255	IND		$7,668
JY	93141	1285	IND		$4,672
JY	93141	2651	IND		$764
				931.41	$135,063
JY	93142	1115	IND		$115
JY	93142	1225	IND		$0
JY	93142	1235	IND		$11
JY	93142	1245	IND		$15
JY	93142	1255	IND		$9
JY	93142	1285	IND		$6
JY	93142	2522	IND		$6,612
JY	93142	2651	IND		$445
				931.42	$7,212
JY	93143	1115	IND		$1,025
JY	93143	1155	IND		$251
JY	93143	1225	IND		$2
JY	93143	1235	IND		$104
JY	93143	1245	IND		$132
JY	93143	1255	IND		$91
JY	93143	1285	IND		$51
JY	93143	2521	IND		$13,950
JY	93143	2651	IND		$825
				931.43	$16,432
JY	93144	1115	IND		$210
JY	93144	1225	IND		$0
JY	93144	1235	IND		$20
JY	93144	1245	IND		$27
JY	93144	1255	IND		$16
JY	93144	1285	IND		$10
				931.44	$284
JY	93151	1115	IND		$127,713
JY	93151	1145	IND		$85
JY	93151	1155	IND		$3,117
JY	93151	1225	IND		$285
JY	93151	1235	IND		$13,299
JY	93151	1245	IND		$11,501
JY	93151	1255	IND		$4,973
JY	93151	1285	IND		$1,673
JY	93151	2521	IND		$865
JY	93151	2631	IND		$107
JY	93151	2641	IND		$7
JY	93151	2651	IND		$14,970
				931.51	$178,595
JY	93162	1115	IND		$13,552
JY	93162	1155	IND		$1,053

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JY	93162	1225	IND	$31
JY	93162	1235	IND	$1,191
JY	93162	1245	IND	$1,349
JY	93162	1255	IND	$785
JY	93162	1285	IND	$201
JY	93162	2522	IND	$4,650
JY	93162	2631	IND	$24
JY	93162	2651	IND	$7,147
JY	93162	3124	IND	$2,583
			931.62	$32,565
JY	93164	1115	IND	$759,107
JY	93164	1119	IND	$12,660
JY	93164	1145	IND	$448
JY	93164	1155	IND	$60,543
JY	93164	1165	IND	$885
JY	93164	1225	IND	$1,789
JY	93164	1235	IND	$77,961
JY	93164	1245	IND	$87,413
JY	93164	1255	IND	$53,086
JY	93164	1285	IND	$18,618
JY	93164	2113	IND	$4,506
JY	93164	2123	IND	$925
JY	93164	2140	IND	$1,004
JY	93164	2521	IND	$60
JY	93164	2522	IND	$32,806
JY	93164	2527	IND	$17,045
JY	93164	2621	IND	$34
JY	93164	2631	IND	$10,734
JY	93164	2641	IND	$772
JY	93164	2651	IND	$124,224
JY	93164	3124	IND	$480
			931.64	$1,265,100
JY	93165	2641	IND	$446
JY	93165	2651	IND	$446
			931.65	$892
JY	93166	1115	IND	$21,533
JY	93166	1155	IND	$1,410
JY	93166	1225	IND	$44
JY	93166	1235	IND	$1,980
JY	93166	1245	IND	$1,945
JY	93166	1255	IND	$999
JY	93166	1285	IND	$416
JY	93166	2522	IND	$1,950
JY	93166	2527	IND	$3,464
JY	93166	2641	IND	$101
JY	93166	2651	IND	$9,253
JY	93166	3124	IND	$283
			931.66	$43,377
JY	93168	1115	IND	$3,562
JY	93168	1155	IND	$49
JY	93168	1225	IND	$9
JY	93168	1235	IND	$337

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	93168	1245	IND		$379
JY	93168	1255	IND		$201
JY	93168	1285	IND		$82
JY	93168	2527	IND		$930
JY	93168	2651	IND		$1,775
				931.68	$7,325
JY	93169	1115	IND		$2,047
JY	93169	1155	IND		$868
JY	93169	1225	IND		$3
JY	93169	1235	IND		$126
JY	93169	1245	IND		$154
JY	93169	1255	IND		$101
JY	93169	1285	IND		$32
JY	93169	2522	IND		$8,993
JY	93169	2651	IND		$1,725
JY	93169	3124	IND		$420
				931.69	$14,470
JY	93172	1115	IND		$5,432
JY	93172	1225	IND		$11
JY	93172	1235	IND		$535
JY	93172	1245	IND		$575
JY	93172	1255	IND		$308
JY	93172	1285	IND		$128
JY	93172	2521	IND		$1,623
JY	93172	2522	IND		$3,500
JY	93172	2651	IND		$2,135
				931.72	$14,248
JY	93181	1115	IND		$26,562
JY	93181	1155	IND		$986
JY	93181	1225	IND		$61
JY	93181	1235	IND		$2,497
JY	93181	1245	IND		$2,490
JY	93181	1255	IND		$1,063
JY	93181	1285	IND		$342
JY	93181	2631	IND		$165
JY	93181	2651	IND		$5,075
JY	93181	3124	IND		$821
				931.81	$40,060
JY	93183	1115	IND		$22,173
JY	93183	1155	IND		$902
JY	93183	1165	IND		$15
JY	93183	1225	IND		$49
JY	93183	1235	IND		$2,381
JY	93183	1245	IND		$1,962
JY	93183	1255	IND		$845
JY	93183	1285	IND		$373
JY	93183	2651	IND		$183
				931.83	$28,884
JY	93191	1115	IND		$16,685
JY	93191	1225	IND		$29
JY	93191	1235	IND		$201
JY	93191	1245	IND		$2,120

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	93191	1255	IND		$1,285
JY	93191	1285	IND		$190
JY	93191	2522	IND		$108,760
JY	93191	2527	IND		$5,629
JY	93191	2631	IND		$166
JY	93191	2641	IND		$57
JY	93191	2651	IND		$726
JY	93191	3124	IND		$754
				931.91	$136,602
				931	**$2,211,635**
JY	93201	2500	CAP		$1,246,916
				932.01	$1,246,916
				932	**$1,246,916**
JY	93510	2332	IND		$1,662,208
				935.10	$1,662,208
JY	93522	2332	IND		$64,500
				935.22	$64,500
JY	93523	2332	IND		$29,247
				935.23	$29,247
JY	93524	2332	IND		$955,198
				935.24	$955,198
JY	93531	2332	IND		$21,368
				935.31	$21,368
JY	93541	2332	IND		$9,590
				935.41	$9,590
				935	**$2,742,111**
JY	93610	2500	CAP		$23,200
				936.10	$23,200
JY	93620	1115	IND		$39,723
JY	93620	1155	IND		$12,212
JY	93620	1225	IND		$79
JY	93620	1235	IND		$3,351
JY	93620	1245	IND		$3,779
JY	93620	1255	IND		$2,419
JY	93620	1285	IND		$705
JY	93620	2522	IND		$1,870
JY	93620	2631	IND		$252
JY	93620	2651	IND		$27,600
				936.20	$91,992
				936	**$115,192**
JY	93703	1115	IND		$103,513
JY	93703	1119	IND		$1,432

