

Base Realignment and Closure Commission Briefing

**New Castle County
Air National Guard Base**

**The Mid-Atlantic's First Line of
Defense**

July 8, 2005

Delaware Air National Guard

Base Realignment and Closure Commission Briefing



Governor Ruth Ann Minner

July 8, 2005

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Highlights

- Legal Issues
- DOD Methods and Models
- Enclaves
- Homeland Security
- Personnel / Mission Capability

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Legal Issues

- **Dual Role**
- **Constitutional / Congressional Authority**
- **Consultation**
- **Do Not Consent**

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Economic Impacts

- Underestimated
- Inconsistent MSA
- Traditional Part-Time Members Discounted
- 435 Additional Positions Lost
- Total is 685

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Revenue Impacts

- **\$27.8 million Operating Expenses**
- **\$13.5 million Contracts**
- **\$15.2 million Salaries**
- **Small Business Revenue**

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Conclusion

- Recommendation to realign units at New Castle County Air Guard Base is not legal and will have a much greater impact than assessed by the Department of Defense

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Congressman Michael N. Castle

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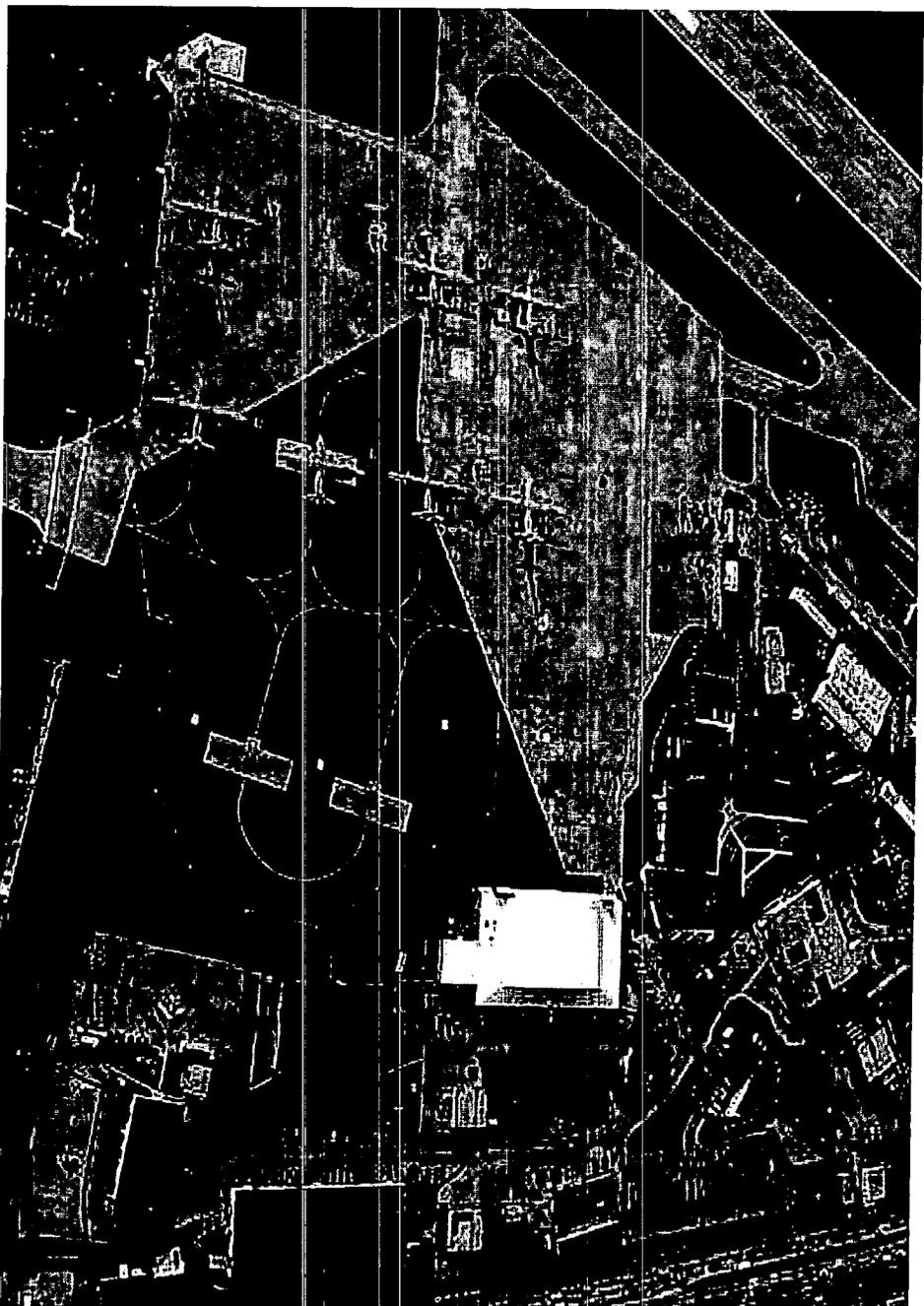
Mission Capability Assessment

