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SANTA BARBARA • SANTA CRUZ

OFFICE OF THE PROVOST AND SENIOR VICE PRESIDENT –
ACADEMIC AFFAIRSOFFICE OF THE PRESIDENT
1111 Franklin Street, 12th Floor
Oakland, California 94607-5200

August 2, 2005

Chairman Anthony J. Principi
Members of the Defense Base Closure and Realignment Commission
2521 South Clark Street, Suite 600
Arlington, Virginia 22202

Dear Chairman Principi and Commission Members:

I am pleased to write on behalf of University of California President Robert C. Dynes, who is out of the country, and on behalf of the University of California system. We have learned of the Commission's interest in exploring the potential realignment and consolidation of the Naval Postgraduate School (NPS), the Defense Language Institute (DLI) and, perhaps, the Air Force's Institute of Technology. President Dynes and I can speak to the value of this concept for the first two on this list, as the University of California has a long history of regional partnership with both of these fine institutions.

The exploration of the consolidation of management, operations, and potentially shared facilities of the NPS and DLI into a National Security Research University is an exciting concept that clearly promises to balance important cost and operations efficiencies with an unprecedented opportunity to expand critical services to our military community. Perhaps more important than operational efficiencies, the collocation of NPS, DLI and numerous other world class institutions offers opportunities to achieve economies of expertise. The value of this wealth of expertise and collaboration among our institutions is unique to the Monterey region and cannot be overestimated. The Commission should give this approach strong consideration.

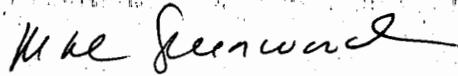
While you are considering consolidation, we also urge the Commission to review the extensive and time-consuming costs of relocating and establishing new higher education facilities. It takes decades for a newly established institution of education and research to reach the caliber of expertise and efficiency that has been achieved in NPS and DLI. I understand that there may be some consideration given to relocation of the NPS and DLI to Ohio. Though the consolidation at the Air Force's Institute of Technology may appear attractive, we believe that such a dislocation of the NPS and DLI would translate into decades of lost capabilities and inordinate expenses to reconstitute what is already in Monterey. President Dynes and I know from experience the high and unanticipated costs related to the establishment of new university campuses. We strongly urge you to avoid such dislocation and expenses at a time when our national security relies on efficient and critical training received at both the NPS and DLI.

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The University of California is proud to be a regional colleague with the excellent education and research institutions that have been developed in Monterey. I know that all in the regional community are committed to working with the military to develop further the cost efficiencies and enhanced services in place rather than disrupt and, perhaps, diminish the effectiveness and core competencies of such a critical national security asset.

Please let President Dynes or me know if we can be of assistance to the Commission as you evaluate your decision. We would be pleased to help in any way we can.

Sincerely,



M.R.C. Greenwood
Provost and Senior Vice President--
Academic Affairs

cc: President Dynes
Chancellor Denton
Senior Vice President Darling
Assistant Vice President Sudduth