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JY	93703	1155	IND	$1,588
JY	93703	1225	IND	$241
JY	93703	1235	IND	$12,237
JY	93703	1245	IND	$9,590
JY	93703	1255	IND	$4,260
JY	93703	1285	IND	$539
JY	93703	2522	IND	$100,702
JY	93703	2527	IND	$86,018
JY	93703	2631	IND	$93
JY	93703	2641	IND	$1,622
JY	93703	2651	IND	$456
			937.03	$322,292
JY	93710	1113	IND	$83,334
JY	93710	1115	IND	$6,821
JY	93710	1119	IND	$1,086
JY	93710	1123	IND	$2,590
JY	93710	1129	IND	$3,063
JY	93710	1143	IND	$150
JY	93710	1153	IND	$1,468
JY	93710	1155	IND	$115
JY	93710	1163	IND	$588
JY	93710	1191	IND	$2,773
JY	93710	1217	IND	$1,966
JY	93710	1223	IND	$215
JY	93710	1225	IND	$14
JY	93710	1233	IND	$6,620
JY	93710	1235	IND	$669
JY	93710	1243	IND	$9,248
JY	93710	1245	IND	$658
JY	93710	1253	IND	$5,006
JY	93710	1255	IND	$355
JY	93710	1283	IND	$1,581
JY	93710	1285	IND	$80
JY	93710	2113	IND	$675
JY	93710	2121	IND	$540
JY	93710	2123	IND	$543
JY	93710	2140	IND	$121
JY	93710	2527	IND	$270
JY	93710	2651	IND	$11,238
			937.10	$141,786
JY	93720	2522	IND	$175,920
JY	93720	2527	IND	$230
			937.20	$176,150
JY	93730	1115	IND	$13,037
JY	93730	1155	IND	$4,814
JY	93730	1225	IND	$20
JY	93730	1235	IND	$622
JY	93730	1245	IND	$1,034
JY	93730	1255	IND	$580
JY	93730	1285	IND	$133
JY	93730	2631	IND	$222
JY	93730	2641	IND	$23
JY	93730	2651	IND	$1,787
			937.30	$22,272

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	93770	1115	IND		$56,031
JY	93770	1145	IND		$640
JY	93770	1153	IND		$1
JY	93770	1155	IND		$35,478
JY	93770	1225	IND		$118
JY	93770	1235	IND		$4,997
JY	93770	1245	IND		$5,436
JY	93770	1253	IND		$5
JY	93770	1255	IND		$4,154
JY	93770	1285	IND		$987
JY	93770	2522	IND		$3,626
JY	93770	2527	IND		$250
JY	93770	2631	IND		$56
JY	93770	2651	IND		$2,033
				937.70	$113,814
				937	**$776,314**
JY	93810	1112	G+A		$90,926
JY	93810	1113	G+A		$516,054
JY	93810	1115	G+A		$466,369
JY	93810	1119	G+A		$1,719
JY	93810	1123	G+A		$21,383
JY	93810	1143	G+A		$411
JY	93810	1153	G+A		$24,944
JY	93810	1155	G+A		$32,391
JY	93810	1165	G+A		$956
JY	93810	1222	G+A		$205
JY	93810	1223	G+A		$1,152
JY	93810	1225	G+A		$1,060
JY	93810	1232	G+A		$5,739
JY	93810	1233	G+A		$49,432
JY	93810	1235	G+A		$35,957
JY	93810	1242	G+A		$11,729
JY	93810	1243	G+A		$55,275
JY	93810	1245	G+A		$38,389
JY	93810	1252	G+A		$5,726
JY	93810	1253	G+A		$28,985
JY	93810	1255	G+A		$16,234
JY	93810	1282	G+A		$4,546
JY	93810	1283	G+A		$11,139
JY	93810	1285	G+A		$4,002
JY	93810	2111	G+A		$413
JY	93810	2112	G+A		$2,892
JY	93810	2113	G+A		$1,231
JY	93810	2121	G+A		$952
JY	93810	2122	G+A		$3,216
JY	93810	2123	G+A		$1,289
JY	93810	2140	G+A		$1,036
JY	93810	2527	G+A		$15,633
JY	93810	2631	G+A		$238
JY	93810	2641	G+A		$1,245
JY	93810	2651	G+A		$5,614
				938.10	$1,458,482

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	93820	2515	G+A		$25,000
				938.20	$25,000
				938	**$1,483,482**
JY	93903	1115	G+A		$15,982
JY	93903	1155	G+A		$1,005
JY	93903	1225	G+A		$32
JY	93903	1235	G+A		$1,482
JY	93903	1245	G+A		$1,637
JY	93903	1255	G+A		$921
JY	93903	1285	G+A		$369
JY	93903	2113	G+A		$745
JY	93903	2123	G+A		$962
JY	93903	2527	G+A		$4,312
				939.03	$27,446
JY	93905	2527	G+A		$575
				939.05	$575
				939	**$28,021**
JY	94101	1113	G+A		$19,407
JY	94101	1115	G+A		$97,822
JY	94101	1119	G+A		$5,017
JY	94101	1145	G+A		$329
JY	94101	1155	G+A		$4,762
JY	94101	1223	G+A		$47
JY	94101	1225	G+A		$222
JY	94101	1235	G+A		$8,809
JY	94101	1243	G+A		$1,358
JY	94101	1245	G+A		$6,790
JY	94101	1253	G+A		$720
JY	94101	1255	G+A		$1,509
JY	94101	1285	G+A		$1
JY	94101	2312	G+A		$4,458
JY	94101	2631	G+A		$917
JY	94101	2651	G+A		$1,236
JY	94101	3124	G+A		$609
				941.01	$154,012
				941	**$154,012**
JY	94201	1115	IND		$115,557
JY	94201	1145	IND		$770
JY	94201	1155	IND		$4,941
JY	94201	1225	IND		$271
JY	94201	1235	IND		$11,938
JY	94201	1245	IND		$10,538
JY	94201	1255	IND		$4,494
JY	94201	1285	IND		$837
JY	94201	2514	IND		$244
JY	94201	2521	IND		$8,806
JY	94201	2631	IND		$2,871
JY	94201	2651	IND		$52,420
JY	94201	3124	IND		$191

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
			942.01	$213,878
JY	94202	1115	IND	$55,823
JY	94202	1145	IND	$623
JY	94202	1155	IND	$665
JY	94202	1225	IND	$130
JY	94202	1235	IND	$5,747
JY	94202	1245	IND	$4,901
JY	94202	1255	IND	$1,893
JY	94202	1285	IND	$470
JY	94202	2521	IND	$27
JY	94202	2631	IND	$1,044
JY	94202	2651	IND	$523
			942.02	$71,845
			942	**$285,724**
JY	94301	1115	IND	$497,612
JY	94301	1119	IND	$10,528
JY	94301	1145	IND	$3,228
JY	94301	1155	IND	$95,516
JY	94301	1225	IND	$1,144
JY	94301	1235	IND	$47,835
JY	94301	1245	IND	$47,262
JY	94301	1255	IND	$24,589
JY	94301	1285	IND	$9,489
JY	94301	2140	IND	$160
JY	94301	2521	IND	$420
JY	94301	2631	IND	$57,319
JY	94301	2651	IND	$108,192
JY	94301	3124	IND	$1,659
			943.01	$904,954
JY	94302	1115	IND	$62,620
JY	94302	1145	IND	$417
JY	94302	1155	IND	$14,962
JY	94302	1225	IND	$98
JY	94302	1235	IND	$5,701
JY	94302	1245	IND	$5,638
JY	94302	1255	IND	$2,896
JY	94302	1285	IND	$1,032
JY	94302	2651	IND	$473
			943.02	$93,836
			943	**$998,790**
JY	94401	1115	IND	$386,277
JY	94401	1119	IND	$5,283
JY	94401	1145	IND	$678
JY	94401	1155	IND	$19,459
JY	94401	1165	IND	$1,046
JY	94401	1225	IND	$835
JY	94401	1235	IND	$37,830
JY	94401	1245	IND	$34,256
JY	94401	1255	IND	$15,093
JY	94401	1285	IND	$2,455

