

ACQUISITION,
TECHNOLOGY
AND LOGISTICS**THE UNDER SECRETARY OF DEFENSE**3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

APR 11 2005

**MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP MEMBERS
CHAIRMEN, JOINT CROSS-SERVICE GROUPS****SUBJECT: Integrating and Finalizing Candidate Recommendations**

As agreed at recent ISG meetings, consolidating tentatively approved candidate recommendations will allow the Secretary to be presented with an integrated set of recommendations tied to our overarching strategies.

The timely completion of this process requires the close coordination of each Military Department and Joint Cross-Service Group (JCSG). To that end, each Military Department and JCSG must take the steps outlined in the attached documents to consolidate related candidate recommendations and finalize independent recommendations under its purview, as well as prepare final presentations and candidate recommendation packages that reflect these efforts. These include all candidate recommendations except Reserve/Guard recommendations, which are being integrated separately by the services.

Please provide the OSD BRAC office with finalized candidate recommendation packages not later than April 18, 2005. These packages should be consistent with the attached lists as well as December 2, 2004, and January 4, 2005, memoranda (attached) directing the submission of candidate recommendations for approval. If the lists provided contain actions that are inconsistent with your strategies, or you see additional opportunities to consolidate recommendations, please notify the OSD BRAC office immediately. All packages not briefed to the Infrastructure Executive Council at its April 18th meeting must be briefed at the April 25th meeting.

I appreciate your efforts and continued assistance. If you have any questions, please contact Peter Potochney, Director, BRAC, at 614-5356.

A handwritten signature in black ink, appearing to read "Michael W. Wynne".

Michael W. Wynne
USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachments: as stated



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Integration Tasks - Closures

NS Pascagoula, MS

- Recommendations closing or realigning
 - DON-0002
 - IND-0019
- Action: DON combine DON-0002 and IND-0019 into closure (DON-0002R). IND delete IND-0019. Combined recommendation will appear in the DON section of the BRAC Report.

NS Ingleside, TX

- Recommendations closing or realigning
 - DON-0032
 - IND-0030
- Action: DON combine DON-0032 and IND-0030 into closure (DON-0032R). IND delete IND-0030. Combined recommendation will appear in the DON section of the BRAC Report.

Subbase New London, CT

- Recommendations closing or realigning
 - DON-0033
 - DON-0041
 - IND-0037
 - MED-0024
- Action: DON combine DON-0030, 0041, and IND-0037 into closure (DON-0030R). DON delete DON-0041. IND delete IND-0037. DON incorporate New London realignment in MED-0024 into DON-0030R. MED delete New London realignment from MED-0024, but otherwise retain MED-0024 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). Combined recommendation will appear in the DON section of the BRAC Report.

NAS Atlanta, GA

- Recommendations closing or realigning
 - DON-0068
 - IND-0126
 - HSA-0119
- Action: DON combine DON-0068 and the NSA Atlanta realignment of IND-0126 into closure (DON-0068R). IND delete NSA Atlanta realignment from IND-0126, but otherwise retain IND-0126 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is

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occurring as part of the closure of that larger installation). HSA delete HSA-0119. Combined recommendation will appear in the DON section of the BRAC Report.

NAS Brunswick, ME

- Recommendations closing or realigning
 - DON-0138
 - IND-0124
- Action: DON combine DON-0138 and Brunswick realignment in IND-0124 into closure (DON-0138R). IND delete Brunswick realignment from IND-0124 but otherwise retain IND-0124 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). Combined recommendation will appear in the DON section of the BRAC Report.

Naval Post Graduate School Including Annex, CA

- Recommendations closing or realigning
 - DON-0070 (Pending)
 - E&T-0003R
 - E&T-0012
 - TECH-0020
- Action: DON combine DON-0070 and Monterey realignment in E&T-0003R and E&T-0012 into closure (DON-0070). TECH delete TECH-0020. E&T delete Monterey realignments from E&T-0003R and E&T-0012, but otherwise retain E&T-0003R and E&T-0012 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). Combined recommendation will appear in the DON section of the BRAC Report.

MCLB Barstow, CA

- Recommendations closing or realigning
 - DON-0165 (Pending)
 - IND-0127A
 - S&S-0043
 - S&S-0044
 - S&S-0045
 - S&S-0048/0051
- Action: DON combine DON-0165 and IND-0127A into closure (DON-0165R). DON incorporate Barstow realignments in S&S-0043, S&S-0044, and S&S-0045 into closure. S&S delete Barstow realignment from S&S-0043, S&S-0044, and S&S-0045, but otherwise retain S&S-0043, S&S-0044, & S&S-0045 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger

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installation). IND delete IND-0127A. Combined recommendation will appear in the DON section of the BRAC Report.

Naval Shipyard Portsmouth, ME

- Recommendations closing or realigning
 - DON-0133
 - IND-0056
- Action: DON combine DON-0133 and IND-0056 into closure (DON-0133R). IND delete IND-0056. Combined recommendation will appear in the DON section of the BRAC Report.

NAS JRB Willow Grove, PA

- Recommendations closing or realigning
 - DON-0084A
 - IND-0124
 - USA-0167
 - USAF-0052
 - USA-0253 (retains enclave at Willow Grove)
- Action: DON combine DON-0084A, USA-0253, and USAF-0052 into closure (DON-0084AR). DON incorporate Willow Grove realignment in IND-0124 & USA-0167 into closure. IND delete Willow Grove realignment from IND-0124 but otherwise retain IND-0124 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). USA delete Willow Grove realignment from USA-0167 but otherwise retain USA-0167 (mention deleted realignment in justification explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). USAF delete USAF-0052. Combined recommendation will appear in the DON section of the BRAC Report.

