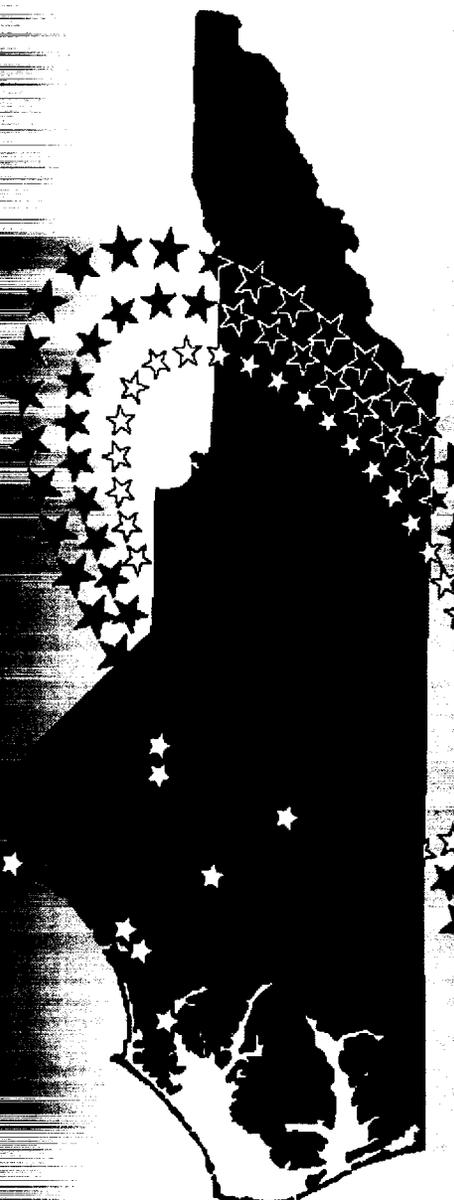


DCN 4214

The Military in
North Carolina
Supporting Our Nation's Defense



Base Realignment and Closure Commission
Charlotte Regional Hearing—June 28, 2005

THE STATE OF NORTH CAROLINA



Presentation by the State and Military Base Host Communities

2005 Defense Base Closure and Realignment Commission

**Charlotte Regional Hearing
June 28, 2005**



STATE OF NORTH CAROLINA
OFFICE OF THE GOVERNOR
20301 MAIL SERVICE CENTER • RALEIGH, NC 27699-0301

MICHAEL F. EASLEY
GOVERNOR

June 27, 2005

The Honorable Anthony J. Principi, Chairman
2005 Defense Base Closure and Realignment Commission
2521 South Clark Street, Suite 600
Arlington, VA 22202

Dear Chairman Principi:

The State of North Carolina welcomes the Base Closure and Realignment (BRAC) Commission to Charlotte for your regional hearing, and we thank you for the vital work the Commission is doing to prepare our military to face the challenges of the 21st Century. North Carolina and its base communities are ready, willing and able to accommodate new military missions crucial to that transformed fighting force, and we welcome the opportunity to highlight our current military assets and our capacity for growth.

North Carolina's long-term, consistent and strong support for our nation's armed forces underscores our commitment to working with you as you develop a new, more flexible and integrated military. As you evaluate the Department of Defense's (DoD) recommendations regarding where to invest in the military of the future, I hope you will take into account the following assets our state and its bases offer:

- Unique military capabilities and interdependent, joint mission potential;
- Capacity and willingness to accept new missions;
- Commitment to ensure the long-term viability of our bases and preserve options for expansion by protecting land and air training space;
- Supporting infrastructure to promote base sustainability; and
- Education and quality-of-life programs to support retention of quality personnel.

North Carolina's major installations are a model for the joint military of the future. Fort Bragg, Pope Air Force Base, Marine Corps Base Camp Lejeune, the Marine Corps Air Station New River, the Marine Corps Air Station Cherry Point, the NAVAIR Depot Cherry Point, and Seymour Johnson Air Force Base are joint use and mutually supporting. Their close proximity to one another and the complementary nature of their missions promote an interdependence among our bases that results in successful multi-service, multi-mission operations. In short, North Carolina's bases collectively are the military's primary force projection platform on the East coast.

Furthermore, North Carolina has irreplaceable natural assets that provide an optimum environment for military operations and training. We have abundant land in pristine condition, air space to accommodate low-level flight training, and excellent access to the open sea. Our state is committed to preserving these assets and the conditions that make our bases' joint operations and interdependent missions possible.

No state in the nation has done more to promote compatible land use to enhance the long-term viability of our bases. Since the last BRAC round in 1995, a total of 37,445 acres within five miles of North Carolina's military bases have been protected from incompatible development. The state, conservation organizations, and the military have worked together to invest \$38 million in this effort. Last year, the state approved a \$20 million bond issue to help fund compatible land use initiatives, and the state's Clean Water Management Trust Fund (CWMTF) is now considering grant requests from local governments, state agencies and conservation groups to help protect an additional 21,070 acres around our bases. State law now also requires that local governments give written notification to base commanders of proposed zoning changes that could affect development around installations.

North Carolina recognizes that the long-term sustainability of our bases will depend on efficient transportation between bases, marine terminals and airports. We will continue to invest in the infrastructure surrounding and serving our military bases, such as highways and our two strategic ports located at Wilmington and Morehead City. Our state Department of Transportation takes into careful consideration the needs of our installations in its long-term planning.

North Carolina is committed to helping the military retain qualified personnel. We provide in-state tuition to military personnel and their families, and our universities and community colleges have developed special programs to provide them education and training. We support, along with our local communities, a variety of quality-of-life programs that assist with needs such as child care, spousal employment, and financial counseling.

You will receive testimony at the Commission's Charlotte hearing from witnesses who have carefully examined the data underlying the DoD's BRAC recommendations in light of the DoD's selection criteria. I encourage you to consider that testimony and the supporting documents provided by our host community groups as you evaluate the DoD's proposals.

In addition, I do wish to comment briefly on several of the recommendations. First, we are pleased that the DoD assigned some important new missions to our bases. The proposed move of the U.S. Army Forces Command Headquarters and the U.S. Army Reserve Command to Fort Bragg will consolidate headquarters at a joint, multi-functional, secure installation and provide headquarters personnel close proximity to operations commanders at Fort Bragg. The additional Brigade Combat Team and other units that would be located at Fort Bragg would increase the base's combat power capability.

The DoD's recommendations recognize the capacity for growth at Seymour Johnson Air Force Base by transferring tanker aircraft there and assigning other new missions to the base. Marine Corps Base Camp Lejeune and Marine Corps Air Station New River are also well positioned for future expansion and have a proven track record for joint operations.

We respectfully disagree, however, with the recommendation to disestablish the 43rd Airlift Wing at Pope Air Force Base, replace it with a Reserve C-130 squadron and transfer the installation to the Army. Fort Bragg and Pope are the premier power projection team in the country, our "911" crisis response force. With the addition of the new brigade at Fort Bragg, and the continuing War on Terrorism, the contingency and surge requirements will only increase. Closing down the 43rd Airlift Wing will diminish the capability of forces at Fort Bragg to respond rapidly and will reduce the military value of the joint team currently located there. We urge you to reverse the recommendation to replace the Wing with a Reserve squadron and instead establish Bragg/Pope as a Joint Service Installation.

We are also concerned that the DoD's recommendation to realign the NAVAIR Depot at Cherry Point and reduce its personnel does not take full advantage of the Depot's capabilities. The Depot has received numerous awards for excellence, including the 2004 Secretary of Defense Environmental Award and the 2004 Chief of Naval Operations 2004 Aviation Safety Award, and it is able to accept additional responsibilities such as joint and foreign work.

We also want to ensure that the capabilities of the MCAS Cherry Point are fully utilized. It is the largest MCAS and one of two Master Jet Bases. The MCAS Cherry Point is the only five-time winner of the Commander in Chief's award for installation excellence and was assigned a high military value ranking in the DoD BRAC analysis. With its supporting infrastructure and available land and airspace for operations and training, the MCAS Cherry Point has the capacity to accept additional aircraft and missions.

Finally, we urge you to reconsider the DoD's proposal to close the Army Research Office (ARO). The ARO is located in the Research Triangle Park (RTP) – the largest research park in the world and home to more than 140 high-tech businesses. The RTP is in close proximity to several major research universities that work closely with the ARO. This strategic location provides the ARO with essential synergy with the R&D community.

I know you will evaluate each of these recommendations affecting North Carolina by carefully considering the data and methodology used by the DoD to develop the proposals in light of the statutory BRAC selection criteria. Our North Carolina witnesses have used the same approach, and we believe they make compelling arguments focused on military value and the long-term security needs of our country.

Page 4 - Mr. Principi
June 27, 2005

North Carolina intends to remain the most military-friendly state in the nation. We have a long-term strategic plan for sustaining and expanding the military presence in our state. We will continue to work with the host communities supporting our military bases and all of our citizens to protect these vital military assets and to support the men and women who defend our nation.

Again, thank you for the vital work that you do and for considering North Carolina's unique military assets and capabilities. I look forward to continuing the strong relationship between our state and the military.

With warm, personal regards I remain

Very truly yours,

A handwritten signature in black ink that reads "Mike Easley". The signature is written in a cursive, flowing style with a large, sweeping flourish at the end.

Michael F. Easley

MFE/cb

June 28, 2005

The Honorable Anthony J. Principi, Chairman
2005 Defense Base Closure and Realignment Commission
2521 South Clark Street, Suite 600
Arlington, VA 22202

Dear Chairman Principi:

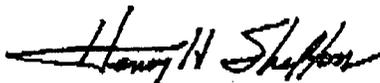
North Carolina has a long and strong record of support for America's military. I have seen that commitment firsthand as a proud native of the state, in my role as Chairman of the Joint Chiefs of Staff and as commander of the 82nd Airborne Division and the XVIII Airborne Corps, and as the co-chair of Governor Mike Easley's Advisory Commission on Military Affairs.

Our Commission developed a long-term Strategic Plan for North Carolina focused on sustaining our bases for the long-term and continuing the state's proud history of support for the men and women of our armed forces. I was pleased to see many of the Commission's recommendations – particularly those relating to compatible land use and quality-of-life programs – reflected in legislation passed by North Carolina in 2004 and in pending 2005 legislative initiatives.

I believe that North Carolina's bases are a model for the transformed military of the future. They have unique assets and capabilities and a proven track record in joint operations. They are capable of expansion and welcome new missions. I urge you to evaluate the DoD's recommendations relating to our bases with the goal of maximizing that joint warfighting capability and preserving their collective role as the nation's key power projection platform.

I thank you for the hard work the Commission is doing and for the opportunity for North Carolina to offer its views to you.

Sincerely,



Henry H. Shelton
General US Army (Ret.)



United States Senator · North Carolina

Richard Burr

217 Russell Senate Office Bldg. • Washington, D.C. 20510
(202) 224-3154 • FAX (202) 228-2981
<http://www.burr.senate.gov>

Statement to the Defense Base Closure and Realignment (BRAC) Commission

Charlotte - June 28, 2005

I would like to thank the Defense Base Closure and Realignment (BRAC) Commission for giving North Carolina communities the opportunity to tell their story. The Secretary of Defense is to be applauded for his leadership in modernizing our Armed Services for the 21st Century. This Administration has accurately recognized the need to complete the transformation from a Cold War force and mindset to a modular and adaptive military able to face down emerging and non-traditional threats more quickly. The Commission's task is a tough one, yet necessary. I thank the Commissioners for agreeing to serve our country in such an essential manner.

Our State offers an exceptional quality of life to active duty military personnel including consistent community support for and advocacy on behalf of military personnel and their families. The bases in the State are valuable because of their close proximity to a variety of air, land, and sea-based training, as well as their proximity to one another, providing incredible opportunities for joint training.

North Carolina prides itself on being the most military-friendly state in the Nation. We have a large footprint of bases and training areas in the State and we are generous and welcoming to active duty personnel, veterans, and military retirees alike. North Carolina has addressed the needs of active duty military personnel in creative and unprecedented ways. The General Assembly voted to allow active duty personnel and their dependents to attend the University of North Carolina system and the North Carolina Community College System at in-state tuition levels. Many courses are offered directly on the bases. North Carolina has also worked to streamline the licensing process for professionals who move to the State so that military dependents do not have extended periods of time where they are unable to work in their licensed professions.

In addition to serving the needs of active duty personnel, North Carolina has among the highest veteran and military retiree growth rates in the Nation, as veterans and retirees move to towns served by VA clinics, hospitals and medical centers. The Department of

Veterans Affairs has plans to build 9 new community based outpatient clinics (CBOCs) in the State by 2012 and is adjusting its funding allocations to keep pace with the migration of veterans to the State. These growth trends show no signs of slowing and are evidence of the desire of current and former military personnel to live where they are most welcome and best served.

Further evidence of North Carolina's strong support for the military is apparent in the communities that surround the bases. Each base enjoys a local community support group organized to promote the base and its personnel and to provide advocacy. These support groups regularly communicate with the General Assembly and with Congress on issues ranging from civilian jobs to land use. The results of such efforts are clear. For example, North Carolina's bases have benefited from significant land acquisitions improving safety and minimizing encroachment issues. Each North Carolina base is well-positioned to support current mission levels, with the flexibility to effectively manage potential mission surges and growth in the future.

One of the most important aspects of North Carolina's military bases is their notable access to training areas. North Carolina has become the model for joint training and operations for the military. The proximity of the bases to one another promotes joint training and interdependence and allows for shared use of training areas. For example, the Navy and Air Force both use the Dare County Bombing range, which is the largest such bombing range on the East Coast. Camp Lejeune Marines utilize both the artillery range and the urban combat training facility at Fort Bragg. Seymour Johnson Air Force Base is the secondary deployment site for the 82nd Airborne stationed at Fort Bragg. Marine Corps Air Station Cherry Point is the aerial point of embarkation for Camp Lejeune's Marines and the Special Operations Command at Fort Bragg often hosts Navy SEALs groups based in Norfolk and San Diego.

The realignment and closure list that the Secretary of Defense recommended to the Commission is a result of years of work and study. It is a reflection of a new vision of how our Armed Services will recruit, train, deploy, and defend our Nation for years to come. While I am encouraged to see the foresight of this Administration, I want to point out specific recommendations for North Carolina bases that the Commission must review carefully.

Fort Bragg and Pope Air Force Base provide one of the military's quickest response teams with the 82nd Airborne and the 43rd Airlift Wing which deploys them. As the saying goes, "When the President dials 9-1-1, the phone rings at Fort Bragg." The BRAC Commission must make certain that the proposal to dissolve Pope Air Force Base does not hinder the ability of the 82nd Airborne to deploy as quickly as possible. The importance of the airlift capabilities that the Air Force provides through Pope to the Airborne soldiers must be considered. The Army must continue to have adequate airlift to transport the Airborne for both training and deployment. The Commission must give serious consideration to maintaining the current Air Force presence at Pope and study the data and decision-making process by which the Air Force supported closing Pope Air

Force Base and thereby reducing the airlift capability immediately available to Fort Bragg.

The Secretary's recommendation to move U.S. Forces Command and Reserve Command to Fort Bragg is to be applauded. Ample space exists on post to house Forces Command regardless of the Commission's ultimate decision regarding the Air Force presence at Pope. Locating the Forces and Reserve Commands with the Special Operations Command and the leadership of the XVIII Airborne Corps will result in tight-knit training and an unprecedented level of cooperation among key Army leaders. Fort Bragg will be the premier East Coast Army installation with a new ability for Army leadership to share the latest technologies, training techniques, and war planning abilities. North Carolina welcomes U.S. Forces Command and Reserve Command and we encourage the Commission to accept this recommendation.

The Commission must also review the recommendation to reduce the maintenance tasks currently performed by the Naval Aviation Depot at Cherry Point. The Depot is unmatched in its ability to return aircraft to service in a timely and cost efficient manner. The Depot will soon be the designated maintenance facility for the new V-22 tilt rotor aircraft and the Depot's workforce should not be decreased while additional maintenance work is set to arrive in the near future. The Depot was presented the 2004 Secretary of Defense Environmental Award for Environmental Quality (Industrial Installation) and is a model for handling hazardous materials and for developing clean and safe workplace habits. The Depot is vital to sustaining the current operations tempo of Navy and Marine Corps aircraft in the War on Terror.

Marine Corps Air Station Cherry Point has the ability to become the foremost Navy and Marine Corps air station on the East Coast. Havelock and surrounding counties are supportive of the base and desire additional missions at Cherry Point. The air station currently has the acreage to absorb the F/A-18 Super Hornets from other bases which have logistical limitations due to noise complaints and encroachment issues. Cherry Point does not suffer from these challenges and has room to build additional runway and ramp space essential to hosting these F/A-18 aircraft. In fact, the 1993 BRAC Commission recommended new F/A-18 aircraft be based at Cherry Point, but that decision was reversed by the 1995 BRAC Commission. The Commission should consider the future capacity of Cherry Point and the community's interest in accepting additional squadrons of F/A-18s when judging the long-term needs to support the Super Hornets.

In addition, I would encourage the Commission to view the Secretary's recommendations as recognition by the military of its positive relationship with the State of North Carolina. Seymour Johnson Air Force Base was ranked first in the Air Force's data for suitability for missions in three of eight categories – fighters, bombers, and unmanned aerial vehicles. Seymour Johnson also finished second for potential airlift capabilities and fourth for special operations and combat search and rescue missions. Camp Lejeune was also given a nod of approval by the Secretary, as the missions at that base remained largely untouched.

While the Secretary's recommendations are an indication that North Carolina is perceived by the military as a supportive environment for our Armed Services, I would encourage the Commission to review and consider the recommendations very carefully. You must ensure that the 82nd Airborne has ample airlift capacity to train and deploy. You must also make certain that the Depot level maintenance capability at Cherry Point is maintained while the Navy and Marine Corps are operating at an elevated tempo. Finally, you must recognize the benefits of housing the Forces Command and Reserve Command at Fort Bragg alongside the XVIII Airborne Corps command and the Special Operations Command and affirm the Secretary's recommendation.

In conclusion, I thank the Commission for its role in the transformation of our Armed Services. Please keep in mind the eagerness of North Carolina in continuing its support for active duty personnel and its pride in providing a platform for the military to train and deploy. If I can be of any assistance to you or provide you with any additional information during this process, please do not hesitate to contact me.

G. K. BUTTERFIELD
1ST DISTRICT, NORTH CAROLINA

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RISK MANAGEMENT

DEPARTMENT OPERATIONS, OVERSIGHT,
NUTRITION AND FORESTRY

Congress of the United States
House of Representatives
Washington, DC

June 24, 2005

413 CANNON HOUSE OFFICE BUILDING
WASHINGTON, DC 20515-3301
(202) 225-3101

DISTRICT OFFICES:

105 SOUTH DOUGLAS STREET
WILSON, NC 27893
TELEPHONE: (252) 237-9816
FAX: (252) 291-0356

415 EAST BOULEVARD, SUITE 100
WILLIAMSTON, NC 27892
TELEPHONE: (252) 789-4939
FAX: (252) 792-8113

311 WEST SECOND STREET
P.O. BOX 836
WELDON, NC 27890
TELEPHONE: (252) 538-4173
FAX: (252) 538-6516

201 SAINT ANDREW STREET
SECOND FLOOR, ROOM 264
P.O. BOX 1235
TARBORO, NC 27886
TELEPHONE: (252) 823-0236
FAX: (252) 823-8970

The Honorable Anthony J. Principi
Chairman
Base Realignment and Closure Commission
2521 South Clark Street
Suite 600
Arlington, VA 22202

Dear Mr. Principi:

Please accept this letter for the June 28, 2005 hearing of the Base Realignment and Closure (BRAC) commission. I thank you for your work on this issue. As you may know, my district include much of Seymour Johnson Air Force Base, Cherry Point Marine Corps Air Station, and the Cherry Point Depot.

Seymour Johnson Air Force Base

I commend the decision of the commission to realign KC-135 tankers to this air station. This base is a critical strategic asset on the East Coast and a short flight to Washington, DC.

On January 30, 2005, men and women from Seymour Johnson Air Force Base flew missions to protect and support the historic elections in Iraq. F-15's from Seymour Johnson were the first ones in combat in support of Operation Iraqi Freedom flying 3,200 combat sorties and dropping over 5,000 tons of ordnance. They have also flowing in support of Operation Noble Eagle, Operation Enduring Freedom, the Global War on Terror, and have been critical in protection of the Iraqi "No-Fly Zone." The strategic value of this base cannot be understated and merits the additional responsibility that will arrive with additional tanker aircraft.

Marine Corps Air Station Cherry Point / Cherry Point Depot

Cherry Point Depot is the premier repair and maintenance facility in the United States. Currently home to repair and maintenance for the H-53, H-46, and H-1 rotorcraft, this will be the site for all repair and maintenance for the V-22 Osprey, completed Test and Evaluation on Tuesday, June 21, 2005.

The Hon. Principi
June 24, 2005
Page 2

The Depot at Cherry Point has the fastest turnaround time of any facility of its kind, returning some aircraft to service in as little as four months. At a time when rotorcraft air assets are old and seeing considerable use, I do not believe that it is wise to realign work away from this depot. The Depot is the only facility in the nation to earned the ISO9001, ISO9002, AS9100, ISO14001, and Occupational Safety System 18001 certifications.

Please be aware that while I disagree with some decisions related to the Cherry Point Depot, I support the goals of the BRAC Commission. Please do not hesitate to contact me.

Very truly yours,

A handwritten signature in black ink, appearing to read "G. K. Butterfield". The signature is stylized and cursive.

G. K. Butterfield
Member of Congress

BOB ETHERIDGE
2D DISTRICT, NORTH CAROLINA

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Congress of the United States
House of Representatives
Washington, DC 20515

1533 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, DC 20615
(202) 225-4531

DISTRICT OFFICES:

SUITE 490
225 HILLSBOROUGH STREET
RALEIGH, NC 27603
(919) 829-9122
1 (888) 262-6202

P.O. Box 1258
609 NORTH 1ST STREET
LILLINGTON, NC 27546
(910) 814-0335
1 (866) 384-3743

www.house.gov/etheridge

Statement of Congressman Bob Etheridge
BRAC Field Hearing, Charlotte, North Carolina
June 28, 2005

Good afternoon. I want to welcome the Commissioners and staff of the 2005 round of the Base Realignment and Closure Commission (BRAC) to North Carolina. I appreciate the enormity of the task before you, and I am grateful for your careful consideration of the facts that are presented to you by our local North Carolina military communities.

More years ago than I care to recall, I wore our nation's uniform as an enlisted man stationed at Fort Bragg. Today, I have the honor of representing Fort Bragg, Pope Air Force Base and the surrounding communities in the U.S. House of Representatives. My family and I have resided in nearby Harnett County for more than thirty years. And I can tell you without reservation that North Carolina's communities strongly support our nation's military and the men and women who serve in it.

The Bragg/Pope team is the home of the airborne, and when the President and the Joint Chiefs of Staff dial 911, the phone rings here. The airborne is our military's premier power projection force, and the synergy achieved by these two services working together demonstrates the supreme military value inherent in the military's jointness doctrine. That doctrine was born of necessity and has become the abiding foundation of the modern American military.

Let me begin by stating that I squarely endorse the Defense Department's proposal to relocate the U.S. Army Forces Command Headquarters and the Army Reserve Command Headquarters to Fort Bragg. This outstanding proposal will achieve the goal of optimizing efficiency and warfighting capability and meets all BRAC selection criteria. It just makes good sense to place the Army headquarters responsible for providing trained forces on the same installation with headquarters that train and equip Army conventional and Special Operations Forces. This proposal allows the FORSCOM Commander to stay linked to the joint community from the tactical level through the strategic level.

The Army proposal to move an additional Brigade Combat Team and other units to Fort Bragg also increases the strategic military value of Bragg/Pope as a joint team.

This proposal builds on the many successes the Bragg/Pope team has achieved as our nation's strategic crisis response team, having executed countless missions throughout the world ranging from combat to humanitarian relief. These proposals will work to strengthen the capabilities of the already formidable Bragg/Pope team and enhance the power projection of our nation's 911 force.

Unfortunately, the Air Force seriously erred in its recommendation to realign Pope Air Force Base and disestablish the 43rd Airlift Wing. This proposal would destroy the unique capabilities of the Bragg/Pope joint relationship which serves as a model of the success of this doctrine. Closing down the 43rd Airlift Wing would violate the Department of Defense Overarching Principle by diminishing the capability of forces on Fort Bragg to respond rapidly, thereby reducing the military value of this exceptional joint team. This degradation in mission value was not adequately considered or properly weighed by the Office of Secretary of Defense in accordance with BRAC selection criteria. Specifically, OSD guidance issued on November 15, 2002 states: "A primary objective of BRAC 2005 is to examine and implement opportunities for greater joint activity."

Policymakers at all levels must adhere to the rule of not attempting to fix what is not broken. The joint synergy in the Bragg/Pope team is an outstanding success story worthy of support not a misguided "fix." Over the past two decades and more the Bragg/Pope team has evolved into a highly effective Strategic Crisis Response asset for our nation's military. From the Grenada action to Operation Desert Storm to Operation Iraqi Freedom, this 911 force is the first to respond and the first to deploy whenever the order is given.

The Air Force wrongly assessed military value by aircraft platform rather than by installation mission or function. As a result, the Air Force failed to consider the degradation of military value in the Pope realignment proposal. In addition, the Air Force did not advise the Joint Steering Group for its consideration of the significant military degradation in the proposal.

After careful consideration of the facts in this matter, I am confident that you will conclude as I have that the Air Force recommendation to realign Pope Air Force Base violated OSD Overarching Principle because it diminishes the capability of forces on Fort Bragg to respond rapidly, thereby reducing the military value of this team. Most importantly, the Secretary of Defense deviated substantially from the BRAC selection criteria by approving the Air Force recommendation despite the irreparable damage it would do to the priority goal of enhanced joint services activity.

In conclusion, we North Carolinians are rightly proud of our outstanding military installations and our men and women who serve here. We welcome the opportunity to showcase the unique capabilities of the Bragg/Pope team. Thank you for coming to North Carolina to review our case, and I look forward to working with you throughout your deliberations.

ROBIN HAYES

8TH DISTRICT, NORTH CAROLINA

130 CANNON HOUSE OFFICE BUILDING
WASHINGTON, DC 20515
(202) 225-3715
FAX: (202) 225-4036
www.house.gov/hayes

COMMITTEES:

COMMITTEE ON ARMED SERVICES
COMMITTEE ON AGRICULTURE
COMMITTEE ON TRANSPORTATION AND INFRASTRUCTURE



Congress of the United States
House of Representatives
Washington, DC 20515-3308

DISTRICT OFFICES:

137 UNION STREET, SOUTH
CONCORD, NC 28025
(704) 786-1612
FAX (704) 782-1004

230 EAST FRANKLIN STREET
ROCKINGHAM, NC 28379
(910) 997-2070
FAX (910) 997-7987

TOLL FREE IN NC
(888) 207-1311

June 28, 2005

The Honorable Anthony Principi
Chairman
Base Realignment and Closure Commission
The Pentagon
Washington, DC 20301-1000

Dear Chairman Principi and BRAC Commissioners:

Thank you for the time and attention you have devoted to the military installations in North Carolina. We have some of the premier facilities in the world and we appreciate the chance to showcase them. I would like to specifically address the Ft. Bragg-Pope Air Force Base complex.

As you know, Ft. Bragg is the epicenter of the military universe. When the world calls 911, the phone rings at Bragg. Our paratroopers, special operations forces and other military units are the best in the world. The Ft. Bragg-Pope Air Force Base complex embodies jointness, a key tenet of the BRAC criteria. The Air Force, Army, and Special Operations Forces train, live, eat and work together. The symbiotic relationship the military has at Bragg and Pope is unparalleled and creates power projection capability second to none.

As you also know, one of the overarching principles of the BRAC criteria addresses deployment and employment. The Department of Defense should take advantage of opportunities for joint and combined basing, installations that are secure, optimally located for mission accomplishment. Closing down the 43rd Airlift Wing violates this overarching principle as it diminishes the capability of forces on Ft. Bragg to respond rapidly, and it reduces the military value of this joint team. After a careful analysis of Department and OSD BRAC data, it is apparent that the degradation in mission value was not adequately considered or properly weighted in accordance with BRAC selection criteria. I don't believe that the decision to realign Pope AFB was made for the right reasons and does not follow BRAC guidance and priorities.

Additionally, the departure of the 43rd Airlift Wing causes a great loss of the jointness in planning and execution that has been the keystone to the success of the joint team at Pope

and Bragg. As you know, there is a requirement for a 24-hour timeline, from alert to wheels up, to execute the nation's Strategic Crisis Response mission. The proposed squadron with 16 aircraft will not have the ability nor authority to develop a planning and execution mission with the XVIII Airborne Corps nor the 82nd Airborne Division. Thus, the rationale to consolidate an aging aircraft fleet of C-130s in one place does not allow the remaining tenants to achieve the symbiotic partnership that has been stalwart in our nation's defense for the past two decades. We were "purple" at Pope and Bragg before jointness was a buzzword in the Department of Defense.

Finally, I would like to comment on a few of the other recommendations proposed for the Bragg and Pope team. I fully support the location of US Army FORSCOM and Army Reserve Command to Ft. Bragg. This move optimizes efficiency and warfighting capability, and creates a synergy of blending the training and equipping of our active duty, reserve component, and special forces soldiers second to none. Additionally the addition of the 4th Brigade Combat Team further enhances the installation's ability to project power and develops the Army's current modularity plan.

In closing, thank you for your attention to the Pope and Bragg team. As you can tell, these warfighters truly are at the epicenter of the universe. I ask that you give every consideration to retaining the ability to plan, train and execute joint missions that have been the routine practice of the 43rd Airlift Wing and the XVII Airborne Corps and 82nd Airborne Division. We must continue to preserve the Air in Airborne!

Sincerely,



Robin Hayes
Member of Congress

STATEMENT OF THE HONORABLE WALTER B. JONES
MEMBER OF CONGRESS
3RD DISTRICT – NORTH CAROLINA

JUNE 28, 2005

BASE REALIGNMENT AND CLOSURE COMMISSION

REGIONAL HEARING

HARRIS CONFERENCE CENTER
CENTRAL PIEDMONT COMMUNITY COLLEGE
CHARLOTTE, NORTH CAROLINA

Commissioner Coyle, Commissioner Gehman, Commissioner Hill and Commissioner Skinner, welcome to North Carolina. I appreciate the opportunity to share with you the valuable and remarkable assets that our nation's military has in Eastern North Carolina. As the Commissioners know, America has billions of tax dollars invested in Eastern North Carolina's participation in the ongoing war on terrorism. These Airmen, Sailors, Marines and Soldiers enjoy daily accolades for their successful prosecution of terrorists abroad and their neighbors could not be prouder. These installations, each unique in their mission, provide Eastern North Carolinians the privilege and high honor of sharing the same community centers, houses of worship, and high schools with these outstanding Americans.

North Carolina's third district is the proud home to Seymour Johnson Air Force Base, Marine Corps Air Station Cherry Point and Marine Corps Base Camp Lejeune. On May 13, 2005 these installations were recognized for their efforts by receiving the Department of Defense's recommendations for all they have accomplished, particularly during this time of war, I think all would agree that their country has signaled their encouragement for them to continue with a job well done. These men and women are securing our nation's freedom and independence – from Seymour Johnson's F-15 E's; to the efficient and reliable overhaul work performed at Naval Air Depot Cherry Point, to the thousands of Marines from Camp Lejeune providing intense firepower and resolute courage as they lead coalition forces in Iraq. Our military and their families have been called upon time and again, and without fail, have answered these calls by serving their nation, and Eastern North Carolina exceptionally well with their exceptional skill and dedication.

VALUE

Eastern North Carolina provides unfettered access to the Atlantic Ocean – Camp Lejeune has 14 miles of shoreline that enables Marines to train in the most authentic and accurate conditions possible. Across the globe, it is widely recognized that Marines take, by overwhelming force, our enemy's coast and swiftly secure it. As the Commissioners know, these actions require the successful execution of many elements of well-trained Marines – training they receive at Camp Lejeune.

On the other side of the world, Navy and Marine Corps pilots are flying helicopter missions that test their limits on a daily basis. They are designed and operated to withstand unimaginable forces, they can be relied on to deliver military personnel deep behind enemy lines and, more importantly, extract them from dangerous regions. There are, unfortunately, times when they incur damaging physical losses – so bad in fact that they require extensive professional overhauls – accomplished in Eastern North Carolina at Naval Air Depot (NADEP) Cherry Point. In 2004, NADEP Cherry Point personnel rebuilt 462 engines and they expect to complete another 426 this year, along with rebuilding many of the 37,000 different components that go into the rotorcraft. I'd like to share with you a good example of the hard work that is accomplished by this team. On March 25th, three AH-1 Cobra attack helicopters arrived at NADEP Cherry Point and it was expected that the repairs would take as long as 60 days. I'm proud to report that the work was finished in just 25 days and the helicopters were promptly shipped back to Iraq to those who needed it most, the war fighter. This level of efficiency and determination is truly a testament to the outstanding and tireless efforts of the civilian employees who take their service to this nation very seriously and have never let their military customer down.

Aside from its vast coastline, North Carolina offers the largest available airspace on the East Coast. Seymour Johnson Air Force Base operates the Dare County Bomb Range, located approximately 100 miles east of the base. The largest manned range on the east coast; it is a premier air-to-ground target training range. North Carolina has worked hard to guard this airspace so the base has optimal access to low-altitude routes that facilitate invaluable beneath-radar combat training. This simulation capability is crucial to training fighter pilots for 21st-century combat in various terrains and environments. They share this key asset with Marine Corps Air Station Cherry Point and Naval Air Station Oceana in Norfolk, Virginia. Seymour Johnson AFB is also home to the only Air Force training facility for the F-15E's, because of it's tradition of unrestricted airspace and successful history. There is no questioning the value of what the base and it's pilots and support crew are doing in preparing and providing skilled expeditionary air forces to fulfill any Air Force mission at home or abroad.

COMMUNITY SUPPORT

Throughout our nation, our military operates at or near a local community, under many differing levels of support and appreciation. The military does not train in a vacuum. Artillery can be heard off in the distance, or at a nearby school jets may be heard flying overhead. Eastern North Carolina is home to some of the proudest neighbors that the military could have, they know it when they hear the “sound of freedom.” They do not say, ‘please keep the noise down.’ They do not ask for them to share the military landing beaches. They simply say ‘thank you’ – thank you for defending our freedom, thank you for making us so proud.

Seymour Johnson Air Force Base’s leaders are working along side the leaders of the City of Goldsboro and Wayne County to address issues, before they become problems. Realizing the critical importance of Air Force training, area leaders proactively address development that could create noise from planes flying overhead. Due in large part to monies provided by the NC General Assembly, the local governments have been able to purchase land surrounding the base in an effort to mitigate potential over flight concerns. The base has matched this effort by limiting aircraft activity that would disturb the community, especially during nighttime hours. Both the community and the base understand the importance of training for the global war on terrorism, while simultaneously carrying out day-to-day activities such as shopping, learning, and enjoying life in Wayne County, North Carolina.

The personnel of Marine Corps Air Station Cherry Point are active members of the communities in Craven, Carteret, Pamlico and Jones Counties, contributing their time, showcasing their talent, and faithfully providing donations to civic, church and charitable enterprises where they live. The diversity of backgrounds and experience, combined with their “can do” attitudes, make Marines outstanding friends, neighbors and community partners. Over 4,000 civilians make up the workforce at NADEP Cherry Point, making Marine Corps Air Station Cherry Point North Carolina’s largest civilian employer east of Interstate-95. Cherry Point not only relies on its civilian employees to provide valuable work, but it also works with area businesses that provide services on base totaling over \$30.0 million. Lastly, it’s worth noting the significant partnerships between MCAS Cherry Point and the nearly 20 community groups, including Big

Brother/Big Sister, Habitat for Humanity, Youth Leadership Havelock, and the Boy Scouts of America.

