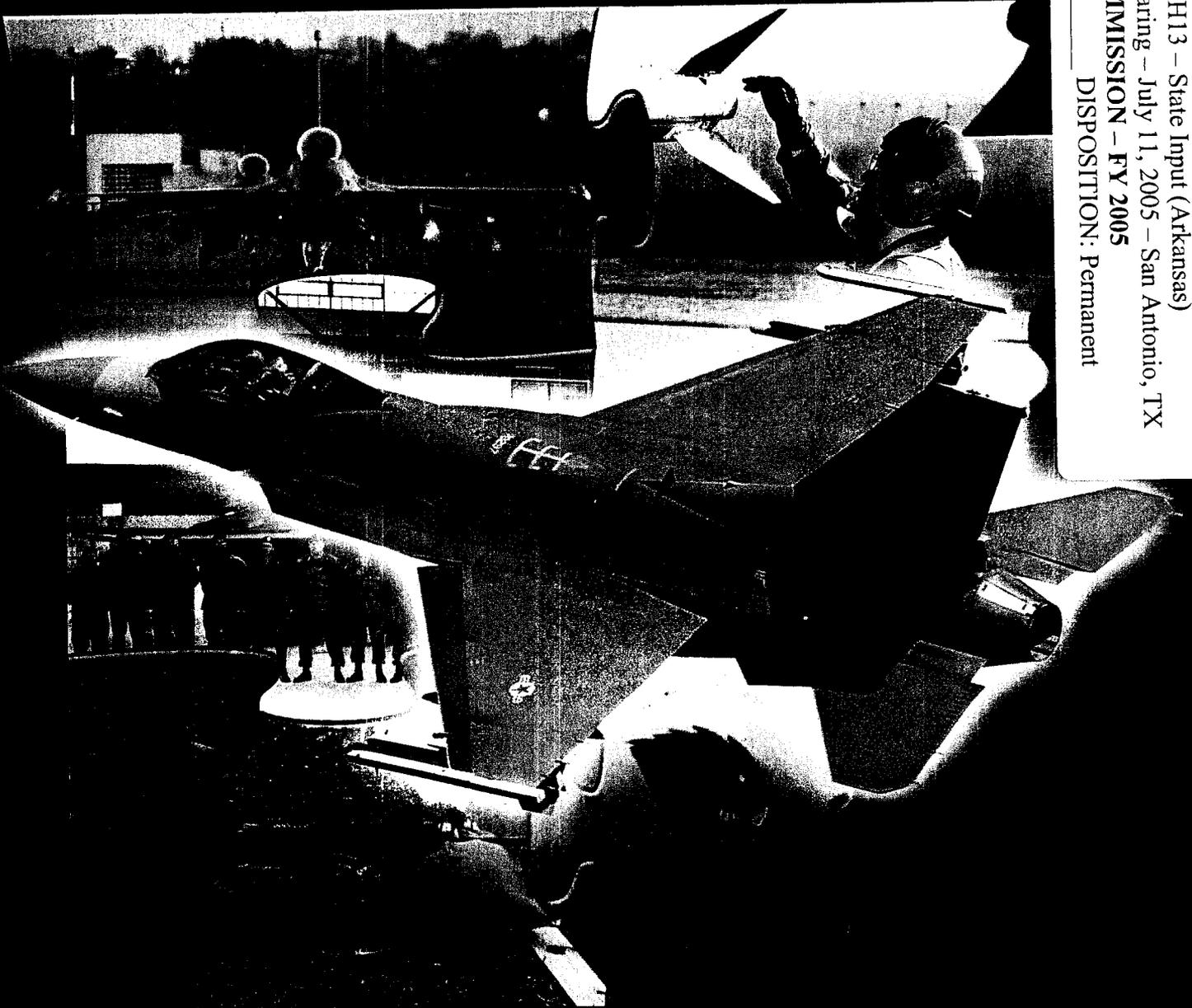


100TH FIGHTER WING FORT SILL, ARKANSAS

103-06A - RH13 - State Input (Arkansas)
Regional Hearing - July 11, 2005 - San Antonio, TX
BRAC COMMISSION - FY 2005
COFF: _____ DISPOSITION: Permanent



THE NATURAL FIT

BRAC COMMISSION BRIEFING

Fort Smith
The Natural Fit



Col (ret) Brock Strom
Former Director of Operations
National Guard Bureau

San Antonio, TX
11 July 2005



City of Fort Smith BRAC Task Force

Executive Summary

- ▶ The Department of Defense (DoD) scored all Air Force (AF) bases on Military Value using the Military Capabilities Index (MCI) and used the results as the "primary consideration" to make Base Realignment and Closure (BRAC) decisions
- ▶ The MCI did not capture the true Military Value of the flying mission of the 188th FW in Fort Smith, Arkansas, due to inaccurate data, undeterminable errors, and no representation of unique strategic advantages of Fort Smith to the Total Future Force goals of the US Air Force
- ▶ The BRAC Commission should revisit the DOD decision to eliminate the flying mission of the 188th FW in Fort Smith because the DOD substantially deviated from the BRAC criteria in their decision to realign Fort Smith.