- **Apron**
- **Runway**
- **DZ / LZ**
- **Surge**
- **Enclaves**

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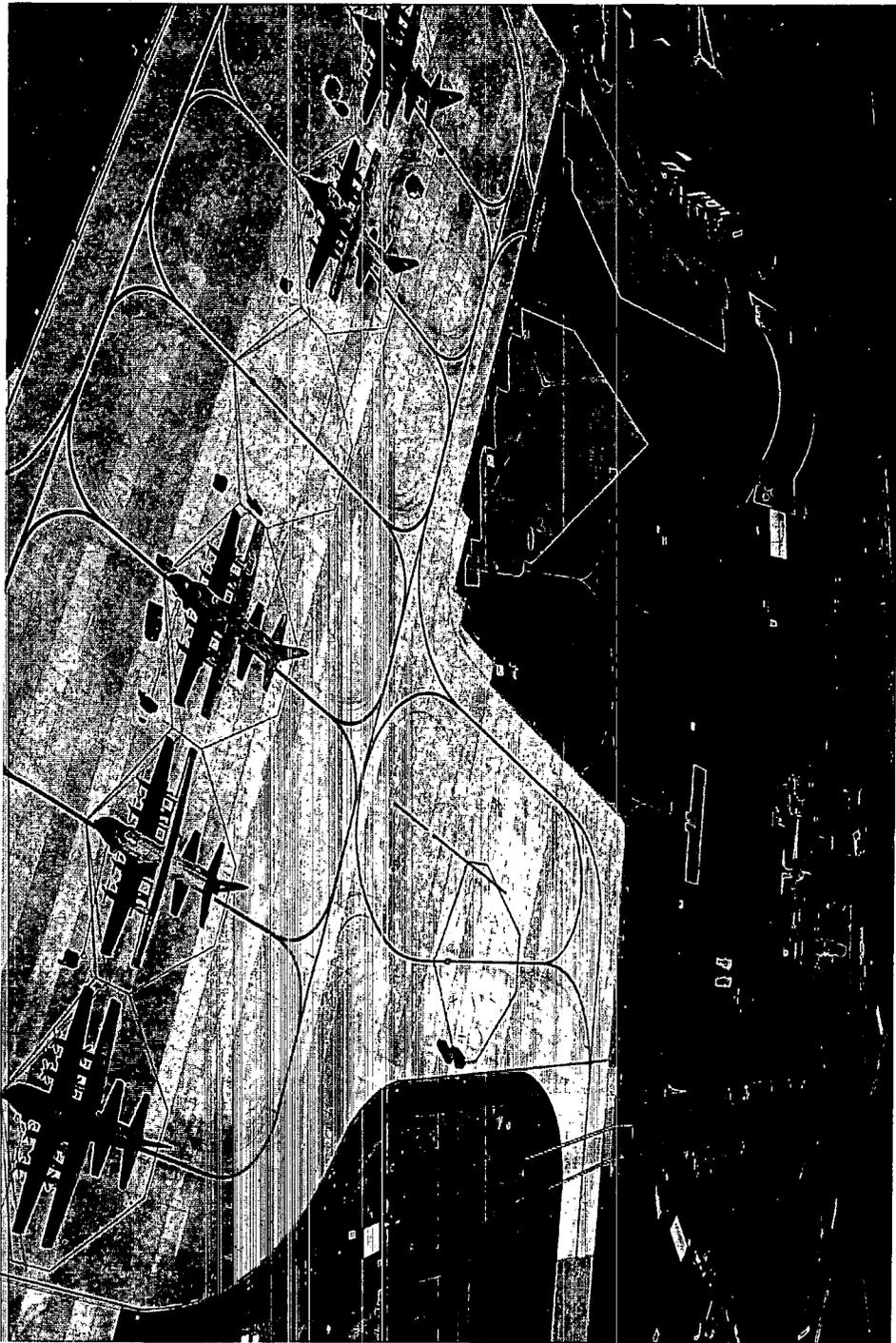
Pavement Photos Before