The Marine Corps at Camp Lejeune and the people of Onslow County could not enjoy a more positive relationship. Both regularly take part in joint events like barbeques, golf outings, and many other community activities. When a Marine is wounded in battle, his or her neighbors can be relied on to go above and beyond expectations to help that Marine and their family in that troubled time. They share a symbiotic relationship that is eternally encapsulated in an esprit de corps. Everyday, Eastern North Carolinians can share the success of defeating the war on terrorism, through the eyes of the Marines they have come to know, care for, and respect.

OPPORTUNITY

The military presence in Eastern North Carolina is alive and well. When the Secretary of Defense released his recommend BRAC list, there was not only relief, but also celebration. Should the Commission's recommendations leave Eastern North Carolina's military installations unharmed, the state and the nation will most certainly have a professionally trained and more effective military defending it.

I would like to briefly note the positive signs of the military's future in Eastern North Carolina. Marine Corps Base Camp Lejeune will be accepting nearly 6,000 more Marines within the next year, bringing with them husbands, wives and other family members. Onslow County can be justifiably thrilled that the future is bright for their beloved Marines at Camp Lejeune.

In Wayne County, Seymour Johnson Air Force Base is proud to receive additional KC-135's, enhancing its successful mission of providing air refueling, cargo and passenger transportation for the Air Mobility Team, as well as a maintenance team to repair the F100 engine. As previously stated, North Carolina has the largest available air space on the east coast. My hope is that the BRAC Commission will make note of not only this valuable training asset, but also the continued warm reception given to them on a daily basis by Wayne County.

Marine Corps Air Station Cherry Point and its Naval Air Depot have been selected as the Designated Repair Point for the V-22 Osprey, the Marine Corps' incoming tiltrotter which will replace the H-46 Sea Stallion. Navy and Marine Corps aviation,

engineering, and maintenance is flourishing in Eastern North Carolina. As a result, taxpayers' valuable dollars and the valuable lives of the men and women in uniform are saved.

It is important to recognize that we must make the fullest and most efficient use of all of our existing facilities on the East Coast. Current and future mission capability, jointness, ability to accommodate future contingency and mobilization, as well as the availability of land, facilities and airspace for training are primary determinants for closure and realignment decisions in this current BRAC round. Any evaluation of Eastern North Carolina's installations using these criteria must show that these facilities are among the most highly rated in our Armed Forces. These fine military installations are valuable assets not only to the surrounding communities, but also to our nation.

Thank you again for your time, I'm hopeful that as members of the Commission and your staff visit and review Eastern North Carolina's installations that they will tell the story of a proud region, happy to be the neighbor of a Marine, Soldier, Airmen or Sailor.

Statement to BRAC Commission

**The Honorable Mike McIntyre
Seventh Congressional District
North Carolina**

June 21, 2005

Maintaining the 43rd Airlift Wing at Pope Air Force Base (AFB), as well as adding the Army's Forces Command (FORSCOM) and the U.S. Army Reserve Command (USARC) at Fort Bragg are critical components of a unified structure vital to our national security. I am confident that Ft. Bragg is equipped to take on the two new commands, while preserving Pope's airlift capabilities is necessary to the 82nd Airborne's critical mission at home and abroad.

For the last 87 years, Pope AFB has been an integral component of Ft. Bragg's mission, and the two bases have continued to work together as first responders through every contingency operation for the past 25 years. They are truly America's 911 force and are considered to be the premiere power projection team in the country. It is vital that Pope AFB and Ft. Bragg continue to support each other jointly, which will continue to increase their military value and help support future deployments.

The Secretary of Defense's recommendations to stand down Pope AFB by transferring its major components – the 43rd Airlift Wing and the 23rd Fighter Group – raise several questions, including airlift capabilities for the 82nd Airborne. First, given that military operations will continue in Afghanistan and Iraq for the indefinite future and the fact that our country must be prepared for potential future contingencies, it is essential

that our military is prepared to respond quickly and efficiently. Pope AFB is a strategic base, and for years, it has been essential in deploying our military's response to conflicts all over the globe. As these contingencies continue and possibly increase into the future, Pope will become even more critical for rapid response and power projection during present and potential wartime incidents.

In addition, the Secretary's recommendation to add a Brigade Combat Team at Ft. Bragg demonstrates that contingency and surge requirements will likely increase at Ft. Bragg and that there will be a considerable need for increased coordination and more airplanes for future deployments and surges. Therefore, it is necessary that the airlift capabilities remain strong, dependable and readily accessible at Pope, or there could be serious implications for our national security. There is no room for error or uncertainty in times of war, and Pope has proven it is exactly the "right fit" for the dynamic military synergy needed.

Unfortunately, the Office of the Secretary of Defense's decision to not fund the C-130J's earlier this year, which were slated to replace the C-130Es at Pope AFB, resulted in Air Force planning to continue to utilize the C-130E's and the need to consolidate an aging fleet to one location – Little Rock AFB. Shortly after the BRAC proposals were released, OSD returned funding to the C-130J program. The rationale to consolidate the aging C-130E fleet at Little Rock AFB, therefore, is no longer valid as there will be a fully-funded fleet of C-130J's that can be stationed at Pope AFB. As demonstrated in the past, Pope AFB is an appropriate fit for a C-130 fleet and the fact that the Air Force assessed military value by aircraft platform rather than by installation mission should not be a determination for the standing down of the post.

The Secretary's recommendation to transfer two commands, FORSCOM and USARC, to Ft. Bragg will be a tremendous benefit to the Army's overall mission and will help to consolidate headquarters functions in a joint installation that provides security, cohesion and structure. The transfer will also help to bring in approximately 2,000 military personnel and civilians, in addition to military-related business and contractors to Fayetteville, North Carolina, and the surrounding areas. In terms of both the military and the economy, the addition of FORSCOM and USARC will be very beneficial to the state.

It is critical that the 43rd Airlift Wing be maintained at Pope AFB, especially with the addition of FORSCOM and USARC at Ft. Bragg. Together, these components will work jointly to protect our country in times of war and in times of peace. Pope AFB and Ft. Bragg have always demonstrated just how effective they are as the nation's premiere power projection team. The addition of FORSCOM and USARC will undoubtedly add to the Army's mission at Ft. Bragg, and maintaining the 43rd Airlift Wing will enable the 82nd Airborne to execute its missions with the reliability and precision that have long been the hallmarks of the unparalleled capability and projection power of the Bragg-Pope team.

State of North Carolina 2004 – 2005 Legislative Initiatives

The North Carolina General Assembly passed a number of important military-friendly measures in 2004 and is considering additional legislation this year.

Highlights of the 2004 session include:

In-state Tuition:

Active duty and reserve dependents receive in-state tuition to North Carolina's public universities. In-state status does not change if parent gets transferred.

<http://www.ncleg.net/gascripts/BillLookUp/BillLookUp.pl?Session=2003&BillID=S1058>

Compatible Land Use:

State authorized \$20 million in bonds to purchase land surrounding military bases -- administered through three land and water conservation funds.

<http://www.ncleg.net/gascripts/BillLookUp/BillLookUp.pl?Session=2003&BillID=H1264>

Military Planning Notice:

State now requires local communities to give written notice to base commanders of any proposed zoning changes.

<http://www.ncleg.net/gascripts/BillLookUp/BillLookUp.pl?Session=2003&BillID=S1161>

Operation Reaching Out to Communities "ROTC":

This joint effort by the State and the NC Bankers' Association provides free financial counseling to military families and ROTC provides \$100,000 for extended daycare on the bases.

<http://www.governor.state.nc.us/mil/ResourcesForMilitaryFamiliesAndChildren.asp>

Military Resource Center:

A comprehensive military resource center was established at Fayetteville Technical Community College to help citizens and businesses statewide increase access to military procurement contracts.

<http://www.ncleg.net/Sessions/2003/Bills/Senate/HTML/S505v1.html>

Military Drivers' License Renewal Procedure:

Active duty military and their dependents will be granted extra time to renew their drivers' license.

<http://www.ncleg.net/Sessions/2003/Bills/House/HTML/H1159v5.html>

License Plate Proceeds for National Guard Support:

A special license plate was authorized with funds going to support families of Guardsmen who are deployed.

<http://www.ncleg.net/Sessions/2003/Bills/Senate/HTML/S1144v4.html>

2005 Military Support Act

<http://www.ncleg.net/Sessions/2005/Bills/Senate/HTML/S1117v2.html>

Military gas-tax proceeds to provide services for military families and protect bases from encroachment: One half of the taxes collected on motor fuels sold at exchange stations on North Carolina's bases would be used to help military personnel and bases. These tax proceeds (13.5 cents per gallon) would be used as follows:

- ➤ One half (6.75 cents per gallon) would be used by the Department of Defense for quality-of-life and base morale programs. The funds would be in addition to funds already spent, and would not supplant current funding.
- ➤ One half (6.75 cents per gallon) would be deposited in the State Conservation Grant Fund, and could be used solely for compatible land use and conservation easement type acquisitions of land adjacent to military bases and flyways.

Licensure assistance to military families: State occupational licensing boards would review their current processes and how they relate the special needs of military families. The unemployment rate of military spouses is three times greater than the average spouse unemployment rate – and professional licensing requirements may limit career advancement or deter re-entry into the workforce for military families who relocate. (This does not include licensing boards that regulate health care professionals.)

Military use of community college training programs: The State Board of Community Colleges may adopt rules and guidelines to allow the New and Expanding Industry Training Program, and the Focused Industrial Training Program, to use appropriated funds to support training projects for the United State Armed Forces branches.

Rental agreement flexibility for deployed service members: Military personnel who must move due to deployment would be allowed to terminate rental agreements early. (NC law already allows Armed Forces members to end rental agreements early if they must move more than 50 miles to a new station, or are prematurely or involuntarily discharged from active duty.)

Military education liaison: The Department of Public Instruction will appoint a liaison to the state's military bases to facilitate communication and cooperation between DPI, public schools, and military personnel and their families.

Appropriate course credit for military children: The State Board of Education shall review and revise its policies relating to high school course credit for students, especially the highly mobile children of service members, in order to help ensure that all students receive credit in North Carolina public schools for comparable courses taken out of state.

North Carolina School of Science and Mathematics eligibility for military children: Only state residents are eligible for admission to the NCSSM. The bill amends the eligibility provision to include a student whose parent is an active duty member of the Armed Forces living in this state incident to orders, as long as the student is living with the parent.

Exceptional children in military families: The bill increases funds for children with disabilities and for academically gifted children in order to serve military children at Seymour Johnson AFB, which has been designated as a “special needs” base.

- • \$21.2 M in FY 05-06 and \$21.5 M in academic year ‘06-‘07 for children with disabilities, appropriated to local school administrative units on a per child basis.
- • \$12.88M in FY 05-06 and \$13.1M in academic year ‘06-‘07 for academically/intellectually gifted children, appropriated to local school administrative units on a per child basis.

Military Child Education Coalition: The bill directs the Department of Public Instruction to maintain membership in the Military Child Education Coalition, a 501(c)(3) non-profit organization whose goal is to level the educational playing field for military children wherever they are located around the world and to serve as a model for all highly mobile children.

Strategic Plan

North Carolina Advisory Commission
On Military Affairs



Strategic Plan

North Carolina Advisory Commission On Military Affairs

**Adopted
April 26, 2004**

John A. Berndt, Consultant

Cover: A soldier from the Army's 82nd Airborne exits an Air Force C-141B Starlifter over the Sicily Drop Zone at Fort Bragg. DoD photo by Kenn Mann, U.S. Air Force.

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**Strategic Plan -- Goal 1: Military Base Sustainability
North Carolina Advisory Commission on Military Affairs**

Goal 1: Ensure that North Carolina's military bases, units and missions -- including active components, National Guard and Reserve -- continue to play a major role in America's defense strategy and the economic health and vitality of our communities.				
Objective 1.1 - Protect bases from incompatible development that could compromise military missions or preclude expansion of activities and associated economic growth and vitality of communities around the bases.				
#	Strategy	Target	Measure	Responsibility
1.1.1	Advocate and lobby for implementation of compatible land use recommendations submitted in 3/25/2003 letter from the Commission to the Governor.	Ongoing	Implementation of recommendations through legislation and executive actions	ACMA Governor Legislature
1.1.2	Consider modifications to 3/25/2003 recommendations to the Governor based on feedback from local government officials as endorsed by the North Carolina Local Government Military Base Advisory Committee.	March 2004	Revised Commission recommendations on encroachment	ACMA League of Municipalities Association of County Commissioners
1.1.3	Present Commission's updated/revised land use encroachment recommendations to the Governor and legislative Joint Select Committee on Military Affairs	March 2004	Briefings completed	ACMA Governor's office Legislative committee
1.1.4	Establish a "Military Base Protection Trust Fund" to help acquire property or easements of critical land around installations. The fund could be capitalized through state gasoline taxes generated by sales on military bases.	June 2004	Fund established	Legislature

#	Strategy	Target	Measure	Responsibility
1.1.5	Develop a "critical properties" database and priority ranking system for land around major installation. Coordinate and facilitate the protection of property through acquisition, easements, or other appropriate land use measures.	June 2006	Database and ranking system in place, with individual parcels identified for protection.	Local governments DENR Department of Commerce
1.1.6	Seek funding from the Defense Department to accomplish strategy 1.5.1 above.	April 2004	Grant application submitted	Governor
1.1.7	Maintain status reports on implementation of local land use plan recommendations to protect military bases.	January 2004	Quarterly reports	ACMA Local Governments
1.1.8	Provide state matching funds for local implementation of land use plans whose purpose is to protect military bases from mission-compromising urban encroachment.	February 2004	Matching funds allocated	ACMA Governor's office

**Strategic Plan -- Goal 1: Military Base Sustainability
North Carolina Advisory Commission on Military Affairs**

Goal 1: Ensure that North Carolina's military bases, units and missions -- including active components, National Guard and Reserve -- continue to play a major role in America's defense strategy and the economic health and vitality of our communities.

Objective 1.2 - Improve critical infrastructure that supports military bases and existing or potential expanded missions, as well as the overall economic health and vitality of eastern North Carolina.

#	Strategy	Target	Measure	Responsibility
1.2.1	Identify and quantify unique transportation, water, sewer, telecommunications and other infrastructure needs of the military in eastern North Carolina in the context of overall economic needs of the region	January 2005	Infrastructure needs identified in a report such as a capital improvements program and budget	DOT DENR Rural Center
1.2.2	Identify funding options, strategies, sources, and timetables to upgrade infrastructure in the region.	January 2006	Funding mechanisms in place. If bond funds are needed, submit to voters for approval.	Legislature
1.2.3	Encourage and facilitate joint use of infrastructure services and facilities between military bases, adjoining communities, and the state.	Ongoing	Number of joint use agreements	Local governments State agencies Installation commanders

Strategic Plan -- Goal 1: Military Base Sustainability
North Carolina Advisory Commission on Military Affairs

Goal 1: Ensure that North Carolina's military bases, units and missions -- including active components, National Guard and Reserve -- continue to play a major role in America's defense strategy and the economic health and vitality of our communities.

Objective 1.3 - Facilitate the joint use of military bases and facilities between the services and with appropriate civilian agencies, especially those with homeland security missions.

#	Strategy	Target	Measure	Responsibility
1.3.1	Seek and facilitate opportunities for military services, including National Guard and Reserve, to increase the efficient shared-use of facilities and other resources, thereby promoting cost-savings and "jointness."	Ongoing	Cooperative agreements and joint use of facilities	ACMA NC Dept CC&PS Military services and bases Coast Guard National Guard Reserve
1.3.2	Integrate planning for the joint use of facilities by military and civilian agencies and services such as law enforcement, education, skills training and employment, environmental assessment and mitigation, and any other issues of common interest.	Ongoing	Cooperative agreements and joint use of facilities	ACMA NC Dept CC&PS Military services and bases Coast Guard National Guard Reserve Other state and federal agencies

**Strategic Plan -- Goal 2: Quality of Life and Workforce Development
North Carolina Advisory Commission on Military Affairs**

Goal 2: Make North Carolina's bases, surrounding communities, facilities, services and benefits the best in the country for active duty, National Guard, Reserve, DoD civilian, veteran, and retired service members and their families.				
Objective 2.1 - Protect and enhance benefits for service members, veterans, retirees, civilian employees of the military, and their families.				
#	Strategy	Target	Measure	Responsibility
2.1.1	Extend the benefits of in-state tuition afforded to service members by G.S. 116-143.3 to include non-resident National Guard and Reserve personnel assigned to NC units.	2004 short session	Passage of legislation	Legislature ACMA Governor
2.1.2	Track key bills in Congress that affect active duty, Guard and Reserve, survivors, retirees, DoD civilians, and veterans; urge Congressional delegation and Armed Services Committee members to support legislation that will help North Carolinians and service members who are stationed here.	Ongoing	Letters of support to delegation	Governor's office ACMA
2.1.3	Focus special attention on service members, civilian employees, and their families at the NADEP facility at MCB Cherry Point	Ongoing	Letters of support to delegation	Governor's office ACMA
2.1.4	Oppose DoD proposal to close some commissaries and raise prices for patrons.	Immediate	Proposal defeated	Congressional delegation Governor ACMA

#	Strategy	Target	Measure	Responsibility
2.1.5	Oppose DoD proposal to turn over its Domestic Dependent Elementary and Secondary Schools system to local school districts. (17 of the 58 DDES schools are in NC)	Immediate	Proposal defeated	Congressional delegation Governor ACMA
2.1.6	Place special emphasis on improving public schools in communities surrounding installations.	2004-2005 school year	Increased resources Improved student performance Viewed by military families as being comparable to DDES schools.	DPI Local school districts

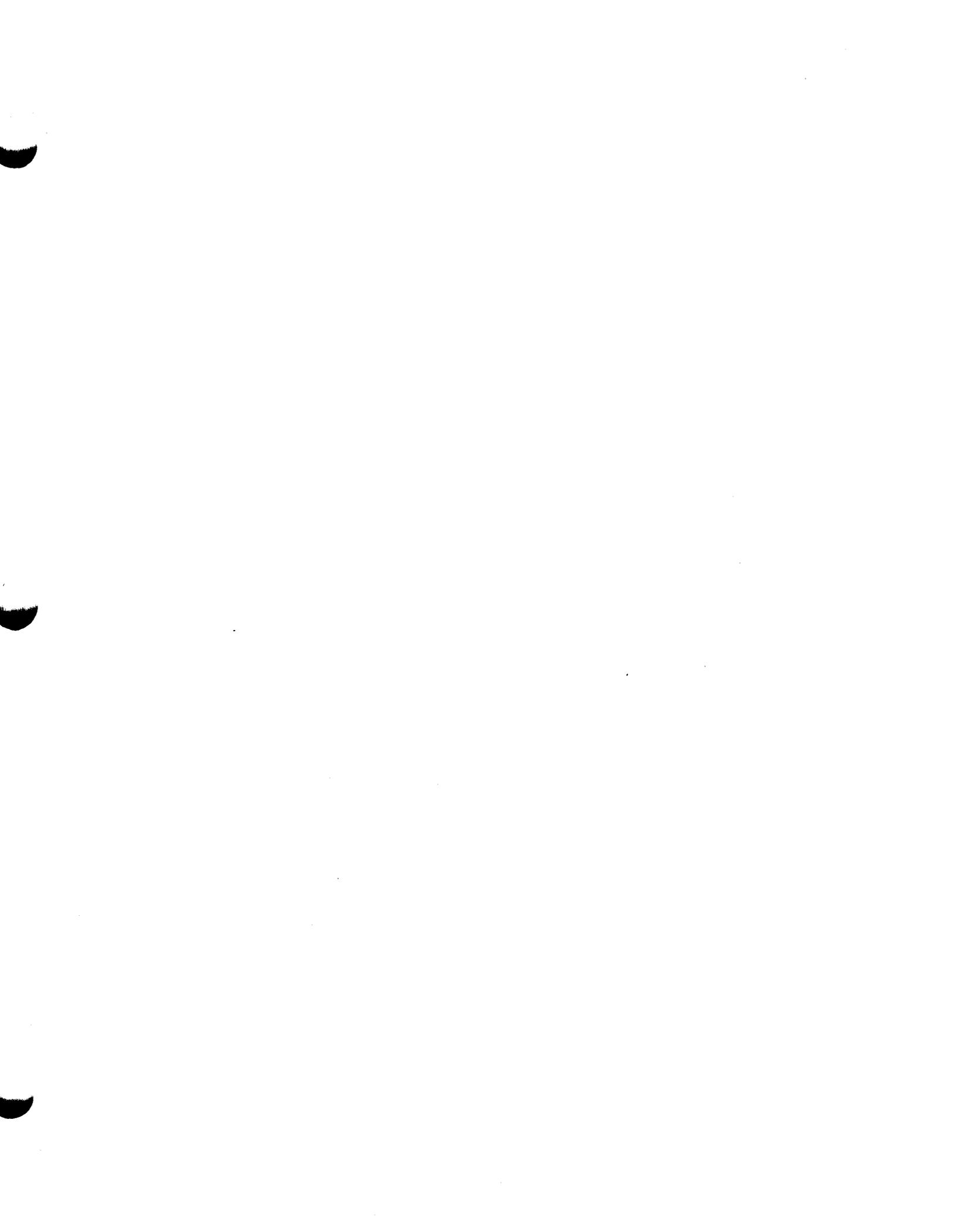
**Strategic Plan -- Goal 2: Quality of Life and Workforce Development
North Carolina Advisory Commission on Military Affairs**

Goal 2: Make North Carolina's bases, surrounding communities, services and facilities the best in the country for active duty, Nation Guard, Reserve, veterans, and retired service members and their families.				
Objective 2.2 - Help military spouses and exiting/transitioning military personnel find better jobs and career development opportunities.				
#	Strategy	Target	Measure	Responsibility
2.2.1	NC Congressional delegation support the pending Job Link grant application that will help Ft Bragg soldiers and families with career planning, training, and placement.	April 2004	Approval of grant	Congressional delegation ACMA Governor
2.2.2	Submit Job Link applications for SJAFB, Camp Lejeune, and MCAS Cherry Point individually or jointly.	October 2004	Submission of grant proposal Approval of grant	Base officials NC Workforce Commission Eastern NC Workforce Development Board
2.2.3	Expand new Army program to increase job opportunities for military spouses. Urge Air Force and Marine Corps to adopt this or similar program. Urge more NC companies to participate in the program.	January 2005	At least 25 additional NC companies sign agreement during 2004.	Governor NCCBI Local Chambers of Commerce
2.2.4	Extend state government priority for hiring to spouses of military members in a manner similar to that afforded to veterans.	2004 short session	Passage of legislation	Legislature

2.2.5	Encourage and support expansion of the "Troops to Teachers" (TTT) program.	July 2008	Increase North Carolina's TTT placements from 5 percent of the national total in 2004 to 9 percent of the national total in 2008.	DPI
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**Strategic Plan -- Goal 2: Quality of Life and Workforce Development
North Carolina Advisory Commission on Military Affairs**

Goal 2: Make North Carolina's bases, surrounding communities, services and facilities the best in the country for active duty, Nation Guard, Reserve, veterans, and retired service members and their families.				
Objective 2.3 - Expand and improve Quality of Life amenities on installations, in neighboring communities, and special destination attractions throughout the state.				
#	Strategy	Target	Measure	Responsibility
2.3.1	Enact legislation to return part of the state gasoline tax collected at installations to the respective bases for quality of life improvements to benefit service members and their families (Other portions of the tax would capitalize a trust fund to protect sensitive lands around the bases.)	2004 short session	Enactment of legislation	Legislature
2.3.2	Target additional funds from state land conservation, recreation, and trail programs for acquisition/easements of property around bases for recreation purposes.	Current and future fiscal years	Additional acres acquired/protected	DENR
2.3.3	Urge the NC Symphony, Museum of Art, and other state or local sponsored/funded attractions to offer free or reduced admission fees for military personnel.	July 2004	Number of venues and events with reduced fees	Cabinet officials Program directors
2.3.5	Study the feasibility of a major armed forces recreation facility in North Carolina, similar to those located in Florida, Hawaii, and Alaska.	January 2005	Feasibility study completed	Commerce - Travel and Tourism



**Strategic Plan -- Goal 2: Quality of Life and Workforce Development
North Carolina Advisory Commission on Military Affairs**

Goal 2: Make North Carolina's bases, surrounding communities, services and facilities the best in the country for active duty, Nation Guard, Reserve, veterans, and retired service members and their families.

Objective 2.4 - Support service members and their families during deployments.

#	Strategy	Target	Measure	Responsibility
2.4.1	The Governor, Lt. Governor, and other high-ranking state officials should visit bases whenever possible to visit with troops when they depart for and return from overseas duty.	Ongoing	Number of visits	Governor Lt. Governor
2.4.2	Facilitate interaction and sharing of ideas between support groups that exist in communities around all of NC's bases.	First joint meeting in April 2004.	Number of joint meetings	ACMA Lt. Governor Chambers of Commerce Local businesses
2.4.3	Erect signs thanking deployed troops for their service and sacrifice at entrances to bases, National Guard Armories, and Reserve Centers.	April 2004	Number of signs	Lt. Governor Corporate sponsors

**Strategic Plan -- Goal 3: Economic Development
North Carolina Advisory Commission on Military Affairs**

Goal 3: Increase defense-related economic activity.				
Objective 3.1 - Recruit defense-related business and industry				
#	Strategy	Target	Measure	Responsibility
3.1.1	Develop or acquire additional defense industry expertise in the Department of Commerce. Request appropriation from NC legislature, or reallocate existing resources for this purpose.	Position(s) established or contract(s) signed by July 2004	Expertise acquired through staffing and/or contract(s)	Department of Commerce Legislature
3.1.2	Confer with Science & Technology Advisor/ Bd of Science & Technology to determine which defense RDT&E functions are good matches for NC.	March 2004	List and contact information for potential RDT&E functions	Department of Commerce
3.1.3	Determine which defense-related businesses are most appropriate for targeted recruitment. Contact/recruit best prospects.	October 2004	List of potential contacts, actual contacts and results	Department of Commerce
3.1.4	Explore opportunities to partner with military to use land/buildings on bases for business purposes.	October 2004	Agreements to use land/buildings	Local economic development organizations
3.1.5	Promote the GTP as a major defense industry location.	Ongoing	New or expanding defense contract tenants	Department of Commerce GTP Authority NC Eastern Region

3.1.6	Determine feasibility of creating one or more multi-county business parks with amenities that will attract defense business and industry.	December 2004	Agreements to fund and build one or more parks.	Department of Commerce ED Partnership regions Local governments Local ED organizations
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**Strategic Plan -- Goal 3: Economic Development
North Carolina Advisory Commission on Military Affairs**

Goal 3: Increase defense-related economic activity.				
Objective 3.2 - Increase North Carolina's percentage of DoD payroll.				
#	Strategy	Target	Measure	Responsibility
3.2.1	Seek additional military missions, units, and personnel for North Carolina bases.	Increase NC's share of active duty payroll from 7.3 percent (2002) to 7.5 percent in 2008.	NC share of active duty payroll as reported by DoD, DIOR	Governor ACMA Lt Governor Congressional delegation
3.2.2	Seek additional DoD civilian jobs.	Increase NC'S share of DoD civilian pay from 2.2 percent (2002) to 2.8 percent in 2008.	NC share of DoD civilian payroll as reported by DoD, DIOR	Department of Commerce ACMA Governor Lt Governor Congressional delegation
3.2.3	Seek additional Reserve and National Guard units and personnel.	Increase NC's share of Reserve and National Guard payroll from 2.4 percent (2002) to 2.8 percent in 2008.	NC share of Reserve and National Guard payroll as reported by DoD, DIOR	Congressional delegation ACMA Governor Lt Governor

#	Strategy	Target	Measure	Responsibility
3.2.4	Encourage additional military personnel to retire in North Carolina.	Increase NC's share of retired military pay from 3.8 percent (2002) to 4.3 percent in 2008.	NC share of retired military payroll as reported by DoD, DIOR	ACMA Department of Commerce NC Realtors' Association NC Homebuilders' Assoc. Chambers of Commerce

**Strategic Plan -- Goal 3: Economic Development
North Carolina Advisory Commission on Military Affairs**

Goal 3: Increase defense-related economic activity.				
Objective 3.3 - Increase existing businesses' share of DoD contracts.				
#	Strategy	Target	Measure	Responsibility
3.3.1	<p>Expand the SBTDC Procurement Technical Assistance Center's ability to offer business counseling, workshops, and other assistance.</p> <ul style="list-style-type: none"> • Provide state matching funds to maximize available Defense Department grant for this program. • Increase marketing of program through local chambers of commerce and small business organizations. • Ensure that all Department of Commerce, regional and local economic developers are familiar with the program so they can help promote it. 	By 2005, Increase the number of counseling sessions and volume of small business contracts by 25 percent.	Number of counseling sessions and dollar volume of small business government contracts as reported to the Defense Logistics Agency.	<p>Legislature UNC system SBTDC Department of Commerce Local and regional development organizations</p>

Objective 3.3 - Increase existing businesses' share of DoD contracts. (continued)

#	Strategy	Target	Measure	Responsibility
3.3.2	<p>Leverage expertise residing in UNC's LOGTECH program to strengthen NC companies' competitive advantage in logistics management and military transformation.</p> <ul style="list-style-type: none">• Discuss goals and options with LOGTECH faculty and staff.• Urge NC businesses to participate in LOGTECH seminars	Expand DoD logistics management leadership and services in NC.	Increased defense-related logistics management activities	Department of Commerce UNC Kenan-Flagler

**Strategic Plan -- Goal 4: Intergovernmental Affairs and Public Relations
North Carolina Advisory Commission on Military Affairs**

Goal 4: Promote interaction, understanding, and mutual support between military bases, adjacent communities, state, local and federal government, and the general public.				
Objective 4.1 - Demonstrate the State of North Carolina's strong support for the military.				
#	Strategy	Target	Measure	Responsibility
4.1.1	Support measures to improve the quality of life and benefits for active duty, National Guard, reserve, DoD civilians, veterans, and retirees.	Ongoing	Number of improvements that have the active support of NC's leadership	ACMA Governor Lt Governor Legislature
4.1.2	Sponsor receptions and briefings for military leaders.	Ongoing	Number of receptions/briefings Number of attendees	Governor Lt Governor
4.1.3	Recognize the military with proclamations and other appropriate forms of public acclaim.	Ongoing	Number of special recognition events	Governor
4.1.4	Ask professional advertising companies to lend their expertise for a statewide ad campaign to recognize the military and their unique contributions to North Carolina.	April 2004	Statewide ad campaign	ACMA Governor Lt Governor

**Strategic Plan -- Goal 4: Intergovernmental Affairs and Public Relations
North Carolina Advisory Commission on Military Affairs**

Goal 4: Promote interaction, understanding, and mutual support between military bases, adjacent communities, state, local and federal government, and the general public.				
Objective 4.2 - Heighten broad-based awareness of and support for the military.				
#	Strategy	Target	Measure	Responsibility
4.2.1	Publish a brochure that explains the nature and importance of the military presence in North Carolina.	April 2004	Brochure printed and available for distribution	Department of Commerce ACMA Governor's office Lt Governor's office
4.2.2	Ask ACMA members and others as appropriate to give public presentations about the ACMA and the military in NC.	March 2004	Number of presentations	ACMA
4.2.3	Prepare a standard presentation for ACMA members and others to use in public presentations.	February 2004	Presentation and speaker's notes	ACMA staff Governor's office Lt Governor's office Department of Commerce
4.2.4	Urge business organizations such as the NCCBI and the NC Bankers' Association to educate their membership about the importance of the military to NC's economy and business operations.	April 2004	Business organizations' outreach to members	ACMA
4.2.5	Communicate regularly with Congressional delegation and staff concerning military issues in NC.	Ongoing	Number of briefings and follow-up actions	ACMA

#	Strategy	Target	Measure	Responsibility
4.2.6	Develop a web site that explains the importance of the military to North Carolina, and the roles and responsibilities of the ACMA and others in promoting the military.	April 2004	Web site developed and kept up-to-date	Governor's office

**Strategic Plan -- Goal 4: Intergovernmental Affairs and Public Relations
North Carolina Advisory Commission on Military Affairs**

Goal 4: Promote interaction, understanding, and mutual support between military bases, adjacent communities, state, local and federal government, and the general public.				
Objective 4.3 - Forge strong partnerships between state, local, and federal agencies to support the military.				
#	Strategy	Target	Measure	Responsibility
4.3.1	Amend ACMA enabling legislation to add Lt Governor, secretaries of DOT and DENR, local government representatives, and representation from across the state, to the commission.	2004 short session	Revised statute	Legislature Governor Lt Governor
4.3.2	Expand distribution list for ACMA information to appropriate agencies, organizations, and individuals that are not ACMA members.	January 2004	New distribution list	Dept of CC&PS
4.3.3	Urge the Governor and Lt Governor to participate in major events at military bases such as change of command ceremonies and departure/return of deployed troops.	Immediate	Number of events attended by Governor or Lt Governor	ACMA
4.3.4	Brief the newly established legislative Joint Select Committee on Military Affairs on issues that require their attention and action.	On invitation from select committee	Number of recommended actions endorsed by committee	ACMA
4.3.5	Principal staff from agencies with military affairs responsibilities should meet at least quarterly with ACMA chair to share information and coordinate activities.	January 2004	Coordinated activities and clearly defined roles and responsibilities	ACMA chair Governor Lt Governor

#	Strategy	Target	Measure	Responsibility
4.3.6	Invite state agencies that deal with the military to ACMA meetings. Ask DENR and other agencies that interact with the military to brief the ACMA and keep it informed of important ongoing and emerging issues that could affect bases or missions.	April 2004	Number of relevant issues brought to the attention of the ACMA	ACMA chair

**Strategic Plan -- Goal 4: Intergovernmental Affairs and Public Relations
North Carolina Advisory Commission on Military Affairs**

Goal 4: Promote interaction, understanding, and mutual support between military bases, adjacent communities, state, local and federal government, and the general public.				
Objective 4.4 - Enhance networking and joint planning between communities around military bases.				
#	Strategy	Target	Measure	Responsibility
4.4.1	Urge the League of Municipalities and Association of County Commissioners to establish a permanent joint "Military Affairs Committee" of local elected officials from communities around military bases.	April 2004	Establishment of committee	ACMA Governor League of Municipalities Association of County Commissioners
4.4.2	Brief community leaders on military issues at League of Municipalities and Association of County Commissioners meetings and conferences.	As meetings sponsored by these organizations occur.	Number of briefings conducted each year	ACMA
4.4.3	Designate a state agency/department to take responsibility for coordinating military-civilian compatible land use planning.	March 2004	Designation	Governor
4.4.4	Encourage and facilitate meetings of local government representatives and planners from communities around military bases to coordinate land use, infrastructure and other development issues.	June 2004	Number of meetings and results	Agency designated by Governor in 4.3.3 above

**Strategic Plan -- Goal 4: Intergovernmental Affairs and Public Relations
North Carolina Advisory Commission on Military Affairs**

Goal 4: Promote interaction, understanding, and mutual support between military bases, adjacent communities, state, local and federal government, and the general public.				
Objective 4.5 - Promote and facilitate communication, cooperation, and "jointness" between military services and bases.				
#	Strategy	Target	Measure	Responsibility
4.5.1	Facilitate the sharing of information between bases at ACMA meetings and other gatherings.	Ongoing	Implementation of joint projects or activities. Feedback from base representatives that this is helpful and productive.	ACMA chair
4.5.2	Share information between bases about innovative and/or successful tools and techniques to promote good land use practices around bases.	Ongoing	Acres of actual or potential mission-compromising land uses that are zoned or otherwise officially designated or become "compatible uses."	Department of Commerce - Community Assistance ACMA Councils of Government Local Governments League of Municipalities County Commissioners' Association
4.5.3	Promote additional uses of facilities between bases, and between bases and civilian agencies, especially those with homeland defense missions or responsibilities.	Ongoing	Additional projects or use of facilities by bases and military services	ACMA Installation commanders and facility management staff

