

### **Joint Center for Consolidated Transportation Management Training**

**Recommendation:** Realign Lackland Air Force Base, TX, by relocating the Transportation Management training to Fort Lee, VA.

**Justification:** Eliminates redundancy. "Train as we fight; jointly." Consolidates like schools while preserving service unique culture. Although Lackland Air Force Base, TX, has a higher military value than Fort Lee, VA, it is the military judgment of the JCSG that consolidation at the location with the largest amount of transportation training produces the greatest overall Military Value to the Department. Uses Inter-service Training Review Organization (ITRO) as the baseline.

**Payback:** The total estimated one-time cost to the Department of Defense to implement this recommendation is \$1.5M. The net of all costs and savings to the Department during the implementation period is a cost of \$5.8M. Annual recurring savings to the Department after implementation is \$1.3M with a payback expected in one year. The net present value of the costs and Department savings over 20 years is a savings of \$18.0M.

**Economic Impact on Communities:** Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 260 jobs (155 direct jobs and 105 indirect jobs) over 2006-2011 in the San Antonio, TX, Metropolitan Statistical Area, which is less than 0.1 percent of economic area employment. The aggregate economic impact of all recommended actions on this economic region of influence was considered.

**Community Infrastructure:** Review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel. There are no known community infrastructure impediments to implementation of all recommendations affecting the installations in this recommendation.

**Environmental Impacts:** This recommendation has no impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resources areas; marine mammals, resources or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands. This recommendation requires spending approximately \$0.1M for environmental compliance activities. This cost was included in the payback calculation. This recommendation does not otherwise impact the costs of environmental restoration, waste management, and environmental compliance activities. The aggregate environmental impact of all recommended BRAC actions affecting the bases in this recommendation has been reviewed. There are no known environmental impediments to implementation of this recommendation.

Supporting Information:

Competing Recommendations: There are no known competing recommendations affecting this scenario. This scenario supports E&TCR-0064.

Force Structure Capabilities: This recommendation was constructed to accommodate the current and surge requirements. Since the manpower levels remain generally stable through FY 2011 within this Force & Infrastructure Category for all services, and end strength levels as reported in the 20-year Force structure plan remain relatively flat, it follows this recommendation is consistent with the 20-Year Force Structure Plan.

Military Value Analysis Results: A ranking of 1 is the higher military value score of 70 installations conducting Specialized Skills Training.

| SST Activity     | Military Value Scores |             |            | Specialized Skills Training Ranking (1-70) |             |            |
|------------------|-----------------------|-------------|------------|--|-------------|------------|
|                  | Skills                |             |            | Skills                                     |             |            |
|                  | Initial               | Progression | Functional | Initial                                    | Progression | Functional |
| Fort Lee, VA     | 45.55                 | 40.00       | 39.45      | 8  | 25          | 25         |
| Lackland AFB, TX | 53.67                 | 43.74       | 44.36      | 3  | 12          | 10         |

Military Value Information Ranking for Installations conducting Specialized Skills Training (SST):

| SST Installation<br>(Alphabetical) | Military Value Score for Initial<br>(63.06 - 24.02) | Ranking for Initial<br>(1 - 70) | Military Value for Skills Progression<br>(56.45 - 26.69) | Ranking for Skills Progression<br>(1 - 70) | Military Value Score for Functional<br>(51.29 - 24.90) | Ranking for Functional<br>(1 - 70) |
|------------------------------------|---|---------------------------------|--|--|--|------------------------------------|
| Aberdeen Proving Grounds           | 30.84   | 50                              | 34.70  | 52   | 30.29  | 59                                 |
| Athens, GA                         | 30.09   | 52                              | 31.74  | 61   | 30.02  | 60                                 |
| Ballston Spa, NY                   | 29.53   | 54                              | 34.88  | 51   | 34.44  | 48                                 |
| Bangor, WA                         | 29.36   | 56                              | 38.73  | 32   | 39.40  | 26                                 |
| Bolling AFB                        | 31.55   | 47                              | 37.18  | 39   | 37.85  | 35                                 |
| Bridgeport, CA                     | 24.02   | 70                              | 32.43  | 59   | 34.64  | 47                                 |
| Brunswick, ME                      | 30.79   | 51                              | 40.70  | 21   | 40.90  | 20                                 |
| Camp Lejeune, NC                   | 41.87   | 12                              | 39.86  | 27   | 38.74  | 30                                 |
| Camp Pendleton, CA                 | 35.02   | 35                              | 35.24  | 49   | 30.97  | 57                                 |
| Charleston, SC                     | 39.72   | 18                              | 41.02  | 19   | 42.09  | 15                                 |
| Coronado, CA                       | 35.43   | 30                              | 37.74  | 37   | 39.06  | 27                                 |
| Crane, IN                          | 25.21   | 66                              | 29.29  | 68   | 27.66  | 68                                 |
| Dahlgren, VA                       | 28.08   | 57                              | 35.90  | 46   | 29.86  | 63                                 |
| Eglin AFB                          | 33.97   | 40                              | 39.88  | 26   | 36.63  | 41                                 |
| Fairchild AFB                      | 38.35   | 23                              | 38.07  | 35   | 36.64  | 40                                 |

| SST Installation Cont.<br>(Alphabetical) | Military Value<br>Score for Initial<br>(63.06 - 24.02) | Ranking<br>for Initial<br>(1 - 70) | Military Value<br>for Skills<br>Progression<br>(56.45 - 26.69) | Ranking for<br>Skills<br>Progression<br>(1 - 70) | Military Value<br>Score for<br>Functional<br>(51.29 - 24.90) | Ranking<br>for<br>Functional<br>(1 - 70) |
|--|--|------------------------------------|--|--|--|--|
| Fallon, NV                               | 32.74  | 41                                 | 36.53  | 43   | 38.29  | 32                                       |
| Fort Belvoir                             | 31.78  | 46                                 | 40.16  | 24   | 43.03  | 12                                       |
| Fort Benning                             | 48.15  | 6                                  | 43.41  | 13   | 51.08  | 2  |
| Fort Bliss                               | 41.35  | 13                                 | 39.55  | 29   | 38.62  | 31                                       |
| Fort Bragg                               | 29.42  | 55                                 | 37.68  | 38   | 33.97  | 51                                       |
| Fort Campbell                            | 27.34  | 59                                 | 37.86  | 36   | 38.24  | 33                                       |
| Fort Dix                                 | 27.72  | 58                                 | 30.06  | 65   | 29.30  | 65                                       |
| Fort Eustis                              | 40.27  | 16                                 | 45.33  | 8  | 40.70  | 22                                       |
| Fort Gordon                              | 42.05  | 11                                 | 41.74  | 17   | 37.40  | 37                                       |
| Fort Huachuca                            | 40.69  | 15                                 | 40.83  | 20   | 38.78  | 29                                       |
| Fort Jackson                             | 35.07  | 33                                 | 41.72  | 18   | 37.01  | 39                                       |
| Fort Knox                                | 43.06  | 9                                  | 49.06  | 6  | 43.08  | 11                                       |
| Fort Lee                                 | 45.55  | 8                                  | 40.00  | 25   | 39.45  | 25                                       |
| Fort Leonard Wood                        | 51.07  | 5                                  | 50.32  | 4  | 45.50  | 7  |
| Fort McCoy                               | 38.04  | 24                                 | 44.76  | 9  | 41.14  | 19                                       |
| Fort Meade                               | 24.19  | 69                                 | 29.37  | 67   | 28.00  | 67                                       |
| Fort Monmouth                            | 25.57  | 63                                 | 30.04  | 66   | 29.24  | 66                                       |
| Fort Rucker                              | 34.62  | 38                                 | 40.17  | 23   | 37.37  | 38                                       |
| Fort Sill                                | 36.37  | 28                                 | 38.61  | 33   | 42.08  | 16                                       |
| Goodfellow AFB                           | 47.04  | 7                                  | 40.22  | 22   | 41.81  | 17                                       |
| Great Lakes, IL                          | 39.31  | 19                                 | 35.94  | 45   | 34.13  | 49                                       |
| Groton, CT                               | 35.82  | 29                                 | 39.56  | 28   | 37.85  | 36                                       |
| Gulfport, MS                             | 39.04  | 20                                 | 42.36  | 16   | 42.96  | 13                                       |
| Keesler AFB                              | 52.00  | 4                                  | 39.43  | 31   | 37.97  | 34                                       |
| Kings Bay, GA                            | 40.79  | 14                                 | 56.45  | 1  | 45.34  | 8  |
| Kirtland AFB                             | 36.59  | 26                                 | 45.97  | 7  | 40.82  | 21                                       |
| Lackland AFB                             | 53.67  | 3                                  | 43.74  | 12   | 44.36  | 10                                       |
| Little Creek, VA                         | 37.37  | 25                                 | 43.16  | 15   | 45.68  | 5  |
| Maxwell AFB                              | 38.92  | 21                                 | 35.77  | 47   | 33.30  | 53                                       |
| Mayport, FL                              | 30.85  | 49                                 | 37.16  | 40   | 39.02  | 28                                       |
| Meridian, MS                             | 34.10  | 39                                 | 33.90  | 56   | 33.40  | 52                                       |
| Newport, RI                              | 31.85  | 44                                 | 37.12  | 41   | 35.48  | 45                                       |
| Norfolk, VA                              | 38.55  | 22                                 | 52.68  | 2  | 51.29  | 1  |
| Oceana, VA                               | 42.96  | 10                                 | 51.99  | 3  | 47.85  | 3  |
| Panama City, FL                          | 31.80  | 45                                 | 34.41  | 54   | 32.24  | 54                                       |
| Pearl Harbor, HI                         | 26.67  | 61                                 | 32.91  | 57   | 45.61  | 6  |
| Pensacola, FL                            | 56.75  | 2                                  | 44.44  | 10   | 39.83  | 24                                       |
| Pope AFB                                 | 36.58  | 27                                 | 34.08  | 55   | 29.54  | 64                                       |
| Port Hueneme, CA                         | 35.33  | 31                                 | 36.30  | 44   | 42.33  | 14                                       |
| Presidio of Monterey                     | 24.80  | 67                                 | 26.69  | 70   | 24.90  | 70                                       |
| Pt. Loma, CA                             | 35.15  | 32                                 | 43.17  | 14   | 44.50  | 9  |
| Quantico, VA                             | 26.06  | 62                                 | 30.58  | 64   | 30.00  | 61                                       |
| Redstone Arsenal                         | 29.73  | 53                                 | 35.03  | 50   | 34.03  | 50                                       |
| San Diego, CA (USMC)                     | 26.90  | 60                                 | 30.60  | 63   | 31.15  | 56                                       |
| San Diego, CA (USN)                      | 35.06  | 34                                 | 44.08  | 11   | 41.36  | 18                                       |

| SST Installation Cont.<br>(Alphabetical) | Military Value<br>Score for Initial<br>(63.06 - 24.02) | Ranking<br>for Initial<br>(1 - 70) | Military Value<br>for Skills<br>Progression<br>(56.45 - 26.69) | Ranking for<br>Skills<br>Progression<br>(1 - 70) | Military Value<br>Score for<br>Functional<br>(51.29 - 24.90) | Ranking<br>for<br>Functional<br>(1 - 70) |
|--|--|------------------------------------|--|--|--|--|
| Sheppard AFB                             | 63.06  | 1                                  | 49.34  | 5  | 47.50  | 4  |
| Tobyhanna Army Depot                     | 32.38  | 42                                 | 39.43  | 30   | 35.59  | 44                                       |
| Twenty-Nine Palms, CA                    | 32.17  | 43                                 | 31.97  | 60   | 29.99  | 62                                       |
| Tyndall AFB                              | 40.10  | 17                                 | 36.66  | 42   | 40.48  | 23                                       |
| Vandenberg AFB                           | 34.96  | 36                                 | 34.46  | 53   | 36.63  | 43                                       |
| Wallops Island, VA                       | 25.54  | 64                                 | 28.25  | 69   | 26.32  | 69                                       |
| Whidbey Island, WA                       | 30.87  | 48                                 | 38.27  | 34   | 31.41  | 55                                       |
| Willow Grove, PA                         | 24.59  | 68                                 | 31.07  | 62   | 30.41  | 58                                       |
| Yuma Proving Ground                      | 25.43  | 65                                 | 32.55  | 58   | 35.39  | 46                                       |
| Yuma, AZ                                 | 34.80  | 37                                 | 35.59  | 48   | 36.63  | 42                                       |

Capacity Analysis:

| Berthing<br>Data for SST Activity | Maximum<br>Potential<br>Capacity | Current<br>Capacity | Current<br>Usage | Capacity<br>Required<br>for Surge | Capacity<br>Available<br>to Surge | Excess<br>Capacity |
|-----------------------------------|----------------------------------|---------------------|------------------|-----------------------------------|-----------------------------------|--------------------|
| Fort Lee, VA                      | 5,101                            | 5,101               | 4,502            | 900                               | 599                               | -301               |
| Lackland AFB, TX                  | 9,679                            | 9,679               | 8,948            | 1,790                             | 731                               | -1,059             |

| Messing<br>Data for SST Activity | Maximum<br>Potential<br>Capacity | Current<br>Capacity | Current<br>Usage | Surge | Capacity<br>Available<br>to Surge | Excess<br>Capacity |
|----------------------------------|----------------------------------|---------------------|------------------|-------|-----------------------------------|--------------------|
| Fort Lee, VA                     | 9,255                            | 9,255               | 3,885            | 777   | 5,370                             | 4,593              |
| Lackland AFB, TX                 | 12,964                           | 12,964              | 10,392           | 2,078 | 2,572                             | 494                |

| Classroom<br>Data for SST Activity | Maximum<br>Potential<br>Capacity | Current<br>Capacity | Current<br>Usage | Surge | Capacity<br>Available<br>to Surge | Excess<br>Capacity |
|------------------------------------|----------------------------------|---------------------|------------------|-------|-----------------------------------|--------------------|
| Fort Lee, VA                       | 19,925                           | 4,440               | 3,545            | 709   | 895                               | 186                |
| Lackland AFB, TX                   | 158,123                          | 35,235              | 11,679           | 2,336 | 23,556                            | 21,220             |

Capacity Analysis for Installations conducting Specialized Skills Training (SST):

| Berthing<br>Data for SST Activity | Maximum<br>Potential<br>Capacity | Current<br>Capacity | Current<br>Usage | Capacity<br>Required<br>for Surge | Capacity<br>Available<br>to Surge | Excess<br>Capacity |
|-----------------------------------|----------------------------------|---------------------|------------------|-----------------------------------|-----------------------------------|--------------------|
| Aberdeen PG, MD                   | 2915                             | 2915                | 1991             | 398                               | 924                               | 526                |
| Athens, GA                        | 217                              | 217                 | 312              | 62                                | 0                                 | -157               |
| Ballston Spa, NY                  | 0                                | 0                   | 228              | 46                                | 0                                 | -274               |
| Bangor, WA                        | 96                               | 96                  | 0                | 0                                 | 96                                | 96                 |
| Bolling AFB, DC                   | 24                               | 24                  | 0                | 0                                 | 24                                | 24                 |
| Bridgeport, CA                    | 1500                             | 1500                | 1261             | 252                               | 239                               | -13                |
| Brunswick, ME                     | 500                              | 500                 | 35               | 7                                 | 465                               | 458                |
| Camp Lejeune, NC                  | 7043                             | 7043                | 2889             | 578                               | 4154                              | 3576               |
| Camp Pendleton, CA                | 1595                             | 1595                | 1253             | 251                               | 342                               | 91                 |
| Charleston, SC                    | 2400                             | 2400                | 3093             | 619                               | 0                                 | -1312              |
| Coronado, CA                      | 1267                             | 1267                | 206              | 41                                | 1061                              | 1020               |
| Crane, IN                         | 0                                | 0                   | 0                | 0                                 | 0                                 | 0                  |
| Dahlgren, VA                      | 580                              | 580                 | 0                | 0                                 | 580                               | 580                |
| Eglin AFB, FL                     | 502                              | 502                 | 659              | 132                               | 0                                 | -289               |
| Fairchild AFB, WA                 | 352                              | 352                 | 305              | 61                                | 47                                | -14                |
| Fallon, NV                        | 1830                             | 1830                | 364              | 73                                | 1466                              | 1393               |
| Fort Belvoir, VA                  | 70                               | 70                  | 0                | 0                                 | 70                                | -70                |
| Fort Benning, GA                  | 11563                            | 11563               | 14729            | 2946                              | 0                                 | -6112              |
| Fort Bliss, TX                    | 1250                             | 1250                | 1250             | 250                               | 0                                 | -250               |
| Fort Bragg, NC                    | 1202                             | 1202                | 958              | 192                               | 244                               | 52                 |
| Fort Campbell, KY                 | 252                              | 252                 | 958              | 192                               | 0                                 | -898               |
| Fort Dix, NJ                      | 964                              | 964                 | 0                | 0                                 | 964                               | 964                |
| Fort Eustis, VA                   | 1718                             | 1718                | 2136             | 427                               | 0                                 | -845               |
| Fort Gordon, GA                   | 2660                             | 2660                | 3100             | 620                               | 0                                 | -1060              |
| Fort Huachuca, AZ                 | 2228                             | 2228                | 1538             | 308                               | 690                               | 382                |
| Fort Jackson, SC                  | 1400                             | 1400                | 131              | 26                                | 1269                              | 1243               |
| Fort Knox, KY                     | 8870                             | 8870                | 4887             | 977                               | 3983                              | 3006               |
| Fort Lee, VA                      | 5101                             | 5101                | 4502             | 900                               | 599                               | -301               |
| Fort Leonard Wood, MO             | 20928                            | 20928               | 9730             | 1946                              | 11198                             | 9252               |
| Fort McCoy, WI                    | 1912                             | 1912                | 128              | 26                                | 1784                              | 1758               |
| Fort Meade, MD                    | 675                              | 675                 | 676              | 135                               | 0                                 | -136               |
| Fort Monmouth, NJ                 | 120                              | 120                 | 220              | 44                                | 0                                 | -144               |
| Fort Rucker, AL                   | 763                              | 763                 | 751              | 150                               | 12                                | -138               |
| Fort Sill, OK                     | 4060                             | 4060                | 4736             | 947                               | 0                                 | -1623              |
| Goodfellow AFB, TX                | 1966                             | 1966                | 2440             | 488                               | 0                                 | -962               |
| Great Lakes, IL                   | 8364                             | 8364                | 4143             | 829                               | 4221                              | 3392               |
| Groton, CT                        | 1452                             | 1452                | 1848             | 370                               | 0                                 | -766               |
| Gulfport, MS                      | 564                              | 564                 | 587              | 117                               | 0                                 | -140               |
| Keesler AFB, MS                   | 3668                             | 3668                | 5593             | 1119                              | 0                                 | -3044              |
| Kings Bay, GA                     | 234                              | 234                 | 116              | 23                                | 118                               | 95                 |
| Kirtland AFB, NM                  | 420                              | 420                 | 309              | 62                                | 111                               | 49                 |
| Lackland AFB, TX                  | 9679                             | 9679                | 8948             | 1790                              | 731                               | -1059              |
| Little Creek, VA                  | 939                              | 939                 | 242              | 48                                | 697                               | 649                |
| Maxwell AFB, AL                   | 726                              | 726                 | 881              | 176                               | 0                                 | -331               |