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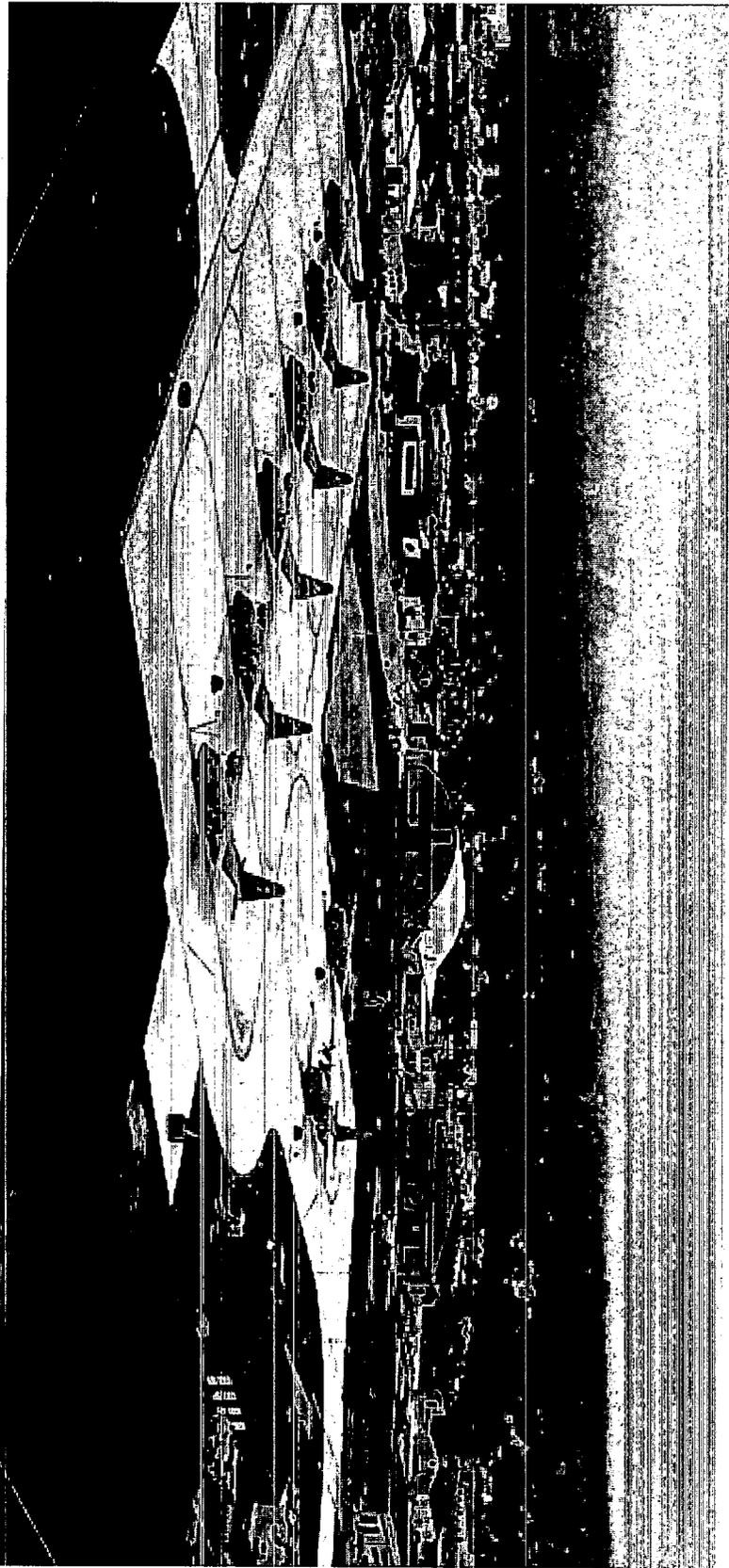
Pavement Photos After