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	94401	2113	IND		$300
JY	94401	2133	IND		$331
JY	94401	2521	IND		$45,460
JY	94401	2540	IND		$315
JY	94401	2631	IND		$30,801
JY	94401	2651	IND		$247,537
JY	94401	3124	IND		$131
				944.01	$828,086
JY	94402	1115	IND		$82,259
JY	94402	1145	IND		$353
JY	94402	1155	IND		$1,680
JY	94402	1225	IND		$191
JY	94402	1235	IND		$8,238
JY	94402	1245	IND		$8,948
JY	94402	1255	IND		$5,670
JY	94402	1285	IND		$805
JY	94402	2521	IND		$510
JY	94402	2631	IND		$8,820
JY	94402	2651	IND		$600
				944.02	$118,076
				944	**$946,162**
JY	94601	1115	IND		$32,231
JY	94601	1145	IND		$127
JY	94601	1155	IND		$1,237
JY	94601	1225	IND		$74
JY	94601	1235	IND		$250
JY	94601	1245	IND		$2,309
JY	94601	1255	IND		$568
JY	94601	1285	IND		$44
JY	94601	2521	IND		$4,122
JY	94601	2631	IND		$82
JY	94601	2651	IND		$11,993
				946.01	$53,038
JY	94602	1115	IND		$2,062
JY	94602	1225	IND		$5
JY	94602	1235	IND		$210
JY	94602	1245	IND		$202
JY	94602	1255	IND		$83
JY	94602	1285	IND		$12
JY	94602	2631	IND		$176
				946.02	$2,749
				946	**$55,788**
JY	94701	2112	IND		$395
JY	94701	2122	IND		$1,616
				947.01	$2,012
JY	94703	1115	G+A		$919
JY	94703	1225	G+A		$2
JY	94703	1235	G+A		$17
JY	94703	1245	G+A		$64

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	94703	1255	G+A		$13
				947.03	$1,017
				947	**$3,028**
JY	94851	1115	G+A		$1,529
JY	94851	1155	G+A		$1,333
JY	94851	1225	G+A		$3
JY	94851	1235	G+A		$138
JY	94851	1245	G+A		$144
JY	94851	1255	G+A		$136
JY	94851	1285	G+A		$23
				948.51	$3,306
				948	**$3,306**
JY	95301	1113	G+A		$1,258,897
JY	95301	1115	G+A		$7,059
JY	95301	1119	G+A		$11,229
JY	95301	1143	G+A		$24,413
JY	95301	1145	G+A		$186
JY	95301	1153	G+A		$79,913
JY	95301	1155	G+A		$805
JY	95301	1163	G+A		$64,089
JY	95301	1217	G+A		$13,856
JY	95301	1223	G+A		$2,980
JY	95301	1225	G+A		$14
JY	95301	1233	G+A		$125,532
JY	95301	1235	G+A		$952
JY	95301	1243	G+A		$138,[illegible]97
JY	95301	1245	G+A		$439
JY	95301	1253	G+A		$85,628
JY	95301	1255	G+A		$109
JY	95301	1283	G+A		$21,476
JY	95301	2112	G+A		$409
JY	95301	2122	G+A		$604
JY	95301	2123	G+A		$491
JY	95301	2521	G+A		$2,000
JY	95301	2527	G+A		$745
JY	95301	2631	G+A		$3,062
JY	95301	2641	G+A		$114
JY	95301	2651	G+A		$16,262
				953.01	$1,859,459
JY	95302	1115	G+A		$6,608
JY	95302	1145	G+A		$93
JY	95302	1155	G+A		$284
JY	95302	1225	G+A		$17
JY	95302	1235	G+A		$1,029
JY	95302	1245	G+A		$472
JY	95302	1255	G+A		$104
JY	95302	2113	G+A		$390
JY	95302	2123	G+A		$137
JY	95302	2527	G+A		$250
				953.02	$9,384

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
JY	95304	2113	G+A		$2,003
JY	95304	2123	G+A		$1,130
				953.04	$3,133
				953	$1,871,976
JY	96101	1112	IND		$29,826
JY	96101	1113	IND		$78,918
JY	96101	1119	IND		$6,813
JY	96101	1153	IND		$1,470
JY	96101	1222	IND		$70
JY	96101	1223	IND		$182
JY	96101	1232	IND		$1,898
JY	96101	1233	IND		$5,684
JY	96101	1242	IND		$2,088
JY	96101	1243	IND		$7,067
JY	96101	1252	IND		$717
JY	96101	1253	IND		$2,830
JY	96101	1283	IND		$951
JY	96101	2111	IND		$124
JY	96101	2112	IND		$2,078
JY	96101	2118	IND		$1,099
JY	96101	2121	IND		$1,511
JY	96101	2122	IND		$3,211
JY	96101	2128	IND		$1,990
				961.01	$148,525
JY	96102	1112	IND		$20,511
JY	96102	1152	IND		$12,775
JY	96102	1222	IND		$46
JY	96102	1232	IND		$1,309
JY	96102	1242	IND		$1,436
JY	96102	1252	IND		$285
				961.02	$36,361
JY	96103	1113	IND		$107,738
JY	96103	1153	IND		$12,263
JY	96103	1223	IND		$245
JY	96103	1233	IND		$6,985
JY	96103	1243	IND		$12,077
JY	96103	1253	IND		$8,207
JY	96103	1283	IND		$3,346
JY	96103	2112	IND		$270
JY	96103	2121	IND		$438
				961.03	$151,568
JY	96104	1113	IND		$96,403
JY	96104	1143	IND		$72
JY	96104	1153	IND		$27,299
JY	96104	1223	IND		$219
JY	96104	1233	IND		$5,899
JY	96104	1243	IND		$10,552
JY	96104	1253	IND		$8,691
JY	96104	1283	IND		$2,613
JY	96104	2111	IND		$570
JY	96104	2112	IND		$1,773

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JY	96104	2122	IND	$1,799
JY	96104	2140	IND	$708
			961.04	$156,598
			961	**$493,053**
JY	96201	1113	IND	$97,361
JY	96201	1119	IND	$4,552
JY	96201	1143	IND	$575
JY	96201	1153	IND	$15,427
JY	96201	1163	IND	$4,094
JY	96201	1223	IND	$202
JY	96201	1233	IND	$9,602
JY	96201	1243	IND	$9,149
JY	96201	1253	IND	$4,331
JY	96201	1283	IND	$1,898
JY	96201	2112	IND	$2,220
JY	96201	2122	IND	$411
JY	96201	2140	IND	$405
			962.01	$150,225
JY	96202	1113	IND	$20,768
JY	96202	1223	IND	$49
JY	96202	1233	IND	$2,631
JY	96202	1243	IND	$1,452
JY	96202	1253	IND	$301
JY	96202	2631	IND	$7
			962.02	$25,208
JY	96203	1113	IND	$96,900
JY	96203	1119	IND	$1,235
JY	96203	1143	IND	$546
JY	96203	1153	IND	$7,348
JY	96203	1163	IND	$5,572
JY	96203	1223	IND	$240
JY	96203	1233	IND	$11,558
JY	96203	1243	IND	$10,188
JY	96203	1253	IND	$6,447
JY	96203	1283	IND	$867
JY	96203	2521	IND	$609,027
JY	96203	2527	IND	$9,822
JY	96203	2567	IND	$304,176
JY	96203	2631	IND	$163,197
JY	96203	2651	IND	$55,439
JY	96203	3124	IND	$55,118
JY	96203	3144	IND	$2,208
			962.03	$1,339,889
JY	96204	1113	IND	$4,294
JY	96204	1223	IND	$11
JY	96204	1233	IND	$632
JY	96204	1243	IND	$554
JY	96204	1253	IND	$329
JY	96204	1283	IND	$43
			962.04	$5,863