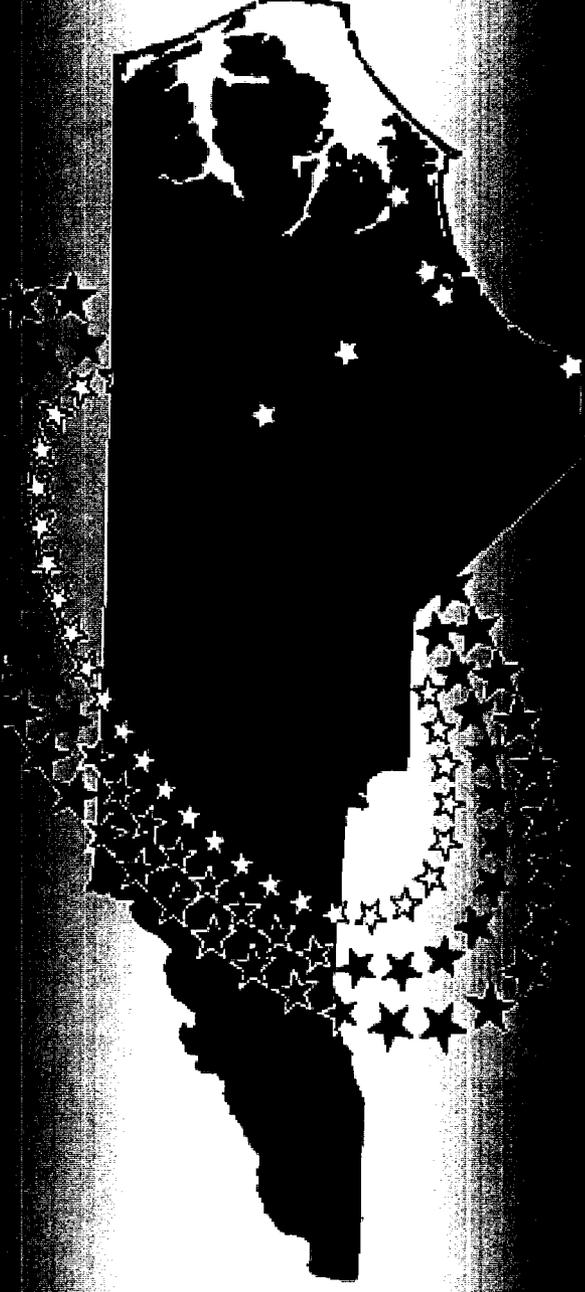
**Strategic Plan -- Goal 4: Intergovernmental Affairs and Public Relations
North Carolina Advisory Commission on Military Affairs**

Goal 4: Promote interaction, understanding, and mutual support between military bases, adjacent communities, state, local and federal government, and the general public.				
Objective 4.6 - Protect and enhance North Carolina's military bases during the BRAC process.				
#	Strategy	Target	Measure	Responsibility
4.6.1	Coordinate and guide state actions during BRAC '05. Track official and unofficial information throughout the BRAC timeline, disseminate to appropriate groups, agencies and individuals, assign responsibility for action, and follow up to ensure completion of required tasks.	Ongoing	Expansion of NC bases, missions, personnel, and economic impact as a result of BRAC	Lt Governor
4.6.2	Effectively represent North Carolina's interests in Congress and the administration in Washington throughout the BRAC process.	Ongoing	Expansion of NC bases, missions, personnel, and economic impact as a result of BRAC	Lt Governor Governor NC Delegation
4.6.3	Lobby to have someone from NC appointed to the BRAC commission.	Immediate	North Carolinian appointed to BRAC Commission	Governor
4.6.4	Provide current information about North Carolina laws, policies, and administrative actions that support the military to BRAC commission members and staff, Congressional delegation, and others as appropriate.	Ongoing	Expansion of NC bases, missions, personnel, and economic impact as a result of BRAC	Lt Governor

#	Strategy	Target	Measure	Responsibility
4.6.5	Urge communities to lobby on behalf of their local bases. Coordinate and support these local efforts to the extent feasible.	Ongoing	Expansion of NC bases, missions, personnel, and economic impact as a result of BRAC	Lt Governor ACMA
4.6.6	Take all appropriate actions as enumerated in other parts of this strategic plan to address encroachment, quality of life, spouse employment, public education, medical care, and any other issue that is or may become an important issue in the future of North Carolina's bases.	Ongoing	Adoption and implementation of related actions.	Various, as designated in other parts of this strategic plan

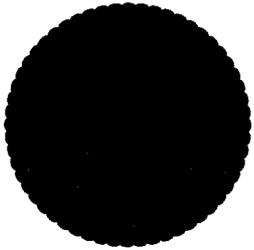
Fort Bragg and Pope Air Force Base

Supporting Our Nation's Defense



Base Realignment and Closure Commission

Charlotte Regional Hearing—June 28, 2005



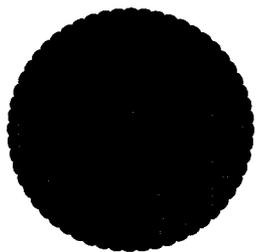
Ft. Bragg/Pope AFB



AMERICA'S

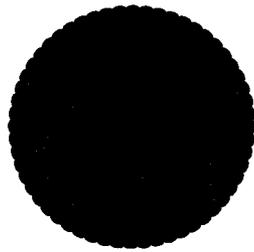
"911"

CRISIS RESPONSE FORCE



BRAGG/POPE AND LOCAL COUNTIES





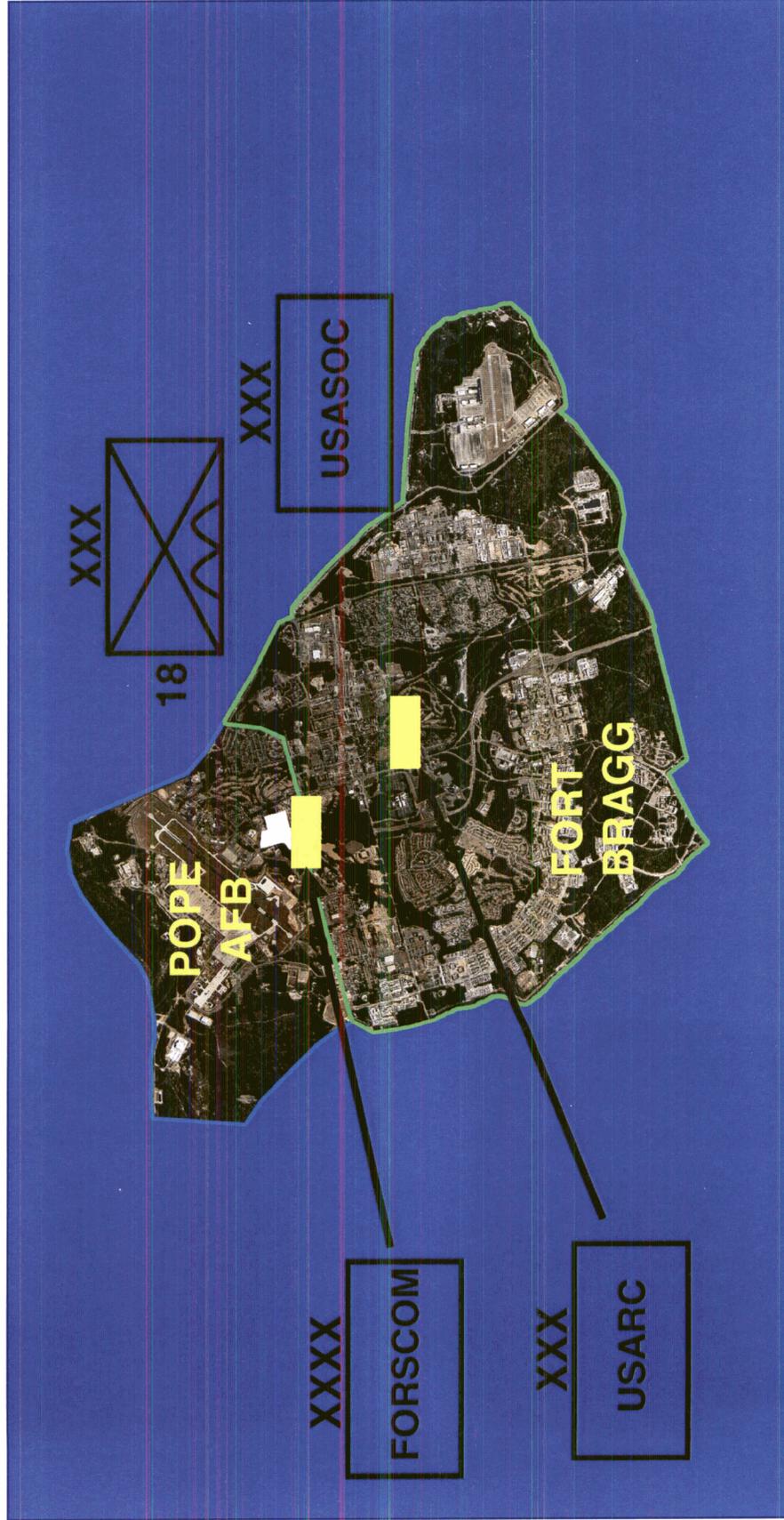
BRAGG/POPE BRAC RECOMMENDATIONS



- **Move FORSCOM and USARC Headquarters to FtBragg/Pope AFB**
- **Add a Brigade Combat Team (BCT)**
- **Add additional units from Europe**
- **Transfer Pope AFB to the Army**
- **Disestablish 43d Airlift Wing, replace with Associate AFRC C-130H squadron**



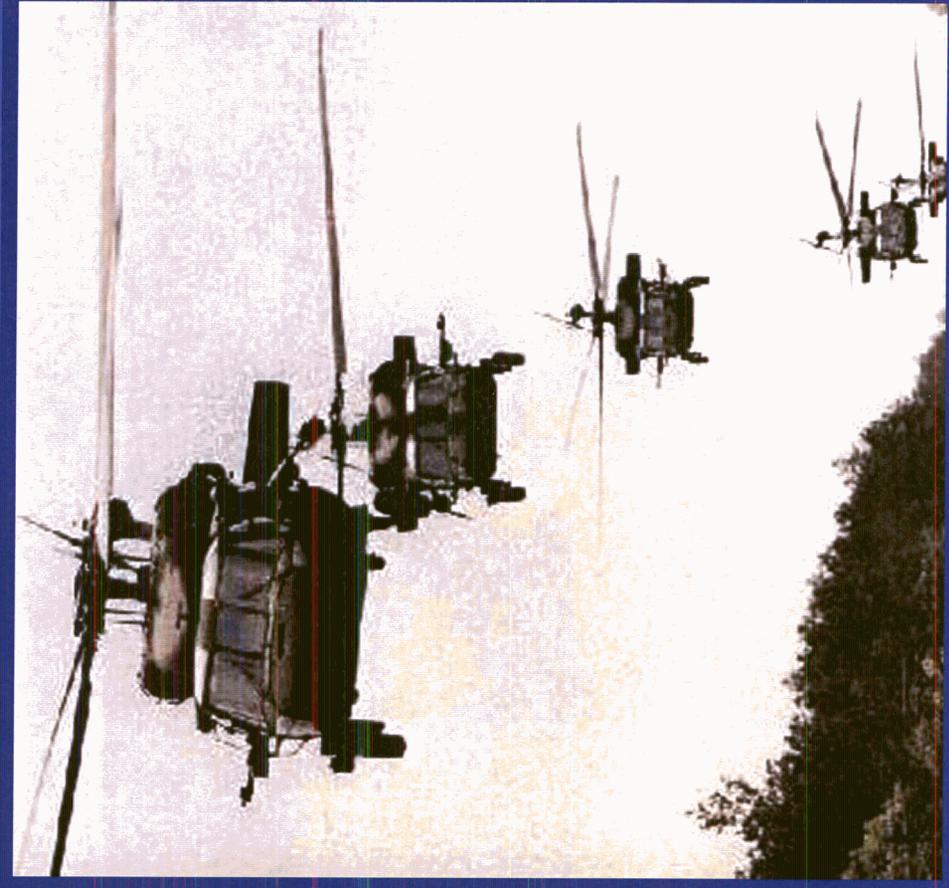
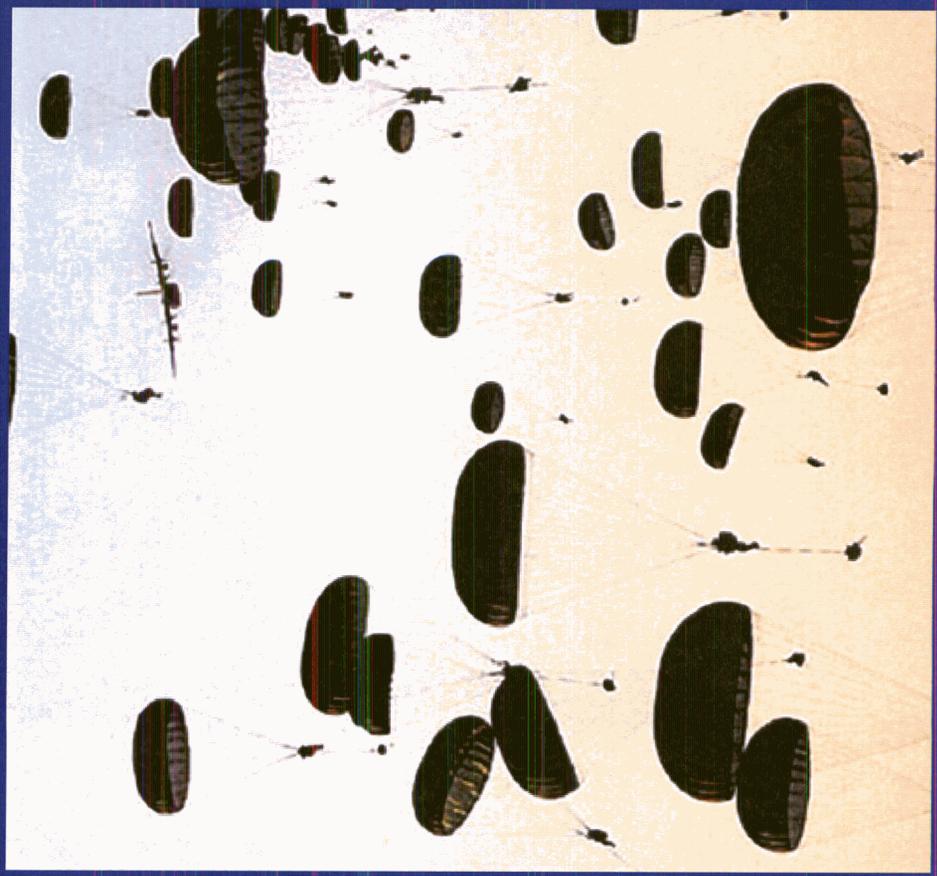
FORSCOM AND USARC MOVE TO BRAGG/POPE

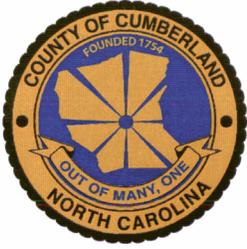


XVIII AIRBORNE CORPS

Unique Capability

- 4th Brigade Combat Team, 82nd ABN DIV

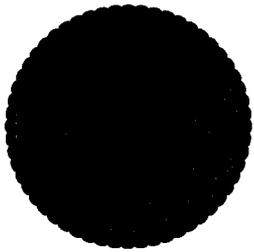




FORT BRAGG LAND ALLOCATION



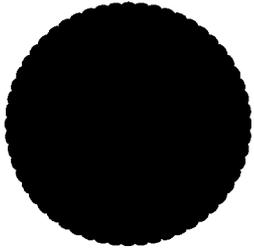
- 22,057 acres, Ft Bragg Main Post
- 138,713 acres, Ft Bragg Training Area



AIR FORCE BRAC PROPOSAL TO REALIGN POPE AFB



- **Disestablish the 43d Airlift Wing.**
- **Replace the Wing with an Associate Reserve C-130 Squadron**
- **Transfer Pope AFB to the Army**



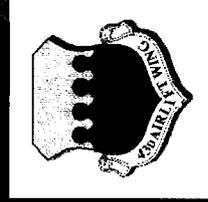
Ft. Bragg/Pope AFB



- **Nation's premiere power projection team**
 - **Grenada – Operation Urgent Fury**
 - **Panama – Operation Just Cause**
 - **Kuwait/Iraq – Operation Desert Shield/Storm**
 - **Afghanistan – Operation Enduring Freedom**
 - **Iraq – Operation Iraqi Freedom**
 - **Numerous other Contingency Operations**
- **43rd Airlift Wing is a critical part of this team**

JOINT TASK FORCE

As the Contingency Response Force, XVIII ABN Corps and the 43d Airlift Wing has a responsibility and frequent role as the basis for a Joint Task



Joint Exercises:

Purple Dragon

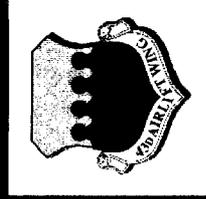
Unified Endeavor

Millennium Challenge

REAL WORLD CONTINGENCIES

JOINT TASK FORCE

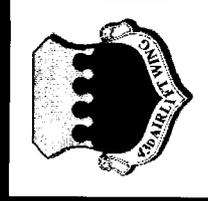
A Joint operation requiring
deployments from multiple
airfields and sequential
employment in the
objective area.



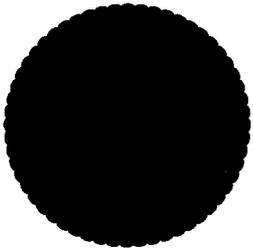
Operation Just Cause - 1989 - Panama

JOINT TASK FORCE

Short notice response to support Political/Military goals, followed by the largest joint airlift in the history of Fort Bragg and Pope AFB



Operation Desert Shield/Storm – 1990/1991 – Kuwait and Iraq



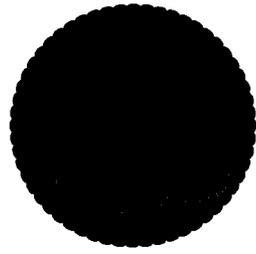
Ft. Bragg/Pope AFB



AMERICA'S

"911"

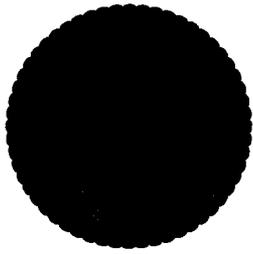
CRISIS RESPONSE FORCE



OSD BRAC Guidance



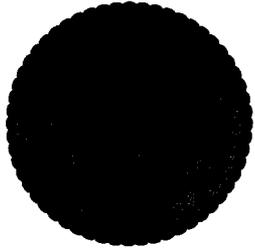
- **BRAC Statute specifies that the Selection Criteria must make Military Value the primary consideration**
- **The Overarching Principle for Deployment and Employment emphasizes joint and combined basing, power projection, rapid deployment capability and the capability to mobilize and surge**
- **Power projection is the first of 6 major capabilities listed in guidance**
- **SecDef: “A primary objective of BRAC 2005 is to examine and implement opportunities for greater joint activity.”**



Joint Cross Service Groups



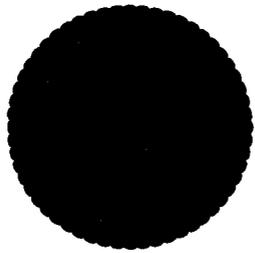
- **JCSGs were tasked to assess opportunities for joint basing and to propose Joint Service Installations.**
- **HSA JCSG approved proposal to establish Bragg/Pope as a Joint Base, Mar 05**
 - **Proposal met all OSD guidance**
 - **Accommodated Army desire that the AF continue to operate Bragg/Pope Airfield**



JCSG and AF Proposals



- **There was a disconnect between the HSA JCSG and the Air Force proposal to close Pope AFB**
- **AF proposal #0122v3 realigned Pope AFB, disestablished the 43rd Airlift Wing and turned the airfield over to the Army.**
- **HSA JCSG Proposal to establish Bragg/Pope as a Joint Base was rescinded and superseded by AF proposal to realign Pope to the Army, Apr 05**

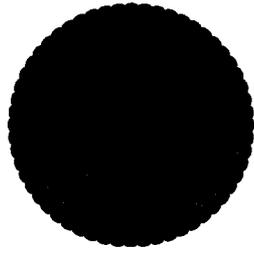


Air Force BRAC Process



■ Air Force Guidance for BRAC 2005:

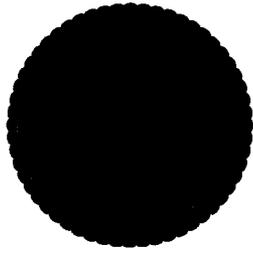
“Increase effectiveness and reduce excess infrastructure and capacity by realigning and right sizing operational and support units.”



Air Force BRAC Process



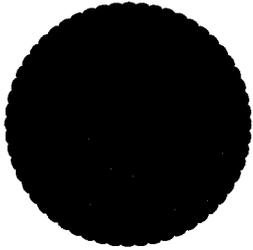
- **AF used an aircraft platform approach, which emphasized fleet consolidation and cost savings**
- **Process resulted in inconsistencies in assessing the military value of joint warfighting installations, which was identified by OSD Red Team evaluation**
- **Bases supporting joint training deployments and surges, such as Pope AFB, did not rank well in this process**



Military Value



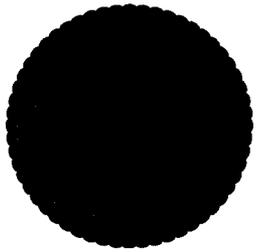
- **Pope AFB rated #1 base for SOF/CSAR support (includes A-10s)**
 - **Selection Criteria #1/#2 rated high (81.5%/82.4%)**
 - **Selection Criteria #3 rated much lower (49%)**
- **Also ranked high for Airlift Support**
 - **Selection Criteria #1/#2 rated high (71.2%/73.4%)**
 - **Selection Criteria #3 rated much lower (46%)**
- **Low ranking in SC#3 was unjustified and deviated from BRAC guidance**



Selection Criteria



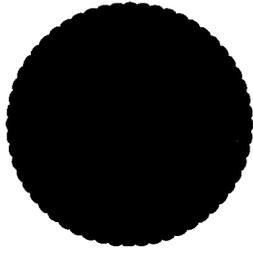
- **SC #3: “The ability to accommodate contingency, mobilization and future total force requirements at both existing and potential receiving locations to support operations and training.”**



Improvements to Deployment and Surge Capabilities



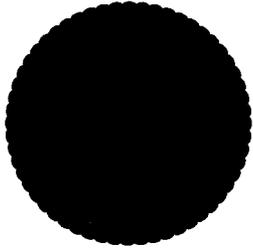
- **Outload enhancement and other improvement programs are ongoing with increased deployment and surge capabilities**
- **Over \$100 million in improvements to ramps, taxiways, munitions load areas and staging areas**
- **Airfield improvements and new aircraft for C-130J operations should have resulted in high ratings for military value index of SC#3**



Air Force BRAC Process



- **43rd Airlift Wing was projected to receive new C-130J aircraft starting in 2007**
 - **New Military Construction had started**
- **OSD cut funding for C-130Js in 2004; funding was not restored until after BRAC announcements**
- **Initial AF proposal to consolidate the fleet was based on “aging” C-130E fleet**

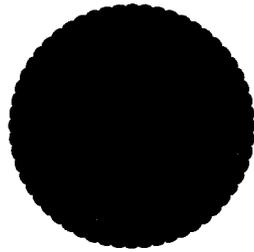


Evaluation of Air Force Proposal



- **AF Proposal deviates significantly from OSD Selection Criteria Guidance**
 - **Contradicts BRAC statute that the Selection Criteria must make Military Value the primary consideration.**
 - **Violated OSD Principle: “Ensure joint basing realignment increases military value...to support surge operations”**
 - **AF assessment devalued the capability of Pope AFB to accommodate contingency and mobilization requirements (SC #3)**

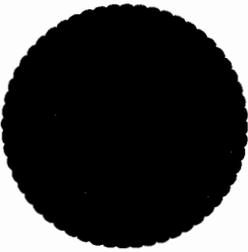
- **Implementation will negatively impact power projection, deployment and surge capabilities at Ft. Bragg**



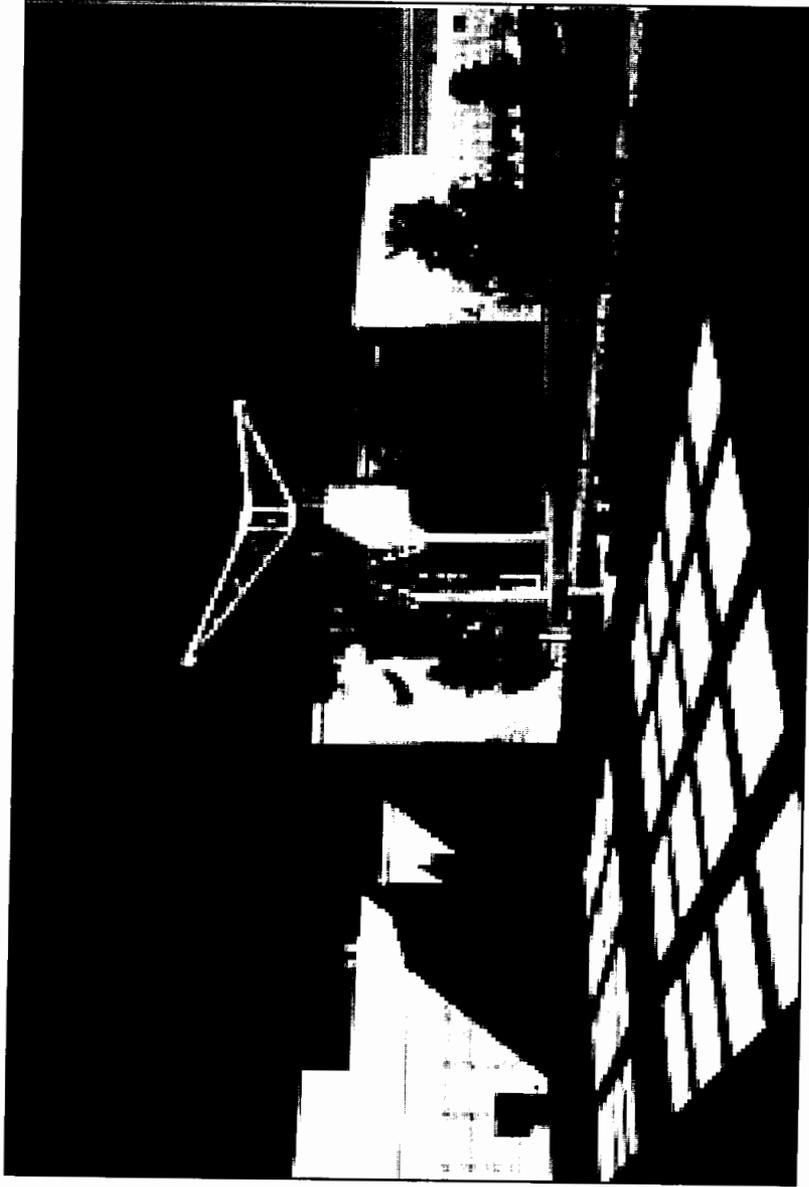
Recommendation

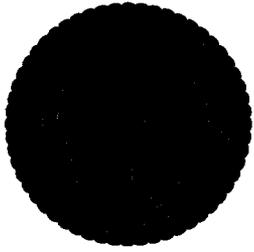


- **Reverse the decision to disestablish the 43rd Airlift Wing and transfer Pope AFB to the Army**
- **Establish Bragg/Pope as a Joint Base, which was proposed by JCSG**



Community Support

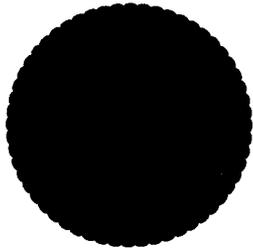




Community Support



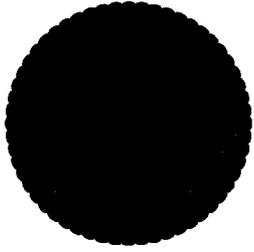
- **Civilian/Military relationship is exceptional**
- **Close bonds with military personnel and families**
- **Growing community**
- **Full support for BRAC and future missions**



Community Support



- **5,000 Hotel/Motel rooms in Cumberland Co**
 - **Additional facilities under construction**
 - **Wide range of meeting and conference facilities available, including Crown Center**
 - **U.S. Airways/Delta providing air service**
 - **Amtrak, taxi and shuttle services**
 - **Extensive Highway and Interstate network**



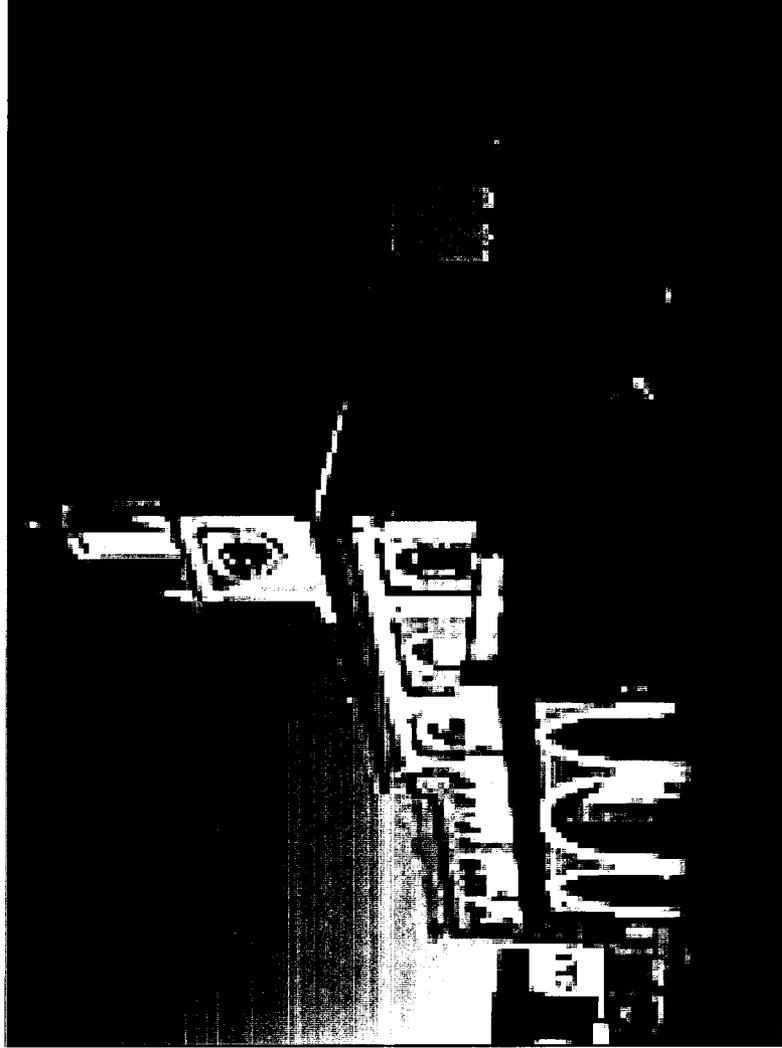
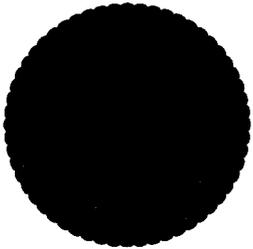
Community Support

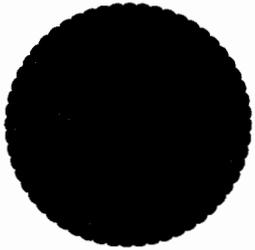


- **One of five hottest housing markets in the nation**
- **Cost of living below national average**
- **Goal to become premiere school system in NC**
- **Community is expanding, and ready and capable of supporting new units**



Community Support





Ft. Bragg/Pope AFB



AMERICA'S

"911"

CRISIS RESPONSE FORCE



201 Hay St., 4th Fl., Fayetteville, NC 28301
(910) 483-8133 Fax: (910) 483-0263

June 23, 2005

The Honorable Anthony J. Principi
Chairman
Base Realignment and Closure Commission
2521 South Clark Street – Suite 600
Arlington, Virginia 22202

VIA E-MAIL
and MAIL

Dear Chairman Principi:

The communities surrounding Ft. Bragg and Pope AFB are among the most patriotic and supportive military communities in the nation. We have developed a civilian-military relationship that has strengthened over the years, especially as our military has been called upon again and again to respond to crisis and deploy rapidly to protect our nation's interests around the world. We are very proud of our military forces and they are an integral part of our community.

The Airborne and Special Operations Forces at Ft. Bragg, combined with the deployment and contingency response capability at Pope AFB, are America's 911 Crisis Response Team. They are normally the first to be called when the President asks for a military response and they have responded to every crisis since the early 1980s. We have watched hundreds of aircraft land and deploy forces in support of these operations.

We are very pleased with the BRAC recommendation to move U.S. Forces Command and Army Reserve Command headquarters to Ft. Bragg/Pope AFB. This makes a lot of sense by co-locating headquarters that work together in a secure installation that has the capability to handle them. Establishing an additional Brigade Combat Team will also enhance the warfighting and power projection capability of the installation. We can assure you that the community fully supports these moves and has the capacity to handle their requirements.

Our concern is with the Air Force proposal to realign Pope AFB, disestablish the 43rd Airlift Wing, replace it with a Reserve C-130 Squadron and transfer the installation to the Army. After a careful review, we believe mistakes were made in the decision process and that selection criteria were not weighted properly based on OSD BRAC guidance. This resulted in joint training and warfighting installations, such as Pope AFB, receiving low ratings, especially in regard to deployments and surge capabilities.

The Honorable Anthony J. Principi
June 23, 2005
Page Two

Our representatives will address members of your commission on June 28, 2005 at the regional hearing in Charlotte, and we welcome that opportunity, however we felt that you and your staff would like the opportunity to review the attached information and proposal assessment prior to the hearing.

Thank you for taking on the responsibility in this BRAC process for ensuring that our combat capability is not hindered or diminished as the Department of Defense reduces the overage in infrastructure that currently exists. This is a very tough task and this community is ready to stand by and support your final decisions.

Sincerely,



Anthony G. Chavonne
Chair-Leveraging the Military Task Force



William A. Martin
President



Assessment of Pope AFB Realignment Decision

**2005 Defense Base Closure and Realignment Commission Regional Hearing
Charlotte, NC
June 28, 2005**

Summary

Fort Bragg and Pope AFB are considered the premier power projection team in the country. In every contingency operation for the past 25 years, they have responded as America's 911 Crisis Reaction Force, normally the first to get notified to deploy and the first to respond. With an increase in Brigade Combat Teams at Fort Bragg, there is every reason to believe that contingency and surge requirements at Fort Bragg will increase, and these units will be even more critical for rapid response and power projection during future contingencies. This Fort.Bragg/Pope AFB Joint Team was forged after the military disaster at Desert One, which was the catalyst for developing joint operations in our military.

FORSCOM/USARC proposal

- Absolutely achieves the guidance of optimizing efficiency and warfighting capabilities.
- Meets all BRAC selection criteria by placing the Army headquarters responsible for providing trained forces...on the same installation with headquarters that train and equip Army conventional and Special Operations Forces.
- Allows FORSCOM Commander to stay linked to the joint community and the constantly evolving military environment from the tactical through the strategic level.

Additional Forces proposal

- Increases the strategic military value of Ft.Bragg/Pope AFB as a joint team.
- National's Strategic Crisis Response team – executed combat and humanitarian relief operations all over the world.
 - There is more than adequate available land to place new structures and there is more than sufficient space to accommodate the new building or buildings for FORSCOM and USARC headquarters, and the barracks and support facilities for the additional combat, combat support and combat service support organizations. This is true whether the Airlift Wing remains in place on Pope AFB or is replaced by an AFRC squadron.

Realignment of Pope AFB proposal

- While Ft. Bragg's combat projection capability is increasing, the Pope AFB realignment proposal reduces the Air Force presence and capability at Pope AFB. The AF justification for this proposal is: "Downsizing Pope AFB takes advantage of mission-specific consolidation opportunities to reduce operational costs, maintenance costs and the manpower footprint. The smaller manpower footprint facilitates transfer of the installation to the Army." This is service efficient, but does not track with OSD BRAC guidance.
- One of OSD's overarching principles addresses the importance of Deployment and Employment (Operational): "The Department needs, taking advantage of opportunities for joint and combined basing, installations that are secure, optimally located for mission accomplishment (including Homeland Defense), support power projection, rapid deployable capabilities, and expeditionary forces that rely on reach-back operations, and ensure strategic redundancy and the capability to mobilize and surge."
- Closing down the 43rd Airlift Wing violates this OSD Overarching Principle by diminishing the capability of forces on Ft. Bragg to respond rapidly, and it reduces the military value of this joint team. After a careful analysis of Department and OSD BRAC data, it is apparent that the degradation in mission value was not adequately considered or properly weighted in accordance with BRAC selection criteria. The decision to realign Pope AFB by disestablishing the Airlift Wing and transferring the installation to the Army was based on service efficiencies and violates BRAC guidance and selection criteria concerning contingency, deployment and surge capabilities.

