

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

DCN 686

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-6

FROM: DIXON	TO: TAYLOR, CHARLES
TITLE: CHAIRMAN	TITLE: REP. (NC)
ORGANIZATION: DBCRC	ORGANIZATION: U. S. CONGRESS
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:
 INFORMING THAT REGIONAL HEARINGS FOR NORTH CAROLINA BASES HAS BEEN MOVED TO BALTIMORE.

Due Date:	Routing Date:	Date Originated: 950321	Mail Date: 950322
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950322-6

March 21, 1995

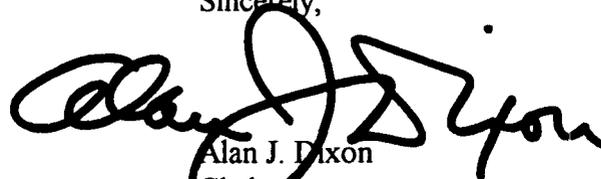
The Honorable Charles Taylor
United House of Representatives
Washington, D.C. 20515

Dear Congressman Taylor:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-7

FROM: DIXON	TO: FUNDE RBURK, DAVID
TITLE: CHAIRMAN	TITLE: REP. (NC)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
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DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
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ARLINGTON, VA 22209
703-696-0504

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March 21, 1995

The Honorable David Funderburk
United House of Representatives
Washington, D.C. 20515

Dear Congressman Funderburk:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon".

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-8

FROM: <u>DIXON</u>	TO: <u>HEINEMAN, FRED</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (NC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
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DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
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DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

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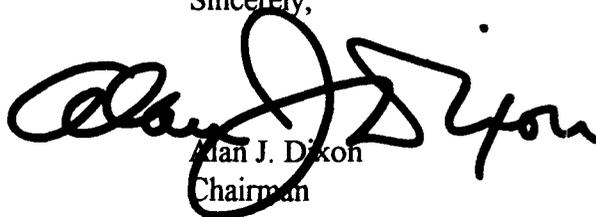
The Honorable Fred Heineman
United House of Representatives
Washington, D.C. 20515

Dear Congressman Heineman:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Dan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-9

FROM: <u>DIXON</u>	TO: <u>COBLE, HOWARD</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (NC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
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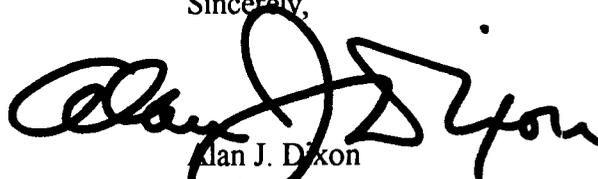
The Honorable Howard Coble
United States House of Representatives
Washington, D.C. 20515

Dear Representative Coble:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Dan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-10

FROM: <u>DIXON</u>	TO: <u>WATT, MECUW</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (WC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN				COMMISSION MEMBERS			
	FYI	ACTION	INT		FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
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DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
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DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

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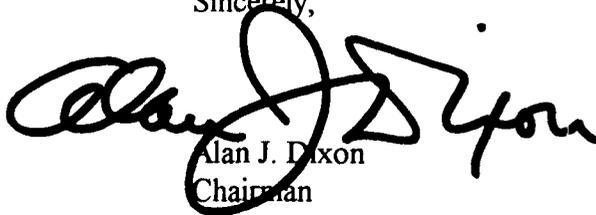
The Honorable Melvin Watt
United States House of Representatives
Washington, D.C. 20515

Dear Representative Watt:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-11

FROM: DIXON	TO: MYRICK, SUE
TITLE: CHAIRMAN	TITLE: REP. (NC)
ORGANIZATION: DBERC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

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Prepare Reply for Staff Director's Signature	Prepare Direct Response
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Subject/Remarks:

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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
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Please refer to this number
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March 21, 1995

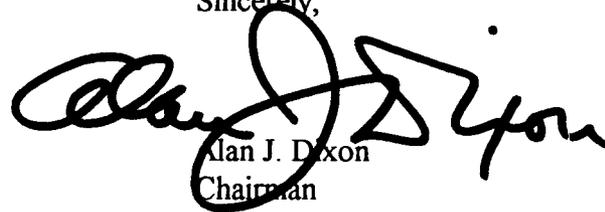
The Honorable Sue Myrick
United States House of Representatives
Washington, D.C. 20515

Dear Representative Myrick:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-12

FROM: <u>DIXON</u>	TO: <u>CLAYTON, EUA</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (NC)</u>
ORGANIZATION: <u>DBCRE</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
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DIR./INFORMATION SERVICES							

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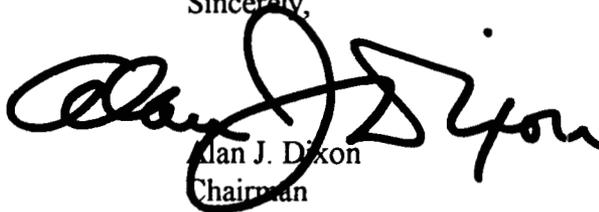
The Honorable Eva Clayton
United States House of Representatives
Washington, D.C. 20515

Dear Representative Clayton:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Dan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-13

FROM: DIXON	TO: HEFNER, W.G. "BILL"
TITLE: CHAIRMAN	TITLE: REP. (NC)
ORGANIZATION: DBCRC	ORGANIZATION: U. S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
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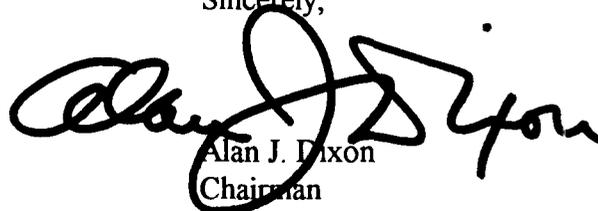
The Honorable W.G. "Bill" Hefner
United States House of Representatives
Washington, D.C. 20515

Dear Representative Hefner:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-14

FROM: DIXON	TO: SANFORD, TERRY
TITLE: CHAIRMAN	TITLE: REP. (NC)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
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Please refer to this number
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March 21, 1995

The Honorable Terry Sanford
Office of the Emeritus President
Duke University
Post Office Box 90871
Durham, North Carolina 27708-0871

Dear Terry:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon".

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-15

FROM: DIXON	TO: ROSE, CHARLES
TITLE: CHAIRMAN	TITLE: REP. (INC)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INTT	COMMISSION MEMBERS	FYI	ACTION	INTT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
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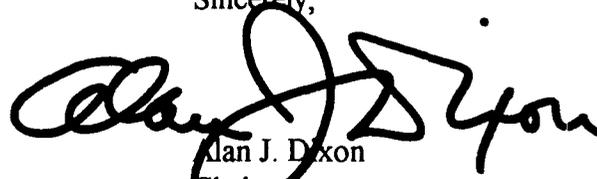
The Honorable Charles Rose
United House of Representatives
Washington, D.C. 20515

Dear Congressman Rose:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-16

FROM: <u>DIXON</u>	TO: <u>JONES, WALTER B.</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (NC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN				COMMISSION MEMBERS			
	FYI	ACTION	INIT		FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

INFORMING THAT THE REGIONAL HEARING FOR NORTH CAROLINA BASES HAS BEEN MOVED TO BALTIMORE.

Due Date:

Routing Date:

Date Originated:

Mail Date:

950321

950322



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950322-16

March 21, 1995

The Honorable Walter B. Jones, Jr.
United House of Representatives
Washington, D.C. 20515

Dear Congressman Jones:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon".

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950322-17

FROM: <u>DIXON</u>	TO: <u>BURR, RICHARD</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (NC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

INFORMING THAT THE REGIONAL HEARING FOR NORTH CAROLINA BASES HAS BEEN MOVED TO BALTIMORE.

Due Date: _____	Routing Date: _____	Date Originated: <u>950321</u>	Mail Date: <u>950322</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950322-17

March 21, 1995

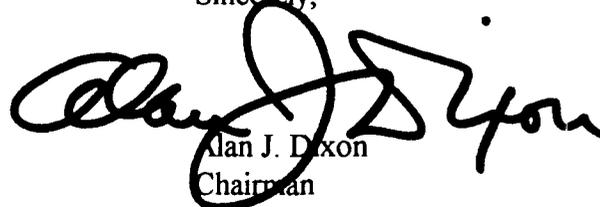
The Honorable Richard Burr
United House of Representatives
Washington, D.C. 20515

Dear Congressman Burr:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-1

FROM: <u>DIXON</u>	TO: <u>RUSSELLO, PEDRO</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>GOUERNER</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>COMMONWEALTH of PUERTO RICO</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

File # 950323-1
when responding

March 21, 1995

The Honorable Pedro J. Rossello
Governor, Commonwealth of Puerto Rico
La Fortaleza
San Juan, Puerto Rico 00901

Dear Governor Rossello:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the Commonwealth of Puerto Rico is 10 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installation:

Fort Buchanan

10 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-2

FROM: <u>DIXON</u>	TO: <u>ROMERO-BARCELO, CARLOS</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (PR)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U. S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
950323-2

March 21, 1995

The Honorable Carlos Romero-Barcelo
United States House of Representatives
Washington, D.C. 20515

Dear Representative Romero-Barcelo:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the Commonwealth of Puerto Rico is 10 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installation:

Fort Buchanan

10 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, flowing loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-3

FROM: <u>DIXON</u>	TO: <u>BEASLEY, DAVID</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>GOVERNOR</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>STATE OF SOUTH CAROLINA</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to PIA number
when responding 950323-3

March 21, 1995

The Honorable David Beasley
Governor, State of South Carolina
State House
P.O. Box 11369
Columbia, South Carolina 29211

Dear Governor Beasley:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of South Carolina is 10 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Reserve Center, Charleston	5 minutes
Fleet and Industrial Supply Center, Charleston	5 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's

experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

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Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

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CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

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WRITTEN SUBMISSIONS

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-4

FROM: DIXON	TO: THURMOND, STROM
TITLE: CHAIRMAN	TITLE: SENATOR (SC)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING
HEARING SCHEDULE ENCLOSED.

Due Date:

Routing Date: 950323

Date Originated: 950321

Mail Date: 950323



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-4

March 21, 1995

The Honorable Strom Thurmond
United States Senate
Washington, D.C. 20510

Dear Strom:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, sweeping loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-5

FROM: DIXON	TO: HOLLINGS, ERNEST F.
TITLE: CHAIRMAN	TITLE: SENATOR (SC)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
 INVITATION FOR BIRMINGHAM REGIONAL HEARING,
 HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: 950323	Date Originated: 950321	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
when responding. 950323-5

March 21, 1995

The Honorable Ernest F. Hollings
United States Senate
Washington, D.C. 20510

Dear Fritz:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized and cursive, with a large initial "A" and "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
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ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-7

FROM: <u>DIXON</u>	TO: <u>SPENCE, FLOYD</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (SC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELIA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when requesting 950323-7

March 21, 1995

The Honorable Floyd Spence
United States House of Representatives
Washington, D.C. 20515

Dear Representative Spence:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
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(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
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ARLINGTON, VA 22209
703-696-0504

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-8

FROM: <u>DIXON</u>	TO: <u>CLY BURN, JAMES</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (SC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTROYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
INVITATION FOR BIRMINGHAM REGIONAL HEARING,
 HEARING SCHEDULE ENCLOSED.

Due Date: _____	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding: 950323-8

March 21, 1995

The Honorable James Clyburn
United States House of Representatives
Washington, D.C. 20515

Dear Representative Clyburn:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of South Carolina is 10 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Reserve Center, Charleston	5 minutes
Fleet and Industrial Supply Center, Charleston	5 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, sweeping loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-6

FROM: DIXON	TO: SANFORD, MARK
TITLE: CHAIRMAN	TITLE: REP. (SC)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTROYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:
 INVITATION FOR BIRMINGHAM REGIONAL HEARING,
 HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: 950323	Date Originated: 950321	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Document Reference: 950323-6

March 21, 1995

The Honorable Mark Sanford, Jr.
United States House of Representatives
Washington, D.C. 20515

Dear Representative Sanford:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of South Carolina is 10 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Reserve Center, Charleston	5 minutes
Fleet and Industrial Supply Center, Charleston	5 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with the first name "Alan" written in a larger, more prominent script than the last name "Dixon".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for **all** installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-9

FROM: DIXON	TO: CHILES, LAWTON
TITLE: CHAIRMAN	TITLE: GOVERNOR
ORGANIZATION: DBCRC	ORGANIZATION: STATE OF FLORIDA
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:
 INVITATION FOR BIRMINGHAM REGIONAL HEARING,
 HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: 950323	Date Originated: 950321	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
of our response 950323-9

March 21, 1995

The Honorable Lawton Chiles
Governor
Governor's Office
The Capitol
Tallahassee, FL 32399-0001

Dear Lawton:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Florida is 40 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Homestead AFB	25 minutes
Naval Research Lab, Orlando	10 minutes
NAS, Key West	5 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon
8:40-9:45 a.m.	Alabama 65 minutes
9:50-10:35 a.m.	Mississippi 45 minutes
10:40-11:25 a.m.	Tennessee 45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee
Noon- 1 p.m.	break
1-1:40 p.m.	Florida 40 minutes
1:45-2:20 p.m.	Georgia 35 minutes
2:25-2:40 p.m.	Louisiana 15 minutes
2:45-2:55 p.m.	Puerto Rico 10 minutes
3:00-3:10 p.m.	South Carolina 10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

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Written testimony may also be submitted to the Commission at regional hearings.

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-10

FROM: DIXON	TO: GRAHAM, BOB
TITLE: CHAIRMAN	TITLE: SENATOR (FL)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:

Routing Date: 950323

Date Originated: 950321

Mail Date: 950323



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
which responds 950323-10

March 21, 1995

The Honorable Bob Graham
United States Senate
Washington, D.C. 20510

Dear Bob:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Florida is 40 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Homestead AFB	25 minutes
Naval Research Lab, Orlando	10 minutes
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The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek

clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-11

FROM: <u>DIXON</u>	TO: <u>MACK, CONNIE</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR (FL)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:

Routing Date: 950323

Date Originated: 950321

Mail Date: 950323



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

950323-11

March 21, 1995

The Honorable Connie Mack
United States Senate
Washington, D.C. 20510

Dear Connie:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Florida is 40 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Homestead AFB	25 minutes
Naval Research Lab, Orlando	10 minutes
NAS, Key West	5 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek

clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-12

FROM: DIXON	TO: MEEK, CARRIE
TITLE: CHAIRMAN	TITLE: REP. (FL)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:

Routing Date: 950323

Date Originated: 950321

Mail Date: 950323



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-12

March 21, 1995

The Honorable Carrie Meek
United States House of Representatives
Washington, D.C. 20515

Dear Representative Meek:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

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clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

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The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

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WRITTEN SUBMISSIONS

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-13

FROM: DIXON	TO: MICA, JOHN
TITLE: CHAIRMAN	TITLE: REP. (FL)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
 INVITATION FOR BIRMINGHAM REGIONAL HEARING,
 HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: 950323	Date Originated: 950321	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-13

March 21, 1995

The Honorable John Mica
United States House of Representatives
Washington, D.C. 20515

Dear Representative Mica:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

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clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
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1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

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REGIONAL HEARINGS

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SITE VISITS

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-14

FROM: DIXON	TO: McCOLLUM, BILL
TITLE: CHAIRMAN	TITLE: REP. (FL)
ORGANIZATION: DBCRC	ORGANIZATION: U. S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: 950323	Date Originated: 950321	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to file number
950323-14

March 21, 1995

The Honorable Bill McCollum
United States House of Representatives
Washington, D.C. 20515

Dear Representative McCollum:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
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2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-15

FROM: <u>DIXON</u>	TO: <u>DEUTSCH, PETER</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (FL)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U. S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-15

March 21, 1995

The Honorable Peter Deutsch
United States House of Representatives
Washington, D.C. 20515

Dear Representative Deutsch:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Florida is 40 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Homestead AFB	25 minutes
Naval Research Lab, Orlando	10 minutes
NAS, Key West	5 minutes

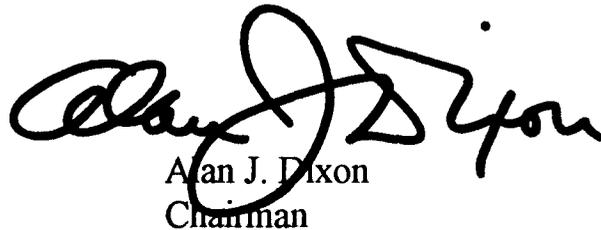
The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek

clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, sweeping loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

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Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

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CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-16

FROM: <u>DIXON</u>	TO: <u>JOHNSTON, J. BENNETT</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR (LA)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELIA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-16

The Honorable J. Bennett Johnston
United States Senate
Washington, D.C. 20510

Dear Bennett:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Louisiana is 15 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Naval Biodynamics Lab, New Orleans	10 minutes
Reserve Center, New Orleans	5 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, overlapping loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950.323-16

The Honorable John Breaux
United States Senate
Washington, D.C. 20510

Dear John:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Louisiana is 15 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Naval Biodynamics Lab, New Orleans	10 minutes
Reserve Center, New Orleans	5 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
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11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
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2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-16

The Honorable Edwin W. Edwards
Governor, State of Louisiana
State Capitol
P.O. Box 94004
Baton Rouge, Louisiana 70804-9004

Dear Governor Edwards:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama, on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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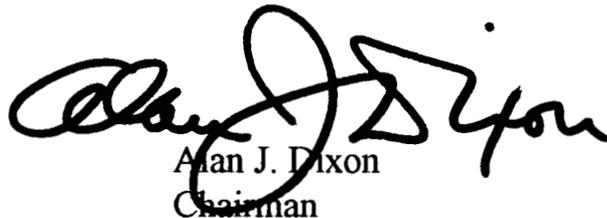
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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
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(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-16

The Honorable William J. Jefferson
United States House of Representatives
Washington, D.C. 20515

Dear Representative Jefferson:

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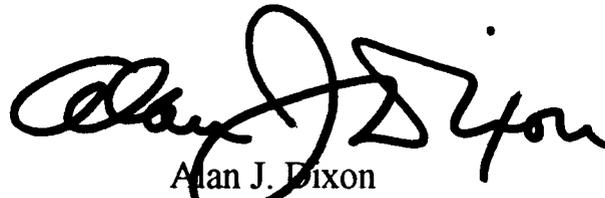
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Sincerely,

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Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

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(AS OF 3/21/95)



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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
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The Defense Base Closure and Realignment Commission

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SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-17

FROM: <u>DIXON</u>	TO: <u>FRIST, BILL</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR, (TN)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 9503.23-17

March 21, 1995

Please refer to this number
when responding

The Honorable Bill Frist
United States Senate
Washington, DC 20510

Dear Senator Frist:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Tennessee is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

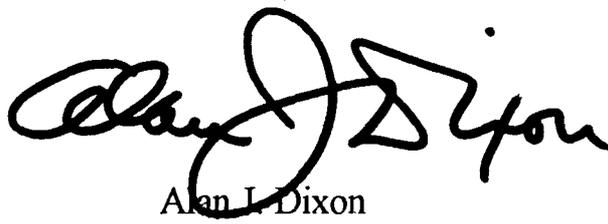
Defense Distribution Depot, Memphis	45 minutes
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The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "J" that are interconnected.

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
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11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
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3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-17

The Honorable Fred Thompson
United States Senate
Washington, DC 20510

Dear Senator Thompson:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Tennessee is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

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The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosures



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SCHEDULE FOR REGIONAL HEARING

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(AS OF 3/21/95)



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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-17

The Honorable Harold Ford
United States House of Representatives
Washington, DC 20515

Dear Congressman Ford:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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Sincerely,

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Alan J. Dixon
Chairman

Enclosures



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SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

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(AS OF 3/21/95)



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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-17

The Honorable Don Sundquist
Governor
State of Tennessee
State Capitol
Nashville, Tennessee 37243-0001

Dear Governor Sundquist:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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The total time allocated for military installations affected in the State of Tennessee is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

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that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosures



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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

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3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for **all** installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-8

The Honorable Sam Nunn
United States Senate
Washington, D.C. 20510

Dear Sam:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Georgia is 35 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Robins AFB	25 minutes
Def. Contract Management Dist. South, Marietta	10 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek

clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
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(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-18

March 21, 1995

The Honorable Paul Coverdell
United States Senate
Washington, D.C. 20510

Dear Paul:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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Def. Contract Management Dist. South, Marietta	10 minutes

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosures



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SCHEDULE FOR REGIONAL HEARING

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(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-18

The Honorable Bob Barr
United States House of Representatives
Washington, D.C. 20515

Dear Representative Barr:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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Chairman

Enclosures



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703-696-0504

SCHEDULE FOR REGIONAL HEARING

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1:45-2:20 p.m.	Georgia	35 minutes
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2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-18

The Honorable Saxby Chambliss
United States House of Representatives
Washington, D.C. 20515

Dear Representative Chambliss:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Georgia is 35 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Robins AFB	25 minutes
Def. Contract Management Dist. South, Marietta	10 minutes

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek

clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, flowing loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
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3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-18

March 21, 1995

The Honorable Zell Miller
Governor
Governor's Office
203 State Capitol
Atlanta, Georgia 30334

Dear Governor Miller:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Georgia is 35 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

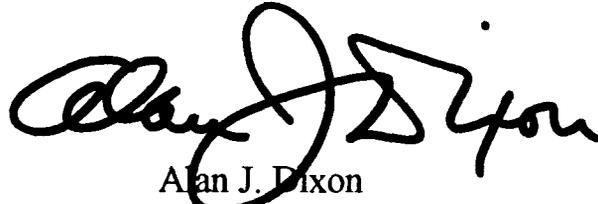
Robins AFB	25 minutes
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The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosures



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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

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BIRMINGHAM, ALABAMA

April 4, 1995

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(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

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Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-19

FROM: <u>DIXON</u>	TO: <u>LOTT, TRENT</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR (MS)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-19

The Honorable Trent Lott
United States Senate
Washington, DC 20510

Dear Trent:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Mississippi is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Naval Technical Training Center/NAS Meridian	45 minutes
--	------------

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large loop at the beginning and a distinct "Dixon" at the end.

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-19

March 21, 1995

The Honorable Thad Cochran
United States Senate
Washington, DC 20510

Dear Thad:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Mississippi is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

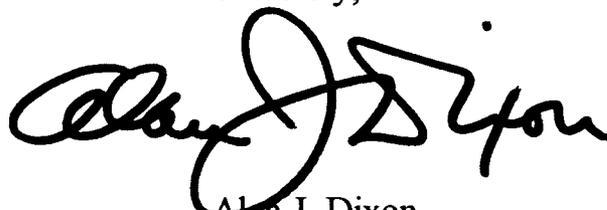
Naval Technical Training Center/NAS Meridian	45 minutes
--	------------

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large loop at the beginning and a distinct end stroke.

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING
BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
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Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
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2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-19

March 21, 1995

The Honorable Sonny Montgomery
United States House of Representatives
Washington, DC 20515

Dear Sonny:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Mississippi is 45 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following installation:

Naval Technical Training Center/NAS Meridian	45 minutes
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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

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(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-19

The Honorable Kirk Fordice
Governor
State of Mississippi
Post Office Box 139
Jackson, Mississippi 39205

Dear Governor Fordice:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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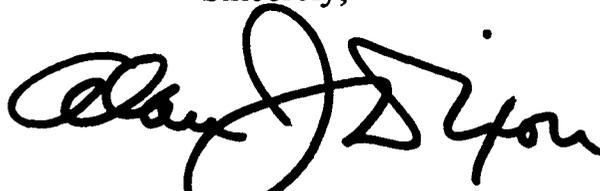
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Chairman

Enclosures



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BIRMINGHAM, ALABAMA

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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-20

FROM: <u>DIXON</u>	TO: <u>HEFLW, HOWELL</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR (AL)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BIRMINGHAM REGIONAL HEARING,
HEARING SCHEDULE ENCLOSED.

Due Date:

Routing Date: 950323

Date Originated: 950321

Mail Date: 950323



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-20

The Honorable Howell Heflin
United States Senate
Washington, D.C. 20510

Dear Howell:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Alabama is 65 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Ft. McClellan	60 minutes
Reserve Center Huntsville	5 minutes

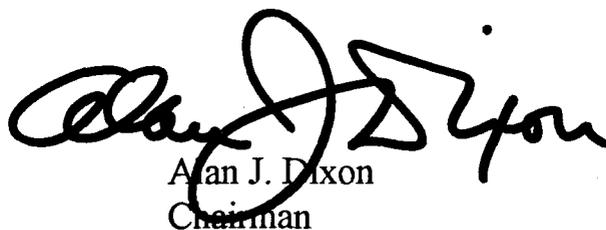
The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
9:50-10:35 a.m.	Mississippi	45 minutes
10:40-11:25 a.m.	Tennessee	45 minutes
11:30-Noon	Public comment: Alabama, Mississippi, Tennessee	
Noon- 1 p.m.	break	
1-1:40 p.m.	Florida	40 minutes
1:45-2:20 p.m.	Georgia	35 minutes
2:25-2:40 p.m.	Louisiana	15 minutes
2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 95-0323-20

March 21, 1995

The Honorable Richard Shelby
United States Senate
Washington, D.C. 20510

Dear Dick:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 701 N. 20th Street. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Alabama is 65 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

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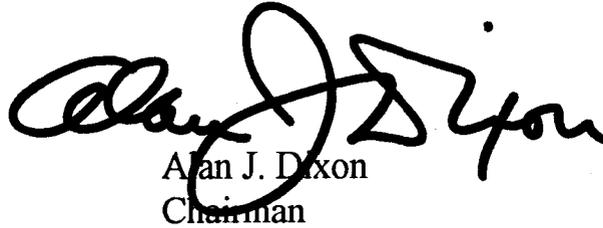
The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

8:30-8:40 a.m.	Opening remarks by Chairman Dixon	
8:40-9:45 a.m.	Alabama	65 minutes
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2:45-2:55 p.m.	Puerto Rico	10 minutes
3:00-3:10 p.m.	South Carolina	10 minutes
3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 2503 23-20

March 21, 1995

The Honorable Glen Browder
United States House of Representatives
Washington, D.C. 20515

Dear Congressman Browder:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

Each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

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The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

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(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-20

March 21, 1995

The Honorable Fob James, Jr.
Governor
State of Alabama
State Capitol
Montgomery, Alabama 36130

Dear Governor James:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Birmingham, Alabama on April 4, 1995. The hearing will be held at the Boutwell Municipal Auditorium, located at 1930 8th Avenue North. The hearing will begin at 8:30 AM, and will include presentations from military installations affected in the states of Alabama, Florida, Georgia, Louisiana, Mississippi, Puerto Rico, South Carolina and Tennessee. A copy of the hearing schedule is attached.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosures



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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

SCHEDULE FOR REGIONAL HEARING

BIRMINGHAM, ALABAMA

April 4, 1995

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3:15-3:45 p.m.	Public comment: Georgia, Florida, Louisiana, Puerto Rico, South Carolina	

(AS OF 3/21/95)



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-21

FROM: <u>SARBANES, PAUL S.</u>	TO: <u>CORNELLA, AL</u>
TITLE: <u>SENATOR (m/o)</u>	TITLE: <u>Comm.</u>
ORGANIZATION: <u>U. S. CONGRESS</u>	ORGANIZATION: <u>DBCRC</u>
INSTALLATION (s) DISCUSSED: <u>FORT RITCHIE</u>	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA	✓		
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLEZ			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER		X	
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input checked="" type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

LETTER OF SUPPORT FOR FORT RITCHIE,
CONCERNS REGARDING ARMY REVIEW INCLUDED.

Due Date: <u>950327</u>	Routing Date: <u>950323</u>	Date Originated: <u>950322</u>	Mail Date:
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United States Senate

WASHINGTON, DC 20510

March 22, 1995

Please refer to this number
when responding 950323-21

Mr. Alton Cornella
Defense Base Closure and Realignment Commission
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Dear Mr. Commissioner:

We have serious reservations about the Department of Defense's recommendation to close Fort Ritchie, Maryland. As you prepare for your visit to this post, we wanted to draw your attention to our concerns and to some of the specific items that will be highlighted for you on Friday.

The Fort Ritchie Military Affairs Committee (FORMAC), a citizens group that includes prominent local officials and business people as well as numerous civilian and military retirees from the Fort, has carefully reviewed the full spectrum of activities at the post. Their review provides clear evidence to us that the Army has not thoroughly considered the military value of these missions and activities, a realistic return on investment that could be expected, or the community impact of closure.

1) The military value of Fort Ritchie has been seriously understated. The proximity of the post to Site R, the Alternate Joint Military Command Center, and to the predominantly East Coast customer base of most of the tenants is critical for readiness and responsiveness. A few examples include:

- o Site R support activities. Site R is a vital backup component in case of international conflict or major disaster and Fort Ritchie provides critical support for this function, yet many of the post's contributions to the efficient and effective management of Site R have been overlooked. This includes important communications networks linked through Fort Ritchie, the significant under-counting of Fort Ritchie personnel assigned to Site R functions, concerns about safety including fire fighting capabilities, and the increased costs associated with remote support of the Site.
- o East Coast Customer Support by Ft. Ritchie tenants.

The technology and communications work provided by TAO, ISEC-CONUS, and DISA-Western Hemisphere primarily supports an East Coast Customer base. Relocating large portions of these missions to the western United States would have a detrimental impact on responsiveness and cost.

- o Synergy. The collocation of many of these activities at Fort Ritchie provides for unique horizontal integration and synergies. For example, information services designed by DISA-WESTHEM can be engineered by ISEC-CONUS.

2) Potential savings from closing Fort Ritchie are dramatically overstated. Some specific examples:

- o Underfunding Site R. Because the number of Fort Ritchie personnel assigned to Site R support was overlooked, the costs of reestablishing these activities is not accounted for. This includes an entire MP company, over 50 civilians assigned to the Garrison, and the cost of re-creating communications and other support services.
- o Increased Travel Costs. The Temporary Duty costs associated with performing East Coast customer support from a base in Arizona are not accounted for.
- o Accounting Errors. In a line-by-line review, FORMAC has found overstatements of millions of dollars per year in numerous items such as family housing.

3) The cumulative impact of closing Fort Ritchie and realigning Letterkenny Army Depot will be a serious blow to this region of Maryland and Pennsylvania.

- o Highly Motivated Work-force. The men and women at these sites are extraordinarily dedicated, and extremely effective. Many have invested a lifetime in service to our nation, and uprooting them over 2,400 families is neither cost-effective nor productive to the overall mission of our military.
- o Center of the Community. In a remote location in the mountains, Ft. Ritchie serves a vital role as a community hub. In addition, 7,000 military retirees from the surrounding area utilize Ft. Ritchie facilities.
- o And although the same can be said for many bases and

Commissioner Alton Cornella
March 22, 1995
Page 3

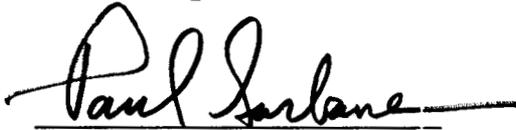
communities that find themselves under consideration during the current round of BRAC, this service and these impacts cannot be overlooked at Fort Ritchie.

While you are on Fort Ritchie, you will hear many more details about each of these concerns. You will have the opportunity to see in person the contributions that are made at Fort Ritchie by a talented and dedicated Work-force of military and civilians. We urge you to carefully review our concerns and the information that will be provided by employees and FORMAC during your visit, and we look forward to seeing you on Friday.

Sincerely,



Barbara A. Mikulski
United States Senator



Paul S. Sarbanes
United States Senator



Roscoe G. Bartlett
Member of Congress

cc: All BRAC Commissioners



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 25, 1995

Please refer to this number
when processing 95033-21R1

The Honorable Barbara Mikulski
United States Senate
Washington, D.C. 20510

Dear Senator Mikulski:

Thank you for your letter expressing your concerns about the Department of Defense's recommendation to close Fort Ritchie. I appreciate your bringing to my attention specific issues for me to be aware of on my visit to the Fort.

I want to assure you that the Commission is thoroughly reviewing the information used by the Department of Defense in making its recommendations. We welcome any additional information on this issue which you may be able to provide to the Commission. The information presented in your letter will also be used in the review and analysis process.

I appreciate your participation in my visit to Ft. Ritchie, and look forward to working with you on this issue. Please do not hesitate to contact me if I may be of additional assistance as we go through this difficult and challenging process.

Sincerely,

Alton Cornella
Commissioner

AC:cw



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 25, 1995

Please refer to this number
when responding 950323-21R1

The Honorable Paul S. Sarbanes
United States Senate
Washington, D.C. 20510

Dear Senator Sarbanes:

Thank you for your letter expressing your concerns about the Department of Defense's recommendation to close Fort Ritchie. I appreciate your bringing to my attention specific issues for me to be aware of on my visit to the Fort.

I want to assure you that the Commission is thoroughly reviewing the information used by the Department of Defense in making its recommendations. We welcome any additional information on this issue which you may be able to provide to the Commission. The information presented in your letter will also be used in the review and analysis process.

I appreciate your participation in my visit to Ft. Ritchie, and look forward to working with you on this issue. Please do not hesitate to contact me if I may be of additional assistance as we go through this difficult and challenging process.

Sincerely,

Alton Cornella
Commissioner

AC:cw



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 25, 1995

Please refer to this number
when responding 950323-2181

The Honorable Roscoe G. Bartlett
United States House of Representatives
Washington, D.C. 20515

Dear Representative Bartlett:

Thank you for your letter expressing your concerns about the Department of Defense's recommendation to close Fort Ritchie. I appreciate your bringing to my attention specific issues for me to be aware of on my visit to the Fort.

I want to assure you that the Commission is thoroughly reviewing the information used by the Department of Defense in making its recommendations. We welcome any additional information on this issue which you may be able to provide to the Commission. The information presented in your letter will also be used in the review and analysis process.

I appreciate your participation in my visit to Ft. Ritchie, and look forward to working with you on this issue. Please do not hesitate to contact me if I may be of additional assistance as we go through this difficult and challenging process.

Sincerely,

Alton Cornella
Commissioner

AC:cw

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-22

FROM: HOBSON, DAVID L	TO: DIXON
TITLE: REP. (OH)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: OBCRC
INSTALLATION (S) DISCUSSED: SPRINGFIELD AIR NATIONAL GUARD BASE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				Jim SCHUEFELDER			

TYPE OF ACTION REQUIRED

✓	Prepare Reply for Chairman's Signature	Ⓢ	Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature	✓	Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:
 INFORMATION REGARDING MEETING BETWEEN FRANK CIRILLO AND GROUP FROM SPRINGFIELD, OHIO ON MONDAY MARCH 27.

* NO RESPONSE NECESSARY *

Due Date: 950325	Routing Date: 950323	Date Originated: 950322	Mail Date: 950327
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DAVID L. HOBSON
7TH DISTRICT, OHIO

COMMITTEES:
APPROPRIATIONS
SUBCOMMITTEE ON MILITARY CONSTRUCTION
BUDGET
STANDARDS OF OFFICIAL CONDUCT



CONGRESS OF THE UNITED STATES
HOUSE OF REPRESENTATIVES

March 22, 1995

WASHINGTON OFFICE:
1507 LONGWORTH HOUSE OFFICE BLDG.
WASHINGTON, DC 20515-3507
(202) 225-4324

DISTRICT OFFICES:
ROOM 220 POST OFFICE
150 NORTH LIMESTONE STREET
SPRINGFIELD, OH 45501-1121
(513) 325-0474

212 S. BROAD STREET
ROOM 55
LANCASTER, OH 43130-4389
(614) 654-5149

The Honorable Alan J. Dixon
Chairman
Defense Base Closure
and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Please refer to this number
when responding 950323-22

ATTN: Mr. Jim Schufreider

Dear Mr. Chairman:

I am writing to confirm a meeting set-up by House Liaison Jim Schufreider for my constituents from Springfield, Ohio, to discuss the proposed closure of the Springfield Air National Guard Base. The meeting is at the Base Closure Commission on Monday, 27 March 1995, at 1 p.m., with Air Force Team Leader Frank Cirillo and Analyst Craig Hall. Attending from Springfield will be:

1. Matt Kridler
(Springfield City Manager)
76 East High Street
Springfield, Ohio 45502 (513) 324-7300
2. Colonel Richard Higgins, OHANG (Ret.)
(BRAC consultant and former Base Commander)
1753 Walnut Terrace
Springfield, Ohio 45504 (513) 399-6792
3. Lt. Col. Homer Smith, OHANG
(former Base civil engineer/current Rickenbacker
Base civil engineer)
Rickenbacker International Airport
7556 South Perimeter Road
Columbus, Ohio 43217 (614) 492-3385

Mr. Cirillo met, and worked with, all three of these people two years ago during the 1993 BRAC round.

Thank you.

Sincerely,

DAVID L. HOBSON
Member of Congress

DLH/kak

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-23

FROM: BORSKI, ROBERT A.	TO: CORNELLA, AL
TITLE: REP. (PA)	TITLE: Comm.
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NAVAL AIR TECHNICAL SERVICES FACILITY NAVAL AVIATION ENGINEERING SUPPORT UNIT	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA		X	
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input type="checkbox"/>	Prepare Reply for Chairman's Signature	<input checked="" type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Respons-
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING COMMISSIONERS VISIT THE NATSF AND NAESU DURING THEIR VISIT TO THE DEFENSE INDUSTRIAL SUPPLY CENTER ON APRIL 7.

Due Date: 950327

Routing Date: 950323

Date Originated: 950322

Mail Date:

ROBERT A. BORSKI
3D DISTRICT, PENNSYLVANIA

COMMITTEES:
TRANSPORTATION
AND INFRASTRUCTURE
RANKING DEMOCRAT—SUBCOMMITTEE ON
WATER RESOURCES AND ENVIRONMENT

STEERING COMMITTEE

REGIONAL WHIP

Congress of the United States
House of Representatives
Washington, DC 20515

WASHINGTON OFFICE:
ROOM 2182
RAYBURN HOUSE OFFICE BLDG.
(202) 225-8251
FAX: (202) 225-4628

DISTRICT OFFICES:
7141 FRANKFORD AVE.
PHILADELPHIA, PA 19135
(215) 335-3355
FAX: (215) 333-4508
2630 MEMPHIS ST.
PHILADELPHIA, PA 19125
(215) 426-4616

March 22, 1995

Honorable Al Cornella
Commissioner
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950323-23

Dear Mr. Commissioner:

I was recently informed that you will be visiting the Defense Industrial Supply Center (DISC) in Philadelphia on April 7. I am looking forward to your visit, and I think you will be quite impressed with this activity and the employees who run its day-to-day operations.

Unfortunately, the Base Closure Commission to date has scheduled no Commission visits for the Naval Air Technical Services Facility (NATSF) and the Naval Aviation Engineering Support Unit (NAESU), both of which are located in Philadelphia. Both of these facility were recommended for closure and relocation to the Naval Aviation Depot, North Island, California. Both recommendations would result in a combined loss of 317 direct jobs.

I would greatly appreciate your spending additional time visiting NATSF and NAESU and talking with representatives from these facilities during your visit to Philadelphia. Because NATSF is currently on the same base as DISC, and NAESU is in the process of relocating to that same base, such visits would not represent a major inconvenience to your time schedule and travelling plans.