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE		DOLLARS
				962	$1,521,185
JY	96301	1112	IND		$1,073
JY	96301	1113	IND		$58,038
JY	96301	1222	IND		$2
JY	96301	1223	IND		$129
JY	96301	1232	IND		$71
JY	96301	1233	IND		$4,477
JY	96301	1242	IND		$138
JY	96301	1243	IND		$5,721
JY	96301	1252	IND		$48
JY	96301	1253	IND		$3,471
JY	96301	1282	IND		$54
JY	96301	1283	IND		$1,230
JY	96301	2113	IND		$897
JY	96301	2123	IND		$740
				963.01	$76,091
JY	96302	2112	IND		$1,043
JY	96302	2122	IND		$1,744
				963.02	$2,786
JY	96303	2527	IND		$21,789
				963.03	$21,789
				963	$100,666
JY	97101	1113	G+A		$44,916
JY	97101	1115	G+A		$6,287
JY	97101	1153	G+A		$1,639
JY	97101	1223	G+A		$104
JY	97101	1225	G+A		$15
JY	97101	1233	G+A		$3,157
JY	97101	1235	G+A		$872
JY	97101	1243	G+A		$4,537
JY	97101	1245	G+A		$440
JY	97101	1253	G+A		$2,155
JY	97101	1255	G+A		$91
JY	97101	1283	G+A		$1,181
				971.01	$65,396
				971	$65,396
JY	97201	1115	G+A		$52,613
JY	97201	1155	G+A		$14,789
JY	97201	1225	G+A		$121
JY	97201	1235	G+A		$5,707
JY	97201	1245	G+A		$5,152
JY	97201	1255	G+A		$2,994
JY	97201	1285	G+A		$1,245
JY	97201	2315	G+A		$4,381
JY	97201	2322	G+A		$182,728
				972.01	$269,730
				972	$269,730

FIGURE 9.10

DDMT CERTIFIED BRAC DATA OBTAINED FROM DLA-CAAJ ON 11/28/94

ACTIVITY	CAC	OBJECT CLASS	TYPE	DOLLARS
JY	97311	2315	G+A	$7,368
JY	97311	2322	G+A	$12,820
			973.11	$20,188
			973	**$20,188**
JY	97601	1113	G+A	$24,511
JY	97601	1153	G+A	$3,120
JY	97601	1223	G+A	$56
JY	97601	1233	G+A	$2,120
JY	97601	1243	G+A	$3,161
JY	97601	1253	G+A	$2,111
JY	97601	1283	G+A	$726
JY	97601	2112	G+A	$600
JY	97601	2122	G+A	$364
JY	97601	2140	G+A	$164
JY	97601	2521	G+A	$25,697
JY	97601	2527	G+A	$4,195
JY	97601	2651	G+A	$36,516
JY	97601	3124	G+A	$29,579
			976.01	$132,920
			976	**$132,920**
JY	97901	1113	G+A	$1,328
JY	97901	1223	G+A	$3
JY	97901	1233	G+A	$74
JY	97901	1243	G+A	$140
JY	97901	1253	G+A	$68
JY	97901	1283	G+A	$39
			979.01	$1,651
JY	97903	2113	G+A	$403
JY	97903	2123	G+A	$835
			979.03	$1,238
			979	**$2,889**
			TOTAL INFRASTRUCTURE	**$16,406,463**

FY94 ACTUAL WORKLOAD

The FY94 actual workload report was received from HQ DLA and is used in the infrastructure analysis to determine workload information for bin, bulk, and hazardous missions at each of the six depots. The year to date receiving and shipping lines processed information on this report is used to determine the number of total lines applicable to each of the missions. This is then used to calculate the related percentages of total workload. The lines processed information and percentages are summarized in the FY94 Actual Workload spreadsheet located on page S-3-1.

(SAN JOAQUIN)

DDJC FY 94 ACTUAL WORKLOAD	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ERROR	YTD	PROJECTED WORKLOAD	DDJC
BIN RECEIVING	54,889	46,078	39,328	38,488	34,602	30,195	46,212	51,170	53,547	39,939	38,763	39,804		513,015	513,015	BIN RECEIVING
BULK RECEIVING	11,352	13,068	12,409	14,405	10,562	15,011	13,374	15,995	13,434	10,380	8,287	9,432		147,709	147,709	BULK RECEIVING
BIN SHIPPING	151,683	151,402	151,464	137,621	141,632	167,754	144,325	149,787	145,526	125,359	150,283	141,387		1,758,223	1,758,223	BIN SHIPPING
BULK SHIPPING	87,973	84,903	90,146	80,697	75,920	88,966	77,658	83,125	85,995	75,204	87,823	83,804		1,002,214	1,002,214	BULK SHIPPING
HAZ. RECEIVING	95	0	231	260	221	214	173	180	282	158	150	125		2,089	2,089	HAZ. RECEIVING
HAZ. SHIPPING	3,083	2,782	2,106	1,918	1,624	1,749	1,760	1,647	2,564	1,894	2,242	1,858		25,227	25,227	HAZ. SHIPPING
TOTAL LINES	309,075	298,233	295,684	273,389	264,561	303,889	283,502	301,904	301,348	252,934	287,548	276,410	0	3,448,477	3,448,477	TOTAL LINES
DECA/DICOMMS	245,475	250,288	231,723	270,844	204,182	218,800	170,939	131,339	134,306	119,939	109,112	89,793		2,176,740	2,176,740	DECA/DICOMMS
AVG DAILY WKLD	15,454	14,912	14,080	13,669	13,924	13,213	13,500	14,376	13,698	12,647	12,502	13,162		0	13,739	AVG DAILY WKLD
WORK DAYS	20	20	21	20	19	23	21	21	22	20	23	21		251	251	WORK DAYS

(OGDEN)