Assessment of Pope AFB realignment decision

- Secretary of Defense guidance issued Nov 15, 2002 states: "A primary objective of BRAC 2005 is to examine and implement opportunities for greater joint activity."
- Principle #7 of 10 BRAC principles states: "Ensure joint basing realignment increases military value of that function when compared to the status quo surge capability to support deployments." (BCEG Sep 9, 04)
- A Jan 4, 2005 memo from the Under Secretary of Defense provides BRAC guidance to the Departments concerning surge capabilities: "To execute the defense strategy, U.S. forces need flexible, adaptive, and decisive joint capabilities that can operate across the full spectrum of military contingencies." The Departments and JCSGs are directed to ensure that surge is appropriately reflected in its military value. There are six major capabilities listed in BRAC guidance and Power Projection is #1.
- The earliest reference of a proposal to close the wing states under the category of Military Justification, that the "advantages of consolidating an aging aircraft fleet far outweigh the mission decrement."
- This reference to an "aging aircraft fleet" is based on the 43rd Airlift Wing using C-130E aircraft, instead of the new C-130J's the wing was slated to receive in the Global Airlift Plan. OSD's decision to not fund the C-130J's planned for Pope AFB resulted in Air Force planning to continue to utilize the C-130E's and the need to consolidate an aging fleet in one location. This resulted in the proposal to move the aging C-130E's to Little Rock AFB and realign Pope AFB. Shortly after the BRAC proposals were released, OSD restored funding to the C-130 J program.

Therefore the rationale, based on operating with the E models, to consolidate an aging aircraft fleet standing and down the 43rd Airlift Wing is no longer a valid consideration. This factor must have had an effect on the low rating in Selection Criteria #3 MVI.

- In addition, review of the minutes of the AF BCEG and Army Review Group does not reveal any discussion of the mission decrement referred to in the initial justification. It is apparent that significant degradation in surge capability and the impact of the mission decrement was not adequately considered or reflected in selection criteria.

- There were inconsistencies in the BRAC assessments between Departments and the JCSGs. As late as March of 2005, the HSA JCSG proposed and approved a recommendation to establish Bragg/Pope as a Joint Service Installation. This met all BRAC guidance and selection criteria, as well as Army requirements, and the Air Force would continue to operate and maintain the airfield functions necessary for joint training, contingency and surge operations. In April, 2005, this recommendation was rescinded and superceded by the AF proposal to disestablish the Airlift Wing and transfer the installation to the Army.

- The Air Force assessed military value by aircraft platform rather than by installation mission or function. This approach stressed platform value, "right-sizing" aircraft squadrons, fleet consolidation and bed down locations instead of the military value of an installation.

- Pope AFB was rated by the Air Force as #1 overall (78.8) in Mission Value Index for supporting Special Operations Forces. Pope AFB was also rated high for airlift support (69.9), and ranked high in both Selection Criteria #1 and 2. However, ratings for SC #3 were considerably lower (46.1) for airlift MVI. SC #3: "The ability to accommodate contingency, mobilization and future total force requirements at both existing and potential receiving locations to support operations and training." This rating was striking, since the Army and Air Force are involved in an on-going Outload Enhancement Program and Munitions Load Upgrade program, with over \$35million already spent, which is vastly improving the deployment support facilities and capabilities at Pope AFB. An Army chart listed Pope AFB in the MVI as 29th out of 314 installations. The Air Force overall rated Pope AFB #49 out of 176 installations.

- The primary concerns, if the Air Force recommendation is accepted, are: whether the Army can operate and maintain the installation to level required for contingency and surge operations; can the Air Force support surge and support contingency operations on a tight response line and at the level required, if they have to deploy to Ft. Bragg Army Airfield for planning and execution; and what is the effect on the nation's 911 Crisis Response Team mission by breaking up the joint team that has been so successful for the past twenty years.

Bottom line: The Air Force used BRAC to consolidate an aging aircraft fleet of C-130s and reduce installation and maintenance costs, without adequately addressing the degradation on the power projection mission.

Recommendations

- Evaluate Selection Criteria used in this proposal based on OSD guidance.
- Reverse the decision to disestablish the 43rd Airlift Wing and transfer the installation to the Army.
- Establish Bragg/Pope as a Joint Service Installation

Other data and definitions:

Justification listed for realigning Pope AFB:

- Enables Total Force transformation
- Increase efficiency of operations
- Consolidates Airlift Fleet
- Maintains synergy of joint training opportunities at FtBragg
- Adjusts active/ANG/AFRC mix
- Creates optimum size squadrons at FtBragg/Little Rock AFB and Moody AFB

Military Value:

- Contributes to force structure optimization at Little Rock AFB, Moody AFB, and Davis Monthan AFB, and in the C-130J fleet
- Enables Army candidates USA-0222; HAS-0124 (relocate Forcecom); and HAS-0128.

Pope AFB Payback:

One time cost:	\$218 million
Net implement savings:	\$653 million
Annual recurring savings:	\$197 million
Payback period:	Immediate
NPV savings:	\$2,515 million

Impact:

Criteria 6 – Total Job change: 10,842 (direct 6,485; indirect 4,357)
ROI: 5.5 percent

No factors in the community that would prevent supporting proposal

Six Major Capabilities:

- Power Projection
- Training
- Material & Logistics
- Cost Efficiency
- Well Being
- Future Stationing Options

Final Selection Criteria:

Military Value

1. The current and future mission capabilities and the impact on operational readiness of the DOD's total force, including impact on joint warfighting, training, and readiness.

2. The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.
3. The ability to accommodate contingency, mobilization and future total force requirements at both existing and potential receiving locations to support operations and training.
4. The cost of operations and the manpower implications.

Other Considerations:

5. The extent and timing of potential costs and savings.
6. The economic impact on existing communities.
7. The ability of both the existing and potential receiving communities' infrastructure to support forces, missions and personnel.
8. The environmental impact.

Tier I Installations: traditional BRAC. Military value applied, net savings, capacity reduction

Tier II : military judgment applied, net savings, capacity reduction

Tier III: Operationally driven. Military judgment overrides, net savings

Tier IV: Transformationally driven. No military value justification, military judgment sole rationale, not cost effective, long payback.

Fort Bragg, NC

Recommendation: Realign Fort Bragg, NC, by relocating the 7th Special Forces Group (SFG) to Eglin AFB, FL, and by activating the 4th Brigade Combat Team (BCT), 82d Airborne Division and relocating European-based forces to Fort Bragg, NC.

Justification: This recommendation co-locates Army Special Operation Forces with Air Force Special Operations Forces at Eglin AFB, activates the 4th BCT of the 82nd Airborne Division and relocates Combat Service Support units to Fort Bragg from Europe to support the Army modular force transformation. This realignment and activation of forces enhances military value and training capabilities by locating Special Operations Forces (SOF) in locations that best support Joint specialized training needs, and by creating needed space for the additional brigade at Fort Bragg. This recommendation is consistent with and supports the Army's Force Structure Plan submitted with the FY 06 budget, and provides the necessary capacity and capability, including surge, to support the units affected by this action.

This recommendation never pays back. However, the benefits of enhancing Joint training opportunities coupled with the positive impact of freeing up needed training space and reducing cost of the new BCT by approximately \$54-\$148M (with family housing) at Fort Bragg for the Army's Modular Force transformation, justify the additional costs to the Department.

Payback: The total estimated one-time cost to the Department of Defense to implement this recommendation is \$334.8M. The net of all costs and savings to the Department during the implementation period is a savings of \$446.1M. Annual recurring costs to the Department after implementation is \$23.8M, with no payback expected. The net present value of the costs and savings to the Department over 20 years is a cost of \$639.2M.

Economic Impact on Communities: This recommendation will not result in any job reductions (direct or indirect) over the 2006-2011 period in the Fayetteville, NC and Fort Walton Beach-Crestview-Destin, FL metropolitan statistical areas. The aggregate economic impact of all recommended actions on this economic region of influence was considered and is at Appendix B of Volume I.

Community Infrastructure Assessment: A review of community attributes revealed no significant issues regarding the ability of the local community's infrastructure to support missions, forces, and personnel. Of the ten attributes evaluated (Child Care, Cost of Living, Education, Employment, Housing, Medical Health, Population Center, Safety, Transportation, and Utilities) two levels of support declined (Cost of Living, Education) when moving activities from Fort Bragg to Eglin AFB. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

Environmental Impact: This recommendation may result in operational restrictions to protect cultural or archeological resources at Eglin AFB and Fort Bragg. Tribal consultations may also be required at both locations. Operations are currently restricted



Candidate #USAF-0122V3 / S316.3 Errata

- Bundled S317 (Pittsburgh ARS) and S321 (Yeager)



Candidate #USAF-0122V3 / S316.3 Realign Pope AFB, Fayetteville, NC

Candidate Recommendation: (See Next Slide)

<p align="center"><u>Justification</u></p> <ul style="list-style-type: none"> ■ Enables Army candidate recommendation USA-0222 ■ Maintains synergy of joint training opportunities at Fort Bragg ■ Adjusts active/ANG/AFRC mix ■ Creates optimum sized squadrons at three locations (Pope/Ft. Bragg, Little Rock, Moody) 	<p align="center"><u>Military Value</u></p> <ul style="list-style-type: none"> ■ Pope (6 Airlift, 1 SOF) distributes assets to Little Rock (17 Airlift) and Moody (11 SOF). Little Rock (17) distributes assets to Channel Islands (96) and Quonset (125) ■ Mil Judgment: Efficiencies of consolidated aging weapon systems outweigh decrements in installation value. Small number of J models are assigned to the ARC to maintain training commonality within active force ■ Pittsburgh (105) distributes assets to Pope/Ft Bragg (6) ■ Yeager (137) distributes assets to Pope/Ft. Bragg (6) 										
<p align="center"><u>Payback</u></p> <table border="0"> <tr><td>■ One Time Cost:</td><td>\$218M</td></tr> <tr><td>■ Net Implementation Savings:</td><td>\$653M</td></tr> <tr><td>■ Annual Recurring Savings</td><td>\$197M</td></tr> <tr><td>■ Payback Period:</td><td>Immediate</td></tr> <tr><td>■ NPV Savings:</td><td>\$2,515M</td></tr> </table>	■ One Time Cost:	\$218M	■ Net Implementation Savings:	\$653M	■ Annual Recurring Savings	\$197M	■ Payback Period:	Immediate	■ NPV Savings:	\$2,515M	<p align="center"><u>Impacts</u></p> <ul style="list-style-type: none"> ■ Criterion 6: Total Job Change : -10,842 (direct -6,485, indirect -4,357) ROI -5.55% ■ Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces and personnel. ■ Criterion 8: No natural infrastructure issues affecting candidate recommendation
■ One Time Cost:	\$218M										
■ Net Implementation Savings:	\$653M										
■ Annual Recurring Savings	\$197M										
■ Payback Period:	Immediate										
■ NPV Savings:	\$2,515M										

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MilDep Recommended
- ✓ Deconflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ Deconflicted w/MilDeps



Candidate #USAF-0122V3 / S316.3 Realign Pope AFB, Fayetteville, NC

Candidate Recommendation: Realign Pope Air Force Base (AFB), Yeager Airport Air Guard Station (AGS), and close Pittsburgh International Airport (IAP) Air Reserve Station (ARS) in three simultaneous actions. In the first action, the 43d Airlift Wing's C-130E aircraft (25 PAA), Pope AFB, are distributed to the 314th Airlift Wing, Little Rock AFB, Arkansas. The 23d Fighter Group's A-10 aircraft (36 PAA), Pope AFB, are distributed to Moody AFB, Georgia. Pope AFB real property accountability will transfer to the Army. Fort Bragg will host an Air Force Reserve Command (AFRC) C-130 unit (16 PAA) with an AFRC/AD association. Realign the Pope AFB Medical function by disestablishing the 43rd Medical Group and establishing a medical squadron. The AF will maintain the required manpower necessary to provide primary care, flight and occupational medicine to support the Air Force active duty military members. The Army will maintain the required manpower necessary to provide primary care, flight and occupational medicine to support the Army active duty military members. Ancillary and specialty medical services for all assigned Army and Air Force military members (lab, x-ray, pharmacy, etc) will be provided by the Army. Realign Little Rock AFB by transferring C-130E aircraft (8 PAA) to BAI; retiring C-130E aircraft (27 PAA); distributing C-130J aircraft (1 PAA) to the 143d Airlift Wing (ANG), Quonset State Airport AGS, Rhode Island; and distributing C-130J aircraft (2 PAA) to the 146th Airlift Wing (ANG), Channel Islands AGS, California. Additionally, Little Rock AFB C-130J aircraft (4 PAA) will transfer from the 314th Airlift Wing (AD) to the 189th Airlift Wing (ANG). The second action realigns Yeager Airport AGS; the 130th Airlift Wing's (ANG) C-130H aircraft (8 PAA) are distributed to Pope/Fort Bragg, NC, to form a 16 PAA AFR/AD associate unit. The Yeager wing's flying-related expeditionary combat support (ECS) moves to Eastern West Virginia Regional Airport/Shepherd Field Air Guard Station (Aerial Port and fire fighters). The remaining Yeager ECS remains in place. The third action closes Pittsburgh IAP ARS. The Pittsburgh ARS 911th Airlift Wing's (AFRC) C-130H aircraft (8 PAA) are distributed to Pope/Fort Bragg, NC, to form a 16 PAA AFR/AD associate unit. Pittsburgh AFRC operations and maintenance manpower transfers to Pope/Ft. Bragg, NC. Pittsburgh flight related ECS (Aeromed Squadron) moves to Youngstown-Warren Regional APT ARS. All remaining Pittsburgh ECS and headquarters manpower moves to Offutt AFB, Nebraska.

- ✓ Strategy
- ✓ Capacity Analysis / Data Verification
- ✓ JCSG/MiDep Recommended
- ✓ Deconflicted w/JCSGs
- ✓ COBRA
- ✓ Military Value Analysis / Data Verification
- ✓ Criteria 6-8 Analysis
- ✓ Deconflicted w/MiDeps



Candidate #USAF 0122V3 / 316.3 EIR Summary

316.3 EIR Report				
Base	Total Estimated	Cumulative	Cummulative	Job Change
	Job Change	Direct	Indirect	ROI Employment
Pope AFB, NC	-10842	-6485	-4357	-5.55%
Pittsburg IAP ARS, PA	-581	-322	-259	-0.04%
Yeager APT AGS, WV	-246	-156	-90	-0.14%
Sheppard AFB, TX	-7	-4	-3	-0.01%
Randolph AFB, TX	7	4	3	0.00%
Laughlin AFB, TX	7	4	3	0.03%
Columbus AFB, MS	7	4	3	0.02%
Vance AFB, TX	8	4	4	0.02%
Youngstown-Warren, OH	15	8	7	0.00%
EWVRA Sheppard AGS, WV	17	10	7	0.01%
Quonset State APT AGS, RI	30	12	18	0.00%
Channel Islands AGS, CA	31	14	17	0.01%
Offutt AFB, NE	260	131	129	0.05%
Moody AFB, GA	1632	964	668	2.47%
FT. Bragg, NC	3003	1785	1218	1.54%
Little Rock AFB, AR	3183	1821	1362	0.81%

Manpower moved from Pope to Ft. Bragg have not impact on Metro. Statistical Area.



HSA CR Status (a/o 26 Apr 05)

HSA-0007: Create Navy Human Resources Center (Pers & Rec) at NSA Millington, TN
(DELETED/SUPERSEDED BY DON-0158A)

✓ 1. HSA-0010R: Establish 12 Joint Bases

HSA-0009: Establish Joint Base Bragg-Pope, NC (DELETED/SUPERSEDED BY USAF-0122)

HSA-0010: Establish Joint Base Lewis-McChord, WA (MERGED INTO HSA-0010R)

HSA-0011: Establish Joint Base McGuire-Dix-Lakehurst, NJ (MERGED INTO HSA-0010R)

HSA-0012: Establish Joint Base Andrews-Washington, MD (MERGED INTO HSA-0010R)

HSA-0013: Establish Joint Base Anacostia-Bolling- NRL, DC (MERGED INTO HSA-0010R)

HSA-0014: Establish Joint Base Myer-Henderson Hall, VA (MERGED INTO HSA-0010R)

HSA-0015: Establish Joint Base Elmendorf-Richardson, AK (MERGED INTO HSA-0010R)

HSA-0016: Establish Joint Base Pearl Harbor-Hickam, HI (MERGED INTO HSA-0010R)

HSA-0017: Consolidate Lackland AFB, Ft Sam Houston, and Randolph AFB, TX (MERGED INTO HSA-0010R)

HSA-0032: Consolidate Charleston AFB and Naval Weapons Station Charleston, SC
(MERGED INTO HSA-0010R)

HSA-0033: Consolidate North Hampton Roads Installations, VA (MERGED INTO HSA-1010R)

HSA-0034: Consolidate South Hampton Roads Installations, VA (MERGED INTO HSA-0010R)

HSA-0075: Establish Joint Base Monmouth/Earl Colts Neck, NJ (DELETED/ SUPERSEDED BY USA- 0223)

HSA-0119: Establish Joint Base Dobbins-Atlanta, GA (DELETED/SUPERSEDED BY DON-0068)

HSA-0127: Consolidate Andersen AFB and COMNAVMARIANAS, Guam (MERGED INTO HSA-0010R)

✓ 2. HSA-0018: Consolidate DFAS 24 Central and Field Operating Sites into 3 Sites

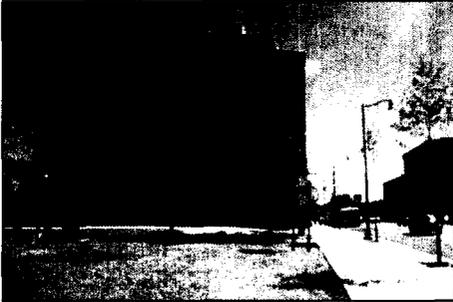
Transforming Through Base Realignment and Closure

1
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COMMUNITY CAPACITY FOR GROWTH

HOTELS AND MOTELS

There are currently over 5,000 hotel and motel rooms available in sixty-seven (67) properties in Cumberland County. Based on the current occupancy rate, there are nearly 650,000 room nights available annually in Cumberland County. In addition to traditional hotels and motels, twelve extended stay facilities are available in the County

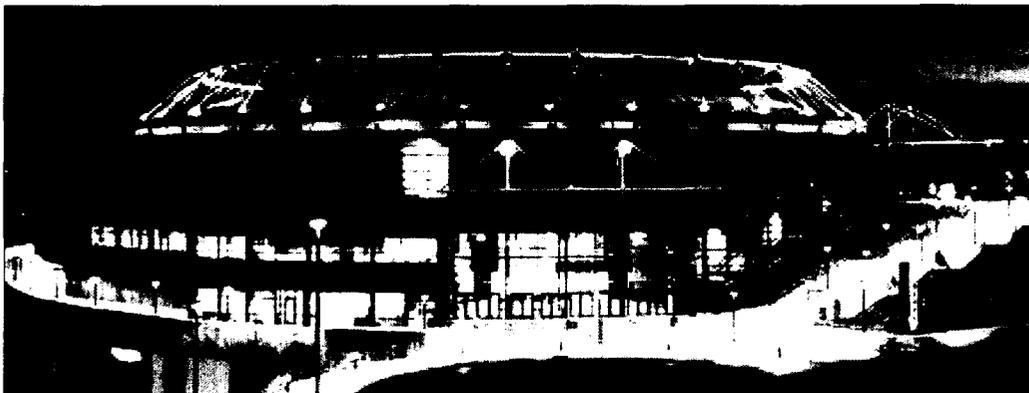


One hotel, the 120-room Hilton Garden Inn, will open in July 2005. Construction is slated to begin soon for a Residence Inn on Skibo Road in Fayetteville.

MEETING FACILITIES

A wide range of meeting and conference facilities are available in Fayetteville. Nearly all local hotels and motels have some meeting and conference capabilities. Six of the larger hotels have meeting and conference facilities that will seat up to 1,210 theatre style and 900 banquet style.

The Crown Center Complex offers a wide variety of meeting, conference and banquet options. The Crown Theatre can seat up to 2,461 in its main floor, mezzanine and balcony areas. The Crown Arena has seating capacity for up to 5,200. The Crown Coliseum can seat 10,880 or up to 10,100 banquet style. The 60,000 square foot Crown Expo Center can seat 7,000 theatre style or 3,000 banquet style. 4,375 lighted parking spaces serve the Crown Center Complex.



Crown Center

A number of other private venues are also available in the County.

AIR SERVICE

US Airways (to Charlotte and Philadelphia) and ASA-Delta Connection (to Atlanta) serve the Fayetteville Regional Airport with thirty-four (34) flights per day. In 2004, the Airport served over 313,000 passengers. Because of competitive pricing, enplanements and deplanements increased by over forty percent from 2003 to 2004.

The Fayetteville Regional Airport has significant excess capacity. According the Airport Master Plan completed in 2005, the airport has the capacity to conduct 200,000 operations each year. The current level is 47,000, an excess capacity of over seventy five (75) percent. As demand increases, it is expected that incumbent carriers will increase the number of flights. The airport has room to, and expansion plans for, a third airline to serve FAY.

In 2005, the airport initiated a \$2.3 million terminal upgrade. Another \$180,000 is being spent on jet-way upgrades. The Master Plan also calls for expending another \$13 million to upgrade existing runways over the life of the Plan.

Because of its proximity (75 miles), many travelers from Cumberland County use Raleigh Durham International Airport (RDU) for commercial service. Nine major airlines and twelve regional airlines serve RDU with 500 flights each day (a sixteen percent increase over 2003). Forty-one cities are served by non-stop flights from RDU. In 2004, RDU served 8.6 million passengers.

PASSENGER RAIL SERVICE

Amtrak serves Fayetteville with four trains daily between New York and Miami. Rail service within North Carolina and beyond is available in Raleigh.



TAXI, LIMOUSINE AND SHUTTLE SERVICES

Over thirty firms provide taxi, limousine and shuttle services in Cumberland County.

HOUSING

Fayetteville has recently been named one of the five hottest housing markets in the nation. Fayetteville also consistently ranks among the most affordable housing markets in the U.S. In April 2005, over \$45 million in building permits for new single-family homes and apartments were issued. In addition, sales of new and existing home totaled nearly \$70 million that month. The average price of an existing home sold was \$97,959 and the average price of a new home sold was \$173,827.

	<p>1995 3 bdr 2 bath \$92,900</p>
	<p>1992 3 bdr 2 bath \$124,900</p>
	<p>2002 3 bdr 2 bath \$147,000</p>
	<p>1979 4 bdr 3 bath \$192,000</p>

COST OF LIVING

The cost of living in Cumberland County is below national average. According to the ACCRA Cost of Living Index, the cost of living in Cumberland County was 95.2 (4.8 percent below the national average) during the first quarter of 2005. The cost of housing was 19.4 percent below national average.

SCHOOLS

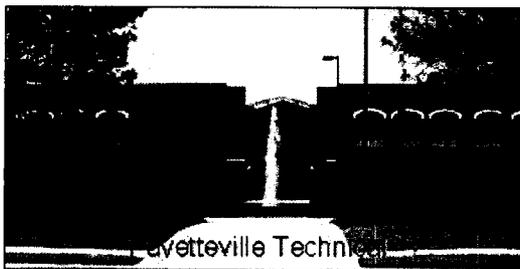
The goal of the Cumberland County School System is to become the premier school system in North Carolina. With 53,399 students, it is the fourth largest school system in North Carolina and 75th largest in the nation.

“End of class” reading and math testing scores have increased nearly twelve percent over the past five years while the dropout rate has decreased by nearly forty one (41) percent to 2.56 percent.

The Cumberland County schools continues to lead the other major metropolitan areas of the state in the percentage of schools that meet the Annual Yearly Progress goals.

The Cumberland County Schools have a long history of interaction and partnerships with the school system at Ft. Bragg. Ft. Bragg has “memorandums of agreement” with the Cumberland County schools and the school systems in Hoke, Harnett and Moore counties to meet the needs of transitioning high school students.

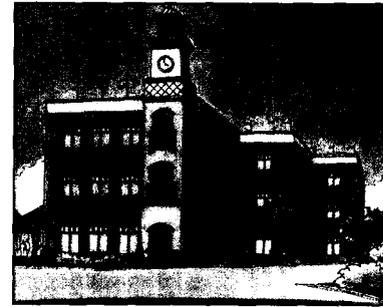
Fayetteville is also home to three institutions of higher learning. Fayetteville Technical Community College, Fayetteville State University and Methodist College have over 20,000 students enrolled in associate, undergraduate, graduate and doctoral programs.



RETAIL SALES

Cumberland County boasts a \$3.4 billion annual retail sales economy, one of the largest in the state. A wide variety of shopping options are available from locally owned shops in the quaint and historic downtown area to the 1.2 million square foot Cross Creek Mall with over 100 stores.

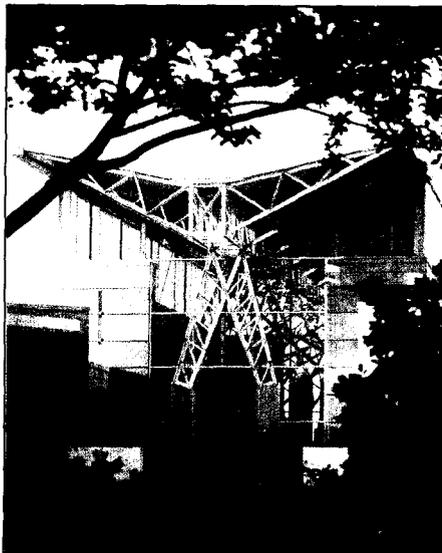
A downtown Renaissance is occurring, spurred by investments by the City of Fayetteville. The \$10 million Festival Park is scheduled for completion in the fall of 2005. Festival Park will become the home to many of the local festivals including the International Folk Festival (30,000 visitors), Dogwood Days (25,000 visitors), Dickens Holiday and many others.



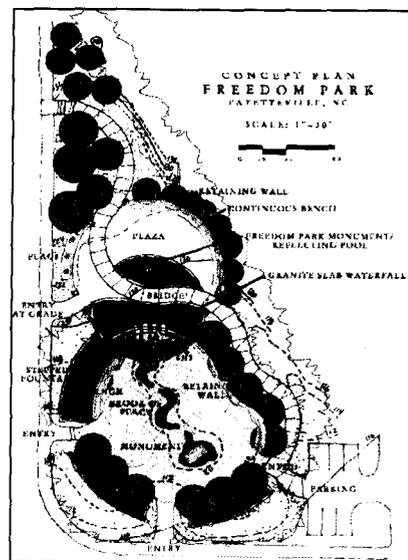
The first phase of the Cross Creek Linear Park will open in the summer of 2005. This park will connect the downtown area with the Cape Fear River Trail.

A new Transportation Museum will open in the summer of 2005 in an historic train depot. The Transportation Museum joins other downtown attractions like the Airborne and Special Operations Museum, Fascinate-U Childrens' Museum, the Fayetteville Independent Light Infantry Armory and Museum and Museum of the Cape Fear Complex.

These public investments have helped entice major private investment to the downtown. Over \$44 million in new private investment is scheduled for completion in the downtown area, including new restaurants, entertainment venues, shop, office space and housing.



Airborne & Special
Operations Museum



Freedom Memorial Park

FORT BRAGG/POPE COMMUNITY PROGRAMS AND INITIATIVES

Quality of Life/Education

Military Affairs Council of the Fayetteville Area Chamber of Commerce provides numerous programs to support the relationship between the military and the community. Among them are:

- Families United as Neighbors program. F.U.N. is a partnership between the Military Affairs Council (MAC) and the Family Support/Readiness Branches of Fort Bragg and Pope Air Force Base to foster a mentor-like relationship between the civilian Fayetteville business community and the Army and Air Force families. The program strives to create a better understanding between civilians and military families by keeping each other informed on programs and resources offered within the two communities.
- Military Affairs Council Calendar of Events includes six to eight major social events on an annual basis. The purpose of the events is to enhance relationships and to foster a heightened understanding between council members and members of our military community. Among the events are:
 - A MAC Command Performance Breakfast is held in which the leadership of the three major command units are invited to talk about military issues at Fort Bragg and Pope AFB and how the local community might be affected or impacted.
 - An annual MAC Invitational Golf Tournament is held which consists of half civilian, half military from our two local military installations.
 - A Fall Social and a Spring Social are held annually.
 - Welcome receptions are held for incoming Commanders of the XVIII Airborne Corps, the US Special Operations Command and Pope Air Force Base.
- Project Care, a Community Action Readiness Effort, a Deployment Contingency Plan was implemented in 2003 to assist military families left behind. The plan was written to include numerous partners including the City of Fayetteville, Cumberland County, the Fayetteville Area Chamber of Commerce, Fort Bragg, Pope AFB and numerous individuals and volunteers from the community. When Operation Iraqi Freedom began, a call to action went out to Chamber members and to the business community to come forward to assist spouses of deployed military. The project is designed to also provide assistance to local business owners in time of mass deployment and calls for assistance for community military on an on-going basis.
- MAC is assisting the Army Community Service at Fort Bragg with the promotion and support of its new Airborne Attic that provides support for soldiers and family

members E4 and below with items of furniture, household goods and clothing free of charge. It is the intent of MAC to keep the Airborne Attic stocked with items for our military in need.

- Monthly membership meetings are held in which the leaders of Fort Bragg and Pope AFB provide military updates to the business community.
- The Military Affairs Council has been instrumental in lobbying community positions with the military by keeping the lines of communication open between the business community, the military and elected officials. Numerous visits have been made to Washington to lobby on behalf of our military.
- The MAC staff supports military orientations to welcome and inform new military arrivals to our community.
- The Fayetteville Area Chamber of Commerce holds two Government Purchase Trade Shows annually to introduce government purchasers to businesses with products needed by the military installations. Briefings are held for both business vendors and the government cardholders for education purposes. This tradeshow is supported by Fort Bragg and Pope AFB and have been beneficial for military and civilians.
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With the number of military personnel deployed to Iraq and Afghanistan, the Fayetteville Board of Trustees approved a program to fund the cost of education for spouses remaining in the community. Almost 700 spouses have taken advantage of this scholarship program and have received grants totaling almost \$35,000.

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Infrastructure/Transportation

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The Fayetteville Outer Loop will provide much improved access to I-95 from the base as well as include interchange improvements at all the major entry points, such as All-American Freeway, Bragg Boulevard, Murchison Road, etc. NCDOT is working very closely with the base to accommodate its needs.

Environment/Compatible Land Use

Drowning Creek Property Transfer. On May 25, 2004, the Nature Conservancy transferred 786 acres along Drowning Creek in Moore and Richmond counties to the NC Wildlife Resources Commission to be managed as an addition to the Sandhills Game Lane. The property borders Drowning Creek for four miles and Fort Bragg's Camp Mackall, a training site for United States Special Operations forces, for another four miles. This transfer will prevent incompatible development around Camp Mackall. The North Carolina Ecosystem Enhancement Program (EEP), an initiative of the Department of Environment and Natural Resources, allocated \$830,000 for the acquisition.

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FORT BRAGG/POPE COMMUNITY PROGRAMS AND INITIATIVES

Quality of Life/Education

Military Affairs Council of the Fayetteville Area Chamber of Commerce provides numerous programs to support the relationship between the military and the community. Among them are:

- Families United as Neighbors program. F.U.N. is a partnership between the Military Affairs Council (MAC) and the Family Support/Readiness Branches of Fort Bragg and Pope Air Force Base to foster a mentor-like relationship between the civilian Fayetteville business community and the Army and Air Force families. The program strives to create a better understanding between civilians and military families by keeping each other informed on programs and resources offered within the two communities.
- Military Affairs Council Calendar of Events includes six to eight major social events on an annual basis. The purpose of the events is to enhance relationships and to foster a heightened understanding between council members and members of our military community. Among the events are:
 - A MAC Command Performance Breakfast is held in which the leadership of the three major command units are invited to talk about military issues at Fort Bragg and Pope AFB and how the local community might be affected or impacted.
 - An annual MAC Invitational Golf Tournament is held which consists of half civilian, half military from our two local military installations.
 - A Fall Social and a Spring Social are held annually.
 - Welcome receptions are held for incoming Commanders of the XVIII Airborne Corps, the US Special Operations Command and Pope Air Force Base.
- Project Care, a Community Action Readiness Effort, a Deployment Contingency Plan was implemented in 2003 to assist military families left behind. The plan was written to include numerous partners including the City of Fayetteville, Cumberland County, the Fayetteville Area Chamber of Commerce, Fort Bragg, Pope AFB and numerous individuals and volunteers from the community. When Operation Iraqi Freedom began, a call to action went out to Chamber members and to the business community to come forward to assist spouses of deployed military. The project is designed to also provide assistance to local business owners in time of mass deployment and calls for assistance for community military on an on-going basis.
- MAC is assisting the Army Community Service at Fort Bragg with the promotion and support of its new Airborne Attic that provides support for soldiers and family

members E4 and below with items of furniture, household goods and clothing free of charge. It is the intent of MAC to keep the Airborne Attic stocked with items for our military in need.