Representatives of NATSF and NAESU are developing a strong case for maintaining these facilities and their skilled workforce in Philadelphia. A visit to these activities will show you firsthand their value, and the value of their employees, to our nation's defense.

Thank you for your consideration of this request. Please do not hesitate to contact me for any additional information you may require.

Sincerely,


ROBERT A. BORSKI
Member of Congress

RAB/mdv



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. E. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

April 6, 1995

The Honorable Robert A. Borski
United States House of Representatives
Washington, D.C. 20515

Dear Representative Borski:

Please refer to this number
when responding 950323-23 R1

Thank you for your letter requesting that I visit the Naval Air Technical Services Facility (NATSF) and the Naval Aviation Engineering Support Unit (NAESU) while visiting other facilities in the Philadelphia area on April 7, 1995. I certainly understand your interest in the base closure and realignment process and welcome your comments.

You will be pleased to know that I do plan to visit NATSF while in the Philadelphia area. In addition, Mr. David Epstein of the Commission's Navy team, will be visiting both facilities on April 6, 1995. NATSF and NAESU will have an opportunity to make presentations about their respective facilities during my visit to the Defense Industrial Supply Center, Philadelphia, on April 7, 1995. I look forward to hearing from representatives of both facilities as well as the opportunity to visit the NATSF site. You may be certain that the information gained from our visits will be shared with the other Commissioners.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alton W. Cornella
Commissioner

AWC:js
ECTS#: 950323-23

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-24

FROM: DIXON	TO: BOWSER, CHARLES A.
TITLE: CHAIRMAN	TITLE: COMPTROLLER GENERAL
ORGANIZATION: OBCRC	ORGANIZATION: GAO
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

INVITATION FOR GAO TO ATTEND APRIL 17 HEARING TO PRESENT THEIR ANALYSIS OF THE SEC DEF'S RECOMMENDATIONS.

Due Date: _____	Routing Date: 950323	Date Originated: 950323	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
when responding 950323-24

March 23, 1995

Honorable Charles A. Bowsher
Comptroller General
United States General Accounting Office
Washington, D.C. 20548

Dear Mr. Bowsher:

The Defense Base Closure and Realignment Commission is continuing its review of the Secretary of Defense's recommendations to close or realign military installations in the United States. As you know, the Defense Base Closure and Realignment Act of 1990 requires the Comptroller General of the United States to transmit to the Congress and the Commission "a detailed analysis of the Secretary's recommendations and selection process" no later than April 15.

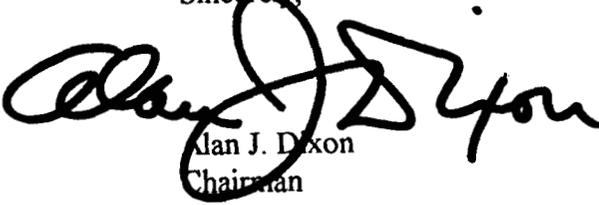
I would like to invite you, or your designated representative, to present the results of your analysis to the Commission at a hearing on Monday, April 17. As part of your testimony, the Commission is particularly interested in hearing the General Accounting Office's views on the costs and savings projected by the Secretary of Defense in his base closure and realignment recommendations.

The hearing will be held in Room SH-216 of the Hart Senate Office Building beginning at 8 a.m. Since the Commission will also be receiving testimony from Department of Defense witnesses during the hearing, we anticipate GAO's testimony will last approximately two hours. In order to allow time for Commissioners to ask questions, the GAO witness should limit any opening remarks to 10 minutes.

Please provide 150 copies of GAO's prepared remarks to the Commission by Thursday, April 13. If your staff has any questions, they should contact Mr. Ed Brown of the Commission staff.

Thank you for your continuing assistance to the Commission. I look forward to GAO's testimony on April 17.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized and cursive, with a large loop at the beginning and a long horizontal stroke at the end.

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-25

FROM: DIXON	TO: DEUTCH, JOHN M.
TITLE: CHAIRMAN	TITLE: DEP SEC OF DEF
ORGANIZATION: DBCRC	ORGANIZATION: DEPT OF DEFENSE
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
 INVITING THE HEAD OF EACH JOINT CROSS SERVICE GROUP TO TESTIFY WITH A WITNESS FROM EACH MILITARY DEPT AT A APRIL 17 HEARING.

Due Date:	Routing Date: 950323	Date Originated: 950323	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 23, 1995

Please refer to this number
when responding 950323-25

Honorable John M. Deutch
Deputy Secretary of Defense
The Pentagon, Room 3E944
Washington, D.C. 20301

Dear Mr. Secretary:

The Defense Base Closure and Realignment Commission is continuing its review of the Defense Department's recommendations to close or realign military installations in the United States. As part of this review, the Commission would like to invite the head of each of the Joint Cross Service Groups to testify with a witness from each of the military departments at a hearing on April 17, 1995, in Room SH-216 of the Hart Senate Office Building.

The Commission will receive testimony from the General Accounting Office from 8 a.m. to 10 a.m. at this hearing. Following the GAO testimony, the Commission would like to ask questions of the head of each Joint Cross Service Group in the following order:

Depot Maintenance	10 a.m.-noon
Undergraduate Pilot Training	1 p.m.-2 p.m.
Medical	2 p.m.-3 p.m.
Labs, Test and Evaluation	3 p.m.-4 p.m.

Each panel will include the Joint Cross Service Group witness along with a witness from each military department who should be prepared to address how their military department dealt with the Joint Cross Service Group alternatives in that area.

In order to have the maximum amount of time for questions, the Commission will dispense with opening statements by the witnesses and proceed directly to questions in each panel. If any of the witnesses wish to submit prepared testimony to the Commission, 150 copies of the testimony should be provided to the Commission no later than April 13. If your staff has any questions, they should contact Mr. Ben Borden of the Commission staff.

Thank you for your continuing assistance to the work of the Defense Base Closure and Realignment Commission.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is fluid and cursive, with a large initial "A" and "D".

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-26

FROM: CIRILLO, FRANK	TO: BLUME, JAY
TITLE: AF TEAM LEADER	TITLE: SPECIAL ASST
ORGANIZATION: DBCRC	ORGANIZATION: HEADQUARTERS USAF
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:
 REQUEST FOR INFO:
 1) EXECUTIVE SUMMARY DOCUMENTING THE OVERALL AFMC 21 STUDY RESULTS.
 2) TECHNICAL REPAIR CENTER CONSOLIDATION REPORT

Due Date:	Routing Date: 950323	Date Originated: 950323	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 22, 1995

Major General Jay Blume (Lt. Col. Mary Tripp)
Special Assistant to the Chief of Staff for Base Realignment and Transition
Headquarters USAF
1670 Air Force Pentagon
Washington, D.C. 20330-1670

Dear General Blume:

On 20 March 1995 we received a binder containing various pages from the AFMC 21 study. I am requesting a copy of the executive summary documenting the overall AFMC 21 study results. Also please provide a copy of the Technical Repair Center (TRC) consolidation report and study recommendations prepared in September 1994 and the revised findings prepared in March 1995.

In order to assist the Commission in its review of labs, test and evaluation and depot infrastructure, I would appreciate a copy of the above mentioned documentation no later than March 31, 1995. Thank you for your assistance in this matter.

Sincerely,

A handwritten signature in black ink, appearing to read "Francis A. Cirillo, Jr.", written in a cursive style.

Francis A. Cirillo, Jr., PE

Air Force Team Leader



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE



MEMORANDUM FOR BASE CLOSURE COMMISSION (Mr. Frank Cirillo)

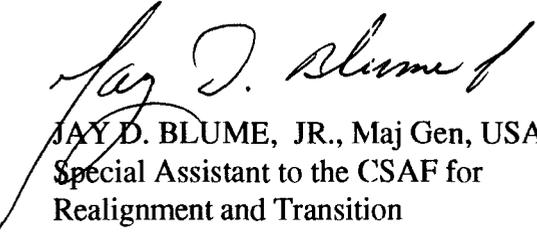
FROM: HQ USAF/RT

SUBJECT: USAF BRAC '95 Depot Information

Please refer to this number
when responding 950323-26
RI

Attached is the executive summary from the AFMC 21 Final Report per your 22 March request. Also enclosed is a letter from AFMC/XPX that further explains the AFMC study process and results.

We still owe you the TRC report and will send it as soon as possible.


JAY D. BLUME, JR., Maj Gen, USAF
Special Assistant to the CSAF for
Realignment and Transition



DEPARTMENT OF THE AIR FORCE

HEADQUARTERS AIR FORCE MATERIEL COMMAND
WRIGHT-PATTERSON AIR FORCE BASE, OHIO

31 Mar 95

MEMORANDUM FOR HQ USAF/RT

FROM: HQ AFMC/XP
4375 Chidlaw Road, Suite 6
Wright-Patterson AFB OH 45433-5006

SUBJECT: Request for AFMC 21 Study Information

1. In response to the BRAC Commission request for AFMC 21 information, we've attached a copy of the executive summary from the AFMC 21 Final Report, as well as the description of the "Option Four" (level playing field closures) portion of the AFMC 21 study. There are some caveats relating to the AFMC 21 study which you need to be aware of. The AFMC 21 study only considered AFMC installations (i.e. no other Air Force or joint-service potential was evaluated). Also, site surveys were conducted only for the depot closures.
2. Although the AFMC 21 study was not formally part of the BRAC process, some of the study's data from Option Four was subsequently certified for RTR's use in doing the BRAC level playing field COBRA studies. It is important to note that one of the primary findings in the AFMC 21 study was that downsizing in place offers a cost effective alternative to the considerably more expensive closure/realignment approach -- a point that was subsequently proved to be true for Air Force depots during the Air Force BRAC deliberations.
3. My POC is Mr. Tom Koepnick, HQ AFMC/XPX, DSN 787-2622.


EUGENE L. TATTINI
Brigadier General, USAF
Director of Plans

Attachment:
AFMC 21 Final Report Extract

FOR OFFICIAL USE ONLY
SENSITIVE INFRASTRUCTURE INFORMATION

AFMC 21 FINAL REPORT

I. EXECUTIVE SUMMARY

The AFMC 21 study is part of our corporate planning process to determine the best command infrastructure to support Air Force requirements. The study capitalized on standard data being gathered by AFMC and used valid data from previous activities to help structure the study's options. The study was performed in the context of Air Force force structure proposed in Secretary Aspin's FY95 Defense Guidance (DG) derived from the Bottom-Up Review and consistent with the FY95-99 Program Budget Submission. The study conducted specific evaluations of the feasibility and cost of a limited set of options within the context of projected workloads. The options included attainment of a minimum AFMC infrastructure (option 1), establishment of an integrated acquisition and sustainment space systems management and C4I center (options 2a and 2b), downsizing in place (option 3), and the individual closure of each AFMC installation (option 4).

The study kicked off at AFMC's Base Operating Support HORIZONS meeting on 22 Sep 93 at Robins AFB. At this meeting an integrated product team (IPT) of HQ AFMC Directors was chartered to direct the study efforts of a Working Group which included both HQ AFMC and Center representatives. The AFMC 21 IPT was chaired by HQ AFMC/XP, with directorate-level members from CE, DO, DP, EN, FM, JA, LG, PA, PK, ST, and XR. The Working Group was chaired by HQ AFMC/XPX, with representatives at the O-6 and GM-15 level both from HQ AFMC and the Centers. Updates on the progress of the study were presented to the Command's senior leadership at the HORIZONS meetings in November 93 and February 94.

At the outset of the study, a number of general principles were established. The study capitalized on standard data being gathered by AFMC and used valid data from previous activities to help structure the study's options. The IWSM philosophy was accommodated to the maximum extent possible in the study. In addition to a weapon system orientation, the study considered capital investment, pervasive technologies, capacity utilization, critical skills and customer satisfaction in determining proposed workload and program relocations. Cost estimates for the various closure and realignments under study were accomplished by the Centers with the Cost of Base Realignment Action (COBRA) model. The study instituted a certification process, to validate the accuracy and completeness of data used in the AFMC 21 effort.

The Working Group established planning guidelines to assure consistency in the study. The guidelines were focused on baseline documents/data sources, transfers of programs/workloads from losing to gaining sites, and treatment of tenant units.

To enable the study participants to highlight areas of concern or special interest, the study established a 'Discussion Item' process. Discussion items were generated by the Working Group when topics were identified which warranted review and further discussion at higher levels of management.

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SENSITIVE INFRASTRUCTURE INFORMATION

The primary findings from the AFMC 21 study can be grouped in the following four areas:

a. None of the closure/realignment actions assessed in the study proved to be cost-effective, with a reasonable payback period. The primary drivers for the cost estimates were personnel relocation costs and MILCON requirements. Given the large workforce (primarily civilian) at most of our bases, and the facility-intensive nature of our functions, relocation costs alone cast doubts on the feasibility of implementing the options, as defined by the AFMC 21 study. Savings from closure/realignment actions can only be realized when functions are discontinued, rather than relocated.

b. Additional closure costs, in many cases quite significant, could result from tenant units' MILCON requirements, should the relocation of tenants from a closing AFMC installation drive MILCON requirements at the gaining base. These MILCON costs were not included in the AFMC 21 estimates.

c. The AFMC Downsizing in Place strategy offers a more cost effective alternative to the considerably more expensive closure/realignment approach. Downsizing in Place enables AFMC to draw down its infrastructure, without the high cost associated with relocating our functions.

d. AFMC is dependent on highly skilled personnel to accomplish its mission. Failure to relocate a proper percentage of these personnel with their mission during a realignment or closure would have a cost and schedule impact on mission accomplishment .

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SENSITIVE INFRASTRUCTURE INFORMATION

D. OPTION 3--DOWNSIZE IN PLACE, EXECUTIVE AGENT
FOR AEROSPACE

1. DESCRIPTION OF OPTION 3

To provide an assessment of downsizing in place, as an alternative to closure/realignment actions, the Working Group established Option 3. This option would enable AFMC to retain the necessary infrastructure to serve as DOD Executive Agent for Aerospace, while still reducing excess capacity.

Under this option, each center reviewed and updated its Resource Management Plan (RMP). The RMP is tracked as part of the Command's metric reporting system, recording divestitures (disposals plus banking) of facilities. AFMC has a Command-wide goal of reducing facility square footage by 10% by the end of FY97, using FY92 as the baseline. By the end of FY93, AFMC had divested 3.8 million square feet of facilities, or 5.8% of the FY92 baseline.

2. ASSESSMENT OF OPTION 3

After the AFMC 21 review and update, the total projected divestitures by the end of FY97 reached 11.6% -- exceeding the 10% goal. The additional funding required to complete the projected divestitures was estimated at \$39.7 million -- a fraction of the closure costs estimated in other AFMC 21 options. The total square footage to be divested by the end of FY97 (7.75 million square feet) is greater than the current total square footage at Hanscom and Los Angeles AFBs combined. In view of the high costs and potential disruption to customer support associated with closures and major realignments, downsizing in place should remain the Command's primary alternative and preferred approach for "right sizing" our infrastructure to meet future needs.

E. OPTION 4 -INDIVIDUAL CLOSURES

1. DESCRIPTION OF OPTION 4

Option 4 was established to provide a "level playing field" assessment of each base in the Command for closure and retention. It is important to remember that under this option, each base was closed in isolation, with all other bases in the Command remaining open. Therefore, if alternatives explored in the future involve closure of more than one AFMC base, it would not be acceptable to simply combine the individual base information from Option 4 to assess multiple-base closure options. Such additional options would have to be assessed separately from the results of Option 4.

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SENSITIVE INFRASTRUCTURE INFORMATION

Under Option 4, AFMC's major functions were relocated individually as follows:

-- For the Wright-Patterson AFB closure (Option 4a), ASC's acquisition functions were transferred to the corresponding IWSM partner at the ALCs (i.e. C-17 to SA-ALC, F-22 to SM-ALC, etc.). Wright Laboratory and the Armstrong Lab's Crew Systems Directorate were moved to Eglin AFB. The Armstrong Lab's Human Resources and Occupational and Environmental Health Directorates were relocated to Brooks AFB. HQ AFMC was moved to Tinker AFB.

-- For the Hanscom AFB closure (Option 4b), ESC's acquisition functions were transferred to the corresponding IWSM partner at the ALCs, with the exception of MILSTAR which moved to Los Angeles AFB. The Phillips Lab Geophysics Directorate moved to Kirtland AFB, and the Rome Lab's Electromagnetics Directorate moved to Wright-Patterson AFB.

-- For the Brooks AFB closure (Option 4c), HSC and the Armstrong Lab relocated to Kelly AFB.

-- For the Los Angeles AFB closure (Option 4d), SMC moved to Kirtland AFB.

-- For the Tinker AFB closure (Option 4e), OC-ALC's depot maintenance and management functions relocated to the remaining ALCs, with most of the work going to SA-ALC, due to engine and large aircraft workload alignments at both OC-ALC and SA-ALC.

-- For the Hill AFB closure (Option 4f), OO-ALC's depot maintenance and management functions relocated to the remaining ALCs. The closure was priced both as a total base closure, and with munitions and ICBMs remaining as an enclave.

-- For the Kelly AFB closure (Option 4g), SA-ALC's depot maintenance and management functions relocated to the remaining ALCs, with most of the work going to OC-ALC, due to engine and large aircraft workload alignments at both OC-ALC and SA-ALC.

-- For the McClellan AFB closure (Option 4h), SM-ALC's depot maintenance and management functions relocated to the remaining ALCs.

-- For the Robins AFB closure (Option 4i), WR-ALC's depot maintenance and management functions relocated to the remaining ALCs.

-- For the Kirtland AFB closure (Option 4j), the Phillips Lab was relocated to McClellan AFB.

-- For the Eglin AFB closure (Option 4k), the AFDTC functions were relocated to Edwards AFB. The Wright Lab's Munitions Division was moved to Hill AFB. The Wright Lab's Weapons Flight Mechanics and Advanced Guidance Divisions and the ASC SPOs were moved to Wright-Patterson AFB.

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SENSITIVE INFRASTRUCTURE INFORMATION

-- For the Edwards AFB closure (Option 4l), the AFFTC functions were moved to Eglin AFB. The Phillips Lab's Rocket Propulsion Directorate was moved to Kirtland AFB, but the large rocket engine test stands remained at Edwards in an enclave.

-- For the Rome Lab at Griffiss AFB closure (Option 4m), the Rome Lab's functions were moved to Hanscom AFB.

-- Arnold AFB was judged to be irreplaceable and was not studied for closure. Discussion item 25 provides details on this exclusion.

2. ASSESSMENT OF OPTION 4

Cost analysts at the closing installations used the COBRA model to compute the estimated costs for implementing the individual closures in this option. With the exception of Kirtland AFB (payback in 21 years), none of the individual closures in this option showed a payback period of less than 100 years. The estimated closure costs for Option 4 are shown in figure 6, and range from \$.16 billion to \$2.548 billion. To put some of these costs in perspective, the reader is reminded that the total estimated one-time cost to implement all the DOD actions in BRAC '93 was \$1.7 billion.

During the analysis of the various closures in Option 4, the Working Group identified numerous issues, in addition to those already highlighted in earlier options. Key areas documented in discussion items included: risk of engine depot consolidation if either Tinker or Kelly are closed, approach to handling C4I, and the impact of separating management and source of repair. These issues, were documented in discussion items and are briefly summarized below:

Risk of Engine Depot Consolidation -- Organic dual sourcing of engine repair should be considered a strategic and contingency necessity to assure DOD readiness support. In the event that either SA-ALC or OC-ALC were to be closed, a second DOD organic repair source for engines should be established.

Approach to Handling C4I -- Option 4b entailed the break-out of ESC's C4I functions to three ALCs and SMC. However, this is contrary to the Joint Staff's "C4I for the Warrior" concept and the Air Force's strategy for supporting this concept. C4I should be treated as a single product line, with consolidated acquisition, RDT&E, and sustainment management where reasonably possible. The proposed separation of C4I programs is not the most logical or efficient way to do business.

Collocation of Sustainment Management and Repair -- There are advantages in collocating sustainment management with both the acquisition activities as well as with the organic depot repair activities. Collocation with acquisition activities would enhance the transition from acquisition management to sustainment management of weapon systems. Collocation with organic depot repair offers numerous advantages: it creates a link between sustainment managers and depot repair activities similar to that which exists between acquisition managers and prime vendors; it enables system engineers to improve product reliability and to reduce depot repair costs; and it creates synergy in the area of exchangeable components.

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SENSITIVE INFRASTRUCTURE INFORMATION

Overall, collocation of sustainment management with organic depot repair is of greater value in the long term support of weapon systems.

To sum up Option 4, significant one-time closure costs are associated with the closure of any of AFMC's installations, with no closure paying back within a 20 year period. The individual closures studied under Option 4 do not appear to be a feasible approach for restructuring AFMC's infrastructure. As was the case with Options 1, 2a and 2b, closure of AFMC installations surfaces critical issues (Engine Depot Consolidation, C4I, etc.).

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-27

FROM: CIRILLO, FRANK	TO: BLUME, JAY
TITLE: AF TEAM LEADER	TITLE: SPECIAL ASST
ORGANIZATION: DBCRC	ORGANIZATION: HEADQUARTERS USAF
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

REQUEST FOR INFO!
 1) ENVIRONMENTAL CLEANUP COSTS FOR EACH AIR LOGISTICS CENTER
 2) FISCAL YEAR FOR COMPLETION OF THE IRIP TO THE POINT FINAL CLEANUP STANDARDS WILL BE MET
 3) WHERE LONG-TERM PUMP AND TREAT EFFORTS WILL BE REQUIRED.

Due Date:

Routing Date: 950323

Date Originated: 950323

Mail Date: 950323



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 22, 1995

Please refer to this number
when responding 450323-27

Major General Jay Blume (ATTN: LT COL MARY TRIPP)
Special Assistant to the Chief of Staff for Base Realignment and Transition
Headquarters USAF
1670 Air Force Pentagon
Washington, D.C. 20330-1670

Dear General Blume:

Please provide the expected environmental cleanup costs for each of the five Air Logistics Centers. Also, please provide the expected Fiscal Year for completion of the IRP to the point final cleanup standards will be met. Also indicate where long-term pump and treat efforts will be required, elaborating on expected timing and costs. Scenarios should be based on continuing operation of the Air Logistics Centers.

In order to assist the Commission in its review of this data, I would appreciate your written analysis no later than April 3, 1995. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo Jr., PE
Air Force Team Leader



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE

04 APR 1995



MEMORANDUM FOR BASE CLOSURE COMMISSION (Mr. Frank Cirillo)

FROM: HQ USAF/RT

SUBJECT: USAF BRAC '95 Depot Information

Please refer to this number
950323-27

The attached data is provided in response to your 22 March request for information pertaining to the environmental cleanup costs for the five Air Logistics Centers.

Please refer questions to my point of contact, Lt Col Louise Eckhardt, DSN 225-4578

Jay D. Blume, Jr.
JAY D. BLUME, JR., Maj Gen, USAF
Special Assistant to the CSAF for
Realignment and Transition

Attachment:
Table of environmental costs



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON DC

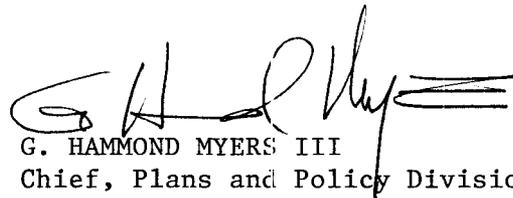
4 APR 1995

MEMORANDUM FOR AF/RT

FROM: HQ USAF/CEP

SUBJECT: Air Logistic Center (ALC) Environmental Cleanup - AF/RT Control
Number 257

The information requested by the Defense Base Closure and Realignment Commission for cleanup cost to complete and long-term pump and treat efforts at the ALCs is attached.



G. HAMMOND MYERS III
Chief, Plans and Policy Division

Attachments:

1. ALC Cost to Complete
2. AF/RT Tasker/Routing Sheet

**Air Logistic Centers
Cleanup Cost To Complete**

Installation	Expected Completion FY	Cost to Complete - FY 95 to Complete* (\$K)	Pump & Treat Required	Timing FY	Costs (\$K)
McClellan AFB, CA	2034	\$ 705,446.00	Yes	2034	\$ 130,661.00
Robins AFB, GA	2011	\$ 71,938.00	Yes	2000	\$ 1,512.00
Tinker AFB, OK	2023	\$ 249,007.00	Yes	2018	\$ 36,600.00
Kelly AFB, TX	2023	\$ 181,949.00	Yes	2023	\$ 95,000.00
Hill AFB, UT	2050	\$ 235,858.00	Yes	2050	\$ 110,000.00
* Includes cost of pump and treat systems					

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-28

FROM: CIRILLO, FRANCIS A.	TO: BLUME, JAY
TITLE: AF TEAM LEADER	TITLE: SPECIAL ASST.
ORGANIZATION: DBCRC	ORGANIZATION: HEADQUARTERS. USAF
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

REQUEST FOR INFO!
 1) AN ADDITIONAL COBRA RUN PERFORMED ON GRAND FORKS AFB USING NEW ASSUMPTIONS.

Due Date:	Routing Date: 950323	Date Originated: 950323	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 22, 1995

Please refer to this number
when responding 450323-28

Major General Jay Blume (Lt. Col. Mary Tripp)
Special Assistant to the Chief of Staff for Base Realignment and Transition
Headquarters USAF
1670 Air Force Pentagon
Washington, D.C. 20330-1670

Dear General Blume:

Request you provide an additional COBRA run performed on Grand Forks AFB based on the following assumptions:

- a. Relocate two squadrons of KC-135s to Malmstrom AFB, MT, and two squadrons to Mac Dill AFB, FL.
- b. Close the missile squadrons using the same scenario used in the DoD recommendation to focus Grand Forks.

This new excursion differs from the "Level Playing Field" run on Grand Forks which relocates the KC-135 squadrons to Dover, Malmstrom, Fairchild, and Charleston AFBs.

To assist the Commission in its work, we respectfully request this information (both in hardcopy and in electronic format on disk) be provided to this office no later than April 15, 1995. Thank you for your assistance in this matter.

Sincerely,

Francis A. Cirillo Jr., PE
Air Force Team Leader



DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE



950323-28R1

13 APR 1995

HQ USAF/RT
1670 Air Force Pentagon
Washington, DC 20330-1670

Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Cirillo

This is in response to your March 23, 1995, request to accomplish a COBRA run that completely closes Grand Forks AFB. The COBRA run (GRA09601.CBR) reflects costs and savings associated with a complete closure of Grand Forks AFB using your assumptions.

This COBRA run is based on certified data, but the costs and savings may not be considered in their entirety as BRAC costs or savings. All costs and savings associated with a missile field closure have already been programmed in the Air Force budget.

Sincerely

JAY D. BLUME, Jr.
Major General, USAF
Special Assistant to the Chief of Staff
for Base Realignment and Transition

Attachments:

1. Hardcopy Cobra
2. Electronic Cobra

LT261

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Starting Year : 1996
 Final Year : 1998
 ROI Year : 1999 (1 Year)

NPV in 2015(\$K):-1,088,655
 1-Time Cost(\$K): 81,397

	Net Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	-5,232	20,455	0	0	0	0	15,223	0
Person	0	6,615	-18,292	-62,501	-62,501	-62,501	-199,180	-62,501
Overhd	1,733	863	-19,359	-25,084	-25,084	-25,084	-92,014	-25,084
Moving	0	15,710	1,008	0	0	0	16,718	0
Missio	0	0	0	0	0	0	0	0
Other	2,000	2,626	2,344	0	0	0	6,971	0
TOTAL	-1,499	46,269	-34,299	-87,585	-87,585	-87,585	-252,283	-87,585

	1996	1997	1998	1999	2000	2001	Total
POSITIONS ELIMINATED							
Off	0	0	128	0	0	0	128
Enl	0	0	1,469	0	0	0	1,469
Civ	0	0	116	0	0	0	116
TOT	0	0	1,713	0	0	0	1,713

	1996	1997	1998	1999	2000	2001	Total
POSITIONS REALIGNED							
Off	0	388	0	0	0	0	388
Enl	0	1,966	0	0	0	0	1,966
Stu	0	0	0	0	0	0	0
Civ	0	309	0	0	0	0	309
TOT	0	2,663	0	0	0	0	2,663

Summary:

 THIS COBRA RUN WAS REQUESTED BY THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION. IT DOES NOT REFLECT AIR FORCE POSITION Close Grand Forks AFB. In addition to BOS savings, this COBRA takes a savings for missile Wing/Group overhead and missile security like the Air Force recommendation COBRA for Grand Forks AFB. All costs and savings associated with the Air Force operating MacDill AFB remain as the original Air Force Malmstrom AFB recommendation. Vehicles split between Malmstrom and MacDill

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

	Costs (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	3,268	29,412	0	0	0	0	32,680	0
Person	0	10,984	20,367	10,449	10,449	10,449	62,697	10,449
Overhd	3,851	7,236	7,187	3,735	3,735	3,735	29,480	3,735
Moving	0	19,406	1,008	0	0	0	20,414	0
Missio	0	0	0	0	0	0	0	0
Other	2,000	2,626	2,344	0	0	0	6,971	0
TOTAL	9,119	69,664	30,907	14,184	14,184	14,184	152,242	14,184

	Savings (\$K) Constant Dollars						Total	Beyond
	1996	1997	1998	1999	2000	2001		
MilCon	8,500	8,957	0	0	0	0	17,457	0
Person	0	4,368	38,659	72,950	72,950	72,950	261,877	72,950
Overhd	2,118	6,374	26,546	28,819	28,819	28,819	121,494	28,819
Moving	0	3,696	0	0	0	0	3,696	0
Missio	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
TOTAL	10,618	23,395	65,205	101,769	101,769	101,769	404,524	101,769

NET PRESENT VALUES REPORT (COBRA v5.08)
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Year	Cost(\$)	Adjusted Cost(\$)	NPV(\$)
----	-----	-----	-----
1996	-1,498,826	-1,478,632	-1,478,632
1997	46,269,175	44,424,138	42,945,506
1998	-34,298,747	-32,049,678	10,895,827
1999	-87,584,828	-79,651,228	-68,755,400
2000	-87,584,828	-77,519,443	-146,274,843
2001	-87,584,828	-75,444,713	-221,719,557
2002	-87,584,828	-73,425,512	-295,145,069
2003	-87,584,828	-71,460,352	-366,605,421
2004	-87,584,828	-69,547,788	-436,153,209
2005	-87,584,828	-67,686,412	-503,839,620
2006	-87,584,828	-65,874,853	-569,714,474
2007	-87,584,828	-64,111,779	-633,826,253
2008	-87,584,828	-62,395,892	-696,222,145
2009	-87,584,828	-60,725,929	-756,948,074
2010	-87,584,828	-59,100,661	-816,048,735
2011	-87,584,828	-57,518,891	-873,567,627
2012	-87,584,828	-55,979,456	-929,547,083
2013	-87,584,828	-54,481,223	-984,028,306
2014	-87,584,828	-53,023,088	-1,037,051,394
2015	-87,584,828	-51,603,978	-1,088,655,373

TOTAL ONE-TIME COST REPORT (COBRA v5.08)
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

(All values in Dollars)

Category	Cost	Sub-Total
-----	----	-----
Construction		
Military Construction	32,680,000	
Family Housing Construction	0	
Information Management Account	0	
Land Purchases	0	
Total - Construction		32,680,000
Personnel		
Civilian RIF	545,711	
Civilian Early Retirement	180,504	
Civilian New Hires	0	
Eliminated Military PCS	9,633,085	
Unemployment	93,960	
Total - Personnel		10,453,261
Overhead		
Program Planning Support	2,549,443	
Mothball / Shutdown	8,330,000	
Total - Overhead		10,879,443
Moving		
Civilian Moving	5,378,477	
Civilian PPS	1,008,000	
Military Moving	11,174,080	
Freight	2,853,234	
One-Time Moving Costs	0	
Total - Moving		20,413,791
Other		
HAP / RSE	970,642	
Environmental Mitigation Costs	0	
One-Time Unique Costs	6,000,000	
Total - Other		6,970,642

Total One-Time Costs		81,397,137

One-Time Savings		
Military Construction Cost Avoidances	8,500,000	
Family Housing Cost Avoidances	8,957,000	
Military Moving	3,695,780	
Land Sales	0	
One-Time Moving Savings	0	
Environmental Mitigation Savings	0	
One-Time Unique Savings	0	

Total One-Time Savings		21,152,780

Total Net One-Time Costs		60,244,357

TOTAL MILITARY CONSTRUCTION ASSETS (COBRA v5.08)
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

All Costs in \$K

Base Name	Total MilCon	IMA Cost	Land Purch	Cost Avoid	Total Cost
MALMSTROM	15,990	0	0	0	15,990
BASE X	0	0	0	0	0
MACDILL	16,690	0	0	0	16,690
GRAND FORKS	0	0	0	-17,457	-17,457
Totals:	32,680	0	0	-17,457	15,223

PERSONNEL SUMMARY REPORT (COBRA v5.08)
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

PERSONNEL SUMMARY FOR: MALMSTROM, MT

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
----- 613	----- 3,578	----- 0	----- 431

PERSONNEL REALIGNMENTS:

From Base: GRAND FORKS, ND

	1996	1997	1998	1999	2000	2001	Total
Officers	0	109	0	0	0	0	109
Enlisted	0	508	0	0	0	0	508
Students	0	0	0	0	0	0	0
Civilians	0	14	0	0	0	0	14
TOTAL	0	631	0	0	0	0	631

TOTAL PERSONNEL REALIGNMENTS (Into MALMSTROM, MT):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	109	0	0	0	0	109
Enlisted	0	508	0	0	0	0	508
Students	0	0	0	0	0	0	0
Civilians	0	14	0	0	0	0	14
TOTAL	0	631	0	0	0	0	631

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
----- 722	----- 4,086	----- 0	----- 445

PERSONNEL SUMMARY FOR: BASE X

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
----- 736	----- 3,263	----- 0	----- 11,455

PERSONNEL REALIGNMENTS:

From Base: GRAND FORKS, ND

	1996	1997	1998	1999	2000	2001	Total
Officers	0	111	0	0	0	0	111
Enlisted	0	598	0	0	0	0	598
Students	0	0	0	0	0	0	0
Civilians	0	267	0	0	0	0	267
TOTAL	0	976	0	0	0	0	976

TOTAL PERSONNEL REALIGNMENTS (Into BASE X):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	111	0	0	0	0	111
Enlisted	0	598	0	0	0	0	598
Students	0	0	0	0	0	0	0
Civilians	0	267	0	0	0	0	267
TOTAL	0	976	0	0	0	0	976

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
----- 847	----- 3,861	----- 0	----- 11,722

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

PERSONNEL SUMMARY FOR: MACDILL, FL

BASE POPULATION (FY 1996, Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
----- 516	----- 1,911	----- 0	----- 841

PERSONNEL REALIGNMENTS:

From Base: GRAND FORKS, ND

	1996	1997	1998	1999	2000	2001	Total
Officers	0	168	0	0	0	0	168
Enlisted	0	860	0	0	0	0	860
Students	0	0	0	0	0	0	0
Civilians	0	28	0	0	0	0	28
TOTAL	0	1,056	0	0	0	0	1,056

TOTAL PERSONNEL REALIGNMENTS (Into MACDILL, FL):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	168	0	0	0	0	168
Enlisted	0	860	0	0	0	0	860
Students	0	0	0	0	0	0	0
Civilians	0	28	0	0	0	0	28
TOTAL	0	1,056	0	0	0	0	1,056

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
----- 684	----- 2,771	----- 0	----- 869

PERSONNEL SUMMARY FOR: GRAND FORKS, ND

BASE POPULATION (FY 1996):

Officers	Enlisted	Students	Civilians
----- 718	----- 3,886	----- 0	----- 464

FORCE STRUCTURE CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	-67	-68	-67	0	0	0	-202
Enlisted	-165	-119	-167	0	0	0	-451
Students	0	0	0	0	0	0	0
Civilians	87	-120	-6	0	0	0	-39
TOTAL	-145	-307	-240	0	0	0	-692

BASE POPULATION (Prior to BRAC Action):

Officers	Enlisted	Students	Civilians
----- 516	----- 3,435	----- 0	----- 425

PERSONNEL REALIGNMENTS:

To Base: MALMSTROM, MT

	1996	1997	1998	1999	2000	2001	Total
Officers	0	109	0	0	0	0	109
Enlisted	0	508	0	0	0	0	508
Students	0	0	0	0	0	0	0
Civilians	0	14	0	0	0	0	14
TOTAL	0	631	0	0	0	0	631

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

To Base: BASE X

	1996	1997	1998	1999	2000	2001	Total
Officers	0	111	0	0	0	0	111
Enlisted	0	598	0	0	0	0	598
Students	0	0	0	0	0	0	0
Civilians	0	267	0	0	0	0	267
TOTAL	0	976	0	0	0	0	976

To Base: MACDILL, FL

	1996	1997	1998	1999	2000	2001	Total
Officers	0	168	0	0	0	0	168
Enlisted	0	860	0	0	0	0	860
Students	0	0	0	0	0	0	0
Civilians	0	28	0	0	0	0	28
TOTAL	0	1,056	0	0	0	0	1,056

TOTAL PERSONNEL REALIGNMENTS (Out of GRAND FORKS, ND):

	1996	1997	1998	1999	2000	2001	Total
Officers	0	388	0	0	0	0	388
Enlisted	0	1,966	0	0	0	0	1,966
Students	0	0	0	0	0	0	0
Civilians	0	309	0	0	0	0	309
TOTAL	0	2,663	0	0	0	0	2,663

SCENARIO POSITION CHANGES:

	1996	1997	1998	1999	2000	2001	Total
Officers	0	0	-128	0	0	0	-128
Enlisted	0	0	-1,469	0	0	0	-1,469
Civilians	0	0	-116	0	0	0	-116
TOTAL	0	0	-1,713	0	0	0	-1,713

BASE POPULATION (After BRAC Action):

Officers	Enlisted	Students	Civilians
0	0	0	0

TOTAL PERSONNEL IMPACT REPORT (COBRA v5.08)
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

	Rate	1996	1997	1998	1999	2000	2001	Total
CIVILIAN POSITIONS REALIGNING OUT		0	309	0	0	0	0	309
Early Retirement*	10.00%	0	31	0	0	0	0	31
Regular Retirement*	5.00%	0	15	0	0	0	0	15
Civilian Turnover*	15.00%	0	46	0	0	0	0	46
Civs Not Moving (RIFs)*+		0	19	0	0	0	0	19
Civilians Moving (the remainder)		0	198	0	0	0	0	198
Civilian Positions Available		0	111	0	0	0	0	111
CIVILIAN POSITIONS ELIMINATED		0	0	116	0	0	0	116
Early Retirement	10.00%	0	0	12	0	0	0	12
Regular Retirement	5.00%	0	0	6	0	0	0	6
Civilian Turnover	15.00%	0	0	17	0	0	0	17
Civs Not Moving (RIFs)*+		0	0	7	0	0	0	7
Priority Placement#	60.00%	0	0	70	0	0	0	70
Civilians Available to Move		0	0	4	0	0	0	4
Civilians Moving		0	0	0	0	0	0	0
Civilian RIFs (the remainder)		0	0	4	0	0	0	4
CIVILIAN POSITIONS REALIGNING IN		0	309	0	0	0	0	309
Civilians Moving		0	198	0	0	0	0	198
New Civilians Hired		0	111	0	0	0	0	111
Other Civilian Additions		0	0	0	0	0	0	0
TOTAL CIVILIAN EARLY RETIRMENTS		0	31	12	0	0	0	43
TOTAL CIVILIAN RIFS		0	19	11	0	0	0	30
TOTAL CIVILIAN PRIORITY PLACEMENTS#		0	0	70	0	0	0	70
TOTAL CIVILIAN NEW HIRES		0	111	0	0	0	0	111

* Early Retirements, Regular Retirements, Civilian Turnover, and Civilians Not Willing to Move are not applicable for moves under fifty miles.