NSWC Corona, CA

- Recommendations closing or realigning
 - DON-0161B (Pending)
 - TECH-0060
- Action: DON to combine DON-0161B and TECH-0060 into revised closure with Pt. Mugu as receiver (DON-0161BR). TECH delete TECH-0060. Combined recommendation will appear in the DON section of the BRAC Report.

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NSA New Orleans, LA

- Recommendations closing or realigning
 - DON-0158A
 - HSA-0007
 - HSA-0041
 - HSA-0129/0120 (previously inactivated)
- Action: DON combine DON-0158A, HSA-0007, and HSA-0041 into closure (DON-0158AR). DON incorporate New Orleans realignment in HSA-0120 into closure. HSA delete New Orleans realignment from HSA-0120 but otherwise retain HSA-0120 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). HSA delete, HSA-0007, HSA-0041 and HSA-0129/120. Combined recommendation will appear in the DON section of the BRAC Report.

MCSA Kansas City, MO

- Recommendations closing or realigning
 - DON-0157
 - HSA-0129/0120 (previously inactivated)
- Action: DON combine DON-0157 and Kansas City realignment of HSA-0120 into closure (DON-0157R). HSA delete Kansas City realignment from HSA-0120. With New Orleans action, HSA can now delete HSA-0120. HSA delete HSA-0129. Combined recommendation will appear in the DON section of the BRAC Report.

Fort McPherson, GA

- Recommendations closing or realigning
 - USA-0222
 - HSA-0124
 - HSA-0128
 - HSA-0077
- Action: USA combine USA-0222, HSA-0124, and HSA-0128 into closure (USA-0222R). USA incorporate McPherson realignment of HSA-0077 into closure. HSA delete McPherson realignment from HSA-0077, but otherwise retain HSA-0077 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). HSA delete HSA-0124 and HSA-0128. Combined recommendation will appear in the USA section of the BRAC Report.

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Fort Gillem, GA

- Recommendations closing or realigning
 - USA-0121
- Action: None. Note that DON-0068 adds to the enclave retained by USA-0121.

Fort Monroe, VA

- Recommendations closing or realigning
 - USA-0113
 - HSA-0057
 - HSA-0077
 - HSA-0006
 - HSA-0033
- Action: USA combine USA-0113 and HSA-0057 into closure (USA-0113). USA incorporate Monroe realignment in HSA-0077 and HSA-0006 into closure. HSA delete HSA-0057 and Monroe realignment from HSA-0077 and HSA-0006 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). HSA-0033 remains independent, but HSA must redo to delete Monroe. Combined recommendation will appear in the USA section of the BRAC Report.

Fort Monmouth, NJ

- Recommendations closing or realigning
 - USA-0223
 - USA-0006
 - TECH-0035R
 - TECH-0047
 - HSA-0075
 - S&S-0035R
- Action: USA combine USA-0223 and USA-0006 into closure (USA-0223). USA incorporate Monmouth realignment from TECH-0035R, TECH-0047, and S&S-0035R into closure. TECH delete Monmouth realignment in TECH-0035R, but otherwise retain TECH-0035R (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). TECH delete Monmouth realignment in TECH-0047, but otherwise retain TECH-0047 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). S&S delete Monmouth realignment from S&S-0035R, but otherwise retain S&S-0035R (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). USA delete USA-0006. HSA delete

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HSA-0075. Combined recommendation will appear in the USA section of the BRAC Report.

Carlisle Barracks, PA

- Recommendations closing or realigning
 - USA-0136
 - E&T-0058
- Action: USA combine USA-0136 and E&T-0058 into closure (USA-0136). E&T delete E&T-0058. Combined recommendation will appear in the USA section of the BRAC Report.

Walter Reed (Including Forest Glenn Annex & Glen Haven), DC

- Recommendations closing or realigning
 - MED-0002
 - MED-0029
 - MED-0024
 - TECH-0032
- Action: MED combine MED-0002, MED-0029, and any other necessary actions into a closure (MED-0002R), allowing for a USA enclave at Forest Glenn. MED incorporate Walter Reed realignment from TECH-0032 and Forest Glenn realignment from MED-0024 into closure. MED delete MED-0029. MED delete Forest Glenn realignment from MED-0024, but otherwise retain MED-0024 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). TECH delete Walter Reed realignment from TECH-0032, but otherwise retain TECH-0032 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). Combined recommendation will appear in the MED section of the BRAC Report.

Red River USA Depot, TX

- Recommendations closing or realigning
 - USA-0036
 - IND-0111
 - IND-127B
 - S&S-0043
 - S&S-0044
 - S&S-0045
 - S&S-0048/0051 (S&S working on S&S-0051 to replace S&S-0048)
- Action: USA combine USA-0036, IND-0111, and IND-0127B into closure (USA-0036R). USA incorporate Red River realignment of S&S-0043, S&S-0044, S&S-0045, and S&S-0048/0051 into closure. S&S delete Red River realignment from

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S&S-0043, S&S-0044, S&S-0045, and S&S-0048/0051 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). IND delete IND-0111 and IND-0127B. Combined recommendation will appear in the USA section of the BRAC Report.

