

**DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION  
2521 CLARK STREET  
ARLINGTON, VIRGINIA 22202  
(703) 699-2950**

**MEMORANDUM OF MEETING**

**DATE:** July 19, 2005

**TIME:** 10:00 AM

**MEETING [ X ] or PHONE CALL [ ] WITH:**

Letterkenny Army Depot Community

**SUBJECT:**

A follow-up to Regional Hearings as related to recommended moves to Letterkenny Army Depot (LEAD).

**PARTICIPANTS:**

*Name/Title/Phone Number:*

L. Michael Ross, President, Franklin County Area development Corporation, 717-263-8282  
Courtney J. Kaplan, Office of Senator Santorum, 202-224-6324  
Michelle Hennessey, Office of Representative Shuster, 202-225-2431  
Jerry Warnemont, Private Citizen, 717-267-9854  
Ed Averill, Private Citizen, 717-267-8400

*Commission Staff:*

\* Elizabeth Bieri, Army Team Analyst  
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**SUMMARY/NOTES:**

- These BRAC recommendations support moves made during previous BRAC rounds.
  - LEAD has lots of experience with other BRAC realignments - both gains and losses.
  - The Army can transition anything.
  - Getting all the right test equipment is the key to successful transition of work.
  - Other missile programs have certified technicians similar to the Patriot workers at Red River Army Depot.
  - There will be no degradation to warfighter support with these moves.
- There is synergy with LEAD and its tenants just like at other installations.

- LEAD is the first and only Army nominee for the Shingo Award for LEAN manufacturing excellence.
- LEAD is focused on Homeland Defense and can do more.
- The use of 2003 data was a sound decision; all depots will have more workload in 2005 than in 2003.
- In a six-month timeframe, LEAD went from initial start-up to fully producing 15 HMMWWV RECAP vehicles and can do more.
- LEAD has room to expand.
- LEAD is located in an area that is heavily involved in manufacturing.
- LEAD is involved in the Recycle Reuse Recover (R3) recovery of munitions energetics.
- To successfully transition incoming work, a key step would be to have several knowledgeable people come to LEAD who could impart that knowledge to others for a train-the-trainer-like process.
  - There might be a core group from each of the losing activities who would relocate to LEAD.
  - The key is to get youthful employees with both knowledge and enthusiasm
- Franklin County is a growing area that pulls from a wide area to include the DC Metro area.
  - Pennsylvania offers lots of incentives for businesses to come to Pennsylvania.
  - Cumberland Business Park currently has 45 contractors on site on land that used to be part of LEAD before other prior BRAC realignments.
- With regard to OSD Clearing House tasker 345 responses:
  - Storage should follow to wherever missile maintenance is relocated.
  - It is a typical arrangement to have missiles stored wherever they are maintained - Army interservice missiles are stored and maintained at LEAD and the Navy has a similar arrangement at Fall Brook and Yorktown.
  - There was a JMC 2020 study which came to many of the same conclusions as the BRAC recommendations for ammunition.
  - The owner of the stocks can provide a waiver to store munitions outside.
  - Funding the demilitarization of munitions is the challenge.

Meeting was adjourned at approximately 11:00 AM, July 19, 2005.

\* Person responsible for this Memorandum: Elizabeth C. Bieri