+ The Percentage of Civilians Not Willing to Move (Voluntary RIFs) varies from base to base.

Not all Priority Placements involve a Permanent Change of Station. The rate of PPS placements involving a PCS is 50.00%

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 1/3
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

ONE-TIME COSTS	1996	1997	1998	1999	2000	2001	Total
-----(\$K)-----	----	----	----	----	----	----	-----
CONSTRUCTION							
MILCON	3,268	29,412	0	0	0	0	32,680
Fam Housing	0	0	0	0	0	0	0
Land Purch	0	0	0	0	0	0	0
O&M							
CIV SALARY							
Civ RIF	0	346	200	0	0	0	546
Civ Retire	0	130	50	0	0	0	180
CIV MOVING							
Per Diem	0	463	0	0	0	0	463
POV Miles	0	38	0	0	0	0	38
Home Purch	0	2,070	0	0	0	0	2,070
HHG	0	1,380	0	0	0	0	1,380
Misc	0	138	0	0	0	0	138
House Hunt	0	414	0	0	0	0	414
PPS	0	0	1,008	0	0	0	1,008
RITA	0	874	0	0	0	0	874
FREIGHT							
Packing	0	634	0	0	0	0	634
Freight	0	1,208	0	0	0	0	1,208
Vehicles	0	749	0	0	0	0	749
Driving	0	262	0	0	0	0	262
Unemployment	0	59	34	0	0	0	94
OTHER							
Program Plan	1,102	827	620	0	0	0	2,549
Shutdown	2,749	2,749	2,832	0	0	0	8,330
New Hire	0	0	0	0	0	0	0
1-Time Move	0	0	0	0	0	0	0
MIL PERSONNEL							
MIL MOVING							
Per Diem	0	696	0	0	0	0	696
POV Miles	0	556	0	0	0	0	556
HHG	0	8,274	0	0	0	0	8,274
Misc	0	1,648	0	0	0	0	1,648
OTHER							
Elim PCS	0	0	9,633	0	0	0	9,633
OTHER							
HAP / RSE	0	626	344	0	0	0	971
Environmental	0	0	0	0	0	0	0
Info Manage	0	0	0	0	0	0	0
1-Time Other	2,000	2,000	2,000	0	0	0	6,000
TOTAL ONE-TIME	9,119	55,555	16,723	0	0	0	81,397

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 2/3
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

RECURRINGCOSTS	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	0	0	0	0	0	0	0	0
O&M								
RPMA	0	0	74	74	74	74	298	74
BOS	0	3,660	3,660	3,660	3,660	3,660	18,303	3,660
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	0	0	0	0	0	0
CHAMPUS	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	0	0	0	0	0	0
Enl Salary	0	0	0	0	0	0	0	0
House Allow	0	10,449	10,449	10,449	10,449	10,449	52,243	10,449
OTHER								
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	0	0	0	0	0	0
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	0	14,109	14,184	14,184	14,184	14,184	70,844	14,184
TOTAL COST	9,119	69,664	30,907	14,184	14,184	14,184	152,242	14,184
ONE-TIME SAVES	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	8,500	0	0	0	0	0	8,500	
Fam Housing	0	8,957	0	0	0	0	8,957	
O&M								
1-Time Move	0	0	0	0	0	0	0	
MIL PERSONNEL								
Mil Moving	0	3,696	0	0	0	0	3,696	
OTHER								
Land Sales	0	0	0	0	0	0	0	
Environmental	0	0	0	0	0	0	0	
1-Time Other	0	0	0	0	0	0	0	
TOTAL ONE-TIME	8,500	12,653	0	0	0	0	21,153	
RECURRINGSAVES	1996	1997	1998	1999	2000	2001	Total	Beyond
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	1,701	5,104	8,559	10,312	10,312	10,312	46,301	10,312
O&M								
RPMA	417	1,269	2,179	2,699	2,699	2,699	11,962	2,699
BOS	0	0	11,808	11,808	11,808	11,808	47,231	11,808
Unique Operat	0	0	0	0	0	0	0	0
Civ Salary	0	0	2,705	5,410	5,410	5,410	18,937	5,410
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Off Salary	0	0	5,035	10,069	10,069	10,069	35,243	10,069
Enl Salary	0	0	26,551	53,101	53,101	53,101	185,855	53,101
House Allow	0	4,368	4,368	4,368	4,368	4,368	21,842	4,368
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	4,000	4,000	4,000	4,000	16,000	4,000
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	2,118	10,742	65,205	101,769	101,769	101,769	383,372	101,769
TOTAL SAVINGS	10,618	23,395	65,205	101,769	101,769	101,769	404,524	101,769

TOTAL APPROPRIATIONS DETAIL REPORT (COBRA v5.08) - Page 3/3
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

ONE-TIME NET	1996	1997	1998	1999	2000	2001	Total	
-----(\$K)-----	----	----	----	----	----	----	-----	
CONSTRUCTION								
MILCON	-5,232	29,412	0	0	0	0	24,180	
Fam Housing	0	-8,957	0	0	0	0	-8,957	
O&M								
Civ Retir/RIF	0	476	250	0	0	0	726	
Civ Moving	0	8,232	1,008	0	0	0	9,240	
Other	3,851	3,635	3,487	0	0	0	10,973	
MIL PERSONNEL								
Mil Moving	0	7,478	9,633	0	0	0	17,111	
OTHER								
HAP / RSE	0	626	344	0	0	0	971	
Environmental	0	0	0	0	0	0	0	
Info Manage	0	0	0	0	0	0	0	
1-Time Other	2,000	2,000	2,000	0	0	0	6,000	
Land	0	0	0	0	0	0	0	
TOTAL ONE-TIME	619	42,902	16,723	0	0	0	60,244	
RECURRING NET								
-----(\$K)-----	----	----	----	----	----	----	-----	-----
FAM HOUSE OPS	-1,701	-5,104	-8,559	-10,312	-10,312	-10,312	-46,301	-10,312
O&M								
RPMA	-417	-1,269	-2,105	-2,624	-2,624	-2,624	-11,664	-2,624
BOS	0	3,660	-8,147	-8,147	-8,147	-8,147	-28,928	-8,147
Unique Operat	0	0	0	0	0	0	0	0
Caretaker	0	0	0	0	0	0	0	0
Civ Salary	0	0	-2,705	-5,410	-5,410	-5,410	-18,937	-5,410
CHAMPUS	0	0	0	0	0	0	0	0
MIL PERSONNEL								
Mil Salary	0	0	-31,585	-63,171	-63,171	-63,171	-221,098	-63,171
House Allow	0	6,080	6,080	6,080	6,080	6,080	30,401	6,080
OTHER								
Procurement	0	0	0	0	0	0	0	0
Mission	0	0	0	0	0	0	0	0
Misc Recur	0	0	-4,000	-4,000	-4,000	-4,000	-16,000	-4,000
Unique Other	0	0	0	0	0	0	0	0
TOTAL RECUR	-2,118	3,367	-51,022	-87,585	-87,585	-87,585	-312,527	-87,585
TOTAL NET COST	-1,499	46,269	-34,299	-87,585	-87,585	-87,585	-252,283	-87,585

PERSONNEL, SF, RPMA, AND BOS DELTAS (COBRA v5.08)
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Base	Personnel		SF		
	Change	%Change	Change	%Change	Chg/Per
MALMSTROM	631	14%	65,900	1%	104
BASE X	976	6%	0	0%	0
MACDILL	1,056	32%	81,300	2%	77
GRAND FORKS	-4,376	-100%	-6,664,000	-100%	1,523

Base	RPMA(\$)			BOS(\$)		
	Change	%Change	Chg/Per	Change	%Change	Chg/Per
MALMSTROM	29,486	1%	47	929,272	7%	1,473
BASE X	0	0%	0	836,811	3%	857
MACDILL	45,065	2%	43	1,894,459	16%	1,794
GRAND FORKS	-2,699,000	-100%	617	-11,807,774	-100%	2,698

Base	RPMABOS(\$)		
	Change	%Change	Chg/Per
MALMSTROM	958,758	6%	1,519
BASE X	836,811	3%	857
MACDILL	1,939,524	13%	1,837
GRAND FORKS	-14,506,774	-103%	3,315

RPMA/BOS CHANGE REPORT (COBRA v5.08)
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

Net Change(\$K)	1996	1997	1998	1999	2000	2001	Total	Beyond
RPMA Change	-417	-1,269	-2,105	-2,624	-2,624	-2,624	-11,664	-2,624
BOS Change	0	3,660	-8,147	-8,147	-8,147	-8,147	-28,928	-8,147
Housing Change	-1,701	-5,104	-8,559	-10,312	-10,312	-10,312	-46,301	-10,312
TOTAL CHANGES	-2,118	-2,713	-18,811	-21,084	-21,084	-21,084	-86,893	-21,084

INPUT DATA REPORT (COBRA v5.08)
 Data As Of 10:11 04/06/1995, Report Created 10:14 04/06/1995

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN ONE - GENERAL SCENARIO INFORMATION

Model Year One : FY 1996

Model does Time-Phasing of Construction/Shutdown: No

Base Name	Strategy:
-----	-----
MALMSTROM, MT	Realignment
BASE X	Realignment
MACDILL, FL	Realignment
GRAND FORKS, ND	Closes in FY 1998

Summary:

 THIS COBRA RUN WAS REQUESTED BY THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION. IT DOES NOT REFLECT AIR FORCE POSITION
 Close Grand Forks AFB. In addition to BOS savings, this COBRA takes a savings for missile Wing/Group overhead and missile security like the Air Force recommendation COBRA for Grand Forks AFB. All costs and savings associated with the Air Force operating MacDill AFB remain as the original Air Force Malmstrom AFB recommendation. Vehicles split between Malmstrom and MacDill

(See final page for Explanatory Notes)

INPUT SCREEN TWO - DISTANCE TABLE

From Base:	To Base:	Distance:
-----	-----	-----
MALMSTROM, MT	GRAND FORKS, ND	745 mi
BASE X	GRAND FORKS, ND	1,000 mi
MACDILL, FL	GRAND FORKS, ND	1,868 mi

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from GRAND FORKS, ND to MALMSTROM, MT

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	109	0	0	0	0
Enlisted Positions:	0	508	0	0	0	0
Civilian Positions:	0	14	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	1,000	0	0	0	0
Suppt Eqpt (tons):	0	500	0	0	0	0
Military Light Vehicles:	0	233	0	0	0	0
Heavy/Special Vehicles:	0	204	0	0	0	0

Transfers from GRAND FORKS, ND to BASE X

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
Officer Positions:	0	111	0	0	0	0
Enlisted Positions:	0	598	0	0	0	0
Civilian Positions:	0	267	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	0	0	0	0	0
Suppt Eqpt (tons):	0	0	0	0	0	0
Military Light Vehicles:	0	0	0	0	0	0
Heavy/Special Vehicles:	0	0	0	0	0	0

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN THREE - MOVEMENT TABLE

Transfers from GRAND FORKS, ND to MACDILL, FL

	1996	1997	1998	1999	2000	2001
Officer Positions:	0	168	0	0	0	0
Enlisted Positions:	0	860	0	0	0	0
Civilian Positions:	0	28	0	0	0	0
Student Positions:	0	0	0	0	0	0
Missn Eqpt (tons):	0	1,000	0	0	0	0
Suppt Eqpt (tons):	0	500	0	0	0	0
Military Light Vehicles:	0	233	0	0	0	0
Heavy/Special Vehicles:	0	205	0	0	0	0

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: MALMSTROM, MT

Total Officer Employees:	613	RPMA Non-Payroll (\$K/Year):	2,157
Total Enlisted Employees:	3,578	Communications (\$K/Year):	796
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	12,192
Total Civilian Employees:	431	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	31.0%	Family Housing (\$K/Year):	6,700
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.16
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	4,481	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	AF053
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	77	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: BASE X

Total Officer Employees:	736	RPMA Non-Payroll (\$K/Year):	6,147
Total Enlisted Employees:	3,263	Communications (\$K/Year):	3,887
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	21,001
Total Civilian Employees:	11,455	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	54.0%	Family Housing (\$K/Year):	6,225
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	1.00
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	13,709	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	66	Activity Code:	AFX
Enlisted VHA (\$/Month):	50		
Per Diem Rate (\$/Day):	69	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

Name: MACDILL, FL

Total Officer Employees:	516	RPMA Non-Payroll (\$K/Year):	2,778
Total Enlisted Employees:	1,911	Communications (\$K/Year):	1,198
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	10,408
Total Civilian Employees:	841	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	20.0%	Family Housing (\$K/Year):	6,132
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.80
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	4,658	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	194	Activity Code:	AF094
Enlisted VHA (\$/Month):	137		
Per Diem Rate (\$/Day):	83	Homeowner Assistance Program:	No
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

(See final page for Explanatory Notes)

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN FOUR - STATIC BASE INFORMATION

Name: GRAND FORKS, ND

Total Officer Employees:	718	RPMA Non-Payroll (\$K/Year):	2,699
Total Enlisted Employees:	3,886	Communications (\$K/Year):	907
Total Student Employees:	0	BOS Non-Payroll (\$K/Year):	12,768
Total Civilian Employees:	464	BOS Payroll (\$K/Year):	0
Mil Families Living On Base:	72.0%	Family Housing (\$K/Year):	10,312
Civilians Not Willing To Move:	6.0%	Area Cost Factor:	0.98
Officer Housing Units Avail:	0	CHAMPUS In-Pat (\$/Visit):	0
Enlisted Housing Units Avail:	0	CHAMPUS Out-Pat (\$/Visit):	0
Total Base Facilities(KSF):	6,864	CHAMPUS Shift to Medicare:	20.9%
Officer VHA (\$/Month):	0	Activity Code:	AF031
Enlisted VHA (\$/Month):	0		
Per Diem Rate (\$/Day):	72	Homeowner Assistance Program:	Yes
Freight Cost (\$/Ton/Mile):	0.07	Unique Activity Information:	No

(See final page for Explanatory Notes)

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: MALMSTROM, MT

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Name: BASE X

	1996	1997	1998	1999	2000	2001
	----	----	----	----	----	----
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

(See final page for Explanatory Notes)

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN FIVE - DYNAMIC BASE INFORMATION

Name: MACDILL, FL

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	0	0	0	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	4,000	4,000	4,000	4,000
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	10%	90%	0%	0%	0%	0%
Shutdown Schedule (%):	100%	0%	0%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	0	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	0	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	0	Perc Family Housing ShutDown:				0.0%

Name: GRAND FORKS, ND

	1996	1997	1998	1999	2000	2001
1-Time Unique Cost (\$K):	2,000	2,000	2,000	0	0	0
1-Time Unique Save (\$K):	0	0	0	0	0	0
1-Time Moving Cost (\$K):	0	0	0	0	0	0
1-Time Moving Save (\$K):	0	0	0	0	0	0
Env Non-MilCon Reqd(\$K):	0	0	0	0	0	0
Activ Mission Cost (\$K):	0	0	0	0	0	0
Activ Mission Save (\$K):	0	0	0	0	0	0
Misc Recurring Cost(\$K):	0	0	0	0	0	0
Misc Recurring Save(\$K):	0	0	0	0	0	0
Land (+Buy/-Sales) (\$K):	0	0	0	0	0	0
Construction Schedule(%):	100%	0%	0%	0%	0%	0%
Shutdown Schedule (%):	33%	33%	34%	0%	0%	0%
MilCon Cost Avoidnc(\$K):	8,500	0	0	0	0	0
Fam Housing Avoidnc(\$K):	0	8,957	0	0	0	0
Procurement Avoidnc(\$K):	0	0	0	0	0	0
CHAMPUS In-Patients/Yr:	0	0	0	0	0	0
CHAMPUS Out-Patients/Yr:	0	0	0	0	0	0
Facil ShutDown(KSF):	6.664	Perc Family Housing ShutDown:				100.0%

(See final page for Explanatory Notes)

INPUT SCREEN SIX - BASE PERSONNEL INFORMATION

Name: GRAND FORKS, ND

	1996	1997	1998	1999	2000	2001
Off Force Struc Change:	-67	-68	-67	0	0	0
Enl Force Struc Change:	-165	-119	-167	0	0	0
Civ Force Struc Change:	87	-120	-6	0	0	0
Stu Force Struc Change:	0	0	0	0	0	0
Off Scenario Change:	0	0	-128	0	0	0
Enl Scenario Change:	0	0	-1,469	0	0	0
Civ Scenario Change:	0	0	-116	0	0	0
Off Change(No Sal Save):	0	0	0	0	0	0
Enl Change(No Sal Save):	0	0	0	0	0	0
Civ Change(No Sal Save):	0	0	0	0	0	0
Caretakers - Military:	0	0	0	0	0	0
Caretakers - Civilian:	0	0	0	0	0	0

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

INPUT SCREEN SEVEN - BASE MILITARY CONSTRUCTION INFORMATION

Name: MALMSTROM, MT

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
Pavements	OTHER	0	0	2,000
Maintenance	OTHER	37,600	0	5,550
Ops and Training	OTHER	16,500	0	3,750
Dorms	BACHQ	11,800	0	2,040
Bos	OTHER	0	0	1,330
Planning	OTHER	0	0	1,320

Name: MACDILL, FL

Description	Categ	New MilCon	Rehab MilCon	Total Cost(\$K)
Pavements	OTHER	0	0	1,620
Maint	OTHER	23,400	0	4,000
Ops and Training	OTHER	23,300	0	3,960
Dorms	BACHQ	26,800	0	2,820
Dining Hall	OTHER	7,800	0	1,520
Bos	OTHER	0	0	1,390
P&D	OTHER	0	0	1,380

STANDARD FACTORS SCREEN ONE - PERSONNEL

Percent Officers Married:	76.80%	Civ Early Retire Pay Factor:	9.00%
Percent Enlisted Married:	66.90%	Priority Placement Service:	60.00%
Enlisted Housing MilCon:	80.00%	PPS Actions Involving PCS:	50.00%
Officer Salary(\$/Year):	78,668.00	Civilian PCS Costs (\$):	28,800.00
Off BAQ with Dependents(\$):	7,073.00	Civilian New Hire Cost(\$):	0.00
Enlisted Salary(\$/Year):	36,148.00	Nat Median Home Price(\$):	114,600.00
Enl BAQ with Dependents(\$):	5,162.00	Home Sale Reimburse Rate:	10.00%
Avg Unemploy Cost(\$/Week):	174.00	Max Home Sale Reimburs(\$):	22,385.00
Unemployment Eligibility(Weeks):	18	Home Purch Reimburse Rate:	5.00%
Civilian Salary(\$/Year):	46,642.00	Max Home Purch Reimburs(\$):	11,191.00
Civilian Turnover Rate:	15.00%	Civilian Homeowning Rate:	64.00%
Civilian Early Retire Rate:	10.00%	HAP Home Value Reimburse Rate:	22.90%
Civilian Regular Retire Rate:	5.00%	HAP Homeowner Receiving Rate:	5.00%
Civilian RIF Pay Factor:	39.00%	RSE Home Value Reimburse Rate:	0.00%
SF File Desc: Final Factors		RSE Homeowner Receiving Rate:	0.00%

STANDARD FACTORS SCREEN TWO - FACILITIES

RPMA Building SF Cost Index:	0.93	Rehab vs. New MilCon Cost:	0.00%
BOS Index (RPMA vs population):	0.54	Info Management Account:	0.00%
(Indices are used as exponents)		MilCon Design Rate:	0.00%
Program Management Factor:	10.00%	MilCon SIOH Rate:	0.00%
Caretaker Admin(SF/Care):	162.00	MilCon Contingency Plan Rate:	0.00%
Mothball Cost (\$/SF):	1.25	MilCon Site Preparation Rate:	0.00%
Avg Bachelor Quarters(SF):	256.00	Discount Rate for NPV.RPT/ROI:	2.75%
Avg Family Quarters(SF):	1,320.00	Inflation Rate for NPV.RPT/ROI:	0.00%
APPDET.RPT Inflation Rates:			
1996: 0.00% 1997: 2.90% 1998: 3.00%		1999: 3.00% 2000: 3.00% 2001: 3.00%	

STANDARD FACTORS SCREEN THREE - TRANSPORTATION

Material/Assigned Person(Lb):	710	Equip Pack & Crate(\$/Ton):	284.00
HHG Per Off Family (Lb):	14,500.00	Mil Light Vehicle(\$/Mile):	0.43
HHG Per Enl Family (Lb):	9,000.00	Heavy/Spec Vehicle(\$/Mile):	1.40
HHG Per Mil Single (Lb):	6,400.00	POV Reimbursement(\$/Mile):	0.18
HHG Per Civilian (Lb):	18,000.00	Avg Mil Tour Length (Years):	4.10
Total HHG Cost (\$/100Lb):	35.00	Routine PCS(\$/Pers/Tour):	6,437.00
Air Transport (\$/Pass Mile):	0.20	One-Time Off PCS Cost(\$):	9,142.00
Misc Exp (\$/Direct Employ):	700.00	One-Time Enl PCS Cost(\$):	5,761.00

Department : Air Force
 Option Package : Grand Forks Comm
 Scenario File : C:\COBRA\REPORT95\COM-AUDT\GRA09601.CBR
 Std Fctrs File : C:\COBRA\REPORT95\RECOMEND\FINAL.SFF

STANDARD FACTORS SCREEN FOUR - MILITARY CONSTRUCTION

Category	UM	\$/UM	Category	UM	\$/UM
-----	--	----	-----	--	----
Horizontal	(SY)	0	other	(SF)	0
Waterfront	(LF)	0	Optional Category B	()	0
Air Operations	(SF)	0	Optional Category C	()	0
Operational	(SF)	0	Optional Category D	()	0
Administrative	(SF)	0	Optional Category E	()	0
School Buildings	(SF)	0	Optional Category F	()	0
Maintenance Shops	(SF)	0	Optional Category G	()	0
Bachelor Quarters	(SF)	0	Optional Category H	()	0
Family Quarters	(EA)	0	Optional Category I	()	0
Covered Storage	(SF)	0	Optional Category J	()	0
Dining Facilities	(SF)	0	Optional Category K	()	0
Recreation Facilities	(SF)	0	Optional Category L	()	0
Communications Facil	(SF)	0	Optional Category M	()	0
Shipyards Maintenance	(SF)	0	Optional Category N	()	0
RDT & E Facilities	(SF)	0	Optional Category O	()	0
POL Storage	(BL)	0	Optional Category P	()	0
Ammunition Storage	(SF)	0	Optional Category Q	()	0
Medical Facilities	(SF)	0	Optional Category R	()	0
Environmental	()	0			

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-29

FROM: <u>DIXON</u>	TO: <u>FAIRCLOTH, LAUCH</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR (NC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

INFORMING THAT THE REGIONAL HEARING FOR NORTH CAROLINA BASES HAS BEEN MOVED TO BALTIMORE, MD ON MAY 4.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding _____

Honorable Lauch Faircloth
United States Senate
Washington, D.C. 20510

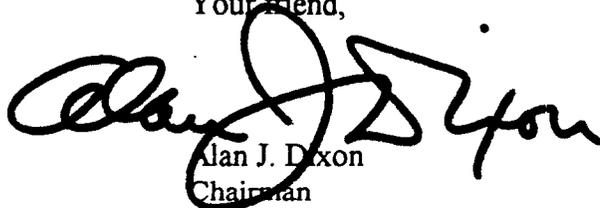
Dear Lauch:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Kindest personal regards.

Your friend,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-30

FROM: <u>DIXON</u>	TO: <u>HELMS, JESSE</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR (NC)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INFORMING THAT THE REGIONAL FOR NORTH CAROLINA BASES HAS BEEN MOVED TO BALTIMORE, MD ON MAY 4.

Due Date: 950323 Routing Date: 950323 Date Originated: 950323 Mail Date: 950323



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Please refer to this number
when responding 950323-30

The Honorable Jesse Helms
United States Senate
Washington, D.C. 20510

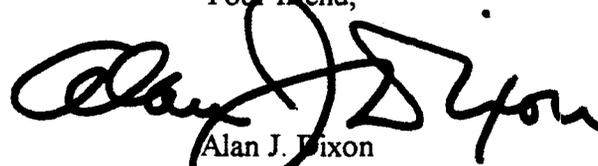
Dear Jesse:

After further review, the Commission has decided to receive testimony on military installations in North Carolina affected by the base closure and realignment recommendations of the Secretary of Defense at the regional hearing to be held in Baltimore, Maryland on May 4. The Commission will provide you with further details on the schedule for this hearing when they become available in the coming weeks.

I hope this information is helpful. I appreciate your continued interest in the work of the Defense Base Closure and Realignment Commission.

Kindest personal regards.

Your friend,



Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-31

FROM: MARKEY, EDWARD	TO: DIXON
TITLE: REP. (MA)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: USA RESEARCH DEVELOPMENT AND ENGINEERING CENTER, IN NATICK, MA.	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

ENCLOSING "21st CENTURY LAND WARRIOR"
ARTICLE FROM ARMED FORCES JOURNAL

Due Date:	Routing Date: 950323	Date Originated: 950322	Mail Date:
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EDWARD J. MARKEY
7TH DISTRICT, MASSACHUSETTS

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RANKING MEMBER
SUBCOMMITTEE ON
TELECOMMUNICATIONS AND
FINANCE
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(508) 875-2900

March 22, 1995

The Honorable Alan J. Dixon
Chairman
Base Realignment and Closure Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950323-31

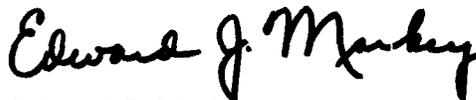
Dear Chairman Dixon:

I am enclosing a recent cover story on the "21st Century Land Warrior" published in the February 1995 issue of Armed Forces Journal. The importance of the U.S. Army Research, Development, and Engineering Center in Natick, Massachusetts is featured in this story on the Army's efforts to develop an advanced soldier system for the next century. As the article explains, the successful 1989 Soldier Integrated Protective Ensemble (SIPE) program initiated at the Natick R,D & E Center has sparked a new approach in the development of technologies for the soldier of the future. Recently named as the "Soldiers Systems Command," the Natick R,D & E Center continues to develop innovative integrated systems for U.S. military personnel around the world.

As you probably know, the Defense Department has recommended to the BRAC Commission that the Natick Center receive additional personnel as part of the 1995 round of closures and realignments. I strongly agree with the Defense Department's analysis of Natick's key role in developing the advanced technologies which our soldiers will need on the battlefields of the 21st century. I hope this information is useful as the Commission evaluates the Defense Department's recommendations. If you have any questions about the materials, please have a member of your staff contact Mr. Mark Bayer of my staff at (202) 225-2836.

Thank you.

Sincerely,



Edward J. Markey

ESTABLISHED 1863

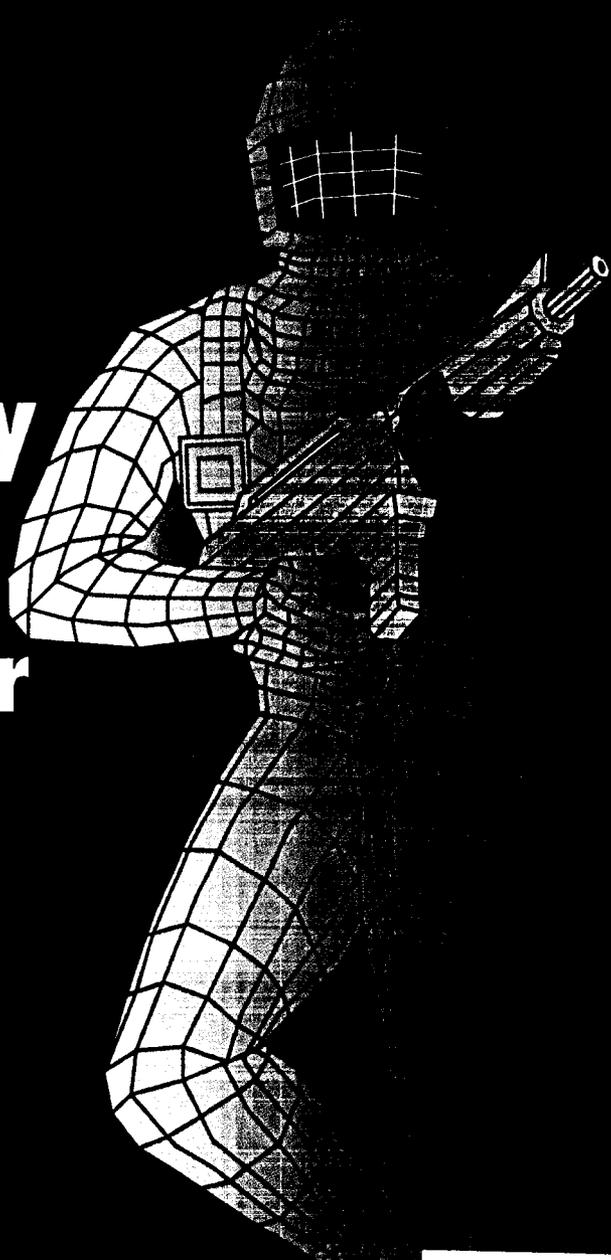


FEBRUARY 1995 / \$3.50

Armed Forces Journal

INTERNATIONAL

21st Century Land Warrior



A Whole New Breed

0061***** 5-DIGIT 20515
AFJA0352062 Y1 01
HON EDWARD J MARKEY
US HOUSE OF REPRESENTATI
2133 RAYBURN RO
WASHINGTON DC 20515

The 21st Century Land Warrior

The Army Becomes The Dominant Gene In Soldier Evolution



Throughout history, the evolution of fighting forces has proceed-

ed up a relatively gentle slope. For millennia, improvements in soldier lethality and survivability—from clubs, slings, and shields to bows, gunpowder, and armor—most often resulted from disjointed endeavors and discoveries.

Only occasionally has the soldier's predictable evolutionary path taken a revolutionary turn, thanks to such unrelated developments as portable communications gear, machine guns, tanks, and night-vision equipment. But all that's about to change. No longer content to let the direction and pace of unrelated governmental and industrial research efforts determine how and when future soldiers will be armed and equipped, the US Army has become the dominant gene in soldier evolution.

Military observers were given a glimpse of what the Army hopes to accomplish during the "digitized battlefield" demonstration conducted last April at the National Training Center (NTC), Fort Irwin, CA (June *AFJI*). But the so-called "digitized soldier" who gave visitors their best photo opportunity wasn't the first bud along the evolutionary branch to the soldier of the future. That distinction goes to the Soldier Integrated Protective Ensemble (SIPE) program, a 1989 initiative by the US Army Natick Research, Development, and Engineering Center, Natick, MA.

"SIPE was Natick's first effort to look at the soldier as an integrated unit," Lou Olivera, a Generation II (GEN II) Soldier equipment specialist at Natick told *AFJI*. In 1992 the Army conducted a SIPE Advanced Technology Demonstration (ATD) at Fort Benning, GA. "SIPE was a huge success," Olivera said. "From that effort we went to two follow-on programs that are happening simultaneously."

"LAND WARRIOR"

The first, called "Land Warrior," involves leveraging specific capabilities demonstrated during SIPE. This acquisition program, being shepherded by the Project Manager, Soldier, will get a first-generation integrated soldier system into soldiers' hands by the end of the decade. Items that earned praise from soldiers—and which are now part of the Land Warrior effort—include weapon-mounted thermal imagers, individual soldier radios, computerized mapping devices, new body armor, and improved global positioning systems.

Those items "had a remarkable effect on soldier readiness, situational awareness, and morale," Carol Fitzgerald, former SIPE program manager, told *AFJI*.

Fitzgerald

now manages the Army's overall soldier modernization effort, called the 21st Century Land Warrior (21 CLW, pronounced "claw"), for Natick's R, D, & E Center.

Nearly all the individual soldier modernization activities now under way—from high-resolution helmet-mounted displays to close-in mine detection and night-fighting capabilities—are aimed at fielding a fighting force in which no soldier is an isolated element. Thanks to electronic linkages, all members of a fighting force will share a common picture of battlefield events as they unfold. At the most basic level, soldiers will be transformed from reactive information receivers to proactive battlefield sensors.

"In one sense, the soldier will be a forward sensor of the digitized battlefield," George Singley, the Army's deputy assistant secretary for research and technology, told *AFJI*. "He will provide very critical input into improved situational awareness [throughout the battlefield], and will also be a very important 'customer' for that information."

"GEN II SOLDIER"

In parallel with the Land Warrior initiative, a second program—the "GEN II Soldier"—is also under way. In contrast with Land Warrior's focus on already available and soon-to-be-realized technological advances, breakthroughs being pursued in GEN II Soldier remain rooted in the defense industrial base. Its thrust is to take technologies and potential capabilities that are less mature than those demonstrated during SIPE and to package them for a coordinated capabilities demonstration by 1998. That likely will lead to a subsequent "Land Warrior Block II" system.

"The NTC digitized soldier experiment was not directly related to Natick's efforts," Olivera pointed out, "but GEN II soldier has to be compatible with, and linked to, the digitized battlefield for communications and data transfer."

GEN II is one of five ATDs that, along with an additional five Technology Demonstrations, or TDs, are being orchestrated by the Army's new Soldier Systems Command (Provisional), Natick, MA. Eventually, results from all these efforts will merge, culminating in a 21 CLW capabilities demonstration.





But GEN II remains the touchstone of all the interrelated endeavors, Olivera said. "It's the integrating effort within 21 CLW. We're building the basic chassis [of the future soldier], and efforts in the other nine demonstrations are concerned with building the armaments, mobility aspects, some of the communications structures, and so on."

FAST TRACK

GEN II activities already are on a fast track. In August, Motorola Inc. Government and Systems Technology Group, Scottsdale, AZ, won a \$44-million contract to coordinate GEN II Soldier governmental-industrial efforts. In addition to its systems engineering and integration duties as prime contractor,

Motorola is developing the GEN II Individual Soldier's Computer/Radio (ISC/R) subsystem.

Team member Honeywell is responsible for the future soldier's Integrated Headgear Subsystem (IHS) and Individual Soldier Imaging Subcomponent (ISIS). Hughes is handling the Weapons Interface Subsystem (WIS) and providing systems engineering support. Arthur D. Little is working on the three subcomponents in the Protective Subsystem (PS) and developing the load-bearing component. Gentex is assisting in IHS development and has the lead in fabricating protective subsystems and the GEN II Soldier System's ballistic shell. Battelle is responsible for the Microclimate Cooling Subsystem (MCS) and hazards analysis development.

The first milestone under the five-phase, 52-month contract will be reached next month, when mock-ups of preliminary designs of future integrated systems will be evaluated for size and positioning on a soldier's "chassis." Results from that evaluation will be used to develop two prototypes of an integrated soldier survivability and lethality system for trials in an ATD in December 1996.

Eventually, 24 to 36 prototype soldier systems will be fabricated for use in the platoon-level 21 CLW demonstration scheduled for the summer of 1998, Susan Pasternack, Motorola's program manager for GEN II Soldier System activities, told *AFJ*. In addition to the defense industry members on her 20-person team, she is assisted in GEN II Soldier technology development efforts by John Munroe, a senior systems engineer from Natick's R, D, & E Center. Munroe is the Army's on-site representative at Motorola's Scottsdale facility. Additionally, two infantry officers from Fort Benning, GA, are at Motorola providing "real-time" soldier input.

OWN THE NIGHT

Although the GEN II Soldier effort is barely under way, it's clear that the program's technological goals are aimed at fielding a future fighting force without equal. And virtually all the enhanced capabilities being pursued already exist, in some form: The real challenges will be in making them compact, lightweight, and affordable.

A great deal of emphasis, for example, will go to the "own the night" segment of Army capabilities, Munroe told *AFJ*. Of the five basic subsystems

under development, three are aimed at further widening the overwhelming advantage the US Army already enjoys in night-fighting capabilities over its most likely future foes.

The IHS being developed by Honeywell, Munroe pointed out, will feature a "night-vision integrated sensor, a miniature flat-panel display, and a communications interface component—a small microphone and earphone—plus the associated electronics to do the imagery." In all likelihood, he said, these components would be integrated into a new helmet design, with higher ballistic protection.

Similarly, plans call for Hughes' WIS to include a wireless link between the IHS and Motorola's ISC/R to a thermal sight on either the soldier's individual or crew-served weapon. "We want to be able to access that targeting imagery, including direction and other locating data, in either video or digital format, and make it available to the soldier's computer or headgear system," Munroe said. "We also want to be able to transmit that information to wherever else it might be needed."

A related effort—this one part of the PS—involves making dismounted US soldiers less visible to the enemy through the use of clothing, body armor, and load-bearing equipment specifically designed to minimize the wearer's thermal signature.

QUANTUM LEAP

Other enhancements to combat capability and survivability targeted in GEN II Soldier subsystem efforts include information-sharing and enhanced protection in nuclear, biological, and chemical environments.

The ISC/R, for instance, "will have a host of capabilities," Munroe said. These include "an intrasquad communications capability over what we call the soldier radio part of it. Right now we also plan to have a separate piece, a SINGARS-compatible radio, which would be used by the leaders to communicate voice, data, and imagery transmissions out beyond the squad, up through the platoon and into the digitized battlefield net."

Using the intrasquad feature, an infantry squad leader would be able to have members of his team call up a section of a map on their head-up displays. Then, after indicating his intentions on his own map display, the squad leader could transmit images directly to squad members' displays. "Squad members also will be able to transmit still-frame video—from either their image intensification or thermal weapons sights—through the computer, out the radio, and up the chain of command," Pasternack added.



The new weapon will also have a "leap-ahead" capability in the form of an air-burst round. This larger caliber projectile—something on the order of 20 or 25mm—will have time-delay fuses and will work with the new weapon's laser range finder to allow soldiers to defeat targets in defilade and around corners.

The ISC/R will also have preformatted reporting capability, Munroe said. "It will have an option for voice control, and we think we'll be able to input information by voice, and the computer will create a text report. Then the soldier would only have to say 'send,' and all of that information would be transmitted in the appropriate format."

Voice control component integration and incremental demonstrations are planned during the next two years, Pasternack said, "so that we can get timely user feedback and be better able to make changes and modifications as we go along." Robust speech algorithms allowing for changes in voice inflection are expected to compensate for varying tone and voice levels, even the stress-induced extremes anticipated during combat.

It's still too early in the development process to know whether an individual's speech patterns will have to be "taught" to each soldier's voice processing unit, Pasternack said, or if the units can be trained to respond appropriately to a wide range of voice patterns. If individual programming proves necessary, one of the approaches under consideration involves an electronic voice-recognition dogtag.