| <b>Berthing Cont.<br/>Data for SST Activity</b> | <b>Maximum<br/>Potential<br/>Capacity</b> | <b>Current<br/>Capacity</b> | <b>Current<br/>Usage</b> | <b>Capacity<br/>Required<br/>for Surge</b> | <b>Capacity<br/>Available<br/>to Surge</b> | <b>Excess<br/>Capacity</b> |
|---|---|-----------------------------|--------------------------|--|--|----------------------------|
| Mayport, FL                                     | 0   | 0                           | 10                       | 2  | 0  | -12                        |
| Meridian, MS                                    | 1896                                      | 1896                        | 668                      | 134  | 1228                                       | 1094                       |
| Newport, RI                                     | 1568                                      | 1568                        | 677                      | 135  | 891  | 756                        |
| Norfolk, VA                                     | 2971                                      | 2971                        | 6                        | 1  | 2965                                       | 2964                       |
| Oceana, VA                                      | 2662                                      | 2662                        | 697                      | 139  | 1965                                       | 1826                       |
| Panama City, FL                                 | 173                                       | 173                         | 297                      | 59   | 0  | -183                       |
| Pearl Harbor, HI                                | 0   | 0                           | 28                       | 6  | 0  | -34                        |
| Pensacola, FL                                   | 9114                                      | 9114                        | 7189                     | 1438                                       | 1925                                       | 487                        |
| Point Loma, CA                                  | 650                                       | 650                         | 110                      | 22   | 540  | 518                        |
| Pope AFB, NC                                    | 48  | 48                          | 45                       | 9  | 3  | -6                         |
| Port Hueneme, CA                                | 1058                                      | 1058                        | 320                      | 64   | 738  | 674                        |
| Presidio of Monterey, CA                        | 2734                                      | 2734                        | 2534                     | 507  | 200  | -307                       |
| Quantico, VA                                    | 354                                       | 354                         | 283                      | 57   | 71   | 14                         |
| Redstone Arsenal, AL                            | 1241                                      | 1241                        | 596                      | 119  | 645  | 526                        |
| San Diego, CA (USMC)                            | 500                                       | 500                         | 300                      | 60   | 200  | 140                        |
| San Diego, CA (USN)                             | 2016                                      | 2016                        | 937                      | 187  | 1079                                       | 892                        |
| Sheppard AFB, TX                                | 4840                                      | 4840                        | 6888                     | 1378                                       | 0  | -3426                      |
| Tobyhanna Depot, PA                             | 846                                       | 846                         | 278                      | 56   | 568  | 512                        |
| Twenty-Nine Palms, CA                           | 2199                                      | 2199                        | 2059                     | 412  | 140  | -272                       |
| Tyndall AFB, FL                                 | 90  | 90                          | 0                        | 0  | 90   | 90                         |
| Vandenberg AFB, CA                              | 256                                       | 256                         | 555                      | 111  | 0  | -410                       |
| Wallops Island, VA                              | 89  | 89                          | 65                       | 13   | 24   | 11                         |
| Whidbey Island, WA                              | 200                                       | 200                         | 231                      | 46   | 0  | -77                        |
| Willow Grove, PA                                | 24  | 24                          | 0                        | 0  | 24   | 24                         |
| Yuma Proving Ground, AZ                         | 196                                       | 196                         | 60                       | 12   | 136  | 124                        |
| Yuma, AZ  | 0   | 0                           | 0                        | 0  | 0  | 0                          |

Note: Capacity Analysis for Installations conducting Specialized Skills Training (SST): An installation reporting a zero (0) in any capacity column may report a number greater than zero (0) in the Current Usage column. This is because the installation may be using non-standard and/or off-installation assets; Berthing could be local apartments, hotels, or motels, Messing may not be available on the installation and students must use on/off-installation diners, fast-food restaurants, or Mom-&-Pop establishments, Classrooms may be substituted by aviation hangars, depots, large field tents, maintenance aprons, mobile buildings, operational fields and forests, or warehouses

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| Messing<br>Data for SST Activity | Maximum<br>Potential<br>Capacity | Current<br>Capacity | Current<br>Usage | Surge | Capacity<br>Available<br>to Surge | Excess<br>Capacity |
|----------------------------------|----------------------------------|---------------------|------------------|-------|-----------------------------------|--------------------|
| Aberdeen PG, MD                  | 4172                             | 4172                | 1880             | 376   | 2292                              | 1916               |
| Athens, GA                       | 0                                | 0                   | 0                | 0     | 0                                 | 0                  |
| Ballston Spa, NY                 | 0                                | 0                   | 0                | 0     | 0                                 | 0                  |
| Bangor, WA                       | 0                                | 0                   | 0                | 0     | 0                                 | 0                  |
| Bolling AFB, DC                  | 0                                | 0                   | 0                | 0     | 0                                 | 0                  |
| Bridgeport, CA                   | 948                              | 948                 | 889              | 178   | 59                                | -119               |
| Brunswick, ME                    | 656                              | 656                 | 120              | 24    | 536                               | 512                |
| Camp Lejeune, NC                 | 7588                             | 7588                | 4755             | 951   | 2833                              | 1882               |
| Camp Pendleton, CA               | 5715                             | 5715                | 2960             | 592   | 2755                              | 2163               |
| Charleston, SC                   | 1892                             | 1892                | 3170             | 634   | 0                                 | -1912              |
| Coronado, CA                     | 910                              | 910                 | 758              | 152   | 152                               | 0                  |
| Crane, IN                        | 0                                | 0                   | 0                | 0     | 0                                 | 0                  |
| Dahlgren, VA                     | 0                                | 0                   | 0                | 0     | 0                                 | 0                  |
| Eglin AFB, FL                    | 907                              | 907                 | 907              | 181   | 0                                 | -181               |
| Fairchild AFB, WA                | 560                              | 560                 | 305              | 61    | 255                               | 194                |
| Fallon, NV                       | 1152                             | 1152                | 364              | 73    | 788                               | 715                |
| Fort Belvoir, VA                 | 960                              | 960                 | 199              | 40    | 761                               | 721                |
| Fort Benning, GA                 | 15431                            | 15431               | 3611             | 722   | 11820                             | 11098              |
| Fort Bliss, TX                   | 1732                             | 1732                | 1177             | 235   | 555                               | 320                |
| Fort Bragg, NC                   | 932                              | 932                 | 2208             | 442   | 0                                 | -1718              |
| Fort Campbell, KY                | 75                               | 75                  | 212              | 42    | 0                                 | -179               |
| Fort Dix, NJ                     | 6860                             | 6860                | 336              | 67    | 6524                              | 6457               |
| Fort Eustis, VA                  | 1550                             | 1550                | 1286             | 257   | 264                               | 7                  |
| Fort Gordon, GA                  | 440                              | 440                 | 4276             | 855   | 0                                 | -1091              |
| Fort Huachuca, AZ                | 1880                             | 1880                | 5540             | 1108  | 0                                 | -4768              |
| Fort Jackson, SC                 | 3248                             | 3248                | 10947            | 2189  | 0                                 | -9888              |
| Fort Knox, KY                    | 42540                            | 42540               | 4887             | 977   | 37653                             | 36676              |
| Fort Lee, VA                     | 9255                             | 9255                | 3885             | 777   | 5370                              | 4593               |
| Fort Leonard Wood, MO            | 11726                            | 11726               | 8726             | 1745  | 3000                              | 1255               |
| Fort McCoy, WI                   | 2105                             | 2105                | 1285             | 257   | 820                               | 563                |
| Fort Meade, MD                   | 604                              | 604                 | 29002            | 5800  | 0                                 | -34198             |
| Fort Monmouth, NJ                | 240                              | 240                 | 240              | 48    | 0                                 | -48                |
| Fort Rucker, AL                  | 1292                             | 1292                | 2104             | 421   | 0                                 | -1233              |
| Fort Sill, OK                    | 8800                             | 8800                | 4724             | 945   | 4076                              | 3131               |
| Goodfellow AFB, TX               | 2158                             | 2158                | 2504             | 501   | 0                                 | -847               |
| Great Lakes, IL                  | 18752                            | 18752               | 14796            | 2959  | 3956                              | 997                |
| Groton, CT                       | 1794                             | 1794                | 1950             | 390   | 0                                 | -546               |
| Gulfport, MS                     | 800                              | 800                 | 634              | 127   | 166                               | 39                 |
| Keesler AFB, MS                  | 3402                             | 3402                | 5604             | 1121  | 0                                 | -3323              |
| Kings Bay, GA                    | 600                              | 600                 | 234              | 47    | 366                               | 319                |
| Kirtland AFB, NM                 | 307                              | 307                 | 307              | 61    | 0                                 | -61                |
| Lackland AFB, TX                 | 12964                            | 12964               | 10392            | 2078  | 2572                              | 494                |
| Little Creek, VA                 | 119                              | 119                 | 219              | 44    | 0                                 | -144               |
| Maxwell AFB, AL                  | 3024                             | 3024                | 2497             | 499   | 527                               | 28                 |
| Mayport, FL                      | 0                                | 0                   | 0                | 0     | 0                                 | 0                  |
| Meridian, MS                     | 2640                             | 2640                | 1116             | 223   | 1524                              | 1301               |

| <b>Messing Cont.<br/>Data for SST Activity</b> | <b>Maximum<br/>Potential<br/>Capacity</b> | <b>Current<br/>Capacity</b> | <b>Current<br/>Usage</b> | <b>Surge</b> | <b>Capacity<br/>Available<br/>to Surge</b> | <b>Excess<br/>Capacity</b> |
|--|---|-----------------------------|--------------------------|--------------|--|----------------------------|
| Newport, RI                                    | 550                                       | 550                         | 600                      | 120          | 0  | -170                       |
| Norfolk, VA                                    | 799                                       | 799                         | 996                      | 199          | 0  | -396                       |
| Oceana, VA                                     | 935                                       | 935                         | 1261                     | 252          | 0  | -578                       |
| Panama City, FL                                | 137                                       | 137                         | 165                      | 33           | 0  | -61                        |
| Pearl Harbor, HI                               | 60  | 60                          | 0                        | 0            | 60   | 60                         |
| Pensacola, FL                                  | 9800                                      | 9800                        | 7065                     | 1413         | 2735                                       | 1322                       |
| Point Loma, CA                                 | 0   | 0                           | 0                        | 0            | 0  | 0                          |
| Pope AFB, NC                                   | 117                                       | 117                         | 117                      | 23           | 0  | -23                        |
| Port Hueneme, CA                               | 940                                       | 940                         | 560                      | 112          | 380  | 268                        |
| Presidio of Monterey, CA                       | 574                                       | 574                         | 107530                   | 21506        | 0  | -128462                    |
| Quantico, VA                                   | 5574                                      | 5574                        | 2388                     | 478          | 3186                                       | 2708                       |
| Redstone Arsenal, AL                           | 1100                                      | 1100                        | 500                      | 100          | 600  | 500                        |
| San Diego, CA (USMC)                           | 8600                                      | 8600                        | 7090                     | 1418         | 1510                                       | 92                         |
| San Diego, CA (USN)                            | 2350                                      | 2350                        | 2350                     | 470          | 0  | -470                       |
| Sheppard AFB, TX                               | 8800                                      | 8800                        | 6889                     | 1378         | 1911                                       | 533                        |
| Tobyhanna Depot, PA                            | 4000                                      | 4000                        | 181                      | 36           | 3819                                       | 3783                       |
| Twenty-Nine Palms, CA                          | 1400                                      | 1400                        | 2053                     | 411          | 0  | -1064                      |
| Tyndall AFB, FL                                | 528                                       | 528                         | 470                      | 94           | 58   | -36                        |
| Vandenberg AFB, CA                             | 247                                       | 247                         | 233                      | 47           | 14   | -33                        |
| Wallops Island, VA                             | 352                                       | 352                         | 65                       | 13           | 287  | 274                        |
| Whidbey Island, WA                             | 500                                       | 500                         | 162                      | 32           | 338  | 306                        |
| Willow Grove, PA                               | 200                                       | 200                         | 15                       | 3            | 185  | 182                        |
| Yuma Proving Ground, AZ                        | 400                                       | 400                         | 93                       | 19           | 307  | 288                        |
| Yuma, AZ                                       | 2120                                      | 2120                        | 2120                     | 424          | 0  | -424                       |

Note: Capacity Analysis for Installations conducting Specialized Skills Training (SST): An installation reporting a zero (0) in any capacity column may report a number greater than zero (0) in the Current Usage column. This is because the installation may be using non-standard and/or off-installation assets. Berthing could be local apartments, hotels, or motels. Messing may not be available on the installation and students must use on/off-installation diners, fast-food restaurants, or Mom-&-Pop establishments. Classrooms may be substituted by aviation hangars, depots, large field tents, maintenance aprons, mobile buildings, operational fields and forests, or warehouses.

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| <b>Classroom<br/>Data for SST Activity</b> | <b>Maximum<br/>Potential<br/>Capacity</b> | <b>Current<br/>Capacity</b> | <b>Current<br/>Usage</b> | <b>Surge</b> | <b>Capacity<br/>Available<br/>to Surge</b> | <b>Excess<br/>Capacity</b> |
|--|---|-----------------------------|--------------------------|--------------|--|----------------------------|
| Aberdeen PG, MD                            | 5273                                      | 1281                        | 1720                     | 344          | 0  | -783                       |
| Athens, GA                                 | 4277                                      | 953                         | 356                      | 71           | 597  | 526                        |
| Ballston Spa, NY                           | 4705                                      | 1048                        | 741                      | 148          | 307  | 159                        |
| Bangor, WA                                 | 14932                                     | 3327                        | 1089                     | 218          | 2238                                       | 2020                       |
| Bolling AFB, DC                            | 1021                                      | 227                         | 78                       | 16           | 149  | 134                        |
| Bridgeport, CA                             | 4694                                      | 1046                        | 843                      | 169          | 203  | 34                         |
| Brunswick, ME                              | 2967                                      | 661                         | 38                       | 8            | 623  | 616                        |
| Camp Lejeune, NC                           | 45569                                     | 10154                       | 2301                     | 460          | 7853                                       | 7393                       |
| Camp Pendleton, CA                         | 7313                                      | 1630                        | 1253                     | 251          | 377  | 126                        |
| Charleston, SC                             | 15146                                     | 3375                        | 3344                     | 669          | 31   | -638                       |
| Coronado, CA                               | 13542                                     | 3018                        | 584                      | 117          | 2434                                       | 2317                       |
| Crane, IN                                  | 0   | 0                           | 22                       | 4            | 0  | -26                        |
| Dahlgren, VA                               | 2078                                      | 463                         | 1643                     | 329          | 0  | -1509                      |
| Eglin AFB, FL                              | 5244                                      | 1169                        | 1208                     | 242          | 0  | -281                       |
| Fairchild AFB, WA                          | 37149                                     | 8278                        | 296                      | 59           | 7982                                       | 7923                       |
| Fallon, NV                                 | 2150                                      | 479                         | 364                      | 73           | 115  | 42                         |
| Fort Belvoir, VA                           | 4429                                      | 1076                        | 106                      | 21           | 970  | 949                        |
| Fort Benning, GA                           | 25630                                     | 6226                        | 11709                    | 2342         | 0  | -7825                      |
| Fort Bliss, TX                             | 395                                       | 96                          | 835                      | 167          | 0  | -906                       |
| Fort Bragg, NC                             | 12695                                     | 3084                        | 1202                     | 240          | 1882                                       | 1642                       |
| Fort Campbell, KY                          | 0   | 0                           | 200                      | 40           | 0  | -240                       |
| Fort Dix, NJ                               | 0   | 0                           | 0                        | 0            | 0  | 0                          |
| Fort Eustis, VA                            | 6426                                      | 1432                        | 2261                     | 452          | 0  | -1281                      |
| Fort Gordon, GA                            | 3375                                      | 752                         | 3331                     | 666          | 0  | -3245                      |
| Fort Huachuca, AZ                          | 4245                                      | 946                         | 2207                     | 441          | 0  | -1702                      |
| Fort Jackson, SC                           | 5883                                      | 1311                        | 0                        | 0            | 1311                                       | 1311                       |
| Fort Knox, KY                              | 110568                                    | 24638                       | 4842                     | 968          | 19796                                      | 18828                      |
| Fort Lee, VA                               | 19925                                     | 4440                        | 3545                     | 709          | 895  | 186                        |
| Fort Leonard Wood, MO                      | 20558                                     | 4581                        | 9727                     | 1945         | 0  | -7091                      |
| Fort McCoy, WI                             | 1077                                      | 240                         | 277                      | 55           | 0  | -92                        |
| Fort Meade, MD                             | 0   | 0                           | 0                        | 0            | 0  | 0                          |
| Fort Monmouth, NJ                          | 0   | 0                           | 139                      | 28           | 0  | -167                       |
| Fort Rucker, AL                            | 10322                                     | 2300                        | 2448                     | 490          | 0  | -638                       |
| Fort Sill, OK                              | 1988                                      | 443                         | 3567                     | 713          | 0  | -3837                      |
| Goodfellow AFB, TX                         | 10965                                     | 2443                        | 3139                     | 628          | 0  | -1323                      |
| Great Lakes, IL                            | 48655                                     | 10842                       | 4075                     | 815          | 6767                                       | 5952                       |
| Groton, CT                                 | 13808                                     | 3077                        | 1848                     | 370          | 1229                                       | 859                        |
| Gulfport, MS                               | 18427                                     | 4106                        | 1017                     | 203          | 3089                                       | 2886                       |
| Keesler AFB, MS                            | 33537                                     | 7473                        | 5763                     | 1153         | 1710                                       | 557                        |
| Kings Bay, GA                              | 26703                                     | 5950                        | 186                      | 37           | 5764                                       | 5727                       |
| Kirtland AFB, NM                           | 3082                                      | 687                         | 394                      | 79           | 293  | 214                        |
| Lackland AFB, TX                           | 158123                                    | 35235                       | 11679                    | 2336         | 23556                                      | 21220                      |
| Little Creek, VA                           | 9565                                      | 2131                        | 1374                     | 275          | 757  | 482                        |
| Maxwell AFB, AL                            | 11606                                     | 2586                        | 917                      | 183          | 1669                                       | 1486                       |
| Mayport, FL                                | 3347                                      | 746                         | 403                      | 81           | 343  | 262                        |
| Mendian, MS                                | 7568                                      | 1686                        | 758                      | 152          | 928  | 777                        |

| <b>Classroom Cont.<br/>Data for SST Activity</b> | <b>Maximum<br/>Potential<br/>Capacity</b> | <b>Current<br/>Capacity</b> | <b>Current<br/>Usage</b> | <b>Surge</b> | <b>Capacity<br/>Available<br/>to Surge</b> | <b>Excess<br/>Capacity</b> |
|--|---|-----------------------------|--------------------------|--------------|--|----------------------------|
| Newport, RI                                      | 9947                                      | 2217                        | 1065                     | 213          | 1152                                       | 939                        |
| Norfolk, VA                                      | 31490                                     | 7017                        | 2074                     | 415          | 4943                                       | 4528                       |
| Oceana, VA                                       | 30055                                     | 6697                        | 2753                     | 551          | 3944                                       | 3394                       |
| Panama City, FL                                  | 2591                                      | 577                         | 297                      | 59           | 280  | 221                        |
| Pearl Harbor, HI                                 | 11672                                     | 2601                        | 942                      | 188          | 1659                                       | 1471                       |
| Pensacola, FL                                    | 61692                                     | 13747                       | 6749                     | 1351         | 6998                                       | 5648                       |
| Point Loma, CA                                   | 20236                                     | 4509                        | 560                      | 112          | 3949                                       | 3837                       |
| Pope AFB, NC                                     | 410                                       | 91                          | 45                       | 9            | 46   | 37                         |
| Port Hueneme, CA                                 | 17336                                     | 3863                        | 2119                     | 424          | 1744                                       | 1320                       |
| Presidio of Monterey, CA                         | 5479                                      | 1221                        | 0                        | 0            | 1221                                       | 1221                       |
| Quantico, VA                                     | 1644                                      | 366                         | 338                      | 68           | 28   | -39                        |
| Redstone Arsenal, AL                             | 1463                                      | 326                         | 562                      | 112          | 0  | -348                       |
| San Diego, CA (USMC)                             | 2425                                      | 554                         | 261                      | 52           | 293  | 241                        |
| San Diego, CA (USN)                              | 5507                                      | 1227                        | 1283                     | 257          | 0  | -312                       |
| Sheppard AFB, TX                                 | 151734                                    | 33811                       | 7774                     | 1555         | 26037                                      | 24482                      |
| Tobyhanna Depot, PA                              | 0   | 0                           | 262                      | 52           | 0  | -314                       |
| Twenty-Nine Palms, CA                            | 61692                                     | 3730                        | 2053                     | 411          | 1677                                       | 1266                       |
| Tyndall AFB, FL                                  | 12580                                     | 2803                        | 822                      | 164          | 1981                                       | 1817                       |
| Vandenberg AFB, CA                               | 28588                                     | 6370                        | 555                      | 111          | 5815                                       | 5704                       |
| Wallops Island, VA                               | 1703                                      | 380                         | 65                       | 13           | 315  | 302                        |
| Whidbey Island, WA                               | 9552                                      | 2129                        | 549                      | 110          | 1580                                       | 1470                       |
| Willow Grove, PA                                 | 588                                       | 131                         | 68                       | 14           | 63   | 49                         |
| Yuma Proving Ground, AZ                          | 0   | 0                           | 109                      | 22           | 0  | -131                       |
| Yuma, AZ   | 592                                       | 132                         | 180                      | 36           | 0  | -84                        |