Pope AFB, NC

- Recommendations closing or realigning
 - USAF-0122
 - HSA-0009
 - MED-0017
 - HSA-0124 backfills Pope
 - HSA-0128 backfill Pope
- Action: USAF revise USAF-0122 to realign rather than close and incorporate MED-0017 and HSA-0009 into realignment (USAF-0122R). MED delete MED-0017. HSA delete HSA-0009. Combined recommendation will appear in the USAF section of the BRAC Report.

Brooks City Base, TX

- Recommendations closing or realigning
 - HSA-0141
 - MED-0012R
 - MED-0057
 - TECH-0009A
 - TECH-0058
- Action: MED combine MED-0012R, MED-0057, HSA-0141, and TECH-0058 into closure (MED-0057R). MED incorporate the Brooks realignment from TECH-0009A into closure. MED delete MED-0057. HSA delete HSA-0141. TECH delete TECH-0058. TECH delete Brooks realignment from TECH-0009A, but otherwise retain TECH-0009A. Combined recommendation will appear in the MED section of the BRAC Report.

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Rock Island Arsenal, IL

- Recommendations closing or realigning
 - USA-0035 (Pending)
 - IND-0083A
 - IND-0110 backfills Rock Island
 - IND-0112 backfills Rock Island
 - HSA-0077
 - HSA-0018
 - HSA-0029/0031
 - S&S-0035
- Action: USA combine USA-0035, IND-0083A, and IND analysis of munitions and armament functions at Rock Island into closure (USA-0035R). USA incorporate Rock Island realignment from HSA-0018, HSA-0029/0031, HSA-0077, and S&S-0035 into closure. HSA delete Rock Island realignment from HSA-0018, HSA-0029/0031, and HSA-0077, but otherwise retain HSA-0018, HSA-0029/0031, and HSA-0077 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). S&S delete Rock Island realignment from S&S-0035 but otherwise retain S&S-0035 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation). IND revise IND-0110 and IND-0112 to delete backfill of Rock Island. IND delete IND-0083A. Combined recommendation will appear in the USA section of the BRAC Report.

Los Angeles AFB, CA

- Recommendations closing or realigning
 - USAF-0013 (pending)
 - TECH-0014 (pending)
- Action: TECH combine USAF-0013 and TECH-0014 into closure (TECH-0014R). USAF delete USAF-0013. Combined recommendation will appear in the TECH section of the BRAC Report.

Soldier Systems Center Natick, MA

- Recommendations closing or realigning
 - USA-0227
 - TECH-0045
 - S&S-0035
- Action: USA incorporate Natick realignment from TECH-0045 and S&S-0035 into closure (USA-0227R). TECH delete Natick realignment from TECH-0045, but otherwise retain TECH-0045 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is

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occurring as part of the closure of that larger installation). S&S delete Natick realignment from S&S-0035, but otherwise retain S&S-0035 (mention deleted realignment in justification, explaining how that action is related to the strategy of the recommendation but is occurring as part of the closure of that larger installation).

Navy Supply Corps School, GA

- Recommendations closing or realigning
 - E&T-0004A
 - DON-XXXX
- Action: DON combine DON-XXXX and E&T-0004A into closure (DON-XXXX). E&T delete E&T-0004A. Combined recommendation will appear in the DON section of the BRAC Report.

Air Force Research Laboratory Rome, NY and Mesa City, AZ (& other Research Laboratory Consolidation Realignments)

- Recommendations closing or realigning
 - TECH-0009A
 - TECH-0009B
- Action: TECH combine TECH-0009A (except Brooks realignment) and TECH-0009B into a comprehensive candidate recommendation that closes Rome and Mesa and realigns other locations to consolidate Research Laboratories (TECH-0009R)

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Integration Tasks - Realignments*

Privatize Tires, Compressed Gas, and Packaged POL

- Candidate Recommendations To Be Combined
 - S&S-0043
 - S&S-0044
 - S&S-0045
- Action: S&S combine S&S-0043, S&S-0044, & S&S-0045 into a single integrated candidate recommendation (S&S-0043R). Delete S&S-0044 and S&S-0045. Combined recommendation will appear in the S&S section of the BRAC Report.

Consolidate Service Personnel Centers

- Candidate Recommendations To Be Combined
 - HSA-0006
 - HSA-0008
- Action: HSA combine HSA-0006 and HSA-0008 into a single integrated candidate recommendation (HSA-0145). Delete HSA-0006 and HSA-0008. Combined recommendation will appear in the HSA section of the BRAC Report.

Disestablish Shipyard Detachments

- Candidate Recommendations To Be Combined
 - IND-0095
 - IND-0096
 - IND-0097
- Action: IND combine IND-0095, IND-0096, and IND-0097 into a single integrated candidate recommendation (IND-0095R). Delete IND-0096 and IND-0097. Combined recommendation will appear in the IND section of the BRAC Report.

Consolidate DISA

- Candidate Recommendations To Be Combined
 - HSA-0046
 - TECH-0047
- Action: HSA combine TECH-0047 and HSA-0046 into a single integrated candidate recommendation (HSA-0045), consistent with ISG deliberations. TECH delete TECH-0047. Combined recommendation will appear in the HSA section of the BRAC Report.