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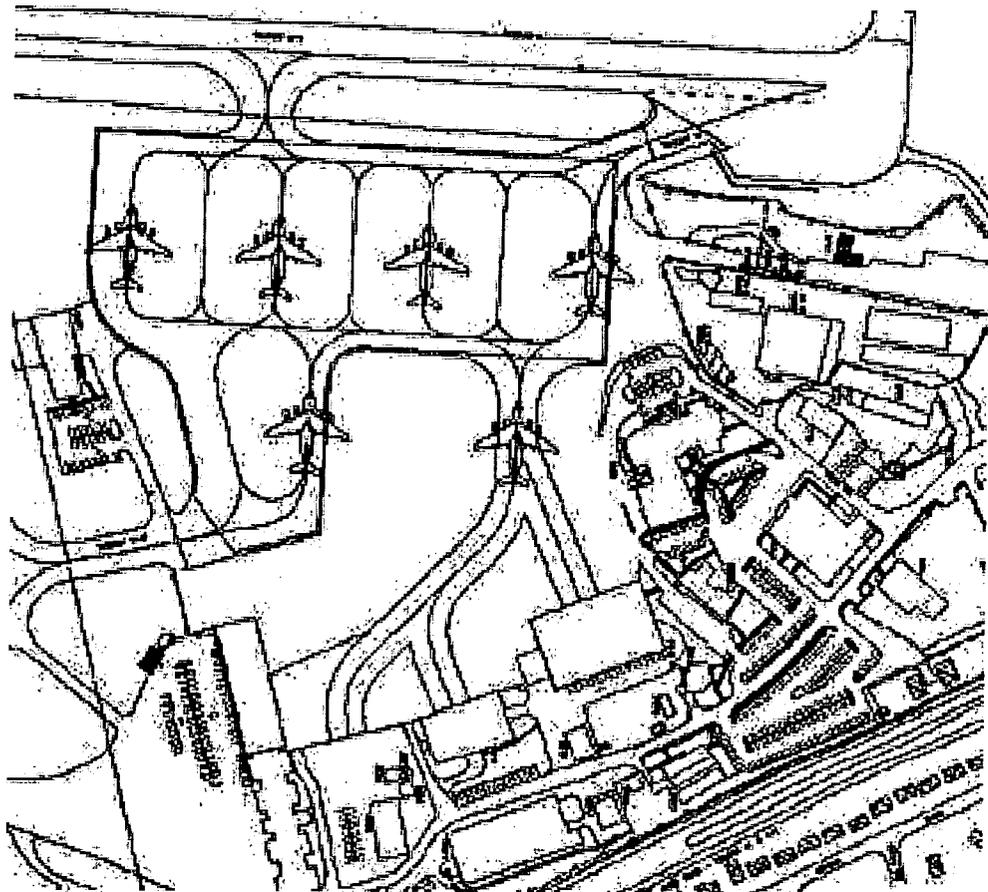
Pavement Photos After



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C-17



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C-5 / C-17 Missions Supported

Date	Type of Aircraft	Mission
March 2002	C-17	Senior Scout
March 2003	C-5	Operation Iraqi Freedom
April 2004	C-5	IGX
May 2004	C-17	IGX
May 2005	C-5	Maintenance Problem
May 2005	C-5	classified mission
July 2005	C-17	Shula Dragon*
August 2005	C-17	Shula Dragon*

*Scheduled

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Summary of Inaccurate Data

Formulas With Inaccurate Data	Max MCI Could Earn	AF Assessed Data	AF MCI Points	Correct Assessed Data	Correct MCI Points	MCI Point Difference
Current/Future Missions						
1271: Prevailing Installation Weather Conditions	3.22	86	2.77	92	2.96	+ .19
1246: Proximity to Low Level Routes	13.98	23.9	3.35	53.53	7.48	+ 4.13
1248: Proximity to DZ/LZ	14.72	22.27	3.28	49.69	7.31	+ 4.03
Condition of Infrastructure						
1235: Installation Pavement Quality	11.95	37.5	4.48	75	8.96	+ 4.48
1249: Airspace Attributes of DZ/LZ	8.3	19.47	1.62	70	5.81	+ 4.19
8: Ramp Area & Serviceability	5.98	0	0	25	1.5	+1.5
19: Hangar Capability	3.32	26.36	.88	75.92	2.52	+1.64
Contingency/Mobility/Future Force						
1241: Ability to Support Large-Scale Mobility Deployment	2.2	0	0	100	2.2	+ 2.2
TOTAL MCI Difference						+22.36

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Airlift Assessment

Air Force Assessed Airlift MCI	36.96
Increase to Airlift MCI	22.36
Resultant Airlift MCI	59.32

- Airlift ranking moves from 120th to 26th out of 154 bases evaluated

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Enclaves

- **Reduced Manpower**
- **Impact Homeland Security**
- **Questionable Budgeting**
- **Affect New Castle County Airport**
- **Impact on Recruiting / Retention**

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Conclusion

- The MCI calculations were inaccurate and failed to properly evaluate New Castle County Air Guard Base. The creation of enclaves will harm homeland security, Air Guard readiness and retention. All of these facts indicate that this recommendation was a significant deviation from the final selection criteria.