KEEPING COOL

Of the five subsystems in the GEN II Soldier effort, the Micro-Climate Cooling (MCC) component undoubtedly will win the greatest accolades from troops dispatched to tropical zones. But in addition to its primary temperature-related function, the MCC will also allow soldiers in full NBC protective gear to operate for up to four hours on a contaminated battlefield.

The goal is a cooling unit weighing no more than 10 pounds and capable of generating 300 watts of metabolic cooling, Munroe said. The addition of the MCC doesn't mean that future soldiers will have to haul much more weight than is carried by their counterparts today. A 20-percent reduction in the weight of future protective gear, plus a two-pound drop in the weight of future radios, is expected to compensate for most of the added load from the new equipment (see box).

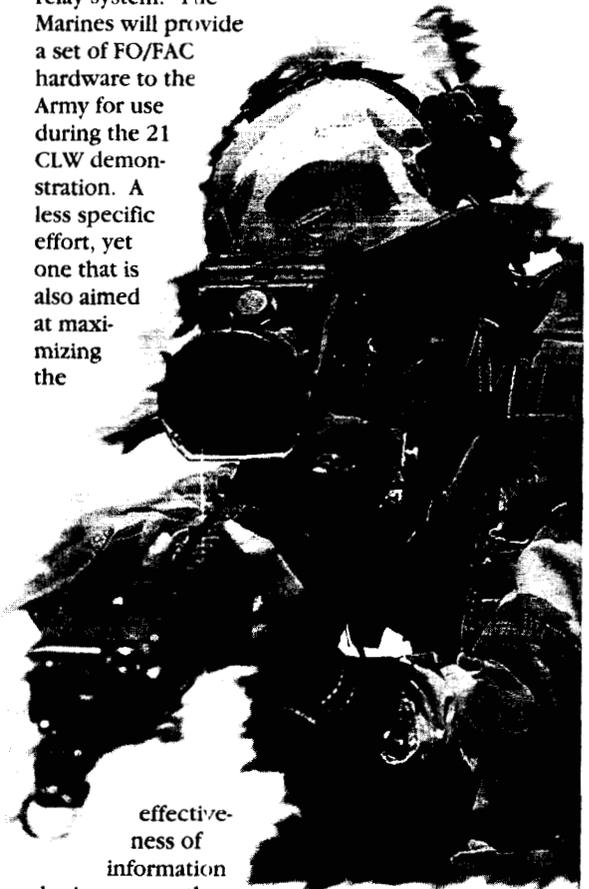
MULTISERVICE EFFORT

While US Army infantry soldiers are the focus of Land Warrior, GEN II Soldier, and other activities under 21 CLW, US Marine Corps and Special Operations Forces are also actively involved in, and will benefit from, the overall effort.

For its part, the Marine Corps is picking up about 15 percent of the cost of 21 CLW and related initiatives now under way, Fitzgerald said. While this level of cost-sharing is relatively low in absolute terms, it's a significant portion of overall Marine Corps investment in science and technology efforts.

In fact, one of the 10 principal elements of 21 CLW is a Marine Corps-sponsored demonstration called "Forward Observer/Forward Air Controller" (FO/FAC), aimed at developing a lightweight, man-portable, target identification, acquisition, and data

relay system. The Marines will provide a set of FO/FAC hardware to the Army for use during the 21 CLW demonstration. A less specific effort, yet one that is also aimed at maximizing the



effective-ness of information sharing among the services, is under way with the Navy and Air Force.

SOLDIER LOADS, TODAY AND TOMORROW

	Baseline		New	
	Lbs	%	Lbs	%
Clothing and Equipment	29.7	34.2	35.4	39.4
Weapons/Ammunition	23.1	26.6	23.1	25.7
Radio-Optics	14.0	16.1	12.6	14.0
Food/Water	12.8	14.7	10.8	12.0
Ballistic Protection	3.5	4.0	3.5	3.9
NBC Protection	3.7	4.3	4.5	5.0
Total	86.8	100.0	89.9	100.0

Regular information exchanges about the progress of Army modernization activities also take place between the US and selected allies, Singley pointed out. The UK, France, Canada, and Australia are particularly attuned to program developments, and have begun work on similar programs.

NEW INDIVIDUAL WEAPON

One longer-term initiative likely to generate intense international interest involves work on the new "Objective Individual Combat Weapon," the likely successor to the M-16.

"It will have two types of munitions," Fitzgerald said. "One will be a kinetic energy round, which we anticipate will be the same size as the 5.56-caliber now used in the M-16. But the new weapon will also have a 'leap-ahead' capability in the form of an air-burst round." This larger caliber projectile—some-

The 21st Century Land Warrior

thing on the order of 20 or 25mm—will have time-delay fuses and will work with the new weapon's laser range finder to allow soldiers to defeat targets in defilade and around corners, Fitzgerald said.

A future soldier will be able both to use the weapon's built-in ballistic computer and fire control system to engage unseen targets and to use his externally linked individual computer to hand off targeting information.

"We're spending a lot of time on how soldiers will hand off targeting information to the artillery, to the 'fast movers' and others, to allow the dismounted infantry force to be a much more prominent and effective entity within the combined arms team," Fitzgerald said.

The new weapon will be "as light-weight and low cost as we can make it," Fitzgerald said. If high cost prohibits fielding the new weapon throughout the entire force, the Army will use modelling and simulation to determine both its basis of issue and how to maximize its effectiveness on the future battlefield.

"We'll be looking at where we get the greatest increase in lethality at the most affordable cost at the unit level," she added.

Because the Army doesn't have an official requirement for the new weapon, a great deal of latitude exists when it comes to determining its ultimate performance and cost. "It's still in the technology base," Singley said. "What we're trying to do is 'mature' the pacing technologies. In parallel with that effort, we have the time, and we're in the right regime in the acquisition process, to collectively—industry, government scientists and engineers, and operator-sponsor—work together to do the necessary trade-offs.

"For example, if I can cut back on range by 10 percent and save 50 percent of the cost of the system, I'm in a position where I can work my way through that. But the most important thing is that we have an integrated decision team to sort through this and make the necessary trade-offs. It's not your traditional heel-to-toe approach to figuring out what the requirement is."

WILL FUNDS MATERIALIZE?

There is no doubt that US defense industries are capable of developing and producing the broad range of equipment with which the Army plans to outfit the 21st Century Land Warrior. It's less certain, however, that the funds required to translate vision to reality will be there when needed.

"This is not very expensive equipment," Singley said. "But we know that we have to look at the force structure, and consider what the basis of issue will

be. These are some of the issues that we still have to get sorted out. Clearly, we want them for the early-entry forces and the contingency corps. Beyond that, we just don't know yet."

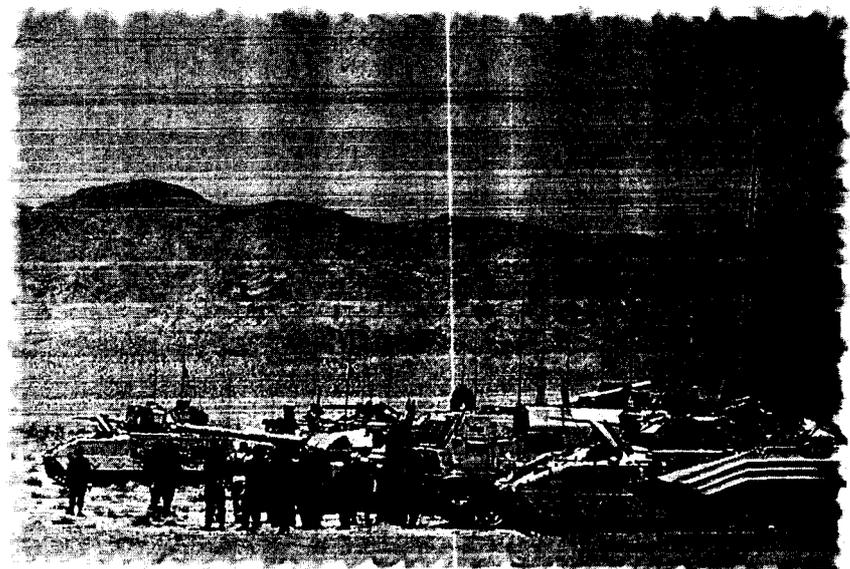
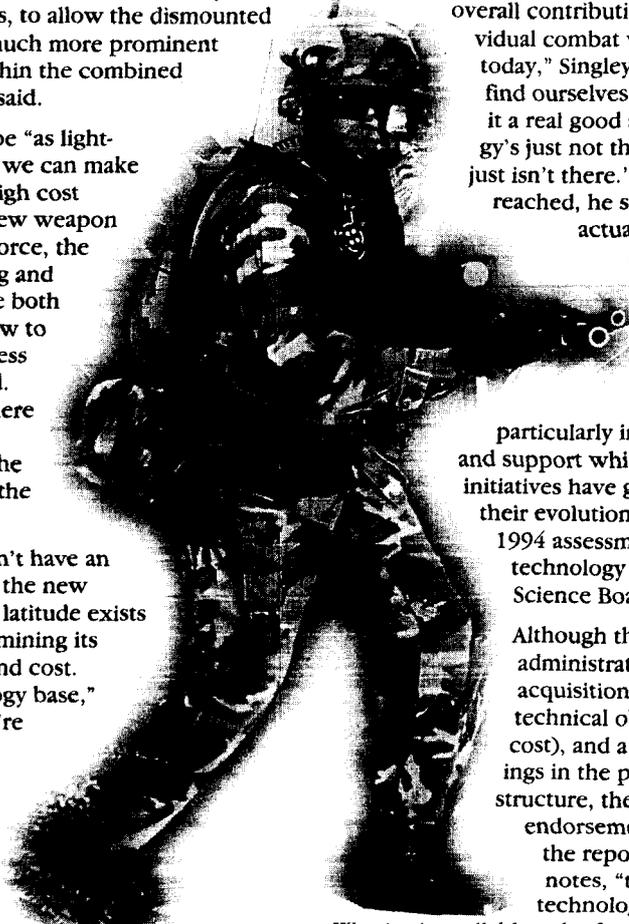
The cost of outfitting each soldier will ultimately determine how many soldiers will receive the new equipment. Further, if the cost of any particular component threatens to become a budget-buster, it undoubtedly will drop from procurement plans.

"We may come to the end of the journey after doing all the possible trades and trying to maximize the overall contribution of the objective individual combat weapon as we know it today," Singley said. "And we might find ourselves forced to say: 'We gave it a real good shot, but the technology's just not there,' or 'the cost-benefit just isn't there.'" But before that point is reached, he said, "it will have had an actual demonstration, and the customer will be making that critical decision at the end of a very thorough process."

But prospects for that happening appear slim, particularly in light of the momentum and support which 21 CLW and earlier initiatives have generated thus far in their evolutionary trek. An October 1994 assessment of the advanced technology effort by the Army Science Board is a recent example.

Although the Board highlighted an administrative barrier (the current acquisition system), a pair of key technical obstacles (weight and cost), and a few systemic shortcomings in the program's focus and structure, the effort got a strong endorsement. "In conclusion," the report's Executive Summary notes, "the panel found that the technology for the Future Land

Warrior is available—the future is here." ■



There is no doubt that US defense industries are capable of developing and producing the broad range of equipment with which the Army plans to outfit the 21st Century Land Warrior. It's less certain, however, that the funds required to translate vision to reality will be there when needed.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-32

FROM: CHAFFEE, JOHN H.	TO: DIXON
TITLE: SENATOR (RI)	TITLE: CHAIRMAN
ORGANIZATION: U. S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
DIR. CONGRESSIONAL LIAISON		ⓓ		COMMISSIONER ROBLES			
DIR. COMMUNICATIONS				COMMISSIONER STEELE			
				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR. INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

ⓓ	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING THAT RHODE ISLAND OFFICIALS BE ABLE TO TESTIFY AT MAY 5 HEARING,

Due Date: 950327

Routing Date: 950323

Date Originated: 950322

Mail Date:

United States Senate

WASHINGTON, DC 20510

March 22, 1995

The Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment
Commission
1700 North Moore Street
Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950323-32

Dear Mr. Chairman:

We are writing to request that Rhode Island community leaders be invited to testify at the May 5 regional hearing in New York City.

As you know, two of Secretary William Perry's recommendations to the BRAC have a direct impact on Navy facilities in Newport, Rhode Island. One of the recommendations is the disestablishment of the Naval Undersea Warfare Center (NUWC) Detachment in New London, Connecticut, and the relocation of its functions to NUWC headquarters in Newport. The recommended closure of NUWC Detachment New London completes the undersea warfare consolidation begun in the 1991 round of the base closure process. The second recommendation proposes the relocation of four of the Navy's Administration schools from NTTC Meridian to NETC Newport.

Recent press reports indicate that Connecticut officials and community leaders plan to strenuously oppose Secretary Perry's recommendation as well as the outcome of the 1991 BRAC process. Given this background, it is essential that Rhode Island be given equal time at a hearing where the current recommendation as well as the underlying premise for the BRAC-91 decision will be vigorously attacked. We strongly believe that the Commission, in an effort to gather all relevant information, should have the opportunity to hear from both opponents and supporters of a given recommendation.

Similarly, we request that officials representing Rhode Island also be allowed to testify about the NTTC Meridian relocation. Given the time constraints placed on the Commission at the regional hearing, we believe that a total of 20 minutes for the Rhode Island panel would be sufficient.

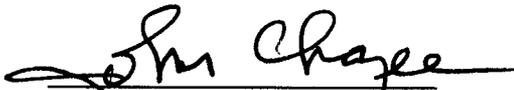
The Honorable Alan J. Dixon
March 22, 1995
Page 2

While we recognize the hectic schedule and compressed time frame under which the Commission must operate, we strongly believe that Rhode Island should be given an opportunity to testify at the regional hearing. Given the importance of your mission and the need to maintain the integrity of the base closure process, we urge you to provide equal access to supporters of Secretary Perry's recommendation at the Northeast regional hearing.

Thank you in advance for your assistance with this matter.

Warm regards.

Ever sincerely,



John H. Chafee



Claiborne Pell



Patrick J. Kennedy



Jack Reed



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

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GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 27, 1995

The Honorable John Chafee
United States Senate
Washington, DC 20510

Please refer to this number
when responding 950323-32R1

Dear John:

Thank you for your recent letter concerning the State of Rhode Island's request to testify at the Commission's regional hearings in New York City on May 5 and in Birmingham, Alabama on April 4. I appreciate your interest in the base closure and realignment process and welcome your suggestions.

I understand your interest in highlighting the naval facilities in Newport, Rhode Island that would gain new units or missions under the Defense Department's closure and realignment recommendations. In the interest of time, however, the Commission has allocated time to speak at regional hearings only to those states that are negatively impacted by the Defense Department's recommendations. John, at any time during this process you are welcome to meet with Members of the Commission or to submit written testimony in support of the military installations in your state. In addition, all Members of Congress will have an opportunity to testify before the Commission at hearings in Washington, DC on June 12-13. I want to assure you that all information received by the Commission, either in written form or through testimony before the Commission, receives the same careful review and analysis.

I look forward to working with you. If I can be of assistance as we go through this difficult and challenging process, please do not hesitate to give me a call.

Sincerely,

Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

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GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 27, 1995

The Honorable Claiborne Pell
United States Senate
Washington, DC 20510

Please refer to this number
when recording 950323-3221

Dear Claiborne:

Thank you for your recent letter concerning the State of Rhode Island's request to testify at the Commission's regional hearings in New York City on May 5 and in Birmingham, Alabama on April 4. I appreciate your interest in the base closure and realignment process and welcome your suggestions.

I understand your interest in highlighting the naval facilities in Newport, Rhode Island that would gain new units or missions under the Defense Department's closure and realignment recommendations. In the interest of time, however, the Commission has allocated time to speak at regional hearings only to those states that are negatively impacted by the Defense Department's recommendations. At any time during this process you are welcome to meet with Members of the Commission or to submit written testimony in support of the military installations in your state. In addition, all Members of Congress will have an opportunity to testify before the Commission at hearings in Washington, DC on June 12-13. I want to assure you that all information received by the Commission, either in written form or through testimony before the Commission, receives the same careful review and analysis.

I look forward to working with you. If I can be of assistance as we go through this difficult and challenging process, please do not hesitate to give me a call.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
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REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 27, 1995

The Honorable Patrick Kennedy
United States House of Representatives
Washington, DC 20515

Dear Congressman Kennedy:

Please refer to this number
when responding 950323-32R1

Thank you for your recent letter concerning the State of Rhode Island's request to testify at the Commission's regional hearings in New York City on May 5 and in Birmingham, Alabama on April 4. I appreciate your interest in the base closure and realignment process and welcome your suggestions.

I understand your interest in highlighting the naval facilities in Newport, Rhode Island that would gain new units or missions under the Defense Department's closure and realignment recommendations. In the interest of time, however, the Commission has allocated time to speak at regional hearings only to those states that are negatively impacted by the Defense Department's recommendations. At any time during this process you are welcome to meet with Members of the Commission or to submit written testimony in support of the military installations in your state. In addition, all Members of Congress will have an opportunity to testify before the Commission at hearings in Washington, DC on June 12-13. I want to assure you that all information received by the Commission, either in written form or through testimony before the Commission, receives the same careful review and analysis.

I look forward to working with you. If I can be of assistance as we go through this difficult and challenging process, please do not hesitate to give me a call.

Sincerely,



Alan J. Dixon
Chairman



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
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REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 27, 1995

The Honorable Jack Reed
United States House of Representatives
Washington, DC 20515

Please refer to this number
when responding 950323-32R1

Dear Congressman Reed:

Thank you for your recent letter concerning the State of Rhode Island's request to testify at the Commission's regional hearings in New York City on May 5 and in Birmingham, Alabama on April 4. I appreciate your interest in the base closure and realignment process and welcome your suggestions.

I understand your interest in highlighting the naval facilities in Newport, Rhode Island that would gain new units or missions under the Defense Department's closure and realignment recommendations. In the interest of time, however, the Commission has allocated time to speak at regional hearings only to those states that are negatively impacted by the Defense Department's recommendations. At any time during this process you are welcome to meet with Members of the Commission or to submit written testimony in support of the military installations in your state. In addition, all Members of Congress will have an opportunity to testify before the Commission at hearings in Washington, DC on June 12-13. I want to assure you that all information received by the Commission, either in written form or through testimony before the Commission, receives the same careful review and analysis.

I look forward to working with you. If I can be of assistance as we go through this difficult and challenging process, please do not hesitate to give me a call.

Sincerely,

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-33

FROM: KLING, S. LEE	TO: SMITH, MARC D.
TITLE: COMMISSIONER	TITLE: VICE PRESIDENT
ORGANIZATION: DBCRC	ORGANIZATION: BJC HEALTH SYSTEM
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Repl: for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

THANK YOU FOR PUTTING MEETING TOGETHER.

Due Date:	Routing Date:	Date Originated: 950321	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

March 21, 1995

Please refer to this number
when responding 950323-33

Marc D. Smith, PhD
Vice President
BJC Health System
216 South Kingshighway Blvd.
St. Louis, MO 63110

Dear Marc:

Thanks for putting together the members of the BJC. I can't tell you how impressed we were and how helpful the meeting was for all of us. You have an unbelievable understanding of the medical field. I hope we can call on you again in the near future.

Again, thanks so very much.

Kindest regards,


S. Lee Kling
Commissioner

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-34

FROM: KLING, S. LEE	TO: BROWN, FRED
TITLE: COMMISSIONER	TITLE: PRESIDENT & CEO
ORGANIZATION: DBCRC	ORGANIZATION: BJC HEALTH SYSTEMS
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:
 THANK YOU FOR ALLOWING STAFF TO MEET WITH DBCRC.

Due Date: _____	Routing Date: _____	Date Originated: 950321	Mail Date: 950323
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

March 21, 1995

Please refer to this number
when recording 950323-34

Mr. Fred Brown
President & CEO
BJC Health System
4444 Forest Park Avenue
St. Louis, MO 63108-2259

Dear Fred:

Your staff was most helpful to me and the members of the Defense Base Closure & Realignment Commission staff who visited yesterday. It was truly most worthwhile and gave us much food for thought, and gave some specific suggestions.

My personal thanks for making your staff available, for serving lunch and for being so helpful.

Kindest regards,



S. Lee Kling
Commissioner

P.S. I can see why BJC is so successful.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-35

FROM: BORDEN, BEN	TO: LINTZ, ADRIAN
TITLE: DIRECTOR OF R & A	TITLE: DIRECTOR, MODELWG BRANCH
ORGANIZATION: DBCRC	ORGANIZATION: FEMA
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING THAT MR LARRY SALKIN ASSIST
 DBCRC WITH VERIFYING EMPLOYMENT
 MULTIPLIERS!

Due Date:



Routing Date:

950323

Date Originated:

950321

Mail Date:

950323

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-35

FROM: BORDEN, BEN	TO: LINTZ, ADRIAN
TITLE: DIRECTOR OF R & A	TITLE: DIRECTOR, MODELWG BRANCH
ORGANIZATION: OBCRC	ORGANIZATION: FEMA
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

REQUESTING THAT MR LARRY SALKIN ASSIST OBCRC WITH VERIFYING EMPLOYMENT MULTIPLIERS!

Due Date:  Routing Date: 950323 Date Originated: 950321 Mail Date: 950323



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 21, 1995

Adrian Lintz, Director
Modelling Branch
Federal Emergency Management Agency
Washington, D.C. 20472

Dear Mr. Lintz:

During the 1993 round of military base closures and realignments, Mr. Larry Salkin of your office provided invaluable assistance to the 1993 Defense Base Closure and Realignment Commission. Mr. Salkin used the IMPLAN model to estimate employment multipliers for a number of areas that were affected by closure or realignment of military bases. His estimates allowed the Commission to verify multipliers used by the Department of Defense--a requirement in evaluating economic impact.

On behalf of the Commission, I request that Mr. Salkin assist the Commission in verifying the employment multipliers used for the ongoing 1995 round of base closures and realignments. He would work directly with David Henry, the staff economist at the Commission. Mr. Salkin would develop multipliers for a good sample of the 146 military bases that the Department of Defense has recommended for closure or realignment.

Anticipating a positive response to this request, I would like to thank you for the resources of an excellent economist. If you have any questions about my request, please do not hesitate to contact me.

Sincerely,

A handwritten signature in cursive script, appearing to read "Ben Borden".

Ben Borden
Director of Review and Analysis

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-1

FROM: <u>DIXON</u>	TO: <u>BURNS, CONRAD</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR (mo)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:
INFORMATION REGARDING MARCH 31 HEARING IN GREAT FALLS, MONTANA.

Due Date:	Routing Date:	Date Originated: <u>950315</u>	Mail Date: <u>950317</u>
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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 15, 1995

Please refer to this number
when responding 950324-1

The Honorable Conrad Burns
United States Senate
Washington, DC 20510

Dear Conrad:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Great Falls, Montana on March 31, 1995. The hearing will be held at the Civic Center Auditorium located at #2 Park Drive South, from 1:00PM - 2:00PM.

The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Montana is 30 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Malmstrom Air Force Base	30 minutes
--------------------------	------------

A public comment period of 10 minutes has been included at the end of the presentation time.

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosure



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 15, 1995

Please refer to this number
when responding 950324-1

The Honorable Max Baucus
United States Senate
Washington, DC 20510

Dear Max:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Great Falls, Montana on March 31, 1995. The hearing will be held at the Civic Center Auditorium located at #2 Park Drive South from 1:00PM - 2:00PM.

The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of Montana is 30 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Malmstrom Air Force Base	30 minutes
--------------------------	------------

A public comment period of 10 minutes has been included at the end of the presentation time.

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended

that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,



Alan J. Dixon
Chairman

Enclosure



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

The Defense Base Closure and Realignment Commission is committed to providing elected officials and the public every opportunity to present their cases before the Commission. The following procedures are designed to facilitate interaction between the Commission, elected officials and the public.

Press inquiries should be directed to Wade Nelson, Director of Communications. All other inquiries should be directed to Cece Carman, Director of Congressional and Intergovernmental Affairs.

REGIONAL HEARINGS

Based on the list of recommendations for closures and realignments received from the Secretary of Defense, the Commission has developed a schedule of 11 regional Commission hearings (attached). All facilities recommended for closure or realignment have been assigned to a regional hearing site. The purpose of these hearings is to allow affected communities an opportunity to testify before the Commission.

In 1993, the Defense Base Closure and Realignment Act was amended to require that all testimony before the Commission at a public hearing must be presented under oath.

Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for all installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 15, 1995

Please refer to this number
when responding 950324-1

The Honorable Pat Williams
United States House of Representatives
Washington, DC 20515

Dear Congressman Williams:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Great Falls, Montana on March 31, 1995. The hearing will be held at the Civic Center Auditorium located at #2 Park Drive South, from 1:00PM - 2:00PM.

The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

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Malmstrom Air Force Base	30 minutes
--------------------------	------------

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that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, sweeping loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosure



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

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Testimony and Time Allocation

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The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

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CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

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WRITTEN SUBMISSIONS

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 15, 1995

The Honorable Marc Racicot
Governor
State of Montana
204 State Capitol
Helena, Montana 59601

Please refer to this number
when responding 950324-1

Dear Governor Racicot:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Great Falls, Montana on March 31, 1995. The hearing will be held at the Civic Center Auditorium located at #2 Park Drive South, from 1:00PM - 2:00PM.

The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

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Malmstrom Air Force Base	30 minutes
--------------------------	------------

A public comment period of 10 minutes has been included at the end of the presentation time.

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clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, sweeping loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosure



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

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time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

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CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-2

FROM: <u>DIXON</u>	TO: <u>UNDERWOOD, ROBERT</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>REP. (GUAM)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions		FYI

Subject/Remarks:

INFORMATION REGARDING REGIONAL HEARING IN AGANA, GUAM ON MARCH 29.

Due Date:

Routing Date:

Date Originated:

Mail Date:

950315

950318



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 15, 1995

Please refer to this number
when responding 950324-2

The Honorable Robert Underwood
United States House of Representatives
Washington, DC 20515

Dear Congressman Underwood:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Agana, Guam on March 29, 1995. The hearing will be held at the Guam Legislature located at 155 Hessler Street, from 2:30PM - 5:30PM.

Guam will also have an opportunity to testify at the Commission's regional hearing in San Francisco, California on April 28, 1995. You will receive further details on this hearing at a later date.

The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in Guam. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in Guam is 140 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

Naval Activities	45 minutes
NAS, Agana	45 minutes
Ship Repair Facility	25 minutes
Fleet Industrial Supply Center	25 minutes

A public comment period of 15 minutes has been included at the end of the presentation time.

The time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. Time allocations will be strictly enforced.

The Commission requests that the elected officials and community representatives in your state work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

A handwritten signature in black ink, appearing to read "Alan J. Dixon". The signature is stylized with large, sweeping loops and a prominent "D".

Alan J. Dixon
Chairman

Enclosures



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

The Defense Base Closure and Realignment Commission

Hearing, Testimony, and Site Visit Procedures

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REGIONAL HEARINGS

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Testimony and Time Allocation

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Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

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DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 15, 1995

Please refer to this number
when responding 950324-2

The Honorable Carl T. C. Gutierrez
Executive Chamber
Post Office Box 2950
Agana, Guam 96910

Dear Governor Gutierrez:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Agana, Guam on March 29, 1995. The hearing will be held at the Guam Legislature located at 155 Hessler Street, from 2:30PM - 5:30PM.

Guam will also have an opportunity to testify at the Commission's regional hearing in San Francisco, California on April 28, 1995. You will receive further details on this hearing at a later date.

The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in Guam. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in Guam is 140 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

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The Commission requests that the elected officials and community representatives in Guam work together to coordinate witnesses to ensure that your allotted time is used for a concise presentation to the Commission. A witness list indicating the time allotted to each witness should be submitted to the Commission no later than three working days prior to the scheduled hearing.

Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosure



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703-696-0504

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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-3

FROM: DIXON	TO: DORGAN, BYRON
TITLE: CHAIRMAN	TITLE: SENATOR (ND)
ORGANIZATION: DBCRC	ORGANIZATION: U.S. CONGRESS
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR				COMMISSIONER COX			
EXECUTIVE DIRECTOR				COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	FYI

Subject/Remarks:

INFORMATION REGARDING REGIONAL HEARING BEING HELD IN GRAND FORKS, NORTH DAKOTA ON MARCH 30.

Due Date:

Routing Date:

Date Originated: 950320

Mail Date: 950320



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 20, 1995

Please refer to this number
when responding 9503243

The Honorable Byron Dorgan
United States Senate
Washington, DC 20510

Dear Byron:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Grand Forks, North Dakota on March 30, 1995. The hearing will be held at the Chester Fritz Auditorium on the campus of the University of North Dakota, beginning at 7:30 PM.

The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in North Dakota. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

The total time allocated for military installations affected in the State of North Dakota is 90 minutes. Although the state may use the block of time as it chooses, the Commission allocated the time based on the following breakdown of installations:

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosure



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703-696-0504

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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 20, 1995

Please refer to this number
when responding. 950324-3

The Honorable Kent Conrad
United States Senate
Washington, DC 20510

Dear Kent:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Grand Forks, North Dakota on March 30, 1995. The hearing will be held at the Chester Fritz Auditorium on the campus of the University of North Dakota, beginning at 7:30 PM.

The overall time has been determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in North Dakota. Attached is a paper that further outlines the Commission's regional hearing, testimony and site visit procedures.

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Thank you in advance for your cooperation. If you have any further questions, please do not hesitate to contact me or my staff at (703) 696-0504.

Sincerely,

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Alan J. Dixon
Chairman

Enclosure



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703-696-0504

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703-696-0504

March 20, 1995

Please refer to this number
when responding 950.324-3

The Honorable Earl Pomeroy
United States House of Representatives
Washington, DC 20515

Dear Congressman Pomeroy:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Grand Forks, North Dakota on March 30, 1995. The hearing will be held at the Chester Fritz Auditorium on the campus of the University of North Dakota, beginning at 7:30 PM.

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Alan J. Dixon
Chairman

Enclosure



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1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 20, 1995

Please refer to this number
when responding 9503243

The Honorable Edward Schafer
Governor
State of North Dakota
600 E. Boulevard Avenue
Bismarck, North Dakota 58505-0001

Dear Governor Schafer:

I am writing to you in reference to the upcoming regional hearing of the Defense Base Closure and Realignment Commission in Grand Forks, North Dakota on March 30, 1995. The hearing will be held at the Chester Fritz Auditorium on the campus of the University of North Dakota, beginning at 7:30 PM.

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Alan J. Dixon
Chairman

Enclosure



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Testimony and Time Allocation

For oral testimony at regional hearings, each state will be given a block of time in which to make a presentation for **all** installations affected in that state. The overall time is determined by the Commission on the basis of the number of affected installations and the direct military and civilian personnel lost in each state. The

time allotted for a state represents the total time available for all Commission discussion at the regional hearing. It has been the Commission's experience that the Commissioners' ability to ask questions of and to seek clarification from the witnesses is mutually beneficial. It is highly recommended that presentations reserve time for Commissioners to ask questions of the witnesses. **Time allocations will be strictly enforced.**

The Commission will notify the two Senators, affected Congressional Members and Governor of each facility in a state under consideration. To facilitate an effective presentation, these officials are **STRONGLY** encouraged to work together to organize their constituents and develop a presentation to be given before the Commission.

Written testimony may also be submitted to the Commission at regional hearings.

Public Comment Period

During each regional hearing, time will be set aside for individuals who wish to express their views on the closure or realignment recommendations under consideration at that hearing. This will be done on a first-come, first-serve basis. A sign-up sheet will be available one hour before the start of each hearing.

SITE VISITS

All major installations recommended by the Secretary of Defense for closure or realignment are scheduled for a site visit by at least one Commissioner. Elected officials and communities will be notified in advance of the scheduled site visit. These site visits enable Commissioners to conduct a fact-finding tour of the facility. Press availability will be coordinated by the installation's Public Affairs Officer. These site visits are not official hearings. Any written material provided to Commissioners during a site visit, however, will be included in the Commission's permanent record.

CONGRESSIONAL HEARINGS, WASHINGTON, D. C.

Members of Congress will have the opportunity to testify before the Commission in Washington, D.C. Members are encouraged to present formal oral testimony and comments for the record at the Congressional hearings in Washington, D.C., June 12-13. Written testimony of any length may be submitted to the Commission for the record.

WRITTEN SUBMISSIONS

The Defense Base Closure and Realignment Commission accepts written material including letters, deliberations, studies, testimony, etc. for the record. All such material will be catalogued and put in the Commission's library, which is open to the public. Items may be presented to the Commission at Commission hearings or site visits. Materials may also be delivered or mailed to: The Defense Base Closure and Realignment Commission, 1700 North Moore Street, Suite 1425, Arlington, Virginia 22209.

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-4

FROM: BURTON, DAN	TO: DIXON
TITLE: REP. (I)	TITLE: CHAIRMAN
ORGANIZATION: U.S. CONGRESS	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: NAVAL AIR WARFARE CENTER, INDIANAPOLIS	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓛ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER		X	
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

✓	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
X	ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

REQUESTING COMMISSION TO AMEND THE SECDEF'S RECOMMENDATION AND USE THE ALTERNATIVE PLAN DEVELOPED BY THE CITY OF INDIANAPOLIS FOR CLOSURE OF THE NAVAL AIR WARFARE CENTER.

Due Date: 950328

Routing Date: 950324

Date Originated: 950323

Mail Date:

Congress of the United States

House of Representatives

Washington, DC 20515

March 23, 1995

Please refer to this number
when responding 950324-4

The Honorable Alan Dixon
Chairman, Base Realignment and Closure Commission
1700 North Moore Street
Suite # 1425
Arlington, VA 22209

Dear Chairman Dixon:

As you know, the Naval Air Warfare Center (NAWC) in Indianapolis has been slated for closing in the current phase of base closings and realignments. We understand the rationale for closing the facility, but have reservations concerning the implementation of the plan.

Mayor Goldsmith, the industrial community of Indianapolis, and representatives of NAWC have developed an innovative base closing strategy for NAWC. This strategy achieves both the goals of the Secretary of Defense's plan and an increase in the cost savings attributable to the plan, and at a time when we are looking for every possible area to save taxpayers' dollars, this plan is a shining example of how a potentially devastating base closure can be turned into a triumph for the community and the already overburdened taxpayers.

Under the Indianapolis proposal:

- NAWC is closed,
- personnel slated to move to Crane are put under the command of Crane, but are left in Indianapolis,
- other personnel slated to move to other locations are reevaluated in light of the new plan,
- the planned force reductions occur, and
- the RIF employees are given assistance in the establishment of a new private enterprise to sell services to the DOD and other buyers.

This proposal increases savings by \$90 million, maintains the close relationship between design and development that has benefited the Navy in the past, and meets the requirements of the BRAC recommendation.

Chairman Dixon
3/23/95
pg. 2

To ensure the added cost savings and allow this innovative proposal to move forward, the Commission should amend the Secretary's recommendations to require the implementation of the Indianapolis proposal.

The proposal has been reviewed by BRAC staff and, to date, no major objections have been voiced. We hope you will give this alternative serious consideration as the Commission proceeds with its deliberations. Thank you for your effort and hard work on behalf of the nation.

Sincerely,



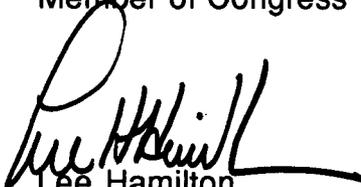
Dan Burton
Member of Congress



David McIntosh
Member of Congress



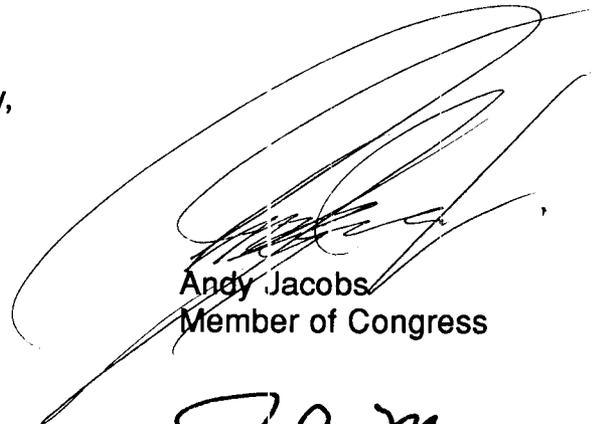
Mark Souder
Member of Congress



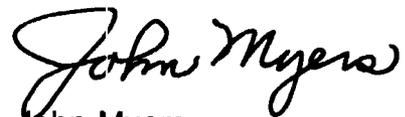
Lee Hamilton
Member of Congress



Tim Roemer
Member of Congress



Andy Jacobs
Member of Congress



John Myers
Member of Congress



Steve Buyer
Member of Congress



Peter Visclosky
Member of Congress



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 31, 1995

The Honorable Andy Jacobs
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
950324-4R

Dear Representative Jacobs:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 31, 1995

The Honorable Peter Visclosky
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950324-4R1

Dear Representative Visclosky:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
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S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 31, 1995

The Honorable David McIntosh
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950324-4R1

Dear Representative McIntosh:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

March 31, 1995

The Honorable Dan Burton
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950324-421

Dear Representative Burton:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 31, 1995

The Honorable Lee Hamilton
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950324-421

Dear Representative Hamilton:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

March 31, 1995

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTROYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

The Honorable Steve Buyer
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950324-4R1

Dear Representative Buyer:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
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GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 31, 1995

The Honorable Mark Souder
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950324-4R1

Dear Representative Souder:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

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S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 31, 1995

The Honorable John Myers
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950324-4R1

Dear Representative Myers:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:
AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 31, 1995

The Honorable Tim Roemer
United States House of Representatives
Washington, D.C. 20515

Please refer to this number
when responding 950324-4R1

Dear Representative Roemer:

Thank you for your letter requesting the Commission review an alternative plan for the Naval Air Warfare Center (NAWC) Indianapolis. I certainly understand your interest in the base closure and realignment process and welcome your input.

You may be certain that the Commission will thoroughly review the information used by the Defense Department in making its recommendations. I can assure you that the alternative plan you have provided will be thoroughly considered as well by the Commission in our review and analysis process.

I look forward to working with you during this difficult and challenging process. Please do not hesitate to contact me whenever you believe I can be of service.

Sincerely,

Alan J. Dixon
Chairman

AJD:js
ECTS#: 950324-4

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-5

FROM: FINKLE, JEFFREY	TO: DIXON
TITLE:	TITLE: CHAIRMAN
ORGANIZATION: NAT. COUNCIL FOR URBAN ECON. DEV.	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
				BRITTA BRACKNEY		✓	
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:
 REQUESTING CHAIRMAN BE THE TUESDAY KEYNOTE SPEAKER OF ITS CONFERENCE. ON JUNE 12-13, "MILITARY INSTALLATION REUSE: COVERING ALL THE BASES."
 *DECLINED BY PHONE - PER BRITTA

Due Date: 950330	Routing Date: 950323	Date Originated: 950322	Mail Date: 950323
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National Council for Urban Economic Development

1730 K Street, N.W., Suite 915, Washington, D.C. 20006 • Telephone (202) 223-4735 • Fax (202) 223-4745
Jeffrey A. Finkle, Executive Director

March 22, 1995

Please refer to this number
when responding 950324-5

The Honorable Alan J. Dixon
Chairman
Base Realignment and Closure Commission
1700 North Moore Street, Suite 1425
Arlington, Virginia 22209

Dear Mr. Dixon:

The National Council for Urban Economic Development (CUED) would like to invite you to be the Tuesday keynote speaker of its conference on June 12-13, "Military Installation Reuse: Covering All the Bases." This conference will take place at the Madison Hotel in Washington, D.C. You are invited to address the group from noon to 12:30 p.m. on Tuesday, June 12.