* These actions should only be taken after the closure related actions are deleted per the Integration Tasks – Closures list

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Consolidate DON Leased Locations

- Candidate Recommendations To Be Combined
 - HSA-0078
 - HSA-0134
- Action: HSA combine HSA-0078 and HSA-0134 into a single integrated candidate recommendation (HSA-0078R). Delete HSA-0134. Combined recommendation will appear in the HSA section of the BRAC Report.

Consolidate MDA / SMC

- Candidate Recommendations To Be Combined
 - HSA-0047
 - TECH-0018C
- Action: HSA combine HSA-0047 and TECH-0018C into a single integrated candidate recommendation (HSA-0047R). TECH delete TECH-0018C. Combined recommendation will appear in the HSA section of the BRAC Report.

Regionalize DON Aircraft Intermediate Maintenance

- Candidate Recommendations To Be Combined
 - IND-0103
 - IND-0104
 - IND-0123
 - IND-0124
 - IND-0125
 - IND-0126
- Action: IND combine IND-0103, IND-0104, IND-0123, IND-0124, IND-0125, and IND-0126 into a single integrated candidate recommendation (IND-0103R). Delete IND-0104, IND-0123, IND-0124, IND-0125, and IND-0126. Combined recommendation will appear in the IND section of the BRAC Report.

Convert Inpatient Services to Clinics

- Candidate Recommendations To Be Combined
 - MED-0004A
 - MED-0004B
 - MED-0004C
 - MED-0018
 - MED-0049
 - MED-0050
 - MED-0052
 - MED-0053
 - MED-0054
- Action: MED combine MED-0004A, MED-0004B, MED-0004C, MED-0018, MED-0049, MED-0050, MED-0052, MED-0053, and MED-0054 into a single

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integrated candidate recommendation (MED-0054R). Delete MED-0004A, MED-0004B, MED-0004C, MED-0018, MED-0049, MED-0050, MED-0052, and MED-0053. Combined recommendation will appear in the MED section of the BRAC Report.

Chem / Bio-Medical Research

- Candidate Recommendations To Be Combined
 - MED-0024
 - MED-0025
 - MED-0028
 - TECH-0032
- Action: MED combine MED-0024, MED-0025, MED-0028 and TECH-0032 into a single integrated candidate recommendation (MED-0028R). MED delete MED-0024 and 0025. TECH delete TECH-0032. Combined recommendation will appear in the MED section of the BRAC Report.

Consolidate NGA Activities

- Candidate Recommendations To Be Combined
 - INTEL-0004
 - INTEL-0012
- Action: INTEL combine INTEL-0004 and INTEL-0012 into a single integrated candidate recommendation (INTEL-0004R). Delete INTEL-0012. Combined recommendation will appear in the INTEL section of the BRAC Report.

Consolidate Mildep Investigation Agencies, Counter-Intelligence, & Defense Security Services

- Candidate Recommendations To Be Combined
 - HSA-0108
 - HSA-0131
 - INTEL-0013
- Action: HSA combine HSA-0108 and HSA-0131 into a single integrated candidate recommendation (HSA-0108R). Delete HSA-0131. Combined recommendation will appear in the HSA section of the BRAC Report.

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Consolidate Installation Management

- Candidate Recommendations To Be Combined
 - HSA-0010
 - HSA-0011
 - HSA-0012
 - HSA-0013
 - HSA-0014
 - HSA-0015
 - HSA-0016
 - HSA-0017
 - HSA-0032
 - HSA-0033
 - HSA-0034
 - HSA-0127
- Action: HSA combine HSA-0010, HSA-0011, HSA-0012, HSA-0013, HSA-0014, HSA-0015, HSA-0016, HSA-0017, HSA-0032, HSA-0033, HSA-0034, and HSA-0127 into a single integrated candidate recommendation (HSA-0010R). Delete HSA-0011, HSA-0012, HSA-0013, HSA-0014, HSA-0015, HSA-0016, HSA-0017, HSA-0032, HSA-0033, HSA-0034, and HSA-0127. Combined recommendation will appear in the HSA section of the BRAC Report.

Maneuver Training

- Candidate Recommendations To Be Combined
 - E&T-0063
 - USA-0243
- Action: Army combine E&T-0063 and USA-0243 into a single integrated candidate recommendation (USA-0243R). E&T delete E&T-0063. Combined recommendation will appear in the Army section of the BRAC Report.

San Antonio Regional Medical Center

- Candidate Recommendations To Be Combined
 - MED-0005
 - MED-0016
- Action: MED combine MED-0005, and MED-0016 into a single integrated candidate recommendation (MED-0016R). MED delete MED-0005. Combined recommendation will appear in the MED section of the BRAC report.

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Consolidation of Air Force Leased Space

- Candidate Recommendations To Be Combined
 - H&SA-0056
 - H&SA-0132
- Action: H&SA combine H&SA-0056 and H&SA-0132 into a single integrated candidate recommendation (H&SA-0132R). H&SA delete H&SA-0056. Combined recommendation will appear in the H&SA section of the BRAC report.