Note: Capacity Analysis for Installations conducting Specialized Skills Training (SST): An installation reporting a zero (0) in any capacity column may report a number greater than zero (0) in the Current Usage column. This is because the installation may be using non-standard and/or off-installation assets; Berthing could be local apartments, hotels, or motels. Messing may not be available on the installation and students must use on/off-installation diners, fast-food restaurants, or Morn-&-Pop establishments. Classrooms may be substituted by aviation hangars, depots, large field tents, maintenance aprons, mobile buildings, operational fields and forests, or warehouses.

8 Attachments:

- 1) Complementary Recommendations
- 2) Force Structure Capabilities
- 3) Military Value Reports
- 4) Capacity Analysis
- 5) COBRA Results
- 6) Economic Impact Report
- 7) Installation Criterion 7 Profile
- 8) Summary of Scenario Environmental Impacts

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Starting Year : 2006  
 Final Year : 2006  
 Payback Year : 2007 (1 Year)

NPV in 2025(\$K): -17,961  
 1-Time Cost(\$K): 1,528

Net Costs in 2005 Constant Dollars (\$K)

|              | 2006       | 2007        | 2008          | 2009          | 2010          | 2011          | Total         | Beyond        |
|--------------|------------|-------------|---------------|---------------|---------------|---------------|---------------|---------------|
|              | ----       | ----        | ----          | ----          | ----          | ----          | -----         | -----         |
| MilCon       | 0          | 0           | 0             | 0             | 0             | 0             | 0             | 0             |
| Person       | -444       | -1,311      | -1,311        | -1,311        | -1,311        | -1,311        | -7,001        | -1,311        |
| Overhd       | -204       | -331        | -331          | -331          | -331          | -331          | -1,862        | -331          |
| Moving       | 666        | 236         | 0             | 0             | 0             | 0             | 902           | 0             |
| Missio       | 0          | 0           | 0             | 0             | 0             | 0             | 0             | 0             |
| Other        | 347        | 447         | 347           | 347           | 347           | 347           | 2,180         | 347           |
| <b>TOTAL</b> | <b>364</b> | <b>-960</b> | <b>-1,296</b> | <b>-1,296</b> | <b>-1,296</b> | <b>-1,296</b> | <b>-5,782</b> | <b>-1,296</b> |

|                             | 2006      | 2007     | 2008     | 2009     | 2010     | 2011     | Total     |
|-----------------------------|-----------|----------|----------|----------|----------|----------|-----------|
|                             | ----      | ----     | ----     | ----     | ----     | ----     | -----     |
| <b>POSITIONS ELIMINATED</b> |           |          |          |          |          |          |           |
| Off                         | 0         | 0        | 0        | 0        | 0        | 0        | 0         |
| Enl                         | 4         | 0        | 0        | 0        | 0        | 0        | 4         |
| Civ                         | 11        | 0        | 0        | 0        | 0        | 0        | 11        |
| <b>TOT</b>                  | <b>15</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>15</b> |

|                            |            |          |          |          |          |          |            |
|----------------------------|------------|----------|----------|----------|----------|----------|------------|
| <b>POSITIONS REALIGNED</b> |            |          |          |          |          |          |            |
| Off                        | 0          | 0        | 0        | 0        | 0        | 0        | 0          |
| Enl                        | 39         | 0        | 0        | 0        | 0        | 0        | 39         |
| Stu                        | 97         | 0        | 0        | 0        | 0        | 0        | 97         |
| Civ                        | 4          | 0        | 0        | 0        | 0        | 0        | 4          |
| <b>TOT</b>                 | <b>140</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>140</b> |

Summary:  
 -----

Scenario Name: Establish Joint Center of Consolidated Transportation Management Training

Scenario Description: Realign Fort Lee, VA by consolidating Transportation Management Training. Realign Lackland AFB, TX by relocating Transportation Management Courses currently taught there to Fort Lee, VA. The intent of this scenario is to consolidate like courses while maintaining service unique cultures.

Description of USAF Scenario Action: Realign / Consolidate Traffic Management and Air Transport Courses from Lackland AFB, TX to Fort Lee, VA

Responses received from the USAF concerning data provided by the USAF BRAC Office to Army TABS and the SST Sub-Group contained numbers of personnel and equipment moving from Lackland AFB to Ft EUSTIS versus Ft. Lee. This occurred because, at the time, because the destination of the Air Force's Transportation Management Courses move included both Ft. Lee and Ft. Eustis. E&T Scenario 0004 has since been deactivated; however, the same people and equipment are now heading to Ft. Lee in this scenario. Therefore, all references to Ft. Eustis should be ignored.

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Costs in 2005 Constant Dollars (\$K)

|        | 2006  | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|--------|-------|------|------|------|------|------|-------|--------|
|        | ----  | ---- | ---- | ---- | ---- | ---- | ----  | -----  |
| MilCon | 0     | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Person | 340   | 3    | 3    | 3    | 3    | 3    | 354   | 3      |
| Overhd | 391   | 264  | 264  | 264  | 264  | 264  | 1,711 | 264    |
| Moving | 728   | 236  | 0    | 0    | 0    | 0    | 964   | 0      |
| Missio | 0     | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Other  | 347   | 447  | 347  | 347  | 347  | 347  | 2,180 | 347    |
| TOTAL  | 1,806 | 949  | 613  | 613  | 613  | 613  | 5,210 | 613    |

Savings in 2005 Constant Dollars (\$K)

|        | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
|--------|-------|-------|-------|-------|-------|-------|--------|--------|
|        | ----  | ----  | ----  | ----  | ----  | ----  | ----   | -----  |
| MilCon | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Person | 784   | 1,314 | 1,314 | 1,314 | 1,314 | 1,314 | 7,356  | 1,314  |
| Overhd | 595   | 595   | 595   | 595   | 595   | 595   | 3,573  | 595    |
| Moving | 62    | 0     | 0     | 0     | 0     | 0     | 62     | 0      |
| Missio | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Other  | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| TOTAL  | 1,442 | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 | 10,991 | 1,910  |

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(All values in 2005 Constant Dollars)

| Category                                 | Cost    | Sub-Total |
|--|---------|-----------|
| -----                                    | ----    | -----     |
| Construction                             |         |           |
| Military Construction                    | 0       |           |
| Total - Construction                     |         | 0         |
| Personnel                                |         |           |
| Civilian RIF                             | 286,991 |           |
| Civilian Early Retirement                | 11,989  |           |
| Eliminated Military PCS                  | 15,994  |           |
| Unemployment                             | 22,255  |           |
| Total - Personnel                        |         | 337,229   |
| Overhead                                 |         |           |
| Program Management Cost                  | 107,652 |           |
| Support Contract Termination             | 0       |           |
| Mothball / Shutdown                      | 19,262  |           |
| Total - Overhead                         |         | 126,914   |
| Moving                                   |         |           |
| Civilian Moving                          | 132,352 |           |
| Civilian PPP                             | 70,992  |           |
| Military Moving                          | 175,989 |           |
| Freight                                  | 257,942 |           |
| Information Technologies                 | 264,000 |           |
| One-Time Moving Costs                    | 63,000  |           |
| Total - Moving                           |         | 964,275   |
| Other                                    |         |           |
| HAP / RSE                                | 0       |           |
| Environmental Mitigation Costs           | 100,000 |           |
| Mission Contract Startup and Termination | 0       |           |
| One-Time Unique Costs                    | 0       |           |
| Total - Other                            |         | 100,000   |
| -----                                    |         |           |
| Total One-Time Costs                     |         | 1,528,418 |
| -----                                    |         |           |
| One-Time Savings                         |         |           |
| Military Construction Cost Avoidances    | 0       |           |
| Military Moving                          | 62,335  |           |
| One-Time Moving Savings                  | 0       |           |
| Environmental Mitigation Savings         | 0       |           |
| One-Time Unique Savings                  | 0       |           |
| -----                                    |         |           |
| Total One-Time Savings                   |         | 62,335    |
| -----                                    |         |           |
| Total Net One-Time Costs                 |         | 1,466,083 |

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Base: LEE, VA (51484)  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost    | Sub-Total |
|--|---------|-----------|
| -----                                    | ----    | -----     |
| Construction                             |         |           |
| Military Construction                    | 0       |           |
| Total - Construction                     |         | 0         |
| Personnel                                |         |           |
| Civilian RIF                             | 0       |           |
| Civilian Early Retirement                | 0       |           |
| Eliminated Military PCS                  | 0       |           |
| Unemployment                             | 0       |           |
| Total - Personnel                        |         | 0         |
| Overhead                                 |         |           |
| Program Management Cost                  | 0       |           |
| Support Contract Termination             | 0       |           |
| Mothball / Shutdown                      | 0       |           |
| Total - Overhead                         |         | 0         |
| Moving                                   |         |           |
| Civilian Moving                          | 0       |           |
| Civilian PPP                             | 0       |           |
| Military Moving                          | 0       |           |
| Freight                                  | 0       |           |
| Information Technologies                 | 236,000 |           |
| One-Time Moving Costs                    | 0       |           |
| Total - Moving                           |         | 236,000   |
| Other                                    |         |           |
| HAP / RSE                                | 0       |           |
| Environmental Mitigation Costs           | 100,000 |           |
| Mission Contract Startup and Termination | 0       |           |
| One-Time Unique Costs                    | 0       |           |
| Total - Other                            |         | 100,000   |
| -----                                    | -----   | -----     |
| Total One-Time Costs                     |         | 336,000   |
| -----                                    | -----   | -----     |
| One-Time Savings                         |         |           |
| Military Construction Cost Avoidances    | 0       |           |
| Military Moving                          | 0       |           |
| One-Time Moving Savings                  | 0       |           |
| Environmental Mitigation Savings         | 0       |           |
| One-Time Unique Savings                  | 0       |           |
| -----                                    | -----   | -----     |
| Total One-Time Savings                   |         | 0         |
| -----                                    | -----   | -----     |
| Total Net One-Time Costs                 |         | 336,000   |

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Base: Lackland AFB, TX (MPLS)  
 (All values in 2005 Constant Dollars)

| Category                                 | Cost    | Sub-Total |
|--|---------|-----------|
| -----                                    | ----    | -----     |
| Construction                             |         |           |
| Military Construction                    | 0       |           |
| Total - Construction                     |         | 0         |
| Personnel                                |         |           |
| Civilian RIF                             | 286,991 |           |
| Civilian Early Retirement                | 11,989  |           |
| Eliminated Military PCS                  | 15,994  |           |
| Unemployment                             | 22,255  |           |
| Total - Personnel                        |         | 337,229   |
| Overhead                                 |         |           |
| Program Management Cost                  | 107,652 |           |
| Support Contract Termination             | 0       |           |
| Mothball / Shutdown                      | 19,262  |           |
| Total - Overhead                         |         | 126,914   |
| Moving                                   |         |           |
| Civilian Moving                          | 132,352 |           |
| Civilian PPP                             | 70,992  |           |
| Military Moving                          | 175,989 |           |
| Freight                                  | 257,942 |           |
| Information Technologies                 | 28,000  |           |
| One-Time Moving Costs                    | 63,000  |           |
| Total - Moving                           |         | 728,275   |
| Other                                    |         |           |
| HAP / RSE                                | 0       |           |
| Environmental Mitigation Costs           | 0       |           |
| Mission Contract Startup and Termination | 0       |           |
| One-Time Unique Costs                    | 0       |           |
| Total - Other                            |         | 0         |
| -----                                    |         |           |
| Total One-Time Costs                     |         | 1,192,418 |
| -----                                    |         |           |
| One-Time Savings                         |         |           |
| Military Construction Cost Avoidances    | 0       |           |
| Military Moving                          | 62,335  |           |
| One-Time Moving Savings                  | 0       |           |
| Environmental Mitigation Savings         | 0       |           |
| One-Time Unique Savings                  | 0       |           |
| -----                                    |         |           |
| Total One-Time Savings                   |         | 62,335    |
| -----                                    |         |           |
| Total Net One-Time Costs                 |         | 1,130,083 |

TOTAL COBRA MILITARY CONSTRUCTION ASSETS REPORT (COBRA v6.10)  
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 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
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All values in 2005 Constant Dollars

| Base Name    | Total<br>MilCon* | Milcon Cost<br>Avoidance | Total<br>Net Costs |
|--------------|------------------|--------------------------|--------------------|
| LEE          | 0                | 0                        | 0                  |
| Lackland AFB | 0                | 0                        | 0                  |
| Totals:      | 0                | 0                        | 0                  |

\* All MilCon Costs include Design, Site Preparation, Contingency Planning, and SIOH Costs where applicable.

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 1/9  
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| ONE-TIME COSTS  | 2006  | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|-------|------|------|------|------|------|-------|
| -----(\$K)----- | ----  | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION    |       |      |      |      |      |      |       |
| MILCON          | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| O&M             |       |      |      |      |      |      |       |
| CIV SALARY      |       |      |      |      |      |      |       |
| Civ RIF         | 287   | 0    | 0    | 0    | 0    | 0    | 287   |
| Civ Retire      | 12    | 0    | 0    | 0    | 0    | 0    | 12    |
| CIV MOVING      |       |      |      |      |      |      |       |
| Per Diem        | 14    | 0    | 0    | 0    | 0    | 0    | 14    |
| POV Miles       | 1     | 0    | 0    | 0    | 0    | 0    | 1     |
| Home Purch      | 53    | 0    | 0    | 0    | 0    | 0    | 53    |
| HHG             | 24    | 0    | 0    | 0    | 0    | 0    | 24    |
| Misc            | 4     | 0    | 0    | 0    | 0    | 0    | 4     |
| House Hunt      | 12    | 0    | 0    | 0    | 0    | 0    | 12    |
| PPP             | 71    | 0    | 0    | 0    | 0    | 0    | 71    |
| RITA            | 24    | 0    | 0    | 0    | 0    | 0    | 24    |
| FREIGHT         |       |      |      |      |      |      |       |
| Packing         | 9     | 0    | 0    | 0    | 0    | 0    | 9     |
| Freight         | 213   | 0    | 0    | 0    | 0    | 0    | 213   |
| Vehicles        | 36    | 0    | 0    | 0    | 0    | 0    | 36    |
| Unemployment    | 22    | 0    | 0    | 0    | 0    | 0    | 22    |
| OTHER           |       |      |      |      |      |      |       |
| Info Tech       | 28    | 236  | 0    | 0    | 0    | 0    | 264   |
| Prog Manage     | 108   | 0    | 0    | 0    | 0    | 0    | 108   |
| Supt Contract   | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| Mothball        | 19    | 0    | 0    | 0    | 0    | 0    | 19    |
| 1-Time Move     | 63    | 0    | 0    | 0    | 0    | 0    | 63    |
| MIL PERSONNEL   |       |      |      |      |      |      |       |
| MIL MOVING      |       |      |      |      |      |      |       |
| Per Diem        | 17    | 0    | 0    | 0    | 0    | 0    | 17    |
| POV Miles       | 12    | 0    | 0    | 0    | 0    | 0    | 12    |
| HHG             | 108   | 0    | 0    | 0    | 0    | 0    | 108   |
| Misc            | 39    | 0    | 0    | 0    | 0    | 0    | 39    |
| OTHER           |       |      |      |      |      |      |       |
| Elim PCS        | 16    | 0    | 0    | 0    | 0    | 0    | 16    |
| OTHER           |       |      |      |      |      |      |       |
| HAP / RSE       | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| Environmental   | 0     | 100  | 0    | 0    | 0    | 0    | 100   |
| Misn Contract   | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Other    | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL ONE-TIME  | 1,192 | 336  | 0    | 0    | 0    | 0    | 1,528 |