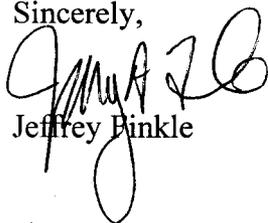
Other speakers at the conference will include Paul Dempsey of the Office of Economic Adjustment and Rodney Coleman of the Air Force. We expect about 100 people in the audience, most of them economic development professionals from communities impacted by base closures.

CUED held a base reuse conference last year in conjunction with OEA. It has also produced two books on defense conversion. Our 1,400 members turn to us frequently for information to help them adjust to such problems base closures and realignments.

CUED, founded in 1967, is the leading organization for urban economic development professionals. It is a nonprofit organization dedicated to helping its members find the tools to create, attract, and retain jobs. Speakers at its conferences over the past year have included U.S. Senator Donald Riegle; U.S. Representatives Christopher Shays, Paul Kanjorski, and Louis Stokes; Mayors John Norquist of Milwaukee, Nelson Wolff of San Antonio, and Edward Rendell of Philadelphia; Marquette University President Albert DiUlio; Pennsylvania Governor Joseph Casey; and Phoenix Suns President Jerry Colangelo.

Thank you very much for considering this invitation.

Sincerely,



Jeffrey Finkle

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950323-18

FROM: <u>DIXON</u>	TO: <u>NUNN, SAM</u>
TITLE: <u>CHAIRMAN</u>	TITLE: <u>SENATOR (GA)</u>
ORGANIZATION: <u>DBCRC</u>	ORGANIZATION: <u>U.S. CONGRESS</u>
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR. COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR. INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

INVITATION FOR BRIMMINGHAM REGIONAL HEARING
HEARING SCHEDULE ENCLOSED.

Due Date:	Routing Date: <u>950323</u>	Date Originated: <u>950321</u>	Mail Date: <u>950323</u>
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THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-6

FROM: FINKLE, JEFFREY	TO: DIXON, A
TITLE:	TITLE: CHAIRMAN
ORGANIZATION: NAT COUNCIL FOR URBAN ECON DEV	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELIA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				BRITTA BRACKNEY			①

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/> Prepare Reply for Chairman's Signature	<input type="checkbox"/> Prepare Reply for Commissioner's Signature
<input type="checkbox"/> Prepare Reply for Staff Director's Signature	<input type="checkbox"/> Prepare Direct Response
<input type="checkbox"/> ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/> FYI

Subject/Remarks:

EXTENDING A COMPLIMENTARY REGISTRATION TO ITS ANNUAL CONFERENCE, APRIL 23-26; WHICH FOCUSES ON "ECONOMIC DEVELOPMENT IN A NEW ERA!"

Due Date: 950331	Routing Date: 950324	Date Originated: 950320	Mail Date:
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National Council for Urban Economic Development

1730 K Street, N.W., Suite 915, Washington, D.C. 20006 • Telephone (202) 223-4735 • Fax (202) 223-4745
Jeffrey A. Finkle, Executive Director

March 20, 1995

Mr. Alan J. Dixon
Chairman
Base Closure and Realignment Commission
1700 North Moore Street
Arlington, VA 22209

Please refer to this number
when responding 950324-6

Dear Mr. Dixon,

The National Council for Urban Economic Development (CUED) is hosting its 1995 Annual Conference at the Fairmont Hotel in Dallas from April 23-26. On behalf of the CUED Board of Directors, I am pleased to extend to you a complimentary registration.

We have a full and exciting program planned. Highlighted speakers include Congressmen Paul Kanjorski and Christopher Shays; Assistant Secretary of Commerce for Economic Development William Ginsberg; Steve Bartlett, Mayor of the City of Dallas; Kay Granger, Mayor of the City of Fort Worth; and Ross Perot, Jr., President of Alliance Airport. We anticipate over 400 professionals from city, county, and state development agencies, chambers of commerce, neighborhood groups, and private companies across the United States to attend.

We will focus on "Economic Development in a New Era." The conference will introduce you to local economic development programs and professionals that have accomplished a great deal on limited budgets. It will give you the chance to discuss with other public officials and private practitioners which strategies are working, and which are not. And it will provide an opportunity to exchange ideas on current and future legislative changes.

If you wish to accept this invitation, please complete and return the enclosed registration form to CUED, Attn. Annual Conference Registrar, 1730 K Street N.W. Suite 915, Washington, D.C. 20006 by April 10, 1995.

I look forward to seeing you at the conference.

Sincerely,

Jeffrey A. Finkle

COMPLIMENTARY CONFERENCE REGISTRATION FORM

Mr. Alan J. Dixon
 Chairman
 Base Closure and Realignment Commission
 1700 North Moore Street
 Arlington, VA 22209

<u>Event</u>	<u>Fee</u>	<u>Time</u>	<u>Amount Due</u>
CONFERENCE SESSIONS			
NO CHARGE--INCLUDES ALL GENERAL SESSIONS INCLUDING ALL KEYNOTE SPEAKERS, ALL 18 CONCURRENT SESSIONS, SUNDAY AND TUESDAY RECEPTIONS, MONDAY LUNCH, WEDNESDAY BREAKFAST, AND ALL COFFEE BREAKS.			
SPECIAL ACTIVITIES (Payment Required)			
Workshops:			
Telecommunications and Electronics Industries	\$40	Sun 1:00 - 5:00	\$ _____
Briefing and Tour of Alliance Airport	\$50	Sun 1:00 - 5:00	\$ _____
New Tools for Funding	\$50	Wed 1:30 - 4:30	\$ _____
Empowerment Zones, Enterprise Communities, and Enterprise Zones	\$50	Wed 1:30 - 4:30	\$ _____
Special Issue Luncheon:			
The Role of Elected Officials in Economic Development	\$35	Tue Noon - 2:00	\$ _____
Breakfast Roundtables:			
Meet with CUED's President	\$15	Tue 7:15 - 8:45	\$ _____
Career Development Strategies	\$15	Tue 7:15 - 8:45	\$ _____
Strategic Plans for Economic Development	\$15	Mon 7:15 - 8:45	\$ _____
Regional Partnerships	\$15	Mon 7:15 - 8:45	\$ _____
Technology: From Labs and Universities to the Urban Economy	\$15	Tue 7:15 - 8:45	\$ _____
Dinners:			
CUED Recognition Dinner	\$55	Tue 7:30 - 10:00	\$ _____
Dinner/Briefing on Downtown Dallas	\$55	Sun 8:00 - 10:00	\$ _____
Special Tours:			
Cultural and Historic Tour of Dallas	\$20	Sun 1:00 - 5:00	\$ _____
Inner City Economic Development	\$15	Mon 2:00 - 5:00	\$ _____
Fort Worth Briefing/Billy Bob's Trip	\$55	Mon 5:30 - 10:30	\$ _____
Trolley Tour of Uptown Dallas (incl. bag lunch)	\$20	Tue Noon - 2:00	\$ _____
Golf Outing	\$75	Sat 2:00	\$ _____
TOTAL ENCLOSED:			\$ _____

NOTE: Conference registration fee waiver is non-transferable.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

March 24, 1995

Please refer to this number
when responding 450324-6 R1

Mr. Jeffrey A. Finkle
Executive Director
National Council for Urban Economic Development
1730 K Street, N.W.
Suite 915
Washington, D.C. 20006

Dear Jeffrey:

Thanks so much for your kind invitation to attend the National Council for Urban Economic Development's 1995 Annual Conference in Dallas from April 23rd to 26th.

Unfortunately, due to prior commitments during that time, I will not be able to attend.

Please feel free to call on me if ever I can be of assistance to you and your associates.

Sincerely,

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-7

FROM: BRUBAKER, ROBERT C.	TO: DIXON
TITLE: CITIZEN	TITLE: CHAIRMAN
ORGANIZATION: MERIDIAN, MS	ORGANIZATION: OBCRC
INSTALLATION (S) DISCUSSED: NAS MERIDIAN	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR		<input checked="" type="checkbox"/>		COMMISSIONER COX			
EXECUTIVE DIRECTOR	<input checked="" type="checkbox"/>			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON				COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	<input checked="" type="checkbox"/>		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER	<input checked="" type="checkbox"/>		
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	<input checked="" type="checkbox"/>		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
	Prepare Reply for Staff Director's Signature		Prepare Direct Response
	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

LETTER OF SUPPORT FOR NAS, MERIDIAN.

Due Date: 950331

Routing Date: 950324

Date Originated: 950313

Mail Date:

121 38th Street
Meridian, MS 39301
(601) 482-4731

March 13, 1995

Senator Alan Dixon
7535 Claymont Court
Belleville, IL 62223

Please refer to this number
when responding 950324-7

Dear Senator Dixon:

As a follow-up to my letter to you of February 27, 1995, I wanted to add some additional comments with respect to the future of NAS Meridian, MS. I feel that the Navy's decision to recommend closing the base was in error and was motivated primarily by political considerations rather than objective criteria.

The dark side of the base realignment and closure proceedings is the polarizing effect it has on the major services and the individual communities that may be effected. It almost appears that battle lines have been drawn between the Navy and the Air Force and between Mississippi and Texas. Example #1: The Air Force refuses to consider the possibility of joint training between Columbus AFB and NAS Meridian. Example #2: NAS Meridian was added to the BRAC list in 1991 following a petition from a group in Beeville, TX. The only commissioner to vote against NAS Meridian was Jim Smith, a Texan who worked for a company that had business interests in Beeville. (Mr. Smith had previously visited Meridian along with Mr. Courter and other commissioners. He said that the NAS was a "jewel" compared to other installations. He still voted against us.) In 1993, NAS Meridian was on the original hit list. In this case the Navy's plan was to centralize strike training in Texas and included reopening NAS Beeville. The strategy was formulated in Corpus Christi, TX. The BRAC '93 commission was able to prove this plan unworkable and subsequently voted 7 to 0 to keep NAS Meridian open. In the current BRAC, NAS Meridian was selected for closure, as I alluded to in my previous letter, by Secretary of the Navy John Dalton, another Texan. Our information is that we were recommended by the CNO to Secretary Dalton for realignment only, and NOT for closure.

I was able to see part of a taped replay of the BRAC hearing held on Monday, March 6. I was particularly interested in listening to Secretary Dalton's response to a series of questions asked by Commissioner Cox regarding Meridian. He said that our base was an excellent facility (The Meridian Star quoted him as saying that he "regretted" putting us on the list.) and that recommending us for closure was his hardest decision. When ask by MS. Cox if the Navy would be able to retain a surge capacity for future contingencies and where that surge capacity would be located, Sectretary Dalton said that there would be a surge capacity but he did not indicate where it would be situated.

I believe Secretary Dalton has erred in his estimation of the Navy being able to conduct all of its strike training at a single facility. This view is supported by the following:

1. Secretary Dalton says that the Navy can produce 350 strike pilots per year at one base. The Air Force says that they need three bases to produce 850 strike pilots per year. Navy strike training includes air combat maneuvering, weapons, and aircraft carrier qualification training. The Air Force defers that training until after graduation.
2. Secretary Dalton is assuming that the Navy will ~~will~~ retain only 12 aircraft carriers. The CNO, Admiral Jeremy Boorda, emphasized in a January, 1995, letter to Senator John McCain that the current 12-carrier force is "the *minimum*" the Navy needs, and added that "a strong case" could be made for "more than 12". (SEA POWER, March, 1995) In an article in the March 13, 1995, issue of Navy Times it is reported that a study by four distinguished retired flag and general officers, including former CNO Carlisle Trost, concluded that "... the Navy's 12 carriers would probably be enough to prevail in two regional wars, but the number is insufficient to carry out the Navy's missions of today - primary forward presence - without wearing out sailors. The Navy cannot continue to maintain a carrier battle group in each of its three traditional theatres - Mediterranean, Western Pacific and Indian Ocean - even 90 percent of the time and be ready to surge for crises such as Haiti or North Korea without another carrier." Incidentally, the majority of aircraft needed for an additional air wing would be manufactured in St. Louis by McDonnell Douglas Corp.
3. Secretary Dalton does not, I believe, fully appreciate the the problems that the Navy (and Air Force) will have retaining pilots on active duty during the next several years. The pressure will come from the commercial airlines which are expected to hire away pilots at increasing rates. One estimate is that nearly 50% of the commercial pilots will reach the mandatory retirement age of 60 by the year 2000. The International Civil Aviation Organization estimates that global air travel will triple by the year 2015. Federal Aviation Administration chief David Hinson thinks the ICAO estimate is "modest". (Flying, February, 1995) To underscore this point, a short article in The Meridian Star on Sunday, March 5, 1995, said that the Air Force ROTC is expecting to increase their contribution to pilot training by 600 percent next few years.
4. Secretary Dalton says that the Navy's share of the defense budget does not include enough funds to operate two strike training bases. I think the jury is still out with respect to exactly what the budget will be. President Clinton is requesting a \$5.7 billion reduction in defense spending in FY 1996. The Congress has several influential members that

are advocating freezing the defense budget at FY 1995 level of \$263.5. These members include Senators McCain and John Warner and Congressman Floyd Spence. Senator Strom Thurmond has even indicated that he would support increasing the budget to \$270 billion. Although the Navy classifies NAS Meridian as a major installation it is relative small and inexpensive to operate when compared to other Navy and Air Force bases. As you know, there are two ways to spend tax payers money: efficiently and inefficiently. NAS Meridian is an efficient, blue-collar operation. You won't find any VIP aircraft on our line, polished oak desks in our offices, or ceremonial honor guards. We don't even have an Officer's Club. There are no Admirals or Generals assigned to NAS Meridian. Our top officers can usually be found wearing flight suits and pulling their weight (often six days a week) just like everyone else. Per-hour pay rates for civilian employees are lower than anywhere else in the Navy. In short, NAS Meridian is the best bargain in defense spending.

Again, Senator Dixon, thank you for taking the time to consider this letter. I am confident that as the Commission continues its deliberations the true facts concerning NAS Meridian will come out and that you and your fellow Commissioners will vote to remove us from your final list.

Very sincerely,


Robert C. Brubaker



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

1700 NORTH MOORE STREET SUITE 1425

ARLINGTON, VA 22209

703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA

REBECCA COX

GEN J. B. DAVIS, USAF (RET)

S. LEE KLING

RADM BENJAMIN F. MONTOYA, USN (RET)

MG JOSUE ROBLES, JR., USA (RET)

WENDI LOUISE STEELE

March 29, 1995

Mr. Robert C. Brubaker
121 38th Street
Meridian, Mississippi 39301

Please refer to this number
when responding 950324-7R1

Dear Mr. Brubaker:

Thank you for providing additional information regarding the proposed closure of Naval Air Station, Meridian to the Defense Base Closure and Realignment Commission.

I continue to appreciate receiving your views regarding Naval Air Station, Meridian. As the Commission reviews all the information concerning the proposed closure of this installation, the information you have provided will be very helpful.

Thank you for sharing your views, Mr. Brubaker, and for your continued interest in the work of the Defense Base Closure and Realignment Commission.

Sincerely,

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-8

FROM: MANNIX, JAMES	TO: DIXON
TITLE: EXECUTIVE DIRECTOR	TITLE: CHAIRMAN
ORGANIZATION: FAIRVIEW HEIGHTS CHAMBER	ORGANIZATION: OBCRC
INSTALLATION (S) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A			
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER			
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER			
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES				BRITTA BRACKNEY	✓		

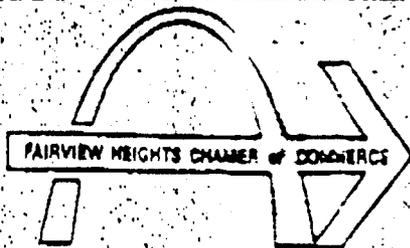
TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

THANK YOU FOR AGREEING TO BE GUEST SPEAKER AT THEIR ANNUAL INSTALLATION BANQUET ON MARCH 28.

Due Date:	Routing Date: 950324	Date Originated: 950303	Mail Date:
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10003 Bunkum Road • Fairview Heights, Illinois 62208 • 618/397-3127

March 3, 1995

Please refer to this number
when responding 450324-8

OFFICERS

President
Charles Dally

Vice President
John Armour

Vice President
Dawn Wilson

Executive Director
James P. Mannix

Office Manager
Kori Clark

DIRECTORS

Shirley Ashauer
Marion Behrman
Carol DeRossett
Richard Erdmann
Frank Ferrara, Jr.
Wayne Gillespie
Joseph Gundlach
Charles Kassly
Kelly Keahey
Gil Klein
Stanley Myrda
Michael Zalocusky

Senator Alan Dixon
1 Metropolitan Building
211 North Broadway, Suite 3600
St. Louis, MO 63102

Dear Senator Dixon,

Thank you for agreeing to be the Guest Speaker at our Annual Installation Banquet. The Banquet is on Tuesday, March 28, 1995. It will be held at the Scott Air Force Base Officer's Club. The Hospitality Time begins at 6:00 p.m. and the dinner will be served at 6:45 p.m.

We have allocated 30 minutes for your talk with additional time for a question and answer period.

We would appreciate your views on the Base Realignment and Closure Issue since that is a topic which vitally affects our business community.

We are honored you can be present for this event. The Chamber phone number is (618) 397-3127. Please contact me if I can be of assistance.

Sincerely,

James P. Mannix
James P. Mannix
Executive Director

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 950324-9

FROM: MAXWELL, JOHN	TO: DIXON
TITLE: COUNCILMAN	TITLE: CHAIRMAN
ORGANIZATION: MYRTLE BEACH, FL	ORGANIZATION: DBCRC
INSTALLATION (S) DISCUSSED: MYRTLE BEACH AIR FORCE	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INIT	COMMISSION MEMBERS	FYI	ACTION	INIT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL				COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		✓		COMMISSIONER STEELE			
DIR./COMMUNICATIONS				REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER			
				NAVY TEAM LEADER			
DIRECTOR OF ADMINISTRATION				AIR FORCE TEAM LEADER		X	
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER			
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

<input checked="" type="checkbox"/>	Prepare Reply for Chairman's Signature	<input type="checkbox"/>	Prepare Reply for Commissioner's Signature
<input type="checkbox"/>	Prepare Reply for Staff Director's Signature	<input type="checkbox"/>	Prepare Direct Response
<input checked="" type="checkbox"/>	ACTION: Offer Comments and/or Suggestions	<input checked="" type="checkbox"/>	FYI

Subject/Remarks:

THE REDEVELOPMENT AUTHORITY REQUESTS THAT THEY BE ALLOWED TO RE-SUBMIT THEIR ECONOMIC DEVELOPMENT COMPLIANCE APPLICATION.

Due Date: 950328 Routing Date: 950324 Date Originated: 950321 Mail Date: 950403



CITY OF MYRTLE BEACH
CITY HALL
MYRTLE BEACH, SOUTH CAROLINA 29577

OFFICE OF THE
CITY COUNCIL

~~803-448-7614~~
803-626-7645

March 21, 1995

Please refer to this number
when responding 950324-9

Mr. Alan J. Dixon
Chairman
Defense Base Closure & Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Chairman Dixon:

Thank you and your Commission for allowing National League of Cities to testify before you.

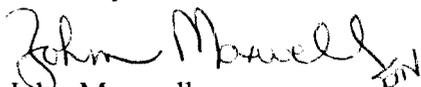
I apologize for deviating from prepared text but a meeting in Myrtle Beach on Wednesday, March 15, seemed important enough to cover. The session between the Myrtle Beach Air Force Base Redevelopment Authority and the U.S. Air Force pointed out the inconsistencies and changing guidelines the local authority faces.

However, the U.S. Air Force, on Friday and Monday, informed the Redevelopment Authority that they had found other criteria that would not call for so severe a reworking of the Economic Development Conveyance application.

At this time, the Redevelopment Authority asks that we allow the re-submittal to proceed and await the outcome.

I have enclosed the news article and Authority's minutes for your information.

Sincerely,


John Maxwell
Councilman

JM/pmv
Enclosures

MYRTLE BEACH AIR BASE REDEVELOPMENT AUTHORITY

Minutes of the Meeting of

March 15, 1995

DRAFT

The Myrtle Beach Air Base Redevelopment Authority held a regular business meeting on March 15, 1995 at 5:30 P.M. in the Conference Room at the Redevelopment Authority, 1063 Howard Parkway, Myrtle Beach, SC. Notice of the meeting was duly posted in compliance with the Freedom of Information Act.

Members Present: Harold Stowe, Chairman
Aubrey Gasque, Vice Chairman
George Graham
G. Gerald Quickel
William Smith
John C. Stewart, Jr.

Members Absent: Tony Cox (excused)
Robert H. Reed (excused)
Jackie Woodbury (excused)

Others present: Please see attached sign-in sheet.

Staff present included: Betty Ballou, Administrative Assistant, and Cecelia Aldrich, Recording Secretary.

CALL TO ORDER AND WELCOME

Chairman Stowe called the meeting to order at 5:50 P.M. and welcomed all present.

APPROVAL OF MINUTES OF FEBRUARY 22, 1995

Chairman Stowe reviewed the Action Items of the February 22 meeting. Mr. Quickel motioned to approve the minutes of the February 22 meeting; Mr. Stewart seconded. Unanimously approved.

OLD BUSINESS:

Report on Meeting Regarding the Hospital

Chairman Stowe gave an overview of a meeting held earlier in the day at the County Complex Building in Conway regarding the hospital and adjacent buildings. Chairman Stowe reviewed that Health Care Partners of South Carolina, Inc. (fka Britton's Neck Health Care Association, Inc.) had previously applied for a Public Benefit Conveyance (PBC) of the hospital to operate a primary health care facility. The Department of Health and Human Services approved the request for a PBC. Later, the County also applied for a PBC of the same property and was told by HHS that it could not approve the request as HHS had already approved a PBC for Health Care Partners. The purpose of the meeting was to unite the interested users to discuss joint partnerships, and/or alternative possibilities.

There was discussion about the possibility of Health Care Partners receiving land to construct a facility rather than occupy the hospital building. Because the PBC to Health Care Partners has already been approved by HHS, it was concluded that Health Care Partners, the County, the Red Cross, etc. will work together on reaching an agreement to jointly use the hospital complex area. To not further slow the progress, it was suggested that perhaps Health Care Partners' PBC request could be amended. The aforementioned groups will continue to meet and try to reach an agreeable arrangement.

Storm Water Master Plan Technical Committee Report - Ms. Betty Ballou

Ms. Ballou reported that 19 responses to the Request for Qualifications were received and reviewed by the Technical Committee. She said the Committee shortlisted the responses to six firms. The interviews have been scheduled on Friday, March 24, 1995 and the Technical Committee will select a firm upon conclusion of the interviews. Mr. Pete Winters, Director, Horry County Department of Airports, was present and invited to participate in the remainder of the process. Ms. Ballou asked that two members of the Authority be involved in the negotiations, including determining the Scope of Services. It was noted that the project would take a minimum of three to four months.

Environmental Clean-up

Mr. Gasque introduced Ms. Cathy Amoroso, of the U.S. Environmental Protection Agency (EPA), Atlanta. Ms. Amoroso explained that she was a member of the base closure team. She gave an overview of the organization and the clean-up process at closed bases. Ms. Amoroso noted that the team consists of staff from the Department of Defense, EPA, and the State DHEC. Ms. Amoroso expressed interest in working with the Authority to prioritize clean-up areas in accordance with reuse. She referred a "list of priorities" and a "fact sheet," which is available to the Authority. A copy of the Authority's Economic Development Conveyance application was presented to Ms. Amoroso.

NEW BUSINESS AND ANNOUNCEMENTS

Report on Meeting With Air Force

Chairman Stowe reported that he, Mr. Gasque, and Ms. Ballou met with Air Force officials earlier in the day, regarding the Authority's application for an Economic Development Conveyance of the remaining base property. Air Force representatives at the meeting included: Mr. Chips Johnson, Mr. Pat McCullough, Mr. Indar Schabra, Attorney Ray Bourgeois, Mr. Richard Williams, and Ms. Ray McCarthy. Ms. Cyrena Eitler of the Office of Economic Adjustment was also in attendance.

As a result of listening to suggestions by Air Force officials on expanding the EDC application, Chairman Stowe said there is considerable work to be done. He expressed frustration and concern regarding approval of the EDC. The Air Force has indicated that Myrtle Beach does not appear to have been adversely impacted economically by base closure, which is the justification for approving an EDC. It was pointed out that although unemployment is not extremely high in Myrtle Beach, it is the level of pay of the existing jobs which is problematic. Job creation is the major source of justification being used by

the Air Force at this point. Air Force officials have indicated they do not feel that transferring the housing to the Authority via an EDC would create jobs.

Chairman Stowe queried the land value given the needed improvements. Authority Members expressed frustration regarding the ever changing process and procedures, as the military's philosophy in handling the transfer of closed bases continues to change. Mr. Graham recapped what members of the Authority were told when they met with Air Force officials in Washington, D.C. In review of the base closure process thus far, Mr. Stewart noted that when bases first started to close the military wanted to make enough money to finance the closure; then, the President published the 'Five-Point Plan,' which was an attempt to be of more help to the local communities affected by base closures; and, it now appears, that the aim is to retrieve fair market value. Chairman Stowe pointed out that military departments are coming under criticism from Congress regarding the cost of closing bases.

Chairman Stowe said that, provided the work on the EDC application is completed, the Authority could receive approval, in concept, by May 1st. It was suggested that if the EDC is approved 'in concept,' the Authority could Master Lease the property, including the housing. Once that is accomplished, the financial plan will need to be refined. He suggested that during the interim, the Authority review all Public Benefit Conveyance requests that have received approval from appropriate government agencies. He said criteria needs to be developed by which the Authority will base its decisions. Chairman Stowe noted that Public Benefit Conveyances have priority over Economic Development Conveyances.

Air Base Maps

It was noted that Mr. Chuck Gunnin, Santee Cooper, and Mr. Pete Winters, Horry County Department of Airports, are working together on producing some maps of the base for the Authority.

PUBLIC INPUT

There was no public input.

NEXT MEETING DATE AND TIME

The next regular business meeting is scheduled for Wednesday, March 29, 1995 at 5:30 P.M. at the Redevelopment Authority Conference Room.

ADJOURNMENT

There being no other business, Mr. Stewart motioned to adjourn; Mr. Graham seconded. Unanimously approved. The meeting closed at 6:50 P.M.

Cecelia T. Aldrich, Recording Secretary

Date

ACTION ITEMS FROM MARCH 15, 1995 MEETING

1. Voted to approve the minutes of the February 22, 1995 meeting.
2. Two Authority Members to assist Storm Water Master Plan Technical Committee.
3. Economic Development Conveyance Application
 - A. Expansion of Application
 - B. Revise Financial Plan
4. Public Benefit Conveyance Requests
 - A. Develop Criteria for Making Decisions
 - B. Review Requests
5. Chuck Gunnin and Pete Winters to provide Authority with maps of Air Base.

BUSINESS MEETING SIGN-IN SHEET

March 15, 1995

Redevelopment Authority Conference Room
 1063 Howard Parkway (Third Street)
 Myrtle Beach, SC 29577

Name/Affiliation

P. Winters	HCTDA	448-1580
DR Hutchison	Partners EDC	347-4604
Long Freeman	County Administrator	248-1205
Tom Leath	City Manager - MIB	626-7045
Cathy Amoroso	U.S. Environmental Protection Agency	404-347-3555 x2064
Grolyn Russ	WPI, Inc.	(617) 864-2042
Gary Davis	H-G-T-C	347-3186
Mike Marlowe	MB Flying Club	477-1860
FRANK RABON	SOUTH CAROLINA DEPARTMENT OF HEALTH AND ENVIRONMENTAL CONTROL	(803) 816-4179
PAUL BERGSTRAND	"	(803) 896-4016
A. Bell	A. Bell Company	448-1000
Dick Souza	AFBCA/SEP	238-6080
Ray McCall	AFBCA/SEP	238-7147
Marshall Clark	Burroughs and Brown	448-5133
Theron DeLmagre	The Times	449-6196

Boom image cramps plan for MB base

By David Wren
THE SUN NEWS

With thousands of new jobs being created by the Grand Strand's tourism boom, it's getting tough to convince the federal government that the Myrtle Beach Air Force Base is an economic liability.

That's why the Myrtle Beach Air Force Base Redevelopment Authority has been asked to rework its latest request for base land to make the Grand Strand appear to be a little more needy.

"When you walk into the Pentagon and ask for special economic concessions for Myrtle Beach, you're not met with a straight face," Pat McCullough, Southeast region manager for the Air Base Conversion Agency, said Wednesday during a meeting with the authority.

"People all over the country think Myrtle Beach is very prosperous . . . a pretty well-off place," he added. "In Washington, it's seen as a place that can stand on its own."

That good image comes as bad news to the authority, which asked the Air Force for about 700 acres of base land under the premise that it's needed to create jobs and get the community back on its economic feet following closure of the Myrtle Beach base two years ago this month.

The authority filed its application for base land — known as an economic development conveyance — in December. But McCullough said that application needs major revisions before it even stands a chance of getting approved by the Department of Defense.

At the earliest, McCullough said it could be May before the Air Force gives tentative approval to a revised application.

For starters, McCullough said Washington bureaucrats want to see plenty of statistics proving the need for an economic development conveyance. But the only statistics included in the authority's application are Horry County's unemployment figures, which are among the lowest in the state.

"That doesn't make a good case for you," McCullough said, adding that the authority might want to focus on the need for better-paying jobs instead of just more jobs.

"People in Washington are not convinced that Myrtle Beach needs an economic development conveyance," McCullough added, "and there's nothing in the

Please see **AUTHORITY** page 4C ▶

See New
Thurs.

Mar 16, 1995

Air Base
Re development

4C Thursday, March 16, 1995

LOCAL

The Sun News, Myrtle Beach, S.C.

Base redevelopment authority faces another hurdle on plans for future

AUTHORITY

► From page 1C

application to dispute that notion." Another drawback is the fact that much of the land identified in the authority's request has nothing to do with creating new jobs.

For example, the authority included the 260-acre base housing development in its application and

requested an additional 130 acres for recreation purposes.

Authority chairman Harold Stowe said he doesn't think he could make an argument for those requests being vital to new jobs, especially since the authority plans to re-sell the housing to a private developer as soon as it gets title to the land.

"The major criteria for an economic development conveyance is

job creation," McCullough told the authority. "If we can't relate a property request to job creation, that request is going to get axed out."

The application was also hurt by the absence of a strong financial commitment from local governments that would benefit from base redevelopment and the resulting boost in property taxes.

The authority is facing millions of dollars in infrastructure improve-

ments to make the base property marketable, but Myrtle Beach and Horry County have been reluctant to float bonds, create a special tax district or kick in significant dollars to help pay for the work.

The authority had planned to use the base land it received as collateral for a loan to pay for infrastructure improvements. But military officials said that doesn't show the proper community teamwork.

"If local government isn't willing to do anything, that's not going to be looked at too kindly by the Department of Defense," said Chips Johnson, southeast region real estate manager for the Air Base Conversion Agency.

"There has to be a committed partnership," Johnson said.

Wednesday's feedback from the military disappointed many authority members, who complained that

every time they think they have the process figured out, the Air Force changes the rules.

"You all have thrown a new hurdle out there that I don't know if we can jump over," said Stowe, who grew so frustrated at one point that he said he felt like quitting.

Later, authority members joked that they'd rather give the remaining base land away than have to deal with more setbacks.



THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

ALAN J. DIXON, CHAIRMAN

COMMISSIONERS:

AL CORNELLA
REBECCA COX
GEN J. B. DAVIS, USAF (RET)
S. LEE KLING
RADM BENJAMIN F. MONTOYA, USN (RET)
MG JOSUE ROBLES, JR., USA (RET)
WENDI LOUISE STEELE

March 29, 1995

The Honorable John Maxwell
Councilman
City of Myrtle Beach
City Hall
Myrtle Beach, South Carolina 29577

Please refer to this number
when responding 950324-9 R1

Dear Councilman Maxwell:

Thank you for your letter of March 21, 1995 regarding your request for re-submittal of the Myrtle Beach Air Force Base Redevelopment Authority's Economic Development Conveyance application. I appreciate your keeping the Commission informed about the progress of your community's ongoing reuse efforts.

Should you need additional assistance, please do not hesitate to contact me.

Sincerely,

Alan J. Dixon
Chairman

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) #

950324-10

FROM: ARUW, BRAD	TO: DIXON
TITLE: SECRETARY	TITLE: CHAIRMAN
ORGANIZATION: INSTALLATION NAT. ASSOC. OF DEVELOPERS	ORGANIZATION: OBCRC
INSTALLATION (S) DISCUSSED: LONG BEACH NAVAL SHIPYARD	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON		Ⓢ		COMMISSIONER STEELE			
DIR./COMMUNICATIONS	✓			REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Ⓢ Prepare Reply for Chairman's Signature		Prepare Reply for Commissioner's Signature
Prepare Rep. for Staff Director's Signature		Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓	FYI

Subject/Remarks:

LETTER IN RESPONSE TO QUESTIONS RAISED BY CONGRESSMAN STEVE HORN REGARDING LONG BEACH NAVAL SHIPYARD.

* HORN LETTER ECTS # 950321-3*

*** NO RESPONSE NECESSARY ***

Due Date: 950328

Routing Date: 950324

Date Originated: 950323

Mail Date:



National Association of Installation Developers

March 23, 1995

Honorable Alan P. Dixon
Defense Base Closure
and Realignment Commission
1700 N. Moore Street
Suite 1425
Arlington, VA 22209

Please refer to the number
when responding 950324-10

Reference 950321-3

Dear Mr. Chairman:

This responds to the matter raised by Congressman Steve Horn in the letter that you cited in the March 16, 1995 Commission hearing on the reuse of closing military installations. We are familiar with the issue and quite agree it has nothing to do with reuse. We appreciate your not addressing the issue in the hearing when there were so many matters of broad application to discuss. More importantly, after investigation, we believe the suggestions of impropriety raised by the Congressmen are groundless.

The second paragraph of our prepared testimony states that NAID does not take a position, officially or unofficially, on which bases or how many bases need to be closed. That is our policy and that is our practice. NAID has not been involved as an organization in any pre-announcement contact with any element in the Department of Defense about the selection process. We understand that each of the Services and the Office of the Secretary of Defense has a very thorough and audited decision process. Secretary Perry in his announcement on February 28th, said that he got "lots of advice" from around the country but none of it caused him to change any of the Service's recommendations. Neither he or anyone else in the Department of Defense got any "advice" or recommendations from NAID. We conclude that the Navy decided to propose the closure of the Long Beach Naval Shipyard for the reasons presented in the report to the Secretary of Defense that is now before the Commission.

Anger is a natural reaction of a community when placed on the closure list. We know this well at NAID, because each of our communities have had the same feelings when "their" base first appeared on the "list". We also know that anger can be misdirected against even those who are trying to help. The challenge communities face is to channel that energy in a more positive direction. Mr. Chairman, I know you know and respect Mayor Katy Podagrosi of Rantoul. Attached are her suggestions on how communities should react when they find their base on the closure list. We invite you to ask her if she thinks NAID is a positive force in base reuse or whether she thinks we engage in the activity suggested by Congressman Horn. We think there is some misdirected anger in Long Beach. We have explained our position, as outlined above, to our NAID member in Long Beach and our Executive Director has spoken with the Long Beach Mayor.

All members of the NAID Board of Directors are volunteers as is the NAID General Counsel. No NAID funds were used by our General Counsel, George Schlossberg, who provides his services to the organization on a pro bono basis.

The contents of this letter were approved by our Board of Directors which met on March 17, 1995. We are satisfied with Mr. Schlossberg's assurances that he knows the difference between his NAID responsibilities and his personal professional practice. We have full confidence in him. He has provided much of the legislative research that has allowed NAID to respond to Congressional requests for community analysis relevant to recent base reuse legislation like the Pryor amendment and the Base Closure Community Redevelopment and Homeless Assistance Act of 1994 ("Act"). In fact NAID's role, and Mr. Schlossberg's role specifically, is acknowledged by Senator Pryor during the debates on the Act (see: Cong. Rec., October 6, 1994, pp. S. 14457-14458). His contributions to improved public policy on base closure matters has been very helpful to all impacted communities, including Long Beach.

With regard to the specific questions raised by Congressman Horn, we offer the following responses:

Question 1: Does the National Association of Installation Developers conduct any Federal lobbying activities ?

Answer 1: No.

Question 2: How much money does the Office of Economic Adjustment contribute annually to the National Association of Installation Developers ? What percentage of NAID's annual budget does OEA's contribution represent ?

Answer 2: NAID does not receive any money from OEA. Nevertheless, NAID did receive a \$350,000 grant from the Department of Labor in 1993, which was renewed in the same amount in 1994.

Question 3: How is the National Association of Installation Developers chartered, i.e. is it a not-for-profit corporation ? Is [SIC] so, what is the exact designation of the not-for-profit corporate status (501(c)) ?

Answer 3: NAID was incorporated on October 23, 1984 under the State of Illinois General Not For Profit Corporation Act. The Internal Revenue Service has determined that NAID is exempt from Federal Income Tax pursuant to section 501(c)(6) of the Internal Revenue Code.

Question 4: In the 1995 National Association of Installation Developers Directory, Mr. George Schlossberg appears as one of your members. Is he also the General Counsel of your association ? Is he a member of your Board of Directors ?

Answer 4: George Schlossberg is a member in good standing of NAID; Mr. Schlossberg serves also as the volunteer NAID General Counsel. Mr. Schlossberg is not a member of the

Board of Directors. Article IV of the NAID by-laws (contained in the Directory referred to by Mr. Horn) identifies members of the NAID Board of Directors as the President, the Vice President, the Secretary, the Treasurer, and the immediate Past President.

Question 5: In regard to Mr. Schlossberg's position as General Counsel of NAID, is he compensated for the services which he provides? Does NAID pay expenses which Mr. Schlossberg incurs in conjunction with his duties as its General Counsel? Is [SIC] so, what expenses are paid?

Answer 5: Mr. Schlossberg has never been compensated for his services to NAID; he volunteers his time on a pro bono basis. NAID compensates Mr. Schlossberg's law firm for telephone, faxing, and copying charges incurred by the Firm on NAID business. The last bill sent to NAID by Mr. Schlossberg's law firm was for December 1994 in the amount of \$ 10.86.

Question 6: Since July 1, 1993, has the National Association of Installation Developers reimbursed Mr. Schlossberg for any travel to the Long Beach-Los Angeles area, to the San Diego area, or to the Norfolk-Newport News area? Has NAID reimbursed Mr. Schlossberg for the copying of any files, or any other out-of-pocket expenses relevant to the potential closure of the Long Beach Naval Shipyard?

Answer 6: NAID has not reimbursed Mr. Schlossberg for travel to the Long Beach-Los Angeles, San Diego, or Norfolk-Newport News areas. NAID has not reimbursed Mr. Schlossberg for copying files relevant to the potential closure of the Long Beach Naval Shipyard.