Relocation of NCR HQs

- Candidate Recommendations to be combined
 - H&SA-0077
 - H&SA-0092
- Action: H&SA combine H&SA-0077 (minus closures entries) and H&SA-0092 into a single integrated candidate recommendation (H&SA-0092R). H&SA delete H&SA-0077. Combined recommendation will appear in the H&SA section of the final report

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Candidate Recommendations Not Affected by Integration

Closures

DON-0062	Navy Recruiting Districts Indianapolis, IN; Omaha, NE; Buffalo, NY; Montgomery, AL; & Kansas City, MO
IND-0106	Kansas Army Ammo Plant, KS
IND -0108	Hawthorne Army Ammo Plant, NV
IND -0122	Lone Star Army Ammo Plant, TX
IND-0117	Deseret Chemical Depot, US
IND-0118	Pueblo Chemical Depot, CO
IND-0119	Newport Chemical Depot, IN
IND-0120	Umatilla Chemical Depot, OR
USA-0063	Selfridge Army Activity, MI
USA-0121	Fort Gillem, GA
USAF-0011	Onizuka AFB, CA
USAF-0018	Ellsworth AFB, SD
USAF-0114	Cannon AFB, NM
USAF-0117	Grand Forks AFB, ND

Realignments (Red/Bold items have 20yr NPV costs)

DON-0074A	Consolidate Naval Facilities (NAVFAC) Engineering Field Division (EFD) South, Charleston, SC South with NAVFAC Engineering Facilities Activity (EFA) Southeast, Jacksonville, FL, NAVFAC Midwest, Great Lakes, IL, and NAVFAC Atlantic, Norfolk, VA
DON-0078	Consolidate Navy Reserve Readiness Command South, Fort Worth, TX, with Navy Reserve Readiness Command Midwest Great Lakes, IL
DON-0085	Relocate Officer Training Center, Pensacola, FL, to NS Newport, RI
DON-0154	Relocate Crane Center Lester, PA, to Norfolk Naval Shipyard, VA
DON-0156	Consolidate Navy Reserve Readiness Command NE & Mid-Atlantic with COMNAVREG

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DON-0168A	Realign NS Newport relocate Navy Warfare Development Center to NS Norfolk, VA
E&T -0064	Establish Combat Service Support Center at Ft Lee, VA; relocate Transportation/Quartermaster School
E&T-0014	Establish Joint Center for Religious Training and Education at FT Jackson, SC
E&T-0016	Establish Joint Center for Culinary Training at Ft Lee, VA
E&T-0029	Relocate Army Prime Power School to Ft Leonard Wood, MO
E&T-0046R	Consolidate DoD Undergraduate Rotary at Ft Rucker, AL,, and Fixed at Various Locations
E&T-0052R	Joint Strike Fighter initial Flight Training to Eglin AFB, FL
E&T-0053	Consolidate Transportation Management Training at Ft Lee, VA
E&T-0061	Establish Net Fires Center at Ft Sill, OK by realigning Ft Bliss, OK; relocate ADA School
E&T-0062	Establish Aviation Logistics School at Ft Rucker, AL
HSA-0065	Consolidate Army Test & Evaluation Command HQs
HSA-0067	Relocate Defense Contract Management Agency to Ft Lee, VA
HSA-0069	Realign 15 Army leased locations in N VA to Ft Belvoir, VA
HSA-0071	Create new Agency for Media and Publications at Ft Meade, MD
HSA-0099	Co-locate Adjudication Activities at Ft Meade, MD
HSA-0106/0053	Close 13 and realign 23 Leased Locations in the NCR to Walter Reed Army Medical Center, DC
HSA-0109	Realign lease space by consolidating Defense Commissary Agency at FT Lee, VA
HSA-0114	Consolidate TRANSCOM components at Scott AFB, IL
HSA-0115	Co-locate MILDEP and DOD Medical activities at NNMC Bethesda, MD
HSA-0130	Realign NAS Pensacola, FL; relocate NETC & NETPDTC to NSA Millington, TN
HSA-0133	Establish 4 Joint Mob Site at McGuire AFB, NJ, Ft Lewis, WA, Ft Bliss, GA, Ft Bragg, NC
HSA-0135	Establish 4 Joint Regional Correctional Facilities
IND-0024	Realign SIMA NS Norfolk (relocate to NAVSHIPYD Norfolk, VA)

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IND-0083B	Disestablish depot maintenance functions at NAVWPNSTA Seal Beach, CA
IND-0086	Realign Lackland AFB, TX, by relocating depot functions to Tobyhanna Army Depot, PA
IND-0113	Realign Sierra Army Depot, CA
IND-0115	Realign Lima Tank Plant, OH, by disestablishing tank manufacturing
IND-0116	Realign NSWC Indian Head, MD, by relocating functions to McAlester, OK, and Crane, IN
IND-0121	Realign Indian Head Detachment Yorktown, VA
INTEL-0010	Co-locate select DIA functions to Rivanna Station, Charlottesville, VA
MED-0022	Realign McCord AFB, WA, by relocating all Medical functions to Ft Lewis, WA
MED-0030	Realign National Naval Medical Center Bethesda, MD, by disestablishing the Uniform Services University of Health Sciences
TECH-0005	Establish Ctr for Rotary Wing Air Platform RDAT&E by realigning numerous sites
TECH-0006	Establish Ctr for Fixed Wing Air Platform RDAT&E by realigning numerous sites
TECH-0013	Consolidate Joint Ground Vehicle D&A at Detroit Arsenal, MI
TECH-0018A	Establish Weapons/Arm RDAT&E Ctr at Eglin AFB, FL, by realigning Hill AFB, UT and FT Belvoir, VA
TECH-0018B	Consolidate Weapons/Arm (Guns/Ammo) at Picatinny Arsenal, NJ; realign various sites
TECH-0018D	Consolidate Weapons/Arm RDAT&E to China Lake, CA, Indian Head, MD, Dahlgren, VA