- Monthly membership meetings are held in which the leaders of Fort Bragg and Pope AFB provide military updates to the business community.
- The Military Affairs Council has been instrumental in lobbying community positions with the military by keeping the lines of communication open between the business community, the military and elected officials. Numerous visits have been made to Washington to lobby on behalf of our military.
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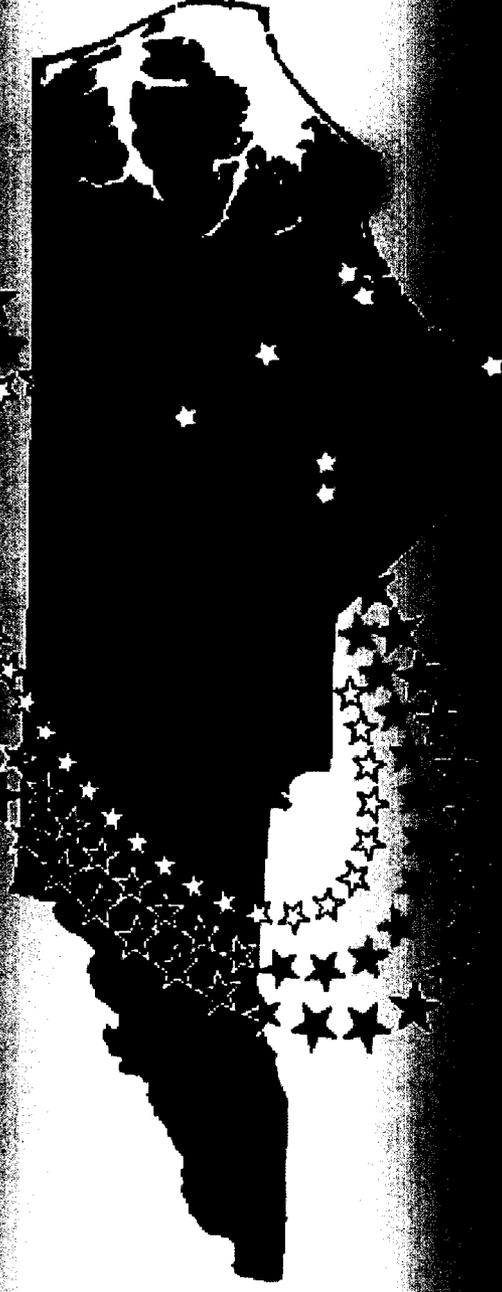
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MCAS Cherry Point and NAVAIR Depot

Supporting Our Nation's Defense



Base Realignment and Closure Commission

Charlotte Regional Hearing—June 28, 2005



ALLIES FOR CHERRY POINT'S TOMORROW



MCAS | NADEP

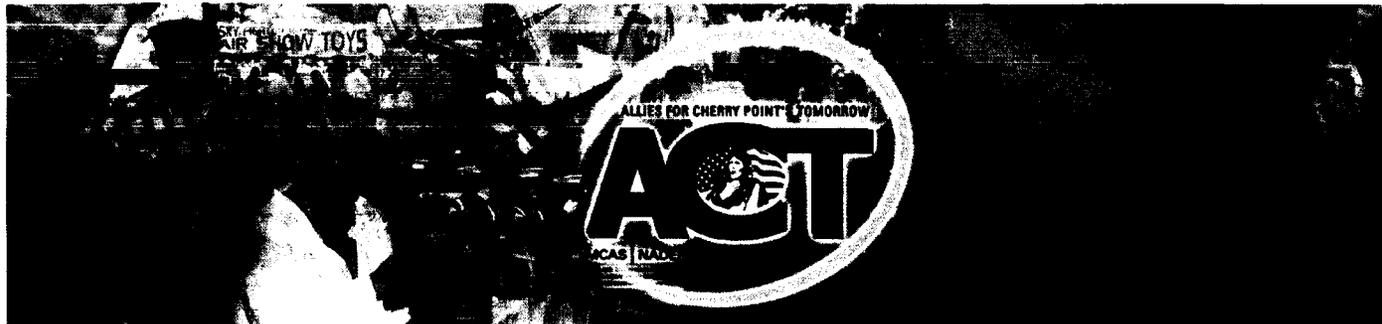




Allies for Cherry Point's Tomorrow

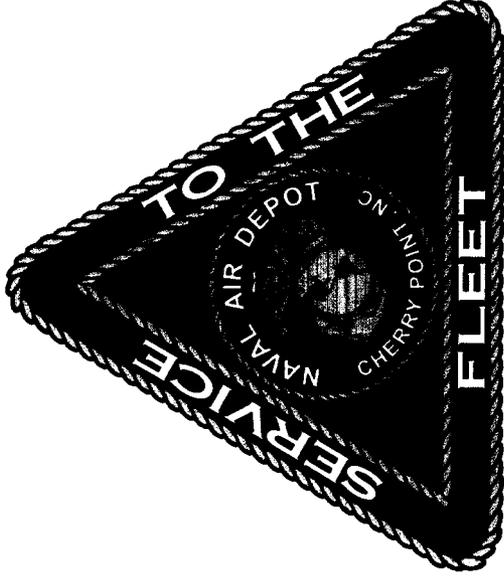


- ACT is a non-profit group comprised of governments, businesses, educational institutions, and others concerned with regional economic development.
- We are committed to promoting MCAS Cherry Point and NAVAIR Depot Cherry Point.





MCAS and NAVAIR Depot Cherry Point



Military Value
Transformation
Jointness



NAVAIR Depot Cherry Point



NAVAIR Depot is a tenant
command of MCAS Cherry Point



Depot Awards and Commendations



- 2004 Secretary of Defense Environmental Excellence Award
- 2004 NC Environmental Stewardship Citation
- 2004 Governor's Award for Workforce Development
- 2004 Chief of Naval Operation's 2004 Aviation Safety Award





Industrial Excellence and Military Value

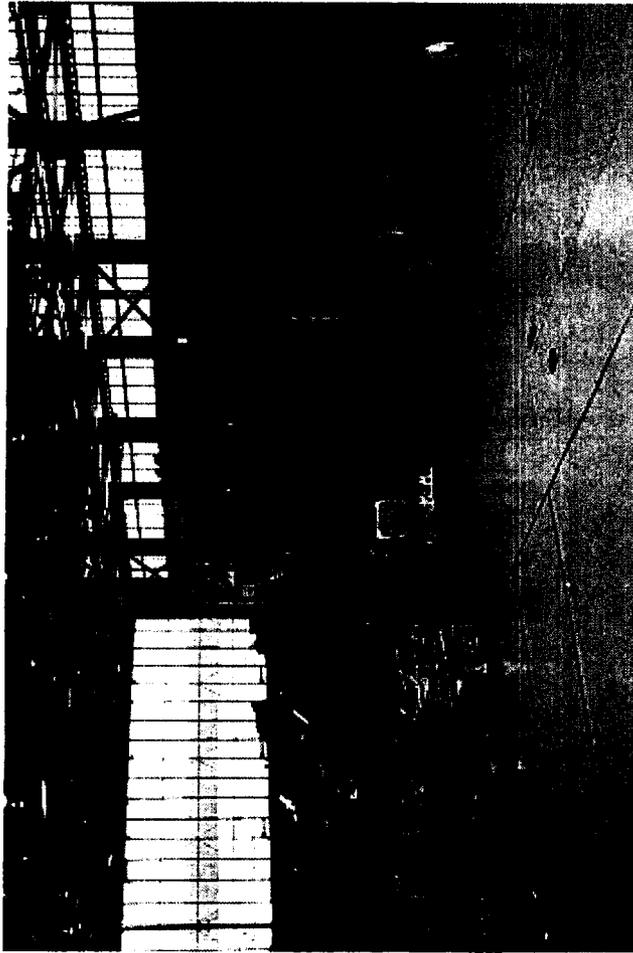


- Depot management and industrial practices meet the highest international private-sector standards
- Certifications include: ISO 9001, ISO 9002, AS 9100, ISO 14001, and Occupational Safety System 18001
- **The Depot is the only federal facility to have earned all of these certifications**



NAVAIR Depot Excellence

ALLIES FOR CHERRY POINT'S TOMORROW



**UNSURPASSED SERVICE TO THE FLEET,
RELENTLESS FOCUS ON QUALITY**



Capabilities

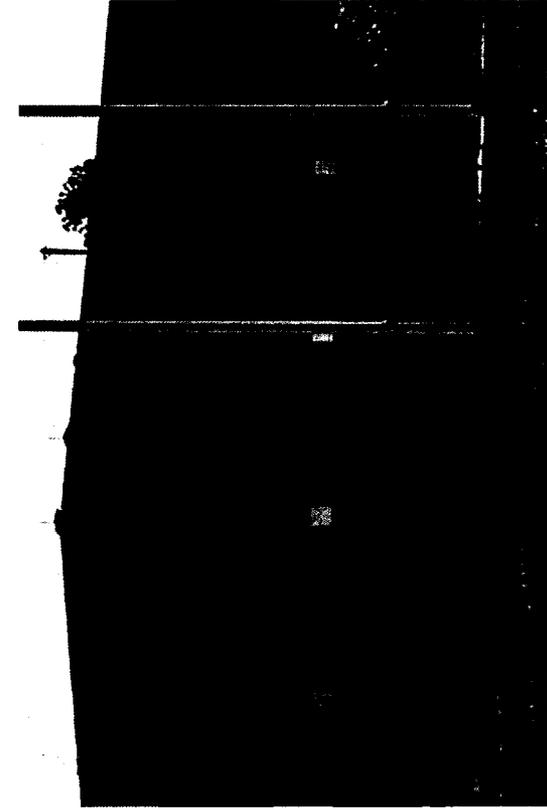
- Airframes
- Engines
- Components
- Supporting over 162 Type/Model/Series aircraft
- APU: DRP for 19 different Type/Model/Series encompassing 135 different units
- Other Support: Engineering/Logistics



Institute of Aeronautical Technology



- Provides a constant supply of skilled aviation maintenance artisans for the Depot; opened 2003





Institute of Aeronautical Technology



- Prepares students for the FAA written and oral examinations
- Division of Craven Community College
- IAT represents community, county, and statewide efforts to support our military and the Depot.
- Building and equipment valued at \$5 million



Depot Capabilities



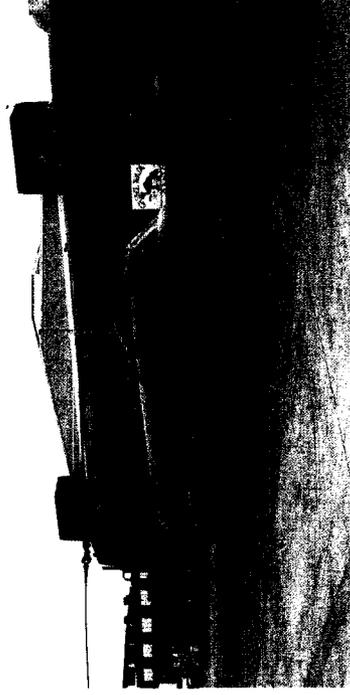
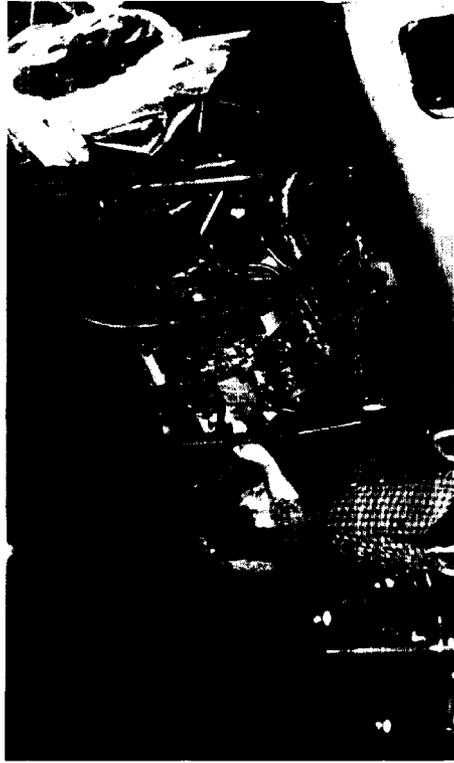
- Desire to be treated equally with other depots
- Cherry Point Depot retains all capabilities
- Depot is ready to add missions, including more joint and foreign work



DoD Recommendations for the Depot



- New method of depot maintenance
- Impact not clearly known at this point
- Estimated Job Loss: 632 civilian





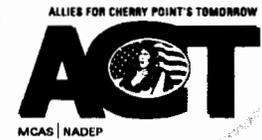
ACT's Depot Recommendations



- Desire to support strategic change
- Concern that the Depot's excellence is not fully utilized by the DoD recommendations
- Depot welcomes and can accept additional responsibilities



HALYBURTON NAVAL HOSPITAL



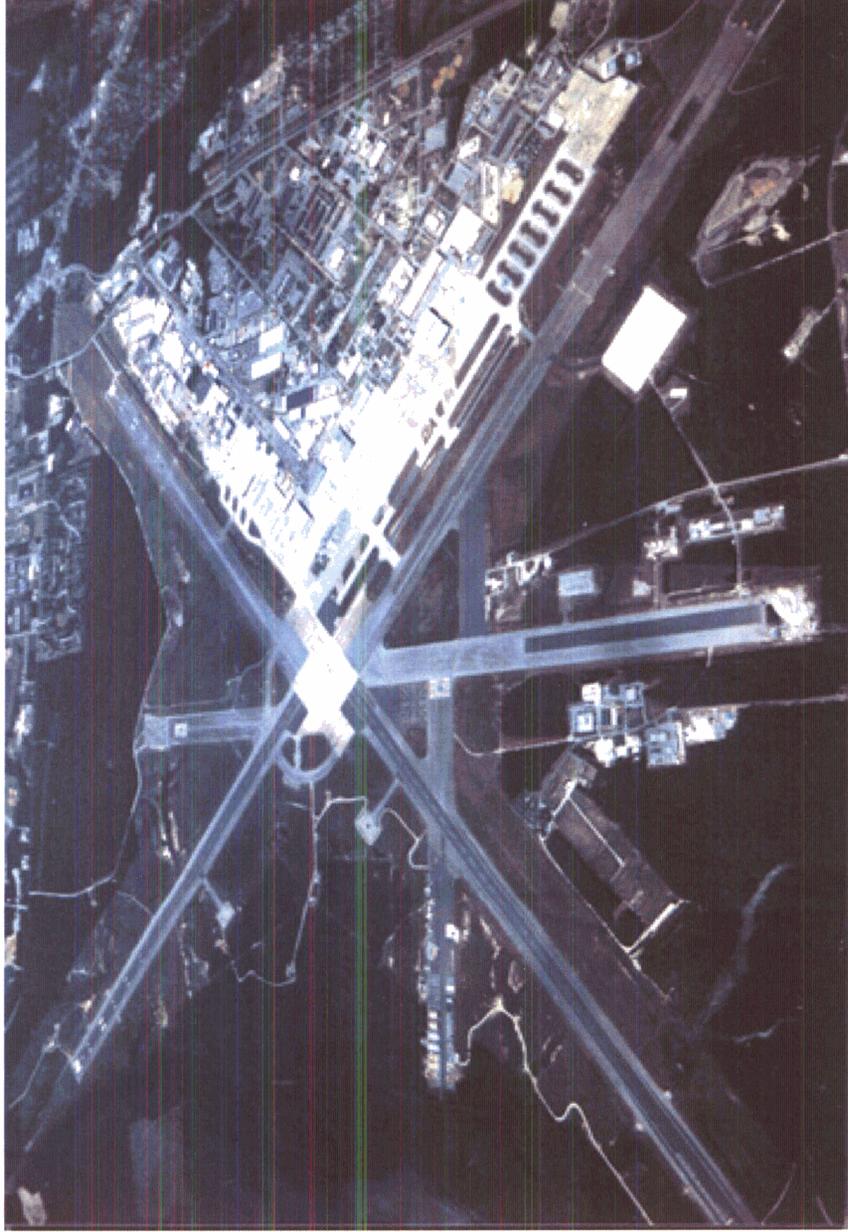
- **Realignment Impacts Base Community**
- **Modern Facility**
- **Important to Active Duty and Retired Military Personnel**



- **Potential Direct Job Loss: 38 civilian**

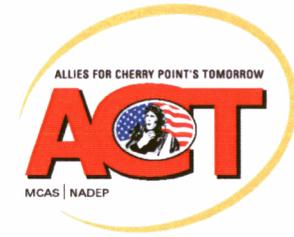


MCAS Cherry Point





Military Value



Department of the Navy
Infrastructure Analysis Team

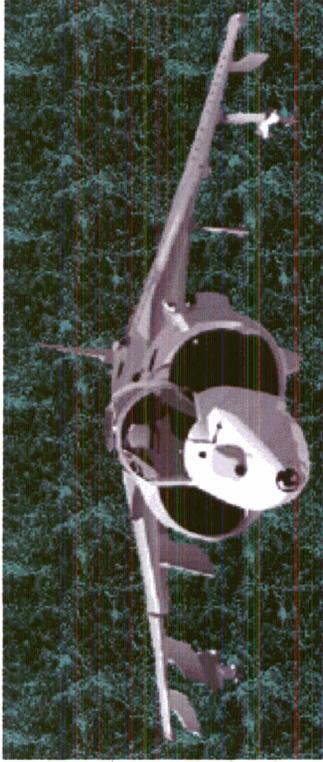
Military Value Ranking

Rank	Base	Value	Rank	Base	Value
1	NAS Jacksonville	72.58	19	NAS Kingsville	57.76
2	MCAS Cherry Point	68.81	20	MCAS New River	57.58
3	NAS Pensacola	68.66	21	MCAS Yuma	56.66
4	NAS Whidbey Island	67.95	22	NAWS China Lake	56.08
5	MCAS Miramar	66.61	23	MCAS Camp Pendleton	55.70
6	NAS Oceana	65.49	24	NAS JRB New Orleans	53.77
7	NAS North Island	65.22	25	NAF El Centro	52.49

MCAS Cherry Point: Recognized for its high military value



Military Value



*** Largest MCAS—13,164 acres plus 17,000 acres of training areas**

*** One of Two Master Jet Bases**

*** 2nd Marine Aircraft Wing**

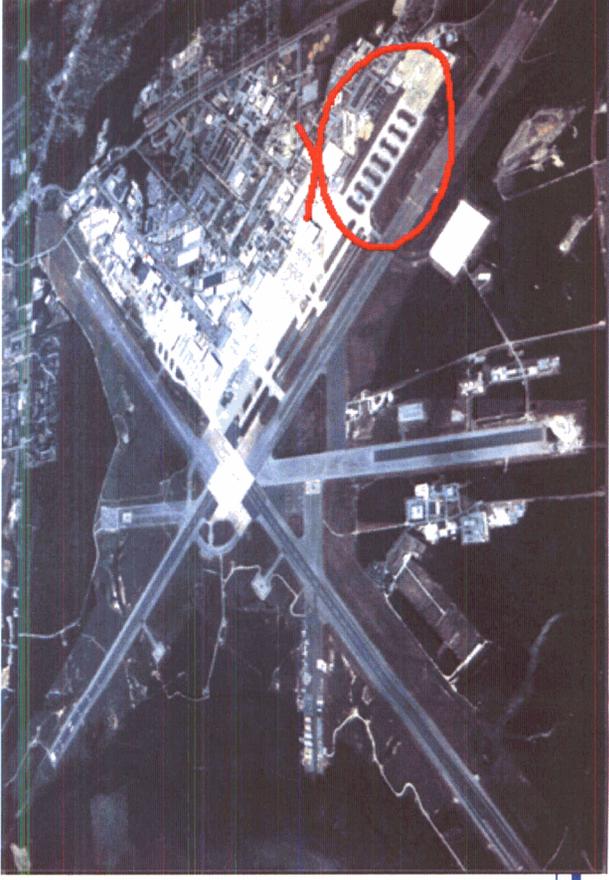




MCAS Military Value

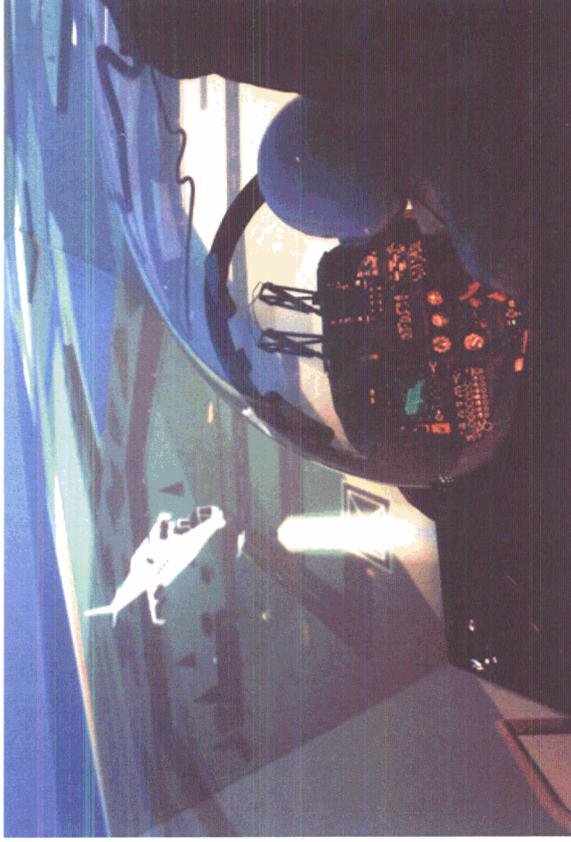


- Aerial Port of Embarkation—Upgraded capability for fueling and materiel handling for *joint service operations*



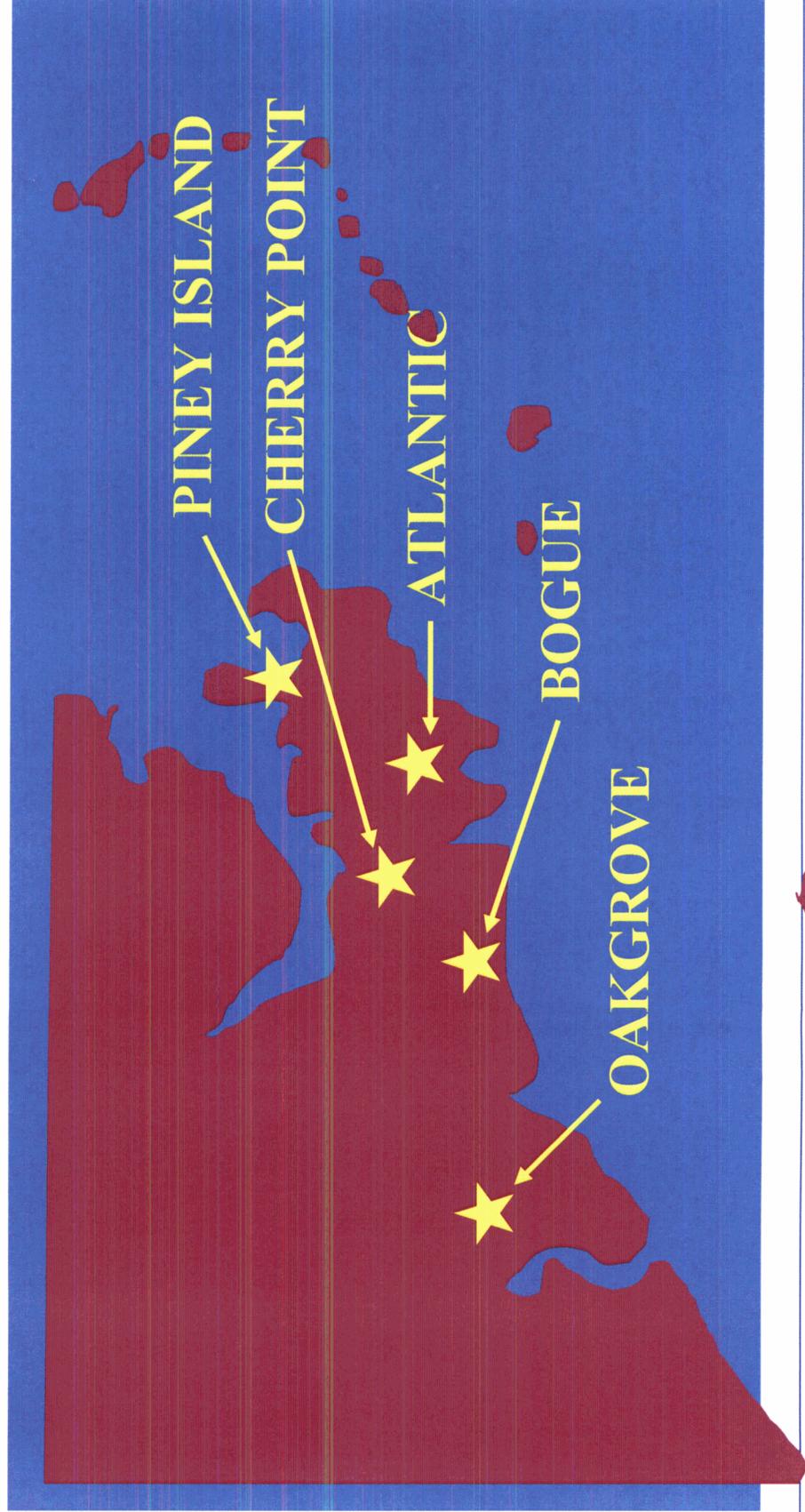


Training





Training Areas





Air Station Excellence

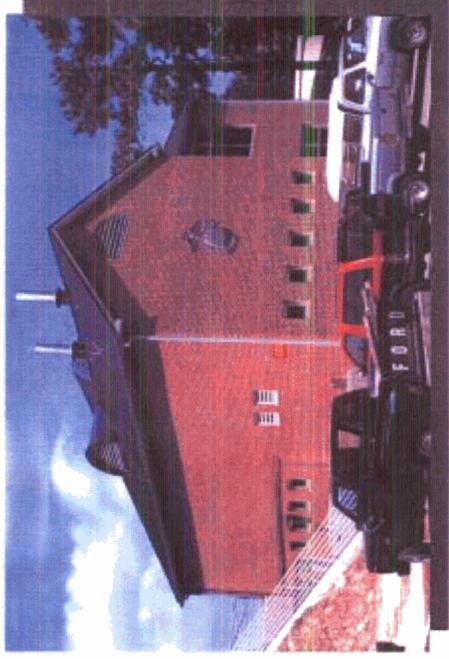
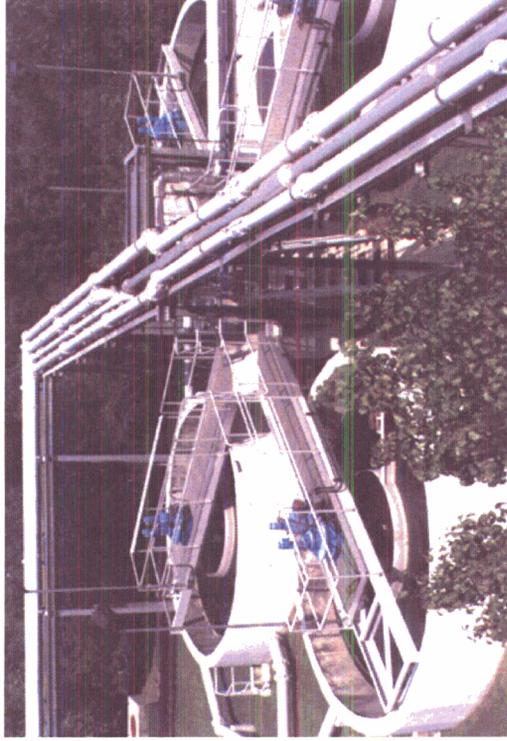


- Environmental Award Winner
- The only 5-time winner of Commander in Chief's award for installation excellence





Infrastructure

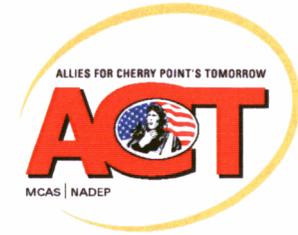


Modern utilities plant

Excess capacity: 2 million gallons water daily; 1 million gallons sewage daily



Infrastructure

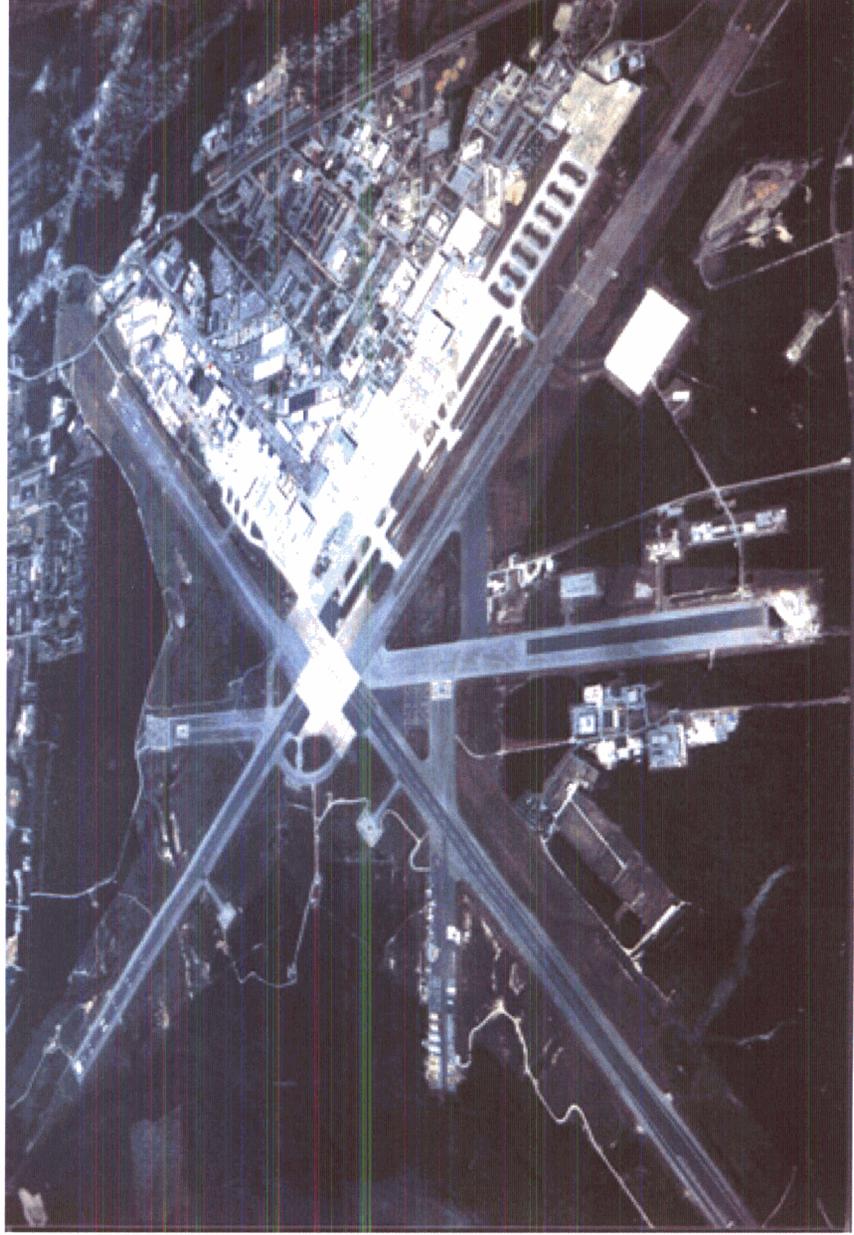


- 10,970,416 sq. ft. of building space
- 92.48 miles of streets
- 3.47 miles of railroad tracks
- 2,000 family housing units; ongoing construction
- 3,750 barracks units





No Encroachment



MCAS Cherry Point Encroachment Partnership

~ Craven County NC ~

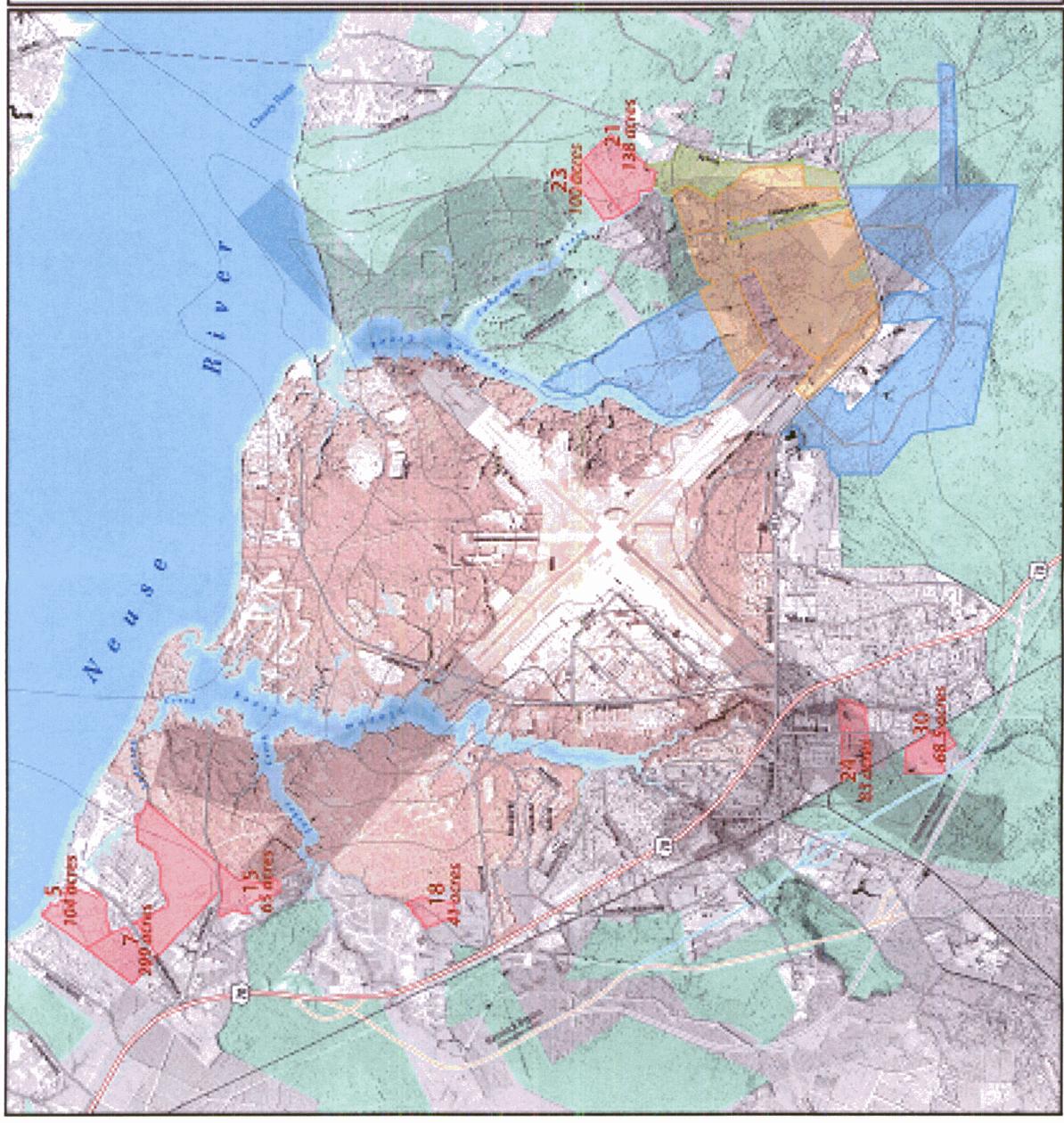
The Cherry Point Encroachment Partnership is a partnership between MCAS Cherry Point and the NC Coastal Land Trust to identify lands of ecological and military significance around the base and its aviating fields.