I acknowledge that this response is submitted as though under the oath you administered at the hearing.

Once again, we thank you for the opportunity to testify before the Commission. We think all those involved in the base closure process should be encouraged by the interest the Commission has shown on matters that are vital to them.

Sincerely,



Brad Arvin
Secretary

Enclosure: as stated.

cc. w/encl.: Honorable Josh Gotbaum

THE DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

EXECUTIVE CORRESPONDENCE TRACKING SYSTEM (ECTS) # 9 50324-11

FROM: M. U. McMANAMAY	TO: DIXON
TITLE: TEAM CHIEF	TITLE: CHAIRMAN
ORGANIZATION: DLA BRAC	ORGANIZATION: DBCRC
INSTALLATION (s) DISCUSSED:	

OFFICE OF THE CHAIRMAN	FYI	ACTION	INT	COMMISSION MEMBERS	FYI	ACTION	INT
CHAIRMAN DIXON				COMMISSIONER CORNELLA			
STAFF DIRECTOR	✓			COMMISSIONER COX			
EXECUTIVE DIRECTOR	✓			COMMISSIONER DAVIS			
GENERAL COUNSEL	✓			COMMISSIONER KLING			
MILITARY EXECUTIVE				COMMISSIONER MONTOYA			
				COMMISSIONER ROBLES			
DIR./CONGRESSIONAL LIAISON	✓			COMMISSIONER STEELE			
DIR./COMMUNICATIONS	✓			REVIEW AND ANALYSIS			
				DIRECTOR OF R & A	✓		
EXECUTIVE SECRETARIAT				ARMY TEAM LEADER	✓		
				NAVY TEAM LEADER	✓		
DIRECTOR OF ADMINISTRATION	✓			AIR FORCE TEAM LEADER	✓		
CHIEF FINANCIAL OFFICER				INTERAGENCY TEAM LEADER	✓		
DIRECTOR OF TRAVEL				CROSS SERVICE TEAM LEADER	✓		
DIR./INFORMATION SERVICES							

TYPE OF ACTION REQUIRED

Prepare Reply for Chairman's Signature	Prepare Reply for Commissioner's Signature
Prepare Reply for Staff Director's Signature	Prepare Direct Response
ACTION: Offer Comments and/or Suggestions	✓ FYI

Subject/Remarks:

RESPONSE TO THE "QUESTIONS FOR THE RECORD"
FORWARDED IN LETTER DATED MARCH 10.

Due Date:

Routing Date: 950324

Date Originated: 950323

Mail Date:



DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100



IN REPLY
REFER TO

CAAJ(BRAC)

12 3 MAR 1995

Honorable Alan J. Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Please refer to this number
when responding 950324-11

Dear Mr. Chairman:

I was pleased to have the opportunity to testify before your panel of Commissioners on 7 March 1995 and to present the DLA BRAC findings and recommendations. As a follow-on, you have requested in your letter of 10 March 1995, No. 950313-2, that additional information be provided for the record. Enclosed is our initial response to your request. The remaining information will be forwarded in the next several days.

I certify to the best of my knowledge and belief that the information provided is accurate and complete. Should you desire additional information or clarification, my staff and I stand ready to assist you.

Sincerely,

M. V. McMANAMAY
Team Chief
DLA BRAC

1 Encl

LAWRENCE P. FARRELL, JR.
Major General, USAF
Principal Deputy Director

DLA RESPONSE

TO

BRAC COMMISSION

AND

CONGRESSIONAL INQUIRIES

BRAC Commission Inquiries:

General 1 and 2
Process 3, 4, and 5
Distribution Depots 6, 7, and 10
Contract Management Districts 22, 23, 24, 25, and 26
Environmental 27

Congressional Inquiries:

Senator Pryor of Arkansas 1, 2, and 3
Congressman Chapman of Texas 1, 2, and 3
Congressman Ford of Tennessee 2, 3, 6, 14, 15, 16, 17, 18, 19, and 23

GENERAL

1. Given the limitations on the base closure process by current Title 10 restrictions and the fact that excess capacity will more than likely remain after this last and final round under the current base closure law, what method would you recommend for consideration in future base closure efforts?

The methodology for BRAC 93 and BRAC 95 has afforded a fair and objective process and should be considered for any future base closure efforts.. DLA believes that future base closure efforts must have the force of law to be truly effective and therefore supports Secretary Perry's recommendation to extend the current BRAC legislation.

GENERAL

2. Have you provided to the Commission all of the information that you used in your decision-making process? If not, would you please provide it within the next five days?

Yes, we have provided to the Commission all of the information used in the decision-making process.

PROCESS

3. How much of your decisions were dependent upon the Services' decisions? Were there any Service concerns which were raised which caused you some difficulty? If so, what were they and how were they resolved?

As a Combat Support Agency, DLA follows the military services; that is, our logistical support must be aligned to accommodate mission needs of the services. The area in which our decisions were most dependent upon the Services decisions was the supply distribution depots with the services' maintenance depots. As the military services recommended closure or realignment of any of their maintenance depots, DLA reassessed the value of continuing the collocated depot support accordingly. We also had as one of our options to maximize our use of Service installations. We therefore monitored Service recommendations throughout the process to ensure we took maximum advantage of Service facilities which would remain available subsequent to the implementation of BRAC 95 decisions.

PROCESS

4. If all of the recommended closures and realignments are completed, what is the decrease in Defense Logistics Agency personnel by number and cost? What percentage reduction does this represent?

The decreases associated with BRAC 95 recommendations are as follows:

Decrease in personnel positions:	Permanent Civilian Positions 2,306
	Authorized Military Positions <u>35</u>
	Total Decrease 2,341
Decrease in personnel costs:	\$111,714,861 (per year)
Percentage reduction:	4.07% (30 September 1994 figures)
	5.25% (based on FY 1999 personnel end strength projections)
	5.55% (based on FY 2001 personnel end strength projections)

PROCESS

5. Do any of your recommendations result in construction cost avoidances for construction or modifications authorized by the 1993 Commission? What are those costs and which installations are affected?

Yes there are three projects which fall into this category. They are listed below by the type of DLA activity;

Inventory Control Points,

Defense Personnel Support Center

The 1993 Base Closure and Realignment Commission directed the Defense Personnel Support Center to move to the Aviation Supply Office Installation in Northeast Philadelphia, where the Defense Industrial Supply Center was already a tenant. In order to do so, existing warehouse space had to be renovated for administrative space.

Force structure drawdowns as well as process improvements are substantially reducing required manpower, and we are programming down accordingly. Delaying the move of the Defense Personnel Support Center for approximately two years, combined with the recommended disestablishment of the Defense Industrial Supply Center, will substantially reduce the number of people to be accommodated at the Aviation Supply Office Installation. Thereby reducing the space required and, the necessity therefore to rehabilitate space. This will result in a cost avoidance in MILCON from our present BRAC 93 recommendation. This cost avoidance is estimated at approximately \$25.5 million.

Defense Construction Supply Center

The 1993 Base Closure and Realignment Commission directed the closure of the Defense Electronics Supply Center and relocation of its mission to the Defense Construction Supply Center in Columbus, Ohio. In order to do so, existing space had to be renovated for administrative space.

Force structure drawdowns as well as process improvements are substantially reducing required manpower, and we are programming down accordingly. With the transfer of general support mission to the Defense Personnel Support Center in Philadelphia, we will further reduce the number of people to be accommodated at the Defense Construction Supply Center, thus reducing the necessity to rehabilitate space. This will result in a cost avoidance in MILCON from our present BRAC 93 recommendation. This cost avoidance is estimated at approximately \$3.1 million.

Defense Contract Management Districts

The 1993 Base Closure and Realignment Commission directed the Defense Contract Management District West to relocate from GSA leased administrative space in El Segundo, California to Long Beach Naval Shipyard or space obtained from the exchange of land for space between the Navy and the Port Authority/City of Long Beach. However, the President's Five Point Revitalization Plan, which affords the communities the opportunity to obtain installations without substantial compensation, has significantly impacted the Navy's ability to consummate the exchange of land at Long Beach. The Long Beach Naval Shipyard, which was the other BRAC 93 option, has been placed on the BRAC 95 list for closure.

In order to attain the significant savings which result by moving the organization to DoD space, the BRAC 95 recommendation expanded upon the BRAC 93 recommendation to incorporate the purchase of an existing building by the Navy in behalf of DLA. This redirect eliminated the cost of administrative space construction at Long Beach Naval Shipyard and would result in a cost avoidance in MILCON from our present BRAC 93 recommendation. This cost avoidance is estimated from our BRAC 93 calculation at approximately \$11.0 million in new construction costs.

We have estimated the purchase of an existing administrative building in the Long Beach area at \$4.1 million. In addition, we expect, based upon market surveys, that some renovations can be expected to the available administrative spaces in order to support our mission requirements. These renovation costs are estimated to be \$1.2 million.

DLA DISTRIBUTION DEPOTS

6. Capacity

a. What percentage of your overall distribution depot capacity will be reduced by the recommended closure/realignments?

As a result of our BRAC 95 recommendations, overall distribution storage capacity will be reduced by approximately 114 million (M) Attainable Cubic Feet (ACF)* or 18 percent of the FY 94 available storage space. BRAC 95 coupled with actions defined in our Storage Management Plan will reduce our total ACF available in FY01 to 431 M ACF or approximately a 30 percent reduction from FY 94 and a 45 percent reduction from FY 92.

*(Attainable Cubic Feet is defined as the multiplication of the length, width, and height of a warehouse(s) with all aisle and structural loss, ceiling limitations, and workspace deducted. It is the amount of space in a warehouse that can actually be used for materiel storage.)

6b. Will there be enough capacity in the remaining distribution depot system to accommodate the inventories that need to be moved from the proposed closed depots during the transition period?

Yes. We project there will be enough storage capacity in the remaining distribution depot system to accommodate the inventories that need to be moved from the proposed closing depots.

6c. Does this leave you with enough depot capacity to meet any unforeseen future operational needs?

Yes. Combat or contingency capability equates to the surge in throughput capacity to process the additional receipts and issues associated with mobilization from peacetime operations to wartime operations. Although we have sized our storage capacity to match our storage requirement, DLA continues to have significantly more throughput capacity that required even with the implementation of all of our BRAC 95 recommendations. Therefore, the distribution system will be capable of supporting the two Major Regional Conflicts as described in the Defense Guidance.

DLA DISTRIBUTION DEPOTS

7. A recent U.S. General Accounting Office report on inventory reduction indicates that the Department of Defense has about 130 million item cube of material that should be excessed. Could you have closed more depots in this round of closures if those inventory reductions were to occur?

The DoD is working a systematic approach to reducing inventory and storage space - one that goes beyond just the impact of BRAC decisions - to downsize storage infrastructure. Between September 1992 and September 1994, the requirement for covered storage decreased 28 percent (181 million occupied cubic feet) and storage capacity was reduced 170 million attainable cubic feet. This was roughly during the same period in which the GAO review was performed; therefore, a significant part of the GAO identified "excess" was disposed of while the review was ongoing. We project that the DoD inventory will be reduced an additional 108 million cubic feet between FY 95 and FY 01. Our BRAC 95 recommendations take this excess inventory into consideration and is reflected in our capacity analysis.

DISTRIBUTION DEPOTS

10. What percentage of DLA's facilities are leased? Which facilities are leased?

In the DLA BRAC 95 scope of analysis, we reviewed 50 separate DLA sites. We currently lease 5 of these sites, or 10%, from non-DoD entities. The sites are listed below:

Site:

Defense Distribution Depot Columbus, Piketon site - Piketon, OH

Defense Contract Management District West Headquarters - El Segundo, CA

Defense Reutilization and Marketing Operations East - Gahanna, OH

Defense Logistics Services Center - Battle Creek, MI

Defense Reutilization and Marketing Service - Battle Creek, MI

Outside the DLA BRAC scope of analysis, again in terms of the number of sites, DLA has approximately 1154 sites around the world. Of the total number of DLA sites, approximately 377, or about 33% are leased from non-DoD entities. Most of the leased sites are small Defense National Stockpile Center sites (63 each), Defense Contract Management Area Offices (195 each) or Defense Fuel Supply Center sites (109 each). A listing of these leased sites is enclosed.

**Defense Logistics Agency
Leased Activity List**

<u>PLFA</u>	<u>SITE</u>	<u>STATE</u>	<u>CTRY</u>	<u>Lease Type</u>
CCPO	EL PASO	TX	US	GSA-Private Lease
	Total = 1			
DCMAO	BIRMINGHAM	AL	US	GSA-Private Lease
DCMO/RESIDENCY	GADSDEN	AL	US	GSA
DCMO/RESIDENCY	HUNSTVILLE	AL	US	GSA-Private Lease
DCMO/RESIDENCY	MOBILE	AL	US	GSA-Private Lease
DCMO/RESIDENCY	OPELIKA	AL	US	GSA
DCMO/RESIDENCY	TUSCALOOSA	AL	US	GSA
DCMO/RESIDENCY	CAMDEN	AR	US	GSA-Private Lease
DCMO/RESIDENCY	LITTLE ROCK	AR	US	GSA-Private Lease
DCMO/RESIDENCY	LITTLE ROCK	AR	US	GSA
DCMAO	PHOENIX	AZ	US	GSA-Private Lease
DPRO	TUCSON	AZ	US	GSA
DCMO/RESIDENCY	ALAMEDA	CA	US	GSA
DCMO/RESIDENCY	ALAMEDA	CA	US	GSA
DCMO/RESIDENCY	ANAHEIM	CA	US	GSA-Private Lease
DCMO/RESIDENCY	ANAHEIM	CA	US	GSA-Private Lease
DCMO/RESIDENCY	BAKERSFIELD	CA	US	GSA
DCMO/RESIDENCY	BELL	CA	US	GSA
DCMO/RESIDENCY	CITY OF INDUSTRI	CA	US	GSA-Private Lease
DCMO/RESIDENCY	CONCORD	CA	US	GSA-Private Lease
DCMO	EL SEGUNDO	CA	US	GSA-Private Lease
DCMO/RESIDENCY	FREMONT	CA	US	GSA-Private Lease
DCMO/RESIDENCY	GARDEN GROVE	CA	US	GSA-Private Lease
DCMO/RESIDENCY	GLENDALE	CA	US	GSA-Private Lease
DCMO/RESIDENCY	GOLETA	CA	US	GSA-Private Lease
DCMO/RESIDENCY	IRVINE	CA	US	GSA-Private Lease
DCMO/RESIDENCY	LONG BEACH	CA	US	GSA
DCMO/RESIDENCY	LOS ANGELES	CA	US	GSA
DCMO/RESIDENCY	LOS ANGELES	CA	US	GSA-Private Lease
DCMO/RESIDENCY	LOS ANGELES	CA	US	GSA-Private Lease
DCMO/RESIDENCY	ONTAIRO	CA	US	GSA-Private Lease
DCMO/RESIDENCY	OXNARD	CA	US	GSA-Private Lease
DCMO/RESIDENCY	RIVERSIDE	CA	US	GSA-Private Lease
DCMO/RESIDENCY	ROSEVILLE	CA	US	GSA-Private Lease
DCMAO	SAN DIEGO	CA	US	GSA-Private Lease
DCMAO	SAN FRANCISCO	CA	US	GSA
DCMAO	SANTA ANA	CA	US	GSA
DCMO/RESIDENCY	SANTA CLARA	CA	US	GSA-Private Lease
DPRO	SUNNYVALE	CA	US	GSA-Private Lease
DCMO/RESIDENCY	COLORADO SPRINGS	CO	US	GSA-Private Lease
DCMO/RESIDENCY	ENGLEWOOD	CO	US	GSA-Private Lease
DCMO/RESIDENCY	LOVELAND	CO	US	GSA-Private Lease
DCMO/RESIDENCY	BRIDGEPORT	CT	US	GSA-Private Lease
DCMAO	HARTFORD	CT	US	GSA-Private Lease
DCMO/RESIDENCY	HARTFORD	CT	US	GSA-Private Lease
DCMO/RESIDENCY	HARTFORD	CT	US	GSA-Private Lease
DCMO/RESIDENCY	HARTFORD	CT	US	GSA-Private Lease

**Defense Logistics Agency
Leased Activity List**

DCMO/RESIDENCY	HARTFORD	CT	US	GSA
DCMAO	CLEARWATER	FL	US	GSA-Private Lease
DCMO/RESIDENCY	FL LAUDERDALE	FL	US	GSA
DCMO/RESIDENCY	FL LAUDERDALE	FL	US	GSA-Private Lease
DCMO/RESIDENCY	JACKSONVILLE	FL	US	GSA
DCMO/RESIDENCY	MIAMI	FL	US	GSA-Private Lease
DCMAO	ORLANDO	FL	US	GSA-Private Lease
DCMO/RESIDENCY	SARASOTA	FL	US	GSA-Private Lease
DCMO/RESIDENCY	TALLAHASSEE	FL	US	GSA-Private Lease
DCMO/RESIDENCY	SMYRNA	GA	US	GSA-Private Lease
DCMO/RESIDENCY	TUCKER	GA	US	GSA-Private Lease
DCMO/RESIDENCY	BOSIE	ID	US	GSA-Private Lease
DCMAO	CHICAGO	IL	US	GSA-Private Lease
DCMO/RESIDENCY	CLARKSVILLE	IL	US	GSA-Private Lease
DCMO/RESIDENCY	GRANDVILLE	IL	US	GSA-Private Lease
DCMO/RESIDENCY	PEORIA	IL	US	GSA
DCMO/RESIDENCY	ROCKFORD	IL	US	GSA-Private Lease
DCMO/RESIDENCY	COLUMBUS	IN	US	GSA-Private Lease
DCMO/RESIDENCY	DELPHI	IN	US	GSA
DCMO/RESIDENCY	EVANSVILLE	IN	US	GSA
DPRO	FORT WAYNE	IN	US	GSA-Private Lease
DCMO/RESIDENCY	RICHMOND	IN	US	GSA
DCMO	SOUTH BEND	IN	US	GSA-Private Lease
DCMO/RESIDENCY	VINCENNES	IN	US	GSA
DCMAO	WICHITA	KS	US	GSA
DCMO/RESIDENCY	ASHLAND	KY	US	GSA
DCMO/RESIDENCY	LEXINGTON	KY	US	GSA
DCMO/RESIDENCY	BATON ROUGE	LA	US	GSA-Private Lease
DCMO/RESIDENCY	LAFAYETTE	LA	US	GSA-Private Lease
DCMO/RESIDENCY	SHREVEPORT	LA	US	GSA-Private Lease
DCMO/RESIDENCY	SULPHUR	LA	US	GSA-Private Lease
DCMO/RESIDENCY	HOLYOKE	MA	US	GSA-Private Lease
DCMO/RESIDENCY	NORWOOD	MA	US	GSA-Private Lease
DCMO/RESIDENCY	READING	MA	US	GSA-Private Lease
DCMO/RESIDENCY	WALTHAM	MA	US	GSA
DCMO/RESIDENCY	WORCHESTER	MA	US	GSA-Private Lease
DCMO/RESIDENCY	CATONSVILLE	MD	US	GSA-Private Lease
DCMO/RESIDENCY	SALISBURY	MD	US	GSA
DCMAO	TOWSON	MD	US	GSA
DCMO/RESIDENCY	PORTLAND	ME	US	GSA-Private Lease
DCMO/RESIDENCY	ANN ARBOR	MI	US	GSA
DCMO/RESIDENCY	DETROIT	MI	US	GSA
DCMO/RESIDENCY	DETROIT	MI	US	GSA
DCMO/RESIDENCY	DETROIT	MI	US	GSA-Private Lease
DCMAO	DETROIT	MI	US	GSA-Private Lease
DCMO/RESIDENCY	GRAND HAVEN	MI	US	GSA
DCMAO	GRAND RAPIDS	MI	US	GSA-Private Lease
DCMO/RESIDENCY	JOPLIN	MI	US	GSA
DCMO/RESIDENCY	KANSAS CITY	MI	US	GSA-Private Lease
DCMO/RESIDENCY	SPRINGFIELD	MI	US	GSA-Private Lease
DCMAO	ST LOUIS	MI	US	GSA
DPRO	ST LOUIS	MI	US	GSA

**Defense Logistics Agency
Leased Activity List**

DCMO/RESIDENCY	TROY	MI	US	GSA-Private Lease
DCMO/RESIDENCY	BLOOMINGTON	MN	US	GSA-Private Lease
DCMO/RESIDENCY	JACKSON	MS	US	GSA
DCMO/RESIDENCY	ASHVILLE	NC	US	GSA
DCMO/RESIDENCY	ASHVILLE	NC	US	GSA-Private Lease
DCMO/RESIDENCY	BRYSON CITY	NC	US	GSA
DCMO/RESIDENCY	CHARLOTTE	NC	US	GSA-Private Lease
DPRO	GREENSBORO	NC	US	GSA-Private Lease
DCMO/RESIDENCY	RALEIGH	NC	US	GSA-Private Lease
DCMO/RESIDENCY	RALEIGH	NC	US	GSA
DCMO/RESIDENCY	LINCLON	NE	US	GSA
DCMO/RESIDENCY	OMAHA	NE	US	GSA-Private Lease
DCMO/RESIDENCY	OMAHA	NE	US	GSA
DCMO/RESIDENCY	LACONIA	NH	US	GSA
DCMO/RESIDENCY	MANCHESTER	NH	US	GSA-Private Lease
DCMO/RESIDENCY	FAIR LAWN	NJ	US	GSA-Private Lease
DCMO/RESIDENCY	FAIRFIELD	NJ	US	GSA-Private Lease
DCMO/RESIDENCY	PARSIPPANY	NJ	US	GSA-Private Lease
DCMAO	SPRINGFIELD	NJ	US	GSA-Private Lease
DCMO/RESIDENCY	LAS CRUCES	NM	US	GSA-Private Lease
DCMO/RESIDENCY	CARSON CITY	NV	US	GSA
DCMO/RESIDENCY	LAS VEGAS	NV	US	GSA
DCMO/RESIDENCY	RENO	NV	US	GSA-Private Lease
DCMO	BUFFALO	NY	US	GSA
DCMO/RESIDENCY	HAUPPAUGE	NY	US	GSA-Private Lease
DCMO/RESIDENCY	MELVILLE	NY	US	GSA-Private Lease
DCMAO	NEW YORK-MANHATT	NY	US	GSA
DCMO/RESIDENCY	ROCHESTER	NY	US	GSA
DCMAO	SYRACUSE	NY	US	GSA-Private Lease
DPRO	AKRON	OH	US	GSA-Private Lease
DCMO/RESIDENCY	CINCINNATI	OH	US	GSA
DPRO	CINCINNATI	OH	US	GSA
DCMAO	CLEVELAND	OH	US	GSA
DPRO	LIMA	OH	US	GSA
DCMO/RESIDENCY	MANSFIELD	OH	US	GSA
DCMO/RESIDENCY	MENTOR	OH	US	GSA-Private Lease
DCMO/RESIDENCY	TROY	OH	US	GSA
DCMO/RESIDENCY	OKLAHOMA CITY	OK	US	GSA
DCMO/RESIDENCY	OKLAHOMA CITY	OK	US	GSA
DCMO/RESIDENCY	OKLAHOMA CITY	OK	US	GSA
DCMO/RESIDENCY	TULSA	OK	US	GSA-Private Lease
DCMO/RESIDENCY	PORTLAND	OR	US	GSA
DCMO/RESIDENCY	ALLENTOWN	PA	US	GSA-Private Lease
DCMO/RESIDENCY	ERIE	PA	US	GSA-Private Lease
DCMO/RESIDENCY	HORSHAM	PA	US	GSA-Private Lease
DCMO/RESIDENCY	IRWIN	PA	US	GSA-Private Lease
DCMO/RESIDENCY	JOHNSTOWN	PA	US	GSA-Private Lease
DCMO/RESIDENCY	MARS	PA	US	GSA-Private Lease
DCMAO	PITTSBURG	PA	US	GSA
DCMO/RESIDENCY	PITTSBURG	PA	US	GSA-Private Lease
DCMO/RESIDENCY	WILKES BARRE	PA	US	GSA-Private Lease
DCMO/RESIDENCY	WILLIAMSPORT	PA	US	GSA

**Defense Logistics Agency
Leased Activity List**

DCMAO	WYOMISSING	PA	US	GSA-Private Lease
DCMO	YORK	PA	US	GSA-Private Lease
DCMAO	MAYAGUEZ,MAYAGUE	PR		GSA-Private Lease
DCMO/RESIDENCY	PROVIDENCE	RI	US	GSA-Private Lease
DCMO/RESIDENCY	ANDERSON	SC	US	GSA
DCMO/RESIDENCY	COLUMBIA	SC	US	GSA-Private Lease
DCMO/RESIDENCY	FLORENCE	SC	US	GSA
DCMO/RESIDENCY	GREENVILLE	SC	US	GSA-Private Lease
DCMO/RESIDENCY	SIOUX FALLS	SD	US	GSA-Private Lease
DCMO/RESIDENCY	JACKSON	TN	US	GSA
DCMO/RESIDENCY	KNOXVILLE	TN	US	GSA
DCMO/RESIDENCY	KNOXVILLE	TN	US	GSA-Private Lease
DCMO/RESIDENCY	NASHVILLE	TN	US	GSA-Private Lease
DCMO/RESIDENCY	ABLINE	TX	US	GSA
DCMO/RESIDENCY	ADDISON	TX	US	GSA-Private Lease
DCMO/RESIDENCY	AMARILLO	TX	US	GSA
DCMO/RESIDENCY	ARLINGTON	TX	US	GSA-Private Lease
DCMO/RESIDENCY	CORPUS CHRISTI	TX	US	GSA-Private Lease
DCMAO	DALLAS	TX	US	GSA-Private Lease
DPRO	FORT WORTH	TX	US	GSA-Private Lease
DCMO/RESIDENCY	HOUSTON	TX	US	GSA
DCMO/RESIDENCY	HOUSTON	TX	US	GSA-Private Lease
DCMO/RESIDENCY	LONGVIEW	TX	US	GSA-Private Lease
DCMO/RESIDENCY	LUBBOCK	TX	US	GSA
DCMO/RESIDENCY	PASADENA	TX	US	GSA-Private Lease
DCMO/RESIDENCY	PORT AUTHUR	TX	US	GSA-Private Lease
DPRO	RICHARDSON	TX	US	GSA-Private Lease
DCMAO	SAN ANTONIO	TX	US	GSA
DCMO/RESIDENCY	WACO	TX	US	GSA-Private Lease
DCMO/RESIDENCY	ST GEORGE	UT	US	GSA
DCMO/RESIDENCY	WEST VALLEY CITY	UT	US	GSA-Private Lease
DCMO/RESIDENCY	CHARLOTTESVILLE	VA	US	GSA
DCMO/RESIDENCY	NORFOLK	VA	US	GSA-Private Lease
DCMO	BURLINGTON	VT	US	GSA
DCMO/RESIDENCY	AUBURN	WA	US	GSA-Private Lease
DCMO/RESIDENCY	BELLEVUE	WA	US	GSA-Private Lease
DCMO/RESIDENCY	LYNNWOOD	WA	US	GSA-Private Lease
DPRO	SEATTLE	WA	US	GSA
DCMO/RESIDENCY	APPLETON	WI	US	GSA-Private Lease
DCMO/RESIDENCY	CEDAR RAPIDS	WI	US	GSA-Private Lease
DCMO/RESIDENCY	EAU CLAIRE	WI	US	GSA
DCMO/RESIDENCY	GREEN BAY	WI	US	GSA-Private Lease
DCMO/RESIDENCY	LA CROSSE	WI	US	GSA
DCMAO	MILWAUKEE	WI	US	GSA-Private Lease
DCMO/RESIDENCY	RACINE	WI	US	GSA
DCMO/RESIDENCY	MORGANTOWN	WV	US	GSA-Private Lease
	Total = 195			
DCPSO	COLUMBUS	OH	US	GSA-Private Lease
	Total = 1			
DDRE-REMOTE SITE	PIKETON	OH	US	DOE
	Total = 1			

**Defense Logistics Agency
Leased Activity List**

DFSC-FIELD SITE	Kangnam		KO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Pyongtaek		KO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Uijongbu		KO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Waegwan		KO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Pisa		IT	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Hoevringen		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Muruvik		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Singapore (Senok		SN	COCO/NATO/FOREIGN
DFSC-FIELD SITE	El Ferrol		SP	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Cartagena		SP	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Diyarbakir		TU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Istris		FR	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Pohang		KO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Elazig		TU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Sivas		TU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Antalya		TU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Malatya		TU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Adana		TU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Larkollen		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Cagliari	SD	SD	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Campbeltown		UK	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Loch Striven		UK	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Loch Ewe		UK	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Machrihanish		UK	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Lisbon		PO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Augusta Bay		VL	COCO/NATO/FOREIGN
DFSC-FIELD SITE	POL Depot Gaeta		IT	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Bodo		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	POL Depot Souda		VJ	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Porto Santo		PO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Namsos		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Vaernes		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Helguvik		IC	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Turkish NATO PL		TU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Orland		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Andoya		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Ponta Delgada	AZ	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	NEPS		EU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Hvalfjordur		IC	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Gangsaas		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Lura		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Tananger		NO	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Peebles Test Fac	OH	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Milazzo		IT	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Moundville/ST Se	AL	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Djibouti (Mobil)		DJ	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Speyer		GE	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Alamogordo	NM	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Hanau		GE	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Hachinohe		JA	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Awali		BA	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Sebarok		SN	COCO/NATO/FOREIGN

**Defense Logistics Agency
Leased Activity List**

DFSC-FIELD SITE	Dubai		TC	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Bremen	GA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Staten Island	NY	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Jebal Ali (Star)		TC	COCO/NATO/FOREIGN
DFSC-FIELD SITE	AF PL Co.	NC	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Livorno		IT	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Canvey Island		UK	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Gaeta		IT	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Blytheville	AR	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Doraville	GA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Jacksonville	NJ	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Piney Point	MD	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Port Douglas	NY	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Port Mahon	DE	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Beaufort	NC	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	San Antonio	TX	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Drumwright	OK	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Houston	TX	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	St George Parish		BD	COCO/NATO/FOREIGN
DFSC-FIELD SITE	DFSP Conway	AR	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Athens		GR	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Djibouti (Total)		DJ	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Muscat		MU	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Calnev PL	CA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	New Haven/Jet Li	CT	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Buckeye PL	WA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	UKPS		UK	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Kinley PL Corp	ID	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Bay City	MI	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	DYESS PL CO	TX	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Colonial PL	VA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	ITAPCO PL	GA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Southern Pacific	AZ	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Kinley PL of CA	CA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Peru	IL	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Capehart/DFSP Om	NE	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Conoco Pipeliine	IL	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Baltimore	MD	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	El Arahah/Spanis		SP	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Carswall PL	TX	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	McCain PL	MS	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Key West	FL	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Holly Corp	CA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Standard Trans	NM	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	National Automat		US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Montgomery/Stand	AL	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Anacostia/Piney		D.	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Plantation PL	GA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Santa Fe PL	NM	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Southern Pacific	CA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	STD Transpipe	GA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	STD Transpipe Co	VA	US	COCO/NATO/FOREIGN

**Defense Logistics Agency
Leased Activity List**

DFSC-FIELD SITE	Texas Eastern PL	LA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Williams PL	NE	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Yellowstone PL	WA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Buckeye PL	NY	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	Southern Pacific	CA	US	COCO/NATO/FOREIGN
DFSC-FIELD SITE	NIPS		IT	COCO/NATO/FOREIGN
	Total= 109			
DLSC-REMOTE SITE	KALAMAZOO	MI	US	GSA
DLSC	BATTLE CREEK	MI	US	GSA
	Total= 2			
DNCS-FIELD SITE	MOSS LANDING	CA	US	Private Lease
DNCS-FIELD SITE	NEW YORK	NY	US	GSA
DNCS-FIELD SITE	SOMERVILLE	NJ	US	GSA
DNCS-FIELD SITE	NEW YORK	NY	US	GSA
DNCS-FIELD SITE	ARLINGTON	VA	US	GSA-Private Lease
DNCS-FIELD SITE	NEW YORK	NY	US	GSA-Private Lease
DNCS-FIELD SITE	BINGHAMTON	NY	US	GSA
DNCS-FIELD SITE	CURTIS BAY	MD	US	GSA
DNCS-FIELD SITE	SCOTIA	NY	US	GSA
DNCS-FIELD SITE	WARREN	OH	US	GSA-Private Lease
DNCS-FIELD SITE	FORT WORTH	TX	US	GSA-Private Lease
DNCS-FIELD SITE	PAULINE	KS	US	GSA
DNCS-FIELD SITE	PORT CLINTON	OH	US	GSA-Private Lease
DNCS-FIELD SITE	SHARONVILLE	OH	US	GSA
DNCS-FIELD SITE	POINT PLEASANT	WV	US	GSA
DNCS-FIELD SITE	NEW HAVEN	IN	US	GSA
DNCS-FIELD SITE	HAMMOND	IN	US	GSA
DNCS-FIELD SITE	FORT WORTH	TX	US	GSA
DNCS-FIELD SITE	SORBERVILLE	NJ	US	GSA
DNCS-FIELD SITE	BATON ROUGE	LA	US	GSA
DNCS-FIELD SITE	CLEARFIELD	UT	US	GSA
DNCS-FIELD SITE	MARATHON	TX	US	Private Lease
DNCS-FIELD SITE	AUGUSTA	GA	US	Private Lease
DNCS-FIELD SITE	EAGLE PASS	TX	US	Private Lease
DNCS-FIELD SITE	GRAMERCY	LA	US	Private Lease
DNCS-FIELD SITE	BOYLES	AL	US	Private Lease
DNCS-FIELD SITE	HENDERSON	NV	US	Private Lease
DNCS-FIELD SITE	MARIETTA	OH	US	Private Lease
DNCS-FIELD SITE	WORCHESTER	MA	US	Private Lease
DNCS-FIELD SITE	THE DALLES	OR	US	Private Lease
DNCS-FIELD SITE	WEST POINT	NY	US	Bureau of Mint
DNCS-FIELD SITE	BETHLEHEM	PA	US	Private Lease
DNCS-FIELD SITE	GADSDEN	AL	US	CITY
DNCS-FIELD SITE	ARCO	ID	US	DOE
DNCS-FIELD SITE	WENDEN	AZ	US	Govt Property
DNCS-FIELD SITE	NORTHGATE	CO	US	Govt Property
DNCS-FIELD SITE	FORT KNOX	KY	US	Bureau of Mint
DNCS-FIELD SITE	OAK RIDGE	TN	US	DOE
DNCS-FIELD SITE	SAN FRANCISCO	CA	US	Bureau of Mint
DNCS-FIELD SITE	DENVER	CO	US	GSA
DNCS-FIELD SITE	DERRY	PA	US	Private Lease
DNCS-FIELD SITE	ALLOY	WV	US	Private Lease

**Defense Logistics Agency
Leased Activity List**

DNOSC-FIELD SITE	STEUBENVILLE	OH	US	Private Lease
DNOSC-FIELD SITE	PINE RIDGE	AR	US	GSA
DNOSC-FIELD SITE	MIRA LOMA	CA	US	GSA
DNOSC-FIELD SITE	SHUMAKER	AR	US	GSA
DNOSC-FIELD SITE	VOORHESVILLE	NY	US	GSA
DNOSC-FIELD SITE	THEODORE	AL	US	GSA
DNOSC-FIELD SITE	WILMINGTON	DE	US	Private Lease
DNOSC-FIELD SITE	MARIETTA	PA	US	GSA
DNOSC-FIELD SITE	BELLE MEADE	NJ	US	GSA
DNOSC-FIELD SITE	DOUGLAS	AR	US	Private Lease
DNOSC-FIELD SITE	MEXICO	MO	US	Private Lease
DNOSC-FIELD SITE	BATESVILLE	AR	US	Private Lease
DNOSC-FIELD SITE	EAST SAINT LOUIS	IL	US	Private Lease
DNOSC-FIELD SITE	GREGORY	TX	US	Private Lease
DNOSC-FIELD SITE	EAGLE PASS	TX	US	Private Lease
DNOSC-FIELD SITE	RIVERVILLE	VA	US	Private Lease
DNOSC-FIELD SITE	BATON ROUGE	LA	US	Private Lease
DNOSC-FIELD SITE	LARGE	PA	US	Private Lease
DNOSC-FIELD SITE	CHARLESTON	SC	US	Private Lease
DNOSC-FIELD SITE	VANDALIA	MO	US	Private Lease
DNOSC-FIELD SITE	WHEATFIELD	NY	US	Private Lease
	Total = 63			
DPSC-REMOTE SITE	SALINAS	CA	US	GSA-Private Lease
DPSC-REMOTE SITE	YUMA	AZ	US	GSA-Private Lease
DPSC-REMOTE SITE	CHICAGO	IL	US	GSA
	Total = 3			
DRMS	DRMS HQ	MI	US	GSA
DRMS	DRMS-EAST	OH	US	GSA
	Total = 2			
	Grand Total = 377			

CONTRACT MANAGEMENT DISTRICTS

22. The Department of Defense report which addresses the Defense Logistics Agency recommendations states that having only two Defense Contract Management District offices presents only a “moderate risk.” What do you mean by a “moderate risk?”

The span of control resulting from the BRAC 95 decision is not significantly different from the span of control after BRAC 93. We foresee no risk associated with the management of 64 DCMAOs and DPROs from two DCMD locations. The only concern of the HQ staff was associated with the disestablishment of a HQ location and the realignment of that workload among the remaining two districts. This was considered however, to be a manageable or “moderate risk.”

CONTRACT MANAGEMENT DISTRICTS

23. The Department of Defense report also states that as a result of the drawdown, you expect a decline in the number of Area Operations Offices and Plant Representative Offices.

a. About how many offices do you expect to be eliminated in the future?

We project a decline in contract administration offices from 103 (including 13 overseas) as of 30 Sep 94, to 71 (including 7 overseas) in 2001.

b. How does this break down under your current structure of 3 regions and your projected structure of 2 regions?

Under the current structure of three regions, there is an average of 30 Area Operations Offices (AOs) and Plant Representative Offices (PROs) per District. Under the projected structure of two regions, there will ultimately be an average of 32 AOs and PROs per District in 2001.

CONTRACT MANAGEMENT DISTRICTS

24. What are the number and value of contracts, and Area Operations Offices and Plant Representative Offices under your current and projected structure?

The data used for the number and value of contracts and Area Operations Offices (AOs) and Plant Representative Offices (PROs) was data as of 30 September 1994, in accordance with Department of Defense guidance. We have added an additional measure, Dollars of Unliquidated Obligations (ULO), because it is a better measure of the work left to be done at the AOs and PROs.

	# AOs/PROs	# Contracts	\$ Value	\$ULO
Current Structure (30 Sep 94)	90	390,024	\$891B	\$146B
Projected Structure (2001)	64	314,000	\$702B	\$130B

CONTRACT MANAGEMENT DISTRICTS

25. Could the remaining two Defense Contract Management District offices handle a further increase in workload should the military system go through a build up with a substantial increase in personnel?

a. If so, how would this be handled?

