



**DEPARTMENT OF THE AIR FORCE**  
**OFFICE OF THE CHIEF OF STAFF**  
**WASHINGTON, DC**

**JUL 30 2004**

**MEMORANDUM FOR CHAIRMAN, INFRASTRUCTURE EXECUTIVE COUNCIL**

**FROM: AF/CV**

**SUBJECT: BRAC 2005 Military Value Principles**

We thank you for the opportunity to comment on the draft military value principles. We concur with the overarching principles as attached and know they will provide key guidance to Joint Cross-Service Groups and Military Departments for conducting BRAC 2005. Although the ISG has determined not to use specific imperatives at the OSD level, the Air Force will ensure its principles and imperatives are consistent with the OSD overarching principles. My point of contact is Lt Col Henry Polczer, DSN 222-9511, commercial 703-692-9510.

A handwritten signature in black ink, appearing to read "T. Michael Moseley".

**T. MICHAEL MOSELEY**  
**General, USAF**  
**Vice Chief of Staff**

**Attachment:**  
**As Stated**

**cc:**  
**USD (AT&L)**  
**Sec of Army**  
**Sec of Navy**  
**Chief of Army**  
**Chief of Navy**  
**Chairman, JCS**

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**Proposed BRAC Principles**  
(As of June 25, 2004 after the ISG Meeting)

**Recruit and Train:** The Department must attract, develop, and retain active, reserve, civilian, and contractor personnel that are highly skilled and educated and have access to effective, diverse, and sustainable training space in order to ensure current and future readiness, to support advances in technology, and to respond to anticipated developments in joint and service doctrine and tactics.

**Quality of Life:** The Department must provide a quality of life, to include quality of work place, that supports recruitment, learning, and training, and enhances retention.

**Organize:** The Department needs force structure sized, composed, and located to match the demands of the National Military Strategy, effectively and efficiently supported by properly aligned headquarters and other DoD organizations, and that take advantage of opportunities for joint basing.

**Equip:** The Department needs research, development, acquisition, test, and evaluation capabilities that efficiently and effectively place superior technology in the hands of the warfighter to meet current and future threats and facilitates knowledge-enabled and net-centric warfare.

**Supply, Service, and Maintain:** The Department needs access to logistical and industrial infrastructure capabilities optimally integrated into a skilled and cost efficient national industrial base that provides agile, and responsive global support to operational forces.

**Deploy & Employ (Operational):** The Department needs secure installations that are optimally located for mission accomplishment (including homeland defense), that support power projection, rapid deployable capabilities, and expeditionary force needs for reach-back capability, that sustain the capability to mobilize and surge, and that ensure strategic redundancy.

**Intelligence:** The Department needs intelligence capabilities to support the National Military Strategy by delivering predictive analysis, warning of impending crises, providing persistent surveillance of our most critical targets, and achieving horizontal integration of networks and databases.

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