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TECH-0018E	Realign Patrick AFB, FL, by relocating Navy Strategic T&E at NSB Kings Bay, GA
TECH-0031	Consolidate Sea Vehicle Development & Acquisition at Washington Navy Yard, DC
TECH-0040R	Co-locate Extramural Research program Managers to Anacostia Annex, DC
TECH-0042A	Consolidate Maritime C4ISR RDAT&E to 3 sites Dahlgren, VA, Newport, RI, San Diego, CA
TECH-0042C	Consolidate Air and Space C4ISR RDAT&E at Hanscom AFB, MA, and Edwards AFB, CA
TECH-0054	Consolidate Navy C4ISR RDAT&E at NAWC China Lake, CA. Close Weapons Division Pt Mugu, CA
USA-0040	Relocate the 7Th SFG, FT Bragg, NC, to Eglin AFB, FL
USA-0046R	Relocate FT Benning / Drill Sgt School, GA, to FT Jackson, SC, & Activate a BCT
USA-0132	Relocate Cold Region Test Center from FT Wainwright, AK, to FT Greeley, AK
USA-0221	Realign CONUS based Heavy Brigades and Global Posture Study forces to Ft Bliss, TX, and Ft Riley, KS
USA-0224R	Realign FT Hood, TX, by relocating 4th ID BCT to Ft Carson, CO
USA-0226	Realign FT Leonard Wood, MO, by relocating the Drill Sgt School to Ft Jackson, SC
USAF-0051	Realign Seymour Johnson AFB, NC, by relocating 15 aircraft to Mountain Home AFB, ID
USAF-0053	Realign Luke AFB, AZ, relocate F-16 to Fresno Air Terminal AGS,CA
USAF-0054	Realign Mountain Home AFB, ID, relocate F-16 to various locations
USAF-0056	Realign Eielson AFB, AK, by inactivating 354th Wing relocate 18 A-10s,18 F-16
USAF-0059	Realign Maxwell AFB, AL
USAF-0063	Realign Andrews AFB, MD, by relocating AFFSA to Will Rogers AGS, OK
USAF-0081	Realign Beale AFB, CA; relocate KC-135s to Selfridge ANGB, MI, & McGhee-Tyson AGS, TN

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- USAF-0084** Realign Fairchild AFB, WA by relocating KC-135 & Consolidating GSUs at Fairchild
- USAF-0090** Realign Eglin AFB, FL; relocate MC-130s to Hurlburt Field, FL. Retire F-15s
- USAF-0099 Realign Lackland AFB, TX, relocate STAMP/STRAPP functions to McConnell AFB, KS
- USAF-0102 Consolidate AF logistics support centers at Langley, VA, and Scott AFB, IL
- USAF-0105 Establish F-15 avionics centralized intermediate repair facility at Tyndall AFB, FL
- USAF-0106 Establish F-100 engine centralized intermediate repair facility at NAS New Orleans, LA
- USAF-0113** Realign Hill AFB, UT; relocate AC F-16s to Nellis AFB, NV, RC to various locations
- USAF-0118 Realign McGuire AFB, NJ; inactivate 108th air refuel wing (Enclave ECS elements)
- USAF-0120** Realign Robins AFB, GA; relocate KC-135s to Forbes Field AGS, KS
- USAF-0124** Realign Dover AFB, DE; relocate C-17s to various Locations
- USAF-0125** Realign Indian Springs AFAF, NV; relocate UAVs to Holloman AFB, NM

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**MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP MEMBERS
CHAIRMEN, JOINT CROSS-SERVICE GROUPS****SUBJECT: Process to Submit and Review BRAC 2005 Candidate Recommendations**

In my December 2, 2004, memorandum entitled "Submittal of BRAC 2005 Candidate Recommendations," I provided specific guidance on the format, content, and documentation required for the submission of BRAC 2005 candidate recommendations. This memorandum requests additional supporting documentation to facilitate BRAC Red Team review and ISG and IEC review and approval. This memorandum also explains, in detail, the process for ISG receipt and consideration of candidate recommendations.

In addition to the information requested in the December 2nd memorandum, the following documents must be included as attachments to each candidate recommendation package submitted to the ISG: the COBRA Summary Report; the Economic Impact Report; the Installation Criterion 7 Profile(s), and the Summary of Scenario Environmental Impacts report(s).

Once a JCSG or Military Department has completed its analysis and compiled all the required documentation, it should submit its candidate recommendation package to the OSD BRAC Office in Room 1E515A. The submission should be in both hard-copy and electronic (Portable Document Format (pdf), PowerPoint, or Word) media. Quad charts and briefing slides for the ISG must be in PowerPoint format. All COBRA reports should be included in the electronic version.

The OSD BRAC Office will review each candidate recommendation package for completeness. Incomplete packages will be returned to the proponent with instructions regarding the missing information. Complete packages will be posted to the AT&L Enterprise Portal for DAS level review. Subject to overall volume, all complete candidate recommendations received by noon on Friday, will be considered at the next week's ISG meeting.