DDOU FY 94 ACTUAL WORKLOAD	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ERROR	YTD	PROJECTED WORKLOAD	DDOU
BIN RECEIVING	17,741	18,413	17,202	17,048	17,144	18,019	14,129	14,328	14,895	12,643	15,185	14,682		191,429	191,429	BIN RECEIVING
BULK RECEIVING	8,532	8,677	8,323	7,108	6,236	8,307	11,870	13,711	13,788	11,512	12,064	8,281		118,409	118,409	BULK RECEIVING
BIN SHIPPING	108,283	118,042	122,112	98,552	107,263	124,395	104,149	102,019	96,274	84,751	93,541	102,140		1,259,521	1,259,521	BIN SHIPPING
BULK SHIPPING	44,425	51,433	47,805	40,938	37,400	47,208	41,178	42,945	35,698	32,853	42,255	40,143		504,281	504,281	BULK SHIPPING
HAZ. RECEIVING	398	300	257	359	290	282	297	360	375	427	270	404		4,019	4,019	HAZ RECEIVING
HAZ. SHIPPING	5,087	5,218	4,705	4,696	4,969	5,970	5,662	5,450	5,677	4,892	3,463	6,437		62,226	62,226	HAZ SHIPPING
TOTAL LINES	184,466	200,083	200,404	168,701	173,302	204,181	177,285	178,813	166,707	147,078	166,778	172,087	0	2,139,885	2,139,885	TOTAL LINES
AVG DAILY WKLD	9,223	10,004	9,543	8,435	9,121	8,877	8,442	8,515	7,578	7,354	7,251	8,195		8,525	8,525	AVG DAILY WKLD
WORK DAYS	20	20	21	20	19	23	21	21	22	20	23	21		251	251	WORK DAYS

(SUSQUEHANNA
DDSP FY 94 ACTUAL WORKLOAD

	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ERROR	YTD	PROJECTED WORKLOAD	DSP
BIN RECEIVING	67,853	61,327	59,952	42,655	56,332	70,564	76,911	68,667	61,334	68,501	74,790	47,643		756,529	756,529	BIN RECEIVING
BULK RECEIVING	27,022	27,186	24,919	19,155	23,883	26,494	18,047	17,674	13,934	12,298	14,596	11,421		236,633	236,633	BULK RECEIVING
BIN SHIPPING	313,825	216,933	206,702	177,206	229,473	274,922	272,037	270,343	253,407	297,017	341,627	329,370		3,182,664	3,182,664	BIN SHIPPING
BULK SHIPPING	71,929	131,797	116,799	73,781	105,511	120,194	86,283	84,019	61,541	62,090	59,155	60,046		1,033,145	1,033,145	BULK SHIPPING
HAZ. RECEIVING	0	0	0	0	0	0	0	0	0	0	0	385		385	385	HAZ. RECEIVING
HAZ. SHIPPING	0	0	0	0	0	0	0	0	0	0	0	4,520		4,520	4,520	HAZ. SHIPPING
TOTAL LINES	480,429	437,245	408,372	312,799	415,199	494,174	453,278	440,703	390,216	439,906	490,170	453,385	0	5,215,876	5,215,876	TOTAL LINES
DECA/DICOMMS	160,180	182,147	184,337	139,715	178,444	221,381	169,147	168,597	156,393	144,292	120,074	117,543		1,942,250	2,119,586	DECA/DICOMMS
AVG DAILY WKLD	24,021	21,862	19,446	15,640	21,853	21,486	21,585	20,9[illegible]3	17,737	21,995	21,312	21,590		0	20,780	AVG DAILY WKLD
WORK DAYS	20	20	21	20	19	23	21	21	22	20	23	21		251	251	WORK DAYS

(RICHMOND)

DDRV FY 94 ACTUAL WORKLOAD	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ERROR	YTD	PROJECTED WORKLOAD	DDRV
BIN RECEIVING	51,530	22,522	17,009	15,020	13,600	17,191	59,902	20,472	14,634	12,998	28,645	13,453		286,974	286,974	BIN RECEIVING
BULK RECEIVING	6,387	2,440	2,542	5,625	2,815	4,183	3,355	4,469	5,289	3,462	3,218	3,458		47,243	47,243	BULK RECEIVING
BIN SHIPPING	124,197	127,051	108,557	109,155	106,077	138,820	89,094	127,530	111,958	94,357	106,295	100,820		1,341,909	1,341,909	BIN SHIPPING
BULK SHIPPING	38,078	36,352	36,404	36,070	31,033	40,233	28,573	39,928	37,875	32,575	34,991	36,820		428,930	428,930	BULK SHIPPING
HAZ. RECEIVING	0	1,108	1,077	680	709	866	476	1,049	1,056	879	839	900		9,639	9,639	HAZ. RECEIVING
HAZ. SHIPPING	15,804	13,059	12,163	10,399	11,764	13,902	10,141	14,971	14,204	10,705	11,900	12,326		151,338	151,338	HAZ. SHIPPING
TOTAL LINES	235,994	202,532	177,752	176,949	165,998	213,195	191,541	208,419	185,014	154,974	185,888	167,777	0	2,266,033	2,266,033	TOTAL LINES
AVG DAILY WKLD	11,800	10,127	8,464	8,847	8,737	9,269	9,121	9,925	8,410	7,749	8,082	7,989		9,028	9,028	AVG DAILY WKLD
WORK DAYS	20	20	21	20	19	23	21	21	22	20	23	21		251	251	WORK DAYS

(COLUMBUS)

DDCO FY 94 ACTUAL WORKLOAD	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ERROR	YTD	PROJECTED WORKLOAD	DDCO
BIN RECEIVING	7,531	7,572	9,267	6,165	6,703	7,762	7,741	9,537	5,798	4,093	4,098	4,274		80,541	80,541	BIN RECEIVING
BULK RECEIVING	5,157	3,575	5,132	3,212	4,213	4,377	3,953	5,609	8,156	5,490	4,801	4,696		58,371	58,371	BULK RECEIVING
BIN SHIPPING	85,008	98,906	105,224	122,965	115,079	115,675	112,465	98,369	56,366	54,574	52,087	46,050		1,060,768	1,060,768	BIN SHIPPING
BULK SHIPPING	89,566	35,520	41,328	40,869	40,852	43,369	40,670	37,860	74,908	76,578	77,665	74,947		674,132	674,132	BULK SHIPPING
HAZ. RECEIVING	0	0	0	0	0	0	0	0	0	22	28	44		94	94	HAZ RECEIVING
HAZ. SHIPPING	0	0	0	0	0	0	0	0	0	641	1,548	1,661		3,850	3,850	HAZ SHIPPING
TOTAL LINES	187,262	143,573	160,951	173,211	166,847	171,183	164,829	151,375	145,228	141,398	140,227	131,672	0	1,877,756	1,873,812	TOTAL LINES
AVG DAILY WKLD	9,363	7,179	7,664	8,661	8,781	7,443	7,849	7,208	6,601	7,070	6,097	6,270		7,481	7,465	AVG DAILY WKLD
WORK DAYS	20	20	21	20	19	23	21	21	22	20	23	21		251	251	WORK DAYS

(MEMPHIS) DDMT FY 94 ACTUAL WORKLOAD	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	ERROR	YTD	PROJECTED WORKLOAD	DDMT
BIN RECEIVING	8,098	7,068	8,067	8,910	7,286	7,051	5,220	5,320	7,752	3,996	4,674	3,857		77,299	77,299	BIN RECEIVING
BULK RECEIVING	10,241	6,175	6,548	6,218	5,649	6,308	4,798	5,771	7,159	4,808	5,813	5,367		74,855	74,855	BULK RECEIVING
BIN SHIPPING	39,874	74,312	74,319	70,009	82,062	85,890	87,546	89,638	78,438	76,780	83,314	73,495		915,677	915,677	BIN SHIPPING
BULK SHIPPING	171,492	126,389	125,145	111,059	119,300	133,447	119,584	128,895	113,954	104,032	118,071	118,420		1,489,788	1,489,788	BULK SHIPPING
HAZ RECEIVING	143	248	341	222	239	326	192	267	365	277	281	332		3,233	3,233	HAZ RECEIVING
HAZ SHIPPING	8,336	6,895	6,453	6,444	6,717	6,698	7,324	7,131	7,056	5,140	6,739	7,156		82,089	82,089	HAZ SHIPPING
TOTAL LINES	238,184	221,087	220,873	202,862	221,253	239,720	224,664	237,022	214,724	195,033	218,892	208,627	0	2,642,941	2,642,941	TOTAL LINES
AVG DAILY WKLD	11,909	11,054	10,518	10,143	11,645	10,423	10,698	11,287	9,760	9,752	9,517	9,935		10,530	10,530	AVG DAILY WKLD
WORK DAYS	20	20	21	20	19	23	21	21	22	20	23	21		251	251	WORK DAYS