-  Priority Conservation Parcels (acquired from Craven County as of right)
-  Cherry Point Easements
-  Cherry Point Land Owned in Fee
-  Milcon Project
-  MCAS Cherry Point
-  Croatan National Forest
-  Accident Potential Zones
-  Noise Contours



 **MAYES • WILSON & ASSOCIATES, LLC**
www.mwassoc.com


**NORTH CAROLINA
 COASTAL LAND TRUST**
 Map created May 2011. Photographs by Google, Inc. © 2011.
 Map by Patricia Carabocca/MLT





Protection Against Encroachment



- Long history of community cooperation in the interest of military value
- Nationally award-winning Joint Land Use Study (JLUS)
- Ongoing land and air easement acquisition
- \$3 million allocated by the State of NC for buffer zone purchases



Local AICUZ Ordinances



Locality	Zoning Restrictions	Noise/Safety Disclosures
Craven County	✓	✓
Carteret County	✓	✓
City of Havelock	✓	✓
Emerald Isle	N/A	✓
Bogue	N/A	✓



BRAC Criteria and Cherry Point's Military Value



- **MCAS Cherry Point and the NAVAIR Depot meet each of the five BRAC military value criteria:**
 - High military value
 - Joint service experience and capabilities
 - No encroachment
 - Room to accommodate additional missions

MCAS Cherry Point Encroachment Partnership Piney Island and Atlantic Field Focus Area

- Carteret County NC -

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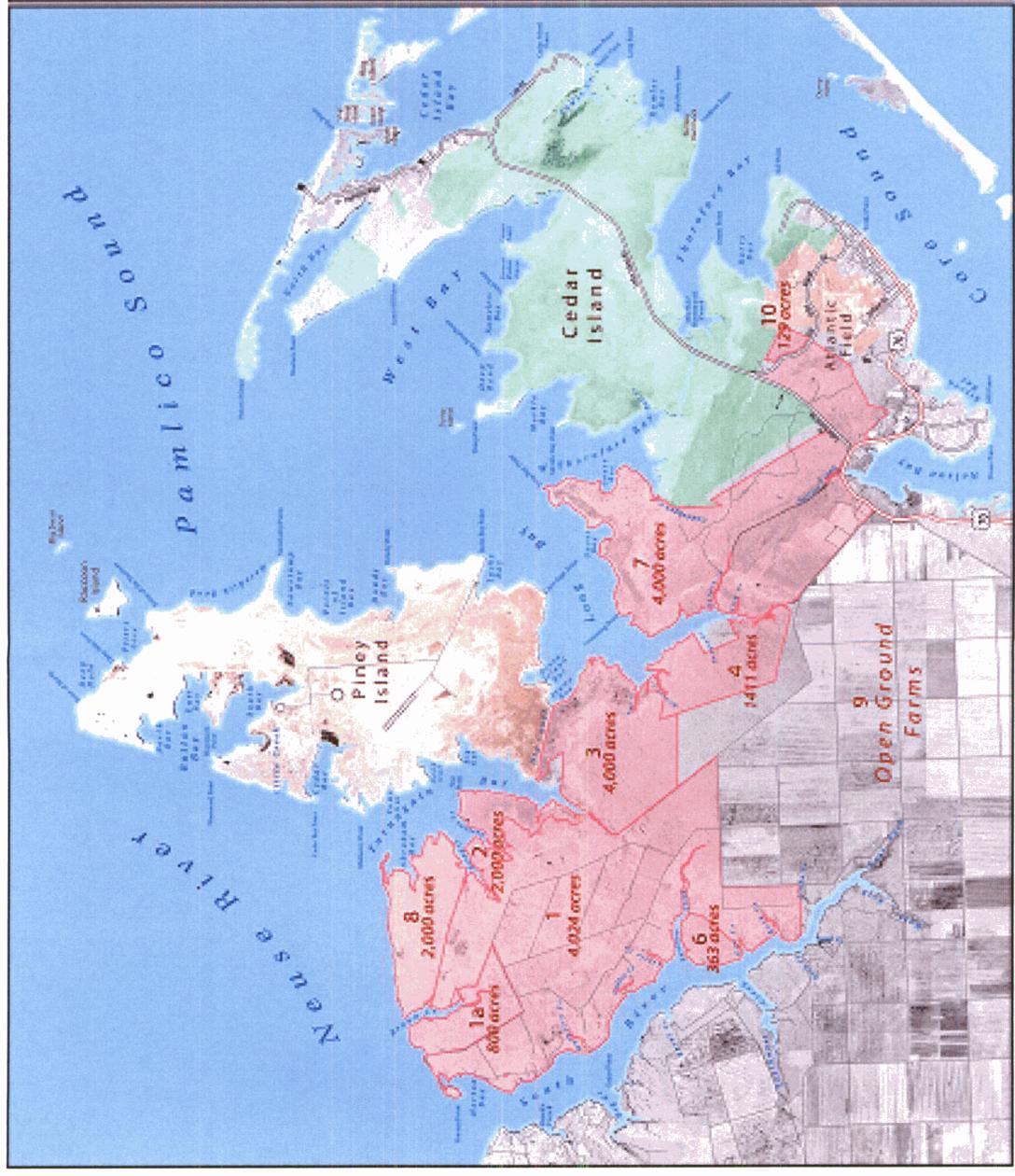
-  Priority Conservation Parcels (except where Carteret County has other)
-  Piney Island and Atlantic Field
-  Cedar Island National Wildlife Refuge



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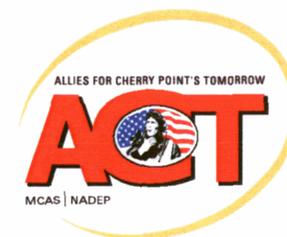


Map created May 2008. Photographs: ImageSource.com, iStock.com
Map by: The Carteret-Camden Center





North Carolina OLF



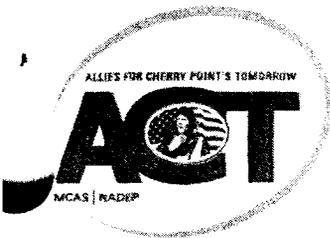
- Cherry Point Neighbors Support an OLF
- Resolutions in Support of Craven County OLF by:
 - Craven County
 - Carteret County
 - Pamlico County
 - City of Havelock
 - City of New Bern
 - Town of Newport
 - Town of Morehead City



Conclusion



- Hangers and ramps can absorb additional aircraft
- Depot's excellence merits additional responsibilities
- Sustained and unqualified community support
- Commitment from North Carolina's leaders



ALLIES FOR CHERRY POINT'S TOMORROW

P.O. Box 383
Havelock, NC 28532
252-672-5592 Phone
252-672-5477 Fax
www.cherrypointallies.org

DCN 1363

RECEIVED

05272005

May 24, 2005

The Honorable Anthony J. Principi
Chairman
2005 Defense Base Closure and Realignment Commission
2521 S. Clark St., Ste. 600
Arlington, VA 22202

Re: Realignment of F/A-18 Super Hornets from
NAS Oceana to MCAS Cherry Point

Dear Chairman Principi:

On behalf of Allies for Cherry Point's Tomorrow ("ACT"), I want you to know that the community surrounding MCAS Cherry Point, North Carolina, would welcome any additional F/A-18 aircraft that might be realigned to other bases. ACT is a local non-profit group comprised of local governments, businesses, educational institutions, and others concerned with regional economic development. We are committed to promoting MCAS Cherry Point and NAVAIR Depot Cherry Point.

In an April 12, 2005, letter to Secretary of Defense Rumsfeld, the Hampton Roads, Virginia group Citizens Concerned About Jet Noise ("CCAJN") proposed that the DoD consider realigning the F/A-18 aircraft currently deployed at NAS Oceana to other East Coast installations. Their proposal apparently is borne out of noise problems experienced in recent years by residents living near NAS Oceana and NALF Fentress. These noise concerns have been exacerbated by encroachment over many years by incompatible development in the vicinity of the base and practice field.

Questions have also been raised in recent days by BRAC Commission members about why DoD has not recommended realignment of the F/A-18s due to encroachment concerns at NAS Oceana. The airing of these questions by the Commission demonstrates that such an option remains a very timely and appropriate subject.

You will find a receptive and supportive region around the Cherry Point installation. ACT urges you to realign the F/A-18 aircraft home-based at NAS Oceana to MCAS Cherry Point. Such a realignment makes sense for several reasons:

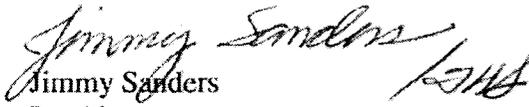
- 1. The alternative of home-basing all 10 operational squadrons plus the Fleet Replacement Squadron ("FRS") at MCAS Cherry Point was fully analyzed and deemed to be entirely feasible in the Final Environmental Impact Statement**

("FEIS") prepared in 2003 for the deployment of new F/A-18 Super Hornets on the East Coast (see Alternative 2 in FEIS). Similarly, the alternative of home-basing 6 operational squadrons plus the FRS at MCAS Cherry Point with the remainder of squadrons assigned to NAS Oceana also was fully analyzed and deemed to be entirely feasible (see Alternative 5A in FEIS). Consequently, realignment of the NAS Oceana aircraft to MCAS Cherry Point could be accomplished without the need to prepare a new Environmental Impact Statement.

2. **MCAS Cherry Point has over twice the acreage as NAS Oceana and could easily accommodate all 10 squadrons plus the FRS.** The only identified construction requirement to accommodate the F/A-18s would be a parallel runway. As indicated in the FEIS, ample room on the base is available for that purpose.
3. **The communities around MCAS Cherry Point are very military-friendly,** as evidenced by the extraordinary level of community support shown to the base and military personnel over many years. I can assure you that our communities would gladly welcome additional F/A-18 squadrons to the base.
4. **There are no long-term encroachment concerns** around MCAS Cherry Point because the local governments in the region have adopted the necessary zoning restrictions and noise disclosure requirements to ensure that MCAS Cherry Point is not threatened by encroachment. Residents within high noise zones around the base, even if all F/A-18 squadrons are based here, would number in the hundreds rather than thousands as at NAS Oceana.

We wish to convey to you in the strongest possible terms that the F/A-18 squadrons currently assigned to NAS Oceana would be welcome at MCAS Cherry Point. Realignment of the F/A-18s could prove to be a win-win situation for the Nation, DoD, the Navy, MCAS Cherry Point, and the residents of Hampton Roads. Accordingly, we urge you to give this option the fullest possible consideration as part of the BRAC process.

Sincerely yours,


Jimmy Sanders
President

NBMAIN634064\1

cc: Secretary of Defense Donald H. Rumsfeld
Governor Michael F. Easley
Lieutenant Governor Beverly E. Perdue
Senator Elizabeth Dole
Senator Richard Burr

Congressman Walter Jones
Congressman G. K. Butterfield
Mr. David Crotts
Mr. Daniel T. Hilton
Mr. Billy Dunn

Resolution in Support of Grant Application for
Acquisition of Lands to Protect
MCAS Cherry Point

Executed Resolutions Received

1. Carteret County
2. Craven County
3. Pamlico County
4. Jones County
5. Carteret County Economic Development Council
6. Carteret County Chamber of Commerce
7. City of Havelock
8. City of New Bern
9. Morehead City
10. Town of Atlantic Beach
11. Town of Bogue
12. Town of Indian Beach
13. Town of Pine Knoll Shores
14. Town of Swansboro

Board of Commissioners

Lynda Clay, Chair
Thomas L. Steepy, Vice-Chair
William Holt Faircloth
Douglas W. Harris
Raymond N. Muns
Jonathan Robinson
District 1 Seat Vacant



County Manager

John Langdon
Tel: (252) 728-8450
Fax: (252) 728-2092
johnl@carteretcountygov.org
www.carteretcountygov.org

**RESOLUTION
IN SUPPORT OF GRANT APPLICATION FOR ACQUISITION OF LANDS
TO PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

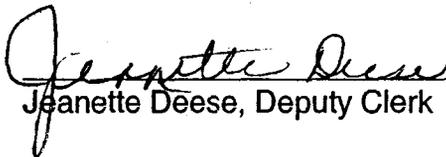
WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

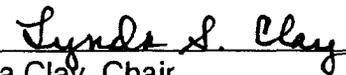
WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Carteret County and other nearby counties; and

WHEREAS, Carteret County recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW, THEREFORE BE IT RESOLVED, that the Carteret County Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

ADOPTED, this the 10th day of January 2005.


Jeanette Deese, Deputy Clerk


Lynda Clay, Chair



**RESOLUTION IN SUPPORT OF
GRANT APPLICATION FOR
ACQUISITION OF LANDS TO
PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the capability of military installations continued operational and training located in North Carolina; and

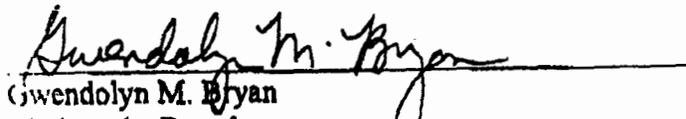
WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Craven and other nearby counties; and

WHEREAS, Craven County recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW, THEREFORE, BE IT RESOLVED, that the Craven County Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

This the 18th day of January, 2005.


Chairman George N. Brown, Jr.
Craven County Board of Commissioners


Gwendolyn M. Bryan
Clerk to the Board

Board of Commissioners

Doug Brinson, Chairman
Township #5

Ann Holton, Vice-Chairman
At Large

Bill Moore
At Large

Roy Brinson
Township #1

Christina Mele
Township #2

Jimmy Spain
Township #3

Carl Ollison
Township #4



County Manager
Timothy W. Owens

Clerk to the Board
Kathy P. Cayton

County Attorney
Jimmie B. Hicks, Jr.

COUNTY OF PAMLICO

POST OFFICE BOX 776
BAYBORO, NORTH CAROLINA 28515
(252) 745-3133 / 745-5195
FAX (252) 745-5514

EMAIL: PAMLICOCTYMGR@EARTHLINK.NET

**RESOLUTION IN SUPPORT OF GRANT APPLICATION FOR ACQUISITION OF LANDS TO
PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

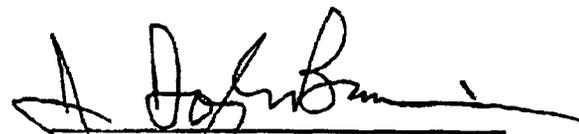
WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Pamlico and other nearby counties; and

WHEREAS, that Pamlico County recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW THEREFORE BE IT RESOLVED, that the Pamlico County Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

This the 18th day of January, 2005.


Clerk to the Board


Chairman

BOARD OF COUNTY
COMMISSIONERS

JOSEPH F. WIGGINS, Chairman
611 Richlands Rd.
Trenton, NC 28585

SONDRA IPOCK RIGGS, Vice-Chairman
862 Ridgetown Rd.
Pollockville, NC 28573

CHARLES BATTLE, JR.
P.O. Box 158
Comfort, NC 28522

FRANK EMORY
8496 Hwy. 41 West
Richlands, NC 28574

JESSIE RAY EUBANKS
P.O. Box 25
Pollockville, NC 28573



POST OFFICE BOX 340
TRENTON, NORTH CAROLINA 28585
(252) 448-7571 FAX (252) 448-1072

COUNTY MANAGER
LARRY P. MEADOWS
P.O. Box 340
Trenton, NC 28585

COUNTY ATTORNEY
JIMMIE B. HICKS
P.O. Drawer 889
New Bern, NC 28503

CLERK TO THE BOARD
JENNIFER STROUD
P.O. Box 340
Trenton, NC 28585

WEBSITE:
www.co.jones.nc.us
email: jonescounty@co.jones.nc.us

**RESOLUTION IN SUPPORT OF GRANT
APPLICATION FOR ACQUISITION OF LANDS TO PROTECT
MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

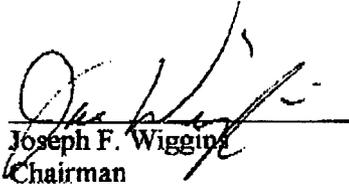
WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

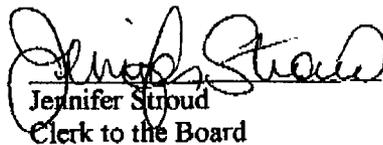
WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Jones and other nearby counties; and

WHEREAS, the Jones County recognizes the importance of the military to our local community and economy and wishes to support measure that will help protect our local base;

NOW, THEREFORE BE IT RESOLVED, that the Jones County Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

This the 21st day of February, 2005.


Joseph F. Wiggins
Chairman


Jennifer Stroud
Clerk to the Board



Carteret County, Where Business is a Pleasure!

**RESOLUTION IN SUPPORT OF GRANT APPLICATION
FOR ACQUISITION OF LANDS TO PROTECT
MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, intends to apply to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

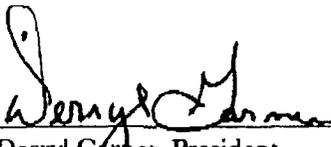
WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Carteret County and other nearby counties; and

WHEREAS, the Carteret County Economic Development Council recognized the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW THEREFORE BE IT RESOLVED, that the Carteret County Economic Development Council Board of Directors supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

This the 18th day of November, 2004.


Derryl Garner, President


Gaye Mashburn, Secretary/Treasurer

2004-2005

Board of Directors

President

Derryl Garner
Mayor, Town of Newport

Vice-President

William L. "Buck" Fugate
Arrowhead Campgrounds
Mayor, Indian Beach

Secretary-Treasurer

Gaye Mashburn
Wellons Enterprises

Dr. Joe Barwick

Carteret Community College

Craig Conrad

Carteret-Craven Electric
Cooperative

Graham Corley

Dick Futrell
Retired Bank Executive

Denny Glasgow

C-21 Coastal Properties

Russell Norris

Parker Marine Enterprises

Donnie Ward

Carteret Investigative Svs.

John Warrington

Beaufort Yacht Sales

Larry Howard, ex-officio

Larry Howard Insurance

John Langdon, ex-officio

Carteret County Manager

Dave Inscoc

Executive Director

Shirley Powell

Assistant Director

3615 Arendell Street

Morehead City NC 28557

252.222-6120

800.462.4252

fax 252.222-6124

edc@carteret.edu

www.carteretedc.com



***Resolution in Support
of Grant Application for Acquisition of Lands
to Protect Marine Corps Air Station Cherry Point***

Whereas, the North Carolina Coast Land Trust, in coordination with Marine Corps Air Station Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

Whereas, protection of land around our military bases from incompatible development is essential to ensure that these military installations can continue to satisfactorily meet their future operational and training needs; and

Whereas the military contributes more than \$18 billion annually to North Carolina's economy and MCAS Cherry Point and the NAVAIR Depot Cherry Point contribute in excess of \$158 million in direct payroll to residents of Carteret County; and

Whereas, the Carteret County Chamber of Commerce, as the region's leading business association, recognizes the importance of the military to our regional economy and is firmly committed to supporting measures that help protect and enhance the quality of life in the communities we serve;

Now, Therefore, Be It Resolved that the Carteret County Chamber of Commerce Board of Directors supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grants to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

Adopted this the 3rd day of February 2005.

William N. Horton, Chair
Carteret County Chamber of Commerce

Attested by:
Michael A. Wagoner, President
Carteret County Chamber of Commerce

Resolution #04-R-17

**RESOLUTION IN SUPPORT OF GRANT APPLICATION FOR
ACQUISITION OF LANDS TO PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, intends to apply to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

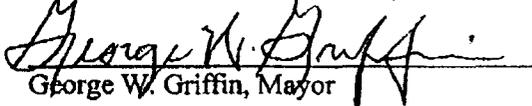
WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Craven and other nearby counties; and

WHEREAS, the City of Havelock recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW THEREFORE BE IT RESOLVED, that the City of Havelock Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

Adopted this 22nd day of November, 2004.

CITY OF HAVELOCK


George W. Griffin, Mayor

Attest:


Kathleen G. Townsend, City Clerk

**RESOLUTION IN SUPPORT OF GRANT APPLICATION
FOR REQUISITION OF LANDS TO PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

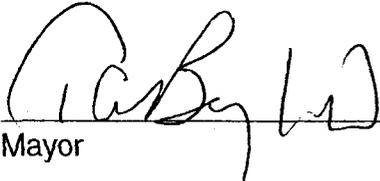
WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Craven and other nearby counties; and

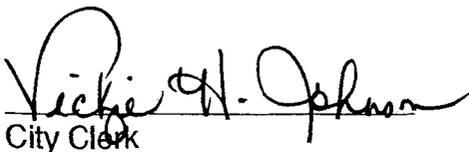
WHEREAS, the City of New Bern recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base.

NOW, THEREFORE, BE IT RESOLVED by the Board of Aldermen of the City of New Bern that the Board of Aldermen supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

ADOPTED THIS THE 8th DAY OF FEBRUARY, 2005.



Mayor



City Clerk

MOREHEAD CITY NORTH CAROLINA

GERALD A. JONES, JR., Mayor



DAVID HORTON, *Mayor Pro-Tem*
Council
FLOYD M. CHADWICK, JR.
PAUL W. CORDOVA
JOHN F. NELSON
DEMUS L. THOMPSON

P.M. Drawer M
706 Arendell Street
Morehead City, North Carolina 28557-4234
TEL (252) 726-6848
FAX (252) 726-2267
www.townofmorehead.com

R. RANDY MARTIN
City Manager

RESOLUTION 2005-04

IN SUPPORT OF GRANT APPLICATION FOR ACQUISITION OF LAND TO PROTECT MCAS CHERRY POINT

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

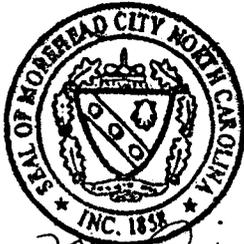
WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Carteret County and other nearby counties; and

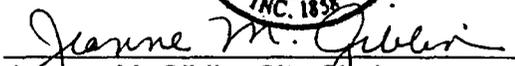
WHEREAS, the Town of Morehead City recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW, THEREFORE, BE IT RESOLVED, that the Town of Morehead City Council supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

Dated this the 11th day of January 2005.



Attest:



Jeanne M. Giblin, City Clerk



Gerald A. Jones, Jr., Mayor

**RESOLUTION IN SUPPORT OF
GRANT APPLICATION FOR ACQUISITION
OF LANDS TO PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point; and

WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Carteret County and other nearby counties; and

WHEREAS, the Town of Atlantic Beach recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base.

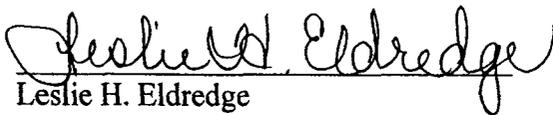
NOW, THEREFORE, BE IT RESOLVED that the Town of Atlantic Beach Town Council supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

ADOPTED this 20th day of December, 2004.



L. Joseph Stroud, Jr.
Mayor

ATTEST:



Leslie H. Eldredge
Town Clerk



**RESOLUTION IN SUPPORT OF
GRANT APPLICATION FOR
ACQUISITION OF LANDS TO
PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

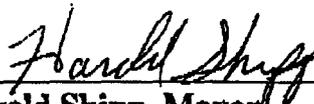
WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Carteret and other nearby counties; and

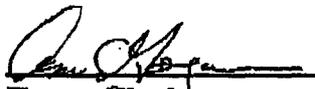
WHEREAS, the Town of Bogue recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW THEREFORE BE IT RESOLVED, that the Town of Bogue Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

This the 21st day of December, 2004.



Harold Shipp, Mayor



Town Clerk

**RESOLUTION IN SUPPORT OF
GRANT APPLICATION FOR
ACQUISITION OF LANDS TO
PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

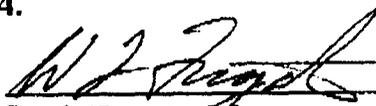
WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Carteret and other nearby counties; and

WHEREAS, the Town of Indian Beach recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW THEREFORE BE IT RESOLVED, that the Town of Indian Beach Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

This the 8 day of December, 2004.


Buck Fugate, Mayor


Town Clerk

**RESOLUTION IN SUPPORT OF
GRANT APPLICATION FOR
ACQUISITION OF LANDS TO
PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

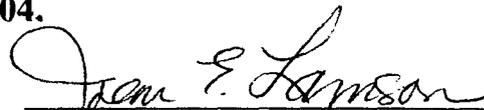
WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Carteret and other nearby counties; and

WHEREAS, the Town of Pine Knoll Shores recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW THEREFORE BE IT RESOLVED, that the Town of Pine Knoll Shores Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

This the 14th day of December, 2004.



Joan Lamson, Mayor



Town Clerk



**RESOLUTION IN SUPPORT OF
GRANT APPLICATION FOR
ACQUISITION OF LANDS TO
PROTECT MCAS CHERRY POINT**

WHEREAS, the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, has applied to the North Carolina Clean Water Management Trust Fund for a grant to acquire properties in the vicinity of MCAS Cherry Point and its outlying training areas that support the future mission of MCAS Cherry Point; and

WHEREAS, protection of land around our military bases from incompatible development is one means of ensuring the continued operational and training capability of military installations located in North Carolina; and

WHEREAS, the military contributes over \$18 billion annually to North Carolina's economy and MCAS Cherry Point contributes over \$1 billion annually to the economy of Onslow and other nearby counties; and

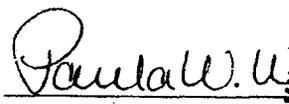
WHEREAS, the Town of Swansboro recognizes the importance of the military to our local community and economy and wishes to support measures that will help protect our local base;

NOW THEREFORE BE IT RESOLVED, that the Town of Swansboro Board of Commissioners supports and endorses the application submitted by the North Carolina Coastal Land Trust, in coordination with MCAS Cherry Point, for grant funds to be used in conserving properties of interest in the vicinity of MCAS Cherry Point and its outlying training areas.

This the 21st day of December, 2004.

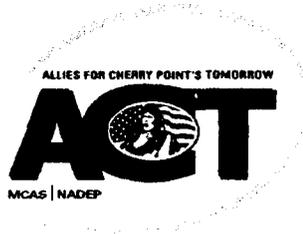


Paul Edgerton, Mayor



Town Clerk





**RESOLUTION OF
ALLIES FOR CHERRY POINT'S TOMORROW
IN APPRECIATION OF THE EFFORTS
OF THE LOCAL LEGISLATIVE DELEGATION**

WHEREAS, Allies for Cherry Point's Tomorrow is committed to supporting the personnel and facilities at Cherry Point and positioning them for future success; and

WHEREAS MCAS Cherry Point and NAVAIR Depot Cherry Point are the finest facilities of their kind, vital to national security, and essential to the economic well-being of eastern North Carolina; and

WHEREAS, availability of land, facilities and airspace for training is a major criterion to be used by the Department of Defense in evaluation of military installations during the 2005 Base Realignment and Closure ("BRAC") process; and

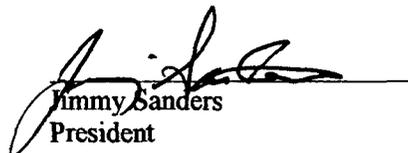
WHEREAS, community support for MCAS Cherry Point and NAVAIR Depot Cherry Point also will be an important consideration when these facilities are reviewed during the 2005 BRAC; and

WHEREAS, Senator Scott Thomas, Representative William L. Wainwright, Representative Michael A. Gorman, and Representative Jean R. Preston successfully sponsored and supported legislation that will provide assistance and support to the men and women serving our Nation, will allow preservation of land surrounding North Carolina's military bases, and will demonstrate that North Carolina is the most military friendly state in our Nation.

THEREFORE, BE IT RESOLVED that the Board of Directors of Allies for Cherry Point's Tomorrow expresses its sincere appreciation for the outstanding efforts put forth by Senator Scott Thomas, Representative William L. Wainwright, Representative Michael A. Gorman, and Representative Jean A. Preston to secure passage of military friendly legislation in the most recent session of the North Carolina General Assembly.

ADOPTED this the 11th day of August, 2004.

ALLIES FOR CHERRY POINT'S
TOMORROW

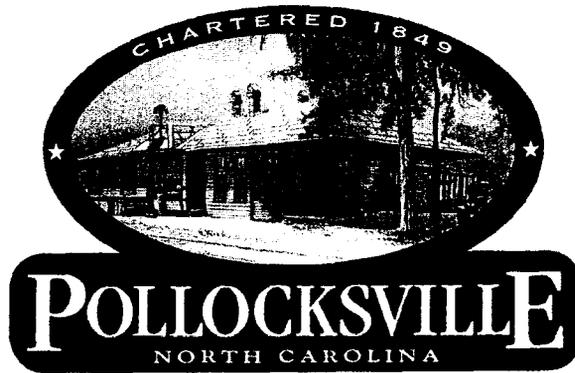

Jimmy Sanders
President

ATTEST:


Sonny Roberts
Secretary

MAYOR
James V. Bender, Jr.

COMMISSIONERS
Audrey W. Kennedy
Jessie R. Eubanks
Peggy H. White
James L. Coleman
Doris W. Oliver



CLERK
Gail W. Thomas

PUBLIC WORKS & ZONING
J.J. Chadwick, Jr.

POLICE CHIEF
William D. Peterson

P.O. Box 97, Pollocksville, NC 28573
252-224-9831 • Fax 252-224-0423

RESOLUTION BY THE BOARD OF COMMISSIONERS
OF THE TOWN OF POLLOCKSVILLE
FOR SUPPORT OF MCAS CHERRY POINT

WHEREAS, The Department of the Navy ("Navy") plans to deploy ten fleet squadrons of F/A-18 Super Hornet aircraft, plus a Fleet Replacement Squadron ("FRS") starting in 2004, and

WHEREAS, the Navy plans to construct a new Outlying Landing Field ("OLF") for use in conducting Field Carrier Landing Practices for training Super Hornet pilots; and

WHEREAS, the Navy published a 1600 page Final Environmental Impact Statement in July 2003 which details the anticipated environmental impacts of the Super Hornet deployment, together with the construction of an OLF at each of five possible sites in North Carolina; and

WHEREAS, the deployment of F/A-18 Super Hornet squadrons to MCAS Cherry Point may very well be dependent on the construction of a new OLF without delay; and

WHEREAS, the Town of Pollocksville wishes to express its continuing support for deployment of at least two squadrons of F/A-18 Super Hornets to MCAS Cherry Point, and to urge the Navy to make every effort to construct an OLF at the best possible location.

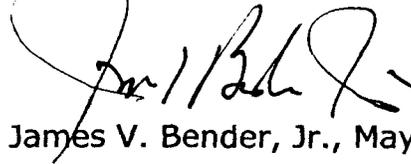
THEREFORE, BE IT RESOLVED that the Town of Pollocksville strongly supports the deployment of at least two squadrons of F/A-18 Super Hornets to MCAS Cherry Point; and

BE IT FURTHER RESOLVED that the Town of Pollocksville continues to endorse the desirability of deployment of additional assets

at MCAS Cherry Point and reminds the Navy of the steadfast support for the military by the communities around MCAS Cherry Point.

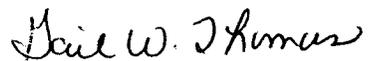
ADOPTED this 12th day of May, 2004

TOWN OF POLLOCKSVILLE



James V. Bender, Jr., Mayor

ATTEST:



Gail W. Thomas, Town Clerk

MOREHEAD CITY
NORTH CAROLINA

GERALD A. JONES, JR., Mayor

DAVID HORTON, *Mayor Pro-Tem*
Council
FLOYD M. CHADWICK, JR.
PAUL W. CORDOVA
JOHN F. NELSON
DEMUS L. THOMPSON

P.M. Drawer M
706 Arendell Street
Morehead City, North Carolina 28557-4234
TEL (252) 726-6848
FAX (252) 726-2267
www.townofmorehead.com



R. RANDY MARTIN
City Manager

RESOLUTION 2004-29

**IN SUPPORT OF MCAS CHERRY POINT, NORTH CAROLINA AND
DEPLOYMENT OF F/A 18 SUPER HORNET AIRCRAFT SQUADS**

WHEREAS, the Department of the Navy ["Navy"] plans to deploy ten [10] fleet squadrons of F/A-18 Super Hornet Aircraft, plus a Fleet Replacement Squadron ["FRS"], starting in 2004; and

WHEREAS, the Navy plans to construct a new Outlying Landing Field ["OLF"] for use in conducting Field Carrier Landing Practices for training Super Hornet pilots; and

WHEREAS, the Navy published a 1,600 page Final Environmental Impact Statement in July 2003, which details the anticipated environmental impacts of the Super Hornet deployment, together with the construction of an OLF at each of five [5] possible sites in North Carolina; and

WHEREAS, the Navy issued an official and final Record of Decision in September 2003, announcing deployment of two [2] squadrons of Super Hornets to MCAS Cherry Point and selection of Site C in Washington County for a new OLF, with the remainder of squadrons and the FRS based at NAS Oceana; and

WHEREAS, the deployment of F/A-18 Super Hornet squadrons to MCAS Cherry Point may very well be dependent on the construction of a new OLF at Site C without delay; and

WHEREAS, the Town of Morehead City wishes to express its continuing support for deployment of at least two [2] squadrons of F/A-18 Super Hornets to MCAS Cherry Point and to urge the Navy not to construe any continuing opposition to the construction of an OLF in Washington County as a lack of support for the OLF, the Navy, and the military in North Carolina.

THEREFORE, BE IT RESOLVED, that the Town of Morehead City strongly supports the deployment of a least two [2] squadrons of F/A-18 Super Hornets to MCAS Cherry Point; and that the Town of Morehead City strongly supports the Navy's decision regarding siting of an OLF; and

BE IT FURTHER RESOLVED, that the Town of Morehead City continues to endorse the desirability of deployment of additional assets at MCAS Cherry Point and reminds the Navy of the steadfast support for the military by the communities around MCAS

Cherry Point, including the willingness to accept an OLF in the local area if the Navy deems that to be the best location; and

FINALLY, BE IT RESOLVED, that the Town of Morehead City urges the Navy to proceed with its plans to deploy two [2] squadrons of F/A-18 Super Hornets to MCAS Cherry Point despite any opposition expressed by local citizens in the vicinity of Site C in Washington County.

Adopted this the 11th day of May 2004.



TOWN OF MOREHEAD CITY

Gerald A. Jones, Jr., Mayor

Attest:

Jeanne M. Giblin, Town Clerk

Board of Commissioners

Doug Brady, Chairman
Jonathan Robinson, Vice-Chairman
Bettie Bell
David Wheatly
Jimmy LaShan
Dave Fowler
Mac Wells



Interim County Manager

John E. Whitehurst
Tel: (252) 728-8450
Fax: (252) 728-2092
johnw@co.carteret.nc.us
www.co.carteret.nc.us

**CARTERET COUNTY BOARD OF COMMISSIONERS
RESOLUTION
IN SUPPORT OF MCAS CHERRY POINT
AND THE NAVAL AVIATION DEPOT**

WHEREAS, Carteret County is part of the Eastern North Carolina home of MCAS Cherry Point, widely recognized as one of the finest military installations in the world; and

WHEREAS, the Naval Aviation Depot (NADEP), located at MCAS Cherry Point, is an outstanding aircraft maintenance facility with over 3,000 civilian employees that is the largest employer in Eastern North Carolina; and

WHEREAS, MCAS Cherry Point and NADEPT are vital to the economic well-being and community life of Carteret County and the entire region; and

WHEREAS, the United States Navy is considering the deployment of ten squadrons of F/A-18 Super Hornet aircraft, with MCAS Cherry Point being one of three alternative locations under study; and

WHEREAS, in conjunction with the deployment of F/A-18 Super Hornets, the Navy is studying seven possible alternative locations for a new Outlying Landing Field (OLF) that could support carrier landing exercises for the F/A-18 aircraft, with Site E in Craven County being one of two preferred sites identified by the Navy, and

WHEREAS, the President of the United States has gone on record as supporting the establishment of a Base Realignment and Closure (BRAC) Commission to conduct a new round of base closures and/or realignment in 2005, which review could threaten the continued existence of MCAS Cherry Point and NADEP, and

WHEREAS, the Carteret County Board of Commissioners wishes to express its strong support for the assignment of additional assets to MCAS Cherry Point, with a supporting OLF, and the continued viability of NADEP.

NOW, THEREFORE BE IT HEREBY RESOLVED, that the Carteret County Board of Commissioners strongly supports the assignment of additional assets to MCAS Cherry Point, specifically including at least four squadrons of

F/A-18 aircraft as identified as Alternative 4A in the Draft Environmental Impact Statement, and pledges its cooperation to the Navy in making all the necessary arrangements in support of such assignment.

IT IS FURTHER RESOLVED, that the Carteret County Board of Commissioners strongly supports NADEP and expresses its appreciation to the Navy, NADEP personnel and NADEP management for the outstanding service this facility provides to our Nation and appreciation for NADEP's contribution to the well-being of Carteret County.

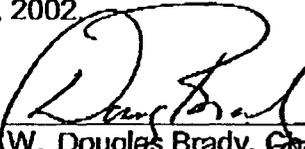
IT IS FURTHER RESOLVED, that the Carteret County Board of Commissioners urges the Navy to give full consideration to the exceptional quality of life, schools, community activities, natural surroundings, and the unflinching community support for the military that characterizes Carteret County and its citizens during the Navy's deliberations concerning the deployment of East Coast fighter squadrons.

FINALLY, IT IS RESOLVED, that the Carteret County Board of Commissioners supports construction of a new OLF at Site E in Craven County, provided Super Hornet squadrons are assigned to MCAS Cherry Point.

ADOTPED, this the 30th day of October, 2002.



Jeanette Deese, Deputy Clerk



W. Douglas Brady, Chairman

**RESOLUTION OF THE
CITY OF HAVELOCK, NORTH CAROLINA
IN SUPPORT
OF MCAS CHERRY POINT
AND THE NAVAL AVIATION DEPOT**

WHEREAS, the City of Havelock is the home of MCAS Cherry Point, widely recognized as one of the finest military installations in the world, and

WHEREAS, the Naval Aviation Depot (NADEP), an outstanding aircraft maintenance facility with over 3,620 civilian employees that is the largest employer in the City of Havelock and Eastern North Carolina, is located at MCAS Cherry Point, and

WHEREAS, MCAS Cherry Point and NADEP are vital to the economic well-being and community life of Havelock and the entire region, and

WHEREAS, the United States Navy is considering the deployment of several squadrons of F/A-18 Super Hornet jet fighters, with MCAS Cherry Point being one of four alternative locations under study, and

WHEREAS, in conjunction with the deployment of F/A-18 Super Hornets, the Navy is studying seven possible alternative locations for a new Outlying Landing Field (OLF) that could support carrier landing training exercises for the F/A-18 Super Hornets and other aircraft, two of which sites are located near the City of Havelock, and

WHEREAS, the President of the United States has gone on record as supporting the establishment of a Base Realignment and Closure (BRAC) Commission to conduct a new round of base closures and/or realignment in 2005, which review could threaten the continued existence of MCAS Cherry Point and NADEP, and

WHEREAS, the City of Havelock wishes to express its strong support for the assignment of additional assets to MCAS Cherry Point and the continued viability of NADEP and MCAS Cherry Point during the upcoming BRAC review and to offer its cooperation in identifying a suitable OLF in support of those additional assets ,

NOW, THEREFORE, BE IT HEREBY RESOLVED that the City of Havelock strongly supports the assignment of additional assets to MCAS Cherry Point, specifically including F/A-18 fighter jets, and pledges its continued cooperation to the Navy in making all the necessary arrangements in support of such assignment.