TOTAL COBRA REALIGNMENT DETAIL REPORT (COBRA v6.10) - Page 2/9  
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| RECURRINGCOSTS  | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
|-----------------|-------|-------|-------|-------|-------|-------|--------|--------|
| -----(\$K)----- | ----  | ----  | ----  | ----  | ----  | ----  | -----  | -----  |
| O&M             |       |       |       |       |       |       |        |        |
| Sustainment     | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Recap           | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| BOS             | 264   | 264   | 264   | 264   | 264   | 264   | 1,584  | 264    |
| Civ Salary      | 3     | 3     | 3     | 3     | 3     | 3     | 17     | 3      |
| TRICARE         | 347   | 347   | 347   | 347   | 347   | 347   | 2,080  | 347    |
| MIL PERSONNEL   |       |       |       |       |       |       |        |        |
| Off Salary      | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Enl Salary      | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| House Allow     | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| OTHER           |       |       |       |       |       |       |        |        |
| Mission Activ   | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Misc Recur      | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| TOTAL RECUR     | 613   | 613   | 613   | 613   | 613   | 613   | 3,681  | 613    |
| TOTAL COST      | 1,806 | 949   | 613   | 613   | 613   | 613   | 5,210  | 613    |
| ONE-TIME SAVES  | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total  |        |
| -----(\$K)----- | ----  | ----  | ----  | ----  | ----  | ----  | -----  |        |
| CONSTRUCTION    |       |       |       |       |       |       |        |        |
| MILCON          | 0     | 0     | 0     | 0     | 0     | 0     | 0      |        |
| O&M             |       |       |       |       |       |       |        |        |
| 1-Time Move     | 0     | 0     | 0     | 0     | 0     | 0     | 0      |        |
| MIL PERSONNEL   |       |       |       |       |       |       |        |        |
| Mil Moving      | 62    | 0     | 0     | 0     | 0     | 0     | 62     |        |
| OTHER           |       |       |       |       |       |       |        |        |
| Environmental   | 0     | 0     | 0     | 0     | 0     | 0     | 0      |        |
| 1-Time Other    | 0     | 0     | 0     | 0     | 0     | 0     | 0      |        |
| TOTAL ONE-TIME  | 62    | 0     | 0     | 0     | 0     | 0     | 62     |        |
| RECURRINGSAVES  | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
| -----(\$K)----- | ----  | ----  | ----  | ----  | ----  | ----  | -----  | -----  |
| FAM HOUSE OPS   | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| O&M             |       |       |       |       |       |       |        |        |
| Sustainment     | 18    | 18    | 18    | 18    | 18    | 18    | 109    | 18     |
| Recap           | 103   | 103   | 103   | 103   | 103   | 103   | 620    | 103    |
| BOS             | 474   | 474   | 474   | 474   | 474   | 474   | 2,843  | 474    |
| Civ Salary      | 366   | 731   | 731   | 731   | 731   | 731   | 4,023  | 731    |
| MIL PERSONNEL   |       |       |       |       |       |       |        |        |
| Off Salary      | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Enl Salary      | 165   | 329   | 329   | 329   | 329   | 329   | 1,813  | 329    |
| House Allow     | 253   | 253   | 253   | 253   | 253   | 253   | 1,520  | 253    |
| OTHER           |       |       |       |       |       |       |        |        |
| Procurement     | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Mission Activ   | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Misc Recur      | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| TOTAL RECUR     | 1,379 | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 | 10,929 | 1,910  |
| TOTAL SAVINGS   | 1,442 | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 | 10,991 | 1,910  |

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 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
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| ONE-TIME NET          | 2006         | 2007          | 2008          | 2009          | 2010          | 2011          | Total         |               |
|-----------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| ----(\$K)-----        | ----         | ----          | ----          | ----          | ----          | ----          | -----         |               |
| <b>CONSTRUCTION</b>   |              |               |               |               |               |               |               |               |
| MILCON                | 0            | 0             | 0             | 0             | 0             | 0             | 0             |               |
| <b>O&amp;M</b>        |              |               |               |               |               |               |               |               |
| Civ Retir/RIF         | 299          | 0             | 0             | 0             | 0             | 0             | 299           |               |
| Civ Moving            | 461          | 0             | 0             | 0             | 0             | 0             | 461           |               |
| Info Tech             | 28           | 236           | 0             | 0             | 0             | 0             | 264           |               |
| Other                 | 212          | 0             | 0             | 0             | 0             | 0             | 212           |               |
| <b>MIL PERSONNEL</b>  |              |               |               |               |               |               |               |               |
| Mil Moving            | 130          | 0             | 0             | 0             | 0             | 0             | 130           |               |
| <b>OTHER</b>          |              |               |               |               |               |               |               |               |
| HAP / RSE             | 0            | 0             | 0             | 0             | 0             | 0             | 0             |               |
| Environmental         | 0            | 100           | 0             | 0             | 0             | 0             | 100           |               |
| Misn Contract         | 0            | 0             | 0             | 0             | 0             | 0             | 0             |               |
| 1-Time Other          | 0            | 0             | 0             | 0             | 0             | 0             | 0             |               |
| <b>TOTAL ONE-TIME</b> | <b>1,130</b> | <b>336</b>    | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>0</b>      | <b>1,366</b>  |               |
| <b>RECURRING NET</b>  |              |               |               |               |               |               |               |               |
| ----(\$K)-----        | ----         | ----          | ----          | ----          | ----          | ----          | -----         | -----         |
| <b>FAM HOUSE OPS</b>  |              |               |               |               |               |               |               |               |
| O&M                   |              |               |               |               |               |               |               |               |
| Sustainment           | -18          | -18           | -18           | -18           | -18           | -18           | -109          | -18           |
| Recap                 | -103         | -103          | -103          | -103          | -103          | -103          | -620          | -103          |
| BOS                   | -210         | -210          | -210          | -210          | -210          | -210          | -1,259        | -210          |
| Civ Salary            | -363         | -728          | -728          | -728          | -728          | -728          | -4,006        | -728          |
| TRICARE               | 347          | 347           | 347           | 347           | 347           | 347           | 2,080         | 347           |
| <b>MIL PERSONNEL</b>  |              |               |               |               |               |               |               |               |
| Mil Salary            | -165         | -329          | -329          | -329          | -329          | -329          | -1,813        | -329          |
| House Allow           | -253         | -253          | -253          | -253          | -253          | -253          | -1,520        | -253          |
| <b>OTHER</b>          |              |               |               |               |               |               |               |               |
| Procurement           | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Mission Activ         | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| Misc Recur            | 0            | 0             | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>TOTAL RECUR</b>    | <b>-766</b>  | <b>-1,296</b> | <b>-1,296</b> | <b>-1,296</b> | <b>-1,296</b> | <b>-1,296</b> | <b>-7,248</b> | <b>-1,296</b> |
| <b>TOTAL NET COST</b> | <b>364</b>   | <b>-960</b>   | <b>-1,296</b> | <b>-1,296</b> | <b>-1,296</b> | <b>-1,296</b> | <b>-5,782</b> | <b>-1,296</b> |

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Base: LEE, VA (51484)

| ONE-TIME COSTS  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION    |      |      |      |      |      |      |       |
| MILCON          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| O&M             |      |      |      |      |      |      |       |
| CIV SALARY      |      |      |      |      |      |      |       |
| Civ RIFs        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civ Retire      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIV MOVING      |      |      |      |      |      |      |       |
| Per Diem        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Home Purch      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| House Hunt      | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| PPP             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| RITA            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| FREIGHT         |      |      |      |      |      |      |       |
| Packing         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Freight         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Vehicles        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Unemployment    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER           |      |      |      |      |      |      |       |
| Info Tech       | 0    | 236  | 0    | 0    | 0    | 0    | 236   |
| Prog Manage     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Supt Contrac    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Mothball        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Move     | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| MIL PERSONNEL   |      |      |      |      |      |      |       |
| MIL MOVING      |      |      |      |      |      |      |       |
| Per Diem        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| POV Miles       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| HHG             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Misc            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER           |      |      |      |      |      |      |       |
| Elim PCS        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| OTHER           |      |      |      |      |      |      |       |
| HAP / RSE       | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Environmental   | 0    | 100  | 0    | 0    | 0    | 0    | 100   |
| Misn Contract   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Other    | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL ONE-TIME  | 0    | 336  | 0    | 0    | 0    | 0    | 336   |



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| Base: LEE, VA (51484) |      |      |      |      |      |      |       |        |
|-----------------------|------|------|------|------|------|------|-------|--------|
| ONE-TIME NET          | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |        |
| -----(\$K)-----       | ---- | ---- | ---- | ---- | ---- | ---- | ----- |        |
| CONSTRUCTION          |      |      |      |      |      |      |       |        |
| MILCON                | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| O&M                   |      |      |      |      |      |      |       |        |
| Civ Retir/RIF         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Civ Moving            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Info Tech             | 0    | 236  | 0    | 0    | 0    | 0    | 236   |        |
| Other                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| MIL PERSONNEL         |      |      |      |      |      |      |       |        |
| Mil Moving            | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| OTHER                 |      |      |      |      |      |      |       |        |
| HAP / RSE             | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| Environmental         | 0    | 100  | 0    | 0    | 0    | 0    | 100   |        |
| Misn Contract         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| 1-Time Other          | 0    | 0    | 0    | 0    | 0    | 0    | 0     |        |
| TOTAL ONE-TIME        | 0    | 336  | 0    | 0    | 0    | 0    | 336   |        |
|                       |      |      |      |      |      |      |       |        |
| RECURRING NET         | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
| -----(\$K)-----       | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| FAM HOUSE OPS         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M                   |      |      |      |      |      |      |       |        |
| Sustainment           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap                 | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS                   | 264  | 264  | 264  | 264  | 264  | 264  | 1,584 | 264    |
| Civ Salary            | 3    | 3    | 3    | 3    | 3    | 3    | 17    | 3      |
| TRICARE               | 347  | 347  | 347  | 347  | 347  | 347  | 2,080 | 347    |
| MIL PERSONNEL         |      |      |      |      |      |      |       |        |
| Mil Salary            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER                 |      |      |      |      |      |      |       |        |
| Procurement           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Mission Activ         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur            | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR           | 613  | 613  | 613  | 613  | 613  | 613  | 3,681 | 613    |
|                       |      |      |      |      |      |      |       |        |
| TOTAL NET COST        | 613  | 949  | 613  | 613  | 613  | 613  | 4,017 | 613    |

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
 Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
 20 Apr 05\BRAC2005.SFF

Base: Lackland AFB, TX (MPLS)

| ONE-TIME COSTS  | 2006  | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|-------|------|------|------|------|------|-------|
| -----(\$K)----- | ----  | ---- | ---- | ---- | ---- | ---- | ----- |
| CONSTRUCTION    |       |      |      |      |      |      |       |
| MILCON          | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| O&M             |       |      |      |      |      |      |       |
| CIV SALARY      |       |      |      |      |      |      |       |
| Civ RIFs        | 287   | 0    | 0    | 0    | 0    | 0    | 287   |
| Civ Retire      | 12    | 0    | 0    | 0    | 0    | 0    | 12    |
| CIV MOVING      |       |      |      |      |      |      |       |
| Per Diem        | 14    | 0    | 0    | 0    | 0    | 0    | 14    |
| POV Miles       | 1     | 0    | 0    | 0    | 0    | 0    | 1     |
| Home Purch      | 53    | 0    | 0    | 0    | 0    | 0    | 53    |
| HHG             | 24    | 0    | 0    | 0    | 0    | 0    | 24    |
| Misc            | 4     | 0    | 0    | 0    | 0    | 0    | 4     |
| House Hunt      | 12    | 0    | 0    | 0    | 0    | 0    | 12    |
| PPP             | 71    | 0    | 0    | 0    | 0    | 0    | 71    |
| RITA            | 24    | 0    | 0    | 0    | 0    | 0    | 24    |
| FREIGHT         |       |      |      |      |      |      |       |
| Packing         | 9     | 0    | 0    | 0    | 0    | 0    | 9     |
| Freight         | 213   | 0    | 0    | 0    | 0    | 0    | 213   |
| Vehicles        | 36    | 0    | 0    | 0    | 0    | 0    | 36    |
| Unemployment    | 22    | 0    | 0    | 0    | 0    | 0    | 22    |
| OTHER           |       |      |      |      |      |      |       |
| Info Tech       | 28    | 0    | 0    | 0    | 0    | 0    | 28    |
| Prog Manage     | 108   | 0    | 0    | 0    | 0    | 0    | 108   |
| Supt Contrac    | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| Mothball        | 19    | 0    | 0    | 0    | 0    | 0    | 19    |
| 1-Time Move     | 63    | 0    | 0    | 0    | 0    | 0    | 63    |
| MIL PERSONNEL   |       |      |      |      |      |      |       |
| MIL MOVING      |       |      |      |      |      |      |       |
| Per Diem        | 17    | 0    | 0    | 0    | 0    | 0    | 17    |
| POV Miles       | 12    | 0    | 0    | 0    | 0    | 0    | 12    |
| HHG             | 108   | 0    | 0    | 0    | 0    | 0    | 108   |
| Misc            | 39    | 0    | 0    | 0    | 0    | 0    | 39    |
| OTHER           |       |      |      |      |      |      |       |
| Elim PCS        | 16    | 0    | 0    | 0    | 0    | 0    | 16    |
| OTHER           |       |      |      |      |      |      |       |
| HAP / RSE       | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| Environmental   | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| Misn Contract   | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| 1-Time Other    | 0     | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL ONE-TIME  | 1,192 | 0    | 0    | 0    | 0    | 0    | 1,192 |

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
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 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
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Base: Lackland AFB, TX (MPLS)

| RECURRINGCOSTS  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| O&M             |      |      |      |      |      |      |       |        |
| Sustainment     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Recap           | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| BOS             | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Civ Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TRICARE         | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Off Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Enl Salary      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| House Allow     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Mission Activ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| Misc Recur      | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL RECUR     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |

TOTAL COSTS 1,192 0 0 0 0 0 0 1,192 0

| ONE-TIME SAVES  | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total | Beyond |
|-----------------|------|------|------|------|------|------|-------|--------|
| -----(\$K)----- | ---- | ---- | ---- | ---- | ---- | ---- | ----- | -----  |
| CONSTRUCTION    |      |      |      |      |      |      |       |        |
| MILCON          | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| O&M             |      |      |      |      |      |      |       |        |
| 1-Time Move     | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| MIL PERSONNEL   |      |      |      |      |      |      |       |        |
| Mil Moving      | 62   | 0    | 0    | 0    | 0    | 0    | 62    | 0      |
| OTHER           |      |      |      |      |      |      |       |        |
| Environmental   | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| 1-Time Other    | 0    | 0    | 0    | 0    | 0    | 0    | 0     | 0      |
| TOTAL ONE-TIME  | 62   | 0    | 0    | 0    | 0    | 0    | 62    | 0      |

| RECURRINGSAVES  | 2006  | 2007  | 2008  | 2009  | 2010  | 2011  | Total  | Beyond |
|-----------------|-------|-------|-------|-------|-------|-------|--------|--------|
| -----(\$K)----- | ----  | ----  | ----  | ----  | ----  | ----  | -----  | -----  |
| FAM HOUSE OPS   | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| O&M             |       |       |       |       |       |       |        |        |
| Sustainment     | 18    | 18    | 18    | 18    | 18    | 18    | 109    | 18     |
| Recap           | 103   | 103   | 103   | 103   | 103   | 103   | 620    | 103    |
| BOS             | 474   | 474   | 474   | 474   | 474   | 474   | 2,843  | 474    |
| Civ Salary      | 366   | 731   | 731   | 731   | 731   | 731   | 4,023  | 731    |
| MIL PERSONNEL   |       |       |       |       |       |       |        |        |
| Off Salary      | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Enl Salary      | 165   | 329   | 329   | 329   | 329   | 329   | 1,813  | 329    |
| House Allow     | 253   | 253   | 253   | 253   | 253   | 253   | 1,520  | 253    |
| OTHER           |       |       |       |       |       |       |        |        |
| Procurement     | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Mission Activ   | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| Misc Recur      | 0     | 0     | 0     | 0     | 0     | 0     | 0      | 0      |
| TOTAL RECUR     | 1,379 | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 | 10,929 | 1,910  |
| TOTAL SAVINGS   | 1,442 | 1,910 | 1,910 | 1,910 | 1,910 | 1,910 | 10,991 | 1,910  |

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
 Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
 20 Apr 05\BRAC2005.SFF

| Base: Lackland AFB, TX (MPLS) |  |  |  |  |  |                                     |         |        |
|-------------------------------|--|--|--|--|--|-------------------------------------|---------|--------|
| ONE-TIME NET                  | 2006   | 2007   | 2008   | 2009   | 2010   | 2011                                | Total   |        |
| -----(\$K)-----               | ----   | ----   | ----   | ----   | ----   | ----                                | -----   |        |
| CONSTRUCTION                  |  |  |  |  |  |                                     |         |        |
| MILCON                        | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       |        |
| O&M                           |  |  |  |  |  |                                     |         |        |
| Civ Retir/RIF                 | 299  | 0  | 0  | 0  | 0  | 0                                   | 299     |        |
| Civ Moving                    | 461  | 0  | 0  | 0  | 0  | 0                                   | 461     |        |
| Info Tech                     | 28   | 0  | 0  | 0  | 0  | 0                                   | 28      |        |
| Other                         | 212  | 0  | 0  | 0  | 0  | 0                                   | 212     |        |
| MIL PERSONNEL                 |  |  |  |  |  |                                     |         |        |
| Mil Moving                    | 130  | 0  | 0  | 0  | 0  | 0                                   | 130     |        |
| OTHER                         |  |  |  |  |  |                                     |         |        |
| HAP / RSE                     | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       |        |
| Environmental                 | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       |        |
| Misn Contract                 | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       |        |
| 1-Time Other                  | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       |        |
| TOTAL ONE-TIME                | 1,130  | 0  | 0  | 0  | 0  | 0                                   | 1,130   |        |
| RECURRING NET                 |  |  |  |  |  |                                     |         |        |
| -----(\$K)-----               | ---- <td>---- <td>---- <td>---- <td>---- <td>---- <td>-----</td> <td>Beyond</td> </td></td></td></td></td> | ---- <td>---- <td>---- <td>---- <td>---- <td>-----</td> <td>Beyond</td> </td></td></td></td> | ---- <td>---- <td>---- <td>---- <td>-----</td> <td>Beyond</td> </td></td></td> | ---- <td>---- <td>---- <td>-----</td> <td>Beyond</td> </td></td> | ---- <td>---- <td>-----</td> <td>Beyond</td> </td> | ---- <td>-----</td> <td>Beyond</td> | -----   | Beyond |
| FAM HOUSE OPS                 | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       | 0      |
| O&M                           |  |  |  |  |  |                                     |         |        |
| Sustainment                   | -18  | -18  | -18  | -18  | -18  | -18                                 | -109    | -18    |
| Recap                         | -103   | -103   | -103   | -103   | -103   | -103                                | -620    | -103   |
| BOS                           | -474   | -474   | -474   | -474   | -474   | -474                                | -2,843  | -474   |
| Civ Salary                    | -366   | -731   | -731   | -731   | -731   | -731                                | -4,023  | -731   |
| TRICARE                       | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       | 0      |
| MIL PERSONNEL                 |  |  |  |  |  |                                     |         |        |
| Mil Salary                    | -165   | -329   | -329   | -329   | -329   | -329                                | -1,813  | -329   |
| House Allow                   | -253   | -253   | -253   | -253   | -253   | -253                                | -1,520  | -253   |
| OTHER                         |  |  |  |  |  |                                     |         |        |
| Procurement                   | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       | 0      |
| Mission Activ                 | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       | 0      |
| Misc Recur                    | 0  | 0  | 0  | 0  | 0  | 0                                   | 0       | 0      |
| TOTAL RECUR                   | -1,379   | -1,910   | -1,910   | -1,910   | -1,910   | -1,910                              | -10,929 | -1,910 |
| TOTAL NET COST                | -249   | -1,910   | -1,910   | -1,910   | -1,910   | -1,910                              | -9,799  | -1,910 |

COBRA TOTAL PERSONNEL SUMMARY REPORT (COBRA v6.10)  
 Data As Of 5/23/2005 9:19:10 AM, Report Created 5/23/2005 10:23:18 AM

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 - 20 Apr 05\BRAC2005.SFF

TOTAL SCENARIO POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,747    | 9,457    | 11,708   | 7,359     |