DD FORM 805 INFORMATION OBTAINED FROM BRAC SUPPLEMENTAL DATA CALL

The DD Form 805 information in the Supplemental Data Call (dated 1 November 94) represents certified space management information received from HQ DLA. The bin, bulk-covered, and hazardous-covered information displayed in the net square footage (NSF) available column is used in the infrastructure analysis to determine the net covered square footage for the bin, bulk, and hazardous missions at each of the six depots. This is then used to calculate the related NSF percentages. The NSF numbers and percentages are summarized in the Net Covered Square Footage spreadsheet located on page S-3-2.

Sharpe

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	59,000	3,124,000	59,000	3,003,000
Bulk-Covered	1,296,000	18,926,000	826,000	12,038,000
Bulk open-improved	150,000	1,500,000	0	0
Bulk open-unimproved	785,000	7,850,000	351,000	3,904,000
Freeze and Chill	0	0	0	0
Hazardous-Covered	21,000	205,000	26,500	281,000
Hazardous-Open	0	0	0	0
Subsistence	0	0	0	0

Tracy

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	173,000	2,826,000	150,000	2,432,000
Bulk-Covered	1,808,000	27,209,000	1,395,000	20,438,000
Bulk open-improved	1,010,000	15,317,000	422,000	5,160,000
Bulk open-unimproved	47,880	861,000	43,880	789,840
Freeze and Chill	33,000	451,000	29,840	417,760
Hazardous-Covered	40,000	395,000	17,215	144,400
Hazardous-Open	0	0	0	0
Subsistence	263,000	4,090,000	189,720	3,374,950

DDRW-0000

Response to Supplemental Data Call 1 Nov 94, Paragraph 3.

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	145,000	2,816,000	91,000	1,740,000
Bulk-Covered	1,956,000	26,298,000	1,510,000	20,135,000
Bulk-open improved	1,466,000	14,660,000	1,177,000	11,775,000
Bulk-open unimproved	2,139,000	21,390,000	1,004,000	10,043,000
Freeze and chill	5,000	47,000	3,000	26,000
Hazardous-covered	213,000	2,677,000	159,000	1,986,000
Hazardous-open	0	0	0	0
Subsistence	0	0	0	0

I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

Lisa Kennedy

NOV 1 0 1994

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDSP

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	523,000	13,962,000	364,000	4,835,000
Bulk-Covered	3,644,000	54,615,000	3,176,000	46,769,000
Bulk-Open Improved	1,683,000	16,830,000	1,683,000	16,830,000
Bulk-Open Unimproved	103,000	1,030,000	103,000	1,030,000
Freeze and Chill	6,000	58,000	5,000	54,000
Hazardous Covered	0	0	0	0
Hazardous-Open	0	0	0	0
Subsistence	69,000	1,034,000	67,000	1,005,000

SOURCE: 30 Sep 94 805 Report

NOV 10 1994

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDRV

	NSF Available	ACF Available	NSF Occupied	F Occupied
Total Bin	121,000	2,425,000	105,000	2 8,000
Total Bulk	2,020,000	24,959,000	1,867,000	22 75,000
Type Rack				
Bin	90,000	1,800,000	75,000	1.500,000
Bulk (Covered)	324,000	3,991,000	316,000	3,963,000
Freeze/Chill	2,000	20,000	2,000	20,000
Hazard (Covered)	9,000	134,000	7,000	104,000
Bulk-open improved	718,000	7,180,000	586,000	5,860,000
Bulk-open unimproved	0	0	0	0
Hazardous-open	465,000	4,650,000	348,750	3,487,500
Subsistence	0	0	0	0

SOURCE: 30 Sep 94 805 Report

(DDRV has a total of 425,000 NSF rack available)

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDCO (Columbus Site)

NOV 1 0 1994

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	233,000	2,604,000	193,000	2,086,000
Bulk-Covered	2,148,000	26,039,000	1,717,000	21,195,000
Bulk-Open Improved	805,000	8,050,000	342,000	3,420,000
Bulk-Open Unimproved	0	0	0	0
Freeze and Chill	0	0	0	0
Hazardous Covered	0	0	0	0
Hazardous-Open	0	0	0	0
Subsistence	0	0	0	0

SOURCE: 30 Sep 94 805 Report

18606

NOV 10 1994

SUPPLEMENTAL DATA CALL
(Requested by 1 Nov 94 ltr)
DDMT

	NSF Available	ACF Available	NSF Occupied	CF Occupied
Bin	348,113	5,585,788	257,757	4,065,192
Bulk-Covered	2,035,659	28,399,772	1,734,711	25,012,446
Bulk-Open Improved	1,735,000	17,350,000	755,000	6,489,000
Bulk-Open Unimproved	134,000	2,010,000	134,000	2,010,000
** Freeze and Chill	4,433	39,478	3,820	34,512
** Hazardous Covered	64,558	958,438	47,801	817,227
** Hazardous-Open	1,000	10,000	1,000	10,000
** Subsistence	202,640	2,836,960	141,000	1,989,000
OF WHICH:				
RACK/BIN *	211,336	3,733,861	165,757	2,865,192
RACK/BULK *	189,843	2,060,139	145,153	2,329,624

SOURCE: 30 Sep 94 805 Report

* V-B 16 Reply covers occupancy NSF/ACF of all covered space (not including bins)

** Figures are included in Bin/Bulk Covered & Bulk-Open

DDRW MATERIEL HANDLING EQUIPMENT POPULATION

The materiel handling equipment population information, received from HQ DDRW, presents the number of equipment items related to bin, bulk, and hazardous missions. This information is used to determine the population allocation percentage for these missions at each depot. These numbers are summarized in the Materiel Handling Equipment Population spreadsheet located on page S-3-3.

MATERIAL HANDLING EQUIPMENT
SOURCE: EMAX

	BIN	BULK	TOTAL
SHARPE	3	308	311
TRACY	51	347	398
	54	655	709
PERCENT	7.62%	92.38%	100.00%

	BIN	BULK	TOTAL
OGDEN	89	122	211
PERCENT	42.18%	57.82%	100.00%

LEO RAPISURA
DDRW-RBA
DSN 462-2351
10 NOV 94

DDRE MATERIEL HANDLING EQUIPMENT POPULATION

The materiel handling equipment population information, received from HQ DDRE, presents the number of equipment items related to bin, bulk, and hazardous missions. This information is used to determine the population allocation percentage for these missions at each depot. These numbers are summarized in the Materiel Handling Equipment Population spreadsheet located on page S-3-3.