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Senator Thomas R. Carper

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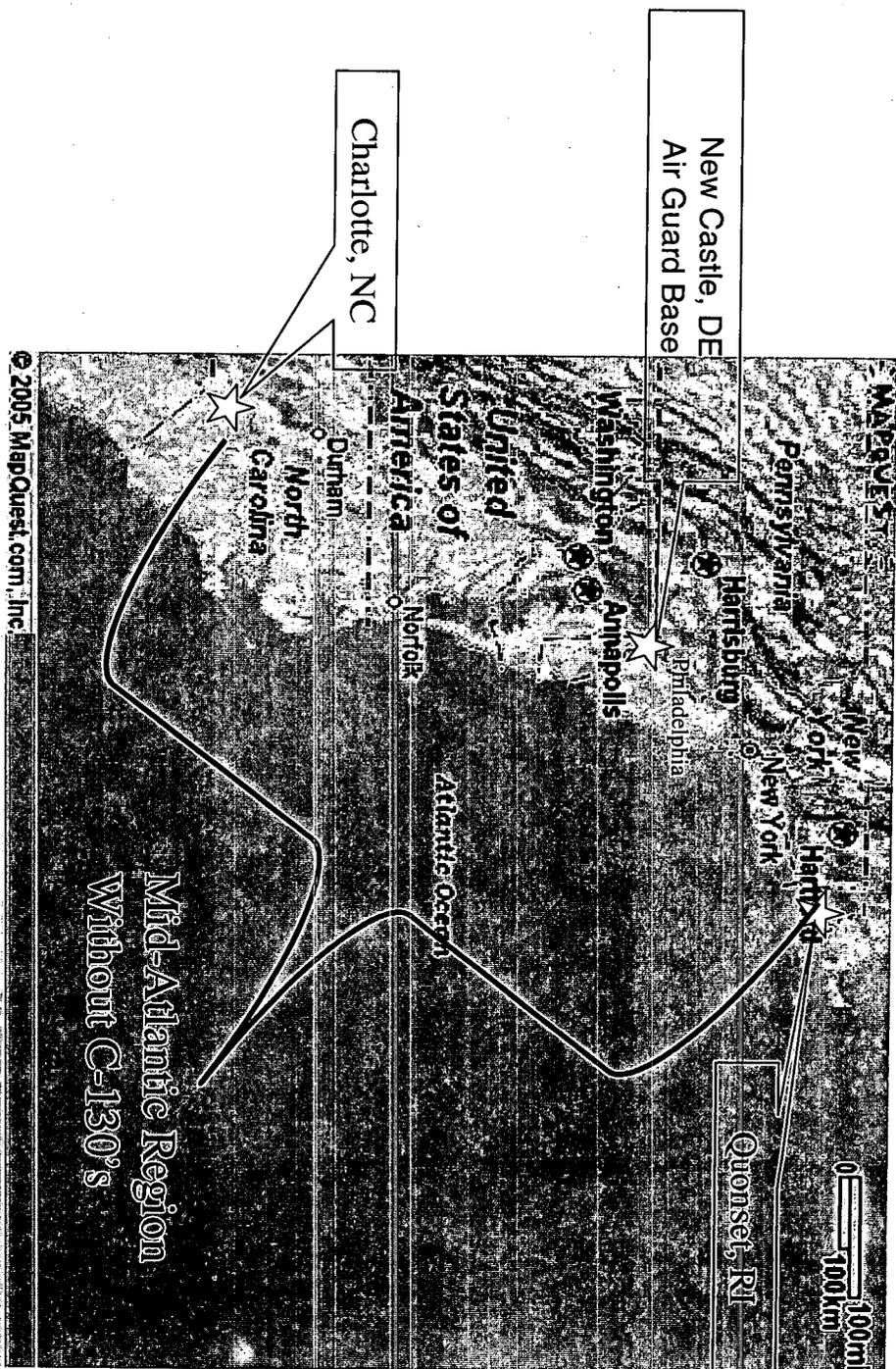
Military Value Final Selection Criteria 2