City of Fort Smith BRAC Task Force

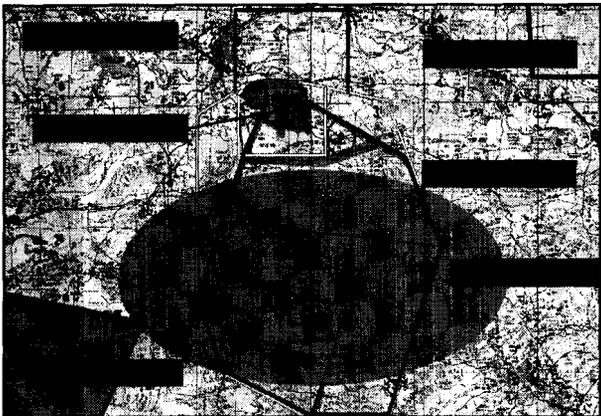
Fort Smith is the ideal location for fighters

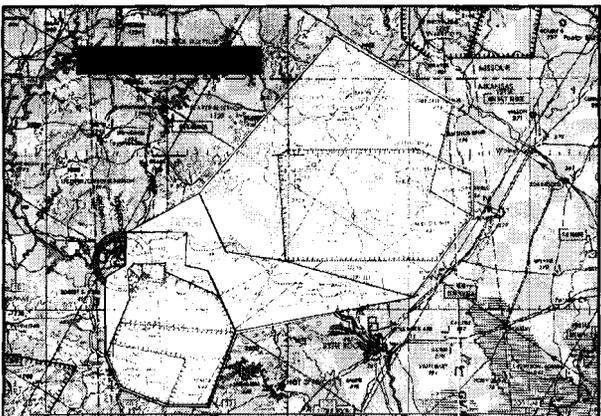
- ▶ Arkansas National Guard has full ownership of Razorback Range
 - Range < 10 miles off runway, 24/7/365 scheduling capability
- ▶ Very close proximity to three Military Operating Areas (MOAs)
 - (Hog MOA 10mi, Rivers MOA 52mi, Shirley MOA 62mi)
- ▶ Outstanding Low Level Route structure and two divert fields within 55NM
- ▶ Excellent infrastructure, and expanded ramp-space since BRAC with additional expansion capabilities
- ▶ Number ONE most cost-effective ANG installation in the country
- ▶ Among top five fastest growing MSAs in America (NW Arkansas)
- ▶ Uniquely positioned to exercise and train Joint Forces for AEF deployments
- ▶ Entire spectrum of Digital Kill Chain exercised in Fort Smith's backyard