Source: DDRE EMACS 11/4/94

	BIN	BULK	HAZARDOUS
DDSP	248	398	0
PERCENT	38%	62%	0%
DDRV	65	170	5
PERCENT	27%	71%	2%
DDCO	66	91	0
PERCENT	42%	58%	0%
DDMT	66	290	3
PERCENT	18%	81%	1%

DISTRIBUTION INFRASTRUCTURE COST ANALYSIS

CONTENTS

1 Analysis Overview

2 Stand-Alone Infrastructure Cost Summary

Defense Distribution Region West Stand-Alone Depots:

3 Defense Distribution Depot San Joanquin, CA - Cost Model

4 Defense Distribution Depot Ogden, UT - Cost Model

Defense Distribution Region East Stand-Alone Depots:

5 Defense Distribution Depot Susquehanna, PA - Cost Model

6 Defense Distribution Depot Richmond, VA - Cost Model

7 Defense Distribution Depot Columbus, OH - Cost Model

8 Defense Distribution Depot Memphis, TN - Cost Model

9 Cross Reference to Source Documents

10 List of Contacts

FIGURE 10.1

DEPOT INFRASTRUCTURE CONTACT LIST

Last Name	First Name	Office	Phone	Fax	Subject
Babbit	R. E., MGen	DLA-MM	(703) 274-6101		Dep. Dir. Materiel Management
Baillie	Fred	DDRE-R	(717) 770-6200	(717) 770-5676	DDRE Comptroller
Beasley	Jerry	DOSO-DOR	(804) 279-4012		Depot engineering data
Blubaugh	Laura	DDRE-RB	(717) 770-5263	(717) 770-5676	DDMT analysis team
Canavan	Jim	DDRW-R	(209) 982-2301	(209) 982-2399	DDRW Comptroller
Day	Bob	DDRE-RB	(717) 770-5098	(717) 770-5487	DDCO Team Leader
Francisco	Jack	DLA-CAAJ	(703) 274-7146	(703) 274-3966	DLA BRAC financial baseline
Gulley	Carl	DPSSO	(804) 279-4022		Labor standards
Hartley	Vi	DDRW-RA	(209) 982-2361	(209) 982-2399	DDRW Review/Analysis
Hartsock	Garry	DLA-MMDBA	(703) 617-7883	(703) 617-0495	DLA COTR
Hayworth	Gary	DDRE-RB	(717) 770-4396	(717) 770-5676	Depot infrastructure study
Herbert	Bill, Col	DLA-MMDI	(703) 617-0866	(703) 617-0495	Depot BMAR data
Hillegass	Sue	DDRE	(717) 770-7925	(717) 770-5676	DDRV Team Leader
Hinebaugh	James, Col	DDRE	(717) 770-7401	(717) 770-7180	DDRE Region Commander
Hopkinson	Dennis	DORO	(804) 279-4044	(804) 279-5319	Depot infrastructure study
Isabell	Belinda	DPSSO	(804) 279-3953		Labor standards
Kirkpatrick	Gene	DDRW	(209) 832-9223		MILCON Contact
Manion	Raffi	DOSO	(804) 279-4033		Depot engineering data
McConnahay	Joe	DLA-MMDBA	(703) 617-7883	(703) 617-0495	Distribution standards
McCormick	Pat	DDRE-RB	(717) 770-5717	(717) 770-5676	Depot Planning/Res Mgmt
McLaughlin	Dan	DLA-MMDIM	(703) 274-0612		PWC Contact (San Joaquin, Columbus)
McManamay	Margie	DLA-CAAJ	(703) 274-7146	(703) 274-3966	DLA BRAC coordination
Miller	Jack	DLA-MMDIM	(703) 274-0612		PWC Contact (Richmond, Susquehanna)
Mustain	Bob	DDRW	(209) 832-9223		BMAR/PWC Contact
Myslak	Ted	DLA-MMDIM	(703) 274-0612		PWC Contact (Memphis, Ogden)
Nye	Charlie	DDRE-RB	(717) 770-5717	(717) 770-5676	Depot Planning/Res Mgmt
Olenick	Dave	DDRE-RB	(717) 770-5186	(717) 770-5676	DDMT Team Leader
Petrina	Glenn	DOSO	(804) 279-4692		Depot engineering data
Pittman	Bryant	DDRW-RB	(209) 982-2361	(209) 982-2399	Depot Planning/Res Mgmt
Poleo	Tony	DLA-FOB	(703) 274-1992	(703) 274-3201	Distribution costing
Rapisura	Leo	DDRW	(209) 982-2351		Depot Operations
Rasmussen	Brent	DDRW-RBB	(209) 982-2359	(209) 982-2364	Depot Budget
Rodriguez	Mario	DDRW-RF	(209) 832-9318	(209) 982-9959	Accounting liaison
Rosbaugh	Scott	DDRE-RB	(717) 770-8074	(717) 770-5676	DDSP Team Leader
Roy	Roger	DLA-MMD	(703) 274-6773		Dep. Exec. Dir. Distribution
Ryan	Marian	DDRE-RB	(717) 770-5772	(717) 770-5676	Depot infrastructure study
Sanford	Sherri	DOSO-DOR	(804) 279-4025		Depot engineering data
Schmidt	Kurt	DORO	(804) 279-4044	(804) 279-5319	Depot infrastructure study
Schwartz	Curt	DORO	(804) 279-5262	(804) 279-5319	Depot infrastructure study
Shade	Kim	DDRE-RB	(717) 770-5379	(717) 770-5676	HQ DDRE/Tenants Team Leader
Shover	Cory	DDRE-RB	(717) 770-8876	(717) 770-5676	Depot financial data
Stock	Diana	DDRW-RBB	(209) 982-2385	(209) 982-2364	Depot Budget
Varankar	Patricia	DDRE-RB	(717) 770-8785	(717) 770-5676	DDRV analysis team
White	Frank	DDOU-RC	(801) 399-7351	(801) 399-6802	DDOU financial data
Williams	Linda	DPSSO	(804) 279-4022		Labor standards
Wind	Paul	DOSO	(804) 279-4677		Depot engineering data

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

IN REPLY REFER TO: DDRE-DD-A

DEC 2 9 1994

SUBJECT: Certification of BRAC'95 Data Call Submissions

TO: DLA CAAJ(BRAC)

1. References:

a. Telephone conversation between CAAJ(BRAC) and DDLP, 20 Dec 94, subject: Request for additional information.

b. Telephone conversation between CAAJ(BRAC) and DDRE, 28 Dec 94, subject: Request for additional information.

2. In response to reference (a), DDLP has provided responses to questions posed by the DLA BRAC Office. (See Enclosure 1).

3. In response to reference (b), DDRE is providing the following information requested for the IMC Complex at Mechanicsburg:

a. ACF = 2,431,803
b. Total Square Footage = 532,000
c. Estimate of total lines stored = 200,000

4. I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

5. Questions pertaining to this correspondence may be addressed to Patty Myers, DSN 977-7760.

Encl

MICHAEL R. DEVINE
Colonel, USA
Deputy Commander for
Operations and Administration

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

IN REPLY
REFER TO

DDRE-DD-A

10 JAN 1995

SUBJECT: Request for Data Correction

TO: DLA CAAJ(BRAC)

1. Reference: CAAJ(BRAC) letter, 4 Jan 95, subject as above.

2. Enclosed is a corrected Part V disk for DDSP. Additionally, DDRE confirms that a pen and ink change can be made to the answer to question V.B.35 on the hard copy. This change reflects 1,832 rather than 1.832.