- *The availability and condition of land, facilities, and associated airspace (including training areas suitable for maneuver by ground, naval, or air forces throughout a diversity of climate and terrain areas and staging areas for the use of the Armed Forces in homeland defense missions) at both existing and potential receiving locations.*

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Regional Map



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Regional Homeland Security Needs

- Over 800 Miles
- 20% of the Population
- Major Cities: New York, Philadelphia, and DC
- FEMA Region 3 Site for CDC Distribution of Strategic National Stockpile
- National Guard Civil Support Teams Travel with Equipment on C-130s

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Delaware's Homeland Security Needs

- Air Guard Personnel Cut in Half
- DEMA Evacuation Plans
- Federal Response Standard - 72 hours
- State Response Standard - 4 hours
- Firefighters
- Aeromedical Evacuation

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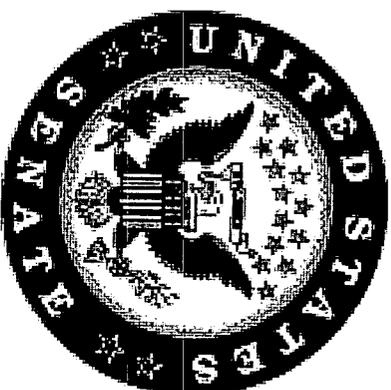
Conclusion

- **Recommendation for realignment of units at New Castle County Air Guard Base significantly deviates from criteria 2.**

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Senator Joseph R. Biden, Jr

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Deviations from Criteria

- **Governors Not Involved**
- **Economic Impact Inaccurate**
- **MCI Incorrect**
- **Enclaves Need More Analysis**
- **Homeland Security Ignored**

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Additional Deviations

- **COBRA Model Failures**
- **No Savings**
- **Current & Future Mission Capabilities**

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Internal Survey of Delaware Air Guard Personnel

Unit	Authorized Personnel	Planning to Leave	Lost Personnel	Average Experience
Operations	99	85%	84	18 years service
Maintenance	221	80%	177	16 years service
Aeromedical Evacuation	100	70%	70	12 years service
CE-Firefighters	39	21%	8	17 years service
Aerial Port	62	86%	53	11 years service
TOTALS	521	75%	392	15 years service

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Training Cost Chart

Unit	Personnel	Total Cost Per	Loss	Total Cost to Replace Personnel
Operations - Flight Crews				
Pilot	24	\$21,839,869	85%	\$18,563,889
Navigator, Flt Engr, LoadMaster	12 each	\$9,386,296	85%	\$7,978,352
Total for Flight Crews		\$31,226,166	85%	\$26,542,241
Aeromedical Evacuation Crews				
Officers	45	\$2,447,267	70%	\$1,713,087
Enlisted	55	\$2,450,173	70%	\$1,715,121
Total for AE Crews		\$4,897,440	70%	\$3,428,208
Maintenance				
Officers	4	\$279,162	80%	\$223,329
Enlisted	36	\$2,116,507	80%	\$1,693,205
Total for Maintenance		\$2,395,669	80%	\$1,916,535
Aerial Port		\$14,542		\$775,379
Officers	2	\$118,790	86%	\$102,159
Enlisted	56	\$2,300,868	86%	\$1,978,746
Total for Aerial Port		\$2,419,658	86%	\$2,080,906
Firefighters				
Officers	2	\$183,253	21%	\$38,483
Enlisted	37	\$2,346,886	21%	\$492,846
Total for Firefighters		\$2,530,139	21%	\$531,329
Total Training Costs				\$34,499,218
COBRA Reported Savings through				\$20,060,000
Total Savings/Costs				+\$5,439,218

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Mission Capability

Since September 11, 2001 Delaware Air Guard has provided:

- 1,607 Personnel Deployed - GWOT
- 19% of Wing Mobilized by May 31, 2004
- Deployed to 59 Worldwide Locations
- Flown 8,000 Combat Hours
- 92% Aircraft Mission Capable Rate
- 50 Personnel are Currently Deployed

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Recognition

166th Airlift Wing Awards 2000-2004

- 2000 HIS - "Excellent"
- 2002 ASEV - "Excellent"
- 2004 IGX - "Benchmark Unit"
- 2004 HIS - "Excellent"

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Mission Capability

- Average Experience = 15 Years
- 16 to 1 Safer
- 155,000 Accident Free Flying Hours / 43 years
- Lost Experience Means Lower Mission Capability.