TOTAL PROGRAMMED INSTALLATION (NON-BRAC) CHANGES, ENTIRE SCENARIO:

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Students  | -274 | 120  | 0    | 0    | 0    | 0    | -154  |
| Civilians | -19  | 0    | 0    | 0    | 0    | 0    | -19   |
| TOTAL     | -293 | 120  | 0    | 0    | 0    | 0    | -173  |

TOTAL SCENARIO POPULATION (FY 2005, Prior to BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,747    | 9,457    | 11,554   | 7,340     |

TOTAL PERSONNEL REALIGNMENTS, ENTIRE SCENARIO):

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 39   | 0    | 0    | 0    | 0    | 0    | 39    |
| Students  | 97   | 0    | 0    | 0    | 0    | 0    | 97    |
| Civilians | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| TOTAL     | 140  | 0    | 0    | 0    | 0    | 0    | 140   |

TOTAL SCENARIO POSITION CHANGES, ENTIRE SCENARIO:

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | -4   | 0    | 0    | 0    | 0    | 0    | -4    |
| Civilians | -11  | 0    | 0    | 0    | 0    | 0    | -11   |
| TOTAL     | -15  | 0    | 0    | 0    | 0    | 0    | -15   |

TOTAL SCENARIO POPULATION (After BRAC Action):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,747    | 9,453    | 11,554   | 7,329     |

Department : Army  
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 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 - 20 Apr 05\BRAC2005.SFF

PERSONNEL SUMMARY FOR: LEE, VA (51484)

BASE POPULATION (FY 2005):

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 540      | 2,225    | 5,682    | 2,105     |

PROGRAMMED INSTALLATION (NON-BRAC) CHANGES FOR: LEE, VA (51484)

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Students  | -274 | 120  | 0    | 0    | 0    | 0    | -154  |
| Civilians | -19  | 0    | 0    | 0    | 0    | 0    | -19   |
| TOTAL     | -293 | 120  | 0    | 0    | 0    | 0    | -173  |

BASE POPULATION (Prior to BRAC Action) FOR: LEE, VA (51484)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 540      | 2,225    | 5,528    | 2,086     |

PERSONNEL REALIGNMENTS:

From Base: Lackland AFB, TX (MPLS)

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 39   | 0    | 0    | 0    | 0    | 0    | 39    |
| Students  | 97   | 0    | 0    | 0    | 0    | 0    | 97    |
| Civilians | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| TOTAL     | 140  | 0    | 0    | 0    | 0    | 0    | 140   |

TOTAL PERSONNEL REALIGNMENTS (Into LEE, VA (51484)):

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 39   | 0    | 0    | 0    | 0    | 0    | 39    |
| Students  | 97   | 0    | 0    | 0    | 0    | 0    | 97    |
| Civilians | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| TOTAL     | 140  | 0    | 0    | 0    | 0    | 0    | 140   |

BASE POPULATION (After BRAC Action) FOR: LEE, VA (51484)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 540      | 2,264    | 5,625    | 2,090     |

PERSONNEL SUMMARY FOR: Lackland AFB, TX (MPLS)

BASE POPULATION (FY 2005, Prior to BRAC Action) FOR: Lackland AFB, TX (MPLS)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,207    | 7,232    | 6,026    | 5,254     |

PERSONNEL REALIGNMENTS:

To Base: LEE, VA (51484)

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 39   | 0    | 0    | 0    | 0    | 0    | 39    |
| Students  | 97   | 0    | 0    | 0    | 0    | 0    | 97    |
| Civilians | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| TOTAL     | 140  | 0    | 0    | 0    | 0    | 0    | 140   |

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
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TOTAL PERSONNEL REALIGNMENTS (Out of Lackland AFB, TX (MPLS)):

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | 39   | 0    | 0    | 0    | 0    | 0    | 39    |
| Students  | 97   | 0    | 0    | 0    | 0    | 0    | 97    |
| Civilians | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| TOTAL     | 140  | 0    | 0    | 0    | 0    | 0    | 140   |

SCENARIO POSITION CHANGES FOR: Lackland AFB, TX (MPLS)

|           | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------|------|------|------|------|------|------|-------|
| Officers  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Enlisted  | -4   | 0    | 0    | 0    | 0    | 0    | -4    |
| Civilians | -11  | 0    | 0    | 0    | 0    | 0    | -11   |
| TOTAL     | -15  | 0    | 0    | 0    | 0    | 0    | -15   |

BASE POPULATION (After BRAC Action) FOR: Lackland AFB, TX (MPLS)

| Officers | Enlisted | Students | Civilians |
|----------|----------|----------|-----------|
| 2,207    | 7,189    | 5,929    | 5,239     |

Department : Army  
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 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
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| Base         | Personnel |         |        |         |
|--------------|-----------|---------|--------|---------|
|              | Start*    | Finish* | Change | %Change |
| LEE          | 10,379    | 10,519  | 140    | 1%      |
| Lackland AFB | 20,719    | 20,564  | -155   | -1%     |
| TOTAL        | 31,098    | 31,083  | -15    | 0%      |

| Base         | Square Footage |            |         |         |         |
|--------------|----------------|------------|---------|---------|---------|
|              | Start          | Finish     | Change  | %Change | Chg/Per |
| LEE          | 8,555,000      | 8,555,000  | 0       | 0%      | 0       |
| Lackland AFB | 6,210,000      | 6,167,195  | -42,805 | -1%     | 276     |
| TOTAL        | 14,765,000     | 14,722,195 | -42,805 | 0%      | 2,854   |

| Base         | Base Operations Support (2005\$) |             |          |         |         |
|--------------|----------------------------------|-------------|----------|---------|---------|
|              | Start*                           | Finish*     | Change   | %Change | Chg/Per |
| LEE          | 39,062,003                       | 39,326,050  | 264,047  | 1%      | 1,886   |
| Lackland AFB | 72,616,691                       | 72,142,791  | -473,899 | -1%     | 3,057   |
| TOTAL        | 111,678,694                      | 111,468,842 | -209,852 | 0%      | 13,990  |

| Base         | Sustainment (2005\$) |            |         |         |         |
|--------------|----------------------|------------|---------|---------|---------|
|              | Start                | Finish     | Change  | %Change | Chg/Per |
| LEE          | 13,466,757           | 13,466,757 | 0       | 0%      | 0       |
| Lackland AFB | 2,642,451            | 2,624,237  | -18,214 | -1%     | 117     |
| TOTAL        | 16,109,208           | 16,090,994 | -18,214 | 0%      | 1,214   |

| Base         | Recapitalization (2005\$) |            |          |         |         |
|--------------|---------------------------|------------|----------|---------|---------|
|              | Start                     | Finish     | Change   | %Change | Chg/Per |
| LEE          | 10,558,151                | 10,558,151 | 0        | 0%      | 0       |
| Lackland AFB | 15,004,230                | 14,900,807 | -103,423 | -1%     | 667     |
| TOTAL        | 25,562,381                | 25,458,958 | -103,423 | 0%      | 6,895   |

| Base         | Sustain + Recap + BOS (2005\$) |             |          |         |         |
|--------------|--------------------------------|-------------|----------|---------|---------|
|              | Start                          | Finish      | Change   | %Change | Chg/Per |
| LEE          | 63,086,911                     | 63,350,958  | 264,047  | 0%      | 1,886   |
| Lackland AFB | 90,263,372                     | 89,667,835  | -595,536 | -1%     | 3,842   |
| TOTAL        | 153,350,283                    | 153,018,794 | -331,489 | 0%      | 22,099  |

| Base         | Plant Replacement Value (2005\$) |               |             |         |         |
|--------------|----------------------------------|---------------|-------------|---------|---------|
|              | Start                            | Finish        | Change      | %Change | Chg/Per |
| LEE          | 1,087,489,550                    | 1,087,489,550 | 0           | 0%      | 0       |
| Lackland AFB | 1,815,511,833                    | 1,802,997,665 | -12,514,168 | -1%     | 80,736  |
| TOTAL        | 2,903,001,383                    | 2,890,487,215 | -12,514,168 | 0%      | 834,278 |

Department : Army  
Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
20 Apr 05\BRAC2005.SFF

- "Start" and "Finish" values for Personnel and BOS both include the Programmed Installation Population (non-BRAC) Changes, so that only changes attributable to the BRAC action are reflected in the "Change" columns of this report.

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 - 20 Apr 05\BRAC2005.SFF

|                                     | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| CIVILIAN POSITIONS REALIGNING OUT   |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 11   | 0    | 0    | 0    | 0    | 0    | 11    |
| Early Retirement                    | 8.10%  | 1    | 0    | 0    | 0    | 0    | 0    | 1     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 1    | 0    | 0    | 0    | 0    | 0    | 1     |
| Civs Not Moving (RIFs)*             | 6.00%  | 1    | 0    | 0    | 0    | 0    | 0    | 1     |
| Priority Placement#                 | 39.97% | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Civilians Available to Move         |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Civilians Moving                    |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIREMENTS    |        | 1    | 0    | 0    | 0    | 0    | 0    | 1     |
| TOTAL CIVILIAN RIFs                 |        | 5    | 0    | 0    | 0    | 0    | 0    | 5     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 - 20 Apr 05\BRAC2005.SFF

| Base: LEE, VA (51484)               | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| CIVILIAN POSITIONS REALIGNING OUT   |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Early Retirement                    | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Priority Placement#                 | 39.97% | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Available to Move         |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Civilians Moving                    |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN RIFS                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 - 20 Apr 05\BRAC2005.SFF

| Base: Lackland AFB, TX (MPLS)       | Rate   | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------------------|--------|------|------|------|------|------|------|-------|
| CIVILIAN POSITIONS REALIGNING OUT   |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Early Retirement*                   | 8.10%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Regular Retirement*                 | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover*                  | 9.16%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civs Not Moving (RIFs)*             | 6.00%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving (the remainder)    |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Civilian Positions Available        |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| CIVILIAN POSITIONS ELIMINATED       |        | 11   | 0    | 0    | 0    | 0    | 0    | 11    |
| Early Retirement                    | 8.10%  | 1    | 0    | 0    | 0    | 0    | 0    | 1     |
| Regular Retirement                  | 1.67%  | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian Turnover                   | 9.16%  | 1    | 0    | 0    | 0    | 0    | 0    | 1     |
| Civs Not Moving (RIFs)*             | 6.00%  | 1    | 0    | 0    | 0    | 0    | 0    | 1     |
| Priority Placement#                 | 39.97% | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Civilians Available to Move         |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilian RIFs (the remainder)       |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| CIVILIAN POSITIONS REALIGNING IN    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Civilians Moving                    |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| New Civilians Hired                 |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Other Civilian Additions            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| TOTAL CIVILIAN EARLY RETIRMENTS     |        | 1    | 0    | 0    | 0    | 0    | 0    | 1     |
| TOTAL CIVILIAN RIFs                 |        | 5    | 0    | 0    | 0    | 0    | 0    | 5     |
| TOTAL CIVILIAN PRIORITY PLACEMENTS# |        | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| TOTAL CIVILIAN NEW HIRES            |        | 0    | 0    | 0    | 0    | 0    | 0    | 0     |

\* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

# Not all Priority Placements involve a Permanent Change of Station. The rate of PPP placements involving a PCS is 50.70%

COBRA PERSONNEL YEARLY PERCENTAGES REPORT (COBRA v6.10)  
 Data As Of 5/23/2005 9:19:10 AM, Report Created 5/23/2005 10:23:19 AM

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
 Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
 20 Apr 05\BRAC2005.SFF

Base: LEE, VA (51484)

| Year   | Pers Moved In/Added |         | MilCon<br>TimePhase | Pers Moved Out/Eliminated |         | ShutDn<br>TimePhase |
|--------|---------------------|---------|---------------------|---------------------------|---------|---------------------|
|        | Total               | Percent |                     | Total                     | Percent |                     |
| 2006   | 140                 | 100.00% | 100.00%             | 0                         | 0.00%   | 16.67%              |
| 2007   | 0                   | 0.00%   | 0.00%               | 0                         | 0.00%   | 16.67%              |
| 2008   | 0                   | 0.00%   | 0.00%               | 0                         | 0.00%   | 16.67%              |
| 2009   | 0                   | 0.00%   | 0.00%               | 0                         | 0.00%   | 16.67%              |
| 2010   | 0                   | 0.00%   | 0.00%               | 0                         | 0.00%   | 16.67%              |
| 2011   | 0                   | 0.00%   | 0.00%               | 0                         | 0.00%   | 16.67%              |
| TOTALS | 140                 | 100.00% | 100.00%             | 0                         | 0.00%   | 100.00%             |

Base: Lackland AFB, TX (MPLS)

| Year   | Pers Moved In/Added |         | MilCon<br>TimePhase | Pers Moved Out/Eliminated |         | ShutDn<br>TimePhase |
|--------|---------------------|---------|---------------------|---------------------------|---------|---------------------|
|        | Total               | Percent |                     | Total                     | Percent |                     |
| 2006   | 0                   | 0.00%   | 33.33%              | 155                       | 100.00% | 100.00%             |
| 2007   | 0                   | 0.00%   | 16.67%              | 0                         | 0.00%   | 0.00%               |
| 2008   | 0                   | 0.00%   | 16.67%              | 0                         | 0.00%   | 0.00%               |
| 2009   | 0                   | 0.00%   | 16.67%              | 0                         | 0.00%   | 0.00%               |
| 2010   | 0                   | 0.00%   | 16.67%              | 0                         | 0.00%   | 0.00%               |
| 2011   | 0                   | 0.00%   | 0.00%               | 0                         | 0.00%   | 0.00%               |
| TOTALS | 0                   | 0.00%   | 100.00%             | 155                       | 100.00% | 100.00%             |

COBRA NET PRESENT VALUES REPORT (COBRA v6.10)  
 Data As Of 5/23/2005 9:19:10 AM, Report Created 5/23/2005 10:23:19 AM

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
 Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
 20 Apr 05\BRAC2005.SFF

| Year | Cost(\$)   | Adjusted Cost(\$) | NPV(\$)     |
|------|------------|-------------------|-------------|
| ---- | -----      | -----             | -----       |
| 2006 | 364,231    | 359,236           | 359,236     |
| 2007 | -960,371   | -921,403          | -562,167    |
| 2008 | -1,296,371 | -1,209,892        | -1,772,059  |
| 2009 | -1,296,371 | -1,176,938        | -2,948,997  |
| 2010 | -1,296,371 | -1,144,881        | -4,093,879  |
| 2011 | -1,296,371 | -1,113,698        | -5,207,576  |
| 2012 | -1,296,371 | -1,083,364        | -6,290,940  |
| 2013 | -1,296,371 | -1,053,856        | -7,344,796  |
| 2014 | -1,296,371 | -1,025,151        | -8,369,947  |
| 2015 | -1,296,371 | -997,229          | -9,367,176  |
| 2016 | -1,296,371 | -970,067          | -10,337,243 |
| 2017 | -1,296,371 | -943,645          | -11,280,888 |
| 2018 | -1,296,371 | -917,943          | -12,198,831 |
| 2019 | -1,296,371 | -892,940          | -13,091,771 |
| 2020 | -1,296,371 | -868,619          | -13,960,390 |
| 2021 | -1,296,371 | -844,960          | -14,805,351 |
| 2022 | -1,296,371 | -821,946          | -15,627,296 |
| 2023 | -1,296,371 | -799,558          | -16,426,854 |
| 2024 | -1,296,371 | -777,780          | -17,204,634 |
| 2025 | -1,296,371 | -756,595          | -17,961,230 |

COBRA SUSTAINMENT/RECAP/BOS/HOUSING CHANGE REPORT (COBRA v6.10)  
 Data As Of 5/23/2005 9:19:10 AM, Report Created 5/23/2005 10:23:19 AM

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 - 20 Apr 05\BRAC2005.SFF

| Net Change(\$K)      | 2006        | 2007        | 2008        | 2009        | 2010        | 2011        | Total         | Beyond      |
|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-------------|
| Sustain Change       | -18         | -18         | -18         | -18         | -18         | -18         | -109          | -18         |
| Recap Change         | -103        | -103        | -103        | -103        | -103        | -103        | -620          | -103        |
| BOS Change           | -210        | -210        | -210        | -210        | -210        | -210        | -1,259        | -210        |
| Housing Change       | 0           | 0           | 0           | 0           | 0           | 0           | 0             | 0           |
| <b>TOTAL CHANGES</b> | <b>-331</b> | <b>-331</b> | <b>-331</b> | <b>-331</b> | <b>-331</b> | <b>-331</b> | <b>-1,989</b> | <b>-331</b> |

LEE, VA (51484)

| Net Change(\$K)      | 2006       | 2007       | 2008       | 2009       | 2010       | 2011       | Total        | Beyond     |
|----------------------|------------|------------|------------|------------|------------|------------|--------------|------------|
| Sustain Change       | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| Recap Change         | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| BOS Change           | 264        | 264        | 264        | 264        | 264        | 264        | 1,584        | 264        |
| Housing Change       | 0          | 0          | 0          | 0          | 0          | 0          | 0            | 0          |
| <b>TOTAL CHANGES</b> | <b>264</b> | <b>264</b> | <b>264</b> | <b>264</b> | <b>264</b> | <b>264</b> | <b>1,584</b> | <b>264</b> |

Lackland AFB, TX (MPLS)

| Net Change(\$K)      | 2006        | 2007        | 2008        | 2009        | 2010        | 2011        | Total         | Beyond      |
|----------------------|-------------|-------------|-------------|-------------|-------------|-------------|---------------|-------------|
| Sustain Change       | -18         | -18         | -18         | -18         | -18         | -18         | -109          | -18         |
| Recap Change         | -103        | -103        | -103        | -103        | -103        | -103        | -620          | -103        |
| BOS Change           | -474        | -474        | -474        | -474        | -474        | -474        | -2,843        | -474        |
| Housing Change       | 0           | 0           | 0           | 0           | 0           | 0           | 0             | 0           |
| <b>TOTAL CHANGES</b> | <b>-595</b> | <b>-595</b> | <b>-595</b> | <b>-595</b> | <b>-595</b> | <b>-595</b> | <b>-3,573</b> | <b>-595</b> |

COBRA ECONOMIC IMPACT REPORT (COBRA v6.10)  
 Data As Of 5/23/2005 9:19:10 AM, Report Created 5/23/2005 10:23:18 AM

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
 Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
 20 Apr 05\BRAC2005.SFF

| LEE, VA (51484) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-----------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil | 39   | 0    | 0    | 0    | 0    | 0    | 39    |
| Jobs Lost-Mil   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Mil  | 39   | 0    | 0    | 0    | 0    | 0    | 39    |
| Jobs Gained-Civ | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Jobs Lost-Civ   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Civ  | 4    | 0    | 0    | 0    | 0    | 0    | 4     |
| Jobs Gained-Stu | 97   | 0    | 0    | 0    | 0    | 0    | 97    |
| Jobs Lost-Stu   | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| NET CHANGE-Stu  | 97   | 0    | 0    | 0    | 0    | 0    | 97    |

| Lackland AFB, TX (MPLS) | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | Total |
|-------------------------|------|------|------|------|------|------|-------|
| Jobs Gained-Mil         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Mil           | 43   | 0    | 0    | 0    | 0    | 0    | 43    |
| NET CHANGE-Mil          | -43  | 0    | 0    | 0    | 0    | 0    | -43   |
| Jobs Gained-Civ         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Civ           | 15   | 0    | 0    | 0    | 0    | 0    | 15    |
| NET CHANGE-Civ          | -15  | 0    | 0    | 0    | 0    | 0    | -15   |
| Jobs Gained-Stu         | 0    | 0    | 0    | 0    | 0    | 0    | 0     |
| Jobs Lost-Stu           | 97   | 0    | 0    | 0    | 0    | 0    | 97    |
| NET CHANGE-Stu          | -97  | 0    | 0    | 0    | 0    | 0    | -97   |