3. I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

4. Questions may be addressed to Ron Marichak at DSN 977-7760.

Encl

MICHAEL R. DEVINE
Colonel, USA
Deputy Commander for Operations
and Administration

Federal Recycling Program Printed on Recycled Paper

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

IN REPLY
REFER TO

DDRE-DD-A

10 JAN 1995

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4. Questions may be addressed to Ron Marichak at DSN 977-7760.

Encl

MICHAEL R. DEVINE
Colonel, USA
Deputy Commander for Operations
and Administration

Federal Recycling Program Printed on Recycled Paper

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

IN REPLY
REFER TO

DDRE-DD-A

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MICHAEL R. DEVINE
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Deputy Commander for Operations
and Administration

Federal Recycling Program Printed on Recycled Paper

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

IN REPLY
REFER TO

DDRE-DD-A

10 JAN 1995

SUBJECT: Request for Data Correction

TO: DLA CAAJ(BRAC)

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4. Questions may be addressed to Ron Marichak at DSN 977-7760.

Encl

MICHAEL R. DEVINE
Colonel, USA
Deputy Commander for Operations
and Administration

Federal Recycling Program Printed on Recycled Paper

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

IN REPLY
REFER TO

DDRE-DD-A

10 JAN 1995

SUBJECT: Request for Data Correction

TO: DLA CAAJ(BRAC)

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4. Questions may be addressed to Ron Marichak at DSN 977-7760.

Encl

Michael R. Devine
MICHAEL R. DEVINE
Colonel, USA
Deputy Commander for Operations
and Administration

Federal Recycling Program Printed on Recycled Paper

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION EAST
NEW CUMBERLAND, PA 17070-5001

DDRE-DD-A **CLOSE HOLD** 17 November 1994

SUBJECT: Certification of Base Realignment and Closure (BRAC) 95 Data

TO: DLA CAAJ(BRAC)

1. Reference CAAJ(BRAC) letter dated 7 Nov 94 subject: Base Realignment and Closure (BRAC) 95 Data Call

2. The following certification statement is in reply to the requirement for this headquarters to certify the accuracy of the 30 Sep 94 DLA Storage Space Utilization Report (DD Form 805).

3. I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

4. Point of contact for this headquarters is Ron Marichak at DSN 977-7760.

MICHAEL R. DEVINE
Colonel, USA
Deputy Commander for
Operations and Administration

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION WEST
P.O. BOX 960001
STOCKTON, CA 95296

CLOSE HOLD

REPLY
FER TO

DDRW-ROA

17 JAN 1995

SUBJECT: Base Realignments and Closures (BRAC) 95 Data Call Submission - Part VI, Services Provided, Services Received

TO: CAAJ (BRAC)

1. Reference: Telephone conversation between Mr. John Green, CAAJ (BRAC), and Ms. Laurie Beach, DDRW-ROA, 10 Jan 95, subject as above.

2. In referenced telephone conversation, Mr. Green requested clarification regarding the region personnel staff that services the Defense Commissary Activity (DeCA) and if DeCA is a DDOU tenant. Ms. Beach explained that the region personnel staff, duty stationed at DDOU, services the Northwest and Southwest DeCA Regions. Ms. Beach provided further clarification stating that DeCA is not a tenant to DDOU.

3. I certify that the aforementioned information is accurate and complete to the best of my knowledge and belief.

JAMES W. LaBOUNTY
Colonel, USA
Commander

cc:

DDRW-K

Federal Recycling Program Printed on Recycled Paper

DEFENSE LOGISTICS AGENCY
DEFENSE DISTRIBUTION REGION WEST
P.O. BOX 960001
STOCKTON, CA 95296

CLOSE HOLD

IN REPLY REFER TO DDRW-ROA

17 JAN 1995

SUBJECT: Base Realignment and Closure (BRAC) 95 Data Call Submission

TO: CAAJ (BRAC)

1. Reference: CAAJ (BRAC) letter, 4 Jan 95, subject as above.

2. Per referenced letter, the attachment for question V.B.52 of Part V, Distribution, of subject data call, for DDOU, Hill Site, has been modified and is enclosed.

3. I certify that the information enclosed is accurate and complete to the best of my knowledge and belief.

Encl

JAMES W. LaBOUNTY
Colonel, USA
Commander

cc:
DDOU-D
DDRW-TM

Federal Recycling Program Printed on Recycled Paper

DDRW/DDOU Hill Site

V.B. 52 Cost for bulk movement of mission stock per ton per mile = .068

.068 x 551,363 = $37,492.68
(rate) (tons) (cost per mile)

Note: This response was submitted by DDOU on 30 Nov 94 so that our response would be in consonance with costs provided and certified by our Region Headquarters. Our original BRAC submission response of $.041 per ton per mile was based on only one destination, St. Joseph, Missouri. The rate of 6.8 cents is more representative of the average cost to multiple destinations within a 1000 mile radius of Defense Depot Ogden.

This response is a duplicate submitted on 6 Jan 95 for DDOU.

30 Nov 94

Section V - DEPOT Questions (continued)

Ques #	ITEM	DDOU	
V.51.	**If unique ADP systems must be maintained, provide annual** costs to maintain (by system)	system name	cost
		QUESTION ELIMINATED BY DLA	N/A
		QUESTION ELIMINATED BY DLA	N/A
		QUESTION ELIMINATED BY DLA	N/A
V.52.	Cost for bulk movement of mission stock per ton per mile	# of tons	cost
		551363	SEE ATTACH
V.53.	Packaging/packing costs per ton for bulk movement of assets	# of tons	cost
		551363	142.74

END OF AUTOMATED PORTION OF SECTION V.

V.B. 52 PLEASE PROVIDE YOUR TOTAL NUMBER OF TONS OF MISSION STOCK.

TOTAL TONS IN STORAGE: HILL: 230,988 x $ .068 per ton per mi. = $15,707.18 per mi.

I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

Lori M. Florence

Lori M. Florence

Frank White

I certify that the information contained herein is accurate and complete to the best of my knowledge and belief.

DEFENSE LOGISTICS AGENCY DEFENSE DISTRIBUTION REGION WEST P.O. BOX 960001 STOCKTON, CA 95296-	FACSIMILE TRANSMISSION	DATE 8/19/94 NO OF PAGES 2

FROM (NAME) BOB WELLS

ORG DDRW-TM

VOICE BOX

FAX NO DSN: 462-9110

PHONE DSN: 462-9362

TO (NAME) Roland L. Barron / Carolyn Brunson

ACTIVITY DDOU-D / RA

VOICE NO 352-7743

FAX NO 352-6800 / 6802

SUBJECT

RELEASING OFFICIAL

Part V
V.B. -52

ORG. CODE		ESTIMATED COST PER TON MILE IN CENTS
DDBC	Barstow, CA	5.5
DDCT	Corpus Christi, TX	5.3
DDDC	San Diego, CA	4.7
	Long Beach, CA	4.7
	North Island, CA	4.7
DDJC	Tracy/Sharpe, CA	5.8
DDMC	McClellan AFB, CA	5.8
DDOC	Oklahoma City, OK	6.0
DDOU	Ogden, UT	6.8
	Hill AFB, UT	6.8
DDPW	Puget Sound, WA	4.9
DDRT	Red River, TX	4.3
DDST	San Antonio, TX	5.2

CERTIFICATION STATEMENT

I certify to the information contained herein is accurate and complete to the best of my knowledge and belief.

NAME: FREDDY CLARY

TITLE: Traffic Management Specialist

GRADE: GS-09

TOTAL P.02