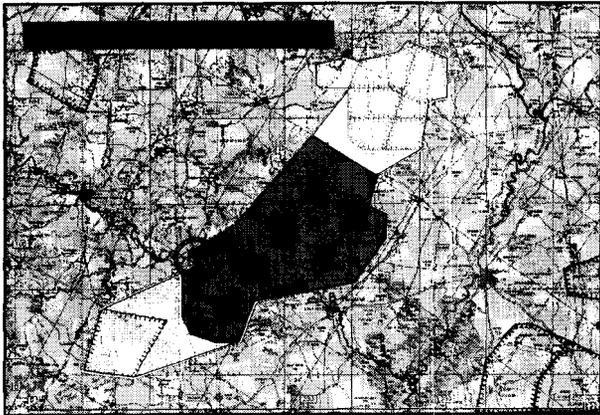
City of Fort Smith BRAC Task Force

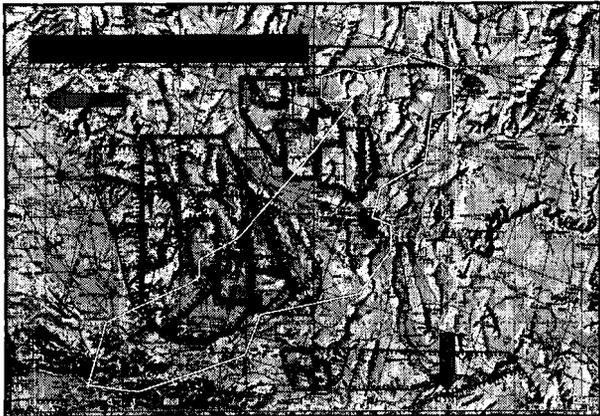


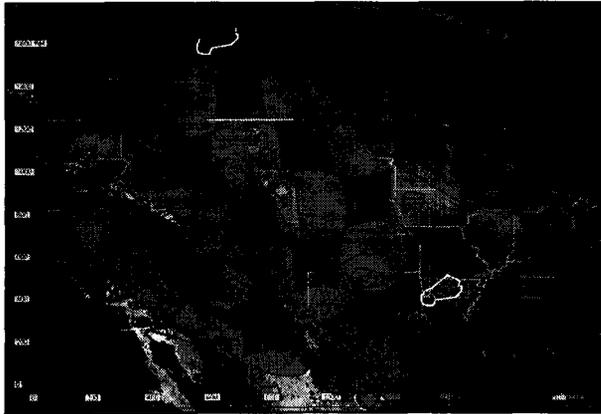












Fort Smith also scored low in the Low Level Routes (LLRs) Supporting Mission of Criterion One. However, Fort Smith has an outstanding LLR structure in which 7 of these LLRs feed directly into the Hog MOA

- ▶ Criterion One – Proximity to Low Level Routes Supporting Mission
 - Score 1.85 of 7.25 pts
- ▶ However...
 - 9 VR routes meet scoring criteria
 - 5 IR routes meet scoring criteria
 - 7 routes feed directly into the Hog MOA, terminating within 25NM of Fort Smith and offer transition to the Restricted Area
- ▶ This outstanding Low Level Route structure provides quality support of the mission but scored very low




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Low Level Route Structure Supporting Fort Smith



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In Criterion One, Suitable Auxiliary Airfields, arbitrary criteria that have no bearing on fighter mission requirements prevented two auxiliary airfields from being included in Fort Smith's MCI score

- ▶ Criterion One - Suitable Auxiliary Airfields
 - MCI requirement of two fields with 8000' minimum runway within 50NM
 - Fort Smith scored 0 of 5.18 pts
- ▶ Runway requirement for F-16 diverts is 7000'
- ▶ No mission or operational significance to 50NM for an F-16
- ▶ Fort Smith should have received 3.89 pts
 - Davis Field: 7400' Runway within 50NM
 - Northwest AR (XNA): 8500' Runway @ 54NM



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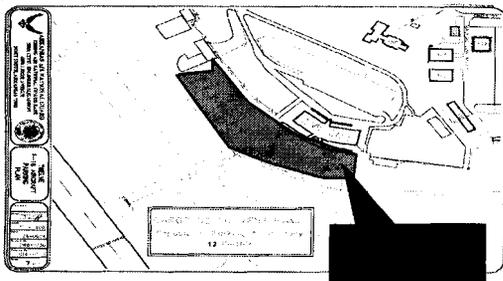
In Criterion Two, Condition of Infrastructure, Fort Smith was overlooked in several key areas that should have bolstered the MCI rating

- ▶ Ramp Area and Serviceability: 0 of 2.97 pts
 - Add .74pts for 68,000 sq yards (acquired post input)
- ▶ Sufficient Munitions Storage: 0 of 4.79 pts
 - Add 4.79 points for Ft. Chaffee munitions storage
- ▶ Access to Adequate Supersonic Airspace: 0 of 6.72 pts
 - Add 4.03pts for Lindberg above 30,000'
- ▶ Range Complex Supports Mission: 6.63 of 11.95 pts
 - Did not account for range ownership, proximity, or availability



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Current Ramp Space at Fort Smith



City of Fort Smith BRAC Task Force

Potential Ramp Expansion at Fort Smith

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Fort Smith expanded the ramp after BRAC data was gathered, which improve its score in Criterion Three, Contingency, Mobilization, Future Forces

Fort Smith can now support 6+ C-17 equivalents
 – ADD 1.32 points to Ability to Support Large-Scale Mobility Deployment

City of Fort Smith BRAC Task Force

Fort Smith is the number one most cost effective ANG installation in the US measuring manpower and cost of operations

- ▶ Fort Smith scored...in Criterion Four, Cost of Operations and Manpower
- ▶ Fort Smith is number one most cost effective ANG installation in the US

City of Fort Smith BRAC Task Force

In the non-scored criteria, Fort Smith truly demonstrates Military Value, yet this did not effect the MCI rating received