COBRA INPUT DATA REPORT (COBRA v6.10)

Data As Of 5/23/2005 9:19:10 AM, Report Created 5/23/2005 10:23:18 AM

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
 Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
 20 Apr 05\BRAC2005.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 2006  
 Model does Time-Phasing of Construction/Shutdown: Yes

|                         |             |
|-------------------------|-------------|
| Base Name, ST (Code)    | Strategy:   |
| -----                   | -----       |
| LEE, VA (51484)         | Realignment |
| Lackland AFB, TX (MPLS) | Realignment |

INPUT SCREEN TWO - DISTANCE TABLE  
 (Only shows distances where personnel or equipment are moving)

|                 |                         |           |
|-----------------|-------------------------|-----------|
| Point A:        | Point B:                | Distance: |
| -----           | -----                   | -----     |
| LEE, VA (51484) | Lackland AFB, TX (MPLS) | 1,510 mi  |

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from Lackland AFB, TX (MPLS) to LEE, VA (51484)

|                          | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
|                          | ---- | ---- | ---- | ---- | ---- | ---- |
| Officer Positions:       | 0    | 0    | 0    | 0    | 0    | 0    |
| Enlisted Positions:      | 39   | 0    | 0    | 0    | 0    | 0    |
| Civilian Positions:      | 4    | 0    | 0    | 0    | 0    | 0    |
| Student Positions:       | 97   | 0    | 0    | 0    | 0    | 0    |
| NonVeh Missn Eqpt(tons): | 253  | 0    | 0    | 0    | 0    | 0    |
| Suppt Eqpt (tons):       | 0    | 0    | 0    | 0    | 0    | 0    |
| Mil Light Vehic (tons):  | 6    | 0    | 0    | 0    | 0    | 0    |
| Heavy/Spec Vehic (tons): | 2    | 0    | 0    | 0    | 0    | 0    |

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: LEE, VA (51484)

|                               |            |                               |                        |
|-------------------------------|------------|-------------------------------|------------------------|
| Total Officer Employees:      | 540        | Base Service (for BOS/Sust):  | Army                   |
| Total Enlisted Employees:     | 2,225      | Total Sustainment(\$K/Year):  | 16,844                 |
| Total Student Employees:      | 5,682      | Sustain Payroll (\$K/Year):   | 3,377                  |
| Total Civilian Employees:     | 2,105      | BOS Non-Payroll (\$K/Year):   | 39,388                 |
| Accomp Mil not Receiving BAH: | 41.1%      | BOS Payroll (\$K/Year):       | 34,542                 |
| Officer Housing Units Avail:  | 20         | Family Housing (\$K/Year):    | 3,221                  |
| Enlisted Housing Units Avail: | 69         | Installation PRV(\$K):        | 1,087,489              |
| Starting Facilities(KSF):     | 8,555      | Svc/Agcy Recap Rate (Years):  | 103                    |
| Officer BAH (\$/Month):       | 946        | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 673        |                               |                        |
| Civ Locality Pay Factor:      | 1.121      | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 0.94       |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 104        | CostFactor                    | 4,658.00 103.00 29.75  |
| Freight Cost (\$/Ton/Mile):   | 0.33       | Actv MTF                      | 0 123,936 117,922      |
| Vehicle Cost (\$/Lift/Mile):  | 4.84       | Actv Purch                    | 959 29,988             |
| Latitude:                     | 37.216667  | Retiree                       | 0 19,855 78,244        |
| Longitude:                    | -77.333334 | Retiree65+                    | 0 780 72,024           |

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
 Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
 20 Apr 05\BRAC2005.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: Lackland AFB, TX (MPLS)

|                               |            |                               |                        |
|-------------------------------|------------|-------------------------------|------------------------|
| Total Officer Employees:      | 2,207      | Base Service (for BOS/Sust):  | Air Force              |
| Total Enlisted Employees:     | 7,232      | Total Sustainment (\$K/Year): | 37,220                 |
| Total Student Employees:      | 6,026      | Sustain Payroll (\$K/Year):   | 34,577                 |
| Total Civilian Employees:     | 5,254      | BOS Non-Payroll (\$K/Year):   | 72,617                 |
| Accomp Mil not Receiving BAH: | 10.7%      | BOS Payroll (\$K/Year):       | 71,282                 |
| Officer Housing Units Avail:  | 0          | Family Housing (\$K/Year):    | 5,812                  |
| Enlisted Housing Units Avail: | 0          | Installation PRV(\$K):        | 1,815,512              |
| Starting Facilities (KSF):    | 6,210      | Svc/Agcy Recap Rate (Years):  | 121                    |
| Officer BAH (\$/Month):       | 1,138      | Homeowner Assistance Program: | No                     |
| Enlisted BAH (\$/Month):      | 918        |                               |                        |
| Civ Locality Pay Factor:      | 1.109      | TRICARE                       | In-Pat Out-Pat         |
| Area Cost Factor:             | 0.90       |                               | Admits Visits Prescrip |
| Per Diem Rate (\$/Day):       | 138        | CostFactor                    | 7,942.68 106.85 18.90  |
| Freight Cost (\$/Ton/Mile):   | 0.27       | Actv MTF                      | 8,002 461,642 349,599  |
| Vehicle Cost (\$/Lift/Mile):  | 4.84       | Actv Purch                    | 229 44,930             |
| Latitude:                     | 29.385043  | Retiree                       | 3,902 191,102 335,454  |
| Longitude:                    | -98.626672 | Retiree65+                    | 3,959 160,589 428,177  |

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: LEE, VA (51484)

|                            | 2006 | 2007            | 2008 | 2009 | 2010     | 2011   |
|----------------------------|------|-----------------|------|------|----------|--------|
|                            | ---- | ----            | ---- | ---- | ----     | ----   |
| 1-Time Unique Cost (\$K):  | 0    | 0               | 0    | 0    | 0        | 0      |
| 1-Time Unique Save (\$K):  | 0    | 0               | 0    | 0    | 0        | 0      |
| 1-Time Moving Cost (\$K):  | 0    | 0               | 0    | 0    | 0        | 0      |
| 1-Time Moving Save (\$K):  | 0    | 0               | 0    | 0    | 0        | 0      |
| Env Non-MilCon Reqd(\$K):  | 0    | 100             | 0    | 0    | 0        | 0      |
| Activ Mission Cost (\$K):  | 0    | 0               | 0    | 0    | 0        | 0      |
| Activ Mission Save (\$K):  | 0    | 0               | 0    | 0    | 0        | 0      |
| Misn Contract Start (\$K): | 0    | 0               | 0    | 0    | 0        | 0      |
| Misn Contract Term (\$K):  | 0    | 0               | 0    | 0    | 0        | 0      |
| Supt Contract Term (\$K):  | 0    | 0               | 0    | 0    | 0        | 0      |
| Misc Recurring Cost (\$K): | 0    | 0               | 0    | 0    | 0        | 0      |
| Misc Recurring Save (\$K): | 0    | 0               | 0    | 0    | 0        | 0      |
| One-Time IT Costs (\$K):   | 0    | 236             | 0    | 0    | 0        | 0      |
| Construction Schedule(%):  | 0%   | 0%              | 0%   | 0%   | 0%       | 0%     |
| Shutdown Schedule (%):     | 0%   | 0%              | 0%   | 0%   | 0%       | 0%     |
| Misn Milcon Avoidnc (\$K): | 0    | 0               | 0    | 0    | 0        | 0      |
| Procurement Avoidnc (\$K): | 0    | 0               | 0    | 0    | 0        | 0      |
| MTF Closure Action:        | None | Fac ShDn (KSF): |      | 0    | FH ShDn: | 0.000% |

Department : Army  
 Scenario File : S:\JCSG Volume to Final Report\Recommendation Binder PDFs\0053\TAB 3\E&T 0053 Trans Mgt from  
 Lackland to Lee COBRA 6.10 TABS Changes 07 May 05.CBR  
 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 -  
 20 Apr 05\BRAC2005.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: Lackland AFB, TX (MPLS)

|                           | 2006                | 2007 | 2008 | 2009 | 2010            | 2011 |
|---------------------------|---------------------|------|------|------|-----------------|------|
|                           | ----                | ---- | ---- | ---- | ----            | ---- |
| 1-Time Unique Cost (\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| 1-Time Unique Save (\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| 1-Time Moving Cost (\$K): | 63                  | 0    | 0    | 0    | 0               | 0    |
| 1-Time Moving Save (\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Env Non-MilCon Reqd(\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Activ Mission Cost (\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Activ Mission Save (\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Misn Contract Start(\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Misn Contract Term (\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Supt Contract Term (\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Misc Recurring Cost(\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Misc Recurring Save(\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| One-Time IT Costs (\$K):  | 0                   | 0    | 0    | 0    | 0               | 0    |
| Construction Schedule(%): | 0%                  | 0%   | 0%   | 0%   | 0%              | 0%   |
| Shutdown Schedule (%):    | 0%                  | 0%   | 0%   | 0%   | 0%              | 0%   |
| Misn Milcon Avoidnc(\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| Procurement Avoidnc(\$K): | 0                   | 0    | 0    | 0    | 0               | 0    |
| MTF Closure Action:       | None Fac ShDn(KSF): |      |      | 43   | FH ShDn: 0.000% |      |

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: LEE, VA (51484)

|                          | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
|                          | ---- | ---- | ---- | ---- | ---- | ---- |
| Off Scenario Change:     | 0    | 0    | 0    | 0    | 0    | 0    |
| Enl Scenario Change:     | 0    | 0    | 0    | 0    | 0    | 0    |
| Civ Scenario Change:     | 0    | 0    | 0    | 0    | 0    | 0    |
| Off Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Enl Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Civ Prog nonBRAC Change: | -19  | 0    | 0    | 0    | 0    | 0    |
| Stu Prog nonBRAC Change: | -274 | 120  | 0    | 0    | 0    | 0    |
| Prog FH Privatization:   | 0%   | 0%   | 0%   | 0%   | 0%   | 0%   |

Name: Lackland AFB, TX (MPLS)

|                          | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 |
|--------------------------|------|------|------|------|------|------|
|                          | ---- | ---- | ---- | ---- | ---- | ---- |
| Off Scenario Change:     | 0    | 0    | 0    | 0    | 0    | 0    |
| Enl Scenario Change:     | -4   | 0    | 0    | 0    | 0    | 0    |
| Civ Scenario Change:     | -11  | 0    | 0    | 0    | 0    | 0    |
| Off Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Enl Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Civ Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Stu Prog nonBRAC Change: | 0    | 0    | 0    | 0    | 0    | 0    |
| Prog FH Privatization:   | 100% | 0%   | 0%   | 0%   | 0%   | 0%   |

Department : Army  
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 Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
 Std Fctrs File : S:\Electronic Filing System\BRAC Process\Criteria - DOWNLOADS\Criteria 5 (COBRA)\COBRA 6.10 - 20 Apr 05\BRAC2005.SFF

STANDARD FACTORS SCREEN ONE - PERSONNEL

SF File Descrip:  
 Perc Officers Accompanied: 72.00% Priority Placement Program: 39.97%  
 Perc Enlisted Accompanied: 55.00% PPP Actions Involving PCS: 50.70%  
 Officer Salary(\$/Year): 124,971.93 Civilian PCS Costs (\$): 35,496.00  
 Enlisted Salary(\$/Year): 82,399.09 Home Sale Reimburse Rate: 10.00%  
 Civilian Salary(\$/Year): 59,959.18 Max Home Sale Reimburs(\$): 50,000.00  
 Avg Unemploy Cost(\$/Week): 272.90 Home Purch Reimburse Rate: 5.00%  
 Unemployment Eligibility(Weeks): 16 Max Home Purch Reimburs(\$): 25,000.00  
 Civilians Not Willing To Move: 6.00% Civilian Homeowning Rate: 68.40%  
 Civilian Turnover Rate: 9.16% HAP Home Value Reimburse Rate: 13.46%  
 Civilian Early Retire Rate: 8.10% HAP Homeowner Receiving Rate: 18.44%  
 Civilian Regular Retire Rate: 1.67% RSE Home Value Reimburse Rate: 0.00%  
 Civilian RIF Pay Factor: 86.32% RSE Homeowner Receiving Rate: 0.00%  
 Civ Early Retire Pay Factor: 18.03%

STANDARD FACTORS SCREEN TWO - FACILITIES

|                                | Army     | Navy                           | Air Force | Marines |
|--------------------------------|----------|--------------------------------|-----------|---------|
|                                | -----    | -----                          | -----     | -----   |
| Service Sustainment Rate       | 87.00%   | 93.00%                         | 92.00%    | 97.00%  |
| Unit Cost Adjustment (BOS)     | 10332.00 | 8879.00                        | 3032.00   | 3904.00 |
| Program Management Factor:     | 10.00    | MilCon Site Prep Cost (\$/SF): |           | 0.74    |
| Mothball (Close) (\$/SF):      | 0.18     | MilCon Contingency Plan Rate:  |           | 5.00%   |
| Mothball (Deac/Realn) (\$/SF): | 0.45     | MilCon Design Rate (Medical):  |           | 13.00%  |
| Rehab vs. MilCon (Default):    | 47.00%   | MilCon Design Rate (Other):    |           | 9.00%   |
| Rehab vs. MilCon (Red):        | 64.00%   | MilCon SIOH Rate:              |           | 6.00%   |
| Rehab vs. MilCon (Amber):      | 29.00%   | Discount Rate for NPV/Payback: |           | 2.80%   |

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

|                             |           |                               |           |
|-----------------------------|-----------|-------------------------------|-----------|
| Material/Assigned Mil (Lb): | 710       | Storage-In-Transit (\$/Pers): | 373.76    |
| HHG Per Off Accomp (Lb):    | 15,290.00 | POV Reimburse(\$/Mile):       | 0.20      |
| HHG Per Enl Accomp (Lb):    | 9,204.00  | Air Transport (\$/Pass Mile): | 0.20      |
| HHG Per Off Unaccomp (Lb):  | 13,712.00 | IT Connect (\$/Person):       | 200.00    |
| HHG Per Enl Unaccomp (Lb):  | 6,960.00  | Misc Exp(\$/Direct Employee): | 1,000.00  |
| HHG Per Civilian (Lb):      | 18,000.00 | Avg Mil Tour Length (Months): | 30.02     |
| Total HHG Cost (\$/100Lb):  | 8.78      | One-Time Off PCS Cost(\$):    | 10,477.58 |
| Equip Pack & Crate(\$/Ton): | 180.67    | One-Time Enl PCS Cost(\$):    | 3,998.52  |

Department : Army  
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Option Pkg Name: E&T 0053 Transportation Mgt Training -LEE  
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FOOTNOTES FOR SCREEN ONE

Scenario Name: Establish Joint Center of Consolidated Transportation Management Training

Scenario Description: Realign Fort Lee, VA by consolidating Transportation Management Training. Realign Lackland AFB, TX by relocating Transportation Management Courses currently taught there to Fort Lee, VA. The intent of this scenario is to consolidate like courses while maintaining service unique cultures.

Description of USAF Scenario Action: Realign / Consolidate Traffic Management and Air Transport Courses from Lackland AFB, TX to Fort Lee, VA

Responses received from the USAF concerning data provided by the USAF BRAC Office to Army TABS and the SST Sub-Group contained numbers of personnel and equipment moving from Lackland AFB to Ft EUSTIS versus Ft. Lee. This occurred because, at the time, because the destination of the Air Force's Transportation Management Courses move included both Ft. Lee and Ft. Eustis. E&T Scenario 0004 has since been deactivated; however, the same people and equipment are now heading to Ft. Lee in this scenario. Therefore, all references to Ft. Eustis should be ignored.

FOOTNOTES FOR SCREEN THREE

Screen #3 Personnel Movement Data provided by the USAF in Dec 04. No specific units are being moved to Ft. Lee; rather, Traffic Management and Air Transport Courses are being consolidated with USA Trans Mgt Courses at Ft. Lee.

FOOTNOTES FOR SCREEN FOUR

Screen FourComments -  
Screen #4 - Homeowners Assistance Program (HAP):

1. There is no guidance provided in the COBRA Users Manual to assist the COBRA analyst in the use of the HAPS block on Screen Four.
2. The intent of checking or not checking this block on screen four appears to increase in importance proportionate to the number of personnel either leaving or arriving at a given installation.
  - a. In this scenario, 140 total personnel (officers, enlisted, civilians and students) are involved.
  - b. To determine the maximum and minimum impact of checking or not checking the HAP blocks, the SST Sub-Group performed one COBRA Run with both blocks checked (e.g. the more expensive option) and a second run with both unchecked (the preferred option).
3. The results of the two methods is as follows:
  - a. The Payback Period did not change.
  - b. While the Net Present Value, One-Time Cost, and Total Costs changed somewhat, the most important observation made is that neither checking both or unchecking both has no impact on the SST Sub-Group's recommendation to either the Education & Training Group or the Infrastructure Steering Group (ISG).
4. Therefore, by convention, the SST Sub-Group will conduct its analyses with both blocks unchecked.

FOOTNOTES FOR SCREEN FIVE

\$63K: One-time Moving Cost at Lackland: Dissassemble and reassessmble costs, C-130 fuselage, C141A mock-ups, & Highline dock

Certified Facility Shutdown Data, received from the USAF BRAC Office on 24 Feb, cited 42.805K Sq Ft of space being freed up during move of Transportation Training to Ft. Lee. 8 Mar 05 26729K reported as one-time unique costs does not have any certified data justification, so the same amount is deleted from Fort Lee screen

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236K seems acceptable amount for one-time IT for Ft. Lee.

100K Environmental Costs per Army TABS E&T 0053v2 dated 4/26/05.

FOOTNOTES FOR SCREEN SIX

Convention: 10% personnel savings due to consolidation of Trans Mgt at Ft. Lee. USAF reported 39 Enlisted Staff, less 10% or 4 => provides screen entry of -4 Enl on Lackland Screen #6.

USAF reported a screen #6 cutback of Civilian Personnel of 11 due to Base Operational Support [BOS] This -11 was used as COBRA input for civilians.

IAW TABS Memo, dated 28 March 2005, SUBJECT: Integration of Ft. Lee, VA, -4 BPR (enlisted) savings is entered for Ft. Lee and +3 (Civilians) increase is entered for Ft. Lee for increased BASOPS. This was done 5 May 2005.