Each Monday, the OSD BRAC Office will prepare a formal read-ahead package for ISG members regarding the upcoming Friday ISG Meeting. The read-ahead package will include hard copies of the briefing slides and each candidate recommendation to be discussed at that meeting. The supporting information for each candidate recommendation will be provided on CD-Rom, organized by proponent. Each Wednesday preceding an ISG



meeting, the DASs will discuss the candidate recommendations for the upcoming meeting, and isolate any issues for ISG consideration. At each ISG meeting, the proponent will brief their respective candidate recommendations, using the quad chart slides (supplemented by those slides the JCSG Chairman determines necessary to further support the recommendation) submitted as part of their candidate recommendation package. Any supplementary slides must be included with the quad charts so they may be incorporated into the ISG read ahead and briefing.

The ISG will consider each JCSG candidate recommendation to determine whether it should recommend that the IEC approve that candidate recommendation. The ISG may take any of the following actions with respect to a candidate recommendation: approve and prepare for IEC consideration; approve but hold for consideration of an enabling scenario; disapprove; note any conflicts that need to be considered and resolved; or hold for more information or a related candidate recommendation. If the ISG decides it needs additional information before it can complete its review, the candidate recommendation will be sent back to the proponent with instructions to provide the requested information to the OSD BRAC Office. On the following Monday, the OSD BRAC office will conduct a MilDep/JCSG review of the ISG's decision(s) resulting from its meeting. The ISG will consider Military Department candidate recommendations to determine whether they present any conflicts for ISG or IEC consideration.

To ensure a less encumbered review process, I encourage you to submit your candidate recommendations as soon as they are ready.

Finally, if you have any concerns that may jeopardize your ability to provide candidate recommendations, please identify those concerns by memorandum. If you have any questions, please contact Peter Potochney, Director, BRAC, at (703) 614-5356.



Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

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**MEMORANDUM FOR INFRASTRUCTURE STEERING GROUP MEMBERS
CHAIRMEN, JOINT CROSS-SERVICE GROUPS****SUBJECT: Submittal of BRAC 2005 Candidate Recommendations**

This memorandum provides guidance on submitting and documenting BRAC 2005 candidate recommendations. As we discussed at the November 19, 2004, Infrastructure Steering Group (ISG) meeting, Joint Cross-Service Groups (JCSGs) and the Military Departments should provide their candidate recommendations by December 20, 2004, and January 20, 2005, respectively.

In order to ensure consistency of submissions across the Department, I have attached two templates and a set of definitions for your use in preparing candidate recommendation packages. Attachment 1 provides the overall structure for writing a candidate recommendation and lists the supporting documentation that must accompany it. This summary report will be provided to the ISG as a read ahead for each candidate recommendation, prior to its consideration by the ISG. Attachment 2 is the quad chart template previously briefed at the October 1, 2004, ISG meeting. This format will be used for presenting the candidate recommendations to the ISG and will also be included in the read ahead preceding consideration. Attachment 3 provides a list of definitions to use when writing candidate recommendations.

Each candidate recommendation must be declared legally sufficient by counsel prior to its submission to the ISG. For the JCSGs, please ensure that your process to approve candidate recommendations includes this legal review by the ISG/JCSG legal counsel, Mrs. Nicole Bayert, Office of General Counsel, (703) 693-4842. For the Military Departments, please have your legal counsel attest to the legal sufficiency of your candidate recommendations.

To allow for a less encumbered review process, I encourage you to submit your candidate recommendations as soon as they are ready, rather than waiting until the due date or until you have completed all that you intend to submit. Using the "Plan for Submission of Candidate Recommendations" slide at attachment 4, please forward to me, by December 2, 2004, the dates on which you anticipate submitting candidate recommendations and the estimated total number you plan to submit on each date.



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Finally, if you have any concerns that may jeopardize your ability to provide candidate recommendations by these due dates, please identify those concerns to me by memorandum. If you have any questions, please contact Peter Potochney, Director, BRAC, at (703) 614-5356.



Michael W. Wynne
Acting USD (Acquisition, Technology & Logistics)
Chairman, Infrastructure Steering Group

Attachments:
As stated

Candidate Recommendation # _____

(Use number from scenario tracking tool)

Candidate Recommendation: Fully describe the candidate closure or realignment. Specify the functions, activities, units, or organizations that will be eliminated or relocated. Identify the receiving locations, if applicable. Describe any functions, activities, units, or organizations that will remain on the installation.

Justification: Explain the reasons for the candidate recommendation (i.e., force structure reductions; mission consolidation, collocation or elimination; excess capacity; jointness; etc).

Payback: In accordance with the guidance and narrative format contained in the Policy Memo on selection criteria 5, describe the COBRA payback projections. Include total estimated one-time cost to implement; net of all costs and savings during the implementation period; annual recurring savings after implementation (including number of years for payback); and the net present value of the costs and savings over 20 years. If a candidate recommendation affects another Federal agency, include the statement that describes how the Department has taken into account the effect on the costs of this agency when making this recommendation, as required by Section 2913(d) of the BRAC statute.

Impacts: In accordance with the applicable Policy Memoranda, describe the criteria 6-8 (economic, community, and environmental) results.

Supporting Information (Provide as an attachment to the above):

- Specify, using scenario tracking tool numbers, any potential or known competing recommendations. Include any information you think would be relevant to the ISG in determining which candidate it should recommend for approval.
- Force Structure Capabilities. Describe how this candidate recommendation ensures the Department has the capabilities necessary to support the force structure plan. Explain the correlation between the units, probable end-strength, and anticipated funding levels listed in the force structure plan and the configuration of facilities supporting your functional areas that result from all your candidate recommendations.
- Military Value Analysis Results. Array the military value scores for all facilities performing the function that is the subject of the recommendation. Describe the effect of this candidate on the overall military value of the function and the role of military judgment.
- Capacity Analysis Results. Array the initial capacity analysis results for all facilities performing the function that is the subject of the recommendation.

