

DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
2521 CLARK STREET
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MEMORANDUM OF MEETING

DATE: June 8, 2005

TIME: 9:00 AM

MEETING [X] or PHONE CALL [] WITH:

Day & Zimmermann Corp. Group

SUBJECT:

Hawthorne Army Depot
 Kansas Army Ammunition Plant
 Lone Star Army Ammunition Plant
 Mississippi Army Ammunition Plant
 Newport Chemical Depot

Note: All of the above installations are Government-Owned Contractor-Operated (GOCO) facilities for which Day & Zimmermann Corp. is the operating contractor.

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Commission Staff:

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SUMMARY/NOTES:

Hawthorne Army Ammunition Depot

- Conditions have changed since 2003 data calls therefore COBRA submittal different from current numbers.
- Incorrect conclusions were reached by the Joint and Cross Services Team because data call numbers submitted for personnel were not included in the final report.
- Except for the installation Commander no military personnel are currently stationed at Hawthorne Army Ammunition Depot.
- Hawthorne Army Ammunition Depot is a Tier II Government Owned Contractor Operated (GOCO) munitions depot capable of shipping 2,000 tons of ammunition in 3 days.
- GOCOs provide an approach to rationalize the capacity of all ammunition functions (production, storage, renovation, and demilitarization) through competition.
- The decision shows a strategy to reduce GOCO's and to consolidate the workload into government owned government operated facilities.
- It's a capacity issue, particularly storage and demilitarization.
- Move to Tooele Army Ammunition Depot in Utah, a smaller installation than Hawthorne, is difficult as its storage space for ammunition is almost full. By 2007 all 8 current depots will be full with the returning ammunition (retrograde) from the Pacific rim, Europe, and Southwest Asia. The services will need to demilitarize 440K tons to create space for the overseas retrograde.
- There will be state licensing and permits issues at Toole and significant community issues. No encroachment issues exist at Hawthorne as it is surrounded by Federal lands, Tooele has encroachment issues.
- What is important are the types of facilities at Hawthorne, not the workload.
- Hawthorne's ammunition demilitarization capabilities were undervalued. The facility was not in full use during the 2003 data collection period and the data showed 0 munitions demilitarization when in fact Hawthorne was demilitarizing 6,000 tons per year.
- The demilitarization facility constructed in 1971-1972 was upgraded with new interiors, equipment, and technology and was accepted for use in 1984. The upgraded facility has a 50 year system design life that resulted in one of the few environmentally friendly ammunition demilitarization facilities in the country.
- The depot has two types of magazines in use by the Navy and the Marines for munitions storage that will need to be relocated.
- Hawthorne includes facilities appropriate for multi-function training, for example its area 101 is an urban training facility that looks like Iraq/Iran used by Seals, the US Marines, and Special Forces units who also use the barracks during training rotations.
- Hawthorne is currently working on providing a convoy live fire training scenario in its facilities.

- If Hawthorne closes down there will be significant community issues as the unemployment rate in the area will reach 27%.
- COBRA numbers do not include the tenants who will have to move if the depot closes down.
- Environmental clean up estimated at around \$383 Million were not included in the closing costs or payback for closure.
- The group recommends a BRAC commissioner visit to Hawthorne or as a minimum a staff visit.

Kansas Army Ammunition Plant

- Data does not consider current production at the depot.
- Expensive to move the facility due to specialized equipment i.e. a centrifuge.
- The Army will need to direct this workload movement to other Army ammunition activities or it could be competitively awarded to a non-U.S. source.

Lone Star Army Ammunition Plant

- There were data errors on personnel and capacity.
- No recognition in the data as to the complexity of producing ammunition.
- Potential for work to be contracted to SNC, Canada this will invalidate the projected savings, and the industrial base then will migrate to Canada. The Army will need to direct this workload movement to other Army ammunition activities or it could be competitively awarded to a non-U.S. source.
- Local use authority takes charge of the facilities and leases the facilities to Day & Zimmermann.

Day & Zimmermann Group summary:

- Concur with the assessment of overcapacity but believe the way to rationalize the capacity at the ammunition depots is through competition.
- Data used by the Joint and Cross Services team was inaccurate.
- It is a mistake to move Hawthorne into a smaller facility (Toole).
- Hawthorne's demilitarization capability was undervalued.
- Hawthorne was targeted for closure and the analysis was made to fit.
- Did the Joint and Cross Services' Team consider a scenario to close Toole Army Ammunition Depot?

Day & Zimmermann Group recommendations:

- Keep Hawthorne Army Ammunition depot open
- Privatize Kansas and Lone Star Army Ammunition Plants in place
- Agree with closures of Mississippi Army Ammunition Plant and Newport Chemical Depot
- Data call information in disagreement, query DOD.

Meeting was adjourned at 10:00AM, June 8, 2005.

* Person responsible for this Memorandum: George M. Delgado