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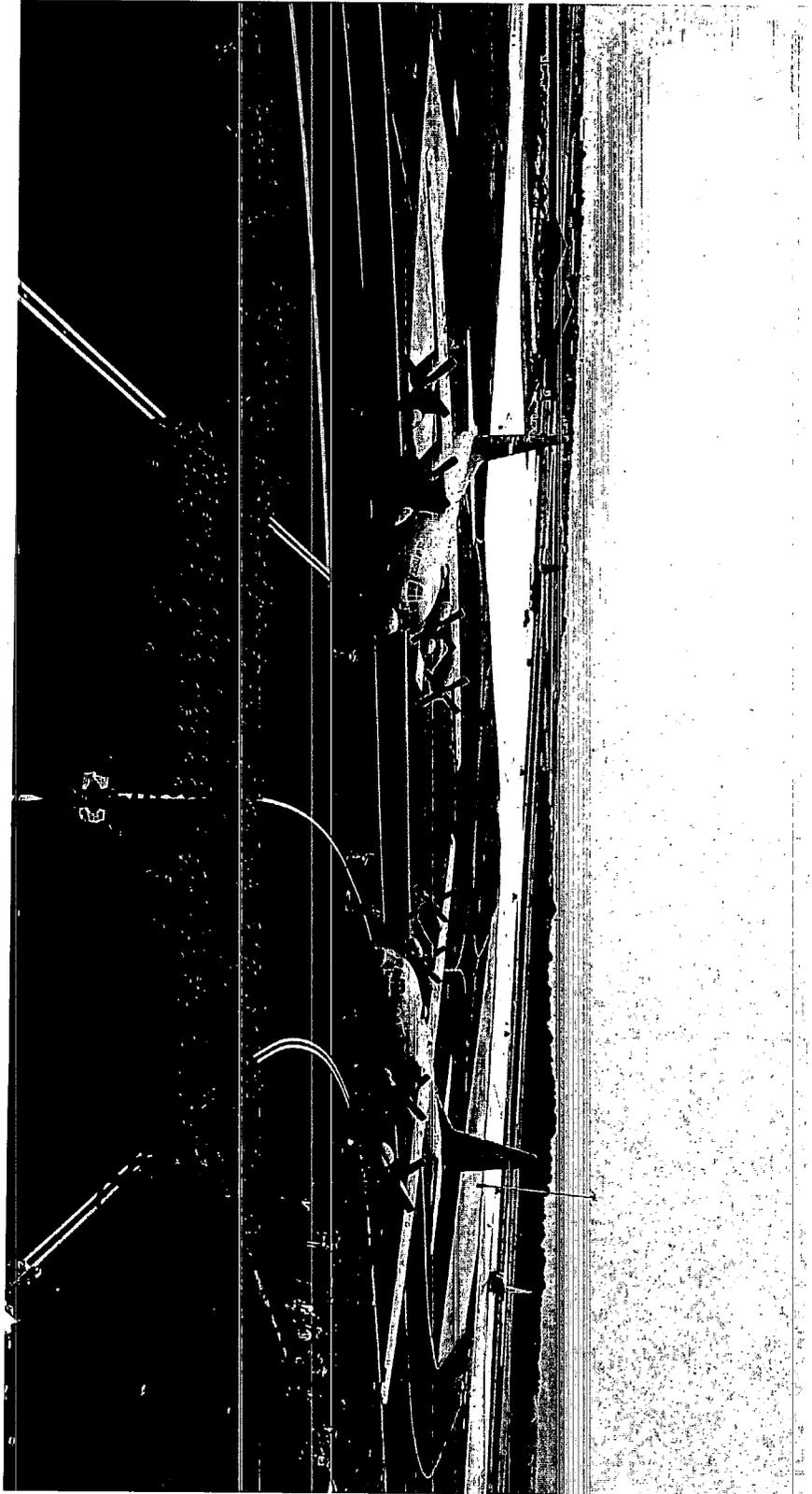
Conclusion

- The failure to calculate manpower accurately and legally, the costs of training, and the mission capabilities that will be lost are significant deviations from final selection criteria four and five. Given the substantial deviations from the final selection criteria found in the recommendation for New Castle County Air Guard Base, the recommendation should be reversed.

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Small Wonder - Great Military Value



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