- ▶ Criterion Five, Extent/Timing of Potential Costs/Savings
 - Over 20 years, BRAC reports a savings of \$2M if Fort Smith closed
 - Cost to the FAA and City Government of replacing Fire Support is 7.5M in investment capital and recurring costs of \$2M annually
 - Incorporating these costs, there would never be a payback and Net Present Value in 2025 would be a cost of \$34M
- ▶ Criterion Six, Economic Impact on Existing Communities
 - BRAC report stated 78 jobs would be lost
 - 670 jobs would actually be lost
 - Significant impact on communities in both AR and OK
- ▶ Criterion Seven, Ability of Infrastructure to Support Forces, Mission, and Personnel
 - Next Slide
- ▶ Criterion Eight, Environmental Impact
 - Limited, if any



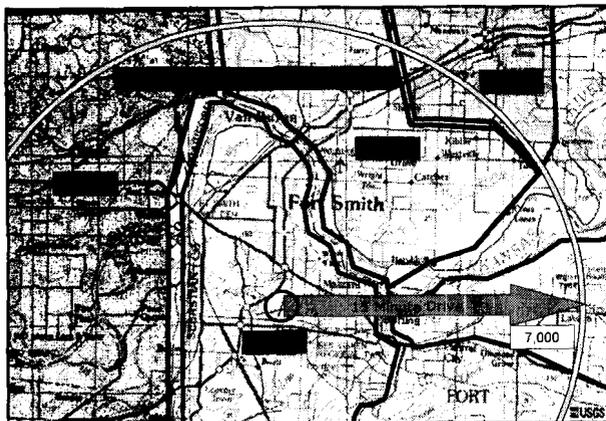
City of Fort Smith BRAC Task Force

Fort Smith is located adjacent to the fifth fastest growing area in the CONUS, currently supports a population of more than 288,000, and maintains a historical average of 98% recruiting and retention stats

- ▶ Criterion Seven, Ability of Infrastructure to Support Forces, Mission, and Personnel
 - Fort Smith and local area supports population of > 288,000
 - Adequate housing, medical care, education opportunities, child care, crime rates, jobs, and cost of living
 - Northwest AR 5th fastest growing area in CONUS (45 min drive from Fort Smith)
 - Two premier ESGR support companies (Walmart, Tyson Foods)
 - Multiple publications rank NW AR top 10 communities to live
 - Excellent Recruiting and Retention Stats
 - Historical Average of 98% End Strength



City of Fort Smith BRAC Task Force





Correcting the known computable errors in the MCI, Fort Smith would climb 26 rankings at 84th out of 154 installations

- ▶ Corrections for known computable errors in the MCI:
 - Supersonic Airspace...ADD 4.03 pts
 - MOG...ADD 1.32 pts
 - Ramp Space...ADD .74 pts
 - TOTAL Added to MCI...6.09 pts
- ▶ New MCI: 38.63pts + 6.09pts = 44.72pts
- ▶ New Military Value ranking = 84th of 154 installations

City of Fort Smith BRAC Task Force

Adjusting the MCI to account for the non-computable errors in the MCI, Fort Smith ranks 23rd of 154 installations

- ▶ MCI failed to capture Fort Smith's true Military Value
- ▶ "Reasonable man" approach taken to account for non-computable errors
- ▶ New MCI: 38.63+6.09+18.94= 63.66pts
- ▶ New Military Value Ranking: 23rd of 154 installations

Non-Computable Error Adjustments		Score	Avail
▶ Proximity to Airspace	4.96	22.08	
▶ LL Routes Supporting Mission	1.88	7.25	
▶ Suitable AUX Field	0	5.18	
▶ Range Complex Supports	6.63	11.95	
▶ Sufficient Munitions Storage	0	4.79	
▶ SubTotals	13.37	51.25	
▶ Differential	51.25	-13.37=	37.88
▶ Meet Halfway		18.94	

City of Fort Smith BRAC Task Force

Military Value is the primary BRAC consideration for determining base and mission viability and Fort Smith's flying mission provides significant Military Value to the fighter arsenal of the USAF

- ▶ Fort Smith meets concept and strategies advocated by Mr. Dominquez and General Jumper in Commission's May 17th hearing
- ▶ Fort Smith meets Senior Leadership vision relative to training, surge capability, access to ranges, quality of life concerns, and expansion capabilities
- ▶ Fort Smith should have significantly higher MCI/Military Value that should compel retention of fighters
- ▶ Basing fighters permanently in Fort Smith is in the best interest of Future Total Force
- ▶ Fort Smith requests a BRAC Commission analyst visit and see first hand the unique attributes that make Fort Smith the natural fit.



City of Fort Smith BRAC Task Force



City of Fort Smith BRAC Task Force