The Defense Logistics Agency uses DoD Procurement Dollars to project the workload in the out-years. The Defense Contract Management Districts are sized to meet the DoD Procurement dollars.

b. If not, how many people would have to be hired at these two locations, and would the additional personnel require the need to obtain additional workspace?

If there is a growth in workload, it would be reflected in the AOs and PROs. It is unlikely that any foreseeable increase would affect the two DCMDs, unless it were an increase of large magnitude. However, we do not anticipate an increase in the near future.

CONTRACT MANAGEMENT DISTRICTS

26. Can the Defense Contract Management District (DCMDW) be adequately housed anywhere on the West Coast (i.e., San Francisco area)? Please comment.

No. Locating the Defense Contract Management District where the concentration of Contract Administration Offices and the industrial base are located minimizes travel costs, and maximizes the ability to communicate and oversight the workload. Any location within the LA Basin would be more appropriate than the San Francisco area. There is a concentration of contractors (3,200), high dollar value contracts (\$127.3 billion obligated) and significant weapon systems related workload (44,000 contracts) in the Los Angeles Basin. Ten of the 14 Contract Administration Offices in California are located in the LA Basin (within 40 miles of the Defense Contract Management District Headquarters).

ECONOMIC/ENVIRONMENTAL IMPACT QUESTION

#27. Are there any environmental concerns or hazards at any DLA location recommended for closure or realignment? If so, what are they, and what is the cost of resolving them?

Yes. Our depots at Ogden, Memphis, Red River, and Letterkenny, and our Defense Contract Management District South (DCMDS) and Defense Contract Management Command International (DCMCI) are included in the DoD Installation Restoration Program, also known as the IRP. In addition, our depots at Ogden, Memphis, and Letterkenny are listed on the National Priorities List, also known as the NPL. Red River, Letterkenny, DCMDS, and DCMCI are tenants at their installation. As such, the host is responsible for the environmental restoration at these facilities. The environmental concerns or hazards at each of our host facilities recommended for closure or realignment are as follows:

Installation	Environmental Areas of Concern
Ogden (DDOU)	Groundwater and Soil
Memphis (DDMT)	Groundwater, Surface Water, and Soil

Each area of concern identified on either the IRP or the NPL is undergoing some type of abatement action -- whether that be in the initial phases of a cleanup action (the remedial investigation), or the latter stages of cleanup (the actual remediation process). Actual and planned compliance costs for the above at DLA host installations, based on certified field data, are as follows:

Installation	<i>Actual and Planned Cleanup Costs (in millions)</i>							
	FY94	FY95	FY96	FY97	FY98	FY99	FY00	FY01
Ogden (DDOU)	5.50	3.80	3.75	4.25	4.75	5.25	2.75	1.25
Memphis (DDMT)	5.42	3.00	2.00	1.10	0.50	---	---	---

Additionally, ongoing asbestos remediation issues are addressed at both locations. At this time, cleanup actions do not prohibit any of the recommendations DLA put forth from being implemented, including the reutilization of the bases.

SENATOR DAVID PRYOR OF ARKANSAS

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We do not know the methodology the Texarkana community used to estimate the move of the depot; however, it is NOT consistent with the DLA estimate. Our BRAC 93 experience in estimating movement costs are consistent with our actual budget costs. In fact, they are lower. For example, our estimate for the move of our distribution depot in Tooele, Utah will be about \$8M less than our original estimate. We used the same methodology for BRAC 95 fully considering workload and inventory reductions and accelerated attrition. Therefore, we feel confident that our estimate of \$60M for moving Red River is reasonable and if anything, conservative.

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2. It is my understanding that the Red River Army Depot was recently awarded the 1995 President's Prototype Award in support of the Administration's National Performance Review initiatives. Were such awards for quality and efficiency considered by the Department of Defense in this base closure process?

Not applicable to DLA.

SENATOR DAVID PRYOR OF ARKANSAS

3. Could you detail the reasoning being the Department of the Army's recommendation to completely close one of its primary depots and realign another when the other military services appear to have chosen realignment initiatives through "downsizing in place" at their maintenance facilities?

Not applicable to DLA.

CONGRESSMAN JIM CHAPMAN OF TEXAS

1. Why does data reflected in the COBRA model drastically deviate from data submitted by the installation, specifically the costs associated with movement of wholesale/retail assets in storage at the Defense Distribution Depot Red River to the Defense Distribution depots at Anniston and San Joaquin and to depot "X"?

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3. Was the combined military value and cost of closure of the collocated facilities of Red River Army Depot, Lone Star Army Ammunition Plant, DLA Distribution Depot Red River (DDRT) and their tenants considered in the overall evaluation as requested of the Army, DLA, and Department of Defense by the community?

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CONGRESSMAN HAROLD FORD OF TENNESSEE

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6. Strategic Logistics Doctrine* emphasizes the importance of the nation's industrial base to the support of our armed forces abroad. Yet, the capacity of the surrounding industrial community to support surge requirements in the area of warehousing, personnel, equipment support (Memphis was able to hire 1000 additional skilled material handlers within three weeks for Desert Storm) has not been factored in. Have interruptions due to weather, strikes, transportation bottlenecks been taken into account? How many days in the last three years have operations been impaired by adverse weather?

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In accordance with Department of Defense (DoD) BRAC Selection Criteria #7 ("the ability of both the existing and potential receiving communities' infrastructure to support forces, missions, and personnel"), DLA analyzed each DLA BRAC 95 candidate activity's community. The analysis included consideration of the communities' transportation and utilities infrastructures, climatological factors, and the ability of the area to attract and retain personnel. In every instance, the analysis showed that the recommended receiving communities could accommodate the increases in mission and personnel projected for them.

During the period 1 January 1992 - 30 September 1994, DLA's Stand Alone Depots have experienced closures or delayed openings/early closings due to adverse weather conditions as follows:

<u>Depot</u>	<u>Closure</u>	<u>Delayed Opening/Early Closing</u>
Columbus, OH	0	2
Memphis, TN	0	4
Ogden, UT	0	1
Richmond, VA	1	4
San Joaquin, CA	0	0
Susquehanna, PA	5	5

Even though some of our depots were closed or had delayed openings during this period, any emergency requirements would have been handled by essential personnel who would have reported to the depots. We do not consider this data to be operationally significant.

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14. Major General Lawrence P. Farrell, Jr., USAF wrote to Congressman Harold Ford that “When we coupled the results of the statutorily prescribed BRAC analysis with the military judgment of our most senior logistics management experts, we determined it is in the best interest of the Department of Defense that DDMT be disestablished. And again, “You and your constituents can be assured that this call was based upon a fair, objective, and well documented review of the facts coupled with our best military judgment regarding the overall status of the United States’ military logistics system.”

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- a. DoD Force Structure Plan
- b. DLA Strategic Plan
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- e. Installation Military Value
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- j. Risk Assessment
- k. COBRA Model Results
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CONGRESSMAN HAROLD FORD OF TENNESSEE

15. How many days per year are the Mechanicsburg and New Cumberland Depots closed due to weather conditions? How many days per year is DDMT closed due to weather conditions? (DDMT did not close due to weather conditions in 1994)

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Memphis, TN	0	4 (1994)
*Susquehanna, PA	5 (1: 1993; 4: 1994)	5 (1: 1992; 4: 1994)

*Includes the Mechanicsburg and New Cumberland locations.

We do not consider this data to be operationally significant.

CONGRESSMAN HAROLD FORD OF TENNESSEE

16. How many days or hours per year is the Harrisburg airport closed per year? How many days or hours per year is the Memphis International Airport closed per year? (Memphis International Airport is closed for an average of less than four hours per year)

<u>Depot</u>	<u>Airport</u>	<u>Days/Hours Closed (1992-1994)</u>
Memphis, TN	Memphis	4 hours per year average
Susquehanna, PA	Harrisburg	105 hours per year average

We do not consider this data to be operationally significant since we rely on Aerial Ports of Embarkation (APOE) for shipment of materiel.

CONGRESSMAN HAROLD FORD OF TENNESSEE

17. How far are the Mechanicsburg and the New Cumberland Depots from a major airport?

We define the term "major airport" as one which is located in a metropolitan area classified by the Federal Aviation Administration as a "large hub" (i.e., passengers leaving the airport(s) in the metropolitan area total 1% or more of all U.S. airline passengers in a year). For DLA's Stand Alone Depots, the distance from the Depot to the nearest "major airport" complex is as follows:

<u>Depot</u>	<u>Nearest Airport</u>	<u>Distance</u>
Memphis, TN	Memphis International	3 miles
Susquehanna, PA*	Harrisburg International	12 miles

* Includes both the Mechanicsburg and New Cumberland locations

DLA does not consider distance to the nearest airport to be relevant since we rely on Aerial Ports of Embarkation (APOE) for shipment of materiel. Distances to APOEs are as follows:

<u>Depot</u>	<u>Nearest APOE</u>	<u>Distance</u>
Memphis	Charleston AFB, SC	671 miles
Susquehanna*	Dover AFB, DE	136 miles

* Includes both the Mechanicsburg and New Cumberland locations

CONGRESSMAN HAROLD FORD OF TENNESSEE

18. How far are the Mechanicsburg and the New Cumberland Depots from a major interstate highway? How many lanes does the road which accesses the highway have?

For purposes of BRAC data collection, DLA defined the term "major interstate highway" to mean a two-numbered interstate highway (and not a three-numbered interstate spur).

<u>Depot</u>	<u>Distance From Major Interstate Highway</u>	<u>Access Road Lanes</u>
Memphis, TN	2 miles	6 lanes
Susquehanna, PA		
New Cumberland	1 mile	4 lanes
Mechanicsburg	3/10 mile	7 lanes

CONGRESSMAN HAROLD FORD OF TENNESSEE

19. What activities in the last three years, have been withdrawn from Memphis that would have been of value to them, when assessment for military value was done? (Examples, Defense Industrial Plant Equipment Center (DIPEC), and Defense Distribution Region Central both were tenant activities moved within this timeframe.)

Other than the examples noted, we know of no large tenant activities that have been withdrawn from Memphis in the last three years. Even if both organizations had been included in our installation Military Value analysis, our recommendation to close DDMT would not have changed.

CONGRESSMAN HAROLD FORD OF TENNESSEE

23. It has been stated that 124 jobs would be made available in New Cumberland and positions that are moving into the area from other locations was given consideration. However, was any consideration given to the fact that the majority of the persons which would be affected are blue collar workers as opposed to the white collar workforce that is moving into the area?

We have interpreted your question to refer to the 293 positions being brought into the Memphis area by the Navy Bureau of Personnel. Based on that assumption, the answer to your question is no. The DLA and Navy actions are separate, unrelated actions.



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION
1700 NORTH MOORE STREET SUITE 1425
ARLINGTON, VA 22209
703-696-0504

Please refer to this number
and respond to 950324-11R1

March 28, 1995

The Honorable David Pryor
United States Senate
Washington, D.C. 20510

Dear David:

Attached are responses to questions submitted on your behalf by the Defense Base Closure and Realignment Commission at an investigative hearing on March 7, 1995. I trust that this information is helpful and responds to your concerns.

Again, thank you for your interest in the base closure and realignment process. Please do not hesitate to contact me if I may be of further assistance as we go through this difficult and challenging process.

Sincerely,

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Alan J. Dixon
Chairman

AJD:cw
Enclosures

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Not applicable to DLA.

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Please refer to this number
when responding 950324-1121

March 28, 1995

The Honorable Jim Chapman
United States House of Representatives
Washington, D.C. 20515

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We do not consider this data to be operationally significant.

CONGRESSMAN HAROLD FORD OF TENNESSEE

16. How many days or hours per year is the Harrisburg airport closed per year? How many days or hours per year is the Memphis International Airport closed per year? (Memphis International Airport is closed for an average of less than four hours per year)

<u>Depot</u>	<u>Airport</u>	<u>Days/Hours Closed (1992-1994)</u>
Memphis, TN	Memphis	4 hours per year average
Susquehanna, PA	Harrisburg	105 hours per year average

We do not consider this data to be operationally significant since we rely on Aerial Ports of Embarkation (APOE) for shipment of materiel.

CONGRESSMAN HAROLD FORD OF TENNESSEE

17. How far are the Mechanicsburg and the New Cumberland Depots from a major airport?

We define the term "major airport" as one which is located in a metropolitan area classified by the Federal Aviation Administration as a "large hub" (i.e., passengers leaving the airport(s) in the metropolitan area total 1% or more of all U.S. airline passengers in a year). For DLA's Stand Alone Depots, the distance from the Depot to the nearest "major airport" complex is as follows:

<u>Depot</u>	<u>Nearest Airport</u>	<u>Distance</u>
Memphis, TN	Memphis International	3 miles
Susquehanna, PA*	Harrisburg International	12 miles

* Includes both the Mechanicsburg and New Cumberland locations

DLA does not consider distance to the nearest airport to be relevant since we rely on Aerial Ports of Embarkation (APOE) for shipment of materiel. Distances to APOEs are as follows:

<u>Depot</u>	<u>Nearest APOE</u>	<u>Distance</u>
Memphis	Charleston AFB, SC	671 miles
Susquehanna*	Dover AFB, DE	136 miles

* Includes both the Mechanicsburg and New Cumberland locations

CONGRESSMAN HAROLD FORD OF TENNESSEE

18. How far are the Mechanicsburg and the New Cumberland Depots from a major interstate highway? How many lanes does the road which accesses the highway have?

For purposes of BRAC data collection, DLA defined the term "major interstate highway" to mean a two-numbered interstate highway (and not a three-numbered interstate spur).

<u>Depot</u>	<u>Distance From Major Interstate Highway</u>	<u>Access Road Lanes</u>
Memphis, TN	2 miles	6 lanes
Susquehanna, PA		
New Cumberland	1 mile	4 lanes
Mechanicsburg	3/10 mile	7 lanes

CONGRESSMAN HAROLD FORD OF TENNESSEE

19. What activities in the last three years, have been withdrawn from Memphis that would have been of value to them, when assessment for military value was done? (Examples, Defense Industrial Plant Equipment Center (DIPEC), and Defense Distribution Region Central both were tenant activities moved within this timeframe.)

Other than the examples noted, we know of no large tenant activities that have been withdrawn from Memphis in the last three years. Even if both organizations had been included in our installation Military Value analysis, our recommendation to close DDMT would not have changed.

CONGRESSMAN HAROLD FORD OF TENNESSEE

23. It has been stated that 124 jobs would be made available in New Cumberland and positions that are moving into the area from other locations was given consideration. However, was any consideration given to the fact that the majority of the persons which would be affected are blue collar workers as opposed to the white collar workforce that is moving into the area?

We have interpreted your question to refer to the 293 positions being brought into the Memphis area by the Navy Bureau of Personnel. Based on that assumption, the answer to your question is no. The DLA and Navy actions are separate, unrelated actions.



DEFENSE LOGISTICS AGENCY
HEADQUARTERS
CAMERON STATION
ALEXANDRIA, VIRGINIA 22304-6100



IN REPLY
REFER TO

CAAJ (BRAC)

13 APR 1995

Honorable Alan Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

For a copy of this number
please contact _____

Dear Mr. Chairman:

This is in response to your letter of 10 March 1995, No. 950313-2, requesting additional information on the DLA BRAC findings and recommendations. Our letter of 23 March 1995 forwarded the first part of our response. Enclosed is the remaining portion which addresses the inquiries from the members of the Commission and Congress.

I certify to the best of my knowledge and belief that the information provided is accurate and complete. Should you desire additional information or clarification, my staff and I stand ready to assist you.

Sincerely,

1 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

LAWRENCE P. FARRELL
Lieutenant General, USAF
Principal Deputy Director

DLA RESPONSE

TO

BRAC COMMISSION

AND

CONGRESSIONAL INQUIRIES

BRAC Commission Inquiries:

Distribution Depots 8, 9, 11, 12, and 13

Inventory Control Points 14, 15, 16, 17, 18, 19, 20 and 21

Congressional Inquiries:

Congressman Ford of Tennessee 1, 4, 5, 7, 8, 9, 10, 11, 12, 13,
20, 21, 22, 24, 25, 26, and 27

Congressman Hansen of Utah 1, 2, and 3

DLA DISTRIBUTION DEPOTS

8. If the excess capacity available to the Defense Logistics Agency through the Services was considered, and all the Defense Logistics Agency closure and realignment recommendations are completed, what effect will there be on your capacity requirements if the Commission adds other service maintenance depots to the closure list?

If the Commission adds other Service maintenance depots to the closure list, DLA would want to rerun all relevant analysis plus COBRA and impacts before making a recommendation. Most likely, the distribution system would be appropriately sized to support the size and configuration of the Defense depot maintenance system; therefore, the Agency would consider follow-on action and closure of the applicable collocated distribution functions. There would be negligible impact on DLA's throughput capability and, in most cases, a small to moderate impact on our storage capacity. However, the degree of impact from additional closures would be dependent on the number of activities closing and their storage capacity. If additional space is required, DLA would seek to increase our footprint at existing depots collocated with Service maintenance depots rather than revisiting a closure decision. Other alternatives could be commercial distribution or leased storage space. (Source: Certified Field Data and 805 Report.)

INVENTORY CONTROL POINTS (ICPs)

9. To what extent did you consider privatizing Defense Logistics Agency functions and/or activities?

The Defense Logistics Agency has gone through a transition over the last few years in which we have shifted from an "in house" mentality to a "broker of logistics services" mentality. As a result of this transition, we now aggressively seek out opportunities to privatize whenever it makes sense to do so, consistent with our primary mission to support the readiness of the Military forces. The transportation of our material is almost 100 percent privatized, using private carriers for virtually all CONUS material and for many overseas shipments. We have completely privatized the disposal of hazardous waste--our customers simply use our contracts as a vehicle to get hazardous waste directly into the hands of our hazardous waste processing contractors. Our direct vendor delivery program allows us to eliminate Government inventory and refer customer orders directly to the private sector. Privatization of the full inventory control and distribution functions--requirements determination, ordering, receipt, storage, issue and transportation--is being accomplished by selected commodity groups in our Prime Vendor programs.

- Our pharmaceutical items prime vendor initiative has eliminated stockpiles of these items in government warehouses since material can now be ordered via computer from DoD hospitals directly to commercial distributors who deliver the next day, bypassing all Government warehouses.

- Our wood products prime vendor arrangement enables Military customers to obtain needed parts directly from commercial sources.

- Our automotive and heavy equipment parts arrangements are expected to be finalized shortly.

These examples demonstrate that the Defense Logistics Agency aggressively seeks to privatize functions when it makes sense. These privatizing efforts have contributed significantly to a reduction in our storage requirements--allowing us to close more distribution facilities and a reduction in ICP workload--leading to our recommended disestablishment of two ICPs (one in BRAC 93 and one in BRAC 95).

DLA DISTRIBUTION DEPOTS

11. Defense Distribution Depot Memphis (DDMT):

a. What went into the Military Value analysis decision to close the Defense Distribution Depot at Memphis, Tennessee and Ogden, Utah?

DLA considers Military Value to be of prime importance in determining the essentiality of a depot. During the BRAC 95 process, DLA performed two different Military Value analyses. The first is Installation Military Value which assesses the essentiality of the facility both to DLA and to DoD. An activity is reviewed not only for its isolated functional value, but also as it relates to the installation on which it is located. It is dependent in large part on the number and size of significant tenants and total tenant population collocated on the installation. This process is consistent with the methodology used by the Services in formulating their decisions. The second type is Depot Military Value which focuses on determining which depots have large storage and throughput capacities; are located near Military water and aerial ports of embarkation for war-fighting capability enhancement; have excess capacity to become receivers of materiel moving from other locations; can provide distribution support worldwide; and can support our Distribution Concept of Operations in wartime as well as peacetime.

In addition to Installation Military Value and Depot Military Value, our process took into account many decision or management tools. They are the Force Structure Plan; the DLA Strategic Plan; the Decision Rules; the Strategic Analysis for Integrated Logistics Systems (SAILS) Model; Excess Capacity Analysis; Service Decisions; Risk Assessment; and finally the application of the COBRA Model. It is important to note that the value of an activity was predicated on the cumulative results of not one but a combination of the above tools.

The Memphis Depot was not closed based on the Military Value analyses alone. As stated above, DLA considered many analyses and management decision tools, all of which are related to the four DoD Military Value criteria. This is a base closure exercise and our objective is to close bases to the extent that we eliminate the excess capacity in today's system. DLA's workload (lines received and issued) and workforce are shrinking commensurate with the force structure reductions on the order of 52 and 55 percent respectively. Currently, we project significant excess capacity in our cube and throughput requirements as a result of the reduction of demand and inventories. This reduction is forcing DLA to recommend storage capacity reductions of approximately 45 percent over the FY 92 capacity figure. Our Distribution Concept of Operations states that we will maintain as few distribution depots as necessary to achieve our peacetime and wartime mission. DLA will perform distribution support responsibilities at the lowest possible cost to the warfighter, thereby allowing the Services to concentrate their expenditures on weapons systems and warfighting capability; and improvement of quality of life for Service members. The strategy used in making our BRAC 95 recommendations is outlined below.

DLA DISTRIBUTION DEPOTS (Cont'd)

11a. Defense Distribution Depot Memphis (DDMT) (Cont'd)

First, we performed a capacity analysis to determine how much excess capacity was in the distribution system. Next, we followed all Service depot maintenance closures - again as stated in our Concept of Operations--by closing our distribution depots at those installations. Where we still have direct maintenance and fleet support responsibilities, we chose to remain in accordance with our Concept of Operations. Since we still had excess capacity, we focused the remainder of our analysis on our Stand-Alone depots which are those that have no collocated maintenance or fleet customers.

The high Depot Military Value scores for our Susquehanna Depot in Pennsylvania and the San Joaquin Depot in California (more than 250 points) showed they not only support our peacetime requirements but are integral to our concept of supporting the war plan. These depots are state-of-the-art with large storage and throughput capacities and were facilitated to be mega distribution centers by the Army before being transferred to DLA under DMRD 902 in 1992. They maintain Air Line of Communication and Containerization Consolidation Point capabilities. They are strategically located, one on each coast and both are close to Military water and aerial ports of embarkation for shipping materiel to a war zone--wherever that may be. Therefore, DLA chose to retain these two depots.

We then narrowed our focus to our Stand-Alone depots in Columbus, Richmond, Ogden, and Memphis. There were only 37 points difference in these four depots in Depot Military Value; therefore, the Executive Group used other analyses and management tools to complete the decision making process.

The Columbus installation scored number one in our Installation Military Value analysis and is extremely valuable not only to us but also to the Department of Defense as an installation. It has a variety of DoD tenants (the Finance Center, the Systems Design Center, a DISA mega center, an Army Guard HQ, our distribution depot, etc.). The Columbus Depot is collocated with one of the two DLA Weapons Systems Inventory Control Points that is remaining open. Closing the Columbus Depot would not have resulted in a base closure. As stated in our Concept of Operations, we have a need for the storage of slow-moving and war reserve materiel. Since the Columbus installation was staying open and one of our primary imperatives is to maximize facility utilization, the Columbus Depot became a natural to perform this mission. It was recommended for realignment as a site with approximately 50 personnel who will perform caretaker responsibilities for our slow moving and war reserve materiel.

Our Richmond installation has the best facility conditions of any in DLA as noted in an independent study by the Navy Public Works Center. It has also received the Installation Excellence Award two out of the last three years. Our depot there is modern, mechanized, and

DLA DISTRIBUTION DEPOTS (Cont'd)

11a. Defense Distribution Depot Memphis (DDMT) (Cont'd)

has conforming hazardous storage. It is the only activity in DoD performing the ozone depletion cylinder mission. It also acts as a backup support location for the Navy's largest fleet concentration (Norfolk). The Strategic Analysis for Integrated Logistics Systems (SAILS) Model optimizes the distribution system cost relative to the location of customers and vendors. It optimizes the loading of our distribution depots based on infrastructure costs and in-bound and out-bound transportation costs. For example, with respect to covered bulk (2/3 of our transportation costs), the SAILS model clearly showed a distinct preference for the Richmond Depot--second only to Susquehanna--in every scenario we ran. SAILS showed the lowest distribution system cost when the combination of the Memphis and Ogden Depots were closed. The Richmond Depot also has the advantage of being collocated with DLA's second Weapons Systems Inventory Control Point that is remaining open. Closing the depot would not have resulted in a base closure. Therefore, the Richmond Depot was not recommended for closure.

That left only Memphis and Ogden. Although both have excellent facilities in good locations, and have an excellent workforce with a good performance record, they are general distribution facilities and there is nothing unique in their missions that cannot be accommodated in the remaining depot system. Our goal is to size our distribution system commensurate with requirements. Throughput and storage space requirements can be met by fully utilizing the capacities of the other depots remaining in the system. They are not required by our Concept of Operations for our throughput/storage needs to support the warfighter in wartime or peacetime. Therefore, to eliminate remaining excess capacities and to achieve two COMPLETE base closures, we recommended closing both the Memphis and Ogden Depots.

Although all of our depot scenarios resulted in a small cube deficit, we are willing to accept this risk. During deliberations with both the Air Force and the Navy concerning common collocated sites, both Services offered us additional space at those locations where we already have a DLA distribution presence. Acceptance of this additional space, if it is required in the out years, will eliminate any deficit realized by our BRAC 95 recommendations. This recommendation complies with the DLA BRAC 95 decision rules to close installations as a top priority; minimize infrastructure costs by eliminating those locations excess to our needs; maximizing shared overhead at those locations where we already have a DLA presence; and optimizing use of remaining DLA space. Again, as a final point, closing either the Columbus or Richmond Depot would not have achieved an installation closure. (Source: Certified Field Data; 805 report; SIALS Data; Concept of Operations, all certified.)

11b. What economic factors were considered?

We followed DoD guidance in assessing economic impact. As in all our BRAC 95 decisions, the impact of not only the direct jobs but also the indirect jobs were considered. For Memphis, this

DLA DISTRIBUTION DEPOTS (Cont'd)

11b. What economic factors were considered? (Cont'd)

equates to 1,300 direct and 2,049 indirect jobs resulting in an impact on the employment rate of .6 of one percent in their metropolitan statistical area (Memphis, Tennessee-Arkansas-Mississippi).

For Ogden, there are 1,113 direct and 1,834 indirect jobs resulting in an impact of .4 of one percent on the employment rate in their metropolitan statistical area (Salt Lake City-Ogden, Utah).

(Source: Certified Field Data)

11c. What other options did DLA consider?

We analyzed all of our depots and first assessed whether they were essential to a mission need as defined by customer support and our Concept of Operations to support wartime and peacetime distribution requirements. As explained in question 11a, those that were vital to our mission need were retained. The ones that remained became excess. In effect, this process led to a determination of what DLA needs to keep rather than what the Agency needs to close. It is important to note that all depots were considered; however, for reasons discussed in our question 11a response, closing Memphis and Ogden is the best option for BRAC 95. (Source: Certified Field Data and Concept of Operations)

11d. What will total capacity reduction be as a result of closing these two depots?

As a result of closing the Memphis and Ogden Depots, we will reduce storage capacity by 66 million attainable cubic feet. (Source: Certified Field Data and 805 Report)

11e. What percentage of your total capacity does this represent?

The Memphis and Ogden Depot closures represent approximately 11 percent of the storage capacity we had available in FY 94. (Source: Certified 805 Report and Field Data)

11f. How will the present mission requirements of these two depots be handled?

All mission requirements can be fulfilled with no degradation in performance by fully utilizing the remaining depots in the system. Specifically, San Joaquin and Susquehanna will be our primary depots to handle most of the general worldwide distribution. They will be our two main focal points for providing support to our warfighting customers. Richmond will be fully utilized to provide hazardous distribution and additional support to these two depots in wartime or peacetime as well as continuing to provide backup support to the fleet at Norfolk. All our collocated depots will support their maintenance/fleet customers and general distribution

11f. How will the present mission requirements of these two depots be handled: (Cont)

requirements in their geographical area. The Columbus Depot will perform caretaker storage during peacetime and will be augmented as necessary to process war reserve materiel in wartime. While our BRAC 95 recommendations size us to our cube requirement for storage, we still have a significant excess of throughput capacity which provides us a substantial wartime surge capacity. (Source: Certified Concept of Operations and Field Data)

DLA DISTRIBUTION DEPOTS

12. In your decision to close Memphis Defense Distribution Depot, what weight was given to its central location and excellent access to all types of transportation?

In the Depot Military Value Analysis, DLA evaluated access to transportation in two separate areas. The first was the proximity of the depot to the nearest Military aerial and water ports of embarkation. The shorter the distance, the more points earned. This measure is important because it enhances a depot's capability to support a wartime mission because the majority of freight is shipped via military transportation whether it is by air or by sea. DDMT tied for fifth place out of six depots for aerial port distance and fourth out of six depots for water port of embarkation distance.

The second measure was the distance from the depot to commercial air and water modes of transportation for day-to-day movement of materiel in peacetime. Again, the shorter the distance, the greater the number of points earned. DDMT tied for first place out of six depots in both areas.

It is important to note that the commercial transportation infrastructure of the United States is extensive, sophisticated and robust. All of our depots have the necessary access to the nations interstate highway, rail and air systems to support the movement of materiel in a timely manner to any other point in the United States. In today's environment, a more important measure is the depot's geographic location in relation to both customers and vendors. This element was measured using the Strategic Analysis of Integrated Logistics Systems (SAILS) Model. The model evaluates transportation based on in-bound as well as out-bound transportation costs and infrastructure costs to determine the optimum loading of the depot system. The SAILS Model showed a distinct preference for the Susquehanna Depot in Pennsylvania and the Richmond Depot in Virginia. The lowest distribution system cost was realized when the combination of DDMT and DDOU (Ogden) were the depots selected for closure. (Source: Certified SAILS analysis and Field Data)

DLA DISTRIBUTION DEPOTS

13. The Memphis community has stated that the Defense Logistics Agency has been transferring workload from Memphis to other Distribution Depots.

a. Is this correct?

Yes, the Defense Distribution Depot Memphis (DDMT) will experience approximately a 40 percent reduction FY 93 through FY 95. DLA has experienced a 22 percent workload reduction across the distribution system during the same time period, primarily caused by force structure drawdown and our buy response vice inventory initiatives such as prime vendor and direct vendor delivery. Several other initiatives account for the remaining workload reductions at Memphis; similar reductions have occurred at other depots. (Source: Derived from Certified Data.)

(1) Revision of our stock positioning policy caused a significant amount of active item workload to be repositioned to our depots that are collocated with our customers based on their demands. The customers now get supported directly out of the wholesale account, which eliminates duplicate retail inventories and depot double handling. (Source: Data Not Used in BRAC.)

(2) At all Stand-Alone depots some active binnable items are being repositioned to the Integrated Materiel Complex that was planned and constructed during the late 1980's for worldwide support of binnable items. The complex became fully operational in FY 92. In addition, the Eastern Distribution Center also has binnable capacity. Between the Army and DLA, more than \$400 million has been expended at DDSP in construction and installation of the most state-of-the-art equipment available. (Source: Data Not Used in BRAC.)

DDSP, when fully utilized, will provide the most cost effective peace time and contingency distribution support. In addition, this depot also has the capacity to meet the DoD projected surge and sustainment supply support requirements to Europe, South America, South West Asia, Africa, and the South Atlantic. (Source: Data Not Used in BRAC.)

b. If so, was Memphis Depot adversely affected in the military value calculation?

No. The amount of workload currently being performed at a specific depot was not the determining factor in the closure decision. In the Depot Military Value analysis, all the depots were scored on their current throughput capacity (receipt and issue processing) and on their ability to expand that capability. Even with the closure of the Defense Distribution Depot Ogden, Utah, (DDOU) and DDMT, DLA will still have excess throughput capacity. (Source: Data Not Used in BRAC.)

CONGRESSMAN HAROLD FORD OF TENNESSEE

13. Why was the Defense Industrial Plant Equipment Center, DDMT's only major tenant activity, moved from Memphis just prior to BRAC 1995? The lack of a major tenant activity hurt DDMT's score on the military value test.

The decision to downsize and to transfer the responsibilities of DIPEC evolved from several OSD initiatives to include Defense Management Report and Program Budget Decisions. Decisions were made well before the BRAC 95 round. If DIPEC had been included in the installation Military Value analysis, neither DDMT's ranking nor our recommendation to close it would have changed. (Source: Data Not Used in the BRAC Process.)

INVENTORY CONTROL POINTS

14. You are recommending a major change at your Inventory Control Points.

a. Why did you decide to realign your workload by troop and general support and weapon system items?

As the Agency makes increasing use of commercial acquisition practices, it has become apparent that two completely different types of management, vendor bases, and even customers are involved. Troop and general support items tend to be commercially available, or very closely related to commercially available items. Weapon system items, on the other hand, tend to be made to Military performance requirements, involve higher safety levels, involve longer procurement lead times, and have considerably less commercial availability. Therefore, we believe focusing organizational attention on a single type of management will increase operational efficiency, while improving the support we provide to our Military customers. (Source: Supply Management Concept of Operations)

b. Why are you proposing only two weapon system inventory control points?

DLA's objective is to manage business processes at the fewest possible sites. Based on programmed Force Structure drawdowns, DLA determined that there was excess capacity in the Supply Management business area. In fact, we believe that efficiencies associated with focusing on one type of management requirement, and other ongoing Business Process Improvements, would make it possible to manage with only one Weapon System Inventory Control Point (ICP). However, getting to that point would put an unacceptable level of stress on the supply system at this time, due to the upcoming transfer of an additional 200,000 to 400,000 consumable items to DLA management and the on-going consolidation of the Defense Electronics Supply Center and the Defense Construction Supply Center (directed by BRAC 93). Therefore, the Agency decided to propose two Weapon System ICPs. (Source: Director/Executive Group Decision)

INVENTORY CONTROL POINTS

15. You are recommending disestablishing one Inventory Control Point, the Defense Industrial Supply Center (DISC) in Philadelphia, and distributing the management of its weapon system-related items to the Inventory Control Points at Richmond (Defense General Supply Center [DGSC]) and Columbus (Defense Construction Supply Center [DCSC]).

a. Why was the Defense Industrial Supply Center chosen as the Inventory Control Point to be disestablished as opposed to the Defense General Supply Center or the Defense Construction Supply Center?

DLA analyzed a number of options to achieve more concentrated management of Troop and General Support and Weapon System items. Disestablishing DISC and realigning DCSC and DGSC was most consistent with the DLA Strategic Plan, the Supply Management Concept of Operations, the DLA BRAC Decision Rules, and the DoD Selection Criteria. DCSC had the highest activity military value, and Columbus had the highest installation military value. Therefore, we would not close DCSC, which primarily manages weapon system items. Richmond has the best facilities of any of our installations, and the Distribution Depot there will remain open. Therefore, we concluded that disestablishing the Defense Industrial Supply Center in Philadelphia was the best alternative. (Source: Certified Data)

b. What military value analysis was done?

The military value of activities within a category, as well as the military value of the installations DLA manages, was assessed. DISC had the lowest military value of the three "hardware" Inventory Control Points (ICPs) (i.e., DCSC, DGSC, and DISC -- DPSC and DFSC were not assigned points because the peculiarities of the commodities managed prevented meaningful comparison of mission scope). The Columbus and Richmond installations also had high installation military value. (Source: Certified Data)

c. What is your risk to having only two weapon system-related items Inventory Control Points?

The Agency has concluded that there is not substantial risk in having only two weapon system-related ICPs. The real risk lies in the rate at which the Agency can transition management responsibility for the materiel. This is not perceived as problematic.

The agency did perceive a substantial risk to having only one weapon system-related ICP. This would potentially create a single point of failure during a time when the Agency was absorbing additional consumable items from the Military Services, and the consolidation

INVENTORY CONTROL POINTS (Cont)

15. c. What is your risk to having only two weapon system-related items Inventory Control Points? (Cont)

of the Defense Electronics Supply Center and DCSC (directed by BRAC 93) was ongoing. Ultimately, one ICP would work, but the risk entailed in getting there was too great.

(Source: Director/Executive Group Decision)

INVENTORY CONTROL POINTS

16. The Navy contends that significant synergy exists between the Naval Aviation Supply Office and the Defense Industrial Supply Center and that these two organizations should remain collocated.

a. Did you evaluate the lost synergy between these two organizations?

No. The Navy's perceived synergy between the Naval Aviation Supply Office and the Defense Industrial Supply Center (DISC) is predicated on the fact that DISC currently manages some components of items which the Aviation Supply Office (ASO) manages. The Agency more than adequately supports the Army and the Air Force, and other Navy customers, without any collocation. Modern electronic communications make physical proximity irrelevant in most circumstances. There is no basis for assuming that collocating a DLA and a Service Inventory Control Point (ICP), in itself, produces any appreciable synergy. (Source: Data Not Used in BRAC Process)

b. What economic factors were considered?

Managing commercial-related items from a single ICP will ultimately improve the efficiency of our operation. Furthermore, maintaining two complete DLA Command structures on a single base did not make economic sense. The new Supply Management Concept of Operations provided the means to prevent that without artificially forcing a merger of items requiring different methods of management. (Source: Certified Data)

c. What other realignment options were considered, and why were those options rejected?

DLA considered numerous options for realigning workload and basing the resulting ICPs, including remaining in South Philadelphia (redirecting the BRAC 93 decision to relocate DPSC to the ASO compound in Northeast Philadelphia). Remaining at South Philadelphia is not cost effective, and would reopen a base closed in BRAC 93. Maintaining the status quo (i.e., making no change to DISC or DPSC workload) would not allow fulfillment of our Concept of Operations, and would either incur the cost of maintaining two separate command structures or force an artificial merger of workload requiring different types of management. Moving out of Philadelphia entirely incurred an unacceptable level of mission risk, because the types of commodities currently managed by DPSC are not managed anywhere else in the supply system. Since the ASO compound is remaining open, our military judgment determined that singling-up management of Troop and General Support items at an ICP on the ASO compound was the best option. (Source: Certified Data)

INVENTORY CONTROL POINTS

17. In 1993 you wanted to move two Inventory control Points--Defense Personnel Support Center and Defense Industrial Supply Center--out of Philadelphia and relocate them into new construction in New Cumberland, PA. The 1993 Commission decision resulted in both organizations remaining in Philadelphia. In 1995 you want to split the two organizations. What changed between 1993 and 1995 to alter the Defense Logistic Agency recommendation?

In Base Realignment and Closure (BRAC) 1993, DLA recommended physically relocating the Defense Personnel Support Center (DPSC) and the Defense Industrial Supply Center (DISC). The recommendation was made because DLA proposed closing the DPSC installation and the Navy recommended relocating the Aviation Supply Office and permitting the installation, on which DISC was a tenant, to DLA for operation. DLA did not want to close one installation, only to take over operation of another. Furthermore, DPSC and DISC manage fundamentally different types of items, requiring different methods of management. Merging the two Inventory Control Points (ICPs) would not make sense. Our BRAC 95 recommendation, on the other hand, involves a fundamental restructuring of our supply management system.

Since 1993, the Agency's use of commercial practices and Acquisition Reform initiatives has matured. It has become increasingly obvious that DLA manages two different categories of items: troop and general support items, which are readily commercially available with short lead times, and weapon system-related items, which are less commercially available and tend to conform to Military Standards and Military Specifications. The Agency has developed a new Concept of Operation which reflects the changed operational environment.