FOOTNOTES FOR SCREEN SEVEN

No MILCON was recommended by Army TABS for this scenario because of the small number of Officers, Enlisted, Civilians, and Students moving from Lackland to Lee. Moreover, military capacity data reported by Ft. Lee supports this recommendation as excess currently exists. If Army scenario 0051 is approved by the ISG (Establishment of a Joint Center of Excellence for Combat Service Support training), large MILCON is envisioned, to include consolidation of the USA Transportation School and Center from Ft. Eustis to Ft. Lee. Therefore, this MILCON would include staff, faculty and students for this scenario.

IAW TABS MEMO dated 18 April 2005 and the 5 May 05 decision not to allocate integrations costs to E&T 0053, no MILCON costs are entered for this scenario. 7 May 05.

## Economic Impact Report

This report depicts the economic impact of the following Scenarios:

ET 0053: Transportation Management from Lackland AFB to Ft Lee

The data in this report is rolled up by Region of Influence

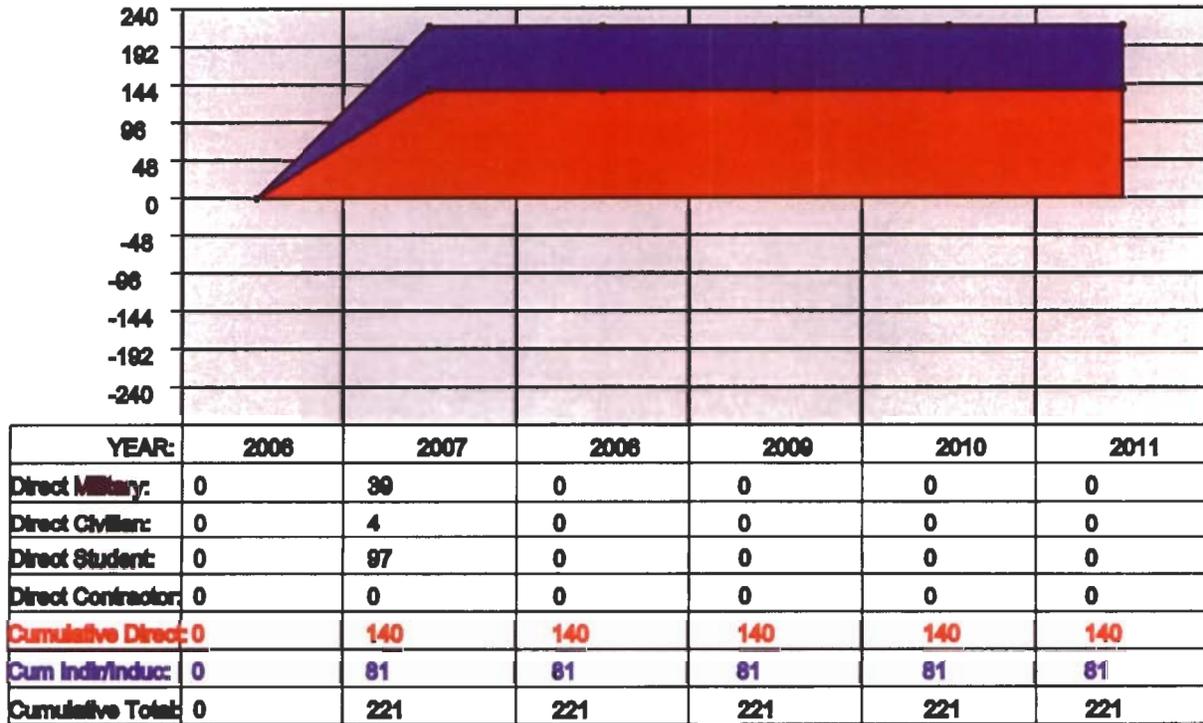
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)  
 Economic Region of Influence(ROI): Richmond, VA Metropolitan Statistical Area  
 Base: All Bases  
 Action: All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

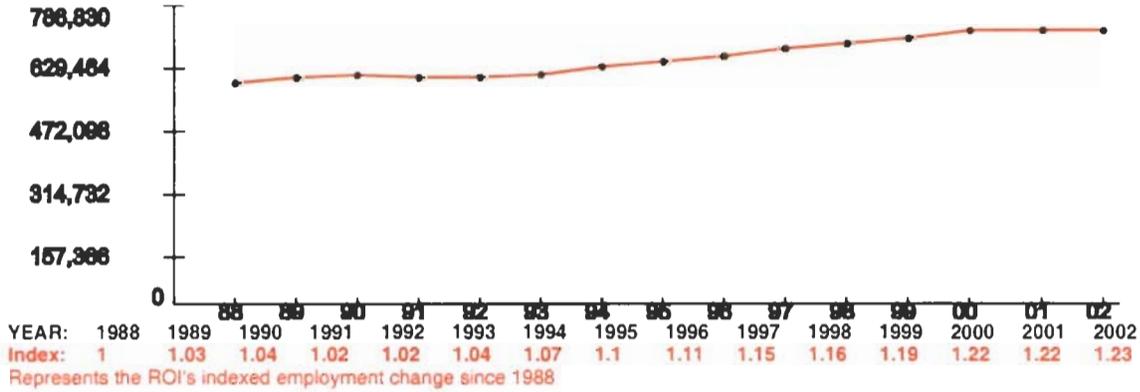
|  |           |
|--|-----------|
| ROI Population (2002):                             | 1,124,538 |
| ROI Employment (2002):                             | 715,302   |
| Authorized Manpower (2005):                        | 10,552    |
| Authorized Manpower(2005) / ROI Employment(2002):  | 1.48%     |
| Total Estimated Job Change:                        | 221       |
| Total Estimated Job Change / ROI Employment(2002): | 0.03%     |

**Cumulative Job Change (Gain/Loss) Over Time:**

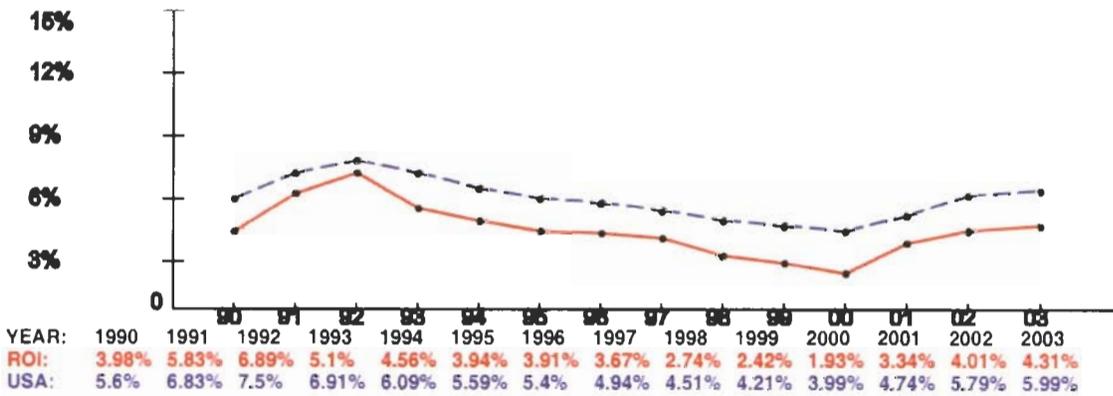


Richmond, VA Metropolitan Statistical Area Trend Data

**Employment Trend (1988-2002)**



**Unemployment Percentage Trend (1990-2003)**



**Per Capita Income x \$1,000 (1988-2002)**



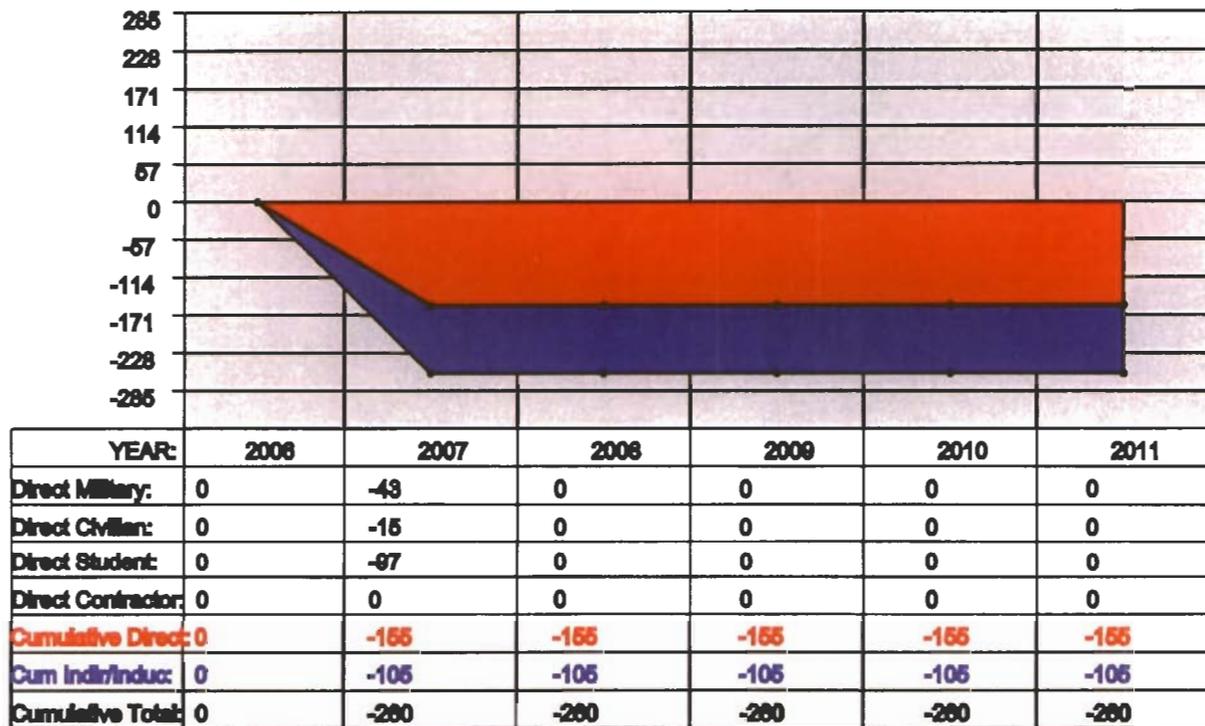
ECONOMIC IMPACT DATA

Scenario: All Selected (see title page)  
 Economic Region of Influence(ROI): San Antonio, TX Metropolitan Statistical Area  
 Base: All Bases  
 Action: All Actions

**Overall Economic Impact of Proposed BRAC-05 Action:**

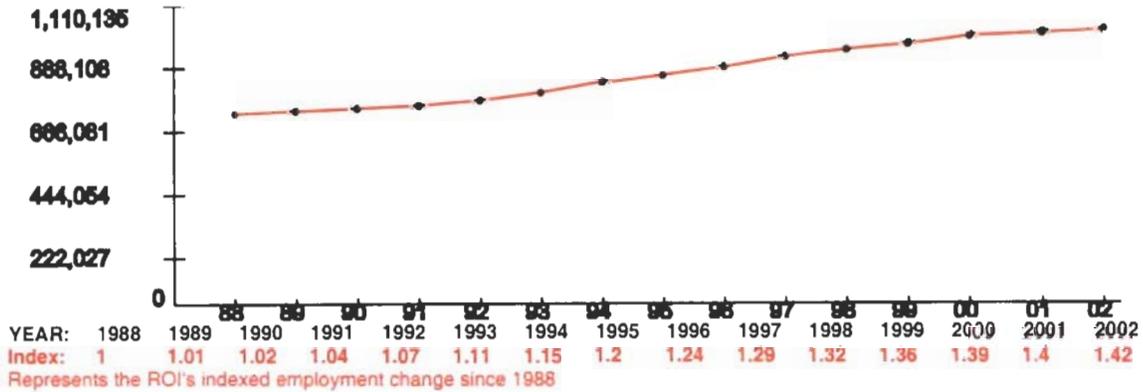
|  |           |
|--|-----------|
| ROI Population (2002):                             | 1,786,138 |
| ROI Employment (2002):                             | 1,009,217 |
| Authorized Manpower (2005):                        | 20,719    |
| Authorized Manpower(2005) / ROI Employment(2002):  | 2.05%     |
| Total Estimated Job Change:                        | -260      |
| Total Estimated Job Change / ROI Employment(2002): | -0.03%    |

**Cumulative Job Change (Gain/Loss) Over Time:**

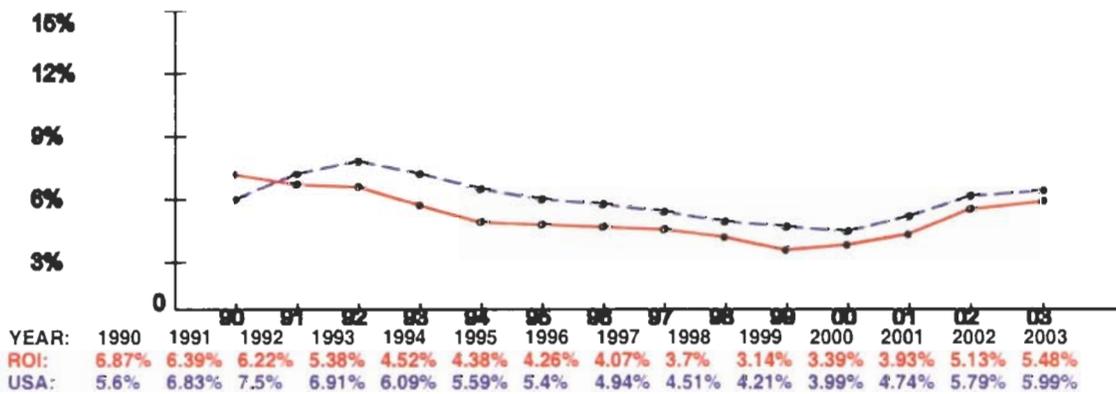


San Antonio, TX Metropolitan Statistical Area Trend Data

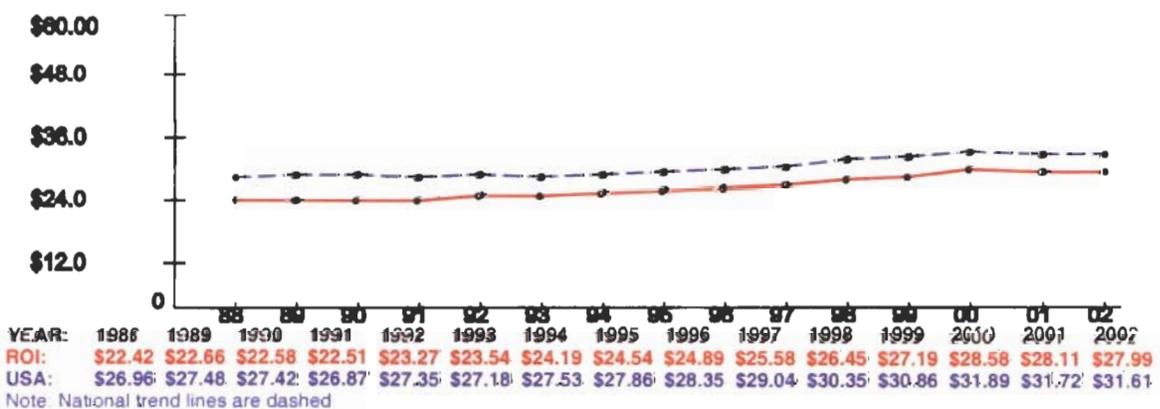
Employment Trend (1988-2002)



Unemployment Percentage Trend (1990-2003)



Per Capita Income x \$1,000 (1988-2002)



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## Lackland AFB, TX

### Demographics

The following tables provide a short description of the area near the installation/activity. Lackland AFB is within San Antonio, TX, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA                 | Population |
|---------------------|------------|
| San Antonio, TX MSA | 1,592,383  |

The following entities comprise the military housing area (MHA):

| County/City | Population |
|-------------|------------|
| Atascosa    | 38628      |
| Bexar       | 1392931    |
| Comal       | 78021      |
| Guadalupe   | 89023      |
| Kendall     | 23743      |
| Medina      | 39304      |
| Wilson      | 32408      |
| Total       | 1,694,058  |

### Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 36

### Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

|  |                      |          |               |
|--|----------------------|----------|---------------|
| Median Household Income                                | (US Avg \$41,994)    | \$39,140 | Basis:<br>MSA |
| Median House Value                                     | (US Avg \$119,600)   | \$77,100 |               |
| GS Locality Pay  | ("Rest of US" 10.9%) | 10.9%    |               |
| O-3 with Dependents BAH Rate                           |                      | \$1,138  |               |
| In-state Tuition for Family Member                     |                      | Yes      |               |
| In-state Tuition Continues if Member PCSs Out of State |                      | Yes      |               |

### Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

|  |         | Basis              |
|--|---------|--------------------|
| School District(s) Capacity                        | 313,287 | 35 of 43 districts |
| Students Enrolled                                  | 287,133 | 42 of 43 districts |
| Average Pupil/Teacher Ratio                        | 14.5:1  | 42 of 43 districts |
| High School Students Enrolled                      | 96,506  | 52 of 52 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 80.9%   | 48 of 52 districts |
| Average Composite SAT I Score (US Avg 1026)        | 941     | 39 of 52 districts |
| Average ACT Score (US Avg 20.8)                    | 20      | 39 of 52 districts |
| Available Graduate/PhD Programs                    | 11      |                    |
| Available Colleges and/or Universities             | 14      |                    |
| Available Vocational and/or Technical Schools      | 10      |                    |

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

|            | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 3.1% | 3.4% | 4.0% | 5.2% | 5.5% |
| National   | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis      | MSA  | MSA  | MSA  | MSA  | MSA  |

The annual job growth rate for the last five-years:

|            | 1999 | 2000 | 2001 | 2002  | 2003 |
|------------|------|------|------|-------|------|
| Local Data | 2.1% | 1.0% | 1.3% | .5%   | 1.9% |
| National   | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis      | MSA  | MSA  | MSA  | MSA   | MSA  |

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

|                            |        |              |
|----------------------------|--------|--------------|
| Total Vacant Housing Units | 39,826 | Basis<br>MSA |
| Vacant Sale Units          | 6,699  |              |
| Vacant Rental Units        | 15,650 |              |

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

|                       | # Physicians | # Beds  | Population |               |
|-----------------------|--------------|---------|------------|---------------|
| Local Community       | 4,405        | 3,995   | 1,592,383  | Basis:<br>MSA |
| Ratio                 | 1:361        | 1:399   |            |               |
| National Ratio (2003) | 1:421.2      | 1:373.7 |            |               |

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

|              |         |            |
|--------------|---------|------------|
| Local UCR    | 6,775.3 | Basis: MSA |
| National UCR | 4,118.8 |            |

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from Lackland AFB to nearest commercial airport: 17.6 miles

Is Lackland AFB served by regularly scheduled public transportation? Yes

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

# FORT LEE, VA

## Demographics

The following tables provide a short description of the area near the installation/activity. FORT LEE is 30 miles from Richmond, VA, the nearest city with a population of 100,000 or more. The nearest metropolitan statistical area (MSA) is

| MSA                     | Population |
|-------------------------|------------|
| Richmond-Petersburg MSA | 996,512    |

The following entities comprise the military housing area (MHA):

| County/City     | Population |
|-----------------|------------|
| Chesterfield    | 259903     |
| Dinwiddie       | 24533      |
| Nottoway        | 15725      |
| Prince George's | 33047      |
| Total           | 333,208    |

## Child Care

This attribute captures the number of nationally accredited child-care centers within the local community: 0

## Cost of Living

Cost of Living provides a relative measure of cost of living in the local community. General Schedule (GS) Locality Pay provides a relative scale to compare local salaries with government salaries and Basic Allowance for Housing (BAH) is an indicator of the local rental market. In-state tuition is an indicator of the support provided by the state for active duty family members to participate in higher-level education opportunities.

|  |                      |           |               |
|--|----------------------|-----------|---------------|
| Median Household Income                                | (US Avg \$41,994)    | \$46,800  | Basis:<br>MSA |
| Median House Value                                     | (US Avg \$119,600)   | \$115,400 |               |
| GS Locality Pay  | ("Rest of US" 10.9%) | 12.1%     |               |
| O-3 with Dependents BAH Rate                           |                      | \$ 946    |               |
| In-state Tuition for Family Member                     |                      | No        |               |
| In-state Tuition Continues if Member PCSs Out of State |                      |           |               |

## Education

This attribute defines the population in local school districts and identifies capacity. The pupil/teacher ratio, graduation rate, percentage of certified teachers and composite SAT I/ACT scores provide a relative quality indicator of education. This attribute also attempts to give communities credit for the potential intellectual capital they provide.