IT IS FURTHER RESOLVED that the City of Havelock strongly supports NADEP and expresses its appreciation to the Navy, NADEP personnel and NADEP management for the outstanding service this facility provides to our Nation and NADEP's contribution to the well-being of the City of Havelock.

IT IS FURTHER RESOLVED that the City of Havelock urges the Navy to give full consideration to the exceptional quality of life, schools, community activities, natural surroundings, and the unflinching community support for the military that characterizes the City of Havelock and Craven County area and its citizens during the Navy's deliberations concerning the deployment/realignment of East Coast fighter squadrons.

FINALLY, IT IS RESOLVED that the City of Havelock will cooperate with the Navy to the fullest extent in identifying a suitable site for a new OLF in the region that would support additional assets assigned to MCAS Cherry Point, consistent with a thorough evaluation of the potential impacts and benefits of such an OLF to the citizens of the City of Havelock.

ADOPTED this the 25th day of February, 2002.

George W. Guffin
Mayor

Patricia H. Howard
Clerk

RESOLUTION 2002-09
RESOLUTION OF THE
TOWN OF MOREHEAD CITY, NORTH CAROLINA
IN SUPPORT
OF MCAS CHERRY POINT
AND THE NAVAL AVIATION DEPOT

WHEREAS, the Town of Morehead City is part of the Eastern North Carolina home of MCAS Cherry Point, widely recognized as one of the finest military installations in the world, and

WHEREAS, the Naval Aviation Depot (NADEP), an outstanding aircraft maintenance facility with over 3,000 civilian employees that is the largest employer in Eastern North Carolina, is located at MCAS Cherry Point, and

WHEREAS, MCAS Cherry Point and NADEP are vital to the economic well-being and community life of the Town of Morehead City and the entire region, and

WHEREAS, the United States Navy is considering the deployment of several squadrons of F/A-18 Super Hornet aircraft, with MCAS Cherry Point being one of four alternative locations under study, and

WHEREAS, in conjunction with the deployment of F/A-18 Super Hornets, the Navy is studying seven possible alternative locations for a new Outlying Landing Field (OLF) that could support carrier landing exercises for the F/A-18 aircraft, two of which sites are located near the Town of Morehead City area, and

WHEREAS, the President of the United States has gone on record as supporting the establishment of a Base Realignment and Closure (BRAC) Commission to conduct a new round of base closures and/or realignment in 2005, which review could threaten the continued existence of MCAS Cherry Point and NADEP, and

WHEREAS, the Town of Morehead City wishes to express its strong support for the assignment of additional assets to MCAS Cherry Point and the continued viability of NADEP and MCAS Cherry Point during the upcoming BRAC review, and to offer its cooperation in identifying a suitable OLF in support of those additional assets ,

NOW, THEREFORE, BE IT HEREBY RESOLVED that the Town of Morehead City strongly supports the assignment of additional assets to MCAS Cherry Point, specifically including F/A-18 aircraft, and pledges its continued cooperation to the Navy in making all the necessary arrangements in support of such assignment.

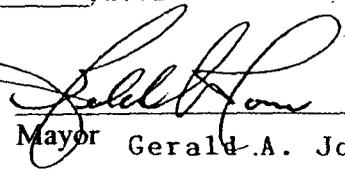
IT IS FURTHER RESOLVED that the Town of Morehead City strongly supports NADEP and expresses its appreciation to the Navy, NADEP personnel and NADEP management for the outstanding service this facility provides to our Nation and for NADEP's contribution to the well-being of the Town of Morehead City area.

IT IS FURTHER RESOLVED that the Town of Morehead City urges the Navy to give full consideration to the exceptional quality of life, schools, community activities, natural surroundings, and the unflinching community support for the military that characterizes the Town of Morehead City and its citizens during the Navy's deliberations concerning the deployment/realignment of East Coast fighter squadrons.

FINALLY, IT IS RESOLVED that the Town of Morehead City will cooperate with the Navy to the fullest extent in identifying a suitable site for a new OLF in the region that would support additional assets assigned to MCAS Cherry Point, consistent with a thorough evaluation of the potential impacts and benefits of such an OLF to the citizens of the Town of Morehead City.

ADOPTED this the 12th day of March, 2002.





Mayor Gerald A. Jones, Jr.



Clerk Jeanne M. Giblin

Town of Newport

Derryl Garner, Mayor
Franklin Blunt, Mayor Pro-Tem
Council Members
Virginia A. Blizzard
John L. Overby, Sr.
William "Soupy" Campbell
Richard Kanuck



Nelson W. Taylor, III
Town Attorney
Ronald Earl Mason
Interim Town Manager
Penny G. Weiss
Town Clerk

townofnewport@starfishnet.com
The Town with Old-Fashioned Courtesy

RESOLUTION OF THE TOWN OF NEWPORT, NORTH CAROLINA IN SUPPORT OF MCAS CHERRY POINT AND THE NAVAL AVIATION DEPOT

WHEREAS, the Town of Newport is part of the Eastern North Carolina home of MCAS Cherry Point, widely recognized as one of the finest military installations in the world, and

WHEREAS, the Naval Aviation Depot (NADEP), an outstanding aircraft maintenance facility with over 3,000 civilian employees that is the largest employer in Eastern North Carolina, is located at MCAS Cherry Point, and

WHEREAS, the United States Navy is considering the deployment of several squadrons of F/A-18 Super Hornet Jet Fighters, with MCAS Cherry Point being one of four alternative locations under study, and

WHEREAS, in conjunction with the deployment of F/A-18 Super Hornets, the Navy is studying seven possible alternative locations for a new Outlying Land Field (OLF) that could support carrier landing training exercises for the F/A-18 Super Hornets and other aircraft, two of which sites are located near the Town of Newport area, and

WHEREAS, the President of the United States has gone on record as supporting the establishment of a Base Realignment and Closure (BRAC) Commission to conduct a new round of base closures and/or realignment in 2005, which review could threaten the continued existence of MCAS Cherry Point and NADEP, and

WHEREAS, the Town of Newport wishes to express its strong support for the assignment of additional assets to MCAS Cherry Point and the continued viability of NADEP and MCAS Cherry Point during the upcoming BRAC review and to offer its cooperation in identifying a suitable OLF in support of those additional assets,

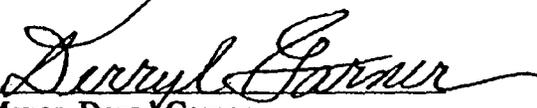
NOW, THEREFORE, BE IT HEREBY RESOLVED that the Town of Newport strongly supports the assignment of additional assets to MCAS Cherry Point, specifically including F/A-18 Fighter Jets, and pledges its continued cooperation to the Navy in making all the necessary arrangements in support of such assignment.

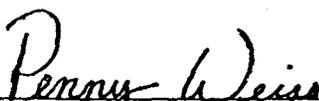
IT IS FURTHER RESOLVED that the Town of Newport strongly supports NADEP and expresses its appreciation to the Navy, NADEP personnel and NADEP management for the outstanding service this facility provides to our Nation and NADEP's contribution to the well-being of Newport area.

IT IS FURTHER RESOLVED that the Town of Newport urges the Navy to give full consideration to the exceptional quality of life, schools, community activities, natural surroundings, and the unflinching community support for the military that characterizes the Town of Newport and Carteret County area and its citizens during the Navy's deliberations concerning the deployment/realignment of East Coast fighter squadrons.

FINALLY, IT IS RESOLVED that the Town of Newport will cooperate with the Navy to the fullest extent in identifying a suitable site for a new OLF in the region that would support additional assets assigned to MCAS Cherry Point, consistent with a thorough evaluation of the potential impacts and benefits of such an OLF to the citizens of the Town of Newport.

ADOPTED this the 5th day of March, 2002


Mayor, Derryl Garner


Town Clerk, Penny Weiss

**RESOLUTION OF THE
CITY OF NEW BERN, NORTH CAROLINA
IN SUPPORT
OF MCAS CHERRY POINT
AND THE NAVAL AVIATION DEPOT**

WHEREAS, the City of New Bern is part of the Eastern North Carolina home of MCAS Cherry Point, widely recognized as one of the finest military installations in the world, and

WHEREAS, the Naval Aviation Depot (NADEP), an outstanding aircraft maintenance facility with over 3,000 civilian employees that is the largest employer in Eastern North Carolina, is located at MCAS Cherry Point, and

WHEREAS, MCAS Cherry Point and NADEP are vital to the economic well-being and community life of New Bern and the entire region, and

WHEREAS, the United States Navy is considering the deployment of several squadrons of F/A-18 Super Hornet aircraft, with MCAS Cherry Point being one of four alternative locations under study, and

WHEREAS, in conjunction with the deployment of F/A-18 Super Hornets, the Navy is studying seven possible alternative locations for a new Outlying Landing Field (OLF) that could support carrier landing exercises for the F/A-18 aircraft, two of which sites are located near the City of New Bern, and

WHEREAS, the President of the United States has gone on record as supporting the establishment of a Base Realignment and Closure (BRAC) Commission to conduct a new round of base closures and/or realignment in 2005, which review could threaten the continued existence of MCAS Cherry Point and NADEP, and

WHEREAS, the City of New Bern wishes to express its strong support for the assignment of additional assets to MCAS Cherry Point and the continued viability of NADEP and MCAS Cherry Point during the upcoming BRAC review, and to offer its cooperation in identifying a suitable OLF in support of those additional assets ,

NOW, THEREFORE, BE IT HEREBY RESOLVED that the City of New Bern strongly supports the assignment of additional assets to MCAS Cherry Point, specifically including F/A-18 aircraft, and pledges its continued cooperation to the Navy in making all the necessary arrangements in support of such assignment.

IT IS FURTHER RESOLVED that the City of New Bern strongly supports NADEP and expresses its appreciation to the Navy, NADEP personnel and NADEP management for the outstanding service this facility provides to our Nation and for NADEP's contribution to the well-being of City of New Bern area.

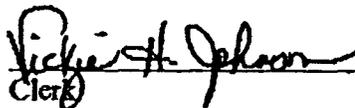
IT IS FURTHER RESOLVED that the City of New Bern urges the Navy to give full consideration to the exceptional quality of life, schools, community activities, natural surroundings, and the unflinching community support for the military that characterizes the City of New Bern and its citizens during the Navy's deliberations concerning the deployment/realignment of East Coast fighter squadrons.

FINALLY, IT IS RESOLVED that the City of New Bern will cooperate with the Navy to the fullest extent in identifying a suitable site for a new OLF in the region that would support additional assets assigned to MCAS Cherry Point, consistent with a thorough evaluation of the potential impacts and benefits of such an OLF to the citizens of the City of New Bern.

ADOPTED this the 12th day of March, 2002.



Mayor



Clerk

**RESOLUTION OF THE
CRAVEN COUNTY BOARD OF COMMISSIONERS
IN SUPPORT
OF MCAS CHERRY POINT
AND THE NAVAL AVIATION DEPOT**

WHEREAS, Craven County is the home of MCAS Cherry Point, widely recognized as one of the finest military installations in the world, and

WHEREAS, the Naval Aviation Depot (NADEP), an outstanding aircraft maintenance facility with over 3,000 civilian employees that is the largest employer in Craven County and Eastern North Carolina, is located at MCAS Cherry Point, and

WHEREAS, MCAS Cherry Point and NADEP are vital to the economic well-being and community life of Craven County and the entire region, and

WHEREAS, the United States Navy is considering the deployment of several squadrons of F/A-18 Super Hornet aircraft, with MCAS Cherry Point being one of four alternative locations under study, and

WHEREAS, in conjunction with the deployment of F/A-18 Super Hornets, the Navy is studying seven possible alternative locations for a new Outlying Landing Field (OLF) that could support carrier landing training exercises for the F/A-18 aircraft, two of which sites are located in the Craven County area, and

WHEREAS, the President of the United States has gone on record as supporting the establishment of a Base Realignment and Closure (BRAC) Commission to conduct a new round of base closures and/or realignment in 2005, which review could threaten the continued existence of MCAS Cherry Point and NADEP, and

WHEREAS, the Craven County Board of Commissioners wishes to express its strong support for the assignment of additional assets to MCAS Cherry Point and the continued viability of NADEP and MCAS Cherry Point during the upcoming BRAC review, and to offer its cooperation in identifying a suitable OLF site in support of those additional assets ,

NOW, THEREFORE, BE IT HEREBY RESOLVED that the Craven County Board of Commissioners strongly supports the assignment of additional assets to MCAS Cherry Point, specifically including F/A-18 aircraft, and pledges its continued cooperation to the Navy in making all the necessary arrangements in support of such assignment.

IT IS FURTHER RESOLVED that the Craven County Board of Commissioners strongly supports NADEP and expresses its appreciation to the Navy, NADEP personnel and NADEP management for the outstanding service this facility provides to our Nation and NADEP's contribution to the well-being of Craven County.

IT IS FURTHER RESOLVED that the Craven County Board of Commissioners urges the Navy to give full consideration to the exceptional quality of life, schools, community activities, natural surroundings, and the unflinching community support for the military that characterizes Craven County and its citizens during the Navy's deliberations concerning the deployment/realignment of East Coast fighter squadrons.

FINALLY, IT IS RESOLVED that the Craven County Board of Commissioners will cooperate with the Navy to the fullest extent in identifying a suitable site for a new OLF in the region that would support additional assets assigned to MCAS Cherry Point, consistent with a thorough evaluation of the potential impacts and benefits of such an OLF to the citizens of Craven County.

ADOPTED this the 4th day of March, 2002.

R. W. Pete Blund
Chairman

Gwendolyn M. Boyer
Clerk

**RESOLUTION OF THE
PAMLICO COUNTY BOARD OF COMMISSIONERS
IN SUPPORT
OF MCAS CHERRY POINT
AND THE NAVAL AVIATION DEPOT**

WHEREAS, Pamlico County is part of the Eastern North Carolina home of MCAS Cherry Point, widely recognized as one of the finest military installations in the world, and

WHEREAS, the Naval Aviation Depot (NADEP), an outstanding aircraft maintenance facility with over 3,000 civilian employees that is one of the largest employers in Pamlico County and Eastern North Carolina, is located at MCAS Cherry Point, and

WHEREAS, MCAS Cherry Point and NADEP are vital to the economic well-being and community life of Pamlico County and the entire region, and

WHEREAS, the United States Navy is considering the deployment of several squadrons of F/A-18 Super Hornet aircraft, with MCAS Cherry Point being one of four alternative locations under study, and

WHEREAS, in conjunction with the deployment of F/A-18 Super Hornets, the Navy is studying seven possible alternative locations for a new Outlying Landing Field (OLF) that could support carrier landing exercises for the F/A-18 aircraft, two of which sites are located in nearby Craven County and Carteret County, and

WHEREAS, the President of the United States has gone on record as supporting the establishment of a Base Realignment and Closure (BRAC) Commission to conduct a new round of base closures and/or realignment in 2005, which review could threaten the continued existence of MCAS Cherry Point and NADEP, and

WHEREAS, the Pamlico County Board of Commissioners wishes to express its strong support for the assignment of additional assets to MCAS Cherry Point and the continued viability of NADEP and MCAS Cherry Point during the upcoming BRAC review, and to offer its cooperation in identifying a suitable OLF in support of those additional assets ,

NOW, THEREFORE, BE IT HEREBY RESOLVED that the Pamlico County Board of Commissioners strongly supports the assignment of additional assets to MCAS Cherry Point, specifically including F/A-18 aircraft, and pledges its continued cooperation to the Navy in making all the necessary arrangements in support of such assignment.

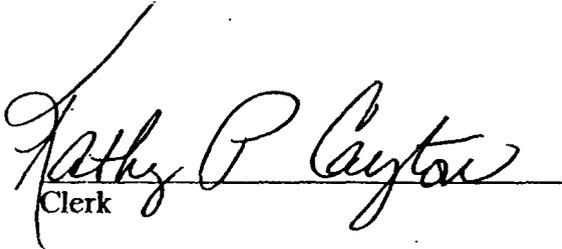
IT IS FURTHER RESOLVED that the Pamlico County Board of Commissioners strongly supports NADEP and expresses its appreciation to the Navy, NADEP personnel and NADEP management for the outstanding service this facility provides to our Nation and for NADEP's contribution to the well-being of Pamlico County.

IT IS FURTHER RESOLVED that the Pamlico County Board of Commissioners urges the Navy to give full consideration to the exceptional quality of life, schools, community activities, natural surroundings, and the unflinching community support for the military that characterizes Pamlico County and its citizens during the Navy's deliberations concerning the deployment/realignment of East Coast fighter squadrons.

FINALLY, IT IS RESOLVED that the Pamlico County Board of Commissioners will cooperate with the Navy to the fullest extent in identifying a suitable site for a new OLF in the region that would support additional assets assigned to MCAS Cherry Point, consistent with a thorough evaluation of the potential impacts and benefits of such an OLF to the citizens of Pamlico County.

ADOPTED this the 4th day of March, 2002.


Chairman


Clerk



North Carolina General Assembly
House of Representatives
State Legislative Building
Raleigh 27601-1096

REPRESENTATIVE ALICE GRAHAM UNDERHILL
3RD DISTRICT

OFFICE ADDRESS: 1218 LEGISLATIVE BUILDING

RALEIGH, NC 27601-1098

TELEPHONE: (919) 733-5776

(919) 784-9226 FAX

E-MAIL: ALICEU@NCLEG.NET

DISTRICT ADDRESS: 3810 COUNTRY CLUB ROAD

NEW BERN, NC 28562

(252) 833-2270

COMMITTEES:

APPROPRIATIONS

NATURAL AND ECONOMIC RESOURCES

SUBCOMMITTEE

AGRICULTURE

EDUCATION

PRESCHOOL, ELEMENTARY AND SECONDARY

EDUCATION SUBCOMMITTEE

ENVIRONMENT AND NATURAL RESOURCES

PUBLIC HEALTH

STATE PERSONNEL

August 21, 2002

Comments for F/A -18 E/F DEIS Public Hearing

We regret that because of our duties in the General Assembly, we are unable to be at the public hearing regarding the DEIS (Draft Environmental Impact Statement) and the Navy's plans to locate F/A-18 Super Hornets at Cherry Point.

As legislators representing Craven, Pamlico, Jones and Carteret Counties, we strongly support the Navy's plans to place several squadrons of F/A-18 Super Hornets, provided that the DEIS shows no adverse environmental impact.

The positive economic impact of the jobs these squadrons would bring is clear, and we welcome a continued and strong military presence in our region.

Representative William Wainwright

Representative Alice G. Underhill

Senator Scott Thomas





STATE OF NORTH CAROLINA
OFFICE OF THE GOVERNOR
20301 MAIL SERVICE CENTER • RALEIGH, NC 27699-0301

MICHAEL F. EASLEY
GOVERNOR

August 21, 2001

Commander
Atlantic Division
Naval Facilities Engineering Command
ATTN: Mr. Fred Pierson (Code BD32FP)
1510 Gilbert Street
Norfolk, VA 23511-2699

Dear Commander:

As the Navy moves ahead with final review and decisions on bringing F/A-18 E/F Super Hornets to North Carolina, and the associated need for an outlying landing field to support training for these Atlantic Fleet jets, please be assured that the State supports and encourages this deployment identified under Alternative 4A in the Draft Environmental Impact Statement now under review. Our state agencies are reviewing the document and will provide specific comments during this process.

We have a good working relationship with the military and a history of working together on issues. We are proud of our State's strong position as host to several of the most mission-critical installations in the United States, and we are committed to maintaining and enhancing our reputation as the most military-friendly State in the nation. It is in this context that we appreciate and support the Navy's interest in Alternative 4A for the Super Hornet's homebasing operations.

I have recently given the North Carolina Advisory Commission on Military Affairs the charge of pursuing this goal through a variety of means, and I welcome the Navy's interest in basing these fighters at Marine Corps Air Station Cherry Point, with a supporting OLF in Craven County.

Thank you for your continued consideration and interest in North Carolina.

With kindest regards, I remain

Very truly yours,

A handwritten signature in black ink, appearing to read "MFE", written over a printed name.

Michael F. Easley

MFE/jm

1-125 P 02/04 F-031

Aug-21-02 14:30 FROM-

ELIZABETH DOLE

August 20, 2002

The Honorable Gordon R. England
Secretary of the Navy
The Pentagon
Washington, D.C. 20350

RE: Support for the Navy's Preference to Station F/A-18 Squadrons at MCAS Cherry Point

Dear Mr. Secretary:

I was pleased to learn of the Department of the Navy's preference for stationing from two to four squadrons of the Atlantic Fleet's new F/A-18 Super Hornets at MCAS Cherry Point, N.C. The Navy's conclusion that split-siting these squadrons represents the best operational decision for the Department is consistent with my own. In my judgment, the Navy's analysis, detailed in a recently released Draft Environmental Impact Statement, represents a prudent, thoughtful, and balanced approach to the varied interests, statutory requirements, and operational limitations confronting the Department.

As the process moves forward, please know that the Navy will continue to have my strong support for the deployment of additional assets to MCAS Cherry Point. Furthermore, I also look forward to working with the citizens of Craven County, N.C. to enable the Navy to expeditiously construct an outlying field subject to a final decision by the Navy to deploy significant new aviation assets to Cherry Point MCAS.

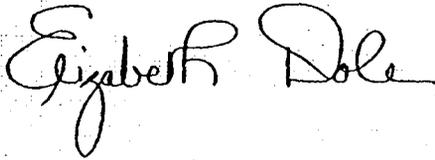
Cherry Point MCAS is widely recognized as one of our country's premier military facilities. The men and women assigned there and the communities surrounding Cherry Point MCAS were instrumental in its recent selection as the recipient of the prestigious Commander in Chief's award for Installation Excellence. To the objective observer, it is evident that the quality of life at Cherry Point compares favorably with any installation in the United States, save none.

As I travel around the state, I always am impressed with the wonderful support expressed for our men and women in uniform. Mr. Secretary, I know that you appreciate North Carolina's critical and unique role in support of our Nation's defense. Five major military installations support both our continuing operations in the war against terrorism as well as U.S. commitments to provide security and humanitarian resources to numerous areas around the globe. People everywhere across the state, and especially in eastern North Carolina, have consistently exhibited the dedication and support for our military that helps to ensure that our cherished freedoms are protected.

Over the years, the communities surrounding MCAS Cherry Point have been singularly strong and unwavering in their commitment to and support for the Navy and Marine Corps. As this process continues, I encourage you to give full consideration to the faithful and stalwart support of the citizens of eastern North Carolina in making your final decisions.

The citizens of my state are ready and willing to receive these Navy squadrons and personnel. Most assuredly, we will make them feel welcome in years to come. Please let me know if there is anything I can do at this juncture or in the future to assist the Navy in meeting its commitments in North Carolina or around the world.

With my warmest best wishes,

A handwritten signature in cursive script that reads "Elizabeth Dole". The signature is written in dark ink and is centered below the text "With my warmest best wishes,".



**North Carolina General Assembly
Senate Chamber**

**SENATOR SCOTT E. THOMAS
3RD DISTRICT**

**RALEIGH: 622 LEGISLATIVE OFFICE BUILDING
RALEIGH, NC 27601-2608
(919) 733-0275
(919) 838-0208 FAX
E-MAIL: SCOTT@NCLEG.NET**

**DISTRICT: PO Box 12830
NEW BERN, NC 28561
(252) 633-6068
(252) 637-2480 Fax**

August 20, 2002

COMMITTEES:

**JUDICIARY II (VICE CHAIR)
APPROPRIATIONS
JUSTICE & PUBLIC SAFETY SUBCOMMITTEE
AGRICULTURE/ENVIRONMENT/NATURAL RESOURCES
EDUCATION/HIGHER EDUCATION
INSURANCE & CONSUMER PROTECTION
REDISTRICTING
RURAL DEVELOPMENT
TRANSPORTATION**

**Commander Atlantic Division
Naval Facilities Engineering Command
Attention: Fred Pierson BD32FP
1510 Gilbert Street
Norfolk, VA 23511-2699**

RE: Deployment of the East Coast F/A-18 Super Hornets

Dear Sir:

I am writing in support of the deployment of at least four fleet squadrons of F/A-18 Super Hornets to the Marine Corps Air Station Cherry Point, North Carolina. As a State Senator and member of the N.C. Military Affairs Commission, I can say that the State of North Carolina strongly supports our military and, in particular, stationing of the Hornet airplanes at Cherry Point.

My Senate district is composed of Carteret, Craven and Pamlico Counties. I can assure you that the local communities are prepared to support the additional assets. Since the initial BRAC93 decision to deploy Navy fighters in North Carolina, these communities have demonstrated their commitment to our military and support for additional airplanes. That strong support for the military was expressed again recently in the form of numerous resolutions adopted by various eastern North Carolina organizations and local governments.

In conclusion, I commend your selection of the preferred alternatives to this deployment and hope that you will favorably consider basing at least four squadrons at Marine Corps Air Station Cherry Point. Please feel free to contact me if I can provide you with additional information concerning this request.

Sincerely,

Scott Thomas

ST. smg



Statement of Representative David Price

Members of the Commission: I am David Price, member of the House of Representatives from North Carolina's Fourth District, the proud home of the Army Research Office (ARO). I want to welcome you to North Carolina and thank you for your tireless efforts over these many weeks to devise a base closure and realignment plan that puts our military and our country at maximum strength.

I come to you today with an urgent and earnest request: look very, very carefully and critically at the Department of Defense's proposal to relocate the ARO to Bethesda, Maryland. I believe that you will conclude, as I have, that this is a bad idea. I want to assure you that I am speaking not merely as the Research Triangle area's representative in Congress, as proud as I am of the Triangle success story and the ARO's part in it. My main focus – and, I'm certain, yours as well – is rather the quality of the research ARO generates and its payoff for our defense capabilities.

The possibility of including ARO in consolidation plans has been considered and rejected in previous BRAC rounds and other reorganization efforts. Fortunately for the soldiers who rely on cutting-edge technologies to maintain battlefield superiority, the quality of research has always trumped any minor financial savings or the desire to tidy up an organizational chart.

Now we have a new proposal, put forth under the mantra of "co-location." What we hope to convince you of here today is that ARO already enjoys the co-location that matters most. Co-location with NC State University, Duke University, the University of North Carolina, and other research organizations gives ARO intellectual synergy, joint appointments, collaborative projects, an enhanced ability to recruit and retain the best and brightest program managers, and the opportunity for those managers to keep an active hand in research. Why would anyone want to uproot these highly productive personal and institutional connections? The supposed gains of bureaucratic ARO co-location with the Navy and Air Force research offices in Bethesda cannot hold a candle to the co-location ARO already enjoys.

ARO's 114 employees have ready access to, and daily interaction with, world-class researchers and institutions. I don't know where this could be replicated – certainly not in the proposed new location. ARO professionals work with entrepreneurs seeking innovative applications for emerging technologies. They work with top-flight universities – professors and students – on an astounding array of research endeavors. In fact, almost half of the research managers are involved in active research projects with universities in the area. Co-locating the military's premier research organization in a heavily bureaucratic environment would uproot all that, and many of the most creative research managers would choose no doubt to leave

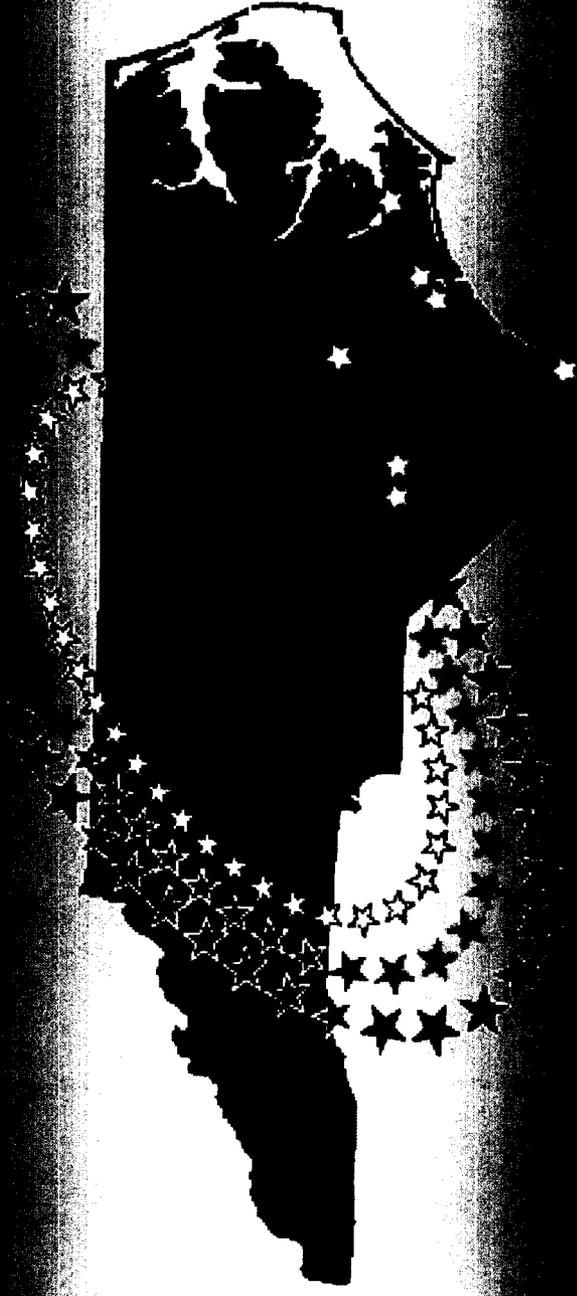
the ARO rather than move. It would run counter to the primary purpose of a research organization, damaging the very fiber of innovation and creativity.

We have staked our national defense on building a smaller, quicker, more lethal force than our foes. Our technology advantages provide our forces huge tactical advantages. Technology is transforming the battlefield; collection, dissemination, and interpretation of information allows our forces to operate with speed and efficiency; our weapons have previously inconceivable power and accuracy; and medical advances are saving thousands of lives that would have in the past been lost. Maintaining collaboration and synergy on cutting-edge technology is the life blood of a research organization, and research is the lifeblood of the modern military.

I would simply conclude by saying “don’t mess with a good thing.” The ARO is a premier research organization, performing its mission admirably. I urge the Commission to analyze carefully the role its present location plays in that performance. If you do that, I am confident you will keep ARO exactly where it is.

Army Research Office

Supporting Our Nation's Defense



Base Realignment and Closure Commission

Charlotte Regional Hearing—June 28, 2005



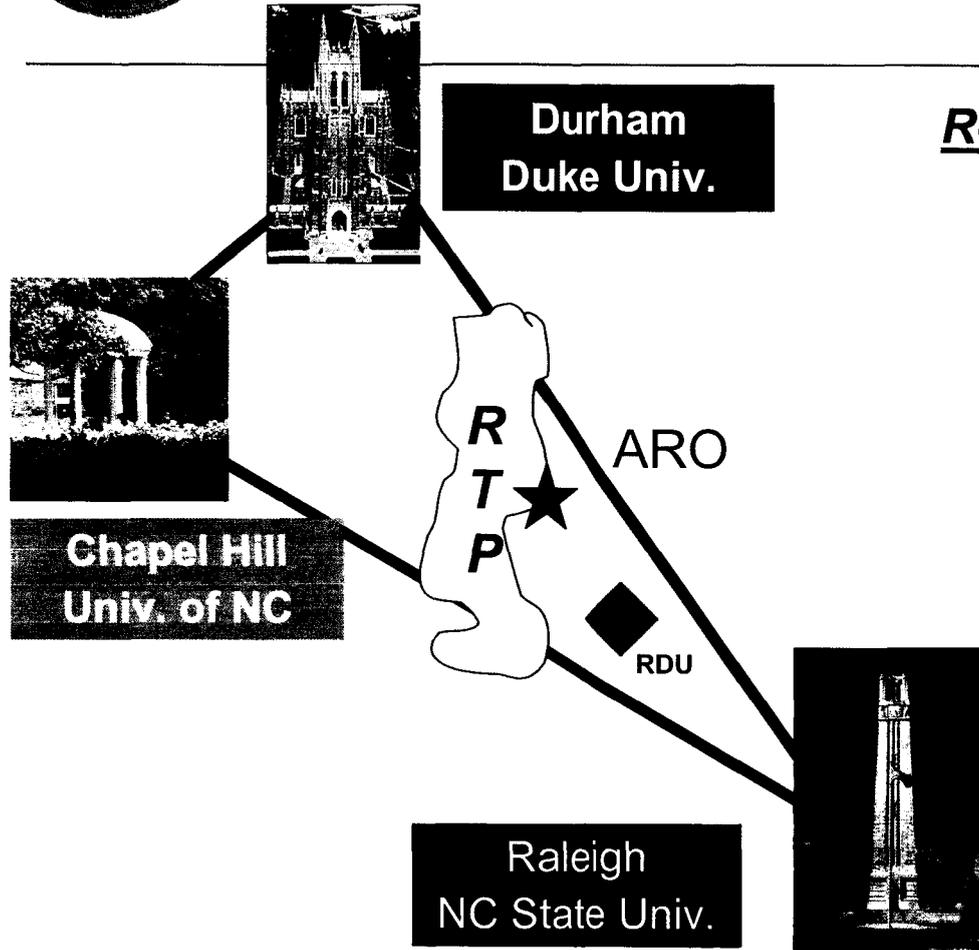
Roadmap



- **Research Triangle Area**
- **What is the Army Research Office**
- **Why is the RTP Location Critical to ARO
Success**
- **DoD Recommendations to BRAC**
- **Recommended Alternative**



Research Triangle Area



Research Triangle Park

- Largest research park in the world
- 140+ high-tech organizations
- Leading microelectronics, biotechnology, telecom, pharmaceutical companies
- 40,000+ scientific, engineering & technical employees

Academic Resources

Three top-ten nationally ranked research universities *within 15 minutes* of ARO

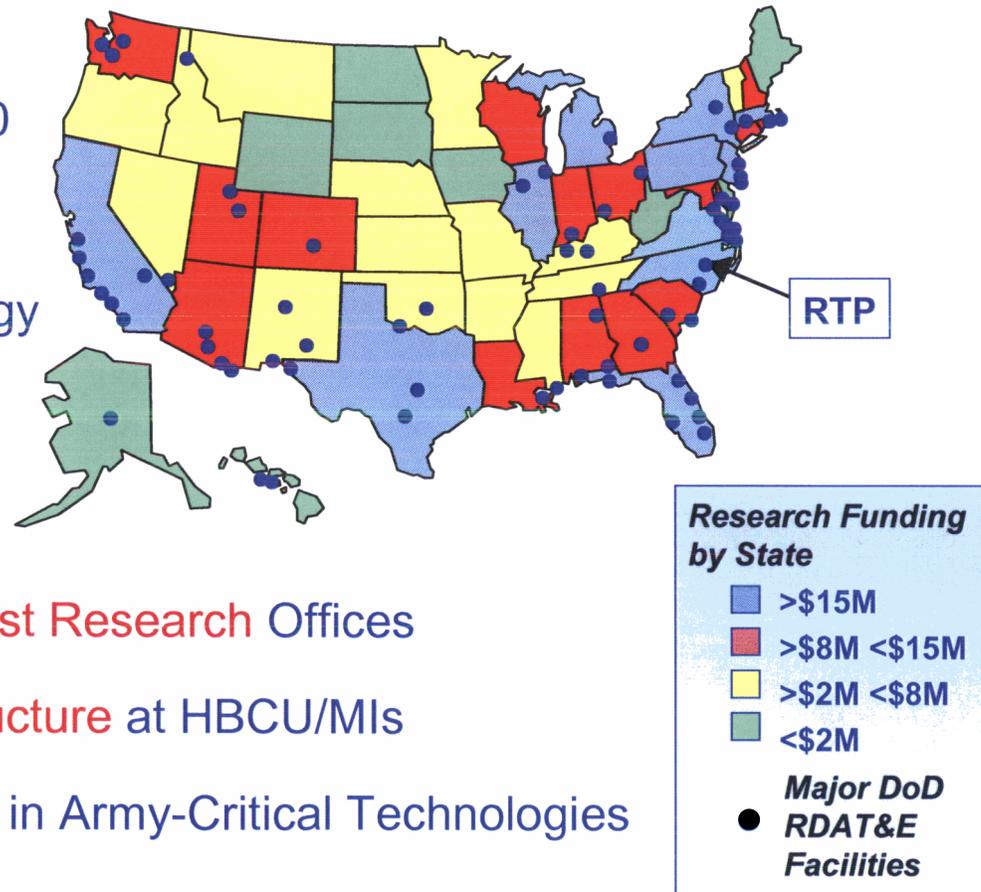


What is The Army Research Office?