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Candidate # ___ (Use # from Scenario Tracking Tool)

Candidate Recommendation: Fully describe the candidate closure or realignment.

<p style="text-align: center;"><u>Justification</u></p> <p>✓ Explain the reasons for the candidate recommendation (i.e., force structure reductions; mission consolidation, collocation, or elimination; excess capacity; jointness; etc)</p>	<p style="text-align: center;"><u>Military Value</u></p> <p>✓ Overall effect on military value ✓ Relative military value against its peers ✓ Military judgment</p>
<p style="text-align: center;"><u>Payback</u></p> <p>✓ Criterion 5 (COBRA) results</p>	<p style="text-align: center;"><u>Impacts</u></p> <p>✓ Criteria 6-8 (Economic, Community and Environmental)</p>

Attachment 2

- Strategy
 Capacity Analysis / Data Verification
 JCSG/MilDep Recommended
 De-conflicted w/JCSGs
 COBRA
 Military Value Analysis / Data Verification
 Criteria 6-8 Analysis
 De-conflicted w/MilDeps

BRAC 2005 DEFINITIONS

Candidate Recommendation: A scenario that a JCSG or Military Department has formally analyzed against all eight selection criteria and which it recommends to the ISG and IEC respectively for SecDef approval. A JCSG Candidate Recommendation must be approved by the ISG, IEC, and SecDef before it becomes a Recommendation. A Military Department Candidate Recommendation must be approved by the IEC and SecDef before it becomes a Recommendation.

Close: Any action that ceases or relocates all current missions of an installation and eliminates or relocates all current personnel positions (military, civilian and contractor), except for personnel required for caretaking, conducting any ongoing environmental cleanup, or property disposal. Retention of a small enclave, not associated with the main mission of the base, is still a closure.

Co-locate: A description of an action that implements a closure or realignment action that stations functions and/or activities at the same site where they will share existing assets.

Consolidate: A description of an action that implements a closure or realignment action that combines one or more functions or activities. Normally includes a decrease of civilian or military personnel.

Disestablish: Any action that ceases a mission, function, or activity of an installation.

Establish: Any action that creates a mission, function, or activity on an installation

Idea: A concept for stationing and supporting forces and functions that lacks the specificity of a proposal. A transformational option is an idea.

Leaseback: A property conveyance authority under which the Department of Defense may transfer non-surplus BRAC property, by deed or through a lease in furtherance of conveyance, to a Local Redevelopment Authority who then leases the property back to the Federal Department or Agency for its continued use. The property conveyed may be entire parcels and/or individual buildings or structures. The transfer requires that the leaseback must be for no rent to satisfy a Federal need for the property. Leaseback may be used in conjunction with a closure or realignment.

Losing Installation: An installation from which missions, units or activities have ceased or been relocated pursuant to a closure or realignment recommendation. An installation can be a losing installation for one recommendation and a receiving installation for a different recommendation.

Military Installation: A base, camp, post, station, yard, center, homeport facility for any ship, or other activity under the jurisdiction of the Department of Defense, including any leased facility. Such term does not include any facility used primarily for civil works, rivers and harbors projects, flood control, or other projects not under the primary jurisdiction or control of the Department of Defense.

Privatize: A method of closure or realignment that ceases government performance of a mission in favor of reliance on the private sector to perform that mission. When privatizing, the government disposes of associated assets and resources independent of the privatization action. Privatize does not include Outsourcing.

Privatize-in-place: A method of closure or realignment that ceases government performance of a mission in favor of reliance on the private sector to perform that mission at the former military installation. When privatizing-in-place, the government disposes of associated assets and resources to the private sector entity that agrees to perform the mission at the privatized location.

Proposal: A description of one or more potential closure or realignment actions that have not been declared as a scenario for formal analysis by either a JCSG or a Military Department. Normally includes detail on the transfer of units, missions or other work activity; facilities or locations that would close or lose such effort; facilities or locations that would gain from the losing locations; tenants or other missions or functions that would be affected by the action. A proposal can come from Ideas or options derived from Optimization Tools. Proposals must be catalogued at the JCSG or MilDep level for tracking

Realignment: Includes any action that both reduces and relocates functions and civilian personnel positions, but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances.

Receiving Installation: An installation to which missions, units or activities have been relocated pursuant to a closure or realignment recommendation. An installation can be a receiving installation for one recommendation and a losing installation for a different recommendation.

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Recommendation: A Candidate Recommendation approved by the SecDef.

Relocate: A description of an action that moves functions, missions, units, activities, or personnel positions from one location to another.

Scenario: A proposal that has been declared for formal analysis by a Military Department/JCSG deliberative body. The content of a scenario is the same as the content of a proposal. The only difference is that it has been declared for analysis by a deliberative body. Once declared, a scenario is registered at the ISG by inputting it into the ISG BRAC Scenario Tracking Tool.

Scenario Analysis: The process to formally evaluate a scenario against all eight selection criteria.



Plan for Submission of Candidate Recommendations

JCSG	Dates to ISG	# of Candidate Recommendations on each date
Army		
Navy		
Air Force		
E&T		
H&SA		
IND		
INT		
MED		
S&S		
TECH		

Attachment 4