NOTE: "MFR" means a Memorandum For Record is on file at the installation/activity/agency to document problems in obtaining the required information. Reasons for not being able to obtain information may be that the school district refused to provide the information or the school district does not use or track the information.

If the installation/activity/agency has incomplete information from the local school system in order to accurately compute a score in this area, the number of school districts reporting information will be captured in addition to the computed answer.

|  |        | Basis            |
|--|--------|------------------|
| School District(s) Capacity                        | 81,823 | 7 of 7 districts |
| Students Enrolled                                  | 77,426 | 7 of 7 districts |
| Average Pupil/Teacher Ratio                        | 20.3:1 | 7 of 7 districts |
| High School Students Enrolled                      | 22,869 | 7 of 7 districts |
| Average High School Graduation Rate (US Avg 67.3%) | 96.9%  | 7 of 7 districts |
| Average Composite SAT I Score (US Avg 1026)        | 1001   | 7 of 7 districts |
| Average ACT Score (US Avg 20.8)                    |        | 7 of 7 districts |
| Available Graduate/PhD Programs                    | 6      |                  |
| Available Colleges and/or Universities             | 12     |                  |
| Available Vocational and/or Technical Schools      | 6      |                  |

## Employment

Unemployment and job growth rates provide a relative merit of job availability in the local community. National rates from the Bureau of Labor Statistics are also provided.

The unemployment rates for the last five-years:

|            | 1999 | 2000 | 2001 | 2002 | 2003 |
|------------|------|------|------|------|------|
| Local Data | 2.4% | 1.9% | 3.3% | 4.0% | 4.3% |
| National   | 4.2% | 4.0% | 4.7% | 5.8% | 6.0% |
| Basis:     | MSA  | MSA  | MSA  | MSA  | MSA  |

The annual job growth rate for the last five-years:

|            | 1999 | 2000 | 2001 | 2002  | 2003 |
|------------|------|------|------|-------|------|
| Local Data | 2.2% | 2.1% | .6%  | -.8%  | -.3% |
| National   | 1.5% | 2.4% | .03% | -.31% | .86% |
| Basis:     | MSA  | MSA  | MSA  | MSA   | MSA  |

## Housing

This attribute provides an indication of availability of housing, both sales and rental, in the local community. Note: according to the 2000 Census, Vacant Sale and Vacant Rental Units do not equal Total Vacant Housing Units; Total Vacant Housing Units may also include units that are vacant but not on the market for sale or rent.

|                            |        |               |
|----------------------------|--------|---------------|
| Total Vacant Housing Units | 22,673 | Basis:<br>MSA |
| Vacant Sale Units          | 4,900  |               |
| Vacant Rental Units        | 8,704  |               |

## Medical Providers

This attribute provides an indicator of availability of medical care for military and DoD civilians in the local community. The table reflects the raw number of physicians/beds and ratio of physicians/beds to population.

|                       | # Physicians | # Beds  | Population |               |
|-----------------------|--------------|---------|------------|---------------|
| Local Community       | 3,065        | 3,335   | 996,512    | Basis:<br>MSA |
| Ratio                 | 1:325        | 1:299   |            |               |
| National Ratio (2003) | 1:421.2      | 1:373.7 |            |               |

## Safety/Crime

The local community's Uniform Crime Reports (UCR) Index for 2002 per 100,000 people and the national UCR based on information from the Federal Bureau of Investigation (FBI) for 2002:

|              |         |            |
|--------------|---------|------------|
| Local UCR    | 4,548.0 | Basis: MSA |
| National UCR | 4,118.8 |            |

## Transportation

Distance to an airport shows convenience and availability of airline transportation. Public transportation shows potential for members and DoD civilians to use it to commute to/from work under normal circumstances and for leisure.

Distance from FORT LEE to nearest commercial airport: 30.0 miles  
Is FORT LEE served by regularly scheduled public transportation?

## Utilities

This attribute identifies a local community's water and sewer systems' ability to receive 1,000 additional people.

Does the local community's water system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

Does the local community's sewer system have the ability to meet an expanded need of an additional 1,000 people moving in the local community? Yes

**SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS**

**[TABS FINAL VERSION]**

**SCENARIO # 620**

**TITLE: E&T-0053v2 JOINT CENTER FOR CONSOLIDATED**

**MANAGEMENT TRAINING**

**GENERAL DESCRIPTION:** Realign Ft Lee, VA by consolidating Transportation Management Training. Realign Lackland AFB, TX by relocating Transportation Mgt courses taught there to Ft Lee. The intent of this scenario is to consolidate like courses while maintaining service unique cultures. (Supports USA-0051 / 85 to establish Combat Service Support Center at Ft Lee.)

Note: 1) Approximately 140 personnel move to Ft Lee, and no new MILCON added.

**ANALYST** \_\_\_\_\_

**LAST UPDATED: 4/26/05**

| Env Resource Area                               | <i><b>Gaining Installation Assessment</b></i><br><b>Inst Name: Fort Lee</b>   | <b>Analyst Comments</b><br><b>(&amp; data source(s) that drive assessment)</b>  |
|---|---|---|
| Air Quality                                     | No Impact.<br>In Attainment for all NAAQS.  | #213 - All NAAQS in Attainment.<br>#211 Emissions inventory shows no permit or major source limits projected to be exceeded (based on 1% incr in emissions at Ft Lee).<br>#220 Synthetic Minor permit<br>ISR2 - AQM adversely impacts mission   |
| Cultural/Archeologic al/Tribal Resources        | 24 cultural/archeological sites and 3 historical properties listed, with some restrictions on training and/or operations reported. Cultural/historic resources already restrict operations. Additional operations may impact these resources, which may lead to restrictions on these operations as well. No impact expected, due to no new construction or training range impact.  | #230, 232 - 24 arch resource sites, with restr on tng/operations;<br>#233 - 100% surveyed;<br>#234 - No tribes assert interest<br>#235 - 3 historic properties listed<br>#236 - Has programmatic agreement<br>ISR2 - site restrictions impacting msn.   |
| Dr ed g- in g                                   | No Impact   | #226, 227, 228 - N/A  |
| Land Use Constraints/ Sensitive Resource Areas  | No Impact   | #30 - Buildable Acres - 1,982 acres available, none req'd<br>#201,254 - No new constraints.<br>#256 - 1 SRA - no restr<br>CERL Study - moderate encroachment projected  |
| Ma rin e Ma m m ls                              | No Impact   | #248, 249, 250, 252, 253 - N/A  |
| Noise   | No Impact. No new noise expected to be generated by this proposal.  | #239 - 13 acres of Noise Zone 2, and 1 acre of Zone 3 extends outside installation, which is moderately encroached by development.  |
| Threatened& Endangered Species/Critical Habitat | Ft Lee has critical habitat for the Bald Eagle that restricts <3% of total land. Restrictions involve limited access to training range during mating season, and restrictions on vehicle traffic. Critical habitat already restricts operations. Additional operations may further impact TES/habitat, leading to additional restrictions on operations. No impact expected, due to no new construction or training range impact. | #260 - 1 habitat (Bald Eagle) affects 2.1% of land; restrictions to vehicle traffic near nests. (Limited access to training range during mating season; also a primary mgt zone must be maintained for 3 yrs after nest abandoned)<br>#259, 261-264 - No TES/candidate species<br>#201 - 126 acres restricted by critical habitat |

|   |  |  |
|---|--|--|
| <p>Was<br/>te<br/>Man<br/>age<br/>men<br/>t</p> | <p>No Impact. New personnel do not need access to OB/OD area.</p>  | <p>#269 Installation does not have a RCRA Subpart X permit.</p>  |
| <p>Water Resources</p>                          | <p>No Impact.</p>  | <p>#276,278,279,293 - No restrictions<br/>                 ISR2 - WQM, WWQM misson impact reported<br/>                 IREM shows water infr can support 28,562 more people.<br/>                 #291 -2 off-installation public owned production plants<br/>                 #297 - 1 off-installation dom ww treatment plt<br/>                 #282 - no industrial ww treatment plts</p> |
| <p>Wetlands</p>                                 | <p>Wetlands already restrict operations. Additional operations may impact wetlands, which may lead to operations that are restricted.<br/><br/>                 No impact expected, due to no new construction or training range impact.</p> | <p>#251 - No survey date<br/>                 #257 - No wetlands restrictions<br/>                 #201 - Wetlands restrict operations on 256.14 acres</p>   |

**SUBJECT: SUMMARY OF SCENARIO ENVIRONMENTAL IMPACTS (CONTINUED)**

**SCENARIO # 620 (E&T-0053v2)**

**IMPACTS OF COSTS**

| Env Resource Area          | Gaining Installation<br>Inst Name: Ft Lee  | Losing Installation<br>Inst Name: N/A |
|----------------------------|--|---------------------------------------|
| Environmental Restoration* | No Impact  | None.                                 |
| Waste Management           | No Impact  | None.                                 |
| Environmental Compliance   | -Evaluation of operational restrictions for jurisdictional wetlands - \$10K - \$200K<br>-Endangered Species Management (includes monitoring) \$20K-\$2M<br>-NEPA (EA) - \$100K | None.                                 |
| <b>COBRA Costs:</b>        | NEPA (EA) - \$100K   | None.                                 |

## Summary of Scenario Environmental Impacts - Criterion 8

Scenario ID#: E&T0053

Brief Description: Move Transportation Management Training from Lackland AFB to Fort Lee

| <u>General Environmental Impacts</u>                 |                   |
|--|-------------------|
| Environmental Resource Area                          | Lackland (losing) |
| Air Quality  | No impact         |
| Cultural/ Archeological/ Tribal Resources            | No impact         |
| Dredging   | No impact         |
| Land Use Constraints/ Sensitive Resource Areas       | No impact         |
| Marine Mammals/ Marine Resources/ Marine Sanctuaries | No impact         |
| Noise  | No impact         |
| Threatened& Endangered Species/ Critical Habitat     | No impact         |
| Waste Management                                     | No impact         |
| Water Resources                                      | No impact         |
| Wetlands   | No impact         |

| <u>Impacts of Costs</u>          |   |
|----------------------------------|---|
|                                  | Lackland (losing)   |
| <b>Environmental Restoration</b> | DERA money spent through FY03 (\$K): 50297<br>Estimated CTC (\$K): 200559<br><b>DO NOT ENTER IN COBRA</b> |
| <b>Waste Management</b>          | No impact   |
| <b>Environmental Compliance</b>  | No impact   |

INSTALLATION ENVIRONMENTAL PROFILE  
**LACKLAND AFB**

**1. Air Quality (DoD Question #210-225):**

- a. The Clean Air Act (CAA) establishes health-based standards for air quality and all areas of the country are monitored to determine if they meet the standards. A major limiting factor is whether the installation is in an area designated nonattainment or maintenance (air quality is not meeting the standard) and is therefore subject to more stringent requirements, including the CAA General Conformity Rule. Conformity requires that any new emissions from military sources brought into the area must be offset by credits or accounted for in the State Implementation Plan (SIP) emissions budget. The criteria pollutants of concern include: CO, O<sub>3</sub> (1 hour & 8 Hour), and PM (PM<sub>10</sub>, and PM<sub>2.5</sub>). Installations in attainment areas are not restricted, while activities for installations in non-attainment areas may be restricted. Non-attainment areas are classified as to the degree of non-attainment: Marginal, Moderate, Serious, and in the case of O<sub>3</sub>, Severe and Extreme. SIP Growth Allowances and Emission Reduction Credits are tools that can be used to accommodate increased emissions in a manner that conforms to a state's SIP. All areas of the country require operating permits if emissions from stationary sources exceed certain threshold amounts. Major sources already exceed the amount and are subject to permit requirements. Synthetic minor means the base has accepted legal limits to its emissions to stay under the major source threshold. Natural or true minor means the actual and potential emissions are below the threshold.
- b. LACKLAND AFB is in Attainment for all Criteria Pollutants. It holds a CAA Major Operating Permit. LACKLAND AFB is in an area projected or proposed to be designated nonattainment for the 8-hour Ozone or the PM<sub>2.5</sub> NAAQS.

**2. Cultural/Archeological/Tribal Resources (DoD Question #229-237):**

- a. Many installations have historical, archeological, cultural and Tribal sites of interest. These sites and access to them often must be maintained, or consultation is typically required before changes can be made. The sites and any buffers surrounding them may reduce the quantity or quality of land or airspace available for training and maneuvers or even construction of new facilities. The presence of such sites needs to be recognized, but the fact that restrictions actually occur is the overriding factor the data call is trying to identify. A programmatic agreement with the State Historic Preservation Office (SHPO) facilitates management of these sites.
- b. Historic property has been identified on LACKLAND AFB. There is no programmatic agreement for historic property in place with the SHPO. It has sites with high archeological potential identified, which restrict construction and operations.

**3. Dredging (DoD Question # 226-228):**

- a. Dredging allows for free navigation of vessels through ports, channels, and rivers. Identification of sites with remaining capacity for the proper disposal of dredge spoil is the primary focus of the profile. However, the presence of unexploded ordnance or any other impediment that restricts the ability to dredge is also a consideration.
- b. LACKLAND AFB has no impediments to dredging.

**4. Land Use Constraints/Sensitive Resource Areas (DoD Question #198-201, 238, 240-247, 254-256, 273):**

a. Land use can be encroached from both internal and external pressures. This resource area combines several different types of possible constraints. It captures the variety of constraints not otherwise covered by other areas that could restrict operations or development. The areas include electromagnetic radiation or emissions, environmental restoration sites (on and off installation), military munitions response areas, explosive safety quantity distance arcs, treaties, underground storage tanks, sensitive resource areas, as well as policies, rules, regulations, and activities of other federal, state, tribal and local agencies. This area also captures other constraining factors from animals and wildlife that are not endangered but cause operational restrictions. This resource area specifically includes information on known environmental restoration costs through FY03 and the projected cost-to-complete the restoration.

b. LACKLAND AFB reports that 251 unconstrained acres are available for development out of 9500 total acres. LACKLAND AFB has spent \$50.3M thru FY03 for environmental restoration, and has estimated the remaining the Cost to Complete at \$201M. It has Military Munitions Response Areas. LACKLAND AFB has Explosive Safety Quantity Distance Arcs, none of which require safety waivers, and none with the potential for expansion.

**5. Marine Mammal/Marine Resources/Marine Sanctuaries (DoD Question #248-250, 252-253):**

a. This area captures the extent of any restrictions on near shore or open water testing, training or operations as a result of laws protecting Marine Mammals, Essential Fish Habitat, and other related marine resources.

b. LACKLAND AFB is not impacted by laws and regulations pertaining to Marine Mammal Protection Act, Essential Fish Habitats & Fisheries and Marine Sanctuaries, which may adversely restrict navigation and operations.

**6. Noise (DoD Question # 202-209, 239):**

a. Military operations, particularly aircraft operations and weapons firing, may generate noise that can impact property outside of the installation. Installations with significant noise will typically generate maps that predict noise levels. These maps are then used to identify whether the noise levels are compatible with land uses in these noise-impacted areas. Installations will often publish noise abatement procedures to mitigate these noise impacts.

b. LACKLAND AFB has noise contours that extend off the installation's property. Of the 14607 acres that extend to off-base property, 4715 acres have incompatible land uses. It has published noise abatement procedures for the main installation. It has noise contours that extend off of the range property. Of the 2504 acres that extend to off-range property, 198 acres have incompatible land uses.

**7. Threatened and Endangered Species/Critical Habitat (DoD Question #259-264)**

a. The presence of threatened and endangered species (TES) can result in restrictions on training, testing and operations. They serve to reduce buildable acres and maneuver space. The data in this section reflects listed TES as well as candidate species, designated critical habitat as well as proposed habitat, and restrictions from Biological Opinions. The legally binding conditions in Biological Opinions are designed to protect TES, and critical habitat. The data call seeks to identify the presence of the resource, TES, candidate or critical habitat, even if they don't result in restrictions, as well places where restrictions do exist.

b. LACKLAND AFB reported that federally-listed TES are not present, candidate species are not present, critical habitat is not present, and that LACKLAND AFB does not have a Biological Opinion.

**8. Waste Management (DoD Question # 265-272):**

- a. This resource area identifies whether the installation has existing waste treatment and/or disposal capabilities, whether there is additional capacity, and in some case whether the waste facility can accept off-site waste. This area includes Resource Conservation and Recovery Act (RCRA) Treatment, Storage and Disposal facilities, solid waste disposal facilities, RCRA Subpart X (open/burning/open detonation) and operations.
- b. LACKLAND AFB does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF). LACKLAND AFB does not have an interim or final RCRA Part X facility. LACKLAND AFB does not have an on-base solid waste disposal facility.

**9. Water Resources (DoD Question # 258, 274-299):**

- a. This resource area asks about the condition of ground and surface water, and the legal status of water rights. Water is essential for installation operations and plays a vital role in the proper functioning of the surrounding ecosystems. Contamination of ground or surface waters can result in restrictions on training and operations and require funding to study and remediate. Federal clean water laws require states to identify impaired waters and to restrict the discharge of certain pollutants into those waters. Federal safe drinking water laws can require alternative sources of water and restrict activities above groundwater supplies particularly sole source aquifers. Water resources are also affected by the McCarran Amendment (1952), where Congress returned substantial power to the states with respect to the management of water. The amendment requires that the Federal government waive its sovereign immunity in cases involving the general adjudication of water rights. On the other hand existence of Federal Reserve Water Rights can provide more ability to the government to use water on federal lands.
- b. LACKLAND AFB discharges to an impaired waterway. Groundwater contamination is reported. Surface water contamination is reported. Exceedances of drinking water standards are reported, during at least one of the last three reporting periods.

**10. Wetlands (DoD Question # 251, 257):**

- a. The existence of jurisdictional wetlands poses restraints on the use of land for training, testing or operations. In the data call the installations were asked to report the presence of jurisdictional wetlands and compare the percent of restricted acres to the total acres. The presence of jurisdictional wetlands may reduce the ability of an installation to assume new or different missions, even if they do not presently pose restrictions, by limiting the availability of land.
- b. LACKLAND AFB has no wetland restricted acres on the military installation.