ARO:

- Funds Army Research at over 200 Academic Institutions
 - Manages Small Business Programs to Transfer Technology to the Army User
- Assesses Scientific Opportunities to Achieve Army Vision
 - Manages European and Far East Research Offices
- Strengthens the research infrastructure at HBCU/MIs
 - Educates a Superior Workforce in Army-Critical Technologies



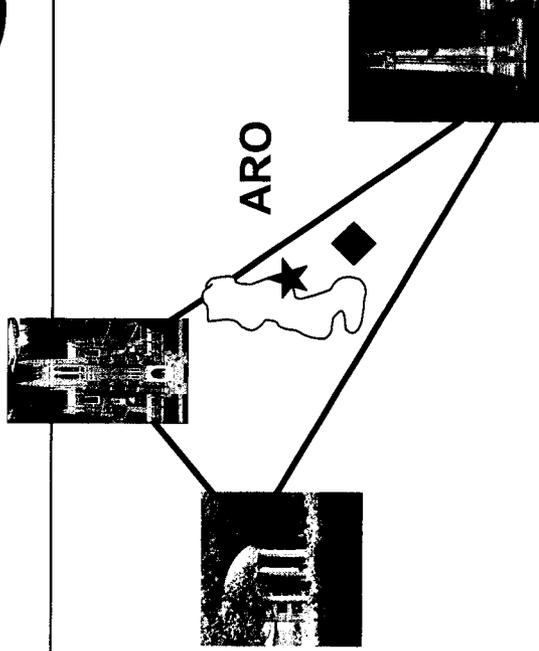


Research Triangle Location Key to ARO Success



Historic Rationale for RTP site

- Carefully chosen after national search
- Outside the beltway
- Expanding high-tech community
- Surrounded by major research universities
- Ease of travel/communications
- Improved personnel recruitment/retention
 - Quality of life
 - Cost of living
 - Research Opportunities



Today – A National Technology Hub

- Pioneered science underlying all major Army systems
- Program managers are hands-on researchers
 - widely acknowledged for outstanding scientific competence
- Proven synergy with ARO intellectual resources



Research Triangle Location Key to ARO Success



**RTP has the Strongest
Innovation Capacity of any
Metro Region in the Country**

Degrees Granted In Science and Engineering <i>A weighted measure of the degrees granted in scientific and technical fields as a share of the workforce.</i>	1
Patents <i>The number of utility patents issued to companies or individuals per 1,000 workers.</i>	7
Academic R&D <i>A combined measure of industry investment in R&D at academic institutions and total academic R&D.</i>	1

Source: 2001 Progressive Policy Institute Metropolitan Indicators
<http://neweconomyindex.org>

ARO Maintains a Strong Link to this
Capacity through
PROFESSIONAL STAFF RESEARCH

- Duke University
 - *Polymers, Math analysis, Spectroscopy, Biotech*
 - North Carolina State University
 - *Laser materials, Microelectronics, Tactical communications*
 - University of North Carolina -Chapel Hill
 - *Ultra-intense laser fields, Nano-composites, Superlattices*
- +
- PROFESSIONAL STAFF RECRUITMENT
- +
- PROFESSIONAL STAFF INTERACTIONS



Research Triangle Location Key to ARO Success



Examples: PROFESSIONAL STAFF RESEARCH

Triangle University	ARO Staff Scientist	Research Title
Duke University	Solid Mechanics	Synthesis, Mechanics, and Modeling of Stimulus Responsive Polymers
Duke University	Senior Research Scientist	Mathematical Analysis of Non-Stationary Fluctuations
Duke University	Mechanical Behavior of Materials	Microstructure-Property Relationships in Polycarbonate Derived From Positron Annihilation Lifetime Spectroscopy
Duke University	Senior Research Scientist	Monte Carlo Studies of Continuous Hamiltonian Systems Coupled to Dissipative Mechanisms
Duke University	Molecular Genetics and Genomics	Mitochondrial Genome Stability
Duke University	Cognitive Sciences	Nonlinear Dynamical Characterization of Neural Population Response Variability
Duke University	Molecular Genetics and Genomics	Mitochondrial DNA Stability and Mutagenesis
Duke University	Senior Research Scientist	Ultrafast Optical Characterization of Wide Bandgap Semiconductor Heterostructures
North Carolina State University	Modeling of Complex Systems	Theory and Algorithms for LI Splines
North Carolina State University	Probability and Statistics	Topics in Stochastic Control Theory and Its Applications
North Carolina State University	Terrestrial Sciences	GIS Analysis and Simulations of Natural and Anthropogenic Terrain Change Impacts on Water and Sediment Transport
North Carolina State University	Quantum Electro-Magnetic Devices	A Novel Approach for Short-Wavelength Nitride-Based Lasers and Detectors
North Carolina State University	Senior Research Scientist	Three Dimensional High Strain Rate Intergranular and Transgranular Failure Modes in Metallic and Ceramic Systems
North Carolina State University	Physical Behavior of Materials	III-Nitride and II-Oxide Based Heterostructures and Devices
North Carolina State University	Polymer Chemistry	Selective Catalytic Hydrogenation of Aromatic Polymers Facilitated By Supercritical Carbon Dioxide
North Carolina State University	Degradation, Reaction and Protection of Materials	Silicon-On-Insulator Technology Incorporating Highly Textured Diamond Films
North Carolina State University	Communications and Networks	Ultra-Wideband Impulse Radio for Tactical Military Communications
North Carolina State University	Biodegradation	Structural Analysis and Bioengineering of Thermostable Phococcus Furiosus Prolidase for Nerve Agent Detoxification
North Carolina State University	Information Assurance	Positioning and Reliable Data Transmission of Sensor Networks
University of North Carolina -Chapel Hill	Organic Chemistry	Cation-Olefin Cyclization Reactions in Constrained Environments
University of North Carolina -Chapel Hill	Optics, Photonics and Image Science	Relativistic Particle Motion in Ultra-Intense Laser Fields
University of North Carolina -Chapel Hill	Synthesis and Processing of Materials	Stochastic Modeling and Simulations of Polymer Nano-composites
University of North Carolina -Chapel Hill	Electronics	Phonons in Nanostructures: Wideband Gap Semiconductor Superlattices and Biological Microtubules



DoD Recommendation to BRAC

Co-Location of Extramural Research Managers to Bethesda, MD



This "Co-Located Center of Excellence" will foster additional coordination among the extramural research activities of OSD and the Military Departments. Further it will enhance the Force Protection posture of the organizations by relocating them from leased space onto a traditional military installation...payback expected in 2 years.

Rationale Presented:

Additional coordination; "Synergy"

Comment: *Current "synergy" between researchers and nearby universities and commercial organizations exceeds the "synergy" gained by relocation with other service organizations.*

"Enhance the Force Protection Posture"

Comment: *Available leased space meets security "stand-off" requirements. Federal land available within 2 miles for new facility at lower cost.*

Payback

Comment: *Cost savings not dependent on moving ARO.*



North Carolina Recommendations to BRAC



- ***Leave ARO in Research Triangle for Technical Excellence***
- ***Relocate and expand ARO(W) for Interagency Synergy***
 - *ARO in Research Triangle sustains proven excellence in technical mission*
 - ✦ Maintains location in high-tech, entrepreneurial R&D concentration
 - ✦ Continued ability to recruit, retain, and sharpen the “best and brightest” program managers
 - *Co-located, expanded ARO Washington staff accomplishes BRAC recommended interagency synergy*



North Carolina Recommendations to BRAC



- ***Leave ARO in Research Triangle for Technical Excellence***
- ***Relocate and expand ARO(W) for interagency synergy***
 - ***Higher level of security***
 - ✦ Available leased facilities meet security "stand-off" requirement, OR,
 - ✦ Federal campus with traditional military installation-type security available within 2 miles for new facility.
 - ✦ Outside the DC beltway reduces concentration in DC area and WMD threat.
 - ***Cost advantages (recommend COBRA cost analysis)***
 - ✦ Prior BRAC determined not cost-effective to move ARO.
 - ✦ ARO(W) established after prior BRAC to provide required synergy w/ other agencies.
 - ✦ Decreased construction and moving costs if new building is co-located within existing federal infrastructure in Research Triangle area.
 - ✦ Lower personnel costs based on locality pay differences.

**Remarks for Troy Pate
BRAC Public Hearing
Charlotte, NC
June 28, 2005**

Thank you, Commissioners.

I thank you for the opportunity to speak to you today. As chairman of the Seymour Support Council, I am pleased to represent the city of Goldsboro and Wayne County, which are home to Seymour Johnson Air Force Base, the 4th Fighter Wing and the 916th Air Refueling Wing.

The Right Decision

Goldsboro and Wayne County support the Department of Defense's recommendation to add 362 personnel including 17 civilian jobs to Seymour Johnson Air Force Base.

This decision strengthens national security and adds capacity to two vital Air Force teams that efficiently protect and serve other military units here and abroad.

Someone once said respect and responsibility are not granted, but earned. We believe that Seymour Johnson has earned the respect and responsibility necessary for additional missions.

In fact, a recent Air Force Times article noted that Seymour Johnson rated highest on three out the eight mission categories that the Air Force established to rate the bases.

Seymour Johnson Air Force Base scored highest as a fighter, bomber and unmanned aerial vehicle base. It also finished second in airlift, and fourth in special operations and combat search and rescue among other bases.

A Recognized Leader

Seymour Johnson teams have won recognition within the military community for the way they take up the base's critical mission of combat readiness anytime, anywhere. The base is:

The Air Force Winner of the 2001 Commander in Chief's Award;

The 2004 Top Wing Commander Award; and

The Outstanding Unit Citation Winner, which is unprecedented for two units at the same installation to win in the same year.

National Security

On the Ground and In the Air

Seymour Johnson is an important part of the strong military infrastructure in Eastern North Carolina and has been since it was created in the 1940s, when the 4th Fighter wing was created when American soldiers volunteered to fight in the British Royal Air Force. In 1942, Seymour Johnson Air Force Base was born as Seymour Johnson Field.

As the only Air Force training facility for the F-15E Strike Eagle fighter jet, Seymour Johnson is critical to our nation's defense structure. The pilots and the teams that put the pilots in the air have won recognition for their skills and commitment.

Seymour Johnson's location as the home to 916th Air Refueling Wing puts this vital resource at an ideally located facility which means pilots over the Atlantic, inland up and down the East Coast, and beyond have extended range and extended impact.

A Community Partnership

As a community, we are gratified that Department of Defense knows what we have known for years. That Seymour Johnson Air Force Base, Goldsboro, Wayne County and the State of North Carolina are a tremendous team.

A team fully committed to maintaining our nation's security. A team that puts that commitment into action every day.

Our community has a long history of supporting the mission of Seymour Johnson to ensure its continued success as a major Air Combat Command base. We have a strong and active Military Affairs Committee that is known throughout the Air Force. Our community works diligently to listen and adapt to the base's needs in order to support the base's mission. We are proud of the way Seymour Johnson is woven into the fabric of our community.

We strengthen that fabric every day:

- through regular meetings between local and base officials.
- involvement of a base representative as a voting member of the County Planning Board.
- involvement of a base representative as a non-voting member of the Wayne County School Board.
- and the creation the Seymour Support Council, an organization of business and community leaders dedicated to strengthening the tie between the base, the Air Force and the Department of Defense.

For us, the gates to Seymour Johnson are just a physical barrier. We consider the base and its personnel an integral part of our daily life.

The base personnel consider this their community too.

- Seymour Johnson personnel work on joint events with the Chamber of Commerce.
- Seymour Johnson officials support the economic development efforts for the North Carolina Global TransPark in Kinston.

- 400 base representatives volunteer 80,000 hours annually in our area.

An Investment In The Future

Over the years, our community and state have undertaken numerous efforts to support the mission of Seymour Johnson and the Dare County Bomb Range.

As a training facility for the F-15E Strike Eagle fighter jet pilots, Seymour Johnson must have access to adequate low-level routes for training and accessing the Dare County Bomb Range, open runways and the ability to take off at any time of day.

That's why we have invested millions of dollars to keep encroachment to a minimum, while enhancing and preserving the natural and cultural resources around the base.

Conservation Partnership In Action

In one area adjacent to the Seymour Johnson runway, the community is working to preserve two natural creeks through a \$1.7 million grant from the North Carolina Clean Water Trust Fund with local matching funds of \$600,000. In return, the base is restoring the headwaters area to its original state.

The city and county has also applied for an additional \$6.4 million to purchase nearly 3,000 acres to protect land from encroachment.

Zoning for Maximum Air Access

Zoning is also a top priority for our community. Since the 1960s, we have implemented stringent zoning regulations to ensure that the areas around the base are free of development.

In 1987, the City of Goldsboro extended its zoning jurisdiction around Seymour Johnson to gain control over all development within one mile of the base boundary.

In the mid-1990s the county also revised zoning to include the entire Air Installations Compatible Use Zones area, giving the county more control over land use.

In 2003, Wayne County established a moratorium on new subdivisions and mobile home parks in high-noise areas.

The county zoning map includes noise overlays on subdivision plats in all areas within a half mile of the 65-decibel range. The county has adopted rules that would affect about 26 square miles of land around the base. New homes are no longer allowed in areas with noise levels averaging more than 75 decibels.

And, the city of Goldsboro has adopted a new Unified Development Ordinance, including a noise overlay zone that does not allow new mobile homes, schools or other similar land uses.

A Great Community; A Great State

We thank the state of North Carolina for working so diligently to protect the Dare County Bomb Range, the largest manned range on the Eastern Seaboard and the premier air-to-ground target training range on the East Coast.

Pilots value airspace and rightly so. Our community has worked to ensure that Seymour Johnson pilots enjoy free access to airspace and low-level flight paths. Our state has the largest available airspace on the East Coast. Combined with our local government's efforts to limit encroachment, pilots have flexibility for optimal takeoff times.

But it goes beyond just airspace, encroachment and zoning.

History and Legacy for the Future

The partnership with Seymour Johnson preserves our heritage.

The city and county own acres near the runway that include a Civil War battlefield.

We are working with the U.S. Park Service to ensure the preservation of the memorial.

We are Home

Wayne County and the city of Goldsboro serve as more than a home to a military base.

We're home to the members of the service and their families. And we work to make sure that our community is

a good home while they are active duty or in retirement. When tours of duty are complete, hundreds choose to stay here and become active members of our community.

In fact, four of our seven county commissioners and the city mayor are Seymour Johnson alumni.

For our active duty, we have a Web site devoted solely to helping military spouses find employment.

The cost of living in our area is very affordable and we boast a low crime rate.

Education

While our cost of living and crime rate are low, an excellent education remains exceedingly high. There are more than a dozen prestigious higher education institutions including the University of North Carolina at Chapel Hill, NC State University and Duke University within an hour's drive. Wayne Community College offers many classes right on base, and military personnel and their family members are offered in-state tuition rates at public universities throughout the state.

Some of our local schools have as much as half of their student population coming from Seymour Johnson families.

To ensure open dialogue between our community and the base:

- School principals meet with parents monthly on the base.

- The 4th Fighter Wing's Mission Support Group commander serves as a non-voting member of the Wayne County School Board.
- As a member of the Military Children's Education Coalition, Wayne County Public Schools worked closely with base personnel to create a local action plan to benefit students from military families.

Transportation

Recently, we have made it possible for active duty personnel to have access to anywhere in our county with the first urban and rural transportation system in the state. This new bus system serves more than 100,000 riders within the county.

Easy Travel

Transportation outside of the county is also improving to allow active duty personnel better access to what our state has to offer. All the major roads into Goldsboro are currently being upgraded to bring easy access to I-95 north and south and I-40 east and west.

Which makes it easy to reach our state's biggest attractions. The beach is only two hours away and the North Carolina mountains are four hours away.

The state also boasts 29 state parks, eight lakes, four state recreation areas and multiple ski resorts, all within easy access of Goldsboro and Wayne County.

And air travel has never been easier. RDU International Airport is approximately an hour away, while Kinston Regional Jetport is 30 minutes away.

Top Quality Medical Care

Our region is home to innovative and comprehensive health care. Wayne Memorial Hospital is known for innovations in medical technology, with leading specialists in oncology, neurosurgery and intensive care.

Each of the following renowned medical institutions is within a 90-minute drive: Duke University Medical Center in Durham, UNC Hospitals in Chapel Hill and Brody School of Medicine at East Carolina University in Greenville.

In 2003, Wayne County merged 11 systems serving various areas into one comprehensive EMS system, through a grant from the Department of Homeland Security.

The result is an average response time of just over six minutes to anywhere in the county.

Closing

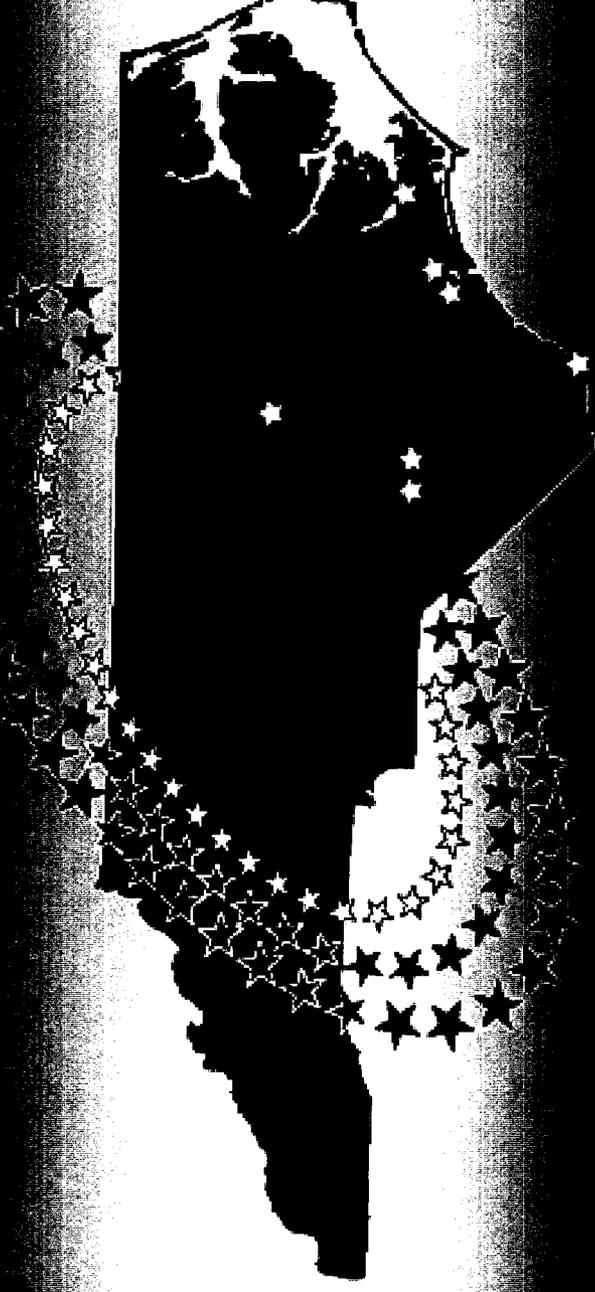
As the BRAC process continues through the rest of this year, we will continue to celebrate this successful partnership between our community, state and Seymour Johnson.

It is a partnership that's vital for the nation, it is vital for the state and it is vital for our community.

I thank you for the opportunity to speak with you today. As a layman and taxpayer, I want to personally thank you for the time and sacrifice that you are giving to serve our nation. You're away from home and family, and for that dedication, we are grateful and indebted to you.

Seymour Johnson Air Force Base

Supporting Our Nation's Defense



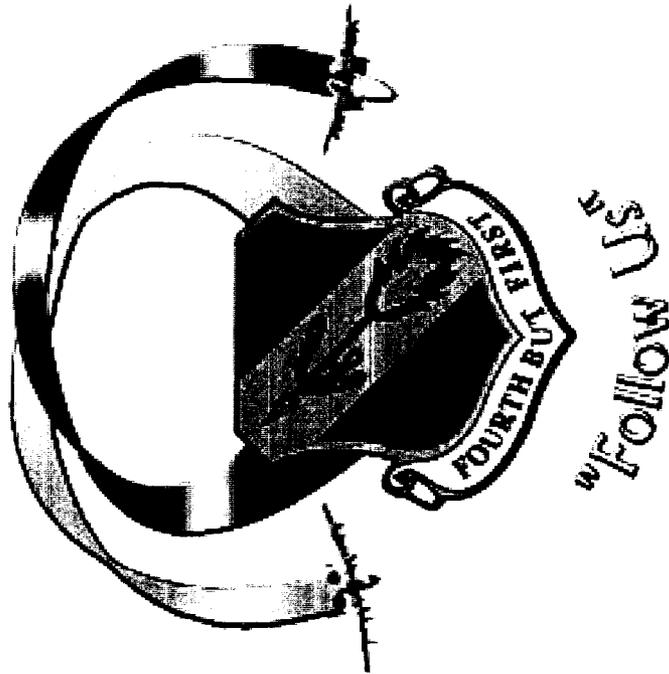
Base Realignment and Closure Commission

Charlotte Regional Hearing—June 28, 2005



Seymour Johnson AFB







- **Rated highest on three out of eight mission categories**
 - **Fighter**
 - **Bomber**
 - **Unmanned aerial vehicles**
- **Ranked second for airlift**
- **Ranked fourth for Special Operations and Combat Search and Rescue**



Bases were scored for:

- Air traffic control restrictions
- Weather
- Ramp, hangar and runway sizes
- Access to training ranges
- Housing costs
- Acreage available for expansion
- Encroachment

Maximum score was 100 points.
The top-scoring base in each category is shown in **bold**.

The top 10 bases for each mission

BASE RANKING SCORE

Mission	Base	Score
FIIGHTER	Seymour Johnson Air Force Base, N.C.	83.24
	Langley Air Force Base, Va.	82.84
	Eglin Air Force Base, Fla.	81.40
	Hurlburt Field, Fla.	77.43
	MacDill Air Force Base, Fla.	75.60
	Tyndall Air Force Base, Fla.	73.63
	Shaw Air Force Base, S.C.	72.20
	Edwards Air Force Base, Calif.	71.92
	Moody Air Force Base, Ga.	70.80
	Holloman Air Force Base, N.M.	69.82

BOMBER

Seymour Johnson Air Force Base, N.C.	78.41
Eglin Air Force Base, Fla.	70.16
Hellis Air Force Base, Nev.	68.33
Edwards Air Force Base, Calif.	68.23
Robins Air Force Base, Ga.	66.62
Pope Air Force Base, N.C.	66.54
Shaw Air Force Base, S.C.	62.97
Moody Air Force Base, Ga.	62.36
Langley Air Force Base, Va.	62.02
MacDill Air Force Base, Fla.	61.87

AIRLIFT

Eglin Air Force Base, Fla.	79.43
Seymour Johnson Air Force Base, N.C.	78.03
Charleston Air Force Base, S.C.	74.09
Barksdale Air Force Base, La.	72.43
Altus Air Force Base, Okla.	71.30
Pope Air Force Base, N.C.	69.99
Hurlburt Field, Fla.	69.61
Tinker Air Force Base, Okla.	68.62
Shaw Air Force Base, S.C.	67.70
Eielson Air Force Base, Alaska	67.34

TANKER

Hill Air Force Base, Utah	88.93
Mountain Home Air Force Base, Idaho	86.64
Barksdale Air Force Base, La.	84.14
Tinker Air Force Base, Okla.	84.08
Altus Air Force Base, Okla.	83.40
Ellsworth Air Force Base, S.D.	83.73
Whiteman Air Force Base, Mo.	81.45
Edwards Air Force Base, Calif.	81.12
Little Rock Air Force Base, Ark.	79.98
Beale Air Force Base, Calif.	79.37

SPECIAL OPERATIONS AND COMBAT SEARCH AND RESCUE

Pope Air Force Base, N.C.	78.74
Hurlburt Field, Fla.	77.84
Eglin Air Force Base, Fla.	77.03
Seymour Johnson Air Force Base, N.C.	71.86
Langley Air Force Base, Va.	69.03
Robins Air Force Base, Ga.	61.64
Edwards Air Force Base, Calif.	62.39
MacDill Air Force Base, Fla.	61.04
Holloman Air Force Base, N.M.	60.87
Tyndall Air Force Base, Fla.	60.85

COMBAT, CONTROL, INTELLIGENCE, SURVEILLANCE, RECONNAISSANCE

Hill Air Force Base, Utah	93.97
Mountain Home Air Force Base, Idaho	91.75
Tinker Air Force Base, Okla.	89.52
Altus Air Force Base, Okla.	88.64
Ellsworth Air Force Base, S.D.	87.72
Whiteman Air Force Base, Mo.	87.70
Barksdale Air Force Base, La.	87.27
Beale Air Force Base, Calif.	87.21
Edwards Air Force Base, Calif.	86.93
Holloman Air Force Base, N.M.	86.40

UNMANNED AERIAL VEHICLES

Seymour Johnson Air Force Base, N.C.	93.59
Moody Air Force Base, Ga.	89.88
MacDill Air Force Base, Fla.	87.68
Eglin Air Force Base, Fla.	86.68
Charleston Air Force Base, S.C.	86.52
Robins Air Force Base, Ga.	86.43
Langley Air Force Base, Va.	84.59
Shaw Air Force Base, S.C.	84.59
Tyndall Air Force Base, Fla.	84.49
Pope Air Force Base, N.C.	84.07

SPACE OPERATIONS

Schriever Air Force Base, Colo.	96.54
Vandenberg Air Force Base, Calif.	90.49
Beale Air Force Base, Calif.	86.96
Buckley Air Force Base, Colo.	84.06
Moody Air Force Base, Ga.	84.37
Tyndall Air Force Base, Fla.	84.36
Eglin Air Force Base, Fla.	84.35
Arnold Air Force Station, Tenn.	84.33
Laughlin Air Force Base, Texas	84.19
Ellsworth Air Force Base, S.D.	84.12

Source: Air Force

JOHN BRATTSCHNEIDER, TIMES STAFF



Seymour Johnson AFB



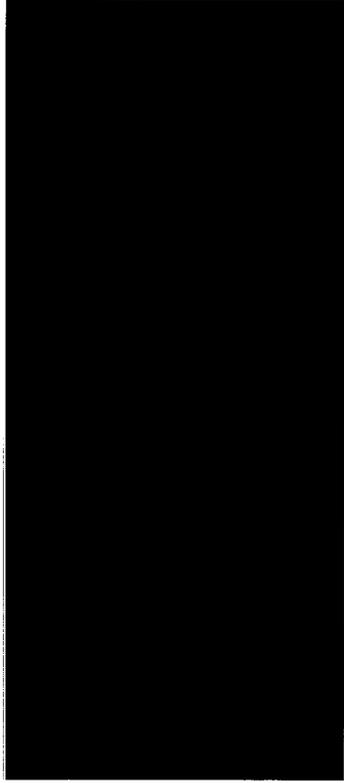


F-15E Strike Eagle





KC-135R

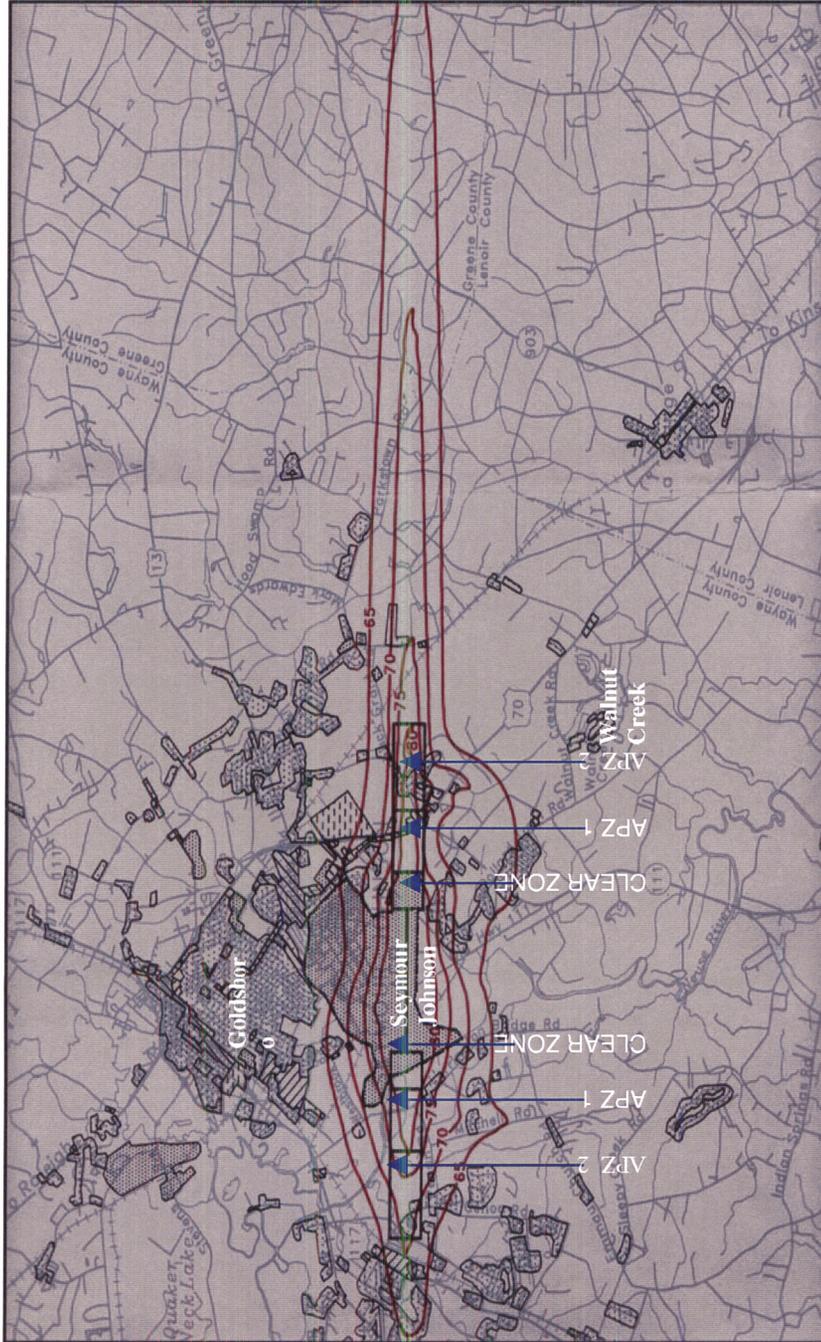




Volunteerism

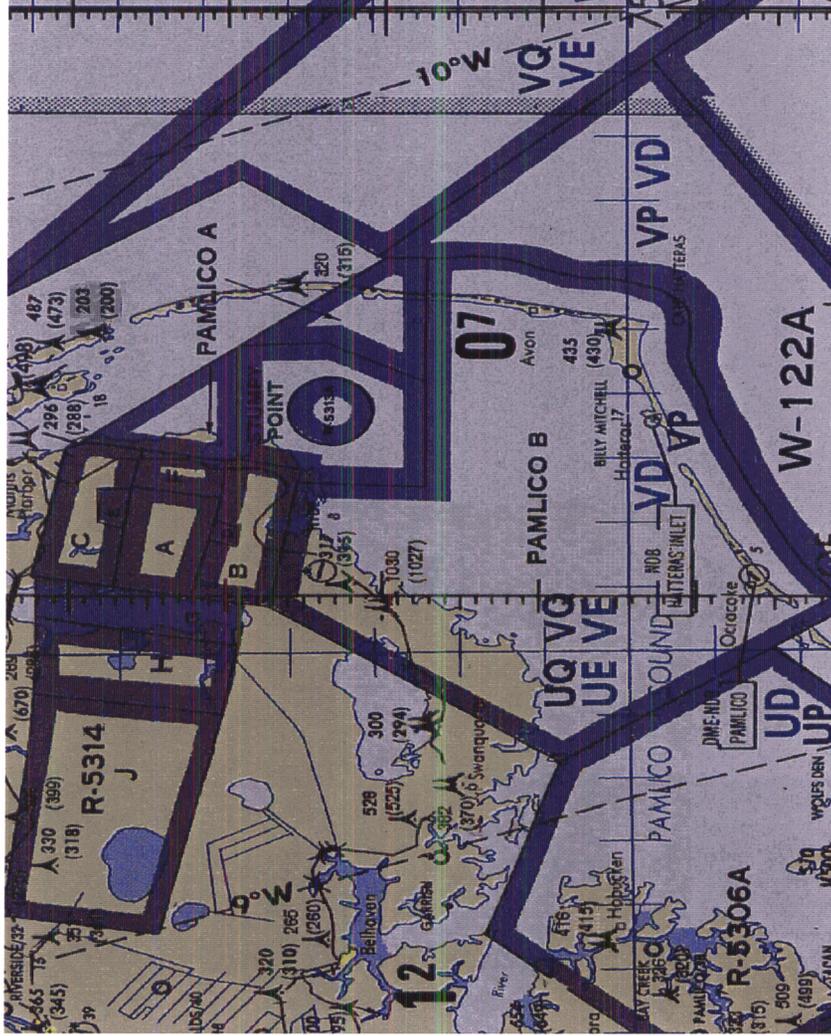


Air Installation Compatible Use Zone



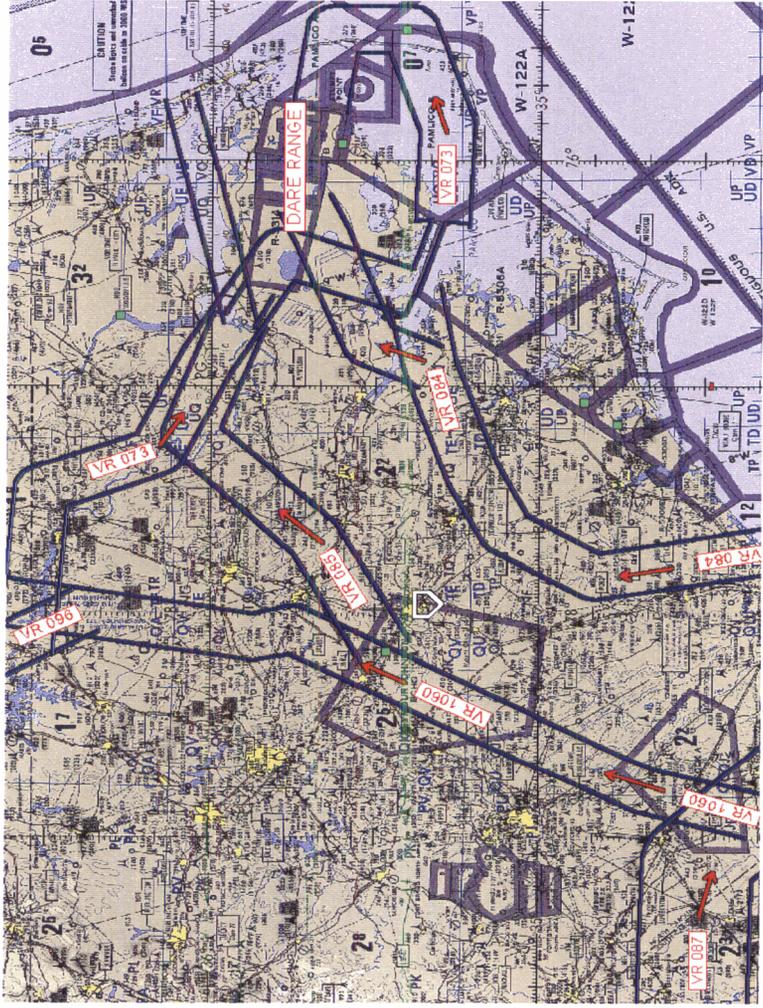


Dare County Bomb Range





Low Level Flight Paths





Low Level Flight Paths