What we have proposed in 1995 is the disestablishment of the Defense Industrial Supply Center, Philadelphia, with the weapon system-related items transferring to the Defense General Supply Center, Richmond. We also propose that troop and general items from the Defense Industrial Supply Center, the Defense General Supply Center, and the Defense Construction Supply Center, Columbus transfer to the Defense Personnel Supply Center, Philadelphia. These transfers are consistent with the Agency's new Concept of Operations. This will reduce one ICP with its attendant overhead, and increase the efficiency with which we will manage both weapon system items and troop and general support items. (Source: Supply Management Concept of Operations)

INVENTORY CONTROL POINTS

18. According to your data, your decision to disestablish the Defense Industrial Supply Center will result in a direct loss of only 385 jobs. Currently, there are approximately 1800 civilian employees in the organization.

a. Will the remaining 1400 jobs be absorbed in the Defense Personnel Support Center (DPSC), which will remain in Philadelphia?

The number of jobs in the Philadelphia area being impacted by the BRAC recommendation must be clarified. The loss of 385 jobs in the Philadelphia area in Fiscal Year 1999 is the result of the BRAC decision only, exclusive of all Force Structure drawdown/productivity savings projected to occur between 1996 and 1999.

Force structure drawdowns are substantially reducing workload, and we are programming our manpower down accordingly. DLA projects that the civilian workforce required to manage the items DPSC currently manages will decline by 618 by the end of Fiscal Year 1999. The workforce required to manage the items currently managed by DISC is projected to decline by 354 during the same period. All of the Agency's Inventory Control Points (ICPs) are, and will continue to, size their workforces to the declining workload. (Source: DLA POM)

b. If so, will the increase in the number of line items to be handled at the Defense Personnel Support Center (DPSC) require an increase in the current workforce by 1400 employees?

The increase in items managed by the Defense Personnel Support Center will require an increase in the workforce from the 1994 population. However, workload drawdowns will be occurring at all ICPs during the same period. Had no Base Realignment and Closure action occurred, the Agency projects that the 1999 civilian workforce required in Philadelphia (for both DISC and DPSC) would be 2977. We estimate the Troop and General Support ICP will require 2608 civilian positions. Therefore, the civilian workforce required by the new Troop and General Support ICP in Philadelphia will be 369 less than the projected 1999 workforce if no BRAC action occurred. (Source: DLA POM & Certified Data)

c. If not, what will happen to these 1400 employees?

We expect normal attrition associated with Force Structure drawdowns to continue throughout the implementation period. DISC's workforce will be approximately 1500 in 1999, commensurate with its reduced workload. Workload being transferred in to Philadelphia will generate approximately 1100 new job opportunities in the Troop and

INVENTORY CONTROL POINTS (Cont)

18. c. If not, what will happen to these 1400 employees? (Cont)

General Support ICP. In addition, Weapon System ICPs at Richmond and Columbus will be seeking to hire some of the inventory management and procurement professionals from DISC. The vacancies created by those job offers, coupled with the potential vacancies created by anyone in DPSC who choose to retire/resign rather than move from South Philadelphia to Northeast Philadelphia, should provide job opportunities for many of the remaining DISC employees. (Source: DLA POM and Certified Data)

18. d. If these jobs are scheduled to be eliminated, why are they not included in your economic impact analysis?

Public law 101-510 specifically excludes consideration of Force Structure reduction in the BRAC process. Force Structure changes will occur regardless of whether a BRAC action is taken or not.

INVENTORY CONTROL POINTS

19. How can an increase of only 335 jobs at the Defense General Supply Center in Richmond, VA and no increase in jobs at the Defense Construction Supply Center in Columbus, OH accommodate the relocation of the workload currently being done at the Defense Industrial Supply Center.

There is much more involved than the mere relocation of workload. A number of factors are contributing to a substantial reduction in workload at our inventory control points (ICP).

Included are:

- Force Structure cuts
- Implementation of several initiatives which shift workload to the commercial sector (e.g. prime vendor, long-term contracting and direct vendor delivery)
- Increasing our reliance on commercial standards, shifting away from more complex military specifications
- Acquisition reform
- The adoption of electronic commerce
- A vastly improved information infrastructure, that will be further improved with the delivery of a modernized standard inventory control point ADP system
- The relocation of workload between ICPs to consolidate like items, further streamline support infrastructure and allow the use of contractual vehicles which span similar commodity groups - making the inventory control point business much more efficient.

The combination of all these factors dramatically reduces the manpower required in our ICPs. This, together with the infrastructure savings associated with closure of the Defense Industrial Supply Center will allow us to absorb the workload of DISC at DGSC with the addition of only 335 additional jobs.

INVENTORY CONTROL POINTS

20. An additional 200,000 to 400,000 consumable items are scheduled to be transferred to the Defense Logistics Agency from the Services in 1995.

a. What is the mix of these items between weapon system and troop and general support?

A clarification must be made regarding the time frame for the transfer of these items to DLA. The only transfer expected to occur in Fiscal Year 1995 is the "clean up" of those remaining items from Phase I of the Consumable Item Transfer. Phase II of the transfer, which is the 200,000 to 400,000 referenced in the above statement, has a target starting date of 1 January 1996 and a scheduled completion date of 30 September 1998.

The DLA Consumable Item Transfer Office estimates that virtually all of these transfer items will be weapon system-related. However, official numbers will come from the DoD baseline which has not yet been completed.

b. Are more item transfers planned in the coming years?

There are no pending transfers following Phase II of the Consumable Item Transfer.

c. With your planned reduction in inventory control points, will you have enough capacity to handle the additional workload? If so, how?

Yes. As indicated in our response to your question 19, the Agency will have enough capacity due to our initiatives set forth to improve ICP productivity. The Agency is using more commercial practices and is trying to expand the roles that these commercial practices play.

d. If not, did you consider keeping the Defense Industrial Supply Center open to accommodate the increased workload?

Capacity is a factor of people and process, not number of locations. The workload associated with the transfer of these items has already been factored into our workload forecasts.

(Source: Uncertified Supply Management Business Plans - not used (directly) in BRAC decision Process)

INVENTORY CONTROL POINTS

21. During BRAC 1993, to accommodate the additional personnel (approximately 3000) coming to the Aviation Supply Office compound from the Defense Personnel Support Center, it was estimated that there would be approximately \$46 million in renovation costs.

a. Do you still plan to accommodate approximately the same number of employees at this installation?

No. Force structure drawdowns and productivity/process improvements are substantially reducing workload. We are programming our manpower down accordingly. We anticipate our final DLA population resident at the Aviation Supply Office will be approximately 600 personnel above the current levels, vice the BRAC 93 estimate of 3000. (Source: COBRA Model)

b. If so, are building renovations still needed? What are these costs?

Yes. We estimate that approximately \$16.5 million of the \$42 million in military construction costs planned for BRAC 93 will be required. Space will still have to be renovated to house the additional administrative personnel that will be resident at Aviation Supply Office following the realignment of general support classes workload, as well as the current South Philadelphia tenants of the Defense Personnel Support Center which will still be moving to the Aviation Supply Office compound. (Source: DPSC Certified Data - DD 1391)

c. If not, why are building renovations not needed?

This question is not applicable, as described in the paragraph above.

d. If total renovation will not be necessary is there a construction cost avoidance if this recommendation is approved?

Partial renovation as a result of BRAC 93 will be necessary as indicated in paragraph b above. The estimated cost avoidance will be approximately \$25.5 million. (Source: DPSC Certified Data - DD 1391)

e. Did you delay making any existing renovations at the Aviation Supply Office compound and delay moving the Defense Personnel Support center to the compound in order to make your current recommendation and thus avoid construction costs?

No. The original design agent solicitation was issued in August 1993. We began the project's detailed design in January 1994, and are currently at approximately 30 percent completion. Only after our BRAC 95 recommendation was developed did we see that we could save the taxpayers money and avoid construction costs by delaying the move of people to ASO.

Even with a two year delay in moving from South Philadelphia, we would be within the six year move timeframe allowed by BRAC 93. (Source: MILCON Status Report)

CONGRESSMAN HAROLD FORD OF TENNESSEE

1. After Desert Storm, the DLA undertook a study of its depots' performance. "An Assessment of Container and Rail Handling Capabilities at DLA Depots, 30 January 1991. What were the results of that report, and were they used in the evaluation process? Why was this report not taken into account?"

The results of the report concluded that organic rail infrastructure is not required at our Stand-Alone depots. Containerization/intermodalism is the future for DLA/DoD international shipments. It is, however, not dependent on a heavy infrastructure of organic rail locomotives and lines. As such, DDMT does not have a unique infrastructure or location advantage. All DLA depots are capable of supporting intermodal movement of materiel. Therefore, its consideration was not applicable in the evaluation process. (Source: Data not used in BRAC Process)

CONGRESSMAN HAROLD FORD OF TENNESSEE

4. How will the DLA's recommendation impact the premium service project at DDMT with Federal Express? What was behind the project if it was felt that the location of DDMT was a detriment to supply support instead on an asset?

In response to your first question, there will be no impact on the Premium Service project. The current test is a pilot project only. The contract is for 1 year with 2 one-year options. If DDMT does close, there are several alternatives DLA could explore. For instance, if the depot is sold as commercial space, Federal Express may decide to buy/lease the warehouse space. Due to the small number of items identified, DLA could also renegotiate the contract with Federal Express and move the applicable assets to their storage facility in the Memphis area much like they do with their other commercial customers. DLA could use other locations where we have existing depots or go to commercial leased space located near a major transportation company. If DoD chooses to use the Premium Service concept, closing the Memphis Depot would not eliminate that opportunity. It is important to emphasize that Premium Service is not anticipated to have a very large storage requirement. Although having a depot near a major transporter may be an advantage, we do not need a depot to execute this project.

In response to the second part of your question, we do not believe DDMT's location is a detriment to supply support. Our decision to close DDMT was based upon many factors to include: excess capacity in the system; the need for the San Joaquin and Susquehanna depots to support two major regional conflicts; neither DDMT nor DDOU (Ogden) are collocated with a base/installation that is remaining open as in the case of both DDRV (Richmond) and DDCO (Columbus); and finally, neither DDMT nor DDOU are collocated with a major maintenance or fleet customer. Therefore, through a process of elimination, DDMT and DDOU were selected for closure. This action resulted in two complete base closures and supports the DLA BRAC decision rules to close complete installations as a top priority and to reduce infrastructure. (Source: Certified Field Data and 805 Report)

CONGRESSMAN HAROLD FORD OF TENNESSEE

5. Did the SAILS model take into account the increasing wage bases in each industrial area in which the Depots are located? Does it assess the impact on a federal installation's ability to attract and retain quality workforce in the future? Does it assess the surrounding community's industrial wage base to project future hiring trends? Which year's labor rates were used in the SAILS model?

	Memphis	Harrisburg, PA*
1991	10.41	10.67
1992	10.42	11.18
1993	10.55	11.52
1994	10.88	11.92

***U.S. Department of Labor, State and Area Employment, Annual averages**

No. The SAILS Model optimizes the loading of distribution depots based on infrastructure costs and both in-bound and out-bound transportation costs. It only accounts for the wage rates associated with the infrastructure costs as reported by the depots for FY 94. It did not include the direct labor costs associated with storage and issue operations since these would vary based on workload historically assigned vice the capacity of the applicable depots.

In our assessment of each DLA community's ability to support additional forces, missions, and personnel, we analyzed local wage rates, cost of living, and the ability of the area to attract and retain personnel.

CONGRESSMAN HAROLD FORD OF TENNESSEE

7. Supply support for contingency by doctrine, Army Field Manual FM 100 chapter 12, depend upon strategic airlift. Where is the assessment of strategic airlift capability in this analysis? Is it given the appropriate amount of weight compared to administrative criteria?

U.S. strategic airlift of supplies is normally handled at aerial ports of embarkation (APOEs) identified by the Air Mobility Command (AMC). APOEs normally designated by AMC are located at Travis AFB, CA, Dover AFL, DE, Charleston AFB, SC, or Norfolk Air Station, VA. The only assessment of strategic airlift necessary is to determine if each of our depots has access to these designated APOEs. As confirmed in our Depot Military Value analysis, each of them do. Therefore, the appropriate amount of weight was given in this area. (Source: Certified Field Data)

CONGRESSMAN HAROLD FORD OF TENNESSEE

8. The DLA ranked stand-alone depots for military value. Both the DoD and BRAC use military value as the most important selection criteria. Among stand-alone depots, DDMT was ranked third in military value and recommended for closure. However, DLA chose to maintain Richmond and Columbus, which ranked 5th and 6th. If military value is regarded so highly, why did DLA completely disregard it with respect to stand-alone depots?

DLA did not disregard military value when making closure recommendations. DLA considers Military Value to be of prime importance in determining the essentiality of a depot. During the BRAC 95 process, DLA performed two types of Military Value analyses. The first is Installation Military Value which assesses the essentiality of the facility both to DLA and to DoD. An activity is reviewed not only for its isolated functional value, but also as it relates to the installation on which it is located. It is dependent in large part on the number and size of significant tenants and total tenant population collocated on the installation. This process is consistent with the methodology used by the Services in formulating their decisions. The second type is Depot Military Value which focuses on determining which depots have large storage and throughput capacities; are located near military water and aerial ports of embarkation for warfighting capability enhancement; have excess capacity to become receivers of materiel moving from other locations; can provide distribution support worldwide; and can support our Distribution Concept of Operations in wartime as well as peacetime.

In addition to Installation Military Value and Depot Military Value, our process took into account many decision or management tools which are closely related to the four DoD Military Value criteria. They are the Force Structure Plan; the DLA Strategic Plan; the Decision Rules; the Strategic Analysis for Integrated Logistics Systems (SAILS) Model; Excess Capacity Analysis; Service Decisions; Risk Assessment; and finally the application of the COBRA Model. It is important to note that the value of an activity was predicated on the cumulative results of not one but a combination of the above tools.

The Memphis Depot was not closed based on the Military Value analyses alone. As stated above, DLA considered many analyses and management decision tools. This is a base closure exercise and our objective is to close bases to the extent that we eliminate the excess capacity in today's system. DLA's workload (lines received and issued) and workforce are shrinking commensurate with the force structure reductions on the order of 52 and 55 percent respectively. Currently, we project significant excess capacity in our cube and throughput requirements as a result of the reduction of demand and inventories. This reduction is forcing DLA to recommend storage capacity reductions of approximately 45 percent over the FY 92 capacity figure. Our Distribution Concept of Operations states that we will maintain as few distribution depots as necessary to achieve our peacetime and wartime mission. DLA will perform distribution support responsibilities at the lowest possible cost to the warfighter, thereby allowing the Services to concentrate their expenditures on weapons systems and warfighting capability; and improvement

CONGRESSMAN HAROLD FORD OF TENNESSEE (Cont'd)

8. The DLA ranked stand-alone depots for military value...(Cont'd)

of quality of life for Service members. The strategy used in making our BRAC 95 recommendations is outlined below.

First, we performed a capacity analysis to determine how much excess capacity was in the distribution system. Next, we followed all Service depot maintenance closures--again as stated in our Concept of Operations-- by closing our distribution depots at those installations. Where we still have direct maintenance and fleet support responsibilities, we chose to remain in accordance with our Concept of Operations. Since we still had excess capacity, we focused the remainder of our analysis on our Stand-Alone depots which are those that have no collocated maintenance or fleet customers.

The high Depot Military Value scores for our Susquehanna Depot in Pennsylvania and the San Joaquin Depot in California (more than 250 points) showed they not only support our peacetime requirements but are integral to our concept of supporting the war plan. These depots are state-of-the-art with large storage and throughput capacities and were facilitated to be mega distribution centers by the Army before being transferred to DLA under DMRD 902 in 1992. They maintain Air Line of Communication and Containerization Consolidation Point capabilities. They are strategically located, one on each coast and both are close to military water and aerial ports of embarkation for shipping materiel to a war zone--wherever that may be. Therefore, DLA chose to retain these two depots.

We then narrowed our focus to our Stand-Alone depots in Columbus, Richmond, Ogden, and Memphis. There were only 37 points difference in these four depots in Depot Military Value; therefore, the Executive Group used other analyses and management tools to complete the decision making process.

The Columbus installation scored number one in our Installation Military Value analysis and is extremely valuable not only to us but also to the Department of Defense as an installation. It has a variety of DoD tenants (the Finance Center, the Systems Design Center, a DISA mega center, an Army Guard HQ, our distribution depot, etc). The Columbus Depot is collocated with one of the two DLA Weapons Systems Inventory Control Points that is remaining open. Closing the Columbus Depot would not have resulted in a base closure. As stated in our Concept of Operations, we have a need for the storage of slow-moving and war reserve materiel. Since the Columbus installation was staying open and one of our primary imperatives is to maximize facility utilization, the Columbus Depot became a natural to perform this mission. It was recommended for realignment as a site with approximately 50 personnel who will perform caretaker responsibilities for our slow moving and war reserve materiel.

CONGRESSMAN HAROLD FORD OF TENNESSEE (Cont'd)

8. The DLA ranked stand-alone depots for military value...(Cont'd)

Our Richmond installation has the best facility conditions of any in DLA as noted in an independent study by the Navy Public Works Center. It has also received the Installation Excellence Award two out of the last three years. Our depot there is modern, mechanized, and has conforming hazardous storage. It is the only activity in DoD performing the ozone depletion cylinder mission. It also acts as a backup support location for the Navy's largest fleet concentration (Norfolk). The Strategic Analysis for Integrated Logistics Systems (SAILS) Model optimizes the distribution system cost relative to the location of customers and vendors. It optimizes the loading of our distribution depots based on infrastructure costs and in-bound and out-bound transportation costs. For example, with respect to covered bulk (2/3 of our transportation costs), the SAILS model clearly showed a distinct preference for the Richmond Depot--second only to Susquehanna--in every scenario we ran. SAILS showed the lowest distribution system cost when the combination of the Memphis and Ogden Depots were closed. The Richmond Depot also has the advantage of being collocated with DLA's second Weapons Systems Inventory Control Point that is remaining open. Closing the depot would not have resulted in a base closure. Therefore, the Richmond Depot was not recommended for closure.

That left only Memphis and Ogden. Although both have excellent facilities in good locations, and have an excellent workforce with a good performance record, they are general distribution facilities and there is nothing unique in their missions that cannot be accommodated in the remaining depot system. Our goal is to size our distribution system commensurate with requirements. Throughput and storage space requirements can be met by fully utilizing the capacities of the other depots remaining in the system. They are not required by our Concept of Operations for our throughput/storage needs to support the warfighter in wartime or peacetime. Therefore, to eliminate remaining excess capacities and to achieve two COMPLETE base closures, we recommended closing both the Memphis and Ogden Depots.

Although all of our depot scenarios resulted in a small cube deficit, we are willing to accept this risk. During deliberations with both the Air Force and the Navy concerning common collocated sites, both Services offered us additional space at those locations where we already have a DLA distribution presence. Acceptance of this additional space, if it is required in the out years, will eliminate any deficit realized by our BRAC 95 recommendations. This recommendation complies with the DLA BRAC 95 decision rules to close installations as a top priority; minimize infrastructure costs by eliminating those locations excess to our needs; maximizing shared overhead at those locations where we already have a DLA presence; and optimizing use of remaining DLA space. Again, as a final point, closing either the Columbus or Richmond Depot would not have achieved an installation closure. (Source: Certified Field Data, 805 Report, SAILS Analysis, Concept of Operations, Strategic Plan, COBRA Analysis, Force Structure Plan - All Certified)

CONGRESSMAN HAROLD FORD OF TENNESSEE

9. Defense Distribution Depot Memphis (DDMT) ranked third behind Defense Distribution Depot San Joaquin (DDJC) and Defense Distribution Depot Susquehanna (DDSP). Both DDJC and DDSP are not single entities as DDMT is. DDJC includes two depots (Tracy, CA and the Sharpe Army Depot. In fact the Mechanicsburg Depot and the New Cumberland Depots are 11 miles apart. For what reasons were they lumped together, and how did this affect their individual Military Value Scores?

DDJC and DDSP are single depots under a single command with two storage locations only a few miles apart. These depots were combined this way to significantly reduce support staff and eliminate duplication of effort. The depots were established at the very inception of DoD's depot consolidation (DMRD 902) in 1992. In fact these capabilities were major considerations in the decision to consolidate distribution activities under DLA. Their close proximity to Military ports of embarkation and their large throughput and storage capabilities are an integral part of DLA's Concept of Operations and were a factor in the DDJC and DDSP high Military Value scores. (Source: Certified Field Data; Concept of Operations)

CONGRESSMAN HAROLD FORD OF TENNESSEE

10. DDMT has far superior access to transportation systems (highway, rail systems, airports, etc.). Despite this superiority, DDMT only scored third in the mission suitability section of the military value test. How much weight does this crucial distribution factor carry in the test?

There are two types of Military Value. The first is Installation Military Value which assesses the value of an installation not only to DLA but also to DoD. This value is predicated in large part on the number of significant tenants (300 or more personnel assigned) collocated on the installation and the total tenant population. Installation Military Value is weighed heavily in the overall process.

In the Depot Military Value Analysis, points were given in two areas for access to transportation. The first was location of the depot relative to military aerial and water ports of embarkation. In this area, DDMT tied for fourth place out of six depots. The second area was access to various commercial modes of transportation. DDMT tied for first place out of six depots in this area. DDMT does have excellent access to the nation's transportation system. However, it is not significantly greater than access from other DLA depots. All of our depots have the necessary access to the nation's interstate highway, rail and air systems, to support the movement of material in a timely manner to any other point in the United States. Therefore, we believe access to transportation systems was given sufficient weight in our analysis.

It is important to note that a more crucial factor in today's environment is the location of a depot relative to DoD customers and vendors. The Strategic Analysis for Integrated Logistics Systems (SAILS) Model was used to optimize the distribution system cost. It showed a distinct preference for both the Susquehanna and Richmond Depots. In other words, the model chose to load these two depots first - ahead of all others - and also to load them to their maximum capacities because of their close proximity to both DoD vendors and customers. (Source: Certified Field Data and SAILS Analysis - Certified)

CONGRESSMAN HAROLD FORD OF TENNESSEE

11. DDMT has far superior access to commercial transportation modes and the Department of Defense has recently contracted with the Federal Express Corporation for a premium transportation service where "critical" material can be delivered at maximum speed. Were these factors taken into consideration when rating DDMT?

Yes. DDMT's access to commercial transportation modes was considered; however, that access is not considered to be significantly greater at DDMT than at other depots. In reference to the Premium Service contract, the current test is a pilot project only. Success of the project is not predicated on its collocation with any distribution depot. There are many alternatives we could explore. For instance, due to the small number of items identified, we could renegotiate the contract with Federal Express and move the applicable assets to their storage facility in the Memphis area much like they do with their other commercial customers. We could also use other locations where we have existing depots or go to commercial leased space located near a major transportation company. The point is, Federal Express, as well as many other major transportation companies, have multiple locations throughout the United States. If DoD chooses to use the Premium Service concept, closing the Memphis Depot would not eliminate that opportunity. (Source: Certified Field Data)

CONGRESSMAN HAROLD FORD OF TENNESSEE

12a. "Direct vendor delivery" was used in the DLA Detailed Analysis as a reason DDMT (and other depots) would see a decline in the need for warehousing and distributing materials are food supplies, clothing and medical supplies. How much will "direct vendor delivery" have on these particular materials?

By FY 97, the Agency expects to conduct at least 50 percent of its sales using Direct Vendor Delivery (DVD) and Prime Vendor programs. Direct Vendor Delivery passes material from a vendor directly to the customer thus bypassing the traditional distribution and storage operations. Prime Vendor takes DVD a step further, establishing more general pricing agreements, having the vendor perform materiel management functions, and providing for the customer to submit orders directly to the vendor. Food, clothing and textiles, and medical supplies (such as those commodities stored at DDMT) are commodities whose industries are at the forefront in providing "Prime Vendor" type services. The impact of DVD/Prime Vendor on these particular commodities will most probably be greater than for other commodities. However, again, we stress the fact that level of workload, then or now, was not the determining factor in closing DDMT.

12b. DDMT specializes in the assembly of B-rations so that field commanders receive on containerized shipment which includes all necessary materials for a meal (food, salt, water, utensils, etc.) for their particular size force. Will "direct vendor deliveries" replace this system?

No. Neither DVD nor Prime Vendor is currently envisioned to totally replace this system. Neither program includes an assembly requirement; however, we are exploring commercial alternatives to provide assembly of operational rations. We currently accomplish this assembly mission at three depots - Susquehanna, San Joaquin, and Memphis; however, if DDMT is closed, there is sufficient capacity and capability to perform this mission at the remaining two depots.

CONGRESSMAN HAROLD FORD OF TENNESSEE

13. Why was the Defense Industrial Plant Equipment Center, DDMT's only major tenant activity, moved from Memphis just prior to BRAC 1995? The lack of a major tenant activity hurt DDMT's score on the military value test.

The decision to downsize and to transfer the responsibilities of DIPEC evolved from several OSD initiatives to include Defense Management Report and Program Budget Decisions. Decisions were made well before the BRAC 95 round. If DIPEC had been included in the installation Military Value analysis, neither DDMT's ranking nor our recommendation to close it would have changed.

CONGRESSMAN HAROLD FORD OF TENNESSEE

20. Why was the Central Region moved from Memphis to New Cumberland? What prompted this move as it relates to military value?

The Central Region did not move to New Cumberland; it was disestablished. A command decision was made to disestablish the Central Region because the span of control associated with the management of stand-alone and collocated (previously Service operated) depots could be accomplished by two regional headquarters. (Source: Data Not Used in BRAC Analysis)

CONGRESSMAN HAROLD FORD OF TENNESSEE

21. Why was the Defense Industrial Plant Equipment Center (DIPEC) moved from Memphis to Richmond, VA?

The decision to downsize and to transfer the responsibilities of DIPEC evolved from several OSD initiatives to include Defense Management Report and Program Budget Decisions. Decisions were made well before the BRAC 95 round. If DIPEC had been included in the installation Military Value analysis, neither DDMT's ranking nor our recommendation to close it would have changed. (Source: Data Not Used in the BRAC Process.)

CONGRESSMAN HAROLD FORD OF TENNESSEE

22. Since the purpose of assessing military value within the DLA BRAC analysis was to assess value added for military purposes, then why was an organization that consisted of a non-military function given points under this system?

The Defense Logistics Agency is a combat support agency within the Department of Defense and is charged with providing logistical support to the military services, defense agencies, civil agencies, foreign governments and international organizations. It is part of DLA's mission to support civil agencies as provided by agreements with the General Services Administration and the Veterans Administration (three principal wholesale suppliers for the Federal Government) to minimize overlap and duplication in the management of items of supply. Support is also provided to foreign governments and certain international organizations such as NATO in accordance with national agreements established at the OSD level in concert with the White House, Department of State and other Federal Agencies, as appropriate. To properly credit the DLA BRAC activities for their total mission and workload, points were awarded under the military value criteria for the work performed on behalf of both DoD and non-DoD activities. (Source: DLA Mission Statement and Agency Agreements)

CONGRESSMAN HAROLD FORD OF TENNESSEE

24. It has been stated that DDMT was one of the most efficient organization within DLA for on time processing of Material Release Orders (MROs) and their capability to mobilize a large temporary workforce on short notice (i.e., Desert Storm/Shield, Somalia, etc.). If this is a true statement, then what consideration was given to this under your BRAC analysis, if any?

The nature of materiel stored at every depot is different and the accounting system accounts for costs differently. Because of these factors, we could not make a fair and comparable analysis. Therefore, DLA, like the Services, did not assess an activity's performance. (Source: Data Not Used in BRAC Process)

CONGRESSMAN HAROLD FORD OF TENNESSEE

25. In a military environment, why is New Cumberland and Tracy given debarkation value for moving troops, equipment and supplies by water, when today's wars are of a short duration (a few days or weeks)? Airlift is the only means of meeting these timetables as was the situation with Desert Storm and Somalia.

The DLA mission involves the movement of follow-on supply support or sustainment cargo that will more than likely be handled by "second voyage" Fast Sealift Ships, pre-positioned ships, and support transportation from the Ready Reserve Fleet and commercial U.S. Flag vessels. During Desert Storm/Shield, approximately 94.4 percent of the total tons shipped were shipped via routine surface mode.* Although strategic airlift is a vital asset during mobilization, it does not have the capability to handle 100 percent of the cargo. Therefore, airlift is limited to passengers, high-value and high priority cargo. The Susquehanna (New Cumberland and Mechanicsburg Sites) and San Joaquin (Tracy and Sharpe Sites) Depots have debarkation value because they both have Air Line of Communication (ALOC) capability, Containerization Consolidation Points (CCPs), high mechanization with storage and throughput capacities capable of supporting two Major Regional Conflicts (MRCs), and airlift and sealift capability (close proximity to Aerial Ports of Embarkation and Water Ports of Embarkation.)

*Source: Military Sealift Command Lift Summary Reports and USTRANSCOM Situation Reports

Source: Field Data; Concept of Operations - Both Certified

NOTE: During peacetime, less than 1% of total measurement tons shipped OCONUS are shipped via air.

CONGRESSMAN HAROLD FORD OF TENNESSEE

26. What consideration was given to large capabilities by the Tennessee Air National Guard located 2 miles from DDMT? This resource was used in Desert Storm, Somalia support and Panama.

The Tennessee Air National Guard, once mobilized and deployed, will leave Memphis and become part of the military air support system carrying personnel and materiel to the war zone or designated destination. The Joint Chiefs of Staff along with the Unified Commanders will determine use of all military air assets. The airlift support DLA can plan on is provided by the AMC aerial ports at Dover AFB, DE; Charleston AFB, SC; and Travis AFB, CA. (Source: Data not used in BRAC Process on Tennessee Air National Guard location to APOE/s & WPOEs in Certified Field Data)

CONGRESSMAN HAROLD FORD OF TENNESSEE

27. Coastal Depots only provide limited jump-off points to Europe and Asia. What about more likely contingencies in South America, where the USA must provide support without allied help? Doesn't a military depot in the center of the country (DDMT) make more sense for logistical support.

No. South America can be served from East and West Coast ports. This country's strong transportation infrastructure has minimized the value of a depot's central location to support a particular major regional conflict. Today, Defense Distribution Depot Susquehanna, PA, regularly ships seavan containers and air pallets to Panama and Honduras. The seavan containers are shipped via rail to ports in Florida and the air pallets are shipped to the aerial port at Charleston AFB, SC. (Source: Data not used in BRAC Process. Proximity to Air Port of Embarkation and Water Port of Embarkation in Certified Field Data)

CONGRESSMAN JAMES V. HANSEN OF UTAH

1. The DLA claims to have such overcapacity in warehouses that it is necessary to close Ogden. Yet, DLA has submitted in its FY 1996 military construction budget a \$15 million dollar project to construct a new warehouse at Tracy, California. If DLA has such overcapacity, why is it building new warehouses?

DLA has programmed for a 243,000 square foot replacement warehouse at our Sharpe facility in California. The planned Military construction cost includes the demolition of the approximately 418,000 square feet of World War II wooden open sheds, which are inefficient to operate and beyond economical repair. As we eliminate excess capacity, the reliability of facilities becomes increasingly critical. An economic analysis prepared for the new smaller warehouse has shown new construction to be the only feasible alternative. (Source: DLA FY '96/97 Biennial Budget Estimates - Feb 1995 - DD Form 1391)

This project has been planned and programmed outside the BRAC process, with the project preliminary design initiated in March 1994, and its construction supports continued depot operations at a critical location.

CONGRESSMAN JAMES V. HANSEN OF UTAH

2. DLA commissioned a "Peat-Marwick" study dated December 1993 which clearly shows that Ogden is, by far, the single most cost effective depot in the DLA system. How did cost of operations factor into your decision when, to the casual observer, it appears that you are closing DLA's most efficient depot?

The Peat Marwick study addressed costs at three DLA depots. The study was intended to provide the basis for a data comparability review of all of DLA's depots in preparation for BRAC 95. Individual depot efficiency was not assessed in this review. The study addressed whether or not there was a "level playing field" for the comparison of depots based on mission cost. The study results indicated that this was not the case. A depot's cost effectiveness is driven by the types and quantities of inventory processed there (which is not determined by the depot itself), and is complicated by the way in which costs are accounted for at each location. The study indicated that there were significant variations in both workload mix and accounting procedures at the three sites reviewed. This prevented direct depot versus depot cost effectiveness comparisons. As a result of this study, depot accounting and reporting procedures were revised prior to BRAC 95 data calls being released. As only three of DLA's then thirty distribution depots were reviewed; no conclusion about "the most effective depot in the DLA system" could be derived from this effort. DLA is driving toward optimizing our total distribution system, and making each of our depots as cost effective as possible, in accordance with our Concepts of Operations.

DLA did not use unit cost comparisons (cost per item received or shipped) in our BRAC analysis. The Peat Marwick study clearly indicated that this would not be fair to any of our depots. DLA did address elements of the cost of operations in our Military Value analysis under the Operational Efficiencies category of our Measures of Merit; using data certified by our field activities. The data elements used for BRAC analysis (Real Property Maintenance, Base Operating Support and Second Destination Transportation) were different from the ones addressed in the Peat Marwick study. (Source: Peat Marwick Study Not Used in BRAC Process. Operational Efficiency data used was from Certified Field Data and derived from MASS Data.)

CONGRESSMAN JAMES V. HANSEN OF UTAH

3. What are DLA's plans with Ogden's Deployable Medical Unit (DEPMEDS) workload? Where will this work be accomplished?

We are currently looking at the various alternatives for accomplishing the DEPMEDS workload, which will ensure the same high level of service to our customers at equal or less cost. There are two options available. One, we could move the mission to another depot in the DLA distribution system where sufficient space exists. Secondly, it could be privatized in a commercial venue. However, in all cases, since this is an Army reimbursable mission, the Army will be a major player in the relocation plans. (Source: Certified Field Data)

CAAJ (BRAC)

Honorable Alan Dixon
Chairman
Defense Base Closure and Realignment Commission
1700 North Moore Street, Suite 1425
Arlington, VA 22209

Dear Mr. Chairman:

This is in response to your letter of 10 March 1995, No. 950313-2, requesting additional information on the DLA BRAC findings and recommendations. Our letter of 23 March 1995 forwarded the first part of our response. Enclosed is the remaining portion which addresses the inquiries from the members of the Commission and Congress.

I certify to the best of my knowledge and belief that the information provided is accurate and complete. Should you desire additional information or clarification, my staff and I stand ready to assist you.

Sincerely,

1 Encl

M. V. McMANAMAY
Team Chief
DLA BRAC

LAWRENCE P. FARRELL
Lieutenant General, USAF
Principal Deputy Director

PINK

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M. V. McMANAMAY
Team Chief
DLA BRAC

LAWRENCE P. FARRELL
Lieutenant General, USAF
Principal Deputy Director

BCTD 4326

REQUEST AND AUTHORIZATION FOR TDY TRAVEL OF DOD PERSONNEL <i>(Reference: Joint Travel Regulations)</i> Travel Authorized as Indicated in Items 2 through 21.	1. DATE OF REQUEST April 7, 1995
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REQUEST FOR OFFICIAL TRAVEL

2. NAME (Last, First, Middle Initial) Almond, Bond	SSN 252-04-2662	3. POSITION TITLE AND GRADE OR RATING Exec Sec
4. OFFICIAL STATION Arlington, AV		5. ORGANIZATIONAL ELEMENT 97X0510.1120
6. PHONE NO. 703/696-0504		9. PURPOSE OF TDY Official duties of the Defense Base Closure and Realignment Commission CATEGORY:
7. TYPE OF ORDERS TDY	8. SECURITY CLEARANCE None	
10a. APPROX NO. OF DAYS OF TDY (Including travel time) 2 Days	b. PROCEED O/A (Date) April 18	

11. ITINERARY VARIATION AUTHORIZED

Travelling from Arlington, VA to Dallas, TX and returning to Arlington, VA.

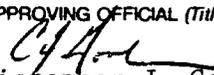
12. MODE OF TRANSPORTATION						
COMMERCIAL			GOVERNMENT			PRIVATELY OWNED CONVEYANCE (Check one)
RAIL	AIR	BUS	SHIP	AIR	VEHICLE	SHIP
	X					
<input type="checkbox"/> AS DETERMINED BY APPROPRIATE TRANSPORTATION OFFICER (Overseas Travel only)				<input type="checkbox"/> MORE ADVANTAGEOUS TO GOVERNMENT <input type="checkbox"/> MILEAGE REIMBURSEMENT AND PER DIEM LIMITED TO CONSTRUCTIVE COST OF COMMON CARRIER TRANSPORTATION & RELATED PER DIEM AS DETERMINED IN JTR. TRAVEL TIME LIMITED AS INDICATED IN JTR.		

13. PER DIEM AUTHORIZED IN ACCORDANCE WITH JTR. Vol. II
 OTHER RATE OF PER DIEM (Specify)

14. ESTIMATED COST				15. ADVANCE AUTHORIZED	
PER DIEM	TRAVEL	OTHER	TOTAL		
\$ 210	\$	\$ 35	\$	\$	

16. REMARKS (Use this space for special requirements, leave, superior or 1st-class accommodations, excess baggage, registration fees, etc.)

Travel meets the criteria of SecDef Memo of 18JAN92 "Travel by Govt Officials, including foreign travel." Airfare is limited to the most economical accommodations to satisfy mission requirements as may be determined by the appropriate transportation officer. Taxis authorized within TDY areas for official business. Submission of travel voucher required within 15 days. TRAVEL ADVANCE CITE.

17. REQUESTING OFFICIAL (Title and signature) Same as #18	18. APPROVING OFFICIAL (Title and signature)  Christopher J. Goode, Dir. of Administration
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AUTHORIZATION

19. ACCOUNTING CITATION
 97X0510.1120 4326 PX510 3900 2101 2102 S49447

20. ORDER AUTHORIZING OFFICIAL (Title and signature) OR AUTHENTICATION  Joan Dimond, Chief Travel Division, OSD/WHS	21. DATE ISSUED 13 April 1995 22. TRAVEL ORDER NUMBER BCTD54326
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OFFICE OF TRAVEL AND ADVANCE

TO: Bond Almond
FROM: ZIBA AYEEN
RE: Travel and Accommodations Itinerary
DATE: April 15, 1995

Enclosed are your tickets. Please return all receipts from your trip except meal receipts (i.e., airfare ticket stubs, taxi receipts, parking and hotel receipts) to the Office of Travel within 10 days.

*****Bolling AFB has changed their policy for travel reimbursement. As of March 6 all reimbursement will be paid via electronic transfer. *****

The completed front page of your travel voucher will be mailed to you from the pay center at Bolling AFB, Washington DC following your electronic funds transfer. *This will serve as your receipt of payment. Please remember to keep a personal file of these receipts and submit a copy to Travel to ensure proper accounting.* Please feel free to come to us with any questions. Thank you for your cooperation.

April 18	3:24pm 5:50pm	Washington Nat'l Dallas Ft. Worth	AA 607	Seat 27E
April 19	6:20pm 10:05pm	Dallas Ft. Worth Washington Nat'l	AA 524	Seat 14E

Note: on your return flight only center seats were available. Please check in at the airport for better seating.

HOTEL The Adulfus Hotel
1321 Commerce Street
Dallas, TX 75202
(800) 221-9083
(214)742-8200